



MARICOPA COUNTY

Safe Communities



Regional Services



Growth and Economic Development



FY 2016 ANNUAL BUSINESS STRATEGIES Tentative Budget

Government Operations



Fiscal Strength and Responsibility



MARICOPA COUNTY
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building trust through transparency



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Maricopa County Mission Statement

The Mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe environment.

Strategic Priorities

- **SAFE COMMUNITIES** – Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost effective smart justice system.
- **REGIONAL SERVICES** - Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.
- **GOVERNMENT OPERATIONS** - Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.
- **GROWTH AND ECONOMIC DEVELOPMENT** - Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.
- **FISCAL STRENGTH AND RESPONSIBILITY** - Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Adopted by the Maricopa County Board of Supervisors, May 5, 2014



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Motions

Tentative Budget Adoption

- 1) Pursuant to A.R.S. §§ 42-17101 and 42-17102, approve the Fiscal Year 2016 Maricopa County Tentative Budget in the amount of \$2,234,405,833 by total appropriation, for each department, fund and function class listed in the attached schedules.
- 2) Approve the attached Executive Summary.

Executive Summary

Notwithstanding the Budgeting and Accountability Policy, approve the following:

- a) Adult Probation, Juvenile Probation and Superior Court are collectively known as the Judicial Branch, and considered as one appropriation. Any and all appropriations within the Judicial Branch can be transferred between any and all Judicial Branch departments by fund and function, as requested and approved by the Presiding Judge of the Superior Court, without any further Board approval.
- b) Contract Counsel, Legal Advocate, Legal Defender, Public Advocate and Public Defender are known as the Public Defense System, and are considered as one appropriation. Any and all appropriations within the Public Defense System can be transferred between any and all Public Defense System departments by fund and function, as requested and approved by the County Manager, without any further Board approval.
- c) The appropriated budgets for all employee benefits internal service funds administered by the Employee Benefits and Health department are considered one appropriation. Any and all employee benefits internal service fund appropriations within Employee Benefits and Health department can be transferred between any and all funds by function as requested, upon review and recommendation of the Office of Management and Budget and approval by the County Manager, without any further approval by the Board of Supervisors.
- d) The budgets for Operating Major Maintenance Projects will be appropriated at the department, fund and function category rather than department, fund and function class.
- e) The mandated payment to the State of Arizona, pursuant to A.R.S. 41-2832, as amended by HB 2680 enacted by the First Regular Session of the Fifty-second Legislature, will be paid in FY 2016 through the Elderly Assistance Fund, which is an unbudgeted fund and is not reflected in this Annual Business Strategies document, as authorized by subsection D.
- f) Any additional payments mandated through subsequent actions of the Fifty-second Legislature may require the County to pursue any and all additional sources of revenue, including monies of any countywide special taxing jurisdiction, for which the Board of Supervisors sits as the Board of Directors, or any special revenue fund within appointed, judicial, or elected offices.

Pursuant to A.R.S. §11-275, the Board of Supervisors authorizes the transfer of any monies received in the General Obligation - Debt Service Fund (312) to be reported in the General Fund (100).



Transmittal Letter

To: Steve Chucri, Chairman, District 2
Denny Barney, Supervisor, District 1
Andrew Kunasek, Supervisor, District 3
Clint Hickman, Supervisor, District 4
Steve Gallardo, Supervisor, District 5

The FY 2016 recommended budget continues the Board's participatory development process. Chairman Steve Chucri's approach was to ensure efficient and effective use of the dollars budgeted and spent. The Chairman's philosophy was to encourage departments to live within their current allocations, utilize innovation to get results, and "right-size" the personnel savings component of the budget. The County's analytical process included optimizing the use of special revenue funds, grants, and fund balances to extend our funding capacity with minimal cost to taxpayers. Increased demands in criminal justice and health care continue to stretch our resources. However, innovative approaches to fiscal issues continue to result in taxpayer savings in this very costly element of County government.

The economy is in recovery, but we have reached a new normal for expected revenue growth. The new growth pattern is significantly lower than in past years. Years of double-digit revenue increases are no longer realistic and are not expected to return in the foreseeable future. Our economic consultant Elliott Pollack and Company continues to provide excellent insight into the growth expectations for Maricopa County. They have indicated that they believe caution is advised for the FY 2016 budget.

"Many things are impacting economic growth and people can still be optimistic about our longer term future. However, some of the current problems will take a while to be resolved and budgetary caution is still the recommended path."

Elliott D. Pollack and Company, April 2015

Last year during the strategic planning session, the Board of Supervisors and the Constitutional Officers developed a strategic goal regarding our cash reserve level. After an extensive review with consultants and OMB staff, it was determined that the prudent approach is to hold two months of cash reserves in the general and detention funds. This required the County to begin rebuilding its cash reserves last year and to continue on a course to reach the stated reserve level over a five-year period. An addition of \$60 million was incorporated into the General Fund reserves during FY 2015, and we are continuing to build the cash reserves further for FY 2016. This recommended budget includes \$32.8 million of new non-recurring funding being added to our General Fund reserves. The County will reach its cash reserve level a full three years *before* its anticipated plan. This is a significant achievement that will help to ensure fiscal solvency during the next economic downturn. In addition, we will set aside two months of cash reserves in the Detention Fund as we begin to plan for the Durango Jail replacement in this budget. These reserve funds will be utilized to stabilize revenues during a recession, which will inevitably occur.

The total appropriation for the FY 2016 Recommended budget is \$2,234,405,833. This is a slight increase over the FY 2015 Revised budget of \$12.4 million or 0.6%. The operating budget went up slightly by 2.5%, but was offset by reductions in the non-recurring budget of -6.0%. In the General Fund, the budget was increased by \$19.4 million or 1.5%. This was primarily needed to fund the justice and law enforcement aspects of our budget. Criminal Justice and Public Safety make up 51.83% of the

County's overall budget. The County continues to see volume increases, cost drivers surges, and court mandate growth far in excess of its tax base.

Operating increases are primarily due to increases in criminal justice and benefits, along with increased state cost shifts. A significant portion of the criminal justice costs are associated with two federal court cases that affect the Sheriff's Office. The cases are Melendres and Graves v. Arpaio. Both cases require Maricopa County to spend funds on compliance. The first, Melendres, includes a court monitor that is overseeing many of the corrective actions required by the Federal Court. The second, Graves v. Arpaio, is a long-standing class action suit which is now primarily focused on medical and mental health services provided by Correctional Health Services within the confines of the County jails. The Detention Fund was out of structural balance in FY 2014 and FY 2015. The Board of Supervisors allowed the structural imbalance to occur because of the significant fund balance. However, a decision to replace the Durango Jail with a new one required resolving this issue in FY 2016. Approximately \$19 million in this budget is going toward alleviating the structural imbalance in the Detention Fund with an infusion of funds from the General Fund. This was one of the largest accomplishments of this budget, although there are many additional criminal justice costs that will be discussed further in an upcoming section.

Employee costs make up a significant portion of our operating budget. While salary increases were not funded in the FY 2016 budget, there are significant cost increases for employee health and retirement benefits which total \$13.8 million in the General Fund and \$7.8 million in the Detention Fund. While plan design changes were implemented to offset a significant cost increase, the ability to continue to rely on excess fund balances in the benefits trust has been diminished this year.

State cost shifts continue to burden Arizona counties, creating current and future issues for local governments. In this budget cycle, the fiscal dilemma facing the State was partially passed onto the counties and cities throughout the state. However, the State included flexibility to allow local governments to utilize special revenue funds to pay for these new state mandates. While this is not a permanent solution to the cost shifts, it did allow the County to manage this new burden more easily in the FY 2016 budget. More on this issue can be found in a future section.

The non-recurring or non-operating budget was reduced by \$30.1 million or 6.0%. Much of the funding that was allocated will be utilized by various departments on one-time expenses like automobiles, equipment, and individual departmental technology needs. Countywide technological enhancements are recommended at \$8.2 million. These countywide initiatives included strengthening cyber security, improving the IT infrastructure in remote sites, funding the upgraded software maintenance for the financial system, a rewrite of the Maricopa County public-facing internet site, and additional virtualization of the County's servers. There is also \$4.3 million for legal costs associated with the Melendres Federal Court Order. The budget has \$3.7 million to fund the backlog of Capital Post Conviction Relief cases that are being handled by Public Defense Services. This is a bubble in the caseload that is expected to be subsiding over the next two fiscal years. Finally, there are several Capital Improvement Projects (CIP) that are being added to the plan this year, totaling \$6.6 million in the General Fund and \$185 million in the Detention Fund. They include the Chambers Building Remodel, East Court Building Renovation, West Court Building Asbestos Removal, and Durango Jail Replacement.

The budget guidelines were approved by the Board of Supervisors on January 7, 2015. The Board's directives set the tone for budget preparation each year. This year's budget preparation process anticipated issues that would result from the State of Arizona's structural imbalance. For this reason, the Board remained conservative. The guidelines called for a continuation of the Zero-Based Budgeting

process, utilization of the “Most Likely” revenue forecasts, achieving and maintaining structural balance, whenever possible, and restoring cash reserves and contingencies.

Over the past several years, the Constitutional Expenditure Limitation has become a concern. The growth in demand for services, primarily in Public Safety, is far out pacing the Expenditure Limitation growth which is tied to the GDP deflator (general inflationary indicator). Therefore, an additional component was added to ensure that all expenditure requests would be evaluated for their impact on the County’s Expenditure Limitation as outlined in the Arizona Constitution Article 9 Section 20 and Arizona Revised Statute 41-563. Because financing mechanisms are excludable from the limitation, this strategy was added as an acceptable management tool. However, there must be an established conservative repayment plan for purchases that are financed.

The Zero-Based Budget (ZBB) process was continued again during the FY 2016 budget development. The departments were selected based on three criteria. First, all departments that receive funding from the Detention Fund were required to participate. Second, two departments were selected due to the perceived need for significant additional funding. Third, one department requested to participate. The departments selected this year were: Animal Care and Control, Maricopa County Education Service Agency, Facilities Management, Adult Probation, Juvenile Probation, Correctional Health Services, Sheriff’s Office, Office of Enterprise Technology, Integrated Criminal Justice Information System, and Justice System Planning and Information. Several departments only completed the ZBB for their detention funded operations.

Incremental budgeting, which occurs in most jurisdictions, is based on the assumption that the “baseline” is automatically approved. ZBB eliminates this assumption and requires departmental management to justify all expenses related to existing programs in the same way they would for new programs. The process is data-driven and requires the use of workload volumes, processing times, and mandated vs. discretionary services reviews. It has become valuable to budget staff members who are asked to make recommendations on department requests, requiring collaboration and interaction with departmental budget representatives. Departments that participated stated that it was a valuable learning experience, resulting in better outcomes even if additional funding was not approved.

The recommended budget followed the *Budgeting for Results Guidelines and Priorities* approved by the Board of Supervisors, unless otherwise discussed in this letter. The highlights of the policy guidelines are shown below. Budget recommendations were prepared by the departments based on the instructions by the Office of Management and Budget (OMB). These instructions included:

1. Development of a sustainable, structurally-balanced budget.
2. All departments must submit their base expenditure budget requests within their budget baseline.
3. Requests for additional funding must be approved by the Board of Supervisors in order for OMB to review the request.
4. ZBB selected departments will complete decision packages to be reviewed by OMB.
5. The base budget will restore operating contingency.
6. No funding for new capital improvement projects, transportation projects and technology projects will be available until after reserve decisions are made.

Strategic Plan

In the Fall 2013, the Board of Supervisors and County administration began a new strategic planning session. The plan was approved on May 5, 2014. The new strategic planning effort included the Elected Officials and the Judicial Branch of Maricopa County working in conjunction with the Maricopa

County Board of Supervisors, and I represented the County appointed officials. This collaboration of all of the executive leadership of County government was unprecedented and resulted in a thoughtful and goal-oriented Strategic Plan. The strategic priorities are outlined below with one representation of a Strategic Goal for each category.

SAFE COMMUNITIES - Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost-effective smart justice system.

***Strategic Goal** – By the end of FY 2018, public safety is enhanced by reducing the number of adult probationers convicted of a new felony offense to 8% or lower.*

REGIONAL SERVICES - Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.

***Strategic Goal** – By the end of 2018, 100% of all air quality monitors are in compliance with the federal health standards.*

GOVERNMENT OPERATIONS - Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.

***Strategic Goal** – By the end of FY 2018, 80% or more of County residents indicate trust in County government.*

GROWTH AND ECONOMIC DEVELOPMENT - Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.

***Strategic Goal** – By 2018, 80% of participants completing workforce development training obtain job and remain employed after 6 months.*

FISCAL STRENGTH AND RESPONSIBILITY - Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

***Strategic Goal** – By the end of FY 2018, 100% of all county funds will obtain structural balance.*

The goals are all stretch goals, obtainable, and measurable. The vision is to continue to improve the customer service of the organization and be able to demonstrate results. The collaborative process ensures that all parties are working toward the same objectives and striving for results that improve the region.

Revenue Outlook

Maricopa County has always been conservative when it comes to revenues estimates. This has ensured that we meet our revenues on a regular basis and are not forced to make budgetary adjustments midway through a fiscal year. In past years, the Board of Supervisors would direct staff to budget revenue at “Pessimistic” levels, but in the most recent past, this has been revised to budget at “Most Likely” levels. This approach has been successful due in part to our conservative revenue

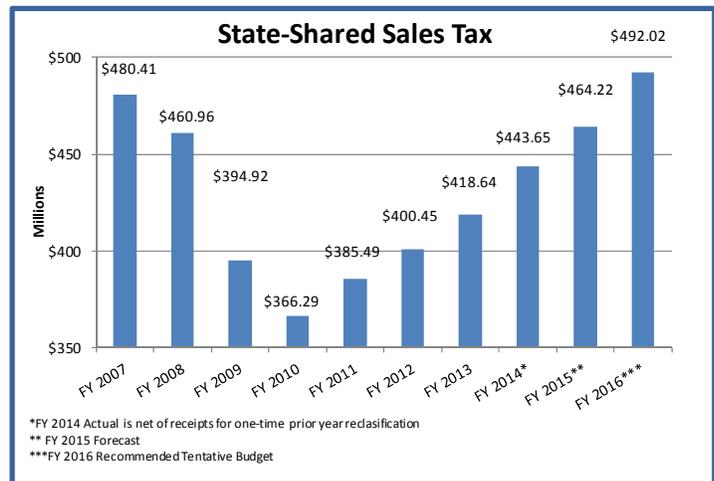
forecasting approach. Maricopa County has been consulting with economist *Elliott Pollack and Company* for many years. They provide information on the economy, revenue projections, assessed valuation estimates, and general overall economic advice. County administration utilizes their revenue projections combined with our own observations and financial expertise to budget for “Most Likely” revenues annually. While our revenues are growing stronger and expected to continue into FY 2016, our revenues are still relatively conservative and have not yet returned to levels experienced during the pre-great recessionary period.

This fiscal year, the revenues were particularly sluggish at the beginning of the year, giving concern that we may not meet our budgeted revenues in FY 2015. In fact, at the end of the third month, the County was behind in State-shared Sales Taxes, Vehicle License Taxes, and Jail Tax revenue, the three most critical revenues that support Public Safety. However, in October revenues began to pick up. The last two months have been strong, and we are now \$5.1 million better than budget on Sales Taxes or 1.3%, year-to-date (YTD) through April 2015. This is a YTD increase over FY 2014 of 6.3%. The State-shared Vehicle License Taxes have been difficult to predict. Currently through April, Maricopa County is \$1.8 million over budget or 1.7%. This is a year-over-year increase of 7.1%. The Highway Urban Revenue Fund (HURF) has had the strongest showing this fiscal year. Through April, YTD revenues are posting \$1.9 million or 2.5% over budget. The year-over-year increase is 9.7%, with some individual month’s postings in the double-digit growth category. The most troublesome of the large tax-based revenues is the Jail Tax. This is a local tax to Maricopa County approved by the voters in 1998. Through April, this revenue is *under budget* by \$1.4 million or -1.2%. The growth year over year is only 5.1%. It is doing better over the last several months but may not meet the budget prior to year-end close.

Below are the revenue projections for FY 2016. Based on the most recent month’s receipts, these growth increases are quite conservative.

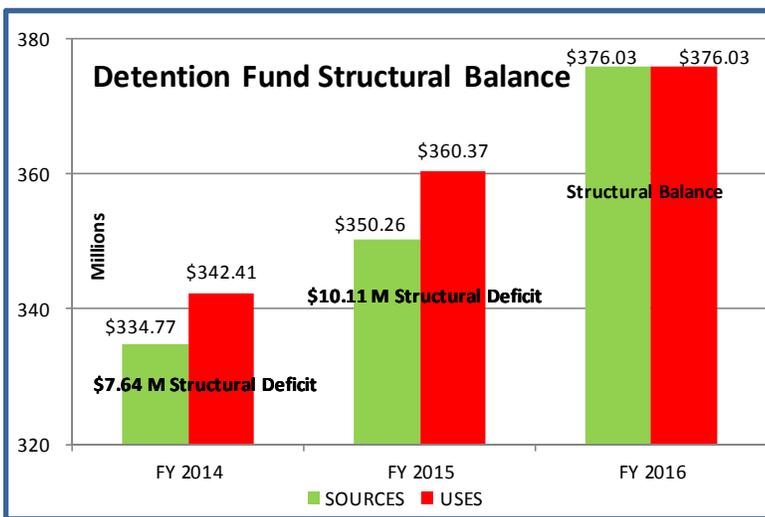
	<u>Most Likely</u>	
State Shared Sales Tax:	\$492,019,045	+5.70%
Vehicle License Tax:	\$138,282,676	+4.10%
Jail Excise Tax:	\$146,085,926	+3.40%
Highway User Revenue Funds:	\$98,175,564	+2.40%

While Maricopa County utilizes Elliott Pollack and Company as its economist, we also use data from The University of Arizona’s Economic and Business Research Center. This approach ensures that we are receiving information from multiple sources and validates that the economic details from our primary economist are in line with other economic outlook information being discussed throughout the state. The University of Arizona provides this check and balance in our budgeting process. Quarterly, we can review their general economic information and probe into any areas that may not be in line with the information we are receiving. This has given us a better platform to examine and ask questions.



The State-shared Sales Tax or Transaction Privilege Tax (TPT) is the largest revenue source for the General Fund, budgeted at \$492 million for FY 2016. This revenue source fluctuates with the economy. When the economy is growing, the sales taxes grow. During times of recession, it declines. The graph to the right illustrates the changes that have occurred over the past decade. The year-over-year growth is 6.3% through April receipts. With a projected growth of 5.7% for FY 2016, the County should exceed the budget unless an unforeseen economic downturn occurs.

The Vehicle License Tax is a registration fee charged to Arizona residents when registering a vehicle in the state. New car sales are a significant factor in receiving increased revenues, since the vehicle's depreciated value is utilized to assess the tax. This revenue is budgeted for FY 2016 at \$138.3 million. This tax has been hard to predict. Receipts grow when there are marketing and promotions that generate new car sales. The budget for next year includes a 4.1% growth over the FY 2015 budget. This is again a modest growth based on the most recent month's history. The last three months have posted over 5%.

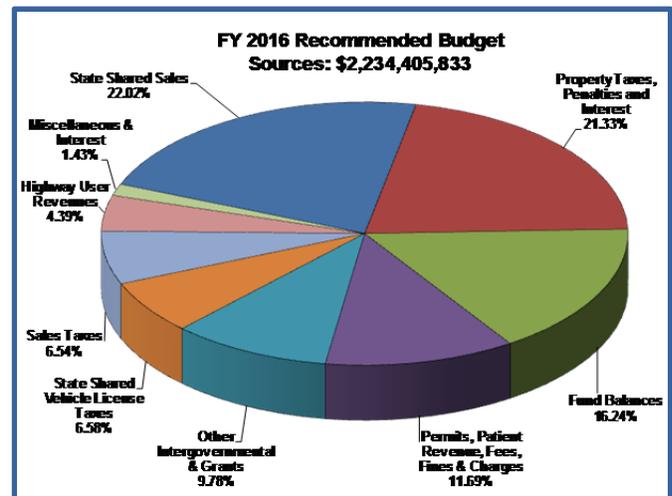


The Jail Excise Tax is a local tax approved by the voters in 1998 for use in building and operating the adult and juvenile detention facilities and to lower the inmate and juvenile populations. This sales-based tax is a 1/5 of a cent tax and will expire in FY 2027. This tax has been most problematic this past year and is still not meeting the budgeted level in FY 2015. Because of the slow growth in this revenue stream, the detention fund cannot sustain structural balance without assistance from the County's General Fund. The budget for next year is \$146.1 million, which is a 3.4% growth, more than 2% points below the State-shared Sales

Tax. Staff will continue to keep a close eye on this revenue.

Highway Urban Revenue Funds (HURF) are collected principally from a \$0.18 per gallon tax on fuel sold within Arizona. This is state-shared revenue that is distributed to the counties and deposited in the Transportation Operating Fund. Growth in the HURF revenue has picked up this past year, perhaps because of the precipitous drop in gasoline prices. This encourages more automobile travel and more gas purchases. Year-to-date, the growth is 9.7% or \$6.9 million over last year. Next year's budget for this revenue is \$98.2 million.

The overall revenue picture for Maricopa County is shown on the graph to the right. The largest revenues are state-shared sales taxes (22.02%), property taxes including penalties and interest (21.33%), and fund balance (16.24%), which are the one-time funds that are utilized for one-time expenses. Next are several revenues, including permits, patient revenue, fees, fines, and charges (11.69%). The next categories are grants and intergovernmental agreements with governmental entities (9.78%) and the state-shared vehicle license tax (6.58%). Then, the local sales or jail



tax (6.54%) which is utilized for funding of adult and juvenile detention facilities. The last two revenues are highway user revenues (4.39%) and miscellaneous and interest (1.43%). The biggest reduction is the fund balance which continues to shrink during the years after the recession.

Property Taxes

The net assessed value (with the SRP effective value) is increasing by \$1.182 billion. This increase is less than last year but is still an acceptable growth in values. This is the first year that includes the impact of a new initiative (Prop 117) passed by the voters in the 2012 general election. This new initiative will reduce assessed valuation into the future. Proposition 117 puts a cap on growth of existing property assessed values that are used to calculate property taxes. Under the new law, the value is either the market rate or 5% over the prior year's value, whichever is less. This new law will have a negative effect on local governments' ability to recover from the significant property tax declines that occurred over the last four years, without raising property tax rates.

Maricopa County's primary property tax levy, excluding the SRP payment in lieu of taxes, will be \$471,193,529 for FY 2016 (the SRP payment will be \$10,318,967). There will be an increase in the property tax levy this coming year of \$28.4 million, which is a revenue increase of 6.4%. Maricopa County is significantly below its maximum legislative allowable levy. By law, the maximum levy grows each year by 2% against a base year of 1980. For FY 2016, the maximum levy for Maricopa County will be \$628,350,368. With the adoption of the FY 2016 budget, the County will be \$157.2 million or 25% below the maximum levy.

The effect of the property tax change has had a minimal impact on a median home in Maricopa County. The median home in Maricopa County had a value of \$110,600 in FY 2015, and it will be \$116,078 in FY 2016. This is good news for homeowners. It shows that property values in Maricopa County are on the rise, and the housing market is recovering. The primary property tax bill will be \$157.97 on the median home. The chart to the right illustrates the minimal impact in the primary property taxes on a median home from FY 2005 to FY 2016. The tax bill is still below the high of \$174.50 in FY 2010 when home values were at their highest point in the market over the past decade.

Fiscal Year	Primary Tax Bill
2005	\$131.37
2006	\$141.86
2007	\$145.66
2008	\$156.58
2009	\$167.56
2010	\$174.50
2011	\$154.47
2012	\$154.47
2013	\$137.72
2014	\$130.63
2015	\$146.09
2016	\$157.97

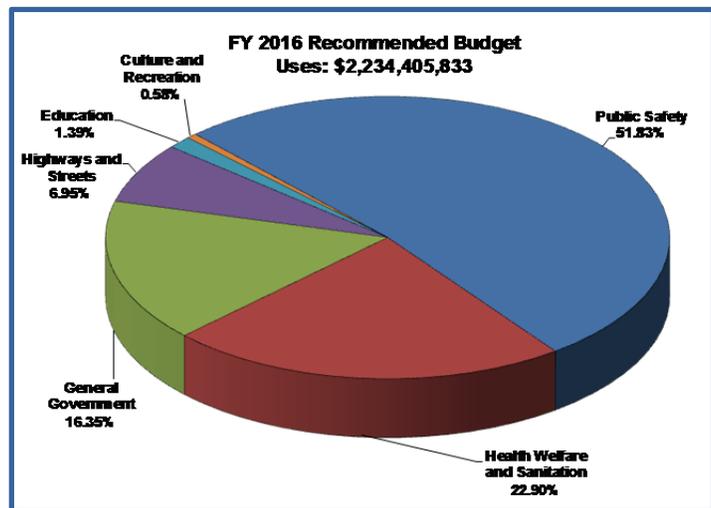
Maricopa County has saved its taxpayers money by not issuing any General Obligation Bond debt since 1986. In the late 1990's, the Board of Supervisors decided to utilize a "pay as you go" capital plan for large capital improvement projects. In FY 2011, they expanded this category to also include large technology projects. The County paid cash for the Sheriff's 911 Center and Headquarters Building which opened in December 2013. Smaller capital improvement projects and a number of technology infrastructure issues are funded in the budget utilizing cash. The cash-funding philosophy has literally saved the taxpayers tens of millions of dollars in interest and hundreds of millions in secondary property taxes that would have otherwise been levied. The last secondary bond debt was paid off in 2004, and Maricopa County has not issued General Obligation bonds since those were approved in 1986. In the budget being presented, there are nearly \$183 million in General and Detention Fund Technology and Capital Improvement projects that are being funded with cash. However, although there is cash available for funding these projects, Maricopa County may be issuing debt in order to effectively manage the Expenditure Limitation issue.

Finally, the last significant issue is property taxes on the Flood Control and Library Districts. Both of these districts are funded primarily through property taxes. The Flood Control District is levying \$49.51 million, an increase of \$5.85 million. The Library District is levying \$19.25 million, a decrease of \$253,523. More about this can be found in the Transmittal Letters for each of these districts.

Expenditure Uses

Maricopa County's expenditures are primarily made up of public safety (51.83%) and health, welfare and sanitation (22.90%) costs. Many of the health care costs are mandated payments to the State of Arizona. The next largest category is General Government (16.35%), which includes several Constitutional Offices, Assessor, Recorder, Elections, and Treasurer. Next would be Highways and Streets (6.95%) that provide County roadways in the unincorporated portions of the County. The Superintendent of Schools Office now called Maricopa County Educational Services Agency (MCESA) falls in the Education (1.39%) category. MCESA handles mandated services and other grant-funded educational functions to the school districts in our County. Finally, culture and recreation (0.58%) is the Parks and Recreation department.

The largest category of expenditures is criminal justice and public safety. It comprises 51.83% of the County's expenditures. A number of departments and offices are part of the public safety category including: Adult Probation, Clerk of the Superior Court, Constables, County Attorney, Emergency Management, Justice Courts, Juvenile Probation, Public Defense Services, Public Fiduciary, Sheriff, and Superior Court. Last year, these expenses were 51.19% of the budget. This increase is due primarily to the costs associated with the replacement of the Durango Jail. Operational increases included are for the Sheriff's Office compliance with the Melendres Order at \$4.48 million, two new Initial Appearance courtrooms for the Superior Court of \$783,195, increases in Public Defense costs of \$8.3 million, and new probation staff costs of \$3.2 million. There will be more on the specifics of justice and law enforcement in a later section.



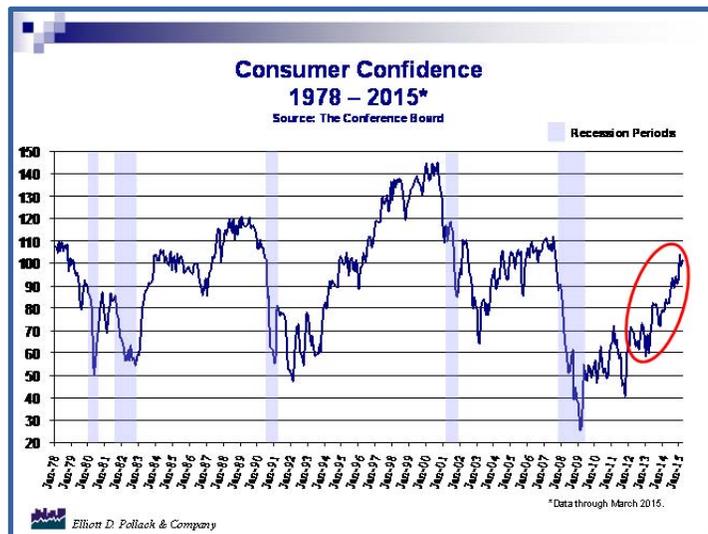
The other large category is Health, Welfare and Sanitation, which is 22.90% of the total expenditures. This category is made up of Air Quality, Animal Care and Control, Correctional Health, Environmental Services, Health Care Programs, Human Services, Medical Examiner, Public Health, and Waste Resources and Recycling. Demand for services is on the rise in these departments. The largest portion of this category is the Arizona Health Care Cost Containment System (AHCCCS) and Arizona Long Term Care System (ALTCS) programs that are managed by the State of Arizona but funded partially by Arizona counties. There is another section in this letter that outlines the costs within the recommended budget for health care programs. The budgetary changes to the other categories will be described in detail in the sections to follow.

Econometric and Demographic Trends

The economy has remained in a growth pattern over the past 12 months. Throughout FY 2015, improvements in our major revenues have continued, and collections have been climbing. Nationally, job growth is improving, and unemployment is now under 6% nationally and 4.8% in Greater Phoenix as of March 2015. Greater Phoenix has regained 87% of the jobs that were lost during the recession.

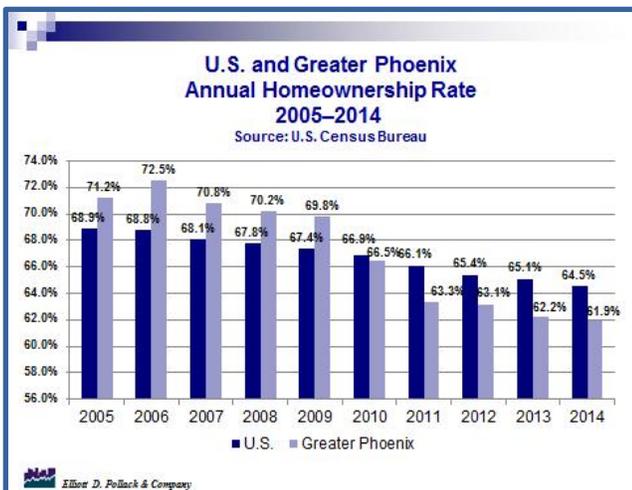
With that said, there are still 10.9% of workers nationwide that are considered “underemployed” since the great recession. In the State of Arizona, job growth is also improving. In 2010, Arizona was 49th in job growth. Now, 5 years later we are 14th in job growth, which is certainly a significant improvement. But, we are still far behind our strong economic base that existed during the pre-recessionary period. In 2006, Arizona was 2nd in job growth.

Consumer confidence drives spending and economic activity. Data indicates that consumer confidence is continuing in an upward trend and is significantly higher than the low point in January 2009 (see the graph to the right). This confidence manifests in purchases of goods and services. State-shared Sales Taxes have continued to increase year-over-year since December, with the latest month (April) a 10% increase over last year. The April receipts for Vehicle License Taxes are 12.6% over April 2014. Maricopa County’s local sales taxes (jail excise tax) are growing at a slower rate of 8.4% in April but still a good indicator of a stronger recovery.



Population growth also propels economic activities. Population growth for the State of Arizona is 1.3%, significantly below the pre-recessionary average of 3.2%. According to the Economic Outlook report from the University of Arizona Eller School of Management, state population growth is expected to reach 122,400 by 2017. This net migration figure is a result of a rise in U.S. income and job growth. The outcome will be more financial flexibility and migration into the State of Arizona. Population growth will affect construction and related jobs, income increases, with consumer spending rising, resulting in economic benefits.

Another important economic indicator is housing. Foreclosures, housing starts, and the median price of a single family home are all indicators that are tracked. There is good news on the foreclosure front. The number of pending foreclosures in Maricopa County continues to decline. This is excellent news. However, the millennials have and will impact the housing market. This issue continues to be discussed in the media. In a recent article in the Washington Post, they point out that the millennials’ preferences, job prospects, financial capacity and politics will impact housing into the future.



Homeownership rate in greater Phoenix continues to decline. In 2006, homeownership was 72.5%, and in 2014, it dropped to 61.9%. The graphic to the left indicates sharp homeownership decline in both the U.S. and Greater Phoenix area. More millennials are living at home with their parents. Adults age 24 – 34 living with parents has increased from 10.2% in 2003 to 14.7% in 2014. Other factors affecting housing include negative equity, FHA loan limits, foreclosures, short sales, and student loans.

In summary, there are positive economic indicators

that point to continued growth. The growth is at a new normal level, but is steady. Consumers are spending, businesses are investing, and normalcy is returning. However, caution is still necessary as we look into the future. The FY 2016 budget has incorporated this thoughtful approach in our revenue projections for the coming year, and it should ensure that we can weather unforeseen issues that could arise as we move forward.

State Budget Impacts

The State of Arizona continues to impact our fiscal condition. As an arm of state government, it is not unusual to have state mandates, statutory changes in revenue formulas, or even state-required payments passed along to Arizona counties. This year was no different. The state had pressing fiscal issues due to an adverse decision in the Cave Creek Unified School District vs. Dean Martin case (CV 2010-017113) that affected the school financing formula and mandated more rigorous funding requirements for Arizona schools. Per the Joint Legislative Budget Committee, the immediate ongoing impact of this ruling is more than \$320 million in FY 2016. Still pending is a decision on whether the State will be required to make “back payments” which would amount to more than \$1.2 billion. In FY 2016, there were three cost shifts to counties that resulted in additional ongoing operational financial commitments. The first is a requirement to fund a portion of the State Juvenile Corrections department. The cost shift was distributed to counties based on general population. For Maricopa County, the cost next year is estimated to be \$7.2 million. The Arizona Department of Revenue’s function is to collect taxes for the state and local governments. The new cost shift requires local governments to pay a portion of the cost of this state department by reimbursing the state for the cost of collections. This is a new financial burden that is expected to cost over \$4 million in FY 2016. Both of these costs are anticipated to continue into the future. These cost shifts will be paid for with fund balance from the Elderly Assistance Fund and the Library District, although this is a temporary fix. The full cost will need to be built into the operating budget if the state continues to pass this unfunded mandate to counties and cities. Finally, the Presidential Preference Election will occur in winter 2015. This election is normally paid by the State. In the coming year, the state will only partially pay for the cost of the election. The net cost impact to Maricopa County will be \$1.9 million. In total, the additional financial burden next year is \$13.9 million.

Since the Great Recession, we have been tracking all of the state cost shifts. Since 2008, Maricopa County has had over \$269 million in adverse budgetary impacts from the State of Arizona. As you can see from the chart below, the financial burden is increasing, and the FY 2016 cost shifts total \$32.2 million next year.

	Prior Years	FY 2013	FY 2014	FY 2015	FY 2016	TOTALS
Mandated Contribution	\$ 103,668,300	\$ -	\$ -	\$ -	\$ -	\$ 103,668,300
Sweep ALTCS Refunds	11,078,831	-	-	-	-	11,078,831
HURF Diversion to DPS	25,085,316	8,551,343	8,627,680	4,492,963	5,095,023	51,852,325
HURF Diversion to MVD	6,662,102	-	-	-	-	6,662,102
Reduce, Eliminate Lottery Revenue	749,316	249,772	249,772	249,772	249,772	1,748,404
SVP Payments	9,500,000	4,000,000	3,200,000	2,106,649	2,106,649	20,913,298
100% Superior Court Judges Salaries	18,025,158	9,012,579	9,012,579	9,155,758	9,354,345	54,560,419
Assessor - DOR	282,000	282,000	282,000	282,000	282,000	1,410,000
Capital PCR - ongoing	-	361,315	361,315	447,723	447,723	1,618,076
Capital PCR - start up	-	64,962	-	-	-	64,962
Reduction in State-Shared Sales Tax for Utilities used in Manufacturing	-	-	-	1,000,000	1,000,000	2,000,000
Reduction in Jail Excise Tax for Utilities used in Manufacturing	-	-	-	600,000	600,000	1,200,000
Juvenile Corrections Cost Shift	-	-	-	-	7,166,033	7,166,033
DOR Cost Shift	-	-	-	-	4,030,498	4,030,498
Presidential Preference Election	-	-	-	-	1,912,221	1,912,221
	\$ 175,051,023	\$ 22,521,971	\$ 21,733,346	\$ 18,334,865	\$ 32,244,264	\$ 269,885,469

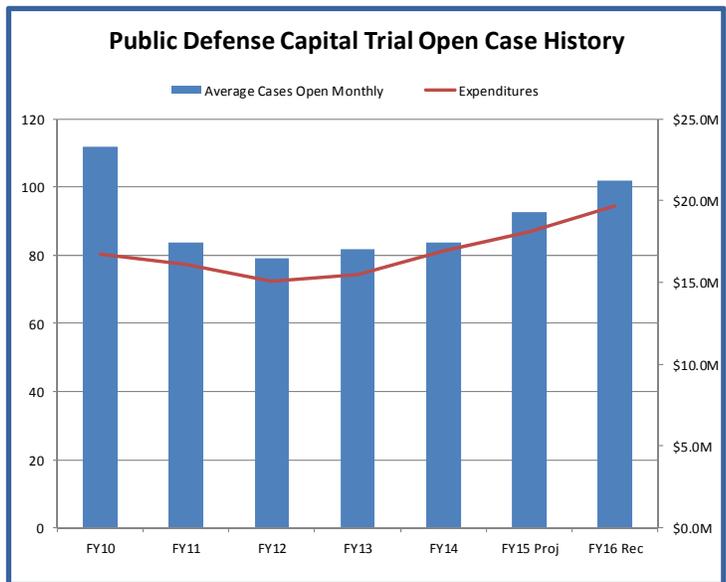
Maricopa County was aware that this budget cycle was going to be difficult before the budget process began. During his Chaimanship speech in January, Chairman Chucri predicted the events that then unfolded during the FY 2016 Budget Development Cycle as noted in the quote below.

“It is said that Maricopa County is successful because we don’t wear rose colored glasses when we’re projecting revenues. . . . But as you all know, we in county government are not always the master of our own destiny. We are an arm of state government. This year promises to be an uphill climb as the state considers its budget goals. There will no doubt be more problems than solutions.”

Chairman Steve Chucri

Justice and Public Safety

Justice and Law Enforcement is a primary responsibility of Maricopa County. Almost 52% of the budget is allocated to Justice and Public Safety. Growth in the budget for the coming year is related to essential and necessary community services, with Criminal Justice topping the list. A number of Constitutional Offices and the Judicial Branch are a part of, or are funded by, Maricopa County. The Superior Court of Arizona in Maricopa County is funded primarily by the County, as well as Adult and Juvenile Probation which are all part of the Judicial Branch. The Justice Courts and the Constables, both with elected officials, are also funded by the County. The County Attorney’s Office and the Sheriff’s Office are also part of Maricopa County government.



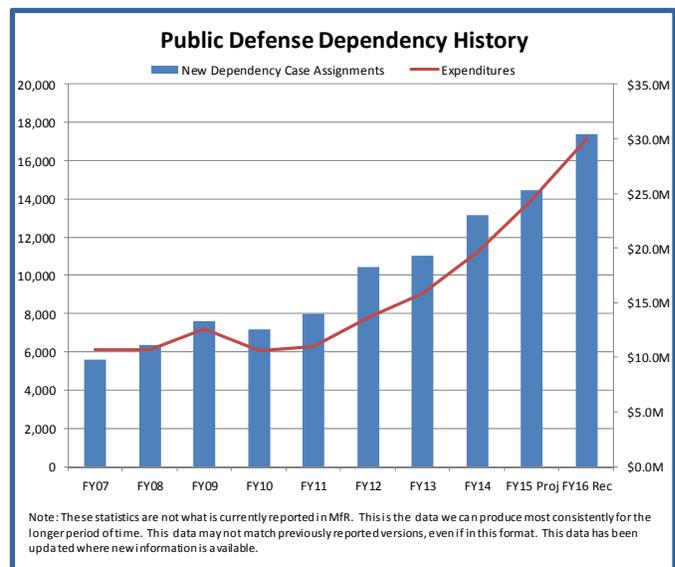
Finally, Public Defense Services is an appointed department that also is a significant component of the Criminal Justice System. Public Defense Services received the largest increase in the FY 2016 budget as cost drivers continue to escalate due to volumes and unavoidable mandates.

The Public Defense Services (PDS) continues to deal with the aftermath of the capital case crisis that began in 2002 when a U.S. Supreme Court ruling in *Ring v. Arizona* and subsequent Arizona legislation required that juries sentence defendants in capital cases. While those cases have worked their way through the system, capital cases continue to be an expensive and lengthy process. The backlog at the trial level was addressed and reached a low of 78 in the fall of 2013. It is now increasing, and there are a total of 101 cases included in the PDS capital count. The recent increase is due in large part to the fact that capital cases are not resolving at rates seen in prior years. With staffed offices functioning at caseload maximums, new demands are increasingly being assigned to contract attorneys. On average, a capital case that goes to trial costs \$522,011. In comparison, a Non-Capital Murder 1 Case on average costs \$25,554 when represented by contract counsel. Because of the caseload volumes, the FY 2016 budget contains \$1,574,568 in additional funding for this issue.

Resolved capital cases resulting in a death sentence are automatically appealed. As background, once a capital case has completed the trial and appeal phases, it enters the post-conviction relief (PCR) phase during which the defendant’s conviction and sentence are reviewed for errors. Historically, very

few attorneys met the Supreme Court’s standard for trying capital PCR cases. This is a case type that is not handled by the County Attorney. As a result, many defendants waited years before they were appointed counsel, and a backlog developed. In 2011, the Supreme Court modified its standard and additional qualified attorneys began to handle the backlogged cases. The County’s capital PCR caseload spiked from a steady level of 3 - 4 cases open at a time to a monthly average of 47.5 in FY 2015. The FY 2016 budget is based on 50.5 cases. Besides the financial burden stemming from the sheer volume of cases, there appears to be a growing number of requests for two defense attorneys to be appointed at the PCR phase rather than the traditional one attorney. Further exacerbating the growing expense, the State shifted the burden to counties by not funding its Office of Post-Conviction Relief beginning in FY 2013. This is another cost shift imposed by the State of Arizona. Public Defense Services spending in this area has increased more than tenfold since FY 2010. The recommended FY 2016 budget associated with capital PCRs includes an operating appropriation increase of \$455,152. In addition, the FY 2016 budget includes a non-recurring appropriation of \$3,652,470 to continue addressing the backlog.

Another cost that has been growing at a double-digit rate is dependency cases. This is a component of Public Defense Services that is not paralleled in the County Attorney’s Office. The Dependency Court is housed in the Superior Court. Dependency is a proceeding in which the state alleges that parents are not able to properly care for their children without the intervention and assistance of the Arizona Department of Child Safety. In more serious cases, the dependency action can lead to the permanent termination of parental rights. In all cases, the parents and the children are entitled to representation at the County’s expense. Since FY 2007, the number of dependency filings has increased by 156% through FY 2015’s projection, with an increase in budget for FY 2016 of \$4,289,625. This trend is shown in the graph to the right.

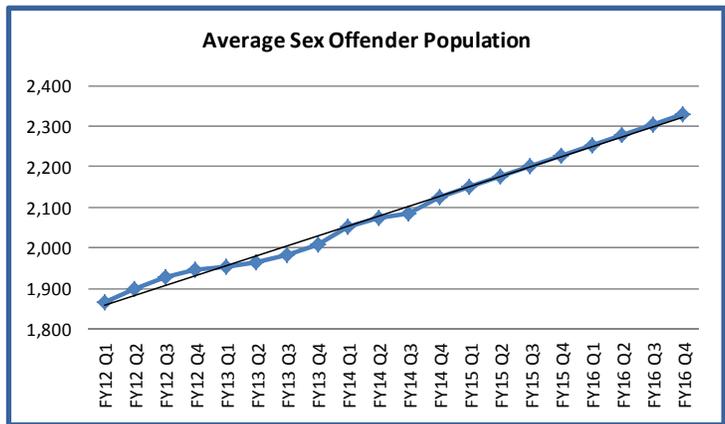


In an attempt to better deal with the volume of dependency cases, Superior Court developed the Cradles to Crayons (C2C) program in FY 2013. Cradles to Crayons successfully completed a two-year pilot and was incorporated into the operating budget in FY 2015. The program improved the permanency decision process for more than 1,500 children under the age of three. This program is designed for 0 – 3 age children in the dependency system that incorporates infant mental health services and parenting skills training into reunification plans. Families are reunified whenever possible; but if this is not reasonable, then the parental rights are severed, and the child is placed in a permanent home more quickly. While this program has improved efficiency and outcome of dependency cases, the workload in this court continues to significantly climb.

The Superior Court of Arizona in Maricopa County is funded primarily by Maricopa County. In FY 2011, the State of Arizona mandated that Maricopa County pay 100% of the judges’ salaries as a cost saving measure for the state. In all other counties in Arizona, that cost is shared by the State and the county government. This cost burden is \$9 million and continues to be borne by Maricopa County. The Superior Court is the central nervous system of the Criminal Justice process. Without a highly functioning court system, the justice system’s incarcerations, prosecution, and defense costs would increase dramatically. The Superior Court’s FY 2016 General Fund operating budget absorbed several

cost increases without incurring a growth in its budget. Because of the volume increases, the FY 2015 budget added three new court divisions, and the FY 2016 budget includes funding for two new Initial Appearance Courts. The cost of the two new divisions is \$783,195, not including the costs for the Clerk of the Court which will be discussed later. Also included in the budget are cost increases for an X-ray service contract, parent conference reports, and interpreter contract increases. These increased costs were offset by an adjustment in the personnel savings from 4.23% to 6.0% based on actual savings in the current fiscal year. Other significant items in the Superior Court budget include: Disaster Recovery equipment (\$0.668 million), courtroom technology recording equipment (\$1.5 million), and further development of their case management system (\$1.9 million).

Another department that is part of the Judicial Branch is Adult Probation. Since the beginning of FY 2012, Adult Probation has been experiencing an increase in specialized populations, thus an increase in caseload. One such example is the Sex Offender population which is expected to increase from 2,084 in 2014 to 2,328 by the end of FY 2016. This increase is expected to continue as 78% of the Sex Offender population is sentenced to lifetime probation. Another dramatic increase is in the Intensive Probation population. This population is anticipated to grow from 871 in FY 2014 to 975 by the end of FY 2016. To meet the caseload increase in all populations, 30 full-time positions as well as the accompanying supplies and vehicles were added in FY 2016. These additions as well as the increase in probation officer retirement costs resulted in a \$4.2 million increase in the overall Adult Probation Department's budget.



Juvenile Probation is the last component of the Judicial Branch controlled by the Superior Court. As of April 2015, the average daily population in Juvenile Detention is 192 juveniles. Due to the department's specific focus on incarceration alternatives, this detained population has decreased from a high of 440 in 2006. Juvenile Probation has also adopted new standards for evidenced-based practices to continue to reduce recidivism. In addition, implementation of the new Arizona Code of Judicial Administration is occurring which mandate the use of uniform risk and needs assessment tools, case plan development, and adjustment of supervision levels based on risk. Furthermore, Juvenile Probation is concentrating on outcomes for dual ward youths (i.e., juveniles who are both in juvenile justice system and the child protective services system). These dual ward youths account for 10% of the average daily population and currently both disproportionately chronically re-offend and are not successfully diverted. Overall, the FY 2016 budget for Juvenile Probation decreased. In the General Fund, the budget decreased by 2.2%, and the Detention Fund's decreased by 1.2% due to budget adjustments which properly reflect their personnel savings. Even with the decreased budget capacity, there is funding for a Community Based Alternative to Secure Placement (\$559,015) that was their highest budget priority.

The Clerk of Superior Court is a constitutional office. The main function of this office is to support the Judges of Superior Court. Their functions include: court-related records management and financial services for the justice system, the legal community, and the public. In the FY 2016 budget, the operating budget is increasing by approximately \$205,650 in order to provide courtroom support for the new Initial Appearance courts, and \$191,701 to replace funding that was previously provided by the Fill the Gap Fund. The Clerk's Office also has a \$2.3 million carryforward for the replacement of their Restitution, Fines and Reimbursements System.

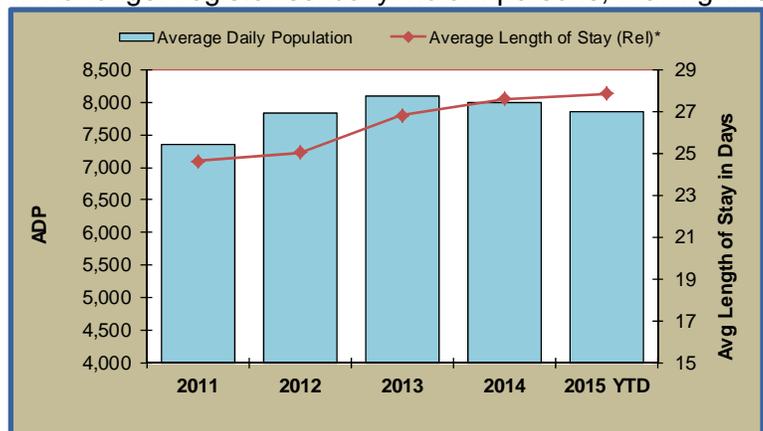
The Justice Courts are 26 independent community courts that deal with civil and criminal traffic, misdemeanor offenses, small claims, evictions, orders of protection, injunctions, and other minor civil and criminal offenses. Justice Courts receive revenue in the form of fines, fees, and other miscellaneous revenue which helps to fund their operation. The number of civil cases filed has been trending lower since FY 2011, and court fee proceeds from the Special Revenue Fund (245) are expected to be lower in the second half of FY 2015. This decrease in revenue is expected to continue through FY 2016. The Justice Courts General Fund operating budget has decreased by 0.1% due to a decrease in the retirement contribution rate. The implementation of the electronic filing and case management system is almost complete with all courts completing Phase I implementation by December 2014. While this system is expected to gain efficiencies when fully implemented, the Justice Courts' Special Revenue Funds cannot continue to support the final implementation, and the General Fund will provide \$512,000 in one-time funding for technology purchases.

The mission of the Maricopa County Attorney's Office (MCAO) is to provide quality prosecution, victims' services, crime prevention, and legal counsel for County government. MCAO's General Fund operating budget for FY 2016 is increasing by only 0.4%, even though 26 new positions are being added to the General Fund as follows: one (1) Management Analyst to assume responsibilities of maintaining Commission on Accreditation for Law Enforcement Agencies (CALEA); two (2) Social Workers to address increases in telephone and foot traffic from victims; four (4) Prosecutor positions to maintain current recruitment/hiring strategies; four (4) Justice System Clerks Sr. positions to process increased restitution requests; four (4) Office Assistants Specialized positions for the Investigative Division to assist in locating victims and/or witnesses; five (5) Legal Assistants to support new prosecutors; and six (6) Justice System Clerk Associates to support all of the aforementioned positions. Four (4) positions are also being moved from the Diversion Fund to the General Fund and one (1) from the General Fund to the Grant Fund. The majority of these General Fund costs were absorbed in the budget by increasing budgeted personnel savings to a level for which the office has been achieving.

The Maricopa County Sheriff's Office (MCSO) is responsible for law enforcement in the unincorporated areas of the County and in contracted cities and throughout Maricopa County as needed. In addition, the Sheriff's Office is also responsible for adult detention and operational costs related to running the Maricopa County jail system. The FY 2016 tentative budget has an increase of 1.7% in General Fund operating expenditures and a 0.7% increase in Detention Fund operating costs, both of which are primarily due to the increase in retirement contribution rates. Further, MCSO will receive an increase of 45.1% in General Fund Melendres Operating funding in order to comply with the Melendres Court Order.

In the General Fund, MCSO is receiving an increase for an unfunded mandate (\$170,432) from the Department of Public Safety (DPS). DPS will no longer register sexually violent persons, making this the sole responsibility of MCSO. The General Fund also received increases associated with overtime and retirement contribution rates. These increases are mostly offset by an adjustment to personnel savings to appropriately reflect turnover in MCSO.

The MCSO Detention Fund's operating budget also includes funding increased for Overtime, the Victim Notification Unit, the Sexually Violent Persons Unit, and the Criminal Intelligence Analysts for the Jail



Intelligence Unit. The majority of the increase in the Detention Fund is related to a \$2.9 million increase in retirement contributions. These increases are also mostly offset by an adjustment to personnel savings to appropriately reflect turnover in MCSO.

In addition to MCSO's operating budgetary changes, the General and Detention Funds received non-recurring funding for a number of issues. In the General Fund, funding was provided for a camera and security system at the Property and Evidence Warehouse (\$247,978) and a Records Management System (\$676,000) for the Civil Division. MCSO will also receive one-time funding for laundry and kitchen equipment and an interactive voice response system. The laundry equipment includes air compressors, sorting bins, and a rail and lift system which will cost \$397,000. The equipment has reached the end of its useful life and needs to be replaced. Several items in the kitchen need to be replaced. Food service chuck wagons, food service trays and tray wash dish machines have reached the end of their useful life. MCSO received \$340,000 to replace these items. Finally, an Interactive Voice Response System for detention is being replaced. It is used to generate automated responses to members of the public regarding inmates incarcerated in the Maricopa County jails. The system averages 75,000 calls per month. The current system is at the end of its useful life. The new system will cost \$905,000.

In October 2013, the United States District Court for the District of Arizona issued a Judgment Order in the Melendres v. Arpaio suit, which was originally filed in 2007. It alleged that MCSO targeted Latinos and those who looked Latino in order to verify their immigration status and detain undocumented immigrants in violation of their rights under the Fourth and Fourteenth Amendments.

Supplemental Permanent Injunction/Judgment Order
October 2, 2013

1. Detaining, holding, or arresting Latino occupants of vehicles based on a reasonable belief, without more, that such persons are in the country without authorization;
2. Following or enforcing its "LEAR" policy, as currently written, against any Latino occupant of a vehicle in Maricopa County;
3. Using race or Latino ancestry as a factor in determining whether to stop any vehicle;
4. Using race or Latino ancestry as a factor in making law enforcement decisions with respect to whether any Latino occupant of a vehicle may be in the country without authorization;
5. Detaining Latino occupants of vehicles stopped for traffic violations for a period longer than reasonably necessary to resolve the traffic violation in the absence of reasonable suspicion that any of the vehicle's occupants have committed or are committing a violation of federal or state criminal law;
6. Detaining, holding, or arresting Latino occupants of a vehicle for violations of the Arizona Human Smuggling Act without a reasonable basis for believing that the necessary elements of the crime are present; and
7. Detaining, arresting, or holding persons who are occupants of motor vehicles based on a reasonable suspicion that they are conspiring with their employer to violate the Arizona Employer Sanctions Act.

In May 2013, the court issued Findings of Fact and Conclusions of Law after conducting a bench trial. The court found that MCSO operations did violate the rights of the class under the Fourth and Fourteenth Amendments. The court permanently enjoined MCSO as outlined in the October Supplemental Permanent Injunction/Judgment Order (above) which stated the requirements which MCSO must follow in order to comply with the court's ruling. The requirements were varied and include, but are not limited to, creating an implementation unit, community outreach, a variety of training including bias-free policing and enforcement of immigration laws, documentation of traffic stops, installing video equipment in vehicles, time limits for completing incident reports, and review of those reports by a supervisor. It also provided for a Court Appointed Monitor. The total operating costs for implementation of the order for FY 2016 will be \$14,431,887. These costs include: training, outreach meetings, data collection and analysis software and hardware, development and implementation of an early intervention system, overtime, bi-lingual pay and litigation costs. In addition, there is an estimated \$3 million in operating costs for the Court Appointed Monitor budgeted in Non Departmental, as well as contingencies for additional court-ordered costs of \$2 million and costs associated with legal costs and attorney fees of \$4.3 million. The FY 2016 budget for Melendres is \$23.8 million.

General Government and Education Systems

Maricopa County Educational Services Agency (MCESA) is the educational arm of Maricopa County government. This agency, overseen by the Superintendent of Schools, provides services to school districts, teachers, and students throughout Maricopa County. Their services include: school finance and payroll services, small school services, election services, grant management, homeschooling, private school oversight, assessments, educator effectiveness, performance standards, Science, Technology, Engineering, and Mathematics (STEM). Additionally, the Juvenile Transition program (TJST) is in its last year of a three-year pilot. The recommended budget for MCESA for FY 2016 is flat to the current budget.

The Transitioning Juveniles through Successful Transition (TJST) works with justice system providers, mental health organizations, workforce development, youth services, school districts, and other organizations to implement a systemic program to coordinate support services for students who become justice-involved. This pilot program was slated to be evaluated this budget cycle to determine the outcome of the pilot. However, there was insufficient data for evaluation. The program will be continued for the first 3 months of FY 2016 and then will be reevaluated at the end the first quarter. In the meantime, the Board of Supervisors has asked MCESA to work with Adult Probation, Juvenile Probation, and the Office of Management and Budget to realign the program's goals more directly with education. An Interdepartmental Agreement (IDA) must be brought to the Board by September 30, 2015, with the new goals outlined. If this occurs, then funding will be continued through the end of the fiscal year. There is an additional \$838,219 of Nonrecurring Funding set aside in the Detention Fund to continue the pilot for another nine months. This decision will be made by the Board in the Fall.

There are additional activities in the FY 2016 recommended budget that deserve notation. Two major general government software upgrades are funded in the recommended budget: the Assessor's Computer Aided Mass Appraisal (CAMA) system and the Enterprise Resource Planning System.

The Assessor's Office is responsible for providing property assessment services to Maricopa County property owners. This office also efficiently and effectively administers all laws and regulations for Maricopa County property owners so they can be assured that all ad valorem properties are fairly and equitably valued. The need for the new Computer Aided Mass Appraisal (CAMA) system has been on the horizon for many years. This system will provide the technology needed for this office which assesses 1.7 million parcels a year in support of property tax assessments for over 1,795 taxing jurisdictions in Maricopa County. This system is crucial to adequately perform the essential duties of the Assessor's Office. The planning phase of the project was completed in FY 2015, and implementation will begin in FY 2016. In addition, the ESRI Desktop Review Pilot Project will now be included as part of the Assessor's General Fund operating budget, of which they have chosen to absorb by eliminating 15 full-time equivalent employees at an approximate cost of \$874,000. This project shows at the same time street front photographs, building sketches, and other property characteristics for active parcels from the Assessor user's assigned work list. The users will be able to review each parcel's image and make necessary changes if needed and should create additional revenue through increased assessed values.

Maricopa County has embarked on a major program to implement the County's first Enterprise Resource Planning (ERP) System provided by CGI, the County's current financial system provider. The Board of Supervisors approved CGI's contract on October 23, 2013, for ERP software, professional services to implement the system, and managed services to host and support the system for a period of ten years. The scope of the ERP system includes Performance Budgeting, Financial Management, and Procurement Management. The project costs budgeted for FY 2016 are \$11.4

million. In addition, \$2.2 million in new operating costs were included in the Office of Enterprise Technology's budget for the software maintenance of this system.

The Treasurer's Office collects the property taxes for the various jurisdictions in Maricopa County. They invest and provide banking services for school districts, special taxing districts, Maricopa County government, and many others. Their system also is in need of a software replacement. The Treasurer's IT staff has drafted a technology roadmap that will be used as a guide in the system replacement process. A project reserve in the amount of \$8.4 million has been set aside for this project.

The Recorder and Elections departments are both constitutional offices that provide mandated services to Maricopa County residents. The Recorder's Office records official documents such as deeds, plat maps, and ordinances. The office has more than 93 million recorded documents available and is the first Recorder's Office in the nation to have documents accessible on-line.

The Elections department is in compliance with HAVA (Help America Vote Act) and has state-of-the-art technology to assist the 1.9 million registered voters in Maricopa County. The office provides election support to most of the jurisdictions in the County. They have an Insight optical scan voting system and an Edge touch screen system in all of the 724 precincts in Maricopa County. They will also continue the utilization of electronic poll books at polling places, which will improve accuracy and decrease confusion for voters and poll workers. In the recommended budget, there is \$4.3 million in funding for the Presidential Preference Election that will take place this coming winter. In the past, the cost of the election was funded entirely by the State of Arizona. However, in FY 2016, the budget will be short \$1.9 million which will need to be covered by Maricopa County government.



Technology Infrastructure and Capital Improvement

Maricopa County began its present day Capital Improvement Program (CIP) in FY 2000. Previously, the CIP plan utilized a modified "pay as you go" financial policy. The County has paid cash for most CIP projects. The County currently has no General Obligation Bond debt and has very little long-term debt. The debt that the County does have is in the form of Lease Revenue Bonds. The debt service on this is paid with cash that has been set aside for capital improvements. Because of our new budgeting philosophy of utilizing the "most likely" scenario for revenues and funding contingency at a much lower level, less funding for capital projects will occur into the future. It is anticipated that our capital improvement program will slow until a new funding methodology is established by the Board of Supervisors. This discussion will be continuous as various funding methods are being considered. A strategic planning process to discuss funding of new CIP is expected to occur in the fall of 2015, prior to the next budget development cycle.

The County's CIP is found in six distinct capital funds: Transportation Capital Projects (234), Intergovernmental Capital Projects (422), General Fund County Improvement (445), Detention Capital Projects (455), Technology Capital Improvement (460), and Detention Technology Improvement (461).

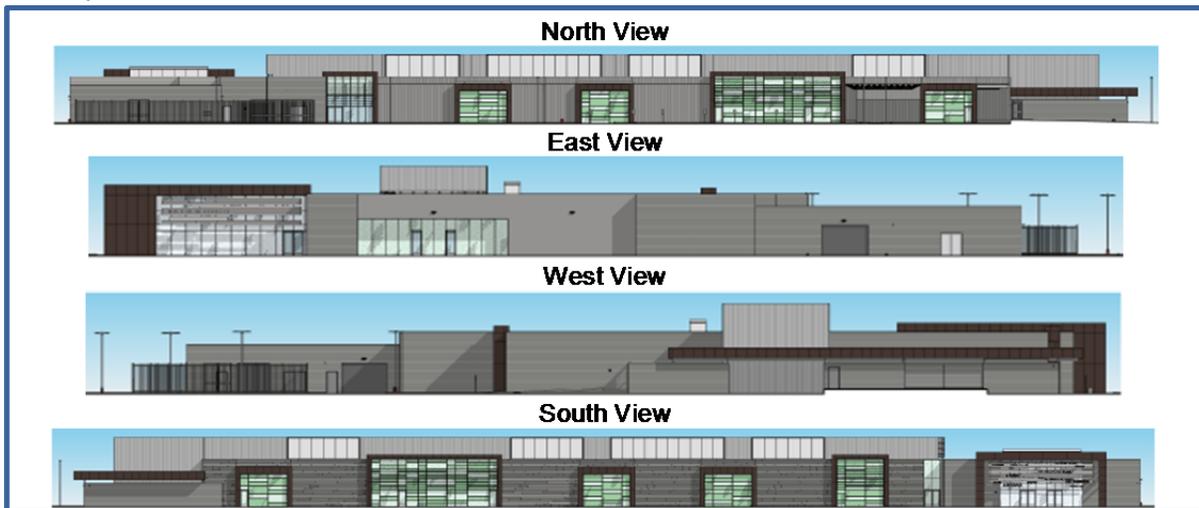
There are a total of 85 projects for FY 2016: 15 technology projects, 15 facilities projects, 55 transportation projects, and one intergovernmental project.

Technology projects consist of a Computer Aided Mass Appraisal system for the Assessor's Office, IT Infrastructure Refresh Phases I and II, IT Enterprise Data Center, County telephone system, public radio system, Enterprise Resources Planning System for the offices of Management and Budget, Finance and Procurement, and the Byte Information Exchange (BIX) Room upgrade. All of these technology projects are modernizing and updating the County's infrastructure, communication, security systems, pro-active system monitoring, and essential business tools. The offices of the Assessor, Management and Budget, Finance, and Procurement started the upgrading process of their outdated systems in FY 2014 and will meet major milestones in FY 2016 as full implementation is expected in following fiscal years.

Facilities projects consist of East Court improvements for the build out of the 8th floor to updated courtrooms (\$4,699,814), the Chambers Building remodel for the exterior restoration and interior tenant improvements (\$1 million) and the West Court asbestos removal (\$944,182).

The largest facility project that will begin in FY 2016 is at the Durango campus. Planning and programming of the new Intake and Holding Jail will begin. After the completion of a Jail Master Plan in FY 2015, work will begin on the construction of the new jail and partial demolition of the existing facility at the Durango Campus. The facility will improve intake requirements and meet court-mandated times. The facility also offers a flexible open plan that serves short-term needs of the intake process without additional transfers and relocations that add time and cost to processing. In addition, the facility serves the needs of pre-sentencing. The total cost of this project is budgeted at \$185 million.

After years of planning, construction of the new Southwest Justice Courts will start in FY 2016. The project (sketch below) will consist of the construction of a single story 60,000 square foot facility to house the White Tank, Country Meadows, Agua Fria, and Maryvale Justice Courts, as well as providing for a future precinct.



Transportation conducts capital projects under the Board of Supervisors' approved category budgets of MAG Arterial Life Cycle Program, County Arterials, Bridge Construction and Preservation, Dust Mitigation, Intelligent Transportation System, Pavement Construction and Preservation, Partnership Support, Right-of-Way, Safety, Transportation Administration, Traffic Improvements and Transportation Planning.

The Maricopa County Department of Transportation (MCDOT) continues to make progress with the Northern Parkway Project and will complete construction of the Reems and Litchfield overpasses in FY 2015, Phase I of Landscaping in FY 2016, with substantial completion in FY 2017.

The County's Parks and Recreation Department continues its development of the Maricopa Regional Trail System and the study of the Vulture Mountain Recreation Area for future management and development.

Finally, projects that were completed in FY 2015 include the Security Building Remodel and the Maximo Maintenance Management System. Even though construction of the Sheriff's Headquarters Building is complete, there are final close-out items that will continue into FY 2016.

Health Care Issues

Health, Welfare and Sanitation accounts for 22.90% of Maricopa County's budget. It continues to be one of the largest components of the County budget but is the area least under the County's control. Most of these costly programs are managed by the State of Arizona, and County funding is required by State law. These programs are inclusive of a number of issues, including acute and long-term health care for the poor, behavioral health care, tuberculosis services, services for people with HIV/AIDS, public health, environmental and air quality programs, correctional health, and autopsies.

Mandated health care support costs that are distributed to the State of Arizona are \$174.7 million for FY 2016. The largest mandated contribution is \$153.3 million for the Arizona Long Term Care System (ALTCS), the State's Medicaid long-term care program. The County will also have to pay \$19.2 million to the Arizona Health Care Cost Containment System (AHCCCS), which is the State of Arizona's Medicaid system for acute medical care. The AHCCCS contribution increased by \$3 million from last fiscal year per the budget adopted by the Legislature and signed by the Governor. Finally, the County is required to pay an estimated 34% of the cost to treat Sexually Violent Persons who are released from prison and continue to receive mental health treatment. This was a cost shift to counties that began in FY 2010; and until a recent change in legislation, Maricopa County was paying 50% of the costs. The cost estimate for next year is \$2.2 million but may change prior to final budget adoption.

In addition, Maricopa County is mandated to contribute to the State's behavioral health programs through a court order (Arnold v. Sarn) that settled in March 2014. The total estimated amount for FY 2016 is \$55.1 million, which is a \$2.3 million increase over FY 2015 based on estimated costs for population growth and medical treatment cost increases. With the settlement of the Arnold litigation, there may be opportunities for Maricopa County to more actively participate in the allocation of this large and growing cost. A very large portion of the adult jail population has mental health needs. This population filters in and out of jail, increasing the workload for our criminal justice system and creating public safety concerns. Research on this issue will proceed in the coming fiscal year as a new Regional



Behavior Health Authority (RHBA), Mercy Maricopa, is transitioned into the community.

Correctional Health Services (CHS) provides health care in our six adult detention facilities. This service is critical to the welfare of the inmates who are either pre-sentenced or serving out their sentence with the Maricopa County Sheriff's Office. CHS was able to renew their accreditation with the National Commission on Correctional Health Care (NCCHC) this year in February 2015. This

achievement will significantly limit the liability in the jails and ensure that we are providing services beyond constitutional standards. The last remaining obstacle for CHS is to exit a long-standing federal court case that monitors jail conditions, *Graves v. Arpaio*. CHS received additional requirements that will be implemented by September 2015. The FY 2016 budget includes \$2.3 million to implement these requirements.

Many financial investments have been made that have arisen in association with the lawsuit. CHS has implemented an Electronic Health Record (EHR) system and is now in phase II of the project. This is a comprehensive records system that has integrated medical, mental health, dental and all patient care activities including medications. All phases of the EHR implementation will be completed in FY 2016 with \$2.3 million carried forward to FY 2016 to finalize the project. Implementation is another necessary element to move toward the dismissal of the long-standing federal court monitoring issue, *Graves v. Arpaio*. The end result will be improved health services for the County's jail inmates. CHS also received increases to their General Fund and Detention Fund budgets due to the continuing increase in pharmaceutical costs. *Graves v. Arpaio* requirements for continuity of care require CHS to keep inmates on the same medication they were receiving prior to entry into jail. This requirement, in conjunction with ordinary cost increases, required an increase of approximately \$82,000 in the General Fund and \$2.35 million in the Detention Fund.

The mission of the Department of Public Health is to provide leadership, resources, and services to people and diverse communities in Maricopa County so that health is promoted, preserved, and protected. Public Health's FY 2016 budget includes a reduction of 1.7%. This is mainly due to a decrease in retirement contribution rates and Risk management charges.



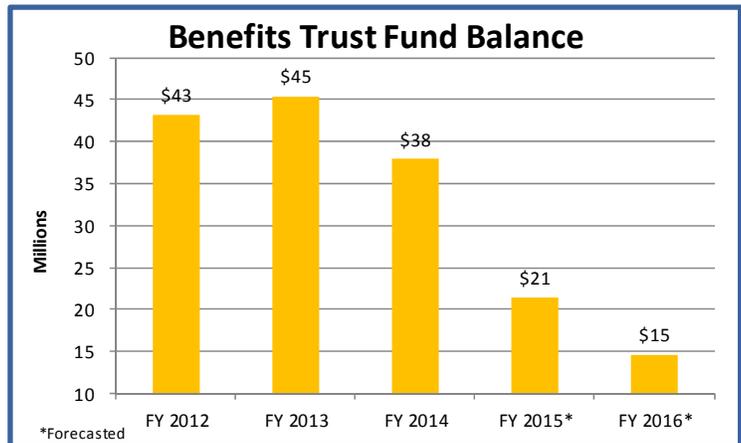
Employee Compensation and Benefits

Employees are our greatest asset and also our largest cost. County employees deliver our services and are the face of Maricopa County government. We count on our employees to provide excellent services and to be effective and efficient as they execute their duties as public servants. Sixty percent of our operating costs are attributed to personnel-related expenses. This year, there is no funding for Pay for Performance for the County's 12,700 plus employees. Over the past two years, the County has funded Performance Pay and Market increases for County employees. However, in this year's budget, funding was limited and needed to be allocated to other major employee issues with the Retirement Systems and Employee Health Benefits.

