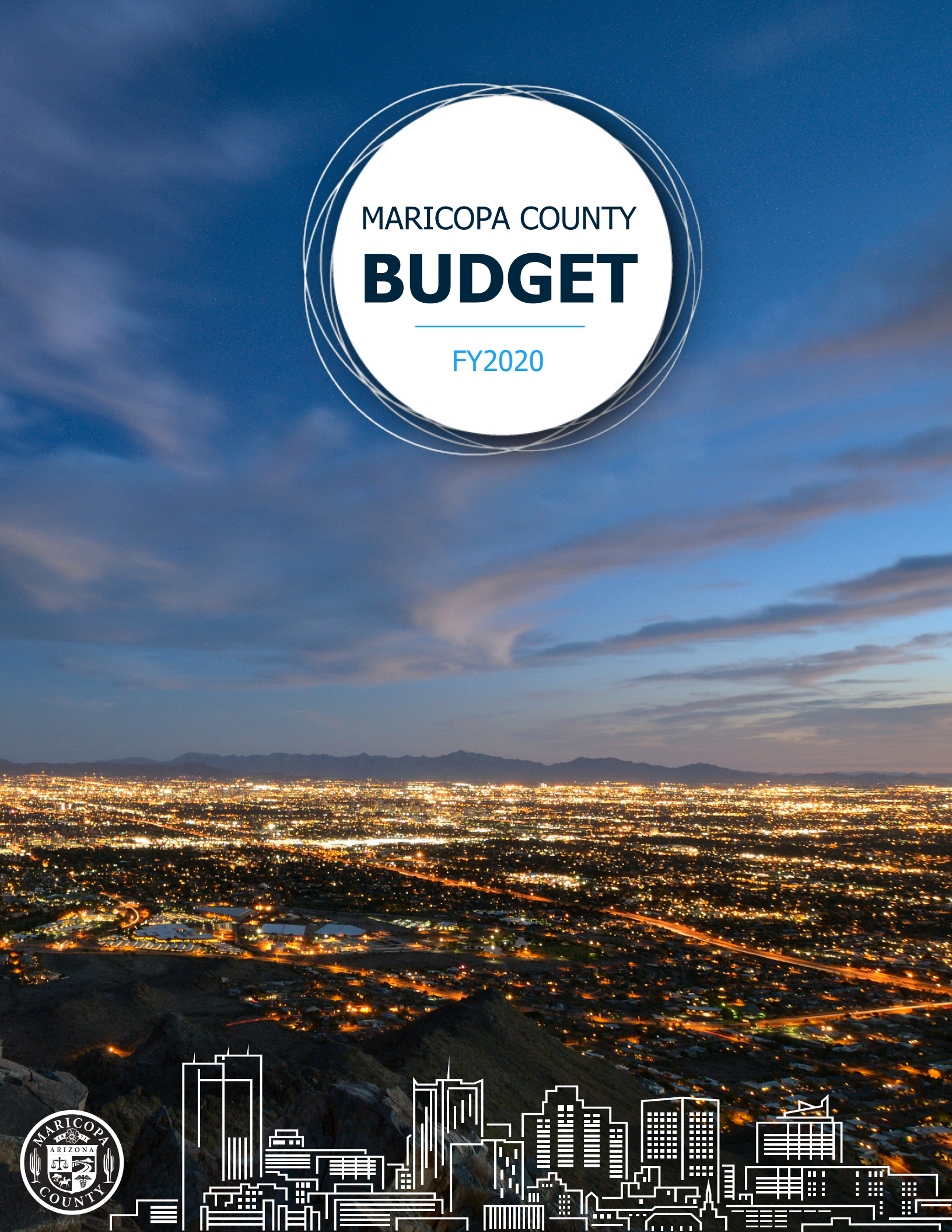
MARICOPA COUNTY

BUDGET

FY2020



GOVERNMENT FINANCE OFFICERS ASSOCIATION

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July 1, 2018

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Maricopa County Mission Statement

The Mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe environment.

Strategic Priorities

- **SAFE COMMUNITIES** – Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost effective smart justice system.
- **FISCAL STRENGTH AND RESPONSIBILITY** - Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.
- **GROWTH AND ECONOMIC DEVELOPMENT** - Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.
- **GOVERNMENT OPERATIONS** - Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.
- **REGIONAL SERVICES** - Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.

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Maricopa County Motions

Budget Adoption

1) Pursuant to A.R.S. §§ 42-17101, 42-17102, and 47-17105, adopt the Fiscal Year 2020 Maricopa County Budget in the amount of $2,573,762,798 by total appropriation for each department, fund and appropriation unit group listed in the attached schedules. This amount represents no change from the Tentative Budget of $2,573,762,798.

2) Adopt the Five Year Capital Improvement Plan for Fiscal Years 2020-2024.

3) Approve the attached Executive Summary.

Executive Summary

Notwithstanding the Budgeting and Accountability Policy, approve the following:

a) Adult Probation, Juvenile Probation and Superior Court are collectively known as the Judicial Branch, and considered as one appropriation. Any and all appropriations within the Judicial Branch can be transferred between any and all Judicial Branch departments by fund and appropriation unit group, as requested and approved by the Presiding Judge of the Superior Court, without any further Board approval.
b) Contract Counsel, Legal Advocate, Legal Defender, Public Advocate and Public Defender are known as the Public Defense System, and are considered as one appropriation. Any and all appropriations within the Public Defense System can be transferred between any and all Public Defense System departments by fund and appropriation unit group, as requested and approved by the County Manager, without any further Board approval.
c) The budgets for Operating Major Maintenance Projects will be appropriated at the department, fund and appropriation unit category rather than department, fund and appropriation unit group.
d) The Facilities Management Department is authorized to transfer unused Operating Major Maintenance funding to the reserve in the Capital Improvement Program.
e) Authorize the Budget Office to review the change in participation in the DROP program and make necessary adjustments to the Maricopa County Sheriff's department budget on a quarterly basis.
f) Pursuant to A.R.S. §11-275, the Board of Supervisors authorizes the transfer of any monies received in the General Obligation - Debt Service Fund (312) to be reported in the General Fund (100).
g) Approval of the FY 2020 Budget includes the allocation of funds for the Economic Development Agencies and the Agricultural Extension as specified in the Adopted Budget Package.
h) The FY 2020 Maricopa County Budget includes a project reserve of $10,520,133 in the 5-year Capital Improvement Plan, specifically reserved for the Treasurers Technology System Upgrade project (ULTIS). In FY 2020, a total of $3,527,348 of the $10,520,133 is available for appropriation by the Maricopa County Board of Supervisors. The final budget appropriates $2,545,343 of the $3,527,348 available from this project reserve to the project in FY 2020. A project health check initiative will be conducted by Maricopa County IT executives and Treasurer's Office leadership. The health check will include the following activities:
    - Provide an independent review to assess technical, functional, staffing and funding status.
    - Monitor project quality and progress, identify issues and make recommendations for major project progression or remediation.
    - Obtain early indication of problem concerns and issues and associated remediation.
    - Recommend the appropriate course of action for the project if not meeting progress goals or failing to meet quality, timeliness, budgetary or functional requirements.
    - Monitor critical success factors as defined for the project.
    - Provide guidance on risks or other project or organizational dynamics that may affect outcomes.
    - Conduct a vendor performance review for key vendors on the project.
    - Present an update and report to Board on a quarterly basis.

Transmittal Letter

To: Bill Gates, Chairman, District 3
Clint Hickman, Vice-Chairman, District 4
Jack Sellers, Supervisor, District 1
Steve Chucri, Supervisor, District 2
Steve Gallardo, Supervisor, District 5

"Smart government isn't a slogan. It's a practical way to improve the lives of our residents. To fill critical gaps. To connect people to a better future. To give everyone who lives and works here more time for what matters. That's why we're here." Chairman Bill Gates, January 9, 2019

The FY 2020 recommended budget of $2,573,762,798 aligns with Chairman Gates' vision of smart government. During Chairman Gates' address, he called for collaboration and efficiency in the delivery of public services. The recommended budget seeks to meet this call for action while also recognizing the escalating costs and increasing demand for mandated public services due to rapid growth within Maricopa County. Public safety and technology are a primary focus within the FY 2020 recommended budget, to ensure Maricopa County communities are safe, cost-effective, and mandated services continue to be delivered.

Budget Development Process

The County's Strategic plan identifies the following strategic priorities:

- Safe Communities
- Growth and Economic Development
- Fiscal Strength and Responsibility
- Regional Services
- Government Operations

The FY 2020 recommended budget development process was shaped by the above strategic priorities within the scope of smart government. The budget being presented distributes its resources appropriately in order to meet the established goals and support these priorities.

In addition, the Board of Supervisors annually adopts guidelines to direct the budget process. The FY 2020 Budget Guidelines and Priorities were approved on January 16, 2019. These guidelines provided direction to County departments in preparing their FY 2020 budget requests and advised the framework used by County management to evaluate the requests and formulate the recommended budget. The FY 2020 guidelines include:

- Developing a sustainable budget that advances the County's mission and strategic goals
- Leaving the property tax rate unchanged
- Directing Human Resources to develop a targeted employee compensation strategy
- Requiring all departments to allocate resources to fulfill their mandates and submit budgets within their baseline, with no requests for new or expanded programs in the General or Detention Funds
- Requiring selected departments to complete a zero-based budget
- Reviewing new capital or technology requests after reserve decisions are made
- Evaluating all increases for their impact on the County's Expenditure Limitation

Starting in FY 2015, Maricopa County has been using a modified Zero-Based Budget (ZBB) process for selected departments, to take an in-depth look at their budgets. This process allows the selected departments to discuss their needs, and establish new baselines that align with their current priorities and service demands. FY 2020 is the sixth year of reviewing budgets at this level, and by the next budget cycle, all departments will have participated in the ZBB process. The departments that participated in the ZBB process for FY 2020 are the Assessor, Recorder, Sheriff's Office (General Fund), Treasurer, Clerk of the Board, Internal Audit, Emergency Management, Procurement, and Human Resources (General Fund).

Assumptions

The FY 2020 budget utilizes the Most Likely forecast scenario, which assumes a 50% chance of meeting revenue projections, for the following major revenue sources: State Shared Sales Tax, State Shared Vehicle License Tax, and Jail Excise Tax. Expenditures are reviewed annually to make certain they can be maintained in the future within projected resources. In addition, to mitigate a potential downturn in revenue or unanticipated expenditures, reserves and contingencies are built into the budget, which ensure that a sustainable and structurally balanced budget will be maintained throughout the economic cycle.

Challenges and Risks

The United States Census Bureau released data in April confirming that Maricopa County is leading the nation with the highest annual population growth for the third straight year, adding over 81,000 residents. In addition to being number one in our nation's population growth, Maricopa County remains the fourth most populous county in the country, with over 4.4 million people. Maricopa County only trails Los Angeles County, CA (10.1 million), Cook County, IL (5.1 million), and Harris County, TX (4.7 million). The increase in population aids the local economy by creating a demand for housing, goods and services, leading to increased employment and spending. However, this growth increases the demand for government services, such as public safety.

A large portion of Maricopa County's budget consists of mandated payments to the State of Arizona for healthcare programs, which total $264 million in FY 2020. These mandated healthcare programs and continuing operating costs shifts of over $16 million, represent just under 20% of the General Fund operating budget. The portion of mandated payments has decreased slightly from the prior year as Maricopa County has been relieved of 25% of the Superior Court Judges salary and benefit costs in FY 2020. In FY 2021, the required budget for Superior Court Judges salary and benefits will be reduced once again, as the cost share will be reduced to 50%. This will align Maricopa County to every other county in Arizona. Another potential cost savings measure that Maricopa County is looking forward to is the financial relief of operating the State of Arizona's Juvenile Correction services. Should this come to fruition, such relief would free up more than $6 million in the General Fund operating budget. Legislation also mandates that Maricopa County is able to address certain retirement plans' funding requirements, some of which require contributions in excess of 50% of salary costs. The budget guidelines dictate no budget decisions are to be made until the County's actuary determines a required amount and that amount is funded.

Maricopa County's unemployment rate of 4.2% is slightly above the national employment rate of 3.8%. While Arizona is ranked third in job creation, the current economic climate can make it difficult to remain competitive, attract, and retain a talented workforce. According to Economist Elliott Pollack, this economic environment causes wage pressure and creates a high demand for workers. Pollack has advised caution as the United States enters the next fiscal year, by being mindful of the yield curve and inflation, as these could indicate the turning point in the economic cycle.

In anticipation of a recession and the turning point of the economic cycle, reserves and contingencies have been included in the budget, which can be accessed to stabilize the budget should that need arise. The current economic expansion has lasted over 118 months, and by the beginning of FY 2020, this expansion will be the longest economic recovery on record. Throughout the economic recovery, economic indicators have been improving at a slow and steady pace but have lagged in comparison to previous post-recession periods. Based on a slow increase in economic indicators, it is expected that the eventual downturn will be milder than the last recession.

Maricopa County continues to explore strategies to contain costs subject to the Expenditure Limit as the growing demand from population growth has resulted in expenditures that outpace the growth in the constitutional spending limitation. Maricopa County has already begun issuance of debt to cover necessary capital and infrastructure as a strategy to provide some immediate relief, however a permanent long-term remedy must be pursued in the near future.

Summary of Changes

The total appropriation for the FY 2020 recommended budget is $2,573,762,798. This is an increase of $108.6 million from the FY 2019 revised budget, or 4.4%.

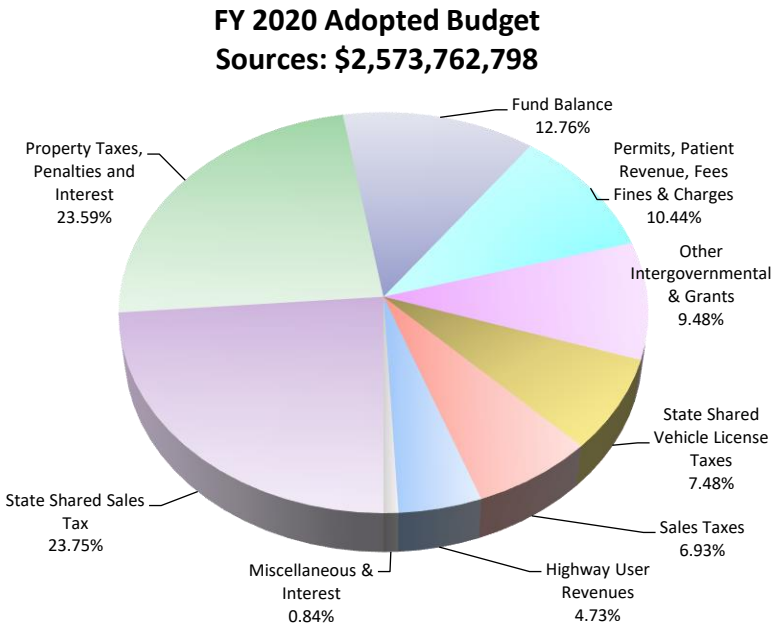
(in Millions)	FY 2019 Revised	FY 2020 Adopted	Increase/ (Decrease)	% Change
Total Operating	1,974.7	2,047.3	72.6	3.7%
Total Non Recurring	490.4	526.4	36.0	7.3%
Total County	2,465.1	2,573.7	108.6	4.4%

The operating budget has increased by $72.6 million or 3.7%, which is primarily due to increases in state mandated health care programs ($10.9 million), pay for performance and compensation issues ($45.7 million), technology improvements ($8.8 million), new facility staff and operating costs ($16.6 million), and new positions ($4.8 million). The $86.8 million increases noted above are partially offset by reductions in departmental budgets.

The non-recurring budget has increased by $36.0 million or 7.3%, which includes new elections equipment ($7.0 million), a new helicopter ($10.8 million), and new IT software and equipment ($30.0 million).

Revenue Outlook

The graph to the right shows the overall sources of funds for Maricopa County. The top three sources are State Shared Sales Tax (23.75%), property taxes, including penalties and interest (23.59%), and use of fund balance (12.76%) for one-time expenses. The fourth category is individual revenue sources: permits, patient revenue, fees, fines, and charges (10.44%). The fifth and sixth largest categories are grants and



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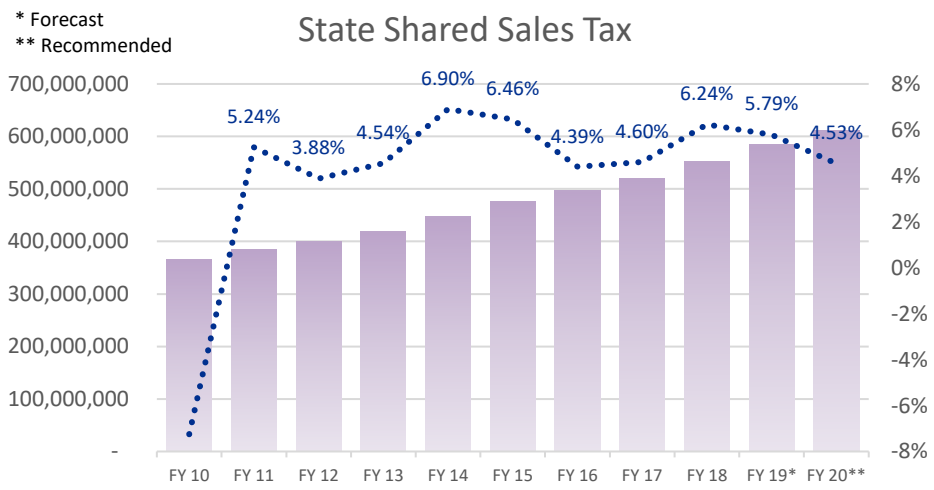
intergovernmental agreements with governmental entities (9.48%) and the State Shared Vehicle License Tax (7.48%). The seventh source is the local Jail Excise Tax (6.93%), which is dedicated to funding of adult and juvenile detention facilities. The last two revenues are Highway User Revenue Funds (4.73%) and miscellaneous and interest (0.84%).

Revenue	2019 Revised	2020 Adopted	% Change
State Shared Sales Tax	560,017,585	611,197,954	9.14%
Property Taxes, Penalties and Interest	568,712,047	607,182,921	6.76%
Fund Balance	379,747,456	328,426,556	-13.51%
Permits, Patient Revenue, Fees Fines & Charges	277,757,503	268,743,158	-3.25%
Other Intergovernmental & Grants	208,991,183	244,015,897	16.76%
State Shared Vehicle License Taxes	175,909,115	192,596,302	9.49%
Sales Taxes	162,941,929	178,377,215	9.47%
Highway User Revenues	116,198,795	121,762,408	4.79%
Miscellaneous & Interest	17,315,610	21,460,387	23.94%
Budgeted Total Revenue	**2,467,591,223**	**2,573,762,798**	**4.30%**

The largest reduction year-over- year is in the Fund Balance category, which decreased by more than $51 million. The largest increase is State Share Sales Tax, increasing over $51 million from the FY 2019 estimate.

Maricopa County's property tax revenues are the product of two factors, the assessed valuation of all properties in the county, and the property tax rate. For FY 2020, the rate is proposed to remain at $1.4009. The increase of proposed property tax collections from $561.2 million in FY 2019 to $599.7 million in FY 2020 is due to the assessed valuations increasing by $2.771 billion. This stems from the addition of new construction to the property tax rolls and the appreciation of existing property. The proposed levy is $140.5 million below the County's maximum levy for FY 2020 of $745,620,462.



State Shared Sales Tax is the County's other major revenue source and is extremely sensitive to the economy as it is influenced by the sale of goods and services, the amount of economic activity, population and assessed value in Maricopa County relative to the rest of the state. The graph to the left reflects how revenues have consistently grown every year since FY 2011. For FY 2020, the County has forecasted 4.53% growth over the FY 2019 forecast.

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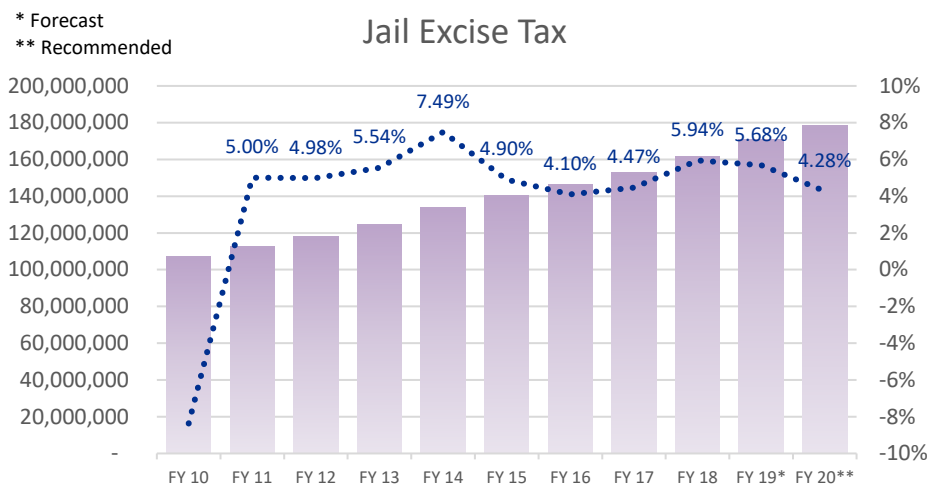
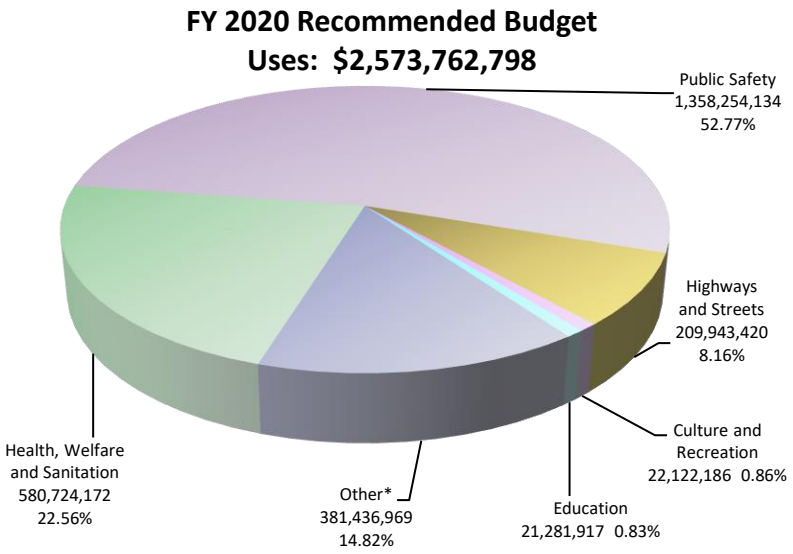


The Jail Excise Tax is a local sales tax of 1/5 of a cent that goes towards building and operating the adult and juvenile detention facilities. The voters approved this tax in 1998, and it is due to expire in FY 2027. Revenue growth has been slow for this tax in recent years. Maricopa County expects a 4.28% growth from the FY 2019 budget. The Jail Excise Tax will not be able to generate enough revenue to cover all of the Detention Fund's expenses and will require funds to be transferred from the General Fund in order to maintain structural balance.

Expenditure Uses

Criminal justice and public safety is the largest category of expenditures totaling 52.8% of Maricopa County's budgeted expenditures. This not only covers operational costs for departments providing public safety services, but also many capital projects, such as the Madison Street Adaptive Reuse Project, the Intake/Transfer/Release Jail for the Sheriff's Office, improvements to the Superior Court facilities, and a new Southeast Regional Justice Center.



**Other = Assessor, Recorder, Elections, Treasurer, Internal Audit, County Manager, Assistant and Deputy County Managers, Clerk of the Board, Board of Supervisors, Finance, Budget, Procurement, Human Resources, Risk Management, Real Estate, Equipment Services, Facilities Management, Enterprise Technology, Non Departmental*

Health, welfare, and sanitation is the second largest category of expenses, which is 22.56% of total expenditures. In addition to the cost of departments providing these services, this category includes mandated payments to the State of Arizona for healthcare programs. The "other" category (14.82%) is the third largest expenditure, which includes the Assessor, Recorder, Elections, Treasurer, the Board of Supervisors and County Administration. The fourth largest category is Highways and Streets (8.16%) for services delivered by the County's Department of Transportation in the unincorporated portions of the County. Culture and recreation (0.86%) is the fifth largest which is the Parks and Recreation department. Finally, the County Schools Superintendent Office follows in the education (0.83%) category.

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Justice and Public Safety

The departments that comprise public safety include: Adult Probation, Clerk of the Superior Court, Constables, County Attorney, Emergency Management, Justice Courts, Juvenile Probation, Planning and Development, Public Defense Services, Public Fiduciary, Sheriff, and Superior Court. Due to its importance to the community, budgets for criminal justice related services and activities are a primary focus of the budget each year and comprise almost 53% of the FY 2020 budget recommendation.

Three major projects, each of which affect multiple public safety agencies, are scheduled for completion during FY 2020. A new courtroom will be opening at the Maryvale Hospital to address unmet demand for services. This court facility will hold hearings for individuals involved with court ordered evaluations and court ordered treatment and this project will require over $2.5 million in additional funding to establish and operate the court as well as provide attorneys and other resources for Public Defense Services and the County Attorney's Office prosecution services. Additionally, resources have been budgeted to address the staffing needs for the Sherriff's Office to operate the new Intake, Transfer, Release (ITR) jail facility. While estimated amounts have been set aside, a staffing study of detention operations will be completed to determine the required amount of staff that will be needed to operate the ITR jail facility and Initial Appearance Court operations effectively and efficiently. Currently, this includes budgeted resources for Superior Court and Sheriff's Office security details. Finally, the 225 W. Madison building will be opening in FY 2020. The former jail facility has and continues to undergo renovations, as it will house over 1,000 staff members of the Maricopa County Attorney's Office (MCAO). Funding has been recommended for security staff from County Protective Services, MCAO, as well as Superior Court security to serve this building.

The Adult Probation department has had success recruiting and retaining probation officers throughout FY 2019, which led to an adjustment of the FY 2020 personnel budget. Maricopa County hired a consultant in FY 2019 to conduct a review of the Adult Probation department's caseload sizes and staffing ratios. The final report is anticipated before the end of FY 2019 and contingency funds have been set aside if the report confirms the need for additional staff. These funds would be accessed with Board of Supervisors' approval.

The Juvenile Probation department has continued to have staffing issues related to recruitment and retention of detention officers through FY 2019, which caused an increase need for overtime in the FY 2020 budget. In addition, funding is recommended to replace radios and the camera system in the Durango Facility, totaling $1,640,000. The Juvenile Probation department will also use their special revenue fund balance to pilot a program for alternative placement, which supports their continued focus on programming and detention alternatives.

The Superior Court baseline budget was reduced by $6.3 million due to a change in statute resulting in the State of Arizona paying 25% of the Judges salary in FY 2020. The statute also will require the State of Arizona to pay for the additional 25% of the Judges salary in FY 2021. This reduction was offset by the addition of two Civil Department positions, one Probate position, a personnel budget adjustment, IT maintenance agreements, Security Officers for the bridge between the Courts and the newly renovated 225 W. Madison, as well as transferring five positions previously paid for by the Fill the Gap Fund. The Superior Court General Fund non-recurring budget includes $6.7 million for IT costs, security equipment for the bridge, and the replacement of the Court's electronic recording system. Overall, the recommended General Fund operating budget for the Superior Court increased by 1.91%.

The Sheriff's Office General Fund operational budget's largest adjustment to the baseline budget was due to required increases to the retirement plans paid from this fund, but were offset by reductions to other operational costs. The FY 2020 recommended budget includes the addition of seven positions: two positions for Property and Evidence and two Management Assistants and three Investigators, which will address compliance with the Melendres v. Arpaio lawsuit. The Sheriff's Detention operational fund was decreased due to a lower retirement contribution rate for Correction Officer's. Contingency has been set aside within the Sheriff's Budget and the Non Departmental budget for staffing for the new Intake Release facility opening in FY 2020.

The County Attorney's FY 2020 recommended General Fund operational budget is increasing $4.5 million, or 4.86% The increase is driven by the addition of 40 new positions, which include 11 staff members and 13 attorneys to address the increase in Body Cam evidence. Roughly, $2 million is contingency funding for Public Defense Services in anticipation of an increased number of cases being prosecuted due to the increase of MCAO staff.

The Planning and Development department is allotted additional funds to support the Chairman's focus on updating the plans for unincorporated Maricopa County.

Health Care Issues

Health, Welfare, and Sanitation accounts for over 22% of Maricopa County's budget. While this area continues to be one of the largest components of the County budget, over half the programs in this category are managed by the State of Arizona and are required to be funded by the County. These include acute and long-term health care and behavioral health services for economically disadvantaged persons. Specifically, Arnold v Sarn is the court order that mandates Maricopa County to contribute to the State of Arizona's behavioral health programs, which total an estimated amount of $66.1 million for FY 2020, an increase of $2.9 million over FY 2019. Another large impact on the mandated health care costs for FY 2020 is a $179.8 million payment to the Arizona Long Term Care System. A portion of the $9.3 million increase is due to the minimum wage increasing from $11 to $12 an hour effective January 1, 2020. The Health and Welfare category also includes Air Quality, Animal Care and Control, Correctional Health, Environmental Services, Human Services, Medical Examiner, and Public Health.

In FY 2020, Public Health's grant fund revenue will decrease by $4.2 million or 9.8% due to reductions in the Healthy Start and Women, Infants, and Children grants. The Public Health department also expects the loss or decrease to other grants. In anticipation, the special revenue fund balance will be used to offset services related to childhood vaccination advocacy, the opioid epidemic, vital registration expansion, the refugee medical assistance program and STD control programs that were previously covered by these grants. Human Services continues to have challenges covering their administrative costs revenue from their grant revenue; therefore, a transfer of $644,574 is budgeted to address the shortfall in grants funding for these costs.

Education, Culture and Recreation, and Other Services

The Maricopa County Schools Superintendent Office provides services to school districts, teachers, and students within Maricopa County. The FY 2020 budget includes continued teacher support efforts, such as broadening the STEM Pro Live and Solve It programs.

The Parks and Recreation department's FY 2020 operating budget remained mostly unchanged from the previous year, with only slight increases due to personnel costs and increasing revenues. The budget also includes a $9.5 million investment for capital projects related to renovations and improvements.

The County Manger's budget includes three new positions for the Innovation team in support of the Chairman's focus on continuous improvement.

The Office of Enterprise Technology budget includes $16.2 million in new operating and one-time funding, which is largely due to the County desktop/laptop replacement program. The other increases to the budget are for investments in the County's digital initiatives, updates to IT maintenance contracts, and professional services for the MC365 migration. Funding for the Radio Refresh and Public Safety Radio project will be further detailed in the Technology Infrastructure section.

The Assessor's Office budget includes $191,000 for the Legal Class Verification Program, which allows the department to identify properties classified as residential but are not owner occupied. The Assessor's Office is estimating that the County General Fund will receive an additional $1.8 million in civil penalty revenue as a result of this program, vastly outweighing the cost of implementation.

The Recorder's Office budget includes funding for three new positions to enhance customer service related to GIS needs, constituent issues and public records requests. The Elections budget includes one-time funding of $6.05 million to fund the FY 2020 elections cycle. In addition, contingencies of over $8 million have been included in the budget to address equipment and additional staffing which may be needed based upon completion of a staffing analysis that is to be completed in FY 2020.

The Treasurer's Office base operating budget increased over $1.3 million, adding 6 new positions. These positions will address weaknesses identified as part of the annual audit and will provide support for ULTIS, the new Treasurer's Information System.

Transportation

The Transportation department's operating budget for FY 2020 has increased by 12.97% over FY 2019, which includes funding for additional vehicles and roadway maintenance projects. The additional expenses are expected to be covered by the increase of revenues in FY 2020, which totals $139,811,244.

Technology Infrastructure and Capital Improvement

In FY 2020, there are 137 capital projects in the following areas: 7 technology projects, 14 facilities projects, 26 park projects, and 90 transportation projects.

Technology projects consist of a Computer Aided Mass Appraisal, IT Infrastructure Refresh Phase II, Public Safety Radio System, the completion of the Enterprise Resources Planning System, the Treasurer Technology System Upgrade, and a Jail Management Information System. All of these technology projects are modernizing and updating the County's infrastructure, communication, security systems, proactive system monitoring, and essential business tools.

New facility projects consist of improvements to the Administration Building, the Surprise and Buckeye Fuel stations, and the construction of a new Maricopa County Sheriff's Office substation in Avondale.

Projects continued from FY 2019 include the Intake/Transfer/Release Jail, the Madison Street Jail Adaptive Reuse Project, Buckeye Hills Shooting Range electrical lines, the Southport Adult Probation location expansion, the Southeast Justice Center facility, Equipment Service's Mesa and Durango fuel stations upgrades, Superior Court's Central Court Building upgrades, West Courts Grand Jury upgrades, and East Valley Animal Care and Control Facility expansion.

Over $9.5 million will be invested in the County's Parks for capital improvement projects. Some of the highlights include additional funding for the Lake Pleasant Campsite Repairs and Renovations, Maricopa Regional Trail System, and Vulture Mountain Park.

Employee Compensation and Benefits

Employees are the key to carrying out the County's mandates and delivering exceptional customer service to the public. As employees are considered our most valuable resource, roughly 60% of the operating budget is devoted to employee compensation and benefits. In FY 2020, this amount has increased due to the employer contribution rate increase, specifically for the Public Safety Personnel Retirement System (PSPRS). Additionally, the Elected Official Retirement Plan (EORP), Public Safety Personnel Retirement System (PSPRS), the Probation Officer Retirement Plan (PORP), and the Correctional Officers Retirement Plan (CORP) plans have significant unfunded liabilities that will continue to put a strain on resources in order to correct that situation. The chart on the right reflects the rates and funding issues for these retirement plans.

Plan	FY 19 Employer Contribution	FY 20 Employer Contribution	6/30/18 Unfunded Liability	6/30/18 Funded Ratio
PSPRS	57.69%	61.74%	328,098,735	42.8%
CORP	26.59%	25.53%	229,093,239	54.4%
PORP*	32.98%	31.24%	351,076,726	54.9%
EORP*	61.50%	61.43%	621,430,897	31.3%

* State-wide plan

The County must continue to make an investment in its employees in order to retain and attract a quality workforce. Last year, the Workforce Transformation committee developed a set of recommendations resulting in the revision of the Performance Management policy. The new policies lead to the implementation of a new performance management system that leverages technology to provide a consistent set of performance tools for managers and employees for all Maricopa County departments. Maricopa County's workforce now has a system that provides a foundation to collaborate, continuously improve, and easily communicate with one another. In response to turnover data, the FY 2020 budget supports employees financially with funding for Pay for Performance and certain market issues.

Conclusion

The budget as recommended advances the Chairman's direction to position Maricopa County as a leader in citizen-centered services. The proposed spending plan supports the Board of Supervisors' focus on a smart government that provides a lean and efficient government, while maintaining exceptional customer service. Included are the operational resources necessary to promote innovation and deliver services in a smart manner. There are significant investments in technology that support efficiency and big-data initiatives. The capital infrastructure projects in the budget are designed to foster cost effective operations. The budget furthers the idea of rewarding top performers so they can continue to provide exceptional service. As unanticipated issues or economic shocks may occur, the budget will be closely monitored throughout the year to measure performance in order to quickly make necessary changes.

As Chairman Gates stated in his address earlier this year, “We must collaborate,” and the FY 2020 budget was no exception. The budget recommendations would not have been possible without the leadership of Chairman Gates and support from the Board of Supervisors, Elected officials, Judicial Branch, and County leadership. I appreciate the cooperation from all of those involved in the process, and because of those efforts, we are able to recommend a sustainable, structurally balanced budget which supports our organization and the public that we serve.

Sincerely,

Joy Rich
County Manager

On May 20, 2019, the Board of Supervisors approved the FY 2020 Tentative Budget in the amount of $2,573,762,798.

On June 24, 2019, the Board of Supervisors approved the FY 2020 Budget in the amount of $2,573,762,798. This amount represents a net $0 change from the Tentative Budget, as well as shifts within expenditure categories of uses.

On August 19, 2019, the Board of Supervisors approved the FY 2020 Tax Levy and Rates.

Maricopa County Profile

Introduction

Maricopa County was established as a county on February 14, 1871, by the Legislative Assembly of the Territory of Arizona, from parts of Yavapai and Pima Counties. Maricopa County was named in honor of the Xalychidom Piipaash people, who inhabited the area as early as 1775. The word "Maricopa" is derived from the Pima (a neighboring tribe) word for the Xalychidom Piipaash people. The County's current geographical boundaries were set in 1881 and have not changed since. Maricopa County is the 14th largest county in land area in the continental United States, larger than seven states, and is the 4th largest county by population.

Key Facts	
Founded	February 14th, 1871
Size	9,200 square miles
Incorporated cities and towns	25
Incorporated population	4,095,891
Unincorporated population	314,933
Median age	35.6

Source: U.S. Census Bureau

Population	
2018	4,410,824
2017	4,329,580
2016	4,258,603
2015	4,175,049
2014	4,095,508

Source: U.S. Census Bureau

Maricopa County has been the #1 fastest growing county 3 years in a row!

County Highlights

Educational Opportunities

- Several Arizona State University campuses
- ASU/UofA/NAU joint biomedical campus downtown
- Community, vocational, & technical colleges countywide
- Grand Canyon University in the West Valley

Infrastructure

- Phoenix Sky Harbor International Airport is one of the busiest in the United States, and on a typical day more than 1,200 aircraft and 120,000 passengers arrive and depart.
- METRO light rail services connecting Mesa, Tempe and Phoenix with a 28-mile route
- In 2018, there were nearly 67 million rides on all Valley Metro public transit
- Major freeways make every part of the Valley accessible for work and play

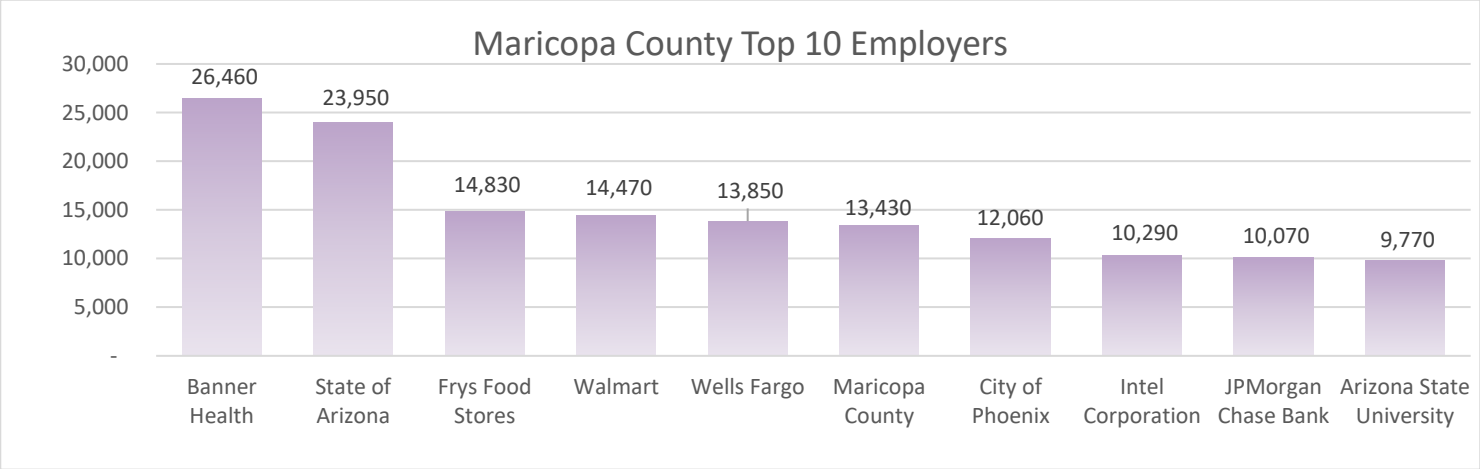
Culture and Recreation

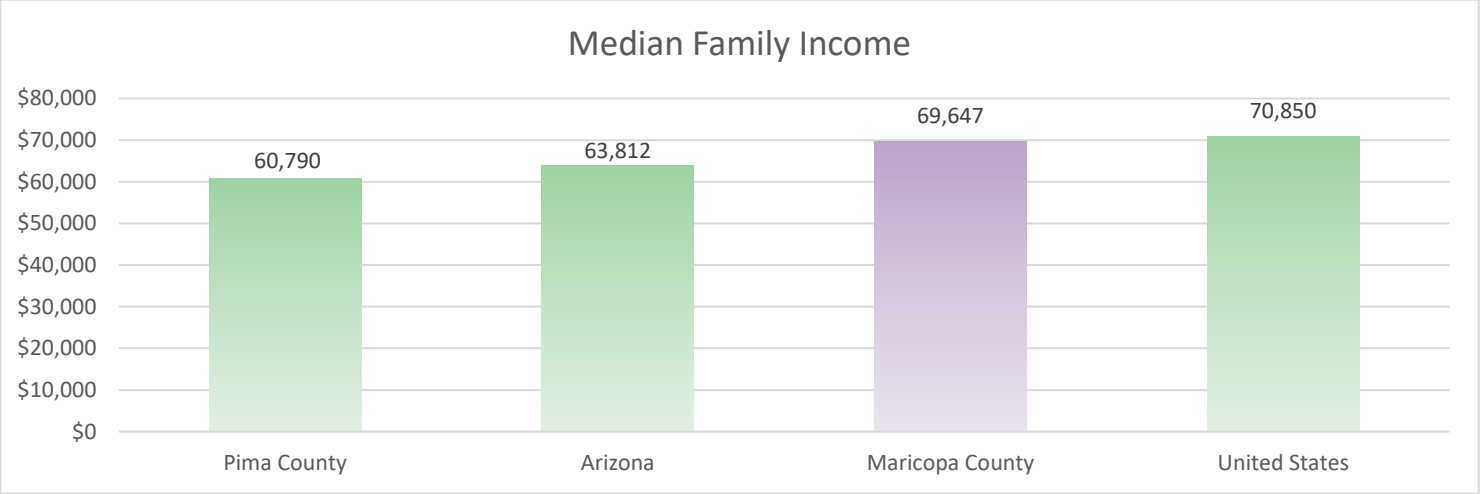
- Fine arts such as the Phoenix Symphony, Arizona Ballet, Phoenix Theatre Company, and more
- Phoenix Art Museum, Heard Museum, and more
- Maricopa County operates one of the most extensive regional park systems in the U.S. at over 120,000 acres
- Hundreds of miles of horse-back riding trails, hiking trails, biking trails for road and mountain bikes
- Numerous reservoirs for fishing, boating, kayaking, sailing, and swimming activities.
- Phoenix Zoo and Desert Botanical Gardens
- Maricopa County has hosted major events such as the Fiesta Bowl, Copa America, Final Four, and Super Bowl
- Several spring training baseball parks are located in Maricopa County
- Waste Management Phoenix Open
- NASCAR racing at ISM Raceway

Local Economy and Business Environment

2018 was a period of significant economic growth for Maricopa County, where employment rose by 3.5% and personal income is projected to have risen by 5.6% before inflation. The data for 2019 indicates that this growth trend is continuing. The Maricopa County region has been the primary driving force for the State of Arizona's economic growth, with several noteworthy business expansions and new entities choosing to locate within the County.

Year	Total Labor Force	Total Employed	% Unemployment
2018	2,229,526	2,137,219	4.1%
2017	2,145,369	2,055,260	4.2%
2016	2,080,523	1,985,001	4.6%
2015	2,022,190	1,918,529	5.1%
2014	1,961,997	1,848,119	5.8%
Source: Bureau of Labor Statistics, Local Area Unemployment Statistics			





Demographics

For the third year in a row, Maricopa County was named the fastest growing county in the United States. With nearly 223 new residents every day, Maricopa County is constantly growing.

Maricopa County Population by Race		
Race	2018	% of Total
White	3,665,395	83.1%
Black or African American	277,882	6.3%
American Indian and Alaska Native	123,503	2.8%
Asian	202,898	4.6%
Native Hawaiian and Other Pacific Islander	13,232	0.3%
Two or More Races	132,325	3.0%
Hispanic or Latino	1,380,588	31.3%
Total Population	**4,410,824**	**N/A**

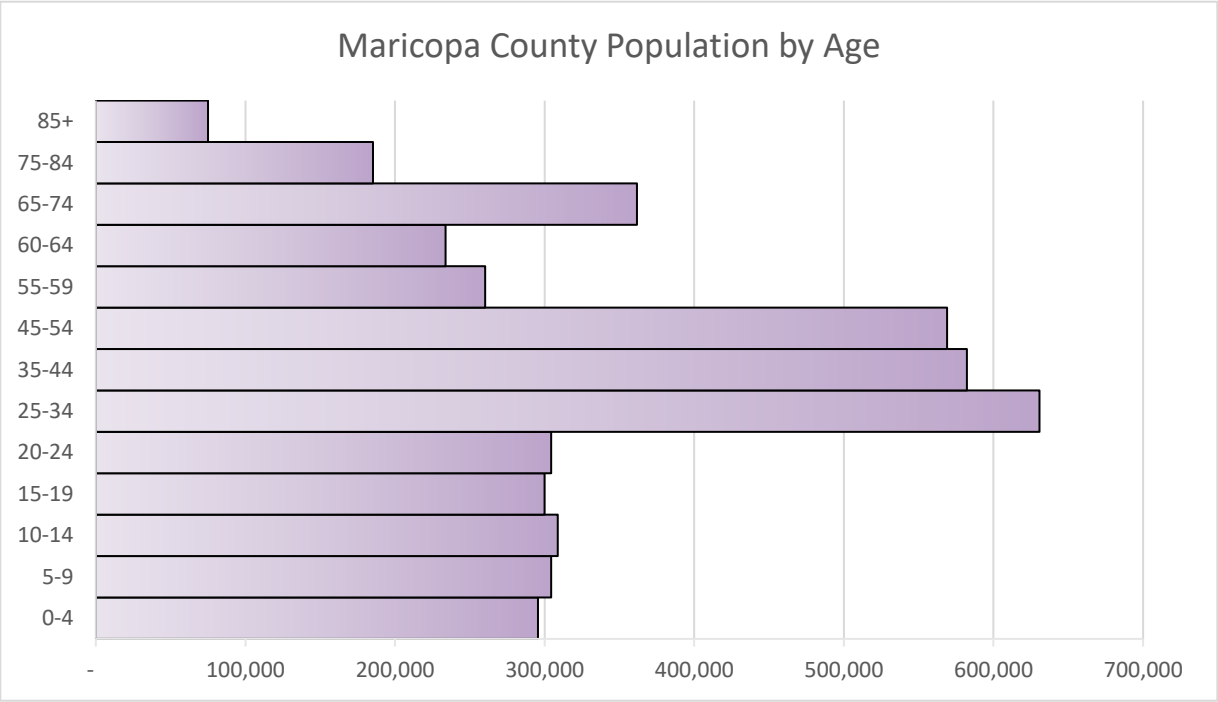
Source: U.S. Census Bureau

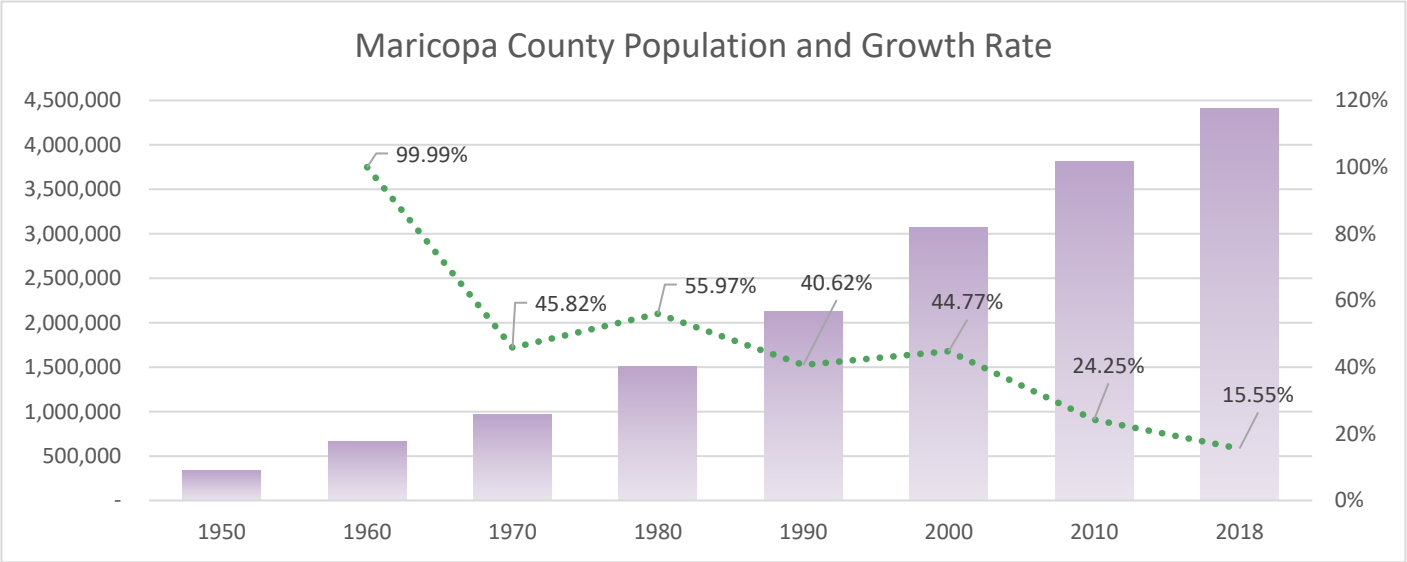
Note: categories are not all exclusive, therefore, population and percentages sums will not reflect true totals.

Maricopa County Population by Age				
Age	1990	2000	2010	2018*
0-4	169,305	241,974	282,770	295,525
5-9	160,389	238,222	282,709	304,347
10-14	142,588	222,056	277,228	308,758
15-19	143,707	214,672	276,899	299,936
20-24	161,458	224,444	266,872	304,347
25-34	395,760	488,329	541,126	630,748
35-44	314,602	475,907	524,598	582,229
45-54	207,295	366,464	503,965	568,996
55-59	79,720	133,812	208,461	260,239
60-64	82,627	107,290	189,848	233,774
65-74	157,306	188,816	255,388	361,688
75-84	85,865	130,036	148,199	185,255
85+	21,479	40,127	59,054	74,984
Total Population	**2,122,101**	**3,072,149**	**3,817,117**	**4,410,824**

Source: U.S. Census Bureau

* 2018 estimates calculated using 2018 U.S. Census Bureau numbers multiplied by 2017 American Community Survey population by age percentages.


