

**SPECIAL SESSION
August 25, 2004**

The Board of Supervisors of Maricopa County, Arizona convened in Special Session at 1:30 p.m., August 25, 2004, in the Supervisors' Auditorium, 205 West Jefferson, Phoenix, Arizona, with the following members present: Andrew Kunasek, Chairman, District 3; Don Stapley, District 2, and Max W. Wilson, District 4. (Fulton Brock, District 1, and Mary Rose Wilcox, District 5 entered late). Also present: Fran McCarroll, Clerk of the Board, Monica Farine, Minutes Coordinator, David Smith, County Administrative Officer and Paul Golab, Deputy County Attorney. Votes of the Members will be recorded as follows: (aye-no-absent-abstain).

APPOINTMENT OF JENNIE JERTSEN TO THE MERIT COMMISSION - CONTINUED

Item: a) Approve the appointment of Ms. Jennie Jertsen to the Merit System Commission, as District 5 nominee. The term will be from Board approval to December 31, 2005. (C06050069) (ADM3315)

The Clerk announced that this item needed to be continued to the September 22, 2004 meeting.

APPOINTMENT OF DAVID YNIQUEZ TO THE INDUSTRIAL DEVELOPMENT AUTHORITY

Motion was made by Supervisor Wilson, seconded by Supervisor Stapley, and unanimously carried (3-0-2) to approve the reappointment of Mr. David Yniquez to the Industrial Development Authority, as District 5 nominee. The term will be from Board appointment to December 17, 2009. (C06050079) (ADM4500-001)

PRESENTATION OF SIX-MONTH REPORT FOR THE MARICOPA INTEGRATED HEALTH DELIVERY SYSTEM

Item: Presentation regarding the status of identified operational improvements for the Maricopa Integrated Health System Delivery System. (MIHS) (ADM2100-005)
Tom Manos, Maricopa County Chief Financial Officer
Jack Hess, FRG Consultant
Ann Thompson, FRG Consultant
Ted Shaw, FRG Consultant

David Smith, County Administrative Officer said Maricopa County engaged Financial Resources Group (FRG) six months ago to take over management of MIHS and provide weekly reports on the delivery system including health plan updates. Their report indicates dramatic changes in the amount of revenue compared to the same time last year. Cost savings on the health delivery side were also very substantial. They were given specific goals to reach while increasing revenue and decreasing expenses. While the health plan side needs additional work, there will be an audit and verification process to be sure the numbers are as reflected.

~ Supervisor Brock entered the meeting ~

Ted Shaw, Interim CEO and Ann Thompson, FRG Consultant presented an outline of the major goals and benchmarks determined at the outset. The primary goal remains: to achieve a clean handoff of the system to the Special Health Care District. FRG helped to develop a performance plan, which identifies areas for improvement and outlines an implementation plan. Components of the plan included compassion for patients, quality, integrity, JHACO National Safety Goals, creditworthiness and comparisons to peer organizations in the Standard & Poor's Hospital Standards.

~ Supervisor Wilcox entered the meeting ~

Ann Thompson said they were able to produce \$424,000 in savings this year through aggressive contract negotiations, a different distributor and renegotiating the Group Purchasing Organization contract. Mr. Shaw said their goal is to continue to convert agency-hired traveling nursing staff to hired permanent employees. Ms. Thompson said one million dollars a year could be realized by moving patients more quickly from the ER to regular patient floors. Mr. Shaw said new software in the front-end billing department would enable a patient not to reregister if they had been admitted before. Ms. Thompson added that they were continuing to work with Office of Management and Budget (OMB) regarding recruiting. Supervisor Wilson challenged the consultants to make the needed changes in order to keep the talent already there.

Shawn Nau, Director, Health Care Mandates, presented information on the billing backlog reduction project. The first month's goal was to process 100,000 claims. The data entry team processed 159,000 ACCCHS claims, surpassing expectations.

Mr. Shaw indicated that they were continuing to provide training to the employees in the area of collection services. Employees need to identify ability-to-pay patients, various insurance plans and methods to deal with cash payments. A program under consideration is the possibility of having a debtor "work off" the debt by contributing services to the hospital.

In addition to the collection services training, the performance plan also addresses patient days compared to standard diagnosis predictions. Mr. Shaw pointed out the importance of effective use of resources in order to meet ACCCHS standards. All of these factors are important in the coming transition. The new district will have to deal with these issues to place the district in a creditworthy position for any needed renovation or expansion.

In response to a question from Supervisor Wilson, Mr. Shaw responded that the collection and billing processes are still in the corrective action stage. This has affected employee morale but they are making some changes in leadership to continue to turn the process toward revenue enhancement. Mr. Shaw complimented the employees on their dedication to patient care and their excellent performance for the JHACO review. Ms. Thompson explained that the team was in the process of instituting standard care plans. The plans will streamline processes, increase quality and decrease costs as they are implemented.

RESOLUTION REGARDING SITING OF AN APS POWER LINE

Item: Adopt a resolution to Arizona Public Service (APS) and the Arizona Corporation Commission Line Siting Committee regarding the APS West Valley-North Power Line and Substation Project recommending alternative routing. (C3005008M) (ADM 3200)

Bill Scalzo, Chief Community Services Officer said for over a year Arizona Public Service has been holding public meetings to develop routing for the wires to support a new substation. The Corporation Commission Siting Committee has recommended a route. Chairman Kunasek and Supervisor Wilson have spent considerable time with constituents looking at options to the proposed route. The current plan runs directly through the entry to the White Tanks Park and will impact the Maricopa Trail. County

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departments also provided input and prepared a recommendation, which would cause the least impact on the park and nearby development. Mr. Scalzo presented the alternative plan developed through this process.