There are several retirement systems that are managed by the State of Arizona who service the employees of Maricopa County. The systems are the Arizona State Retirement System (ASRS), Public Safety Personnel Retirement System (PSPRS), Elected Officials Retirement Plan (EORP), Probation Officer Retirement Plan (PORP), and Correctional Officers Retirement Plan (CORP). The contribution rates increased from 39.66% to 48.83% for PSPRS, 16.12% to 19.95% for PORP, and CORP rates increased from 13.45% to 16.25%. While there was no change to EORP and a slight decrease in ASRS, the reductions did not mitigate the significant increases in the employer contributions to PSPRS, PORP and CORP. The net increases were \$10,371,272 in all County funds.

Maricopa County provides health insurance coverage and other benefits to over 11,550 employees and, when combined with their eligible covered family members, a total of almost 27,500 individuals are covered. Employee benefit plans are an important part of the County’s total compensation package. The quality and value of the benefits program have been maintained in a cost-effective manner. Moving to self-insurance for medical and other benefits in FY 2008 has provided the opportunity to better manage costs. Health care cost increases have been minimized by managing utilization of health care, encouraging “consumerism” that steers patients to less-expensive yet effective treatment options.

However, as we move into FY 2016, costs in the Employee Benefit Trust have begun to increase. The Benefit Trust has been over funded for the past five years. At the end of FY 2010, the trust was \$10.3 million beyond the reserve requirements. Over the past several fiscal years, employee and employer rates have been set to allow the County to burn off excessive fund balances in the Employee Benefits Trust. Premium holidays have occurred in fiscal years 2011, 2014 and 2015. This has reduced the Trust fund and will require rates to increase in the coming year. The increase in employer premiums in FY 2016 will be \$11.4 million. However, there will still be one premium holiday which will have a positive impact on employee’s take home pay.



Conclusions

This is a budget with significant accomplishments. The budget includes funding for the replacement of the aging Durango Jail and the structural imbalance in the Detention fund. The County will be replenishing its cash reserves and achieving its strategic goal which is defined as two months of operating capacity in reserves. These are great achievements, and there are many others contained in the budget details.

These accomplishments are a result of a collaborative process with Chairman Chucuri and Board members, the County constitutional officers, the Judicial Branch, and our appointed officials. Appreciation goes out to County staff for fully participating to achieve a structurally balanced budget that ensures frugal use of our limited resources.

Sincerely,

Tom Manos
Maricopa County Manager



Strategic Direction

Strategic Business Planning Philosophy and Cycle

The County is committed to providing high-quality services to its customers and ensuring that the most critical needs of the community are being met with measurable results. The County integrates planning, budgeting, reporting, evaluating, and decision making for all Maricopa County departments and agencies. This strategic process provides direction for making good business decisions based on performance, and makes departments/agencies accountable for results. Maricopa County is meeting the challenges of shifting demand for services and difficult economic times with a careful allocation of funding to meet public service needs.

Departments update strategic business plans (SBP) as needed and include strategic and operational elements. Strategically, issues and potential issues from external sources are identified which will affect the department in a three to five year horizon. Goals that mitigate the risks are built in response to the issues. Operationally, business objectives representing the tasks needed to achieve the goals can be included in the SBP.

The activities and performance measures associated with the activities link in to the fiscal year. In keeping with the budget development cycle, all changes to SBPs that affect these elements are completed and approved prior to the start of the budget preparation cycle. Every activity will have a set of four performance measures that focus on the end service recipient (customer): Demand – what is requested; Output – what is provided; Result – the quality of the service provided; Expenditure Ratio – a trend measure of cost to service provision. Departments may include as many of these measures as needed and may also include inward facing measures (indices, workload, populations, etc.).

Countywide Strategic Plan 2015-2018

The Board of Supervisors' Countywide Strategic Plan is meant to guide County government actions to address current and future needs in Maricopa County. It sets direction for County government regarding its roles and responsibilities, and Maricopa County government officials use it to help guide decision-making.

During the winter of FY 2014, the Board of Supervisors collaborated with the Elected Officials of Maricopa County to consider an update to the 2011-2015 Maricopa County Strategic Plan. The body of Elected Officials recognized value in streamlining the County's priorities from 10 down to 5, and narrowing the focus and attention on county-wide strategic goals from 29 to 14. Each priority area has several goals to achieve the Board of Supervisor's vision for the community.

On May 5, 2014, the Board of Supervisors officially adopted the following strategic plan. It was updated in March 2015.

Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community.

Vision

Citizens serving citizens by working collaboratively, innovatively, efficiently, and effectively. We will be responsive to our customers while being fiscally prudent.

Core Values

- Public Interest First;
- Open and Honest;
- Accountable;
- Measure Results;
- Relentless Improvement;
- Communicate and Collaborate; and
- All People Realize Their Full Potential.

<i>Strategic Priorities and Goals</i>
Strategic Priority: SAFE COMMUNITIES - Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost-effective smart justice system.
<u>Strategic Goal:</u> By end of FY 2018, public safety is enhanced by reducing the number of adult probationers convicted of a new felony offense to 8% or lower.
<u>Strategic Goal:</u> By end of FY 2018, the overall rate of juvenile recidivism is 20% or less.
<u>Strategic Goal:</u> By end of FY 2017, 90% of Cradles to Crayons youth with petitions filed have permanency established within 365 days of the petition filing.
<u>Strategic Goal:</u> By the end of FY 2016, for moderate to high risk Seriously Mentally Ill (SMI) offenders, decrease the recidivism rate by at least 5 percentage points by providing them with continuity of appropriate treatment and services during and after incarceration. Continue to reduce the recidivism rates for moderate to high risk SMI offenders through 2020 in amounts based upon results achieved in 2016.
<u>County Indicators:</u> Violent Crime Rate • Property Crime Rate • Average length of pre-trial stay in County jail Number of persons with mental health issues (Rule 11 finding)
Strategic Priority: REGIONAL SERVICES - Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.
<u>Strategic Goal:</u> By end of CY 2018, 100% of all air quality monitors are in compliance with federal health standards.
<u>Strategic Goal:</u> By end of FY 2018, 85% or more of citizens indicating satisfaction with the amount of and access to open space, parks and recreation land in Maricopa County.
<u>Strategic Goal:</u> By end of FY 2018, 4-5 year olds in Head Start increase their school readiness by 60% (on average in the year of their participation in Head Start--based on the State's assessment tool).
<u>County Indicators:</u> Coverage levels of immunizations (MMR & Tdap) • Public Health Accreditation

Strategic Priority: GOVERNMENT OPERATIONS - Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.

Strategic Goal: By end of FY 2018, 80% or more of County residents indicate trust in County government.

Strategic Goal: PLACEHOLDER - By end of FY 2018, Maricopa County's Employee Engagement Score (a widely used measure indicating the strength of the workforce) increases x% from the baseline established in FY 2015.

Strategic Goal: Maricopa County will improve turnaround times and response times through the use of electronic filings:

- a. 7.5% increase in electronic recordings through the Recorder's Office by the end of FY 2018
- b. 28% increase in electronic filings through the Clerk of the Superior Court end of FY 2018.
- c. By the end of 2018, the Treasurer's Office will increase the number of parcels enrolled to receive paperless statements to 10%, a percentage that will be reviewed following a study to be completed by the end of FY 2016.

County Indicators:

Citizen Satisfaction with County Performance and County Communication • Voluntary Employee Turnover Rate

Strategic Priority: GROWTH AND ECONOMIC DEVELOPMENT - Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.

Strategic Goal: By 2018, 90% of regulated entities indicate they are satisfied or more than satisfied with their interactions with Maricopa County's regulating agencies (as measured by customer satisfaction surveys).

Strategic Goal: By 2018, 80% of participants completing workforce development training who obtain a job and remain employed after 6 months.

County Indicators:

High School Graduation Rate • Employment Levels • Median Home Values • County Per Capita Income as a percent of US

Strategic Priority: FISCAL STRENGTH AND RESPONSIBILITY - Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Strategic Goal: By the end of FY 2018, 100% of all County funds will obtain structural balance.

Strategic Goal: By the end of FY 2019, Maricopa County's General Fund Operating reserves will equal two months of operating expenditures.

County Indicators:

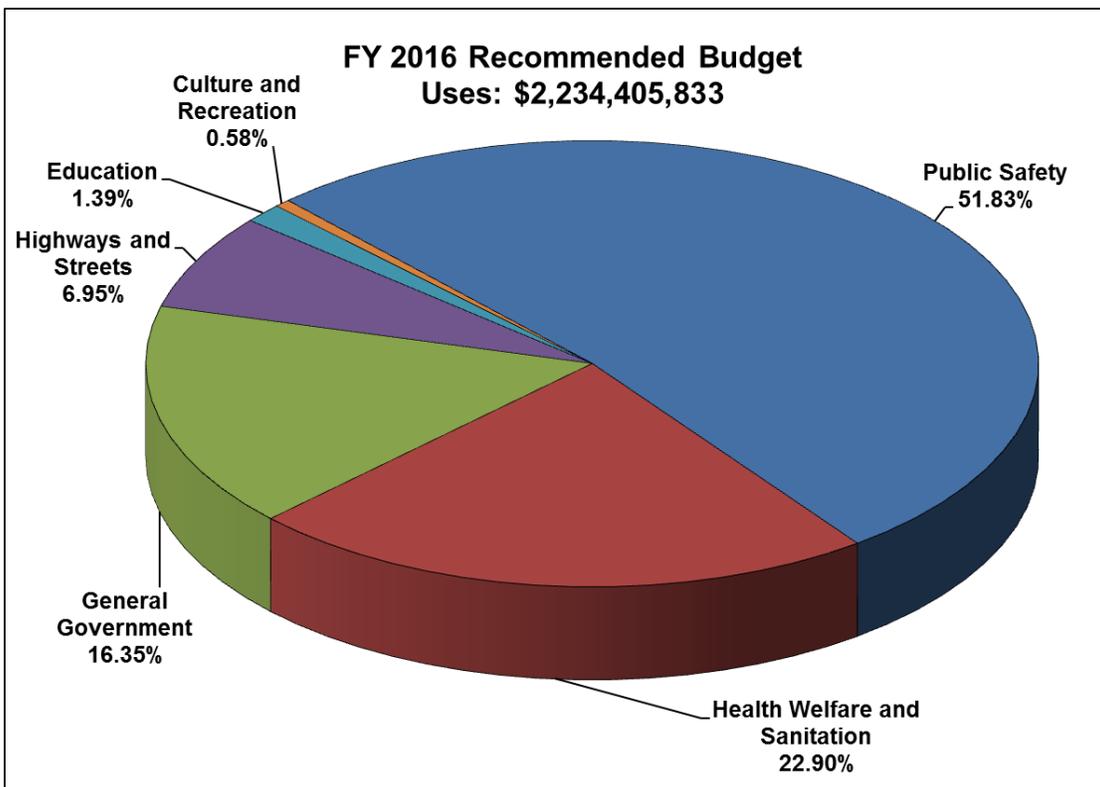
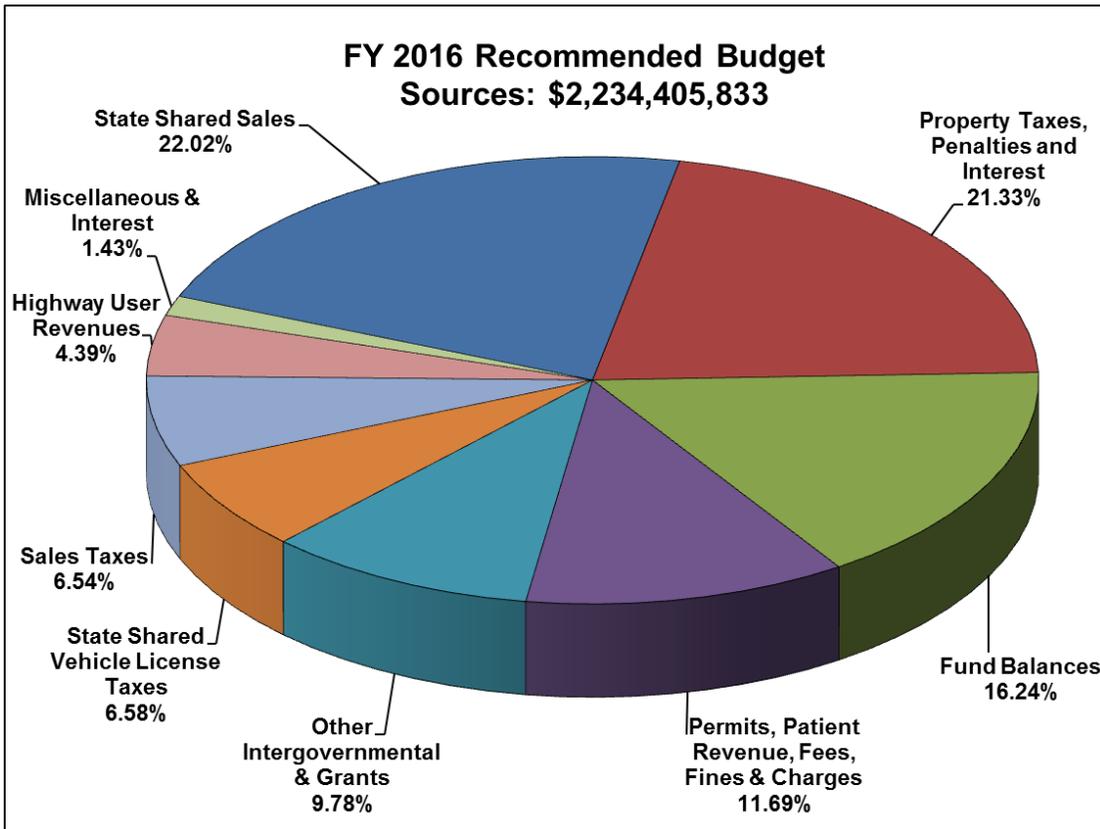
Percent of General Fund expenditures going to the State through required contributions and unfunded mandates.



Consolidated Sources, Uses and Fund Balance by Fund Type

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
BEGINNING FUND BALANCE	\$ 82,902,015	\$151,975,019	\$ 9,874,372	\$763,324,794	\$ 35,327,600	\$1,043,403,800	\$ -	\$1,043,403,800
SOURCES OF FUNDS								
OPERATING								
PROPERTY TAXES	\$ 465,539,207	\$ -	\$ -	\$ -	\$ -	\$ 465,539,207	\$ -	\$ 465,539,207
TAX PENALTIES & INTEREST	11,087,186	-	-	-	-	11,087,186	-	11,087,186
SALES TAXES	-	146,085,926	-	-	-	146,085,926	-	146,085,926
LICENSES AND PERMITS	2,311,877	38,223,781	-	-	-	40,535,658	-	40,535,658
GRANTS	-	165,058,344	-	-	-	165,058,344	-	165,058,344
OTHER INTERGOVERNMENTAL	2,728,302	15,168,842	-	-	-	17,897,144	-	17,897,144
PAYMENTS IN LIEU OF TAXES	13,686,679	-	-	-	-	13,686,679	-	13,686,679
STATE SHARED SALES TAX	492,019,045	-	-	-	-	492,019,045	-	492,019,045
STATE SHARED HIGHWAY USER REV	-	98,175,564	-	-	-	98,175,564	-	98,175,564
STATE SHARED VEHICLE LICENSE	138,282,676	8,808,030	-	-	-	147,090,706	-	147,090,706
INTERGOV CHARGES FOR SERVICES	17,844,891	37,862,937	1,371,504	-	4,701,596	61,780,928	-	61,780,928
OTHER CHARGES FOR SERVICES	24,509,638	69,630,756	-	-	28,249,819	122,390,213	-	122,390,213
INTERNAL SERVICE CHARGES	-	-	-	-	181,990,122	181,990,122	(181,990,122)	-
PATIENT SERVICES REVENUE	6,988	2,290,807	-	-	-	2,297,795	-	2,297,795
FINES & FORFEITS	9,802,082	13,285,216	-	-	-	23,087,298	-	23,087,298
INTEREST EARNINGS	2,800,000	1,945,862	-	-	531,464	5,277,326	-	5,277,326
MISCELLANEOUS REVENUE	2,321,364	14,050,118	-	-	35,000	16,406,482	-	16,406,482
GAIN ON FIXED ASSETS	-	200,000	-	-	-	200,000	-	200,000
TRANSFERS IN	-	198,360,946	1,139,868	20,432,619	-	219,933,433	(219,933,433)	-
TOTAL OPERATING SOURCES	\$1,182,939,935	\$809,147,129	\$ 2,511,372	\$ 20,432,619	\$215,508,001	\$2,230,539,056	\$(401,923,555)	\$1,828,615,501
NON RECURRING								
GRANTS	-	552,473	-	18,713,118	-	19,265,591	-	19,265,591
OTHER INTERGOVERNMENTAL	2,375,000	-	-	-	-	2,375,000	-	2,375,000
INTERGOV CHARGES FOR SERVICES	366,768	-	-	10,651,500	-	11,018,268	-	11,018,268
OTHER CHARGES FOR SERVICES	-	131,495	-	-	-	131,495	-	131,495
INTEREST EARNINGS	-	-	2,000	200	-	2,200	-	2,200
MISCELLANEOUS REVENUE	-	10,065,000	-	-	-	10,065,000	-	10,065,000
TRANSFERS IN	5,809,670	361,150	2,590,000	88,390,761	3,517,901	100,669,482	(100,669,482)	-
TOTAL NON RECURRING SOURCES	\$ 8,551,438	\$ 11,110,118	\$ 2,592,000	\$117,755,579	\$ 3,517,901	\$ 143,527,036	\$(100,669,482)	\$ 42,857,554
TOTAL SOURCES	\$1,191,491,373	\$820,257,247	\$ 5,103,372	\$138,188,198	\$219,025,902	\$2,374,066,092	\$(502,593,037)	\$1,871,473,055
USES OF FUNDS								
OPERATING								
PERSONAL SERVICES	\$ 535,590,543	\$507,938,761	\$ -	\$ -	\$ 14,787,563	\$1,058,316,867	\$ -	\$1,058,316,867
SUPPLIES	15,038,895	46,837,370	-	-	12,157,750	74,034,015	(7,012,224)	67,021,791
SERVICES	408,940,032	197,675,175	-	-	203,920,689	810,535,896	(174,977,898)	635,557,998
CAPITAL	5,164,400	5,655,563	-	-	81,000	10,900,963	-	10,900,963
OTHER FINANCING USES	218,206,065	1,727,368	-	-	-	219,933,433	(219,933,433)	-
TOTAL OPERATING USES	\$1,182,939,935	\$759,834,237	\$ -	\$ -	\$230,947,002	\$2,173,721,174	\$(401,923,555)	\$1,771,797,619
NON RECURRING								
PERSONAL SERVICES	\$ 401,320	\$ 3,526,800	\$ -	\$ 7,999,952	\$ 384,781	\$ 12,312,853	\$ -	\$ 12,312,853
SUPPLIES	2,472,662	2,206,473	-	11,850	44,351	4,735,336	-	4,735,336
SERVICES	69,478,491	53,160,588	-	13,254,729	2,167,022	138,060,830	-	138,060,830
CAPITAL	4,405,268	5,222,553	7,409,480	289,513,394	948,500	307,499,195	-	307,499,195
OTHER FINANCING USES	14,695,712	70,403,183	-	15,570,587	-	100,669,482	(100,669,482)	-
TOTAL NON RECURRING USES	\$ 91,453,453	\$134,519,597	\$ 7,409,480	\$326,350,512	\$ 3,544,654	\$ 563,277,696	\$(100,669,482)	\$ 462,608,214
TOTAL USES	\$1,274,393,388	\$894,353,834	\$ 7,409,480	\$326,350,512	\$234,491,656	\$2,736,998,870	\$(502,593,037)	\$2,234,405,833
STRUCTURAL BALANCE	\$ -	\$ 49,312,892	\$ 2,511,372	\$ 20,432,619	\$ (15,439,001)	\$ 56,817,882	\$ -	\$ 56,817,882
ENDING FUND BALANCE:								
RESTRICTED	\$ -	\$ 68,894,545	\$ 7,414,230	\$210,938,883	\$ 40,730,749	\$ 327,978,407	\$ -	\$ 327,978,407
COMMITTED	-	10,951,455	154,034	364,223,597	1,888,421	377,217,507	-	377,217,507
UNASSIGNED	-	(1,967,568)	-	-	(22,757,324)	(24,724,892)	-	(24,724,892)

Sources and Uses of Funds



Reconciliation of Budget Changes

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIMINATIONS	TOTAL
FY 2015 Adopted Budget	\$ 1,253,626,194	\$ 859,211,289	\$ 16,753,180	\$ 351,675,064	\$ 223,465,293	\$ (493,602,038)	\$ 2,211,128,982
Operating Adjustments:							
Donations	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000
Grants	56,215	5,665,330	-	-	-	-	5,721,545
Information and Communications Technology	-	-	-	-	-	(139,987)	(139,987)
Intergovernmental Agreements	535,532	285,880	-	-	-	-	821,412
Total Operating Adjustments	\$ 591,747	\$ 5,956,210	\$ -	\$ -	\$ -	\$ (139,987)	\$ 6,407,970
Capital Improvement Program	\$ -	\$ 11,025,744	\$ -	\$ (11,025,744)	\$ -	\$ -	\$ -
Grants	-	3,791,275	-	-	-	-	3,791,275
Intergovernmental Agreements	521,505	-	-	-	-	-	521,505
Information and Communications Technology	-	(1,403,904)	2,171,297	7,901,234	16,561	(8,545,201)	139,987
Other Non Recurring	216,672	135,848	-	-	-	(352,520)	-
Total Non Recurring Adjustments	\$ 738,177	\$ 13,548,963	\$ 2,171,297	\$ (3,124,510)	\$ 16,561	\$ (8,897,721)	\$ 4,452,767
FY 2015 Revised Budget	\$ 1,254,956,118	\$ 878,716,462	\$ 18,924,477	\$ 348,550,554	\$ 223,481,854	\$ (502,639,746)	\$ 2,221,989,719

Reconciliation of Budget Changes (continued)

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIMINATIONS	TOTAL
FY 2015 Revised Budget	\$ 1,254,956,118	\$ 878,716,462	\$ 18,924,477	\$ 348,550,554	\$ 223,481,854	\$ (502,639,746)	\$ 2,221,989,719
Operating Adjustments:							
Mandated State Health Contributions:							
AHCCCS Contribution	\$ (320,200)	\$ -	\$ -	\$ -	\$ -	\$ -	(320,200)
ALTCS Contribution	3,083,100	-	-	-	-	-	3,083,100
Arnold v. Sam Contribution	2,399,622	-	-	-	-	-	2,399,622
Payment Sexually Viol Persons	(1,160,000)	-	-	-	-	-	(1,160,000)
	\$ 4,002,522	\$ -	\$ -	\$ -	\$ -	\$ -	4,002,522
Other Mandated Expenditures:							
Jail Excise Tax MOE	\$ 2,572,644	\$ -	\$ -	\$ -	\$ -	\$ (2,572,644)	\$ -
Reallocations:							
Reallocation Between Funds	\$ (2,955,181)	\$ 2,955,181	\$ -	\$ -	\$ -	\$ -	\$ -
Reallocation Between Functions	-	(652,389)	-	-	-	-	(652,389)
	\$ (2,955,181)	\$ 2,302,792	\$ -	\$ -	\$ -	\$ -	(652,389)
Employee Related Costs:							
Employee Health/Dental Premiums	\$ 7,633,176	\$ 3,768,648	\$ -	\$ -	\$ -	\$ -	11,401,824
Constables Salaries and Benefit Adjustment	116,259	-	-	-	-	-	116,259
Other Retirement Contribution Adjustments	85,178	-	-	-	-	-	85,178
Retirement Contributions	6,197,675	4,183,650	-	-	(9,939)	-	10,371,386
	\$ 14,032,288	\$ 7,952,298	\$ -	\$ -	\$ (9,939)	\$ -	21,974,647
Central and Internal Service Charge Changes:							
Central Service Cost Allocation	\$ (963,928)	\$ 371,858	\$ -	\$ -	\$ -	\$ -	(592,070)
Internal Service Charges	288,225	229,907	-	-	(106,813)	-	411,319
	\$ (675,703)	\$ 601,765	\$ -	\$ -	\$ (106,813)	\$ -	(180,751)
IT Related Expenditures:							
Desktop Replacement and Virtual Desktop Financing	-	-	-	-	-	139,987	139,987
CGI 3x Maintenance and Connectivity	2,205,013	-	-	-	-	-	2,205,013
	\$ 2,205,013	\$ -	\$ -	\$ -	\$ -	\$ 139,987	\$ 2,345,000
Donations, Grants and Intergovernmental Agreements:							
Donations	\$ -	\$ (5,000)	\$ -	\$ -	\$ -	\$ -	(5,000)
Grants	(56,215)	(690,548)	-	-	-	-	(746,763)
Intergovernmental Agreements	646,641	(275,880)	-	-	-	-	370,761
	\$ 590,426	\$ (971,428)	\$ -	\$ -	\$ -	\$ -	(381,002)
Contingencies:							
General Contingency	2,797,313	672,234	-	-	-	-	3,469,547
Reserved Contingency for Animal Care and Control	500,000	-	-	-	-	-	500,000
	\$ 3,297,313	\$ 672,234	\$ -	\$ -	\$ -	\$ -	\$ 3,969,547
Personnel and Staffing Related Adjustments:							
Overtime Pay Adjustment	\$ 890,044	\$ 137,906	\$ -	\$ -	\$ -	\$ -	1,027,950
Personnel Additions and Related Costs	1,894,919	1,175,543	-	-	-	-	3,070,462
Personnel Savings	(7,094,406)	(6,802,715)	-	-	-	-	(13,897,121)
Elected and Judicial Personnel Savings Not Met	5,000,000	-	-	-	-	-	5,000,000
	\$ 690,557	\$ (5,489,266)	\$ -	\$ -	\$ -	\$ -	(4,798,709)
Public Safety Related Expenditures:							
CHS Medication and Staffing	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	2,500,000
Correctional Health Registry and Overtime	-	868,000	-	-	-	-	868,000
Court Interpreter Contracts	425,000	-	-	-	-	-	425,000
Graves v Arpaio	-	1,129,426	-	-	-	-	1,129,426
Jail Excise Tax MOE Above Base	18,957,014	-	-	-	-	(18,957,014)	-
Juvenile Probation Reduction to Special Revenue Allocations	488,639	(488,639)	-	-	-	-	-
MCSO Melendres Judgment	2,198,124	-	-	-	-	-	2,198,124
Outside Contract Counsel	2,759,610	-	-	-	-	-	2,759,610
Public Defense Caseload Vol	8,265,836	-	-	-	-	-	8,265,836
Sheriff Laundry and Janitorial Supplies	-	626,425	-	-	-	-	626,425
Sheriff's Office Compliance and Bureau of Internal Oversight	1,468,460	349,721	-	-	-	-	1,818,181
Sheriff's Overtime	2,540,247	2,499,608	-	-	-	-	5,039,855
Two New Initial Appearance Courts	537,269	-	-	-	-	-	537,269
	\$ 37,640,199	\$ 7,484,541	\$ -	\$ -	\$ -	\$ (18,957,014)	\$ 26,167,726
Facility Related Adjustments:							
Transfer to OET for Collocated Data Services	34,100	-	-	-	-	-	34,100
Major Maintenance Program	(1,755,479)	(213,765)	-	-	-	-	(1,969,244)
Reduce Building Major Maintenance Funding	(3,121,600)	-	-	-	-	-	(3,121,600)
	\$ (4,842,979)	\$ (213,765)	\$ -	\$ -	\$ -	\$ -	(5,056,744)

Reconciliation of Budget Changes (continued)

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIMINATIONS	TOTAL
Other Adjustments:							
Cooperative Extension	\$ (36,437)	\$ -	\$ -	\$ -	\$ -	\$ -	(36,437)
HCM MMCS Run Out Operations	(10,432)	-	-	-	-	-	(10,432)
Human Resource System Operations	(212,257)	-	-	-	-	-	(212,257)
Mental Health Testimony	(50,000)	-	-	-	-	-	(50,000)
Parent Conference Reports	461,138	-	-	-	-	-	461,138
Other Base Adjustments	918,438	2,915,568	-	-	669,041	(3,016,487)	1,486,560
Vital Registration Budget Adj	-	1,048,785	-	-	-	-	1,048,785
Vehicle Replacement	1,609,400	-	-	-	-	-	1,609,400
	\$ 2,679,850	\$ 3,964,353	\$ -	\$ -	\$ 669,041	\$ (3,016,487)	\$ 4,296,757
Program Volume Changes and Structural Balance	\$ (72,000)	\$ 898,656	\$ -	\$ -	\$ 11,077,966	\$ (11,077,966)	\$ 826,656
Total - Operating Adjustments	\$ 59,164,949	\$ 17,202,180	\$ -	\$ -	\$ 11,630,255	\$ (35,484,124)	\$ 52,513,260
Non Recurring Adjustments							
Other Mandated Expenditures:							
Primary and General Elections	\$ (9,428,325)	\$ -	\$ -	\$ -	\$ -	\$ -	(9,428,325)
Capital Projects							
Net Change to Capital Improvement Program	\$ -	\$ (8,363,674)	\$ -	\$ 65,224,395	\$ -	\$ -	56,860,721
Transfers							
Risk Management Transfer	\$ (1,684,065)	\$ -	\$ -	\$ -	\$ -	\$ -	(1,684,065)
Transfer to Capital and Other Non Recurring Transfers	(21,547,294)	19,170,497	-	(31,238,827)	-	48,134,797	14,519,173
Net Change to Fund Transfers	\$ (23,231,359)	\$ 19,170,497	\$ -	\$ (31,238,827)	\$ -	\$ 48,134,797	\$ 12,835,108
IT Projects							
Advantage 2X Hosting	\$ 1,153,944	\$ -	\$ -	\$ -	\$ -	\$ -	1,153,944
Content Management System Web	1,250,000	-	-	-	-	-	1,250,000
Cyber Security	(1,216,092)	-	-	-	-	-	(1,216,092)
Data Center	(1,301,182)	-	-	-	-	-	(1,301,182)
Desktop Replacement and Virtual Desktop Project	-	310,368	(349,089)	(1,357,633)	-	1,396,354	-
E-Filing Foundation Project	-	(65,520)	-	-	-	-	(65,520)
VMWare	1,382,000	-	-	-	-	-	1,382,000
Other Technology Projects	(1,623,772)	(670,465)	-	(48,437,407)	-	-	(50,731,644)
Net Change to IT Projects	\$ (355,102)	\$ (425,617)	\$ (349,089)	\$ (49,795,040)	\$ -	\$ 1,396,354	\$ (49,528,494)
Major Maintenance Program							
Major Maintenance Program	\$ (275,000)	\$ (1,170,000)	\$ -	\$ -	\$ -	\$ -	(1,445,000)
Vehicle Transfers							
Vehicle Replacement	\$ (148,654)	\$ (653,000)	\$ -	\$ -	\$ -	\$ -	(801,654)
Personnel Related Expenditures							
Personnel Related Expenditures	\$ (105)	\$ (546)	\$ -	\$ -	\$ -	\$ -	(651)
Grants and Grant Reconciliations							
Grant Reconciliations	\$ -	\$ (3,606,741)	\$ -	\$ -	\$ -	\$ -	(3,606,741)
FY 2015 MAG Transportation Improvement Program	-	(47,987)	-	-	-	-	(47,987)
Parks AZ Game and Fish Grant	-	(7,909)	-	-	-	-	(7,909)
Vulture Mountain Environmental Assessment Grant	-	(55,960)	-	-	-	-	(55,960)
Grants and Grant Reconciliations	\$ -	\$ (3,718,597)	\$ -	\$ -	\$ -	\$ -	(3,718,597)
Contingencies:							
Clerk of the Court RFR System	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,500,000
Other Contingency	4,044,026	12,713,671	-	-	-	-	16,757,697
General Contingency	\$ 5,544,026	\$ 12,713,671	\$ -	\$ -	\$ -	\$ -	18,257,697
Debt Payments:							
Debt Service	\$ -	\$ -	\$ (9,343,700)	\$ -	\$ -	\$ -	(9,343,700)
Desktop Replacement and Virtual Desktop Financing	-	1,093,536	(1,822,208)	(6,543,601)	(16,561)	7,148,847	(139,987)
	\$ -	\$ 1,093,536	\$ (11,165,908)	\$ (6,543,601)	\$ (16,561)	\$ 7,148,847	\$ (9,483,687)

Reconciliation of Budget Changes (continued)

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIMINATIONS	TOTAL
Public Safety Related Expenditures:							
Graves v Arpaio	\$ -	\$ (18,579)	\$ -	\$ -	\$ -	\$ -	\$ (18,579)
Juvenile Transition Pilot Prgm Budget Recon	(216,672)	(43,355)	-	-	-	260,027	-
Law Enforcement IGA Queen Creek	(521,505)	-	-	-	-	-	(521,505)
MCSO Airplane	(850,000)	-	-	-	-	-	(850,000)
MCSO Helicopter	(5,000,000)	-	-	-	-	-	(5,000,000)
MCSO Jail Wagon Program	-	(140,000)	-	-	-	-	(140,000)
MCSO Medical Team	-	(140,000)	-	-	-	-	(140,000)
MCSO Melendres Judgment	(4,200,000)	-	-	-	-	-	(4,200,000)
	\$ (10,788,177)	\$ (341,934)	\$ -	\$ -	\$ -	\$ 260,027	\$ (10,870,084)
Other Non Recurring Expenditures:							
Economic Development	\$ (500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (500,000)
Maricopa County Mitigation Plan	-	(80,000)	-	-	-	-	(80,000)
Other Base Adjustments	(544,983)	(20,349,040)	-	153,031	(603,892)	(21,501,685)	(42,846,569)
Reallocation Between Functions	-	652,389	-	-	-	-	652,389
Reimburse Environmental Services for Fee Waiver	-	(92,493)	-	-	-	92,493	-
	\$ (1,044,983)	\$ (19,869,144)	\$ -	\$ 153,031	\$ (603,892)	\$ (21,409,192)	\$ (42,774,180)
Total - Non Recurring Adjustments	\$ (39,727,679)	\$ (1,564,808)	\$ (11,514,997)	\$ (22,200,042)	\$ (620,453)	\$ 35,530,833	\$ (40,097,146)
FY 2016 Recommended Budget	\$ 1,274,393,388	\$ 894,353,834	\$ 7,409,480	\$ 326,350,512	\$ 234,491,656	\$ (502,593,037)	\$ 2,234,405,833

Consolidated Revenues and Other Sources by Fund Type / Department

ALL FUNDS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 15,132,859	\$ 15,220,544	\$ 15,763,731	\$ 15,866,298	\$ 15,514,919	\$ (248,812)	-1.6%
240 - JUSTICE COURTS	22,215,973	21,811,538	21,811,538	20,551,517	20,627,952	(1,183,586)	-5.4%
270 - JUVENILE PROBATION	8,608,436	7,988,902	8,184,363	7,259,298	6,714,778	(1,469,585)	-18.0%
800 - SUPERIOR COURT	16,158,574	16,372,523	16,932,342	16,714,629	16,520,060	(412,282)	-2.4%
SUBTOTAL	\$ 62,115,842	\$ 61,393,507	\$ 62,691,974	\$ 60,391,742	\$ 59,377,709	\$ (3,314,265)	-5.3%
ELECTED							
120 - ASSESSOR	\$ 298,779	\$ 240,000	\$ 240,000	\$ 280,260	\$ 240,000	\$ -	0.0%
160 - CLERK OF THE SUPERIOR COURT	17,635,449	17,550,612	18,152,447	16,126,604	15,682,829	(2,469,618)	-13.6%
190 - COUNTY ATTORNEY	12,205,526	12,114,785	12,114,785	12,183,879	12,296,969	182,184	1.5%
210 - ELECTIONS	6,420,855	4,631,364	4,631,364	5,029,223	4,698,688	67,324	1.5%
250 - CONSTABLES	1,686,275	1,515,522	1,571,737	1,819,652	1,798,574	226,837	14.4%
360 - RECORDER	10,528,187	11,015,000	11,015,000	9,259,806	10,792,689	(222,311)	-2.0%
370 - EDUCATION SERVICE	17,190,214	26,816,094	27,352,001	24,848,283	27,459,710	107,709	0.4%
430 - TREASURER	49,499	341,341	341,341	45,658	344,341	3,000	0.9%
500 - SHERIFF	61,052,673	66,757,387	66,827,220	64,648,110	68,341,158	1,513,938	2.3%
SUBTOTAL	\$ 127,067,457	\$ 140,982,105	\$ 142,245,895	\$ 134,241,475	\$ 141,654,958	\$ (590,937)	-0.4%
APPOINTED							
060 - CLERK OF THE BOARD	\$ 750	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
150 - EMERGENCY MANAGEMENT	1,458,894	1,615,805	1,800,027	1,800,027	1,696,323	(103,704)	-5.8%
180 - FINANCE	319,931	235,000	235,000	283,587	235,000	-	0.0%
200 - COUNTY MANAGER	1,406,494	7,600	2,417,418	2,417,528	5,600	(2,411,818)	-99.8%
220 - HUMAN SERVICES	51,164,089	60,598,645	64,120,584	64,122,797	65,389,861	1,269,277	2.0%
260 - CORRECTIONAL HEALTH	38,942	6,500	6,500	8,241	7,000	500	7.7%
290 - MEDICAL EXAMINER	747,188	360,388	377,969	372,571	391,730	13,761	3.6%
300 - PARKS AND RECREATION	7,574,869	7,456,943	7,526,893	7,912,091	8,065,714	538,821	7.2%
310 - HUMAN RESOURCES	61,379	55,000	55,000	65,892	55,000	-	0.0%
340 - PUBLIC FIDUCIARY	1,188,500	1,150,000	1,150,000	1,193,500	1,000,000	(150,000)	-13.0%
390 - EMPLOYEE BENEFITS AND HEALTH	152,483,638	151,900,422	151,900,422	151,142,363	168,103,125	16,202,703	10.7%
410 - ENTERPRISE TECHNOLOGY	17,155,944	16,979,703	16,979,703	17,232,729	17,534,404	554,701	3.3%
440 - PLANNING AND DEVELOPMENT	7,984,925	8,555,200	8,555,200	8,354,778	8,010,200	(545,000)	-6.4%
460 - RESEARCH AND REPORTING	74,185	72,000	72,000	146,185	-	(72,000)	-100.0%
470 - NON DEPARTMENTAL	1,600,612,096	1,499,873,231	1,515,720,302	1,483,320,140	1,545,383,119	29,662,817	2.0%
520 - PUBLIC DEFENDER	1,448,687	1,717,153	1,717,950	1,680,752	1,542,448	(175,502)	-10.2%
540 - LEGAL DEFENDER	140,726	132,736	132,736	123,606	123,606	(9,130)	-6.9%
550 - LEGAL ADVOCATE	27,703	22,996	22,996	17,168	17,168	(5,828)	-25.3%
560 - CONTRACT COUNSEL	33,581	-	-	24,475	-	-	N/A
640 - TRANSPORTATION	128,097,075	120,439,989	120,487,976	117,348,854	138,417,683	17,929,707	14.9%
670 - WASTE RESOURCES AND RECYCLING	5,362,820	4,888,710	4,888,710	5,356,120	4,888,710	-	0.0%
700 - FACILITIES MANAGEMENT	711,096	25,000	25,000	539,877	24,000	(1,000)	-4.0%
720 - PROTECTIVE SERVICES	275,622	235,141	235,141	235,141	235,141	-	0.0%
730 - PROCUREMENT SERVICES	1,522,873	1,145,217	1,145,217	1,255,923	1,145,217	-	0.0%
740 - EQUIPMENT SERVICES	18,833,351	16,854,693	16,854,693	18,555,078	16,854,693	-	0.0%
750 - RISK MANAGEMENT	30,231,776	25,772,755	25,772,755	20,781,757	24,088,690	(1,684,065)	-6.5%
790 - ANIMAL CARE AND CONTROL	13,954,983	13,775,503	13,775,503	14,167,921	12,933,898	(841,605)	-6.1%
850 - AIR QUALITY	15,519,485	15,467,679	15,467,679	15,243,760	16,057,307	589,628	3.8%
860 - PUBLIC HEALTH	48,820,725	46,868,188	48,946,904	51,045,725	50,759,524	1,812,620	3.7%
880 - ENVIRONMENTAL SERVICES	19,957,253	19,891,281	19,983,774	19,528,868	19,405,422	(578,352)	-2.9%
940 - ASSISTANT COUNTY MANAGER 940	205,742	201,200	201,200	194,287	191,200	(10,000)	-5.0%
950 - ASSISTANT COUNTY MANAGER 950	1,142,470	89,121	1,272,641	1,281,268	68,459	(1,204,182)	-94.6%
SUBTOTAL	\$ 2,128,557,792	\$ 2,016,393,799	\$ 2,041,847,893	\$ 2,005,753,009	\$ 2,102,630,242	\$ 60,782,349	3.0%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (621,674,690)	\$ (445,452,035)	\$ (454,489,743)	\$ (443,247,398)	\$ (432,189,854)	\$ 22,299,889	-4.9%
SUBTOTAL	\$ (621,674,690)	\$ (445,452,035)	\$ (454,489,743)	\$ (443,247,398)	\$ (432,189,854)	\$ 22,299,889	-4.9%
MARICOPA COUNTY	\$ 1,696,066,401	\$ 1,773,317,376	\$ 1,792,296,019	\$ 1,757,138,828	\$ 1,871,473,055	\$ 79,177,036	4.4%

Consolidated Revenues and Other Sources by Fund Type / Department
 (continued)

GENERAL FUND	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
JUDICIAL							
240 - JUSTICE COURTS	\$ 15,062,100	\$ 14,538,738	\$ 14,538,738	\$ 13,516,055	\$ 13,511,769	\$ (1,026,969)	-7.1%
270 - JUVENILE PROBATION	73,930	19,750	19,750	15,223	15,550	(4,200)	-21.3%
800 - SUPERIOR COURT	2,093,369	1,880,100	1,880,100	1,875,604	1,880,100	-	0.0%
SUBTOTAL	\$ 17,229,399	\$ 16,438,588	\$ 16,438,588	\$ 15,406,882	\$ 15,407,419	\$ (1,031,169)	-6.3%
ELECTED							
120 - ASSESSOR	\$ 298,779	\$ 240,000	\$ 240,000	\$ 280,260	\$ 240,000	\$ -	0.0%
160 - CLERK OF THE SUPERIOR COURT	9,134,908	9,500,000	9,500,000	7,802,467	7,802,467	(1,697,533)	-17.9%
190 - COUNTY ATTORNEY	73,317	60,000	60,000	36,765	84,559	24,559	40.9%
210 - ELECTIONS	4,596,828	3,770,211	3,770,211	4,166,756	4,228,410	458,199	12.2%
250 - CONSTABLES	1,686,275	1,515,522	1,571,737	1,819,652	1,798,574	226,837	14.4%
360 - RECORDER	6,916,165	7,000,000	7,000,000	5,579,596	7,000,000	-	0.0%
370 - EDUCATION SERVICE	16,776	117,000	117,000	117,000	117,000	-	0.0%
430 - TREASURER	49,499	37,000	37,000	45,658	40,000	3,000	8.1%
500 - SHERIFF	11,280,196	12,674,823	13,721,860	13,239,236	15,557,804	1,835,944	13.4%
SUBTOTAL	\$ 34,052,743	\$ 34,914,556	\$ 36,017,808	\$ 33,087,390	\$ 36,868,814	\$ 851,006	2.4%
APPOINTED							
180 - FINANCE	\$ 319,931	\$ 235,000	\$ 235,000	\$ 283,587	\$ 235,000	\$ -	0.0%
200 - COUNTY MANAGER	1,185	600	600	710	600	-	0.0%
220 - HUMAN SERVICES	2,213	-	-	2,213	-	-	N/A
290 - MEDICAL EXAMINER	394,040	360,388	370,388	364,992	391,730	21,342	5.8%
310 - HUMAN RESOURCES	61,379	55,000	55,000	65,892	55,000	-	0.0%
340 - PUBLIC FIDUCIARY	1,188,500	1,150,000	1,150,000	1,193,500	1,000,000	(150,000)	-13.0%
410 - ENTERPRISE TECHNOLOGY	413,215	465,100	465,100	465,100	465,100	-	0.0%
460 - RESEARCH AND REPORTING	74,185	72,000	72,000	146,185	-	(72,000)	-100.0%
470 - NON DEPARTMENTAL	1,022,759,765	1,085,253,882	1,085,470,554	1,081,007,514	1,136,124,447	50,653,893	4.7%
520 - PUBLIC DEFENDER	57,680	56,961	56,961	38,332	38,332	(18,629)	-32.7%
540 - LEGAL DEFENDER	700	-	-	-	-	-	N/A
670 - WASTE RESOURCES AND RECYCLIN	238,734	132,369	132,369	242,312	132,369	-	0.0%
700 - FACILITIES MANAGEMENT	711,096	25,000	25,000	261,856	24,000	(1,000)	-4.0%
720 - PROTECTIVE SERVICES	275,622	235,141	235,141	235,141	235,141	-	0.0%
730 - PROCUREMENT SERVICES	737,781	300,000	300,000	397,987	300,000	-	0.0%
880 - ENVIRONMENTAL SERVICES	17,093	18,101	18,101	28,781	22,221	4,120	22.8%
940 - ASSISTANT COUNTY MANAGER 940	205,742	201,200	201,200	194,287	191,200	(10,000)	-5.0%
SUBTOTAL	\$ 1,027,496,362	\$ 1,088,560,742	\$ 1,088,787,414	\$ 1,084,952,864	\$ 1,139,215,140	\$ 50,427,726	4.6%
MARICOPA COUNTY	\$ 1,078,778,504	\$ 1,139,913,886	\$ 1,141,243,810	\$ 1,133,447,136	\$ 1,191,491,373	\$ 50,247,563	4.4%

Consolidated Revenues and Other Sources by Fund Type / Department
 (continued)

SPECIAL REVENUE	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 15,132,859	\$ 15,220,544	\$ 15,763,731	\$ 15,866,298	\$ 15,514,919	\$ (248,812)	-1.6%
240 - JUSTICE COURTS	7,153,873	7,272,800	7,272,800	7,035,462	7,116,183	(156,617)	-2.2%
270 - JUVENILE PROBATION	8,534,506	7,969,152	8,164,613	7,244,075	6,699,228	(1,465,385)	-17.9%
800 - SUPERIOR COURT	14,065,205	14,492,423	15,052,242	14,839,025	14,639,960	(412,282)	-2.7%
SUBTOTAL	\$ 44,886,443	\$ 44,954,919	\$ 46,253,386	\$ 44,984,860	\$ 43,970,290	\$ (2,283,096)	-4.9%
ELECTED							
160 - CLERK OF THE SUPERIOR COURT	\$ 8,500,541	\$ 8,050,612	\$ 8,652,447	\$ 8,324,137	\$ 7,880,362	\$ (772,085)	-8.9%
190 - COUNTY ATTORNEY	12,132,209	12,054,785	12,054,785	12,147,114	12,212,410	157,625	1.3%
210 - ELECTIONS	1,824,027	861,153	861,153	862,467	470,278	(390,875)	-45.4%
360 - RECORDER	3,612,022	4,015,000	4,015,000	3,680,210	3,792,689	(222,311)	-5.5%
370 - EDUCATION SERVICE	17,173,438	26,699,094	27,235,001	24,731,283	27,342,710	107,709	0.4%
430 - TREASURER	-	304,341	304,341	-	304,341	-	0.0%
500 - SHERIFF	49,772,477	54,082,564	53,105,360	51,408,874	52,783,354	(322,006)	-0.6%
SUBTOTAL	\$ 93,014,714	\$ 106,067,549	\$ 106,228,087	\$ 101,154,085	\$ 104,786,144	\$ (1,441,943)	-1.4%
APPOINTED							
150 - EMERGENCY MANAGEMENT	\$ 1,458,894	\$ 1,615,805	\$ 1,800,027	\$ 1,800,027	\$ 1,696,323	\$ (103,704)	-5.8%
200 - COUNTY MANAGER	1,405,309	7,000	2,416,818	2,416,818	5,000	(2,411,818)	-99.8%
220 - HUMAN SERVICES	51,161,876	60,598,645	64,120,584	64,120,584	65,389,861	1,269,277	2.0%
260 - CORRECTIONAL HEALTH	38,942	6,500	6,500	8,241	7,000	500	7.7%
290 - MEDICAL EXAMINER	353,148	-	7,581	7,579	-	(7,581)	-100.0%
300 - PARKS AND RECREATION	7,686,139	7,472,149	7,542,099	7,958,586	8,065,714	523,615	6.9%
390 - EMPLOYEE BENEFITS AND HEALTH	6,476,297	7,323,579	7,323,579	6,642,955	7,935,127	611,548	8.4%
440 - PLANNING AND DEVELOPMENT	7,984,925	8,555,200	8,555,200	8,354,778	8,010,200	(545,000)	-6.4%
470 - NON DEPARTMENTAL	309,959,271	329,231,585	328,275,562	317,420,309	365,734,903	37,459,341	11.4%
520 - PUBLIC DEFENDER	1,391,007	1,660,192	1,660,989	1,642,420	1,504,116	(156,873)	-9.4%
540 - LEGAL DEFENDER	140,026	132,736	132,736	123,606	123,606	(9,130)	-6.9%
550 - LEGAL ADVOCATE	24,533	22,996	22,996	17,168	17,168	(5,828)	-25.3%
640 - TRANSPORTATION	102,044,992	106,865,210	106,913,197	107,231,571	109,053,065	2,139,868	2.0%
670 - WASTE RESOURCES AND RECYCLING	5,124,086	4,756,341	4,756,341	5,113,808	4,756,341	-	0.0%
700 - FACILITIES MANAGEMENT	-	-	-	278,021	-	-	N/A
790 - ANIMAL CARE AND CONTROL	13,954,983	13,775,503	13,775,503	14,167,921	12,933,898	(841,605)	-6.1%
850 - AIR QUALITY	15,519,485	15,467,679	15,467,679	15,243,760	16,057,307	589,628	3.8%
860 - PUBLIC HEALTH	48,820,725	46,868,188	48,946,904	51,045,725	50,759,524	1,812,620	3.7%
880 - ENVIRONMENTAL SERVICES	19,940,160	19,873,180	19,965,673	19,500,087	19,383,201	(582,472)	-2.9%
950 - ASSISTANT COUNTY MANAGER 950	1,142,470	89,121	1,272,641	1,281,268	68,459	(1,204,182)	-94.6%
SUBTOTAL	\$ 594,627,268	\$ 624,321,609	\$ 632,962,609	\$ 624,375,232	\$ 671,500,813	\$ 38,538,204	6.1%
MARICOPA COUNTY	\$ 732,528,425	\$ 775,344,077	\$ 785,444,082	\$ 770,514,177	\$ 820,257,247	\$ 34,813,165	4.4%

DEBT SERVICE	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
470 - NON DEPARTMENTAL	\$ 5,238,598	\$ 8,472,860	\$ 17,158,048	\$ 7,145,180	\$ 5,103,372	\$ (12,054,676)	-70.3%
SUBTOTAL	\$ 5,238,598	\$ 8,472,860	\$ 17,158,048	\$ 7,145,180	\$ 5,103,372	\$ (12,054,676)	-70.3%
MARICOPA COUNTY	\$ 5,238,598	\$ 8,472,860	\$ 17,158,048	\$ 7,145,180	\$ 5,103,372	\$ (12,054,676)	-70.3%

CAPITAL PROJECTS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
470 - NON DEPARTMENTAL	\$ 262,654,462	\$ 76,914,904	\$ 84,816,138	\$ 77,747,137	\$ 38,420,397	\$ (46,395,741)	-54.7%
640 - TRANSPORTATION	74,186,880	61,709,576	61,709,576	58,252,080	99,767,801	38,058,225	61.7%
SUBTOTAL	\$ 336,841,342	\$ 138,624,480	\$ 146,525,714	\$ 135,999,217	\$ 138,188,198	\$ (8,337,516)	-5.7%
MARICOPA COUNTY	\$ 336,841,342	\$ 138,624,480	\$ 146,525,714	\$ 135,999,217	\$ 138,188,198	\$ (8,337,516)	-5.7%

Consolidated Revenues and Other Sources by Fund Type / Department
 (continued)

INTERNAL SERVICE	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
390 - EMPLOYEE BENEFITS AND HEALTH	\$ 146,007,341	\$ 144,576,843	\$ 144,576,843	\$ 144,499,408	\$ 160,167,998	\$ 15,591,155	10.8%
410 - ENTERPRISE TECHNOLOGY	16,742,729	16,514,603	16,514,603	16,767,629	17,069,304	554,701	3.4%
730 - PROCUREMENT SERVICES	785,092	845,217	845,217	857,936	845,217	-	0.0%
740 - EQUIPMENT SERVICES	18,833,351	16,854,693	16,854,693	18,555,078	16,854,693	-	0.0%
750 - RISK MANAGEMENT	30,231,776	25,772,755	25,772,755	20,781,757	24,088,690	(1,684,065)	-6.5%
SUBTOTAL	\$ 212,600,289	\$ 204,564,111	\$ 204,564,111	\$ 201,461,808	\$ 219,025,902	\$ 14,461,791	7.1%
MARICOPA COUNTY	\$ 212,600,289	\$ 204,564,111	\$ 204,564,111	\$ 201,461,808	\$ 219,025,902	\$ 14,461,791	7.1%

ELIMINATIONS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
300 - PARKS AND RECREATION	\$ (111,270)	\$ (15,206)	\$ (15,206)	\$ (46,495)	\$ -	\$ 15,206	-100.0%
640 - TRANSPORTATION	(48,134,797)	(48,134,797)	(48,134,797)	(48,134,797)	(70,403,183)	(22,268,386)	46.3%
SUBTOTAL	\$ (48,246,067)	\$ (48,150,003)	\$ (48,150,003)	\$ (48,181,292)	\$ (70,403,183)	\$ (22,253,180)	46.2%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (621,674,690)	\$ (445,452,035)	\$ (454,489,743)	\$ (443,247,398)	\$ (432,189,854)	\$ 22,299,889	-4.9%
SUBTOTAL	\$ (621,674,690)	\$ (445,452,035)	\$ (454,489,743)	\$ (443,247,398)	\$ (432,189,854)	\$ 22,299,889	-4.9%
MARICOPA COUNTY	\$ (669,920,757)	\$ (493,602,038)	\$ (502,639,746)	\$ (491,428,690)	\$ (502,593,037)	\$ 46,709	0.0%

Consolidated Revenues and Other Sources by Department and Fund Type

FUND TYPE	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
JUDICIAL								
110 - ADULT PROBATION	\$ -	\$ 15,514,919	\$ -	\$ -	\$ -	\$ 15,514,919	\$ -	\$ 15,514,919
240 - JUSTICE COURTS	13,511,769	7,116,183	-	-	-	20,627,952	-	20,627,952
270 - JUVENILE PROBATION	15,550	6,699,228	-	-	-	6,714,778	-	6,714,778
800 - SUPERIOR COURT	1,880,100	14,639,960	-	-	-	16,520,060	-	16,520,060
SUBTOTAL	\$ 15,407,419	\$ 43,970,290	\$ -	\$ -	\$ -	\$ 59,377,709	\$ -	\$ 59,377,709
ELECTED								
120 - ASSESSOR	\$ 240,000	\$ -	\$ -	\$ -	\$ -	240,000	\$ -	240,000
160 - CLERK OF THE SUPERIOR COURT	7,802,467	7,880,362	-	-	-	15,682,829	-	15,682,829
190 - COUNTY ATTORNEY	84,559	12,212,410	-	-	-	12,296,969	-	12,296,969
210 - ELECTIONS	4,228,410	470,278	-	-	-	4,698,688	-	4,698,688
250 - CONSTABLES	1,798,574	-	-	-	-	1,798,574	-	1,798,574
360 - RECORDER	7,000,000	3,792,689	-	-	-	10,792,689	-	10,792,689
370 - EDUCATION SERVICE	117,000	27,342,710	-	-	-	27,459,710	-	27,459,710
430 - TREASURER	40,000	304,341	-	-	-	344,341	-	344,341
500 - SHERIFF	15,557,804	52,783,354	-	-	-	68,341,158	-	68,341,158
SUBTOTAL	\$ 36,868,814	\$ 104,786,144	\$ -	\$ -	\$ -	\$ 141,654,958	\$ -	\$ 141,654,958
APPOINTED								
150 - EMERGENCY MANAGEMENT	\$ -	\$ 1,696,323	\$ -	\$ -	\$ -	1,696,323	\$ -	1,696,323
180 - FINANCE	235,000	-	-	-	-	235,000	-	235,000
200 - COUNTY MANAGER	600	5,000	-	-	-	5,600	-	5,600
220 - HUMAN SERVICES	-	65,389,861	-	-	-	65,389,861	-	65,389,861
260 - CORRECTIONAL HEALTH	-	7,000	-	-	-	7,000	-	7,000
290 - MEDICAL EXAMINER	391,730	-	-	-	-	391,730	-	391,730
300 - PARKS AND RECREATION	-	8,065,714	-	-	-	8,065,714	-	8,065,714
310 - HUMAN RESOURCES	55,000	-	-	-	-	55,000	-	55,000
340 - PUBLIC FIDUCIARY	1,000,000	-	-	-	-	1,000,000	-	1,000,000
390 - EMPLOYEE BENEFITS AND HEALTH	-	7,935,127	-	-	160,167,998	168,103,125	-	168,103,125
410 - ENTERPRISE TECHNOLOGY	465,100	-	-	-	17,069,304	17,534,404	-	17,534,404
440 - PLANNING AND DEVELOPMENT	-	8,010,200	-	-	-	8,010,200	-	8,010,200
470 - NON DEPARTMENTAL	1,136,124,447	365,734,903	5,103,372	38,420,397	-	1,545,383,119	-	1,545,383,119
520 - PUBLIC DEFENDER	38,332	1,504,116	-	-	-	1,542,448	-	1,542,448
540 - LEGAL DEFENDER	-	123,606	-	-	-	123,606	-	123,606
550 - LEGAL ADVOCATE	-	17,168	-	-	-	17,168	-	17,168
640 - TRANSPORTATION	-	109,053,065	-	99,767,801	-	208,820,866	(70,403,183)	138,417,683
670 - WASTE RESOURCES AND RECYCLING	132,369	4,756,341	-	-	-	4,888,710	-	4,888,710
700 - FACILITIES MANAGEMENT	24,000	-	-	-	-	24,000	-	24,000
720 - PROTECTIVE SERVICES	235,141	-	-	-	-	235,141	-	235,141
730 - PROCUREMENT SERVICES	300,000	-	-	-	845,217	1,145,217	-	1,145,217
740 - EQUIPMENT SERVICES	-	-	-	-	16,854,693	16,854,693	-	16,854,693
750 - RISK MANAGEMENT	-	-	-	-	24,088,690	24,088,690	-	24,088,690
790 - ANIMAL CARE AND CONTROL	-	12,933,898	-	-	-	12,933,898	-	12,933,898
850 - AIR QUALITY	-	16,057,307	-	-	-	16,057,307	-	16,057,307
860 - PUBLIC HEALTH	-	50,759,524	-	-	-	50,759,524	-	50,759,524
880 - ENVIRONMENTAL SERVICES	22,221	19,383,201	-	-	-	19,405,422	-	19,405,422
940 - ASSISTANT COUNTY MANAGER 940	191,200	-	-	-	-	191,200	-	191,200
950 - ASSISTANT COUNTY MANAGER 950	-	68,459	-	-	-	68,459	-	68,459
SUBTOTAL	\$ 1,139,215,140	\$ 671,500,813	\$ 5,103,372	\$ 138,188,198	\$ 219,025,902	\$ 2,173,033,425	\$ (70,403,183)	\$ 2,102,630,242
980 - ELIMINATIONS COUNTY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (432,189,854)	\$ (432,189,854)
MARICOPA COUNTY	\$ 1,191,491,373	\$ 820,257,247	\$ 5,103,372	\$ 138,188,198	\$ 219,025,902	\$ 2,374,066,092	\$ (502,593,037)	\$ 1,871,473,055

Consolidated Revenues and Other Sources by Category

ALL FUNDS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	RECOMM VS REVISED VARIANCE	%
TAXES							
0601 - PROPERTY TAXES	\$ 408,505,780	\$ 436,942,622	\$ 436,942,622	\$ 436,942,622	\$ 465,539,207	\$ 28,596,585	6.5%
0605 - TAX PENALTIES AND INTEREST	13,568,502	13,500,000	13,500,000	10,599,804	11,087,186	(2,412,814)	-17.9%
0606 - SALES TAXES	133,929,832	141,295,781	141,295,781	139,316,149	146,085,926	4,790,145	3.4%
SUBTOTAL	\$ 556,004,114	\$ 591,738,403	\$ 591,738,403	\$ 586,858,575	\$ 622,712,319	\$ 30,973,916	5.2%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	\$ 40,449,653	\$ 40,179,526	\$ 40,179,526	\$ 40,122,898	\$ 40,535,658	\$ 356,132	0.9%
SUBTOTAL	\$ 40,449,653	\$ 40,179,526	\$ 40,179,526	\$ 40,122,898	\$ 40,535,658	\$ 356,132	0.9%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 165,402,552	\$ 168,348,920	\$ 179,475,552	\$ 177,306,409	\$ 184,323,935	\$ 4,848,383	2.7%
0620 - OTHER INTERGOVERNMENTAL	19,460,885	18,993,289	19,200,973	18,765,858	20,272,144	1,071,171	5.6%
0621 - PAYMENTS IN LIEU OF TAXES	12,373,764	12,340,468	12,340,468	12,757,501	13,686,679	1,346,211	10.9%
0625 - STATE SHARED SALES TAX	447,541,943	465,300,725	465,300,725	464,222,189	492,019,045	26,718,320	5.7%
0626 - STATE SHARED HIGHWAY USER RE	89,630,001	95,893,292	95,893,292	95,893,292	98,175,564	2,282,272	2.4%
0630 - STATE SHARED VEHICLE LICENSE	135,565,921	141,270,736	141,270,736	140,533,613	147,090,706	5,819,970	4.1%
SUBTOTAL	\$ 869,975,066	\$ 902,147,430	\$ 913,481,746	\$ 909,478,862	\$ 955,568,073	\$ 42,086,327	4.6%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICE	\$ 60,799,555	\$ 62,469,710	\$ 64,306,129	\$ 60,134,278	\$ 72,799,196	\$ 8,493,067	13.2%
0635 - OTHER CHARGES FOR SERVICES	123,019,029	123,193,383	124,054,541	120,451,465	122,521,708	(1,532,833)	-1.2%
0636 - INTERNAL SERVICE CHARGES	(9,255,947)	-	-	-	-	-	N/A
0638 - PATIENT SERVICES REVENUE	2,240,761	2,456,959	2,432,701	2,834,389	2,297,795	(134,906)	-5.5%
SUBTOTAL	\$ 176,803,398	\$ 188,120,052	\$ 190,793,371	\$ 183,420,132	\$ 197,618,699	\$ 6,825,328	3.6%
FINES AND FORFEITS							
0637 - FINES AND FORFEITS	\$ 28,251,967	\$ 27,925,147	\$ 26,056,335	\$ 23,171,260	\$ 23,087,298	\$ (2,969,037)	-11.4%
SUBTOTAL	\$ 28,251,967	\$ 27,925,147	\$ 26,056,335	\$ 23,171,260	\$ 23,087,298	\$ (2,969,037)	-11.4%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 802,617	\$ 5,301,820	\$ 5,300,197	\$ 6,047,689	\$ 5,279,526	\$ (20,671)	-0.4%
0650 - MISCELLANEOUS REVENUE	23,342,651	17,704,998	24,546,441	7,761,847	26,471,482	1,925,041	7.8%
SUBTOTAL	\$ 24,145,268	\$ 23,006,818	\$ 29,846,638	\$ 13,809,536	\$ 31,751,008	\$ 1,904,370	6.4%
ALL REVENUES	\$ 1,695,629,466	\$ 1,773,117,376	\$ 1,792,096,019	\$ 1,756,861,263	\$ 1,871,273,055	\$ 79,177,036	4.4%
OTHER FINANCING SOURCES							
0651 - GAIN ON FIXED ASSETS	\$ 436,935	\$ 200,000	\$ 200,000	\$ 277,565	\$ 200,000	\$ -	0.0%
0680 - TRANSFERS IN	-	-	-	-	-	-	N/A
ALL OTHER FINANCING SOURCES	\$ 436,935	\$ 200,000	\$ 200,000	\$ 277,565	\$ 200,000	\$ -	0.0%
TOTAL SOURCES	\$ 1,696,066,401	\$ 1,773,317,376	\$ 1,792,296,019	\$ 1,757,138,828	\$ 1,871,473,055	\$ 79,177,036	4.4%

Consolidated Revenues and Other Sources by Category (continued)

GENERAL FUND	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	RECOMM VS REVISED VARIANCE	%
TAXES							
0601 - PROPERTY TAXES	\$ 408,505,780	\$ 436,942,622	\$ 436,942,622	\$ 436,942,622	\$ 465,539,207	\$ 28,596,585	6.5%
0605 - TAX PENALTIES AND INTEREST	13,568,502	13,500,000	13,500,000	10,599,804	11,087,186	(2,412,814)	-17.9%
SUBTOTAL	\$ 422,074,282	\$ 450,442,622	\$ 450,442,622	\$ 447,542,426	\$ 476,626,393	\$ 26,183,771	5.8%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	\$ 2,745,683	\$ 2,296,821	\$ 2,296,821	\$ 1,901,242	\$ 2,311,877	\$ 15,056	0.7%
SUBTOTAL	\$ 2,745,683	\$ 2,296,821	\$ 2,296,821	\$ 1,901,242	\$ 2,311,877	\$ 15,056	0.7%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 472,731	\$ -	\$ 272,887	\$ 23,787	\$ -	\$ (272,887)	-100.0%
0620 - OTHER INTERGOVERNMENTAL	5,560,418	4,727,302	4,727,302	5,119,905	5,103,302	376,000	8.0%
0621 - PAYMENTS IN LIEU OF TAXES	12,373,764	12,340,468	12,340,468	12,757,501	13,686,679	1,346,211	10.9%
0625 - STATE SHARED SALES TAX	447,541,943	465,300,725	465,300,725	464,222,189	492,019,045	26,718,320	5.7%
0630 - STATE SHARED VEHICLE LICENSE	126,137,174	132,858,100	132,858,100	132,120,977	138,282,676	5,424,576	4.1%
SUBTOTAL	\$ 592,086,030	\$ 615,226,595	\$ 615,499,482	\$ 614,244,359	\$ 649,091,702	\$ 33,592,220	5.5%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	\$ 13,584,583	\$ 15,146,216	\$ 16,203,253	\$ 15,909,613	\$ 18,211,659	\$ 2,008,406	12.4%
0635 - OTHER CHARGES FOR SERVICES	25,696,238	24,937,474	24,948,742	23,141,427	24,509,638	(439,104)	-1.8%
0638 - PATIENT SERVICES REVENUE	7,300	7,000	7,000	7,524	6,988	(12)	-0.2%
SUBTOTAL	\$ 39,288,121	\$ 40,090,690	\$ 41,158,995	\$ 39,058,564	\$ 42,728,285	\$ 1,569,290	3.8%
FINES AND FORFEITS							
0637 - FINES AND FORFEITS	\$ 11,779,634	\$ 11,601,839	\$ 11,601,839	\$ 9,832,624	\$ 9,802,082	\$ (1,799,757)	-15.5%
SUBTOTAL	\$ 11,779,634	\$ 11,601,839	\$ 11,601,839	\$ 9,832,624	\$ 9,802,082	\$ (1,799,757)	-15.5%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 475,530	\$ 2,800,000	\$ 2,800,000	\$ 2,841,587	\$ 2,800,000	\$ -	0.0%
0650 - MISCELLANEOUS REVENUE	8,191,474	2,649,973	2,638,705	3,220,988	2,321,364	(317,341)	-12.0%
SUBTOTAL	\$ 8,667,004	\$ 5,449,973	\$ 5,438,705	\$ 6,062,575	\$ 5,121,364	\$ (317,341)	-5.8%
ALL REVENUES	\$ 1,076,640,754	\$ 1,125,108,540	\$ 1,126,438,464	\$ 1,118,641,790	\$ 1,185,681,703	\$ 59,243,239	5.3%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	\$ 2,137,750	\$ 14,805,346	\$ 14,805,346	\$ 14,805,346	\$ 5,809,670	\$ (8,995,676)	-60.8%
ALL OTHER FINANCING SOURCES	\$ 2,137,750	\$ 14,805,346	\$ 14,805,346	\$ 14,805,346	\$ 5,809,670	\$ (8,995,676)	-60.8%
TOTAL SOURCES	\$ 1,078,778,504	\$ 1,139,913,886	\$ 1,141,243,810	\$ 1,133,447,136	\$ 1,191,491,373	\$ 50,247,563	4.4%

Consolidated Revenues and Other Sources by Category (continued)

SPECIAL REVENUE	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	RECOMM VS REVISED VARIANCE	%
TAXES							
0606 - SALES TAXES	\$ 133,929,832	\$ 141,295,781	\$ 141,295,781	\$ 139,316,149	\$ 146,085,926	\$ 4,790,145	3.4%
SUBTOTAL	\$ 133,929,832	\$ 141,295,781	\$ 141,295,781	\$ 139,316,149	\$ 146,085,926	\$ 4,790,145	3.4%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	\$ 37,703,970	\$ 37,882,705	\$ 37,882,705	\$ 38,221,656	\$ 38,223,781	\$ 341,076	0.9%
SUBTOTAL	\$ 37,703,970	\$ 37,882,705	\$ 37,882,705	\$ 38,221,656	\$ 38,223,781	\$ 341,076	0.9%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 144,287,399	\$ 157,241,280	\$ 168,095,025	\$ 167,467,906	\$ 165,610,817	\$ (2,484,208)	-1.5%
0620 - OTHER INTERGOVERNMENTAL	13,770,083	14,265,987	14,473,671	13,645,953	15,168,842	695,171	4.8%
0626 - STATE SHARED HIGHWAY USER RE	89,630,001	95,893,292	95,893,292	95,893,292	98,175,564	2,282,272	2.4%
0630 - STATE SHARED VEHICLE LICENSE	9,428,747	8,412,636	8,412,636	8,412,636	8,808,030	395,394	4.7%
SUBTOTAL	\$ 257,116,230	\$ 275,813,195	\$ 286,874,624	\$ 285,419,787	\$ 287,763,253	\$ 888,629	0.3%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICE	\$ 35,296,081	\$ 38,266,475	\$ 39,045,857	\$ 37,503,563	\$ 37,862,937	\$ (1,182,920)	-3.0%
0635 - OTHER CHARGES FOR SERVICES	68,740,318	68,759,179	69,609,069	68,991,158	69,762,251	153,182	0.2%
0638 - PATIENT SERVICES REVENUE	2,233,461	2,449,959	2,425,701	2,826,865	2,290,807	(134,894)	-5.6%
SUBTOTAL	\$ 106,269,860	\$ 109,475,613	\$ 111,080,627	\$ 109,321,586	\$ 109,915,995	\$ (1,164,632)	-1.0%
FINES AND FORFEITS							
0637 - FINES AND FORFEITS	\$ 16,472,333	\$ 16,323,308	\$ 14,454,496	\$ 13,338,636	\$ 13,285,216	\$ (1,169,280)	-8.1%
SUBTOTAL	\$ 16,472,333	\$ 16,323,308	\$ 14,454,496	\$ 13,338,636	\$ 13,285,216	\$ (1,169,280)	-8.1%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 217,863	\$ 1,961,956	\$ 1,960,333	\$ 2,633,976	\$ 1,945,862	\$ (14,471)	-0.7%
0650 - MISCELLANEOUS REVENUE	5,680,283	15,020,025	13,971,502	4,238,643	24,115,118	10,143,616	72.6%
SUBTOTAL	\$ 5,898,146	\$ 16,981,981	\$ 15,931,835	\$ 6,872,619	\$ 26,060,980	\$ 10,129,145	63.6%
ALL REVENUES	\$ 557,390,371	\$ 597,772,583	\$ 607,520,068	\$ 592,490,433	\$ 621,335,151	\$ 13,815,083	2.3%
OTHER FINANCING SOURCES							
0651 - GAIN ON FIXED ASSETS	\$ 436,935	\$ 200,000	\$ 200,000	\$ 277,565	\$ 200,000	\$ -	0.0%
0680 - TRANSFERS IN	174,701,119	177,371,494	177,724,014	177,746,179	198,722,096	20,998,082	11.8%
ALL OTHER FINANCING SOURCES	\$ 175,138,054	\$ 177,571,494	\$ 177,924,014	\$ 178,023,744	\$ 198,922,096	\$ 20,998,082	11.8%
TOTAL SOURCES	\$ 732,528,425	\$ 775,344,077	\$ 785,444,082	\$ 770,514,177	\$ 820,257,247	\$ 34,813,165	4.4%

DEBT SERVICE	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	RECOMM VS REVISED VARIANCE	%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICE	\$ 2,081,428	\$ 2,049,100	\$ 2,049,100	\$ 716,706	\$ 1,371,504	\$ (677,596)	-33.1%
SUBTOTAL	\$ 2,081,428	\$ 2,049,100	\$ 2,049,100	\$ 716,706	\$ 1,371,504	\$ (677,596)	-33.1%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 74,540	\$ 8,200	\$ 8,200	\$ 12,914	\$ 2,000	\$ (6,200)	-75.6%
SUBTOTAL	\$ 74,540	\$ 8,200	\$ 8,200	\$ 12,914	\$ 2,000	\$ (6,200)	-75.6%
ALL REVENUES	\$ 2,155,968	\$ 2,057,300	\$ 2,057,300	\$ 729,620	\$ 1,373,504	\$ (683,796)	-33.2%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	\$ 3,082,630	\$ 6,415,560	\$ 15,100,748	\$ 6,415,560	\$ 3,729,868	\$ (11,370,880)	-75.3%
ALL OTHER FINANCING SOURCES	\$ 3,082,630	\$ 6,415,560	\$ 15,100,748	\$ 6,415,560	\$ 3,729,868	\$ (11,370,880)	-75.3%
TOTAL SOURCES	\$ 5,238,598	\$ 8,472,860	\$ 17,158,048	\$ 7,145,180	\$ 5,103,372	\$ (12,054,676)	-70.3%

Consolidated Revenues and Other Sources by Category (continued)

CAPITAL PROJECTS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	RECOMM VS REVISED VARIANCE	%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 20,642,422	\$ 11,107,640	\$ 11,107,640	\$ 9,814,716	\$ 18,713,118	\$ 7,605,478	68.5%
0620 - OTHER INTERGOVERNMENTAL	130,384	-	-	-	-	-	N/A
SUBTOTAL	\$ 20,772,806	\$ 11,107,640	\$ 11,107,640	\$ 9,814,716	\$ 18,713,118	\$ 7,605,478	68.5%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICE	\$ 5,051,219	\$ 2,467,139	\$ 2,467,139	\$ 1,132,140	\$ 10,651,500	\$ 8,184,361	331.7%
SUBTOTAL	\$ 5,051,219	\$ 2,467,139	\$ 2,467,139	\$ 1,132,140	\$ 10,651,500	\$ 8,184,361	331.7%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 540	\$ 200	\$ 200	\$ 360	\$ 200	\$ -	0.0%
0650 - MISCELLANEOUS REVENUE	358,442	-	7,901,234	2,500	-	(7,901,234)	-100.0%
SUBTOTAL	\$ 358,982	\$ 200	\$ 7,901,434	\$ 2,860	\$ 200	\$ (7,901,234)	-100.0%
ALL REVENUES	\$ 26,183,007	\$ 13,574,979	\$ 21,476,213	\$ 10,949,716	\$ 29,364,818	\$ 7,888,605	36.7%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	\$ 310,658,335	\$ 125,049,501	\$ 125,049,501	\$ 125,049,501	\$ 108,823,380	\$ (16,226,121)	-13.0%
ALL OTHER FINANCING SOURCES	\$ 310,658,335	\$ 125,049,501	\$ 125,049,501	\$ 125,049,501	\$ 108,823,380	\$ (16,226,121)	-13.0%
TOTAL SOURCES	\$ 336,841,342	\$ 138,624,480	\$ 146,525,714	\$ 135,999,217	\$ 138,188,198	\$ (8,337,516)	-5.7%

INTERNAL SERVICE	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	RECOMM VS REVISED VARIANCE	%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICE	\$ 4,786,244	\$ 4,540,780	\$ 4,540,780	\$ 4,872,256	\$ 4,701,596	\$ 160,816	3.5%
0635 - OTHER CHARGES FOR SERVICES	28,582,473	29,496,730	29,496,730	28,318,880	28,249,819	(1,246,911)	-4.2%
0636 - INTERNAL SERVICE CHARGES	165,618,469	164,758,171	164,758,171	167,412,104	181,990,122	17,231,951	10.5%
SUBTOTAL	\$ 198,987,186	\$ 198,795,681	\$ 198,795,681	\$ 200,603,240	\$ 214,941,537	\$ 16,145,856	8.1%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 34,144	\$ 531,464	\$ 531,464	\$ 558,852	\$ 531,464	\$ -	0.0%
0650 - MISCELLANEOUS REVENUE	9,112,452	35,000	35,000	299,716	35,000	-	0.0%
SUBTOTAL	\$ 9,146,596	\$ 566,464	\$ 566,464	\$ 858,568	\$ 566,464	\$ -	0.0%
ALL REVENUES	\$ 208,133,782	\$ 199,362,145	\$ 199,362,145	\$ 201,461,808	\$ 215,508,001	\$ 16,145,856	8.1%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	4,466,507	5,201,966	5,201,966	-	3,517,901	(1,684,065)	-32.4%
ALL OTHER FINANCING SOURCES	\$ 4,466,507	\$ 5,201,966	\$ 5,201,966	\$ -	\$ 3,517,901	\$ (1,684,065)	-32.4%
TOTAL SOURCES	\$ 212,600,289	\$ 204,564,111	\$ 204,564,111	\$ 201,461,808	\$ 219,025,902	\$ 14,461,791	7.1%

ELIMINATIONS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	RECOMM VS REVISED VARIANCE	%
CHARGES FOR SERVICE							
0636 - INTERNAL SERVICE CHARGES	\$ (174,874,416)	\$ (164,758,171)	\$ (164,758,171)	\$ (167,412,104)	\$ (181,990,122)	\$ (17,231,951)	10.5%
SUBTOTAL	\$ (174,874,416)	\$ (164,758,171)	\$ (164,758,171)	\$ (167,412,104)	\$ (181,990,122)	\$ (17,231,951)	10.5%
ALL REVENUES	\$ (174,874,416)	\$ (164,758,171)	\$ (164,758,171)	\$ (167,412,104)	\$ (181,990,122)	\$ (17,231,951)	10.5%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	\$ (495,046,341)	\$ (328,843,867)	\$ (337,881,575)	\$ (324,016,586)	\$ (320,602,915)	\$ 17,278,660	-5.1%
ALL OTHER FINANCING SOURCES	\$ (495,046,341)	\$ (328,843,867)	\$ (337,881,575)	\$ (324,016,586)	\$ (320,602,915)	\$ 17,278,660	-5.1%
TOTAL SOURCES	\$ (669,920,757)	\$ (493,602,038)	\$ (502,639,746)	\$ (491,428,690)	\$ (502,593,037)	\$ 46,709	0.0%

Revenue Sources and Variance Commentary

This section describes Maricopa County’s major revenue sources, along with historical collection trends and forecasts for upcoming fiscal years. Maricopa County’s major revenues include the following categories:

- Taxes
- Licenses and Permits
- Intergovernmental Revenues
- Charges for Service
- Fines and Forfeits
- Miscellaneous

Basis for Estimating Revenue

For major tax-based revenues, economic forecasting models are applied and the resulting Most Likely forecast scenario is the basis for the budget of those revenue sources in FY 2016. The following sections describe the major revenue sources for the County, as well as the estimated collections for FY 2016.