Maricopa County Population by Age
85+
75-84
65-74
60-64
55-59
45-54
35-44
25-34
20-24
15-19
10-14
5-9
0-4
-
100,000
200,000
300,000
400,000
500,000
600,000
700,000


Maricopa County Population and Growth Rate
4,500,000
4,000,000
3,500,000
3,000,000
2,500,000
2,000,000
1,500,000
1,000,000
500,000
-
120%
100%
80%
60%
40%
20%
0%
99.99%
45.82%
55.97%
40.62%
44.77%
24.25%
15.55%
1950
1960
1970
1980
1990
2000
2010
2018

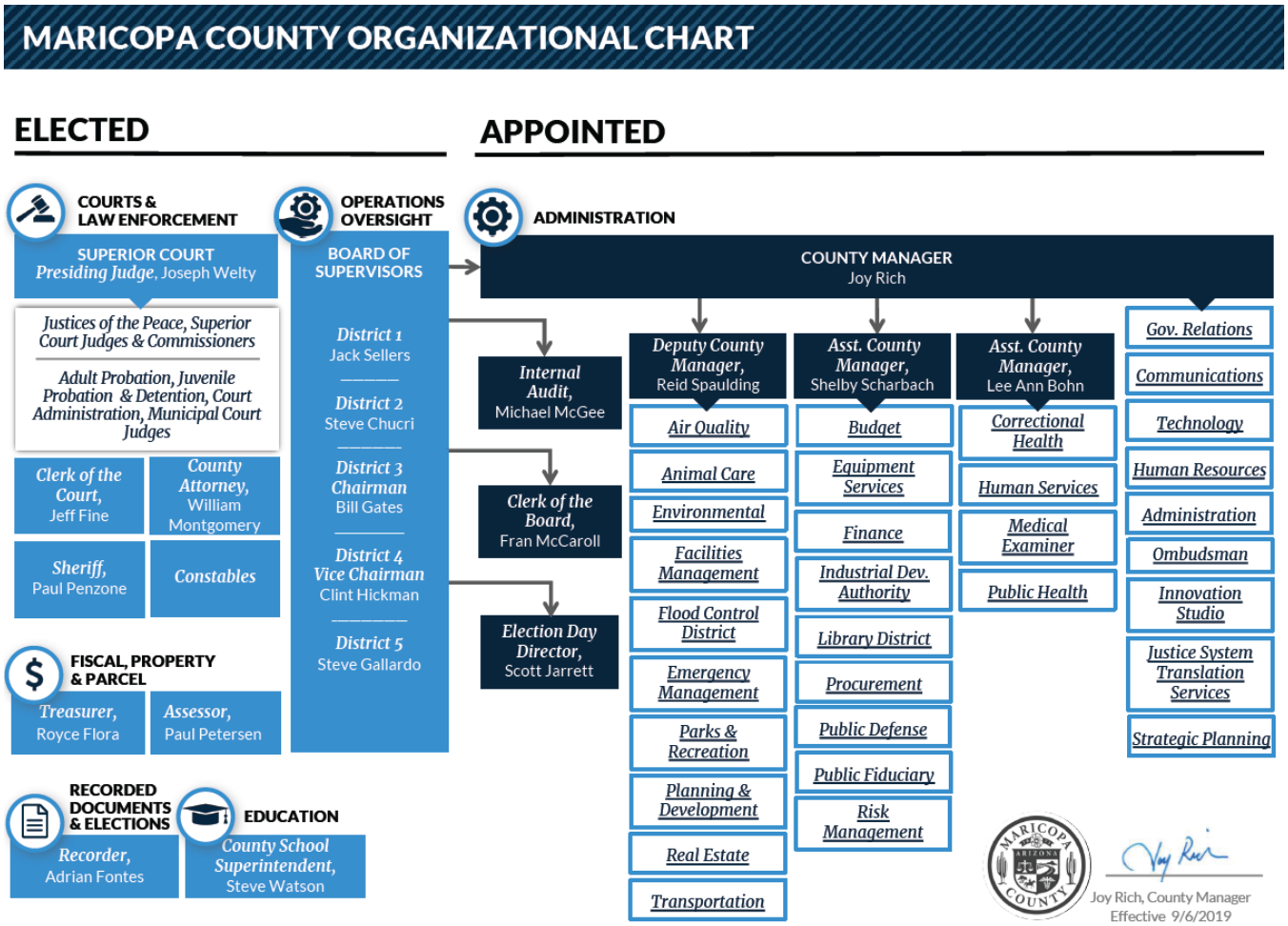
County Government

Maricopa County is the second largest local government in Arizona by budgeted expenditures, behind the City of Phoenix. The County has over 13,000 full-time budgeted positions for the County and Districts who serve the public in such areas as public health, flood control, law enforcement, libraries, parks and recreation, courts, transportation, animal care and control, economic and community development, and elections.

The County serves both incorporated and unincorporated areas. For the unincorporated areas, the County provides some services similar to those provided by municipalities in incorporated areas, such as law enforcement, development planning, code enforcement, libraries, and parks and recreation.

County Organization Chart

The County's governing body is the Board of Supervisors, who appoint a County Manager who oversees many County functions and is responsible for administration. However, a number of key functions are the constitutional purview of independently elected officials. The judicial branch is also independent, and the Superior Court is legally defined as a State function even though it effectively operates within County government.



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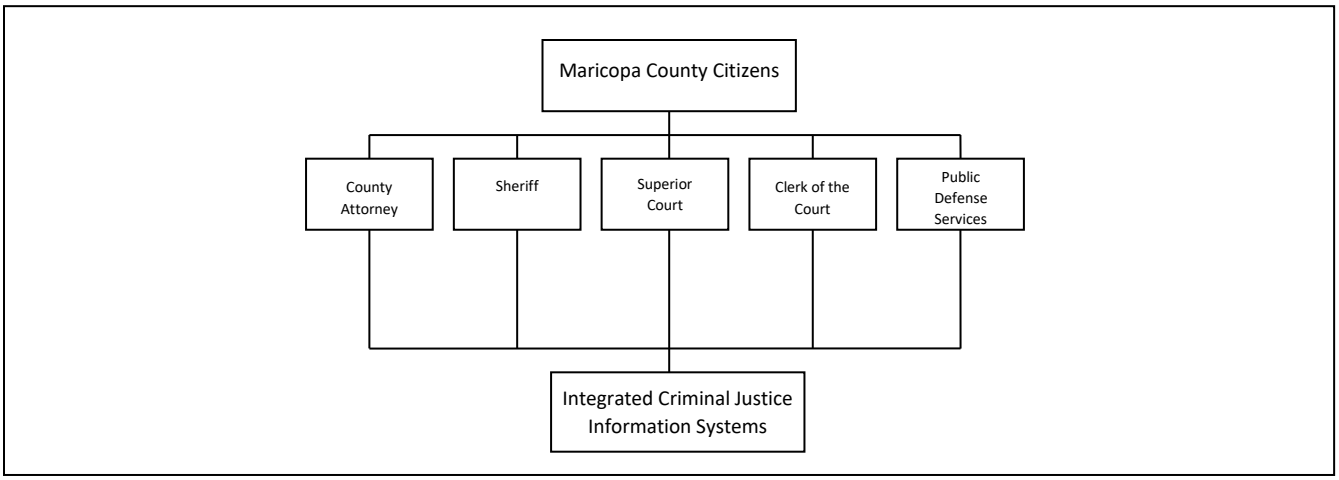
Integrated Criminal Justice Information Systems (ICJIS)



Board of Supervisors

Jack Sellers
District 1

Steve Chucri
District 2

Chairman
Bill Gates
District 3

Clint Hickman
District 4

Steve Gallardo
District 5

Maricopa County government is a subdivision of the Arizona State government. The Board of Supervisors is the governing body for the County. Each member represents one of five county districts, which are divided geographically and by population to include a mix of urban and rural constituencies. Supervisors are elected to four-year terms and are not term-limited. The Board of Supervisors is also the Board of Directors for the Flood Control, Library, and Stadium Districts, and serves as the Board of Equalization and the Planning and Zoning Commission.

The Board elects a new chairman annually, and appoints a Clerk, County Auditor, Election Day Director, and County Manager. The County Manager is responsible for the administration of the County. The Board holds statutory and formal meetings that generally are scheduled twice each month. Informal meetings are also held on a regular basis preceding the formal meetings. Although the adopted schedule can change, meetings are posted at least 24 hours in advance, in compliance with Arizona's Open Meeting Law. Citizens are encouraged to

attend. All meetings are videotaped and aired online and on local government access channels throughout Maricopa County.

Other Elected Officials

Maricopa County's mandated functions are defined by both the Arizona State Constitution and the Arizona Revised Statutes. Nine County offices are independently overseen by elected officials: Assessor, Clerk of the Superior Court, County Attorney, Recorder, Sheriff, Superintendent of Schools, Treasurer, Constables, and Justices of the Peace. The Judicial Branch, headed by a Presiding Judge, includes the Superior Court, and the departments of Adult and Juvenile Probation.

Assessor: Paul D. Petersen
Clerk of the Superior Court: Jeff Fine
County Attorney: Bill Montgomery
Recorder: Adrian Fontes
Sheriff: Paul Penzone
Superintendent of Schools: Steve Watson
Treasurer: Royce Flora

Constables

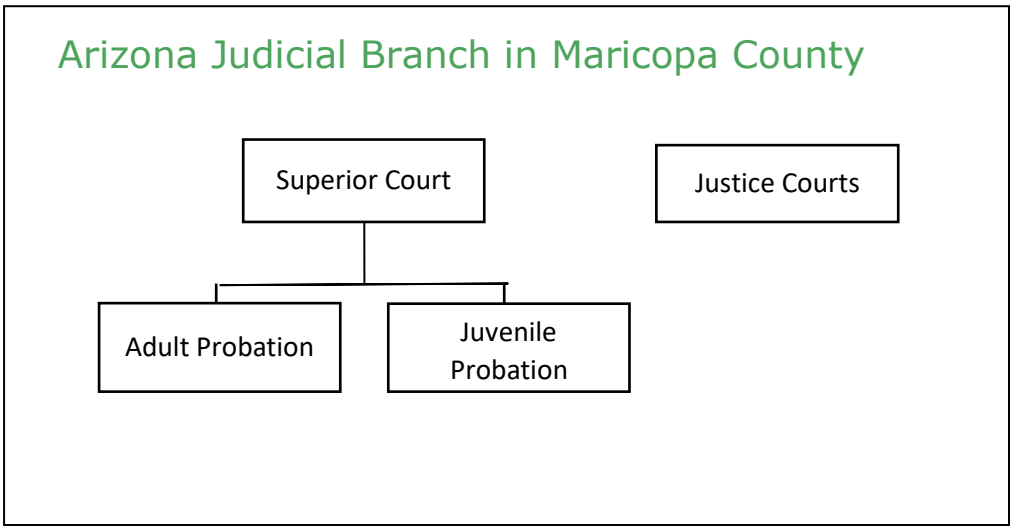
There are 26 elected Constables in Maricopa County. Constables shall attend the courts of Justices of the Peace within their precincts when required, and within their counties execute, serve and return all processes and notices directed or delivered to them by a Justice of the Peace. A Constable is an elected officer of the County and must live in the precinct to which elected. Constables stand for election every four years.

Constable	Precinct	Constable	Precinct
Doug Clark	Agua Fria	Lennie McCloskey	Manistee
Carolyn Lane	Arcadia Biltmore	Frank Canez	Maryvale
Michael Branham	Arrowhead	David Lester	McDowell Mountain
Kenneth Sumner	Country Meadow	J. Richard Coplan	Moon Valley
James Rich Jr.	Desert Ridge	Ed Malles	North Mesa
Darlene Martinez	Downtown	Mike Rowe	North Valley
Doug Middleton	Dreamy Draw	Nathan Wallace	San Marcos
Ken Allen	East Mesa	Stephen Allen	San Tan
Maria Ligocki-Russel	Encanto	Mahogany Kennedy	South Mountain
Scott Blake	Hassayampa	Karyn Lathan	University Lakes
Phil Freestone	Highland	Rudy SantaCruz	West McDowell
Billy Joe Spurlock	Ironwood	Brandon Giles	West Mesa
Ben Halloran	Kyrene	Mark Sinclair	White Tank

Judicial Branch

Jurisdiction

The Judicial Branch of Arizona is responsible for the operational oversight of both general and limited jurisdiction courts in Maricopa County. The Superior Court is a court of general jurisdiction over cases relating to criminal felonies, juveniles, families, probate/mental health, tax, and civil (proposed settlements of $10,000 or more). The Superior Court is part of an integrated judicial system in the State under the administrative authority of the Arizona Supreme Court.



Judges of the Superior Court

The Superior Court is comprised of 98 Judge positions with 1 vacancy, and 61 Commissioners. Under the Judicial Merit Selection System, Judges are appointed by the Governor from a list selected by a Judicial Merit Selection Committee. Once appointed, Judges must stand for retention every four years. During local elections voters must decide, in addition to voting for local politicians or officials, which judges should retain their position by a simple yes-no vote. The Court also uses volunteer judges on an as-needed basis called *judges pro tempore,* who are attorneys in good standing with the Arizona Bar.

Judge	Court	Judge	Court	Judge	Court
Jay Adleman	Criminal	Jeanna Garcia	Criminal	Sam Myers	Juvenile
Sara Agne	Juvenile	David Gass	Juvenile	Karen O'Connor	Juvenile
Arthur Anderson	Criminal	Pamela Gates	Civil	Erin Otis	Family
Brad Astrowsky	Family	Jo Lynn Gentry	Juvenile	Jose Padilla	Juvenile
Alison Bachus	Family	Douglas Gerlach	LCA	David Palmer	Civil
Cynthia Bailey	Civil	Michael Gordon	Juvenile	Susanna Pineda	Criminal
Janet Barton	Presiding Judge	Warren Granville	Criminal	Jay Polk	Probate
Justin Beresky	Family	Jennifer Green	Juvenile	Adele Ponce	Family
Dawn Bergin	Family	John Hannah	Criminal	John Rea	Family
Michael Blair	Family	Michael Herrod	Criminal	Laura Reckart	Criminal
Scott Blaney	Family	Stephen Hopkins	Criminal	Joshua Rogers	Family
Mark Brain	Family	Melissa Julian	Family	Jeffrey Rueter	Juvenile
Roger Brodman	Civil	Michael Kemp	Civil	Timothy Ryan	Criminal
Lori Bustamante	Family	Joseph Kiefer	Family	Jennifer Ryan-Touhill	Criminal
Theodore Campagnolo	Civil	Daniel Kiley	Civil	Teresa A. Sanders	Civil
Rodrick Coffey	Family	Andrew Klein	Probate	Joan Sinclair	Family
Bruce Cohen	Family	Ronee Korbin Steiner	Criminal	James Smith	Civil
Suzanne Cohen	Criminal	Joseph Kreamer	Juvenile	Patricia Starr	Criminal
Gregory Como	Family	Margaret LaBianca	Family	Sherry Stephens	Civil
Connie Contes	Civil	Todd Lang	Family	Howard Sukenic	Criminal
Katherine Cooper	Criminal	Kerstin LeMarie	Family	Pamela Svoboda	Juvenile
Christopher Coury	Civil	Margaret Mahoney	Civil	Timothy Thomason	Civil
Janice Crawford	Civil	Michael Mandell	Family	Peter Thompson	Criminal
Kristin Culbertson	Juvenile	Daniel Martin	Civil	David Udall	Juvenile
David Cunanan	Juvenile	Suzanne Marwil	Family	Lisa Ann Vandenberg	Family
Adam Driggs	Family	Scott McCoy	Juvenile	Danielle Viola	Civil
Sally Schneider Duncan	Criminal	Kathleen Mead	Criminal	Randall Warner	Juvenile
Dean Fink	Criminal	Joseph Mikitish	Criminal	Kevin Wein	Family
Geoffrey Fish	Criminal	Scott Minder	Family	Joseph Welty	Juvenile
Ronda Fisk	Criminal	Frank Moskowitz	Criminal	Tracey Westerhausen	Civil
Lisa Flores	Civil	Rosa Mroz	Civil	Chuck Whitehead	Criminal
George Foster	Criminal	Karen Mullins	Juvenile	Christopher Whitten	Tax
Dewain Fox	Criminal				

The Presiding Judge of the Superior Court, oversees the Superior Court and the Adult and Juvenile Probation departments. The Presiding Judge is appointed by, and serves at the pleasure of, the Arizona Supreme Court. Associate Presiding Judges are selected by the Presiding Judge to assist with administrative duties. The Presiding Judge appoints a Court Administrator to assist in the management of non-judicial staff and various ancillary and administrative support functions.

Court	Presiding Judge	Court	Presiding Judge
Superior Court Presiding	Hon. J. Welty	Juvenile	Hon. J. Kreamer
Associate Presiding	Hon. J. Kreamer	Tax	Hon. C. Whitten
Criminal	Hon. P. Starr	Southeast	Hon. J. Crawford
Civil	Hon. P. Gates	Northwest	Hon. L. Bustamante
Probate/Mental Health	Hon. A. Klein	Northeast	Hon. C. Bailey
Family	Hon. B. Cohen		

Presiding Judges as of 08/29/2019

Justices of the Peace

The Justice Courts handle seven types of court cases including: Appeals, Civil, Civil Traffic, Criminal Traffic, Domestic Eviction Actions, and Small Claims. There are 26 Justice Court locations serving Maricopa County.

Justice of the Peace	Precinct	Justice of the Peace	Precinct
Joe Guzman	Agua Fria	Donald Watts	Manistee
Leonore Driggs	Arcadia Biltmore	Andy Gastelum	Maryvale
Craig Wismer	Arrowhead	Michael Reagan	McDowell Mountain
Anna Huberman	Country Meadow	Andrew Hettinger	Moon Valley
Cathy Riggs	Desert Ridge	Cecil Ash	North Mesa
Enrique Medina Ochoa	Downtown	Gerald Williams	North Valley
Frank Conti	Dreamy Draw	Jay Tibshraeny	San Marcos
Keith Russell	East Mesa	Samuel Goodman	San Tan
Ken Cheuvront	Encanto	Cody Williams	South Mountain
Miles Keegan	Hassayampa	Tyler Kissell	University Lakes
Steve Urie	Highland	Teresa Lopez	West McDowell
Joe Getzwiller	Ironwood	Elaissia Sears	West Mesa
Sharron Sauls	Kyrene	David Osterfeld	White Tank

How to Use This Budget Book

Maricopa County FY 2020 Annual Budget

Introduction

Maricopa County has received the Government Finance Officers Association (GFOA) *Distinguished Budget Presentation* award for the past 25 years for meeting criteria in the presentation of the budget. This "How to Use This Budget Book" section is designed to provide citizens with a broad view of the contents included in the annual FY 2020 Maricopa County Budget Book. In order to guide the reader, the proposed budget is organized into the following sections in order:

Transmittal Letter

The *Transmittal Letter* from the County Manager is a high-level overview of the budget development process and a summary of significant changes to the County's budget from the previous fiscal year and the factors that led to those changes. The sections include a revenue outlook, expenditure uses by category, an overview of current capital improvement projects, and employee compensation and benefits changes.

County Profile

The *County Profile* section provides a background of County history, the community and services provided. Also included are demographic and economic trends.

Strategic Direction

The *Strategic Direction* defines the County strategic business process and planning philosophy. Maricopa County's strategic plan provides the framework for meeting the challenges of shifting demands for services with careful allocation of funding to meet public service needs in a responsible manner. Included in this section are the County's three year plan from FY 2019-2022 and the key measures and current status for the strategic goals. In addition, every Department has a Mission and Vision that supports the Board of Supervisors Strategic Goals and Priorities. These are included in the Department Reports section.

Budget Policies and Processes

The *Budget Policies and Processes* are a summary of budget polices, guidelines, and priorities that guide the budget development process. These policies provide the tools for building a structurally-balanced budget, ensuring that the County delivers outcomes as stewards of public funds. The primary policy that directs the development and management of the Board approved budget is the Budget and Accountability Policy. The full policy is included in the *Attachments* section.

Budget Summary Schedules

The *Budget Summary Schedules* includes a consolidated overview of all resources and expenditures budgeted for all funds, as well as major revenues and expenditures by fund, type, category, object and department. Summary of revenues and expenditures are over a three-year period (prior year actual, current year adopted and revised, current year forecast, and adopted for the upcoming budget year). In addition, this section includes:

- Revenue Sources and Variance Commentary: Description of major revenues, including the basis for revenue estimates and associated trends.
- Fund Balance Summary and Variance Commentary: Lists the estimated beginning fund balance, sources, uses, and ending fund balance classified based on GASB 54 fund balance classifications.
- Personnel Summary: Overview of significant changes in staffing levels from the prior year including variance explanations.

Mandates

The *Mandates* section provides an overview of mandates and the impact on the County strategic

planning process, policies, and financial structure. In addition, the section summarizes the County mandated expenditures by category (Public Safety, Highways and Streets, Health, Welfare and Sanitation, General Government, Education, and Culture and Recreation).

Financial Forecast

The *Financial Forecast* section is a five-year financial forecast of the County major operating funds and associated capital funds. The forecast is a key element in the County fiscal management strategy. The forecast drivers, assumptions, uncertainty, and methodology is described in detail along with tables and charts to demonstrate the anticipated trends.

Department Reports

The *Department Reports* section highlights major changes to the department budgets from the previous fiscal years. The graphs in the report illustrate expenditures over a ten year period by appropriation, mandate, and category. Also included is detail budget tables that provide a three year comparison of revenue and expenditures by category, fund, and program. The personnel tables show personnel changes over a three year period by market range and fund. In addition, all reports provide an analysis of major changes to the department revenues, expenditures, and positions.

Capital Improvement Program

The *Capital Improvement Program* section includes budgeted capital project expenditures, a description of the capital budget process, tables by fund for all capital projects, recently completed projects, and a brief description of each major capital project. The capital improvement categories included in this section are: facilities, parks, transportation, and technology. The capital improvement program spans a five-year period beginning with FY 2020 and ending FY 2024. Future operating budget impacts and service impacts are included for projects, if applicable.

Debt Service

The *Debt Services* section includes a brief description of Maricopa County's debt service policies, financial information regarding current debt obligations, and the effects of existing debt levels on current and future operations. This section also provides a history of Maricopa County's debt rating. Maricopa County is committed to borrowing funds only when necessary and appropriate, and in a transparent and responsible manner.

Attachments

The *Attachments* section contains the full version of all current budget policies, the budget calendar used for developing and adopting the budget, fund descriptions, list of revenue and expenditure codes, statutory requirements, the Auditor General forms, the previous County strategic plan, and Department Budget Summaries.

Glossary

The *Glossary* section defines the technical terms related to finance and accounting as well as terms related to Maricopa County operations. The glossary is intended to assist the non-technical reader in understanding the terms used in this document.

Acronyms

The *Acronyms* section provides the full name for acronyms used in this budget document. Acronyms used in this section are defined in the Glossary.

District Reports

The *District Reports* section is a condensed version of the County budget document for each individual district (Flood Control, Library, Stadium, and Improvement). The district reports primarily include a transmittal letter, summary of revenue, expenditures, and personnel, revenue sources and variance commentary, and fund balance summary and variance commentary. The Improvement District reports are only summary schedules.

Strategic Direction

Strategic Business Planning Philosophy and Cycle

The County is committed to providing high-quality services to its customers and ensuring that the most critical needs of the community are being met with measurable results. The County layers the strategic planning process with budgeting, reporting, analysis, and decision making for all Maricopa County departments and agencies. This strategic process provides direction for making good business decisions based on clear direction and performance measures, which in turn holds departments/agencies accountable for results. Maricopa County is meeting the challenges of shifting demand for services during fluctuating economic times with a careful allocation of funding to meet public service needs in a responsible manner.

Each department develops a strategic business plan (SBP) that spans three to five years. Each plan will contain a varying number of strategic and operational elements needed in support of the mission. Department leaders are to consider current issues as well as potential issues from external sources, so that steps may be taken to mitigate potential risk.

Countywide Strategic Plan FY 2019-2022

The Board of Supervisors' Countywide Strategic Plan is meant to guide County government actions to address current and future needs in Maricopa County. It sets direction for County government regarding its roles and responsibilities, and Maricopa County government officials use it to help guide decision-making.

With the collaboration of Elected Officials and Appointed Directors, the Board of Supervisors adopted the FY 2019-2022 strategic plan on June 25, 2018. Thirty-two goals are included in this three-year plan and organized by five strategic priorities: Safe Communities, Regional Services, Government Operations, Growth & Economic Development, and Fiscal Strength & Responsibility. The performance measure for each goal is updated on a bi-annual basis. The current plan as well as the previous FY 2015-2018 goals and measures are available online here.

Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents may enjoy living in a healthy and safe environment.

Vision

Citizens serving citizens by working collaboratively, innovatively, efficiently, and effectively. We will be responsive to our customers while being fiscally prudent.

Core Values

- Public Interest First
- Open and Honest
- Accountable
- Measure Results
- Relentless Improvement
- Communicate and Collaborate
- All People Realize Their Full Potential

Strategic Priorities and Goals

SAFE COMMUNITIES

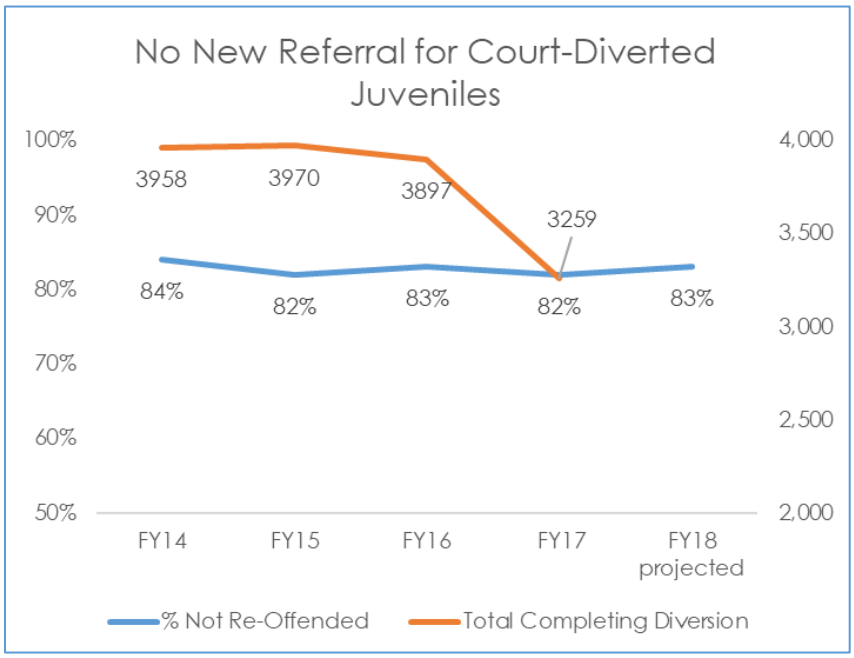
Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost-effective smart justice system.

Strategic Goals

1	**Correctional Health Dept.**	By the end of FY 2022, increase participation in the 7-week Mosaic program by 30%. This is an intensive substance use treatment program that is reserved for medium to high-risk offenders and addresses all substance use disorders, including a significant percentage with Opioid Use Disorder (OUD).

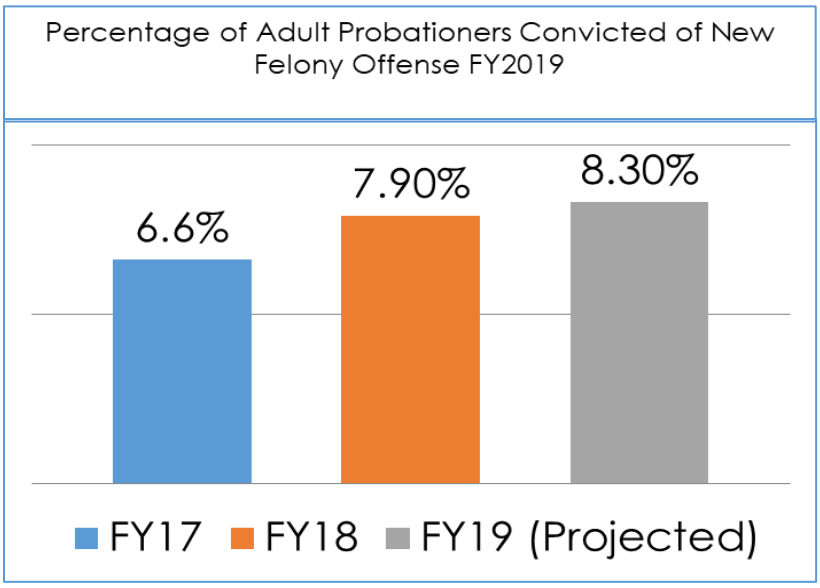
2	**Correctional Health Dept.**	Maintain through the end of FY 2022, appropriate Standards of Care by providing face-to-face encounters between patients and qualified health care professionals within 48 hours from the time a request describing a clinical symptom is retrieved.

3	**Juvenile Probation Dept.**	By the end of FY 2022, the overall rate of court-diverted juveniles successfully remaining re-offense free will be 85% or more.



One key measure of desired outcomes is the proportion of youth with a subsequent re-arrest by police within one year of completing Diversion. Recidivism is one measure that assesses the desired outcome. Public safety is enhanced when appropriate measures, including recidivism, are routinely tracked, allowing for system feedback and improvements. The Maricopa County Juvenile Probation Department continuously reviews relevant data and information for alignment with evidence-based processes, immediate interventions and programs. These on-going system improvements are often in cooperation and collaboration with numerous youth-serving agencies that share the goals of public safety and youth well-being.

4	**Adult Probation Dept.**	Maintain through the end of FY 2022, the number of adult probationers convicted of a new felony offense to 8% or lower.



The Adult Probation Department has made an organizational commitment to implement evidence-based practices in its supervision strategies to help reduce recidivism and provide those on supervision an opportunity for positive behavior change. Decreasing the likelihood that a probationer will be convicted of a new felony offense helps ensure a higher degree of public safety and allows additional resources to be spent on individuals who require more services. Current programs helping to reduce probationer recidivism include Thinking for a Change (T4C), the MOSAIC program through Correction Health Services, and the RELINK grant through Maricopa Integrated Health Services.

5	**Adult Probation Dept.**	By the end of FY 2022, Maricopa County Adult Probation Department customers (neighborhoods, courts, offenders, and victims) will benefit from improved case processing by increasing collection of victim restitution payment to 65% or higher and by increasing community restitution work hours to 52% or higher.

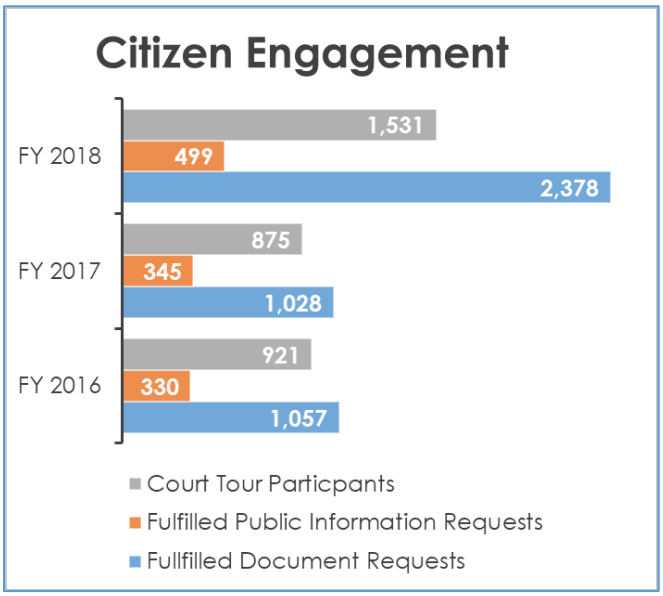
Data on restitution collected and community restitution hours completed are recorded monthly, with a comparison to what was ordered calculated annually. Increasing the amount of restitution paid to victims of crime and the amount of community restitution work hours completed helps to restore victims and communities, helps build trust and provides them with restorative services, enhancing the overall well-being of our neighborhoods. Officers make significant efforts to collect restitution and ensure probationers work toward their community restitution hours. Other programs include the Financial Compliance Program (FINCOM), Restitution Court and the Community Restitution Program.

FY18

$9,741,758
collected for victim restitution
(75% of the approximately $12 million ordered by the Court)

380,325
hours of community restitution work completed
(45% of the approximately 590,000 hours ordered by the Court)

6	**Superior Court**	By the end of FY 2022, increase the transparency of court operations and improve the public's perception of the Judicial Branch through the development and implementation of an external communications plan and a Citizen's Academy.



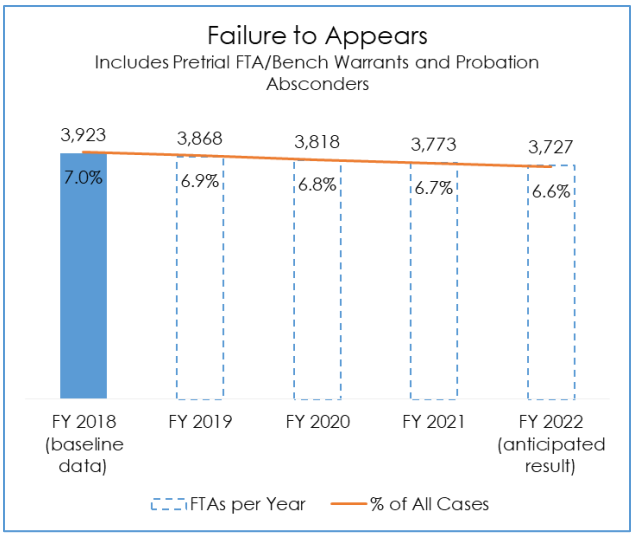
There has never been a Branch-wide engagement plan that focuses on how the Judicial Branch communicates resources, services or current events to outside stakeholders. This will better educate the public on the services provided and how to access available resources. Additionally, the effort will work to improve the accuracy and consistency of information provided to the public. A plan is being developed to centralize information in order to better target services to specific populations through marketing, advertising and direct engagement. Starting in the Fall of 2019, a Citizen's Academy will become an annual event with focused topics changing each year.

7	**Superior Court**	By the end of FY 2022, increase access to court services and reduce the costs of litigation by developing and implementing Online Dispute Resolution (ODR) programs in the Civil and Family Departments by utilizing ODR in 10% of the targeted case types.

In the Family Department, ODR will commence when a parent uploads documentation remotely. In the Civil Department, ODR will enable consumer debt cases to settle completely online. ODR will allow for individualized justice by reducing or eliminating the time and expense of appearing in court, while providing court staff more time to monitor compliance. Once the Civil Department cases are fully available, a 10% participation rate will substantially improve litigant access to court resources while paving the way for program expansion. All Family cases with Accountability or Enforcement Court hearings are registered for ODR beginning August 15, 2018, and Civil ODR will be available for consumer debt cases by the end of calendar year 2018.

44% Family Cases, as of August 15, 2018, which utilized Online Dispute Resolution. Civil Cases will be added beginning 2019.

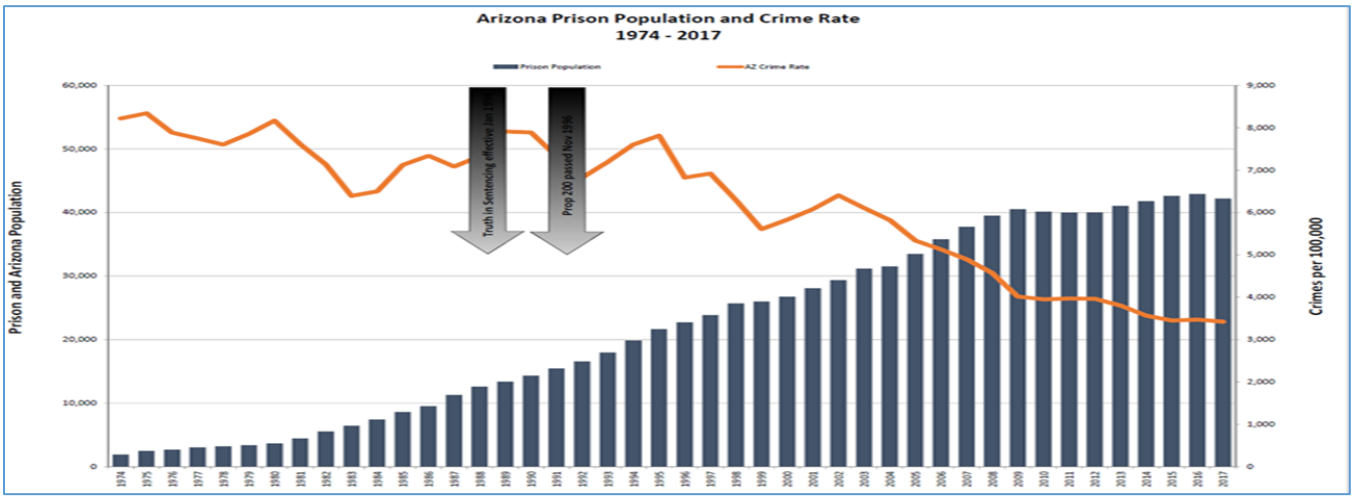
8	**Superior Court**	By the end of FY 2022, improve management of criminal cases and reduce unnecessary incarceration by developing and implementing an automated text messaging system to reduce Pretrial Failure to Appear (FTA) and Probation Absconder warrants by 5%.



Hearings with the result of a Failure to Appear or Bench Warrant Issued form the basis of this measure. The rate can be determined by comparing the number of Failure to Appear and Bench Warrant hearing results to similar completed hearings. Text messaging defendants the hearing date reminders has improved response rates in programs like the Criminal Department Warrant Safe Surrender program. When defendants appear, the case can move toward adjudication and the need for law enforcement and incarceration are reduced, thus benefitting the courts, litigants, and the community. A committee working in collaboration with Adult Probation will identify sample case and hearing types and test software by May 2019 for the program to begin.

9	**County Attorney's Office**	By the end of FY 2022, reduce overall Part 1 Crime by 5% through diversion, the use of probation to manage program compliance, and incarceration for repetitive offenders and violent criminals. **(Part 1 Crime: homicide, rape, robbery, aggravated assault, burglary, larceny, auto theft, and arson)**

A reduction in Part 1 Crimes reflects an objective measure of criminal activity and of criminal justice system outcomes. The Maricopa County Attorney's Office continues to develop and implement Intelligence Focused Prosecution (IFP), which focuses on the collection, analysis, and distribution of information regarding criminal activity to achieve more effective prosecution.



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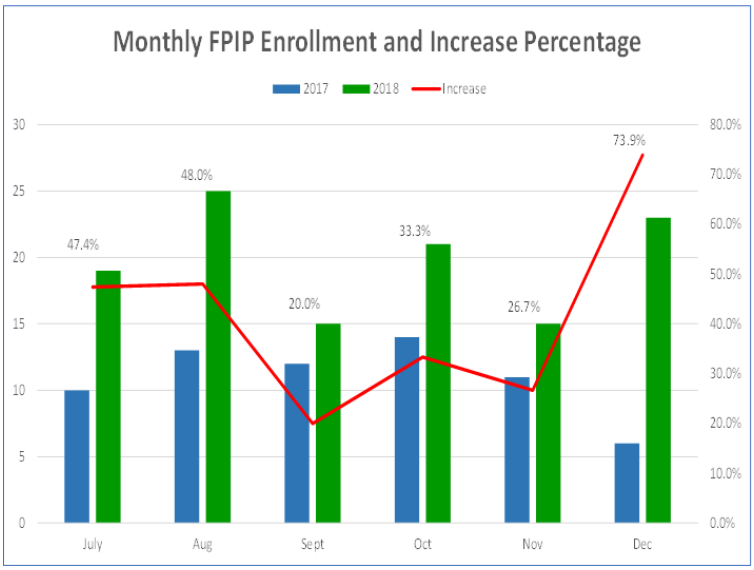
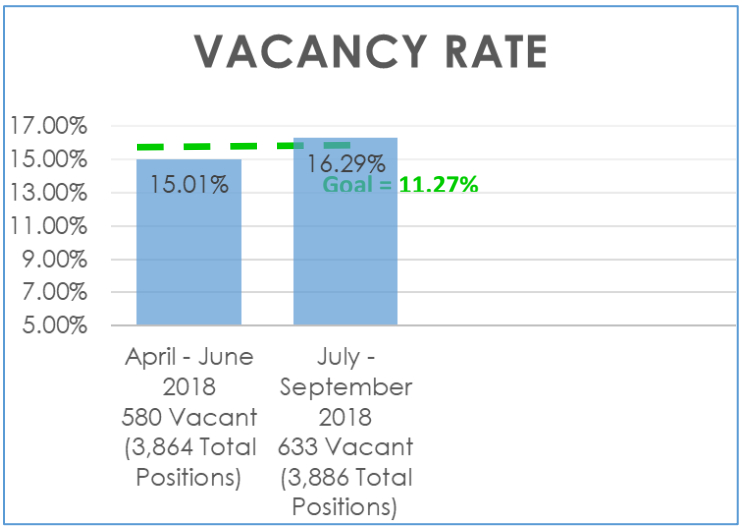
10	**County Attorney's Office**	By the end of FY 2022, increase Non Drug Diversion participants by 50% with a recidivism rate of less than 30%. **(AZ historical recidivism rate for DOC is 38.5%)**

For FY 2018, MCAO had 66 participants enrolled in the Felony Pretrial Intervention Program (FPIP). 109 participants were enrolled for FY 2019 (as of 12/18/18). This is a 65% increase in enrollment during comparable time periods. For FY 2018, MCAO had 38 participants successfully complete FPIP with an 8% recidivism rate. For FY 2019, MCAO had 38 additional participants successfully complete FPIP with no recidivism reported to date (as of 12/18/18). Since the inception of FPIP in July 2015 through June 30, 2018, MCAO had 262 participants successfully complete FPIP with a 5.4% recidivism rate.



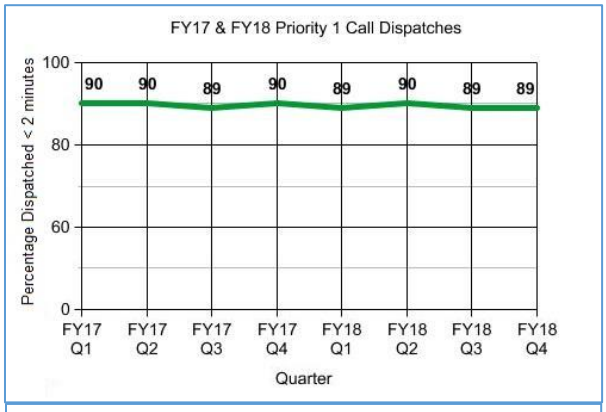
11	**Sheriff's Office**	By the end of FY 2022, reduce the Sheriff's Office vacancy rate by 25%. Improved staffing levels translates to improved public safety.



Vacancy rate is calculated by dividing the total number of vacant positions as of a specified date by the total number of authorized positions as of the same specified date. Lowering the overall vacancy rate ensures that MCSO has the necessary resources in place to provide critical public safety services. A lower vacancy rate indicates success in hiring and retaining qualified individuals who are committed to ensuring a safe community. MCSO has engaged an advertising firm to assist in re-branding the Sheriff's Office recruitment program, with the goal of attracting individuals that are passionate about making a difference in their community. To retain employees, MCSO recently completed an employee survey and is in the process of setting new pay levels for deputies, dispatch, and other critical areas.

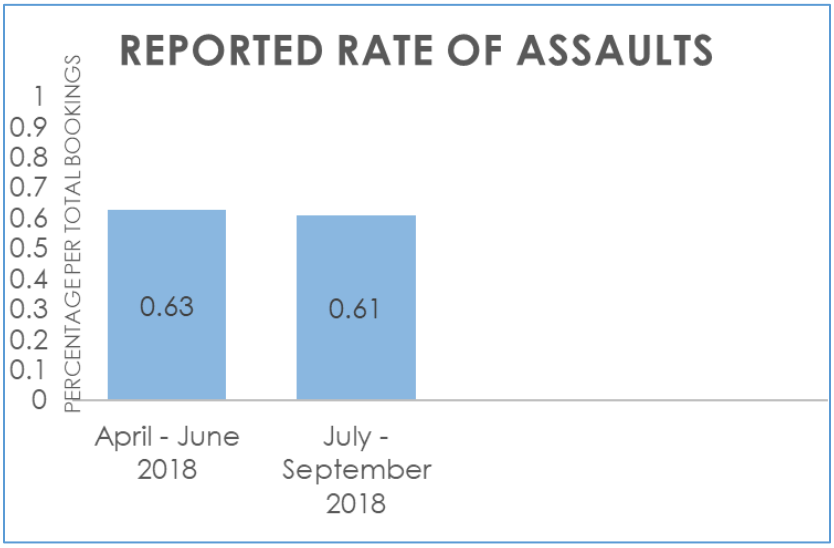
12	**Sheriff's Office**	By the end of FY 2022, 92% of Priority 1 emergency calls for service will be dispatched to field deputies within two minutes [based on number of deputies on patrol at any given time].

Data Analysts export information from the Computer Aided Dispatch software and compile statistics based upon call priority and time taken for the call to be dispatched. These numbers are then averaged over a monthly time frame, resulting in the percentages shown. Quick responses to priority 1 emergency calls save lives, protect property, and allow for the apprehension of suspects. Priority 1 calls are broadcast over the radio system immediately upon receipt by the dispatcher, allowing deputies to hear the call quickly. Increased staffing in the field will allow deputies to respond to those calls within 2 minutes to achieve this goal. MCSO is currently hiring year round to fully staff patrol divisions.



Total Priority 1 Calls Received
FY17 – 350,681
FY18 – 312,096

13	**Sheriff's Office**	By the end of FY 2022, the Sheriff's Office will consistently maintain safe jail facilities and contain inmate-to-inmate assaults while in custody to less than 1%.



This data is calculated with the help of the Sheriff's Office Computer Aided Dispatch (CAD) system which records a unique identifier for these events, the CAD will compute the total number of incidents. By dividing the number of tracked incidents in the CAD system by the total number of average yearly bookings (100,000) will determine the percentage rate. A jail's duty is to protect inmates from admission to release. MCSO strives to protect inmates from a "risk of serious harm" at all times. This includes harm from others, from themselves, from the jail setting, from disease, and more. Failure to protect inmates erodes the trust a community has in its custody operations and can result in liability to the County. On a monthly basis, a specialized unit within MCSO provides statistics, analysis, and actionable intelligence regarding these events. With this information, command staff is able to spot trends and patterns and develop plans to address problem areas with the goal to reduce and potentially eliminate these incidents.

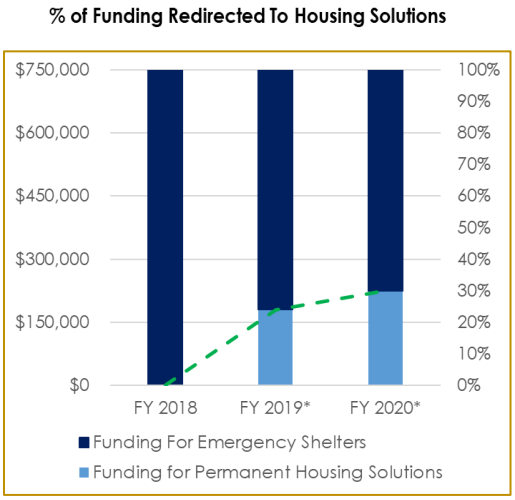
REGIONAL SERVICES

Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.

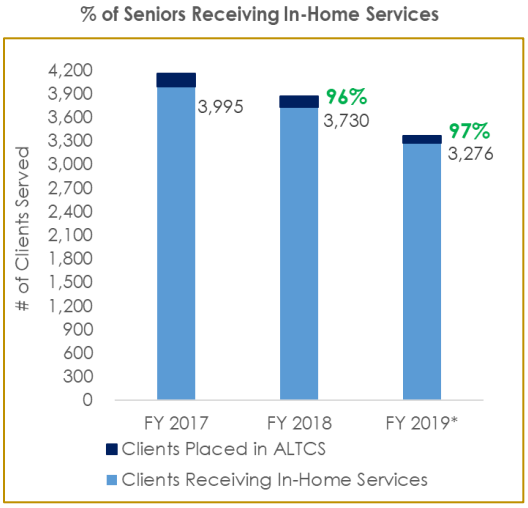
Strategic Goals

1	**Human Services Dept.**	By the end of FY 2022, redirect 30% of current County emergency shelter funds to permanent housing solutions for people experiencing homelessness.

Funding previously allocated for local emergency shelters is being redirected to permanent housing solutions for individuals and families experiencing homelessness. Since 2014, the number of unsheltered homeless has increased by 149%. Individuals and families experiencing homelessness are at an increased risk of developing chronic physical and mental health conditions. Developing permanent housing solutions is one step to reducing homelessness in Maricopa County. The Department is investing in supportive, permanent, and affordable housing strategies to provide opportunities for stable housing to those who are experiencing homelessness.



2	**Human Services Dept.**	By the end of FY 2022, the Human Services Department will successfully assist 90% of the seniors receiving in-home and community-based services, to remain in their home and avoid costly nursing-home placement within the Arizona Long-term Care System (ALTCS).

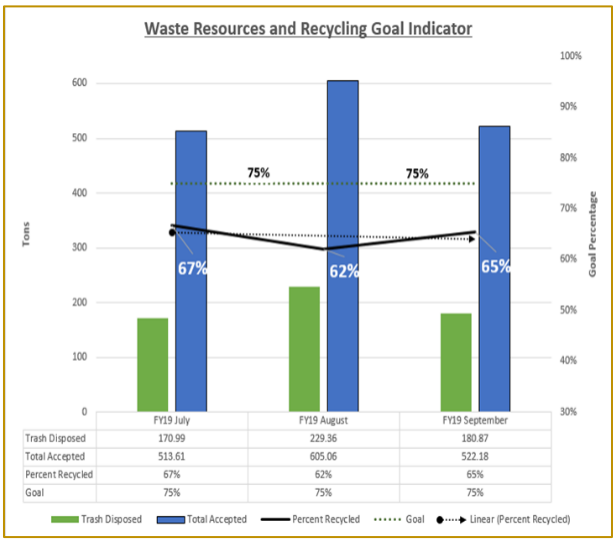


The Human Services Department routinely conducts comprehensive in-home evaluations to identify and track the needs of seniors receiving support. In Maricopa County, the annual cost of residing in an assisted living facility is $46,200, while a semi-private room in a nursing home is $78,475. This is in contrast to the annual cost of case management services provided by the Department, which averages at $6,000 per year. The Department provides quality case management and links individuals to essential services such as home-delivered meals and in-home nursing. Seniors served are able to continue living independently in their homes in a safe and healthy environment for as long as possible.

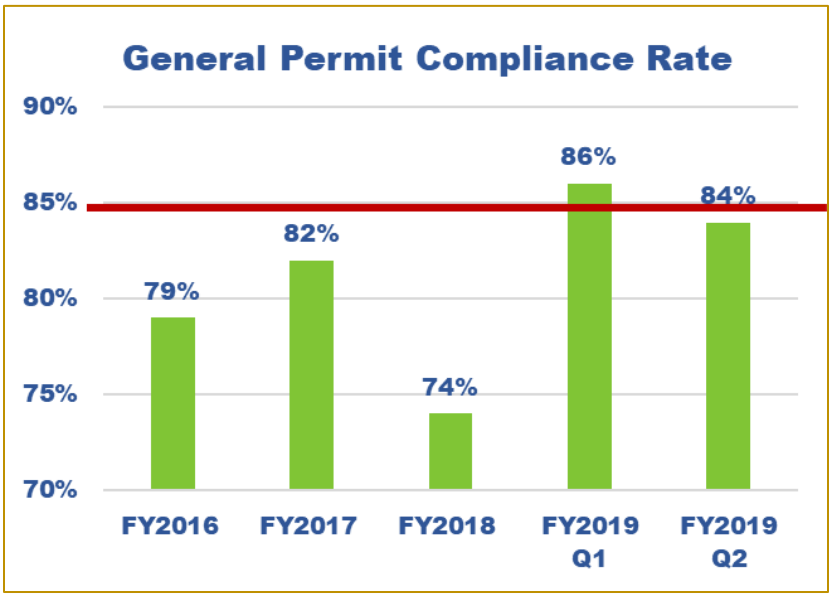
3	**Env. Services Dept.**	By the end of FY 2022, 75% of the incoming waste stream collected at the Maricopa County Transfer Stations will be recycled or beneficially used.

The Waste Resources & Recycling Division tracks all incoming recyclable materials and trash at six transfer stations. These collected materials are taken to 3rd party processing facilities; the collected green organic waste is processed on-site, and re-used on landfill cap surfaces. It is important to continue to divert as much of the incoming waste stream from costly landfill disposal so that it can be beneficially used in other areas or to prevent erosion at closed landfills. Recyclable materials are transported to third-party facilities for processing. The collected green organics replaces the need for erosional control material (rock) at an average annual cost savings of $8,000/acre.

Fiscal Year 2019 Waste Stream Tabulation



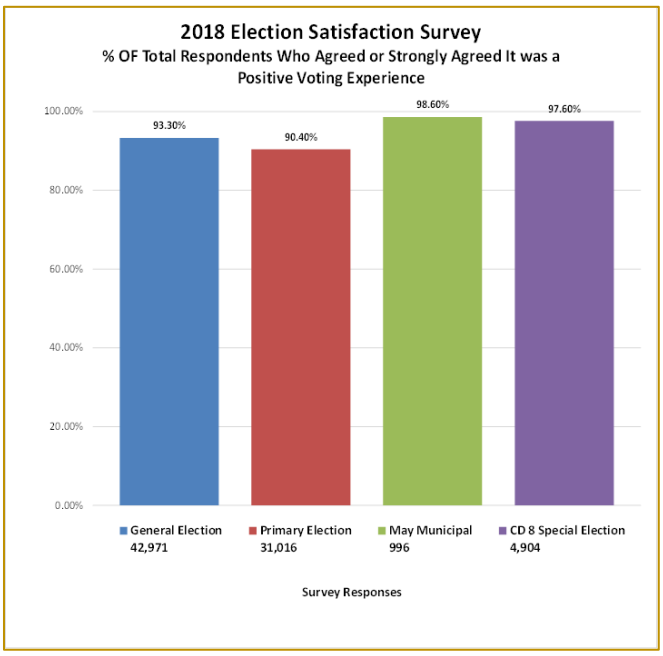
4	**Air Quality Dept.**	By the end of FY 2022, Air Quality will improve adherence to general permit requirements from 79% to 85% through active education and training initiatives and continued partnerships with the business community.