Motion was made by Supervisor Wilson, seconded by Supervisor Stapley and unanimously carried (5-0) to approve the following resolution:

RESOLUTION REGARDING SITING OF AN APS POWER LINE

WHEREAS, the Maricopa County Board of Supervisors, has intensely reviewed and discussed the Arizona Public Service (APS) and the Arizona Corporation Commission Siting Committee's placement of the APS West Valley-North Power Line and Substation Project; and

WHEREAS, the Board of Supervisors has met with the Maricopa County Parks and Recreation Department, the Maricopa County Department of Transportation, Maricopa County Planning and Development and the Flood Control District of Maricopa County; and

WHEREAS, the Board of Supervisors has had input from various community agencies and citizens regarding the APS West Valley-North Power Line and Substation Project; and

WHEREAS, The Board of Supervisors along with these Departments, agencies and citizens impacted by this Project are alarmed at the line siting proposal made by Arizona Public Service; and

WHEREAS, The Board of Supervisors has determined that the proposed line siting would be detrimental and have negative impacts to the area; and

WHEREAS, The Board of Supervisors has determined that the Project will adversely impact the Maricopa Trail because it is not to be co-located in any corridor with overhead power lines; will degrade the attributes of White Tank Mountain Regional Park causing a loss of revenue; and it will conflict with future modifications to McMicken Dam and conflicts with the County's Open Space Vision; and,

WHEREAS, The Board of Supervisors would propose an alternate route for the APS West Valley North Power Line and Substation Project in order to protect and preserve the area;

NOW, THEREFORE, BE IT RESOLVED that the Board of Supervisors hereby strongly recommends to APS and the Arizona Corporation Line Siting Committee this proposed alternate and acceptable route:

1. Corridor TS2 North on Loop 303 to Greenway;
2. West on Greenway to the Beardsley Canal;
3. North to Bell Road;
4. Bell Road West over the McMicken Dam to 195th Avenue;
5. North to the next APS Substation TS1-8.

PASSED, ADOPTED, AND APPROVED by the Maricopa County Board of Supervisors this 25th day of August 2004.

/s/ Andrew Kunasek, Chairman of the Board

Attest:

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/s/ Fran McCarroll, Clerk of the Board

RESOLUTION REGARDING THE OLIVE AVENUE AND MCMICKEN DAM CORRIDOR

Item: Adopt a resolution directing the completion of the scenic corridor studies for the Olive Avenue and McMicken Dam corridor. (ADM3420-024)

Motion was made by Supervisor Wilson, seconded by Supervisor Stapley, and unanimously carried (5-0) to approve the following resolution:

RESOLUTION

**RESOLUTION DIRECTING THE COMPLETION OF THE OLIVE AVENUE
AND MCMICKEN DAM SCENIC CORRIDOR STUDIES**

BE IT RESOLVED by the Maricopa County Board of Supervisors as follows:

WHEREAS, Title 11, Section 821 of the Arizona Revised Statutes requires that Maricopa County adopt a comprehensive plan that conserves significant natural resources and open space areas, and that promotes a regional system of integrated open space and recreational resources; and

WHEREAS, Eye to the Future 2020, the Maricopa County Comprehensive Plan, establishes county wide goals, objectives, and policies that promote the preservation of scenic corridors and vistas, historic resources, highly valued open space, and other environmentally sensitive areas, and that promotes development that is sensitive to the surrounding environment; and

WHEREAS, Maricopa County features the nation's largest county park system, with regional parks totaling more than 120,000 acres and hosting more than 3 million park visitors annually. Established in 1954, Maricopa County's regional park system preserves scenic and environmentally sensitive mountain areas and foothills for future generations to enjoy; and

WHEREAS, the nearly 30,000 acre White Tank Mountain Regional Park is the largest of the Maricopa County regional parks, and protects the environmental, cultural, and scenic character of the White Tank Mountains; and

WHEREAS, the cultural history of the White Tank Mountains is significant, with at least eleven archaeological sites dating from A.D. 500 to A.D. 1,100 within the park boundaries; and

WHEREAS, to help preserve the character, cultural history, and natural beauty of the White Tank Mountain Regional Park, entrance to the park is restricted to one location along Olive Avenue, establishing Olive Avenue as an important scenic gateway into the White Tank Mountain Regional Park; and

WHEREAS, to complement the beauty of the White Tank Mountain Regional Park, and connect the majestic open spaces of all the Maricopa County regional parks, the Maricopa County Board of Supervisors officially adopted the 1,521 mile Maricopa County Regional Trail System Plan; and

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WHEREAS, preparation and adoption of the Maricopa County Regional Trail System Plan was the culmination of over four years of coordination and partnership with many public and private stakeholders; and

WHEREAS, an essential part of the Maricopa County Regional Trail System Plan is the McMicken Dam corridor, which is identified as part of the highest priority of phase 1 of the trail system; and

WHEREAS, the McMicken Dam corridor provides unique and unspoiled views of the White Tank Mountain Regional Park, and will help link this park with other regional parks, metropolitan areas, municipal trails, and neighborhoods for the enjoyment of current and future generations.

NOW, THEREFORE, BE IT RESOLVED that the Maricopa County Board of Supervisors directs the Maricopa County Planning and Zoning Commission to prepare scenic corridor studies for Olive Avenue and the McMicken Dam corridor to protect the scenic character and the unique and essential purpose these areas provide to Maricopa County's regional parks and the Maricopa County Regional Trail System Plan.

DATED this 25th day of August 2004.

/s/ Andrew Kunasek, Chairman of the Board

ATTEST:

/s/ Fran McCarroll, Clerk of the Board

MEETING ADJOURNED

There being no further business to come before the Board, the meeting was adjourned.

Andy Kunasek, Chairman of the Board

ATTEST:

Fran McCarroll, Clerk of the Board