Taxes

Property Taxes

Property taxes are imposed on both real and personal property. Primary property taxes finance the County’s general operations through its General Fund. The table to the right contains information on historical property tax levies. *Primary* property taxes are used to support general operations, whereas *secondary* property taxes fund voter-approved general obligation bonds and special overrides. As a result of Proposition 117 passed by the voters in 2012, beginning in tax year 2015 (Fiscal Year 2016), the limited primary value (LPV) will be the sole assessed valuation used for all property taxes. The LPV will be the lesser of the full cash value of the property or 5% greater than the previous year’s LPV.

At the present time, Maricopa County levies only primary property taxes. The County’s last general obligation bonds were paid in full in FY 2004, and no County secondary taxes have been levied since that time.

Property Tax Levies		
Fiscal Year	Primary General Fund	Total
2007	\$ 398,725,245	\$ 398,725,245
2008	430,023,735	430,023,735
2009	463,492,311	463,492,311
2010	492,230,736	492,230,736
2011	492,224,342	492,224,342
2012	477,571,468	477,571,468
2013	425,111,491	425,111,491
2014	409,775,397	409,775,397
2015	442,762,977	442,762,977
2016*	471,193,529	471,193,529
*Budget		
Note: Excludes Payments in Lieu of Taxes		

The Board of Supervisors must adopt the property tax levies for all taxing jurisdictions within the County on or before the third Monday in August for the fiscal year that begins on the previous July 1. Property taxes are paid in arrears in two installments, due October 1 and March 1.

Increases in both assessed values and tax levies for primary property tax purposes are limited by the Arizona Constitution. If the primary property tax levy is at the limit, it may increase by only 2% per year on property taxed in the prior year. The schedule on the next page lists Maricopa County primary net assessed values and tax rates for FY 2016 and the previous nine fiscal years. Estimated assessed values and maximum allowable tax rates are also displayed for the following five years. The FY 2016 primary rate is budgeted at \$1.3609 per \$100 of assessed value, which is less than the maximum rate of \$1.8148. The Maricopa County Board of Supervisors adopts the property tax rates for each fiscal year and is not required to adopt the maximum rate. The real estate market in Maricopa County began to show signs of recovery with the assessed value increasing in FY 2015 for the first time in four years.

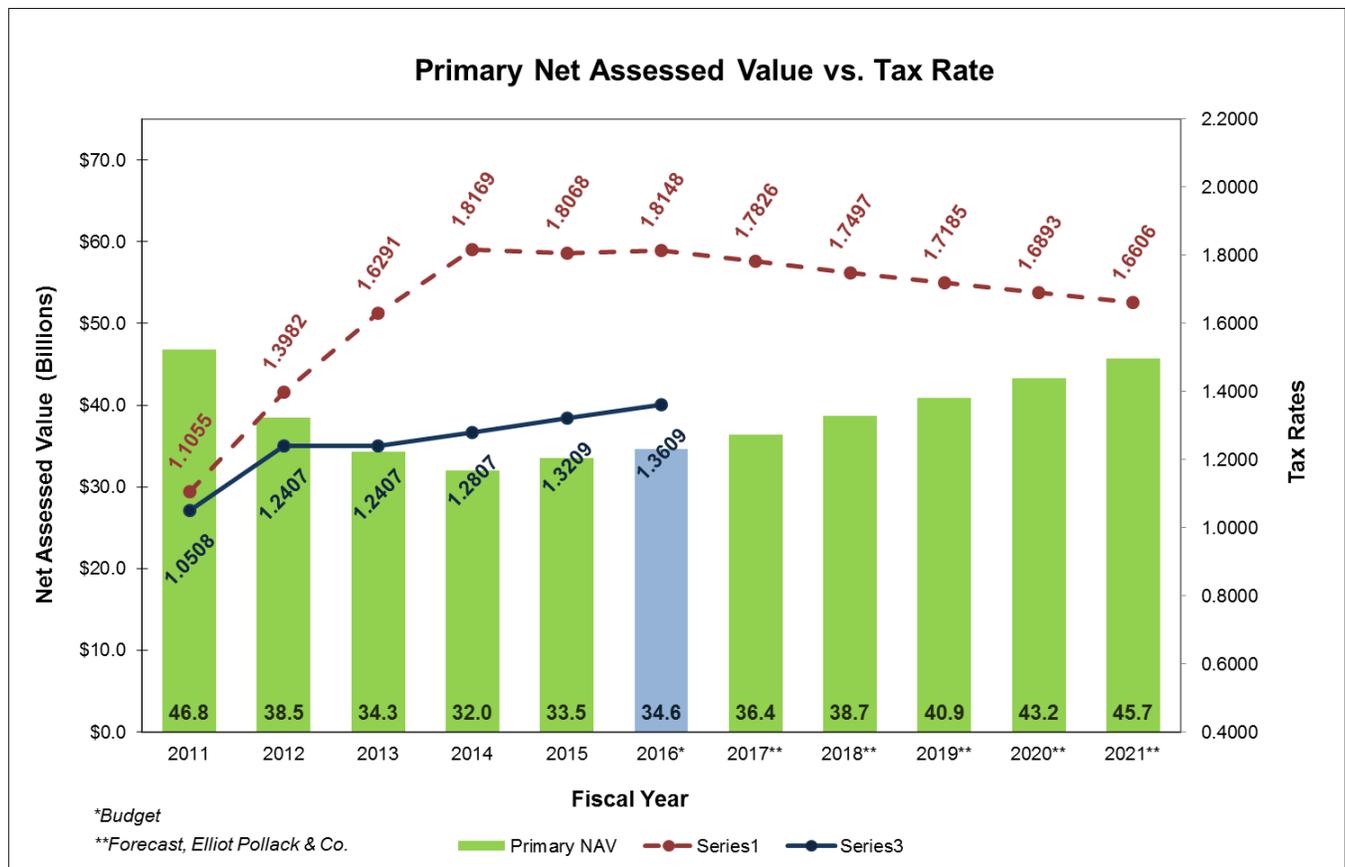
FY 2016 net assessed values are increasing by 3.29% or \$1.1 billion when compared to FY 2015. However, the net assessed valuations for FY 2016 are still \$15 billion lower than the peak in FY 2010.

The Recommended Budget assumes the Board of Supervisors will adopt a tax rate of \$1.3609 resulting in a tax levy of \$471.2 million, rather than levy the maximum amount allowable (\$628.3 million). This will result in an average property tax bill of \$158 for the median residential home in Maricopa County, valued at \$116,078 (limited property value).

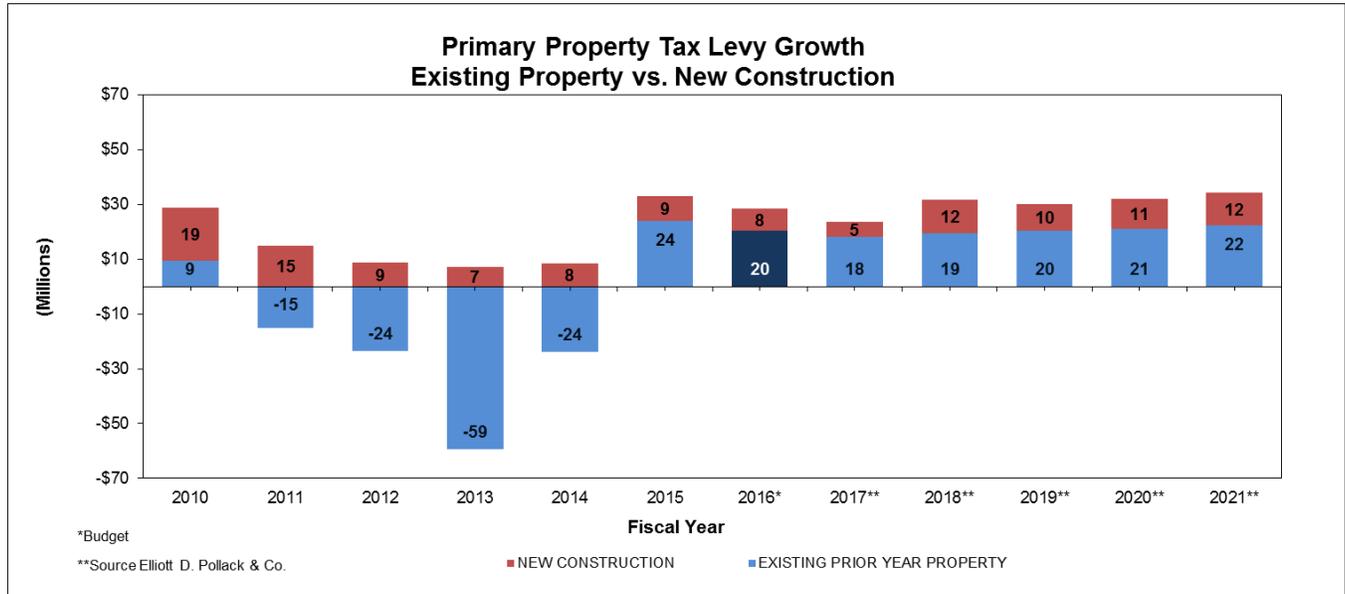
The chart below illustrates that as the housing market rebounds, assessed values will increase and consequently, the constitutionally allowable tax rate will decrease. Conversely, as noted in FY 2011 through 2014, when the housing market worsens, assessed values decrease and the tax rate would need to increase to levy a similar amount of taxes.

Net Assessed Values and Tax Rates		
Primary		
Fiscal Year	Net Assessed Value (Thousands)	Primary Tax Rate (per \$100 N.A.V.)
2007	\$ 33,807,465	\$ 1.1794
2008	38,930,268	1.1046
2009	44,881,603	1.0327
2010	49,675,117	0.9909
2011	46,842,819	1.0508
2012	38,492,098	1.2407
2013	34,263,842	1.2407
2014	31,996,205	1.2807
2015	33,519,795	1.3209
2016	* 34,623,670	1.3609
2017	** 36,354,854	1.7826
2018	** 38,680,441	1.7497
2019	** 40,887,832	1.7185
2020	** 43,239,011	1.6893
2021	** 45,745,540	1.6606

* Recommended Rate
 **Maximum Rates, Forecasted NAV Source Elliott D. Pollack & Co.



The growth of the property tax base is determined by the appreciation level of existing assessed properties and the amount of new construction. The chart below displays the source of the change in the tax levy each year assuming a flat tax rate.



The magnitude of growth in new construction is an indication of increased economic recovery for Maricopa County property values. Slow growth is expected until the existing inventory of property, both residential and commercial, is occupied and population growth improves. As noted in the chart above, significant economic improvement is projected for FY 2018. Consequently, due to the 18 month to 2 year lag between market trends and property assessments, property taxes will not be significantly impacted by the increased valuations and accelerated construction until FY 2020.

The budgeted tax rate of \$1.3609 would increase the property tax levy by \$28.4 million (excluding Salt River Project).

FY 2016 PRELIMINARY ESTIMATES OF PROPERTY TAX LEVY AND RATES									
Description	Net Assessed Value	SRP Eff. Ass. Val.	Total w/SRP	Additional Levy of 1-cent Rate	Tax Rate	Tax Levy	SRP PILT	Total Levy & SRP PILT	
MARICOPA COUNTY PRIMARY:									
FY 2015-16 Preliminary	\$ 34,623,670,323	\$ 758,245,769	\$ 35,381,916,092	\$ 3,538,192	\$ 1.3609	\$ 471,193,529	\$ 10,318,967	\$ 481,512,496	
FY 2014-15 Adopted	33,519,795,354	679,290,980	34,199,086,334	3,419,909	1.3209	442,762,977	8,972,755	451,735,732	
FY 2015-16 Preliminary Variance	\$ 1,103,874,969	\$ 78,954,789	\$ 1,182,829,758	\$ 118,283	\$ 0.0400	\$ 28,430,552	\$ 1,346,212	\$ 29,776,764	

In FY 2016, property tax revenue is budgeted based on prior years' collection trends in relation to the adopted levy.

Property Tax Collection Analysis Maricopa County Primary		
Levy Amount	Estimated Collections	Collection Rate
\$ 471,193,529	\$ 465,539,207	98.8%

FY 2016 PRIMARY PROPERTY TAX LEVY vs. LEVY LIMIT			
FY 2016 Adjusted Allowable Levy Limit		\$ 628,350,368	
Maximum Tax Rate (per \$100 Assessed Value)		1.8148	
FY 2016 Primary Levy (excluding SRP)		\$ 471,193,529	
Primary Tax Rate (per \$100 Assessed Value)		1.3609	
Amount Under Limit:		\$ 157,156,839	25.0%
		0.4539	

FY 2016 PRIMARY PROPERTY TAX LEVY vs. "TRUTH-IN-TAXATION" LEVY			
FY 2016 "Truth-in-Taxation" Primary Levy		\$ 450,350,080	
"Truth-in-Taxation" Tax Rate (per \$100 Assessed Value)		1.3007	
FY 2016 Primary Levy		\$ 471,193,529	
Primary Tax Rate (per \$100 Assessed Value)		1.3609	
Amount Under/(Over) "Truth-in-Taxation" Levy		\$ (20,843,449)	-4.6%
		(0.0602)	
FY 2016 Median Residential Limited Property Value		\$ 116,078	
"Truth-in-Taxation" Tax Bill on Median-Valued Home		\$ 150.98	
Property Tax Bill on Median-Valued Home		157.97	
Tax Bill Savings/(Increase)		\$ (6.99)	-4.6%

PRIMARY PROPERTY TAX LEVY FY 2016 vs. FY 2015 TAX BILL IMPACT ON MEDIAN HOME			
FY 2015:			
Median Residential Limited Property Value		\$ 110,600	
Primary Tax Rate (per \$100 Assessed Value)		1.3209	
Property Tax Bill		\$ 146.09	
FY 2016			
Median Residential Limited Property Value		\$ 116,078	
Primary Tax Rate (per \$100 Assessed Value)		1.3609	
Property Tax Bill		157.97	
Tax Bill Savings/(Increase)		\$ (11.88)	-8.1%

Tax Penalties and Interest

Tax Penalties & Interest		
Fiscal Year	Annual Collections	Growth Rate
2007	\$ 13,158,910	0.7%
2008	14,012,181	6.5%
2009	17,842,932	27.3%
2010	24,102,458	35.1%
2011	25,014,288	3.8%
2012	25,175,993	0.6%
2013	18,464,949	-26.7%
2014	13,568,502	-26.5%
2015 *	10,599,804	-21.9%
2016 **	11,087,186	4.6%

* Forecast
 ** Budget

The County Treasurer collects penalties and interest on repayment of delinquent property taxes, and proceeds are deposited in the General Fund. Collections fluctuate and are difficult to accurately forecast, so it is prudent to budget this revenue conservatively. FY 2015 collections are still significantly below FY 2014 monthly receipts, averaging 22% lower collections year-over-year. Data from the Treasurer’s Office indicate a reduction in the number of parcels advertised for sale and significant reductions in the delinquent value of these parcels. For FY 2016, revenues are expected to stabilize at \$11 million, which is a slight increase over the current forecast.

Jail Excise Tax

The only special sales tax in Maricopa County at this time is the Jail Excise Tax. The Jail Excise Tax is levied at a rate of 0.2% on all taxable purchases in Maricopa County. Therefore, it is not subject to a sharing distribution formula and at times grows at a faster rate than State Shared Sales Tax Revenue.

In November 1998, Maricopa County voters approved the Jail Excise Tax to fund construction and operation of adult and juvenile detention facilities. Tax authority began in January 1999 and was to expire after nine years or collections of \$900 million. The \$900 million was reached in FY 2007. In November 2002, Maricopa County voters approved an extension of the Jail Excise Tax for an additional twenty years after the expiration of the original tax.

Annual growth was in decline from FY 2007 through FY 2010 due to the financial recession. In FY 2011, positive year-over-year growth resumed, demonstrating signs of recovery. The increase in FY 2014 revenues were partially due to a one-time payment correcting prior years. FY 2015 collections are forecasted to be on the order of 4% growth and the *Most Likely* revenue forecast projects a steady 5% growth through FY 2021.

Jail Excise Tax		
Fiscal Year	Annual Collections	Growth Rate
2007	\$ 145,389,195	5.4%
2008	138,206,968	-4.9%
2009	116,878,703	-15.4%
2010	107,094,679	-8.4%
2011	112,451,802	5.0%
2012	118,052,954	5.0%
2013	124,595,909	5.5%
2014	133,929,832	7.5%
2015 *	139,316,149	4.0%
2016 **	146,085,926	4.9%
2017 ***	153,682,395	5.2%
2018 ***	161,673,879	5.2%
2019 ***	169,595,899	4.9%
2020 ***	177,906,098	4.9%
2021 ***	186,623,497	4.9%

* Forecast
 ** Budget
 ***Source Elliott D. Pollack & Co. Forecast (*Most Likely*)

Licenses and Permits

Maricopa County collects revenue from a variety of licenses and permits that are issued by various County departments. Rates for licenses and permits are approved by the Board of Supervisors, unless otherwise set forth in State statute. The revenue generated from licenses and permits is generally used to offset the cost of issuance. Examples of licenses and permits include building permits, marriage licenses, dog licenses, and environmental health permits. Listed in the chart on the next page are the actual license and permit revenues recorded for the last eight fiscal years, along with forecasted revenues for FY 2015, and the budgeted revenues for FY 2016.

Special Revenue Fund licenses and permits revenue is expected to remain flat in FY 2016.

General Fund license and permit revenues are detailed below and are expected to marginally increase in FY 2016. The largest component is license fees paid by cable television companies for operation in unincorporated areas and are budgeted to increase by 32% over the FY 2015 current forecast.

Licenses & Permits Revenues			
Fiscal Year	General Fund	Special Revenue	Total
		Funds	
2007	\$ 2,510,840	\$35,224,846	\$37,735,686
2008	1,668,162	36,006,592	37,674,754
2009	2,303,516	34,824,035	37,127,551
2010	2,779,039	32,539,247	35,318,286
2011	2,330,508	35,486,437	37,816,945
2012	1,913,679	36,272,999	38,186,678
2013	2,363,458	37,869,389	40,232,847
2014	2,745,683	37,703,970	40,449,653
2015 *	1,901,242	38,221,656	40,122,898
2016 **	2,311,877	38,223,781	40,535,658

*Forecast
 **Budget

Licenses and Permits General Fund			
Department	FY 2015 Forecast	FY 2016 Budget	Description
Non Departmental	\$ 1,269,271	\$ 1,676,821	Cable Television Franchise Fees, Liquor Licenses
Clerk of Superior Court	550,056	550,056	Marriage Licenses
Sheriff	81,915	85,000	Pawnshop & Peddler's Licenses
Total	\$ 1,901,242	\$ 2,311,877	

Intergovernmental Revenues

Intergovernmental revenues are received by the County from other government or public entities, and include payments in lieu of taxes, state shared revenues, grants, and certain payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities, and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended. The following schedule lists the actual intergovernmental and grant revenues recorded for the last eight fiscal years, forecasted collections for FY 2015, and the amounts budgeted for FY 2016.

Intergovernmental Revenues						
Fiscal Year	General Fund	Special Revenue	Debt	Capital	Internal	Total
		Funds	Service	Projects	Service	
				Funds	Funds	
2007	\$ 652,535,569	\$ 309,172,630	\$ 3,346,367	\$ 39,089,704	\$ 8,228,148	\$ 1,012,372,418
2008	614,211,708	242,970,178	-	21,946,984	-	879,128,870
2009	535,999,337	225,480,770	-	674,870	-	762,154,977
2010	500,275,584	248,569,777	-	6,160,540	-	755,005,901
2011	514,511,445	240,326,296	-	16,845,284	-	771,683,025
2012	530,821,945	241,497,932	-	16,697,782	-	789,017,659
2013	554,591,989	247,578,042	-	35,321,297	-	837,491,328
2014	592,086,030	257,116,230	-	20,772,806	-	869,975,066
2015 *	614,244,359	285,419,787	-	9,814,716	-	909,478,862
2016 **	649,208,702	287,763,253	-	18,713,118	-	955,685,073

*Forecast
 **Budget

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP), the Federal Government, and from municipalities. SRP estimates their net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on the property tax rates. The table to the right identifies the amounts by payer. The cities are budgeted more conservatively than may be necessary, but these dollars can fluctuate.

Payments in Lieu of Taxes		
	FY 2015 Forecast	FY 2016 Budget
Salt River Project	\$ 8,913,552	\$10,318,967
Federal Bureau of Land Management	3,011,264	3,011,264
Cities	832,685	356,448
	\$ 12,757,501	\$13,686,679

State Shared Sales Taxes

Maricopa County does not have legal authority to levy a general-purpose sales tax. However, the County does receive a portion of the State of Arizona's Transaction Privilege Tax collections, which is deposited in the General Fund. The State collects Transaction Privilege Taxes on 16 business classifications at rates ranging from 3.125% to 5.50%. A portion of each of these taxes, ranging from 20% to 50%, is allocated to a pool for distribution to the cities, counties and state. Of this distribution, 38.08% is allocated to Arizona counties based on the larger of two different distribution base calculations: a) 50% based on point of sale + 50% based on assessed valuation; or b) 50% based on point of sale + 50% based on population. Counties also receive a portion of an additional 2.43% of the distribution base, distributed based on a 50% point of sale + 50% population.

Listed to the left are the actual State Shared Sales Tax collections for the last eight fiscal years, estimates for FY 2015, the budget for FY 2016 and forecasted amounts for the next five years. State Shared Sales Tax experienced the same jump in FY 2014 as the Jail Excise Tax due to a prior year correction, but declined for several years from FY 2007 to FY 2010. There

State Shared Sales Tax		
Fiscal Year	Annual Collections	Growth Rate
2007	\$ 480,411,951	4.9%
2008	460,958,749	-4.0%
2009	394,920,582	-14.3%
2010	366,285,237	-7.3%
2011	385,487,679	5.2%
2012	400,453,542	3.9%
2013	418,642,152	4.5%
2014	447,541,943	6.9%
2015 *	464,222,189	3.7%
2016 **	492,019,045	6.0%
2017 ***	519,080,092	5.5%
2018 ***	545,034,097	5.0%
2019 ***	571,195,734	4.8%
2020 ***	598,613,129	4.8%
2021 ***	627,346,559	4.8%

*Forecast
 **Budget
 ***Source Elliott D. Pollack & Co.

was a slight recovery in FY 2011. However, the gains were offset in FY 2012 by the negative impact from the revenue sharing calculation. While the point of sale component increased, Maricopa County's percent of the net assessed valuation and the population declined, thus negatively impacting the County's portion of the sales tax distribution. However, increased retail spending and construction activity in FY 2015 are projected to continue into FY 2016 which is budgeted at 6% growth over the current forecast. Sustained annual growth rates are predicted based on the *Most Likely Forecast* scenario from the County's contracted economist.

State Shared Highway User Revenues

The State of Arizona collects highway user revenue, principally from a \$0.18 per gallon tax on the motor fuel sold within the state.

Fiscal Year	State Shared Highway User Revenues	Growth Rate
2007	\$ 107,593,116	11.0%
2008	102,751,593	-4.5%
2009	90,419,237	-12.0%
2010	84,950,511	-6.0%
2011	85,975,735	1.2%
2012	78,928,601	-8.2%
2013	86,815,139	10.0%
2014	89,630,001	3.2%
2015 *	95,893,292	7.0%
2016 **	98,175,564	2.4%

*Forecast
 **Budget

The primary purpose of highway user revenue is to fund construction and maintenance of streets and highways.

The State distributes these highway user funds in approximately the following proportions: 50 percent to the State Highway Fund, 30 percent to cities and towns and 20 percent to counties.

Highway user revenues distributed to the counties are allocated based upon fuel sales and estimated consumption as well as population. Maricopa County Highway User Revenue Funds (HURF) are deposited in the Transportation Operations Fund. Listed on the previous chart are the actual collections of the highway user revenues for the last eight fiscal years, forecasted totals for FY 2015, and the budget for FY 2016.

In FY 2009, the State of Arizona diverted Highway User Revenue from the distribution base to fund its Department of Public Safety (DPS). That diversion resulted in over \$5 million less in HURF revenue for Maricopa County. In FY 2012, they increased the amount by more than \$3 million and diverted an additional amount for the Motor Vehicle Division (MVD) of the AZ Department of Transportation. That resulted in an additional decrease in funds for Maricopa County of almost \$7 million.

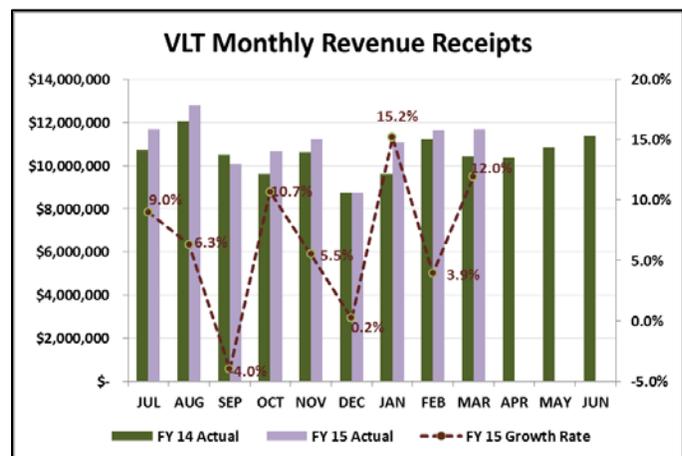
In FY 2013, the Arizona Legislature removed the appropriation for MVD funding from the Highway User Revenue Fund, resulting in a distribution increase of approximately \$5.6 million. The removal of MVD appropriation accounts for the majority of the growth of 10% in that year. In 2015, the Arizona Legislature made further changes for the FY 2016 budget which continue the diversion of HURF monies to the Department of Public Safety at an increased level, but also included a provision to restore \$30 million that bypasses the State Highway Fund. As a result of those changes and the anticipated growth of these funds, it is anticipated that the HURF revenue will continue to improve at a modest rate.

State Shared Vehicle License Taxes

State Shared Vehicle License Tax		
Fiscal Year	General Fund	Growth Rate
2007	\$ 143,543,616	4.0%
2008	139,312,595	-2.9%
2009	126,036,362	-9.5%
2010	116,405,328	-7.6%
2011	113,649,012	-2.4%
2012	113,363,659	-0.3%
2013	118,202,383	4.3%
2014	126,137,174	6.7%
2015 *	132,120,977	4.7%
2016 **	138,282,676	4.7%
2017 ***	144,090,548	4.2%
2018 ***	149,854,170	4.0%
2019 ***	155,548,629	3.8%
2020 ***	161,459,476	3.8%
2021 ***	167,110,558	3.5%

*Forecast
 **Budget
 ***Source Elliott D. Pollack & Co. (Most Likely)

The State of Arizona levies Vehicle License Taxes (VLT) annually on all vehicles, based upon their estimated value. The Vehicle License Tax is essentially a personal property tax on cars and trucks. VLT is paid as part of the annual auto license renewal process, billed and payable during the month in which the vehicle was first registered. VLT rates are applied to a vehicle's depreciated value and as a result, revenue growth depends greatly on the volume of new car sales and the number of new residents moving to



Maricopa County. VLT revenue is shared with counties and cities, and a portion is also deposited in the Highway User Revenue Fund (HURF), which is also shared with local governments.

The table above shows actual and forecasted vehicle license tax collections from FY 2007 to FY 2021. As noted in the graph, FY 2015 revenue continues its pattern of monthly volatility in annual growth rates

over the prior year, same month. However, the FY 2015 average growth is positive and expected to continue due to sustained economic recovery resulting from increases in population figures and new car purchases.

Other Intergovernmental Revenue

Other Intergovernmental Revenues include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGAs) with the County. The following schedule shows detail of General Fund Other Intergovernmental Revenue. Revenue is projected to be in line with FY 2015.

Other Intergovernmental Revenue			
General Fund			
Department	FY 2015 Forecast	FY 2016 Budget	Description
Elections	\$ 4,138,010	\$ 4,215,002	Election Cost Reimbursements from Other Jurisdictions
Enterprise GIS	461,500	460,300	Aerial Photography Cost Reimbursements from Participating Government Entities
Juvenile Probation	3,000	3,000	Fort McDowell, Yavapai Nation and U.S. Marshal Detention Holding Fee
Public Defense	24,475	-	State Grand Jury Cost Sharing
Research and Reporting	146,185	-	Surveys for Department of Economic Security
Sheriff	346,735	425,000	Social Security Administration Pay for Inmate Information and AZ State for Patrol
Total	\$ 5,119,905	\$ 5,103,302	

Charges for Services

Charges for Services are a broad category of program revenues that include charges to customers, applicants or other governments who purchase, use or directly benefit from the goods, services or privileges provided, or are otherwise directly affected by the services. Charges for service are also levied internally within Maricopa County government for internal services provided by one County department to another department, but are eliminated within the overall County budget. County policy is to fully recover the cost for providing services. When setting fees, care is exercised in establishing charges for services so that they do not unfairly discriminate against those most in need of services. The County Board of Supervisors approves all fee schedules, unless fees are specifically set forth in State statute. Examples of charges for services to the public include court-filing fees, kennel fees, park entrance fees, vital record document fees, and probation service fees. Examples of internal charges for services include benefits, risk management, motor pool charges and long distance telephone charges.

Listed below are the revenues recorded for the last eight fiscal years, forecasted revenue for FY 2015 and the budget amount for FY 2016 for:

- Intergovernmental Charges for Service
- Internal Service Charges
- Patient Service Charges
- Other Charges for Service

The significant reductions and ultimate elimination of Enterprise Fund Charges for Services from FY 2006 to FY 2008 revenue is the result of the transfer of the Maricopa Integrated Health Care System and the termination of the County’s long-term health care plan. In FY 2008, the County began self-funding employee health and dental benefits, which resulted in an increase in Internal Service Fund revenue. This increase was almost exclusively due to budgeting and accounting procedural changes necessitated by the transition from insured benefits to self-insurance, rather than actual rate increases. The increase in the Capital Projects Funds for FY 2016 is almost completely due to the contributions from the cities of Peoria, Glendale and El Mirage for the construction of the Northern Parkway.

Charges for Service								
Fiscal Year	General Fund	Special Revenue Funds	Debt Service Fund	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Eliminations	Total
2007	\$ 31,719,127	\$ 55,826,076	\$ -	\$ -	\$ 62,873	\$ 78,091,596	\$(70,498,458)	\$ 95,201,214
2008	43,177,387	96,369,159	3,054,932	7,300,482	-	199,238,595	(160,036,744)	189,103,811
2009	43,642,013	135,371,562	2,652,765	17,874,757	-	201,910,980	(161,737,799)	239,714,278
2010	40,657,924	129,930,765	2,630,623	17,548,959	-	188,964,926	(133,025,426)	246,707,771
2011	40,745,732	149,482,999	2,640,840	19,037,127	-	193,579,637	(139,567,488)	265,918,847
2012	40,081,935	137,678,743	2,044,982	4,700,587	-	189,393,283	(151,120,029)	222,779,501
2013	42,389,389	108,826,203	3,345,545	9,680,068	-	196,181,587	(159,652,960)	200,769,832
2014	39,288,121	106,269,860	2,081,428	5,051,219	-	198,987,186	(174,874,416)	176,803,398
2015 *	39,058,564	109,321,586	716,706	1,132,140	-	200,603,240	(167,412,104)	183,420,132
2016 **	42,728,285	109,915,995	1,371,504	10,651,500	-	214,941,537	(181,990,122)	197,618,699

* Forecast
 ** Budget

Intergovernmental Charges for Services

Revenues in this category account for payments as well as the sale of goods and services to outside governments or Districts. Examples include charges to cities and towns for housing jail inmates. Detail of General Fund Intergovernmental Charges for Service is shown in the following table.

Intergovernmental Charges for Service			
General Fund			
Department	FY 2015 Forecast	FY 2016 Budget	Description
Education Services	\$ 15,485	\$ 12,000	Elections Services from School Districts
Medical Examiner	-	20,000	IGA with Florida Attorney General for Services
Non Departmental	2,916,305	2,928,728	District Central Service Reimbursements
Non Departmental	162,596	336,027	Industrial Development Authority Reimbursements
Sheriff	12,168,726	14,401,904	Patrol Services Provided to Cities and Towns and to the Stadium and Flood Control Districts
Superior Court	646,501	513,000	Arizona Lengthy Trial Revenue, Municipal Court Juror Fees, Interpreter Fees
Total	\$ 15,909,613	\$ 18,211,659	

Patient Charges

In the General Fund, patient charges are received by the residual long-term care program. Special Revenue fund patient charges include amounts received by Public Health and by the Sheriff's Office for services provided.

Patient Services Revenue			
Fiscal Year	General Fund	Special Revenue Funds	Total
2007	\$ 7,271	\$ 927,913	\$ 935,184
2008	9,237	1,032,387	1,041,624
2009	15,947	1,055,877	1,071,824
2010	28,834	1,288,958	1,317,792
2011	14,129	1,743,447	1,757,576
2012	6,996	1,593,088	1,600,084
2013	7,485	1,598,385	1,605,870
2014	7,300	2,150,660	2,157,960
2015 *	7,524	2,826,865	2,834,389
2016 **	6,988	2,290,807	2,297,795

*Forecast
 ** Budget

Internal Service Charges

Internal Service Charges are payments between County departments. Rates are established during the budget process. Internal service fee rates are intended to recover from the appropriate user the full cost of the services provided. Internal service charges are usually recorded in the Internal Service Funds. In FY 2016, internal service charges are budgeted to increase primarily due to increase fixed benefit premiums.

Internal Service Charges		
	FY 2015 Forecast	FY 2016 Budget
Employee Benefits and Health	\$ 114,821,336	\$ 130,398,825
Enterprise Technology	16,630,950	16,898,304
Equipment Services	15,202,640	14,012,455
Procurement Services	857,936	845,217
Risk Management	19,899,242	19,835,321
Total	\$ 167,412,104	\$ 181,990,122

Other Charges for Services

The schedule on the next page lists Maricopa County’s Other Charges for Service in the General Fund for FY 2015 and FY 2016. FY 2016 collections of Other Charges for Service are anticipated to slightly improve over the FY 2015 Forecast, but still be about \$400,000 below the FY 2015 Adopted Budget. This is primarily due to an estimated decrease in fees collected in the Clerk of the Superior Court resulting from a drop in the number of cases filed and a decrease in other charges for services from the Public Fiduciary. Over the past two years the Public Fiduciary has transferred its highest-asset cases to the private sector to manage, leaving the County department with less complex cases. As part of the transfer process, the department completed a one-time “true-up” of accounts, resulting in a November, 2014 revenue collection of \$260,000. In the following months, revenue collections declined and is expected to settle at a level of approximately \$83,300 per month in the future. Additionally, Waste Resources has seen a decline in customers using the transfer station dumping services.

Other Charges for Service Summary			
General Fund			
Department	FY 2015 Forecast	FY 2016 Budget	Description
Clerk of the Superior Court	\$ 5,694,880	\$ 5,694,880	Filing Fees, Passports and Indigent Defense Revenue
Constables	1,795,865	1,798,574	Constable Fees
Education Services	101,515	105,000	Garnishment & Support Processing Fees
Elections	1,280	402	Certifications
Finance	283,587	235,000	Collections Fee
County Attorney	12,925	55,579	Charges to Housing Authority
Human Resources	55,366	55,000	Garnishments, Copies, Parking and Lost Bus Card Fees
Justice Courts	4,444,512	4,474,724	Defensive Driving Fees, Civil Trial Jury Fees and Other Miscellaneous Court Fees
Juvenile Probation	10,248	6,000	Miscellaneous Charges and Restitution
Medical Examiner	364,992	371,730	Cremation Certificate Fees and Transport Fees
Non Departmental	1,583,229	1,651,408	Tax Sale Fees and Sheriff Fees
Protective Services	235,141	235,141	Homeless Campus Protective Services Fee
Public Defender	38,332	38,332	Reimbursement for Legal Services
Public Fiduciary	1,193,500	1,000,000	Fiduciary Fees and Probate Fees
Recorder	5,251,545	6,673,401	Document Recording Fees
Sheriff	603,932	610,000	Other Tax Sales Fees and Various Civil Fees
Superior Court	1,224,547	1,366,000	Family Court Filings, Civil Trial Jury Fees and Attorney Fees Paid By Parents
Treasurer	45,658	40,000	Miscellaneous Charges
Waste Resources and Recycling	200,373	98,467	Transfer Stations
Total \$ 23,141,427 \$ 24,509,638			

Fines and Forfeits

Through statutory and enforcement authority, Maricopa County collects various fines such as civil traffic citations and court fines.

The largest source of General Fund fine and forfeit revenue is the Justice Courts. Fine revenue for FY 2016 is slightly below forecasted collections for FY 2015. Court fine and fee revenues have been steadily declining since the high period of FY 2009 due to deferrals and fee waivers granted to individuals who the court deems are unable to pay. Environmental services has seen a reduction in food service permits and consequently the associated fines.

Fines & Forfeits				
	Fiscal	General	Special	
	Year	Fund	Revenue	Total
			Funds	
2007		\$ 18,244,455	\$ 12,817,703	\$ 31,062,158
2008		16,901,603	14,490,595	31,392,198
2009		16,370,071	20,196,311	36,566,382
2010		15,408,833	18,938,132	34,346,965
2011		14,356,767	18,950,986	33,307,753
2012		12,151,054	18,090,680	30,241,734
2013		12,374,331	17,675,017	30,049,348
2014		11,779,634	16,472,333	28,251,967
2015 *		9,832,624	13,338,636	23,171,260
2016 **		9,802,082	13,285,216	23,087,298
* Forecast				
** Budget				

Fines and Forfeits Summary			
General Fund			
Department	FY 2015 Forecast	FY 2016 Budget	Description
Clerk of the Superior Court	\$ 1,482,331	\$ 1,482,331	Superior Court Fines
Elections	15,420	7,000	Campaign Finance Penalty Fees
Environmental Services	28,781	22,221	Code Enforcement Fines
Justice Courts	8,301,308	8,290,430	Civil Traffic, Misdemeanor Criminal Adjudication, Small Civil Cases
Sheriff	2,734	-	Civil Sanctions and Traffic Fines
Superior Court	2,050	100	Juror Fines
Total	\$ 9,832,624	\$ 9,802,082	

Miscellaneous Revenue

Maricopa County classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include sales of copies, interest earnings, building rental, insurance recoveries, map sales, and equipment rental as well as sales of fixed assets.

Listed below are the combined miscellaneous revenues and interest earnings recorded for the last eight fiscal years, forecasted amounts for FY 2015, plus the budget for FY 2016. Miscellaneous revenues are recorded in all fund types.

Fiscal Year	Miscellaneous Revenue						Total
	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	
2007	\$ 39,820,380	\$ 35,303,667	\$ 1,211,040	\$ 7,127,256	\$ 684,104	\$ 3,789,038	\$ 87,935,485
2008	32,662,960	40,941,646	1,095,072	19,300,188	-	5,369,946	99,369,812
2009	15,056,656	28,310,635	658,513	15,144,274	-	3,881,287	63,051,365
2010	13,651,212	20,099,288	276,414	5,769,517	-	1,805,553	41,601,984
2011	14,357,522	7,837,262	31,862	(1,016,103)	-	3,226,545	24,437,088
2012	15,242,487	7,675,012	5,234	650,549	-	1,198,400	24,771,682
2013	14,406,727	6,815,847	93,726	1,314,671	-	1,557,999	24,188,970
2014	8,667,004	5,898,146	74,540	358,982	-	9,146,596	24,145,268
2015 *	6,062,575	6,872,619	12,914	2,860	-	858,568	13,809,536
2016 **	5,121,364	26,060,980	2,000	200	-	566,464	31,751,008

* Forecast
 ** Budget

General Fund miscellaneous revenue includes interest income, building rental income, public record copy fees, and bad check fees. In FY 2012 and 2013, Non Department revenue was significantly higher due to interest income on large fund balances. As capital projects have been implemented and interest rates are at historic lows, interest earnings have decreased by \$3.7 million since FY 2012.

Miscellaneous Revenue			
General Fund			
Department	FY 2015 Forecast	FY 2016 Budget	Description
Assessor	\$ 280,260	\$ 240,000	Sale of Maps, Copies, Data, etc.
Assistant County Manager	194,287	191,200	Lease Revenue
Clerk of the Superior Court	75,200	75,200	Sale of Copies and Bad Check Fees, Interest
County Attorney	23,840	28,980	Fees from Private Defense for Discovery Information
County Manager's Office	710	600	Bus Card Replacement
Elections	12,046	6,006	Sale of Copies and Maps
Enterprise Technology	3,600	4,800	Sale of Computer Equipment
Facilities Management	261,856	24,000	Lease Revenue
Human Resources	10,526		- Copies of W-2s and Employee Records
Human Services	2,213		- Payback of Neighborhood Stabilization Program Funds
Justice Courts	770,235	746,615	Sale of Copies
Juvenile Probation	1,975	6,550	Insurance Reimbursements/Restitution
Non Departmental	3,620,150	3,100,012	Interest, Loss Reimbursement, Fire District Reimbursement, Tax Deed Sales
Procurement	397,987	300,000	Purchase Card Rebates
Recorder	328,051	326,599	Micrographics and Photocopy Sales and Postage
Sheriff	35,194	35,900	Sale of Copies and Reimbursement for ID Cards and Impound Fees
Superior Court	2,506	1,000	Sale of Copies
Waste Resources and Recycling	41,939	33,902	Lease Revenue, Scrap Metal Proceeds
Total	\$ 6,062,575	\$ 5,121,364	

Other Financing Sources

Other Financing Sources include Proceeds of Financing (debt) and Fund Transfers In.

Proceeds of Financing

In FY 2015, the County entered into a lease purchase agreement for the desktop, laptop and server replacements. Additionally, on April 8, 2015, the Board adopted a resolution authorizing the issuance of certificates of participation (COPs), for the financing of pending capital projects. In the current recommendation, no revenues are budgeted for Proceeds of Financing in FY 2016.

Fund Transfers In

A schedule of Fund Transfers is provided in the *Budget Summary Schedules* section. There is an on-going transfer from the General Fund to the Detention Fund for the statutorily required Maintenance of Effort payment. In addition, in FY 2016 an additional transfer of \$18 million will be made from the General Fund to the Detention fund to maintain structural balance in that fund. The General and Detention Funds also provide one-time transfers to the Capital Projects funds to fund the County's modified pay-as-you-go capital program. For additional detail, refer to the Fund Transfer schedules found later in this section.

Fund Balance Summary and Variance Commentary

The following schedule lists estimated beginning fund balances, estimated sources and uses for the upcoming fiscal year, along with resulting estimated fund balances at the end of the upcoming fiscal year. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. Presentation of fund balances has been adjusted in accordance with Statement 54 of the Government Accounting Standards Board (GASB).

Classification of Fund Balances

For budgeting purposes, fund balances exclude any amounts defined as "non-spendable," such as fixed assets. Ending fund balances are classified as "restricted," "committed," or "unassigned" as appropriate; there are no budgeted fund balances that are considered "assigned." "Restricted" fund balances are subject to externally enforceable legal restrictions; for Maricopa County, examples include special revenue funds established by State statute and grant funds. "Committed" fund balances are constrained by limitations that the County imposes upon itself at its highest level of decision making (i.e., the Board of Supervisors); examples include certain special revenue and capital projects funds established by the Board for specific purposes. For the General Fund, any remaining amount that is not restricted or committed is "unassigned," but for other funds, only a negative ending balance would be categorized in this way.

Estimating Fund Balances

The process for estimating all beginning fund balances for the upcoming fiscal year begins with audited actual fund balance information as of the end of the prior fiscal year, as presented in the *Maricopa County Comprehensive Annual Financial Report (CAFR)*. The only exception is the Risk Management Trust Fund (675), in which the actuarially-estimated amount of long-term liabilities is added back into the beginning fund balance. This provides a more realistic portrayal of resources available in this fund for budgeting purposes.

Beginning balances for the upcoming fiscal year are estimated by taking the audited ending balance for the prior fiscal year, adding the forecasted sources for the current fiscal year, and subtracting the forecasted uses for the current fiscal year.

Negative Fund Balances

Negative beginning fund balances are reported for a number of grant funds due to GASB financial reporting requirements that disallow the inclusion of revenues received more than 60 days following the end of the fiscal year. The Department of Finance and the Office of Management and Budget work with affected departments to improve their financial reporting practices, and to ensure that annual expenditures remain within authorized grant awards and that any reimbursements due are received in a timely manner. In addition to the grant funds, the following funds are also projected to have a deficit fund balance at the end of FY 2016:

Emergency Management Fund (215)

The Emergency Management Fund (215) receives grant and fee revenue. Therefore, similar to grant funds, a negative fund balance is the result of revenues received more than 60 days after the close of the fiscal year.

Benefits Trust Funds (601, 604, 606, 611, 619 and 622)

The Benefits Trust is an Internal Service Fund comprised of several funds used to account for specific employee benefit plans. Most plans in the trust are achieving favorable financial results, as demonstrated by their positive fund balances. The performance of a few benefit plans has been unfavorable; those funds are anticipated to have negative fund balances. Collectively, the employee benefit plan funds have a significant positive fund balance.

Change in Fund Balances

Policies and guidelines require that on-going County operations are funded with on-going revenues. Fund balances are used for one-time and capital expenditures. Most changes to the ending fund balances are a result of one-time expenditures.

The General and Detention Operations (255) funds (*) will show a change in fund balance from the beginning balance to the ending balance due to the transfer of resources in excess of uses to the County's Capital Improvement funds to provide funding for identified and future capital and technological improvements.

Grant funds reflect a change in the fund balance primarily because of the timing of the grant receipts. The majority of the County's grants do not receive funds in advance from their grantors. Expenditures are submitted to the grantors for reimbursement at the close of the accounting period. Receipts not received within 60 days of the close of the fiscal year are not considered revenue for the year billed, thus influencing the grant fund balances. The Emergency Management (215) fund (**) is similar to a grant fund as it relates to its revenue.

The Debt Service funds show a change in fund balance as the balances are used to pay off existing debt.

All capital project funds balances are changing more than 10%. These funds are part of the County's modified "pay-as-you-go" capital funding policy. Resources and funds are transferred as needed to fully fund all programs identified in the County's Capital Improvement Program. Please refer to the Capital Improvement section of this document for more discussion.

Other funds with changes to their fund balance in excess of 10% are identified with a superscript "1" following their name in the schedule below. Per County policy and guidelines, the change in these fund balances is a result of one-time expenditures.

Consolidated Sources, Uses and Fund Balance by Fund

FUND	BEG. SPENDABLE BALANCE	TOTAL SOURCES	TOTAL USES	ENDING SPENDABLE FUND BALANCE:			
				RESTRICTED	COMMITTED	ASSIGNED	UNASSIGNED
GENERAL*	\$ 82,902,015	\$ 1,191,491,373	\$ 1,274,393,388	\$ -	\$ -	\$ -	\$ -
SPECIAL REVENUE							
<i>NON-GRANT FUNDS</i>							
201 ADULT PROBATION FEES ¹	\$ 1,078,325	\$ 12,343,549	\$ 12,772,336	\$ 649,538	\$ -	\$ -	\$ -
203 SHERIFF DONATIONS	78,511	26,774	26,774	78,511	-	-	-
204 JUSTICE CT JUDICIAL ENHANCENMT	1,268,798	737,183	737,183	1,268,798	-	-	-
205 COURT DOCUMENT RETRIEVAL ¹	312,340	1,064,545	1,149,941	226,944	-	-	-
206 OFFICER SAFETY EQUIPMENT	208,335	52,000	52,000	208,335	-	-	-
207 PALO VERDE ¹	659,850	682,808	760,839	581,819	-	-	-
208 JUDICIAL ENHANCEMENT	3,626,364	1,375,964	1,206,647	3,795,681	-	-	-
209 PUBLIC DEFENDER TRAINING ¹	269,259	404,610	658,170	15,699	-	-	-
210 WASTE MANAGEMENT ¹	588,328	65,000	653,328	-	-	-	-
212 SHERIFF RICO	-	1,750,000	1,750,000	-	-	-	-
213 COUNTY ATTORNEY RICO	2,524,646	1,910,940	1,910,940	2,524,646	-	-	-
214 SHERIFF JAIL ENHANCEMENT	1,801,378	1,482,444	1,482,444	1,801,378	-	-	-
215 EMERGENCY MANAGEMENT**	21,222	1,013,515	1,054,427	-	-	-	(19,690)
218 CLERK OF COURT FILL THE GAP	1,371	1,915,696	1,915,696	1,371	-	-	-
220 DIVERSION ¹	860,725	1,792,874	2,567,536	86,063	-	-	-
221 COUNTY ATTORNEY FILL THE GAP	166,043	1,527,206	1,527,206	166,043	-	-	-
225 SPUR CROSS RANCH CONSERVATION ¹	291,153	275,359	405,609	160,903	-	-	-
226 PLANNING AND DEVELOPMENT FEES	3,489,495	8,010,200	8,178,791	-	3,320,904	-	-
228 JUVENILE PROBATION SPECIAL FEE ¹	420,940	2,669,777	3,058,130	32,587	-	-	-
229 JUVENILE RESTITUTION	46,623	4,000	4,000	46,623	-	-	-
232 TRANSPORTATION OPERATIONS ¹	31,339,704	108,802,126	130,880,150	9,261,680	-	-	-
236 RECORDERS SURCHARGE ¹	2,753,527	3,792,689	5,490,958	1,055,258	-	-	-
237 JUST COURTS PHOTO ENFORCEMENT	158	-	-	158	-	-	-
239 PARKS SOUVENIR	25,000	362,544	362,544	25,000	-	-	-
240 LAKE PLEASANT RECREATION SVCS ¹	1,305,039	2,719,236	3,833,436	190,839	-	-	-
241 PARKS ENHANCEMENT FUND ¹	1,853,104	4,671,308	5,977,245	547,167	-	-	-
243 PARKS DONATIONS ¹	611,428	23,277	324,237	310,468	-	-	-
245 JUSTICE COURTS SPECIAL REVENUE ¹	669,783	6,379,000	6,484,250	564,533	-	-	-
252 INMATE SERVICES	8,397,572	11,250,326	11,250,326	8,397,572	-	-	-
254 INMATE HEALTH SERVICES ¹	402,055	300,873	600,873	102,055	-	-	-
255 DETENTION OPERATIONS*	44,353,482	376,186,755	414,945,297	5,594,940	-	-	-
256 PROBATE FEES ¹	216,906	392,000	530,756	78,150	-	-	-
257 CONCILIATION COURT FEES ¹	206,566	1,372,000	1,578,566	-	-	-	-
258 SHERIFF TOWING AND IMPOUND	123,869	226,100	226,100	123,869	-	-	-
259 SUPERIOR COURT SPECIAL REVENUE ¹	696,603	4,598,154	5,294,757	-	-	-	-
261 LAW LIBRARY	2,744,761	1,165,971	1,165,971	2,744,761	-	-	-
262 PUBLIC DEFENDER FILL THE GAP ¹	74,768	936,629	1,011,395	2	-	-	-
263 LEGAL DEFENDER FILL THE GAP	2,400	66,362	66,362	2,400	-	-	-
264 SUPERIOR COURT FILL THE GAP	-	2,218,728	2,218,728	-	-	-	-
265 PUBLIC HEALTH FEES	6,177,913	6,638,299	6,638,299	6,177,913	-	-	-
266 CHECK ENFORCEMENT PROGRAM	108,486	125,048	125,048	108,486	-	-	-
267 CRIM JUSTICE ENHANCEMEN ¹	235,747	1,377,000	1,573,727	39,020	-	-	-
268 VICTIM COMP RESTITUTION	1,302,483	111,600	111,600	1,302,483	-	-	-
269 VICTIM COMPENSATION INTEREST	766,702	16,516	16,516	766,702	-	-	-
270 CHILD SUPPORT ENHANCEMENT	898,334	65,000	-	963,334	-	-	-
271 EXPEDITED CHILD SUPPORT ¹	113,621	600,000	713,621	-	-	-	-
273 VICTIM LOCATION ¹	72,700	2,300	75,000	-	-	-	-
274 CLERK OF THE COURT EDMS	482,094	2,448,571	2,448,571	482,094	-	-	-
275 JUVENILE PROBATION DIVERSION ¹	576,306	214,095	390,010	400,391	-	-	-
276 SPOUSAL MAINT ENF ENHANCEMENT	97,384	99,000	108,000	88,384	-	-	-
277 EMANCIPATION ADMIN COSTS	4,855	-	-	4,855	-	-	-
281 CHILDRENS ISSUES EDUCATION ¹	11,927	105,000	115,007	1,920	-	-	-
282 DOM REL MEDIATION EDUCATION	75,038	180,600	180,600	75,038	-	-	-
290 WASTE TIRE	2,288,110	4,756,341	4,751,611	2,292,840	-	-	-
504 AIR QUALITY FEES ¹	10,641,298	12,083,786	14,294,128	8,430,956	-	-	-
506 ENVIRONMTL SVCS ENV HEALTH	8,102,377	19,383,201	19,855,027	-	7,630,551	-	-
572 ANIMAL CONTROL LICENSE SHELTER	2,958,458	9,480,584	9,723,502	2,715,540	-	-	-
574 ANIMAL CONTROL FIELD OPERATION ¹	\$ 1,609,782	\$ 3,453,314	\$ 3,745,753	\$ 1,317,343	\$ -	\$ -	\$ -
669 SMALL SCHOOL SERVICE ¹	58,221	109,551	167,772	-	-	-	-
741 TAXPAYER INFORMATION	335,977	304,341	304,341	335,977	-	-	-
780 SCHOOL TRANSPORTATION	72,208	600,000	600,000	72,208	-	-	-
782 SCHOOL COMMUNICATION ¹	204,575	665,000	869,575	-	-	-	-
795 EDUCATIONAL SUPPLEMENTAL PROG ¹	562,600	566,275	1,128,875	-	-	-	-
SUBTOTAL NON-GRANT FUNDS	\$ 151,247,627	\$ 627,953,944	\$ 702,050,531	\$ 66,219,275	\$ 10,951,455	\$ -	\$ (19,690)

Consolidated Sources, Uses and Fund Balance by Fund (continued)

FUND	BEG. SPENDABLE BALANCE	TOTAL SOURCES	TOTAL USES	ENDING SPENDABLE FUND BALANCE:			
				RESTRICTED	COMMITTED	ASSIGNED	UNASSIGNED
GRANT FUNDS							
211 ADULT PROBATION GRANTS	\$ (152,581)	\$ 3,171,370	\$ 3,171,370	\$ -	\$ -	\$ -	\$ (152,581)
216 CLERK OF THE COURT GRANTS	(4,981)	1,484,286	1,484,286	-	-	-	(4,981)
217 CDBG HOUSING TRUST	(444,493)	20,143,632	20,143,632	-	-	-	(444,493)
219 COUNTY ATTORNEY GRANTS	(98,096)	5,351,226	5,351,226	-	-	-	(98,096)
222 HUMAN SERVICES GRANTS	(255,317)	45,246,229	45,246,229	-	-	-	(255,317)
223 TRANSPORTATION GRANTS	204,527	250,939	250,939	204,527	-	-	-
227 JUVENILE PROBATION GRANTS	412,912	3,811,356	3,811,356	412,912	-	-	-
230 PARKS AND RECREATION GRANTS	21,598	13,990	13,990	21,598	-	-	-
233 PUBLIC DEFENDER GRANTS	(5,010)	237,289	237,289	-	-	-	(5,010)
238 SUPERIOR COURT GRANTS	(30,961)	3,432,507	3,432,507	-	-	-	(30,961)
248 ELECTIONS GRANTS	728,060	470,278	470,278	728,060	-	-	-
249 NON DEPARTMENTAL GRANTS	1,250,934	20,073,459	20,073,459	1,250,934	-	-	-
251 SHERIFF GRANTS	(764,637)	7,184,985	7,184,985	-	-	-	(764,637)
503 AIR QUALITY GRANTS	(191,802)	3,973,521	3,973,521	-	-	-	(191,802)
532 PUBLIC HEALTH GRANTS	57,239	52,056,352	52,056,352	57,239	-	-	-
715 SCHOOL GRANTS	-	25,401,884	25,401,884	-	-	-	-
SUBTOTAL GRANTS	\$ 727,392	\$ 192,303,303	\$ 192,303,303	\$ 2,675,270	\$ -	\$ -	\$ (1,947,878)
SPECIAL REVENUE	\$ 151,975,019	\$ 820,257,247	\$ 894,353,834	\$ 68,894,545	\$ 10,951,455	\$ -	\$ (1,967,568)
DEBT SERVICE							
320 COUNTY IMPROVEMENT DEBT	\$ 9,874,372	\$ 5,103,372	\$ 7,409,480	\$ 7,414,230	\$ 154,034	\$ -	\$ -
DEBT SERVICE	\$ 9,874,372	\$ 5,103,372	\$ 7,409,480	\$ 7,414,230	\$ 154,034	\$ -	\$ -
CAPITAL PROJECTS							
234 TRANSPORTATION CAPITAL PROJECT	\$ 23,598,218	\$ 99,767,801	\$ 94,370,570	\$ 28,995,449	\$ -	\$ -	\$ -
422 INTERGOVERNMENTAL CAP PROJ	128,610	200	127,500	-	1,310	-	-
445 GENERAL FUND CTY IMPROV	304,955,506	25,085,708	37,939,558	-	292,101,656	-	-
455 DETENTION CAPITAL PROJECTS	192,899,782	1,694,489	12,650,837	181,943,434	-	-	-
460 TECHNOLOGY CAP IMPROVEMENT	207,358,808	11,640,000	146,878,177	-	72,120,631	-	-
461 DETENTION TECH CAP IMPROVEMENT	34,383,870	-	34,383,870	-	-	-	-
CAPITAL PROJECTS	\$ 763,324,794	\$ 138,188,198	\$ 326,350,512	\$ 210,938,883	\$ 364,223,597	\$ -	\$ -
INTERNAL SERVICE							
601 MEDICAL HMO ¹	\$ 1,642,175	\$ 50,654,656	\$ 52,845,683	\$ -	\$ -	\$ -	\$ (548,852)
604 MEDICAL PPO	(9,209,419)	38,025,616	39,659,466	-	-	-	(10,843,269)
606 MEDICAL HDHP W HSA	(7,507,658)	24,954,095	26,029,963	-	-	-	(8,583,526)
607 FI DENTAL PPO	-	4,702,760	4,702,760	-	-	-	-
608 COINSURANCE PHARMACY	13,902,862	17,325,304	18,072,572	13,155,594	-	-	-
611 60 PERCENT STD	(1,018,390)	2,207,008	2,207,008	-	-	-	(1,018,390)
612 50 PERCENT STD	1,420,010	408,473	408,473	1,420,010	-	-	-
613 40 PERCENT STD	825,181	161,260	161,260	825,181	-	-	-
614 BEHAVIORAL HEALTH	5,301,667	1,687,810	1,760,590	5,228,887	-	-	-
615 WELLNESS ¹	4,476,799	1,556,248	2,181,248	3,851,799	-	-	-
618 BENEFIT ADMINISTRATION	6,382,337	3,005,916	3,005,916	6,382,337	-	-	-
619 ONSITE PHARMACY CLINIC	(1,310,878)	1,553,810	2,003,810	-	-	-	(1,760,878)
620 BENEFITS ELIMINATIONS	-	(1,157,990)	(1,157,990)	-	-	-	-
621 FLEX SPENDING HEALTH	15,221	2,269,651	2,269,651	15,221	-	-	-
622 FLEX SPENDING DEP CARE	(2,409)	801,620	801,620	-	-	-	(2,409)
623 VISION	767,983	1,735,553	1,735,553	767,983	-	-	-
625 FI PREPAID DENTAL	-	225,977	225,977	-	-	-	-
626 FI LIFE AND AD AND D	-	597,992	597,992	-	-	-	-
627 SUPPLEMENTAL LIFE	-	3,471,236	3,471,236	-	-	-	-
628 EMPLOYEE ASSISTANCE	-	420,963	420,963	-	-	-	-
629 SI DENTAL PPO	5,750,094	4,530,902	4,530,902	5,750,094	-	-	-
630 DEPENDENT LIFE	-	345,300	345,300	-	-	-	-
631 VOLUNTARY BENEFITS	-	683,838	683,838	-	-	-	-
654 EQUIPMENT SERVICES ¹	2,609,046	16,854,693	17,822,193	-	1,641,546	-	-
673 REPROGRAPHICS	199,274	845,217	845,217	-	199,274	-	-
675 RISK MANAGEMENT ¹	9,083,950	24,088,690	29,838,997	3,333,643	-	-	-
681 TECHNOLOGY INFRASTRUCTURE ¹	1,999,755	17,069,304	19,021,458	-	47,601	-	-
INTERNAL SERVICE	\$ 35,327,600	\$ 219,025,902	\$ 234,491,656	\$ 40,730,749	\$ 1,888,421	\$ -	\$ (22,757,324)
ELIMINATIONS	\$ -	\$ (502,593,037)	\$ (502,593,037)	\$ -	\$ -	\$ -	\$ -
ALL FUNDS	\$ 1,043,403,800	\$ 1,871,473,055	\$ 2,234,405,833	\$ 327,978,407	\$ 377,217,507	\$ -	\$ (24,724,892)

Structural Balance

The *Budget Guidelines and Priorities* adopted by the Board, require the budget to be structurally balanced, meaning that recurring expenditures are fully supported by recurring revenues. This FY 2016 budget follows this key guideline in nearly all funds. However, the budgets for a few funds are not structurally balanced, often for technical reasons. The following is an explanation by fund of each instance of structural deficit:

Benefits Trust Funds (601, 604, 606, 608, 614, 619)

The majority of the structural imbalance in FY 2016 is due to the planned spend down of fund balance in order to adjust the Benefits Trust from a 150% Company Action Level to 100%. Fund 619 has a structural imbalance of \$450,000 due to the costs of the on-site pharmacy clinic, which is operating at a deficit. New options are being pursued in FY 2016 to remedy this situation.

Risk Management (675)

The Risk Management Fund (675) structural imbalance is due to the anticipated expenditure of large, non-routine claims in the coming year. Contingency has been set aside in the Non Departmental budget to provide resources if and when the claims settle.