Small businesses often operate under "general" permits and may benefit from additional support to comply with environmentally protective measures. When sources of air pollution are operating in compliance with regulations, they will not adversely affect air quality. Rules and permits have been updated and streamlined for clarity; the Business Assistance program provides information and technical assistance to small business owners to help them meet air pollution control requirements.

5	**Elections Dept.**	By the end of FY 2022, 85% of voters surveyed express satisfaction with their voting experience.

After each election, the Elections Department sends out a satisfaction survey to voters who have an email on file in the voter registration system. The survey asks a set of consistent questions related to the voter experience, voting preferences and confidence in the election system. Information from this survey gives the Elections Department up-to-date information about voter concerns and preferences. It also allows voters a forum to raise specific concerns and direct questions to county officials. After each election, survey results and the individual issues raised by voters are evaluated to identify areas of potential system and process improvements. As appropriate, those improvements are operationalized for future elections.

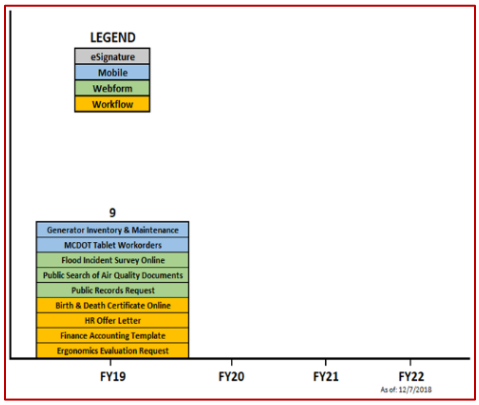


GOVERNMENT OPERATIONS

Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.

Strategic Goals

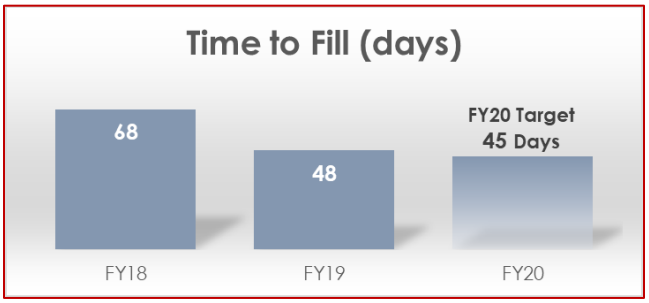
1	**Office of Enterprise Technology**	By the end of FY 2022, Maricopa County will work toward becoming an all-digital County in the U.S. by delivering online and mobile public access to County services, converting internal work processes to digital workflows and enabling a mobile workforce.

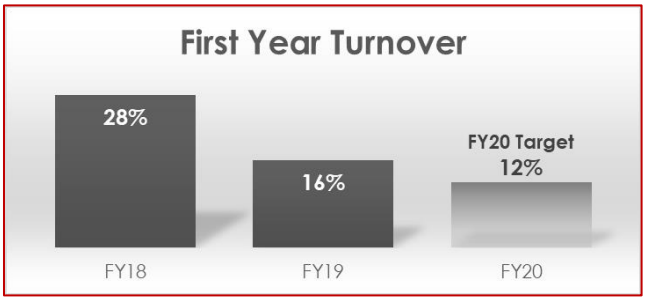


In support of making Maricopa County a more digital County, there needs to be a conversion from labor intensive, paper-based, manual processes to streamlined digital workflows and online forms. The move toward a digital County is consistent with the overall objective of having lean and efficient government.

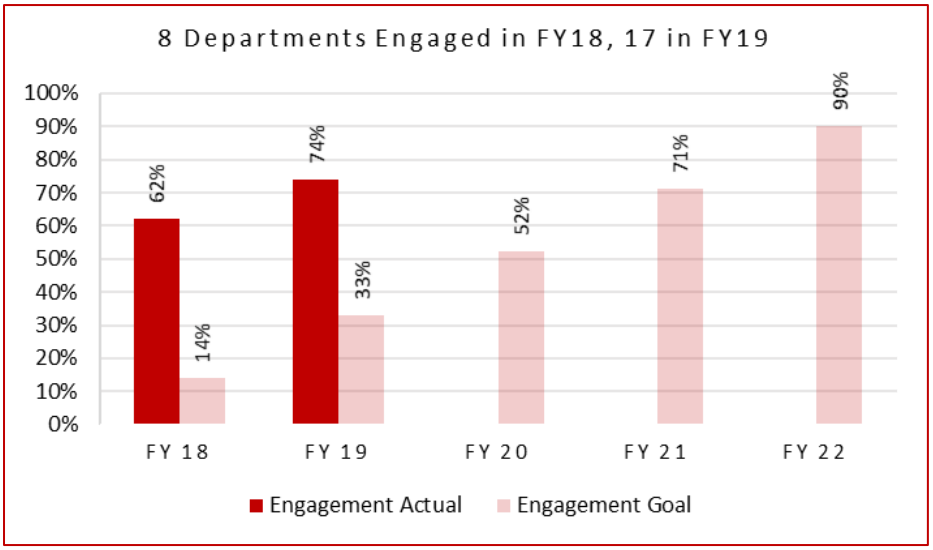
2	**Human Resources Dept.**	By the end of FY 2022, the first year turnover rate will be reduced to 10% and the overall length of the recruitment process or "time to fill" vacant positions will be reduced by 33%.

As the economy continues to remain strong, recruiting and retaining key talent becomes an important focus for organizations. The County is committed to improving its recruitment processes in order to follow best practices to ensure it finds the ideal candidates for its positions. Reducing the "Time to Fill" and voluntary "First Year Turnover" rate will help the County provide its citizens quality services in a timely, efficient, professional, and more cost effective manner. The County is enhancing its job postings to be more engaging, is working on process improvements to streamline the hiring process, and has implemented a simplified onboarding process to help new hires transition to the County more effectively.





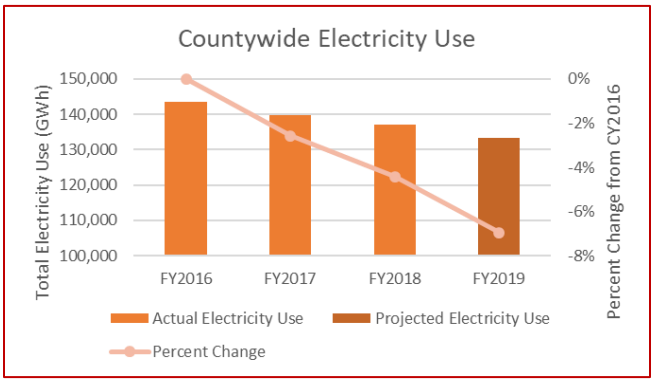
3	**County Administration**	By the end of FY 2022, the County's Continuous Improvement Team will have engaged 95% of the County departments in the concepts, tools and benefits of lean management.

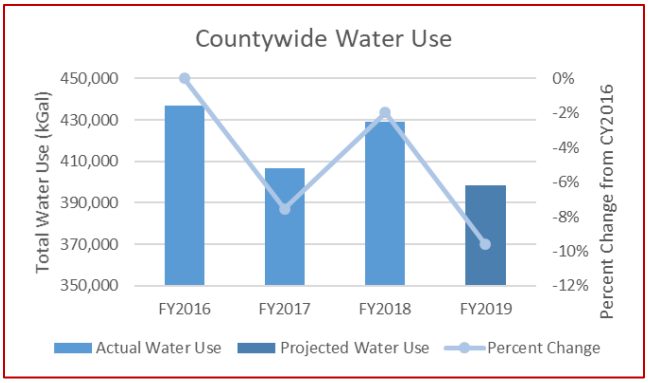


This measures the percentage of County departments engaged in adopting continuous improvement, lean, and/or Six Sigma management principles. As an emerging best practice in public service, it is a proven framework to strategically improve the effectiveness, efficiency, quality, and transparency of government services. The Continuous Improvement Team champions innovation across all areas of County government through the delivery of Rapid Improvement Events, delivering training and workshops on Lean management, design thinking, and galvanizing a community of practice. These activities seek to continuously advance department operations and effectiveness by involving citizens, employees, and managers in the decision-making process

4	**Facilities Mgt. Dept.**	By the end of FY 2022, improve the level of sustainability by reducing water and electricity consumption by 8% within County owned facilities.

Reducing consumption decreases utility costs and lowers the County's environmental footprint. Electric and water rates increase annually, but County usage policies have succeeded in maintaining costs to an average of $13 million per year for electricity and an average of $3.3 million per year for water. The department is implementing and tracking efficiency-focused strategies, including, but not limited to: building automation, renewable energy systems, e.g., solar photovoltaic, solar thermal and central plant upgrades. In terms of savings based on implemented changes over recent years, if the County was still using the same amount of electricity as FY12, the County's electricity budget would be increased by more than $1.5 million

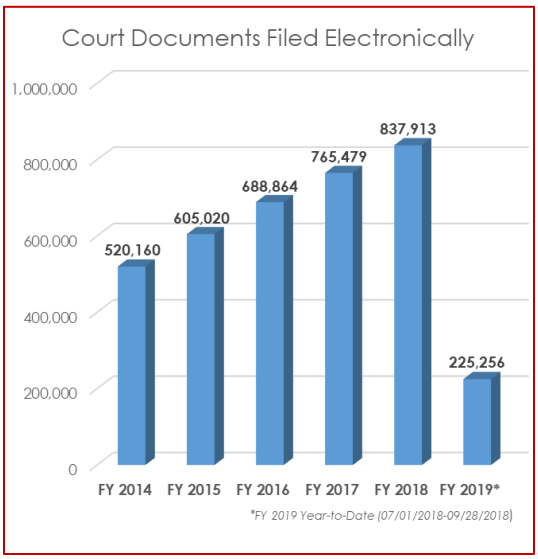




5	**Treasurer's & Assessor's Offices**	By the end of FY 2022, in coordination with the Assessor's Office, the Treasurer's Office will increase the number of parcels enrolled to receive paperless statements to 8%.

The Treasurer's and Assessor's Offices actively monitor both the number of owners and parcels subscribing to the service by tracking authorization codes used with our print vendor that helps us provide paperless statements. Paperless statements provide property owners with a fast and convenient way to retrieve and store tax statements and notices of value. Additionally, paperless statements are a far more cost efficient way for the County to inform its residents. The Treasurer's and Assessor's Offices prominently promote the option on mailed notices and bills. Additionally, the paperless statement service is routinely promoted in outreach meetings, websites, and social media for the offices.

6	**Clerk of the Court**	By the end of FY 2022, the Clerk of Superior Court will increase electronic filings by 27%.



For the public's convenience and timeliness in processing, the Clerk of the Superior Court accepts electronic filings in criminal, family, civil and juvenile delinquency cases. The Clerk of the Superior Court is committed to efficient, effective customer service. eFiling provides customers the convenience of filing documents from personal devices, at any time of the day or night. Increasing the usage of the Clerk's eFile capability supports the continuing strategy of reduction of costs and enhancing customer satisfaction. Electronically filed post-initiation document volumes continue to grow year over year. Currently underway is a project to expand juvenile case initiating and subsequent documents to eFile, targeted for FY20. The Clerk's Office is also partnering with the Administrative Office of the Courts in the design phase of a project to include civil case-initiating documents in eFile.

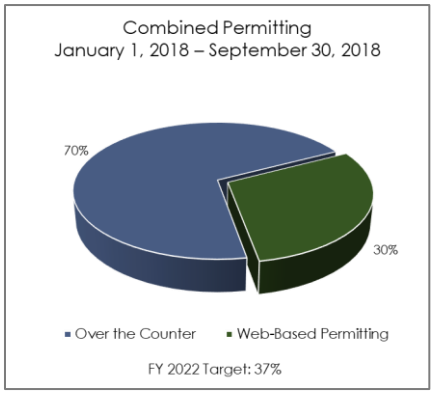
GROWTH & ECONOMIC DEVELOPMENT

Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.

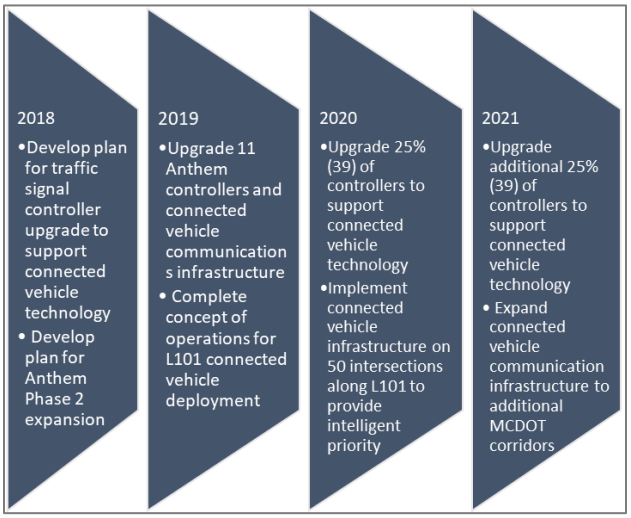
Strategic Goals

1	**Permitting Depts.**	By the end of FY 2022, for those departments involved with permitting activities, increase the public's usage of web-based permitting tools by 25%. **(Air Quality, Environmental Services, Flood Control District, Planning & Development)**

Permitting services can be initiated both in person and electronically via web-based submittals. The One-Stop-Shop is committed to providing an efficient customer experience by allowing the public to submit their permitting requests more conveniently. Increasing the public's use of web-based permitting tools will save the public time and help reduce departmental processing times.



2	**Dept. of Trans-portation**	By the end of FY 2022, the Department of Transportation will upgrade 50% of traffic signal controllers to support connected vehicle technology and expand the related communication infrastructure to improve transportation safety.

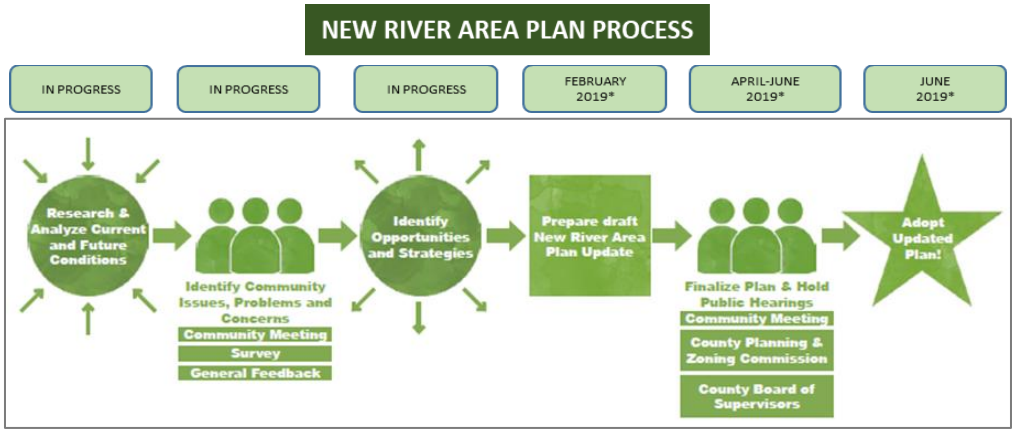


MCDOT is leading the way in connected vehicle technology to improve safety and mobility. This technology connects cars with traffic signals to support connected and automated vehicles safety and efficiency at signalized intersections. The technology also optimizes traffic flow for improved travel times. As Maricopa County continues to grow, its transportation infrastructure needs to adjust to accommodate more vehicles. Since building wider roads is not always possible, MCDOT is looking to technology to improve efficiency, travel times and safety. MCDOT is planning for the future by including this technology in its Transportation Improvement Program. See the graphic to the left for project timeline details.

3	**Planning & Develop-ment Dept.**	By the end of FY 2022, the Planning and Development Department will analyze 100% of the 13 adopted area plans to determine applicability due to jurisdictional changes resulting from annexation, updated to include the most recent demographics and current conditions, and reviewed for conformance with the *Vision 2030* Maricopa County Comprehensive Plan.

This measure tracks the percentage of area plans that have been updated with current demographic and conditional information. It is essential to have policies which are aligned without conflict, based on the most current County demographics and conditions, in order to provide clear guidance for decision making. The New River Area Plan is being updated with a target completion date of June 2019.

All thirteen plans will be reviewed for possible repeal due to annexation. Area plans will continue to be updated as necessary.



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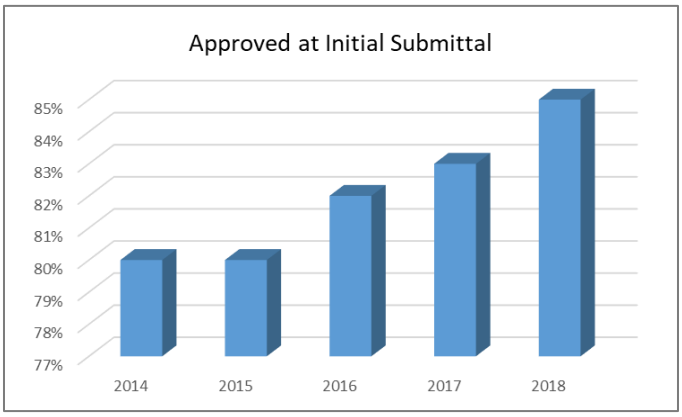
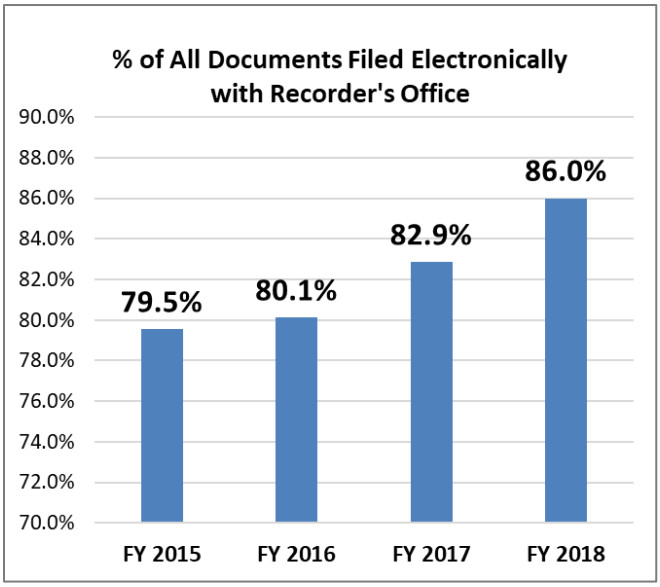
4	**Planning & Develop-ment Dept.**	By the end of FY 2022, through the One Stop Shop, 80% of first reviews of permit plans and applications will be completed within 20 business days or less, and all subsequent reviews completed within 10 business days or less.



The Planning and Development Department's focus is reducing the time it takes from application submittal to permit issuance. This measures review turnaround times to identify trends and progress being made to increase the number of first submittal approvals. The less time plans spend in the review process, the quicker residents and businesses can begin their construction projects, further fueling economic development and improving the overall quality of life in the County. The number of permits approved on the first submittal is increasing. Staff are compiling a list of the most common reasons why plans are not approved after the initial review. A policy for management involvement/approvals for 3rd reviews has ben implemented. There has been improvement in the tracking of permits. Complex plan reviews have been outsourced to keep review times manageable.

5	**Recorder's Office**	By the end of FY 2022, 90% of the total recordings will be processed electronically.



The Recorder's Office accepts both physical and electronic filings, with the vast majority now being handled completely electronically. The Recorder's Office is committed to efficient customer service, allowing the public to record and file documents at a variety of locations for their convenience. Increasing the percent of documents filed electronically also saves the public's time and increases staff's ability to process documents quickly. Recorder kiosks allow the public access for convenient recording of documents at locations across the County. Search all kiosk hours and locations through the Recorder's Kiosk Information webpage.

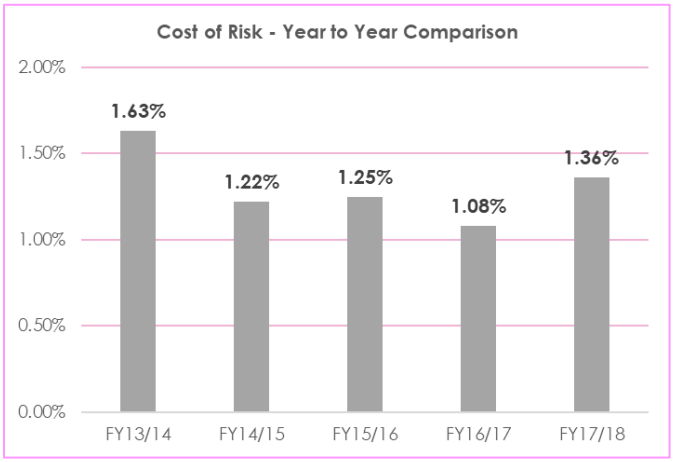
FISCAL STRENGTH & RESPONSIBILITY

Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Strategic Goals

1	**Risk Mgt. Dept.**	Through the end of FY 2022, maintain the total cost of Risk Management at less than 2% of County expenditures.

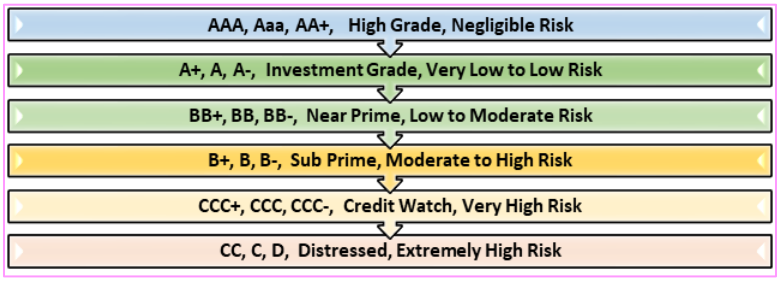
This is a comparison of the cost of the County's risk management program compared to the total County's expenditures. There is risk involved with every service provided by the County and the ability to quantity that risk in dollars is necessary to manage these risks and reduce them. Effective risk control strategies are in place to manage the cost of risk and reduce when possible. A cost allocation system, distributing risk management charges to departments, creates department buy in and promotes participation in best practices.



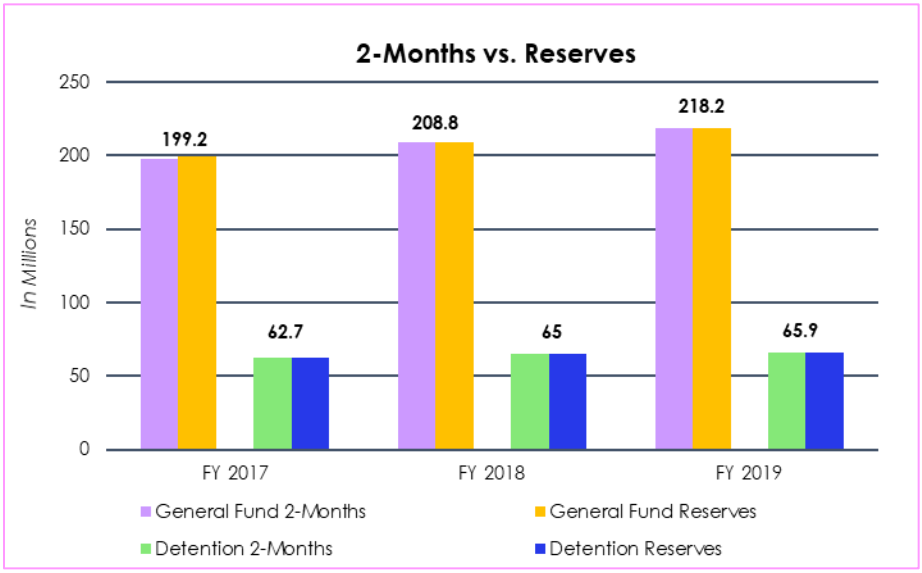
2	**Finance Dept.**	Maintain AAA Bond Rating through FY 2022.

Credit ratings are an independent measure of the County's creditworthiness so investors can evaluate the risk of investing in County issued bonds. Bond ratings are assessed upon a new bond issuance and are periodically reviewed by independent rating agencies. Favorable credit ratings allow for bonds to be easily sold or traded and provide a greater value to the investor and the taxpayer. A credit rating of AAA indicates a negligible risk of default and a higher investment grade. The County will maintain strong fiscal policies with a comprehensive internal control structure and proactive budgeting and reporting practices. The Finance department will also publish monthly financial variance reports describing positive and negative trends, as well as an audited financial statement.

Fitch Ratings has assigned Maricopa County a AAA General Obligation implied bond rating since 2007.



3	**Budget Office**	Maintain through the end of FY 2022, a reserve balance equaling two months of the prior year's General Fund and Detention Fund budgeted operating expenditures.



The Government Finance Officers Association best practice recommends reserves equal to two months of budgeted expenditures. The new reserve amount is determined annually based on 2/12ths of the prior year's adopted operating budget. The reserves are comprised of the current year contingency and future year capital reserves. It is a fiscally responsible practice to maintain reserves to accommodate cash flow needs and safeguard the County against unexpected swings in the economic cycle. It precludes the need for the County to issue Tax Anticipated Notes (TANS) for routine operating expenses and avoids unnecessary interest cost. The annual Budget Guidelines and Priorities adopted by the Board of Supervisors required that fund balances would first be used to maintain reserves, prior to the allocation of General or Detention fund balances for any other purpose.

Budget Policies and Process

Policies and Their Budgetary Impact

Maricopa County has achieved and maintained financial stability by developing and implementing a series of budget and financial policies that guide fiscal management and budgetary decisions. These policies address a number of issues, including budget development, the degree of budgetary control, and reserves. These policies, approved by the Board of Supervisors, incorporate "best practices" in the field of state and local government budgeting and financial management. All policies are updated as necessary to comply with changes in legislation and business practices. The following is an overview of the key policies, specifically addressing each policy's applicability to the budget process. The full text of each policy is located in the *Attachments* section.

Budgeting and Accountability Policy

The purpose of the Budgeting and Accountability Policy is to direct development and management of Board approved budgets for appointed, elected and judicial branch departments as well as Special Districts and to ensure accountability and compliance with the law. This policy promotes financial stability while providing departments with flexibility in managing their allocated resources.

Key provisions:

- Each year, the Board will establish priorities and guidelines for budget development and will adopt Appropriated Budgets for all Departments.
- The County determines the expected General Fund operating revenue for the upcoming Fiscal Year and the budget guidelines that ensure that operating expenditures do not exceed expected revenue over the economic cycle.
- A Structurally Balanced Budget is required throughout the budget development and implementation process. The County operating standard is that expected revenues will at all times equal on-going expenditures over the economic cycle.
- The County uses a Lump Sum Budgeting method where Departments are allocated an Appropriated Budget at the start of each Fiscal Year. Departments are expected to manage their allocated funds according to their needs for the full Fiscal Year. Revisions to Appropriated Budgets are allowed only with Board approval.
- The Board appropriates the budget at the Department, Fund and Appropriation Unit Group level, unless specifically noted.
- The Board segregates a portion of the General Fund resources for cash flow reserves which will be sufficient to minimize cash flow borrowing. It may also be used for future year Capital Improvement Program (CIP) and technology expenses and/or appropriated for contingencies in the current Fiscal Year.
- The Board maintains the property tax levy to provide sufficient levels of service for the County's Operating Fund, Library District, and Flood Control District.

Annual Budget Guidelines and Priorities

In addition to the standing policies outlined above, at the beginning of the budget process each year, the Board of Supervisors adopts specific guidelines and priorities for the upcoming fiscal year. This document provides policy direction to the Budget Office and departments to develop a structurally balanced budget that carries out the County's mission and strategic goals within available resources. The Guidelines and Priorities typically provide direction on property taxes, employee compensation, formulation of budget baselines, requests for

additional funding, and the Capital Improvement Program. The Guidelines and Priorities are addressed in the County Manager's *Transmittal Letter*, and their full text is included in the *Attachments* section.

Summary of Significant Accounting Policies

Maricopa County's accounting policies conform to generally accepted accounting principles applicable to governmental units adopted by the Governmental Accounting Standards Board (GASB).

For the year ended June 30, 2018, the County implemented the provisions of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other than Pensions, as amended by GASB Statement No. 85, Omnibus 2017. GASB Statement No. 75 established standards for measuring and recognizing net assets or liabilities, deferred outflows of resources, deferred inflows of resources, and expenses/expenditures related to other postemployment benefits (OPEB) provided through defined benefit OPEB plans.

Reporting Entity

Maricopa County is a general purpose local government that is governed by a separately elected board of five county supervisors. The accompanying financial statements present the activities of the County (the primary government) and its component units.

Component units are legally separate entities for which the County is considered to be financially accountable. Blended component units, although legally separate entities, are so intertwined with the County that they are in substance part of the County's operations. Therefore, data from these units is combined with data of the primary government. Discretely presented component units, on the other hand, are reported in a separate column in the government-wide financial statements to emphasize they are legally separate from the County. Each blended and discretely presented component unit discussed below has a June 30 year-end. Unless noted below, separate financial statements are not available for the component unit.

The reporting entity is comprised of the primary government, Maricopa County Flood Control District, Maricopa County Library District, Maricopa County Special Assessment Districts, Maricopa County Stadium District, Maricopa County Street Lighting Districts, Housing Authority of Maricopa County, and Industrial Development Authority of Maricopa County.

The blended component units are as follows:

Maricopa County Flood Control District

The Maricopa County Flood Control District is a legally separate, tax-levying entity pursuant to A.R.S. §48-3602 that provides flood control facilities and regulates floodplains and drainage to prevent flooding of property in Maricopa County. As the Maricopa County Board of Supervisors serves as the Board of Directors of the Flood Control District and has operational responsibility for the District, it is considered a blended component unit of the County.

Maricopa County Library District

The Maricopa County Library District is a legally separate, tax-levying entity pursuant to A.R.S. §48-3901 that provides and maintains library services for the residents of Maricopa County. As the Maricopa County Board of Supervisors serves as the Board of Directors of the Library District and has operational responsibility for the District, it is considered a blended component unit of the County.

Maricopa County Special Assessment Districts

The Maricopa County Special Assessment Districts are legally separate entities that provide improvements to various properties within the County. As the Maricopa County Board of Supervisors serves as the Board of

Directors of the Special Assessment Districts and has operational responsibility over the District, they are considered a blended component unit of the County.

Maricopa County Stadium District

The Maricopa County Stadium District is a legally separate entity pursuant to A.R.S. §48-4202 that provides regional leadership and fiscal resources to assure the presence of Major League Baseball in Maricopa County. As the Maricopa County Board of Supervisors serves as the Board of Directors of the Stadium District and has operational responsibility over the District, it is considered a blended component unit of the County. The Stadium District also issues separate financial statements. Complete financial statements for the Maricopa County Stadium District may be obtained at the entity's administrative office listed below:

Maricopa County Stadium District
301 West Jefferson, 10th floor
Phoenix, Arizona 85003
www.maricopa.gov/stadiumdistrict/

Maricopa County Street Lighting Districts

The Maricopa County Street Lighting Districts are legally separate entities that provide street lighting in areas of the County that are not under local city jurisdictions. As the Maricopa County Board of Supervisors serves as the Board of Directors of the Street Lighting Districts and has operational responsibilities over the Districts, they are considered a blended component unit of the County.

Housing Authority of Maricopa County

The Housing Authority is a legally separate entity pursuant to A.R.S. §36-1404 that provides efficient and affordable rental housing to low-income households of Maricopa County. As the Maricopa County Board of Supervisors serves as the Housing Authority's Board of Commissioners and has operational responsibility over the Housing Authority, it is a blended component unit of the County. The Housing Authority also issues separate financial statements, which include four discretely presented component units: Maricopa Revitalization Partnership, L.L.C., Coffelt-Lamoreaux, L.L.C., Madison Heights Phase I, L.L.C., and Madison Heights Phase II, L.L.C. These component units have a December 31 year end and are combined and reported with the Housing Authority as a single enterprise fund on Maricopa County's financial statements.

Complete financial statements for the Housing Authority of Maricopa County and their component units may be obtained at the entity's administrative office listed below:

Housing Authority of Maricopa County
8910 N. 78th Avenue, Building D
Peoria, Arizona 85345
www.maricopahousing.org

The discretely presented component unit is as follows:

Industrial Development Authority of Maricopa County

The Industrial Development Authority of Maricopa County (Authority) is a legally separate entity that was created to assist in the financing of commercial and industrial enterprises; safe, sanitary, and affordable housing; and healthcare facilities. The Authority fulfills its function through the issuance of tax exempt or taxable revenue bonds. The County Board of Supervisors appoints the Authority's Board of Directors. The Authority's operations are completely separate from the County and the County is not financially accountable for the Authority. All bonds issued by the Authority are special, limited obligations of the Authority, payable solely from

revenues generated by the project being financed, and do not constitute debt of, a loan of, or credit by, the Authority. The Authority charges administration fees to bond applicants and uses such fees to cover its administration costs and to support its ongoing community and economic development in Arizona. The Authority is a special-purpose governmental entity engaged in business-type activities. Although the Authority is legally separate from the County, governmental accounting standards require the Authority to be reported as a discretely presented component unit of the County for financial reporting purposes as the County Board of Supervisors is able to impose its will on the Authority. Complete financial statements for the Industrial Development Authority of Maricopa County may be obtained at the entity's administrative office listed below:

Industrial Development Authority of Maricopa County
301 W. Jefferson, 10th Floor
Phoenix, Arizona 85003
www.mcida.com

Basis of Presentation

The basic financial statements include both government-wide statements and fund financial statements. The government-wide statements focus on the County as a whole, while the fund financial statements focus on major funds. Each presentation provides valuable information that can be analyzed and compared between years and between governments to enhance the information's usefulness.

Government-wide financial statements – provide information about the primary government (the County) and its component units. The statements include a statement of net position and a statement of activities. These statements report the overall government's financial activities, except for fiduciary activities. They also distinguish between the County's governmental and business-type activities and between the County and its discretely presented component unit. Governmental activities generally are financed through taxes and intergovernmental revenues. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the County's governmental activities and segment of its business-type activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. The County does not allocate indirect expenses to programs or functions. Program revenues include:

- charges to customers or applicants for goods, services, or privileges provided;
- operating grants and contributions; and
- capital grants and contributions, including special assessments.

Revenues that are not classified as program revenues, including internally dedicated resources, unrestricted grant revenues, and all taxes the County levies or imposes, are reported as general revenues.

Generally, the effect of interfund activity has been eliminated from the government-wide financial statements to minimize the double counting of internal activities. However, charges for interfund services provided and used are not eliminated if doing so would distort the direct costs and program revenues reported by the departments concerned.

Fund financial statements – provide information about the County's funds, including fiduciary funds and blended component units. Separate statements are presented for the governmental, proprietary, and fiduciary fund categories. The emphasis of fund financial statements is on major governmental and enterprise funds, each

displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds. Internal service and fiduciary funds are aggregated and reported by fund type.

Proprietary fund revenues and expenses are classified as either operating or nonoperating. Operating revenues and expenses generally result from transactions associated with the fund's principal activity. Accordingly, revenues, such as user charges, in which each party receives and gives up essentially equal values, are reported as operating revenues. Other revenues, such as subsidies, result from transactions in which the parties do not exchange equal values and are considered nonoperating revenues along with investment earnings and revenues ancillary activities generate. Operating expenses include the cost of services, administrative expenses, and depreciation on capital assets. Other expenses, such as interest expense, are considered nonoperating expenses.

The County reports the following major governmental funds:

The General Fund – is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Detention Operations Fund – was established under the authority of propositions 400 and 401, which were passed in the General Election of November 3, 1998. These propositions authorized a temporary 1/5 of one-cent sales tax to be used for the construction and operation of adult and juvenile detention facilities. On November 5, 2002, the voters approved the extension of the 1/5 of one-cent sales tax in the General Election to be used for jail facility operations. The extension begins in the month following the expiration of the original tax and may continue for not more than twenty years after the date the tax collection begins. The Detention Operations Fund accounts for the receipt of tax revenue, jail operations expenditures, and transfers to the Detention Capital Projects Fund and Detention Technology Capital Improvement Fund for construction of the adult and juvenile detention facilities and detention technology infrastructure.

The County Improvement Debt Fund – accounts for the debt service for the Certificates of Participation, Series 2015, Certificates of Participation, Refunding Series 2016, Certificates of Participation, Series 2018A, and other long-term obligations. This fund's main revenue source is from transfers for the repayment of debt.

The County Improvement Fund – accounts for capital projects funded through the issuance of Certificates of Participation, Series 2015 and Series 2018A and transfers from various County funds. The Detention Capital Projects Fund – accounts for construction associated with the 1/5 of one-cent sales tax approved by voters in the General Election on November 3, 1998, and extended by the voters on November 5, 2002. Funding is provided by transfers from the Detention Operations Fund for construction of the adult and juvenile detention facilities.

The General Fund County Improvements Fund – was established to fund current and future capital projects. Fund assets may be used to pay directly for capital projects or may be appropriated by the Board of Supervisors for debt service. Revenues in this fund consist mainly of transfers from the General Fund. None of the funds have been pledged for debt service, and fund assets may be transferred by the Board of Supervisors at any time for any other County purpose.

The County reports the following major enterprise fund:

The Housing Authority Fund – accounts for the activities of the Housing Authority of Maricopa County.

The County also reports the following fund types:

The internal service funds – account for automotive maintenance and service, information technology services, insurance services, self-insured employee benefits, and warehouse services provided to County departments or to other governments on a cost-reimbursement basis.

The investment trust funds – account for pooled and individual investment accounts the County Treasurer holds and invests on behalf of other governmental entities.

The agency funds – account for assets the County holds as an agent for the State and various local governments and for property taxes collected and distributed to the State, cities and towns, and special districts.

Basis of Accounting

The government-wide, proprietary funds, and fiduciary funds financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. The agency funds are custodial in nature and do not have a measurement focus but utilize the accrual basis of accounting for reporting its assets and liabilities. Revenues are recorded when earned, and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenue in the year for which they are levied. Grants and donations are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Under the terms of grant agreements, the County funds certain programs by a combination of grants and general revenues. Therefore, when program expenses are incurred, there are both restricted and unrestricted net position resources available to finance the program. For these types of programs, the County applies grant resources to such programs before using general revenues. For all other programs, the County uses unrestricted revenues first.

Governmental funds in the fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when they become both measurable and available. The County considers all revenues reported in the governmental funds to be available if the revenues are collected within 60 days after year-end. The County's major revenue sources that are susceptible to accrual are property taxes, intergovernmental, charges for services, and investment income. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, landfill closure and postclosure care costs, pollution remediation obligations, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they are due and payable. General capital asset acquisitions are reported as expenditures in governmental funds. Loan proceeds and acquisitions under capital lease agreements are reported as other financing sources.

Cash and Investments

For the statement of cash flows, the County's cash and cash equivalents are considered to be cash on hand, demand deposits, cash and investments held by the County Treasurer, and only those highly liquid investments with a maturity of three months or less when purchased.

School tax anticipation notes and school and fire district bonds are reported at amortized cost. All other investments are stated at fair value.

Inventories

Inventories reported on the government-wide and the internal service funds financial statements are recorded as assets when purchased and expensed when consumed. The amounts shown on the statement of net position

for government-wide and the internal service funds are valued at cost using first-in, first-out and the moving average methods, respectively.

The County accounts for its inventories in the governmental funds using the purchase method. Inventories of the governmental funds consist of expendable supplies held for consumption and are recorded as expenditures at the time of purchase. Amounts on hand at year-end are shown on the balance sheet as an asset for informational purposes only and as nonspendable fund balance to indicate that they do not constitute "available spendable resources." These inventories are stated at weighted-average cost.

Property Tax Calendar

The County levies real property taxes and commercial personal property taxes on or before the third Monday in August that become due and payable in two equal installments. The first installment is due on the first day of October and becomes delinquent after the first business day of November. The second installment is due on the first day of March of the next year and becomes delinquent after the first business day of May.

During the year, the County also levies mobile home personal property taxes that are due the second Monday of the month following receipt of the tax notice and become delinquent 30 days later.

A lien assessed against real and personal property attaches on the first day of January preceding assessment and levy.

Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the government-wide statements and the proprietary funds. Capital assets are defined as assets with an initial, individual cost of more than $5,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Property, plant, and equipment are depreciated using the straight-line method over the following estimated useful lives:

TYPE OF ASSETS	ESTIMATED USEFUL LIFE (IN YEARS) PRIMARY GOVERNMENT
Buildings	20 - 50
Infrastructure	25 – 50
Autos and trucks	3 - 10
Other equipment	3 - 20

All infrastructure assets are reported on the government-wide financial statements. Infrastructure maintained by the County Department of Transportation consists of roadways, bridges and related assets. These assets are not depreciated as they are reported using the modified approach. Under the modified approach, the County's roadway and bridge systems are being preserved at a specified condition level established by the County. The Flood Control District accounts for the County's remaining infrastructure assets consisting of drainage systems, dams, flood channels and canals.

Deferred Outflows and Inflows of Resources

The statement of net position and balance sheet include separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources represent a consumption of net position that applies to future periods that will be recognized as an expense or expenditure in future periods. Deferred inflows of resources represent an acquisition of net position or fund balance that applies to future periods and will be recognized as revenue in future periods.

Postemployment Benefits

For purposes of measuring the net pension and other postemployment benefits (OPEB) assets and liabilities, deferred outflows of resources and deferred inflows of resources related to pensions and OPEB, and pension and OPEB expense, information about the plans' fiduciary net position and additions to/deductions from the plans' fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Fund Balance Classifications

The governmental funds' fund balances are reported separately within classifications based on a hierarchy of the constraints placed on those resources' use. The classifications are based on the relative strength of the constraints that control how the specific amounts can be spent. The classifications are nonspendable, restricted, and unrestricted, which includes committed, assigned, and unassigned fund balance classifications.

The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form, such as inventories, or are legally or contractually required to be maintained intact. Restricted fund balances are those that have externally imposed restrictions on their usage by creditors (such as through debt covenants), grantors, contributors, or laws and regulations.

The unrestricted fund balance category is composed of committed, assigned, and unassigned resources. Committed fund balances are self-imposed limitations the County's Board of Supervisors approved, which is the highest level of decision-making authority within the County. Only the Board can remove or change the constraints placed on committed fund balances through formal Board action.

Assigned fund balances are resources constrained by the County's intent to be used for specific purposes, but that are neither restricted nor committed. Only the Board of Supervisors has authorization to assign fund balances.

The unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not reported in the other classifications. Also, deficits in fund balances of the other governmental funds are reported as unassigned.

The County's policy is to account for most restricted and committed revenue sources (subject to legal restriction, etc.) by segregating them in a separate fund; however, by its nature, the General Fund may have several different classifications of fund balance. Therefore, when expending General Fund balance, if an expenditure is incurred that can be paid from either restricted or unrestricted fund balances, it is the County's policy to use unrestricted fund balance first. For the disbursement of unrestricted fund balances, it is the County's policy to use unassigned amounts first, followed by assigned amounts, and lastly committed amounts.

Investment Income

Investment income is composed of interest, dividends, and net changes in the fair value of applicable investments.

Compensated Absences

Compensated absences consist of vacation leave and a calculated amount of sick leave employees earned based on services already rendered. Employees may accumulate, and roll-over from year-to-year, up to 240 or 320 hours (depending on employee classification) of vacation leave, but any vacation hours in excess of the maximum amount that are unused at calendar year-end convert to sick leave. Upon terminating employment, all unused vacation benefits are paid to employees. Accordingly, vacation benefits are accrued as a liability in the financial statements.

Employees may accumulate an unlimited number of sick leave hours. Generally, sick leave benefits provide for ordinary sick pay and are cumulative but employees forfeit them upon terminating employment. Because sick leave benefits do not vest with employees, a liability for sick leave benefits is not accrued in the financial statements. However, upon retirement, County employees with accumulated sick leave in excess of 1,000 hours are entitled to a $10,000 nontaxable investment in a Post-Employment Health Plan (PEHP) established pursuant to Internal Revenue Code §501(c)(9). The obligations vested at June 30, 2018, under this policy are accrued as a liability. Compensated absences are substantially paid within one year from fiscal year-end and, therefore, are reported as a current liability on the government-wide financial statements. A liability for these amounts is reported in the governmental funds' financial statements only if they have matured, for example, as a result of employee resignations and retirements by fiscal year-end.

Other Disclosures

Pursuant to A.R.S.§35-391, the County must disclose in its annual financial report the amount of any rewards, discounts, incentives or other financial consideration resulting from credit card payments. The County earned $373 thousand in credit card rebates during calendar year 2017.

Basis of Budgeting and Budgetary Control

Arizona law (A.R.S. §42-17105) requires the County to prepare and adopt an annual balanced budget for the General, Special Revenue, Debt Service, Enterprise and Capital Projects Funds. In addition, Maricopa County prepares budgets for its Internal Service Funds. Arizona law further requires that no expenditure shall be made or liability incurred that exceeds the amounts budgeted except as provided by law.

Appropriation levels are established by department, fund and appropriation unit group (operating vs. non-recurring, including projects), and lapse annually. During the year, budget transfers from the contingency account to a department's budget require approval by the Board of Supervisors. The budget is appropriated by fund and appropriation unit category for the three departments of the Judicial Branch and the five departments of the Public Defense System, as noted in the *Executive Summary*. Budgeted amounts are reported as originally adopted or as adjusted by authorization from the Board of Supervisors.

The County budgets for Governmental Fund types and Internal Service Funds on a basis consistent with the County's financial reporting and generally accepted accounting principles (GAAP), with the exception of capital lease transactions, which are budgeted as expenditures. Under this method, revenues are recognized when measurable and available. The County considers all revenues reported in the governmental funds to be available if the revenues are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments and

compensated absences, which are recognized as expenditures to the extent they are due and payable. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital lease agreements are reported as other financing sources. In addition, for proprietary funds, the County budgets capital outlay expenditures instead of depreciation.

Furthermore, the County provides budget schedules by Major and Non-major Fund appropriations. Major funds are considered for budgeting purposes as funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental funds. Below is a matrix of the department-fund budgets for major and non-major funds. Schedules for revenue and expenditure budgets by major and non-major fund categories are presented in the *Budget Summary Schedules* and the definitions are provided in the *Glossary* section.

Department	General*	Detention Operations*	Non Major Special Revenue	Debt Service	Capital Projects	Internal Service	Eliminations
D010 - Board of Supervisors Dist 1	X						
D020 - Board of Supervisors Dist 2	X						
D030 - Board of Supervisors Dist 3	X						
D040 - Board of Supervisors Dist 4	X						
D050 - Board of Supervisors Dist 5	X						
D060 - Clerk of the Board	X						
D110 - Adult Probation	X	X	X				
D120 - Assessor	X						
D140 - Call Center	X						
D150 - Emergency Management	X	X	X				
D160 - Clerk of the Superior Court	X		X				
D180 - Finance	X		X				
D190 - County Attorney	X		X				
D200 - County Manager	X						
D210 - Elections	X						
D220 - Human Services	X		X				
D230 - Internal Audit	X						
D240 - Justice Courts	X		X				
D250 - Constables	X						
D260 - Correctional Health	X	X	X				
D270 - Juvenile Probation	X	X	X				
D290 - Medical Examiner	X		X				
D300 - Parks and Recreation	X		X				
D310 - Human Resources	X					X	
D340 - Public Fiduciary	X						
D360 - Recorder	X		X				
D370 - County School Superintendent	X		X				
D410 - Enterprise Technology	X	X				X	
D420 - Integrated Crim Justice Info		X					
D430 - Treasurer	X		X				
D440 - Planning and Development	X		X				
D470 - Non Departmental	X	X	X	X	X		
D490 - Budget	X						
D500 - Sheriff	X	X	X				
D520 - Public Defender	X		X				
D540 - Legal Defender	X		X				
D550 - Legal Advocate	X		X				

Department	General*	Detention Operations*	Non Major Special Revenue	Debt Service	Capital Projects	Internal Service	Eliminations
D560 - Public Defense Services	X						
D570 - Public Advocate	X						
D640 - Transportation	X		X		X		
D700 - Facilities Management	X	X					
D730 - Procurement Services	X						
D740 - Equipment Services	X	X				X	
D750 - Risk Management						X	
D780 - Real Estate	X						
D790 - Animal Care and Control	X		X				
D800 - Superior Court	X		X				
D850 - Air Quality	X		X				
D860 - Public Health	X		X				
D880 - Environmental Services	X		X				
D930 - Deputy County Manager 930			X				
D940 - Assistant County Manager 940	X						
D950 - Assistant County Manager 950	X		X				
D980 - Eliminations County							X

* MAJOR FUND

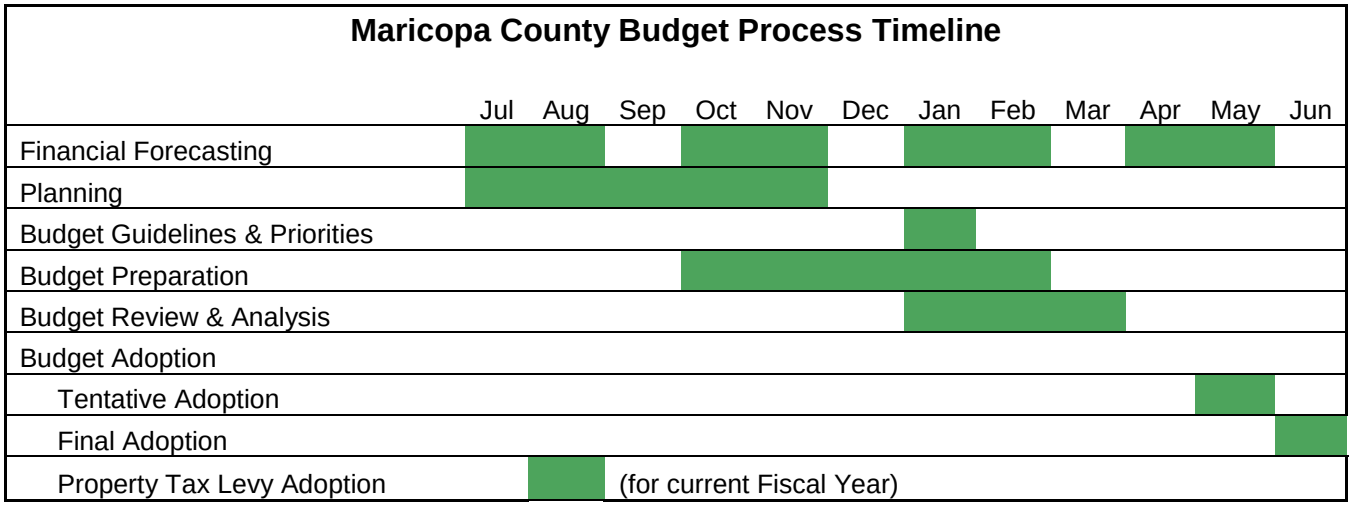
Budgets of Blended Component Units

The budgets for several blended component units, including the Flood Control District, Library District, Stadium District, Special Assessment Districts and Street Lighting Improvement Districts are included in a separate section of this document. The Housing Authority (blended component unit) and the Industrial Development Authority (discretely presented component unit) are excluded from this document. Activity associated with the Accommodation Schools is not included in the County budget, as the Board of Supervisors does not adopt the budgets for these entities. The Sheriff Warehouse Fund is also not included in the budget, as it is an Internal Service Fund that serves only one department, the Sheriff.

The Budget Process

Annual Budget Process

Maricopa County's fiscal year begins on July 1 and ends on the following June 30, coinciding with the State of Arizona's fiscal year. The following chart provides an overview of the typical County budget process and calendar.