Consolidated Operating Sources, Uses and Structural Balance by Fund

FUND	SOURCES:		USES:		STRUCT. BALANCE
	OPERATING		OPERATING		
GENERAL	\$	1,182,939,935	\$	1,182,939,935	\$ -
SPECIAL REVENUE					
<i>NON-GRANT FUNDS</i>					
201 ADULT PROBATION FEES	\$	12,343,549	\$	12,343,549	\$ -
203 SHERIFF DONATIONS		26,774		26,774	-
204 JUSTICE CT JUDICIAL ENHANCEMNT		737,183		737,183	-
205 COURT DOCUMENT RETRIEVAL		1,064,545		1,064,545	-
206 OFFICER SAFETY EQUIPMENT		52,000		52,000	-
207 PALO VERDE		682,808		682,808	-
208 JUDICIAL ENHANCEMENT		1,375,964		1,176,746	199,218
209 PUBLIC DEFENDER TRAINING		404,610		404,610	-
212 SHERIFF RICO		1,750,000		1,750,000	-
213 COUNTY ATTORNEY RICO		1,910,940		1,910,940	-
214 SHERIFF JAIL ENHANCEMENT		1,482,444		1,482,444	-
215 EMERGENCY MANAGEMENT		963,826		963,826	-
218 CLERK OF COURT FILL THE GAP		1,915,696		1,915,696	-
220 DIVERSION		1,792,874		1,792,874	-
221 COUNTY ATTORNEY FILL THE GAP		1,527,206		1,527,206	-
225 SPUR CROSS RANCH CONSERVATION		275,359		275,359	-
226 PLANNING AND DEVELOPMENT FEES		8,010,200		8,001,694	8,506
228 JUVENILE PROBATION SPECIAL FEE		2,669,777		2,669,777	-
229 JUVENILE RESTITUTION		4,000		4,000	-
232 TRANSPORTATION OPERATIONS		108,802,126		59,822,918	48,979,208
236 RECORDERS SURCHARGE		3,792,689		3,792,689	-
239 PARKS SOUVENIR		362,544		362,544	-
240 LAKE PLEASANT RECREATION SVCS		2,719,236		2,719,236	-
241 PARKS ENHANCEMENT FUND		4,671,308		4,671,308	-
243 PARKS DONATIONS		23,277		23,277	-
245 JUSTICE COURTS SPECIAL REVENUE		6,379,000		6,379,000	-
252 INMATE SERVICES		11,250,326		11,250,326	-
254 INMATE HEALTH SERVICES		300,873		300,873	-
255 DETENTION OPERATIONS		376,033,724		376,033,724	-
256 PROBATE FEES		392,000		392,000	-
257 CONCILIATION COURT FEES		1,372,000		1,372,000	-
258 SHERIFF TOWING AND IMPOUND		226,100		226,100	-
259 SUPERIOR COURT SPECIAL REVENUE		4,598,154		4,598,154	-
261 LAW LIBRARY		1,165,971		1,165,971	-
262 PUBLIC DEFENDER FILL THE GAP		805,134		805,134	-
263 LEGAL DEFENDER FILL THE GAP		66,362		66,362	-
264 SUPERIOR COURT FILL THE GAP		2,218,728		2,218,728	-
265 PUBLIC HEALTH FEES		6,638,299		6,638,299	-
266 CHECK ENFORCEMENT PROGRAM		125,048		125,048	-
267 CRIM JUSTICE ENHANCEMENT		1,377,000		1,377,000	-

Consolidated Operating Sources, Uses and Structural Balance by Fund
 (continued)

FUND	SOURCES:		USES:		STRUCT. BALANCE
	OPERATING		OPERATING		
268 VICTIM COMP RESTITUTION		111,600		111,600	-
269 VICTIM COMPENSATION INTEREST		16,516		16,516	-
270 CHILD SUPPORT ENHANCEMENT		65,000		-	65,000
271 EXPEDITED CHILD SUPPORT		600,000		600,000	-
273 VICTIM LOCATION		2,300		-	2,300
274 CLERK OF THE COURT EDMS		2,448,571		2,448,571	-
275 JUVENILE PROBATION DIVERSION		214,095		214,095	-
276 SPOUSAL MAINT ENF ENHANCEMENT		99,000		99,000	-
281 CHILDRENS ISSUES EDUCATION		105,000		105,000	-
282 DOM REL MEDIATION EDUCATION		180,600		180,600	-
290 WASTE TIRE		4,756,341		4,751,611	4,730
504 AIR QUALITY FEES		12,083,786		12,083,397	389
506 ENVIRONMTL SVCS ENV HEALTH		19,383,201		19,383,201	-
572 ANIMAL CONTROL LICENSE SHELTER		9,480,584		9,480,584	-
574 ANIMAL CONTROL FIELD OPERATION		3,453,314		3,399,773	53,541
669 SMALL SCHOOL SERVICE		109,551		109,551	-
741 TAXPAYER INFORMATION		304,341		304,341	-
780 SCHOOL TRANSPORTATION		600,000		600,000	-
782 SCHOOL COMMUNICATION		665,000		665,000	-
795 EDUCATIONAL SUPPLEMENTAL PROG		566,275		566,275	-
SUBTOTAL NON-GRANT FUNDS \$					
		627,554,729		578,241,837	\$ 49,312,892
GRANT FUNDS					
211 ADULT PROBATION GRANTS	\$	3,171,370	\$	3,171,370	\$ -
216 CLERK OF THE COURT GRANTS		1,484,286		1,484,286	-
217 CDBG HOUSING TRUST		20,143,632		20,143,632	-
219 COUNTY ATTORNEY GRANTS		5,351,226		5,351,226	-
222 HUMAN SERVICES GRANTS		45,246,229		45,246,229	-
227 JUVENILE PROBATION GRANTS		3,811,356		3,811,356	-
233 PUBLIC DEFENDER GRANTS		237,289		237,289	-
238 SUPERIOR COURT GRANTS		3,432,507		3,432,507	-
248 ELECTIONS GRANTS		470,278		470,278	-
249 NON DEPARTMENTAL GRANTS		10,068,459		10,068,459	-
251 SHERIFF GRANTS		7,184,985		7,184,985	-
503 AIR QUALITY GRANTS		3,973,521		3,973,521	-
532 PUBLIC HEALTH GRANTS		52,056,352		52,056,352	-
715 SCHOOL GRANTS		24,960,910		24,960,910	-
SUBTOTAL GRANTS \$					
		181,592,400		181,592,400	\$ -
SPECIAL REVENUE	\$	809,147,129	\$	759,834,237	\$ 49,312,892
DEBT SERVICE					
320 COUNTY IMPROVEMENT DEBT	\$	2,511,372	\$	-	\$ 2,511,372
DEBT SERVICE	\$	2,511,372	\$	-	\$ 2,511,372

Consolidated Operating Sources, Uses and Structural Balance by Fund
 (continued)

FUND	SOURCES:		USES:		STRUCT. BALANCE
	OPERATING		OPERATING		
CAPITAL PROJECTS					
445 GENERAL FUND CTY IMPROV	\$	8,205,119	\$	-	\$ 8,205,119
455 DETENTION CAPITAL PROJECTS		587,500		-	587,500
460 TECHNOLOGY CAP IMPROVEMENT		11,640,000		-	11,640,000
CAPITAL PROJECTS	\$	20,432,619	\$	-	\$ 20,432,619
INTERNAL SERVICE					
601 MEDICAL HMO	\$	50,654,656	\$	52,845,683	\$ (2,191,027)
604 MEDICAL PPO		38,025,616		39,659,466	(1,633,850)
606 MEDICAL HDHP W HSA		24,954,095		26,029,963	(1,075,868)
607 FI DENTAL PPO		4,702,760		4,702,760	-
608 COINSURANCE PHARMACY		17,325,304		18,072,572	(747,268)
611 60 PERCENT STD		2,207,008		2,207,008	-
612 50 PERCENT STD		408,473		408,473	-
613 40 PERCENT STD		161,260		161,260	-
614 BEHAVIORAL HEALTH		1,687,810		1,760,590	(72,780)
615 WELLNESS		1,556,248		1,556,248	-
618 BENEFIT ADMINISTRATION		3,005,916		3,005,916	-
619 ONSITE PHARMACY CLINIC		1,553,810		2,003,810	(450,000)
620 BENEFITS ELIMINATIONS		(1,157,990)		(1,157,990)	-
621 FLEX SPENDING HEALTH		2,269,651		2,269,651	-
622 FLEX SPENDING DEP CARE		801,620		801,620	-
623 VISION		1,735,553		1,735,553	-
625 FI PREPAID DENTAL		225,977		225,977	-
626 FI LIFE AND AD AND D		597,992		597,992	-
627 SUPPLEMENTAL LIFE		3,471,236		3,471,236	-
628 EMPLOYEE ASSISTANCE		420,963		420,963	-
629 SI DENTAL PPO		4,530,902		4,530,902	-
630 DEPENDENT LIFE		345,300		345,300	-
631 VOLUNTARY BENEFITS		683,838		683,838	-
654 EQUIPMENT SERVICES		16,854,693		16,854,693	-
673 REPROGRAPHICS		845,217		845,217	-
675 RISK MANAGEMENT		20,570,789		29,838,997	(9,268,208)
681 TECHNOLOGY INFRASTRUCTURE		17,069,304		17,069,304	-
INTERNAL SERVICE	\$	215,508,001	\$	230,947,002	\$ (15,439,001)
ELIMINATIONS	\$	(401,923,555)	\$	(401,923,555)	\$ -
ALL FUNDS	\$	1,828,615,501	\$	1,771,797,619	\$ 56,817,882

Expenditure Limitation

Maricopa County expenditures are subject to limitation according to Article 9, Section 20 of the Arizona Constitution. The Expenditure Limitation is calculated annually by the Economic Estimates Commission based on Maricopa County’s actual expenditures in FY 1980, with base adjustments approved by County voters or by the Legislature as functions are transferred to or from the County. The Commission makes annual adjustments to reflect changes in population and in inflation, as measured by the Gross Domestic Product Price Deflator.

Expenditures from “local revenues” are subject to limitation. Generally, local revenues include taxes, fees, and fines assessed by the County, but exclude revenues from intergovernmental payments, grants, proceeds of debt, and interest earnings. Maricopa County’s expenditures subject to limitation are certified by the State Auditor General, and published in an annual *Expenditure Limitation Report*. When actual expenditures subject to limitation are less than the limitation, the excess capacity can be carried forward to future fiscal years. For this reason, actual expenditures are reported as \$1 less than the limitation.

Expenditure Limitation	
FY 2016 Expenditure Limitation	\$ 1,251,361,933
FY 2016 Expenditures Subject to Limitation	\$ 1,251,361,932
Expenditures (Over)/Under Limitation	\$ 1

Appropriated Expenditures and Other Uses by Department, Fund and Function Class

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./DEC FROM REV.
JUDICIAL					
110	ADULT PROBATION				
100	GENERAL				
	OPERATING	\$ 48,350,459	\$ 49,984,303	\$ 48,260,973	\$ 1,723,330
	NON RECURRING NON PROJECT	25,000	25,000	171,000	(146,000)
	ALL FUNCTIONS	\$ 48,375,459	\$ 50,009,303	\$ 48,431,973	\$ 1,577,330
201	ADULT PROBATION FEES				
	OPERATING	\$ 12,343,549	\$ 12,343,549	\$ 12,343,549	\$ -
	NON RECURRING NON PROJECT	1,083,459	1,083,459	428,787	654,672
	ALL FUNCTIONS	\$ 13,427,008	\$ 13,427,008	\$ 12,772,336	\$ 654,672
211	ADULT PROBATION GRANTS				
	OPERATING	\$ 2,876,995	\$ 3,420,182	\$ 3,171,370	\$ 248,812
255	DETENTION OPERATIONS				
	OPERATING	\$ 26,643,287	\$ 27,465,274	\$ 33,443,321	\$ (5,978,047)
	NON RECURRING NON PROJECT	200,000	200,000	55,800	144,200
	ALL FUNCTIONS	\$ 26,843,287	\$ 27,665,274	\$ 33,499,121	\$ (5,833,847)
	TOTAL DEPARTMENT	\$ 91,522,749	\$ 94,521,767	\$ 97,874,800	\$ (3,353,033)
JUSTICE COURTS					
240	GENERAL				
100	OPERATING	\$ 17,169,657	\$ 17,471,692	\$ 17,470,816	\$ 876
	ELEC DOCUMENT MGMNT SYSTEM	512,000	512,000	512,000	-
	ALL FUNCTIONS	\$ 17,681,657	\$ 17,983,692	\$ 17,982,816	\$ 876
204	JUSTICE CT JUDICIAL ENHANCEMNT				
	OPERATING	\$ 792,000	\$ 792,000	\$ 737,183	\$ 54,817
237	JUST COURTS PHOTO ENFORCEMENT				
	OPERATING	\$ 1,800	\$ 1,800	\$ -	\$ 1,800
	ELEC DOCUMENT MGMNT SYSTEM	45,000	45,000	-	45,000
	ALL FUNCTIONS	\$ 46,800	\$ 46,800	\$ -	\$ 46,800
245	JUSTICE COURTS SPECIAL REVENUE				
	OPERATING	\$ 6,479,000	\$ 6,479,000	\$ 6,379,000	\$ 100,000
	NON RECURRING NON PROJECT	-	-	105,250	(105,250)
	ALL FUNCTIONS	\$ 6,479,000	\$ 6,479,000	\$ 6,484,250	\$ (5,250)
	TOTAL DEPARTMENT	\$ 24,999,457	\$ 25,301,492	\$ 25,204,249	\$ 97,243
JUVENILE PROBATION					
270	GENERAL				
100	OPERATING	\$ 17,279,942	\$ 17,998,450	\$ 17,610,838	\$ 387,612
227	JUVENILE PROBATION GRANTS				
	OPERATING	\$ 4,160,865	\$ 4,356,326	\$ 3,811,356	\$ 544,970
228	JUVENILE PROBATION SPECIAL FEE				
	OPERATING	\$ 3,546,769	\$ 3,546,769	\$ 2,669,777	\$ 876,992
	NON RECURRING NON PROJECT	283,731	283,731	388,353	(104,622)
	ALL FUNCTIONS	\$ 3,830,500	\$ 3,830,500	\$ 3,058,130	\$ 772,370
229	JUVENILE RESTITUTION				
	OPERATING	\$ 10,000	\$ 10,000	\$ 4,000	\$ 6,000
255	DETENTION OPERATIONS				
	OPERATING	\$ 33,172,371	\$ 33,629,649	\$ 33,261,440	\$ 368,209
	JUVENILE KITCHEN EQUIP	1,225,942	1,225,942	-	1,225,942
	ALL FUNCTIONS	\$ 34,398,313	\$ 34,855,591	\$ 33,261,440	\$ 1,594,151

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./DEC FROM REV.
275	JUVENILE PROBATION DIVERSION				
	OPERATING	\$ 251,518	\$ 251,518	\$ 214,095	\$ 37,423
	NON RECURRING NON PROJECT	82,985	82,985	175,915	(92,930)
	ALL FUNCTIONS	\$ 334,503	\$ 334,503	\$ 390,010	\$ (55,507)
	TOTAL DEPARTMENT	\$ 60,014,123	\$ 61,385,370	\$ 58,135,774	\$ 3,249,596
800	SUPERIOR COURT				
100	GENERAL				
	OPERATING	\$ 80,343,393	\$ 81,477,438	\$ 81,897,616	\$ (420,178)
	NON RECURRING NON PROJECT	9,000	9,000	245,926	(236,926)
	DISASTER REC EQUIPMENT	1,136,091	1,136,091	668,000	468,091
	SUP COURT CASE MGMT SYSTEM	1,840,000	1,840,000	1,899,500	(59,500)
	SUP CT FOR THE RECORD EQUIP	1,305,640	1,305,640	1,500,000	(194,360)
	ALL FUNCTIONS	\$ 84,634,124	\$ 85,768,169	\$ 86,211,042	\$ (442,873)
208	JUDICIAL ENHANCEMENT				
	OPERATING	\$ 506,200	\$ 506,200	\$ 476,000	\$ 30,200
	NON RECURRING NON PROJECT	-	-	29,901	(29,901)
	ALL FUNCTIONS	\$ 506,200	\$ 506,200	\$ 505,901	\$ 299
238	SUPERIOR COURT GRANTS				
	OPERATING	\$ 2,989,816	\$ 3,432,507	\$ 3,432,507	\$ -
256	PROBATE FEES				
	OPERATING	\$ 409,200	\$ 409,200	\$ 392,000	\$ 17,200
	NON RECURRING NON PROJECT	100,000	100,000	138,756	(38,756)
	ALL FUNCTIONS	\$ 509,200	\$ 509,200	\$ 530,756	\$ (21,556)
257	CONCILIATION COURT FEES				
	OPERATING	\$ 1,441,200	\$ 1,441,200	\$ 1,372,000	\$ 69,200
	NON RECURRING NON PROJECT	175,000	175,000	206,566	(31,566)
	ALL FUNCTIONS	\$ 1,616,200	\$ 1,616,200	\$ 1,578,566	\$ 37,634
259	SUPERIOR COURT SPECIAL REVENUE				
	OPERATING	\$ 4,759,800	\$ 4,759,800	\$ 4,598,154	\$ 161,646
	NON RECURRING NON PROJECT	440,000	440,000	696,603	(256,603)
	ALL FUNCTIONS	\$ 5,199,800	\$ 5,199,800	\$ 5,294,757	\$ (94,957)
261	LAW LIBRARY				
	OPERATING	\$ 1,296,000	\$ 1,296,000	\$ 1,165,971	\$ 130,029
	NON RECURRING NON PROJECT	250,000	250,000	-	250,000
	ALL FUNCTIONS	\$ 1,546,000	\$ 1,546,000	\$ 1,165,971	\$ 380,029
264	SUPERIOR COURT FILL THE GAP				
	OPERATING	\$ 2,101,600	\$ 2,218,728	\$ 2,218,728	\$ -
271	EXPEDITED CHILD SUPPORT				
	OPERATING	\$ 585,000	\$ 585,000	\$ 600,000	\$ (15,000)
	NON RECURRING NON PROJECT	325,000	325,000	113,621	211,379
	ALL FUNCTIONS	\$ 910,000	\$ 910,000	\$ 713,621	\$ 196,379
276	SPOUSAL MAINT ENF ENHANCEMENT				
	OPERATING	\$ 108,000	\$ 108,000	\$ 99,000	\$ 9,000
	NON RECURRING NON PROJECT	50,000	50,000	9,000	41,000
	ALL FUNCTIONS	\$ 158,000	\$ 158,000	\$ 108,000	\$ 50,000
281	CHILDRENS ISSUES EDUCATION				
	OPERATING	\$ 115,007	\$ 115,007	\$ 105,000	\$ 10,007
	NON RECURRING NON PROJECT	25,000	25,000	10,007	14,993
	ALL FUNCTIONS	\$ 140,007	\$ 140,007	\$ 115,007	\$ 25,000
282	DOM REL MEDIATION EDUCATION				
	OPERATING	\$ 180,600	\$ 180,600	\$ 180,600	\$ -
	NON RECURRING NON PROJECT	25,000	25,000	-	25,000
	ALL FUNCTIONS	\$ 205,600	\$ 205,600	\$ 180,600	\$ 25,000
	TOTAL DEPARTMENT	\$ 100,516,547	\$ 102,210,411	\$ 102,055,456	\$ 154,955
	TOTAL JUDICIAL	\$ 277,052,876	\$ 283,419,040	\$ 283,270,279	\$ 148,761

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./)DEC FROM REV.
ELECTED					
010	BOARD OF SUPERVISORS DIST 1				
100	GENERAL				
	OPERATING	\$ 361,973	\$ 367,304	\$ 367,334	\$ (30)
020	BOARD OF SUPERVISORS DIST 2				
100	GENERAL				
	OPERATING	\$ 361,973	\$ 367,304	\$ 367,334	\$ (30)
030	BOARD OF SUPERVISORS DIST 3				
100	GENERAL				
	OPERATING	\$ 361,973	\$ 367,304	\$ 367,334	\$ (30)
040	BOARD OF SUPERVISORS DIST 4				
100	GENERAL				
	OPERATING	\$ 361,973	\$ 367,304	\$ 367,334	\$ (30)
050	BOARD OF SUPERVISORS DIST 5				
100	GENERAL				
	OPERATING	\$ 361,973	\$ 367,304	\$ 367,334	\$ (30)
120	ASSESSOR				
100	GENERAL				
	OPERATING	\$ 23,362,819	\$ 23,747,839	\$ 23,810,684	\$ (62,845)
	ESRI DESKTOP REVIEW PROJECT	635,000	635,000	-	635,000
	ALL FUNCTIONS	\$ 23,997,819	\$ 24,382,839	\$ 23,810,684	\$ 572,155
	TOTAL DEPARTMENT	\$ 23,997,819	\$ 24,382,839	\$ 23,810,684	\$ 572,155
140	CALL CENTER				
100	GENERAL				
	OPERATING	\$ 1,663,556	\$ 1,689,179	\$ 1,689,859	\$ (680)
160	CLERK OF THE SUPERIOR COURT				
100	GENERAL				
	OPERATING	\$ 31,877,562	\$ 32,410,682	\$ 32,809,080	\$ (398,398)
	COSC STAFF EQUIPMENT	18,000	18,000	-	18,000
	NON RECURRING NON PROJECT	413,099	413,099	12,000	401,099
	COSC RFR SYSTEM REPLACEMENT	2,395,940	2,395,940	2,292,400	103,540
	ALL FUNCTIONS	\$ 34,704,601	\$ 35,237,721	\$ 35,113,480	\$ 124,241
205	COURT DOCUMENT RETRIEVAL				
	OPERATING	\$ 1,147,606	\$ 1,147,606	\$ 1,064,545	\$ 83,061
	NON RECURRING NON PROJECT	-	-	85,396	(85,396)
	ALL FUNCTIONS	\$ 1,147,606	\$ 1,147,606	\$ 1,149,941	\$ (2,335)
208	JUDICIAL ENHANCEMENT				
	OPERATING	\$ 632,979	\$ 632,979	\$ 700,746	\$ (67,767)
	NON RECURRING NON PROJECT	356,980	548,340	-	548,340
	ALL FUNCTIONS	\$ 989,959	\$ 1,181,319	\$ 700,746	\$ 480,573
216	CLERK OF THE COURT GRANTS				
	OPERATING	\$ 1,484,995	\$ 1,855,435	\$ 1,484,286	\$ 371,149
218	CLERK OF COURT FILL THE GAP				
	OPERATING	\$ 2,054,822	\$ 1,971,944	\$ 1,915,696	\$ 56,248
	NON RECURRING NON PROJECT	-	415,013	-	415,013
	ALL FUNCTIONS	\$ 2,054,822	\$ 2,386,957	\$ 1,915,696	\$ 471,261
273	VICTIM LOCATION				
	NON RECURRING NON PROJECT	\$ 75,000	\$ 75,000	\$ 75,000	\$ -
274	CLERK OF THE COURT EDMS				
	OPERATING	\$ 2,632,872	\$ 2,632,872	\$ 2,448,571	\$ 184,301
	TOTAL DEPARTMENT	\$ 43,089,855	\$ 44,516,910	\$ 42,887,720	\$ 1,629,190

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./)DEC FROM REV.
190	COUNTY ATTORNEY				
100	GENERAL				
	OPERATING	\$ 82,979,918	\$ 84,358,029	\$ 84,690,053	\$ (332,024)
	MCAO CASE MANAGEMENT SYSTEM	529,000	529,000	-	529,000
	ALL FUNCTIONS	\$ 83,508,918	\$ 84,887,029	\$ 84,690,053	\$ 196,976
213	COUNTY ATTORNEY RICO				
	OPERATING	\$ 2,012,040	\$ 2,012,040	\$ 1,910,940	\$ 101,100
	MCAO CASE MANAGEMENT SYSTEM	1,710,000	1,710,000	-	1,710,000
	ALL FUNCTIONS	\$ 3,722,040	\$ 3,722,040	\$ 1,910,940	\$ 1,811,100
219	COUNTY ATTORNEY GRANTS				
	OPERATING	\$ 5,185,349	\$ 5,185,349	\$ 5,351,226	\$ (165,877)
220	DIVERSION				
	OPERATING	\$ 1,429,500	\$ 1,429,500	\$ 1,792,874	\$ (363,374)
	NON RECURRING NON PROJECT	1,268,323	1,268,323	774,662	493,661
	ALL FUNCTIONS	\$ 2,697,823	\$ 2,697,823	\$ 2,567,536	\$ 130,287
221	COUNTY ATTORNEY FILL THE GAP				
	OPERATING	\$ 1,555,630	\$ 1,555,630	\$ 1,527,206	\$ 28,424
266	CHECK ENFORCEMENT PROGRAM				
	OPERATING	\$ 180,058	\$ 180,058	\$ 125,048	\$ 55,010
267	CRIM JUSTICE ENHANCEMENT				
	OPERATING	\$ 1,477,500	\$ 1,477,500	\$ 1,377,000	\$ 100,500
	NON RECURRING NON PROJECT	144,186	144,186	196,727	(52,541)
	ALL FUNCTIONS	\$ 1,621,686	\$ 1,621,686	\$ 1,573,727	\$ 47,959
268	VICTIM COMP RESTITUTION				
	OPERATING	\$ 200,000	\$ 200,000	\$ 111,600	\$ 88,400
	NON RECURRING NON PROJECT	501,308	501,308	-	501,308
	ALL FUNCTIONS	\$ 701,308	\$ 701,308	\$ 111,600	\$ 589,708
269	VICTIM COMPENSATION INTEREST				
	OPERATING	\$ 14,708	\$ 14,708	\$ 16,516	\$ (1,808)
	NON RECURRING NON PROJECT	164,452	164,452	-	164,452
	ALL FUNCTIONS	\$ 179,160	\$ 179,160	\$ 16,516	\$ 162,644
	TOTAL DEPARTMENT	\$ 99,351,972	\$ 100,730,083	\$ 97,873,852	\$ 2,856,231
210	ELECTIONS				
100	GENERAL				
	OPERATING	\$ 8,894,320	\$ 8,960,779	\$ 8,960,617	\$ 162
	PR/GEN ELEC CYCLE SPENDING	12,081,146	12,081,146	4,329,156	7,751,990
	ALL FUNCTIONS	\$ 20,975,466	\$ 21,041,925	\$ 13,289,773	\$ 7,752,152
248	ELECTIONS GRANTS				
	OPERATING	\$ 861,153	\$ 861,153	\$ 470,278	\$ 390,875
	TOTAL DEPARTMENT	\$ 21,836,619	\$ 21,903,078	\$ 13,760,051	\$ 8,143,027
250	CONSTABLES				
100	GENERAL				
	OPERATING	\$ 2,912,802	\$ 2,980,385	\$ 3,039,657	\$ (59,272)
	NON RECURRING NON PROJECT	4,500	40,183	-	40,183
	TOTAL DEPARTMENT	\$ 2,917,302	\$ 3,020,568	\$ 3,039,657	\$ (19,089)
360	RECORDER				
100	GENERAL				
	OPERATING	\$ 2,134,232	\$ 2,157,950	\$ 2,158,549	\$ (599)
236	RECORDERS SURCHARGE				
	OPERATING	\$ 3,792,689	\$ 3,792,689	\$ 3,792,689	\$ -
	NON RECURRING NON PROJECT	2,147,971	2,147,971	1,698,269	449,702
	ALL FUNCTIONS	\$ 5,940,660	\$ 5,940,660	\$ 5,490,958	\$ 449,702
	TOTAL DEPARTMENT	\$ 8,074,892	\$ 8,098,610	\$ 7,649,507	\$ 449,103

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC.)/DEC FROM REV.
370	EDUCATION SERVICE				
100	GENERAL				
	OPERATING	\$ 2,578,452	\$ 2,616,334	\$ 2,607,082	\$ 9,252
	GARNISHMENT SYSTEM UPGRADE	-	-	280,000	(280,000)
	NON RECURRING NON PROJECT	78,956	78,956	-	78,956
	ALL FUNCTIONS	\$ 2,657,408	\$ 2,695,290	\$ 2,887,082	\$ (191,792)
255	DETENTION OPERATIONS				
	NON RECURRING NON PROJECT	\$ 1,117,223	\$ 1,117,223	\$ -	\$ 1,117,223
669	SMALL SCHOOL SERVICE				
	OPERATING	\$ 109,657	\$ 109,657	\$ 109,551	\$ 106
	NON RECURRING NON PROJECT	72,051	115,406	58,221	57,185
	ALL FUNCTIONS	\$ 181,708	\$ 225,063	\$ 167,772	\$ 57,291
715	SCHOOL GRANTS				
	OPERATING	\$ 25,224,197	\$ 25,224,197	\$ 24,960,910	\$ 263,287
	NON RECURRING NON PROJECT	-	-	440,974	(440,974)
	ALL FUNCTIONS	\$ 25,224,197	\$ 25,224,197	\$ 25,401,884	\$ (177,687)
780	SCHOOL TRANSPORTATION				
	OPERATING	\$ 600,000	\$ 600,000	\$ 600,000	\$ -
782	SCHOOL COMMUNICATION				
	OPERATING	\$ 432,948	\$ 708,828	\$ 665,000	\$ 43,828
	NON RECURRING NON PROJECT	209,825	209,825	204,575	5,250
	ENCUMBERED IN FUND 782	153,953	153,953	-	153,953
	ALL FUNCTIONS	\$ 796,726	\$ 1,072,606	\$ 869,575	\$ 203,031
795	EDUCATIONAL SUPPLEMENTAL PROG				
	OPERATING	\$ 332,292	\$ 332,292	\$ 566,275	\$ (233,983)
	NON RECURRING NON PROJECT	352,138	352,138	562,600	(210,462)
	ALL FUNCTIONS	\$ 684,430	\$ 684,430	\$ 1,128,875	\$ (444,445)
	TOTAL DEPARTMENT	\$ 31,261,692	\$ 31,618,809	\$ 31,055,188	\$ 563,621
430	TREASURER				
100	GENERAL				
	OPERATING	\$ 4,910,812	\$ 5,002,464	\$ 5,000,623	\$ 1,841
741	TAXPAYER INFORMATION				
	OPERATING	\$ 304,341	\$ 304,341	\$ 304,341	\$ -
	TOTAL DEPARTMENT	\$ 5,215,153	\$ 5,306,805	\$ 5,304,964	\$ 1,841
500	SHERIFF				
100	GENERAL				
	OPERATING	\$ 90,500,556	\$ 95,608,253	\$ 97,722,448	\$ (2,114,195)
	MC SO JUDGMENT ORDER OPERATING	8,310,737	8,477,622	14,431,887	(5,954,265)
	MC SO JUDGMENT ORDER NON RECURRING	4,200,000	5,717,163	-	5,717,163
	NON RECURRING NON PROJECT	-	521,505	366,768	154,737
	CAD RMS	146,847	146,847	-	146,847
	HELICOPTER PURCHASE	5,000,000	5,000,000	-	5,000,000
	PROPERTY AND EVIDENCE	247,978	247,978	247,978	-
	MC SO RECORDS MANAGEMENT	676,000	676,000	676,000	-
	AIRPLANE PURCHASE	850,000	850,000	-	850,000
	ALL FUNCTIONS	\$ 109,932,118	\$ 117,245,368	\$ 113,445,081	\$ 3,800,287
203	SHERIFF DONATIONS				
	OPERATING	\$ 20,000	\$ 20,000	\$ 26,774	\$ (6,774)
	NON RECURRING NON PROJECT	100,000	100,000	-	100,000
	ALL FUNCTIONS	\$ 120,000	\$ 120,000	\$ 26,774	\$ 93,226
206	OFFICER SAFETY EQUIPMENT				
	OPERATING	\$ 60,000	\$ 60,000	\$ 52,000	\$ 8,000
212	SHERIFF RICO				
	OPERATING	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ -
214	SHERIFF JAIL ENHANCEMENT				
	OPERATING	\$ 1,482,444	\$ 1,482,444	\$ 1,482,444	\$ -

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./)DEC FROM REV.
251	SHERIFF GRANTS				
	OPERATING	\$ 8,275,961	\$ 7,298,757	\$ 7,184,985	\$ 113,772
252	INMATE SERVICES				
	OPERATING	\$ 10,982,350	\$ 10,982,350	\$ 11,250,326	\$ (267,976)
254	INMATE HEALTH SERVICES				
	OPERATING	\$ 200,000	\$ 200,000	\$ 300,873	\$ (100,873)
	NON RECURRING NON PROJECT	140,000	140,000	300,000	(160,000)
	ALL FUNCTIONS	\$ 340,000	\$ 340,000	\$ 600,873	\$ (260,873)
255	DETENTION OPERATIONS				
	OPERATING	\$ 205,492,876	\$ 208,342,561	\$ 209,972,638	\$ (1,630,077)
	MCSO IVR	905,000	905,000	905,000	-
	JAIL KITCHEN EQUIPMENT	300,000	300,000	340,000	(40,000)
	KITCHEN INSTALLATION	340,000	340,000	-	340,000
	MCSO JUDGMENT ORDER NON RECURRING	-	356,912	-	356,912
	NON RECURRING NON PROJECT	-	-	-	-
	JAIL WAGON VEHICLES	140,000	140,000	-	140,000
	LAUNDRY EQUIPMENT	350,000	350,000	397,000	(47,000)
	ALL FUNCTIONS	\$ 207,527,876	\$ 210,734,473	\$ 211,614,638	\$ (880,165)
258	SHERIFF TOWING AND IMPOUND				
	OPERATING	\$ 208,103	\$ 208,103	\$ 226,100	\$ (17,997)
	TOTAL DEPARTMENT	\$ 340,678,852	\$ 350,221,495	\$ 347,633,221	\$ 2,588,274
	TOTAL ELECTED	\$ 579,897,577	\$ 593,324,896	\$ 576,541,373	\$ 16,783,523
	APPOINTED				
060	CLERK OF THE BOARD				
100	GENERAL				
	OPERATING	\$ 1,203,921	\$ 1,219,399	\$ 1,197,256	\$ 22,143
	NON RECURRING NON PROJECT	243,619	243,619	213,619	30,000
	TOTAL DEPARTMENT	\$ 1,447,540	\$ 1,463,018	\$ 1,410,875	\$ 52,143
150	EMERGENCY MANAGEMENT				
100	GENERAL				
	OPERATING	\$ 242,187	\$ 248,836	\$ 248,733	\$ 103
207	PALO VERDE				
	OPERATING	\$ 756,264	\$ 756,264	\$ 682,808	\$ 73,456
	NON RECURRING NON PROJECT	-	-	78,031	(78,031)
	ALL FUNCTIONS	\$ 756,264	\$ 756,264	\$ 760,839	\$ (4,575)
215	EMERGENCY MANAGEMENT				
	OPERATING	\$ 839,541	\$ 943,763	\$ 963,826	\$ (20,063)
	NON RECURRING NON PROJECT	35,449	115,449	90,601	24,848
	ALL FUNCTIONS	\$ 874,990	\$ 1,059,212	\$ 1,054,427	\$ 4,785
	TOTAL DEPARTMENT	\$ 1,873,441	\$ 2,064,312	\$ 2,063,999	\$ 313
180	FINANCE				
100	GENERAL				
	OPERATING	\$ 2,772,594	\$ 2,823,366	\$ 2,820,433	\$ 2,933
200	COUNTY MANAGER				
100	GENERAL				
	OPERATING	\$ 2,520,696	\$ 2,556,760	\$ 2,558,743	\$ (1,983)
249	NON DEPARTMENTAL GRANTS				
	NON RECURRING NON PROJECT	\$ 7,000	\$ 2,416,818	\$ 5,000	\$ 2,411,818
	TOTAL DEPARTMENT	\$ 2,527,696	\$ 4,973,578	\$ 2,563,743	\$ 2,409,835

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./)DEC FROM REV.
220	HUMAN SERVICES				
100	GENERAL				
	OPERATING	\$ 2,260,912	\$ 2,260,912	\$ 2,260,912	\$ -
	NON RECURRING NON PROJECT	-	-	120,000	(120,000)
	ALL FUNCTIONS	\$ 2,260,912	\$ 2,260,912	\$ 2,380,912	\$ (120,000)
217	CDBG HOUSING TRUST				
	OPERATING	\$ 16,279,189	\$ 17,204,787	\$ 20,143,632	\$ (2,938,845)
222	HUMAN SERVICES GRANTS				
	OPERATING	\$ 44,319,456	\$ 46,915,797	\$ 45,246,229	\$ 1,669,568
	TOTAL DEPARTMENT	\$ 62,859,557	\$ 66,381,496	\$ 67,770,773	\$ (1,389,277)
230	INTERNAL AUDIT				
100	GENERAL				
	OPERATING	\$ 1,799,337	\$ 1,835,837	\$ 1,837,309	\$ (1,472)
260	CORRECTIONAL HEALTH				
100	GENERAL				
	OPERATING	\$ 3,180,331	\$ 3,218,665	\$ 3,270,791	\$ (52,126)
	NON RECURRING NON PROJECT	-	25,000	-	25,000
	ALL FUNCTIONS	\$ 3,180,331	\$ 3,243,665	\$ 3,270,791	\$ (27,126)
255	DETENTION OPERATIONS				
	CHS GRAVES JUDGMENT OPERATING	\$ -	\$ -	\$ 2,322,433	\$ (2,322,433)
	OPERATING	58,229,181	58,926,641	60,829,152	(1,902,511)
	CHS GRAVES JUDGMENT NON RECURRING	-	581,653	-	581,653
	NON RECURRING NON PROJECT	-	2,925,000	-	2,925,000
	ALL FUNCTIONS	\$ 58,229,181	\$ 62,433,294	\$ 63,151,585	\$ (718,291)
	TOTAL DEPARTMENT	\$ 61,409,512	\$ 65,676,959	\$ 66,422,376	\$ (745,417)
290	MEDICAL EXAMINER				
100	GENERAL				
	OPERATING	\$ 8,261,393	\$ 8,403,620	\$ 8,481,057	\$ (77,437)
224	MEDICAL EXAMINER GRANTS				
	OPERATING	\$ -	\$ 7,581	\$ -	\$ 7,581
	TOTAL DEPARTMENT	\$ 8,261,393	\$ 8,411,201	\$ 8,481,057	\$ (69,856)
300	PARKS AND RECREATION				
100	GENERAL				
	OPERATING	\$ 564,802	\$ 564,802	\$ 564,802	\$ -
	NON RECURRING NON PROJECT	250,000	250,000	50,000	200,000
	PARKS PLAYGROUNDS UPGRADES	-	-	168,000	(168,000)
	PARKS RESTROOMS UPGRADES	275,000	275,000	392,000	(117,000)
	PARKS WATER UPGRADES	190,000	190,000	85,000	105,000
	ALL FUNCTIONS	\$ 1,279,802	\$ 1,279,802	\$ 1,259,802	\$ 20,000
225	SPUR CROSS RANCH CONSERVATION				
	OPERATING	\$ 266,411	\$ 266,411	\$ 275,359	\$ (8,948)
	NON RECURRING NON PROJECT	25,000	25,000	130,250	(105,250)
	ALL FUNCTIONS	\$ 291,411	\$ 291,411	\$ 405,609	\$ (114,198)
230	PARKS AND RECREATION GRANTS				
	NON RECURRING NON PROJECT	\$ 7,909	\$ 77,859	\$ 13,990	\$ 63,869
239	PARKS SOUVENIR				
	OPERATING	\$ 310,000	\$ 310,000	\$ 362,544	\$ (52,544)
240	LAKE PLEASANT RECREATION SVCS				
	OPERATING	\$ 2,514,692	\$ 2,514,692	\$ 2,719,236	\$ (204,544)
	NON RECURRING NON PROJECT	698,000	698,000	744,600	(46,600)
	PARKS PLAYGROUNDS UPGRADES	-	-	33,600	(33,600)
	PARKS RESTROOMS UPGRADES	-	-	336,000	(336,000)
	ALL FUNCTIONS	\$ 3,212,692	\$ 3,212,692	\$ 3,833,436	\$ (620,744)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./)DEC FROM REV.
241	PARKS ENHANCEMENT FUND				
	OPERATING	\$ 4,349,860	\$ 4,349,860	\$ 4,671,308	\$ (321,448)
	NON RECURRING NON PROJECT	1,015,000	1,015,000	689,937	325,063
	PARKS PLAYGROUNDS UPGRADES	530,000	530,000	-	530,000
	PARKS RESTROOMS UPGRADES	640,000	640,000	616,000	24,000
	ALL FUNCTIONS	\$ 6,534,860	\$ 6,534,860	\$ 5,977,245	\$ 557,615
243	PARKS DONATIONS				
	OPERATING	\$ 23,277	\$ 23,277	\$ 23,277	\$ -
	NON RECURRING NON PROJECT	85,500	85,500	300,960	(215,460)
	ALL FUNCTIONS	\$ 108,777	\$ 108,777	\$ 324,237	\$ (215,460)
900	ELIMINATIONS				
	OPERATING	\$ (15,206)	\$ (15,206)	\$ -	\$ (15,206)
	TOTAL DEPARTMENT	\$ 11,730,245	\$ 11,800,195	\$ 12,176,863	\$ (376,668)
310	HUMAN RESOURCES				
100	GENERAL				
	OPERATING	\$ 3,854,478	\$ 3,921,059	\$ 3,934,485	\$ (13,426)
	JOB ANALYSIS CONSULTANT	385,000	385,000	385,000	-
	LEARNING MANAGEMENT	70,000	70,000	70,000	-
	ALL FUNCTIONS	\$ 4,309,478	\$ 4,376,059	\$ 4,389,485	\$ (13,426)
	TOTAL DEPARTMENT	\$ 4,309,478	\$ 4,376,059	\$ 4,389,485	\$ (13,426)
340	PUBLIC FIDUCIARY				
100	GENERAL				
	OPERATING	\$ 3,113,186	\$ 3,150,990	\$ 3,160,740	\$ (9,750)
390	EMPLOYEE BENEFITS AND HEALTH				
100	GENERAL				
	OPERATING	\$ 258,539	\$ 266,671	\$ 266,025	\$ 646
532	PUBLIC HEALTH GRANTS				
	OPERATING	\$ 7,323,579	\$ 7,323,579	\$ 7,935,127	\$ (611,548)
601	MEDICAL HMO				
	OPERATING	\$ 50,236,155	\$ 50,236,155	\$ 52,845,683	\$ (2,609,528)
604	MEDICAL PPO				
	OPERATING	\$ 39,134,609	\$ 39,134,609	\$ 39,659,466	\$ (524,857)
606	MEDICAL HDHP W HSA				
	OPERATING	\$ 21,017,804	\$ 21,017,804	\$ 26,029,963	\$ (5,012,159)
607	FI DENTAL PPO				
	OPERATING	\$ 5,481,882	\$ 5,481,882	\$ 4,702,760	\$ 779,122
608	COINSURANCE PHARMACY				
	OPERATING	\$ 14,697,568	\$ 14,697,568	\$ 18,072,572	\$ (3,375,004)
611	60 PERCENT STD				
	OPERATING	\$ 2,344,571	\$ 2,344,571	\$ 2,207,008	\$ 137,563
612	50 PERCENT STD				
	OPERATING	\$ 408,473	\$ 408,473	\$ 408,473	\$ -
613	40 PERCENT STD				
	OPERATING	\$ 161,260	\$ 161,260	\$ 161,260	\$ -
614	BEHAVIORAL HEALTH				
	OPERATING	\$ 1,797,391	\$ 1,797,391	\$ 1,760,590	\$ 36,801
615	WELLNESS				
	OPERATING	\$ 1,406,365	\$ 1,406,365	\$ 1,556,248	\$ (149,883)
	NON RECURRING NON PROJECT	320,000	320,000	625,000	(305,000)
	ALL FUNCTIONS	\$ 1,726,365	\$ 1,726,365	\$ 2,181,248	\$ (454,883)
618	BENEFIT ADMINISTRATION				
	OPERATING	\$ 3,070,781	\$ 3,070,781	\$ 3,005,916	\$ 64,865
	NON RECURRING NON PROJECT	100,000	100,000	-	100,000
	ALL FUNCTIONS	\$ 3,170,781	\$ 3,170,781	\$ 3,005,916	\$ 164,865

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./)DEC FROM REV.
619	ONSITE PHARMACY CLINIC				
	OPERATING	\$ 1,969,148	\$ 1,969,148	\$ 2,003,810	\$ (34,662)
620	BENEFITS ELIMINATIONS				
	OPERATING	\$ (1,157,990)	\$ (1,157,990)	\$ (1,157,990)	\$ -
621	FLEX SPENDING HEALTH				
	OPERATING	\$ 2,269,651	\$ 2,269,651	\$ 2,269,651	\$ -
622	FLEX SPENDING DEP CARE				
	OPERATING	\$ 801,620	\$ 801,620	\$ 801,620	\$ -
623	VISION				
	OPERATING	\$ 1,706,262	\$ 1,706,262	\$ 1,735,553	\$ (29,291)
625	FI PREPAID DENTAL				
	OPERATING	\$ 226,860	\$ 226,860	\$ 225,977	\$ 883
626	FI LIFE AND AD AND D				
	OPERATING	\$ 398,661	\$ 398,661	\$ 597,992	\$ (199,331)
627	SUPPLEMENTAL LIFE				
	OPERATING	\$ 3,471,236	\$ 3,471,236	\$ 3,471,236	\$ -
628	EMPLOYEE ASSISTANCE				
	OPERATING	\$ 400,320	\$ 400,320	\$ 420,963	\$ (20,643)
629	SI DENTAL PPO				
	OPERATING	\$ 4,238,527	\$ 4,238,527	\$ 4,530,902	\$ (292,375)
630	DEPENDENT LIFE				
	OPERATING	\$ 345,300	\$ 345,300	\$ 345,300	\$ -
631	VOLUNTARY BENEFITS				
	OPERATING	\$ 834,751	\$ 834,751	\$ 683,838	\$ 150,913
	TOTAL DEPARTMENT	\$ 163,263,323	\$ 163,271,455	\$ 175,164,943	\$ (11,893,488)
410	ENTERPRISE TECHNOLOGY				
100	GENERAL				
	OPERATING	\$ 10,523,328	\$ 10,689,517	\$ 11,043,569	\$ (354,052)
	MAJOR MAINTENANCE OPERATING	11,091,264	12,867,264	14,976,798	(2,109,534)
	ADVANTAGE 2X HOSTING CHARGES	-	-	1,153,944	(1,153,944)
	CONTENT MANAGEMENT SYSTEM WEB	-	-	1,250,000	(1,250,000)
	CYBER SECURITY NRNP	4,801,092	4,801,092	3,585,000	1,216,092
	DESKTOP LAPTOP REPLACEMENT	-	528,850	-	528,850
	DATA CENTER ONE TIME NRNP	1,301,182	1,301,182	-	1,301,182
	VMWARE NON RECURRING	-	-	1,382,000	(1,382,000)
	CYBER SECURITY MAJOR MAINT	-	-	185,149	(185,149)
	ENTPRISE DATA CNTR SYSTEMS	5,824,200	5,824,200	4,606,700	1,217,500
	ENTPRISE DATA NETWORKING	450,000	450,000	-	450,000
	TELEPHONY MAJOR MAINT	-	-	565,000	(565,000)
	ALL FUNCTIONS	\$ 33,991,066	\$ 36,462,105	\$ 38,748,160	\$ (2,286,055)
255	DETENTION OPERATIONS				
	OPERATING	\$ 1,019,055	\$ 1,024,713	\$ 986,484	\$ 38,229
	DESKTOP LAPTOP REPLACEMENT	-	271,150	-	271,150
	NON RECURRING NON PROJECT	-	-	150,000	(150,000)
	ALL FUNCTIONS	\$ 1,019,055	\$ 1,295,863	\$ 1,136,484	\$ 159,379
681	TECHNOLOGY INFRASTRUCTURE				
	OPERATING	\$ 16,514,603	\$ 16,514,603	\$ 17,069,304	\$ (554,701)
	NON RECURRING NON PROJECT	1,051,546	1,068,107	1,952,154	(884,047)
	ALL FUNCTIONS	\$ 17,566,149	\$ 17,582,710	\$ 19,021,458	\$ (1,438,748)
	TOTAL DEPARTMENT	\$ 52,576,270	\$ 55,340,678	\$ 58,906,102	\$ (3,565,424)
420	INTEGRATED CRIM JUSTICE INFO				
255	DETENTION OPERATIONS				
	OPERATING	\$ 1,628,554	\$ 1,650,361	\$ 1,650,186	\$ 175
	NON RECURRING NON PROJECT	-	-	74,033	(74,033)
	ALL FUNCTIONS	\$ 1,628,554	\$ 1,650,361	\$ 1,724,219	\$ (73,858)
	TOTAL DEPARTMENT	\$ 1,628,554	\$ 1,650,361	\$ 1,724,219	\$ (73,858)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC.)/DEC FROM REV.
440	PLANNING AND DEVELOPMENT				
100	GENERAL				
	OPERATING	\$ 868,232	\$ 868,232	\$ 868,232	\$ -
226	PLANNING AND DEVELOPMENT FEES				
	OPERATING	\$ 8,001,694	\$ 8,001,694	\$ 8,001,694	\$ -
	NON RECURRING NON PROJECT	537,292	537,292	177,097	360,195
	ALL FUNCTIONS	\$ 8,538,986	\$ 8,538,986	\$ 8,178,791	\$ 360,195
235	DEL WEBB				
	NON RECURRING NON PROJECT	\$ 525,000	\$ 525,000	\$ -	\$ 525,000
	TOTAL DEPARTMENT	\$ 9,932,218	\$ 9,932,218	\$ 9,047,023	\$ 885,195
460	RESEARCH AND REPORTING				
100	GENERAL				
	OPERATING	\$ 338,603	\$ 338,819	\$ -	\$ 338,819
470	NON DEPARTMENTAL				
100	GENERAL				
	MCSO JUDGMENT ORDER OPERATING	\$ 2,825,000	\$ 2,825,000	\$ 5,023,124	\$ (2,198,124)
	OPERATING	453,477,528	437,708,231	477,536,899	(39,828,668)
	MCSO JUDGMENT ORDER NON RECURRING	-	-	4,350,000	(4,350,000)
	NON RECURRING NON PROJECT	74,406,699	72,141,675	50,891,618	21,250,057
	ALL FUNCTIONS	\$ 530,709,227	\$ 512,674,906	\$ 537,801,641	\$ (25,126,735)
210	WASTE MANAGEMENT				
	NON RECURRING NON PROJECT	\$ 468,832	\$ 618,952	\$ 653,328	\$ (34,376)
249	NON DEPARTMENTAL GRANTS				
	OPERATING	\$ 9,969,516	\$ 9,327,766	\$ 10,000,000	\$ (672,234)
	NON RECURRING NON PROJECT	4,214,034	12,309,580	10,000,000	2,309,580
	ALL FUNCTIONS	\$ 14,183,550	\$ 21,637,346	\$ 20,000,000	\$ 1,637,346
255	DETENTION OPERATIONS				
	OPERATING	\$ 7,635,944	\$ 2,739,673	\$ 7,090,391	\$ (4,350,718)
	CHS GRAVES JUDGMENT NON RECURRING	-	-	500,000	(500,000)
	NON RECURRING NON PROJECT	35,876,958	31,742,243	35,554,740	(3,812,497)
	ALL FUNCTIONS	\$ 43,512,902	\$ 34,481,916	\$ 43,145,131	\$ (8,663,215)
320	COUNTY IMPROVEMENT DEBT				
	NON RECURRING NON PROJECT	\$ 16,753,180	\$ 16,753,180	\$ 7,409,480	\$ 9,343,700
321	COUNTY IMPROVEMENT DEBT 2				
	DESKTOP LAPTOP REPLACEMENT	\$ -	\$ 2,171,297	\$ -	\$ 2,171,297
422	INTERGOVERNMENTAL CAP PROJ				
	VULTURE MOUNTAIN	\$ 127,500	\$ 127,500	\$ 127,500	\$ -
445	GENERAL FUND CTY IMPROV				
	NON RECURRING NON PROJECT	\$ 32,605,249	\$ 32,605,249	\$ 5,242,821	\$ 27,362,428
	CHAMBERS BUILDING	1,373,091	1,373,091	2,127,591	(754,500)
	EAST COURT IMPROVEMENTS	8,513,546	7,290,766	4,699,814	2,590,952
	COURT TOWER	1,247,290	1,247,290	911,412	335,878
	MARICOPA REGIONAL TRAIL SYSTEM	582,886	452,415	557,173	(104,758)
	SOUTHWEST JUSTICE COURTS	23,413,814	23,413,814	23,413,814	-
	SHERIFF HQ PROJECT	1,000,000	1,000,000	-	1,000,000
	SECURITY BUILDING	2,065,187	1,505,854	-	1,505,854
	SWAT COVERED PARKING	706,537	361,521	-	361,521
	VULTURE MOUNTAIN	42,751	42,751	42,751	-
	WEST COURT IMPROVEMENTS	-	-	944,182	(944,182)
	ALL FUNCTIONS	\$ 71,550,351	\$ 69,292,751	\$ 37,939,558	\$ 31,353,193
455	DETENTION CAPITAL PROJECTS				
	NON RECURRING NON PROJECT	\$ -	\$ -	\$ 153,031	\$ (153,031)
	4TH AVENUE JAIL	2,565,291	2,536,791	1,201,805	1,334,986
	INTAKE TRANSFER RELEASE JAIL	-	-	10,000,000	(10,000,000)
	LOWER BUCKEYE JAIL	3,231,292	3,276,951	1,296,001	1,980,950
	ALL FUNCTIONS	\$ 5,796,583	\$ 5,813,742	\$ 12,650,837	\$ (6,837,095)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./)DEC FROM REV.
460	TECHNOLOGY CAP IMPROVEMENT				
	DESKTOP LAPTOP REPLACEMENT	\$ -	\$ 6,804,438	\$ -	\$ 6,804,438
	NON RECURRING NON PROJECT	2,724,200	2,724,200	9,067,746	(6,343,546)
	BIX ROOM BYTE INFO EXCHANGE	4,299,455	4,409,126	4,374,901	34,225
	COMPUTER AIDED MASS APPRAISAL	4,795,000	4,780,859	7,701,827	(2,920,968)
	COUNTY TELEPHONE SYSTEM	6,473,633	10,040,158	14,458,269	(4,418,111)
	ENTERPRISE RES PLANNING SYSTEM	16,060,899	14,162,742	11,477,655	2,685,087
	ENTERPRISE DATA CTNR CT	18,738,694	18,738,694	14,388,694	4,350,000
	INFRASTRUCTURE REFRESH PH I	5,000,000	7,820,454	1,393,288	6,427,166
	INFRASTRUCTURE REFRESH PH II	37,604,275	25,224,138	17,544,011	7,680,127
	MAXIMO MAINT MGMT SYSTEM	750,000	413,504	-	413,504
	PUBLIC SAFETY RADIO	40,382,450	42,032,859	58,031,609	(15,998,750)
	SHERIFF HQ PROJECT IT INFRA	1,500,000	1,500,000	-	1,500,000
	PROJECT RESERVE	9,227,552	8,440,177	8,440,177	-
	INTERNAL SERVICE DELIVERY SYS	350,000	350,000	-	350,000
	TREASURER TECH SYSTEM UPGRADE	572,448	1,304,628	-	1,304,628
	ALL FUNCTIONS	\$ 148,478,606	\$ 148,745,977	\$ 146,878,177	\$ 1,867,800
461	DETENTION TECH CAP IMPROVEMENT				
	DESKTOP LAPTOP REPLACEMENT	\$ -	\$ 856,079	\$ -	\$ 856,079
	NON RECURRING NON PROJECT	2,813,388	2,813,388	1,106,989	1,706,399
	CHS ELECTRONIC HEALTH RECORDS	2,450,331	1,560,303	2,455,284	(894,981)
	JAIL MGMT INFORMATION SYSTEM	1,795,563	1,429,637	1,229,637	200,000
	JAIL SECURITY SYSTEM UPGRADE	11,084,242	10,091,960	4,591,960	5,500,000
	PROJECT RESERVE	25,000,000	25,000,000	25,000,000	-
	ALL FUNCTIONS	\$ 43,143,524	\$ 41,751,367	\$ 34,383,870	\$ 7,367,497
462	INTERGOVERNMENTAL TECH PROJECT				
	DESKTOP LAPTOP REPLACEMENT	\$ -	\$ 240,717	\$ -	\$ 240,717
	TOTAL DEPARTMENT	\$ 874,724,255	\$ 854,309,651	\$ 840,989,522	\$ 13,320,129
490	MANAGEMENT AND BUDGET				
100	GENERAL				
	OPERATING	\$ 2,382,650	\$ 2,412,614	\$ 2,409,724	\$ 2,890
520	PUBLIC DEFENDER				
100	GENERAL				
	OPERATING	\$ 38,588,891	\$ 39,306,449	\$ 40,027,986	\$ (721,537)
	NON RECURRING NON PROJECT	171,119	171,119	-	171,119
	ALL FUNCTIONS	\$ 38,760,010	\$ 39,477,568	\$ 40,027,986	\$ (550,418)
209	PUBLIC DEFENDER TRAINING				
	OPERATING	\$ 335,562	\$ 335,562	\$ 330,198	\$ 5,364
	NON RECURRING NON PROJECT	232,303	232,303	185,932	46,371
	ALL FUNCTIONS	\$ 567,865	\$ 567,865	\$ 516,130	\$ 51,735
233	PUBLIC DEFENDER GRANTS				
	OPERATING	\$ 236,492	\$ 237,289	\$ 237,289	\$ -
262	PUBLIC DEFENDER FILL THE GAP				
	OPERATING	\$ 819,202	\$ 819,202	\$ 805,134	\$ 14,068
	PDS CASE MANAGEMENT SYSTEM	294,492	294,492	206,261	88,231
	ALL FUNCTIONS	\$ 1,113,694	\$ 1,113,694	\$ 1,011,395	\$ 102,299
	TOTAL DEPARTMENT	\$ 40,678,061	\$ 41,396,416	\$ 41,792,800	\$ (396,384)
540	LEGAL DEFENDER				
100	GENERAL				
	OPERATING	\$ 11,964,389	\$ 12,196,479	\$ 13,126,660	\$ (930,181)
	NON RECURRING NON PROJECT	40,999	40,999	-	40,999
	ALL FUNCTIONS	\$ 12,005,388	\$ 12,237,478	\$ 13,126,660	\$ (889,182)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./)DEC FROM REV.
209	PUBLIC DEFENDER TRAINING				
	OPERATING	\$ 66,374	\$ 66,374	\$ 57,244	\$ 9,130
	NON RECURRING NON PROJECT	27,574	27,574	58,828	(31,254)
	ALL FUNCTIONS	\$ 93,948	\$ 93,948	\$ 116,072	\$ (22,124)
263	LEGAL DEFENDER FILL THE GAP				
	OPERATING	\$ 66,362	\$ 66,362	\$ 66,362	\$ -
	TOTAL DEPARTMENT	\$ 12,165,698	\$ 12,397,788	\$ 13,309,094	\$ (911,306)
550	LEGAL ADVOCATE				
100	GENERAL				
	OPERATING	\$ 10,743,013	\$ 10,913,168	\$ 11,938,113	\$ (1,024,945)
	NON RECURRING NON PROJECT	43,770	43,770	-	43,770
	ALL FUNCTIONS	\$ 10,786,783	\$ 10,956,938	\$ 11,938,113	\$ (981,175)
209	PUBLIC DEFENDER TRAINING				
	OPERATING	\$ 22,996	\$ 22,996	\$ 17,168	\$ 5,828
	NON RECURRING NON PROJECT	25,273	25,273	8,800	16,473
	ALL FUNCTIONS	\$ 48,269	\$ 48,269	\$ 25,968	\$ 22,301
	TOTAL DEPARTMENT	\$ 10,835,052	\$ 11,005,207	\$ 11,964,081	\$ (958,874)
560	CONTRACT COUNSEL				
100	GENERAL				
	OPERATING	\$ 46,056,428	\$ 46,097,493	\$ 51,857,579	\$ (5,760,086)
	NON RECURRING NON PROJECT	950,866	950,866	3,652,470	(2,701,604)
	TOTAL DEPARTMENT	\$ 47,007,294	\$ 47,048,359	\$ 55,510,049	\$ (8,461,690)
570	PUBLIC ADVOCATE				
100	GENERAL				
	OPERATING	\$ 9,197,532	\$ 9,342,750	\$ 9,345,411	\$ (2,661)
	NON RECURRING NON PROJECT	33,747	33,747	-	33,747
	ALL FUNCTIONS	\$ 9,231,279	\$ 9,376,497	\$ 9,345,411	\$ 31,086
	TOTAL DEPARTMENT	\$ 9,231,279	\$ 9,376,497	\$ 9,345,411	\$ 31,086
640	TRANSPORTATION				
223	TRANSPORTATION GRANTS				
	NON RECURRING NON PROJECT	\$ 684,820	\$ 732,807	\$ 250,939	\$ 481,868
232	TRANSPORTATION OPERATIONS				
	OPERATING	\$ 59,522,982	\$ 59,522,982	\$ 59,822,918	\$ (299,936)
	NON RECURRING NON PROJECT	50,349,249	50,349,249	71,057,232	(20,707,983)
	ALL FUNCTIONS	\$ 109,872,231	\$ 109,872,231	\$ 130,880,150	\$ (21,007,919)
234	TRANSPORTATION CAPITAL PROJECT				
	MAG ALCP PROJECTS	\$ 23,400,000	\$ 23,400,000	\$ 26,939,800	\$ (3,539,800)
	COUNTY ARTERIALS	14,840,000	11,340,000	10,626,000	714,000
	BRIDGE CONST/PRESERVATION	525,000	725,000	1,779,000	(1,054,000)
	DUST MITIGATION	3,160,000	6,160,000	11,211,000	(5,051,000)
	INTELLIGENT TRANS SYST ITS	2,175,000	2,675,000	4,186,800	(1,511,800)
	PAVEMENT CONST/PRESERVATION	15,912,000	17,412,000	16,988,740	423,260
	PARTNERSHIP SUPPORT	1,577,500	2,677,500	2,709,000	(31,500)
	RIGHT-OF-WAY	180,000	380,000	158,000	222,000
	SAFETY PROJECTS	3,155,000	3,155,000	5,754,000	(2,599,000)
	TRANSPORTATION ADMINISTRATION	10,877,000	6,377,000	6,536,230	(159,230)
	TRAFFIC IMPROVEMENTS	5,047,000	6,547,000	5,802,000	745,000
	TRANSPORTATION PLANNING	1,730,000	1,730,000	1,680,000	50,000
	ALL FUNCTIONS	\$ 82,578,500	\$ 82,578,500	\$ 94,370,570	\$ (11,792,070)
900	ELIMINATIONS				
	NON RECURRING NON PROJECT	\$ (48,134,797)	\$ (48,134,797)	\$ (70,403,183)	\$ 22,268,386
	TOTAL DEPARTMENT	\$ 145,000,754	\$ 145,048,741	\$ 155,098,476	\$ (10,049,735)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./)DEC FROM REV.
670	WASTE RESOURCES AND RECYCLING				
100	GENERAL				
	OPERATING	\$ 2,967,969	\$ 2,991,094	\$ 2,991,384	\$ (290)
	WASTE RES EROSION CONTROL	-	-	120,000	(120,000)
	WASTE RES LANDFILL DRAINAGE	150,000	150,000	50,000	100,000
	WASTE RES GAS PROBE EQUIP	160,000	160,000	70,000	90,000
	ALL FUNCTIONS	\$ 3,277,969	\$ 3,301,094	\$ 3,231,384	\$ 69,710
290	WASTE TIRE				
	OPERATING	\$ 4,751,611	\$ 4,751,611	\$ 4,751,611	\$ -
	TOTAL DEPARTMENT	\$ 8,029,580	\$ 8,052,705	\$ 7,982,995	\$ 69,710
700	FACILITIES MANAGEMENT				
100	GENERAL				
	OPERATING	\$ 33,147,043	\$ 33,311,852	\$ 33,526,666	\$ (214,814)
	MAJOR MAINTENANCE OPERATING	8,577,906	8,577,906	7,877,906	700,000
	NON RECURRING NON PROJECT	91,830	91,830	52,804	39,026
	CENTRAL COURT BLDG	4,897,869	4,897,869	3,772,524	1,125,345
	LIFE SAFETY PROJECTS	2,057,080	2,057,080	-	2,057,080
	SOUTH COURT TOWER	117,000	117,000	-	117,000
	WEST COURT BLDG	375,000	375,000	-	375,000
	ALL FUNCTIONS	\$ 49,263,728	\$ 49,428,537	\$ 45,229,900	\$ 4,198,637
255	DETENTION OPERATIONS				
	OPERATING	\$ 19,165,486	\$ 19,205,596	\$ 19,299,193	\$ (93,597)
	NON RECURRING NON PROJECT	39,511	39,511	-	39,511
	MAJOR MAINTENANCE OPERATING	6,940,763	6,940,763	6,726,998	213,765
	4TH AVE JAIL MAINTENANCE	2,905,000	2,905,000	435,000	2,470,000
	LBJ COMPLEX	3,940,646	3,940,646	500,000	3,440,646
	ALL FUNCTIONS	\$ 32,991,406	\$ 33,031,516	\$ 26,961,191	\$ 6,070,325
	TOTAL DEPARTMENT	\$ 82,255,134	\$ 82,460,053	\$ 72,191,091	\$ 10,268,962
720	PROTECTIVE SERVICES				
100	GENERAL				
	OPERATING	\$ 3,861,489	\$ 3,925,912	\$ 4,065,513	\$ (139,601)
255	DETENTION OPERATIONS				
	OPERATING	\$ 48,942	\$ 48,942	\$ 48,942	\$ -
	TOTAL DEPARTMENT	\$ 3,910,431	\$ 3,974,854	\$ 4,114,455	\$ (139,601)
730	PROCUREMENT SERVICES				
100	GENERAL				
	OPERATING	\$ 2,413,764	\$ 2,461,364	\$ 2,458,330	\$ 3,034
673	REPROGRAPHICS				
	OPERATING	\$ 845,217	\$ 845,217	\$ 845,217	\$ -
	NON RECURRING NON PROJECT	70,000	70,000	-	70,000
	ALL FUNCTIONS	\$ 915,217	\$ 915,217	\$ 845,217	\$ 70,000
	TOTAL DEPARTMENT	\$ 3,328,981	\$ 3,376,581	\$ 3,303,547	\$ 73,034
740	EQUIPMENT SERVICES				
654	EQUIPMENT SERVICES				
	OPERATING	\$ 16,854,693	\$ 16,854,693	\$ 16,854,693	\$ -
	NON RECURRING NON PROJECT	857,000	857,000	967,500	(110,500)
	TOTAL DEPARTMENT	\$ 17,711,693	\$ 17,711,693	\$ 17,822,193	\$ (110,500)
750	RISK MANAGEMENT				
675	RISK MANAGEMENT				
	OPERATING	\$ 29,841,029	\$ 29,841,029	\$ 29,838,997	\$ 2,032
676	COUNTY MANAGER RISK MANAGEMENT				
	NON RECURRING NON PROJECT	\$ 1,750,000	\$ 1,750,000	\$ -	\$ 1,750,000
	TOTAL DEPARTMENT	\$ 31,591,029	\$ 31,591,029	\$ 29,838,997	\$ 1,752,032

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC./)DEC FROM REV.
790	ANIMAL CARE AND CONTROL				
100	GENERAL				
	OPERATING	\$ 258,954	\$ 258,954	\$ 258,954	\$ -
572	ANIMAL CONTROL LICENSE SHELTER				
	OPERATING	\$ 8,783,032	\$ 8,783,032	\$ 9,480,584	\$ (697,552)
	NON RECURRING NON PROJECT	-	462,294	242,918	219,376
	ALL FUNCTIONS	\$ 8,783,032	\$ 9,245,326	\$ 9,723,502	\$ (478,176)
573	ANIMAL CONTROL GRANTS				
	OPERATING	\$ 1,539,157	\$ 1,539,157	\$ -	\$ 1,539,157
574	ANIMAL CONTROL FIELD OPERATION				
	OPERATING	\$ 3,399,773	\$ 3,399,773	\$ 3,399,773	\$ -
	NON RECURRING NON PROJECT	378,192	378,192	345,980	32,212
	ALL FUNCTIONS	\$ 3,777,965	\$ 3,777,965	\$ 3,745,753	\$ 32,212
	TOTAL DEPARTMENT	\$ 14,359,108	\$ 14,821,402	\$ 13,728,209	\$ 1,093,193
850	AIR QUALITY				
100	GENERAL				
	OPERATING	\$ 788,158	\$ 807,862	\$ 810,957	\$ (3,095)
	AIR QUAL MONITORING EQUIP	420,850	420,850	409,700	11,150
	ALL FUNCTIONS	\$ 1,209,008	\$ 1,228,712	\$ 1,220,657	\$ 8,055
503	AIR QUALITY GRANTS				
	OPERATING	\$ 4,106,337	\$ 4,106,337	\$ 3,973,521	\$ 132,816
504	AIR QUALITY FEES				
	OPERATING	\$ 11,361,342	\$ 11,361,342	\$ 12,083,397	\$ (722,055)
	NON RECURRING NON PROJECT	1,743,828	1,743,828	2,210,731	(466,903)
	ALL FUNCTIONS	\$ 13,105,170	\$ 13,105,170	\$ 14,294,128	\$ (1,188,958)
	TOTAL DEPARTMENT	\$ 18,420,515	\$ 18,440,219	\$ 19,488,306	\$ (1,048,087)
860	PUBLIC HEALTH				
100	GENERAL				
	OPERATING	\$ 11,364,457	\$ 11,880,697	\$ 11,698,669	\$ 182,028
265	PUBLIC HEALTH FEES				
	OPERATING	\$ 5,559,246	\$ 6,166,746	\$ 6,638,299	\$ (471,553)
	NON RECURRING NON PROJECT	-	400,000	-	400,000
	ALL FUNCTIONS	\$ 5,559,246	\$ 6,566,746	\$ 6,638,299	\$ (71,553)
532	PUBLIC HEALTH GRANTS				
	OPERATING	\$ 41,308,942	\$ 42,780,158	\$ 44,121,225	\$ (1,341,067)
	TOTAL DEPARTMENT	\$ 58,232,645	\$ 61,227,601	\$ 62,458,193	\$ (1,230,592)
880	ENVIRONMENTAL SERVICES				
100	GENERAL				
	OPERATING	\$ 4,184,101	\$ 4,229,914	\$ 3,983,531	\$ 246,383
	NON RECURRING NON PROJECT	97,739	472,739	142,600	330,139
	ALL FUNCTIONS	\$ 4,281,840	\$ 4,702,653	\$ 4,126,131	\$ 576,522
506	ENVIRONMTL SVCS ENV HEALTH				
	OPERATING	\$ 19,872,908	\$ 19,872,908	\$ 19,383,201	\$ 489,707
	NON RECURRING NON PROJECT	2,299,932	2,299,932	471,826	1,828,106
	ALL FUNCTIONS	\$ 22,172,840	\$ 22,172,840	\$ 19,855,027	\$ 2,317,813
	TOTAL DEPARTMENT	\$ 26,454,680	\$ 26,875,493	\$ 23,981,158	\$ 2,894,335
920	DEPUTY COUNTY MANAGER 920				
100	GENERAL				
	OPERATING	\$ 1,419,821	\$ 1,458,024	\$ 1,458,606	\$ (582)
940	ASSISTANT COUNTY MANAGER 940				
100	GENERAL				
	OPERATING	\$ 611,468	\$ 627,424	\$ 628,206	\$ (782)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2015 ADOPTED	FY 2015 REVISED	FY 2016 RECOMM	(INC.)/DEC FROM REV.
950	ASSISTANT COUNTY MANAGER 950				
100	GENERAL				
	OPERATING	\$ 419,793	\$ 429,131	\$ 428,380	\$ 751
	NON RECURRING NON PROJECT	534,097	534,097	529,597	4,500
	ALL FUNCTIONS	<u>\$ 953,890</u>	<u>\$ 963,228</u>	<u>\$ 957,977</u>	<u>\$ 5,251</u>
249	NON DEPARTMENTAL GRANTS				
	OPERATING	\$ -	\$ -	\$ 68,459	\$ (68,459)
	NON RECURRING NON PROJECT	89,121	1,272,641	-	1,272,641
	ALL FUNCTIONS	<u>\$ 89,121</u>	<u>\$ 1,272,641</u>	<u>\$ 68,459</u>	<u>\$ 1,204,182</u>
255	DETENTION OPERATIONS				
	OPERATING	\$ 394,478	\$ 396,764	\$ 402,546	\$ (5,782)
	TOTAL DEPARTMENT	<u>\$ 1,437,489</u>	<u>\$ 2,632,633</u>	<u>\$ 1,428,982</u>	<u>\$ 1,203,651</u>
	TOTAL APPOINTED	<u>\$ 1,799,630,564</u>	<u>\$ 1,799,735,527</u>	<u>\$ 1,806,784,035</u>	<u>\$ (7,048,508)</u>
980	ELIMINATIONS COUNTY				
900	ELIMINATIONS				
	OPERATING	\$ (366,284,238)	\$ (366,424,225)	\$ (401,923,555)	\$ 35,499,330
	NON RECURRING NON PROJECT	(79,167,797)	(88,065,518)	(30,266,299)	(57,799,219)
	TOTAL DEPARTMENT	<u>\$ (445,452,035)</u>	<u>\$ (454,489,743)</u>	<u>\$ (432,189,854)</u>	<u>\$ (22,299,889)</u>
	TOTAL MARICOPA COUNTY	<u>\$ 2,211,128,982</u>	<u>\$ 2,221,989,720</u>	<u>\$ 2,234,405,833</u>	<u>\$ (12,416,113)</u>

Consolidated Expenditures and Other Uses by Fund Type / Department

ALL FUNDS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 87,223,684	\$ 91,522,749	\$ 94,521,767	\$ 93,728,183	\$ 97,874,800	\$ (3,353,033)	-3.5%
240 - JUSTICE COURTS	24,100,583	24,999,457	25,301,492	24,364,751	25,204,249	97,243	0.4%
270 - JUVENILE PROBATION	56,641,559	60,014,123	61,385,370	58,295,656	58,135,774	3,249,596	5.3%
800 - SUPERIOR COURT	94,815,226	100,516,547	102,210,411	100,895,934	102,055,456	154,955	0.2%
SUBTOTAL	\$ 262,781,052	\$ 277,052,876	\$ 283,419,040	\$ 277,284,524	\$ 283,270,279	\$ 148,761	0.1%
ELECTED							
010 - BOARD OF SUPERVISORS DIST 1	\$ 335,088	\$ 361,973	\$ 367,304	\$ 339,139	\$ 367,334	\$ (30)	0.0%
020 - BOARD OF SUPERVISORS DIST 2	362,240	361,973	367,304	342,240	367,334	(30)	0.0%
030 - BOARD OF SUPERVISORS DIST 3	341,462	361,973	367,304	347,714	367,334	(30)	0.0%
040 - BOARD OF SUPERVISORS DIST 4	358,450	361,973	367,304	363,118	367,334	(30)	0.0%
050 - BOARD OF SUPERVISORS DIST 5	356,457	361,973	367,304	367,015	367,334	(30)	0.0%
120 - ASSESSOR	22,850,464	23,997,819	24,382,839	23,388,295	23,810,684	572,155	2.3%
140 - CALL CENTER	1,516,414	1,663,556	1,689,179	1,656,195	1,689,859	(680)	0.0%
160 - CLERK OF THE SUPERIOR COURT	39,037,358	43,089,855	44,516,910	40,287,046	42,887,720	1,629,190	3.7%
190 - COUNTY ATTORNEY	92,418,837	99,351,972	100,730,083	97,609,224	97,873,852	2,856,231	2.8%
210 - ELECTIONS	12,971,936	21,836,619	21,903,078	18,128,896	13,760,051	8,143,027	37.2%
250 - CONSTABLES	2,828,706	2,917,302	3,020,568	2,958,374	3,039,657	(19,089)	-0.6%
360 - RECORDER	6,522,293	8,074,892	8,098,610	6,451,886	7,649,507	449,103	5.5%
370 - EDUCATION SERVICE	22,758,228	31,261,692	31,618,809	27,919,037	31,055,188	563,621	1.8%
430 - TREASURER	4,901,981	5,215,153	5,306,805	4,934,388	5,304,964	1,841	0.0%
500 - SHERIFF	310,891,701	340,678,852	350,221,495	333,114,441	347,633,221	2,588,274	0.7%
SUBTOTAL	\$ 518,451,615	\$ 579,897,577	\$ 593,324,896	\$ 558,207,008	\$ 576,541,373	\$ 16,783,523	2.8%
APPOINTED							
060 - CLERK OF THE BOARD	\$ 1,073,174	\$ 1,447,540	\$ 1,463,018	\$ 1,203,940	\$ 1,410,875	\$ 52,143	3.6%
150 - EMERGENCY MANAGEMENT	1,482,760	1,873,441	2,064,312	2,002,346	2,063,999	313	0.0%
180 - FINANCE	2,575,477	2,772,594	2,823,366	2,823,366	2,820,433	2,933	0.1%
200 - COUNTY MANAGER	3,821,456	2,527,696	4,973,578	4,973,578	2,563,743	2,409,835	48.5%
220 - HUMAN SERVICES	51,995,237	62,859,557	66,381,496	66,381,496	67,770,773	(1,389,277)	-2.1%
230 - INTERNAL AUDIT	1,704,968	1,799,337	1,835,837	1,834,785	1,837,309	(1,472)	-0.1%
260 - CORRECTIONAL HEALTH	60,403,799	61,409,512	65,676,959	65,216,018	66,422,376	(745,417)	-1.1%
290 - MEDICAL EXAMINER	8,532,920	8,261,393	8,411,201	8,307,978	8,481,057	(69,856)	-0.8%
300 - PARKS AND RECREATION	10,624,832	11,730,245	11,800,195	10,758,641	12,176,863	(376,668)	-3.2%
310 - HUMAN RESOURCES	3,383,540	4,309,478	4,376,059	3,747,454	4,389,485	(13,426)	-0.3%
340 - PUBLIC FIDUCIARY	2,952,556	3,113,186	3,150,990	3,010,912	3,160,740	(9,750)	-0.3%
390 - EMPLOYEE BENEFITS AND HEALTH	165,026,833	163,263,323	163,271,455	167,863,356	175,164,943	(11,893,488)	-7.3%
410 - ENTERPRISE TECHNOLOGY	37,741,792	52,576,270	55,340,678	48,668,355	58,906,102	(3,565,424)	-6.4%
420 - INTEGRATED CRIM JUSTICE INFO	1,482,512	1,628,554	1,650,361	1,611,726	1,724,219	(73,858)	-4.5%
440 - PLANNING AND DEVELOPMENT	9,160,839	9,932,218	9,932,218	9,507,067	9,047,023	885,195	8.9%
460 - RESEARCH AND REPORTING	335,437	338,603	338,819	111,110	-	338,819	100.0%
470 - NON DEPARTMENTAL	800,959,345	874,724,255	854,309,651	600,371,110	840,989,522	13,320,129	1.6%
490 - MANAGEMENT AND BUDGET	2,111,882	2,382,650	2,412,614	2,287,040	2,409,724	2,890	0.1%
520 - PUBLIC DEFENDER	39,275,806	40,678,061	41,396,416	41,085,942	41,792,800	(396,384)	-1.0%
540 - LEGAL DEFENDER	11,706,079	12,165,698	12,397,788	12,359,454	13,309,094	(911,306)	-7.4%
550 - LEGAL ADVOCATE	9,883,667	10,835,052	11,005,207	10,763,506	11,964,081	(958,874)	-8.7%
560 - CONTRACT COUNSEL	39,503,077	47,007,294	47,048,359	46,296,374	55,510,049	(8,461,690)	-18.0%
570 - PUBLIC ADVOCATE	7,691,417	9,231,279	9,376,497	8,960,099	9,345,411	31,086	0.3%
640 - TRANSPORTATION	117,883,480	145,000,754	145,048,741	138,892,868	155,098,476	(10,049,735)	-6.9%
670 - WASTE RESOURCES AND RECYCLING	9,558,940	8,029,580	8,052,705	7,818,714	7,982,995	69,710	0.9%
700 - FACILITIES MANAGEMENT	66,617,915	82,255,134	82,460,053	70,728,871	72,191,091	10,268,962	12.5%
720 - PROTECTIVE SERVICES	3,831,755	3,910,431	3,974,854	3,916,094	4,114,455	(139,601)	-3.5%
730 - PROCUREMENT SERVICES	3,168,109	3,328,981	3,376,581	3,342,409	3,303,547	73,034	2.2%
740 - EQUIPMENT SERVICES	18,433,366	17,711,693	17,711,693	19,257,222	17,822,193	(110,500)	-0.6%
750 - RISK MANAGEMENT	19,082,687	31,591,029	31,591,029	27,851,028	29,838,997	1,752,032	5.5%
790 - ANIMAL CARE AND CONTROL	15,172,925	14,359,108	14,821,402	15,015,410	13,728,209	1,093,193	7.4%
850 - AIR QUALITY	14,223,887	18,420,515	18,440,219	16,169,226	19,488,306	(1,048,087)	-5.7%
860 - PUBLIC HEALTH	55,617,615	58,232,645	61,227,601	62,131,464	62,458,193	(1,230,592)	-2.0%
880 - ENVIRONMENTAL SERVICES	22,658,994	26,454,680	26,875,493	25,327,363	23,981,158	2,894,335	10.8%
920 - DEPUTY COUNTY MANAGER 920	1,282,359	1,419,821	1,458,024	1,390,438	1,458,606	(582)	0.0%
930 - DEPUTY COUNTY MANAGER 930	2	-	-	-	-	-	N/A
940 - ASSISTANT COUNTY MANAGER 940	507,801	611,468	627,424	599,827	628,206	(782)	-0.1%
950 - ASSISTANT COUNTY MANAGER 950	2,005,538	1,437,489	2,632,633	877,730	1,428,982	1,203,651	45.7%
SUBTOTAL	\$ 1,623,474,778	\$ 1,799,630,564	\$ 1,799,735,526	\$ 1,513,464,317	\$ 1,806,784,035	\$ (7,048,509)	-0.4%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (621,674,690)	\$ (445,452,035)	\$ (454,489,743)	\$ (443,247,398)	\$ (432,189,854)	\$ (22,299,889)	4.9%
SUBTOTAL	\$ (621,674,690)	\$ (445,452,035)	\$ (454,489,743)	\$ (443,247,398)	\$ (432,189,854)	\$ (22,299,889)	4.9%
MARICOPA COUNTY	\$ 1,783,032,755	\$ 2,211,128,982	\$ 2,221,989,719	\$ 1,905,708,451	\$ 2,234,405,833	\$ (12,416,114)	-0.6%

Consolidated Expenditures and Other Uses by Fund Type / Department
 (continued)

GENERAL FUND	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 46,675,118	\$ 48,375,459	\$ 50,009,303	\$ 50,005,283	\$ 48,431,973	\$ 1,577,330	3.2%
240 - JUSTICE COURTS	16,889,966	17,681,657	17,983,692	17,395,956	17,982,816	876	0.0%
270 - JUVENILE PROBATION	16,953,149	17,279,942	17,998,450	16,829,572	17,610,838	387,612	2.2%
800 - SUPERIOR COURT	79,503,964	84,634,124	85,768,169	85,659,663	86,211,042	(442,873)	-0.5%
SUBTOTAL	\$ 160,022,197	\$ 167,971,182	\$ 171,759,614	\$ 169,890,474	\$ 170,236,669	\$ 1,522,945	0.9%
ELECTED							
010 - BOARD OF SUPERVISORS DIST 1	\$ 335,088	\$ 361,973	\$ 367,304	\$ 339,139	\$ 367,334	\$ (30)	0.0%
020 - BOARD OF SUPERVISORS DIST 2	362,240	361,973	367,304	342,240	367,334	(30)	0.0%
030 - BOARD OF SUPERVISORS DIST 3	341,462	361,973	367,304	347,714	367,334	(30)	0.0%
040 - BOARD OF SUPERVISORS DIST 4	358,450	361,973	367,304	363,118	367,334	(30)	0.0%
050 - BOARD OF SUPERVISORS DIST 5	356,457	361,973	367,304	367,015	367,334	(30)	0.0%
120 - ASSESSOR	22,850,464	23,997,819	24,382,839	23,388,295	23,810,684	572,155	2.3%
140 - CALL CENTER	1,516,414	1,663,556	1,689,179	1,656,195	1,689,859	(680)	0.0%
160 - CLERK OF THE SUPERIOR COURT	29,857,170	34,704,601	35,237,721	32,066,719	35,113,480	124,241	0.4%
190 - COUNTY ATTORNEY	78,093,997	83,508,918	84,887,029	83,496,887	84,690,053	196,976	0.2%
210 - ELECTIONS	11,147,908	20,975,466	21,041,925	17,994,489	13,289,773	7,752,152	36.8%
250 - CONSTABLES	2,828,706	2,917,302	3,020,568	2,958,374	3,039,657	(19,089)	-0.6%
360 - RECORDER	1,831,582	2,134,232	2,157,950	2,019,372	2,158,549	(599)	0.0%
370 - EDUCATION SERVICE	3,542,447	2,657,408	2,695,290	2,645,564	2,887,082	(191,792)	-7.1%
430 - TREASURER	4,901,981	4,910,812	5,002,464	4,934,388	5,000,623	1,841	0.0%
500 - SHERIFF	94,523,994	109,932,118	117,245,368	106,683,703	113,445,081	3,800,287	3.2%
SUBTOTAL	\$ 252,848,360	\$ 289,212,097	\$ 299,196,853	\$ 279,603,212	\$ 286,961,511	\$ 12,235,342	4.1%
APPOINTED							
060 - CLERK OF THE BOARD	\$ 1,073,174	\$ 1,447,540	\$ 1,463,018	\$ 1,203,940	\$ 1,410,875	\$ 52,143	3.6%
150 - EMERGENCY MANAGEMENT	209,146	242,187	248,836	244,097	248,733	103	0.0%
180 - FINANCE	2,575,477	2,772,594	2,823,366	2,823,366	2,820,433	2,933	0.1%
200 - COUNTY MANAGER	2,416,892	2,520,696	2,556,760	2,556,760	2,558,743	(1,983)	-0.1%
220 - HUMAN SERVICES	2,081,919	2,260,912	2,260,912	2,260,912	2,380,912	(120,000)	-5.3%
230 - INTERNAL AUDIT	1,704,968	1,799,337	1,835,837	1,834,785	1,837,309	(1,472)	-0.1%
260 - CORRECTIONAL HEALTH	3,091,851	3,180,331	3,243,665	3,218,278	3,270,791	(27,126)	-0.8%
290 - MEDICAL EXAMINER	8,179,772	8,261,393	8,403,620	8,300,399	8,481,057	(77,437)	-0.9%
300 - PARKS AND RECREATION	2,805,320	1,279,802	1,279,802	1,141,417	1,259,802	20,000	1.6%
310 - HUMAN RESOURCES	3,383,540	4,309,478	4,376,059	3,747,454	4,389,485	(13,426)	-0.3%
340 - PUBLIC FIDUCIARY	2,952,556	3,113,186	3,150,990	3,010,912	3,160,740	(9,750)	-0.3%
390 - EMPLOYEE BENEFITS AND HEALTH	246,422	258,539	266,671	263,126	266,025	646	0.2%
410 - ENTERPRISE TECHNOLOGY	20,512,849	33,991,066	36,462,105	30,162,672	38,748,160	(2,286,055)	-6.3%
440 - PLANNING AND DEVELOPMENT	868,232	868,232	868,232	853,490	868,232	-	0.0%
460 - RESEARCH AND REPORTING	335,437	338,603	338,819	111,110	-	338,819	100.0%
470 - NON DEPARTMENTAL	571,360,149	530,709,227	512,674,906	469,907,193	537,801,641	(25,126,735)	-4.9%
490 - MANAGEMENT AND BUDGET	2,111,882	2,382,650	2,412,614	2,287,040	2,409,724	2,890	0.1%
520 - PUBLIC DEFENDER	37,544,392	38,760,010	39,477,568	39,385,686	40,027,986	(550,418)	-1.4%
540 - LEGAL DEFENDER	11,581,755	12,005,388	12,237,478	12,237,478	13,126,660	(889,182)	-7.3%
550 - LEGAL ADVOCATE	9,856,953	10,786,783	10,956,938	10,730,378	11,938,113	(981,175)	-9.0%
560 - CONTRACT COUNSEL	39,503,077	47,007,294	47,048,359	46,296,374	55,510,049	(8,461,690)	-18.0%
570 - PUBLIC ADVOCATE	7,691,417	9,231,279	9,376,497	8,960,099	9,345,411	31,086	0.3%
670 - WASTE RESOURCES AND RECYCLING	4,807,329	3,277,969	3,301,094	3,076,137	3,231,384	69,710	2.1%
700 - FACILITIES MANAGEMENT	41,632,148	49,263,728	49,428,537	41,428,817	45,229,900	4,198,637	8.5%
720 - PROTECTIVE SERVICES	3,782,813	3,861,489	3,925,912	3,867,156	4,065,513	(139,601)	-3.6%
730 - PROCUREMENT SERVICES	2,382,287	2,413,764	2,461,364	2,461,364	2,458,330	3,034	0.1%
790 - ANIMAL CARE AND CONTROL	258,954	258,954	258,954	258,954	258,954	-	0.0%
850 - AIR QUALITY	1,073,924	1,209,008	1,228,712	1,228,712	1,220,657	8,055	0.7%
860 - PUBLIC HEALTH	11,124,410	11,364,457	11,880,697	11,497,877	11,698,669	182,028	1.5%
880 - ENVIRONMENTAL SERVICES	3,911,030	4,281,840	4,702,653	4,495,090	4,126,131	576,522	12.3%
920 - DEPUTY COUNTY MANAGER 920	1,282,359	1,419,821	1,458,024	1,390,438	1,458,606	(582)	0.0%
940 - ASSISTANT COUNTY MANAGER 940	507,801	611,468	627,424	599,827	628,206	(782)	-0.1%
950 - ASSISTANT COUNTY MANAGER 950	541,565	953,890	963,228	412,831	957,977	5,251	0.5%
SUBTOTAL	\$ 803,391,800	\$ 796,442,915	\$ 783,999,651	\$ 722,254,169	\$ 817,195,208	\$ (33,195,557)	-4.2%
MARICOPA COUNTY	\$ 1,216,262,357	\$ 1,253,626,194	\$ 1,254,956,118	\$ 1,171,747,855	\$ 1,274,393,388	\$ (19,437,270)	-1.5%

Consolidated Expenditures and Other Uses by Fund Type / Department
 (continued)

SPECIAL REVENUE	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 40,548,566	\$ 43,147,290	\$ 44,512,464	\$ 43,722,900	\$ 49,442,827	\$ (4,930,363)	-11.1%
240 - JUSTICE COURTS	7,210,617	7,317,800	7,317,800	6,968,795	7,221,433	96,367	1.3%
270 - JUVENILE PROBATION	39,688,410	42,734,181	43,386,920	41,466,084	40,524,936	2,861,984	6.6%
800 - SUPERIOR COURT	15,311,262	15,882,423	16,442,242	15,236,271	15,844,414	597,828	3.6%
SUBTOTAL	\$ 102,758,855	\$ 109,081,694	\$ 111,659,426	\$ 107,394,050	\$ 113,033,610	\$ (1,374,184)	-1.2%
ELECTED							
160 - CLERK OF THE SUPERIOR COURT	\$ 9,180,188	\$ 8,385,254	\$ 9,279,189	\$ 8,220,327	\$ 7,774,240	\$ 1,504,949	16.2%
190 - COUNTY ATTORNEY	14,324,840	15,843,054	15,843,054	14,112,337	13,183,799	2,659,255	16.8%
210 - ELECTIONS	1,824,028	861,153	861,153	134,407	470,278	390,875	45.4%
360 - RECORDER	4,690,711	5,940,660	5,940,660	4,432,514	5,490,958	449,702	7.6%
370 - EDUCATION SERVICE	19,215,781	28,604,284	28,923,519	25,273,473	28,168,106	755,413	2.6%
430 - TREASURER	-	304,341	304,341	-	304,341	-	0.0%
500 - SHERIFF	216,367,707	230,746,734	232,976,127	226,430,738	234,188,140	(1,212,013)	-0.5%
SUBTOTAL	\$ 265,603,255	\$ 290,685,480	\$ 294,128,043	\$ 278,603,796	\$ 289,579,862	\$ 4,548,181	1.5%
APPOINTED							
150 - EMERGENCY MANAGEMENT	\$ 1,273,614	\$ 1,631,254	\$ 1,815,476	\$ 1,758,249	\$ 1,815,266	\$ 210	0.0%
200 - COUNTY MANAGER	1,404,564	7,000	2,416,818	2,416,818	5,000	2,411,818	99.8%
220 - HUMAN SERVICES	49,913,318	60,598,645	64,120,584	64,120,584	65,389,861	(1,269,277)	-2.0%
260 - CORRECTIONAL HEALTH	57,311,948	58,229,181	62,433,294	61,997,740	63,151,585	(718,291)	-1.2%
290 - MEDICAL EXAMINER	353,148	-	7,581	7,579	-	7,581	100.0%
300 - PARKS AND RECREATION	7,930,782	10,465,649	10,535,599	9,663,719	10,917,061	(381,462)	-3.6%
390 - EMPLOYEE BENEFITS AND HEALTH	6,263,995	7,323,579	7,323,579	6,642,955	7,935,127	(611,548)	-8.4%
420 - INTEGRATED CRIM JUSTICE INFO	1,482,512	1,628,554	1,650,361	1,611,726	1,724,219	(73,858)	-4.5%
440 - PLANNING AND DEVELOPMENT	8,292,607	9,063,986	9,063,986	8,653,577	8,178,791	885,195	9.8%
470 - NON DEPARTMENTAL	10,773,280	58,165,284	56,738,214	5,155,525	63,798,459	(7,060,245)	-12.4%
520 - PUBLIC DEFENDER	1,731,414	1,918,051	1,918,848	1,700,256	1,764,814	154,034	8.0%
540 - LEGAL DEFENDER	124,324	160,310	160,310	121,976	182,434	(22,124)	-13.8%
550 - LEGAL ADVOCATE	26,714	48,269	48,269	33,128	25,968	22,301	46.2%
570 - PUBLIC ADVOCATE	-	-	-	-	-	-	N/A
640 - TRANSPORTATION	104,201,510	110,557,051	110,605,038	107,399,857	131,131,089	(20,526,051)	-18.6%
670 - WASTE RESOURCES AND RECYCLING	4,751,611	4,751,611	4,751,611	4,742,577	4,751,611	-	0.0%
700 - FACILITIES MANAGEMENT	24,985,767	32,991,406	33,031,516	29,300,054	26,961,191	6,070,325	18.4%
720 - PROTECTIVE SERVICES	48,942	48,942	48,942	48,938	48,942	-	0.0%
790 - ANIMAL CARE AND CONTROL	14,913,971	14,100,154	14,562,448	14,756,456	13,469,255	1,093,193	7.5%
850 - AIR QUALITY	13,149,963	17,211,507	17,211,507	14,940,514	18,267,649	(1,056,142)	-6.1%
860 - PUBLIC HEALTH	44,493,205	46,868,188	49,346,904	50,633,587	50,759,524	(1,412,620)	-2.9%
880 - ENVIRONMENTAL SERVICES	18,747,964	22,172,840	22,172,840	20,832,273	19,855,027	2,317,813	10.5%
930 - DEPUTY COUNTY MANAGER 930	2	-	-	-	-	-	N/A
950 - ASSISTANT COUNTY MANAGER 950	1,463,973	483,599	1,669,405	464,899	471,005	1,198,400	71.8%
SUBTOTAL	\$ 373,639,128	\$ 459,444,115	\$ 472,928,993	\$ 407,822,005	\$ 491,740,362	\$ (8,811,369)	-4.0%
MARICOPA COUNTY	\$ 742,001,238	\$ 859,211,289	\$ 878,716,462	\$ 793,819,851	\$ 894,353,834	\$ (15,637,372)	-1.8%
DEBT SERVICE							
APPOINTED							
470 - NON DEPARTMENTAL	\$ 16,715,180	\$ 16,753,180	\$ 18,924,477	\$ 16,753,180	\$ 7,409,480	\$ 11,514,997	60.8%
SUBTOTAL	\$ 16,715,180	\$ 16,753,180	\$ 18,924,477	\$ 16,753,180	\$ 7,409,480	\$ 11,514,997	60.8%
MARICOPA COUNTY	\$ 16,715,180	\$ 16,753,180	\$ 18,924,477	\$ 16,753,180	\$ 7,409,480	\$ 11,514,997	60.8%
CAPITAL PROJECTS							
APPOINTED							
470 - NON DEPARTMENTAL	\$ 202,110,736	\$ 269,096,564	\$ 265,972,054	\$ 108,555,212	\$ 231,979,942	\$ 33,992,112	12.8%
640 - TRANSPORTATION	61,816,767	82,578,500	82,578,500	79,627,808	94,370,570	(11,792,070)	-14.3%
SUBTOTAL	\$ 263,927,503	\$ 351,675,064	\$ 348,550,554	\$ 188,183,020	\$ 326,350,512	\$ 22,200,042	6.4%
MARICOPA COUNTY	\$ 263,927,503	\$ 351,675,064	\$ 348,550,554	\$ 188,183,020	\$ 326,350,512	\$ 22,200,042	6.4%

Consolidated Expenditures and Other Uses by Fund Type / Department
 (continued)

INTERNAL SERVICE	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
390 - EMPLOYEE BENEFITS AND HEALTH	\$ 158,516,416	\$ 155,681,205	\$ 155,681,205	\$ 160,957,275	\$ 166,963,791	\$ (11,282,586)	-7.2%
410 - ENTERPRISE TECHNOLOGY	17,228,943	17,566,149	17,582,710	17,686,665	19,021,458	(1,438,748)	-8.2%
730 - PROCUREMENT SERVICES	785,822	915,217	915,217	881,045	845,217	70,000	7.6%
740 - EQUIPMENT SERVICES	18,433,366	17,711,693	17,711,693	19,257,222	17,822,193	(110,500)	-0.6%
750 - RISK MANAGEMENT	19,082,687	31,591,029	31,591,029	27,851,028	29,838,997	1,752,032	5.5%
SUBTOTAL	\$ 214,047,234	\$ 223,465,293	\$ 223,481,854	\$ 226,633,235	\$ 234,491,656	\$ (11,009,802)	-4.9%
MARICOPA COUNTY	\$ 214,047,234	\$ 223,465,293	\$ 223,481,854	\$ 226,633,235	\$ 234,491,656	\$ (11,009,802)	-4.9%

ELIMINATIONS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
APPOINTED							
300 - PARKS AND RECREATION	\$ (111,270)	\$ (15,206)	\$ (15,206)	\$ (46,495)	\$ -	\$ (15,206)	100.0%
640 - TRANSPORTATION	(48,134,797)	(48,134,797)	(48,134,797)	(48,134,797)	(70,403,183)	22,268,386	-46.3%
SUBTOTAL	\$ (48,246,067)	\$ (48,150,003)	\$ (48,150,003)	\$ (48,181,292)	\$ (70,403,183)	\$ 22,253,180	-46.2%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (621,674,690)	\$ (445,452,035)	\$ (454,489,743)	\$ (443,247,398)	\$ (432,189,854)	\$ (22,299,889)	4.9%
SUBTOTAL	\$ (621,674,690)	\$ (445,452,035)	\$ (454,489,743)	\$ (443,247,398)	\$ (432,189,854)	\$ (22,299,889)	4.9%
MARICOPA COUNTY	\$ (669,920,757)	\$ (493,602,038)	\$ (502,639,746)	\$ (491,428,690)	\$ (502,593,037)	\$ (46,709)	0.0%

Consolidated Expenditures and Other Uses by Department and Fund Type

FUND TYPE	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
JUDICIAL								
110 - ADULT PROBATION	\$ 48,431,973	\$ 49,442,827	\$ -	\$ -	\$ -	\$ 97,874,800	\$ -	\$ 97,874,800
240 - JUSTICE COURTS	17,982,816	7,221,433	-	-	-	25,204,249	-	25,204,249
270 - JUVENILE PROBATION	17,610,838	40,524,936	-	-	-	58,135,774	-	58,135,774
800 - SUPERIOR COURT	86,211,042	15,844,414	-	-	-	102,055,456	-	102,055,456
SUBTOTAL	\$ 170,236,669	\$ 113,033,610	\$ -	\$ -	\$ -	\$ 283,270,279	\$ -	\$ 283,270,279
ELECTED								
010 - BOARD OF SUPERVISORS DIST 1	\$ 367,334	\$ -	\$ -	\$ -	\$ -	367,334	\$ -	367,334
020 - BOARD OF SUPERVISORS DIST 2	367,334	-	-	-	-	367,334	-	367,334
030 - BOARD OF SUPERVISORS DIST 3	367,334	-	-	-	-	367,334	-	367,334
040 - BOARD OF SUPERVISORS DIST 4	367,334	-	-	-	-	367,334	-	367,334
050 - BOARD OF SUPERVISORS DIST 5	367,334	-	-	-	-	367,334	-	367,334
120 - ASSESSOR	23,810,684	-	-	-	-	23,810,684	-	23,810,684
140 - CALL CENTER	1,689,859	-	-	-	-	1,689,859	-	1,689,859
160 - CLERK OF THE SUPERIOR COURT	35,113,480	7,774,240	-	-	-	42,887,720	-	42,887,720
190 - COUNTY ATTORNEY	84,690,053	13,183,799	-	-	-	97,873,852	-	97,873,852
210 - ELECTIONS	13,289,773	470,278	-	-	-	13,760,051	-	13,760,051
250 - CONSTABLES	3,039,657	-	-	-	-	3,039,657	-	3,039,657
360 - RECORDER	2,158,549	5,490,958	-	-	-	7,649,507	-	7,649,507
370 - EDUCATION SERVICE	2,887,082	28,168,106	-	-	-	31,055,188	-	31,055,188
430 - TREASURER	5,000,623	304,341	-	-	-	5,304,964	-	5,304,964
500 - SHERIFF	113,445,081	234,188,140	-	-	-	347,633,221	-	347,633,221
SUBTOTAL	\$ 286,961,511	\$ 289,579,862	\$ -	\$ -	\$ -	\$ 576,541,373	\$ -	\$ 576,541,373
APPOINTED								
060 - CLERK OF THE BOARD	\$ 1,410,875	\$ -	\$ -	\$ -	\$ -	1,410,875	\$ -	1,410,875
150 - EMERGENCY MANAGEMENT	248,733	1,815,266	-	-	-	2,063,999	-	2,063,999
180 - FINANCE	2,820,433	-	-	-	-	2,820,433	-	2,820,433
200 - COUNTY MANAGER	2,558,743	5,000	-	-	-	2,563,743	-	2,563,743
220 - HUMAN SERVICES	2,380,912	65,389,861	-	-	-	67,770,773	-	67,770,773
230 - INTERNAL AUDIT	1,837,309	-	-	-	-	1,837,309	-	1,837,309
260 - CORRECTIONAL HEALTH	3,270,791	63,151,585	-	-	-	66,422,376	-	66,422,376
290 - MEDICAL EXAMINER	8,481,057	-	-	-	-	8,481,057	-	8,481,057
300 - PARKS AND RECREATION	1,259,802	10,917,061	-	-	-	12,176,863	-	12,176,863
310 - HUMAN RESOURCES	4,389,485	-	-	-	-	4,389,485	-	4,389,485
340 - PUBLIC FIDUCIARY	3,160,740	-	-	-	-	3,160,740	-	3,160,740
390 - EMPLOYEE BENEFITS AND HEALTH	266,025	7,935,127	-	-	166,963,791	175,164,943	-	175,164,943
410 - ENTERPRISE TECHNOLOGY	38,748,160	1,136,484	-	-	19,021,458	58,906,102	-	58,906,102
420 - INTEGRATED CRIM JUSTICE INFO	-	1,724,219	-	-	-	1,724,219	-	1,724,219
440 - PLANNING AND DEVELOPMENT	868,232	8,178,791	-	-	-	9,047,023	-	9,047,023
460 - RESEARCH AND REPORTING	-	-	-	-	-	-	-	-
470 - NON DEPARTMENTAL	537,801,641	63,798,459	7,409,480	231,979,942	-	840,989,522	-	840,989,522
490 - MANAGEMENT AND BUDGET	2,409,724	-	-	-	-	2,409,724	-	2,409,724
520 - PUBLIC DEFENDER	40,027,986	1,764,814	-	-	-	41,792,800	-	41,792,800
540 - LEGAL DEFENDER	13,126,660	182,434	-	-	-	13,309,094	-	13,309,094
550 - LEGAL ADVOCATE	11,938,113	25,968	-	-	-	11,964,081	-	11,964,081
560 - CONTRACT COUNSEL	55,510,049	-	-	-	-	55,510,049	-	55,510,049
570 - PUBLIC ADVOCATE	9,345,411	-	-	-	-	9,345,411	-	9,345,411
640 - TRANSPORTATION	-	131,131,089	-	94,370,570	-	225,501,659	(70,403,183)	155,098,476
670 - WASTE RESOURCES AND RECYCLING	3,231,384	4,751,611	-	-	-	7,982,995	-	7,982,995
700 - FACILITIES MANAGEMENT	45,229,900	26,961,191	-	-	-	72,191,091	-	72,191,091
720 - PROTECTIVE SERVICES	4,065,513	48,942	-	-	-	4,114,455	-	4,114,455
730 - PROCUREMENT SERVICES	2,458,330	-	-	-	845,217	3,303,547	-	3,303,547
740 - EQUIPMENT SERVICES	-	-	-	-	17,822,193	17,822,193	-	17,822,193
750 - RISK MANAGEMENT	-	-	-	-	29,838,997	29,838,997	-	29,838,997
790 - ANIMAL CARE AND CONTROL	258,954	13,469,255	-	-	-	13,728,209	-	13,728,209
850 - AIR QUALITY	1,220,657	18,267,649	-	-	-	19,488,306	-	19,488,306
860 - PUBLIC HEALTH	11,698,669	50,759,524	-	-	-	62,458,193	-	62,458,193
880 - ENVIRONMENTAL SERVICES	4,126,131	19,855,027	-	-	-	23,981,158	-	23,981,158
920 - DEPUTY COUNTY MANAGER 920	1,458,606	-	-	-	-	1,458,606	-	1,458,606
940 - ASSISTANT COUNTY MANAGER 940	628,206	-	-	-	-	628,206	-	628,206
950 - ASSISTANT COUNTY MANAGER 950	957,977	471,005	-	-	-	1,428,982	-	1,428,982
SUBTOTAL	\$ 817,195,208	\$ 491,740,362	\$ 7,409,480	\$ 326,350,512	\$ 234,491,656	\$ 1,877,187,218	\$ (70,403,183)	\$ 1,806,784,035
980 - ELIMINATIONS COUNTY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (432,189,854)	\$ (432,189,854)
MARICOPA COUNTY	\$ 1,274,393,388	\$ 894,353,834	\$ 7,409,480	\$ 326,350,512	\$ 234,491,656	\$ 2,736,998,870	\$ (502,593,037)	\$ 2,234,405,833

Consolidated Expenditures and Other Uses by Category and Fund Type

ALL FUNDS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 655,026,942	\$ 701,853,475	\$ 718,831,244	\$ 693,463,820	\$ 726,367,185	\$ (7,535,941)	-1.0%
0705 - TEMPORARY PAY	3,049,052	6,416,546	6,229,717	4,725,451	4,835,647	1,394,070	22.4%
0710 - OVERTIME	10,694,046	10,944,140	10,329,193	14,735,841	14,579,575	(4,250,382)	-41.1%
0750 - FRINGE BENEFITS	261,302,768	283,090,857	288,567,031	277,707,137	317,834,867	(29,267,836)	-10.1%
0790 - OTHER PERSONAL SERVICES	5,019,518	32,022,415	14,014,823	6,144,321	7,930,636	6,084,187	43.4%
0795 - PERSONNEL SERVICES ALLOC-OUT	(101,180,961)	(105,144,909)	(106,042,364)	(103,601,200)	(112,125,866)	6,083,502	5.7%
0796 - PERSONNEL SERVICES ALLOC-IN	100,913,765	105,118,977	108,139,778	105,738,526	111,207,676	(3,067,898)	-2.8%
SUBTOTAL	\$ 934,825,130	\$ 1,034,301,501	\$ 1,040,069,422	\$ 998,913,896	\$ 1,070,629,720	\$ (30,560,298)	-2.9%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 51,295,560	\$ 49,559,987	\$ 50,743,366	\$ 45,963,033	\$ 50,517,495	\$ 225,871	0.4%
0802 - MEDICAL SUPPLIES	9,711,768	8,784,017	11,700,189	11,487,281	10,969,171	731,018	6.2%
0803 - FUEL	9,701,695	9,121,822	9,113,805	8,946,292	8,109,983	1,003,822	11.0%
0804 - NON-CAPITAL EQUIPMENT	11,195,501	19,553,760	27,782,466	17,480,498	3,655,255	24,127,211	86.8%
0805 - SUPPLIES-ALLOCATION OUT	(5,110,606)	(5,081,514)	(5,057,387)	(5,028,681)	(6,492,146)	1,434,759	28.4%
0806 - SUPPLIES-ALLOCATION IN	5,177,030	5,504,989	5,499,327	5,642,653	4,997,369	501,958	9.1%
SUBTOTAL	\$ 81,970,948	\$ 87,443,061	\$ 99,781,766	\$ 84,491,076	\$ 71,757,127	\$ 28,024,639	28.1%
SERVICES							
0810 - LEGAL SERVICES	\$ 58,688,685	\$ 64,433,107	\$ 69,378,448	\$ 71,411,166	\$ 74,631,437	\$ (5,252,989)	-7.6%
0811 - HEALTH CARE SERVICES	55,385,704	58,476,043	59,009,710	59,296,218	53,454,271	5,555,439	9.4%
0812 - OTHER SERVICES	153,780,495	282,833,249	274,818,326	177,751,238	253,073,499	21,744,827	7.9%
0820 - RENT AND OPERATING LEASES	16,926,140	21,029,148	22,778,652	18,583,233	20,262,855	2,515,797	11.0%
0825 - REPAIRS AND MAINTENANCE	75,359,101	92,698,003	92,312,289	74,677,534	75,349,254	16,963,035	18.4%
0830 - INTERGOVERNMENTAL PAYMENTS	234,462,683	245,041,125	247,246,925	244,482,233	251,956,811	(4,709,886)	-1.9%
0839 - INTERNAL SERVICE CHARGES	(7,932,108)	(6,576,443)	(5,950,460)	(7,293,149)	(6,537,715)	587,255	9.9%
0841 - TRAVEL	4,721,890	4,522,474	4,570,706	4,714,648	4,421,585	149,121	3.3%
0842 - EDUCATION AND TRAINING	3,250,042	4,973,426	4,968,998	3,686,828	4,950,897	18,101	0.4%
0843 - POSTAGE/FREIGHT/SHIPPING	4,644,928	5,546,764	5,569,586	5,978,841	5,085,701	483,885	8.7%
0845 - SUPPORT AND CARE OF PERSONS	1,492,006	2,033,461	2,032,570	1,431,878	1,352,268	680,302	33.5%
0850 - UTILITIES	32,924,132	32,734,143	32,685,200	33,021,476	34,858,994	(2,173,794)	-6.7%
0872 - SERVICES-ALLOCATION OUT	(9,633,127)	(10,963,799)	(11,288,175)	(12,234,174)	(12,067,180)	779,005	6.9%
0873 - SERVICES-ALLOCATION IN	9,359,590	11,492,238	11,914,676	11,611,163	12,826,151	(911,475)	-7.7%
SUBTOTAL	\$ 633,430,161	\$ 808,272,939	\$ 810,047,451	\$ 687,120,133	\$ 773,618,828	\$ 36,428,623	4.5%
CAPITAL							
0910 - LAND	\$ 15,488,294	\$ 8,295,000	\$ 9,495,000	\$ 7,801,995	\$ 15,370,000	\$ (5,875,000)	-61.9%
0915 - BUILDINGS AND IMPROVEMENTS	30,977,750	57,988,590	52,857,485	10,998,327	132,145,662	(79,288,177)	-150.0%
0920 - CAPITAL EQUIPMENT	25,678,557	122,817,319	121,266,034	26,337,332	82,988,113	38,277,921	31.6%
0930 - VEHICLES & CONSTRUCTION EQUIP	15,380,437	18,070,965	18,735,044	19,082,215	11,417,423	7,317,621	39.1%
0940 - INFRASTRUCTURE	28,566,787	56,629,000	50,429,000	53,929,120	68,738,217	(18,309,217)	-36.3%
0950 - DEBT SERVICE	16,717,280	16,768,180	18,939,477	16,758,180	7,419,480	11,519,997	60.8%
0955 - CAPITAL-ALLOCATION OUT	(392,554)	(170,970)	(50,664)	(34,836)	-	(50,664)	-100.0%
0956 - CAPITAL-ALLOCATION IN	389,964	713,397	419,704	311,013	321,263	98,441	23.5%
SUBTOTAL	\$ 132,806,515	\$ 281,111,481	\$ 272,091,080	\$ 135,183,346	\$ 318,400,158	\$ (46,309,078)	-17.0%
ALL EXPENDITURES	\$ 1,783,032,754	\$ 2,211,128,982	\$ 2,221,989,719	\$ 1,905,708,451	\$ 2,234,405,833	\$ (12,416,114)	-0.6%
TOTAL USES	\$ 1,783,032,755	\$ 2,211,128,982	\$ 2,221,989,719	\$ 1,905,708,451	\$ 2,234,405,833	\$ (12,416,114)	-0.6%

Consolidated Expenditures and Other Uses by Category and Fund Type
 (continued)

GENERAL FUND	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 368,720,194	\$ 392,915,076	\$ 404,632,752	\$ 393,294,956	\$ 411,947,720	\$ (7,314,968)	-1.8%
0705 - TEMPORARY PAY	2,223,775	4,146,687	3,963,384	3,166,894	2,950,949	1,012,435	25.5%
0710 - OVERTIME	4,482,452	6,320,219	5,889,744	7,549,532	7,363,582	(1,473,838)	-25.0%
0750 - FRINGE BENEFITS	146,264,142	159,184,541	163,535,127	158,048,999	181,078,051	(17,542,924)	-10.7%
0790 - OTHER PERSONNEL SERVICES	2,264,986	22,873,168	9,156,346	2,941,328	3,291,130	5,865,216	64.1%
0795 - PERSONNEL SERVICES ALLOC-OUT	(74,888,500)	(80,530,962)	(80,485,739)	(78,646,968)	(84,862,361)	4,376,622	5.4%
0796 - PERSONNEL SERVICES ALLOC-IN	13,624,513	14,608,355	13,681,738	13,653,726	14,222,792	(541,054)	-4.0%
SUBTOTAL	\$ 462,691,562	\$ 519,517,084	\$ 520,373,352	\$ 500,008,467	\$ 535,991,863	\$ (15,618,511)	-3.0%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 16,298,139	\$ 12,304,337	\$ 12,472,503	\$ 14,111,597	\$ 15,866,933	\$ (3,394,430)	-27.2%
0802 - MEDICAL SUPPLIES	1,436,273	1,029,592	1,110,474	1,213,363	1,176,607	(66,133)	-6.0%
0803 - FUEL	4,019,700	4,553,507	4,511,316	3,654,860	4,021,797	489,519	10.9%
0804 - NON-CAPITAL EQUIPMENT	6,071,608	10,131,217	10,501,890	5,185,238	445,451	10,056,439	95.8%
0805 - SUPPLIES-ALLOCATION OUT	(2,754,465)	(2,811,400)	(2,814,855)	(2,929,505)	(4,671,619)	1,856,764	66.0%
0806 - SUPPLIES-ALLOCATION IN	553,848	773,956	774,036	821,611	672,388	101,648	13.1%
SUBTOTAL	\$ 25,625,103	\$ 25,981,209	\$ 26,555,364	\$ 22,057,164	\$ 17,511,557	\$ 9,043,807	34.1%
SERVICES							
0810 - LEGAL SERVICES	\$ 53,552,535	\$ 58,662,840	\$ 63,641,200	\$ 65,471,704	\$ 69,521,839	\$ (5,880,639)	-9.2%
0811 - HEALTH CARE SERVICES	2,806,147	3,131,084	3,131,084	2,741,764	3,065,030	66,054	2.1%
0812 - OTHER SERVICES	28,306,674	88,186,900	72,584,240	36,148,728	94,933,397	(22,349,157)	-30.8%
0820 - RENT AND OPERATING LEASES	8,566,741	8,680,485	10,576,558	9,493,341	11,216,669	(640,111)	-6.1%
0825 - REPAIRS AND MAINTENANCE	37,721,241	44,971,223	45,028,194	36,677,628	44,653,164	375,030	0.8%
0830 - INTERGOVERNMENTAL PAYMENTS	224,592,693	226,477,196	226,477,196	225,092,976	230,466,453	(3,989,257)	-1.8%
0839 - INTERNAL SERVICE CHARGES	8,212,780	5,977,380	6,062,558	6,049,555	5,490,271	572,287	9.4%
0841 - TRAVEL	1,847,748	1,925,901	1,917,648	2,005,443	2,102,285	(184,637)	-9.6%
0842 - EDUCATION AND TRAINING	1,915,339	2,773,827	2,767,682	2,024,393	2,852,601	(84,919)	-3.1%
0843 - POSTAGE/FREIGHT/SHIPPING	3,788,818	4,799,823	4,824,724	5,226,014	4,259,392	565,332	11.7%
0845 - SUPPORT AND CARE OF PERSONS	520,446	734,155	734,155	493,859	733,596	559	0.1%
0850 - UTILITIES	11,058,006	10,871,628	10,871,628	10,783,076	11,789,482	(917,854)	-8.4%
0872 - SERVICES-ALLOCATION OUT	(3,570,618)	(4,314,552)	(4,389,665)	(5,225,625)	(4,575,795)	186,130	4.2%
0873 - SERVICES-ALLOCATION IN	634,670	1,926,737	1,927,433	1,937,550	1,910,139	17,294	0.9%
SUBTOTAL	\$ 379,953,220	\$ 454,804,627	\$ 446,154,635	\$ 398,920,406	\$ 478,418,523	\$ (32,263,888)	-7.2%
CAPITAL							
0910 - LAND	\$ 43,590	\$ -	\$ -	\$ -	\$ -	\$ -	N/A
0915 - BUILDINGS AND IMPROVEMENTS	394,770	-	-	71,491	50,000	(50,000)	N/A
0920 - CAPITAL EQUIPMENT	3,539,276	4,347,972	4,659,052	5,641,866	4,183,154	475,898	10.2%
0930 - VEHICLES & CONSTRUCTION EQUIP	8,670,608	11,255,749	11,721,517	12,219,501	5,326,514	6,395,003	54.6%
0940 - INFRASTRUCTURE	-	10,000	10,000	-	-	10,000	100.0%
0950 - DEBT SERVICE	2,100	15,000	15,000	5,000	10,000	5,000	33.3%
0955 - CAPITAL-ALLOCATION OUT	-	(50,664)	(50,664)	(34,836)	-	(50,664)	-100.0%
0956 - CAPITAL-ALLOCATION IN	35,330	20,139	20,139	26,519	-	20,139	100.0%
SUBTOTAL	\$ 12,685,674	\$ 15,598,196	\$ 16,375,044	\$ 17,929,541	\$ 9,569,668	\$ 6,805,376	41.6%
ALL EXPENDITURES	\$ 880,955,559	\$ 1,015,901,116	\$ 1,009,458,395	\$ 938,915,578	\$ 1,041,491,611	\$ (32,033,216)	-3.2%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ 335,306,798	\$ 237,725,078	\$ 245,497,723	\$ 232,832,277	\$ 232,901,777	\$ 12,595,946	5.1%
ALL OTHER FINANCING USES	\$ 335,306,798	\$ 237,725,078	\$ 245,497,723	\$ 232,832,277	\$ 232,901,777	\$ 12,595,946	5.1%
TOTAL USES	\$ 1,216,262,357	\$ 1,253,626,194	\$ 1,254,956,118	\$ 1,171,747,855	\$ 1,274,393,388	\$ (19,437,270)	-1.5%

Consolidated Expenditures and Other Uses by Category and Fund Type
 (continued)

SPECIAL REVENUE	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 276,944,144	\$ 299,135,109	\$ 304,266,917	\$ 290,705,021	\$ 304,258,321	\$ 8,596	0.0%
0705 - TEMPORARY PAY	780,863	2,259,459	2,245,033	1,524,713	1,859,548	385,485	17.2%
0710 - OVERTIME	5,874,948	4,377,002	4,192,530	6,873,132	6,969,074	(2,776,544)	-66.2%
0750 - FRINGE BENEFITS	111,585,680	120,347,695	121,456,488	116,185,726	133,027,519	(11,571,031)	-9.5%
0790 - OTHER PERSONNEL SERVICES	2,712,980	9,072,203	4,853,959	3,171,050	3,963,432	890,527	18.3%
0795 - PERSONNEL SERVICES ALLOC-OUT	(25,629,137)	(23,730,493)	(24,658,517)	(24,292,611)	(26,134,487)	1,475,970	6.0%
0796 - PERSONNEL SERVICES ALLOC-IN	81,100,253	82,571,419	83,782,688	85,151,785	87,522,154	(3,739,466)	-4.5%
SUBTOTAL	\$ 453,369,731	\$ 494,032,394	\$ 496,139,098	\$ 479,318,816	\$ 511,465,561	\$ (15,326,463)	-3.1%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 27,424,161	\$ 27,443,444	\$ 28,341,921	\$ 26,084,637	\$ 30,286,434	\$ (1,944,513)	-6.9%
0802 - MEDICAL SUPPLIES	8,275,632	7,708,177	10,585,517	10,271,918	9,792,564	792,953	7.5%
0803 - FUEL	3,472,050	3,655,908	3,661,222	3,364,898	3,451,808	209,414	5.7%
0804 - NON-CAPITAL EQUIPMENT	4,394,078	3,547,371	3,521,815	3,276,422	3,032,832	488,983	13.9%
0805 - SUPPLIES-ALLOCATION OUT	(2,356,141)	(2,270,114)	(2,242,532)	(2,099,176)	(1,795,176)	(447,356)	-19.9%
0806 - SUPPLIES-ALLOCATION IN	4,595,905	4,707,244	4,701,502	4,798,416	4,275,381	426,121	9.1%
SUBTOTAL	\$ 45,805,685	\$ 44,792,030	\$ 48,569,445	\$ 45,697,115	\$ 49,043,843	\$ (474,398)	-1.0%
SERVICES							
0809 - DAMAGES PAID	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ -	N/A
0810 - LEGAL SERVICES	803,439	715,267	682,248	1,456,438	1,120,873	(438,625)	-64.3%
0811 - HEALTH CARE SERVICES	24,746,127	23,595,171	24,086,788	23,581,936	23,433,095	653,693	2.7%
0812 - OTHER SERVICES	53,447,109	109,950,532	118,792,636	64,058,428	116,307,218	2,485,418	2.1%
0820 - RENT AND OPERATING LEASES	8,284,586	9,449,819	9,312,751	9,011,286	8,946,862	365,889	3.9%
0825 - REPAIRS AND MAINTENANCE	27,569,719	40,051,713	40,023,633	34,775,581	27,907,656	12,115,977	30.3%
0830 - INTERGOVERNMENTAL PAYMENTS	9,617,136	18,165,716	20,371,516	18,995,179	21,084,145	(712,629)	-3.5%
0839 - INTERNAL SERVICE CHARGES	27,060,181	27,645,486	28,194,468	28,488,176	28,357,214	(162,746)	-0.6%
0841 - TRAVEL	2,742,350	2,558,853	2,617,213	2,584,069	2,266,278	350,935	13.4%
0842 - EDUCATION AND TRAINING	1,267,012	2,118,590	2,120,307	1,620,069	1,987,387	132,920	6.3%
0843 - POSTAGE/FREIGHT/SHIPPING	781,803	717,018	713,439	723,943	792,666	(79,227)	-11.1%
0845 - SUPPORT AND CARE OF PERSONS	971,560	1,299,306	1,298,415	938,019	618,672	679,743	52.4%
0850 - UTILITIES	13,967,755	14,355,432	14,334,002	14,475,348	14,743,749	(409,747)	-2.9%
0872 - SERVICES-ALLOCATION OUT	(5,098,604)	(6,649,247)	(6,898,510)	(7,008,549)	(6,996,093)	97,583	1.4%
0873 - SERVICES-ALLOCATION IN	7,319,756	9,478,755	9,900,497	9,353,309	10,266,041	(365,544)	-3.7%
SUBTOTAL	\$ 173,479,929	\$ 253,452,411	\$ 265,549,403	\$ 203,054,232	\$ 250,835,763	\$ 14,713,640	5.5%
CAPITAL							
0915 - BUILDINGS AND IMPROVEMENTS	\$ 1,468,667	\$ 1,332,000	\$ 1,683,155	\$ 1,544,921	\$ 265,000	\$ 1,418,155	84.3%
0920 - CAPITAL EQUIPMENT	4,238,817	5,560,334	5,517,722	4,338,388	4,200,944	1,316,778	23.9%
0930 - VEHICLES & CONSTRUCTION EQUIP	6,487,907	6,493,216	6,691,527	6,540,413	6,090,909	600,618	9.0%
0955 - CAPITAL-ALLOCATION OUT	(392,554)	(120,306)	-	-	-	-	N/A
0956 - CAPITAL-ALLOCATION IN	354,634	693,258	399,565	284,494	321,263	78,302	19.6%
SUBTOTAL	\$ 12,157,471	\$ 13,958,502	\$ 14,291,969	\$ 12,708,216	\$ 10,878,116	\$ 3,413,853	23.9%
ALL EXPENDITURES	\$ 684,812,816	\$ 806,235,337	\$ 824,549,915	\$ 740,778,379	\$ 822,223,283	\$ 2,326,632	0.3%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ 57,188,422	\$ 52,975,952	\$ 54,166,547	\$ 53,041,472	\$ 72,130,551	\$ (17,964,004)	-33.2%
ALL OTHER FINANCING USES	\$ 57,188,422	\$ 52,975,952	\$ 54,166,547	\$ 53,041,472	\$ 72,130,551	\$ (17,964,004)	-33.2%
TOTAL USES	\$ 742,001,238	\$ 859,211,289	\$ 878,716,462	\$ 793,819,851	\$ 894,353,834	\$ (15,637,372)	-1.8%

DEBT SERVICE	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
CAPITAL							
0950 - DEBT SERVICE	\$ 16,715,180	\$ 16,753,180	\$ 18,924,477	\$ 16,753,180	\$ 7,409,480	\$ 11,514,997	60.8%
SUBTOTAL	\$ 16,715,180	\$ 16,753,180	\$ 18,924,477	\$ 16,753,180	\$ 7,409,480	\$ 11,514,997	60.8%
ALL EXPENDITURES	\$ 16,715,180	\$ 16,753,180	\$ 18,924,477	\$ 16,753,180	\$ 7,409,480	\$ 11,514,997	60.8%
TOTAL USES	\$ 16,715,180	\$ 16,753,180	\$ 18,924,477	\$ 16,753,180	\$ 7,409,480	\$ 11,514,997	60.8%

Consolidated Expenditures and Other Uses by Category and Fund Type
 (continued)

CAPITAL PROJECTS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
PERSONAL SERVICES							
0705 - TEMPORARY PAY	\$ -	\$ -	\$ -	\$ 966	\$ -	\$ -	N/A
0710 - OVERTIME	531	-	-	-	-	-	N/A
0750 - FRINGE BENEFITS	272,581	-	-	7	-	-	N/A
0790 - OTHER PERSONNEL SERVICES	101	-	-	-	461,078	(461,078)	N/A
0796 - PERSONNEL SERVICES ALLOC-IN	4,641,395	6,277,226	9,007,152	5,394,905	7,538,874	1,468,278	16.3%
SUBTOTAL	\$ 5,721,892	\$ 6,277,226	\$ 9,007,152	\$ 5,399,001	\$ 7,999,952	\$ 1,007,200	11.2%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 2,002,843	\$ 5,581,226	\$ 5,706,016	\$ 684,285	\$ 11,850	\$ 5,694,166	99.8%
0803 - FUEL	-	-	28,909	29,459	-	28,909	100.0%
0804 - NON-CAPITAL EQUIPMENT	599,804	5,479,200	13,380,434	8,740,863	-	13,380,434	100.0%
SUBTOTAL	\$ 2,602,647	\$ 11,060,426	\$ 19,115,359	\$ 9,454,607	\$ 11,850	\$ 19,103,509	99.9%
SERVICES							
0810 - LEGAL SERVICES	\$ 36,731	\$ -	\$ -	\$ 3,023	\$ -	\$ -	N/A
0811 - HEALTH CARE SERVICES	1,404,413	-	-	2,364	-	-	N/A
0812 - OTHER SERVICES	52,490,503	55,110,516	53,880,669	48,027,354	13,234,729	40,645,940	75.4%
0820 - RENT AND OPERATING LEASES	13,472	2,807,360	2,807,360	3,343	-	2,807,360	100.0%
0825 - REPAIRS AND MAINTENANCE	7,885,711	4,807,096	4,407,096	418,201	-	4,407,096	100.0%
0839 - INTERNAL SERVICE CHARGES	79,376	-	5,465	8,958	-	5,465	100.0%
0841 - TRAVEL	56,907	-	-	84,616	-	-	N/A
0842 - EDUCATION AND TRAINING	65	-	-	445	-	-	N/A
0843 - POSTAGE/FREIGHT/SHIPPING	26,338	-	-	1,529	-	-	N/A
0850 - UTILITIES	98,829	-	3,210	3,453	-	3,210	100.0%
0873 - SERVICES-ALLOCATION IN	-	-	-	14,276	20,000	(20,000)	N/A
SUBTOTAL	\$ 62,092,345	\$ 62,724,972	\$ 61,103,800	\$ 48,567,562	\$ 13,254,729	\$ 47,849,071	78.3%
CAPITAL							
0910 - LAND	\$ 15,444,704	\$ 8,295,000	\$ 9,495,000	\$ 7,801,995	\$ 15,370,000	\$ (5,875,000)	-61.9%
0915 - BUILDINGS AND IMPROVEMENTS	29,114,313	56,656,590	49,869,702	9,381,915	131,830,662	(81,960,960)	-164.4%
0920 - CAPITAL EQUIPMENT	17,810,108	111,899,013	101,652,899	15,493,834	73,574,515	28,078,384	27.6%
0930 - VEHICLES & CONSTRUCTION EQUIP	23,585	-	-	12,149	-	-	N/A
0940 - INFRASTRUCTURE	28,566,787	56,619,000	50,419,000	53,929,120	68,738,217	(18,319,217)	-36.3%
SUBTOTAL	\$ 90,959,497	\$ 233,469,603	\$ 211,436,601	\$ 86,619,013	\$ 289,513,394	\$ (78,076,793)	-36.9%
ALL EXPENDITURES	\$ 161,376,381	\$ 313,532,227	\$ 300,662,912	\$ 150,040,183	\$ 310,779,925	\$ (10,117,013)	-3.4%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ 102,551,122	\$ 38,142,837	\$ 38,142,837	\$ 38,142,837	\$ 15,570,587	\$ 22,572,250	59.2%
ALL OTHER FINANCING USES	\$ 102,551,122	\$ 38,142,837	\$ 38,142,837	\$ 38,142,837	\$ 15,570,587	\$ 22,572,250	59.2%
TOTAL USES	\$ 263,927,503	\$ 351,675,064	\$ 338,805,749	\$ 188,183,020	\$ 326,350,512	\$ 12,455,237	3.7%

Consolidated Expenditures and Other Uses by Category and Fund Type
 (continued)

INTERNAL SERVICE FUNDS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 8,555,320	\$ 9,803,290	\$ 9,931,575	\$ 9,460,720	\$ 10,161,144	\$ (229,569)	-2.3%
0705 - TEMPORARY PAY	44,414	10,400	21,300	32,878	25,150	(3,850)	-18.1%
0710 - OVERTIME	336,115	246,919	246,919	313,177	246,919	-	0.0%
0750 - FRINGE BENEFITS	3,180,365	3,558,621	3,575,416	3,472,405	3,729,297	(153,881)	-4.3%
0790 - OTHER PERSONNEL SERVICES	41,451	77,044	4,518	31,943	214,996	(210,478)	-4658.7%
0795 - PERSONNEL SERVICES ALLOC-OUT	(663,324)	(883,454)	(898,108)	(661,621)	(1,129,018)	230,910	25.7%
0796 - PERSONNEL SERVICES ALLOC-IN	1,547,604	1,661,977	1,668,200	1,538,110	1,923,856	(255,656)	-15.3%
SUBTOTAL	\$ 13,041,945	\$ 14,474,797	\$ 14,549,820	\$ 14,187,612	\$ 15,172,344	\$ (622,524)	-4.3%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 5,570,417	\$ 4,230,980	\$ 4,222,926	\$ 5,082,514	\$ 4,352,278	\$ (129,352)	-3.1%
0802 - MEDICAL SUPPLIES	(137)	46,248	4,198	2,000	-	4,198	100.0%
0803 - FUEL	8,558,598	7,924,631	7,924,582	8,867,331	7,648,602	275,980	3.5%
0804 - NON-CAPITAL EQUIPMENT	130,011	395,972	378,327	277,975	176,972	201,355	53.2%
0806 - SUPPLIES-ALLOCATION IN	27,277	23,789	23,789	22,626	49,600	(25,811)	-108.5%
SUBTOTAL	\$ 14,286,166	\$ 12,621,620	\$ 12,553,822	\$ 14,252,446	\$ 12,202,101	\$ 351,721	2.8%
SERVICES							
0810 - LEGAL SERVICES	\$ 4,295,980	\$ 5,055,000	\$ 5,055,000	\$ 4,480,001	\$ 3,988,725	\$ 1,066,275	21.1%
0811 - HEALTH CARE SERVICES	148,343,061	145,407,442	145,449,492	147,791,490	157,354,971	(11,905,479)	-8.2%
0812 - OTHER SERVICES	19,536,209	29,585,301	29,560,781	29,516,728	28,598,155	962,626	3.3%
0820 - RENT AND OPERATING LEASES	61,341	91,484	81,983	75,263	99,324	(17,341)	-21.2%
0825 - REPAIRS AND MAINTENANCE	2,182,430	2,867,971	2,853,366	2,806,124	2,788,434	64,932	2.3%
0830 - INTERGOVERNMENTAL PAYMENTS	252,854	398,213	398,213	394,078	406,213	(8,000)	-2.0%
0839 - INTERNAL SERVICE CHARGES	3,327,274	3,888,984	3,875,342	3,780,674	4,193,873	(318,531)	-8.2%
0841 - TRAVEL	74,885	37,720	35,845	40,520	53,022	(17,177)	-47.9%
0842 - EDUCATION AND TRAINING	67,626	81,009	81,009	41,921	110,909	(29,900)	-36.9%
0843 - POSTAGE/FREIGHT/SHIPPING	47,969	29,923	31,423	27,355	33,643	(2,220)	-7.1%
0850 - UTILITIES	7,799,542	7,507,083	7,476,360	7,759,599	8,325,763	(849,403)	-11.4%
0872 - SERVICES-ALLOCATION OUT	(963,905)	-	-	-	(495,292)	495,292	N/A
0873 - SERVICES-ALLOCATION IN	1,405,164	86,746	86,746	306,028	629,971	(543,225)	-626.2%
SUBTOTAL	\$ 186,430,430	\$ 195,036,876	\$ 194,985,560	\$ 197,019,781	\$ 206,087,711	\$ (11,102,151)	-5.7%
CAPITAL							
0920 - CAPITAL EQUIPMENT	\$ 90,356	\$ 1,010,000	\$ 996,184	\$ 863,244	\$ 1,029,500	\$ (33,316)	-3.3%
0930 - VEHICLES & CONSTRUCTION EQUIP	198,337	322,000	322,000	310,152	-	322,000	100.0%
SUBTOTAL	\$ 288,693	\$ 1,332,000	\$ 1,318,184	\$ 1,173,396	\$ 1,029,500	\$ 288,684	21.9%
ALL EXPENDITURES	\$ 214,047,234	\$ 223,465,293	\$ 223,407,386	\$ 226,633,235	\$ 234,491,656	\$ (11,084,270)	-5.0%
TOTAL USES	\$ 214,047,234	\$ 223,465,293	\$ 223,481,854	\$ 226,633,235	\$ 234,491,656	\$ (11,009,802)	-4.9%

ELIMINATIONS	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS RECOMM VARIANCE	%
SUPPLIES							
0803 - FUEL	\$ (6,348,653)	\$ (7,012,224)	\$ (7,012,224)	\$ (6,970,256)	\$ (7,012,224)	\$ -	0.0%
SUBTOTAL	\$ (6,348,653)	\$ (7,012,224)	\$ (7,012,224)	\$ (6,970,256)	\$ (7,012,224)	\$ -	0.0%
SERVICES							
0811 - HEALTH CARE SERVICES	\$ (121,914,044)	\$ (113,657,654)	\$ (113,657,654)	\$ (114,821,336)	\$ (130,398,825)	\$ 16,741,171	14.7%
0839 - INTERNAL SERVICE CHARGES	(46,611,719)	(44,088,293)	(44,088,293)	(45,620,512)	(44,579,073)	490,780	1.1%
SUBTOTAL	\$ (168,525,763)	\$ (157,745,947)	\$ (157,745,947)	\$ (160,441,848)	\$ (174,977,898)	\$ 17,231,951	10.9%
ALL EXPENDITURES	\$ (174,874,416)	\$ (164,758,171)	\$ (164,758,171)	\$ (167,412,104)	\$ (181,990,122)	\$ 17,231,951	10.5%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ (495,046,341)	\$ (328,843,867)	\$ (337,881,575)	\$ (324,016,586)	\$ (320,602,915)	\$ (17,278,660)	-5.1%
ALL OTHER FINANCING USES	\$ (495,046,341)	\$ (328,843,867)	\$ (337,881,575)	\$ (324,016,586)	\$ (320,602,915)	\$ (17,278,660)	-5.1%
TOTAL USES	\$ (669,920,757)	\$ (493,602,038)	\$ (502,639,746)	\$ (491,428,690)	\$ (502,593,037)	\$ (46,709)	0.0%

Non Departmental Expenditure Summary – Operating

DESCRIPTION	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED TO TENTATIVE VARIANCE	%
Operating						
General Fund (100)						
4711 - Contingency						
General Fund Operating Contingency	\$ 5,627,010	\$ 5,636,460	\$ -	\$ 8,433,773	\$ (2,797,313)	-49.63%
Animal Care and Control Operations	-	-	-	500,000	(500,000)	N/A
Clerk of the Board	9,450	-	-	-	-	N/A
Compensation Market Adjustments	731,860	731,860	-	2,230,991	(1,499,131)	-204.84%
Data Center Operations	2,701,900	925,900	-	-	925,900	100.00%
Elected/Judicial Departments Personnel Savings Not Met	-	-	-	5,000,000	(5,000,000)	N/A
EPI Market	41,011	1,039	-	-	1,039	100.00%
General Fund Fixed Benefit Contingency	-	-	-	7,633,176	(7,633,176)	N/A
MCSO Deputy and Sergeants Market	2,485,654	-	-	-	-	N/A
Melendres Operating Contingency	-	-	-	2,000,000	(2,000,000)	N/A
Mental Health Professionals Market	35,641	35,641	-	-	35,641	100.00%
Probation Market	2,200,570	1,387,335	-	-	1,387,335	100.00%
Public Health Personnel	275,885	-	-	-	-	N/A
Sub Total	\$ 14,108,981	\$ 8,718,235	\$ -	\$ 25,797,940	\$ (17,079,705)	-195.91%
4712 - Other Programs						
Anthem Sheriff Sub Station	\$ 34,314	\$ 34,314	\$ 34,314	\$ 35,930	\$ (1,616)	-4.71%
Board NW Regional Service Charges	5,280	5,280	5,280	5,280	-	0.00%
Board of Equalization	150,000	150,000	138,766	140,000	10,000	6.67%
Citizen/Community Engagement	-	-	-	207,267	(207,267)	N/A
County Single Audit	250,000	250,000	205,000	225,000	25,000	10.00%
Downtown Juror/Employee Shuttle	364,342	364,342	241,556	-	364,342	100.00%
Economic Development Consultant	10,000	10,000	10,000	10,000	-	0.00%
FY15 Compensation/Merit	10,841,809	460,527	160,946	-	460,527	100.00%
Gov Docs	50,000	50,000	46,716	50,000	-	0.00%
Improvement District	130,545	133,276	133,276	122,453	10,823	8.12%
International Genomics Consortium	1,000,000	1,000,000	1,000,000	1,000,000	-	0.00%
Jail Excise Maint of Effort	176,801,288	176,801,288	176,801,288	179,373,932	(2,572,644)	-1.46%
Jail Excise Maint of Effort Above Base	-	-	-	18,957,014	(18,957,014)	N/A
MCSO Court Order	2,825,000	2,825,000	2,825,000	3,023,124	(198,124)	-7.01%
Outside Counsel	3,050,000	-	-	-	-	N/A
Property Tax Billing/Info. Statement Printing and Postage	831,000	831,000	831,000	831,000	-	0.00%
Real Estate Evaluation Acquisition and Divestiture	50,000	50,000	38,143	50,000	-	0.00%
Risk Management	94,957	94,957	94,957	-	94,957	100.00%
Vehicle Replacement	3,000,000	3,000,000	3,000,000	4,609,400	(1,609,400)	-53.65%
Sub Total	\$ 199,488,535	\$ 186,059,984	\$ 185,566,242	\$ 208,640,400	\$ (22,580,416)	-12.14%
4713 - Infrastructure/CIP						
Transfer Out (Building Maintenance)	\$ 4,121,600	\$ 4,121,600	\$ 4,121,600	\$ 1,000,000	\$ 3,121,600	75.74%
Transfer Out (Election Cycle)	7,205,119	7,205,119	7,205,119	7,205,119	-	0.00%
Transfer Out (OET MM Project Reserve)	11,640,000	11,640,000	11,640,000	11,640,000	-	0.00%
Sub Total	\$ 22,966,719	\$ 22,966,719	\$ 22,966,719	\$ 19,845,119	\$ 3,121,600	13.59%
4714 - Central Service Costs						
CSCA Revenue	\$ (13,990,907)	\$ (13,990,907)	\$ (13,990,907)	\$ (14,954,835)	\$ 963,928	-6.89%
Human Resources System Operations	2,764,938	2,764,938	2,382,669	2,552,681	212,257	7.68%
Storm Water Permit Fees	7,500	7,500	7,500	7,500	-	0.00%
Sub Total	\$ (11,218,469)	\$ (11,218,469)	\$ (11,600,738)	\$ (12,394,654)	\$ 1,176,185	-10.48%
4716 - Debt Service/Capital Lease						
Admin Fee	\$ 20,000	\$ 20,000	\$ 5,000	\$ 10,000	\$ 10,000	50.00%
Arbitrage	15,000	15,000	5,000	10,000	5,000	33.33%
Sub Total	\$ 35,000	\$ 35,000	\$ 10,000	\$ 20,000	\$ 15,000	42.86%

Non Departmental Expenditure Summary – Operating (continued)