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The process may not exactly follow the general calendar in some years. Each year, certain circumstances, such as delays in the State of Arizona's budget approval process or the swearing in of newly elected Board members in January, may affect and alter specific dates. The annual budget calendar is provided in the *Attachments* section of this document.

Financial Forecasting

The Budget Office updates the County's five-year financial forecast on a quarterly basis throughout the fiscal year for several funds, including the General and Detention Funds. The five-year forecast provides a conservative estimate of the County's fiscal condition given realistic economic trends, current Board policies, and existing laws. The forecast does not incorporate anticipated policy changes, spending priorities, or proposed new revenue sources. The forecast update in November is particularly important, as it sets the stage for the upcoming budget-development process. Later forecasts inform the decision-making process as the budget is prepared, reviewed, and adopted. The current five-year forecast is presented in the *Financial Forecast* section of this document.

Strategic Plans

The Board of Supervisors adopts a Countywide strategic plan, which was last updated in June 2018. In addition, each department has a strategic business plan identifying goals and performance metrics. The County strategic plan is presented in the *Strategic Direction* section of this document, while aspects of department strategic business plans are presented in the *Department Budget Summary* section.

Budget Guidelines and Priorities

The five-year financial forecast and the County's strategic plan set the stage for adoption of budget guidelines and priorities for the upcoming fiscal year. The Board of Supervisors adopted the guidelines and priorities in early January. Current Guidelines and Priorities are discussed in the *Transmittal Letter*, and presented in their entirety in the *Attachments* section.

Budget Preparation

Upon adoption of the budget guidelines and priorities, the Budget Office prepares budget baselines and detailed instructions for departments. Departments then prepare their budget requests from December through February and submit them to the Budget Office. Departments that manage capital improvement projects prepare and submit capital project budgets as part of a five-year Capital Improvement Program.

Budget Review and Analysis

Elected officials and the Judicial Branch have the opportunity to present their requested budgets to the Board of Supervisors early in the process. During February and March, the Budget Office analyzes budget requests in the context of available resources and Board of Supervisors' priorities. Budget requests are analyzed at a detailed level for every department, fund, and appropriation. Under the leadership of the Assistant County Manager, the Budget Office prepares budget recommendations for each department. In March, County leadership reviews budget recommendations with elected officials and the Presiding Judge, and negotiates budget agreements with them. In April, the Budget Office finalizes a consolidated Recommended Budget for presentation to the Board of Supervisors in May.

Budget Adoption

Tentative Adoption

The Board of Supervisors adopts a Tentative Budget in May. The Board may choose to change the Recommended Budget, or adopt it as presented. Once adopted, the total amount of budgeted expenditures

from local funds may not be increased. Tentative Adoption opens a statutorily prescribed period for public review and comment on the budget. The budget and notice of subsequent public hearings must be published once a week for at least two consecutive weeks after Tentative Adoption in the County's official newspaper or in a newspaper of general circulation. Public budget presentations may also be held during this period to elicit citizen feedback.

Final Adoption

In June, the Board of Supervisors holds a public hearing on the Final Adoption of the budget. The Tentative Budget is usually changed to reflect policy decisions by the Board, as well as any technical changes brought forward by the Budget Office.

Property Tax Levy Adoption

According to A.R.S. §42-17151, the Board of Supervisors meets on or before the third Monday in August to adopt property tax levies and rates. Property Tax levies and rates were adopted on August 19, 2019.

Fiscal Year 2020 Budget Process

Revenue collections were monitored closely, and the major revenues were forecasted quarterly. Department budget baselines and instructions for FY 2020 were developed and issued in December 2018. The FY 2020 Budget Guidelines and Priorities were adopted by the Board of Supervisors on January 16, 2019.

Departments began to submit their budget requests to the Budget Office from early January to late February. The Budget Office reviewed and analyzed department budget requests from early January through late March. The Chairman of the Board of Supervisors negotiated budget recommendations with elected officials and the Presiding Judge, beginning in late March.

The FY 2020 Recommended Budget was presented to the Board of Supervisors on May 20, 2019 and was adopted the same day. Final Adoption of the budget occurred on June 24, 2019. This process aligns with the Statutory Requirements, which can be found in the *Attachments* section of this document. If mid-year adjustments need to be made after the budget is adopted, the statutory requirements that govern this process are followed as outlined in the *Budget Adjustment Process* section below.

Budget Adjustment Process

After final budget adoption, departments requesting a mid-year adjustment to their appropriated budgets must do so in a written request that must be approved by the Board of Supervisors. According to A.R.S. §42-17106, the Board of Supervisors may transfer monies between budget items if the monies are available, if the transfer is in the public interest and based on a demonstrated need, and if the transfer does not result in a violation of the County's constitutional property tax levy and expenditure limitations. Once approved, budget adjustments are entered in the detailed budget and reflected in budget and accounting reports.

Fiscal Year 2021 Budget Process

The FY 2021 budget process is anticipated to mirror that of a normal budget process timeline, as indicated in the *Annual Budget Process* section.

Consolidated Sources, Uses and Fund Balance by Fund Type

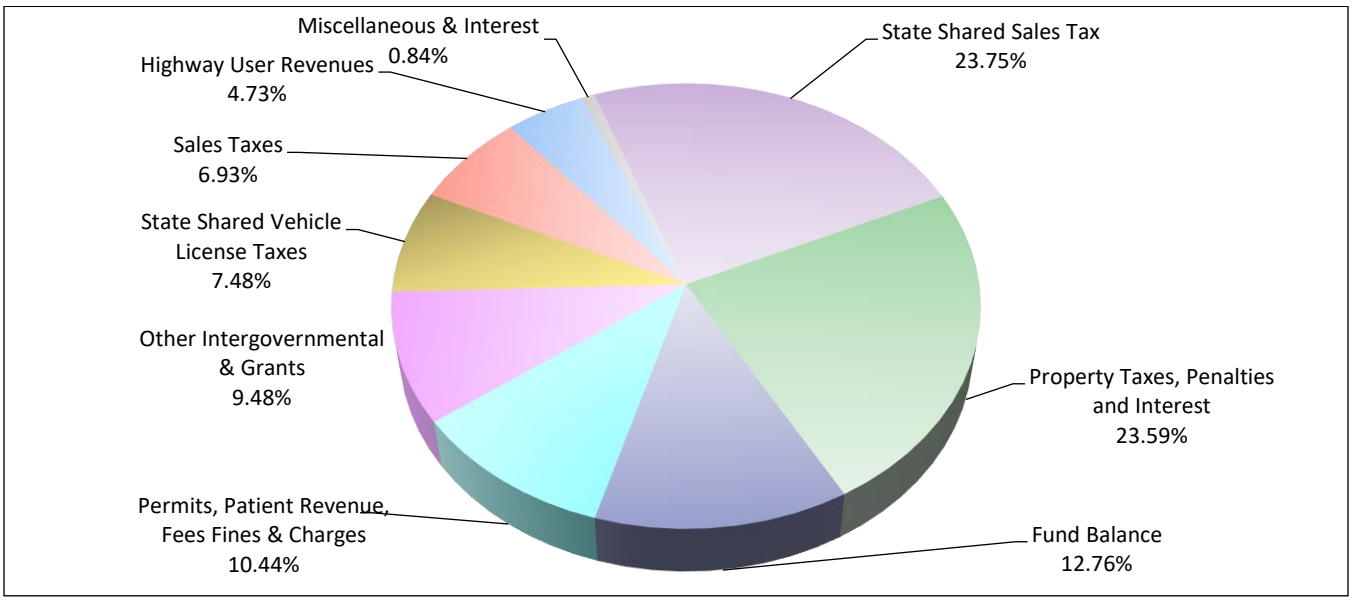
	General	Special Revenue	Debt Service	Capital Projects	Internal Service	Subtotal	Eliminations	Total
Beginning Fund Balance	211,707,531	183,038,756	4,982,229	722,410,920	26,815,430	1,148,954,866	-	1,148,954,866
Sources of Funds								
Operating								
6010 - Property Tax	599,663,335	-	-	-	-	599,663,335	-	599,663,335
6050 - Tax Penalties & Interest	7,519,586	-	-	-	-	7,519,586	-	7,519,586
6060 - Jail Tax	-	178,377,215	-	-	-	178,377,215	-	178,377,215
6100 - Licenses & Permits	1,354,295	43,885,775	-	-	-	45,240,070	-	45,240,070
6150 - Grants-Federal	-	106,837,875	-	-	-	106,837,875	-	106,837,875
6151 - Grants-State	-	28,610,221	-	-	-	28,610,221	-	28,610,221
6152 - Grants-Other	-	6,313,120	-	-	-	6,313,120	-	6,313,120
6200 - Intergovernmental-Federal	155,000	1,829,304	-	-	-	1,984,304	-	1,984,304
6201 - Intergovernmental-State	50,004	6,872,126	-	-	-	6,922,130	-	6,922,130
6202 - Intergovernmental-Other	259,800	4,373,010	-	-	-	4,632,810	-	4,632,810
6210 - PILT-Salt River Project	10,494,492	-	-	-	-	10,494,492	-	10,494,492
6211 - PILT-Federal	3,011,264	-	-	-	-	3,011,264	-	3,011,264
6212 - PILT-City	356,448	-	-	-	-	356,448	-	356,448
6250 - State Shared Sales Tax	611,197,954	-	-	-	-	611,197,954	-	611,197,954
6260 - State Shared Highway User Revenue	-	121,762,408	-	-	-	121,762,408	-	121,762,408
6300 - State Shared Vehicle License	180,095,990	12,500,312	-	-	-	192,596,302	-	192,596,302
6340 - Intergov Charges For Services-Federal	-	921,290	-	-	-	921,290	-	921,290
6341 - Intergov Charges For Services-State	257,996	4,347,464	-	-	-	4,605,460	-	4,605,460
6342 - Intergov Charges For Services-District	3,740,584	39,043	-	-	3,064,963	6,844,590	-	6,844,590
6343 - Intergov Charges For Services-Other	17,239,377	27,267,927	-	-	1,016,163	45,523,467	-	45,523,467
6350 - Judicial Charges For Services	17,118,075	23,540,915	-	-	-	40,658,990	-	40,658,990
6351 - Insurance Charges For Services	-	-	-	-	28,498,444	28,498,444	-	28,498,444
6352 - Other Charges For Services	11,562,177	52,953,796	-	-	9,376	64,525,349	-	64,525,349
6360 - Internal Service Fund Charges	-	-	-	-	218,795,743	218,795,743	(218,795,743)	-
6370 - Fines & Forfeits	11,116,404	9,475,602	-	-	-	20,592,006	-	20,592,006
6380 - Patient Services Revenue	6,988	3,304,638	-	-	-	3,311,626	-	3,311,626
6450 - Interest Income	2,400,000	1,874,168	-	-	283,900	4,558,068	-	4,558,068
6500 - Miscellaneous	1,824,427	2,970,323	-	-	650,000	5,444,750	-	5,444,750
6502 - Sale of Assets	504	528,000	-	-	-	528,504	-	528,504
6503 - Unclaimed/Abandoned Property	1,704	-	-	-	-	1,704	-	1,704
6504 - Donations/Contributions	-	763,140	-	-	-	763,140	-	763,140
6505 - Other Miscellaneous	832,397	239,400	-	-	24	1,071,821	-	1,071,821
6510 - Gain On Fixed Assets	-	300,000	-	-	-	300,000	-	300,000
6800 - Transfers In	-	216,317,636	18,071,938	64,142,187	-	298,531,761	(298,531,761)	-
Total Operating Sources	1,480,258,801	856,204,708	18,071,938	64,142,187	252,318,613	2,670,996,247	(517,327,504)	2,153,668,743

Consolidated Sources, Uses and Fund Balance by Fund Type continued

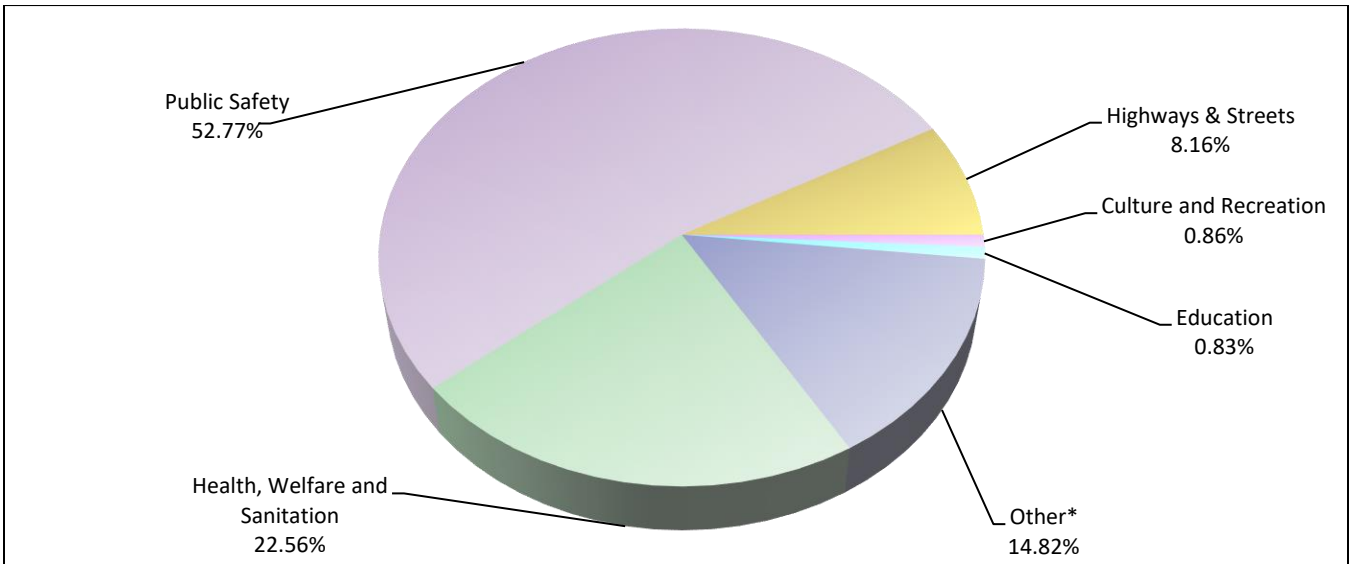
	General	Special Revenue	Debt Service	Capital Projects	Internal Service	Subtotal	Eliminations	Total
Beginning Fund Balance	211,707,531	183,038,756	4,982,229	722,410,920	26,815,430	1,148,954,866	-	1,148,954,866
Non Recurring								
6150 - Grants-Federal	-	1,395,839	-	22,147,320	-	23,543,159	-	23,543,159
6151 - Grants-State	-	478,974	-	-	-	478,974	-	478,974
6152 - Grants-Other	-	50,831,100	-	-	-	50,831,100	-	50,831,100
6340 - Intergov Charges For Services-Federal	-	-	-	5,143,413	-	5,143,413	-	5,143,413
6341 - Intergov Charges For Services-State	2,875,000	-	-	-	-	2,875,000	-	2,875,000
6352 - Other Charges For Services	-	3,453	-	-	-	3,453	-	3,453
6450 - Interest Income	-	750,000	-	-	-	750,000	-	750,000
6500 - Miscellaneous	-	7,937,400	-	-	-	7,937,400	-	7,937,400
6502 - Sale of Assets	-	15,000	-	-	-	15,000	-	15,000
6504 - Donations/Contributions	-	90,000	-	-	-	90,000	-	90,000
6800 - Transfers In	28,381,850	5,289,485	6,683,975	242,023,847	5,000,000	287,379,157	(287,379,157)	-
Total Non Recurring Sources	31,256,850	66,791,251	6,683,975	269,314,580	5,000,000	379,046,656	(287,379,157)	91,667,499
Total Sources	1,511,515,651	922,995,959	24,755,913	333,456,767	257,318,613	3,050,042,903	(804,706,661)	2,245,336,242
Uses of Funds								
Operating								
Personal Services	658,330,911	535,447,014	-	-	17,955,600	1,211,733,525	-	1,211,733,525
Supplies	15,766,149	40,810,856	-	-	10,840,180	67,417,185	(4,972,692)	62,444,493
Services	504,012,654	212,907,194	-	-	236,896,403	953,816,251	(213,823,051)	739,993,200
Other Financing Uses	296,630,583	1,901,178	-	-	-	298,531,761	(298,531,761)	-
Capital Outlay	5,518,504	9,812,594	17,746,750	-	60,000	33,137,848	-	33,137,848
Total Operating Uses	1,480,258,801	800,878,836	17,746,750	-	265,752,183	2,564,636,570	(517,327,504)	2,047,309,066
Non Recurring								
Personal Services	864,761	3,045,747	-	5,731,755	-	9,642,263	-	9,642,263
Supplies	11,826,084	5,575,442	-	8,015,640	322,500	25,739,666	-	25,739,666
Services	63,302,684	97,002,244	-	23,021,814	112,000	183,438,742	-	183,438,742
Other Financing Uses	138,527,568	60,606,689	-	88,244,900	-	287,379,157	(287,379,157)	-
Capital Outlay	28,443,284	6,066,520	7,522,722	264,914,147	686,388	307,633,061	-	307,633,061
Total Non Recurring Uses	242,964,381	172,296,642	7,522,722	389,928,256	1,120,888	813,832,889	(287,379,157)	526,453,732
Total Uses	1,723,223,182	973,175,478	25,269,472	389,928,256	266,873,071	3,378,469,459	(804,706,661)	2,573,762,798
Structural Balance	-	55,325,872	325,188	64,142,187	(13,433,570)	106,359,677	-	106,359,677
Ending Fund Balance:	-	132,859,237	4,468,670	665,939,431	17,260,972	820,528,310	-	820,528,310
Restricted	-	123,382,997	-	97,886,493	28,291,452	249,560,942	-	249,560,942
Committed	-	21,100,090	4,468,670	568,052,938	4,700,689	598,322,387	-	598,322,387
Unassigned	-	(11,623,850)	-	-	(15,731,169)	(27,355,019)	-	(27,355,019)

Sources and Uses of Funds

FY 2020 Adopted Sources $2,573,762,798



FY 2020 Adopted Uses $2,573,762,798



**Other = Assessor, Recorder, Elections, Treasurer, Internal Audit, County Manager, Assistant and Deputy County Managers, Clerk of the Board, Board of Supervisors, Finance, Budget, Procurement, Human Resources, Risk Management, Real Estate, Equipment Services, Facilities Management, Enterprise Technology, Non Departmental*

Reconciliation of Budget Changes

	General	Special Revenue	Debt Service	Capital Projects	Internal Service	Eliminations	Total
FY 2019 Adopted Budget	**1,579,994,103**	**901,143,772**	**26,234,364**	**398,591,536**	**264,952,713**	**(713,598,753)**	**2,457,317,735**
Operating Adjustments:							
Appr Reduction and Transfer Jail MOE	-	(11,431,436)	-	-	-	11,431,436	-
IGA and Bud Adj for Mar Reg Schools	-	110,000	-	-	-	-	110,000
Judicial Branch Appropriation Transfers	-	(313,984)	-	-	-	313,984	-
Transfer - Parks Souvenir to Enh Fund	-	35,000	-	-	-	(35,000)	-
Transfer of Recycling Program & Assets	-	124,966	-	-	-	(124,966)	-
Base Adjustments Total	**-**	**(11,475,454)**	**-**	**-**	**-**	**11,585,454**	**110,000**
Donation of Long Acting Injectibles	-	2,984,458	-	-	-	-	2,984,458
Increase to Revenue and Expenditure	-	25,000	-	-	-	-	25,000
Donations Total	**-**	**3,009,458**	**-**	**-**	**-**	**-**	**3,009,458**
2017 Edward Byrne Memorial Justice	-	801,144	-	-	-	-	801,144
2018 Edward Byrne Memorial Justice	-	818,655	-	-	-	-	818,655
Edward Byrne Memorial Justice Grant	-	7,304	-	-	-	-	7,304
Add Grant Fund from Az Auto Theft Auth	-	1,052	-	-	-	-	1,052
Adult Probation Grants	-	288,991	-	-	-	-	288,991
FDA Pacific Region Retail Food Grant	-	3,000	-	-	-	-	3,000
Grant from Gilead Sciences	-	436,032	-	-	-	-	436,032
Goat Camp Trail Rehab Project	-	40,000	-	-	-	-	40,000
Increase Expenditure Authority	-	80,000	-	-	-	-	80,000
Juvenile Probation Grants	-	27,950	-	-	-	-	27,950
Superior Court Grants	-	1,974,719	-	-	-	-	1,974,719
Victim Compensation Funding	-	51,800	-	-	-	-	51,800
Grants Total	**-**	**4,530,647**	**-**	**-**	**-**	**-**	**4,530,647**
Grants from Bureau of Justice Assistance	-	91,679	-	-	-	-	91,679
Non Recurring Total	**-**	**91,679**	**-**	**-**	**-**	**-**	**91,679**
Operating Adjustments Total	**-**	**(3,843,670)**	**-**	**-**	**-**	**11,585,454**	**7,741,784**
Non Recurring Adjustments:							
Clerk of Court Appropriation Adjustment	-	3,478,462	-	-	-	(3,478,462)	-
Base Adjustments Total	**-**	**3,478,462**	**-**	**-**	**-**	**(3,478,462)**	**-**
Agreement with AZ Game & Fish	-	(300,000)	-	300,000	-	-	-
Bud Adj for - Madison Ave Project	-	(5,000,000)	-	5,000,000	-	-	-
Capital Improvement Program Total	**-**	**(5,300,000)**	**-**	**5,300,000**	**-**	**-**	**-**
Bissel Pet Foundation Grant	-	20,000	-	-	-	-	20,000
FY 2019 Best Friends Animal Society	-	47,500	-	-	-	(22,500)	25,000
AZ Dept Homeland Sec – Emer Software	-	73,000	-	-	-	-	73,000
AZ Dept Homeland Sec - Satellite Conn.	-	2,808	-	-	-	-	2,808
Grant from CESTB for Equipment	7,297	-	-	-	-	-	7,297
Grant from CESTB for MILO	15,990	-	-	-	-	-	15,990
Grant Funding for CESTB Training	5,942	-	-	-	-	-	5,942
Grant Funding for CESTB Training 2	1,689	-	-	-	-	-	1,689
BLM for Fuel Reduction	-	10,000	-	-	-	-	10,000
Petco Foundation Grant	-	41,600	-	-	-	-	41,600
Grants Total	**30,918**	**194,908**	**-**	**-**	**-**	**(22,500)**	**203,326**

Reconciliation of Budget Changes continued

	General	Special Revenue	Debt Service	Capital Projects	Internal Service	Eliminations	Total
Board of Health Fee Waiver	-	51,508	-	-	-	(51,508)	-
Board of Health Fee Waiver Reimb	-	33,108	-	-	-	(33,108)	-
Board of Health Fee Waiver Reimb	-	29,645	-	-	-	(29,645)	-
Budget for Primary/General Election Cyc	2,328,378	-	-	-	-	-	2,328,378
CIP and One-Time Funding Recon	-	15,554,565	-	(15,528,024)	(26,541)	-	-
Fund Transfer to Purchase Property	-	-	-	1,316,900	-	(1,316,900)	-
Public Health Fee Fund Transfer	-	72,684	-	-	-	(72,684)	-
Transfer of Expenditure Authority	-	400,708	-	(400,708)	-	-	-
Non Recurring Total	**2,328,378**	**16,142,218**	**-**	**(14,611,832)**	**(26,541)**	**(1,503,845)**	**2,328,378**
Non Recurring Adjustments Total	**2,359,296**	**14,515,588**	**-**	**(9,311,832)**	**(26,541)**	**(5,004,807)**	**2,531,704**
FY 2019 Revised Budget	**1,582,353,399**	**911,815,690**	**26,234,364**	**389,279,704**	**264,926,172**	**(707,018,106)**	**2,467,591,223**
Operating Adjustments:							
AHCCCS Contribution	(351,200)	-	-	-	-	-	(351,200)
ALTCS Contribution	15,305,200	-	-	-	-	-	15,305,200
Arnold v. Sarn IGA	2,916,755	-	-	-	-	-	2,916,755
Jail Excise Tax Maintenance of Effort	3,844,285	-	-	-	-	(3,844,285)	-
Jail Excise Tax MOE Above Base	(216,162)	-	-	-	-	216,162	-
DOR Mandated Contributions	(943,497)	-	-	-	-	-	(943,497)
Az State Juvenile Corrections Payment	(28)	-	-	-	-	-	(28)
Mandates Total	**20,555,353**	**-**	**-**	**-**	**-**	**(3,628,123)**	**16,927,230**
Deferred Retirement Adjustment	(703,170)	-	-	-	-	-	(703,170)
Other Retirement Adjustment	(20,675)	-	-	-	-	-	(20,675)
Overtime Retirement Adjustment	-	(75,880)	-	-	-	-	(75,880)
Investigator Retirement Adjustment	583,134	-	-	-	-	-	583,134
Retirement Allocation Out Increase	-	(1,296)	-	-	-	-	(1,296)
Retirement Contributions	2,375,416	(1,071,084)	-	-	33,173	-	1,337,505
Benefits Related Total	**2,234,705**	**(1,148,260)**	**-**	**-**	**33,173**	**-**	**1,119,618**
Pay for Performance Contingency	25,572,348	10,898,405	-	-	-	-	36,470,753
Office Assistant Specialized Mkt Adj	6,927,475	-	-	-	-	-	6,927,475
Other Market Issues	2,326,093	-	-	-	-	-	2,326,093
Salary Adjustment	8,077	-	-	-	-	-	8,077
Det Off Mrkt Adjustment from FY 19 PFP	-	3,560	-	-	-	-	3,560
Decrease for Newly Elected Constables	(155,343)	-	-	-	-	-	(155,343)
Superior Court Judges Salary Adjustment	(6,276,449)	-	-	-	-	-	(6,276,449)
Treasurer's Office IT Position Upgrade	8,087	-	-	-	-	-	8,087
Compensation Related Total	**28,410,288**	**10,901,965**	**-**	**-**	**-**	**-**	**39,312,253**
Other Personnel Issues Total	**468,381**	**(1,119,276)**	**-**	**-**	**-**	**-**	**(650,895)**
Personnel Additions and Related Costs	-	(159,382)	-	-	-	-	(159,382)
Personnel Allocations	-	275,259	-	-	-	-	275,259
New Prosecutor I's	687,111	-	-	-	-	-	687,111
OET Security Positions	370,840	-	-	-	-	-	370,840

Reconciliation of Budget Changes continued

	General	Special Revenue	Debt Service	Capital Projects	Internal Service	Eliminations	Total
Probate Position	69,997	-	-	-	-	-	69,997
Capital Litigation & CBP Div Detectives	224,812	-	-	-	-	-	224,812
Crim Intel Sr Crime Driver Identifier	77,124	-	-	-	-	-	77,124
Civil Department Positions	114,334	-	-	-	-	-	114,334
Constituent Correspondent	71,747	-	-	-	-	-	71,747
Continuous Improvement Positions	307,842	-	-	-	-	-	307,842
Annualization Of MCAO Inv Aides	135,582	-	-	-	-	-	135,582
Annualization Of Skybridge Staff	100,461	-	-	-	-	-	100,461
Applications Development Supervisor	114,632	-	-	-	-	-	114,632
Custodian of Public Records	71,747	-	-	-	-	-	71,747
Data Entry and Redaction Team	506,478	-	-	-	-	-	506,478
Homeless Coordination to Operating	151,922	-	-	-	-	-	151,922
Four Addt'l Sec Spec - 225 Mad. Building	230,190	-	-	-	-	-	230,190
Half year Inv Aides for 225 W. Madison	135,582	-	-	-	-	-	135,582
GIS Programmer	94,370	-	-	-	-	-	94,370
IT Positions for App and Dev Team	391,533	-	-	-	-	-	391,533
IT Supervisor: Cust Support Manager	112,256	-	-	-	-	-	112,256
Treasurers Office Management Analyst	91,655	-	-	-	-	-	91,655
Property and Evidence Custodians	121,519	-	-	-	-	-	121,519
Treasurer's Office Accountant	79,847	-	-	-	-	-	79,847
Treasurer's Office Tax Analyst	98,125	-	-	-	-	-	98,125
Treasurer's Office Finance Manager	108,433	-	-	-	-	-	108,433
Skybridge Security Officers	114,160	-	-	-	-	-	114,160
Victim Services: Not & Rest Specialist	92,827	-	-	-	-	-	92,827
Position Additions Total	**4,675,126**	**115,877**	**-**	**-**	**-**	**-**	**4,791,003**
Grants and Donations Total	**-**	**(14,990,606)**	**-**	**-**	**-**	**-**	**(14,990,606)**
Central and Internal Services Total	**(1,977,347)**	**4,471,279**	**-**	**-**	**348,916**	**(2,931,774)**	**(88,926)**
Volume/Demand Changes Total	**152,406**	**50,529**	**-**	**-**	**-**	**-**	**202,935**
New Facility Operating Total	**2,137,000**	**2,145,319**	**-**	**-**	**-**	**-**	**4,282,319**
Information Technology Operating Total	**8,144,507**	**5,070**	**-**	**-**	**646,210**	**-**	**8,795,787**
Capital/Debt/Transfers Total	**35,494,121**	**-**	**(2,250)**	**-**	**-**	**(39,323,783)**	**(3,831,912)**
Transportation and Vehicles Total	**70,000**	**4,632,340**	**-**	**-**	**-**	**-**	**4,702,340**
Contingency	(3,812,072)	1,498,978	-	-	-	-	(2,313,094)
Unassigned Contingency	-	200,000	-	-	-	-	200,000
Elections IT Contingency	212,991	-	-	-	-	-	212,991
Elec Shift from Rec Surcharge Fund Cont	538,996	-	-	-	-	-	538,996
Elections Staffing Contingency	2,301,980	-	-	-	-	-	2,301,980
Superior Court ITR Staff Contingency	640,338	-	-	-	-	-	640,338
Human Services Paratransit Contingency	27,185	-	-	-	-	-	27,185
Public Defense Caseload Increase Cont	209,475	-	-	-	-	-	209,475
Public Defense Staffing Contingency	2,148,573	-	-	-	-	-	2,148,573
Maryvale Contingency	1,797,995	-	-	-	-	-	1,797,995

Reconciliation of Budget Changes continued

	General	Special Revenue	Debt Service	Capital Projects	Internal Service	Eliminations	Total
MCSO ITR Staff Contingency	577,007	-	-	-	-	-	577,007
Annualization of MCSO ITR Staff	791,091	-	-	-	-	-	791,091
ITR Staffing and Equipment Contingency	-	6,737,869	-	-	-	-	6,737,869
ITR Staffing Contingency	-	1,729,171	-	-	-	-	1,729,171
Future JMIS Maintenance	-	(574,324)	-	-	-	-	(574,324)
MCSO Contingency	(3,465,715)	(3,016,819)	-	-	-	-	(6,482,534)
Treasurer Contingency	(290,000)	-	-	-	-	-	(290,000)
Health Care Contingency	(92,245)	-	-	-	-	-	(92,245)
Property Tax Legislation Change	(902,390)	-	-	-	-	-	(902,390)
Loss in Property Tax Contingency	1,750,000	-	-	-	-	-	1,750,000
Subpoena Rev Reduction Contingency	216,075	-	-	-	-	-	216,075
Tax Bill Mailing Contingency	500,000	-	-	-	-	-	500,000
Contingencies Total	**3,149,284**	**6,574,875**	**-**	**-**	**-**	**-**	**9,724,159**
Other Base Adjustments Total	**12,470**	**5,819,863**	**-**	**-**	**856,745**	**(6,382,224)**	**306,854**
Fund Shifts and Subsidies Total	**2,580,396**	**(677,309)**	**-**	**-**	**-**	**-**	**1,903,087**
Reallocations and Restatements Total	**873,817**	**(874,488)**	**-**	**-**	**-**	**-**	**(671)**
Operating Adjustments Total	**106,980,507**	**15,907,178**	**(2,250)**	**-**	**1,885,044**	**(52,265,904)**	**72,504,575**
Non Recurring Adjustments:							
Primary and General Elections	(7,348,159)	-	-	(10,223,159)	-	-	(17,571,318)
Primary/General Election Cycle Spend	(2,328,378)	-	-	-	-	-	(2,328,378)
Brown Greer Process Fee Carryforward	79,600	-	-	-	-	-	79,600
MCSO Court Order Carryforward	(406,815)	-	-	-	-	-	(406,815)
Melendres Victim Comp Carryforward	300,000	-	-	-	-	-	300,000
Mandates Total	**(9,703,752)**	**-**	**-**	**(10,223,159)**	**-**	**-**	**(19,926,911)**
Personnel Total	**2,517,968**	**-**	**-**	**-**	**-**	**-**	**2,517,968**
Elections Equipment	5,000,000	-	-	-	-	-	5,000,000
Elections IT Contingency	425,737	-	-	-	-	-	425,737
Payment to Surcharge Fund	201,244	-	-	-	-	-	201,244
Elections Infrastructure Refresh	1,279,300	-	-	-	-	-	1,279,300
Elections Shift from Surcharge	100,622	-	-	-	-	-	100,622
Elections and Related Contingencies Total	**7,006,903**	**-**	**-**	**-**	**-**	**-**	**7,006,903**
Contingencies Total	**(379,622)**	**53,585,500**	**-**	**(1,700,000)**	**-**	**-**	**51,505,878**
Vehicles Total	**(765,879)**	**1,403,299**	**-**	**-**	**460,000**	**-**	**1,097,420**
Capital/Debt/Transfers Total	**(512,467)**	**(34,525,796)**	**(962,642)**	**11,445,628**	**-**	**(44,037,874)**	**(68,593,151)**
Elevator Maintenance Total	**4,522,525**	**-**	**-**	**-**	**-**	**-**	**4,522,525**
Major Maintenance Total	**-**	**10,748,064**	**-**	**-**	**-**	**-**	**10,748,064**
							-
Grants and Donations Total	**(30,918)**	**848,964**	**-**	**-**	**-**	**22,500**	**840,546**

Reconciliation of Budget Changes continued

	General	Special Revenue	Debt Service	Capital Projects	Internal Service	Eliminations	Total
Cloud Strategy Upgrades	8,000,000	-	-	-	-	-	8,000,000
Legacy Equipment Refresh	750,000	-	-	-	-	-	750,000
Electronic Court Recording Replacement	3,830,000	-	-	-	-	-	3,830,000
FireEye Devices and Implementation	1,880,000	-	-	-	-	-	1,880,000
IT Hardware and Related Software	1,032,730	-	-	-	-	-	1,032,730
IT Maint & Implementation of Office 365	1,325,180	-	-	-	-	-	1,325,180
Digital County Initiatives	1,500,000	-	-	-	-	-	1,500,000
Professional Services	1,072,897	-	-	-	-	-	1,072,897
Information Technology New Total	**19,390,807**	**-**	**-**	**-**	**-**	**-**	**19,390,807**
Other Information Technology Total	**(7,189,251)**	**6,956,630**	**-**	**725,375**	**(86,745)**	**-**	**406,009**
ITR Opening Total	**50,000**	**1,175,713**	**-**	**-**	**-**	**-**	**1,225,713**
Risk Management Transfer	5,000,000	-	-	-	-	(5,000,000)	-
Elections Staffing Study	250,000	-	-	-	-	-	250,000
Detention Staffing Study	-	600,000	-	-	-	-	600,000
County Identity Project Consultant	250,000	-	-	-	-	-	250,000
Deputy Trainee Exam	200,000	-	-	-	-	-	200,000
Diesel Equipment Replacement Program	-	450,000	-	-	-	-	450,000
Fireplace Replacement Program	-	400,000	-	-	-	-	400,000
Lawn & Garden Equip Replacement Prog	-	400,000	-	-	-	-	400,000
Maryvale Contingency	613,091	-	-	-	-	-	613,091
Landfill Settlement Projects	-	766,384	-	-	-	-	766,384
Non Recurring Total	**6,313,091**	**2,616,384**	**-**	**-**	**-**	**(5,000,000)**	**3,929,475**
Other Non Recurring Total	**(7,370,185)**	**(300,709)**	**-**	**400,708**	**(311,400)**	**3,592,723**	**(3,988,863)**
Non Recurring Adjustments Total	**33,889,276**	**45,452,610**	**(962,642)**	**648,552**	**61,855**	**(45,422,651)**	**33,667,000**
FY 2020 Adopted Budget	**1,723,223,182**	**973,175,478**	**25,269,472**	**389,928,256**	**266,873,071**	**(804,706,661)**	**2,573,762,798**

Major and Non–major Fund Budget Summary Schedules

Sources/Uses	All Funds FY 2018 Actual	All Funds FY 2019 Adopted	All Funds FY 2019 Revised	All Funds FY 2020 Adopted
6000 - Taxes	706,324,925	731,653,976	731,653,976	785,560,136
6100 - Licenses & Permits	46,007,471	45,919,010	45,919,008	45,240,070
6200 - Intergovernmental	1,040,575,796	1,052,469,191	1,061,116,678	1,169,572,561
6300 - Charges For Services	206,386,404	206,150,073	209,212,248	202,911,082
6400 - Fines and Forfeits	24,075,377	22,626,244	22,626,247	20,592,006
6450 - Interest Income	11,244,251	4,574,396	4,575,588	5,308,068
6500 - Miscellaneous	13,028,214	13,827,389	12,390,022	15,852,319
6510 - Gain On Fixed Assets	621,631	350,000	350,000	300,000
6520 - Bond Proceeds	116,541,647	-	-	-
Total Sources	**2,164,805,716**	**2,077,570,279**	**2,087,843,767**	**2,245,336,242**
7000 - Personal Services	1,065,949,017	1,178,631,160	1,176,020,751	1,221,375,788
8000 - Supplies	79,555,783	65,200,698	70,246,462	88,184,159
8100 - Other Services	544,869,893	660,252,800	679,581,092	764,561,268
8200 - Leases and Rentals	86,032,942	101,587,556	101,106,185	106,942,554
8300 - Travel and Transportation	7,563,661	10,221,886	10,854,335	11,060,449
8400 - Utilities	37,833,363	38,767,872	38,723,795	40,867,671
8900 - Loss on Fixed Assets	1,274	-	-	-
9100 - Capital Outlay	199,605,310	376,018,911	364,316,751	315,001,376
9500 - Debt Service	132,457,697	26,636,852	26,741,852	25,769,533
Total Uses	**2,153,868,940**	**2,457,317,735**	**2,467,591,223**	**2,573,762,798**

Sources/Uses	General Fund FY 2018 Actual	General Fund FY 2019 Adopted	General Fund FY 2019 Revised	General Fund FY 2020 Adopted
6000 - Taxes	544,468,641	568,712,047	568,712,047	607,182,921
6100 - Licenses & Permits	1,683,681	1,383,686	1,383,684	1,354,295
6200 - Intergovernmental	739,097,300	738,535,694	738,566,616	805,620,952
6300 - Charges For Services	51,708,931	48,899,984	51,168,555	52,800,197
6400 - Fines and Forfeits	12,534,999	10,696,920	10,696,921	11,116,404
6450 - Interest Income	6,381,274	2,400,000	2,400,000	2,400,000
6500 - Miscellaneous	5,191,253	2,649,963	2,709,767	2,659,032
6800 - Transfers In	15,627,016	22,273,972	22,273,972	28,381,850
Total Sources	**1,376,693,095**	**1,395,552,266**	**1,397,911,562**	**1,511,515,651**
7000 - Personal Services	548,313,808	619,837,085	628,101,357	659,195,672
8000 - Supplies	26,503,973	13,267,868	16,126,744	27,592,233
8100 - Other Services	377,809,608	455,787,201	459,735,089	493,644,834
8200 - Leases and Rentals	44,222,796	53,573,927	53,446,575	53,461,151
8300 - Travel and Transportation	3,821,546	4,875,080	5,564,684	5,944,445
8400 - Utilities	12,363,076	13,160,767	13,127,778	14,264,908
8800 - Transfers Out	311,534,065	395,877,181	385,687,888	435,158,151
9100 - Capital Outlay	13,308,938	23,614,994	20,563,284	33,961,788
Total Uses	**1,337,877,810**	**1,579,994,103**	**1,582,353,399**	**1,723,223,182**

Major and Non-major Fund Budget Summary Schedules continued

Sources/Uses	Detention Fund FY 2018 Actual	Detention Fund FY 2019 Adopted	Detention Fund FY 2019 Revised	Detention Fund FY 2020 Adopted
6000 - Taxes	161,856,284	162,941,929	162,941,929	178,377,215
6200 - Intergovernmental	315,000	307,680	307,680	329,067
6300 - Charges For Services	22,382,399	23,554,994	23,554,996	24,251,637
6450 - Interest Income	2,040,114	750,000	750,000	750,000
6500 - Miscellaneous	511,788	14,030	14,028	-
6800 - Transfers In	196,843,060	225,556,957	213,811,537	217,480,589
Total Sources	**383,948,645**	**413,125,590**	**401,380,170**	**421,188,508**
7000 - Personal Services	298,586,428	320,608,549	309,783,003	323,304,561
8000 - Supplies	24,604,645	23,378,646	21,025,383	22,760,781
8100 - Other Services	34,239,802	43,707,171	44,766,564	50,530,781
8200 - Leases and Rentals	10,048,961	14,137,786	14,507,225	15,132,196
8300 - Travel and Transportation	971,201	839,150	813,335	940,689
8400 - Utilities	10,980,256	11,110,453	11,187,086	11,674,277
8800 - Transfers Out	2,496,789	1,886,178	1,886,178	4,759,667
9100 - Capital Outlay	1,302,669	2,928,730	2,882,469	1,946,300
Total Uses	**383,230,751**	**418,596,663**	**406,851,243**	**431,049,252**

Sources/Uses	Non Major Funds FY 2018 Actual	Non Major Funds FY 2019 Adopted	Non Major Funds FY 2019 Revised	Non Major Funds FY 2020 Adopted
6100 - Licenses & Permits	44,323,790	44,535,324	44,535,324	43,885,775
6200 - Intergovernmental	301,163,496	313,625,817	322,242,382	363,622,542
6300 - Charges For Services	132,295,074	133,695,095	134,488,697	125,859,248
6400 - Fines and Forfeits	11,540,378	11,929,324	11,929,326	9,475,602
6450 - Interest Income	2,822,863	1,424,396	1,425,588	2,158,068
6500 - Miscellaneous	7,325,173	11,163,396	9,666,227	13,193,287
6510 - Gain On Fixed Assets	621,631	350,000	350,000	300,000
6520 - Bond Proceeds	116,541,647	-	-	-
6800 - Transfers In	(212,470,076)	(247,830,929)	(236,085,509)	(245,862,439)
Total Sources	**404,163,976**	**268,892,423**	**288,552,035**	**312,632,083**
7000 - Personal Services	219,048,781	238,185,526	238,136,391	238,875,555
8000 - Supplies	28,447,165	28,554,184	33,094,335	37,831,145
8100 - Other Services	132,820,483	160,758,428	175,079,439	220,385,653
8200 - Leases and Rentals	31,761,185	33,875,843	33,152,385	38,349,207
8300 - Travel and Transportation	2,770,914	4,507,656	4,476,316	4,175,315
8400 - Utilities	14,490,031	14,496,652	14,408,931	14,928,486
8800 - Transfers Out	(314,030,854)	(397,763,359)	(387,574,066)	(439,917,818)
8900 - Loss on Fixed Assets	1,274	-	-	-
9100 - Capital Outlay	184,993,703	349,475,187	340,870,998	279,093,288
9500 - Debt Service	132,457,697	26,636,852	26,741,852	25,769,533
Total Uses	**432,760,379**	**458,726,969**	**478,386,581**	**419,490,364**

Consolidated Revenues and Other Sources by Fund Type / Department

All Funds	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Adult Probation	14,531,746	14,141,390	14,430,381	13,800,097	14,255,083	(175,298)	-1.21%
Air Quality	17,655,914	17,776,242	17,776,242	17,791,712	17,220,690	(555,552)	-3.13%
Animal Care and Control	13,384,153	16,566,952	16,676,052	14,591,882	17,151,703	475,651	2.85%
Assessor	225,333	180,000	180,000	216,835	180,000	-	0.00%
Assistant County Manager 940	501,801	492,252	492,252	481,989	503,555	11,303	2.30%
Assistant County Manager 950	36,838	10,609,991	12,229,790	9,513,925	14,813,735	2,583,945	21.13%
Clerk of the Superior Court	19,089,459	17,099,740	20,724,974	23,938,367	17,522,394	(3,202,580)	-15.45%
Constables	1,587,714	1,630,200	1,661,118	1,718,100	1,630,200	(30,918)	-1.86%
Correctional Health	692,022	7,000	3,427,490	2,580,436	439,026	(2,988,464)	-87.19%
County Attorney	11,668,770	12,632,193	12,776,724	12,921,075	11,220,442	(1,556,282)	-12.18%
County School Superintendent	27,309,296	16,676,617	16,786,617	17,036,684	17,723,246	936,629	5.58%
Elections	2,640,470	1,853,410	4,181,788	1,853,842	4,728,410	546,622	13.07%
Eliminations County	(748,368,267)	(643,590,753)	(637,010,106)	(614,241,526)	(748,611,981)	(111,601,875)	17.52%
Emergency Management	1,547,817	1,771,389	1,810,399	1,803,577	1,779,825	(30,574)	-1.69%
Employee Benefits and Health	187,871,625	-	-	-	-	-	N/A
Enterprise Technology	26,050,118	27,056,544	27,056,544	28,409,369	28,387,413	1,330,869	4.92%
Environmental Services	21,918,214	26,186,388	26,803,649	27,523,430	27,152,089	348,440	1.30%
Equipment Services	16,714,731	16,976,629	16,976,629	16,923,674	17,250,095	273,466	1.61%
Facilities Management	115,025	-	-	10,925	-	-	N/A
Finance	2,138,166	2,285,000	2,285,000	2,299,231	2,285,000	-	0.00%
Human Resources	59,270	184,946,102	184,946,102	185,011,175	184,945,602	(500)	0.00%
Human Services	47,340,020	58,739,514	58,739,514	56,826,539	50,848,921	(7,890,593)	-13.43%
Justice Courts	22,974,405	21,689,379	21,689,379	21,959,526	21,389,379	(300,000)	-1.38%
Juvenile Probation	6,484,987	6,120,667	6,148,617	6,232,282	6,436,836	288,219	4.69%
Legal Advocate	29,455	16,099	16,099	16,099	16,099	-	0.00%
Legal Defender	116,769	110,701	44,339	44,327	44,339	-	0.00%
Medical Examiner	400,609	437,000	517,000	459,864	695,000	178,000	34.43%
Non Departmental	2,116,477,094	1,913,650,161	1,900,561,537	1,934,031,122	2,179,471,890	278,910,353	14.68%
Parks and Recreation	9,994,472	9,893,229	9,993,229	10,527,171	9,853,229	(140,000)	-1.40%
Planning and Development	12,364,975	9,924,115	9,924,115	11,785,864	10,278,221	354,106	3.57%
Procurement Services	982,520	761,000	761,000	761,000	761,000	-	0.00%
Public Defender	1,363,220	1,230,469	1,313,422	1,348,184	1,313,422	-	0.00%
Public Defense Services	83,032	-	-	45,000	-	-	N/A
Public Fiduciary	1,232,887	1,210,120	1,210,120	1,210,120	1,210,120	-	0.00%
Public Health	54,136,035	48,014,464	48,087,148	45,953,351	44,282,129	(3,805,019)	-7.91%
Real Estate	161,950	164,900	164,900	231,115	-	(164,900)	-100.00%
Recorder	14,568,084	12,741,087	12,741,087	13,606,392	13,506,752	765,665	6.01%
Risk Management	21,653,219	26,553,589	26,678,555	26,866,632	27,205,403	526,848	1.97%
Sheriff	56,239,971	58,481,523	60,656,523	60,570,667	57,687,667	(2,968,856)	-4.89%
Superior Court	18,651,819	18,151,181	20,001,743	19,072,726	20,570,821	569,078	2.85%
Transportation	156,027,944	164,208,795	164,208,795	157,666,805	169,013,487	4,804,692	2.93%
Treasurer	48,174	175,000	175,000	175,000	175,000	-	0.00%
Waste Resources and Rec	6,103,860	-	-	-	-	-	N/A
All Departments	**2,164,805,716**	**2,077,570,279**	**2,087,843,767**	**2,133,574,585**	**2,245,336,242**	**157,492,475**	**7.54%**

Consolidated Revenues and Other Sources by Fund Type / Department continued

General Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Adult Probation	-	-	-	5,026	-	-	N/A
Assessor	225,333	180,000	180,000	216,835	180,000	-	0.00%
Assistant County Manager 940	501,801	492,252	492,252	481,989	503,555	11,303	2.30%
Clerk of the Superior Court	10,742,369	9,072,000	9,072,000	12,046,597	9,572,000	500,000	5.51%
Constables	1,587,714	1,630,200	1,661,118	1,718,100	1,630,200	(30,918)	-1.86%
County Attorney	82,867	347,200	347,200	265,219	2,000	(345,200)	-99.42%
County School Superintendent	50,282	117,000	117,000	117,984	117,000	-	0.00%
Elections	2,641,362	1,853,410	4,181,788	1,853,224	4,728,410	546,622	13.07%
Emergency Management	2,525	3,000	3,000	2,819	2,000	(1,000)	-33.33%
Enterprise Technology	427,507	339,286	339,286	339,286	414,800	75,514	22.26%
Environmental Services	34,153	247,221	247,221	276,038	247,221	-	0.00%
Equipment Services	515,888	-	-	438,890	-	-	N/A
Facilities Management	115,025	-	-	9,039	-	-	N/A
Finance	382,076	285,000	285,000	374,944	285,000	-	0.00%
Human Resources	59,270	55,600	55,600	58,506	55,100	(500)	-0.90%
Human Services	-	-	-	-	6,988	6,988	N/A
Justice Courts	14,561,943	13,846,779	13,846,779	13,951,630	13,846,779	-	0.00%
Juvenile Probation	2,616	9,900	9,900	4,069	3,504	(6,396)	-64.61%
Legal Advocate	8,453	-	-	-	-	-	N/A
Medical Examiner	364,366	415,000	415,000	415,000	640,000	225,000	54.22%
Non Departmental	1,312,660,977	1,337,594,542	1,337,594,542	1,389,382,753	1,449,340,534	111,745,992	8.35%
Procurement Services	982,520	761,000	761,000	761,000	761,000	-	0.00%
Public Defender	55,143	-	-	27,442	-	-	N/A
Public Defense Services	83,032	-	-	45,000	-	-	N/A
Public Fiduciary	1,232,887	1,210,120	1,210,120	1,210,120	1,210,120	-	0.00%
Real Estate	161,950	164,900	164,900	231,115	-	(164,900)	-100.00%
Recorder	10,581,672	8,933,398	8,933,398	9,797,583	9,699,063	765,665	8.57%
Sheriff	16,412,935	15,977,158	15,977,158	16,344,075	16,253,077	275,919	1.73%
Superior Court	1,837,522	1,967,300	1,967,300	1,956,179	1,967,300	-	0.00%
Treasurer	48,174	50,000	50,000	50,000	50,000	-	0.00%
Waste Resources and Recycling	330,733	-	-	-	-	-	N/A
All Departments	**1,376,693,095**	**1,395,552,266**	**1,397,911,562**	**1,452,380,462**	**1,511,515,651**	**113,604,089**	**8.13%**

Consolidated Revenues and Other Sources by Fund Type / Department continued

Special Revenue Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Adult Probation	14,531,746	14,141,390	14,430,381	13,795,071	14,255,083	(175,298)	-1.21%
Air Quality	17,655,914	17,776,242	17,776,242	17,791,712	17,220,690	(555,552)	-3.13%
Animal Care and Control	13,384,153	16,566,952	16,676,052	14,591,882	17,151,703	475,651	2.85%
Assistant County Manager 950	36,838	10,609,991	12,229,790	9,513,925	14,813,735	2,583,945	21.13%
Clerk of the Superior Court	8,347,090	8,027,740	11,652,974	11,891,770	7,950,394	(3,702,580)	-31.77%
Correctional Health	692,022	7,000	3,427,490	2,580,436	439,026	(2,988,464)	-87.19%
County Attorney	11,585,903	12,284,993	12,429,524	12,655,856	11,218,442	(1,211,082)	-9.74%
County School Superintendent	27,259,014	16,559,617	16,669,617	16,918,700	17,606,246	936,629	5.62%
Elections	(892)	-	-	618	-	-	N/A
Emergency Management	1,545,292	1,768,389	1,807,399	1,800,758	1,777,825	(29,574)	-1.64%
Employee Benefits and Health	9,803,498	-	-	-	-	-	N/A
Environmental Services	21,884,061	25,939,167	26,556,428	27,247,392	26,904,868	348,440	1.31%
Equipment Services	130,733	-	-	72,750	-	-	N/A
Facilities Management	-	-	-	1,886	-	-	N/A
Finance	1,756,090	2,000,000	2,000,000	1,924,287	2,000,000	-	0.00%
Human Services	47,340,020	58,739,514	58,739,514	56,826,539	50,841,933	(7,897,581)	-13.45%
Justice Courts	8,412,462	7,842,600	7,842,600	8,007,896	7,542,600	(300,000)	-3.83%
Juvenile Probation	6,482,371	6,110,767	6,138,717	6,228,213	6,433,332	294,615	4.80%
Legal Advocate	21,002	16,099	16,099	16,099	16,099	-	0.00%
Legal Defender	116,769	110,701	44,339	44,327	44,339	-	0.00%
Medical Examiner	36,243	22,000	102,000	44,864	55,000	(47,000)	-46.08%
Non Departmental	360,803,761	394,501,886	379,796,362	363,044,237	455,304,089	75,507,727	19.88%
Parks and Recreation	9,994,472	9,893,229	9,993,229	10,527,171	9,853,229	(140,000)	-1.40%
Planning and Development	12,364,975	9,924,115	9,924,115	11,785,864	10,278,221	354,106	3.57%
Public Defender	1,308,077	1,230,469	1,313,422	1,320,742	1,313,422	-	0.00%
Public Health	54,136,035	48,014,464	48,087,148	45,953,351	44,282,129	(3,805,019)	-7.91%
Recorder	3,986,412	3,807,689	3,807,689	3,808,809	3,807,689	-	0.00%
Sheriff	39,827,036	42,504,365	44,679,365	44,226,592	41,434,590	(3,244,775)	-7.26%
Superior Court	16,814,297	16,183,881	18,034,443	17,116,547	18,603,521	569,078	3.16%
Transportation	132,728,158	132,143,138	132,143,138	136,380,176	141,722,754	9,579,616	7.25%
Treasurer	-	125,000	125,000	125,000	125,000	-	0.00%
Waste Resources and Recycling	5,773,127	-	-	-	-	-	N/A
All Departments	**828,756,679**	**856,851,398**	**856,443,077**	**836,243,470**	**922,995,959**	**66,552,882**	**7.77%**

Debt Service Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Non Departmental	124,523,592	24,760,356	24,760,356	25,183,380	24,755,913	(4,443)	-0.02%
All Departments	**124,523,592**	**24,760,356**	**24,760,356**	**25,183,380**	**24,755,913**	**(4,443)**	**-0.02%**

Capital Projects Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Non Departmental	318,488,764	156,793,377	158,410,277	156,420,752	250,071,354	91,661,077	57.86%
Transportation	66,636,816	102,073,657	102,073,657	91,294,629	83,385,413	(18,688,244)	-18.31%
All Departments	**385,125,580**	**258,867,034**	**260,483,934**	**247,715,381**	**333,456,767**	**72,972,833**	**28.01%**

Consolidated Revenues and Other Sources by Fund Type / Department continued

Internal Service Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Employee Benefits and Health	178,068,127	-	-	-	-	-	N/A
Enterprise Technology	25,622,611	26,717,258	26,717,258	28,070,083	27,972,613	1,255,355	4.70%
Equipment Services	16,068,110	16,976,629	16,976,629	16,412,034	17,250,095	273,466	1.61%
Human Resources	-	184,890,502	184,890,502	184,952,669	184,890,502	-	0.00%
Risk Management	21,653,219	26,553,589	26,678,555	26,866,632	27,205,403	526,848	1.97%
All Departments	**241,412,067**	**255,137,978**	**255,262,944**	**256,301,418**	**257,318,613**	**2,055,669**	**0.81%**

Eliminations	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Eliminations County	(748,368,267)	(643,590,753)	(637,010,106)	(614,241,526)	(748,611,981)	(111,601,875)	17.52%
Transportation	(43,337,030)	(70,008,000)	(70,008,000)	(70,008,000)	(56,094,680)	13,913,320	-19.87%
All Departments	**(791,705,297)**	**(713,598,753)**	**(707,018,106)**	**(684,249,526)**	**(804,706,661)**	**(97,688,555)**	**13.82%**
Total All Departments	**2,164,805,716**	**2,077,570,279**	**2,087,843,767**	**2,133,574,585**	**2,245,336,242**	**157,492,475**	**7.54%**

Consolidated Revenues and Other Sources by Department and Fund Type

	General	Special Revenue	Debt Service	Capital Projects	Internal Service	Subtotal	Eliminations	Total
Judicial								
Adult Probation	-	14,255,083	-	-	-	14,255,083	-	14,255,083
Justice Courts	13,846,779	7,542,600	-	-	-	21,389,379	-	21,389,379
Juvenile Probation	3,504	6,433,332	-	-	-	6,436,836	-	6,436,836
Superior Court	1,967,300	18,603,521	-	-	-	20,570,821	-	20,570,821
Subtotal	**15,817,583**	**46,834,536**	**-**	**-**	**-**	**62,652,119**	**-**	**62,652,119**
Elected								
Assessor	180,000	-	-	-	-	180,000	-	180,000
Clerk of the Superior Court	9,572,000	7,950,394	-	-	-	17,522,394	-	17,522,394
County Attorney	2,000	11,218,442	-	-	-	11,220,442	-	11,220,442
Elections	4,728,410	-	-	-	-	4,728,410	-	4,728,410
Constables	1,630,200	-	-	-	-	1,630,200	-	1,630,200
Recorder	9,699,063	3,807,689	-	-	-	13,506,752	-	13,506,752
School Superintendent	117,000	17,606,246	-	-	-	17,723,246	-	17,723,246
Treasurer	50,000	125,000	-	-	-	175,000	-	175,000
Sheriff	16,253,077	41,434,590	-	-	-	57,687,667	-	57,687,667
Subtotal	**42,231,750**	**82,142,361**	**-**	**-**	**-**	**124,374,111**	**-**	**124,374,111**
Appointed								
Emergency Management	2,000	1,777,825	-	-	-	1,779,825	-	1,779,825
Finance	285,000	2,000,000	-	-	-	2,285,000	-	2,285,000
Human Services	6,988	50,841,933	-	-	-	50,848,921	-	50,848,921
Correctional Health	-	439,026	-	-	-	439,026	-	439,026
Medical Examiner	640,000	55,000	-	-	-	695,000	-	695,000
Parks and Recreation	-	9,853,229	-	-	-	9,853,229	-	9,853,229
Human Resources	55,100	-	-	-	184,890,502	184,945,602	-	184,945,602
Public Fiduciary	1,210,120	-	-	-	-	1,210,120	-	1,210,120
Enterprise Technology	414,800	-	-	-	27,972,613	28,387,413	-	28,387,413
Planning and Development	-	10,278,221	-	-	-	10,278,221	-	10,278,221
Non Departmental	1,449,340,534	455,304,089	24,755,913	250,071,354	-	2,179,471,890	-	2,179,471,890
Public Defender	-	1,313,422	-	-	-	1,313,422	-	1,313,422
Legal Defender	-	44,339	-	-	-	44,339	-	44,339
Legal Advocate	-	16,099	-	-	-	16,099	-	16,099
Transportation	-	141,722,754	-	83,385,413	-	225,108,167	(56,094,680)	169,013,487
Procurement Services	761,000	-	-	-	-	761,000	-	761,000
Equipment Services	-	-	-	-	17,250,095	17,250,095	-	17,250,095
Risk Management	-	-	-	-	27,205,403	27,205,403	-	27,205,403
Real Estate	-	-	-	-	-	-	-	-
Animal Care and Control	-	17,151,703	-	-	-	17,151,703	-	17,151,703
Air Quality	-	17,220,690	-	-	-	17,220,690	-	17,220,690
Public Health	-	44,282,129	-	-	-	44,282,129	-	44,282,129
Environmental Services	247,221	26,904,868	-	-	-	27,152,089	-	27,152,089
Asst County Manager 940	503,555	-	-	-	-	503,555	-	503,555
Asst County Manager 950	-	14,813,735	-	-	-	14,813,735	-	14,813,735
Subtotal	**1,453,466,318**	**794,019,062**	**24,755,913**	**333,456,767**	**257,318,613**	**2,863,016,673**	**(56,094,680)**	**2,806,921,993**
Eliminations								
Eliminations County	-	-	-	-	-	-	(748,611,981)	(748,611,981)
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**(748,611,981)**	**(748,611,981)**
Maricopa County	**1,511,515,651**	**922,995,959**	**24,755,913**	**333,456,767**	**257,318,613**	**3,050,042,903**	**(804,706,661)**	**2,245,336,242**

Consolidated Revenues and Other Sources by Category and Fund Type

All Funds	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Property Tax	531,940,611	561,192,461	561,192,461	561,192,461	599,663,335	38,470,874	6.86%
Tax Penalties and Interest	12,528,030	7,519,586	7,519,586	12,331,826	7,519,586	-	0.00%
Other Tax	161,856,284	162,941,929	162,941,929	171,056,192	178,377,215	15,435,286	9.47%
Total Taxes	**706,324,925**	**731,653,976**	**731,653,976**	**744,580,479**	**785,560,136**	**53,906,160**	**7.37%**
Licenses and Permits	46,007,471	45,919,010	45,919,008	46,183,071	45,240,070	(678,938)	-1.48%
Total Licenses & Permits	**46,007,471**	**45,919,010**	**45,919,008**	**46,183,071**	**45,240,070**	**(678,938)**	**-1.48%**
Grants	162,810,142	173,081,769	181,301,183	166,396,845	216,614,449	35,313,266	19.48%
Intergovernmental	21,182,158	13,574,373	14,002,446	21,127,488	13,539,244	(463,202)	-3.31%
Payment in Lieu of Taxes	15,098,168	13,687,554	13,687,554	15,041,183	13,862,204	174,650	1.28%
State Shared Sales Tax	552,699,587	560,017,585	560,017,585	584,707,294	611,197,954	51,180,369	9.14%
State Shared Highway User	114,233,609	116,198,795	116,198,795	118,031,765	121,762,408	5,563,613	4.79%
State Shared Vehicle License	174,552,132	175,909,115	175,909,115	185,331,855	192,596,302	16,687,187	9.49%
Total Intergovernmental	**1,040,575,796**	**1,052,469,191**	**1,061,116,678**	**1,090,636,430**	**1,169,572,561**	**108,455,883**	**10.22%**
Intergov Charge for Services	61,952,000	64,947,052	67,522,588	62,755,191	65,913,220	(1,609,368)	-2.38%
Charges for Services	144,434,404	141,203,021	141,689,660	144,100,233	136,997,862	(4,691,798)	-3.31%
Total Charges For Services	**206,386,404**	**206,150,073**	**209,212,248**	**206,855,424**	**202,911,082**	**(6,301,166)**	**-3.01%**
Fines and Forfeits	24,075,377	22,626,244	22,626,247	22,339,916	20,592,006	(2,034,241)	-8.99%
Total Fines and Forfeits	**24,075,377**	**22,626,244**	**22,626,247**	**22,339,916**	**20,592,006**	**(2,034,241)**	**-8.99%**
Interest Income	11,244,251	4,574,396	4,575,588	13,324,564	5,308,068	732,480	16.01%
Miscellaneous	13,028,214	13,827,389	12,390,022	9,343,590	15,852,319	3,462,297	27.94%
Total Miscellaneous	**24,272,465**	**18,401,785**	**16,965,610**	**22,668,154**	**21,160,387**	**4,194,777**	**24.73%**
Gain on Fixed Assets	621,631	350,000	350,000	311,111	300,000	(50,000)	-14.29%
Bond Proceeds	116,541,647	-	-	-	-	-	N/A
Total Other Financing Sources	**117,163,278**	**350,000**	**350,000**	**311,111**	**300,000**	**(50,000)**	**-14.29%**
Total Sources	**2,164,805,716**	**2,077,570,279**	**2,087,843,767**	**2,133,574,585**	**2,245,336,242**	**157,492,475**	**7.54%**

Consolidated Revenues and Other Sources by Category and Fund Type continued

General Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Property Tax	531,940,611	561,192,461	561,192,461	561,192,461	599,663,335	38,470,874	6.86%
Tax Penalties and Interest	12,528,030	7,519,586	7,519,586	12,331,826	7,519,586	-	0.00%
Total Taxes	**544,468,641**	**568,712,047**	**568,712,047**	**573,524,287**	**607,182,921**	**38,470,874**	**6.76%**
Licenses and Permits	1,683,681	1,383,686	1,383,684	1,712,738	1,354,295	(29,389)	-2.12%
Total Licenses & Permits	**1,683,681**	**1,383,686**	**1,383,684**	**1,712,738**	**1,354,295**	**(29,389)**	**-2.12%**
Grants	389,041	-	30,918	23,287	-	(30,918)	-100.00%
Intergovernmental	8,366,357	391,290	391,294	8,319,810	464,804	73,510	18.79%
Payment in Lieu of Taxes	15,098,168	13,687,554	13,687,554	15,041,183	13,862,204	174,650	1.28%
State Shared Sales Tax	552,699,587	560,017,585	560,017,585	584,707,294	611,197,954	51,180,369	9.14%
State Shared Vehicle License	162,544,147	164,439,265	164,439,265	173,036,002	180,095,990	15,656,725	9.52%
Total Intergovernmental	**739,097,300**	**738,535,694**	**738,566,616**	**781,127,576**	**805,620,952**	**67,054,336**	**9.08%**
Intergov Charge for Services	22,452,131	21,403,959	23,169,378	21,185,532	24,112,957	943,579	4.07%
Charges for Services	29,256,800	27,496,025	27,999,177	29,357,562	28,687,240	688,063	2.46%
Total Charges For Services	**51,708,931**	**48,899,984**	**51,168,555**	**50,543,094**	**52,800,197**	**1,631,642**	**3.19%**
Fines and Forfeits	12,534,999	10,696,920	10,696,921	11,237,681	11,116,404	419,483	3.92%
Total Fines and Forfeits	**12,534,999**	**10,696,920**	**10,696,921**	**11,237,681**	**11,116,404**	**419,483**	**3.92%**
Interest Income	6,381,274	2,400,000	2,400,000	6,381,274	2,400,000	-	0.00%
Miscellaneous	5,191,253	2,649,963	2,709,767	5,579,840	2,659,032	(50,735)	-1.87%
Total Miscellaneous	**11,572,527**	**5,049,963**	**5,109,767**	**11,961,114**	**5,059,032**	**(50,735)**	**-0.99%**
Transfers In	15,627,016	22,273,972	22,273,972	22,273,972	28,381,850	6,107,878	27.42%
Total Other Financing Sources	**15,627,016**	**22,273,972**	**22,273,972**	**22,273,972**	**28,381,850**	**6,107,878**	**27.42%**
Total Sources	**1,376,693,095**	**1,395,552,266**	**1,397,911,562**	**1,452,380,462**	**1,511,515,651**	**113,604,089**	**8.13%**

Consolidated Revenues and Other Sources by Category and Fund Type continued

Special Revenue Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Other Tax	161,856,284	162,941,929	162,941,929	171,056,192	178,377,215	15,435,286	9.47%
Total Taxes	**161,856,284**	**162,941,929**	**162,941,929**	**171,056,192**	**178,377,215**	**15,435,286**	**9.47%**
Licenses and Permits	44,323,790	44,535,324	44,535,324	44,470,333	43,885,775	(649,549)	-1.46%
Total Licenses & Permits	**44,323,790**	**44,535,324**	**44,535,324**	**44,470,333**	**43,885,775**	**(649,549)**	**-1.46%**
	152,539,355	149,528,396	157,716,889	149,293,361	194,467,129	36,750,240	23.30%
Grants	12,815,801	13,183,083	13,311,152	12,807,678	13,074,440	(236,712)	-1.78%
Intergovernmental	114,233,609	116,198,795	116,198,795	118,031,765	121,762,408	5,563,613	4.79%
State Shared Highway User	12,007,985	11,469,850	11,469,850	12,295,853	12,500,312	1,030,462	8.98%
State Shared Vehicle License	**291,596,750**	**290,380,124**	**298,696,686**	**292,428,657**	**341,804,289**	**43,107,603**	**14.43%**
Intergov Charge for Services	29,481,075	30,874,192	31,684,312	33,030,515	32,575,724	891,412	2.81%
Charges for Services	83,801,026	79,894,822	79,878,309	81,888,299	79,802,802	(75,507)	-0.09%
Total Charges For Services	**113,282,101**	**110,769,014**	**111,562,621**	**114,918,814**	**112,378,526**	**815,905**	**0.73%**
Fines and Forfeits	11,540,378	11,929,324	11,929,326	11,102,235	9,475,602	(2,453,724)	-20.57%
Total Fines and Forfeits	**11,540,378**	**11,929,324**	**11,929,326**	**11,102,235**	**9,475,602**	**(2,453,724)**	**-20.57%**
Interest Income	3,885,648	1,925,296	1,926,488	4,511,196	2,624,168	697,680	36.22%
Miscellaneous	3,850,406	6,673,833	5,176,662	2,703,527	12,543,263	7,366,601	142.30%
Total Miscellaneous	**7,736,054**	**8,599,129**	**7,103,150**	**7,214,723**	**15,167,431**	**8,064,281**	**113.53%**
Gain on Fixed Assets	621,631	350,000	350,000	311,111	300,000	(50,000)	-14.29%
Bond Proceeds	126,974	-	-	-	-	-	N/A
Transfers In	197,672,717	227,346,554	219,324,041	194,741,405	221,607,121	2,283,080	1.04%
Total Other Financing Sources	**198,421,322**	**227,696,554**	**219,674,041**	**195,052,516**	**221,907,121**	**2,233,080**	**1.02%**
Total Sources	**828,756,679**	**856,851,398**	**856,443,077**	**836,243,470**	**922,995,959**	**66,552,882**	**7.77%**

Debt Service Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Interest Income	401,841	-	-	423,024	-	-	N/A
Total Miscellaneous	**401,841**	**-**	**-**	**423,024**	**-**	**-**	**N/A**
Transfers In	124,121,751	24,760,356	24,760,356	24,760,356	24,755,913	(4,443)	-0.02%
Total Other Financing Sources	**124,121,751**	**24,760,356**	**24,760,356**	**24,760,356**	**24,755,913**	**(4,443)**	**-0.02%**
Total Sources	**124,523,592**	**24,760,356**	**24,760,356**	**25,183,380**	**24,755,913**	**(4,443)**	**-0.02%**

Consolidated Revenues and Other Sources by Category and Fund Type continued

Capital Projects Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Grants	9,881,746	23,553,373	23,553,376	17,080,197	22,147,320	(1,406,056)	-5.97%
Intergovernmental	-	-	300,000	-	-	(300,000)	-100.00%
Total Intergovernmental	**9,881,746**	**23,553,373**	**23,853,376**	**17,080,197**	**22,147,320**	**(1,706,056)**	**-7.15%**
Intergov Charge for Services	6,431,737	8,512,284	8,512,281	4,714,614	5,143,413	(3,368,868)	-39.58%
Total Charges For Services	**6,431,737**	**8,512,284**	**8,512,281**	**4,714,614**	**5,143,413**	**(3,368,868)**	**-39.58%**
Interest Income	104,397	200	200	1,461,623	-	(200)	-100.00%
Miscellaneous	3,046,575	4,015,000	4,015,000	355,870	-	(4,015,000)	-100.00%
Total Miscellaneous	**3,150,972**	**4,015,200**	**4,015,200**	**1,817,493**	**-**	**(4,015,200)**	**-100.00%**
Bond Proceeds	116,414,673	-	-	-	-	-	N/A
Transfers In	249,246,452	222,786,177	224,103,077	224,103,077	306,166,034	82,062,957	36.62%
Total Other Financing Sources	**365,661,125**	**222,786,177**	**224,103,077**	**224,103,077**	**306,166,034**	**82,062,957**	**36.62%**
Total Sources	**385,125,580**	**258,867,034**	**260,483,934**	**247,715,381**	**333,456,767**	**72,972,833**	**28.01%**

Internal Service Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Intergov Charge for Services	3,587,057	4,156,617	4,156,617	3,824,530	4,081,126	(75,491)	-1.82%
Charges for Services	31,376,578	33,812,174	33,812,174	32,854,372	28,507,820	(5,304,354)	-15.69%
Internal Service Fund Charges	204,996,216	211,413,793	211,413,793	213,352,815	218,795,743	7,381,950	3.49%
Total Charges For Services	**239,959,851**	**249,382,584**	**249,382,584**	**250,031,717**	**251,384,689**	**2,002,105**	**0.80%**
Interest Income	471,091	248,900	248,900	547,447	283,900	35,000	14.06%
Miscellaneous	939,980	488,593	488,593	704,353	650,024	161,431	33.04%
Total Miscellaneous	**1,411,071**	**737,493**	**737,493**	**1,251,800**	**933,924**	**196,431**	**26.63%**
Transfers In	41,145	5,017,901	5,142,867	5,017,901	5,000,000	(142,867)	-2.78%
Total Other Financing Sources	**41,145**	**5,017,901**	**5,142,867**	**5,017,901**	**5,000,000**	**(142,867)**	**-2.78%**
Total Sources	**241,412,067**	**255,137,978**	**255,262,944**	**256,301,418**	**257,318,613**	**2,055,669**	**0.81%**

Eliminations	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Internal Service Fund Charges	(204,996,216)	(211,413,793)	(211,413,793)	(213,352,815)	(218,795,743)	(7,381,950)	3.49%
Total Charges For Services	**(204,996,216)**	**(211,413,793)**	**(211,413,793)**	**(213,352,815)**	**(218,795,743)**	**(7,381,950)**	**3.49%**
Transfers In	(586,709,081)	(502,184,960)	(495,604,313)	(470,896,711)	(585,910,918)	(90,306,605)	18.22%
Total Other Financing Sources	**(586,709,081)**	**(502,184,960)**	**(495,604,313)**	**(470,896,711)**	**(585,910,918)**	**(90,306,605)**	**18.22%**
Total Sources	**(791,705,297)**	**(713,598,753)**	**(707,018,106)**	**(684,249,526)**	**(804,706,661)**	**(97,688,555)**	**13.82%**
Total All Funds	**2,164,805,716**	**2,077,570,279**	**2,087,843,767**	**2,133,574,585**	**2,245,336,242**	**157,492,475**	**7.54%**

Revenue Sources and Variance Commentary

This section describes Maricopa County's major revenue sources, along with historical collection trends and forecasts for upcoming fiscal years. Maricopa County's major revenues include the following categories: Taxes, Licenses and Permits, Intergovernmental Revenues, Charges for Services, Fines and Forfeits, and Miscellaneous.

Basis for Estimating Revenue

For major tax-based revenues, economic forecasting models are applied and the resulting *Most Likely* forecast scenario is the basis for the budget of those revenue sources in FY 2020. See the Financial Forecast section for more information.

Overall Revenues

Maricopa County's total revenues for FY 2020 is $2,245,336,242. Revenue can be broken out into seven broad categories that consist of various revenue sources.

Revenue Type	2020 Adopted
Taxes	785,560,136
Licenses & Permits	45,240,070
Intergovernmental	1,169,572,561
Charges For Services	202,911,082
Fines and Forfeits	20,592,006
Miscellaneous	21,160,387
Other Financing Sources	300,000
Total Revenue	**2,245,336,242**

Taxes

Revenue classified as taxes are only those that the County has levied itself. This includes property taxes, penalties and interest, and the jail excise tax.

Taxes Types	2020 Adopted
Property Tax	599,663,335
Tax Penalties & Interest	7,519,586
Jail Tax	178,377,215
Total Taxes	**785,560,136**

Property Taxes

Property taxes are imposed on both real and personal property. Primary property taxes are used to support general operations, whereas secondary property taxes fund voter-approved general obligation bonds and special overrides. At the present time, Maricopa County levies only primary property taxes. The County's last general obligation bonds were paid in full in FY 2004.

The Board of Supervisors must adopt the property tax levies for all taxing jurisdictions within the County on or before the third Monday in August for the fiscal year that begins on the previous July 1.

The table below depicts the history of the County's property tax levy.

Primary Property Tax Levies	
Fiscal Year	Tax Levy
2011	492,224,342
2012	477,571,468
2013	425,111,491
2014	409,775,397
2015	442,762,977
2016	471,193,529
2017	506,222,142
2018	535,870,745
2019	566,289,063
2020*	605,109,318

*Budget

Note: Excludes Payments in Lieu of Taxes

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The property tax levy that the board adopts is calculated by taking the County's assessed valuation multiplied by the tax rate and then dividing by a hundred. Thus, the two major factors in determining the property tax levy are the County's assessed valuation and the rate.

Net Assessed Values (NAV) and Primary Tax Rates		
Fiscal Year	NAV (Thousands)	Tax Rate (per $100 N.A.V.)
2011	46,842,819	1.0508
2012	38,492,098	1.2407
2013	34,263,842	1.2407
2014	31,996,205	1.2807
2015	33,519,795	1.3209
2016	34,623,670	1.3609
2017	36,135,494	1.4009
2018	38,251,891	1.4009
2019	40,423,232	1.4009
2020*	43,194,326	1.4009
2021**	45,915,569	1.6849
2022**	48,725,559	1.6446
2023**	51,644,680	1.6053
2024**	54,747,821	1.5669
2025**	57,846,866	1.5337

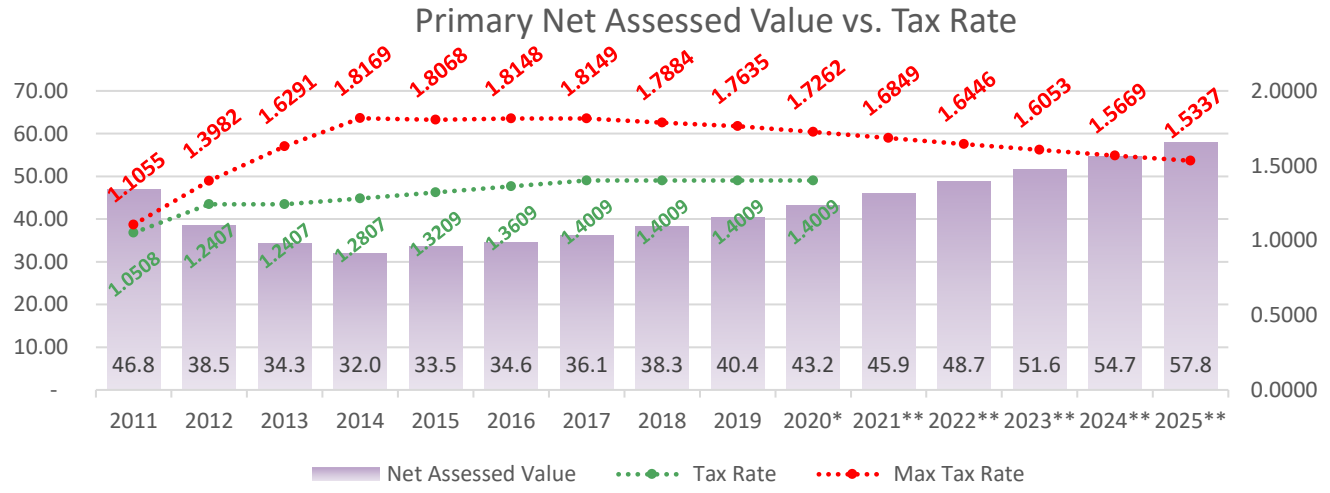
*Budget

**Maximum Rates, Forecasted NAV Source Elliott D. Pollack & Co.

The FY 2020 primary rate is budgeted at $1.4009 per $100 of assessed value, which is unchanged from the previous year. The schedule to the left lists Maricopa County primary net assessed values and tax rates for FY 2020 and the previous nine fiscal years. Estimated assessed values and maximum allowable tax rates are also displayed for the following five years. FY 2020 net assessed values are increasing by 7% or $2.8 billion when compared to FY 2019. However, the net assessed valuations for FY 2020 are still $6.5 billion lower than the peak in FY 2010 when it was at nearly $50 billion.

Property tax revenue growth is limited in two ways by the Arizona Constitution. The first is by a limit to the growth of assessed valuations. As a result of Proposition 117 passed by the voters in 2012, beginning in tax year 2015 (Fiscal Year 2016), the limited primary value (LPV) has been the sole assessed valuation used for all property taxes. The LPV will be the lesser of the full cash value of the property or 5% greater than the previous year's LPV, whichever is less.

The overall levy also limits property tax growth. A maximum levy is set based on the law and limited to 2% growth per year on existing property taxed plus new construction. Counties may set their property tax levy below the maximum. Maricopa County has set their levy under the maximum, as can be seen below.



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The graph on the previous page illustrates that as the housing market rebounds, assessed values will increase and consequently, the constitutionally allowable tax rate will decrease. Conversely, as noted in FY 2012 through 2014, when the housing market worsened, assessed values decreased and the tax rate would have needed to increase to levy a similar amount of taxes.

The recommended budget assumes the Board of Supervisors will adopt a primary tax rate of $1.4009, resulting in a tax levy of $605.1 million, rather than levy the maximum amount allowable ($745.6 million).

FY 2020 Primary Levy vs. Levy Limit	
FY 2020 Max Levy	$745,620,462
FY 2020 Primary Levy	$ 605,109,318
Amount Under Limit	$140,511,144
FY 2020 Max Tax Rate	1.7262
FY 2020 Primary Tax Rate	1.4009
Amount Under Limit	0.3253

The primary levy will result in an average property tax bill of $204.93 for the median residential home in Maricopa County, valued at $146,287 (limited property value). See table below.

FY 2020 vs FY 2019 Tax Bill Impact on Median Home	
FY 2019	
Median LPV	$137,318
Primary Tax Rate	1.4009
Property Tax Bill	$192.37
FY 2020	
Median LPV	$146,287
Primary Tax Rate	1.4009
Property Tax Bill	$204.93
Tax Bill Savings/(Increase)	($12.56)

FY 2020 Primary Levy vs. "Truth-In-Taxation" Total Levy	
Truth-In-Taxation Levy	$580,704,524
Primary Levy	$ 605,109,318
Amount Under/(Over) Truth-In-Taxation Levy	(24,404,794)
Truth-In-Taxation Rate	1.3444
Primary Tax Rate	1.4009
Amount Under/(Over) Truth-In-Taxation Rate	(0.0565)
Truth-In Taxation Bill on Median Valued Home	$196.67
Property Tax Bill on Median Valued Home	$204.93
Tax Bill Savings/(Increase)	($8.26)

In FY 2020, property tax revenue is budgeted based on prior years' collection trends in relation to the adopted levy.

Property Tax Collection Analysis	
Levy Amount	$605,109,318
Collection Rate	99.1%
Budgeted Property Tax Revenue	$599,663,334

Tax Penalties and Interest

The County Treasurer collects penalties and interest on repayment of delinquent property taxes. Proceeds are deposited in the General Fund. Collections fluctuate and are difficult to accurately forecast, so it is prudent to budget this revenue conservatively. FY 2019 penalties and interest were forecasted slightly below the FY 2018 levels. The recommended budget for FY 2020 is conservatively budgeted lower than the actual levels collected in previous years.

Tax Penalties & Interest			
Fiscal Year		Annual Collections	Growth Rate
2011		25,014,288	3.8%
2012		25,175,993	0.6%
2013		18,464,949	-26.7%
2014		13,568,502	-26.5%
2015		11,835,775	-12.8%
2016		11,017,258	-6.9%
2017		14,177,840	28.7%
2018		12,528,030	-11.6%
2019	*	12,331,826	-1.6%
2020	**	7,519,586	-39.0%

* Forecast

** Budget

Jail Excise Tax

The only special sales tax in Maricopa County at this time is the Jail Excise Tax. The Jail Excise Tax is levied at a rate of 0.2% on all taxable purchases in Maricopa County.

In November 1998, Maricopa County voters approved the Jail Excise Tax to fund construction and operation of adult and juvenile detention facilities. Tax authority began in January 1999 and was to expire after nine years or collections of $900 million. The $900 million was reached in FY 2007. In November 2002, Maricopa County voters approved an extension of the Jail Excise Tax for an additional twenty years after the expiration of the original tax. Annual growth has seen year over year increases since FY 2011. The increase in FY 2014 revenues were partially due to a one-time payment correcting prior years. FY 2019 collections are forecasted to grow 5.7% and the *Most Likely* revenue forecast projects an average of 4.3% growth from FY 2020 through FY 2025.

Jail Excise Tax			
Fiscal Year		Annual Collections	Growth Rate
2011		112,451,802	5.0%
2012		118,052,954	5.0%
2013		124,595,909	5.5%
2014		133,929,832	7.5%
2015		140,492,833	4.9%
2016		146,246,549	4.1%
2017		152,780,682	4.5%
2018		161,856,284	5.9%
2019	*	171,056,192	5.7%
2020	**	178,377,215	4.3%
2021	***	184,370,689	3.4%
2022	***	191,044,908	3.6%
2023	***	198,113,570	3.7%
2024	***	206,038,113	4.0%
2025	***	214,279,637	4.0%

* Forecast

** Budget

***Source Elliott D. Pollack & Co. Forecast Jan 2019

Licenses and Permits

	2020 Adopted
Types	
Licenses & Permits	45,240,070
Total Licenses & Permits	**45,240,070**

Maricopa County collects revenue from a variety of licenses and permits that are issued by various County departments. Rates for licenses and permits are approved by the Board of Supervisors, unless otherwise set forth in State statute. The revenue generated from licenses and permits is generally used to offset the cost of issuance. Examples of licenses and permits include building permits, marriage licenses, dog licenses, and environmental health permits. Listed in the chart below are the actual license and permit revenues recorded for the last eight fiscal years, along with the forecast for FY 2019, and budgeted revenues for FY 2020. Special Revenue Fund license and permit revenues and

General Fund license and permit revenues are expected to decrease in FY 2020 over the current forecast based conservative estimates.

Licenses & Permits Revenues			
Fiscal Year	General Fund	Special Revenue Funds	Total
2011	2,330,508	35,486,437	37,816,945
2012	1,913,679	36,272,999	38,186,678
2013	2,363,458	37,869,389	40,232,847
2014	2,745,683	37,703,970	40,449,653
2015	2,192,729	40,192,205	42,384,934
2016	2,664,234	41,786,339	44,450,573
2017	1,385,941	43,291,771	44,677,712
2018	1,683,681	44,323,790	46,007,471
2019 *	1,712,738	44,470,333	46,183,071
2020 **	1,354,295	43,885,775	45,240,070

*Forecast

**Budget

Intergovernmental Revenues

Intergovernmental Revenue Types	2020 Adopted
Grants-Federal	130,381,034
Grants-Other	57,144,220
Grants-State	29,089,195
Intergovernmental-Federal	1,984,304
Intergovernmental-Other	4,632,810
Intergovernmental-State	6,922,130
PILT-City	356,448
PILT-Federal	3,011,264
PILT-Salt River Project	10,494,492
State Shared Highway User Revenue	121,762,408
State Shared Sales Tax	611,197,954
State Shared Vehicle License	192,596,302
Total Intergovernmental Revenue	**1,169,572,561**

Intergovernmental revenues are received by the County from other government or public entities, and include payments in lieu of taxes, state shared revenues, grants, and certain payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities, and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended. The following schedule lists the actual intergovernmental and grant revenues recorded for the last eight fiscal years, forecasted collections for FY 2019, and the amounts budgeted for FY 2020.

Intergovernmental Revenues		
Fiscal Year	Total	Growth Rate
2011	771,683,025	2.21%
2012	789,017,659	2.25%
2013	837,491,328	6.14%
2014	869,975,066	3.88%
2015	905,243,961	4.05%
2016	948,010,286	4.72%
2017	963,041,962	1.59%
2018	1,040,575,796	8.05%
2019 *	1,090,636,430	4.81%
2020 **	1,169,572,561	7.24%

*Forecast

**Budget

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP), the Federal Government, and from municipalities. SRP estimates their net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on the property tax rates. The table below identifies the amounts by payer. The cities are budgeted more conservatively than may be necessary, but these dollars can fluctuate.

Payments in Lieu of Taxes		
Source	FY 2019 Forecast	FY 2020 Budget
Salt River Project	10,319,842	10,494,492
Federal Bureau of Land Management	3,011,264	3,011,264
Cities	1,710,077	356,448
	15,041,183	**13,862,204**

State Shared Sales Taxes

Maricopa County does not have legal authority to levy a general-purpose sales tax. However, the County does receive a portion of the State of Arizona's Transaction Privilege Tax collections, which is deposited in the General Fund.

Listed below are the actual State Shared Sales Tax collections for the last eight fiscal years, estimates for FY 2019, the budget for FY 2020, and forecasted amounts for the next five years. State Shared Sales Tax experienced the same jump in FY 2014 as the Jail Excise Tax due to a prior year correction and continued to be above 6% in FY 2015. Growth slowed in FY 2016 and FY 2017 but picked up again in FY 2018 and FY 2019. Annual growth rates for the future are predicted based on the *Most Likely Forecast* scenario from the County's contracted economist.

State Shared Sales Tax			
Fiscal Year		Annual Collections	Growth Rate
2011		385,487,679	5.2%
2012		400,453,542	3.9%
2013		418,642,152	4.5%
2014		447,541,943	6.9%
2015		476,452,380	6.5%
2016		497,359,100	4.4%
2017		520,259,714	4.6%
2018		552,699,587	6.2%
2019	*	584,707,294	5.8%
2020	**	611,197,954	4.5%
2021	***	631,978,684	3.4%
2022	***	654,729,917	3.6%
2023	***	678,300,194	3.6%
2024	***	705,432,201	4.0%
2025	***	733,649,489	4.0%

*Forecast

**Budget

***Source Elliott D. Pollack & Co. Forecast Jan 2019

State Shared Highway User Revenue

The State of Arizona collects highway user revenue, principally from a $0.18 per gallon tax on the motor fuel sold within the state. The primary purpose of highway user revenue is to fund construction and maintenance of streets and highways.

The State distributes these highway user funds in approximately the following proportions: 50 percent to the State Highway Fund, 30 percent to cities and towns and 20 percent to counties. Highway user revenues distributed to the counties are allocated based upon fuel sales and estimated consumption as well as population. Maricopa County Highway User Revenue Funds (HURF) are deposited in the Transportation Operations Fund. Listed on the chart below are the actual collections of the highway user revenues for the last eight fiscal years, forecasted totals for FY 2019, and the budget for FY 2020.

State Shared Highway User Revenues			
Fiscal Year		Annual Collections	Growth Rate
2011		85,975,735	1.2%
2012		78,928,601	-8.2%
2013		86,815,139	10.0%
2014		89,630,001	3.2%
2015		97,931,743	9.3%
2016		102,652,222	4.8%
2017		110,015,688	7.2%
2018		114,233,609	3.8%
2019	*	118,031,765	3.3%
2020	**	121,762,408	3.2%

*Forecast

**Budget

In FY 2009, the State of Arizona diverted Highway User Revenue from the distribution base to fund its Department of Public Safety (DPS). That diversion resulted in over $5 million less in HURF revenue for Maricopa County. In FY 2012, they increased the amount by more than $3 million and diverted an additional amount for the Motor Vehicle Division (MVD) of the Arizona Department of Transportation (ADOT). That resulted in an additional decrease in funds for Maricopa County of almost $7 million.

In FY 2013, the Arizona Legislature removed the appropriation for MVD funding from the Highway User Revenue Fund, resulting in a distribution increase of approximately $5.6 million. The removal

of the MVD appropriation accounts for the majority of the growth of 10% in that year. In 2015, the Arizona Legislature made further changes for the FY 2016 budget which continued the diversion of HURF monies to DPS at an increased level, but also included a provision to restore $30 million that bypasses the State Highway Fund. As a result of those changes HURF revenue grew at a steady pace in 2016 and 2017, but in 2018 HURF revenues only grew moderately. Because of the past volatility of this revenue source and uncertainty associated with the state legislature, only modest growth is forecasted for FY 2019 and FY 2020.

State Shared Vehicle License Taxes

The State of Arizona levies Vehicle License Taxes (VLT) on all vehicles based upon their estimated value. VLT is paid as part of the annual auto license renewal process, billed and payable during the month in which the vehicle was first registered. VLT rates are applied to a vehicle's depreciated value and as a result, revenue growth depends greatly on the volume of new car sales and the number of new residents moving to Maricopa County. VLT revenue is shared with counties and cities, and a portion is also deposited in the Highway User Revenue Fund (HURF), which is also shared with local governments.

VLT revenue has a history of volatility. In recent years it has seen stable growth, but during the recession there was a sharp drop. The next table shows actual and forecasted vehicle license tax collections deposited in the General Fund and actual and forecasted growth rates from FY 2011 to FY 2025. The FY 2019 average growth is forecasted to be positive and expected to continue growing in FY 2020 due to modest increases in population figures and new car purchases.

State Shared Vehicle License Tax

Fiscal Year		Annual Collections	Growth Rate
2011		121,637,533	-2.4%
2012		122,011,906	0.3%
2013		127,115,879	4.2%
2014		135,565,920	6.6%
2015		145,066,005	7.0%
2016		156,925,539	8.2%
2017		163,564,070	4.2%
2018		174,552,132	6.7%
2019	*	185,331,855	6.2%
2020	**	192,596,302	3.9%
2021	***	198,951,980	3.3%
2022	***	205,716,347	3.4%
2023	***	212,710,703	3.4%
2024	***	220,155,578	3.5%
2025	***	227,861,023	3.5%

*Forecast

**Budget

***Source Elliott D. Pollack & Co. (Most Likely) Jan 2019

Other Intergovernmental Revenue

Other Intergovernmental Revenues include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGAs) with the County. Revenue is projected to decrease in FY 2020 because FY 2019 had one-time reimbursements from the State of Arizona for essential services and a congressional election, and FY 2020 uses conservative revenue estimates.

Other Intergovernmental Revenue		
Department	FY 2019 Forecast	FY 2020 Budget
Air Quality	1,607,274	1,919,065
Contract Counsel	45,000	-
County Attorney	1,126,319	1,077,184
County School Superintendent	1,776,320	1,806,854
Enterprise Technology	339,286	414,800
Environmental Services	5,546,021	5,527,004
Non Departmental	7,914,152	-
Sheriff	2,773,116	2,794,337
Total	**21,127,488**	**13,539,244**

Charges for Services

	2020 Adopted
Charges for Services Types	
Internal Charges for Services	28,498,444
Intergov Charges for Services-District	6,844,590
Intergov Charges for Services-Federal	6,064,703
Intergov Charges for Services-Other	45,523,467
Intergov Charges for Services-State	7,480,460
Judicial Charges for Services	40,658,990
Other Charges for Services	64,528,802
Patient Services Revenue	3,311,626
Total Charges for Services	**202,911,082**

Charges for Services are a broad category of program revenues that include charges to customers, applicants, or other governments who purchase, use, or directly benefit from goods and services provided by the County. Charges for services are also levied internally within Maricopa County government for internal services provided by one County department to another department, but are eliminated within the overall County budget. County policy is to fully recover the cost for providing services. When setting fees, care is exercised in establishing charges for services so that they do not unfairly discriminate against those most in need of services. The County Board of Supervisors approves all fee schedules, unless fees are specifically set forth in State statute. Examples of charges for services to the public include court-filing fees, kennel fees, park entrance fees, vital record document fees, and probation service fees. Examples of internal charges for services include benefits, risk management, motor pool charges and long distance telephone charges.

Intergovernmental Charges for Services

Revenues in this category account for payments as well as the sale of goods and services to outside governments or Districts. Examples include charges to cities and towns for housing jail inmates. Detail of General Fund Intergovernmental Charges for Services is shown in the table below.

Intergovernmental Charges for Services - General Fund		
Department	FY 2019 Forecast	FY 2020 Budget
Assistant County Manager - 940	481,989	503,555
Elections	1,840,001	4,721,010
Non Departmental	3,301,817	3,616,170
Sheriff	14,969,806	14,811,830
Superior Court	591,919	460,392
Total	**21,185,532**	**24,112,957**

Patient Charges

In the General Fund, patient charges are received by the residual long-term care program. Special Revenue Fund patient charges include amounts received by Public Health and by the Sheriff's Office for services provided by Correctional Health Services.

Patient Services Revenue			
Fiscal Year	General Fund	Special Revenue Funds	Total
2011	14,129	1,743,447	1,757,576
2012	6,996	1,593,088	1,600,084
2013	7,485	1,598,385	1,605,870
2014	7,300	2,150,660	2,157,960
2015	7,634	2,870,286	2,877,920
2016	7,476	2,914,316	2,921,792
2017	7,487	4,248,484	4,255,971
2018	7,576	3,970,113	3,977,689
2019 *	7,756	3,556,376	3,564,132
2020 **	6,988	3,304,638	3,311,626

*Forecast

** Budget

Internal Service Charges

Internal Service Charges are payments between County departments. Rates are established during the budget process. Internal service fee rates are intended to recover from the appropriate user the full cost of the services provided. Internal service charges are usually recorded in the Internal Service Funds, and are fully eliminated in the budget. In FY 2020, internal service charges are budgeted to slightly increase. The largest increase is in Human Resources for employee health insurance costs.

Internal Service Charges		
Department	FY 2019 Forecast	FY 2020 Budget
Enterprise Technology	27,996,533	27,903,613
Equipment Services	14,527,254	15,121,540
Human Resources	150,217,756	154,756,348
Risk Management	20,611,272	21,014,242
Total	**213,352,815**	**218,795,743**

Other Charges for Services

The following schedule lists Maricopa County's Other Charges for Services in the General Fund for FY 2019 and FY 2020. FY 2020 collections of Other Charges for Services are estimated to be slightly lower than the FY 2019 Forecast. The largest dollar amount decreases were in Clerk of the Superior Court for filing and legal fees, Constables fees for serving order, County Attorney for civil retainers, Finance for collections fees, and Justice Courts for court related fees.

Other Charges for Services Summary - General Fund		
Department	FY 2019 Forecast	FY 2020 Budget
Adult Probation	5,026	-
Clerk of the Superior Court	6,289,978	6,211,644
Constables	1,694,813	1,630,200
County Attorney	261,495	-
Education Services	96,612	66,996
Elections	3,615	400
Emergency Management	325	-
Environmental Services	212,221	203,027
Finance	374,944	285,000
Human Resources	57,581	55,000
Justice Courts	5,196,727	4,906,441
Medical Examiner	415,000	425,000
Non Departmental	1,612,894	1,451,408
Public Defender	27,442	-
Public Fiduciary	1,210,120	1,210,120
Recorder	9,410,463	9,410,463
Sheriff	1,074,298	1,271,845
Superior Court	1,356,252	1,502,708
Treasurer	50,000	50,000
Total	**29,349,806**	**28,680,252**

Fines and Forfeits

Through statutory and enforcement authority, Maricopa County collects various fines such as civil traffic citations and court fines.

The largest source of General Fund fine and forfeit revenue is the Justice Courts. Budgeted fine revenue for FY 2020 is slightly below forecasted collections for FY 2019 in the General and Special Revenue funds. This is because court fine and fee revenues have been steadily declining over the last decade due to deferrals and fee waivers granted to individuals whom the court deems are unable to pay.

Fines and Forfeits			
Fiscal Year	General Fund	Special Revenue Fund	Total
2017	11,905,167	13,855,533	25,760,700
2018	12,534,999	11,540,378	24,075,377
2019 *	11,237,681	11,102,235	22,339,916
2020 **	11,116,404	9,475,602	20,592,006

*Forecast

** Budget

Miscellaneous

Maricopa County classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include sales of copies, interest earnings, building rental, insurance recoveries, map sales, and equipment rental as well as sales of fixed assets.

	2020 Adopted
Miscellaneous Types	
Donations/Contributions	853,140
Interest Income	5,308,068
Miscellaneous	13,382,150
Other Miscellaneous	1,071,821
Sale of Assets	543,504
Unclaimed/Abandoned Property	1,704
Total Miscellaneous	**21,160,387**

Other Financing Sources

Other Financing Sources include Proceeds of Financing (debt), Fund Transfers In, and gains on fixed assets.

	2020 Adopted
Other Financing Sources	
Gain on Fixed Assets	300,000
Total Other Financing Sources	**300,000**

Fund Transfers In

A schedule of Fund Transfers is provided later in this section. There is an on-going transfer from the General Fund to the Detention Fund for the statutorily required Maintenance of Effort payment. In addition, in FY 2020, an additional transfer of $23.5 million is budgeted from the General Fund to the Detention fund to maintain structural balance in that fund; however, the actual transfer will only be for the amount actually required to maintain the structural balance at year-end. The General and Detention Funds also provide one-time transfers to the Capital Projects funds to fund the County's modified pay-as-you-go capital program.

Gain on Fixed Assets

Gains on fixed assets are revenues that the County receives from selling capital assets. Currently the only budgeted Gains on fixed assets are in the Department of Transportation for proceeds they receive from auctions of their old equipment.

Fund Balance Summary and Variance Commentary

The following schedule lists estimated beginning fund balances, estimated sources and uses for the upcoming fiscal year, along with resulting estimated fund balances at the end of the upcoming fiscal year. “Beginning fund balance” represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. Presentation of fund balances has been adjusted in accordance with Statement 54 of the Government Accounting Standards Board (GASB).

Classification of Fund Balances

For budgeting purposes, fund balances exclude any amounts defined as “non-spendable,” such as fixed assets. Ending fund balances are classified as “restricted,” “committed,” or “unassigned” as appropriate; there are no budgeted fund balances that are considered “assigned.” “Restricted” fund balances are subject to externally enforceable legal restrictions; for Maricopa County, examples include special revenue funds established by State statute and grant funds. “Committed” fund balances are constrained by limitations that the County imposes upon itself at its highest level of decision making (i.e., the Board of Supervisors); examples include certain special revenue and capital projects funds established by the Board for specific purposes. For the General Fund, any remaining amount that is not restricted or committed is “unassigned,” but for other funds, only a negative ending balance would be categorized in this way.

Estimating Fund Balances

The process for estimating all beginning fund balances for the upcoming fiscal year begins with audited actual fund balance information as of the end of the prior fiscal year, as presented in the Maricopa County Comprehensive Annual Financial Report (CAFR). The only exception is the Risk Management Trust Fund (675), in which the actuarially-estimated amount of long-term liabilities is added back into the beginning fund balance. This provides a more realistic portrayal of resources available in this fund for budgeting purposes. Beginning balances for the upcoming fiscal year are estimated by taking the audited ending balance for the prior fiscal year, adding the forecasted sources for the current fiscal year, and subtracting the forecasted uses for the current fiscal year.

Negative Fund Balances

Negative beginning fund balances are reported for a number of grant funds due to GASB financial reporting requirements that disallow the inclusion of revenues received more than 60 days following the end of the fiscal year. The Department of Finance and the Budget Office work with affected departments to improve their financial reporting practices, and to ensure that annual expenditures remain within authorized grant awards and that any reimbursements due are received in a timely manner. In addition to the grant funds, the following funds are also projected to have a deficit fund balance at the end of FY 2020:

Superior Court Fill the Gap Fund (264)

At the end of the fiscal year, the Superior Court is required by the Administrative Office of the Court (AOC) to transfer out the excess revenue over expenditures in Fund 264 back to Fund 701 to be processed by the Finance and Treasurer Staff until approval is received from the AOC to spend it in the new fiscal year. As a result, the remaining transactions of accrual entries results in a negative fund balance at the beginning of the fiscal year. Offsetting revenue will be recorded in a subsequent period.

Emergency Management (215)

The Emergency Management Fund receives some grant revenue, which is received as a reimbursement and results in a deficit balance at the close of the fiscal year.

Risk Management Fund (675)

The Risk Management Fund is budgeted to have a negative fund balance at the end of FY 2020 due to the anticipated expenditure of large, non-routine claims in the coming year. Contingency has been set aside in the Non Departmental budget to provide resources if and when the claims settle.