DESCRIPTION	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED TO TENTATIVE VARIANCE	%
4719 - Outside Legal Counsel Billing						
Outside Counsel	\$ -	\$ 3,050,000	\$ 5,756,584	\$ 5,809,610	\$ (2,759,610)	-90.48%
4721 - Dues and Memberships						
Arizona Association of Counties	\$ 70,082	\$ 70,082	\$ 70,082	\$ 70,082	\$ -	0.00%
County Supervisors Association	174,822	174,822	179,822	179,822	(5,000)	-2.86%
Government Finance Officers Association	4,620	4,620	4,770	4,770	(150)	-3.25%
Maricopa Association of Government	50,389	50,389	50,389	50,389	-	0.00%
National Association of Counties	50,000	50,000	50,000	50,000	-	0.00%
Sub Total	\$ 349,913	\$ 349,913	\$ 355,063	\$ 355,063	\$ (5,150)	-1.47%
4722 - Taxes and Assessments						
City of Phoenix Downtown Municipal Service District	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ -	0.00%
4724 - Miscellaneous Services						
Board of Supervisors Discretionary	\$ 5,000	\$ 5,000	\$ 3,713	\$ 5,000	\$ -	0.00%
Internal Audit	324,000	324,000	324,000	324,000	-	0.00%
Luke Air Force Consulting	27,273	27,273	27,273	27,273	-	0.00%
Sub Total	\$ 356,273	\$ 356,273	\$ 354,986	\$ 356,273	\$ -	0.00%
4726 - Tuition Reimbursement	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	0.00%
4774 - Non Profit Support						
Greater Phoenix Convention and Visitors Bureau	\$ 222,431	\$ 222,431	\$ 222,431	\$ 222,431	\$ -	0.00%
Greater Phoenix Economic Council	573,675	573,675	573,675	573,675	-	0.00%
Phoenix Chamber of Commerce	146,805	146,805	146,805	146,805	-	0.00%
Sub Total	\$ 942,911	\$ 942,911	\$ 942,911	\$ 942,911	\$ -	0.00%
4776 - Cooperative Extension	\$ 266,437	\$ 266,437	\$ 266,437	\$ 230,000	\$ 36,437	13.68%
4782 - Industrial Development Authority	\$ 142,664	\$ 142,664	\$ 162,596	\$ 336,027	\$ (193,363)	-135.54%
4783 - AHCCCS Contribution	\$ 19,523,400	\$ 19,523,400	\$ 19,523,400	\$ 19,203,200	\$ 320,200	1.64%
4784 - ALTCS Contribution	\$ 150,220,100	\$ 150,220,100	\$ 150,220,100	\$ 153,303,200	\$ (3,083,100)	-2.05%
4785 - Arnold v. Sarn	\$ 47,992,438	\$ 47,992,438	\$ 47,992,438	\$ 50,392,060	\$ (2,399,622)	-5.00%
4786 - General Mental Health	\$ 3,366,705	\$ 3,366,705	\$ 3,366,705	\$ 3,366,705	\$ -	0.00%
4787 - LARC	\$ 1,489,871	\$ 1,489,871	\$ 1,489,871	\$ 1,489,871	\$ -	0.00%
4788 - Mental Health Testimony	\$ 800,000	\$ 800,000	\$ 643,338	\$ 750,000	\$ 50,000	6.25%
4789 - Mental Health Transports	\$ 105,000	\$ 105,000	\$ 83,967	\$ 85,000	\$ 20,000	19.05%
4791 - County Residual Long Term Care	\$ 320,618	\$ 320,618	\$ 129,852	\$ 306,298	\$ 14,320	4.47%
4792 - SVP Commitment Payments	\$ 3,360,000	\$ 3,360,000	\$ 1,910,473	\$ 2,200,000	\$ 1,160,000	34.52%
4793 - Tuberculosis Services	\$ 500,000	\$ 500,000	\$ -	\$ 350,000	\$ 150,000	30.00%
4794 - MMCS Run Out Operations	\$ 10,432	\$ 10,432	\$ -	\$ -	\$ 10,432	100.00%
Total General Fund	\$ 456,302,528	\$ 440,533,231	\$ 431,315,944	\$ 482,560,023	\$ (42,026,792)	-9.54%

Non Departmental Expenditure Summary – Operating (continued)

DESCRIPTION	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED TO TENTATIVE VARIANCE	%
Non Departmental Grants (249)						
Unassigned	\$ 9,826,907	\$ 9,185,157	\$ -	\$ 10,000,000	\$ (814,843)	-8.87%
EPI Market	32,597	32,597	-	-	32,597	100.00%
MCSO Deputy and Sergeants Market	40,892	40,892	-	-	40,892	100.00%
Mental Health Professionals Market	69,120	69,120	-	-	69,120	100.00%
Total Non Departmental Grants	\$ 9,969,516	\$ 9,327,766	\$ -	\$ 10,000,000	\$ (672,234)	-7.21%
Detention Fund (255)						
4711 - Contingency						
CHS Increased Registry and Overtime	\$ -	\$ -	\$ -	\$ 868,000	\$ (868,000)	N/A
Detention Fund Fixed Benefit Contingency	-	-	-	3,768,648	(3,768,648)	N/A
Market	159,951	159,951	-	866,243	(706,292)	-441.57%
MCSO Deputy and Sergeants Market	15,927	-	-	-	-	N/A
Probation Market	963,776	629,081	-	-	629,081	100.00%
Sub Total	\$ 1,139,654	\$ 789,032	\$ -	\$ 5,502,891	\$ (4,713,859)	-597.42%
4712 - Other Programs						
FY 15 Compensation Merit	\$ 4,908,790	\$ 363,141	\$ 124,202	\$ -	\$ 363,141	100.00%
Vehicle Replacement	1,000,000	1,000,000	1,000,000	1,000,000	-	0.00%
Sub Total	\$ 5,908,790	\$ 1,363,141	\$ 1,124,202	\$ 1,000,000	\$ 363,141	26.64%
4713 - Infrastructure/CIP						
Transfer Out (Building Maintenance)	\$ 587,500	\$ 587,500	\$ 587,500	\$ 587,500	\$ -	0.00%
Total Detention Fund	\$ 7,635,944	\$ 2,739,673	\$ 1,711,702	\$ 7,090,391	\$ (4,350,718)	-158.80%
Total Operating All Funds	\$ 473,907,988	\$ 452,600,670	\$ 433,027,646	\$ 499,650,414	\$ (47,049,744)	-10.40%

Non Departmental Expenditure Summary – Non Recurring

DESCRIPTION	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS. RECOMM VARIANCE	%
Non Recurring						
General Fund (100)						
4711 - Contingency						
Unreserved Contingency	\$ 25,305,974	\$ 18,746,393	\$ -	\$ 25,000,000	\$ (6,253,607)	133.36%
Clerk of the Court RFR System	-	-	-	1,500,000	(1,500,000)	N/A
Reserve for Melendres Contingency	-	-	-	4,350,000	(4,350,000)	N/A
Vector Control (Reserved)	-	75,000	-	-	75,000	0.00%
Sub Total	\$ 25,305,974	\$ 18,821,393	\$ -	\$ 30,850,000	\$ (12,028,607)	163.91%
4712 - Other Programs						
Board of Health Fee Waiver Fund Transfer	\$ -	\$ 92,493	\$ 92,493	\$ -	\$ 92,493	0.00%
Bus Passes	12,000	12,000	12,000	-	12,000	0.00%
Court Master Plan	154,616	154,616	19,145	-	154,616	0.00%
Employee Communication Monitors	-	-	7,589	-	-	N/A
Improvement District Allocation	37,853	37,853	37,853	-	37,853	0.00%
MCESA Staffing and Mandate Study	150,000	150,000	-	-	150,000	0.00%
PC/Laptop Replacement	9,145,560	8,616,710	-	9,145,560	(528,850)	106.14%
Transfer to Education Services	-	216,672	216,672	208,119	8,553	96.05%
Transfer to Risk Management (675)	3,517,901	3,517,901	-	3,517,901	-	100.00%
Transfer to Risk Management (676)	1,684,065	1,684,065	-	-	1,684,065	0.00%
Vehicle Replacement	424,000	424,000	424,000	300,346	123,654	70.84%
Sub Total	\$ 15,125,995	\$ 14,906,310	\$ 809,752	\$ 13,171,926	\$ 1,734,384	88.36%
4713 - Infrastructure/CIP						
Transfers Out	\$ 32,725,105	\$ 32,725,105	\$ 32,725,105	\$ 10,969,692	\$ 21,755,413	33.52%
4724 - Miscellaneous Services						
Arias Case/Martinson	\$ 499,625	\$ 499,625	\$ 117,150	\$ -	\$ 499,625	0.00%
Sub Total	\$ 499,625	\$ 499,625	\$ 117,150	\$ -	\$ 499,625	0.00%
4742 - Judgments						
	\$ -	\$ 4,439,242	\$ 4,439,242	\$ -	\$ 4,439,242	0.00%
4774 - Economic Development						
Silicon Bank Incentive Payments	\$ 750,000	\$ 750,000	\$ 500,000	\$ 250,000	\$ 500,000	33.33%
Total General Fund	\$ 74,406,699	\$ 72,141,675	\$ 38,591,249	\$ 55,241,618	\$ 16,900,057	76.57%
Waste Management Fund (210)						
4751 - District 1	\$ 51,763	\$ 79,787	\$ 10,000	\$ 84,399	(4,612)	105.78%
4752 - District 2	118,832	176,856	10,000	181,468	(4,612)	102.61%
4753 - District 3	195,637	225,691	-	240,303	(14,612)	106.47%
4754 - District 4	47,146	105,171	9,342	110,441	(5,270)	105.01%
4755 - District 5	23,424	31,447	9,342	36,717	(5,270)	116.76%
4756 - County Wide Unincorporated	32,030	-	-	-	-	N/A
Total Waste Management Fund	\$ 468,832	\$ 618,952	\$ 38,684	\$ 653,328	\$ (34,376)	105.55%
Non-Departmental Grants (249)						
4711						
Unassigned	\$ 4,214,034	\$ 12,309,580	\$ -	\$ 10,000,000	\$ 2,309,580	81.24%
Total Non-Departmental Grants	\$ 4,214,034	\$ 12,309,580	\$ -	\$ 10,000,000	\$ 2,309,580	81.24%

Non Departmental Expenditure Summary – Non Recurring (continued)

DESCRIPTION	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS. RECOMM VARIANCE	%
Detention Fund (255)						
4711 - Contingency						
Unreserved Contingency	\$ 23,924,548	\$ 19,691,733	\$ -	\$ 25,000,000	\$ (5,308,267)	126.96%
CHS Medication Contingency	-	-	-	800,000	(800,000)	N/A
TJST (Transforming Juveniles Through Successful Transitions)	-	-	-	838,219	(838,219)	N/A
Sub Total	\$ 23,924,548	\$ 19,691,733	\$ -	\$ 26,638,219	\$ (6,946,486)	135.28%
4712 - Other Programs						
Graves vs. Arpaio	\$ 400,000	\$ 69,250	\$ 69,250	\$ 500,000	\$ (430,750)	722.02%
PC/Laptop Replacement	8,916,521	8,645,371	-	8,916,521	(271,150)	103.14%
Vehicle Replacement	63,000	63,000	63,000	-	63,000	0.00%
Sub Total	\$ 9,379,521	\$ 8,777,621	\$ 263,000	\$ 9,416,521	\$ (638,900)	107.28%
4713 - Infrastructure/CIP						
Transfers Out	\$ 2,572,889	\$ 2,572,889	\$ 2,572,889	\$ -	\$ 2,572,889	0.00%
4742 - Judgments						
	\$ -	\$ 700,000	\$ 700,000	\$ -	\$ 700,000	0.00%
Total Detention Fund	\$ 35,876,958	\$ 31,742,243	\$ 3,535,889	\$ 36,054,740	\$ (4,312,497)	113.59%
County Improvement Debt Fund (320)	\$ 16,753,180	\$ 16,753,180	\$ 16,753,180	\$ 7,409,480	\$ 9,343,700	44.23%
County Improvement Debt Fund #2 (321)	\$ -	\$ 2,171,297	\$ -	\$ -	\$ 2,171,297	0.00%
Intergovernmental Capital Projects (422)	\$ 127,500	\$ 127,500	\$ -	\$ 127,500	\$ -	100.00%
General Fund County Improvements (445)	\$ 71,550,351	\$ 69,292,751	\$ 39,029,503	\$ 37,939,558	\$ 31,353,193	54.75%
Detention Capital Projects (455)	\$ 5,796,583	\$ 5,813,742	\$ 3,315,936	\$ 12,650,837	\$ (6,837,095)	217.60%
Technology Capital Improvements (460)	\$ 148,478,606	\$ 148,745,977	\$ 55,772,816	\$ 146,878,177	\$ 1,867,800	98.74%
Detention Technology Capital Improvements (461)	\$ 43,143,524	\$ 41,751,367	\$ 9,919,634	\$ 34,383,870	\$ 7,367,497	82.35%
Intergovernmental Technology Projects (462)	\$ -	\$ 240,717	\$ 240,717	\$ -	\$ 240,717	0.00%
Total Non-Recurring Funds	\$ 400,816,267	\$ 401,708,981	\$ 167,197,608	\$ 341,339,108	\$ 60,369,873	84.97%

Economic Development

A.R.S. §11-254 authorizes the Maricopa County Board of Supervisors to appropriate up to a maximum of \$1.5 million for contributions to non-profit organizations for economic development activities. The table below identifies the organizations receiving funding under this statute.

Agency Supported	Program	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM
Greater Phoenix Economic Council	Industry Prospecting and Regional Promotion	\$ 573,675	\$ 573,675	\$ 573,675
Greater Phoenix Convention & Visitors Bureau	Convention & Tourism Destination Marketing	222,431	222,431	222,431
Greater Phoenix Chamber of Commerce	Phoenix Forward Initiative	146,805	146,805	146,805
Economic Development Funding		\$ 942,911	\$ 942,911	\$ 942,911

In addition, A.R.S. §11-254.04 allows the Maricopa County Board of Supervisors to appropriate and spend public monies for and in connection with economic development activities as identified in the following table.

Agency Supported	Program	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM
International Genomics Consortium*	To put Maricopa County in the Forefront of the Bio-Industry	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Silicon Valley Bank**	Information Technology and Operations "Center of Excellence"	\$750,000	\$500,000	250,000
Economic Development Related Funding		\$ 1,750,000	\$ 1,500,000	\$ 1,250,000

*5 year agreement for \$1,000,000 per year beginning in FY2012
 **This will be paid in disbursements of \$250,000, each based on achievement of performance thresholds.

Agricultural Extension

A.R.S. §3-126 authorizes the Board of Supervisors to appropriate funds based on a request submitted to them by the Agricultural Extension Board for extension work that will benefit Maricopa County.

Agency Supported	Program	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM
University of Arizona Cooperative Extension	Maricopa County Cooperative Extension	\$266,437	\$266,437	\$230,000
Total Agricultural Extension Funding		\$ 266,437	\$ 266,437	\$ 230,000

Health Care Programs Summary

Description	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM	REVISED VS. RECOMM VARIANCE	%
Operating General Fund						
<u>State Healthcare Contributions:</u>						
SMI Mental Health (<i>Arnold v. Sarn</i>)	\$47,992,438	\$47,992,438	\$47,992,438	\$50,392,060	\$ (2,399,622)	-5.00%
General Mental Health	3,366,705	3,366,705	3,366,705	3,366,705	-	0.00%
Local Alcoholism Reception Center (LARC)	1,489,871	1,489,871	1,489,871	1,489,871	-	0.00%
Subtotal Arnold v. Sarn IGA	\$ 52,849,014	\$ 52,849,014	\$ 52,849,014	\$ 55,248,636	\$ (2,399,622)	-4.54%
AHCCCS Acute Care	\$19,523,400	\$19,523,400	\$19,523,400	\$19,203,200	\$ 320,200	1.64%
ALTCS	\$150,220,100	\$150,220,100	\$150,220,100	\$153,303,200	\$ (3,083,100)	-2.05%
Subtotal State Contribution	\$ 169,743,500	\$ 169,743,500	\$ 169,743,500	\$ 172,506,400	\$ (2,762,900)	-1.63%
<u>Other Mental Health:</u>						
Mental Health Testimony	\$ 800,000	\$ 800,000	\$ 643,338	\$ 750,000	\$ 50,000	6.25%
Mental Health Orders	\$105,000	\$105,000	\$83,967	\$85,000	20,000	19.05%
Mental Health Residency Training	3,547,896	3,547,896	2,069,606	-	3,547,896	100.00%
SVP Commitment Payments	\$3,360,000	\$3,360,000	\$1,910,473	\$2,200,000	1,160,000	34.52%
	\$ 7,812,896	\$ 7,812,896	\$ 4,707,384	\$ 3,035,000	\$ 4,777,896	61.15%
County Residual Long Term Care	\$ 320,618	\$ 320,618	\$ 129,852	\$ 306,298	\$ 14,320	4.47%
Tuberculosis Services	\$ 500,000	\$ 500,000	\$ -	\$ 350,000	\$ 150,000	30.00%
MMCS Run Out Operations	\$ 10,432	\$ 10,432	\$ -	\$ -	\$ 10,432	100.00%
Total	\$ 231,236,460	\$ 231,236,460	\$ 227,429,750	\$ 231,446,334	\$ (209,874)	-0.09%

Fund Transfers In

Fund/Function/Transfer	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMMENDED
GENERAL FUND	\$ 14,805,346	\$ 14,805,346	\$ 14,805,346	\$ 5,809,670
<u>Non-Recurring</u>	\$ 14,805,346	\$ 14,805,346	\$ 14,805,346	\$ 5,809,670
<i>General Fund County Improvement Fund (445)</i>	12,081,146	12,081,146	12,081,146	2,652,821
<i>Technology Improvement Fund (460)</i>	2,724,200	2,724,200	2,724,200	3,156,849
GRANT SPECIAL REVENUE	\$ -	\$ -	\$ -	\$ 208,119
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 208,119
715 - SCHOOL GRANTS	\$ -	\$ -	\$ -	\$ 208,119
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 208,119
<i>General Fund (100) - Juvenile Transitions Program</i>	-	-	-	208,119
OTHER SPECIAL REVENUE	\$ 177,371,494	\$ 177,724,014	\$ 177,746,179	\$ 198,513,977
<u>Operating</u>	\$ 176,846,494	\$ 176,846,494	\$ 176,877,783	\$ 198,360,946
<u>Non-Recurring</u>	\$ 525,000	\$ 877,520	\$ 868,396	\$ 153,031
226 - PLANNING AND DEVELOPMENT FEES	\$ 525,000	\$ 525,000	\$ 515,876	\$ -
<u>Non-Recurring</u>	\$ 525,000	\$ 525,000	\$ 515,876	\$ -
<i>Del Webb Fund (235)</i>	525,000	525,000	515,876	-
241 - PARKS ENHANCEMENT FUND	\$ 15,206	\$ 15,206	\$ 46,495	\$ -
<u>Operating</u>	\$ 15,206	\$ 15,206	\$ 46,495	\$ -
<i>Parks Souvenir Fund (239)</i>	15,206	15,206	46,495	-
255 - DETENTION OPERATIONS	\$ 176,801,288	\$ 177,061,315	\$ 177,061,315	\$ 198,483,977
<u>Operating</u>	\$ 176,801,288	\$ 176,801,288	\$ 176,801,288	\$ 198,330,946
<i>General Fund (100) - Jail Maint. Of Effort</i>	176,801,288	176,801,288	176,801,288	198,330,946
<u>Non-Recurring</u>	\$ -	\$ 260,027	\$ 260,027	\$ 153,031
<i>General Fund (100) - Juvenile Transitions Program</i>	-	216,672	216,672	-
<i>Small School Service (669)</i>	-	43,355	43,355	-
<i>Detention Capital Projects (455)</i>	-	-	-	153,031
265 - PUBLIC HEALTH FEES	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
<u>Operating</u>	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
<i>General Fund (100) - Vital Statistics</i>	30,000	30,000	30,000	30,000
506 - ENVIRONMTL SVCS ENV HEALTH	\$ -	\$ 92,493	\$ 92,493	\$ -
<u>Non-Recurring</u>	\$ -	\$ 92,493	\$ 92,493	\$ -
<i>General Fund (100) - Board of Health Fee Waivers</i>	-	92,493	92,493	-
DEBT SERVICE	\$ 6,415,560	\$ 15,100,748	\$ 6,415,560	\$ 3,729,868
<u>Operating</u>	\$ 1,140,560	\$ 1,280,547	\$ 1,140,560	\$ 1,139,868
<u>Non-Recurring</u>	\$ 5,275,000	\$ 13,820,201	\$ 5,275,000	\$ 2,590,000

Fund Transfers In (continued)

Fund/Function/Transfer	FY 2015		FY 2015		FY 2015		FY 2016	
	ADOPTED	REVISED	FORECAST	RECOMMENDED				
320 - COUNTY IMPROVEMENT DEBT	\$ 6,415,560	\$ 6,415,560	\$ 6,415,560	\$ 3,729,868				
<u>Operating</u>	\$ 1,140,560	\$ 1,140,560	\$ 1,140,560	\$ 1,139,868				
<i>Animal Control License Shelter (572) - Debt Service</i>	1,034,032	1,034,032	1,034,032	1,033,405				
<i>Animal Control Field Operations (574) - Debt Service</i>	106,528	106,528	106,528	106,463				
<u>Non-Recurring</u>	\$ 5,275,000	\$ 5,275,000	\$ 5,275,000	\$ 2,590,000				
<i>General Fund County Improvement Fund (445)</i>	5,275,000	5,275,000	5,275,000	2,590,000				
321 - COUNTY IMPROVEMENT DEBT 2	\$ -	\$ 8,685,188	\$ -	\$ -				
<u>Operating</u>	\$ -	\$ 139,987	\$ -	\$ -				
<i>Transportation Operations (232) - Desktop Refresh</i>	-	107,506	-	-				
<i>Risk Management (675) - Desktop Refresh</i>	-	21,293	-	-				
<i>Benefits Administration (618) - Desktop Refresh</i>	-	11,188	-	-				
<u>Non-Recurring</u>	\$ -	\$ 8,545,201	\$ -	\$ -				
<i>General Fund (100) - Desktop Refresh</i>	-	7,463,480	-	-				
<i>Detention Fund (255) - Desktop Refresh</i>	-	953,575	-	-				
<i>Animal Control License Shelter (572) - Desktop Refresh</i>	-	74,974	-	-				
<i>Equipment Services (654) - Desktop Refresh</i>	-	17,145	-	-				
<i>Technology Infrastructure (681) - Desktop Refresh</i>	-	16,561	-	-				
<i>Emergency Management (215) - Desktop Refresh</i>	-	11,185	-	-				
<i>Reprographics (673) - Desktop Refresh</i>	-	8,281	-	-				
CAPITAL PROJECTS	\$ 125,049,501	\$ 125,049,501	\$ 125,049,501	\$ 108,823,380				
<u>Operating</u>	\$ 23,554,219	\$ 23,554,219	\$ 23,554,219	\$ 20,432,619				
<u>Non-Recurring</u>	\$ 101,495,282	\$ 101,495,282	\$ 101,495,282	\$ 88,390,761				
234 - TRANSPORTATION CAPITAL PROJECT	\$ 48,134,797	\$ 48,134,797	\$ 48,134,797	\$ 70,403,183				
<u>Non-Recurring</u>	\$ 48,134,797	\$ 48,134,797	\$ 48,134,797	\$ 70,403,183				
<i>Transportation Operations (232)</i>	48,134,797	48,134,797	48,134,797	70,403,183				
445 - GENERAL FUND CTY IMPROV	\$ 44,051,824	\$ 44,051,824	\$ 44,051,824	\$ 25,085,708				
<u>Operating</u>	\$ 11,326,719	\$ 11,326,719	\$ 11,326,719	\$ 8,205,119				
<i>General Fund (100)</i>	11,326,719	11,326,719	11,326,719	8,205,119				
<u>Non-Recurring</u>	\$ 32,725,105	\$ 32,725,105	\$ 32,725,105	\$ 16,880,589				
<i>General Fund (100)</i>	32,725,105	32,725,105	32,725,105	10,969,692				
<i>Technology Capital Improvement (460)</i>	-	-	-	5,910,897				
455 - DETENTION CAPITAL PROJECTS	\$ 5,973,777	\$ 5,973,777	\$ 5,973,777	\$ 1,694,489				
<u>Operating</u>	\$ 587,500	\$ 587,500	\$ 587,500	\$ 587,500				
<i>Detention Fund (255)</i>	587,500	587,500	587,500	587,500				
<u>Non-Recurring</u>	\$ 5,386,277	\$ 5,386,277	\$ 5,386,277	\$ 1,106,989				
<i>Detention Technology Capital Improvement (461)</i>	2,813,388	2,813,388	2,813,388	1,106,989				
<i>Detention Fund (255)</i>	2,572,889	2,572,889	2,572,889	-				
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 26,889,103	\$ 26,889,103	\$ 26,889,103	\$ 11,640,000				
<u>Operating</u>	\$ 11,640,000	\$ 11,640,000	\$ 11,640,000	\$ 11,640,000				
<i>General Fund (100)</i>	11,640,000	11,640,000	11,640,000	11,640,000				

Fund Transfers In (continued)

Fund/Function/Transfer	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMMENDED
<u>Non-Recurring</u>	\$ 15,249,103	\$ 15,249,103	\$ 15,249,103	\$ -
<i>Detention Capital Projects (455)</i>	15,249,103	15,249,103	15,249,103	-
INTERNAL SERVICE	\$ 5,201,966	\$ 5,201,966	\$ -	\$ 3,517,901
<u>Non-Recurring</u>	\$ 5,201,966	\$ 5,201,966	\$ -	\$ 3,517,901
675 - RISK MANAGEMENT	\$ 3,517,901	\$ 3,517,901	\$ -	\$ 3,517,901
<u>Non-Recurring</u>	\$ 3,517,901	\$ 3,517,901	\$ -	\$ 3,517,901
<i>General Fund (100)</i>	3,517,901	3,517,901	-	3,517,901
676 - COUNTY MANAGER RISK MANAGEMENT	\$ 1,684,065	\$ 1,684,065	\$ -	\$ -
<u>Non-Recurring</u>	\$ 1,684,065	\$ 1,684,065	\$ -	\$ -
<i>General Fund (100)</i>	1,684,065	1,684,065	-	-
TOTAL BEFORE ELIMINATIONS	\$ 328,843,867	\$ 337,881,575	\$ 324,016,586	\$ 320,602,915
<u>Operating</u>	\$ 201,541,273	\$ 201,681,260	\$ 201,572,562	\$ 219,933,433
<u>Non-Recurring</u>	\$ 122,100,628	\$ 130,998,349	\$ 122,444,024	\$ 97,151,581
ELIMINATIONS	\$ (328,843,867)	\$ (337,881,575)	\$ (324,016,586)	\$ (320,602,915)
<u>Operating</u>	\$ (201,541,273)	\$ (201,681,260)	\$ (201,572,562)	\$ (219,933,433)
<u>Non-Recurring</u>	\$ (127,302,594)	\$ (136,200,315)	\$ (122,444,024)	\$ (100,669,482)
ALL FUNDS	\$ -	\$ -	\$ -	\$ -

Fund Transfers Out

Fund/Function/Transfer	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMMENDED
GENERAL FUND	\$ 237,725,078	\$ 245,497,723	\$ 232,832,277	\$ 232,901,777
<u>Operating</u>	\$ 199,798,007	\$ 199,798,007	\$ 199,798,007	\$ 218,206,065
<u>Non-Recurring</u>	\$ 37,927,071	\$ 45,699,716	\$ 33,034,270	\$ 14,695,712
OTHER SPECIAL REVENUE	\$ 52,975,952	\$ 54,166,547	\$ 53,041,472	\$ 72,130,551
<u>Operating</u>	\$ 1,743,266	\$ 1,850,772	\$ 1,774,555	\$ 1,727,368
<u>Non-Recurring</u>	\$ 51,232,686	\$ 52,315,775	\$ 51,266,917	\$ 70,403,183
215 - EMERGENCY MANAGEMENT	\$ -	\$ 11,185	\$ -	\$ -
<u>Non-Recurring</u>	\$ -	\$ 11,185	\$ -	\$ -
<i>County Improvement Debt 2 (321) - Desktop Refresh</i>	-	11,185	-	-
232 - TRANSPORTATION OPERATIONS	\$ 48,134,797	\$ 48,242,303	\$ 48,134,797	\$ 70,403,183
<u>Operating</u>	\$ -	\$ 107,506	\$ -	\$ -
<i>County Improvement Debt 2 (321) - Desktop Refresh</i>	-	107,506	-	-
<u>Non-Recurring</u>	\$ 48,134,797	\$ 48,134,797	\$ 48,134,797	\$ 70,403,183
<i>Transportation Capital Fund (234)</i>	48,134,797	18,134,797	18,134,797	70,403,183
235 - DEL WEBB	\$ 525,000	\$ 525,000	\$ 515,876	\$ -
<u>Non-Recurring</u>	\$ 525,000	\$ 525,000	\$ 515,876	\$ -
<i>Planning and Development Fees (226)</i>	525,000	525,000	515,876	-
239 - PARKS SOUVENIR	\$ 15,206	\$ 15,206	\$ 46,495	\$ -
<u>Operating</u>	\$ 15,206	\$ 15,206	\$ 46,495	\$ -
<i>Parks Enhancement Fund (241)</i>	15,206	15,206	46,495	-
255 - DETENTION OPERATIONS	\$ 3,160,389	\$ 4,113,964	\$ 3,160,389	\$ 587,500
<u>Operating</u>	\$ 587,500	\$ 587,500	\$ 587,500	\$ 587,500
<i>Detention Capital Projects (455)</i>	587,500	587,500	587,500	587,500
<u>Non-Recurring</u>	\$ 2,572,889	\$ 3,526,464	\$ 2,572,889	\$ -
<i>Detention Capital Projects (455)</i>	2,572,889	2,572,889	2,572,889	-
<i>County Improvement Debt 2 (321)</i>	-	953,575	-	-
572 - ANIMAL CONTROL LICENSE SHELTER	\$ 1,034,032	\$ 1,109,006	\$ 1,034,032	\$ 1,033,405
<u>Operating</u>	\$ 1,034,032	\$ 1,034,032	\$ 1,034,032	\$ 1,033,405
<i>County Improvement Debt (320)</i>	1,034,032	1,034,032	1,034,032	1,033,405
<u>Non-Recurring</u>	\$ -	\$ 74,974	\$ -	\$ -
<i>County Improvement Debt 2 (321)</i>	-	74,974	-	-
574 - ANIMAL CONTROL FIELD OPERATION	\$ 106,528	\$ 106,528	\$ 106,528	\$ 106,463
<u>Operating</u>	\$ 106,528	\$ 106,528	\$ 106,528	\$ 106,463
<i>County Improvement Debt (320)</i>	106,528	106,528	106,528	106,463
669 - SMALL SCHOOL SERVICE	\$ -	\$ 43,355	\$ 43,355	\$ -
<u>Non-Recurring</u>	\$ -	\$ 43,355	\$ 43,355	\$ -
<i>Detention Fund (255)</i>	-	43,355	43,355	-

Fund Transfers Out (continued)

Fund/Function/Transfer	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMMENDED
CAPITAL PROJECTS	\$ 38,142,837	\$ 38,142,837	\$ 38,142,837	\$ 15,570,587
<u>Non-Recurring</u>	\$ 38,142,837	\$ 38,142,837	\$ 38,142,837	15,570,587
445 - GENERAL FUND CTY IMPROV	\$ 32,605,249	\$ 32,605,249	\$ 32,605,249	\$ 5,242,821
<u>Non-Recurring</u>	\$ 32,605,249	\$ 32,605,249	\$ 32,605,249	\$ 5,242,821
<i>Technology Capital Improvement (460)</i>	15,249,103	15,249,103	15,249,103	-
<i>General Fund (100)</i>	12,081,146	12,081,146	12,081,146	2,652,821
<i>County Improvement Debt (320)</i>	5,275,000	5,275,000	5,275,000	2,590,000
455 - DETENTION CAPITAL PROJECTS	\$ -	\$ -	\$ -	\$ 153,031
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 153,031
<i>Detention Fund (255)</i>	-	-	-	153,031
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 2,724,200	\$ 2,724,200	\$ 2,724,200	\$ 9,067,746
<u>Non-Recurring</u>	\$ 2,724,200	\$ 2,724,200	\$ 2,724,200	\$ 9,067,746
<i>General Fund (100)</i>	2,724,200	2,724,200	2,724,200	3,156,849
<i>General Fund County Improvement (445)</i>	-	-	-	5,910,897
461 - DETENTION TECH CAP IMPROVEMENT	\$ 2,813,388	\$ 2,813,388	\$ 2,813,388	\$ 1,106,989
<u>Non-Recurring</u>	\$ 2,813,388	\$ 2,813,388	\$ 2,813,388	\$ 1,106,989
<i>Detention Capital Projects (455)</i>	2,813,388	2,813,388	2,813,388	1,106,989
INTERNAL SERVICE	\$ -	\$ 74,468	\$ -	\$ -
<u>Operating</u>	\$ -	\$ 32,481	\$ -	\$ -
<u>Non-Recurring</u>	\$ -	\$ 41,987	\$ -	\$ -
618 - BENEFIT ADMINISTRATION	\$ -	\$ 11,188	\$ -	\$ -
<u>Operating</u>	\$ -	\$ 11,188	\$ -	\$ -
<i>County Improvement Debt 2 (321)</i>	-	11,188	-	-
654 - EQUIPMENT SERVICES	\$ -	\$ 17,145	\$ -	\$ -
<u>Non-Recurring</u>	\$ -	\$ 17,145	\$ -	\$ -
<i>County Improvement Debt 2 (321)</i>	-	17,145	-	-
673 - REPROGRAPHICS	\$ -	\$ 8,281	\$ -	\$ -
<u>Non-Recurring</u>	\$ -	\$ 8,281	\$ -	\$ -
<i>County Improvement Debt 2 (321)</i>	-	8,281	-	-
675 - RISK MANAGEMENT	\$ -	\$ 21,293	\$ -	\$ -
<u>Operating</u>	\$ -	\$ 21,293	\$ -	\$ -
<i>County Improvement Debt 2 (321)</i>	-	21,293	-	-
681 - TECHNOLOGY INFRASTRUCTURE	\$ -	\$ 16,561	\$ -	\$ -
<u>Non-Recurring</u>	\$ -	\$ 16,561	\$ -	\$ -
<i>County Improvement Debt 2 (321)</i>	-	16,561	-	-

Fund Transfers Out (continued)

Fund/Function/Transfer	FY 2015		FY 2015		FY 2015		FY 2016	
	ADOPTED	REVISED	FORECAST	RECOMMENDED				
TOTAL BEFORE ELIMINATIONS	\$ 328,843,867	\$ 337,881,575	\$ 324,016,586	\$ 320,602,915				
<u>Operating</u>	\$ 201,541,273	\$ 201,648,779	\$ 201,572,562	\$ 219,933,433				
<u>Non-Recurring</u>	\$ 127,302,594	\$ 136,158,328	\$ 122,444,024	\$ 100,669,482				
ELIMINATIONS	\$ (328,843,867)	\$ (337,881,575)	\$ (324,016,586)	\$ (320,602,915)				
<u>Operating</u>	\$ (201,541,273)	\$ (201,681,260)	\$ (201,572,562)	\$ (219,933,433)				
<u>Non-Recurring</u>	\$ (127,302,594)	\$ (136,200,315)	\$ (122,444,024)	\$ (100,669,482)				
ALL FUNDS	\$ -	\$ -	\$ -	\$ -				

Eliminations

Eliminations are included in the budget to offset amounts budgeted as expenditures in one fund that are associated with offsetting revenues and expenditures in another fund. One example is the interdepartmental charges from the Reprographics (print shop) fund to various County departments. Departments pay the County print shop for services, and these costs are included in departments' budgeted expenditures, supported by revenues from sources external to the County. The print shop, in turn, budgets these payments as revenue, along with expenditures related to the cost of providing printing services. The expenditures and revenues are therefore budgeted twice within the overall County budget. Budgeting eliminations removes these duplicated revenues and expenditures from the budget as a whole in order to provide a more accurate picture of total net expenditures and revenues. The following schedule lists the various items that are eliminated in the budget:

DESCRIPTION	FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECAST	FY 2016 RECOMM
Fund Transfers (see Schedule)					
Operating	\$ (199,165,162)	\$ (201,541,273)	\$ (201,681,260)	\$ (201,572,562)	\$ (219,933,433)
Non-Recurring	(295,881,179)	(127,302,594)	(136,200,315)	(122,444,024)	(100,669,482)
	<u>\$ (495,046,341)</u>	<u>\$ (328,843,867)</u>	<u>\$ (337,881,575)</u>	<u>\$ (324,016,586)</u>	<u>\$ (320,602,915)</u>
Internal Service Charges	\$ (174,874,416)	\$ (164,758,171)	\$ (164,758,171)	\$ (167,412,104)	\$ (181,990,122)
Totals	\$ (669,920,757)	\$ (493,602,038)	\$ (502,639,746)	\$ (491,428,690)	\$ (502,593,037)

Capital Improvement Program

Executive Summary

The Capital Improvement Program (CIP) is a plan that identifies capital improvement projects to be completed over the next five fiscal years. Because these projects typically span more than one fiscal year, the plans are updated annually to track existing projects, to identify new projects, and to update funding estimates and forecasts. Therefore, capital projects are budgeted separately from the operating budget in a series of capital project funds. The CIP integrates the County's Managing for Results (MfR) policy when outlining its funding sources, project costs, and future operating costs associated with each capital improvement. In addition, the CIP helps the County manage capital expenditures to meet the following County strategic priorities.

Safe Communities

Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost effective smart justice system.

Regional Services

Maricopa County will provide best in class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other jurisdictions, and communities-based entities to consolidate services and avoid duplication, when applicable.

Government Operations

Maricopa County will deploy an effective infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.

Growth and Economic Development

Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.

Fiscal Strength and Responsibility

Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Capital Improvement Program Definition

A Capital Improvement Program (CIP) project is defined as a major, non-recurring project that includes one or more of the following:

1. Any acquisition of, or improvement of, land for a public purpose.
2. Any construction of a new facility (e.g., a public building, parking lot, road, or bridge etc.), or an addition to, or extension of, such a facility.
3. A nonrecurring rehabilitation that increases the service potential of the building (i.e., something which is infrequent and would not be considered annual or other recurrent maintenance) or major repair of all or a part of a building, its grounds, or a facility.
4. Any planning, feasibility, engineering, or design study related to an individual capital improvement project or to a program that is implemented through individual capital improvement projects.

The most common examples include the purchase of land and buildings as well as construction of buildings, roads, and bridges. Sources of funding for Capital Improvement Projects may include voter-approved bonds, voter-authorized taxes, other forms of long-term financing such as Certificates of Participation (COPs), operating funds, contributions from other public and private entities, and grants.

The County's CIP is divided into three parts: Facility CIP, Technology CIP and Transportation CIP. The Facility CIP includes typical land and building improvements as described above. The Technology CIP includes the major technology projects that substantially impact the way the County does business. Project codes allow the County to segregate all costs associated with a project which then allows Finance to appropriately capitalize the expenses. The Transportation CIP, more commonly known as the Transportation Improvement Program (TIP), includes projects that are associated with roads and bridges. The County groups similar individual projects into "bins" which is the level at which the Board of Supervisors approves funding. The bin system allows the Department to shift resources between individual projects providing for a more efficient operation.

Facility Capital Improvement Program

During FY 2015, the Board adopted a modified policy (A1920) establishing a structured, yet streamlined review and approval process for Capital Improvement Program project requests. This policy requires each department to submit to the Facilities Management Department (FMD) their requests for potential projects that may be undertaken during the next five-year period, regardless of the source of funds or building delivery method.

The process begins with the requesting Department submitting to FMD a completed Project Request Form available on the FMD home page. FMD then works collaboratively with the requesting Department to provide a complete needs assessment, scope document, conceptual solution, and cost estimate. The requesting Department is required to provide a thorough Business Plan inclusive of a Return-on-Investment analysis, if applicable.

As part of the annual budget preparation, the Office of Management and Budget (OMB) will set a date wherein all Project Requests for the upcoming planning period will be heard and reviewed individually. Those present for the presentation include senior representatives from the offices of FMD, OMB and County Administration. The requesting Department is also encouraged to attend so as to speak to the needs and merits of the proposed project along with the ability to directly answer any questions.

The modified policy has resulted in Project Requests which are comprehensive in scope, more realistic in estimate, and based upon sound economic principles. It also ensures that projects are congruent with Countywide, long-term goals and initiatives

Transportation Capital Improvement Program

The Maricopa County Department of Transportation (MCDOT) employs an objective planning procedure for evaluating and ranking potential projects for inclusion in its five-year Transportation Improvement Program (TIP). This procedure includes using equally weighted, objective criteria to score and rank potential projects. The ranking criteria used by the MCDOT for future roadway improvements include:

- Safety (crash history), pavement conditions, and current sufficiency levels of roadways
- Land use, regional travel usage, and environmental factors
- Current and future traffic volumes compared to the physical capacity of the roadway
- A cost/benefit analysis that measures reductions in delay due to improvements
- Joint sponsorship of the project and the actual commitment of funds by partnering agencies
- Bonus points for intelligent transportation systems, alternative modes and environmental enhancements

Separate ranking systems exist for evaluating potential bridges, channel upgrades, bicycle, pedestrian, and other multi-modal improvements.

The Maricopa County Board of Supervisors (BOS) annually approves the TIP. TIP funding is approved at the bin level, which are groupings of similar projects. Each bin has a reserve to provide funding for additional scoping studies or for projects that were not completed as planned by the end of the prior fiscal year. This annual approval authorizes expenditures by MCDOT for making transportation improvements to roadways and bridges, acquiring rights-of-way, developing Intelligent Transportation Systems (ITS) and conducting future studies of County roadways.

MCDOT staff, representatives from cities and towns, and the public recommend projects for inclusion in the TIP. MCDOT then internally prepares its recommendations for future roadway improvements. Funding from all available sources is then matched against the proposed projects. MCDOT typically considers the highest rated projects first and subsequently recommends improvements based on the rankings, potential financial partners, and available budget. The recommended projects are then submitted to the Transportation Advisory Board for their review and input.

MCDOT funds the TIP through several resources. The primary source is the County's distribution from the State of Arizona Highway User Revenue Fund (HURF). By state law the County must spend these funds only on transportation-related items. In addition, the County occasionally receives funds from several federal agencies, such as the Federal Highway Administration (FHWA), the Maricopa Association of Governments (MAG), and the Federal Emergency Management Administration (FEMA). Other funding sources arise through partnerships with local jurisdictions, federal, state agencies, or private corporations.

Transportation Capital Improvement Program (continued)

The Transportation priorities for the next five years are to continue the established plan:

- Complete significant regional projects as planned.
- Maintain the existing system through increased emphasis on pavement preservation.
- Reduce congestion through intersection improvements and the use of Intelligent Transportation Systems to improve traffic flow.
- Reduce dust pollution by continuing to pave system dirt roads.
- Start new significant regional projects as funding allows.

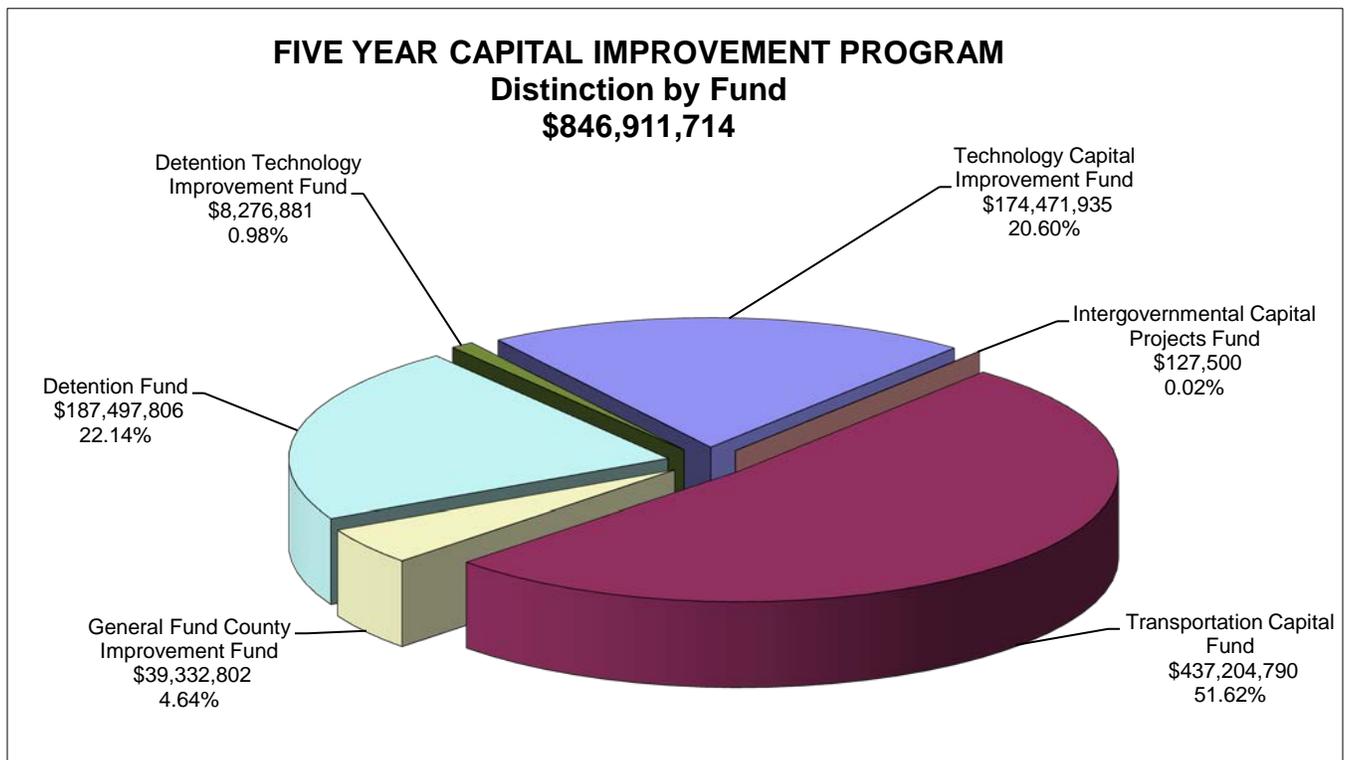
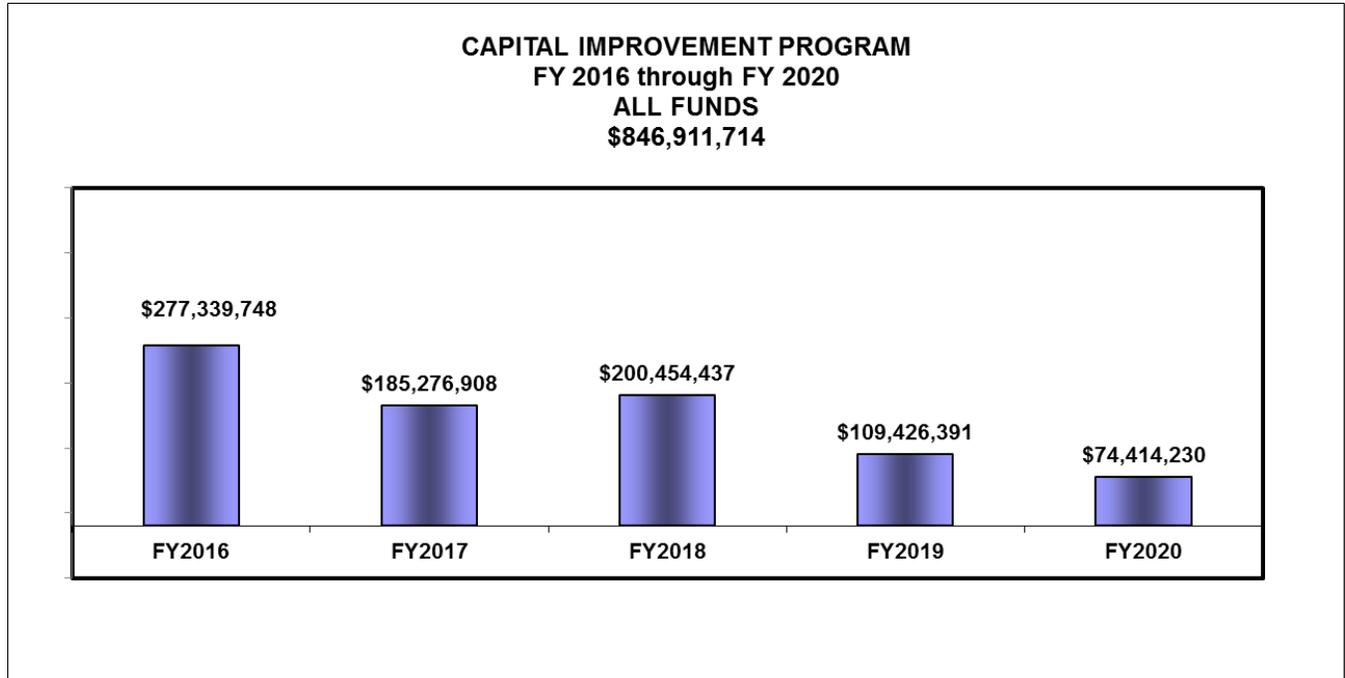
A significant portion of the FY 2015 Transportation Improvement Program (TIP) expenditures planned over the next five years will be for projects from the Arterial Street Life Cycle Program (ALCP) of the Maricopa Association of Governments (MAG) Regional Transportation Plan (RTP).

Completed Facility Capital Improvement Projects

ALL CAPITAL FUNDS	Previous Actuals	Projected FY 2015	Total Project	Completion
Security Building	4,460,004	85,000	5,965,858	December, 2014
SWAT Covered Parking	2,815,565	1,038	3,177,086	July, 2014
Sheriff Headquarters	77,226,114	731,736	84,759,510	September, 2014
Maximo Maintenance Mangement System	\$ 386,496	\$ 200,000	\$ 800,000	June, 2015
TOTAL	\$ 84,888,179	\$ 1,017,774	\$ 94,702,454	

Five Year CIP Budget

The CIP spans a five-year period beginning with Fiscal Year 2016 and ending Fiscal Year 2020. The total anticipated cost for projects presented in the Five Year FY 2016 CIP is \$846,911,714. This does not include dollars set aside in Project Reserve for future capital projects.



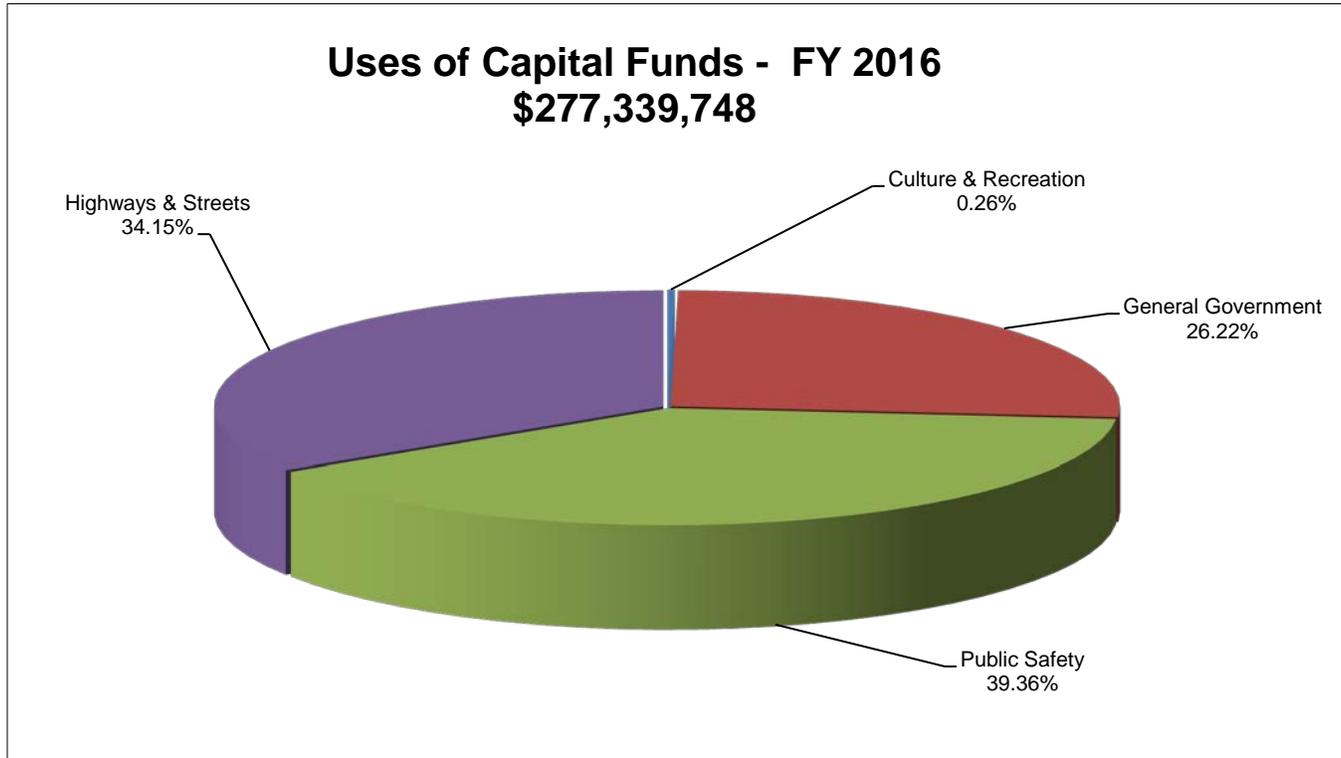
Five Year CIP Budget (continued)

It should be noted that over the five-year period, the cost of a project and its estimated completion date could vary from the initial plan due to changes in Board priorities, greater-than-anticipated costs, unforeseen events, and/or changes in funding assumptions. The following table highlights significant changes from the FY 2015 Capital Improvement Program. The FY 2015 Adopted budget has been restated to exclude project reserves set aside for future capital projects, consistent with the FY 2016 plan.

FY 2016 CAPITAL IMPROVEMENT PROGRAM				
Five-Year Total By Fund				
CIP Allocation by Fund	ADOPTED FY 2015 THROUGH FY 2019	TENTATIVE FY 2016 THROUGH FY 2020	(Increase)/ Decrease	
General Fund				
422 INTERGOVERNMENTAL CAPITAL PROJECTS	\$ 127,500	\$ 127,500	\$	-
445 GENERAL FUND COUNTY IMPROVEMENT	66,705,447	39,332,802		27,372,645
460 TECHNOLOGY CAPITAL IMPROVEMENT	214,108,344	174,471,935		39,636,409
<i>Subtotal General Fund</i>	\$ 280,941,291	\$ 213,932,237	\$	67,009,054
Special Revenue				
234 TRANSPORTATION CAPITAL PROJECT	\$ 312,024,090	\$ 437,204,790	\$	(125,180,700)
455 DETENTION CAPITAL PROJECTS	5,796,583	187,497,806		(181,701,223)
461 DETENTION TECHNOLOGY IMPROVEMENT	17,631,363	8,276,881		9,354,482
<i>Subtotal Special Revenue</i>	\$ 335,452,036	\$ 632,979,477	\$	(297,527,441)
TOTAL MARICOPA COUNTY	\$ 616,393,327	\$ 846,911,714	\$	(230,518,387)

FY 2016 CIP Budget

The largest portion of expenditures for the County’s five-year Capital Improvement Program is in General Government at 35.12%, with the largest project being the Infrastructure Refresh Phase 2, a Technology Project. Public Safety makes up the second largest portion of the Capital Improvement Program at 35.05% of the total with the Public Safety Radio System being the largest project, also a Technology Project. The remaining 29.84% encompasses funding for Transportation Projects (Highways and Streets) and Culture and Recreation.



The capital projects budget is Year 1 of the Five-Year Capital Improvement Program. The FY 2016 Maricopa County Capital Improvement Program budget is \$277.3 million and is comprised of projects for which funding has been clearly identified for the duration of the projects. Total budgeted expenditures by fund source compared with FY 2015 expenditures are shown in the table below.

CAPITAL BUDGET BY FUND				
FUND	FY 2015 ADOPTED	FY 2015 REVISED	FY 2015 FORECASTED	FY 2016 RECOMMENDED
General Fund				
422 INTERGOVERNMENTAL CAPITAL PROJECTS	\$ 127,500	\$ 127,500	\$ -	\$ 127,500
445 GENERAL FUND COUNTY IMPROVEMENT	38,945,102	36,687,502	6,424,254	32,696,737
460 TECHNOLOGY CAPITAL IMPROVEMENT	136,526,854	130,259,839	53,565,939	129,370,254
<i>Subtotal General Fund</i>	<i>\$ 175,599,456</i>	<i>\$ 167,074,841</i>	<i>\$ 59,990,193</i>	<i>\$ 162,194,491</i>
Special Revenue				
234 TRANSPORTATION CAPITAL PROJECT	\$ 82,578,500	\$ 82,089,011	\$ 79,627,808	\$ 94,370,570
455 DETENTION CAPITAL PROJECTS	5,796,583	5,813,742	3,315,936	12,497,806
461 DETENTION TECHNOLOGY IMPROVEMENT	15,330,136	13,081,900	7,106,246	8,276,881
<i>Subtotal Special Revenue</i>	<i>\$ 103,705,219</i>	<i>\$ 100,984,653</i>	<i>\$ 90,049,990</i>	<i>\$ 115,145,257</i>
TOTAL MARICOPA COUNTY	\$ 279,304,675	\$ 268,059,494	\$ 150,040,183	\$ 277,339,748

FY 2016 CIP Budget (continued)

The FY 2016 CIP budget includes 40 projects totaling \$277,339,748. This is \$1.9 million, or 0.01%, less than FY 2015, for the six CIP funds: Transportation Capital Project (234), Intergovernmental Capital Projects (422), General Fund County Improvement (445), Detention Capital Project Fund (455), General Fund Technology Improvement (460), and Detention Fund Technology Improvement (461).

234 TRANSPORTATION CAPITAL PROJECT	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
BRIDGE CONST/PRESERVATION	\$ 15,281,925	\$ 555,878	\$ 1,779,000	\$ 84,000	\$ 273,000	\$ 1,160,000	\$ 924,000	\$ 4,220,000	\$ 20,057,803
COUNTY ARTERIALS	17,646,644	12,791,589	10,626,000	20,521,500	43,625,000	-	-	74,772,500	105,210,733
DUST MITIGATION	2,569,037	4,352,872	11,211,000	9,959,000	3,226,500	-	-	24,396,500	31,318,409
INTELLIGENT TRANS SYST ITS	1,804,844	3,392,613	4,186,800	2,542,800	-	-	-	6,729,600	11,927,057
MAG ALCP PROJECTS	102,498,005	23,825,539	26,939,800	55,887,000	1,050,000	15,572,000	40,945,000	140,393,800	266,717,344
PARTNERSHIP SUPPORT	5,507,342	1,043,959	2,709,000	1,586,000	1,586,000	1,586,000	1,586,000	9,053,000	15,604,301
PAVEMENT CONST/PRESERVATION	8,517,773	13,500,083	16,988,740	7,901,000	9,102,500	6,641,000	6,300,000	46,933,240	68,951,096
RIGHT-OF-WAY	3,473,833	762,135	158,000	263,000	263,000	263,000	263,000	1,210,000	5,445,968
SAFETY PROJECTS	4,584,428	3,665,630	5,754,000	12,338,000	16,485,000	26,463,000	14,543,000	75,583,000	83,833,058
TRAFFIC IMPROVEMENTS	4,964,848	4,092,424	5,802,000	6,769,000	5,460,000	5,460,000	5,460,000	28,951,000	38,008,272
TRANSPORTATION ADMINISTRATION	8,566,130	10,112,335	6,536,230	2,061,230	2,488,230	2,763,230	2,713,230	16,562,150	35,240,615
TRANSPORTATION PLANNING	12,594,981	1,112,402	1,680,000	1,680,000	1,680,000	1,680,000	1,680,000	8,400,000	22,107,383
TOTAL FUND 234	\$ 188,009,790	\$ 79,207,459	\$ 94,370,570	\$ 121,592,530	\$ 85,239,230	\$ 61,588,230	\$ 74,414,230	\$ 437,204,790	\$ 704,422,039

422 INTERGOVERNMENTAL CAP PROJ	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
VULTURE MOUNTAIN STUDY	50,000	-	127,500	-	-	-	-	127,500	177,500
TOTAL FUND 422	\$ 50,000	\$ -	\$ 127,500	\$ -	\$ -	\$ -	\$ -	\$ 127,500	\$ 177,500

445 GENERAL FUND CTY IMPROV	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
CHAMBERS BUILDING	\$ -	\$ 245,500	\$ 2,127,591	\$ -	\$ -	\$ -	\$ -	\$ 2,127,591	\$ 2,373,091
CLERK OF SUP COURT REMODEL	-	-	-	-	-	-	-	-	-
COURT TOWER	206,486,883	25,535	911,412	-	-	-	-	911,412	207,423,830
EAST COURT IMPROVEMENTS	5,139,628	4,565,923	4,699,814	-	-	-	-	4,699,814	14,405,365
MARICOPA REGIONAL TRAIL SYSTEM	3,373,426	424,522	557,173	644,879	-	-	-	1,202,052	5,000,000
SECURITY BUILDING	4,460,004	85,000	-	-	-	-	-	-	4,545,004
SHERIFF HQ PROJECT	32,153,005	481,736	-	-	-	-	-	-	32,634,741
SOUTHWEST JUSTICE COURTS	620,246	595,000	23,413,814	5,991,186	-	-	-	29,405,000	30,620,246
SWAT COVERED PARKING	2,815,565	1,038	-	-	-	-	-	-	2,816,603
VULTURE MOUNTAIN	57,249	-	42,751	-	-	-	-	42,751	100,000
WEST COURT IMPROVEMENTS	-	-	944,182	-	-	-	-	944,182	944,182
TOTAL PROJECTS 445	255,106,006	6,424,254	32,696,737	6,636,065	-	-	-	39,332,802	300,863,062
PROJECT RESERVE 445	-	-	-	-	-	-	198,089,594	198,089,594	198,089,594
TOTAL FUND 445	\$ 255,106,006	\$ 6,424,254	\$ 32,696,737	\$ 6,636,065	\$ -	\$ -	\$ 198,089,594	\$ 237,422,396	\$ 498,952,656

455 DETENTION CAPITAL PROJECTS	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
4TH AVENUE JAIL	\$ 198,209	\$ 1,334,986	\$ 1,201,805	\$ -	\$ -	\$ -	\$ -	\$ 1,201,805	\$ 2,735,000
INTAKE TRANSFER RELEASE PROJECT	-	-	10,000,000	25,000,000	103,000,000	47,000,000	-	185,000,000	185,000,000
LOWER BUCKEYE JAIL	438,048	1,980,950	1,296,001	-	-	-	-	1,296,001	3,714,999
TOTAL PROJECTS 455	\$ 636,257	\$ 3,315,936	\$ 12,497,806	\$ 25,000,000	\$ 103,000,000	\$ 47,000,000	\$ -	\$ 187,497,806	\$ 191,449,999
PROJECT RESERVE 455	-	-	-	-	-	-	6,943,433	6,943,433	6,943,433
TOTAL FUND 455	\$ 636,257	\$ 3,315,936	\$ 12,497,806	\$ 25,000,000	\$ 103,000,000	\$ 47,000,000	\$ 6,943,433	\$ 194,441,239	\$ 198,393,432

460 TECHNOLOGY CAP IMPROVEMENT	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
BIX ROOM BY TE INFO EXCHANGE	\$ 90,329	\$ 34,225	\$ 4,374,901	\$ -	\$ -	\$ -	\$ -	\$ 4,374,901	\$ 4,499,455
COMPUTER AIDED MASS APPRAISAL	464,141	4,149,092	7,701,827	5,899,980	5,834,525	838,161	-	20,274,493	24,887,726
COUNTY TELEPHONE SYSTEM	11,827,931	2,800,000	14,458,269	-	-	-	-	14,458,269	29,086,200
ENTERPRISE DATA CENTER	25,098,834	5,850,000	14,388,694	-	-	-	-	14,388,694	45,337,528
ENTERPRISE RESOURCE PLANNING SYS	2,898,157	7,970,744	11,477,655	4,122,726	1,030,682	-	-	16,631,063	27,499,964
INFRASTRUCTURE REFRESH PHASE 1	4,438,957	6,427,166	1,393,288	-	-	-	-	1,393,288	12,259,411
INFRASTRUCTURE REFRESH PHASE 2	30,730,852	11,931,321	17,544,011	-	-	-	-	17,544,011	60,206,184
INTERNAL SERVICE DELIVERY SYSTEM	-	350,000	-	-	-	-	-	-	350,000
MAXIMO MAINTENANCE MGMT UPGRADE	386,496	200,000	-	-	-	-	-	-	586,496
PUBLIC SAFETY RADIO SYSTEM	33,645,251	12,298,763	58,031,609	22,025,607	5,350,000	-	-	85,407,216	131,351,230
SHERIFF HQ PROJECT IT INFRA	15,073,109	250,000	-	-	-	-	-	-	15,323,109
TREASURER TECH SYSTEM UPGRADE	255,195	1,304,628	-	-	-	-	-	-	1,559,823
TOTAL PROJECTS 460	\$ 124,909,252	\$ 53,565,939	\$ 129,370,254	\$ 32,048,313	\$ 12,215,207	\$ 838,161	\$ -	\$ 174,471,935	\$ 352,947,126
PROJECT RESERVE 460	-	-	8,440,177	-	-	-	27,018,951	35,459,128	35,459,128
TOTAL FUND 460	\$ 124,909,252	\$ 53,565,939	\$ 137,810,431	\$ 32,048,313	\$ 12,215,207	\$ 838,161	\$ 27,018,951	\$ 209,931,063	\$ 388,406,254

FY 2016 CIP Budget (continued)

461 DETENTION TECH CAP IMPROVEMENT	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
CHS ELECTRONIC HEALTH RECORDS	\$ 4,489,746	\$ 1,406,246	\$ 2,455,284	\$ -	\$ -	\$ -	\$ -	\$ 2,455,284	\$ 8,351,276
JAIL MGMT INFORMATION SYSTEM	1,070,363	200,000	1,229,637	-	-	-	-	1,229,637	2,500,000
JAIL SECURITY SYSTEM UPGRADE	20,608,041	5,500,000	4,591,960	-	-	-	-	4,591,960	30,700,001
TOTAL PROJECTS 461	\$ 26,168,150	\$ 7,106,246	\$ 8,276,881	\$ -	\$ -	\$ -	\$ -	\$ 8,276,881	\$ 41,551,277
PROJECT RESERVE	-	-	25,000,000	-	-	-	-	25,000,000	25,000,000
TOTAL FUND 461	\$ 26,168,150	\$ 7,106,246	\$ 33,276,881	\$ -	\$ -	\$ -	\$ -	\$ 33,276,881	\$ 66,551,277

Operating Budget Impacts

A direct relationship exists between Maricopa County’s capital and operating budgets. Operating cost estimates are the anticipated annual costs to operate capital improvements upon completion or acquisition. Completed capital projects generally require additional operating budget resources for upkeep, maintenance, security, and other costs associated with additional acreage, mileage, or space.

Future operating costs related to new capital improvements or acquisitions through the CIP are carefully considered before project commitments are made. It is the County’s philosophy and policy that new capital projects will be undertaken only if future operating revenues are reasonably estimated to be sufficient to support associated future operating costs. Operating costs associated with new facilities are budgeted by the user department in conjunction with the partnering department such as Facilities Management and Enterprise Technology. Estimated operating costs, as well as anticipated savings in lease costs and operating costs are factored into the County’s ten-year financial forecast.

Operating costs vary for each project. Thus, the operating cost for each project can be found in the project detail.

Facility Project Detail

Chambers Building Remodel

Project Location: 301 S. 4th Avenue – Phoenix
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): None
 Scheduled Completion Date: June 2016

Project Purpose Statement



The purpose of the Chambers building remodel is to restore the exterior of the historic Chambers Transfer & Storage Company building and interior remodeling which houses the Office of Enterprise Technology. The remodel is needed to prolong the life of the building and to bring organizational efficiencies to the Office of Enterprise Technology. Built in 1923, the Chambers Transfer & Storage Company building is registered with the Phoenix Historic Property Register and the National Register of Historic Places.

Project Description

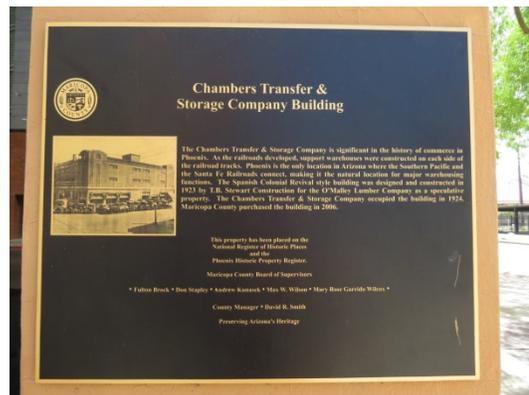
The Chambers Building remodel involves the restoration of the north and west exterior walls of the building. In addition to the exterior work, the Chambers Building will also undergo interior tenant improvements in the basement and the other three floors of the building.

Funding/Cost Summary

CHAMBERS BUILDING REMODEL	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ -	\$ 245,500	\$ 2,127,591	\$ -	\$ -	\$ -	\$ -	\$ 2,127,591	\$ 2,373,091
Project Total	\$ -	\$ 245,500	\$ 2,127,591	\$ -	\$ -	\$ -	\$ -	\$ 2,127,591	\$ 2,373,091

Operating Cost Summary

Not applicable.



Court Tower

Project Location: 175 W. Madison Street – Phoenix
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): None
 Scheduled Completion Date: February 2012 - Completed

Project Purpose Statement



The purpose of the Facility Construction Management Activity is to provide new, retrofitted, renovated or remodeled facility project delivery services to Maricopa County Departments so they can occupy facilities that meet their functional needs and are delivered within budget and on schedule to deliver services to residents. The new Court Tower will serve as the anchor facility for the full service downtown courthouse square. As a key component of that design, it is instrumental in providing improved accessibility, more efficient and effective court services to the public while addressing Maricopa County’s rapidly growing population.

Project Description

The new Court Tower was dedicated on February 14, 2012, and began full court operations the same month. Final closeout of the project continues with moderate additions/corrections remaining. The carryover funding will provide the opportunity to revisit items that were put on hold as the project closed out. It is anticipated that the project will come in two to three percent below the original budget of \$340 million.

Funding/Cost Summary

COURT TOWER	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
440 - FINANCING SERIES 2007	\$ 48,269,919	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	48,269,919
441 - FINANCING SERIES 2008	46,606,145	-	-	-	-	-	-	-	46,606,145
445 - GENERAL FUND CTY IMPROV	206,486,888	25,535	911,412	-	-	-	-	911,412	207,423,835
455 - DETENTION CAPITAL PROJECTS	28,391,973	-	-	-	-	-	-	-	28,391,973
Project Total	\$ 329,654,925	\$ 25,535	\$ 911,412	\$ -	\$ -	\$ -	\$ -	\$ 911,412	\$ 330,591,872

Operating Cost Summary

Operational maintenance is budgeted within Facilities Management’s major maintenance and operational maintenance program.



East Court Building Improvements

Project Location: 101 W. Jefferson St. – Phoenix
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): None
 Scheduled Completion Date: June 2016

Project Purpose Statement



Maricopa County completed a comprehensive Courts Master Plan in FY 2014, which identified the current and future needs of the County's Court system. The Courts Master Plan identified that the shell space on the 8th floor of the East Court Building was a suitable location for 4 new Superior Court Rooms because of its close proximity to various Superior Court Rooms in the Downtown Phoenix area.

Project Description

The East Court Building Improvement Project will consist of the construction of 4 new Superior Court Rooms and the remodel of the 8th floor lobby, as the current space is vacant shell space.

Funding/Cost Summary

CHAMBERS BUILDING REMODEL	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ -	\$ 245,500	\$ 1,127,591	\$ -	\$ -	\$ -	\$ -	\$ 1,127,591	\$ 1,373,091
Project Total	\$ -	\$ 245,500	\$ 1,127,591	\$ -	\$ -	\$ -	\$ -	\$ 1,127,591	\$ 1,373,091

Operating Cost Summary

Not applicable.