Changes in Fund Balances

Policies and guidelines require that on-going County operations are funded with on-going revenues. Fund balances are uses for one-time and capital expenditures. Most changes to the ending fund balances are a result of one-time expenditures.

The General and Detention Operations (255) funds (*) will show a change in fund balance from the beginning balance to the ending balance due to the transfer of resources in excess of uses to the County's Capital Improvement funds to provide funding for identified and future capital and technological improvements.

Grant funds reflect a change in the fund balance primarily because of the timing of the grant receipts. The majority of the County's grants do not receive funds in advance from their grantors. Expenditures are submitted to the grantors for reimbursement at the close of the accounting period. Receipts not received within 60 days of the close of the fiscal year are not considered revenue for the year billed, thus influencing the grant fund balances. The Emergency Management (215) fund (**) is similar to a grant fund as it relates to its revenue.

The Debt Service funds show a change in fund balance as the balances are used to pay off existing debt.

All capital project funds balances are changing more than 10%. These funds are part of the County's modified "pay-as-you-go" capital funding policy. Resources and funds are transferred as needed to fully fund all programs identified in the County's Capital Improvement Program. Please refer to the Capital Improvement section of this document for more discussion.

Other funds with changes to their fund balance in excess of 10% are identified with a superscript "1" following their name in the schedule below. Per County policy and guidelines, the change in these fund balances is a result of one-time expenditures.

Consolidated Sources, Uses and Fund Balance by Fund

Fund	Beginning Fund Balance	Total Sources	Total Uses	Ending Spendable Fund Balance		
				Restricted	Committed	Unassigned
General*	211,707,531	1,511,515,651	1,723,223,182	-	-	-
Special Revenue						
Non Grant Funds						
201 - Adult Probation Fees[1]	1,666,848	11,621,188	12,546,188	741,848	-	-
202 - Clerk of the Court Judicial Enhancement[1]	2,176,180	750,000	1,350,000	1,576,180	-	-
203 - Sheriff Donations[1]	113,824	60,000	160,000	13,824	-	-
204 - Justice Court Judicial Enhancement	2,371,397	737,183	737,183	2,371,397	-	-
205 - Court Document Retrieval	1,553,508	1,053,207	1,103,207	1,503,508	-	-
206 - Officer Safety Equipment[1]	355,756	150,000	493,565	12,191	-	-
207 - Palo Verde	984,390	673,954	673,954	984,390	-	-
208 - Superior Court Judicial Enhancement[1]	779,657	524,727	1,049,727	254,657	-	-
209 - Public Defender Training[1]	146,662	295,978	442,640	-	-	-
210 - Waste Management[1]	513,646	65,000	559,061	19,585	-	-
212 - Sheriff RICO	4,452	523,651	523,651	4,452	-	-
213 - County Attorney RICO	2,580,355	500,000	500,000	2,580,355	-	-
214 - Sheriff Jail Enhancement[1]	3,822,700	1,482,444	3,482,444	1,822,700	-	-
215 - Emergency Management**	(365,047)	1,103,871	1,196,206	-	-	(457,382)
218 - Clerk of Court Fill The Gap	11,194	1,777,708	1,777,708	11,194	-	-
220 - Diversion[1]	486,869	1,676,631	1,887,371	276,129	-	-
221 - County Attorney Fill the Gap[1]	280,575	1,467,016	1,596,776	150,815	-	-
225 - Spur Cross Ranch Conservation	276,265	294,955	319,955	251,265	-	-
226 - Planning and Development Fees[1]	13,534,810	10,278,221	12,293,897	-	11,519,134	-
228 - Juvenile Probation Special Fee[1]	1,017,254	2,669,783	3,669,783	17,254	-	-
229 - Juvenile Restitution[1]	111,753	15,000	50,000	76,753	-	-
232 - Transportation Operations[1]	50,510,209	140,367,358	151,179,754	39,697,813	-	-
236 - Recorders Surcharge[1]	903,587	3,807,689	4,407,471	303,805	-	-
237 - Justice Court Photo Enforcement	8,226	-	-	8,226	-	-
239 - Parks Souvenir	43,239	396,183	396,183	43,239	-	-
240 - Lake Pleasant Recreation Services[1]	1,048,181	3,284,085	3,999,085	333,181	-	-
241 - Parks Enhancement[1]	1,781,450	5,852,602	7,307,272	326,780	-	-
243 - Parks Donations[1]	453,138	25,404	160,404	318,138	-	-
245 - Justice Courts Special Revenue[1]	3,571,159	6,805,417	7,405,417	2,971,159	-	-
252 - Inmate Services	9,276,758	11,002,708	11,502,708	8,776,758	-	-
254 - Inmate Health Services[1]	811,611	382,944	630,846	563,709	-	-
255 - Detention Operations*	37,723,619	421,188,508	431,049,252	27,862,875	-	-
256 - Probate Fees[1]	75,000	392,000	467,000	-	-	-
257 - Conciliation Court Fees	1,160,160	1,583,362	1,583,362	1,160,160	-	-
258 - Sheriff Towing and Impound[1]	136,989	60,000	160,650	36,339	-	-
259 - Superior Court Special Revenue[1]	1,723,933	4,932,280	5,367,629	1,288,584	-	-
261 - Law Library Fees[1]	2,714,364	1,468,798	2,468,798	1,714,364	-	-
262 - Public Defender Fill the Gap[1]	125,440	879,367	1,004,807	-	-	-
264 - Superior Court Fill the Gap	(64,736)	1,814,498	1,814,498	-	-	(64,736)
265 - Public Health Fees[1]	7,985,279	8,010,963	9,700,963	6,295,279	-	-
266 - Check Enforcement Program[1]	20,140	34,717	49,189	5,668	-	-
267 - Criminal Justice Enhancement[1]	152,156	1,030,437	1,156,463	26,130	-	-
268 - Victim Compensation Restitution	1,655,533	205,260	205,260	1,655,533	-	-
269 - Victim Compensation Interest[1]	753,157	25,000	125,000	653,157	-	-
270 - Child Support Enhancement	1,113,055	31,000	5,000	1,139,055	-	-
271 - Expedited Child Support	209,922	637,500	637,500	209,922	-	-

Consolidated Sources, Uses and Fund Balance by Fund continued

Fund	Beginning Fund Balance	Total Sources	Total Uses	Ending Spendable Fund Balance		
				Restricted	Committed	Unassigned
273 - Victim Location[1]	9,475	2,000	-	11,475	-	-
274 - Clerk of the Court SRF[1]	4,810,769	2,813,447	5,654,986	1,969,230	-	-
275 - Juvenile Probation Diversion[1]	149,741	162,870	312,611	-	-	-
276 - Spousal Maintenance Enf Enhancement	153,662	108,000	108,000	153,662	-	-
277 - Emancipation Administration	7,847	-	-	7,847	-	-
280 - Superior Court Building Repair[1]	150,000	1,000,000	1,150,000	-	-	-
281 - Children's Issues Education	8,569	-	-	8,569	-	-
282 - Domestic Relations Mediation Education	148,947	193,550	193,550	148,947	-	-
290 - Waste Tire	3,208,409	5,825,000	5,825,000	3,208,409	-	-
504 - Air Quality Fees[1]	11,511,503	12,135,000	19,096,787	4,549,716	-	-
506 - Environmental Services Env Health[1]	11,687,460	21,012,670	23,119,174	-	9,580,956	-
572 - Animal Control License/Shelter[1]	(9,788)	16,714,103	16,075,583	628,732	-	-
574 - Animal Control Field Operations[1]	638,520	-	638,520	-	-	-
669 - Small School Service	277,189	109,551	109,551	277,189	-	-
741 - Taxpayer Information	290,066	125,000	125,000	290,066	-	-
780 - School Transportation	518,172	600,000	600,000	518,172	-	-
782 - School Communication[1]	2,214,528	601,709	1,000,992	1,815,245	-	-
790 - Educational Supplemental Program[1]	1,747,944	495,594	809,029	1,434,509	-	-
Subtotal Non Grant Funds	**193,837,630**	**713,837,091**	**764,016,610**	**123,080,139**	**21,100,090**	**(522,118)**
Grant Funds						
211 - Adult Probation Grants	(53,808)	2,633,895	2,633,895	-	-	(53,808)
216 - Clerk of the Court Grants	-	1,415,032	1,415,032	-	-	-
217 - CDBG Housing Trust	(25,276)	6,716,844	6,716,844	-	-	(25,276)
219 - County Attorney Grants	(857,569)	6,279,381	6,279,381	-	-	(857,569)
222 - Human Services Grants	(5,898,408)	44,125,089	44,125,089	-	-	(5,898,408)
223 - Transportation Grants	(11,062)	1,355,396	1,355,396	-	-	(11,062)
224 - Medical Examiner Grants	(4,521)	55,000	55,000	-	-	(4,521)
227 - Juvenile Probation Grants	276,167	3,585,679	3,585,679	276,167	-	-
230 - Parks and Recreation Grants	(19,644)	-	-	-	-	(19,644)
233 - Public Defender Grants	26,226	198,515	198,515	26,226	-	-
238 - Superior Court Grants	(53,597)	6,056,806	6,056,806	-	-	(53,597)
248 - Elections Grants	248	-	-	248	-	-
249 - Non-Departmental Grants	217	62,251,084	62,251,084	217	-	-
251 - Sheriff Grants	(801,180)	3,195,139	3,195,139	-	-	(801,180)
292 - Correctional Health Grants	(32,095)	436,026	436,026	-	-	(32,095)
503 - Air Quality Grants	(120,279)	5,085,690	5,085,690	-	-	(120,279)
505 - Environmental Services Grants	-	67,198	67,198	-	-	-
532 - Public Health Grants	(2,277,973)	49,465,102	49,465,102	-	-	(2,277,973)
573 - Animal Control Grants	-	437,600	437,600	-	-	-
715 - School Grants	(946,320)	15,799,392	15,799,392	-	-	(946,320)
Subtotal Grants	**(10,798,874)**	**209,158,868**	**209,158,868**	**302,858**	**-**	**(11,101,732)**
Subtotal Special Revenue	**183,038,756**	**922,995,959**	**973,175,478**	**123,382,997**	**21,100,090**	**(11,623,850)**
Debt Service						
320 - County Improvement Debt	1,338,823	24,432,975	24,430,725	-	1,341,073	-
321 - County Improvement Debt 2[1]	3,643,406	322,938	838,747	-	3,127,597	-
Subtotal Debt Service	**4,982,229**	**24,755,913**	**25,269,472**	**-**	**4,468,670**	**-**
Capital Projects						
234 - Transportation Capital Project[1]	76,397,999	83,385,413	113,391,278	46,392,134	-	-
422 - Intergovernmental Capital Projects[1]	967	-	-	-	967	-
440 - County Improvement[1]	31,229,859	-	23,137,438	-	8,092,421	-

Consolidated Sources, Uses and Fund Balance by Fund continued

Fund	Beginning Fund Balance	Total Sources	Total Uses	Ending Spendable Fund Balance		
				Restricted	Committed	Unassigned
441 - County Improvement 441[1]	42,777,481	-	42,526,715	250,766	-	-
442 - County Improvement 442[1]	-	48,393,500	30,376,921	-	18,016,579	-
445 - General Fund County Improvements[1]	416,741,362	139,146,362	105,472,524	-	450,415,200	-
455 - Detention Capital Projects[1]	81,664,734	4,759,667	36,689,248	49,735,153	-	-
460 - Technology Capital Improvement[1]	73,598,513	56,263,390	38,334,132	-	91,527,771	-
461 - Detention Tech Cap Improvement[1]	5	1,508,435	-	1,508,440	-	-
Subtotal Capital Projects	**722,410,920**	**333,456,767**	**389,928,256**	**97,886,493**	**568,052,938**	**-**
Internal Service						
654 - Equipment Services[1]	1,729,295	17,250,095	18,061,686	-	917,704	-
675 - Risk Management[1]	(7,597,599)	27,205,403	35,338,973	-	-	(15,731,169)
681 - Telecommunications	4,092,282	27,972,613	28,281,910	-	3,782,985	-
685 - Benefits Trust	28,591,452	169,930,687	170,230,687	28,291,452	-	-
686 - Benefits Trust-Agency	-	14,959,815	14,959,815	-	-	-
Subtotal Internal Service	**26,815,430**	**257,318,613**	**266,873,071**	**28,291,452**	**4,700,689**	**(15,731,169)**
Eliminations	-	(804,706,661)	(804,706,661)	-	-	-
Total All Funds	**1,148,954,866**	**2,245,336,242**	**2,573,762,798**	**249,560,942**	**598,322,387**	**(27,355,019)**

Structural Balance

The Budget Guidelines and Priorities adopted by the Board, require the budget to be structurally balanced, meaning that recurring expenditures are fully supported by recurring revenues over the economic cycle. This FY 2020 budget follows this key guideline in nearly all funds. However, the budgets for a few funds are not structurally balanced, often for technical reasons. The following is an explanation by fund of each instance of structural deficit.

Benefits Trust Fund (685)

The Benefits Trust Fund (685) is not structurally balanced for FY 2020 in order to spend down fund balance in short term disability sub funds.

Risk Management (675)

The Risk Management Fund structural imbalance is due to the anticipated expenditure of large, non-routine claims in the coming year. Contingency has been set aside in the Non Departmental budget to provide resources if and when the claims settle.

Consolidated Operating Sources, Uses and Structural Balance by Fund

Fund	Sources Operating	Uses Operating	Structural Balance
100 - General	1,480,258,801	1,480,258,801	-
Total General Fund:	**1,480,258,801**	**1,480,258,801**	**-**
201 - Adult Probation Fees	11,621,188	11,621,188	-
202 - Clerk of the Court Judicial Enhancement	750,000	750,000	-
203 - Sheriff Donations	60,000	60,000	-
204 - Justice Court Judicial Enhancement	737,183	737,183	-
205 - Court Document Retrieval	1,053,207	1,053,207	-
206 - Officer Safety Equipment	150,000	150,000	-
207 - Palo Verde	673,954	673,954	-
208 - Superior Court Judicial Enhancement	524,727	524,727	-
209 - Public Defender Training	295,978	295,978	-
212 - Sheriff RICO	523,651	523,651	-
213 - County Attorney RICO	500,000	500,000	-
214 - Sheriff Jail Enhancement	1,482,444	1,482,444	-
215 - Emergency Management	1,103,871	1,103,871	-
218 - Clerk of Court Fill The Gap	1,777,708	1,777,708	-
220 - Diversion	1,676,631	1,676,631	-
221 - County Attorney Fill the Gap	1,467,016	1,467,016	-
225 - Spur Cross Ranch Conservation	294,955	294,955	-
226 - Planning and Development Fees	10,263,221	9,994,296	268,925
228 - Juvenile Probation Special Fee	2,669,783	2,669,783	-
229 - Juvenile Restitution	15,000	-	15,000
232 - Transportation Operations	140,367,358	85,431,376	54,935,982
236 - Recorders Surcharge	3,807,689	3,740,646	67,043
239 - Parks Souvenir	396,183	396,183	-
240 - Lake Pleasant Recreation Services	3,284,085	3,284,085	-
241 - Parks Enhancement	5,852,602	5,852,602	-
243 - Parks Donations	25,404	25,404	-
245 - Justice Courts Special Revenue	6,805,417	6,805,417	-

Consolidated Operating Sources, Uses and Structural Balance by Fund continued

Fund	Sources Operating	Uses Operating	Structural Balance
252 - Inmate Services	11,002,708	11,002,708	-
254 - Inmate Health Services	382,944	382,944	-
255 - Detention Operations	417,161,368	417,161,368	-
256 - Probate Fees	392,000	392,000	-
257 - Conciliation Court Fees	1,583,362	1,583,362	-
258 - Sheriff Towing and Impound	60,000	60,000	-
259 - Superior Court Special Revenue	4,932,280	4,932,280	-
261 - Law Library Fees	1,468,798	1,468,798	-
262 - Public Defender Fill the Gap	875,914	875,914	-
264 - Superior Court Fill the Gap	1,814,498	1,814,498	-
265 - Public Health Fees	8,010,963	8,010,963	-
266 - Check Enforcement Program	34,717	34,717	-
267 - Criminal Justice Enhancement	1,030,437	1,030,437	-
268 - Victim Compensation Restitution	205,260	205,260	-
269 - Victim Compensation Interest	25,000	25,000	-
270 - Child Support Enhancement	31,000	5,000	26,000
271 - Expedited Child Support	637,500	637,500	-
273 - Victim Location	2,000	-	2,000
274 - Clerk of the Court SRF	2,813,447	2,813,447	-
275 - Juvenile Probation Diversion	162,870	162,870	-
276 - Spousal Maintenance Enforcement Enhancement	108,000	108,000	-
282 - Domestic Relations Mediation Education	193,550	193,550	-
290 - Waste Tire	5,825,000	5,825,000	-
504 - Air Quality Fees	12,135,000	12,135,000	-
506 - Environmental Services Environmental Health	21,012,670	21,001,748	10,922
572 - Animal Control License/Shelter	15,985,583	15,985,583	-
574 - Animal Control Field Operations	-	-	-
669 - Small School Service	109,551	109,551	-
741 - Taxpayer Information	125,000	125,000	-
780 - School Transportation	600,000	600,000	-
782 - School Communication	601,709	601,709	-
790 - Educational Supplemental Program	495,594	495,594	-
Total Special Revenue Fund:	**707,997,978**	**652,672,106**	**55,325,872**
211 - Adult Probation Grants	2,633,895	2,633,895	-
216 - Clerk of the Court Grants	1,415,032	1,415,032	-
217 - CDBG Housing Trust	6,716,844	6,716,844	-
219 - County Attorney Grants	6,259,964	6,259,964	-
222 - Human Services Grants	44,125,089	44,125,089	-
224 - Medical Examiner Grants	55,000	55,000	-
227 - Juvenile Probation Grants	3,585,679	3,585,679	-
230 - Parks and Recreation Grants	-	-	-
233 - Public Defender Grants	198,515	198,515	-
238 - Superior Court Grants	6,056,806	6,056,806	-
249 - Non-Departmental Grants	3,985,184	3,985,184	-
251 - Sheriff Grants	3,195,139	3,195,139	-
292 - Correctional Health Grants	436,026	436,026	-
503 - Air Quality Grants	5,085,690	5,085,690	-
505 - Environmental Services Grants	67,198	67,198	-
532 - Public Health Grants	48,965,102	48,965,102	-
573 - Animal Control Grants	-	-	-

Consolidated Operating Sources, Uses and Structural Balance by Fund continued

Fund	Sources Operating	Uses Operating	Structural Balance
715 - School Grants	15,425,567	15,425,567	-
Total Special Revenue Fund-Grant:	**148,206,730**	**148,206,730**	**-**
320 - County Improvement Debt	17,749,000	17,746,750	2,250
321 - County Improvement Debt 2	322,938	-	322,938
Total Debt Service Fund:	**18,071,938**	**17,746,750**	**325,188**
445 - General Fund County Improvements	48,438,399	-	48,438,399
455 - Detention Capital Projects	1,886,178	-	1,886,178
460 - Technology Capital Improvement	13,817,610	-	13,817,610
Total Capital Projects Fund:	**64,142,187**	**-**	**64,142,187**
654 - Equipment Services	17,250,095	17,250,095	-
675 - Risk Management	22,205,403	35,338,973	(13,133,570)
681 - Telecommunications	27,972,613	27,972,613	-
685 - Benefits Trust	169,930,687	170,230,687	(300,000)
686 - Benefits Trust-Agency	14,959,815	14,959,815	-
Total Internal Service Fund:	**252,318,613**	**265,752,183**	**(13,433,570)**
900 - Eliminations	(517,327,504)	(517,327,504)	-
Total Elimination:	**(517,327,504)**	**(517,327,504)**	**-**
Total Funds:	**2,153,668,743**	**2,047,309,066**	**106,359,677**

Expenditure Limitation

Maricopa County expenditures are subject to limitation according to Article 9, Section 20 of the Arizona Constitution. The Expenditure Limitation is calculated annually by the Economic Estimates Commission based on Maricopa County's actual expenditures in FY 1980, with base adjustments approved by County voters or by the Legislature as functions are transferred to or from the County. The Commission makes annual adjustments to reflect changes in population and in inflation, as measured by the Gross Domestic Product Price Deflator.

Expenditures from "local revenues" are subject to limitation. Generally, local revenues include taxes, fees, and fines assessed by the County, but exclude revenues from intergovernmental payments, grants, proceeds of debt, and interest earnings. Maricopa County's expenditures subject to limitation are certified by the State Auditor General, and published in an annual *Expenditure Limitation Report*. When actual expenditures subject to limitation are less than the limitation, the excess capacity can be carried forward to future fiscal years. For this reason, actual expenditures are reported as $1 less than the limitation.

Expenditure Limitation		
FY 2020 Expenditure Limitation	$	1,434,809,425
FY 2020 Expenditures Subject to Limitation	$	1,434,809,424
Expenditures (Over)/Under Limitation	$	1

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
Elected				
D110 Adult Probation				
100 General				
Operating	59,970,769	64,577,256	63,734,729	(842,527)
All Appropriations	**59,970,769**	**64,577,256**	**63,734,729**	**(842,527)**
201 Adult Probation Fees				
Non Recurring Non Project	750,000	750,000	925,000	175,000
Operating	11,635,346	11,635,346	11,621,188	(14,158)
All Appropriations	**12,385,346**	**12,385,346**	**12,546,188**	**160,842**
211 Adult Probation Grants				
Operating	2,506,044	2,795,035	2,633,895	(161,140)
All Appropriations	**2,506,044**	**2,795,035**	**2,633,895**	**(161,140)**
255 Detention Operations				
Operating	37,638,847	38,651,888	39,177,972	526,084
All Appropriations	**37,638,847**	**38,651,888**	**39,177,972**	**526,084**
D110 Total	**112,501,006**	**118,409,525**	**118,092,784**	**(316,741)**
D240 Justice Courts				
100 General				
Operating	19,765,976	20,170,541	20,387,600	217,059
All Appropriations	**19,765,976**	**20,170,541**	**20,387,600**	**217,059**
204 Justice Court Judicial Enhancement				
Operating	737,183	737,183	737,183	-
All Appropriations	**737,183**	**737,183**	**737,183**	**-**
245 Justice Courts Special Revenue				
Non Recurring Non Project		1,000,000	600,000	(400,000)
Operating	7,105,417	7,105,417	6,805,417	(300,000)
All Appropriations	**8,105,417**	**8,105,417**	**7,405,417**	**(700,000)**
D240 Total	**28,608,576**	**29,013,141**	**28,530,200**	**(482,941)**
D270 Juvenile Probation				
100 General				
Operating	19,337,799	20,687,356	20,251,779	(435,577)
All Appropriations	**19,337,799**	**20,687,356**	**20,251,779**	**(435,577)**
227 Juvenile Probation Grants				
Operating	3,465,437	3,493,387	3,585,679	92,292
All Appropriations	**3,465,437**	**3,493,387**	**3,585,679**	**92,292**
228 Juvenile Probation Special Fee				
Non Recurring Non Project	220,497	620,497	1,000,000	379,503
Operating	2,449,280	2,449,280	2,669,783	220,503
All Appropriations	**2,669,777**	**3,069,777**	**3,669,783**	**600,006**
229 Juvenile Restitution				
Non Recurring Non Project	6,000	6,000	50,000	44,000
Operating	16,050	16,050	-	(16,050)
All Appropriations	**22,050**	**22,050**	**50,000**	**27,950**
255 Detetion Operations				
Juvenile Probation Video Camera System Replacement	-	-	1,540,000	1,540,000
Non Recurring Non Project	-	-	100,000	100,000
Operating	36,256,514	36,333,133	37,324,318	991,185
All Appropriations	**36,256,514**	**36,333,133**	**38,964,318**	**2,631,185**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
275 Juvenile Probation Diversion				
Non Recurring Non Project	265,251	265,251	149,741	(115,510)
Operating	180,000	180,000	162,870	(17,130)
All Appropriations	**445,251**	**445,251**	**312,611**	**(132,640)**
D270 Total	**62,196,828**	**64,050,954**	**66,834,170**	**2,783,216**
D800 Superior Court				
100 General				
Electronic Court Recording System Replacement	-	-	3,830,000	3,830,000
Non Recurring Non Project	-	-	3,249,523	3,249,523
Operating	99,521,913	97,261,469	92,932,209	(4,329,260)
All Appropriations	**99,521,913**	**97,261,469**	**100,011,732**	**2,750,263**
208 Superior Court Judicial Enhancement				
Non Recurring Non Project	521,661	521,661	525,000	3,339
Operating	499,000	499,000	524,727	25,727
All Appropriations	**1,020,661**	**1,020,661**	**1,049,727**	**29,066**
238 Superior Court Grants				
Operating	4,082,087	6,056,806	6,056,806	-
All Appropriations	**4,082,087**	**6,056,806**	**6,056,806**	**-**
256 Probate Fees				
Non Recurring Non Project	75,000	75,000	75,000	-
Operating	392,000	392,000	392,000	-
All Appropriations	**467,000**	**467,000**	**467,000**	**-**
257 Conciliation Court Fees				
Operating	1,583,362	1,583,362	1,583,362	-
All Appropriations	**1,583,362**	**1,583,362**	**1,583,362**	**-**
259 Superior Court Special Revenue				
Non Recurring Non Project	930,999	930,999	435,349	(495,650)
Operating	4,932,280	4,932,280	4,932,280	-
All Appropriations	**5,863,279**	**5,863,279**	**5,367,629**	**(495,650)**
261 Law Library Fees				
Non Recurring Non Project	700,000	700,000	1,000,000	300,000
Operating	1,225,447	1,225,447	1,468,798	243,351
All Appropriations	**1,925,447**	**1,925,447**	**2,468,798**	**543,351**
264 Superior Court Fill the Gap				
Operating	1,830,655	1,814,498	1,814,498	-
All Appropriations	**1,830,655**	**1,814,498**	**1,814,498**	**-**
271 Expedited Child Support				
Operating	637,500	637,500	637,500	-
All Appropriations	**637,500**	**637,500**	**637,500**	**-**
276 Spousal Maintenance Enforcement Enhancement				
Operating	108,000	-	-	-
All Appropriations	**108,000**	**-**	**-**	**-**
280 Superior Court Building Repair				
Judicial Branch Tenant Improvements	700,000	700,000	1,150,000	450,000
All Appropriations	**700,000**	**700,000**	**1,150,000**	**450,000**
282 Domestic Relations Media Education				
Operating	193,550	193,550	193,550	-
All Appropriations	**193,550**	**193,550**	**193,550**	**-**
D800 Total	**117,933,454**	**117,523,572**	**120,800,602**	**3,277,030**
Total Judicial	**321,239,864**	**328,997,192**	**334,257,756**	**5,260,564**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
Elected				
D010 Board of Supervisors District 1				
100 General				
Operating	420,994	428,388	429,164	776
All Appropriations	**420,994**	**428,388**	**429,164**	**776**
D010 Total	**420,994**	**428,388**	**429,164**	**776**
D020 Board of Supervisors District 2				
100 General				
Operating	420,994	428,388	429,164	776
All Appropriations	**420,994**	**428,388**	**429,164**	**776**
D020 Total	**420,994**	**428,388**	**429,164**	**776**
D030 Board of Supervisors District 3				
100 General				
Operating	420,994	428,388	429,164	776
All Appropriations	**420,994**	**428,388**	**429,164**	**776**
D030 Total	**420,994**	**428,388**	**429,164**	**776**
D040 Board of Supervisors District 4				
100 General				
Operating	420,994	428,388	429,164	776
All Appropriations	**420,994**	**428,388**	**429,164**	**776**
D040 Total	**420,994**	**428,388**	**429,164**	**776**
D050 Board of Supervisors District 5				
100 General				
Operating	420,994	428,388	429,164	776
All Appropriations	**420,994**	**428,388**	**429,164**	**776**
D050 Total	**420,994**	**428,388**	**429,164**	**776**
D120 Assessor				
100 General				
Legal Class Verification	191,000	191,000	191,000	-
Operating	25,028,138	25,501,638	25,750,695	249,057
All Appropriations	**25,219,138**	**25,692,638**	**25,941,695**	**249,057**
D120 Total	**25,219,138**	**25,692,638**	**25,941,695**	**249,057**
D140 Call Center				
100 General				
Operating	1,609,286	1,628,282	1,640,324	12,042
All Appropriations	**1,609,286**	**1,628,282**	**1,640,324**	**12,042**
D140 Total	**1,609,286**	**1,628,282**	**1,640,324**	**12,042**
D160 Clerk of the Superior Court				
100 General				
COSC RFR System Replacement	288,000	469,506	-	(469,506)
Operating	35,624,872	36,431,291	36,366,917	(64,374)
All Appropriations	**35,912,872**	**36,900,797**	**36,366,917**	**(533,880)**
202 Clerk of the Court Judicial Enhancement				
Non Recurring Non Project	-	323,000	600,000	277,000
Operating	-	750,000	750,000	-
All Appropriations	**-**	**1,073,000**	**1,350,000**	**277,000**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
205 Court Document Retrieval				
Non Recurring Non Project	-	-	50,000	50,000
Operating	1,053,207	1,053,207	1,053,207	-
All Appropriations	**1,053,207**	**1,053,207**	**1,103,207**	**50,000**
208 Superior Court Judicial Enhancement				
Non Recurring Non Project	473,000	3,478,462	-	(3,478,462)
Operating	900,000	-	-	-
All Appropriations	**1,373,000**	**3,478,462**	**-**	**(3,478,462)**
216 Clerk of the Court Grants				
Operating	1,602,360	1,602,360	1,415,032	(187,328)
All Appropriations	**1,602,360**	**1,602,360**	**1,415,032**	**(187,328)**
218 Clerk of the Court Fill the Gap				
Non Recurring Non Project	67,527	83,655	-	(83,655)
Operating	1,775,726	1,814,498	1,777,708	(36,790)
All Appropriations	**1,843,253**	**1,898,153**	**1,777,708**	**(120,445)**
270 Child Support Enhancement				
Operating	5,000	5,000	5,000	-
All Appropriations	**5,000**	**5,000**	**5,000**	**-**
274 Clerk of the Court SRF				
Non Recurring Non Project	-	150,000	2,841,539	2,691,539
Operating	2,663,447	2,813,447	2,813,447	-
All Appropriations	**2,663,447**	**2,963,447**	**5,654,986**	**2,691,539**
276 Spousal Maintenance Enforcement Enhancement				
Operating	-	108,000	108,000	-
All Appropriations	**-**	**108,000**	**108,000**	**-**
D160 Total	**44,453,139**	**49,082,426**	**47,780,850**	**(1,301,576)**
D190 County Attorney				
100 General				
Non Recurring Non Project	-	-	177,682	177,682
Operating	92,211,382	94,591,112	98,886,996	4,295,884
All Appropriations	**92,211,382**	**94,591,112**	**99,064,678**	**4,473,566**
213 County Attorney RICO				
Non Recurring Non Project	-	724,048	-	(724,048)
Operating	980,980	980,980	500,000	(480,980)
All Appropriations	**980,980**	**1,705,028**	**500,000**	**(1,205,028)**
219 County Attorney Grants				
Non Recurring Non Project	276,093	276,093	19,417	(256,676)
Operating	6,637,604	6,782,135	6,259,964	(522,171)
All Appropriations	**6,913,697**	**7,058,228**	**6,279,381**	**(778,847)**
220 Diversion				
Non Recurring Non Project	-	-	210,740	210,740
Operating	1,512,525	1,512,525	1,676,631	164,106
All Appropriations	**1,512,525**	**1,512,525**	**1,887,371**	**374,846**
221 County Attonery Fill the Gap				
Non Recurring Non Project	270,932	270,932	129,760	(141,172)
Operating	1,518,370	1,518,370	1,467,016	(51,354)
All Appropriations	**1,789,302**	**1,789,302**	**1,596,776**	**(192,526)**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
266 Check Enforcement Program				
Non Recurring Non Project	13,264	13,264	14,472	1,208
Operating	45,556	45,556	34,717	(10,839)
All Appropriations	**58,820**	**58,820**	**49,189**	**(9,631)**
267 Criminal Justice Enhancement				
Non Recurring Non Project	107,376	107,376	126,026	18,650
Operating	1,088,405	1,088,405	1,030,437	(57,968)
All Appropriations	**1,195,781**	**1,195,781**	**1,156,463**	**(39,318)**
268 Victim Compensation Restitution				
Non Recurring Non Project	-	525,000	-	(525,000)
Operating	207,238	207,238	205,260	(1,978)
All Appropriations	**207,238**	**732,238**	**205,260**	**(526,978)**
269 Victim Compensation Interest				
Non Recurring Non Project	-	100,000	100,000	-
Operating	18,222	18,222	25,000	6,778
All Appropriations	**18,222**	**118,222**	**125,000**	**6,778**
D190 Total	**104,887,947**	**108,761,256**	**110,864,118**	**2,102,862**
D210 Elections				
100 General				
Non Recurring Non Project	-	432,978	-	(432,978)
Operating	6,560,112	6,598,805	7,096,557	497,752
Pri Gen Elec Cycle Spending	13,400,000	15,728,378	6,051,841	(9,676,537)
All Appropriations	**19,960,112**	**22,760,161**	**13,148,398**	**(9,611,763)**
D210 Total	**19,960,112**	**22,760,161**	**13,148,398**	**(9,611,763)**
D250 Constables				
100 General				
Non Recurring Non Project	-	30,918	-	(30,918)
Operating	4,067,429	4,079,892	3,834,556	(245,336)
All Appropriations	**4,067,429**	**4,110,810**	**3,834,556**	**(276,254)**
D250 Total	**4,067,429**	**4,110,810**	**3,834,556**	**(276,254)**
D360 Recorder				
100 General				
Non Recurring Non Project	89,563	89,563	44,475	(45,088)
Operating	5,283,439	5,360,418	5,483,239	122,821
All Appropriations	**5,373,002**	**5,449,981**	**5,527,714**	**77,733**
236 Recorders Surcharge				
Non Recurring Non Project	-	-	666,825	666,825
Operating	3,740,646	3,740,646	3,740,646	-
All Appropriations	**3,740,646**	**3,740,646**	**4,407,471**	**666,825**
D360 Total	**9,113,648**	**9,190,627**	**9,935,185**	**744,558**
D370 County School Superintendent				
100 General				
Non Recurring Non Project	1,770,548	1,770,548	-	(1,770,548)
Operating	2,825,983	2,858,748	2,841,625	(17,123)
All Appropriations	**4,596,531**	**4,629,296**	**2,841,625**	**(1,787,671)**
669 Small School Service				
Operating	109,551	109,551	109,551	-
All Appropriations	**109,551**	**109,551**	**109,551**	**-**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
715 School Grants				
Non Recurring Non Project	102,538	102,538	373,825	271,287
Operating	14,862,763	14,862,763	15,425,567	562,804
All Appropriations	**14,965,301**	**14,965,301**	**15,799,392**	**834,091**
780 School Transportation				
Operating	600,000	600,000	600,000	-
All Appropriations	**600,000**	**600,000**	**600,000**	**-**
782 School Communication				
Non Recurring Non Project	514,256	514,256	399,283	(114,973)
Operating	491,709	601,709	601,709	-
All Appropriations	**1,005,965**	**1,115,965**	**1,000,992**	**(114,973)**
790 Educational Supplemental Program				
Non Recurring Non Project	305,176	305,176	313,435	8,259
Operating	495,594	495,594	495,594	-
All Appropriations	**800,770**	**800,770**	**809,029**	**8,259**
D370 Total	**22,078,118**	**22,220,883**	**21,160,589**	**(1,060,294)**
D430 Treasurer				
100 General				
Non Recurring Non Project	-	-	-	-
Operating	5,451,403	5,570,866	6,928,779	1,357,913
Treasurer Printing & Postage	559,140	559,140	-	(559,140)
All Appropriations	**6,010,543**	**6,130,006**	**6,928,779**	**798,773**
741 Taxpayer Information				
Operating	125,000	125,000	125,000	-
All Appropriations	**125,000**	**125,000**	**125,000**	**-**
D430 Total	**6,135,543**	**6,255,006**	**7,053,779**	**798,773**
D500 Sheriff				
100 General				
Compliance - Non Recurring	401,000	401,000	401,000	-
Compliance - Operating	23,545,235	23,921,980	24,939,861	1,017,881
Helicopter Purchase	-	-	10,800,000	10,800,000
Mobile Data Computer Refresh	2,800,000	2,800,000	195,892	(2,604,108)
Non Recurring Non Project	250,000	250,000	1,666,021	1,416,021
Operating	109,620,426	123,848,371	125,276,769	1,428,398
All Appropriations	**136,616,661**	**151,221,351**	**163,279,543**	**12,058,192**
203 Sheriff Donations				
Non Recurring Non Project	160,000	1,585,000	100,000	(1,485,000)
Operating	60,000	60,000	60,000	-
All Appropriations	**220,000**	**1,645,000**	**160,000**	**(1,485,000)**
206 Officer Safety Equipment				
Non Recurring Non Project	343,565	343,565	343,565	-
Operating	150,000	150,000	150,000	-
All Appropriations	**493,565**	**493,565**	**493,565**	**-**
212 Sheriff RICO				
Operating	2,500,000	2,500,000	523,651	(1,976,349)
All Appropriations	**2,500,000**	**2,500,000**	**523,651**	**(1,976,349)**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
214 Sheriff Jail Enhancement				
Non Recurring Non Project	2,000,000	2,000,000	2,000,000	-
Operating	1,482,444	1,482,444	1,482,444	-
All Appropriations	**3,482,444**	**3,482,444**	**3,482,444**	**-**
251 Sheriff Grants				
Operating	3,966,165	3,966,165	3,195,139	(771,026)
All Appropriations	**3,966,165**	**3,966,165**	**3,195,139**	**(771,026)**
252 Inmate Services				
Non Recurring Non Project	66,000	66,000	500,000	434,000
Operating	9,960,352	9,960,352	11,002,708	1,042,356
All Appropriations	**10,026,352**	**10,026,352**	**11,502,708**	**1,476,356**
254 Inmate Health Services				
Non Recurring Non Project	369,333	369,333	247,902	(121,431)
Operating	373,000	373,000	382,944	9,944
All Appropriations	**742,333**	**742,333**	**630,846**	**(111,487)**
255 Detention Operations				
Non Recurring Non Project	1,409,783	2,748,032	3,192,127	444,095
Operating	225,644,769	217,416,665	217,872,971	456,306
All Appropriations	**227,054,552**	**220,164,697**	**221,065,098**	**900,401**
258 Sheriff Towing and Impound				
Non Recurring Non Project	100,000	100,000	100,650	650
Operating	142,700	142,700	60,000	(82,700)
All Appropriations	**242,700**	**242,700**	**160,650**	**(82,050)**
D500 Total	**385,344,772**	**394,484,607**	**404,493,644**	**10,009,037**
Total Elected	**624,974,102**	**646,328,636**	**647,998,958**	**1,670,322**
Appointed				
D060 Clerk of the Board				
100 General				
Board Of Equalization Expenses	130,000	130,000	130,000	-
BOS Discretionary Charges	5,000	5,000	5,000	-
Operating	1,294,637	1,325,848	1,332,317	6,469
SIRE Hyland Conversion	163,619	189,071	180,000	(9,071)
All Appropriations	**1,593,256**	**1,649,919**	**1,647,317**	**(2,602)**
D060 Total	**1,593,256**	**1,649,919**	**1,647,317**	**(2,602)**
D150 Emergency Management				
100 General				
Operating	2,941,744	2,969,965	3,160,555	190,590
All Appropriations	**2,941,744**	**2,969,965**	**3,160,555**	**190,590**
207 Palo Verde				
Non Recurring Non Project	29,113	29,113	-	(29,113)
Operating	703,153	703,153	673,954	(29,199)
All Appropriations	**732,266**	**732,266**	**673,954**	**(58,312)**
215 Emergency Management				
Non Recurring Non Project	77,767	163,575	92,335	(71,240)
Operating	987,469	940,671	1,103,871	163,200
All Appropriations	**1,065,236**	**1,104,246**	**1,196,206**	**91,960**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
255 Detention Operations				
Operating	48,941	48,941	48,941	-
All Appropriations	**48,941**	**48,941**	**48,941**	**-**
D150 Total	**4,788,187**	**4,855,418**	**5,079,656**	**224,238**
D180 Finance				
100 General				
Operating	3,577,088	3,665,492	3,669,006	3,514
Single Audit	225,000	225,000	225,000	-
All Appropriations	**3,802,088**	**3,890,492**	**3,894,006**	**3,514**
249 Non-Departmental Grants				
Non Recurring Non Project	2,000,000	2,000,000	2,000,000	-
All Appropriations	**2,000,000**	**2,000,000**	**2,000,000**	**-**
D180 Total	**5,802,088**	**5,890,492**	**5,894,006**	**3,514**
D200 County Manager				
100 General				
Non Recurring Non Project	-	-	250,000	250,000
Operating	4,487,463	4,569,695	4,549,109	(20,586)
All Appropriations	**4,487,463**	**4,569,695**	**4,799,109**	**229,414**
D200 Total	**4,487,463**	**4,569,695**	**4,799,109**	**229,414**
D220 Human Services				
100 General				
Human Services Paratransit Program	-	-	1,270,000	1,270,000
Long Term Care	-	-	201,254	201,254
Non Recurring Non Project	195,608	239,767	-	(239,767)
Operating	2,286,379	2,314,886	2,468,966	154,080
All Appropriations	**2,481,987**	**2,554,653**	**3,940,220**	**1,385,567**
217 CDBG Housing Trust				
Operating	11,350,711	11,350,711	6,716,844	(4,633,867)
All Appropriations	**11,350,711**	**11,350,711**	**6,716,844**	**(4,633,867)**
222 Human Services Grants				
Operating	47,388,803	47,388,803	44,125,089	(3,263,714)
All Appropriations	**47,388,803**	**47,388,803**	**44,125,089**	**(3,263,714)**
D220 Total	**61,221,501**	**61,294,167**	**54,782,153**	**(6,512,014)**
D230 Internal Audit				
100 General				
Election Audit	-	200,000	-	(200,000)
Operating	1,974,332	2,016,488	2,025,215	8,727
Outside Audit Firms	324,000	324,000	324,000	-
All Appropriations	**2,298,332**	**2,540,488**	**2,349,215**	**(191,273)**
D230 Total	**2,298,332**	**2,540,488**	**2,349,215**	**(191,273)**
D260 Correctional Health				
100 General				
Operating	3,750,187	3,779,115	3,781,500	2,385
All Appropriations	**3,750,187**	**3,779,115**	**3,781,500**	**2,385**
255 Detention Operations				
CHS Graves Judgement Operating	3,833,691	3,865,273	2,389,182	(1,476,091)
Iron Mountain Records Projects	63,123	59,581	41,627	(17,954)
Non Recurring Non Project	314,000	346,169	308,000	(38,169)
Operating	62,222,415	63,017,856	65,460,385	2,442,529
All Appropriations	**66,433,229**	**67,288,879**	**68,199,194**	**910,315**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
292 Correctional Health Grants				
CHS Graves Judgement Operating	-	2,096,964	-	(2,096,964)
Operating	-	1,323,526	436,026	(887,500)
All Appropriations	**-**	**3,420,490**	**436,026**	**(2,984,464)**
D260 Total	**70,183,416**	**74,488,484**	**72,416,720**	**(2,071,764)**
D290 Medical Examiner				
100 General				
Laboratory Information Management System	200,000	20,000	-	(20,000)
Medical Examiner Retention	325,000	325,000	325,000	-
Non Recurring Non Project	-	180,000	-	(180,000)
OME Case Management	386,831	290,831	52,221	(238,610)
OME Case Records	64,776	62,039	50,103	(11,936)
Operating	11,472,649	11,698,971	11,627,129	(71,842)
All Appropriations	**12,449,256**	**12,576,841**	**12,054,453**	**(522,388)**
224 Medical Examiner Grants				
Operating	22,000	102,000	55,000	(47,000)
All Appropriations	**22,000**	**102,000**	**55,000**	**(47,000)**
D290 Total	**12,471,256**	**12,678,841**	**12,109,453**	**(569,388)**
D300 Parks and Recreation				
100 General				
Non Recurring Non Project	30,000	40,000	-	(40,000)
Operating	875,887	878,730	878,891	161
Parks Restrooms Upgrades	10,000	60,000	40,000	(20,000)
All Appropriations	**915,887**	**978,730**	**918,891**	**(59,839)**
225 Spur Cross Ranch Conservation				
Non Recurring Non Project	250,000	250,000	25,000	(225,000)
Operating	279,125	279,125	294,955	15,830
All Appropriations	**529,125**	**529,125**	**319,955**	**(209,170)**
230 Parks and Recreation Grants				
Operating	40,000	80,000	-	(80,000)
All Appropriations	**40,000**	**80,000**	**-**	**(80,000)**
239 Parks Souvenir				
Operating	396,183	396,183	396,183	-
All Appropriations	**396,183**	**396,183**	**396,183**	**-**
240 Lake Pleasant Recreation Services				
Non Recurring Non Project	708,000	708,000	715,000	7,000
Operating	3,284,085	3,284,085	3,284,085	-
All Appropriations	**3,992,085**	**3,992,085**	**3,999,085**	**7,000**
241 Parks Enhancement				
Non Recurring Non Project	1,705,440	1,705,440	1,454,670	(250,770)
Operating	5,852,602	5,852,602	5,852,602	-
All Appropriations	**7,558,042**	**7,558,042**	**7,307,272**	**(250,770)**
243 Parks Donations				
Daisy Mountain And Trails	160,000	160,000	135,000	(25,000)
Operating	25,404	25,404	25,404	-
All Appropriations	**185,404**	**185,404**	**160,404**	**(25,000)**
D300 Total	**13,616,726**	**13,719,569**	**13,101,790**	**(617,779)**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
D310 Human Resources				
100 General				
Human Resources System Ops	2,953,486	2,953,486	2,996,320	42,834
Operating	5,173,885	5,283,105	7,700,393	2,417,288
Tuition Reimbursement	1,000,000	1,000,000	1,000,000	-
All Appropriations	**9,127,371**	**9,236,591**	**11,696,713**	**2,460,122**
685 Benefits Trust				
Operating	170,230,687	170,230,687	170,230,687	-
All Appropriations	**170,230,687**	**170,230,687**	**170,230,687**	**-**
686 Benefits Trust-Agency				
Operating	14,959,815	14,959,815	14,959,815	-
All Appropriations	**14,959,815**	**14,959,815**	**14,959,815**	**-**
D310 Total	**194,317,873**	**194,427,093**	**196,887,215**	**2,460,122**
D340 Public Fiduciary				
100 General				
Operating	4,012,202	4,081,104	4,120,236	39,132
All Appropriations	**4,012,202**	**4,081,104**	**4,120,236**	**39,132**
D340 Total	**4,012,202**	**4,081,104**	**4,120,236**	**39,132**
D410 Enterprise Technology				
100 General				
Cyber Security - Major Maint	349,105	314,240	2,018,391	1,704,151
Cyber Security Nrnp	597,836	576,657	221,595	(355,062)
Desktop-Laptop Replacement	105,024	87,875	10,713,056	10,625,181
Enterprise Data Networking	11,363,844	8,975,871	6,558,269	(2,417,602)
Entprise Data Cntr Systems	2,434,004	2,432,959	8,914,940	6,481,981
Information Technology Maintenance Operating	19,067,470	19,067,470	21,247,444	2,179,974
Microsoft Active Directory	1,066,929	1,067,186	1,930,193	863,007
Non Recurring Non Project	-	-	1,500,000	1,500,000
Operating	11,782,528	12,125,499	12,388,992	263,493
All Appropriations	**46,766,740**	**44,647,757**	**65,492,880**	**20,845,123**
255 Detention Operations				
Desktop-Laptop Replacement	-	-	1,017,780	1,017,780
Operating	1,008,092	1,028,953	1,044,818	15,865
All Appropriations	**1,008,092**	**1,028,953**	**2,062,598**	**1,033,645**
681 Telecommunications				
Non Recurring Non Project	190,583	164,042	309,297	145,255
Operating	26,717,258	26,717,258	27,972,613	1,255,355
All Appropriations	**26,907,841**	**26,881,300**	**28,281,910**	**1,400,610**
D410 Total	**74,682,673**	**72,558,010**	**95,837,388**	**23,279,378**
D420 Integrated Crim Justice Info				
255 Detention Operations				
Non Recurring Non Project	1,157,000	1,157,000	-	(1,157,000)
Operating	1,719,513	1,741,707	1,694,956	(46,751)
All Appropriations	**2,876,513**	**2,898,707**	**1,694,956**	**(1,203,751)**
D420 Total	**2,876,513**	**2,898,707**	**1,694,956**	**(1,203,751)**
D440 Planning and Development				
100 General				
Operating	968,232	1,168,232	1,268,462	100,230
All Appropriations	**968,232**	**1,168,232**	**1,268,462**	**100,230**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
226 Planning and Development Fees				
Non Recurring Non Project	1,641,724	2,041,724	2,299,601	257,877
Operating	9,700,801	9,700,801	9,994,296	293,495
All Appropriations	**11,342,525**	**11,742,525**	**12,293,897**	**551,372**
D440 Total	**12,310,757**	**12,910,757**	**13,562,359**	**651,602**
D470 Non Departmental				
100 General				
Compliance - Non Recurring	964,588	2,280,121	937,373	(1,342,748)
Compliance - Operating	5,023,124	5,023,124	5,023,124	-
Non Recurring Non Project	160,685,065	161,074,227	174,613,971	13,539,744
Operating	566,902,937	540,491,121	635,887,813	95,396,692
All Appropriations	**733,575,714**	**708,868,593**	**816,462,281**	**107,593,688**
210 Waste Management				
Non Recurring Non Project	534,236	554,561	559,061	4,500
All Appropriations	**534,236**	**554,561**	**559,061**	**4,500**
249 Non-Departmental Grants				
Non Recurring Non Project	3,200,000	8,625,109	56,265,900	47,640,791
Operating	1,988,000	1,627,862	2,365,385	737,523
All Appropriations	**5,188,000**	**10,252,971**	**58,631,285**	**48,378,314**
255 Detention Operations				
CHS Graves Judgment Non Recurring	80,175	361,172	202,853	(158,319)
Non Recurring Non Project	5,915,953	4,268,080	7,485,497	3,217,417
Operating	13,124,754	7,590,523	23,629,296	16,038,773
All Appropriations	**19,120,882**	**12,219,775**	**31,317,646**	**19,097,871**
320 County Improvement Debt				
Non Recurring Non Project	6,688,418	6,688,418	6,683,975	(4,443)
Operating	17,749,000	17,749,000	17,746,750	(2,250)
All Appropriations	**24,437,418**	**24,437,418**	**24,430,725**	**(6,693)**
321 County Improvement Debt 2				
Desktop-Laptop Replacement	1,474,052	1,474,052	515,853	(958,199)
VM Ware Non-Recurring	322,894	322,894	322,894	-
All Appropriations	**1,796,946**	**1,796,946**	**838,747**	**(958,199)**
422 Intergovernmental Capital Projects				
Vulture Mountain	93,292	109,806	-	(109,806)
All Appropriations	**93,292**	**109,806**	**-**	**(109,806)**
440 County Improvement Cop Series 2015				
Computer Aided Mass Appraisal	4,442,000	4,442,000	3,978,765	(463,235)
Enterprise Res Planning System	543,110	543,110	458,261	(84,849)
Jail Mgmt Information System	9,364,950	9,364,950	4,726,762	(4,638,188)
Non Recurring Non Project	1,000,000	1,000,000	-	(1,000,000)
Radio System	28,090,378	25,973,650	13,973,650	(12,000,000)
All Appropriations	**43,440,438**	**41,323,710**	**23,137,438**	**(18,186,272)**
441 County Improvement 441 Cop Series 2016				
301 - Administration Building Renovation	-	-	12,300,000	12,300,000
Madison Street Jail Adaptation Phase	35,000,000	56,000,000	30,226,715	(25,773,285)
All Appropriations	**35,000,000**	**56,000,000**	**42,526,715**	**(13,473,285)**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
442 County Improvement Cop Series 2020				
East Valley Animal Care and Control Facility	-	-	4,376,921	4,376,921
MCSO Substation at Avondale Campus	-	-	21,000,000	21,000,000
Non Recurring Non Project	-	-	1,000,000	1,000,000
Southeast Regional Justice Center at Mesa	-	-	4,000,000	4,000,000
All Appropriations	**-**	**-**	**30,376,921**	**30,376,921**
445 General Fund County Improvements				
Adobe Dam - Compound Pump Station	150,000	150,000	139,018	(10,982)
Adult Probation Black Canyon	2,516,062	2,265,906	-	(2,265,906)
Adult Probation Southport	3,331,186	2,292,573	1,736,837	(555,736)
Animal Care Expansion Durango	4,408,000	115,000	-	(115,000)
Automatic Entry Gates	160,000	160,000	239,588	79,588
Buckeye Hills Range Electric	1,336,000	1,336,000	779,329	(556,671)
Cave Creek - Shaded Park Host Sites	80,000	80,000	120,000	40,000
East Court Improvements	1,467,326	425,093	-	(425,093)
East Valley Animal Care and Control Facility	-	1,076,921	-	(1,076,921)
Entry Station and Maintenance Buildings	-	-	60,000	60,000
Equipment Services - Fuel Stations	3,000,000	1,591,000	4,077,695	2,486,695
Equipment Services - Fuel Stations Mesa	277,000	686,000	98,217	(587,783)
Estrella - Parking Lot Repairs and Curbs	425,000	425,000	-	(425,000)
Estrella Ramada Renovations	550,000	550,000	175,000	(375,000)
Estrella - Replace and Upgrade Electric System	200,000	200,000	-	(200,000)
Estrella - Shaded Host Sites	150,000	150,000	60,000	(90,000)
Estrella Water System Replacement	300,000	300,000	-	(300,000)
Hassayampa	264,000	387,741	163,466	(224,275)
Hassayampa - Visitor Center Renovations	125,000	125,000	198,200	73,200
Host Sites	-	-	240,000	240,000
Lake Boundary Fencing	468,400	455,411	440,623	(14,788)
Lake Playground at Discovery Center	597,388	600,000	-	(600,000)
Lake Pleasant - Boat Ramp Upgrades	183,000	183,000	180,948	(2,052)
Lake Pleasant - Campsite Repairs and Renovations	50,000	50,000	1,400,000	1,350,000
Lake Pleasant - Water Storage Tank Upgrades	171,000	171,000	517,114	346,114
Lake Ramada Renovations	5,327	5,327	115,000	109,673
Maricopa County Fuel Stations	-	-	1,500,000	1,500,000
Maricopa Regional Trail System	396,038	405,091	478,040	72,949
McDowell Restroom at Four Peaks	517,251	509,350	-	(509,350)
McDowell - Shaded Host Sites	200,000	200,000	60,000	(140,000)
Nav Aide Boathouse Construction	612,468	912,468	13,768	(898,700)
Non Recurring Non Project	20,088,418	20,088,418	71,967,372	51,878,954
Parks Restroom Upgrades	-	-	60,000	60,000
Project Reserve	-	-	547,923	547,923
Purchase of North Parcel APN 139-49-001Y	-	931,000	-	(931,000)
Purchase of South Parcel APN 139-49-001M	-	385,900	-	(385,900)
Reserve	-	-	-	-
San Tan Mtn Park Improvement	2,200,000	2,200,000	2,085,652	(114,348)
Southeast Regional Justice Center at Mesa	3,100,000	2,100,000	-	(2,100,000)
Superior Court Central Building	1,500,000	1,300,000	5,333,208	4,033,208
Superior Court Central Building 12th Floor	-	-	7,400,000	7,400,000
Superior Court - Grand Jury at West Courts	3,358,000	1,858,000	3,011,547	1,153,547

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
Trail Construction	-	-	136,944	136,944
Usery - Electrical and Lighting Upgrades	670,000	670,000	548,624	(121,376)
Vulture Day-Use Campground Construction	342,000	342,000	217,000	(125,000)
Vulture Day-Use Design/Engineering	375,000	375,000	375,000	-
Vulture Mountain	82,014	58,914	500,000	441,086
White Tank - Area 4 Renovations	354,000	354,000	354,000	-
White Tank Willow Campground Improvements	548,966	548,966	142,411	(406,555)
All Appropriations	**54,558,844**	**47,020,079**	**105,472,524**	**58,452,445**
455 Detention Capital Projects				
Intake Transfer Release Jail	101,174,542	82,000,000	31,903,673	(50,096,327)
Non Recurring Non Project	3,234,574	3,234,574	4,785,575	1,551,001
All Appropriations	**104,409,116**	**85,234,574**	**36,689,248**	**(48,545,326)**
460 Technology Capital Improvement				
Enterprise Res Planning System	-	-	3,828,489	3,828,489
Infrastructure Refresh Ph II	8,381,674	7,284,071	6,053,436	(1,230,635)
Non Recurring Non Project	8,873,972	8,873,972	11,491,953	2,617,981
Project Reserve	1,700,000	1,700,000	-	(1,700,000)
Public Safety Radio Refresh	8,993,754	8,993,754	7,873,750	(1,120,004)
Treasurer Tech System Upgrade	8,741,376	8,741,376	8,104,499	(636,877)
ULTIS Project Reserve	-	-	982,005	982,005
All Appropriations	**36,690,776**	**35,593,173**	**38,334,132**	**2,740,959**
461 Detention Technology Capital Improvement				
Non Recurring Non Project	501,637	501,637	-	(501,637)
All Appropriations	**501,637**	**501,637**	**-**	**(501,637)**
D470 Total	**1,059,347,299**	**1,023,913,243**	**1,208,776,723**	**184,863,480**
D490 Budget				
100 General				
Non Recurring Non Project	149,152	149,152	-	(149,152)
Operating	1,657,772	1,690,669	1,693,747	3,078
All Appropriations	**1,806,924**	**1,839,821**	**1,693,747**	**(146,074)**
D490 Total	**1,806,924**	**1,839,821**	**1,693,747**	**(146,074)**
D520 Public Defender				
100 General				
Operating	45,679,071	45,406,363	45,051,795	(354,568)
All Appropriations	**45,679,071**	**45,406,363**	**45,051,795**	**(354,568)**
209 Public Defender Training				
Non Recurring Non Project	148,950	148,950	114,286	(34,664)
Operating	235,540	235,540	235,540	-
All Appropriations	**384,490**	**384,490**	**349,826**	**(34,664)**
233 Public Defender Grants				
Operating	181,924	198,515	198,515	-
All Appropriations	**181,924**	**198,515**	**198,515**	**-**
262 Public Defender Fill the Gap				
Operating	809,552	875,914	875,914	-
PDS Case Management System	201,743	201,743	128,893	(72,850)
All Appropriations	**1,011,295**	**1,077,657**	**1,004,807**	**(72,850)**
D520 Total	**47,256,780**	**47,067,025**	**46,604,943**	**(462,082)**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
D540 Legal Defender				
100 General				
Operating	14,427,177	14,785,702	14,337,154	(448,548)
All Appropriations	**14,427,177**	**14,785,702**	**14,337,154**	**(448,548)**
209 Public Defender Training				
Non Recurring Non Project	75,891	75,891	24,327	(51,564)
Operating	44,339	44,339	44,339	-
All Appropriations	**120,230**	**120,230**	**68,666**	**(51,564)**
263 Legal Defender Fill the Gap				
Operating	66,362	-	-	-
All Appropriations	**66,362**	**-**	**-**	**-**
D540 Total	**14,613,769**	**14,905,932**	**14,405,820**	**(500,112)**
D550 Legal Advocate				
100 General				
Operating	13,822,987	14,113,725	14,382,611	268,886
All Appropriations	**13,822,987**	**14,113,725**	**14,382,611**	**268,886**
209 Public Defender Training				
Non Recurring Non Project	17,774	17,774	8,049	(9,725)
Operating	16,099	16,099	16,099	-
All Appropriations	**33,873**	**33,873**	**24,148**	**(9,725)**
D550 Total	**13,856,860**	**14,147,598**	**14,406,759**	**259,161**
D560 Public Defense Services				
100 General				
Capital Post Conviction Relief Backlog	2,521,921	2,734,205	1,838,526	(895,679)
Operating	48,728,124	49,891,844	50,207,352	315,508
All Appropriations	**51,250,045**	**52,626,049**	**52,045,878**	**(580,171)**
D560 Total	**51,250,045**	**52,626,049**	**52,045,878**	**(580,171)**
D570 Public Advocate				
100 General				
Non Recurring Non Project	-	-	107,628	107,628
Operating	8,891,090	9,080,179	10,025,288	945,109
All Appropriations	**8,891,090**	**9,080,179**	**10,132,916**	**1,052,737**
D570 Total	**8,891,090**	**9,080,179**	**10,132,916**	**1,052,737**
D640 Transportation				
100 General				
Operating	111,672	111,672	111,672	-
All Appropriations	**111,672**	**111,672**	**111,672**	**-**
223 Transportation Grants				
Non Recurring Non Project	928,673	928,673	1,355,396	426,723
All Appropriations	**928,673**	**928,673**	**1,355,396**	**426,723**
232 Transportation Operations				
Non Recurring Non Project	72,961,179	73,361,887	65,748,378	(7,613,509)
Operating	75,622,057	75,622,057	85,431,376	9,809,319
All Appropriations	**148,583,236**	**148,983,944**	**151,179,754**	**2,195,810**
234 Transportation Capital Project				
Capacity	24,501,000	24,501,000	15,100,000	(9,401,000)
Dust Mitigation	4,351,500	4,351,500	8,621,000	4,269,500
MAG ALCP Projects	27,938,000	27,938,000	40,748,000	12,810,000
System Preservation and Reconstruction	22,382,000	21,981,292	4,553,500	(17,427,792)

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
Transportation System Management	44,724,933	44,724,933	44,368,778	(356,155)
All Appropriations	**123,897,433**	**123,496,725**	**113,391,278**	**(10,105,447)**
900 Eliminations				
Non Recurring Non Project	(70,008,000)	(70,008,000)	(56,094,680)	13,913,320
All Appropriations	**(70,008,000)**	**(70,008,000)**	**(56,094,680)**	**13,913,320**
D640 Total	**203,513,014**	**203,513,014**	**209,943,420**	**6,430,406**
D700 Facilities Management				
100 General				
East Court Elevator Renovations	3,000,000	-	-	-
Elevator Renovations	-	2,651,462	4,522,525	1,871,063
Facilities Major Maintenance Operating	7,877,906	7,877,906	7,877,906	-
Non Recurring Non Project	8,532	17,352	150,931	133,579
Operating	36,182,572	36,434,093	37,466,712	1,032,619
All Appropriations	**47,069,010**	**46,980,813**	**50,018,074**	**3,037,261**
255 Detention Operations				
Facilities Major Maintenance Operating	6,726,998	6,726,998	6,726,998	-
Operating	19,431,640	19,480,576	20,741,531	1,260,955
All Appropriations	**26,158,638**	**26,207,574**	**27,468,529**	**1,260,955**
D700 Total	**73,227,648**	**73,188,387**	**77,486,603**	**4,298,216**
D730 Procurement Services				
100 General				
Operating	2,563,192	2,619,702	2,610,313	(9,389)
All Appropriations	**2,563,192**	**2,619,702**	**2,610,313**	**(9,389)**
D730 Total	**2,563,192**	**2,619,702**	**2,610,313**	**(9,389)**
D740 Equipment Services				
100 General				
Non Recurring Non Project	2,617,045	2,617,045	-	(2,617,045)
Operating	4,634,400	4,634,400	4,634,400	-
All Appropriations	**7,251,445**	**7,251,445**	**4,634,400**	**(2,617,045)**
255 Detention Operations				
Non Recurring Non Project	517,250	517,250	-	(517,250)
Operating	1,050,000	1,050,000	1,050,000	-
All Appropriations	**1,567,250**	**1,567,250**	**1,050,000**	**(517,250)**
654 Equipment Services				
Non Recurring Non Project	894,991	894,991	811,591	(83,400)
Operating	16,976,629	16,976,629	17,250,095	273,466
All Appropriations	**17,871,620**	**17,871,620**	**18,061,686**	**190,066**
D740 Total	**26,690,315**	**26,690,315**	**23,746,086**	**(2,944,229)**
D750 Risk Management				
675 Risk Management				
Operating	34,982,750	34,982,750	35,338,973	356,223
All Appropriations	**34,982,750**	**34,982,750**	**35,338,973**	**356,223**
D750 Total	**34,982,750**	**34,982,750**	**35,338,973**	**356,223**
D780 Real Estate				
100 General				
Operating	-	-	-	-
All Appropriations	-	-	-	-

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
D790 Animal Care and Control				
100 General				
Non Recurring Non Project	-	-	155,000	155,000
Operating	758,954	758,954	911,360	152,406
All Appropriations	**758,954**	**758,954**	**1,066,360**	**307,406**
572 Animal Control License/Shelter				
Non Recurring Non Project	78,000	78,000	90,000	12,000
Operating	12,780,653	12,780,653	15,985,583	3,204,930
All Appropriations	**12,858,653**	**12,858,653**	**16,075,583**	**3,216,930**
573 Animal Control Grants				
Non Recurring Non Project	-	86,600	437,600	351,000
All Appropriations	**-**	**86,600**	**437,600**	**351,000**
574 Animal Control Field Operations				
Non Recurring Non Project	500,000	486,071	638,520	152,449
Operating	3,753,542	3,753,542	-	(3,753,542)
All Appropriations	**4,253,542**	**4,239,613**	**638,520**	**(3,601,093)**
D790 Total	**17,871,149**	**17,943,820**	**18,218,063**	**274,243**
D850 Air Quality				
100 General				
Air Qual Monitoring Equip Oper	308,080	308,080	308,080	-
Operating	810,957	810,957	810,957	-
All Appropriations	**1,119,037**	**1,119,037**	**1,119,037**	**-**
503 Air Quality Grants				
Operating	5,141,530	5,141,530	5,085,690	(55,840)
All Appropriations	**5,141,530**	**5,141,530**	**5,085,690**	**(55,840)**
504 Air Quality Fees				
Non Recurring Non Project	5,315,292	5,315,292	6,961,787	1,646,495
Operating	12,062,865	12,062,865	12,135,000	72,135
All Appropriations	**17,378,157**	**17,378,157**	**19,096,787**	**1,718,630**
D850 Total	**23,638,724**	**23,638,724**	**25,301,514**	**1,662,790**
D860 Public Health				
100 General				
Hepatitis A Vaccinations	-	-	1,693,222	1,693,222
Non Recurring Non Project	237,775	237,775	-	(237,775)
Operating	12,676,677	12,930,157	12,843,651	(86,506)
All Appropriations	**12,914,452**	**13,167,932**	**14,536,873**	**1,368,941**
265 Public Health Fees				
Non Recurring Non Project	593,300	593,300	1,690,000	1,096,700
Operating	8,333,211	8,333,211	8,010,963	(322,248)
All Appropriations	**8,926,511**	**8,926,511**	**9,700,963**	**774,452**
532 Public Health Grants				
Non Recurring Non Project	285,000	285,000	500,000	215,000
Operating	39,930,278	39,930,278	35,771,166	(4,159,112)
All Appropriations	**40,215,278**	**40,215,278**	**36,271,166**	**(3,944,112)**
D860 Total	**62,056,241**	**62,309,721**	**60,509,002**	**(1,800,719)**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
D860 Public Health				
100 General				
Hepatitis A Vaccinations	-	-	1,693,222	1,693,222
Non Recurring Non Project	237,775	237,775	-	(237,775)
Operating	12,676,677	12,930,157	12,843,651	(86,506)
All Appropriations	**12,914,452**	**13,167,932**	**14,536,873**	**1,368,941**
265 Public Health Fees				
Non Recurring Non Project	593,300	593,300	1,690,000	1,096,700
Operating	8,333,211	8,333,211	8,010,963	(322,248)
All Appropriations	**8,926,511**	**8,926,511**	**9,700,963**	**774,452**
532 Public Health Grants				
Non Recurring Non Project	285,000	285,000	500,000	215,000
Operating	39,930,278	39,930,278	35,771,166	(4,159,112)
All Appropriations	**40,215,278**	**40,215,278**	**36,271,166**	**(3,944,112)**
D860 Total	**62,056,241**	**62,309,721**	**60,509,002**	**(1,800,719)**
D880 Environmental Services				
100 General				
Non Recurring Non Project	-	-	100,003	100,003
Operating	9,390,370	9,478,560	9,465,411	(13,149)
Vector Control Foggers	75,000	75,000	75,000	-
All Appropriations	**9,465,370**	**9,553,560**	**9,640,414**	**86,854**
290 Waste Tire				
Non Recurring Non Project	-	870,000	-	(870,000)
Operating	4,952,726	4,952,726	5,825,000	872,274
All Appropriations	**4,952,726**	**5,822,726**	**5,825,000**	**2,274**
505 Environmental Services Grants				
Operating	67,198	70,198	67,198	(3,000)
All Appropriations	**67,198**	**70,198**	**67,198**	**(3,000)**
506 Environmental Services Environmental Health				
Non Recurring Non Project	1,120,610	1,590,610	2,117,426	526,816
Operating	20,402,544	20,902,544	21,001,748	99,204
All Appropriations	**21,523,154**	**22,493,154**	**23,119,174**	**626,020**
D880 Total	**36,008,448**	**37,939,638**	**38,651,786**	**712,148**
D930 Deputy County Manager 930				
226 Planning and Development Fees				
Operating	-	-	-	-
All Appropriations	**-**	**-**	**-**	**-**
D940 Assistant County Manager 940				
100 General				
Operating	711,482	728,921	735,995	7,074
All Appropriations	**711,482**	**728,921**	**735,995**	**7,074**
D940 Total	**711,482**	**728,921**	**735,995**	**7,074**
D950 Assistant County Manager 950				
100 General				
Non Recurring Non Project	374,044	413,379	-	(413,379)
Operating	329,309	330,974	414,216	83,242
All Appropriations	**703,353**	**744,353**	**414,216**	**(330,137)**

Appropriated Expenditures and Other Uses by Department, Fund and Appropriation Unit Group continued

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
249 Non-Departmental Grants				
Operating	-	1,619,799	1,619,799	-
All Appropriations	**-**	**1,619,799**	**1,619,799**	**-**
255 Detention Operations				
Operating	433,205	441,446	-	(441,446)
All Appropriations	**433,205**	**441,446**	**-**	**(441,446)**
532 Public Health Grants				
Operating	10,609,991	10,609,991	13,193,936	2,583,945
All Appropriations	**10,609,991**	**10,609,991**	**13,193,936**	**2,583,945**
D950 Total	**11,746,549**	**13,415,589**	**15,227,951**	**1,812,362**
Total Appointed	**2,154,694,522**	**2,129,113,172**	**2,340,118,065**	**211,004,893**
Eliminations				
D980 Eliminations County				
900 Eliminations				
Non Recurring Non Project	(166,943,699)	(171,846,177)	(231,284,477)	(59,438,300)
Operating	(476,647,054)	(465,026,600)	(517,327,504)	(52,300,904)
All Appropriations	**(643,590,753)**	**(636,872,777)**	**(748,611,981)**	**(111,739,204)**
D980 Total	**(643,590,753)**	**(636,872,777)**	**(748,611,981)**	**(111,739,204)**
Total Eliminations	**(643,590,753)**	**(636,872,777)**	**(748,611,981)**	**(111,739,204)**
Total Maricopa County	**2,457,317,735**	**2,467,566,223**	**2,573,762,798**	**106,196,575**

Consolidated Expenditures and Other Uses by Fund Type / Department

All Funds	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Adult Probation	105,473,303	112,501,006	118,409,525	118,107,280	118,092,784	(316,741)	-0.27%
Air Quality	17,820,764	23,638,724	23,638,724	21,930,565	25,301,514	1,662,790	7.03%
Animal Care and Control	14,722,059	17,871,149	17,943,820	15,736,887	18,218,063	274,243	1.53%
Assessor	24,164,617	25,219,138	25,692,638	25,191,947	25,941,695	249,057	0.97%
Assistant County Manager 940	649,230	711,482	728,921	650,315	735,995	7,074	0.97%
Assistant County Manager 950	1,840,041	11,746,549	13,415,589	10,333,405	15,227,951	1,812,362	13.51%
Board of Supervisors Dist 1	370,832	420,994	428,388	426,006	429,164	776	0.18%
Board of Supervisors Dist 2	385,827	420,994	428,388	427,404	429,164	776	0.18%
Board of Supervisors Dist 3	353,692	420,994	428,388	423,778	429,164	776	0.18%
Board of Supervisors Dist 4	363,740	420,994	428,388	423,108	429,164	776	0.18%
Board of Supervisors Dist 5	382,395	420,994	428,388	428,388	429,164	776	0.18%
Budget	1,679,877	1,806,924	1,839,821	1,564,413	1,693,747	(146,074)	-7.94%
Call Center	1,219,692	1,609,286	1,628,282	1,604,678	1,640,324	12,042	0.74%
Clerk of the Board	1,367,689	1,593,256	1,649,919	1,457,848	1,647,317	(2,602)	-0.16%
Clerk of the Superior Court	42,917,034	44,453,139	49,082,426	46,725,275	47,780,850	(1,301,576)	-2.65%
Constables	3,235,390	4,067,429	4,110,810	3,947,791	3,834,556	(276,254)	-6.72%
Correctional Health	68,866,605	70,183,416	73,888,484	70,605,488	72,416,720	(1,471,764)	-1.99%
County Attorney	102,193,446	104,887,947	108,806,256	106,540,973	110,864,118	2,057,862	1.89%
County Manager	3,257,259	4,487,463	4,569,695	4,375,740	4,799,109	229,414	5.02%
County School Superintendent	28,846,665	22,078,118	22,220,883	21,454,675	21,160,589	(1,060,294)	-4.77%
Deputy County Manager 930	(15)	-	-	-	-	-	N/A
Elections	10,664,992	19,960,112	22,760,161	21,425,467	13,148,398	(9,611,763)	-42.23%
Eliminations County	(748,368,267)	(643,590,753)	(637,010,106)	(614,241,526)	(748,611,981)	(111,601,875)	17.52%
Emergency Management	4,369,197	4,788,187	4,855,418	4,595,652	5,079,656	224,238	4.62%
Employee Benefits and Health	175,689,221	-	-	-	-	-	N/A
Enterprise Technology	62,956,384	74,682,673	72,558,010	64,655,259	95,837,388	23,279,378	32.08%
Environmental Services	25,075,017	36,008,448	38,239,638	37,232,786	38,651,786	412,148	1.08%
Equipment Services	22,659,528	26,690,315	26,690,315	25,607,894	23,746,086	(2,944,229)	-11.03%
Facilities Management	65,980,754	73,227,648	73,188,387	66,492,240	77,486,603	4,298,216	5.87%
Finance	5,361,372	5,802,088	5,890,492	5,740,114	5,894,006	3,514	0.06%
Human Resources	7,507,883	194,317,873	194,427,093	193,190,791	196,887,215	2,460,122	1.27%
Human Services	49,840,709	61,221,501	62,736,767	59,239,890	54,782,153	(7,954,614)	-12.68%
Integrated Crim Justice Info	1,624,793	2,876,513	2,898,707	2,604,401	1,694,956	(1,203,751)	-41.53%
Internal Audit	2,004,921	2,298,332	2,540,488	2,270,282	2,349,215	(191,273)	-7.53%
Justice Courts	25,407,841	28,608,576	29,013,141	27,909,087	28,530,200	(482,941)	-1.66%
Juvenile Probation	59,323,960	62,196,828	64,050,954	63,632,727	66,834,170	2,783,216	4.35%
Legal Advocate	13,397,085	13,856,860	14,147,598	13,902,825	14,406,759	259,161	1.83%
Legal Defender	14,074,016	14,613,769	14,905,932	14,440,784	14,405,820	(500,112)	-3.36%
Medical Examiner	11,716,733	12,471,256	12,678,841	12,301,370	12,109,453	(569,388)	-4.49%
Non Departmental	1,041,082,620	1,059,347,299	1,021,405,288	857,846,729	1,208,776,723	187,371,435	18.34%
Parks and Recreation	10,598,749	13,616,726	13,779,569	12,256,598	13,101,790	(677,779)	-4.92%
Planning and Development	11,316,012	12,310,757	12,910,757	12,049,586	13,562,359	651,602	5.05%
Procurement Services	2,438,781	2,563,192	2,619,702	2,330,517	2,610,313	(9,389)	-0.36%
Public Advocate	8,755,967	8,891,090	9,080,179	8,996,254	10,132,916	1,052,737	11.59%
Public Defender	44,362,855	47,256,780	47,067,025	46,168,010	46,604,943	(462,082)	-0.98%
Public Defense Services	47,123,580	51,250,045	52,626,049	49,962,463	52,045,878	(580,171)	-1.10%
Public Fiduciary	3,813,780	4,012,202	4,081,104	4,081,104	4,120,236	39,132	0.96%

Consolidated Expenditures and Other Uses by Fund Type / Department continued

All Funds	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Public Health	60,664,989	62,056,241	62,982,405	59,068,675	60,509,002	(2,473,403)	-3.93%
Recorder	9,484,072	9,113,648	9,190,627	9,073,779	9,935,185	744,558	8.10%
Risk Management	32,889,658	34,982,750	34,982,750	34,731,984	35,338,973	356,223	1.02%
Sheriff	359,489,546	385,344,772	395,234,607	374,696,965	404,493,644	9,259,037	2.34%
Superior Court	106,060,076	117,933,454	117,523,572	113,970,080	120,800,602	3,277,030	2.79%
Transportation	170,653,238	203,513,014	203,513,014	153,494,814	209,943,420	6,430,406	3.16%
Treasurer	5,877,029	6,135,543	6,255,006	6,220,844	7,053,779	798,773	12.77%
Waste Resources and Recycling	9,861,707	-	-	-	-	-	N/A
All Departments	**2,153,868,940**	**2,457,317,735**	**2,467,591,223**	**2,198,304,409**	**2,573,762,798**	**106,171,575**	**4.30%**

General Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Adult Probation	55,637,054	59,970,769	64,577,256	64,418,274	63,734,729	(842,527)	-1.30%
Air Quality	1,119,038	1,119,037	1,119,037	1,119,037	1,119,037	-	0.00%
Animal Care and Control	758,954	758,954	758,954	758,954	1,066,360	307,406	40.50%
Assessor	24,164,617	25,219,138	25,692,638	25,191,947	25,941,695	249,057	0.97%
Assistant County Manager 940	649,230	711,482	728,921	650,315	735,995	7,074	0.97%
Assistant County Manager 950	1,379,755	703,353	744,353	383,658	414,216	(330,137)	-44.35%
Board of Supervisors Dist 1	370,832	420,994	428,388	426,006	429,164	776	0.18%
Board of Supervisors Dist 2	385,827	420,994	428,388	427,404	429,164	776	0.18%
Board of Supervisors Dist 3	353,692	420,994	428,388	423,778	429,164	776	0.18%
Board of Supervisors Dist 4	363,740	420,994	428,388	423,108	429,164	776	0.18%
Board of Supervisors Dist 5	382,395	420,994	428,388	428,388	429,164	776	0.18%
Budget	1,679,877	1,806,924	1,839,821	1,564,413	1,693,747	(146,074)	-7.94%
Call Center	1,219,692	1,609,286	1,628,282	1,604,678	1,640,324	12,042	0.74%
Clerk of the Board	1,367,689	1,593,256	1,649,919	1,457,848	1,647,317	(2,602)	-0.16%
Clerk of the Superior Court	35,868,028	35,912,872	36,900,797	35,645,244	36,366,917	(533,880)	-1.45%
Constables	3,235,390	4,067,429	4,110,810	3,947,791	3,834,556	(276,254)	-6.72%
Correctional Health	2,831,130	3,750,187	3,179,115	3,103,963	3,781,500	602,385	18.95%
County Attorney	89,037,298	92,211,382	94,591,112	93,314,896	99,064,678	4,473,566	4.73%
County Manager	3,257,259	4,487,463	4,569,695	4,375,740	4,799,109	229,414	5.02%
County School Superintendent	2,708,099	4,596,531	4,629,296	4,629,296	2,841,625	(1,787,671)	-38.62%
Elections	10,664,992	19,960,112	22,760,161	21,425,467	13,148,398	(9,611,763)	-42.23%
Emergency Management	2,659,925	2,941,744	2,969,965	2,819,715	3,160,555	190,590	6.42%
Employee Benefits and Health	106,424	-	-	-	-	-	N/A
Enterprise Technology	37,763,379	46,766,740	44,647,757	37,054,152	65,492,880	20,845,123	46.69%
Environmental Services	4,496,812	9,465,370	9,853,560	9,417,405	9,640,414	(213,146)	-2.16%
Equipment Services	4,933,669	7,251,445	7,251,445	7,251,445	4,634,400	(2,617,045)	-36.09%
Facilities Management	42,269,408	47,069,010	46,980,813	43,007,105	50,018,074	3,037,261	6.46%
Finance	3,605,282	3,802,088	3,890,492	3,815,827	3,894,006	3,514	0.09%
Human Resources	7,507,883	9,127,371	9,236,591	8,238,122	11,696,713	2,460,122	26.63%
Human Services	2,346,789	2,481,987	3,997,253	2,413,351	3,940,220	(57,033)	-1.43%
Internal Audit	2,004,921	2,298,332	2,540,488	2,270,282	2,349,215	(191,273)	-7.53%
Justice Courts	18,336,941	19,765,976	20,170,541	20,166,627	20,387,600	217,059	1.08%
Juvenile Probation	18,009,738	19,337,799	20,687,356	20,360,917	20,251,779	(435,577)	-2.11%
Legal Advocate	13,383,526	13,822,987	14,113,725	13,871,948	14,382,611	268,886	1.91%
Legal Defender	13,955,407	14,427,177	14,785,702	14,332,818	14,337,154	(448,548)	-3.03%
Medical Examiner	11,675,970	12,449,256	12,576,841	12,256,506	12,054,453	(522,388)	-4.15%

Consolidated Expenditures and Other Uses by Fund Type / Department continued

General Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Non Departmental	567,169,139	733,575,714	707,125,993	618,209,445	816,462,281	109,336,288	15.46%
Parks and Recreation	874,321	915,887	978,730	938,730	918,891	(59,839)	-6.11%
Planning and Development	868,232	968,232	1,168,232	1,087,349	1,268,462	100,230	8.58%
Procurement Services	2,438,781	2,563,192	2,619,702	2,330,517	2,610,313	(9,389)	-0.36%
Public Advocate	8,755,967	8,891,090	9,080,179	8,996,254	10,132,916	1,052,737	11.59%
Public Defender	43,218,925	45,679,071	45,406,363	44,685,864	45,051,795	(354,568)	-0.78%
Public Defense Services	47,123,580	51,250,045	52,626,049	49,962,463	52,045,878	(580,171)	-1.10%
Public Fiduciary	3,813,780	4,012,202	4,081,104	4,081,104	4,120,236	39,132	0.96%
Public Health	12,384,548	12,914,452	13,767,932	13,050,956	14,536,873	768,941	5.59%
Recorder	4,868,405	5,373,002	5,449,981	5,333,428	5,527,714	77,733	1.43%
Sheriff	125,643,090	136,616,661	151,221,351	143,215,110	163,279,543	12,058,192	7.97%
Superior Court	90,093,639	99,521,913	97,261,469	96,604,010	100,011,732	2,750,263	2.83%
Transportation	95,619	111,672	111,672	111,672	111,672	-	0.00%
Treasurer	5,877,029	6,010,543	6,130,006	6,095,844	6,928,779	798,773	13.03%
Waste Resources and Recycling	4,162,093	-	-	-	-	-	N/A
All Departments	**1,337,877,810**	**1,579,994,103**	**1,582,353,399**	**1,457,699,171**	**1,723,223,182**	**140,869,783**	**8.90%**

Special Revenue Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Adult Probation	49,836,249	52,530,237	53,832,269	53,689,006	54,358,055	525,786	0.98%
Air Quality	16,701,726	22,519,687	22,519,687	20,811,528	24,182,477	1,662,790	7.38%
Animal Care and Control	13,963,105	17,112,195	17,184,866	14,977,933	17,151,703	(33,163)	-0.19%
Assistant County Manager 950	460,286	11,043,196	12,671,236	9,949,747	14,813,735	2,142,499	16.91%
Clerk of the Superior Court	7,049,006	8,540,267	12,181,629	11,080,031	11,413,933	(767,696)	-6.30%
Correctional Health	66,035,475	66,433,229	70,709,369	67,501,525	68,635,220	(2,074,149)	-2.93%
County Attorney	13,156,148	12,676,565	14,215,144	13,226,077	11,799,440	(2,415,704)	-16.99%
County School Superintendent	26,138,566	17,481,587	17,591,587	16,825,379	18,318,964	727,377	4.13%
Deputy County Manager 930	(15)	-	-	-	-	-	N/A
Emergency Management	1,709,272	1,846,443	1,885,453	1,775,937	1,919,101	33,648	1.78%
Employee Benefits and Health	8,346,034	-	-	-	-	-	N/A
Enterprise Technology	1,001,030	1,008,092	1,028,953	1,016,298	2,062,598	1,033,645	100.46%
Environmental Services	20,578,205	26,543,078	28,386,078	27,815,381	29,011,372	625,294	2.20%
Equipment Services	947,613	1,567,250	1,567,250	1,544,415	1,050,000	(517,250)	-33.00%
Facilities Management	23,711,346	26,158,638	26,207,574	23,485,135	27,468,529	1,260,955	4.81%
Finance	1,756,090	2,000,000	2,000,000	1,924,287	2,000,000	-	0.00%
Human Services	47,493,920	58,739,514	58,739,514	56,826,539	50,841,933	(7,897,581)	-13.45%
Integrated Crim Justice Info	1,624,793	2,876,513	2,898,707	2,604,401	1,694,956	(1,203,751)	-41.53%
Justice Courts	7,070,900	8,842,600	8,842,600	7,742,460	8,142,600	(700,000)	-7.92%
Juvenile Probation	41,314,222	42,859,029	43,363,598	43,271,810	46,582,391	3,218,793	7.42%
Legal Advocate	13,559	33,873	33,873	30,877	24,148	(9,725)	-28.71%
Legal Defender	118,609	186,592	120,230	107,966	68,666	(51,564)	-42.89%
Medical Examiner	40,763	22,000	102,000	44,864	55,000	(47,000)	-46.08%
Non Departmental	1,113,909	24,843,118	22,261,952	2,134,997	90,507,992	68,246,040	306.56%
Parks and Recreation	9,724,428	12,700,839	12,800,839	11,317,868	12,182,899	(617,940)	-4.83%
Planning and Development	10,447,780	11,342,525	11,742,525	10,962,237	12,293,897	551,372	4.70%
Public Defender	1,143,930	1,577,709	1,660,662	1,482,146	1,553,148	(107,514)	-6.47%
Public Health	48,280,441	49,141,789	49,214,473	46,017,719	45,972,129	(3,242,344)	-6.59%
Recorder	4,615,667	3,740,646	3,740,646	3,740,351	4,407,471	666,825	17.83%

Special Revenue Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Sheriff	233,846,456	248,728,111	244,013,256	231,481,855	241,214,101	(2,799,155)	-1.15%
Superior Court	15,966,437	18,411,541	20,262,103	17,366,070	20,788,870	526,767	2.60%
Transportation	120,483,118	149,511,909	149,912,617	143,606,469	152,535,150	2,622,533	1.75%
Treasurer	-	125,000	125,000	125,000	125,000	-	0.00%
Waste Resources and Recycling	5,699,614	-	-	-	-	-	N/A
All Departments	**800,388,682**	**901,143,772**	**911,815,690**	**844,486,308**	**973,175,478**	**61,359,788**	**6.73%**

Debt Service Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Non Departmental	132,841,330	26,234,364	26,234,364	26,234,364	25,269,472	(964,892)	-3.68%
All Departments	**132,841,330**	**26,234,364**	**26,234,364**	**26,234,364**	**25,269,472**	**(964,892)**	**-3.68%**

Capital Projects Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Non Departmental	339,958,242	274,694,103	265,782,979	211,267,923	276,536,978	10,753,999	4.05%
Transportation	93,411,531	123,897,433	123,496,725	79,784,673	113,391,278	(10,105,447)	-8.18%
All Departments	**433,369,773**	**398,591,536**	**389,279,704**	**291,052,596**	**389,928,256**	**648,552**	**0.17%**

Internal Service Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Employee Benefits and Health	167,236,763	-	-	-	-	-	N/A
Enterprise Technology	24,191,975	26,907,841	26,881,300	26,584,809	28,281,910	1,400,610	5.21%
Equipment Services	16,778,246	17,871,620	17,871,620	16,812,034	18,061,686	190,066	1.06%
Human Resources	-	185,190,502	185,190,502	184,952,669	185,190,502	-	0.00%
Risk Management	32,889,658	34,982,750	34,982,750	34,731,984	35,338,973	356,223	1.02%
All Departments	**241,096,642**	**264,952,713**	**264,926,172**	**263,081,496**	**266,873,071**	**1,946,899**	**0.73%**

Eliminations	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Eliminations County	(748,368,267)	(643,590,753)	(637,010,106)	(614,241,526)	(748,611,981)	(111,601,875)	17.52%
Transportation	(43,337,030)	(70,008,000)	(70,008,000)	(70,008,000)	(56,094,680)	13,913,320	-19.87%
All Departments	**(791,705,297)**	**(713,598,753)**	**(707,018,106)**	**(684,249,526)**	**(804,706,661)**	**(97,688,555)**	**13.82%**
Total All Departments	**2,153,868,940**	**2,457,317,735**	**2,467,591,223**	**2,198,304,409**	**2,573,762,798**	**106,171,575**	**4.30%**

Consolidated Expenditures and Other Uses by Department and Fund Type

	General	Special Revenue	Debt Service	Capital Projects	Internal Service	Subtotal	Eliminations	Total
Judicial								
Adult Probation	63,734,729	54,358,055	-	-	-	118,092,784	-	118,092,784
Justice Courts	20,387,600	8,142,600	-	-	-	28,530,200	-	28,530,200
Juvenile Probation	20,251,779	46,582,391	-	-	-	66,834,170	-	66,834,170
Superior Court	100,011,732	20,788,870	-	-	-	120,800,602	-	120,800,602
Subtotal	**204,385,840**	**129,871,916**	**-**	**-**	**-**	**334,257,756**	**-**	**334,257,756**
Elected								
Board of Supervisors Dist 1	429,164	-	-	-	-	429,164	-	429,164
Board of Supervisors Dist 2	429,164	-	-	-	-	429,164	-	429,164
Board of Supervisors Dist 3	429,164	-	-	-	-	429,164	-	429,164
Board of Supervisors Dist 4	429,164	-	-	-	-	429,164	-	429,164
Board of Supervisors Dist 5	429,164	-	-	-	-	429,164	-	429,164
Assessor	25,941,695	-	-	-	-	25,941,695	-	25,941,695
Call Center	1,640,324	-	-	-	-	1,640,324	-	1,640,324
Clerk of the Superior Court	36,366,917	11,413,933	-	-	-	47,780,850	-	47,780,850
County Attorney	99,064,678	11,799,440	-	-	-	110,864,118	-	110,864,118
Elections	13,148,398	-	-	-	-	13,148,398	-	13,148,398
Constables	3,834,556	-	-	-	-	3,834,556	-	3,834,556
Recorder	5,527,714	4,407,471	-	-	-	9,935,185	-	9,935,185
School Superintendent	2,841,625	18,318,964	-	-	-	21,160,589	-	21,160,589
Treasurer	6,928,779	125,000	-	-	-	7,053,779	-	7,053,779
Sheriff	163,279,543	241,214,101	-	-	-	404,493,644	-	404,493,644
Subtotal	**360,720,049**	**287,278,909**	**-**	**-**	**-**	**647,998,958**	**-**	**647,998,958**
Appointed								
Clerk of the Board	1,647,317	-	-	-	-	1,647,317	-	1,647,317
Emergency Management	3,160,555	1,919,101	-	-	-	5,079,656	-	5,079,656
Finance	3,894,006	2,000,000	-	-	-	5,894,006	-	5,894,006
County Manager	4,799,109	-	-	-	-	4,799,109	-	4,799,109
Human Services	3,940,220	50,841,933	-	-	-	54,782,153	-	54,782,153
Internal Audit	2,349,215	-	-	-	-	2,349,215	-	2,349,215
Correctional Health	3,781,500	68,635,220	-	-	-	72,416,720	-	72,416,720
Medical Examiner	12,054,453	55,000	-	-	-	12,109,453	-	12,109,453
Parks and Recreation	918,891	12,182,899	-	-	-	13,101,790	-	13,101,790
Human Resources	11,696,713	-	-	-	185,190,502	196,887,215	-	196,887,215
Public Fiduciary	4,120,236	-	-	-	-	4,120,236	-	4,120,236
Enterprise Technology	65,492,880	2,062,598	-	-	28,281,910	95,837,388	-	95,837,388
Integrated Crim Justice Info	-	1,694,956	-	-	-	1,694,956	-	1,694,956
Planning and Development	1,268,462	12,293,897	-	-	-	13,562,359	-	13,562,359
Non Departmental	816,462,281	90,507,992	25,269,472	276,536,978	-	1,208,776,723	-	1,208,776,723
Budget	1,693,747	-	-	-	-	1,693,747	-	1,693,747
Public Defender	45,051,795	1,553,148	-	-	-	46,604,943	-	46,604,943
Legal Defender	14,337,154	68,666	-	-	-	14,405,820	-	14,405,820
Legal Advocate	14,382,611	24,148	-	-	-	14,406,759	-	14,406,759
Public Defense Services	52,045,878	-	-	-	-	52,045,878	-	52,045,878
Public Advocate	10,132,916	-	-	-	-	10,132,916	-	10,132,916
Transportation	111,672	152,535,150	-	113,391,278	-	266,038,100	(56,094,680)	209,943,420
Facilities Management	50,018,074	27,468,529	-	-	-	77,486,603	-	77,486,603
Procurement Services	2,610,313	-	-	-	-	2,610,313	-	2,610,313

Consolidated Expenditures and Other Uses by Department and Fund Type

	General	Special Revenue	Debt Service	Capital Projects	Internal Service	Subtotal	Eliminations	Total
Procurement Services	2,610,313	-	-	-	-	2,610,313	-	2,610,313
Equipment Services	4,634,400	1,050,000	-	-	18,061,686	23,746,086	-	23,746,086
Risk Management	-	-	-	-	35,338,973	35,338,973	-	35,338,973
Real Estate	-	-	-	-	-	-	-	-
Animal Care and Control	1,066,360	17,151,703	-	-	-	18,218,063	-	18,218,063
Air Quality	1,119,037	24,182,477	-	-	-	25,301,514	-	25,301,514
Public Health	14,536,873	45,972,129	-	-	-	60,509,002	-	60,509,002
Environmental Services	9,640,414	29,011,372	-	-	-	38,651,786	-	38,651,786
Dep County Manager 930	-	-	-	-	-	-	-	-
Asst County Manager 940	735,995	-	-	-	-	735,995	-	735,995
Asst County Manager 950	414,216	14,813,735	-	-	-	15,227,951	-	15,227,951
Subtotal	**1,158,117,293**	**556,024,653**	**25,269,472**	**389,928,256**	**266,873,071**	**2,396,212,745**	**(56,094,680)**	**2,340,118,065**
Eliminations								
Eliminations County	-	-	-	-	-	-	(748,611,981)	(748,611,981)
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**(748,611,981)**	**(748,611,981)**
Maricopa County	**1,723,223,182**	**973,175,478**	**25,269,472**	**389,928,256**	**266,873,071**	**3,378,469,459**	**(804,706,661)**	**2,573,762,798**

Consolidated Expenditures and Other Uses by Category and Fund Type

All Funds	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Regular Pay	712,648,021	760,898,059	762,863,832	735,984,865	797,197,748	34,333,916	4.50%
Temporary Pay	3,409,578	6,171,025	5,736,021	4,973,082	4,653,264	(1,082,757)	-18.88%
Overtime	24,163,018	22,539,769	22,605,039	25,347,556	26,022,301	3,417,262	15.12%
Benefits	327,983,494	390,550,937	387,452,712	372,919,521	393,685,154	6,232,442	1.61%
Other Personal Services	-	1,034,986	160,498	76,868	2,508,544	2,348,046	1462.98%
Personal Services Allocation	(107,409,876)	(112,771,929)	(103,615,009)	(101,962,090)	(98,391,074)	5,223,935	-5.04%
Personal Services Allocation	105,154,782	110,208,313	100,817,658	100,521,721	95,699,851	(5,117,807)	-5.08%
Total Personal Services	**1,065,949,017**	**1,178,631,160**	**1,176,020,751**	**1,137,861,523**	**1,221,375,788**	**45,355,037**	**3.86%**
General Supplies	48,080,214	42,710,773	44,745,121	43,375,445	52,712,687	7,967,566	17.81%
Health Care Supplies	12,118,276	12,659,912	15,009,383	13,030,128	10,787,690	(4,221,693)	-28.13%
Fuel	5,875,778	5,608,068	5,821,679	6,395,337	6,767,693	946,014	16.25%
Non-Capital Equipment	13,419,204	4,237,391	4,746,191	3,111,041	17,968,871	13,222,680	278.60%
Supplies - Alloc Out	(6,483,530)	(6,688,629)	(5,425,784)	(5,641,699)	(4,857,815)	567,969	-10.47%
Supplies - Alloc In	7,288,976	6,673,183	5,349,872	5,157,926	4,805,033	(544,839)	-10.18%
Total Supplies	**80,298,918**	**65,200,698**	**70,246,462**	**65,428,178**	**88,184,159**	**17,937,697**	**25.54%**
Professional Services	64,008,413	70,915,520	71,710,647	64,778,010	71,652,812	(57,835)	-0.08%
Health Services	31,807,570	44,835,094	45,124,899	39,977,751	40,986,611	(4,138,288)	-9.17%
General Services	183,906,827	275,059,982	290,181,710	193,358,276	363,270,485	73,088,775	25.19%
Leases	19,531,471	22,503,233	22,330,319	20,379,931	20,277,331	(2,052,988)	-9.19%
Repairs And Maintenance	66,501,471	79,084,323	78,775,866	70,103,222	86,665,223	7,889,357	10.01%
Intergovernmental	264,085,202	268,820,103	271,599,798	269,476,363	289,107,812	17,508,014	6.45%
Internal Service Charges	(7,787,954)	(7,895,807)	(7,743,204)	(8,169,160)	(7,158,784)	584,420	-7.55%
Travel	4,403,127	4,987,897	5,171,189	4,700,958	5,295,927	124,738	2.41%
Training	3,160,534	5,233,989	5,683,146	4,760,399	5,764,522	81,376	1.43%
Postage and Shipping	3,858,461	5,819,024	5,760,010	5,584,125	5,008,983	(751,027)	-13.04%
Support and Care of Persons	4,962,988	3,059,413	3,429,286	4,328,546	2,207,864	(1,221,422)	-35.62%
Utilities	37,785,064	38,767,872	38,723,795	38,213,755	40,867,671	2,143,876	5.54%
Interest Expense	48,299	-	-	-	-	-	N/A
Inventory	(743,135)	-	-	(71,905)	-	-	N/A
Services Alloc Out	(13,036,955)	(12,306,911)	(13,547,011)	(12,172,429)	(12,790,570)	756,441	-5.58%
Services Alloc In	13,065,341	11,946,382	13,064,957	13,634,141	12,276,055	(788,902)	-6.04%
Indirect Allocation Out	-	-	-	-	(4,574,422)	(4,574,422)	N/A
Indirect Allocation In	-	-	-	-	4,574,422	4,574,422	N/A
Total Services	**675,556,724**	**810,830,114**	**830,265,407**	**708,881,983**	**923,431,942**	**93,166,535**	**11.22%**
Gain/Loss on Fixed Assets	1,274	-	-	-	-	-	N/A
Total Other Financing Uses	**1,274**	**-**	**-**	**-**	**-**	**-**	**N/A**
Capital Land Cost	13,153,708	3,268,330	7,317,742	5,629,565	4,549,000	(2,768,742)	-37.84%
Capital Building and Improve	86,720,639	175,441,766	168,294,470	151,290,496	138,037,779	(30,256,691)	-17.98%
Capital Equipment	21,010,132	73,084,977	66,819,140	24,244,627	48,181,732	(18,637,408)	-27.89%
Capital Vehicles	12,778,467	15,583,838	16,413,748	14,460,427	27,357,865	10,944,117	66.68%
Capital Infrastructure	65,942,364	108,640,000	105,471,655	63,628,501	96,875,000	(8,596,655)	-8.15%
Debt Service	132,457,697	26,636,852	26,741,852	26,636,852	25,769,533	(972,319)	-3.64%
Capital Alloc Out	-	(296,999)	(296,999)	-	(318,841)	(21,842)	7.35%

Consolidated Expenditures and Other Uses by Category and Fund Type continued

All Funds	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Capital Alloc In	-	296,999	296,995	242,257	318,841	21,846	7.36%
Total Capital Outlay	**332,063,007**	**402,655,763**	**391,058,603**	**286,132,725**	**340,770,909**	**(50,287,694)**	**-12.86%**
Total Uses	**2,153,868,940**	**2,457,317,735**	**2,467,591,223**	**2,198,304,409**	**2,573,762,798**	**106,171,575**	**4.30%**

General Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Regular Pay	415,564,243	447,415,447	447,914,544	432,452,335	472,442,189	24,527,645	5.48%
Temporary Pay	2,183,260	3,453,554	3,089,400	3,230,656	2,799,285	(290,115)	-9.39%
Overtime	10,475,910	9,721,818	10,034,486	11,378,626	10,422,285	387,799	3.86%
Benefits	192,069,730	230,061,679	227,798,185	221,063,452	234,742,034	6,943,849	3.05%
Other Personal Services	-	86,487	72,884	-	269,251	196,367	269.42%
Personal Services Allocation	(84,304,688)	(84,645,282)	(77,169,824)	(76,430,115)	(76,960,547)	209,277	-0.27%
Personal Services Allocation In	12,325,353	13,743,382	16,361,682	16,230,893	15,481,175	(880,507)	-5.38%
Total Personal Services	**548,313,808**	**619,837,085**	**628,101,357**	**607,925,847**	**659,195,672**	**31,094,315**	**4.95%**
General Supplies	14,047,378	11,436,960	12,649,932	12,136,296	13,049,607	399,675	3.16%
Health Care Supplies	1,650,483	1,447,447	1,380,902	1,376,801	1,372,962	(7,940)	-0.57%
Fuel	3,079,121	2,845,627	2,843,921	2,993,725	3,168,712	324,791	11.42%
Non-Capital Equipment	10,509,568	734,087	1,263,591	1,028,884	11,855,930	10,592,339	838.27%
Supplies - Alloc Out	(3,745,213)	(4,008,001)	(2,778,198)	(3,006,768)	(2,514,875)	263,323	-9.48%
Supplies - Alloc In	958,141	811,748	766,596	810,619	659,897	(106,699)	-13.92%
Total Supplies	**26,499,478**	**13,267,868**	**16,126,744**	**15,339,557**	**27,592,233**	**11,465,489**	**71.10%**
Professional Services	59,528,210	65,738,664	66,482,479	61,221,456	66,616,167	133,688	0.20%
Health Services	3,859,098	3,700,773	3,903,581	3,717,321	6,981,474	3,077,893	78.85%
General Services	44,971,892	112,222,238	114,972,698	53,480,472	132,563,476	17,590,778	15.30%
Leases	10,763,486	12,202,779	12,127,509	11,057,602	11,316,861	(810,648)	-6.68%
Repairs And Maintenance	33,459,310	41,371,148	41,319,066	37,469,578	42,144,290	825,224	2.00%
Intergovernmental Payments	257,962,386	263,624,650	265,061,249	263,400,776	281,710,887	16,649,638	6.28%
Internal Service Charges	11,809,412	10,661,803	10,814,786	11,280,303	7,616,765	(3,198,021)	-29.57%
Travel	2,242,947	2,643,751	2,831,541	2,474,925	2,833,956	2,415	0.09%
Training	1,578,599	2,231,329	2,733,143	2,241,339	3,110,489	377,346	13.81%
Postage and Shipping	3,225,515	5,033,393	4,983,466	4,951,445	4,305,735	(677,731)	-13.60%
Support and Care of Persons	571,236	665,454	688,016	624,489	707,878	19,862	2.89%
Utilities	12,314,777	13,160,767	13,127,778	12,940,025	14,264,908	1,137,130	8.66%
Interest Expense	48,299	-	-	-	-	-	N/A
Inventory	4,495	-	-	(32,816)	-	-	N/A
Services Alloc Out	(6,917,042)	(8,951,628)	(10,255,160)	(8,706,884)	(9,935,994)	319,166	-3.11%
Services Alloc In	2,798,901	3,091,854	3,083,974	3,707,880	2,866,037	(217,937)	-7.07%
Indirect Allocation In	-	-	-	-	212,409	212,409	N/A
Total Services	**438,221,521**	**527,396,975**	**531,874,126**	**459,827,911**	**567,315,338**	**35,441,212**	**6.66%**
Transfers Out	311,534,065	395,877,181	385,687,888	361,058,961	435,158,151	49,470,263	12.83%
Total Other Financing Uses	**311,534,065**	**395,877,181**	**385,687,888**	**361,058,961**	**435,158,151**	**49,470,263**	**12.83%**
Capital Building and Improve	-	175,000	105,000	52,912	131,137	26,137	24.89%
Capital Equipment	8,167,324	15,730,305	12,657,595	6,064,978	17,633,496	4,975,901	39.31%