Fourth Avenue Jail Projects

Project Location: 201 S. Fourth Avenue – Phoenix
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): Sheriff's Office
 Scheduled Completion Date: June 2016

Project Purpose Statement



The Cell Door Release Improvements at the Fourth Avenue Jail are necessary to create safe and secure cells for an increasing number of inmates transitioning from wanting to cause harm to themselves back to standard classified housing, and while still under mental health care. In addition, in the event of a failure of the automated pneumatic release systems or the electronic control systems, the current cell locking devices require a manual release procedure that cannot be completed by jail security staff in a safe and timely manner.

Project Description

The Fourth Avenue Jail Project includes improving the emergency door release system for cell doors throughout the jail by fabricating and installing a new manual lock device for approximately 2,400 cell doors. Funding continues this project which began in FY 2014.

Funding/Cost Summary

CELL DOOR RELEASE FAJ	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
455 - DETENTION CAPITAL PROJECTS	\$ 69,058	\$ 1,174,135	\$ 1,201,805	\$ -	\$ -	\$ -	\$ -	\$ 1,201,805	\$ 2,444,998
Project Total	\$ 69,058	\$ 1,174,135	\$ 1,201,805	\$ -	\$ -	\$ -	\$ -	\$ 1,201,805	\$ 2,444,998

Operating Cost Summary

Not Applicable.



Intake Transfer and Release Jail

Project Location: 3000 W. Lower Buckeye Rd. – Phoenix
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): Sheriff's Office
 Scheduled Completion Date: June 2019

Project Purpose Statement



The Intake, Transfer and Release Jail Project will provide additional beds and reduce the time to process intakes currently being experienced at the 4th Avenue Jail. The project is expected to reduce transportation costs and eliminate the high cost of maintaining the existing Durango Jail. The project is consistent with the Jail Master Plan completed in 2014.

Project Description

The Intake, Transfer & Release Jail Facility (ITR) includes the construction of a new jail and partial demolition of the existing facility at the Durango Campus. The facility will improve intake requirements and meet Court mandated times. The facility also offers a flexible open plan that serves short-term needs of intake process without additional transfers and relocations that add time and cost to processing. The facility serves the needs of pre-sentencing.

Funding/Cost Summary

INTAKE TRANSFER RELEASE JAIL	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
455 - DETENTION CAPITAL PROJECTS	\$ -	\$ -	\$ 10,000,000	\$ 25,000,000	\$ 103,000,000	\$ 47,000,000	\$ -	\$ 185,000,000	\$ 185,000,000
Project Total	\$ -	\$ -	\$ 10,000,000	\$ 25,000,000	\$ 103,000,000	\$ 47,000,000	\$ -	\$ 185,000,000	\$ 185,000,000

Operating Cost Summary

Operating costs have not been determined.

Lower Buckeye Jail Projects

Project Location: 3250 W. Lower Buckeye Rd. – Phoenix
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): Sheriff's Office
 Scheduled Completion Date: June 2016

Project Purpose Statement



The Cell Door Release Improvements at the Lower Buckeye Jail are necessary to create safe and secure cells for an increasing number of inmates transitioning from wanting to cause harm to themselves back to standard classified housing, and while still under mental health care. In addition, in the event of a failure of the automated pneumatic release systems or the electronic control systems, the current cell locking devices require a manual release procedure that cannot be completed by jail security staff in a safe and timely manner.

Project Description

The Lower Buckeye Jail Project will include improving the emergency door release system for cell doors throughout the jail by fabricating and installing a new manual lock device for approximately 2,400 cell doors. Funding continues this project which began in FY 2014.

Funding/Cost Summary

CELL DOOR RELEASE LBJ	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
455 - DETENTION CAPITAL PROJECTS	\$ 82,225	\$ 1,176,772	\$ 1,296,001	\$ -	\$ -	\$ -	\$ -	1,296,001	2,554,998
Project Total	\$ 82,225	\$ 1,176,772	\$ 1,296,001	\$ -	\$ -	\$ -	\$ -	1,296,001	2,554,998

Operating Cost Summary

Not applicable.



Maricopa Regional Trail System

Project Location: Various
 County Districts: All
 Managing Department: Parks & Recreation
 Project Partner(s): Maricopa Trail & Park Foundation
 Scheduled Completion Date: Estimated June 2017

Project Purpose Statement



The purpose of the Maricopa Trail project is to provide an accessible outdoor recreational experience for the people who live and work locally, so they may travel along the trail as a pathway to the Parks. In addition it will provide open space corridors to protect natural and cultural resources from commercial development. The Maricopa Trail program will design and build a regional trail to connect the Maricopa County Parks with a shared use, non-motorized linear park experience. It will link communities and assist them in becoming more livable by creating open space corridors to protect natural and cultural resources. It will provide enhanced health, educational, multimodal travel, tourism and recreational opportunities for residents and visitors.

Project Description

The Maricopa County Regional Trail System Plan was adopted by the Board of Supervisors in 2004. In 2007, 8.8 miles of trail was built to link Spur Cross Ranch Conservation Area and Cave Creek Regional Park. Another 8 miles of trail was built in the area east of Anthem along Rodger Creek to connect to Cave Creek Park in 2008. In 2009, the County continued to build trails connecting Lake Pleasant to Anthem at Interstate 17. Parks completed the trail connecting Lake Pleasant to Anthem at Interstate 17 and also built trailheads at Lake Pleasant, 7th Street and Linda Lane, and on the Flood Control District McMicken Dam in 2011. Parks also built one mile of trail on the west end of South Mountain Park. In 2012, Parks provided a connection from White Tank Mountain Park to McMicken Dam and outfall components connecting Queen Creek and Sonoqui Wash. In 2013, Parks completed 12.4 miles of trail in Tempe and the Town of Guadalupe. Parks also began work with the US Corps of Engineers to design a trailhead at Tres Rios and 115th Avenue. In 2014, Parks completed an additional 12 miles of trail and anticipate to have completed a total of 212.5 miles by the end of FY 2015.

Funding/Cost Summary

MARICOPA REGIONAL TRAIL SYSTEM	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
422 - INTERGOVERNMENTAL CAP PROJ	\$ 996,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 996,937
445 - GENERAL FUND CTY IMPROV	3,334,736	424,522	1,114,346	644,879	-	-	-	1,759,225	5,518,483
Project Total	\$ 4,331,673	\$ 424,522	\$ 1,114,346	\$ 644,879	\$ -	\$ -	\$ -	\$ 1,759,225	\$ 6,515,420

Operating Cost Summary

Not Applicable.

Southwest Co-located Justice Courts

Project Location: Avondale
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): None
 Scheduled Completion Date: June 2017

Project Purpose Statement



The purpose of the Southwest Co-located Justice Courts project is to house the White Tank, Country Meadows, Agua Fria, and Maryvale Justice Courts in one central location. By doing so, the County will save money and reduce the amount of leased space the County currently has. In addition, Maricopa County residents, in the western portion of the County, will have a centralized location for Justice Court Services.

Project Description

The project is for the design and construction of the Maricopa County Southwest Co-located Justice Courts. The project will provide architectural design, civil engineering and soil testing and the construction of a single story 60,000 square foot facility to house the White Tank, Country Meadows, Agua Fria, and Maryvale Justice Courts, as well as providing space for a future precinct.

Funding/Cost Summary

SOUTHWEST JUSTICE COURTS	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ 620,247	\$ 595,000	\$ 23,413,814	\$ 5,991,186	\$ -	\$ -	\$ -	\$ 29,405,000	\$ 30,620,247
Project Total	\$ 620,247	\$ 595,000	\$ 23,413,814	\$ 5,991,186	\$ -	\$ -	\$ -	\$ 29,405,000	\$ 30,620,247

Operating Cost Summary

Operating costs have not been determined.

North View



East View



West View



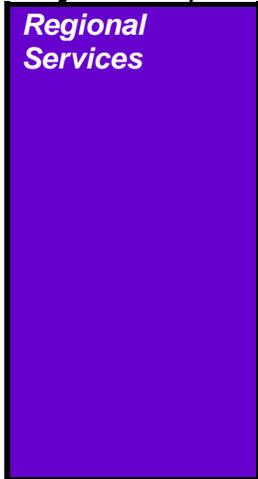
South View



Vulture Mountain Study

Project Location: Wickenburg
 County District: 4
 Managing Department: Parks & Recreation
 Project Partner(s): Bureau of Land Management
 Scheduled Completion Date: To Be Determined

Project Purpose Statement



The purpose of the Vulture Mountain Cooperative Recreation Area project is to move forward with acquiring and managing the area as a county-managed park for both residents and visitors so they will have natural open space preserved into the future. The area is currently being managed under BLM's multiple use philosophy which allows, mining, cattle grazing, off-highway vehicle use and a wide variety of other recreational uses in a relatively unsupervised manner. As the County continues to grow in and around the Wickenburg area, more active management will be required to preserve the integrity of the area. Protecting the area as a County-managed recreation area will allow for greater management of the site resulting in more controlled use of the area and greater visitor and resident satisfaction. Maricopa County Parks and BLM have been working with the Town of Wickenburg to assure quality of life and economic benefits provided by the area will be enhanced through park development and management, while preserving the unique western flavor of the community.

Project Description

In January 2012, the Board of Supervisors approved Maricopa County Parks and Recreation's (Parks) Vulture Mountain's Cooperative Recreation Area Master Plan. This is a multi-year and phased response to the public's desire for additional access to park lands. When complete, this will add approximately 71,000 acres to the MCPRD system. Phase one of the plan calls for the Department to take over management and operation of the Hassayampa River Preserve.

Funding/Cost Summary

VULTURE MOUNTAIN	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
422 - INTERGOVERNMENTAL CAP PROJ	\$ 50,001	\$ -	\$ 127,500	\$ -	\$ -	\$ -	\$ -	\$ 127,500	\$ 177,501
445 - GENERAL FUND CTY IMPROV	47,179	10,070	42,751	-	-	-	-	42,751	100,000
Project Total	\$ 97,180	\$ 10,070	\$ 170,251	\$ -	\$ -	\$ -	\$ -	\$ 170,251	\$ 277,501

Operating Cost Summary

Not Applicable.

West Court Building Improvements

Project Location: 111 S. 3rd Ave. – Phoenix
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): None
 Scheduled Completion Date: June 2016

Project Purpose Statement



During the demolition of the East Court floors 6-9 project performed in 2012 it was discovered that the return air shaft contained asbestos. Based upon these findings and knowing that the West Court was built at the same time, a survey was performed on the West Court return air shaft. It was also found to contain asbestos. The West Court Shaft Abatement Project is necessary to eliminate public and employee environmental and health concerns.

Project Description

The West Court Building Improvements Project consists of the abatement of the entire return air shaft within the West Court Building. This is necessary to eliminate and environmental concerns and to ensure the safety of all within the building.

Funding/Cost Summary

CHAMBERS BUILDING REMODEL	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ -	\$ 245,500	\$ 1,127,591	\$ -	\$ -	\$ -	\$ -	\$ 1,127,591	\$ 1,373,091
Project Total	\$ -	\$ 245,500	\$ 1,127,591	\$ -	\$ -	\$ -	\$ -	\$ 1,127,591	\$ 1,373,091

Operating Cost Summary

Not applicable.

Technology Project Detail

BIX Room Byte Info Exchange Project

Project Location: 111 S. Third Avenue – Phoenix
 Managing Department: Enterprise Technology
 Project/Community Partner(s): None
 Scheduled Completion Date: June 2015

Project Purpose Statement



This infrastructure is critical to the distribution of secure telecommunications, radio frequency, and high speed data services across a vast network of local and remote IT installations. While a data center provides the heart of an organization’s server and storage environment, a BIX Room provides an organization’s network connectivity as it is the entrance point for all communications into, out of, and within that organization.

Project Description

The Building Industry Cross-connect (BIX) Room is a technology equipment room located in the lower level of the West Court Building and is the central entrance point for most of the internet, network, and voice communication services that support Maricopa County. Thus, it is critical for maintaining County communications and business operations. Expected outcomes for this project include resolution to the significant issues outlined in a recently completed comprehensive third-party study of the BIX Room that was conducted by industry experts. This study characterized the BIX Room as a significant operational risk. Therefore, an expected outcome is the remediation of the room’s weaknesses as outlined in the study.

Funding/Cost Summary

BIX ROOM BYTE INFO EXCHANGE	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 90,330	\$ 34,225	\$ 7,374,901	\$ -	\$ -	\$ -	\$ -	\$ 7,374,901	\$ 7,499,456
Project Total	\$ 90,330	\$ 34,225	\$ 7,374,901	\$ -	\$ -	\$ -	\$ -	\$ 7,374,901	\$ 7,499,456

Operating Cost Summary

Not Applicable.

CHS Electronic Health Records

Project Location: System-wide
 Managing Department: Correctional Health Services
 Project/Community Partner(s): Enterprise Technology
 Scheduled Completion Date: June 2016

Project Purpose Statement



Ancillary products, services, and interfaces will provide: Enhanced quality of care, access and management of data, accuracy of management of data efficiency of processes, compliance with various law suits and accreditation and enhance continuity of care within the jail setting as well as through the community

Project Description

Purchase and implement various ancillary products, services, and interfaces for the Electronic Health Record (EHR) System.

Products include Health Needs Request System, Biometrics, Kiosk's, Vital Machines, and Telemed Video Conferencing.

Interfaces include Scheduled Court Events, Radiology, Parmacueticals, ICIJIS, Labs, Continuity of Care Documents (multiple locations), Inmate Fund Canteen System, Biometrics, State Health exchange(s), Police Departments, Re-Entry Programs, Arizona Health Care Cost Containment System (AHCCCS), Maricopa County Adult Probation, and Health Needs Request.

Hardware includes laptops, tablets, and miscellaneous hardware to access the EHR system. As the EHR system increases in size (data) and the SQL servers age, the additional purchase of storage and SQL servers.

Miscellaneous types of services include back scanning documents into the EHR system, enhancements to the EHR system, and electronic faxing from the EHR system to various off-site facilities, ongoing various as necessary.

Funding/Cost Summary

CHS ELECTRONIC HEALTH RECORDS	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
461 - DETENTION TECH CAP IMPROVEMEN	\$ 4,489,744	\$ 1,406,246	\$ 154,057	\$ 2,301,227	\$ -	\$ -	\$ -	\$ 2,455,284	\$ 8,351,274
Project Total	\$ 4,489,744	\$ 1,406,246	\$ 154,057	\$ 2,301,227	\$ -	\$ -	\$ -	\$ 2,455,284	\$ 8,351,274

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	828,000	856,980	871,974	902,493	-
Capital Expenses	-	-	-	-	-
Total	\$ 828,000	\$ 856,980	\$ 871,974	\$ 902,493	\$ -

Computer Aided Mass Appraisal

Project Location: 111 S. Third Avenue – Phoenix
 Managing Department: Enterprise Technology
 Project/Community Partner(s): None
 Scheduled Completion Date: June 2015

Project Purpose Statement



The Assessor’s current homegrown Computer Aided Mass Appraisal (CAMA) system was built in the early 1990’s utilizing client/server architecture with an unsupported Oracle forms front-end (user interface). Incremental changes have been made to the system over the years and the system has mushroomed into many processes and functions that are not supporting the Assessor’s Office business functions effectively. Users have to navigate through a multitude of screens to accomplish business functions that would normally take a few clicks. Data integrity issues are prevalent and current data architecture doesn’t lend itself to robust integration with other Assessor systems like Marshall & Swift, Apex, etc.

Project Description

The MARS Project is a Windows-based computer-aided mass appraisal (CAMA) software project. The software elements included are designed for real estate valuation including cost and comparison sales, data maintenance, sales analysis, reporting and query, image display, personal property valuation, and income capitalization. This software will be implemented to support the maintenance and enhancement of real and personal property records to effectively administer all laws and regulations for Maricopa County property owners so that all ad valorem property is fairly and equitably valued.

Funding/Cost Summary

COMPUTER AIDED MASS APPRAISAL	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 464,141	\$ 4,149,092	\$ 7,701,827	\$ 5,899,980	\$ 5,834,525	\$ 838,161	\$ -	\$ 20,274,493	\$ 24,887,726
Project Total	\$ 464,141	\$ 4,149,092	\$ 7,701,827	\$ 5,899,980	\$ 5,834,525	\$ 838,161	\$ -	\$ 20,274,493	\$ 24,887,726

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	-	-	-	613,875	638,400
Capital Expenses	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ 613,875	\$ 638,400

County Telephone System

Project Location: All County Departments/Locations
 Managing Department: Enterprise Technology
 Project/Community Partner(s): All County IT Groups
 Scheduled Completion Date: June 2016

Project Purpose Statement



The purpose of the County Telephone System Project is to provide a sustainable and reliable mechanism for citizens to call the County to seek information and conduct business, as well as ensuring County employees have the proper tools to do their jobs. The County's Nortel SL100 system has operated within the County for 15 years and has surpassed end-of-life. The current system components continuously fail, resulting in increasingly prolonged outages to departments and users as support and parts are becoming increasingly scarce.

Project Description

The purpose of the County Telephone System project is to replace the current end-of-life Nortel SL100 phone system county-wide. OET is working with AVAYA to install the new phone system that will include unified communications (UC) and video conferencing services using Voice over Internet Protocol (VoIP) and Session Initiation Protocol (SIP) technologies. During system installation, OET works with each County department to understand their current business needs and to identify opportunities to improve business processes with the new technologies. It is important to note that the VoIP Unified Communications project is dependent on the completion of the County's network infrastructure refresh projects.

Funding/Cost Summary

COUNTY TELEPHONE SYSTEM	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 11,827,936	\$ 2,800,000	\$ 14,458,269	\$ -	\$ -	\$ -	\$ -	\$ 14,458,269	\$ 29,086,205
Project Total	\$ 11,827,936	\$ 2,800,000	\$ 14,458,269	\$ -	\$ -	\$ -	\$ -	\$ 14,458,269	\$ 29,086,205

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	1,924,057	1,949,057	1,724,057	1,724,057	1,724,057
Capital Expenses	-	-	-	-	-
Total	\$ 1,924,057	\$ 1,949,057	\$ 1,724,057	\$ 1,724,057	\$ 1,724,057

Enterprise Data Center

Project Location: Phoenix
 Managing Department: Enterprise Technology
 Project/Community Partner(s): None
 Scheduled Completion Date: June 2016

Project Purpose Statement



Date centers within the County, which are the critical foundation of the County's ability to provide essential IT services to departments and citizens, including public safety departments, do not meet acceptable standards for an enterprise operation of the County's size. Moreover, the current environment creates unacceptable risk of failure and is costly to maintain or improve, as detailed in the Data Center Co-location study commissioned by OET and developed by a nationally recognized vendor.

Project Description

The Data Center is the critical foundation of the County's ability to provide essential IT services to departments and citizens. It is a computer room fundamentally designed to be secure, reliable, and resilient to failures, thus earning the name "data center." Very few IT systems outside of companies like Google are designed to survive a data center outage without significant downtime and data loss; Maricopa County systems are no exception. Many County departmental computer rooms are woefully out of date, exposing the County to significant risk and are uneconomical to maintain or improve. The Data Center Co-location project will allow County departments to move technology into a co-located, dedicated, and purpose built data center as opposed to housing equipment within employee/customer related buildings. The plan also includes the implementation of a robust Optical Network System (ONS) capable of providing fiber network connectivity to the co-located facility. This project will provide a strong foundation for the future of County IT.

Funding/Cost Summary

ENTERPRISE DATA CTNR CT	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 25,098,834	\$ 5,850,000	\$ 14,388,694	\$ -	\$ -	\$ -	\$ -	\$ 14,388,694	\$ 45,337,528
Project Total	\$ 25,098,834	\$ 5,850,000	\$ 14,388,694	\$ -	\$ -	\$ -	\$ -	\$ 14,388,694	\$ 45,337,528

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	2,772,000	2,910,600	3,056,130	3,208,936	3,369,384
Capital Expenses	-	-	-	-	-
Total	\$ 2,772,000	\$ 2,910,600	\$ 3,056,130	\$ 3,208,936	\$ 3,369,384

Enterprise Resource Planning System

Project Location: Phoenix
 Managing Department: Enterprise Technology
 Project/Community Partner(s): Department of Finance, Office of Management and Budget, and Office of Procurement Services.
 Scheduled Completion Date: September 2016

Project Purpose Statement



The County's current budget, financial, and procurement systems are not fully integrated and are a mix of custom developed software and commercial off-the-shelf applications. The new Enterprise Resource Planning (ERP) system will modernize and transform the County's budgeting, financial, and procurement systems, including integration with the existing human resource management system, to improve the timeliness and accuracy of critical information sharing necessary to provide transparency for staff and leadership.

Project Description

The scope of the (ERP) system includes Performance Budgeting, Financials and Procurement. The system will be implemented in three phases: Envision, Create and Achieve.

The Envision Phase develops a comprehensive implementation blueprint - determining exactly how the system will be implemented for Maricopa County. CGI and County staff will prototype business requirements using the actual ERP software. Based on prototyping results, CGI will develop a fit-gap analysis and implementation road-map. The Envision Phase started in November 2013 and was completed in July 2014.

The Create Phase includes configuring the ERP software; developing software needed for data conversion, interfaces and reports; and developing training and change management materials. The Create Phase began in July 2014 and will be completed in January 2016.

The Achieve Phase integrates all system components built in the Create Phase and prepares the County for full-scale cut-over and system implementation. Several key activities include user training and acceptance testing. The County will go live on the new ERP system in July 2016. The Achieve Phase will begin in February 2016 and will be completed in September 2016 including post implementation support.

Funding/Cost Summary

ENTERPRISE RES PLANNING SYSTEM	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 2,898,157	\$ 7,970,744	\$ 11,477,655	\$ 4,122,726	\$ 1,030,682	\$ -	\$ -	\$ 16,631,063	\$ 27,499,964
Project Total	\$ 2,898,157	\$ 7,970,744	\$ 11,477,655	\$ 4,122,726	\$ 1,030,682	\$ -	\$ -	\$ 16,631,063	\$ 27,499,964

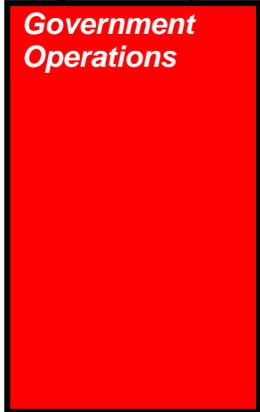
Operating Cost Summary

Operating Budget Impact	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	2,166,203	2,612,451	2,612,451	2,755,431	2,755,431
Capital Expenses	-	-	-	-	-
Total	\$ 2,166,203	\$ 2,612,451	\$ 2,612,451	\$ 2,755,431	\$ 2,755,431

Infrastructure Refresh Phase 1

Project Location: Downtown Locations – Phoenix
 Managing Department: Enterprise Technology
 Project/Community Partner(s): None
 Scheduled Completion Date: June 2016

Project Purpose Statement



The County’s current network infrastructure at the Downtown Campus does not meet the Office of Enterprise Technology and industry minimum standards to ensure a reliable, secure, and supportable infrastructure required for the County to do business and serve the citizens.

The network equipment at the identified sites has reached end-of-life and therefore creates unnecessary risk of failure, which would disrupt County operations at the sites. Inaction would result in: 1) Network outages/downtime and can adversely affect the way customers conduct business; 2) Inability to replace defective parts or broken parts on outdated network equipment; 3) Premature network equipment failure due to inadequate cooling; and 4) Increased maintenance costs due to aged equipment support requirements.

Project Description

A reliable network is essential to ensuring all County employees have access to the business applications and systems they utilize each day to carry out their responsibilities in serving the public. The Downtown Zone 2 Refresh project is focused on the Downtown Campus having a Zone 2 presence and is designed to improve network service delivery.

The outcomes for this project include: 1) Cable pathways and conduits that provide the ability to expand the network; 2) Telecom rooms that have adequate or better power, cooling, security, and monitoring requirements; 3) Cabling bandwidth that meets or exceeds the demands for video, voice, and data networking services; 4) Comprehensive network gear that is built with redundancy; 5) Secure WiFi services; 6) A network that is architected and supported by industry subject matter experts to operate in an ‘always on – always connected’ fashion – 24/7; and 7) Improved security of equipment and, more importantly, the data contained within the equipment.

Funding/Cost Summary

PHASE I ZONE 2 DOWNTOWN	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 4,438,958	\$ 6,427,166	\$ 1,393,288	\$ -	\$ -	\$ -	\$ -	\$ 1,393,288	\$ 12,259,412
Project Total	\$ 4,438,958	\$ 6,427,166	\$ 1,393,288	\$ -	\$ -	\$ -	\$ -	\$ 1,393,288	\$ 12,259,412

Operating Cost Summary

Not Applicable.

Infrastructure Refresh Phase 2

Project Location: Downtown Locations – Phoenix
Managing Department: Enterprise Technology
Project/Community Partner(s): None
Scheduled Completion Date: June 2016

Project Purpose Statement

**Government
Operations**

The County's current network infrastructure at the Durango and Southeast Campus, and Remote Site Locations do not meet the Office of Enterprise Technology and industry minimum standards to ensure a reliable, secure, and supportable infrastructure required for the County to do business and serve the citizens.

Project Description

A reliable network is essential to ensuring all County employees have access to the business applications and systems they utilize each day to carry out their responsibilities in serving the public.

The outcomes for this project include: 1) Cable pathways and conduits that provide the ability to grow the network; 2) Telecom rooms that have adequate or better power, cooling, security, and monitoring requirements; 3) Cabling bandwidth that meets or exceeds the demands for video, voice, and data networking services; 4) Comprehensive network gear that is built with redundancy, 5) Secure WiFi services; 6) A network that is architected and supported by industry subject matter experts to operate in an 'always on – always connected' fashion – 24/7; and 7) Improved security of equipment and the data contained within equipment.

Durango Campus: The project is focused on the Durango Campus having a Zone 2 and 3 presence and is designed to improve network service delivery. The project will complete the Durango Campus Zone 2 and 3 refresh in FY 2015 with continued user migration into FY 2016.

Southeast Regional Facility: The project is focused on the Southeast Regional Facility having a Zone 2 and 3 presence and is designed to improve network service delivery. The project will complete the Durango Campus Zone 2 and 3 refresh in FY 2015 with continued user migration into FY 2016.

Remote Site Locations: Phase I of the project is focused on 41 buildings within the Maricopa County region having a Zone 2 and 3 presence and is designed to improve network service delivery, where SL100 phone system reside. Phase I was started in FY 2015 and is scheduled to be completed in FY 2016. Phase 2 of the project will focus on locations without the SL100, but with the greatest need and is scheduled to begin in FY 2016.

Infrastructure Refresh Phase 2 (Continued)

Funding/Cost Summary

INFRASTRUCTURE REFRESH PH II	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
PHASE II ZONE 2 DURANGO	\$ 8,445,487	\$ 4,800,000	\$ 2,293,353	\$ -	\$ -	\$ -	\$ -	\$ 2,293,353	\$ 15,538,840
PHASE II ZONE 2 SOUTHEAST	1,738,731	1,950,000	1,378,245	-	-	-	-	1,378,245	5,066,976
PHASE II ZONE 2 REMOTE	14,414	950,000	4,351,195	-	-	-	-	4,351,195	5,315,609
PHASE II ZONE 3 DURANGO	16,526,324	240,000	-	-	-	-	-	-	16,766,324
PHASE II ZONE 3 SOUTHEAST	3,910,089	1,491,321	182,856	-	-	-	-	182,856	5,584,266
PHASE II ZONE 3 REMOTE	95,813	2,500,000	9,338,362	-	-	-	-	9,338,362	11,934,175
Project Total	\$ 30,730,858	\$ 11,931,321	\$ 17,544,011	\$ -	\$ -	\$ -	\$ -	\$ 17,544,011	\$ 60,206,190

Operating Cost Summary

Not Applicable.

Jail Management Information System

Project Location: County Jail Facilities – Phoenix
 Managing Department: Sheriff’s Office
 Project/Community Partner(s): None
 Scheduled Completion Date: June 2016

Project Purpose Statement



The purpose of the Jail Management Information System Program is to ensure the accurate and reliable management of the classification and movement of defendants and inmates at the jail facilities so that staff and inmates’ activities can be safe and monitored.

Project Description

The Jail Management Information System project was approved by the Board in January 2013. The project funds the design phase and consultant work to allow for the selection of a replacement automation system for the management and classification of in-custody defendants and inmates by the Maricopa County Sheriff’s Office.

Funding/Cost Summary

JAIL MGMT INFORMATION SYSTEM	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
461 - DETENTION TECH CAP IMPROVEMEN	\$ 1,070,364	\$ 200,000	\$ 1,229,637	\$ -	\$ -	\$ -	\$ -	\$ 1,229,637	\$ 2,500,001
Project Total	\$ 1,070,364	\$ 200,000	\$ 1,229,637	\$ -	\$ -	\$ -	\$ -	\$ 1,229,637	\$ 2,500,001

Operating Cost Summary

Operating costs have not been determined.

Jail Security System Upgrade

Project Location: County Jail Facilities – Phoenix
 Managing Department: Facilities Management
 Project/Community Partner(s): Sheriff's Office
 Scheduled Completion Date: June 2016

Project Purpose Statement



The existing Jail Security and Surveillance Systems have become technologically outdated and maintenance support and replacement parts are more expensive to purchase or are no longer available. The system is at the end of its normal life cycle and is not able to be supported by the industry causing hardware and software repairs to be difficult. Current jail system technology varies from facility to facility and has the potential to create a training burden when personnel are transferred from one facility to another. The system upgrade will standardize the surveillance and operating systems in all County Jail and related facilities.

Project Description

The Jail Security System Upgrade Project will replace the current video surveillance system that is in place throughout the Maricopa County Jail System. The new Nice Vision Surveillance Recording System will accurately and reliably record 24 hours per day, 7 days per week and store all of its data. The system allows for monitoring of the facilities, inmates, and officers. It will be used to perform inspections of staff to verify that security walks are being conducted in accordance with policy and resolve complaints of misconduct or mistreatment of inmates and staff. The stored data can be used during the course of litigation. Funding continues this project which began in FY 2013.

Funding/Cost Summary

JAIL SECURITY SYSTEM UPGRADE	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
461 - DETENTION TECH CAP IMPROVEMEN	\$ 20,608,043	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,108,043
Project Total	\$ 20,608,043	\$ 5,500,000	\$ -	\$ -	\$ 26,108,043				

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020
Personnel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies Expenses	-	-	-	-	-
Services Expenses	-	1,274,256	3,152,201	372,038	-
Capital Expenses	-	-	-	-	-
Total	\$ -	\$ 1,274,256	\$ 3,152,201	\$ 372,038	\$ -

Public Safety Radio System

Project Location: Various locations around the County
 Managing Department: Enterprise Technology
 Project/Community Partner(s): None
 Scheduled Completion Date: June 2018

Project Purpose Statement



The County's current Radio System does not meet portable radio coverage requirements and many active components of the system are no longer serviceable by the manufacturer. The proposed system will provide greater interoperability with other Public Safety agencies throughout the region. In addition, the project will also replace all portable and mobile radios on the system today (approximately 7,000) with state-of-the-art open architected radios that will afford greater interoperability by all end-users.

Project Description

The Radio System Project will upgrade and expand the County owned Public Safety Radio infrastructure and upgrade/replace the user mobile and portable radio fleet. The project will replace the current Public Safety Radio System that has been operational since 1995.

Funding/Cost Summary

PUBLIC SAFETY RADIO	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 33,645,252	\$ 12,298,763	\$ 58,031,609	\$ 22,025,607	\$ 5,350,000	\$ -	\$ -	\$ 85,407,216	\$ 131,351,231
Project Total	\$ 33,645,252	\$ 12,298,763	\$ 58,031,609	\$ 22,025,607	\$ 5,350,000	\$ -	\$ -	\$ 85,407,216	\$ 131,351,231

Operating Cost Summary

Operating maintenance costs will be determined in FY 2016 as the project reaches substantial completion milestones.



Transportation Project Detail

Bridge Preservation

Managing Department: Transportation
 Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Rittenhouse Bridge at Queen Creek Wash	1	2 nd Qtr FY 2020
Anthem Box Culverts Scour Protection	3	2 nd Qtr FY 2016
Dynamite 44 th Street to 45 th Street	3	To Be Determined
London Road Peretz to US 60	4	To Be Determined

Purpose Statement:

The purpose of the Bridge Preservation project is to construct new bridges and box culverts and to inspect and repair bridges and box culverts so that commuters experience less travel delay and have a safe commute.

Project Descriptions:

T430 – Rittenhouse Bridge at Queen Creek Wash

This project will design and construct a new crossing of Rittenhouse Road over Queen Creek Wash along with widening segments of Rittenhouse to match the already widened Rittenhouse Road on the north leg. A total of \$310,000 is budgeted in FY 2016 complete the design and environmental clearance. Construction is tentatively planned to begin in FY 2019.

T459 – Anthem Box Culverts Scour Protection

This project will improve the ability of six box culverts in the Anthem area to withstand damage from intense summer storm water runoff. A total of \$1,130,000 is budgeted in FY 2016 to make the improvements.

T509 – Dynamite 44th Street to 45th Street

This study will determine what can be done to improve drainage along Dynamite Road. A new box culvert, the south half being in the county, is filling with silt from upstream erosion during storms. The adjacent channel is also silting up causing water to flow onto Dynamite Road. A total of \$92,000 is budgeted in FY 2016 to study the situation and identify possible solutions to the problem. Construction is not planned at this time and will depend on the cost of the recommended solution.

T512 – London Road Peretz to US 60

This study will determine what can be done to improve drainage along London Road in Circle City just west of US 60. London Road is the only paved access into Circle City and during heavy storms water closes the road. A total of \$85,000 is budgeted in FY 2016 to study the situation and identify possible solutions to the problem. Construction is not planned at this time and will depend on the cost of the recommended solution.

Funding/Cost Summary:

Uses by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T430 - RITTENHOUSE BRIDGE AT QC WASH	436,090	2,071	310,000	80,000	260,000	1,105,000	880,000	2,635,000	3,073,161
T459 - ANTHEM BOX CLVRT SCOUR PROTECT	141,383	303,989	1,130,000	-	-	-	-	1,130,000	1,575,372
T509 - DYNAMITE 44TH ST TO 45TH ST	-	-	92,000	-	-	-	-	92,000	92,000
T512 - LONDON RD PERETZ TO US 60	-	-	85,000	-	-	-	-	85,000	85,000
Project Total \$	577,473 \$	306,060 \$	1,617,000 \$	80,000 \$	260,000 \$	1,105,000 \$	880,000 \$	3,942,000 \$	4,825,533

Operating Cost Summary:

No additional funds are being requested. It is expected that only minimal maintenance (striping, right-of-way maintenance) will be required for several years resulting no net increase.

County Arterials

Managing Department: Transportation
 Project Partner(s): T248 – City of Peoria
 T251 – Town of Queen Creek

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Deer Valley 117 th Avenue to 109 th Avenue	4	1 st Qtr FY 2019
Riggs Road Ellsworth to Meridian	1	To Be Determined
Riggs Road Hawes to Ellsworth	1	1 st Qtr FY 2018
Riggs Road Power to Hawes	1	1 st Qtr FY 2019
Riggs Road Recker to Power	1	3 rd Qtr FY 2018
Lower Buckeye 71 st Avenue to 67 th Avenue	5	1 st Qtr FY 2016
Signal Butte Road Apache to University	1	3 rd Qtr FY 2016

Purpose Statement:

The purpose of the County Arterials project is to construct transportation infrastructure projects for the traveling public so they will have a safe and economical journey. The benefit to the public is that once constructed motorists will have a roadway that is safer and more economical to travel.

Project Descriptions:

T248 – Deer Valley from 117th Avenue to 109th Avenue

The project will extend Deer Valley Road across the Agua Fria River from 109th Avenue to El Mirage Road. It will connect Williams Road at 117th Avenue to Deer Valley Road at 109th Avenue. The project will construct two bridges, and two miles of a 5-Lane new pavement. A total of \$1,700,000 is budgeted for FY 2016 to complete design, continue environmental mitigation and move utilities. Construction is planned to begin in FY 2017.

T251 – Riggs Road from Ellsworth to Meridian

The purpose of this project is to build an interim roadway after completing cultural resource data recovery and the interim roadway design. The Town of Queen Creek is contributing \$94,000 to extend the design of the project into Pinal County east of the Riggs Road Meridian Road intersection and tapering to align with the existing two lane Combs Road. A total of \$2,175,000 is budgeted in FY 2016 to complete the data recovery and begin right-of-way acquisition. Construction, which is tentatively planned for FY 2018, is contingent on obtaining a funding partnership for construction.

T375 – Riggs Road from Hawes to Ellsworth

This segment of Riggs Road will be expanded to have two travel lanes in each direction, a dual center turning lane, paved shoulders, drainage improvements and alignment improvements. The estimated total cost of the project is \$6.7 million. A total of \$1 million is budgeted for FY 2016 to complete design and relocate utilities. Construction is tentatively planned for FY 2017.

T406 – Riggs Road from Power to Hawes

This segment of Riggs Road will be expanded to have three travel lanes in each direction, a dual center turning lane, paved shoulders, signal improvements, drainage improvements and alignment improvements. Total cost is estimated to be \$16.6 million. Construction is tentatively planned for FY 2018 with \$3,335,000 budgeted in FY 2016 for right-of-way acquisition and to start utility relocation.

T429 – Riggs Road from Recker to Power

This segment of Riggs Road will be expanded to have two travel lanes in each direction, a dual center turning lane, paved shoulders, drainage improvements and alignment improvements. Construction is tentatively planned to begin in FY 2017 with \$1.5 million budgeted in FY 2016 for right-of-way acquisition and utility relocation.

T495 – Lower Buckeye 71st Avenue to 67th Avenue

Lower Buckeye from 71st Avenue to 67th Avenue is a two lane street that does not match Lower Buckeye to east or west which have been improved to five lanes. This scoping study will determine the type and cost of roadway improvements needed to match the roadway to the east and west so travelers will have a safer route to travel. Construction is not currently planned and is dependent on the total project cost, acquiring funding partners and availability of funds. A total of \$150,000 is budgeted in FY 2016 to complete the scoping study.

T496 – Signal Butte Road Apache to University

This scoping study will determine the type and cost of roadway improvements needed, i.e. travel lanes, turning lanes, paved shoulders, drainage improvements and alignment improvements so travelers will have a safer route to travel. Construction is not currently planned and is dependent on the total project cost, acquiring funding partners and availability of funds. A total of \$200,000 is budgeted in FY 2016 to complete the scoping study.

Funding/Cost Summary:

Sources by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T251 - RIGGS ELLSWORTH TO MERIDIAN	1,275,550	82,779	94,000	-	6,000,000	-	-	6,094,000	7,452,329
Project Total \$	1,275,550 \$	82,779 \$	94,000 \$	- \$	6,000,000 \$	- \$	- \$	6,094,000 \$	7,452,329
Uses by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T248 - DEER VALLEY EL MIRAGE TO LK P	4,895,661	4,769,259	1,700,000	8,150,000	15,429,000	-	-	25,279,000	34,943,920
T251 - RIGGS ELLSWORTH TO MERIDIAN	2,148,024	797,969	2,175,000	3,000,000	15,505,000	-	-	20,680,000	23,625,993
T375 - RIGGS RD HAWES TO ELLSWORTH	1,786,120	2,514	1,000,000	3,922,500	-	-	-	4,922,500	6,711,134
T406 - RIGGS RD POWER TO HAWES	746,843	1,453,815	3,335,000	1,105,000	10,000,000	-	-	14,440,000	16,640,658
T429 - RIGGS RD RECKER TO POWER	663,562	722,091	1,500,000	3,367,000	614,000	-	-	5,481,000	6,866,653
T495 - LOWER BUCKEYE 71ST TO 67TH AVE	-	4,853	150,000	-	-	-	-	150,000	154,853
T496 - SIGNAL BUTTE APACHE TO UNIVSTY	-	7,243	200,000	-	-	-	-	200,000	207,243
Project Total \$	10,240,210 \$	7,757,744 \$	10,060,000 \$	19,544,500 \$	41,548,000 \$	- \$	- \$	71,152,500 \$	89,150,454

Operating Cost Summary:

No additional funds are being requested. It is expected that only minimal maintenance (striping, right-of-way maintenance) will be required for several years resulting no net increase.

Dust Mitigation

Managing Department: Transportation
 Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Category II Low Volume Roads	2,3,4,5	4 th Qtr FY 2017
Category III Low Volume Roads	4	4 th Qtr FY 2017
Dove Valley Area Low Volume Roads	4	4 th Qtr FY 2016
Rockaway Hills 255 th to 251 st Avenue	4	4 th Qtr FY 2017
New River Area Phase 1	3	4 th Qtr FY 2017
McLellan 103 rd Street to Signal Butte	2	4 th Qtr FY 2017
New River Area Phase 2	3	4 th Qtr FY 2017
Carefree Highway Area	3	4 th Qtr FY 2018
Laveen Area	3	4 th Qtr FY 2018

Purpose Statement:

The purpose of this Dust Mitigation project is to reduce dust on dirt roads primarily within the non-attainment area for travelers and citizens so that dust related health problems are reduced and to ensure compliance with federal mandates. The benefit to the public is that it reduces fugitive dust particulates improving public health and making the roads safer to travel.

Project Descriptions:

T410 – Category II Low Volume Roads

This project will pave 27 segments of dirt roads to reduce fugitive dust so that motorists will have a safer, less dusty route to travel. Construction is planned for FY 2017 with \$5,455,000 budgeted in FY 2016 to complete right-of-way acquisition, utility relocation and construction.

T411 – Category III Low Volume Roads

This project will pave 3.67 miles of dirt roads to reduce fugitive dust so that motorists will have a safer, less dusty route to travel. Construction is planned for FY 2017 with \$2,070,000 budgeted in FY 2016 to complete design, right-of-way acquisition and utility relocation prior to construction.

T433 – Dove Valley Area Low Volume Roads

This project will pave 167th Avenue from Dixileta Drive to Windstone Trail and 168th Avenue from Dixileta Drive to Windstone Trail, and Montgomery Road and White Wing Road from 171st Avenue to 163rd Avenue in the Dove Valley area so travelers will have a healthier route to travel. Construction is planned for FY 2016 with \$1,782,000 budgeted in FY 2016 for right-of-way acquisition and construction.

T453 – Rockaway Hills 255th to 251st Ave

This project will pave Rockaway Hills from 255th to 251st Avenue so travelers will have a healthier route to travel. A total of \$375,000 is budgeted in FY 2016 to complete right-of-way acquisition, utility relocation and then start construction.

T454 – New River Area Phase 1

This project will pave Central Avenue from approximately 2300 feet south of Honda Bow to Honda Bow; 3rd Street from Linda Lane to Honda Bow; 7th Street from 1,000 feet north of Linda Lane to Honda Bow; and, 11th Avenue from Honda Bow to 13th Avenue. A total of \$140,000 is budgeted in FY 2016 to complete right-of-way acquisition and utility relocation. Construction is planned for FY 2017.

T455 – McLellan 103rd Street to Signal Butte

This project will pave McLellan from 103rd Street to Signal Butte so travelers will have a healthier route to travel. A total of \$115,000 is budgeted in FY 2016 to complete the design. Construction is planned for FY 2017.

T456 – New River Area Phase 2

This project will pave from 3rd Avenue from Honda Bow to Circle Mountain; 7th Avenue from Honda Bow to Leann Road; and, Calvary Road from 7th Avenue to 3rd Avenue so travelers will have a healthier route to travel. A total of \$30,000 is budgeted in FY 2016 for utility relocation. Construction is planned for FY 2017.

T457 – Carefree Highway Area

This project will pave 10th Street from Dove Valley to Paint Your Wagon Trail and Dove Valley from 10th Street to 14th Street so travelers will have a healthier route to travel. A total of \$400,000 is budgeted in FY 2016 for design and environmental clearance. Construction is planned for FY 2018.

T458 – Laveen Area

This project will pave 31st Avenue from Olney to McNeil; Olney from 33rd Avenue alignment to 31st Avenue; 44th Avenue from Gumina Avenue alignment to Calle Poco and, 45th Avenue alignment from Estrella Drive to Gumina Avenue alignment so travelers will have a healthier route to travel. A total of \$310,000 is budgeted in FY 2016 for design and environmental clearance. Construction is planned for FY 2018.

Funding/Cost Summary:

Uses by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T410 - FY 12 CAT II LVR	1,758,115	562,122	5,455,000	-	-	-	-	5,455,000	7,775,237
T411 - FY 12 CAT III LVR	456,443	3,159,265	2,070,000	4,975,000	-	-	-	7,045,000	10,660,708
T433 - FY 14 LVR DOVE VALLEY AREA	256,930	380,666	1,782,000	-	-	-	-	1,782,000	2,419,596
T453 - ROCKAWAY HILLS 255TH-251ST AVE	34,355	41,765	375,000	300,000	-	-	-	675,000	751,120
T454 - NEW RIVER AREA PHASE 1	21,817	89,797	140,000	1,700,000	-	-	-	1,840,000	1,951,614
T455 - MCLELLAN 103RD ST TO SB	9,969	43,210	115,000	635,000	-	-	-	750,000	803,179
T456 - NEW RIVER AREA PHASE 2	8,686	26,880	30,000	1,675,000	-	-	-	1,705,000	1,740,566
T457 - CAREFREE HWY AREA	8,104	1,587	400,000	80,000	1,665,000	-	-	2,145,000	2,154,691
T458 - LAVEEN AREA	14,618	609	310,000	120,000	1,407,500	-	-	1,837,500	1,852,727
Project Total	\$ 2,569,037	\$ 4,305,901	\$ 10,677,000	\$ 9,485,000	\$ 3,072,500	\$ -	\$ -	\$ 23,234,500	\$ 30,109,438

Operating Cost Summary:

No additional funds are being requested. It is expected that only minimal maintenance (striping, right-of-way maintenance) will be required for several years resulting no net increase.

Intelligent Transportation Systems (ITS)

Managing Department: Transportation
 Project Partner(s): T389 – US Department of Transportation
 T447 – Arizona Department of Transportation and
 Cities of Surprise, Peoria, Glendale, Phoenix, and
 Scottsdale

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
MC 85 from Litchfield Road to 83 rd Avenue	4	4 th Qtr FY 2016
E-IntelliDrive Study Phase III	3	Ongoing
Bell Road Adaptive Signals	2,3,4	4 th Qtr FY 2016
Fiber Optics Installation on R H Johnson Boulevard	4	1 st Qtr FY 2016
Fiber Optics Installation on Indian School, McDowell and Daisy Mountain Roads	2,3,4	4 th Qtr FY 2017
Fiber Optics Installation on Riggs Road	1	4 th Qtr FY 2017

Purpose Statement:

The purpose of this Intelligent Transportation Systems (ITS) project is to install Intelligent Transportation System “Smart Instrumentation” along corridors to monitor traffic and adjust traffic signals to improve traffic flow. The project will involve design of vehicle detection systems (VDS), closed circuit TV (CCTV), changeable message signs (CMS) and communications that allow technicians to monitor traffic and make adjustments so that commuters experience less travel delays and have a faster and safer commute.

Project Descriptions:

T352 – MC 85 from Litchfield Road to 83rd Avenue

The project will install approximately 5.5 miles of fiber optic cable and associated intelligent transportation system (ITS) equipment along MC 85 from Agua Fria Bridge to 75th Avenue. A total of \$802,800 is budgeted in FY 2016 to complete construction.

T389 – E-IntelliDrive Study Phase III

The purpose of this study is to test the Emergency and Transit Vehicle Priority System and also an advanced Pedestrian Crossing System along Daisy Mountain Drive. A total of \$50,000 is budgeted in FY 2016 for the study.

T447 – Bell Road Adaptive Signals

The purpose of this project is to install a signal timing system to enable signal timing to systematically respond to the varying traffic conditions along Bell Road between Cotton Lane and 114th Avenue; 99th Avenue and 73rd Avenue; 35th Avenue and 19th Avenue as well as along Frank Lloyd Wright Boulevard between Scottsdale Road and Thompson Peak Parkway so that commuters will have a faster and safer commute. Construction is planned for FY 2016. A total of \$2,357,000 is budgeted in FY 2016 to start construction.

T448 – Fiber Optics Installation on R H Johnson Boulevard

This project will install 4 1/2 miles of fiber optic cable along R H Johnson Boulevard and Meeker Boulevard in Sun City West to provide reliable communications to 14 signals in the project limits. A total of \$578,000 is budgeted in FY 2016 to complete construction of the project.

T466 – Fiber Optics Installation on Indian School, McDowell and Daisy Mountain Roads

This project will install the last mile fiber optic cable needed along Indian School Road west of Loop 101 to 99th Avenue to connect traffic signals at 99th Avenue and Loop 101, integrate McDowell Road MCDOT fiber with ADOT’s fiber optic cable at Loop 101 and will connect MCDOT signals along Daisy Mountain Road to the north terminus of the ADOT Freeway Management System on I-17. A total of \$110,000 is budgeted in FY 2016 for design of the project. Construction is planned for FY2017.

T467 – Fiber Optics Installation on Riggs Road

This project will install fiber optic cable connections primarily along Riggs Road between South Sun Lakes Boulevard and Arizona Avenue so that commuters will experience less delays and a safer commute. Also, fiber optic connections will be provided along Alma School Road between Chandler Heights Boulevard and Riggs Road to integrate with the Regional Community Network System and MCDOT Traffic Management Center. A total of \$90,000 is budgeted in FY 2016 for design. Construction is planned for FY2017.

Funding/Cost Summary:

Sources by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T352 - MC85 LITCHFIELD 83RD AV ITS		1,730,596	746,596	-	-	-	-	746,596	2,477,192
T419 - WEST VALLEY DYNAMIC MSG SIGNS	533,584	39,397	-	-	-	-	-	-	572,981
T447 - BELL RD ADAPTIVE SIGNAL	86,908	30,257	-	-	-	-	-	-	117,165
Project Total \$	620,492 \$	1,800,250 \$	746,596 \$	- \$	- \$	- \$	- \$	746,596 \$	3,167,338

Uses by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T352 - MC85 LITCHFIELD 83RD AV ITS	365,636	2,781,850	802,800	-	-	-	-	802,800	3,950,286
T389 - E-INTELLIDRIVE STUDY PH III	304,821	28,693	50,000	-	-	-	-	50,000	383,514
T447 - BELL RD ADAPTIVE SIGNAL	120,183	178,808	2,357,000	361,000	-	-	-	2,718,000	3,016,991
T448 - R H JOHNSON ITS COMMUNICATION	128,198	107,601	578,000	-	-	-	-	578,000	813,799
T466 - FIBER INSTALL IND SCH MCD DMTN	-	53,722	110,000	880,120	-	-	-	990,120	1,043,842
T467 - RIGGS RD ITS	-	49,319	90,000	1,180,680	-	-	-	1,270,680	1,319,999
Project Total \$	918,838 \$	3,199,993 \$	3,987,800 \$	2,421,800 \$	- \$	- \$	- \$	6,409,600 \$	10,528,431

Operating Cost Summary:

No additional funds are being requested.



Bell Road Dynamic Messaging Sign



SMARTDrive Demonstration

Maricopa Association of Governments (MAG)

Arterial Life Cycle Program (ALCP) Projects

Managing Department: Transportation

Project Partner(s): All – Maricopa Association of Governments
 T195, T347, T372, T427 – Cities of El Mirage, Glendale, Peoria, and Flood Control District
 T199, T339 – Salt River Pima Maricopa Indian Community and City of Mesa
 T342 – Salt River Pima Maricopa Indian Community
 T367 – City of El Mirage
 T441, T442, T443 – City of Chandler

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Northern Parkway Phase I Landscaping	4	2 nd Qtr FY 2016
Dobson Road Bridge	1,2	To Be Determined
Gilbert Road Bridge at the Salt River	2	To Be Determined
McKellips Road State Route 101 to Alma School	2	To Be Determined
Northern Parkway Dysart to 111 th Avenue	4	4 th Qtr FY 2018
El Mirage Northern to Peoria	4	1 st Qtr FY 2018
Northern Parkway Northern at Loop 101	4	1 st Qtr FY 2018
Northern Parkway Dysart Overpass	4	1 st Qtr FY 2018
Gilbert Road Queen Creek to Hunt Highway	1	3 rd Qtr FY 2017
McQueen Road Ocotillo to Riggs	1	3 rd Qtr FY 2017
Ocotillo Road Arizona to McQueen	1	3 rd Qtr FY 2017

*Completion date subject to finalizing project obligation authority and/or funding/partnership agreement

Purpose Statement:

The purpose of the Maricopa Association of Governments (MAG) Arterial Life Cycle Program (ALCP) Projects is to construct those transportation infrastructure projects in the County that are eligible for MAG funding from the Regional Transportation Plan (Prop 400) for the traveling public so they will have a safe and economical journey. The benefit to the public is that once constructed motorists will have a roadway that is safer and more economical to travel.

These projects are contingent on forming financial partnerships and securing MAG funding from the Regional Transportation Plan (Prop 400). Those revenues have slowed due to the economic downturn and as a result MAG is periodically adjusting reimbursement dates which affect project delivery. Most projects have slipped one to two years due to this lack of funding. The County lacks sufficient funds to complete these projects on its own and must secure financial partnerships to complete the projects.

Project Descriptions:

T195 – Northern Parkway Phase I Landscaping

The first phase of the 12.5 mile Northern Parkway project from Sarival to Dysart has been completed and landscaping of the right-of-way to prevent erosion and dust is now complete. The landscaping consists of drought-resistant trees, shrubs, accents and decomposed granite for ground covering plus an irrigation system. The contractor will maintain the plants and irrigation system for one year to insure the plants are established. A total of \$1,047,800 is budgeted in FY 2016 for corridor right-of-way acquisition to protect the future alignment and to maintain the landscaping until established.

T199 – Dobson Road Bridge

The purpose of this project is to provide a bridge across the Salt River at Dobson Road. The project will be led by MCDOT in partnership with Salt River Pima-Maricopa Indian Community and the City of Mesa. The first step is to complete a partnership agreement prior to starting the design effort. Design and construction are contingent on formation of the partnership agreement and sufficient funding being provided by all parties.

T339 – Gilbert Road Bridge at the Salt River

A new six-lane bridge will replace the existing two-lane bridge with a raised roadway approaches to provide an all-weather crossing. The first step is to form the financial partnership with the Salt River Indian Community and the City of Mesa to secure MAG funding from the Regional Transportation Plan. A total of \$4,000,000 is budgeted in FY 2017 to begin design contingent on partnership negotiations. Construction is contingent on successful financial partnership formation.

T342 – McKellips Road State Route 101 to Alma School

This scoping study will determine the type and cost of roadway improvements needed, i.e. travel lanes, turning lanes, paved shoulders, drainage improvements and alignment improvements so travelers will have a safer route to travel. Construction is tentatively planned for FY 2019 consistent with Maricopa Association of Governments funding and is dependent on the total project cost, acquiring funding partners and availability of funds.

T347 – Northern Parkway Dysart to 111th Avenue

This is one of four projects in the second phase of the 20 year multi-phased project in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa Flood Control District. This project will acquire the right-of-way needed for the ultimate parkway layout and then construct an interim four lane parkway with additional lanes at major intersections by constructing the eventual east bound two-lane frontage road south of the existing Northern Avenue. Northern Avenue will become the ultimate west bound frontage road. These two future frontage roads will serve as the interim four-lane parkway separated by the right-of-way for the future six-lane parkway. A new bridge at the Agua Fria River is included in this project. The estimated cost for this project is \$51.9 million with \$18.25 million budget in FY 2016 to start construction.

T367 – El Mirage Road Northern to Peoria

This project is one of five planned phased improvements being planned in partnership with the City of El Mirage and the Maricopa Association of Governments (MAG) along El Mirage Road from Northern to Bell. The purpose of this project is to design the widening of El Mirage from Cactus to 1500 feet south of Peoria, right-of-way acquisition and construction from Northern to 1500 feet south of Peoria from two

to four lanes with a dual left turn lane in the middle so travelers will have a safer route to travel. A total of \$1,755,000 is budgeted in FY 2016 for right-of-way acquisition and utility relocation.

T372 – Northern Parkway Northern at State Route 101

This is one of four projects in the second phase of the 20 year multi-phased project in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa Flood Control District. Northern Avenue will be widened initially to four lanes with additional lanes at major intersections. A total of \$12.8 million is budgeted for this project with \$3.7 million budgeted in FY 2016 for right-of-way acquisition, design and utility relocation.

T427 – Northern Parkway Dysart Overpass

The Dysart overpass is one of four projects in the second phase of the 20 year multi-phased project in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa Flood Control District. Northern Avenue will be widened initially to four lanes with additional lanes at major intersections. Construction of the overpass is tentatively planned for FY 2017 with the design scheduled to start in FY 2016. The overpass will be constructed to the ultimate six-lane width with wide shoulders to accommodate future expansion but striped to have two travel lanes in each direction consistent with initial construction of the other portions of the 20 year multi-phased project. A total of \$899,000 is budgeted in FY 2016 for design.

T441 – Gilbert Road Queen Creek to Hunt Highway

The City of Chandler is the lead agency on this project. Improvements include widening to six lanes, adding bike lanes, curb and gutter, sidewalks, street lighting, new traffic signals, and landscaping. The County will contribute not more than \$1,037,000 to the project in FY 2017.

T442 – McQueen Road Ocotillo to Riggs

The City of Chandler is the lead agency on this project. Improvements include widening to city standards, adding bike lanes, curb and gutter, sidewalks, street lighting, new traffic signals, and landscaping. The County will contribute not more than \$309,000 to the project in FY 2017.

T443 – Ocotillo Road Arizona Avenue to McQueen

The City of Chandler is the lead agency on this project. Improvements include widening to city standards, adding bike lanes, curb and gutter, sidewalks, street lighting, new traffic signals, and landscaping. The County will contribute not more than \$1,120,000 to the project in FY 2017.

Funding/Cost Summary:

Sources by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T103 - EL MIRAGE BELL BEARDSLEY	-	-	-	-	-	4,863,000	-	4,863,000	4,863,000
T195 - NORTHERN AVE SR 303 TO GRAND	85,710,622	600,434	-	-	-	-	-	-	86,311,056
T199 - DOBSON RD BRIDGE AT SALT RIVER	-	-	-	-	-	-	2,800,000	2,800,000	2,800,000
T339 - GILBERT ROAD BRIDGE	-	-	-	2,800,000	-	2,800,000	8,404,747	14,004,747	14,004,747
T341 - EL MIRAGE PICERNE TO BELL	500,000	500,000	-	-	-	-	-	-	1,000,000
T342 - MCKELLIPS RD I10 TO ALMA SCHL	246	8,667	-	1,894,000	-	6,035,000	2,000,000	9,929,000	9,937,913
T347 - NORTHERN PARKWAY PHASE II	7,112,186	467,540	12,669,282	14,996,420	9,013,833	2,666,247	6,666,247	46,012,029	53,591,755
T367 - EL MIRAGE: NORTHERN TO PEORIA	85,731	81,793	7,036,000	1,894,000	-	-	-	8,930,000	9,097,524
T369 - NORTHERN REEMS LTCHFLD OVRPS	2,063,215	3,940,154	-	-	-	-	-	-	6,003,369
T372 - NORTHERN PKWY NORTHERN AT L101	-	-	5,448,422	3,000,000	-	-	-	8,448,422	8,448,422
T427 - DYSART AVE OVERPASS	-	-	2,515,065	7,696,700	-	-	-	10,211,765	10,211,765
Project Total \$	95,472,000 \$	5,598,588 \$	27,668,769 \$	32,281,120 \$	9,013,833 \$	16,364,247 \$	19,870,994 \$	105,198,963 \$	206,269,551
Uses by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T195 - NORTHERN AVE SR 303 TO GRAND	77,286,348	2,358,037	1,047,800	1,000,000	-	-	-	2,047,800	81,692,185
T347 - NORTHERN PARKWAY PHASE II	12,976,208	3,021,898	18,250,000	16,670,000	1,000,000	-	-	35,920,000	51,918,106
T367 - EL MIRAGE: NORTHERN TO PEORIA	1,062,587	518,537	1,755,000	10,830,000	-	-	-	12,585,000	14,166,124
T372 - NORTHERN PKWY NORTHERN AT L101	254,987	1,175,003	3,705,000	7,734,000	-	-	-	11,439,000	12,868,990
T427 - DYSART AVE OVERPASS	-	-	899,000	10,526,000	-	-	-	11,425,000	11,425,000
Project Total \$	91,580,130 \$	7,073,475 \$	25,656,800 \$	46,760,000 \$	1,000,000 \$	- \$	- \$	73,416,800 \$	172,070,405

Operating Cost Summary:

No additional funds are being requested. The projects on Northern and El Mirage and will be annexed by partners.



El Mirage Road

Partnership Support

Managing Department: Transportation
 Project Partner(s): T462 – City of Phoenix

Scheduled Completion Dates:

Improvement	District	Scheduled Payment Date
Special Projects	TBD	Ongoing
35 th Avenue Baseline to Southern	5	4 th Qtr FY 2016

Purpose Statement:

The purpose of Partnership Support is to provide funding for other agency led projects on the County road system or adjacent to unincorporated Maricopa County land so that commuters experience less travel delay and have a faster and safer commute.

Project Descriptions:

T003 – Special Projects

Special Projects is a reserve fund for projects selected by the Transportation Advisory Board to assist other agencies so that urgent projects can be funded that otherwise would not qualify through the normal review and prioritization process. The County will contribute up to \$1.5M annually to Special Projects.

T462 – 35th Avenue Baseline to Southern

The City of Phoenix is improving 35th Avenue from Baseline Road to Southern Avenue. Improvements will include the construction of four lanes with adjacent bike lanes, sidewalks, curb, gutter and street lighting. In FY 2016, the County will contribute \$1,070,000 to the project. The estimated total cost for construction is \$3,450,000. The City of Phoenix is the lead agency for all elements of work for the Project and will be responsible for any additional costs associated with this project.

Funding/Cost Summary:

Sources by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T191 - VINYARD 143RD AVE PIR	2,847,215	381,943	416,667	416,667	-	-	-	833,334	4,062,492
Project Total \$	2,847,215	381,943	416,667	416,667	-	-	-	833,334	4,062,492
Uses by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T003 - SPECIAL PROJECTS	3,005,984	1,007,681	1,510,000	1,510,000	1,510,000	1,510,000	1,510,000	7,550,000	11,563,665
T483 - 35TH AVE BASELINE TO SOUTHERN	-	122	1,070,000	-	-	-	-	1,070,000	1,070,122
Project Total \$	3,005,984	1,007,803	2,580,000	1,510,000	1,510,000	1,510,000	1,510,000	8,620,000	12,633,787

Operating Cost Summary:

Not applicable.

Pavement Preservation

Managing Department: Transportation

Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Bush Highway Asphalt Rubber Overlay	2	4 th Qtr FY 2018
McDowell Road 76 th Street to Usery Pass	2	2 nd Qtr FY 2016
Germann Asphalt Rubber Overlay	1,2	4 th Qtr FY 2016
Local Road Rehabilitation	All	4 th Qtr FY 2016
Northwest Area Overlay	4	4 th Qtr FY 2016
Southeast Area Asphalt Rubber Arterial Overlays	1,2	4 th Qtr FY 2016
Southwest Area Asphalt Rubber Arterial Overlays	5	4 th Qtr FY 2016

Purpose Statement:

The purpose of this Pavement Preservation project is to complete timely and cost effective roadway pavement restoration projects for the traveling public so they can safely and efficiently transport goods, services and people on well-maintained roadways.

Project Descriptions:

T348 – Bush Highway Asphalt Rubber Overlay

This 15.4 mile long project will overlay the existing pavement and make other improvements to improve safety. It will begin near the City of Mesa city limits and extend to 1200 feet south of State Route 87. In addition, it will pave approximately 500 feet of Usery Pass Road and Goldfield Road. Other improvements include replacing an existing fence with a concrete barrier, upgrading existing guardrails and replacing an existing drainage pipe with two 24-inch pipes to reduce roadway flooding. A total of \$3,174,000 is budgeted in FY 2016 to finish the design of the project and start construction. The project is planned to be completed in phases due to limitations on construction from nesting bald eagles and heavy summer traffic.

T432 – McDowell Road 76th Street to Usery Pass

McDowell Rd is a popular cycling route. This project will add bike lanes to McDowell Road from 76th Street to Usery Pass to improve safety for both cyclists and motorists. A total of \$527,000 is budgeted in FY 2016 to complete the project.

T471 – Germann Asphalt Rubber Overlay

This project will overlay portions of 2 miles of Germann Road so travelers will have a safer route to travel. A total of \$426,000 is budgeted in FY 2016 for construction.

T473 – Local Road Rehabilitation

A total of \$7,910,000 is budgeted in FY 2016 to improve yet to be selected local roads so travelers will have a safer route to travel.

T474 – Northwest Area Overlay

A total of \$1,460,000 is budgeted in FY 2016 to improve yet to be selected District 4 arterial roads in the northwest area so travelers will have a safer route to travel.

T475 – Southeast Area Asphalt Rubber Arterial Overlays

A total of \$2,071,740 is budgeted in FY 2016 to improve yet to be selected arterial roads in the southeast area so travelers will have a safer route to travel.

T476 – Southwest Area Asphalt Rubber Arterial Overlays

A total of \$608,000 is budgeted in FY 2016 to improve yet to be selected arterial roads in the southwest area of the County so travelers will have a safer route to travel.

Funding/Cost Summary:

SOURCES	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T432 - MCDOWELL RD 76TH TO USERY PASS	-	-	556,747	-	-	-	-	556,747	556,747
T468 - MERIDIAN RD AR OVERLAY	-	-	166,800	-	-	-	-	166,800	166,800
Project Total \$	- \$	- \$	723,547 \$	- \$	- \$	- \$	- \$	723,547 \$	723,547

Uses by Project	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total	Project
T348 - BUSH HWY ASPHALT RUBBER OVRLY	702,950	523,809	3,174,000	2,725,000	2,869,500	-	-	8,768,500	9,995,259
T432 - MCDOWELL RD 76TH TO USERY PASS	135,598	748,544	527,000	-	-	-	-	527,000	1,411,142
T471 - GERMANN RD AC OVERLAY	-	-	426,000	-	-	-	-	426,000	426,000
T473 - FY16 LOCAL ROAD REHAB	-	-	7,910,000	-	-	-	-	7,910,000	7,910,000
T474 - FY16 NW AREA ART AR OVERLAY	-	84	1,463,000	-	-	-	-	1,463,000	1,463,084
T475 - FY16 SE AREA E ART AR OVERLAY	-	-	2,071,740	-	-	-	-	2,071,740	2,071,740
T476 - FY16 SW AREA ART AR OVERLAY	-	-	608,000	-	-	-	-	608,000	608,000
Project Total \$	838,548 \$	1,272,437 \$	16,179,740 \$	2,725,000 \$	2,869,500 \$	- \$	- \$	21,774,240 \$	23,885,225

Operating Cost Summary:

No additional funds are being requested.



Safety Edge Shoe Paving Demonstration



McDowell Road Roadway/Flooding Repair

Transportation Planning

Managing Department: Transportation
 Project Partner(s): All - Town of Buckeye and the City of Surprise

Scheduled Completion Dates:

Study	District	Scheduled Completion
Transportation Planning Studies	All	4 th Qtr FY 2016
Transportation System Plan	All	4 th Qtr FY 2016

Purpose Statement:

The purpose of Transportation Planning is to provide plans, studies, research, recommendations and consultation services to planning, development, and project delivery professionals so they can design and construct transportation infrastructure projects that are in line with County goals as established in the Transportation System Plan. This project provides funding for advance planning and more accurate initial assessments of projects, which results in a better use of public funds. A total of \$1,600,000 million is budgeted in FY 2014 for planning studies.

Study Descriptions:

T005 – Transportation Planning Studies

Transportation Planning Studies provides plans, studies, research, recommendations and consultation services to planning, development, and project delivery professionals so they can design and construct transportation infrastructure projects that are in line with County goals as established in the Transportation System Plan. A total of \$1.6 million is budgeted in FY 2016 for planning studies.

T492 – Transportation System Plan

The Maricopa County Transportation System Plan (TSP) is a long-range plan that establishes a framework for the future transportation needs of Maricopa County residents. The TSP outlines a vision for the planning and construction of facilities through the year 2035.

Funding/Cost Summary:

Uses by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T005 - TRANSPORTATION PLAN STUDIES	12,594,981	842,560	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	8,000,000	21,437,541
Project Total \$	12,594,981 \$	842,560 \$	1,600,000 \$	8,000,000 \$	21,437,541				

Operating Cost Summary:

Not applicable.

Right-of-Way

Managing Department: Transportation
 Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Property Management on Prior Year Projects	All	Ongoing
Right-of-Way Infill on the County Road System	All	Ongoing

Purpose Statement:

One purpose of this Right-of-way (ROW) project is to fund the fees for the purchase of property and titles on existing roads. Other purposes include managing excess property purchased for projects and disposing of excess property. In the early years of the County, roads were built to allow farmers to get their products to market. Citizens were happy to get the road and often title to the land used for the road was not transferred to the County. This fund is used to obtain this type of property when these situations are identified. The benefit to the public is that it provides better fiscal management by providing a funding mechanism for acquisition of public right-of-way for existing County roads.

Project Descriptions:

T008 – Property Management on Prior Year Projects

Excess land occurs from situations where it is more cost effective to purchase the entire parcel rather than a portion of the parcel, thus avoiding costly litigation and severance damage claims. The estimated annual cost is \$50,000.

T011 – Right-of-Way Infill on the County Road System

Right-of-way Infill is a reserve fund for the purchase of property and titles on existing roads. The FY 2016 budget is \$100,000 to acquire right-of-way when identified.

Funding/Cost Summary:

Uses by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T008 - PROP MGMT PRIOR YEARS PROJECTS	285,493	80,548	50,000	50,000	50,000	50,000	50,000	250,000	616,041
T011 - ROW IN FILL ROAD INVENTORY SYS	1,900,750	97,708	100,000	200,000	200,000	200,000	200,000	900,000	2,898,458
Project Total \$	2,186,243 \$	178,256 \$	150,000 \$	250,000 \$	250,000 \$	250,000 \$	250,000 \$	1,150,000 \$	3,514,499

Operating Cost Summary:

Not applicable.

Safety Improvements

Managing Department: Transportation
 Project Partner(s): T345, T511 – City of Phoenix

Scheduled Completion Date:

Improvement	District	Scheduled Completion
MC 85 91 st to 75 th Avenue	5	4 th Qtr FY 2018
Aguila Road at Western Area Power Administration Towers	4	2 nd Qtr FY 2016
New River Trail at Linda lane	3	4 th Qtr FY 2016
Olive Avenue Citrus to Cotton Lane	4	4 th Qtr FY 2019
MC 85 107 th to 91 st Avenue	5	4 th Qtr FY 2018

Purpose Statement:

The purpose of this Safety Improvement project is to investigate potential hazardous situations and make necessary safety related improvements to reduce accidents and improve safety so that commuters have a safer commute.

Project Descriptions:

T345 – MC 85 91st to 75th Avenue

This project will create a constant roadway profile from 91st Avenue to 75th Avenue by adding a dual center turning lane where currently missing, improving the 83rd and 91st Avenue intersections plus milling and replacing the asphalt from 91st Avenue to 75th Avenue so the traveling public will have a safer commute. A total of \$2,350,000 is budgeted in FY 2016 to acquire right-of-way and relocate utilities.

T444 – Aguila Road at Western Area Power Administration Towers

Realign Aguila Road around two Western Area Power Administration (Western) towers to provide a 50-foot clear zone around the towers. A total of \$361,000 is budgeted in FY 2016 to realign the roadway.

T445 – New River Trail at Linda lane

The County Trail System crosses New River Road just south of Linda Lane. Due to limited sight distance to observe oncoming traffic, hikers are in danger when crossing the road. This project will acquire right-of-way and make other improvements to allow hikers to observe oncoming traffic at a greater distance so they can safely cross the road. A total of \$260,000 is budgeted in FY 2016 to finalize right-of-way acquisition and make the needed improvements.

T497 – Olive Avenue Citrus to Cotton Lane

Widen Olive Avenue from the current two lanes to four lanes with a center turn lane. A total of \$1,265,000 is budgeted in FY 2016 to begin the design, start right-of-way acquisition and environmental clearance. Construction is planned to start in FY 2019.

T511 – MC 85 107th to 91st Avenue

This project will create a constant roadway profile from 107th Avenue to 91st Avenue by adding a dual center turning lane where currently missing, improving the 107th and 91st Ave intersections plus milling

and replacing the asphalt from 107th Avenue to 91st Avenue so the traveling public will have a safer commute. A total of \$1,300,000 is budgeted in FY 2016 to complete the design and acquire right-of-way.

Funding/Cost Summary:

Uses by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T345 - MC 85 91ST AVE TO 75TH AVE	3,636,622	3,071,303	2,350,000	10,300,000	7,250,000	-	-	19,900,000	26,607,925
T444 - AGUILA RD AT WAPA TOWERS	86,859	61,978	361,000	-	-	-	-	361,000	509,837
T445 - NEW RIVER TRAIL AT LINDA LN	141,690	22,349	260,000	-	-	-	-	260,000	424,039
T497 - OLIVE AVE CITRUS TO COTTON LN	-	-	1,265,000	1,450,000	4,450,000	11,303,000	-	18,468,000	18,468,000
T511 - MC 85 107TH AVE TO 91ST AVE	-	-	1,300,000	-	4,000,000	13,900,000	13,850,000	33,050,000	33,050,000
Project Total	\$ 3,865,171	\$ 3,155,630	\$ 5,536,000	\$ 11,750,000	\$ 15,700,000	\$ 25,203,000	\$ 13,850,000	\$ 72,039,000	\$ 79,059,801

Operating Cost Summary:

Not applicable.

Traffic Improvements

Managing Department: Transportation
 T391 – City of Avondale
 T424 – City of Phoenix

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Warranted Traffic Improvements	All	Ongoing
Elliot at Sossaman	2	3 rd Qtr FY 2016
Traffic Calming	All	Ongoing
Avondale at MC 85	4	4 th Qtr FY 2016
Dynamite at 52 nd Street	3	4 th Qtr FY 2018
Union Hills at 99 th Avenue	3	3 rd Qtr FY 2017
University at 96 th Street	2	4 th Qtr FY 2016
Yuma at Jackrabbit Trail	4	4 th Qtr FY 2017
99 th Avenue at Cameo Drive	4	4 th Qtr FY 2017
Lower Buckeye at 107 th Avenue	5	4 th Qtr FY 2016
MC 85 Baseline to Cotton Lane	5	4 th Qtr FY 2016

Purpose Statement:

The purpose of the Traffic Improvements project is to install traffic signals and make other intersection improvements to improve safety, reduce congestion, improve traffic flow, and provide real time traffic data so that commuters experience less travel delays and have a faster and safer commute.

Project Descriptions:

T004 – Warranted Traffic Improvements

Warranted Traffic Improvements is a reserve to provide budget for new scoping studies. These scoping studies provide information to assess the cost and benefit of proposed traffic signals and other intersection improvements to improve safety, reduce congestion, improve traffic flow, and provide real time traffic data so that commuters experience less travel delays and have a faster and safer commute. A total of \$300,000 is budgeted for traffic scoping studies and construction reserves in FY 2016.

T333 – Elliot at Sossaman

This project will install traffic signals and make other improvements to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. A total of \$1,599,000 is budgeted in FY 2016 to complete construction.

T365 – Traffic Calming

This project will install speed humps and other traffic calming solutions at yet to be selected locations to improve safety. A total of \$200,000 is budgeted in 2016 to design and install traffic calming devices.

T391 – Avondale at MC 85

This project will upgrade the existing traffic signal, make other improvements and railroad safety improvements at this intersection to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. A total of \$884,000 is budgeted in FY 2016 for construction.

T424 – Dynamite at 52nd Street

This project will install traffic signals and make other improvements to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. A total of \$229,000 is budgeted in FY 2016 to complete design, relocate utilities and start construction. The northeast corner of the intersection will be improved by a private developer.

T463 – Union Hills at 99th Avenue

The north bound and south bound legs of the Union Hills and 99th Avenue intersection are separated by a drainage ditch which complicates the traffic signal operation creating delays. This project will modify the intersection and make other improvements to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. A total of \$999,000 is budgeted in FY 2016 to acquire right-of-way and start construction.

T482 – University at 96th Street

This project will install traffic signals and make other improvements to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. A total of \$445,000 is budgeted in FY 2016 for construction.

T487 – Yuma at Jackrabbit Trail

This project will install traffic signals and make other improvements to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. A total of \$150,000 is budgeted in FY 2016 for design and environmental clearance. Construction is planned for FY 2017.

T489 – 99th Avenue at Cameo Drive

This project will install an intersection warning device and signs to improve safety so the travelling public will have a safer commute. The intersection has a history of crashes and the warning devices will be installed to mitigate the crashes. A total of \$100,000 is budgeted in FY 2016 for design. Construction is planned for FY 2017.

T490 – Lower Buckeye at 107th Avenue

This project will install traffic signals and make other improvements to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. A total of \$150,000 is budgeted in FY 2016 for design and utility relocation. Construction is planned for FY 2017.

T493 – MC 85 Baseline to Cotton Lane

MC 85 from Baseline to Cotton Lane is being studied to determine what improvements can be made to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. A total of \$470,000 is budgeted in FY 2016 to complete the study and start design. A prioritized list and schedule of individual safety improvement projects will be a result of the study. Recommendations include adding left and/or right turn lanes at major intersections, guardrail installation, modify pavement marking and signs to include a two-way left turn lane, and minor roadway widening to restripe for passing lanes.

Funding/Cost Summary:

Sourceby Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T391 - AVONDALE AT MC 85	92,248	10,831	438,586	-	-	-	-	438,586	541,665
T420 - EMPIRE AND MERIDIAN	-	100,000	-	-	-	-	-	-	100,000
T460 - UNIVERSITY DR AT MERIDIAN RD	-	150,000	-	-	-	-	-	-	150,000
Project Total	\$ 92,248	\$ 260,831	\$ 438,586	\$ -	\$ -	\$ -	\$ -	\$ 438,586	\$ 791,665
Uses by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T004 - WARRANTED TRAFFIC IMPROVEMENTS	211,248	1,030,000	300,000	2,005,000	5,000,000	5,000,000	5,000,000	17,305,000	18,546,248
T333 - ELLIOT RD AND SOSSAMAN RD	1,353,379	4,968	1,599,000	-	-	-	-	1,599,000	2,957,347
T365 - TRAFFIC CALMING	372,979	87,747	200,000	200,000	200,000	200,000	200,000	1,000,000	1,460,726
T391 - AVONDALE AT MC 85	294,810	148,581	884,000	-	-	-	-	884,000	1,327,391
T424 - DYNAMITE AT 52ND STREET	117,359	293	229,000	319,000	-	-	-	548,000	665,652
T463 - UNION HILLS AT 99TH AVE	125,396	69,994	999,000	2,280,000	-	-	-	3,279,000	3,474,390
T482 - UNIVERSITY AT 96TH ST	24,870	115,422	445,000	-	-	-	-	445,000	585,292
T487 - YUMA AT JACKRABBIT TRAIL	-	38,535	150,000	385,000	-	-	-	535,000	573,535
T489 - 99TH AVE AT CAMEO DR	-	49,836	100,000	313,000	-	-	-	413,000	462,836
T490 - LOWER BUCKEYE AT 107TH AVE	-	43,693	150,000	400,000	-	-	-	550,000	593,693
T493 - MC 85 BASELINE TO COTTON LANE	-	44,273	470,000	450,000	-	-	-	920,000	964,273
Project Total	\$ 2,500,041	\$ 1,633,342	\$ 5,526,000	\$ 6,352,000	\$ 5,200,000	\$ 5,200,000	\$ 5,200,000	\$ 27,478,000	\$ 31,611,383

Operating Cost Summary:
 No additional funds are being requested.

Transportation Administration

Managing Department: Transportation
 Project Partner(s): None

Purpose Statement:

The purpose of Transportation Administration is to provide project oversight and delivery services to construction delivery teams so they can complete transportation projects on time, within budget and scope that satisfies or meets predetermined project objectives. The benefit to the public is that it provides better fiscal management of the capital program.

Project Descriptions:

T001 – TIP Development

Transportation Administration provides program oversight to project delivery teams so they can complete transportation projects on time, within budget and scope that satisfies or meets predetermined project objectives. A total of \$450,000 is budgeted in FY 2016 to manage the program.

T002 – Project Reserve

The purpose of the Project Reserve fund is to reserve monies to cover project cost increases so that County citizens receive planned infrastructure projects that are completed as planned and funds are available for projects that were scheduled at budget preparation time to be completed but extend into the new fiscal year. A total of \$5 million has been budgeted for carry over projects.

T006 – Unallocated Force Account

The purpose of the Unallocated Force Account is to provide additional budget for staff to work on planned or added projects. A total of \$1,071,230 has been budgeted for additional staff support.

T012 – General Civil Engineering

The General Civil Engineering fund is a reserve to provide budget for new scoping studies approved by the Department Director and County Engineer so these studies can begin with minimal administrative costs. These scoping studies determine the type and cost of roadway improvements needed, i.e. travel lanes, turning lanes, paved shoulders, drainage improvements and alignment improvements so travelers will have a safer route to travel. A total of \$100,000 is budget for scoping studies and investigations.

Funding/Cost Summary:

Uses by Project	Previous Actuals	Projected FY 2015	Year 1 FY 2016	Year 2 FY 2017	Year 3 FY 2018	Year 4 FY 2019	Year 5 FY 2020	5-Year Total	Total Project
T001 - TIP DEVELOPMENT	3,025,604	428,060	450,000	450,000	450,000	450,000	450,000	2,250,000	5,703,664
T002 - PROJECT RESERVES ACCOUNT	104,475		5,000,000	-	-	-	-	5,000,000	5,104,475
T006 - UNALLOCATED FORCE ACCOUNT	-	581,000	986,230	1,511,230	1,938,230	2,213,230	2,163,230	8,812,150	9,393,150
T012 - GENERAL CIVIL ENGINEERING	545,827	838,742	100,000	100,000	100,000	100,000	100,000	500,000	1,884,569
Project Total \$	3,675,906 \$	1,847,802 \$	6,536,230 \$	2,061,230 \$	2,488,230 \$	2,763,230 \$	2,713,230 \$	16,562,150 \$	22,085,858

Operating Cost Summary:

Not applicable.

MARICOPA COUNTY
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2016

	2015	2016
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>605,635,662</u>	\$ <u>628,355,561</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u> </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>442,762,977</u>	\$ <u>471,193,529</u>
B. Secondary property taxes		
General Fund - Override election	\$ <u> </u>	\$ <u> </u>
Flood Control District	<u>43,660,332</u>	<u>49,512,136</u>
Library District	<u>19,504,284</u>	<u>19,250,761</u>
Total secondary property taxes	\$ <u>63,164,616</u>	\$ <u>68,762,897</u>
C. Total property tax levy amounts	\$ <u>505,927,593</u>	\$ <u>539,956,426</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>429,480,088</u>	\$ <u>457,057,723</u>
(2) Prior years' levies	<u>7,462,534</u>	<u>8,481,484</u>
(3) Total primary property taxes	\$ <u>436,942,622</u>	\$ <u>465,539,207</u>
B. Secondary property taxes		
(1) Current year's levy	\$ <u>61,269,678</u>	\$ <u>66,700,010</u>
(2) Prior years' levies	<u>1,086,942</u>	<u>1,237,732</u>
(3) Total secondary property taxes	\$ <u>62,356,620</u>	\$ <u>67,937,742</u>
C. Total property taxes collected **	\$ <u>499,299,242</u>	\$ <u>533,476,949</u>
5. Property tax rates		
A. County tax rate		
(1) Primary property tax rate	<u>1.3209</u>	<u>1.3609</u>
(2) Secondary property tax rate		
General Fund - Override election	<u> </u>	<u> </u>
(3) Total county tax rate	<u>1.3209</u>	<u>1.3609</u>
B. Special assessment district tax rates		
Secondary property tax rates		
Flood Control District	<u>0.1392</u>	<u>0.1592</u>
Library District	<u>0.0556</u>	<u>0.0556</u>

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

** Represents budgeted Property Tax Revenue. Property tax revenue is budgeted in FY 2016 based on prior years' collection trends, rather than on the actual levy amount. Each year, approximately 3.0% of levied taxes go unpaid. While a portion (approximately 2.0%) are paid in the following tax year, approximately 1.0% are never paid, or are not levied due to resolutions which actually reduce assessed value amounts. Levy for General Fund is \$471,193,529; for Flood Control District is \$49,512,136 and for Library District is \$19,250,761.

MARICOPA COUNTY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED	ACTUAL	ESTIMATED
	REVENUES **	REVENUES*	REVENUES
	2015	2015	2016
GENERAL FUND			
Taxes			
TAX PENALTIES & INTEREST	\$ 13,500,000	\$ 10,599,804	\$ 11,087,186
PAYMENTS IN LIEU OF TAXES	12,340,468	12,757,501	13,686,679
STATE SHARED SALES TAX	465,300,725	464,222,189	492,019,045
STATE SHARED VEHICLE LICENSE	132,858,100	132,120,977	138,282,676
Licenses and permits			
LICENSES AND PERMITS	2,296,821	1,901,242	2,311,877
Intergovernmental			
GRANTS	272,887	23,787	
OTHER INTERGOVERNMENTAL	4,727,302	5,119,905	5,103,302
Charges for services			
INTERGOV CHARGES FOR SERVICES	16,203,253	15,909,613	18,211,659
OTHER CHARGES FOR SERVICES	24,948,742	23,141,427	24,509,638
PATIENT SERVICES REVENUE	7,000	7,524	6,988
Fines and forfeits			
FINES & FORFEITS	11,601,839	9,832,624	9,802,082
Investments			
INTEREST EARNINGS	2,800,000	2,841,587	2,800,000
Miscellaneous			
MISCELLANEOUS REVENUE	2,638,705	3,220,988	2,321,364
Total General Fund	\$ 689,495,842	\$ 681,699,168	\$ 720,142,496
* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.			
SPECIAL REVENUE FUNDS			
Road Fund			
TRANSPORTATION OPERATIONS	\$ 105,980,390	\$ 106,136,155	\$ 108,602,126
Total Road Fund	\$ 105,980,390	\$ 106,136,155	\$ 108,602,126
Health Services Fund			
PATIENT SERVICES REVENUE	\$ 2,425,701	\$ 2,826,865	\$ 2,290,807
Total Health Services Fund	\$ 2,425,701	\$ 2,826,865	\$ 2,290,807
List Fund: Other Special Revenue			
GRANTS, MISC. REVENUE, ETC.	\$ 511,380,202	\$ 496,051,642	\$ 523,927,073
Total Other Special Revenue	\$ 511,380,202	\$ 496,051,642	\$ 523,927,073
Total Special Revenue Funds	\$ 619,786,293	\$ 605,014,662	\$ 634,820,006

MARICOPA COUNTY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED	ACTUAL	ESTIMATED
	REVENUES **	REVENUES*	REVENUES
	2015	2015	2016
DEBT SERVICE FUNDS			
NON-DEPARTMENTAL	\$ 2,057,300	\$ 729,620	\$ 1,373,504
STADIUM DISTRICT	4,875,991	4,875,999	3,701,623
Total Debt Service Funds	\$ 6,933,291	\$ 5,605,619	\$ 5,075,127
CAPITAL PROJECTS FUNDS			
TRANSPORTATION	\$ 13,574,779	\$ 10,117,283	\$ 29,364,618
LIBRARY DISTRICT	6,000	21,100	
STADIUM DISTRICT	750,200	764,700	750,200
NON DEPARTMENTAL	7,901,434	832,433	200
FLOOD CONTROL DISTRICT	5,700,000	7,729,989	34,453,000
Total Capital Projects Funds	\$ 27,932,413	\$ 19,465,505	\$ 64,568,018
INTERNAL SERVICE FUNDS			
EMPLOYEE BENEFITS AND HEALTH	\$ 144,576,843	\$ 144,499,408	\$ 160,167,998
ENTERPRISE TECHNOLOGY	16,514,603	16,767,629	17,069,304
PROCUREMENT SERVICES	845,217	857,936	845,217
EQUIPMENT SERVICES	16,854,693	18,555,078	16,854,693
RISK MANAGEMENT	20,570,789	20,781,757	20,570,789
Total Internal Service Funds	\$ 199,362,145	\$ 201,461,808	\$ 215,508,001
ELIMINATIONS FUNDS			
ELIMINATIONS	\$ (172,767,713)	\$ (175,421,646)	\$ (190,746,884)
Total Eliminations Funds	\$ (172,767,713)	\$ (175,421,646)	\$ (190,746,884)
TOTAL ALL FUNDS	\$ 1,370,742,271	\$ 1,337,825,116	\$ 1,449,366,764

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

MARICOPA COUNTY
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2016

FUND	OTHER FINANCING 2016		INTERFUND TRANSFERS 2016	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
NON DEPARTMENTAL	\$	\$	\$ 5,809,670	\$ 232,871,777
PUBLIC HEALTH				30,000
Total General Fund	\$	\$	\$ 5,809,670	\$ 232,901,777
SPECIAL REVENUE FUNDS				
ANIMAL CARE AND CONTROL	\$	\$		\$ 1,139,868
EDUCATION SERVICE			208,119	
FLOOD CONTROL DISTRICT				34,195,616
LIBRARY DISTRICT				664,734
NON DEPARTMENTAL			198,483,977	587,500
PUBLIC HEALTH			30,000	
STADIUM DISTRICT				3,885,778
TRANSPORTATION	200,000			70,403,183
Total Special Revenue Funds	\$ 200,000	\$	\$ 198,722,096	\$ 110,876,679
DEBT SERVICE FUNDS				
NON DEPARTMENTAL	\$	\$	\$ 3,729,868	\$
Total Debt Service Funds	\$	\$	\$ 3,729,868	\$
CAPITAL PROJECTS FUNDS				
FLOOD CONTROL DISTRICT	\$	\$	\$ 34,195,616	\$
LIBRARY DISTRICT			664,734	
NON DEPARTMENTAL			38,420,197	15,570,587
STADIUM DISTRICT			3,885,778	
TRANSPORTATION			70,403,183	
Total Capital Projects Funds	\$	\$	\$ 147,569,508	\$ 15,570,587
INTERNAL SERVICE FUNDS				
RISK MANAGEMENT	\$	\$	\$ 3,517,901	\$
Total Internal Service Funds	\$	\$	\$ 3,517,901	\$
ELIMINATIONS FUNDS				
ELIMINATIONS COUNTY	\$	\$	\$ (250,199,732)	\$ (250,199,732)
FLOOD CONTROL DISTRICT			(34,195,616)	(34,195,616)
LIBRARY DISTRICT			(664,734)	(664,734)
STADIUM DISTRICT			(3,885,778)	(3,885,778)
TRANSPORTATION			(70,403,183)	(70,403,183)
Total Eliminations Funds	\$	\$	\$ (359,349,043)	\$ (359,349,043)
TOTAL ALL FUNDS	\$ 200,000	\$ -	\$ -	\$ -

MARICOPA COUNTY
 Summary by Department of Expenditures/Expenses Within Each Fund Type
 Fiscal Year 2016

	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
GENERAL FUND				
ADULT PROBATION	\$ 48,375,459	\$ 1,633,844	\$ 50,005,283	\$ 48,431,973
AIR QUALITY	1,209,008	19,704	1,228,712	1,220,657
ANIMAL CARE AND CONTROL	258,954		258,954	258,954
ASSESSOR	23,997,819	385,020	23,388,295	23,810,684
ASSISTANT COUNTY MANAGER 940	611,468	15,956	599,827	628,206
ASSISTANT COUNTY MANAGER 950	953,890	9,338	412,831	957,977
BOARD OF SUPERVISORS DIST 1	361,973	5,331	339,139	367,334
BOARD OF SUPERVISORS DIST 2	361,973	5,331	342,240	367,334
BOARD OF SUPERVISORS DIST 3	361,973	5,331	347,714	367,334
BOARD OF SUPERVISORS DIST 4	361,973	5,331	363,118	367,334
BOARD OF SUPERVISORS DIST 5	361,973	5,331	367,015	367,334
CALL CENTER	1,663,556	25,623	1,656,195	1,689,859
CLERK OF THE BOARD	1,447,540	15,478	1,203,940	1,410,875
CLERK OF THE SUPERIOR COURT	34,704,601	533,120	32,066,719	35,113,480
CONSTABLES	2,917,302	103,266	2,958,374	3,039,657
CONTRACT COUNSEL	47,007,294	41,065	46,296,374	55,510,049
CORRECTIONAL HEALTH	3,180,331	63,334	3,218,278	3,270,791
COUNTY ATTORNEY	83,508,918	1,378,111	83,496,887	84,690,053
COUNTY MANAGER	2,520,696	36,064	2,556,760	2,558,743
DEPUTY COUNTY MANAGER 920	1,419,821	38,203	1,390,438	1,458,606
EDUCATION SERVICE	2,657,408	37,882	2,645,564	2,887,082
ELECTIONS	20,975,466	66,459	17,994,489	13,289,773
EMERGENCY MANAGEMENT	242,187	6,649	244,097	248,733
EMPLOYEE BENEFITS AND HEALTH	258,539	8,132	263,126	266,025
ENTERPRISE TECHNOLOGY	33,991,066	2,471,039	30,162,672	38,748,160
ENVIRONMENTAL SERVICES	4,281,840	420,813	4,495,090	4,126,131
FACILITIES MANAGEMENT	49,263,728	164,809	41,428,817	45,229,900
FINANCE	2,772,594	50,772	2,823,366	2,820,433
HUMAN RESOURCES	4,309,478	66,581	3,747,454	4,389,485
HUMAN SERVICES	2,260,912		2,260,912	2,380,912
INTERNAL AUDIT	1,799,337	36,500	1,834,785	1,837,309
JUSTICE COURTS	17,681,657	302,035	17,395,956	17,982,816
JUVENILE PROBATION	17,279,942	718,508	16,829,572	17,610,838
LEGAL ADVOCATE	10,786,783	170,155	10,730,378	11,938,113
LEGAL DEFENDER	12,005,388	232,090	12,237,478	13,126,660
MANAGEMENT AND BUDGET	2,382,650	29,964	2,287,040	2,409,724
MEDICAL EXAMINER	8,261,393	142,227	8,300,399	8,481,057
NON DEPARTMENTAL*	293,014,149	(25,806,966)	237,104,916	304,929,864
PARKS AND RECREATION	1,279,802		1,141,417	1,259,802
PLANNING AND DEVELOPMENT	868,232		853,490	868,232
PROCUREMENT SERVICES	2,413,764	47,600	2,461,364	2,458,330
PROTECTIVE SERVICES	3,861,489	64,423	3,867,156	4,065,513
PUBLIC ADVOCATE	9,231,279	145,218	8,960,099	9,345,411
PUBLIC DEFENDER	38,760,010	717,558	39,385,686	40,027,986
PUBLIC FIDUCIARY	3,113,186	37,804	3,010,912	3,160,740
PUBLIC HEALTH	11,334,457	516,240	11,467,877	11,668,669
RECORDER	2,134,232	23,718	2,019,372	2,158,549
RESEARCH AND REPORTING	338,603	216	111,110	
SHERIFF	109,932,118	7,313,250	106,683,703	113,445,081
SUPERIOR COURT	84,634,124	1,134,045	85,659,663	86,211,042
TREASURER	4,910,812	91,652	4,934,388	5,000,623
WASTE RESOURCES AND RECYCLING	3,277,969	23,125	3,076,137	3,231,384
Total General Fund	\$ 1,015,901,116	\$ (6,442,721)	\$ 938,915,578	\$ 1,041,491,611
* Non Departmental includes general contingency of	\$ 30,932,984	\$ (6,550,131)	\$	\$ 33,433,773

MARICOPA COUNTY
 Summary by Department of Expenditures/Expenses Within Each Fund Type
 Fiscal Year 2016

	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
SPECIAL REVENUE FUNDS				
ADULT PROBATION	\$ 43,147,290	\$ 1,365,174	\$ 43,722,900	\$ 49,442,827
AIR QUALITY	17,211,507		14,940,514	18,267,649
ANIMAL CARE AND CONTROL	12,959,594	387,320	13,615,896	12,329,387
ASSISTANT COUNTY MANAGER 950	483,599	1,185,806	464,899	471,005
CLERK OF THE SUPERIOR COURT	8,385,254	893,935	8,220,327	7,774,240
CORRECTIONAL HEALTH	58,229,181	4,204,113	61,997,740	63,151,585
COUNTY ATTORNEY	15,843,054		14,112,337	13,183,799
COUNTY MANAGER	7,000	2,409,818	2,416,818	5,000
EDUCATION SERVICES	28,604,284	275,880	25,230,118	28,168,106
ELECTIONS	861,153		134,407	470,278
EMERGENCY MANAGEMENT	1,631,254	173,037	1,758,249	1,815,266
EMPLOYEE BENEFITS AND HEALTH	7,323,579		6,642,955	7,935,127
ENTERPRISE TECHNOLOGY	1,019,055	276,808	819,018	1,136,484
ENVIRONMENTAL SERVICES	22,172,840		20,832,273	19,855,027
FACILITIES MANAGEMENT	32,991,406	40,110	29,300,054	26,961,191
FLOOD CONTROL DISTRICT	32,495,393	500,000	30,998,529	32,840,393
HUMAN SERVICES	60,598,645	3,521,939	64,120,584	65,389,861
INTEGRATED CRIMINAL JUSTICE INFO	1,628,554	21,807	1,611,726	1,724,219
JUSTICE COURTS	7,317,800		6,968,795	7,221,433
JUVENILE PROBATION	42,734,181	652,739	41,466,084	40,524,936
LEGAL ADVOCATE	48,269		33,128	25,968
LEGAL DEFENDER	160,310		121,976	182,434
LIBRARY DISTRICT	25,226,495	234,850	24,955,380	29,489,719
MEDICAL EXAMINER		7,581	7,579	
NON DEPARTMENTAL*	55,004,895	(2,380,645)	1,995,136	63,210,959
PARKS AND RECREATION	10,450,443	69,950	9,617,224	10,917,061
PLANNING AND DEVELOPMENT	8,538,986		8,137,701	8,178,791
PROTECTIVE SERVICES	48,942		48,938	48,942
PUBLIC DEFENDER	1,918,051	797	1,700,256	1,764,814
PUBLIC HEALTH	46,868,188	2,478,716	50,633,587	50,759,524
RECORDER	5,940,660		4,432,514	5,490,958
SHERIFF	230,746,734	2,229,393	226,430,738	234,188,140
STADIUM DISTRICT	2,985,808		2,917,251	3,008,311
SUPERIOR COURT	15,882,423	559,819	15,236,271	15,844,414
TRANSPORTATION	62,422,254	(59,519)	59,265,060	60,727,906
TREASURER	304,341			304,341
WASTE RESOURCES AND RECYCLING	4,751,611		4,742,577	4,751,611
Total Special Revenue Funds	\$ 866,943,033	\$ 19,049,428	\$ 799,649,539	\$ 887,561,706
* Non Departmental includes general contingency of	\$ 23,924,548	\$ (4,232,815)	\$ -	\$ 25,000,000
DEBT SERVICE FUNDS				
NON DEPARTMENTAL	\$ 16,753,180	\$ 2,171,297	\$ 16,753,180	\$ 7,409,480
STADIUM DISTRICT	3,700,378		3,700,350	3,701,623
Total Debt Service Funds	\$ 20,453,558	\$ 2,171,297	\$ 20,453,530	\$ 11,111,103
CAPITAL PROJECTS FUNDS				
FLOOD CONTROL DISTRICT	\$ 40,000,000		\$ 38,732,944	\$ 66,000,000
LIBRARY DISTRICT				
NON DEPARTMENTAL	230,953,727	(3,124,510)	70,412,375	216,409,355
STADIUM DISTRICT	2,003,000	400,000	2,402,500	4,003,000
TRANSPORTATION	82,578,500		79,627,808	94,370,570
Total Capital Projects Funds	\$ 355,535,227	\$ (2,724,510)	\$ 191,175,627	\$ 380,782,925
INTERNAL SERVICE FUNDS				
EMPLOYEE BENEFITS AND HEALTH	\$ 155,681,205	\$ (11,188)	\$ 160,957,275	\$ 166,963,791
ENTERPRISE TECHNOLOGY	17,566,149		17,686,665	19,021,458
EQUIPMENT SERVICES	17,711,693	(17,145)	19,257,222	17,822,193
PROCUREMENT SERVICES	915,217	(8,281)	881,045	845,217
RISK MANAGEMENT	31,591,029	(21,293)	27,851,028	29,838,997
Total Internal Service Funds	\$ 223,465,293	\$ (57,907)	\$ 226,633,235	\$ 234,491,656
ELIMINATIONS FUNDS				
ELIMINATIONS COUNTY	\$ (164,758,171)		\$ (167,412,104)	\$ (181,990,122)
ELIMINATIONS COUNTY AND DIST	(8,009,542)		(8,009,542)	(8,756,762)
Total Eliminations Funds	\$ (172,767,713)	\$ -	\$ (175,421,646)	\$ (190,746,884)
TOTAL ALL FUNDS	\$ 2,309,530,514	\$ 11,995,587	\$ 2,001,405,863	\$ 2,364,692,117

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

MARICOPA COUNTY
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<u>DEPARTMENT/FUND</u>	<u>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015</u>	<u>EXPENDITURE/ ADJUSTMENTS APPROVED 2015</u>	<u>ACTUAL EXPENDITURES/ EXPENSES * 2015</u>	<u>BUDGETED EXPENDITURES/ EXPENSES 2016</u>
ADULT PROBATION:				
ADULT PROBATION FEES	\$ 13,427,008	\$	\$ 13,069,593	\$ 12,772,336
ADULT PROBATION GRANTS	2,876,995	543,187	3,420,182	3,171,370
DETENTION OPERATIONS	26,843,287	821,987	27,233,125	33,499,121
GENERAL	48,375,459	1,633,844	50,005,283	48,431,973
Department Total	\$ 91,522,749	\$ 2,999,018	\$ 93,728,183	\$ 97,874,800
AIR QUALITY:				
AIR QUALITY FEES	\$ 13,105,170	\$	\$ 11,174,482	\$ 14,294,128
AIR QUALITY GRANTS	4,106,337		3,766,032	3,973,521
GENERAL	1,209,008	19,704	1,228,712	1,220,657
Department Total	\$ 18,420,515	\$ 19,704	\$ 16,169,226	\$ 19,488,306
ANIMAL CARE AND CONTROL:				
ANIMAL CONTROL FIELD OPERATION	\$ 3,671,437	\$	\$ 3,286,398	\$ 3,639,290
ANIMAL CONTROL GRANTS	1,539,157			
ANIMAL CONTROL LICENSE SHELTER	7,749,000	387,320	10,329,498	8,690,097
GENERAL	258,954		258,954	258,954
Department Total	\$ 13,218,548	\$ 387,320	\$ 13,874,850	\$ 12,588,341
ASSESSOR:				
GENERAL	\$ 23,997,819	\$ 385,020	\$ 23,388,295	\$ 23,810,684
Department Total	\$ 23,997,819	\$ 385,020	\$ 23,388,295	\$ 23,810,684
ASSISTANT COUNTY MANAGER 940:				
GENERAL	\$ 611,468	\$ 15,956	\$ 599,827	\$ 628,206
Department Total	\$ 611,468	\$ 15,956	\$ 599,827	\$ 628,206
ASSISTANT COUNTY MANAGER 950:				
DETENTION OPERATIONS	\$ 394,478	\$ 2,286	\$ 396,764	\$ 402,546
GENERAL	953,890	9,338	412,831	957,977
NON DEPARTMENTAL GRANTS	89,121	1,183,520	68,135	68,459
Department Total	\$ 1,437,489	\$ 1,195,144	\$ 877,730	\$ 1,428,982
BOARD OF SUPERVISORS DIST 1:				
GENERAL	\$ 361,973	\$ 5,331	\$ 339,139	\$ 367,334
Department Total	\$ 361,973	\$ 5,331	\$ 339,139	\$ 367,334
BOARD OF SUPERVISORS DIST 2:				
GENERAL	\$ 361,973	\$ 5,331	\$ 342,240	\$ 367,334
Department Total	\$ 361,973	\$ 5,331	\$ 342,240	\$ 367,334
BOARD OF SUPERVISORS DIST 3:				
GENERAL	\$ 361,973	\$ 5,331	\$ 347,714	\$ 367,334
Department Total	\$ 361,973	\$ 5,331	\$ 347,714	\$ 367,334
BOARD OF SUPERVISORS DIST 4:				
GENERAL	\$ 361,973	\$ 5,331	\$ 363,118	\$ 367,334
Department Total	\$ 361,973	\$ 5,331	\$ 363,118	\$ 367,334

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BOARD OF SUPERVISORS DIST 5:				
GENERAL	\$ 361,973	\$ 5,331	\$ 367,015	\$ 367,334
Department Total	\$ 361,973	\$ 5,331	\$ 367,015	\$ 367,334
CALL CENTER:				
GENERAL	\$ 1,663,556	\$ 25,623	\$ 1,656,195	\$ 1,689,859
Department Total	\$ 1,663,556	\$ 25,623	\$ 1,656,195	\$ 1,689,859
CLERK OF THE BOARD:				
GENERAL	\$ 1,447,540	\$ 15,478	\$ 1,203,940	\$ 1,410,875
Department Total	\$ 1,447,540	\$ 15,478	\$ 1,203,940	\$ 1,410,875
CLERK OF THE SUPERIOR COURT:				
CLERK OF COURT FILL THE GAP	\$ 2,054,822	\$ 332,135	\$ 2,386,857	\$ 1,915,696
CLERK OF THE COURT EDMS	2,632,872		2,374,183	2,448,571
CLERK OF THE COURT GRANTS	1,484,995	370,440	1,855,435	1,484,286
COURT DOCUMENT RETRIEVAL	1,147,606		1,064,545	1,149,941
GENERAL	34,704,601	533,120	32,066,719	35,113,480
JUDICIAL ENHANCEMENT	989,959	191,360	516,151	700,746
VICTIM LOCATION	75,000		23,156	75,000
Department Total	\$ 43,089,855	\$ 1,427,055	\$ 40,287,046	\$ 42,887,720
CONSTABLES:				
GENERAL	\$ 2,917,302	\$ 103,266	\$ 2,958,374	\$ 3,039,657
Department Total	\$ 2,917,302	\$ 103,266	\$ 2,958,374	\$ 3,039,657
CONTRACT COUNSEL:				
GENERAL	\$ 47,007,294	\$ 41,065	\$ 46,296,374	\$ 55,510,049
Department Total	\$ 47,007,294	\$ 41,065	\$ 46,296,374	\$ 55,510,049
CORRECTIONAL HEALTH:				
DETENTION OPERATIONS	\$ 58,229,181	\$ 4,204,113	\$ 61,997,740	\$ 63,151,585
GENERAL	3,180,331	63,334	3,218,278	3,270,791
Department Total	\$ 61,409,512	\$ 4,267,447	\$ 65,216,018	\$ 66,422,376
COUNTY ATTORNEY:				
CHECK ENFORCEMENT PROGRAM	\$ 180,058		\$ 125,421	\$ 125,048
COUNTY ATTORNEY FILL THE GAP	1,555,630		1,481,734	1,527,206
COUNTY ATTORNEY GRANTS	5,185,349		5,185,349	5,351,226
COUNTY ATTORNEY RICO	3,722,040		3,007,345	1,910,940
CRIM JUSTICE ENHANCEMENT	1,621,686		1,491,524	1,573,727
DIVERSION	2,697,823		2,572,536	2,567,536
GENERAL	83,508,918	1,378,111	83,496,887	84,690,053
VICTIM COMP RESTITUTION	701,308		198,000	111,600
VICTIM COMPENSATION INTEREST	179,160		50,428	16,516
Department Total	\$ 99,351,972	\$ 1,378,111	\$ 97,609,224	\$ 97,873,852
COUNTY MANAGER:				
GENERAL	\$ 2,520,696	\$ 36,064	\$ 2,556,760	\$ 2,558,743
NON DEPARTMENTAL GRANTS	7,000	2,409,818	2,416,818	5,000
Department Total	\$ 2,527,696	\$ 2,445,882	\$ 4,973,578	\$ 2,563,743

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DEPUTY COUNTY MANAGER 920:				
GENERAL	\$ 1,419,821	\$ 38,203	\$ 1,390,438	\$ 1,458,606
Department Total	\$ 1,419,821	\$ 38,203	\$ 1,390,438	\$ 1,458,606
EDUCATION SERVICE:				
DETENTION OPERATIONS	\$ 1,117,223		\$ 1,045,788	\$
EDUCATIONAL SUPPLEMENTAL PROG	684,430		363,487	1,128,875
GENERAL	2,657,408	37,882	2,645,564	2,887,082
SCHOOL COMMUNICATION	796,726	275,880	637,097	869,575
SCHOOL GRANTS	25,224,197		22,454,918	25,401,884
SCHOOL TRANSPORTATION	600,000		556,815	600,000
SMALL SCHOOL SERVICE	181,708		172,013	167,772
Department Total	\$ 31,261,692	\$ 313,762	\$ 27,875,682	\$ 31,055,188
ELECTIONS:				
ELECTIONS GRANTS	\$ 861,153		\$ 134,407	\$ 470,278
GENERAL	20,975,466	66,459	17,994,489	13,289,773
Department Total	\$ 21,836,619	\$ 66,459	\$ 18,128,896	\$ 13,760,051
EMERGENCY MANAGEMENT:				
EMERGENCY MANAGEMENT	\$ 874,990	\$ 173,037	\$ 1,039,798	\$ 1,054,427
GENERAL	242,187	6,649	244,097	248,733
PALO VERDE	756,264		718,451	760,839
Department Total	\$ 1,873,441	\$ 179,686	\$ 2,002,346	\$ 2,063,999
EMPLOYEE BENEFITS AND HEALTH:				
40 PERCENT STD	\$ 161,260		\$ 152,535	\$ 161,260
50 PERCENT STD	408,473		262,421	408,473
60 PERCENT STD	2,344,571		2,562,384	2,207,008
BEHAVIORAL HEALTH	1,797,391		1,599,751	1,760,590
BENEFIT ADMINISTRATION	3,170,781	(11,188)	2,991,361	3,005,916
BENEFITS ELIMINATIONS	(1,157,990)		(1,157,990)	(1,157,990)
COINSURANCE PHARMACY	14,697,568		17,876,319	18,072,572
DEPENDENT LIFE	345,300		384,043	345,300
EMPLOYEE ASSISTANCE	400,320		406,845	420,963
FI DENTAL PPO	5,481,882		5,109,732	4,702,760
FI LIFE AND AD AND D	398,661		418,392	597,992
FI PREPAID DENTAL	226,860		220,203	225,977
FLEX SPENDING DEP CARE	801,620		875,804	801,620
FLEX SPENDING HEALTH	2,269,651		2,163,430	2,269,651
GENERAL	258,539	8,132	263,126	266,025
MEDICAL HDHP W HSA	21,017,804		25,429,937	26,029,963
MEDICAL HMO	50,236,155		50,095,906	52,845,683
MEDICAL PPO	39,134,609		38,088,887	39,659,466
ONSITE PHARMACY CLINIC	1,969,148		2,051,354	2,003,810
PUBLIC HEALTH GRANTS	7,323,579		6,642,955	7,935,127
SI DENTAL PPO	4,238,527		4,409,765	4,530,902
SUPPLEMENTAL LIFE	3,471,236		3,808,469	3,471,236
VISION	1,706,262		1,388,213	1,735,553
VOLUNTARY BENEFITS	834,751		684,511	683,838
WELLNESS	1,726,365		1,135,003	2,181,248
Department Total	\$ 163,263,323	\$ (3,056)	\$ 167,863,356	\$ 175,164,943

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ENTERPRISE TECHNOLOGY:				
DETENTION OPERATIONS	\$ 1,019,055	\$ 276,808	\$ 819,018	\$ 1,136,484
GENERAL	33,991,066	2,471,039	30,162,672	38,748,160
TECHNOLOGY INFRASTRUCTURE	17,566,149		17,686,665	19,021,458
Department Total	\$ 52,576,270	\$ 2,747,847	\$ 48,668,355	\$ 58,906,102
ENVIRONMENTAL SERVICES:				
ENVIRONMTL SVCS ENV HEALTH	\$ 22,172,840	\$	\$ 20,832,273	\$ 19,855,027
GENERAL	4,281,840	420,813	4,495,090	4,126,131
Department Total	\$ 26,454,680	\$ 420,813	\$ 25,327,363	\$ 23,981,158
EQUIPMENT SERVICES:				
EQUIPMENT SERVICES	\$ 17,711,693	\$ (17,145)	\$ 19,257,222	\$ 17,822,193
Department Total	\$ 17,711,693	\$ (17,145)	\$ 19,257,222	\$ 17,822,193
FACILITIES MANAGEMENT:				
DETENTION OPERATIONS	\$ 32,991,406	\$ 40,110	\$ 29,300,054	\$ 26,961,191
GENERAL	49,263,728	164,809	41,428,817	45,229,900
Department Total	\$ 82,255,134	\$ 204,919	\$ 70,728,871	\$ 72,191,091
FINANCE:				
GENERAL	\$ 2,772,594	\$ 50,772	\$ 2,823,366	\$ 2,820,433
Department Total	\$ 2,772,594	\$ 50,772	\$ 2,823,366	\$ 2,820,433
FLOOD CONTROL DISTRICT:				
FLOOD CONTROL	\$ 32,495,393	\$	\$ 30,498,529	\$ 32,495,393
FLOOD CONTROL CAPITAL PROJECTS	40,000,000		38,732,944	66,000,000
FLOOD CONTROL GRANTS		500,000	500,000	345,000
Department Total	\$ 72,495,393	\$ 500,000	\$ 69,731,473	\$ 98,840,393
HUMAN RESOURCES:				
GENERAL	\$ 4,309,478	\$ 66,581	\$ 3,747,454	\$ 4,389,485
Department Total	\$ 4,309,478	\$ 66,581	\$ 3,747,454	\$ 4,389,485
HUMAN SERVICES:				
CDBG HOUSING TRUST	\$ 16,279,189	\$ 925,598	\$ 17,204,787	\$ 20,143,632
GENERAL	2,260,912		2,260,912	2,380,912
HUMAN SERVICES GRANTS	44,319,456	2,596,341	46,915,797	45,246,229
Department Total	\$ 62,859,557	\$ 3,521,939	\$ 66,381,496	\$ 67,770,773
INTEGRATED CRIM JUSTICE INFO:				
DETENTION OPERATIONS	\$ 1,628,554	\$ 21,807	\$ 1,611,726	\$ 1,724,219
Department Total	\$ 1,628,554	\$ 21,807	\$ 1,611,726	\$ 1,724,219
INTERNAL AUDIT:				
GENERAL	\$ 1,799,337	\$ 36,500	\$ 1,834,785	\$ 1,837,309
Department Total	\$ 1,799,337	\$ 36,500	\$ 1,834,785	\$ 1,837,309
JUSTICE COURTS:				
GENERAL	\$ 17,681,657	\$ 302,035	\$ 17,395,956	\$ 17,982,816
JUST COURTS PHOTO ENFORCEMENT	46,800		8,065	
JUSTICE COURTS SPECIAL REVENUE	6,479,000		6,300,000	6,484,250
JUSTICE CT JUDICIAL ENHANCEMNT	792,000		660,730	737,183
Department Total	\$ 24,999,457	\$ 302,035	\$ 24,364,751	\$ 25,204,249

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JUVENILE PROBATION:				
DETENTION OPERATIONS	\$ 34,398,313	\$ 457,278	\$ 33,152,956	\$ 33,261,440
GENERAL	17,279,942	718,508	16,829,572	17,610,838
JUVENILE PROBATION DIVERSION	334,503		334,503	390,010
JUVENILE PROBATION GRANTS	4,160,865	195,461	4,356,326	3,811,356
JUVENILE PROBATION SPECIAL FEE	3,830,500		3,613,804	3,058,130
JUVENILE RESTITUTION	10,000		8,495	4,000
Department Total	\$ 60,014,123	\$ 1,371,247	\$ 58,295,656	\$ 58,135,774
LEGAL ADVOCATE:				
GENERAL	\$ 10,786,783	\$ 170,155	\$ 10,730,378	\$ 11,938,113
PUBLIC DEFENDER TRAINING	48,269		33,128	25,968
Department Total	\$ 10,835,052	\$ 170,155	\$ 10,763,506	\$ 11,964,081
LEGAL DEFENDER:				
GENERAL	\$ 12,005,388	\$ 232,090	\$ 12,237,478	\$ 13,126,660
LEGAL DEFENDER FILL THE GAP	66,362		66,362	66,362
PUBLIC DEFENDER TRAINING	93,948		55,614	116,072
Department Total	\$ 12,165,698	\$ 232,090	\$ 12,359,454	\$ 13,309,094
LIBRARY DISTRICT:				
LIBRARY DIST CAP IMPROVEMENT				
LIBRARY DISTRICT	20,646,921	8,275	20,565,162	24,910,145
LIBRARY DISTRICT GRANTS		222,275	222,275	
LIBRARY INTERGOVERNMENTAL	4,579,574	4,300	4,167,943	4,579,574
Department Total	\$ 25,226,495	\$ 234,850	\$ 24,955,380	\$ 29,489,719
MANAGEMENT AND BUDGET:				
GENERAL	\$ 2,382,650	\$ 29,964	\$ 2,287,040	\$ 2,409,724
Department Total	\$ 2,382,650	\$ 29,964	\$ 2,287,040	\$ 2,409,724
MEDICAL EXAMINER:				
GENERAL	\$ 8,261,393	\$ 142,227	\$ 8,300,399	\$ 8,481,057
MEDICAL EXAMINER GRANTS		7,581	7,579	
Department Total	\$ 8,261,393	\$ 149,808	\$ 8,307,978	\$ 8,481,057
NON DEPARTMENTAL:				
COUNTY IMPROVEMENT DEBT	\$ 16,753,180		\$ 16,753,180	\$ 7,409,480
COUNTY IMPROVEMENT DEBT 2		2,171,297		
DETENTION CAPITAL PROJECTS	5,796,583	17,159	3,315,936	12,497,806
DETENTION OPERATIONS	40,352,513	(9,984,561)	1,956,452	42,557,631
DETENTION TECH CAP IMPROVEMENT	40,330,136	(1,392,157)	7,106,246	33,276,881
GENERAL	293,014,149	(25,806,966)	237,104,916	304,929,864
GENERAL FUND CTY IMPROV	38,945,102	(2,257,600)	6,424,254	32,696,737
INTERGOVERNMENTAL CAP PROJ	127,500			127,500
INTERGOVERNMENTAL TECH PROJECT		240,717		
NON DEPARTMENTAL GRANTS	14,183,550	7,453,796		20,000,000
TECHNOLOGY CAP IMPROVEMENT	145,754,406	267,371	53,565,939	137,810,431
WASTE MANAGEMENT	468,832	150,120	38,684	653,328
Department Total	\$ 595,725,951	\$ (29,140,824)	\$ 326,265,607	\$ 591,959,658

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PARKS AND RECREATION:				
GENERAL	\$ 1,279,802	\$	\$ 1,141,417	\$ 1,259,802
LAKE PLEASANT RECREATION SVCS	3,212,692		2,749,948	3,833,436
PARKS AND RECREATION GRANTS	7,909	69,950	63,564	13,990
PARKS DONATIONS	108,777		105,214	324,237
PARKS ENHANCEMENT FUND	6,534,860		6,146,544	5,977,245
PARKS SOUVENIR	294,794		294,794	362,544
SPUR CROSS RANCH CONSERVATION	291,411		257,160	405,609
Department Total	\$ 11,730,245	\$ 69,950	\$ 10,758,641	\$ 12,176,863
PLANNING AND DEVELOPMENT:				
GENERAL	\$ 868,232	\$	\$ 853,490	\$ 868,232
PLANNING AND DEVELOPMENT FEES	8,538,986		8,137,701	8,178,791
Department Total	\$ 9,407,218	\$	\$ 8,991,191	\$ 9,047,023
PROCUREMENT SERVICES:				
GENERAL	\$ 2,413,764	\$ 47,600	\$ 2,461,364	\$ 2,458,330
REPROGRAPHICS	915,217	(8,281)	881,045	845,217
Department Total	\$ 3,328,981	\$ 39,319	\$ 3,342,409	\$ 3,303,547
PROTECTIVE SERVICES:				
DETENTION OPERATIONS	\$ 48,942	\$	\$ 48,938	\$ 48,942
GENERAL	3,861,489	64,423	3,867,156	4,065,513
Department Total	\$ 3,910,431	\$ 64,423	\$ 3,916,094	\$ 4,114,455
PUBLIC ADVOCATE:				
GENERAL	\$ 9,231,279	\$ 145,218	\$ 8,960,099	\$ 9,345,411
Department Total	\$ 9,231,279	\$ 145,218	\$ 8,960,099	\$ 9,345,411
PUBLIC DEFENDER:				
GENERAL	\$ 38,760,010	\$ 717,558	\$ 39,385,686	\$ 40,027,986
PUBLIC DEFENDER FILL THE GAP	1,113,694		1,048,136	1,011,395
PUBLIC DEFENDER GRANTS	236,492	797	237,289	237,289
PUBLIC DEFENDER TRAINING	567,865		414,831	516,130
Department Total	\$ 40,678,061	\$ 718,355	\$ 41,085,942	\$ 41,792,800
PUBLIC FIDUCIARY:				
GENERAL	\$ 3,113,186	\$ 37,804	\$ 3,010,912	\$ 3,160,740
Department Total	\$ 3,113,186	\$ 37,804	\$ 3,010,912	\$ 3,160,740
PUBLIC HEALTH:				
GENERAL	\$ 11,334,457	\$ 516,240	\$ 11,467,877	\$ 11,668,669
PUBLIC HEALTH FEES	5,559,246	1,007,500	6,080,512	6,638,299
PUBLIC HEALTH GRANTS	41,308,942	1,471,216	44,553,075	44,121,225
Department Total	\$ 58,202,645	\$ 2,994,956	\$ 62,101,464	\$ 62,428,193
RECORDER:				
GENERAL	\$ 2,134,232	\$ 23,718	\$ 2,019,372	\$ 2,158,549
RECORDERS SURCHARGE	5,940,660		4,432,514	5,490,958
Department Total	\$ 8,074,892	\$ 23,718	\$ 6,451,886	\$ 7,649,507
RESEARCH AND REPORTING:				
GENERAL	\$ 338,603	\$ 216	\$ 111,110	\$
Department Total	\$ 338,603	\$ 216	\$ 111,110	\$

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2016

<u>DEPARTMENT/FUND</u>	<u>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015</u>	<u>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015</u>	<u>ACTUAL EXPENDITURES/ EXPENSES * 2015</u>	<u>BUDGETED EXPENDITURES/ EXPENSES 2016</u>
RISK MANAGEMENT:				
COUNTY MANAGER RISK MANAGEMENT	\$ 1,750,000	\$	\$	\$
RISK MANAGEMENT	29,841,029	(21,293)	27,851,028	29,838,997
Department Total	\$ 31,591,029	\$ (21,293)	\$ 27,851,028	\$ 29,838,997
SHERIFF:				
DETENTION OPERATIONS	\$ 207,527,876	\$ 3,206,597	\$ 203,518,489	\$ 211,614,638
GENERAL	109,932,118	7,313,250	106,683,703	113,445,081
INMATE HEALTH SERVICES	340,000		574,000	600,873
INMATE SERVICES	10,982,350		10,901,855	11,250,326
OFFICER SAFETY EQUIPMENT	60,000			52,000
SHERIFF DONATIONS	120,000		102,220	26,774
SHERIFF GRANTS	8,275,961	(977,204)	7,298,757	7,184,985
SHERIFF JAIL ENHANCEMENT	1,482,444		2,382,444	1,482,444
SHERIFF RICO	1,750,000		1,488,547	1,750,000
SHERIFF TOWING AND IMPOUND	208,103		164,426	226,100
Department Total	\$ 340,678,852	\$ 9,542,643	\$ 333,114,441	\$ 347,633,221
STADIUM DISTRICT:				
BALLPARK OPERATIONS	\$ 1,711,052	\$	\$ 1,642,614	\$ 1,711,052
CACTUS LEAGUE OPERATIONS	1,274,756		1,274,637	1,297,259
LONG TERM PROJECT RESERVE	2,003,000	400,000	2,402,500	4,003,000
STADIUM DISTRICT DEBT SERVICE	3,700,378		3,700,350	3,701,623
Department Total	\$ 8,689,186	\$ 400,000	\$ 9,020,101	\$ 10,712,934
SUPERIOR COURT:				
CHILDRENS ISSUES EDUCATION	\$ 140,007	\$	\$ 138,123	\$ 115,007
CONCILIATION COURT FEES	1,616,200		1,575,165	1,578,566
DOM REL MEDIATION EDUCATION	205,600		205,600	180,600
EXPEDITED CHILD SUPPORT	910,000		910,000	713,621
GENERAL	84,634,124	1,134,045	85,659,663	86,211,042
JUDICIAL ENHANCEMENT	506,200		426,132	505,901
LAW LIBRARY	1,546,000		846,578	1,165,971
PROBATE FEES	509,200		480,139	530,756
SPOUSAL MAINT ENF ENHANCEMENT	158,000		152,530	108,000
SUPERIOR COURT FILL THE GAP	2,101,600	117,128	2,169,952	2,218,728
SUPERIOR COURT GRANTS	2,989,816	442,691	3,432,507	3,432,507
SUPERIOR COURT SPECIAL REVENUE	5,199,800		4,899,545	5,294,757
Department Total	\$ 100,516,547	\$ 1,693,864	\$ 100,895,934	\$ 102,055,456
TRANSPORTATION:				
TRANSPORTATION CAPITAL PROJECT	\$ 82,578,500	\$	\$ 79,627,808	\$ 94,370,570
TRANSPORTATION GRANTS	684,820	47,987	603,363	250,939
TRANSPORTATION OPERATIONS	61,737,434	(107,506)	58,661,697	60,476,967
Department Total	\$ 145,000,754	\$ (59,519)	\$ 138,892,868	\$ 155,098,476
TREASURER:				
GENERAL	\$ 4,910,812	\$ 91,652	\$ 4,934,388	\$ 5,000,623
TAXPAYER INFORMATION	304,341			304,341
Department Total	\$ 5,215,153	\$ 91,652	\$ 4,934,388	\$ 5,304,964

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2016

<u>DEPARTMENT/FUND</u>	<u>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015</u>	<u>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015</u>	<u>ACTUAL EXPENDITURES/ EXPENSES * 2015</u>	<u>BUDGETED EXPENDITURES/ EXPENSES 2016</u>
<u>WASTE RESOURCES AND RECYCLING:</u>				
GENERAL	\$ 3,277,969	\$ 23,125	\$ 3,076,137	\$ 3,231,384
WASTE TIRE	4,751,611		4,742,577	4,751,611
Department Total	\$ 8,029,580	\$ 23,125	\$ 7,818,714	\$ 7,982,995
<u>ELIMINATIONS COUNTY:</u>				
ELIMINATIONS	\$ (164,758,171)		\$ (167,412,104)	\$ (181,990,122)
Department Total	\$ (164,758,171)		\$ (167,412,104)	\$ (181,990,122)
<u>ELIMINATIONS COUNTY AND DIST:</u>				
ELIMINATIONS	\$ (8,009,542)		\$ (8,009,542)	\$ (8,756,762)
Department Total	\$ (8,009,542)		\$ (8,009,542)	\$ (8,756,762)
Total all Departments	\$ 2,309,530,514	\$ 11,995,587	\$ 2,001,405,863	\$ 2,364,692,117

Maricopa County Annual Business Strategies
 FY 2016 Tentative Budget

Attachments

Maricopa County , Flood Control District, Library District, Stadium District
 Full-Time Employees and Personnel Compensation
 Fiscal Year 2016

FUND	Full-Time Equivalent (FTE) 2016	Employee Salaries and Hourly Costs 2016	Retirement Costs 2016	Healthcare Costs 2016	Other Benefit Costs 2016	Personnel Allocations In 2016	Personnel Allocations Out 2016	Other Personnel Costs 2016	Total Estimated Personnel Compensation 2016
GENERAL FUND	7,796.33	422,262,251	72,858,615	70,739,796	37,479,640	14,222,792	(84,868,742)	3,297,511	535,991,863
Regular Staff	7,425.44	419,311,302	72,858,615	70,739,796	36,753,733	14,222,792	(84,868,742)	3,297,511	532,315,007
Temporary Staff	370.89	2,950,949	-	-	725,907	-	-	-	3,676,856
SPECIAL REVENUE FUNDS									
Regular Staff									
201 - ADULT PROBATION FEES	1.50	36,698	7,088	6,407	3,270	11,711,112	-	-	11,764,576
204 - JUSTICE CT JUDICIAL ENHANCEMNT	4.00	269,795	25,783	35,616	26,042	-	-	-	357,236
205 - COURT DOCUMENT RETRIEVAL	25.00	824,158	93,176	195,745	62,867	85,396	(111,400)	-	1,149,941
207 - PALO VERDE	6.00	344,496	38,173	52,542	36,924	130,615	(69,602)	2,377	535,525
208 - JUDICIAL ENHANCEMENT	7.00	440,560	49,113	62,328	45,679	29,901	(29,981)	-	597,600
209 - PUBLIC DEFENDER TRAINING	3.00	149,939	16,714	26,712	16,691	56,594	-	-	266,650
211 - ADULT PROBATION GRANTS	24.75	1,413,562	138,071	211,766	134,994	31,119	-	50,903	1,980,415
215 - EMERGENCY MANAGEMENT	8.50	495,884	55,206	79,209	53,555	129,678	-	7,000	820,532
216 - CLERK OF THE COURT GRANTS	-	-	-	-	-	1,478,086	-	-	1,478,086
217 - CDBG HOUSING TRUST	5.00	312,508	35,696	44,520	24,587	104,545	(98,423)	-	423,433
218 - CLERK OF COURT FILL THE GAP	47.00	1,724,516	190,045	406,855	128,252	-	(576,678)	-	1,872,990
219 - COUNTY ATTORNEY GRANTS	59.00	3,679,313	406,402	525,336	409,267	68,811	(1,389,535)	-	3,699,594
220 - DIVERSION	29.00	1,598,811	180,168	257,493	220,586	-	-	1,100	2,258,158
221 - COUNTY ATTORNEY FILL THE GAP	25.00	1,041,728	112,448	214,402	129,968	-	-	-	1,498,546
222 - HUMAN SERVICES GRANTS	392.50	15,211,187	1,768,079	3,218,866	2,173,717	3,250,280	(4,447,776)	12,154	21,186,507
223 - TRANSPORTATION GRANTS	1.00	26,074	968	2,226	4,058	-	-	13,544	46,870
225 - SPUR CROSS RANCH CONSERVATION	2.00	82,664	8,780	17,066	13,041	126,330	-	-	247,881
226 - PLANNING AND DEVELOPMENT FEES	96.00	5,991,252	669,324	840,901	539,184	760,902	(2,938,288)	1,003	5,864,278
227 - JUVENILE PROBATION GRANTS	53.00	2,316,278	372,519	338,149	181,249	285,000	-	55,335	3,548,530
228 - JUVENILE PROBATION SPECIAL FEE	-	-	-	-	-	3,446,483	(388,353)	-	3,058,130
232 - TRANSPORTATION OPERATIONS	416.00	21,977,510	2,376,385	3,517,466	2,214,021	1,890,233	(4,142,712)	389,262	28,222,165
233 - PUBLIC DEFENDER GRANTS	2.00	179,672	20,029	17,808	17,730	-	-	-	235,239
236 - RECORDERS SURCHARGE	27.00	1,926,289	214,374	236,966	203,747	-	-	-	2,581,376
238 - SUPERIOR COURT GRANTS	26.00	1,059,595	118,115	231,504	130,032	1,044,000	-	1,400	2,584,646
239 - PARKS SOUVENIR	2.00	68,262	7,535	17,808	10,866	599	(24,324)	-	80,746
240 - LAKE PLEASANT RECREATION SVCS	27.00	1,162,396	128,247	233,457	195,524	112,596	-	999	1,833,219
241 - PARKS ENHANCEMENT FUND	46.75	2,300,969	253,918	412,335	384,906	141,648	(243,466)	-	3,250,309
244 - LIBRARY DISTRICT	116.73	5,828,656	645,619	1,035,389	560,819	410,135	(326,388)	400	8,154,631
245 - JUSTICE COURTS SPECIAL REVENUE	-	-	-	-	-	5,466,723	(105,250)	-	5,361,473
246 - LIBRARY INTERGOVERNMENTAL	47.00	1,850,390	212,416	413,971	144,868	30,000	(30,000)	-	2,621,646
249 - NON DEPARTMENTAL GRANTS	1.00	40,824	4,038	5,753	3,038	3,859	-	-	57,513
250 - CACTUS LEAGUE OPERATIONS	-	-	-	-	-	13,489	-	-	13,489
251 - SHERIFF GRANTS	27.00	1,939,828	422,608	204,244	516,546	15,216	(202,878)	33,811	2,929,374
252 - INMATE SERVICES	134.00	4,850,621	607,383	1,035,612	607,425	23,076	-	26,736	7,150,853
253 - BALLPARK OPERATIONS	5.00	303,742	32,448	39,085	29,247	3,657	(13,489)	-	394,689
255 - DETENTION OPERATIONS	3,748.60	177,728,030	26,990,832	34,668,063	16,780,874	36,985,723	(2,404,129)	3,234,164	293,983,557
256 - PROBATE FEES	1.00	52,557	6,028	8,904	4,067	426,400	(17,200)	-	480,756
257 - CONCILIATION COURT FEES	-	-	-	-	-	1,510,400	(69,200)	-	1,441,200
258 - SHERIFF TOWING AND IMPOUND	2.00	97,327	37,121	17,808	14,080	-	-	500	166,836
259 - SUPERIOR COURT SPECIAL REVENUE	-	-	-	-	-	4,687,528	(128,728)	-	4,558,800
261 - LAW LIBRARY	3.00	153,929	17,162	26,712	16,877	-	-	-	214,680
262 - PUBLIC DEFENDER FILL THE GAP	9.00	572,688	63,874	79,402	60,443	-	-	28,550	804,957
263 - LEGAL DEFENDER FILL THE GAP	-	-	-	-	-	66,362	-	-	66,362
264 - SUPERIOR COURT FILL THE GAP	30.00	1,407,224	220,814	267,120	132,625	-	-	15,000	2,042,783
265 - PUBLIC HEALTH FEES	60.00	2,559,574	268,930	498,698	288,023	1,274,384	(841,516)	15,000	4,063,093
266 - CHECK ENFORCEMENT PROGRAM	2.00	71,919	8,177	14,964	12,722	-	-	-	107,782
267 - CRIM JUSTICE ENHANCEMENT	20.00	1,122,419	122,977	167,702	160,629	-	-	-	1,573,727
271 - EXPEDITED CHILD SUPPORT	-	-	-	-	-	598,560	-	-	598,560
273 - VICTIM LOCATION	-	-	-	-	-	75,000	-	-	75,000
274 - CLERK OF THE COURT EDMS	48.00	1,532,516	175,323	343,562	124,411	-	(122,496)	-	2,053,316
275 - JUVENILE PROBATION DIVERSION	4.00	271,490	52,936	35,616	20,534	175,915	(175,915)	8,246	388,822
276 - SPOUSAL MAINT ENF ENHANCEMENT	-	-	-	-	-	117,000	(9,000)	-	108,000
281 - CHILDRENS ISSUES EDUCATION	-	-	-	-	-	124,967	(10,007)	-	114,960
282 - DOM REL MEDIATION EDUCATION	-	-	-	-	-	180,600	-	-	180,600
290 - WASTE TIRE	2.00	56,314	6,460	17,808	4,356	98,237	-	6,000	189,175

Maricopa County Annual Business Strategies
FY 2016 Tentative Budget

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FUND	Full-Time Equivalent (FTE) 2016	Employee Salaries and Hourly Costs 2016	Retirement Costs 2016	Healthcare Costs 2016	Other Benefit Costs 2016	Personnel Allocations In 2016	Personnel Allocations Out 2016	Other Personnel Costs 2016	Total Estimated Personnel Compensation 2016
503 - AIR QUALITY GRANTS	21.00	1,322,455	111,321	186,517	191,214	790,452	-	500	2,602,459
504 - AIR QUALITY FEES	124.12	6,936,808	766,298	1,076,596	751,351	918,658	(1,608,909)	19,348	8,860,150
506 - ENVIRONMTL SVCS ENV HEALTH	242.00	10,902,525	1,222,888	1,869,963	1,212,797	880,641	(188,825)	-	15,899,989
532 - PUBLIC HEALTH GRANTS	438.75	20,063,007	2,246,941	3,881,719	2,305,296	6,468,754	(4,216,977)	-	30,748,740
572 - ANIMAL CONTROL LICENSE SHELTER	121.00	4,474,484	517,539	1,036,056	693,760	255,980	(444,520)	-	6,533,299
574 - ANIMAL CONTROL FIELD OPERATION	50.00	1,836,566	198,718	425,299	216,629	255,417	(258,954)	40,500	2,714,176
669 - SMALL SCHOOL SERVICE	1.00	64,918	7,518	8,854	6,194	-	-	-	87,484
715 - SCHOOL GRANTS	117.50	7,497,422	841,837	946,642	767,223	102,270	-	-	10,155,394
782 - SCHOOL COMMUNICATION	6.00	383,352	43,852	52,060	35,093	349,228	(306,845)	-	556,740
795 - EDUCATIONAL SUPPLEMENTAL PROG	8.00	654,482	75,081	69,647	63,786	786,876	(562,600)	-	1,087,272
991 - FLOOD CONTROL	213.50	13,106,322	1,448,707	1,846,353	1,039,076	3,019,755	(4,182,588)	10,000	16,287,625
Temporary Staff									
204 - JUSTICE CT JUDICIAL ENHANCEMNT	10.00	223,273	-	-	25,554	-	-	-	248,827
211 - ADULT PROBATION GRANTS	6.50	256,836	-	-	19,649	-	-	-	276,485
218 - CLERK OF COURT FILL THE GAP	1.00	39,672	-	-	3,034	-	-	-	42,706
221 - COUNTY ATTORNEY FILL THE GAP	1.00	26,622	-	-	2,038	-	-	-	28,660
232 - TRANSPORTATION OPERATIONS	6.50	215,169	-	-	16,951	-	-	-	232,120
240 - LAKE PLEASANT RECREATION SVCS	3.47	99,445	-	-	4,063	-	-	-	103,508
241 - PARKS ENHANCEMENT FUND	0.96	10,907	-	-	2,579	-	-	-	13,486
244 - LIBRARY DISTRICT	30.84	684,658	-	-	52,372	-	-	-	737,030
246 - LIBRARY INTERGOVERNMENTAL	25.37	499,188	-	-	39,641	-	-	-	538,829
252 - INMATE SERVICES	1.00	36,243	-	-	2,773	-	-	-	39,016
253 - BALLPARK OPERATIONS	0.60	9,772	-	-	747	-	-	-	10,519
255 - DETENTION OPERATIONS	10.00	232,139	-	-	31,038	-	-	-	263,177
265 - PUBLIC HEALTH FEES	1.00	31,095	-	-	2,375	-	-	-	33,470
504 - AIR QUALITY FEES	3.50	82,835	-	-	7,428	-	-	-	90,263
532 - PUBLIC HEALTH GRANTS	21.45	541,951	-	-	83,010	-	-	-	624,961
572 - ANIMAL CONTROL LICENSE SHELTER	2.00	63,361	-	-	4,461	-	-	-	67,822
991 - FLOOD CONTROL	2.00	50,136	-	-	3,834	-	-	-	53,970
Total Special Revenue Funds	7,066.38	335,419,807	44,662,204	61,483,600	34,426,308	90,999,190	(30,686,952)	3,973,832	540,277,989
DEBT SERVICE FUNDS									
Total Debt Service Funds	-	-	-	-	-	-	-	-	-
CAPITAL PROJECTS FUNDS									
234 - TRANSPORTATION CAPITAL PROJECT	-	-	-	-	-	3,694,353	-	-	3,694,353
445 - GENERAL FUND CTY IMPROV	-	-	-	-	-	135,910	-	-	135,910
460 - TECHNOLOGY CAP IMPROVEMENT	-	-	-	-	-	3,465,350	-	461,078	3,926,428
461 - DETENTION TECH CAP IMPROVEMENT	-	-	-	-	-	243,261	-	-	243,261
990 - FLOOD CONTROL CAPITAL PROJECTS	-	-	-	-	-	2,000,000	-	-	2,000,000
Total Capital Projects Funds	-	-	-	-	-	9,538,874	-	461,078	9,999,952
INTERNAL SERVICE FUNDS									
Regular Staff									
615 - WELLNESS	6.00	356,169	40,853	53,424	28,326	-	(22,724)	-	456,048
618 - BENEFIT ADMINISTRATION	17.50	961,275	110,197	152,851	76,218	169,636	(35,586)	-	1,434,591
654 - EQUIPMENT SERVICES	54.00	2,666,477	278,335	467,407	310,279	184,537	-	-	3,907,035
673 - REPROGRAPHICS	9.00	349,084	40,063	76,301	27,389	19,367	-	-	512,205
675 - RISK MANAGEMENT	30.75	2,064,173	228,816	281,031	208,274	-	-	-	2,782,293
681 - TECHNOLOGY INFRASTRUCTURE	57.00	4,010,885	442,265	493,643	411,700	1,550,316	(1,070,708)	214,996	6,053,098
Temporary Staff									
618 - BENEFIT ADMINISTRATION	1.00	10,560	-	-	808	-	-	-	11,368
681 - TECHNOLOGY INFRASTRUCTURE	0.49	14,590	-	-	1,116	-	-	-	15,706
Total Internal Service Funds	175.74	10,433,213	1,140,529	1,524,657	1,064,111	1,923,856	(1,129,018)	214,996	15,172,344
ENTERPRISE FUNDS									
Total Enterprise Funds	-	-	-	-	-	-	-	-	-
TOTAL ALL FUNDS	15,038.45	768,115,271	118,661,348	133,748,052	72,970,059	116,684,712	(116,684,712)	7,947,417	1,101,442,148
Regular Staff	14,538.88	762,035,870	118,661,348	133,748,052	71,940,681	116,684,712	(116,684,712)	7,947,417	1,094,333,369
Temporary Staff	499.57	6,079,401	-	-	1,029,378	-	-	-	7,108,779
Salaries/Hourly includes OT and are net of budgeted vacancy savings									
Retirement Costs Include ASRS LTC									
Retirement is net of budgeted vacancy savings									
Healthcare is net of budgeted vacancy savings									
Other Benefits Includes FICA/Medicare/Workers Comp/Unemployment Comp and is net of budgeted vacancy savings									