Consolidated Expenditures and Other Uses by Category and Fund Type

General Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Capital Vehicles	5,141,614	7,934,445	8,025,445	7,398,905	16,336,566	8,311,121	103.56%
Capital Alloc Out	-	(296,999)	(296,999)	-	(318,841)	(21,842)	7.35%
Capital Alloc In	-	72,243	72,243	30,100	179,430	107,187	148.37%
Total Capital Outlay	**13,308,938**	**23,614,994**	**20,563,284**	**13,546,895**	**33,961,788**	**13,398,504**	**65.16%**
Total Uses	**1,337,877,810**	**1,579,994,103**	**1,582,353,399**	**1,457,699,171**	**1,723,223,182**	**140,869,783**	**8.90%**

Special Revenue Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Regular Pay	285,608,797	301,762,700	302,909,954	291,553,807	312,192,265	9,282,311	3.06%
Temporary Pay	1,211,204	2,658,855	2,604,414	1,691,563	1,817,027	(787,387)	-30.23%
Overtime	13,303,803	12,556,142	12,308,748	13,578,248	15,328,476	3,019,728	24.53%
Benefits	131,718,409	155,888,052	154,987,612	147,303,252	154,125,889	(861,723)	-0.56%
Other Personal Services	-	742,625	87,614	76,868	1,985,570	1,897,956	2166.27
Personal Services Alloc Out	(23,038,644)	(28,118,715)	(26,437,253)	(25,495,822)	(21,381,330)	5,055,923	-19.12%
Personal Services Alloc In	86,727,754	91,985,389	79,716,295	79,128,063	74,424,864	(5,291,431)	-6.64%
Total Personal Services	**495,531,323**	**537,475,048**	**526,177,384**	**507,835,979**	**538,492,761**	**12,315,377**	**2.34%**
General Supplies	27,485,429	25,679,644	26,776,252	26,078,375	26,485,973	(290,279)	-1.08%
Health Care Supplies	10,467,793	11,212,465	13,628,481	11,653,327	9,414,728	(4,213,753)	-30.92%
Fuel	2,298,002	2,287,153	2,302,468	2,731,968	2,726,553	424,085	18.42%
Non-Capital Equipment	2,654,240	3,010,292	3,000,036	1,819,617	5,961,941	2,961,905	98.73%
Supplies - Alloc Out	(2,738,317)	(2,680,628)	(2,647,586)	(2,634,931)	(2,342,940)	304,646	-11.51%
Supplies - Alloc In	6,328,387	5,840,814	4,562,660	4,335,258	4,140,043	(422,617)	-9.26%
Total Supplies	**46,495,534**	**45,349,740**	**47,622,311**	**43,983,614**	**46,386,298**	**(1,236,013)**	**-2.60%**
Professional Services	799,581	936,756	1,468,068	843,855	1,185,645	(282,423)	-19.24%
Health Services	28,625,449	28,033,321	28,405,658	24,615,726	27,427,480	(978,178)	-3.44%
General Services	67,899,833	94,446,052	105,951,559	75,144,885	158,307,680	52,356,121	49.42%
Leases	8,546,208	9,938,884	9,841,242	9,090,171	8,586,623	(1,254,619)	-12.75%
Repairs And Maintenance	28,351,761	32,157,178	31,080,230	25,973,223	41,530,999	10,450,769	33.63%
Intergovernmental Payments	5,983,424	4,837,453	6,280,549	5,891,217	7,138,925	858,376	13.67%
Internal Service Charges	30,988,567	32,438,004	32,421,799	32,541,962	37,154,817	4,733,018	14.60%
Travel	2,039,608	2,256,991	2,252,969	2,107,900	2,380,816	127,847	5.67%
Training	1,554,586	2,823,806	2,768,347	2,419,501	2,567,776	(200,571)	-7.25%
Postage and Shipping	617,727	760,633	749,113	608,206	673,650	(75,463)	-10.07%
Support and Care of Persons	4,391,752	2,393,959	2,741,270	3,704,057	1,499,986	(1,241,284)	-45.28%
Utilities	14,039,821	15,023,358	15,106,536	14,674,063	15,130,416	23,880	0.16%
Inventory	(747,630)	-	-	(39,089)	-	-	N/A
Services Alloc Out	(6,111,894)	(3,355,283)	(3,291,851)	(3,465,545)	(2,854,576)	437,275	-13.28%
Services Alloc In	10,242,892	8,719,307	9,845,760	9,778,373	9,391,610	(454,150)	-4.61%
Indirect Allocation Out	-	-	-	-	(4,574,422)	(4,574,422)	N/A
Indirect Allocation In	-	-	-	-	4,362,013	4,362,013	N/A
Total Services	**197,221,685**	**231,410,419**	**245,621,249**	**203,888,505**	**309,909,438**	**64,288,189**	**26.17%**
Transfers Out	50,765,601	72,609,178	76,217,824	76,140,140	62,507,867	(13,709,957)	-17.99%
Total Other Financing Uses	**50,765,601**	**72,609,178**	**76,217,824**	**76,140,140**	**62,507,867**	**(13,709,957)**	**-17.99%**

Consolidated Expenditures and Other Uses by Category and Fund Type continued

Special Revenue Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Capital Land Cost	-	110,000	110,000	-	110,000	-	0.00%
Capital Building and Improve	914,186	3,242,258	3,962,270	2,626,425	2,370,085	(1,592,185)	-40.18%
Capital Equipment	1,656,405	2,517,492	2,565,246	2,212,149	2,158,258	(406,988)	-15.87%
Capital Vehicles	7,296,179	7,577,393	8,316,303	6,918,988	10,601,299	2,284,996	27.48%
Capital Infrastructure	106,913	225,000	490,863	265,863	-	(490,863)	-100.00%
Debt Service	400,856	402,488	507,488	402,488	500,061	(7,427)	-1.46%
Capital Alloc In	-	224,756	224,752	212,157	139,411	(85,341)	-37.97%
Total Capital Outlay	**10,374,539**	**14,299,387**	**16,176,922**	**12,638,070**	**15,879,114**	**(297,808)**	**-1.84%**
Total Uses	**800,388,682**	**901,143,772**	**911,815,690**	**844,486,308**	**973,175,478**	**61,359,788**	**6.73%**

Debt Service Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Transfers Out	1,559,185	-	-	-	-	-	N/A
Total Other Financing Uses	**1,559,185**	**-**	**-**	**-**	**-**	**-**	**N/A**
Debt Service	131,282,145	26,234,364	26,234,364	26,234,364	25,269,472	(964,892)	-3.68%
Total Capital Outlay	**131,282,145**	**26,234,364**	**26,234,364**	**26,234,364**	**25,269,472**	**(964,892)**	**-3.68%**
Total Uses	**132,841,330**	**26,234,364**	**26,234,364**	**26,234,364**	**25,269,472**	**(964,892)**	**-3.68%**

Capital Projects Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Regular Pay	-	-	-	-	157,101	157,101	N/A
Benefits	-	-	-	-	42,899	42,899	N/A
Personal Services Allocation	(8,820)	-	-	-	-	-	N/A
Personal Services Allocation In	5,751,255	4,177,131	4,361,633	4,821,362	5,531,755	1,170,122	26.83%
Total Personal Services	**5,742,435**	**4,177,131**	**4,361,633**	**4,821,362**	**5,731,755**	**1,370,122**	**31.41%**
General Supplies	2,381,995	303,410	371,535	1,195,779	8,015,640	7,644,105	2057.44%
Non-Capital Equipment	64,326	-	-	6,376	-	-	N/A
Supplies - Alloc In	-	3,156	3,156	1,557	-	(3,156)	-100.00%
Total Supplies	**2,446,321**	**306,566**	**374,691**	**1,203,712**	**8,015,640**	**7,640,949**	**2039.27%**
General Services	24,957,264	22,438,762	22,697,315	17,190,093	21,675,099	(1,022,216)	-4.50%
Leases	5,996	-	-	1,979	-	-	N/A
Repairs And Maintenance	685,021	-	573,421	660,405	1,330,314	756,893	132.00%
Internal Service Charges	563	-	-	-	-	-	N/A
Travel	60,981	8,000	8,004	15,749	8,000	(4)	-0.05%
Utilities	195,885	-	-	1,528	-	-	N/A
Services Alloc In	1,333	11,132	11,136	5,710	8,401	(2,735)	-24.56%
Total Services	**25,907,043**	**22,457,894**	**23,289,876**	**17,875,464**	**23,021,814**	**(268,062)**	**-1.15%**
Transfers Out	222,850,230	33,698,601	33,698,601	33,697,610	88,244,900	54,546,299	161.87%
Total Other Financing Uses	**222,850,230**	**33,698,601**	**33,698,601**	**33,697,610**	**88,244,900**	**54,546,299**	**161.87%**

Consolidated Expenditures and Other Uses by Category and Fund Type continued

Capital Projects Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Capital Land Cost	13,153,708	3,158,330	7,207,742	5,629,565	4,439,000	(2,768,742)	-38.41%
Capital Building and Improve	85,806,453	172,024,508	164,227,200	148,611,159	135,536,557	(28,690,643)	-17.47%
Capital Equipment	10,818,419	54,353,506	51,139,169	15,851,086	28,063,590	(23,075,579)	-45.12%
Capital Vehicles	35,017	-	-	-	-	-	N/A
Capital Infrastructure	65,835,451	108,415,000	104,980,792	63,362,638	96,875,000	(8,105,792)	-7.72%
Debt Service	774,696	-	-	-	-	-	N/A
Total Capital Outlay	**176,423,744**	**337,951,344**	**327,554,903**	**233,454,448**	**264,914,147**	**(62,640,756)**	**-19.12%**
Total Uses	**433,369,773**	**398,591,536**	**389,279,704**	**291,052,596**	**389,928,256**	**648,552**	**0.17%**

Internal Service Fund	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Regular Pay	11,474,981	11,719,912	12,039,334	11,978,723	12,406,193	366,859	3.05%
Temporary Pay	15,114	58,616	42,207	50,863	36,952	(5,255)	-12.45%
Overtime	383,305	261,809	261,805	390,682	271,540	9,735	3.72%
Benefits	4,195,355	4,601,206	4,666,915	4,552,817	4,774,332	107,417	2.30%
Other Personal Services	-	205,874	-	-	253,723	253,723	N/A
Personal Services Allocation Out	(57,724)	(7,932)	(7,932)	(36,153)	(49,197)	(41,265)	520.23%
Personal Services Allocation In	350,420	302,411	378,048	341,403	262,057	(115,991)	-30.68%
Total Personal Services	**16,361,451**	**17,141,896**	**17,380,377**	**17,278,335**	**17,955,600**	**575,223**	**3.31%**
General Supplies	4,165,412	5,290,759	4,947,402	3,964,995	5,161,467	214,065	4.33%
Fuel	5,272,077	5,447,980	5,647,982	5,786,742	5,845,120	197,138	3.49%
Non-Capital Equipment	191,070	493,012	482,564	256,164	151,000	(331,564)	-68.71%
Supplies - Alloc In	2,448	17,465	17,460	10,492	5,093	(12,367)	-70.83%
Total Supplies	**9,631,007**	**11,249,216**	**11,095,408**	**10,018,393**	**11,162,680**	**67,272**	**0.61%**
Professional Services	3,680,622	4,240,100	3,760,100	2,712,699	3,851,000	90,900	2.42%
Health Services	144,166,763	162,423,354	162,138,014	161,862,460	161,334,005	(804,009)	-0.50%
General Services	46,077,838	45,952,930	46,560,138	47,542,826	50,724,230	4,164,092	8.94%
Leases	215,781	361,570	361,568	230,179	373,847	12,279	3.40%
Repairs And Maintenance	4,005,379	5,555,997	5,803,149	6,000,016	1,659,620	(4,143,529)	-71.40%
Intergovernmental Payments	139,392	358,000	258,000	184,370	258,000	-	0.00%
Internal Service Charges	4,792,558	6,123,133	6,138,958	6,026,536	7,136,337	997,379	16.25%
Travel	59,591	79,155	78,675	102,384	73,155	(5,520)	-7.02%
Training	27,349	178,854	181,656	99,559	86,257	(95,399)	-52.52%
Postage and Shipping	15,219	24,998	27,431	24,474	29,598	2,167	7.90%
Utilities	11,234,581	10,583,747	10,489,481	10,598,139	11,472,347	982,866	9.37%
Services Alloc Out	(8,019)	-	-	-	-	-	N/A
Services Alloc In	22,215	124,089	124,087	142,178	10,007	(114,080)	-91.94%
Total Services	**214,429,269**	**236,005,927**	**235,921,257**	**235,525,820**	**237,008,403**	**1,087,146**	**0.46%**
Gain/Loss on Fixed Assets	1,274	-	-	-	-	-	N/A
Total Other Financing Uses	**1,274**	**-**	**-**	**-**	**-**	**-**	**N/A**
Capital Equipment	367,984	483,674	457,130	116,414	326,388	(130,742)	-28.60%
Capital Vehicles	305,657	72,000	72,000	142,534	420,000	348,000	483.33%
Total Capital Outlay	**673,641**	**555,674**	**529,130**	**258,948**	**746,388**	**217,258**	**41.06%**
Total Uses	**241,096,642**	**264,952,713**	**264,926,172**	**263,081,496**	**266,873,071**	**1,946,899**	**0.73%**

Consolidated Expenditures and Other Uses by Category and Fund Type continued

Eliminations	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Fuel	(4,773,422)	(4,972,692)	(4,972,692)	(5,117,098)	(4,972,692)	-	0.00%
Total Supplies	**(4,773,422)**	**(4,972,692)**	**(4,972,692)**	**(5,117,098)**	**(4,972,692)**	**-**	**0.00%**
Health Services	(144,843,740)	(149,322,354)	(149,322,354)	(150,217,756)	(154,756,348)	(5,433,994)	3.64%
Internal Service Charges	(55,379,054)	(57,118,747)	(57,118,747)	(58,017,961)	(59,066,703)	(1,947,956)	3.41%
Total Services	**(200,222,794)**	**(206,441,101)**	**(206,441,101)**	**(208,235,717)**	**(213,823,051)**	**(7,381,950)**	**3.58%**
Transfers Out	(586,709,081)	(502,184,960)	(495,604,313)	(470,896,711)	(585,910,918)	(90,306,605)	18.22%
Total Other Financing Uses	**(586,709,081)**	**(502,184,960)**	**(495,604,313)**	**(470,896,711)**	**(585,910,918)**	**(90,306,605)**	**18.22%**
Total Uses	**(791,705,297)**	**(713,598,753)**	**(707,018,106)**	**(684,249,526)**	**(804,706,661)**	**(97,688,555)**	**13.82%**
Total All Funds	**2,153,868,940**	**2,457,317,735**	**2,467,591,223**	**2,198,304,409**	**2,573,762,798**	**106,171,575**	**4.30%**

Non Departmental Expenditure Summary

Non Departmental Expenditure Summary – Operating

Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised to Adopted Variance	Revised to Adopted %
General Fund (100)						
4711 - Contingency						
General Fund Operating Contingency	20,255,208	19,037,204	-	16,442,897	(2,594,307)	-13.63%
Compensation Issues	3,488,148	3,488,148	-	3,488,148	-	0.00%
Pay for Performance FY19 Balance	14,849,928	931,751	450,000	674,012	(257,739)	-27.66%
Pay for Performance FY20	-	-	-	25,572,348	25,572,348	N/A
Market Issues	-	-	-	9,253,568	9,253,568	N/A
Translators and Interpreters	1,000,000	1,000,000	-	867,618	(132,382)	-13.24%
Justice System Contingency (balance of APO)	811,973	811,973	-	811,973	-	0.00%
MCSO Contingency	3,465,715	3,465,715	-	-	(3,465,715)	-100.00%
DROP Retirement Contingency	500,000	500,000	-	500,000	-	0.00%
Public Defense Staffing	1,035,489	1,035,489	-	3,393,537	2,358,048	227.72%
PDS Contingency	1,035,489	1,035,489	-	1,244,964	209,475	20.23%
Planning and Development Contingency	100,000	-	-	-	-	N/A
Human Services Paratransit Contingency	1,172,815	-	1,172,815	-	-	N/A
Health Care Integration Contingency	92,245	92,245	-	-	(92,245)	-100.00%
Property Tax Change Mitigation	902,390	902,390	-	-	(902,390)	-100.00%
Future Vehicle Replacement Fund	1,017,045	1,017,045	-	1,017,045	-	0.00%
Elections Related Issues	-	-	-	3,053,967	3,053,967	N/A
FY21 Retirement Contingency	-	-	-	-	-	N/A
FY21 Judicial Officer Salaries	-	-	-	-	-	N/A
FY21 Elected Official Salaries	-	-	-	-	-	N/A
Madison St Oper Cost Annualization	-	-	-	822,005	822,005	N/A
Annualization of MCAO Investigative Aide	-	-	-	135,582	135,582	N/A
Annualization of Superior Court Skybridge Staff	-	-	-	100,461	100,461	N/A
MCSO ITR Court Security Staff	-	-	-	1,368,098	1,368,098	N/A
Superior Court ITR	-	-	-	640,338	640,338	N/A
Maryvale Court	-	-	-	717,387	717,387	N/A
ERP System Upgrade	-	-	-	-	-	N/A
Loss in Property Tax	-	-	-	1,750,000	1,750,000	N/A
Loss in Sales Tax	-	-	-	-	-	N/A
OET Security Positions	-	-	-	-	-	N/A
Treasurer Tax Bill Mailing Contingency	-	-	-	500,000	500,000	N/A
Subpoena Revenue Reduction	-	-	-	216,075	216,075	N/A
Sub Total	**48,980,956**	**32,571,960**	**1,622,815**	**71,325,059**	**38,753,099**	**118.98%**
4712 - Other Programs						
International Genomics Consortium	1,000,000	1,000,000	1,000,000	1,000,000	-	0.00%
Citizen/Community Engagement/Consultants	149,696	149,696	149,696	99,696	(50,000)	-33.40%
Jail Excise Maint of Effort	186,628,281	186,628,281	186,628,281	190,472,566	3,844,285	2.06%
Jail Excise Maint of Effort Above Base	35,692,465	23,947,045	-	23,730,883	(216,162)	-0.90%
MCSO Court Order (MEL0)	5,023,124	5,023,124	3,078,042	5,023,124	-	0.00%
Elections Process Mapping	-	-	16,925	-	-	N/A
Helicopter Consultant	-	-	25,000	-	-	N/A
Equipment Assessment	1,500,000	1,323,565	257,339	1,500,000	176,435	13.33%

Non Departmental Expenditure Summary – Operating continued

Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised to Adopted Variance	Revised to Adopted %
Behavioral Health Consultant	-	176,435	54,368	-	(176,435)	-100.00%
Human Services Subsidy	-	-	-	644,574	644,574	N/A
Animal Care and Control Subsidy	-	-	-	1,451,613	1,451,613	N/A
Sub Total	**229,993,566**	**218,248,146**	**191,209,651**	**223,922,456**	**5,674,310**	**2.60%**
4713 - Infrastructure/CIP						
General (100) to GF County Improvement (445) for MM Reserves	1,000,000	1,000,000	1,000,000	1,000,000	-	0.00%
General (100) to GF County Improvement (445) for Election Reserves	7,205,119	7,205,119	7,205,119	7,650,119	445,000	6.18%
General (100) to GF County Improvement (445) for Equip Replacement Reserves	3,088,280	3,088,280	3,088,280	3,088,280	-	0.00%
General (100) to GF County Improvement (445) for Projects	-	-	-	36,700,000	36,700,000	N/A
General (100) to Technology Capital Imp (460) for ERP System Upgrade	-	-	-	3,828,489	3,828,489	N/A
Sub Total	**11,293,399**	**11,293,399**	**11,293,399**	**52,266,888**	**40,973,489**	**362.81%**
4714 - Central Service Costs						
CSCA Revenue	(17,612,525)	(17,612,525)	(17,575,089)	(21,259,300)	(3,646,775)	20.71%
Storm Water Permit Fees	7,500	7,500	7,500	7,500	-	0.00%
Sub Total	**(17,605,025)**	**(17,605,025)**	**(17,567,589)**	**(21,251,800)**	**(3,646,775)**	**20.71%**
4715 - Technology Projects						
General (100) to Technology Capital Imp (460) for Tech MM Reserves	11,640,000	11,640,000	11,640,000	9,989,121	(1,650,879)	-14.18%
4716 - Debt Service/Capital Lease						
Operating Transfer to County Debt (320) for MADR	17,749,000	17,749,000	17,749,000	17,749,000	-	0.00%
4719 - Outside Legal Counsel Billing						
Outside Counsel	3,809,610	3,809,610	2,156,926	3,709,610	(100,000)	-2.62%
4721 - Dues and Memberships	398,669	398,669	382,769	398,669	-	0.00%
4722 - Taxes and Assessments						
City of Phoenix Downtown Municipal Service District	202,990	202,990	202,990	213,062	10,072	4.96%
4724 - Miscellaneous Services						
Luke Air Force Consulting	27,273	27,273	27,273	27,273	-	0.00%
4742 – Judgements	-	-	-	100,000	100,000	N/A
4774 - Non Profit Support	1,055,177	1,055,177	1,055,177	1,055,177	-	0.00%
4776 - Cooperative Extension	241,500	241,500	241,500	241,500	-	0.00%
4777 - DOR Mandated Contributions	3,982,970	3,982,970	3,982,970	3,039,473	(943,497)	-23.69%
4778 - Juvenile Corrections Mandated Contributions	6,724,128	6,724,128	6,724,128	6,724,100	(28)	0.00%
4783 - AHCCCS Contribution	18,482,600	18,482,600	18,482,600	18,131,400	(351,200)	-1.90%
4784 - ALTCS Contribution	170,486,100	170,486,100	170,486,100	185,791,300	15,305,200	8.98%
4785 - Arnold v. Sarn	58,335,108	58,335,108	58,335,108	61,251,863	2,916,755	5.00%
4786 - General Mental Health	3,366,705	3,366,705	3,366,705	3,366,705	-	0.00%
4787 - Community Based Non SMI Treatment	1,489,871	1,489,871	1,489,871	1,489,871	-	0.00%
4788 - Mental Health Testimony	700,000	700,000	760,058	1,000,000	300,000	42.86%
4789 - Mental Health Service of Process	90,000	90,000	68,800	90,000	-	0.00%
4791 - County Residual Long Term Care	201,254	201,254	126,353	-	(201,254)	-100.00%
4792 - SVP Commitment Payments	-	-	-	-	-	N/A
4793 - Tuberculosis Services	280,210	280,210	16,714	280,210	-	0.00%
Total General Fund	**571,926,061**	**543,771,645**	**483,853,318**	**640,910,937**	**97,139,292**	**17.86%**

Non Departmental Expenditure Summary – Operating continued

Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised to Adopted Variance	Revised to Adopted %
Non Departmental Grants (249)						
4711 - Contingency						
Unassigned	1,988,000	877,862	-	2,165,385	1,287,523	146.67%
Public Health Contingency	-	-	-	200,000	200,000	N/A
Total Non Departmental Grants Fund	**1,988,000**	**877,862**	**-**	**2,365,385**	**1,487,523**	**169.45%**
Detention Fund (255)						
4711 - Contingency						
Criminal Justice Contingency (APO)	745,752	745,752	-	745,752	-	0.00%
Criminal Justice Contingency (MCSO)	3,016,819	3,016,819	-	-	(3,016,819)	-100.00%
F255 Operating Contingency	-	-	-	1,498,978	1,498,978	N/A
Minimum Wage Impacts	5,699	5,699	-	5,699	-	0.00%
Pay for Performance FY19	6,548,733	1,014,502	-	366,181	(648,321)	-63.91%
Pay for Performance FY20	-	-	-	10,898,405	10,898,405	N/A
Future JMIS Maintenance	574,324	574,324	-	-	(574,324)	-100.00%
Future Vehicle Replacement Fund	347,249	347,249	-	347,249	-	0.00%
CHS Contingency	-	-	-	312,151	312,151	N/A
Annualization of ITR Costs	-	-	-	830,834	830,834	N/A
ITR Staffing Contingency	-	-	-	6,737,869	6,737,869	N/A
Sub Total	**11,238,576**	**5,704,345**	**-**	**21,743,118**	**16,038,773**	**281.17%**
4713 - Infrastructure/CIP						
Det (255) to Det Capital Projects (455) for MM Reserves	587,500	587,500	587,500	587,500	-	0.00%
Detention (255) to (455) for Equipment Replacement	1,298,678	1,298,678	1,298,678	1,298,678	-	0.00%
Sub Total	**1,886,178**	**1,886,178**	**1,886,178**	**1,886,178**	**-**	**0.00%**
Total Detention Fund	**13,124,754**	**7,590,523**	**1,886,178**	**23,629,296**	**16,038,773**	**211.30%**
Debt Service Fund (320)	17,749,000	17,749,000	17,749,000	17,746,750	(2,250)	-0.01%
Total Debt Service Fund	**17,749,000**	**17,749,000**	**17,749,000**	**17,746,750**	**(2,250)**	**-0.01%**
Total Operating All Funds	**604,787,815**	**569,989,030**	**503,488,496**	**684,652,368**	**114,663,338**	**20.12%**

Non Departmental Expenditure Summary – Non Recurring

Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised to Adopted Variance	Revised to Adopted %
General Fund (100)						
4711 - Contingency						
Unreserved and General Contingency	22,197,072	21,108,123	-	20,275,841	(832,282)	-3.94%
Adult Probation Contingency	27,000	27,000	-	27,000	-	0.00%
MCSO Contingency FY19	102,895	102,895	-	-	(102,895)	-100.00%
MCSO Spotlight	-	-	-	125,929	125,929	N/A
Personnel Savings Not Met	5,000,000	5,000,000	-	5,000,000	-	0.00%
Planning and Development	75,000	75,000	-	-	(75,000)	-100.00%
MCAO Fleet	-	-	-	116,000	116,000	N/A
Elections Related Issues	-	-	-	7,006,903	7,006,903	N/A
Public Defense Staffing Contingency	-	-	-	617,730	617,730	N/A
Sub Total	**27,401,967**	**26,313,018**	**-**	**33,169,403**	**6,856,385**	**26.06%**
4712 - Other Programs						
Park Ranger Payment	-	31,950	-	-	(31,950)	-100.00%
Adult Probation Caseload Ratio Study	350,000	350,000	197,893	-	(350,000)	-100.00%
Brown Greer - Processing fee per claim (MEL1)	-	99,600	20,000	79,600	(20,000)	-20.08%
Melendres Victim Compensation (MEL1)	225,000	1,372,837	100,000	525,000	(847,837)	-61.76%
MCSO Court Order (MEL1)	739,588	807,684	474,911	332,773	(474,911)	-58.80%
BOH Fee Waivers	-	114,261	33,108	-	(114,261)	-100.00%
Transfer to Risk Management (675)	5,017,901	5,017,901	5,017,901	5,000,000	(17,901)	-0.36%
Human Services Indirect Shortfall	521,140	521,140	419,834	-	(521,140)	-100.00%
Public Health Telecom Contingency	547,457	547,457	-	-	(547,457)	-100.00%
CSCA/ISF Fee Review	88,000	88,000	88,000	-	(88,000)	-100.00%
PSPRS Repayment	-	-	-	167,000	167,000	N/A
Deferred Compensation Incentives	-	-	-	2,500,000	2,500,000	N/A
Elections Staffing Plan	-	-	-	250,000	250,000	N/A
Countywide Fleet Study	300,000	300,000	213,980	-	(300,000)	-100.00%
Forest Fees (to Fund 715)	-	-	-	373,825	373,825	N/A
Sub Total	**7,789,086**	**9,250,830**	**6,565,627**	**9,228,198**	**(22,632)**	**-0.24%**
4713 - Infrastructure/CIP						
General (100) to GF Co Imp (445) for Cash Flow	-	-	-	11,116,259	11,116,259	N/A
General (100) to GF Co Imp (445) for Projects	119,446,765	119,446,765	119,446,765	-	(119,446,765)	-100.00%
General (100) to GF Co Imp (445) for Property	-	1,316,900	1,316,900	-	(1,316,900)	-100.00%
General (100) to GF Co Imp (445)	-	-	-	79,591,704	79,591,704	N/A
General (100) to Tech Cap Imp (460) for Transfer between Funds	-	-	-	42,445,780	42,445,780	N/A
General (100) to GF Co Imp (445) for Equip	3,230,466	3,230,466	3,230,466		(3,230,466)	-100.00%
Sub Total	**122,677,231**	**123,994,131**	**123,994,131**	**133,153,743**	**9,159,612**	**7.39%**
4715 - Technology Projects						
General (100) to Technology Capital Imp (460) for Projects	3,781,369	3,781,369	3,781,369	-	(3,781,369)	-100.00%
4742 - Judgements	-	15,000	15,000	-	(15,000)	-100.00%
Total General Fund	**161,649,653**	**163,354,348**	**134,356,127**	**175,551,344**	**12,196,996**	**7.47%**
Waste Management Fund (210)						
4751 - District 1	116,582	116,747	-	129,747	13,000	11.14%
4752 - District 2	199,122	200,787	32,500	181,287	(19,500)	-9.71%
4753 - District 3	38,531	38,696	-	51,696	13,000	33.60%
4754 - District 4	140,874	144,039	15,000	142,039	(2,000)	-1.39%
4755 - District 5	39,127	54,292	13,000	54,292	-	0.00%
Total Waste Management Fund	**534,236**	**554,561**	**60,500**	**559,061**	**4,500**	**0.81%**

Non Departmental Expenditure Summary – Non Recurring continued

Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised to Adopted Variance	Revised to Adopted %
Non-Departmental Grants (249)						
4711 - Contingency						
Unassigned	2,000,000	7,409,754	-	1,810,000	(5,599,754)	-75.57%
Animal Care and Control Contingency	-	-	-	62,400	62,400	N/A
Capacity for RDSA	1,200,000	1,200,000	-	6,000,000	4,800,000	400.00%
Reserved Contingency	-	-	-	48,393,500	48,393,500	N/A
Total Non Departmental Grants	**3,200,000**	**8,609,754**	**-**	**56,265,900**	**47,656,146**	**553.51%**
Detention Fund (255)						
4711 - Contingency						
Unreserved Contingency	4,085,632	3,776,008	-	3,776,008	-	0.00%
Criminal Justice Contingency FY18	216,000	216,000	-	216,000	-	0.00%
MCSO BULL System Maintenance	1,584,321	246,072	-	-	(246,072)	-100.00%
Sub Total	**5,885,953**	**4,238,080**	**-**	**3,992,008**	**(246,072)**	**-5.81%**
4712 - Other Programs						
Graves vs. Arpaio Legal Costs	80,175	361,172	158,319	202,853	(158,319)	-43.83%
Detention Staffing Study	-	-	-	600,000	600,000	N/A
Jail Per Diem Study	30,000	30,000	30,000	20,000	(10,000)	-33.33%
Sub Total	**110,175**	**391,172**	**188,319**	**822,853**	**431,681**	**110.36%**
4713 - Capital Improvement Projects						
Dtntn (255) to Dtntn Capital Projects (455) for Cash Flow	-	-	-	2,873,489	2,873,489	N/A
Total Detention Fund	**5,996,128**	**4,629,252**	**188,319**	**7,688,350**	**3,059,098**	**66.08%**
County Improvement Debt Service (320)	6,688,418	6,688,418	6,688,418	6,683,975	(4,443)	-0.07%
Total Debt Service Fund	**6,688,418**	**6,688,418**	**6,688,418**	**6,683,975**	**(4,443)**	**-0.07%**
Capital Lease Debt Service (321)	1,796,946	1,796,946	1,796,946	838,747	(958,199)	-53.32%
Total Capital Lease Debt Service Fund	**1,796,946**	**1,796,946**	**1,796,946**	**838,747**	**(958,199)**	**-53.32%**
Intergovernmental CIP (422)						
Vulture Mountain Study (VMTN) Parks Project	93,292	109,806	109,806	-	(109,806)	-100.00%
Total Intergovernmental CIP	**93,292**	**109,806**	**109,806**	**-**	**(109,806)**	**-100.00%**
County Improvement Total (440)						
Repayments to F445 for overfunding	1,000,000	1,000,000	1,000,000	-	(1,000,000)	-100.00%
Technology Projects	42,440,438	40,323,710	20,825,030	23,137,438	(17,186,272)	-42.62%
Total Capital Improvement Fund (440)	**43,440,438**	**41,323,710**	**21,825,030**	**23,137,438**	**(18,186,272)**	**-44.01%**
County Improvement Total (441)	35,000,000	59,000,000	55,624,234	42,526,715	(16,473,285)	-27.92%
Total Capital Improvement Fund (441)	**35,000,000**	**59,000,000**	**55,624,234**	**42,526,715**	**(16,473,285)**	**-27.92%**
County Improvement COP Series (442)	-	-	-	30,376,921	30,376,921	N/A
Total Capital Improvement Fund (442)	**-**	**-**	**-**	**30,376,921**	**30,376,921**	**N/A**
General Fund County Improvements (445)						
GF Co Imp (445) to General (100) for Elections	13,400,000	13,400,000	13,400,000	3,176,841	(10,223,159)	-76.29%
GF Co Imp (445) to General (100) for FMD MM	-	-	-	3,000,000	3,000,000	N/A
GF Co Improv (445) to General (100) for Equipment	-	-	-	10,713,056	10,713,056	N/A
GF Co Imp (445) to SC Bldg Fund (280) for Law Library	-	-	-	-	-	N/A
GF Co Imp (445) to Co Imp Debt Service (320) for 2016 COP Refund	6,688,418	6,688,418	6,688,418	6,683,975	(4,443)	-0.07%
GF Co Imp (445) to Count Improvement (442)	-	-	-	48,393,500	48,393,500	N/A
Capital Projects	24,293,574	16,363,393	9,463,338	24,484,756	8,121,363	49.63%
Parks Projects	10,176,852	10,568,268	6,004,816	9,020,396	(1,547,872)	-14.65%
Total General Fund County Improvements	**54,558,844**	**47,020,079**	**35,556,572**	**105,472,524**	**58,452,445**	**124.31%**

Non Departmental Expenditure Summary – Non Recurring continued

Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised to Adopted Variance	Revised to Adopted %
Detention Capital Improvements (455)						
Det Capital Imp (455) to Detention (255)	3,234,574	3,234,574	3,234,574	-	(3,234,574)	-100.00%
Det Capital Imp (455) to Detention (255) Transfer between Funds	-	-	-	3,277,140	3,277,140	N/A
Detention Cap Projects (455) to Detention Tech Cap Imp (461)	-	-	-	1,508,435	1,508,435	N/A
Intake Transfer Release Jail (ITRJ)	101,174,542	79,000,000	74,378,278	31,903,673	(47,096,327)	-59.62%
Total Detention Fund County Improvements	**104,409,116**	**82,234,574**	**77,612,852**	**36,689,248**	**(45,545,326)**	**-55.38%**
Technology Capital Improvements (460)						
Transfer to F100 for OET MM from Sinking Fund	8,873,972	8,873,972	8,873,972	11,491,953	2,617,981	29.50%
Technology Projects	27,816,804	26,719,201	11,164,811	26,842,179	122,978	0.46%
Total Technology Capital Improvements Fund	**36,690,776**	**35,593,173**	**20,038,783**	**38,334,132**	**2,740,959**	**7.70%**
Detention Technology Capital Improvements (461)						
Det Tech Capital Imp (461) to Det (255)	1,637	1,637	646	-	(1,637)	-100.00%
Det Tech Capital Imp (461) to Det Capital Projects (455)	500,000	500,000	500,000	-	(500,000)	-100.00%
Total Detention Capital Improvements Fund	**501,637**	**501,637**	**500,646**	**-**	**(501,637)**	**-100.00%**
Total Non-Recurring Funds	**454,559,484**	**451,416,258**	**354,358,233**	**524,124,355**	**72,708,097**	**16.11%**

Economic Development

A.R.S. §11-254 authorizes the Maricopa County Board of Supervisors to appropriate up to a maximum of $1.5 million for contributions to non-profit organizations for economic development activities. The table below identifies the organizations receiving funding under this statute.

Agency Supported	Program	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Economic Development Funding		1,055,177	1,055,177	1,055,177
Total Economic Development Funding		**1,055,177**	**1,055,177**	**1,055,177**

In addition, A.R.S. §11-254.04 allows the Maricopa County Board of Supervisors to appropriate and spend public monies for and in connection with economic development activities as identified in the following table.

Agency Supported	Program	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
International Genomics Consortium*	To put Maricopa County in the Forefront of the Bio-Industry	1,000,000	1,000,000	1,000,000
Total Economic Development Related Funding		**1,000,000**	**1,000,000**	**1,000,000**

*5 year agreement for $1,000,000 per year beginning in FY 2017

Agricultural Extension

A.R.S. §3-126 authorizes the Board of Supervisors to appropriate funds based on a request submitted to them by the Agricultural Extension Board for extension work that will benefit Maricopa County.

Agency Supported	Program	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
University of Arizona Cooperative Extension	Maricopa County Cooperative Extension	241,500	241,500	241,500
Total Agricultural Extension Funding		**241,500**	**241,500**	**241,500**

Health Care Programs Summary

Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
General Fund Operating						
State Healthcare Contributions:						
SMI Mental Health (Arnold v. Sarn)	58,335,108	58,335,108	58,335,108	61,251,863	2,916,755	5.00%
General Mental Health	3,366,705	3,366,705	3,366,705	3,366,705	-	0.00%
Community Based Non SMI Treatment	1,489,871	1,489,871	1,489,871	1,489,871	-	0.00%
Subtotal Arnold v. Sarn IGA	**63,191,684**	**63,191,684**	**63,191,684**	**66,108,439**	**2,916,755**	**4.62%**
AHCCCS Acute Care	18,482,600	18,482,600	18,482,600	18,131,400	(351,200)	-1.90%
ALTCS	170,486,10	170,486,10	170,486,10	185,791,30	15,305,20	8.98%
Subtotal State Contribution	**188,968,70**	**188,968,70**	**188,968,70**	**197,890,70**	**14,954,00**	**7.91%**
Other Mental Health:						
Mental Health Testimony	700,000	700,000	760,058	1,000,000	300,000	42.86%
Mental Health Service of Process	90,000	90,000	68,800	90,000	-	0.00%
Subtotal Other Mental Health	**790,000**	**790,000**	**828,858**	**1,090,000**	**300,000**	**37.97%**
County Residual Long Term Care	201,254	201,254	126,353	-	(201,254)	-100.00%
Arnold v. Sarn Court Monitor	-	-	-	-	-	N/A
Tuberculosis Services	280,210	280,210	16,714	280,210	-	0.00%
Total	**253,431,84**	**253,431,84**	**253,132,30**	**265,369,34**	**11,937,50**	**4.71%**

Fund Transfers In

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
General Fund					
Non Recurring					
100 - General	Tech Cap Imp (460) to General (100) for Long Term MM	8,873,972	8,873,972	8,873,972	11,491,953
	GF County Improvement (445) to General (100) for Elections	13,400,000	13,400,000	13,400,000	3,176,841
	GF Co Improv (445) to General (100) for Equipment	-	-	-	10,713,056
	GF County Improvement (445) to General (100) for Long Term MM	-	-	-	3,000,000
	Non Recurring Total	**22,273,972**	**22,273,972**	**22,273,972**	**28,381,850**
	General Fund	**22,273,972**	**22,273,972**	**22,273,972**	**28,381,850**
Special Revenue Fund					
Operating					
229 - Juvenile Restitution	Juvenile Grants (227) to Juvenile Restitution (229)	15,000	15,000	45,000	15,000
241 - Parks Enhancement	Parks Souvenir (239) to Parks Enhancement (241)	-	35,000	-	-
255 - Detention Operations	General (100) to Detention (255) for Jail Maint of Effort	186,628,281	186,628,281	186,628,281	190,472,566
	Gen (100) to Detention (255) for Jail Maint of Effort Above Base	35,692,465	23,947,045	-	23,730,883
265 - Public Health Fees	Gen Fund (100) to Public Hlth Fees (265) for Vital	6,000	6,000	6,000	3,000
572 - Animal Control License/Shelter	General Fund (100) to Animal Control License and Shelter (572)	-	-	-	1,451,613
	Operating Total	**222,341,746**	**210,631,326**	**186,679,281**	**215,673,062**
Non Recurring					
202 - Clerk of the Court Judicial Enhancement	Jud Enhancement (208) to COSC Jud Enhancement (202) and Special Revenue (274)	-	2,413,335	2,413,335	-
255 - Detention Operations	Detention Tech Capital Imp (461) to Detention (255)	1,637	1,637	646	-
	Detention Capital Projects (455) to Detention (255)	3,234,574	3,234,574	3,234,574	-
	Detention Capital (455) to Detention (255) for Equipment	-	-	-	3,277,140
274 - Clerk of the Court SRF	Jud Enhancement (208) to COSC Jud Enhancement (202) and Special Revenue (274)	-	1,065,127	1,065,127	-
280 - Superior Court Building Repair	Law Library (261) to SC Building Repair (280) for Law Library	700,000	700,000	700,000	1,000,000
506 - Environmental Services Environmental Health	General (100) to Env Services (506) for Board of Health Fee Waivers	-	114,261	33,108	-
572 - Animal Control License/Shelter	Animal Ctrl Grants (573) to Animal Ctrl License/Shelter (572)	-	22,500	22,500	-
	Animal Ctrl Field Ops (574) to Animal Ctrl License Shelter (572)	-	-	-	638,520
	Non Recurring Total	**3,936,211**	**7,551,434**	**7,469,290**	**4,915,660**
	Special Revenue Fund	**226,277,957**	**218,182,760**	**194,148,571**	**220,588,722**

Fund Transfers In continued

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Special Revenue Fund - Grant					
Operating					
222 - Human Services Grants	General Fund (100) to Human Services Grant Fund (222)	-	-	-	644,574
532 - Public Health Grants	General Fund (100) to Public Health Grants (532)	-	-	173,000	-
	Operating Total	**-**	**-**	**173,000**	**644,574**
Non Recurring					
222 - Human Services Grants	General (100) to Human Services Grants (222)	521,140	521,140	419,834	-
532 - Public Health Grants	PH Fee Fund (265) to PH Grant Fund (532)	-	72,684	-	-
	General (100) to Public Health Grants (532)	547,457	547,457	-	-
715 - School Grants	General Fund (100) to School Grant Fund (715)	-	-	-	373,825
	Non Recurring Total	**1,068,597**	**1,141,281**	**419,834**	**373,825**
	Special Revenue Fund - Grant	**1,068,597**	**1,141,281**	**592,834**	**1,018,399**
Debt Service Fund					
Operating					
320 - County Improvement Debt	Gen Fund (100) Operating Transfer to County Improvement Debt (320)	17,749,000	17,749,000	17,749,000	17,749,000
321 - County Improvement Debt 2	Debt Service for VMWare Licensing Dept to Debt Service (321)	322,938	322,938	322,938	322,938
	Operating Total	**18,071,938**	**18,071,938**	**18,071,938**	**18,071,938**
Non Recurring					
320 - County Improvement Debt	GF County Improvement (445) to County Improvement Debt Service (320)	6,688,418	6,688,418	6,688,418	6,683,975
	Non Recurring Total	**6,688,418**	**6,688,418**	**6,688,418**	**6,683,975**
	Debt Service Fund	**24,760,356**	**24,760,356**	**24,760,356**	**24,755,913**
Capital Projects Fund					
Operating					
445 - General Fund County Improvements	General (100) to GF County Improvement (445) for Projects	-	-	-	36,700,000
	General (100) to GF County Improvement (445) for Equip Replacement	3,088,280	3,088,280	3,088,280	3,088,280
	Gen (100) to GF County Improvement (445) for MM Reserves	1,000,000	1,000,000	1,000,000	1,000,000
	Gen (100) to GF County Improvement (445) for Election Reserves	7,205,119	7,205,119	7,205,119	7,650,119
455 - Detention Capital Projects	Detention (255) to Detention Capital Projects (455)	1,886,178	587,500	587,500	587,500
	Detention (255) to Detention Capital (455) for Equip Replacement	-	1,298,678	1,298,678	1,298,678
460 - Technology Capital Improvement	General Fund (100) to Technology Capital Improvement Fund (460)	-	-	-	3,828,489
	Gen (100) to Tech Capital Imp (460) for Tech MM Reserves	11,640,000	11,640,000	11,640,000	9,989,121
	Operating Total	**24,819,577**	**24,819,577**	**24,819,577**	**64,142,187**

Fund Transfers In continued

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Capital Projects Fund (continued)					
Non Recurring					
234 - Transportation Capital Project	Transportation (232) to Transportation Capital (234)	70,008,000	70,008,000	70,008,000	56,094,680
442 - County Improvement COP Series 2020	GF County Improvements (445) to County Improvement (442)	-	-	-	48,393,500
445 - General Fund County Improvements	General (100) to GF County Improvement (445) for Projects	119,446,765	120,763,665	120,763,665	90,707,963
	General (100) to GF Co Improv (445) for Equip Replacement NR	3,230,466	3,230,466	3,230,466	-
	Co Imp COP Series 2015 (440) to GF Co Imp (445)	1,000,000	1,000,000	1,000,000	-
455 - Detention Capital Projects	Detention (255) to Detention Capital Projects (455) for Projects	-	-	-	2,873,489
	Detention Tech Cap Imp (461) to Detention Cap Projects (455)	500,000	500,000	500,000	-
460 - Technology Capital Improvement	General (100) to Technology Capital Imp (460) for Projects	3,781,369	3,781,369	3,781,369	42,445,780
461 - Detention Technology Capital Improvement	Detention Cap Projects (455) To Detention Tech Cap Imp (461)	-	-	-	1,508,435
	Non Recurring Total	**197,966,600**	**199,283,500**	**199,283,500**	**242,023,847**
	Capital Projects Fund	**222,786,177**	**224,103,077**	**224,103,077**	**306,166,034**
Elimination					
Operating					
900 - Eliminations	Gen Fund (100) Operating Transfer to County Improvement Debt (320)	(17,749,000)	(17,749,000)	(17,749,000)	(17,749,000)
	Operating	-	(35,000)	(173,000)	-
	Juvenile Grants (227) to Juvenile Restitution (229)	(15,000)	(15,000)	(45,000)	(15,000)
	Gen Fund (100) to Public Health Fees (265) for Vital Registration	(6,000)	(6,000)	(6,000)	(3,000)
	General Fund (100) to Human Services Grant Fund (222)	-	-	-	(644,574)
	General Fund (100) to Animal Control License and Shelter (572)	-	-	-	(1,451,613)
	General Fund (100) to Risk Management Fund (675)	-	(124,966)	-	-
	General (100) to GF County Improvement (445) for Projects	-	-	-	(36,700,000)
	General (100) to GF County Improvement (445) for Equip Replacement	(3,088,280)	(3,088,280)	(3,088,280)	(3,088,280)
	General (100) to Detention (255) for Jail Maint of Effort	(186,628,281)	(186,628,281)	(186,628,281)	(190,472,566)
	Gen (100) to Tech Capital Imp (460) for Tech MM Reserves	(11,640,000)	(11,640,000)	(11,640,000)	(13,817,610)
	Gen (100) to GF County Improvement (445) for MM Reserves	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
	Gen (100) to GF County Improvement (445) for Election Reserves	(7,205,119)	(7,205,119)	(7,205,119)	(7,650,119)
	Gen (100) to Detention (255) for Jail Maint of Effort Above Base	(35,692,465)	(23,947,045)	-	(23,730,883)
	Detention (255) to Detention Capital Projects (455)	(1,886,178)	(587,500)	(587,500)	(587,500)
	Detention (255) to Detention Capital (455) for Equip Replacement	-	(1,298,678)	(1,298,678)	(1,298,678)
	Debt Service for VMWare Licensing Dept to Debt Service (321)	(322,938)	(322,938)	(322,938)	(322,938)
	Operating Total	**(265,233,261)**	**(253,647,807)**	**(229,743,796)**	**(298,531,761)**

Fund Transfers In continued

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Elimination (continued)					
Non Recurring					
900 - Eliminations	Transportation (232) to Transportation Capital (234)	-	(70,008,000)	(70,008,000)	(56,094,680)
	Tech Cap Imp (460) to General (100) for Long Term MM	(8,873,972)	(8,873,972)	(8,873,972)	(11,491,953)
	PH Fee Fund (265) to PH Grant Fund (532)	-	(72,684)	-	-
	Non Recurring	(70,008,000)	(22,500)	(22,500)	-
	Law Library (261) to SC Building Repair (280) for Law Library	(700,000)	(700,000)	(700,000)	(1,000,000)
	Jud Enhancement (208) to COSC Jud Enhancement (202) and Special Revenue (274)	-	(3,478,462)	(3,478,462)	-
	GF County Improvements (445) to County Improvement (442)	-	-	-	(48,393,500)
	GF County Improvement (445) to General (100) for Elections	(13,400,000)	(13,400,000)	(13,400,000)	(3,176,841)
	GF Co Improv (445) to General (100) for Equipment	-	-	-	(10,713,056)
	GF County Improvement (445) to General (100) for Long Term MM	-	-	-	(3,000,000)
	GF County Improvement (445) to County Improvement Debt Service (320)	(6,688,418)	(6,688,418)	(6,688,418)	(6,683,975)
	General (100) to Env Services (506) for Board of Health Fee Waivers	-	(114,261)	(33,108)	-
	General Fund (100) to School Grant Fund (715)	-	-	-	(373,825)
	General (100) to Technology Capital Imp (460) for Projects	(3,781,369)	(3,781,369)	(3,781,369)	(42,445,780)
	General (100) to Risk Trust (675) for Contingency	(5,017,901)	(5,017,901)	(5,017,901)	(5,000,000)
	General (100) to Public Health Grants (532)	(547,457)	(547,457)	-	-
	General (100) to Human Services Grants (222)	(521,140)	(521,140)	(419,834)	-
	General (100) to GF County Improvement (445) for Projects	(119,446,765)	(120,763,665)	(120,763,665)	(90,707,963)
	General (100) to GF Co Improv (445) for Equip Replacement NR	(3,230,466)	(3,230,466)	(3,230,466)	-
	Detention (255) to Detention Capital Projects (455) for Projects	-	-	-	(2,873,489)
	Detention Tech Capital Imp (461) to Detention (255)	(1,637)	(1,637)	(646)	-
	Detention Tech Cap Imp (461) to Detention Cap Projects (455)	(500,000)	(500,000)	(500,000)	-
	Detention Cap Projects (455) To Detention Tech Cap Imp (461)	-	-	-	(1,508,435)
	Detention Capital Projects (455) to Detention (255)	(3,234,574)	(3,234,574)	(3,234,574)	-
	Detention Capital (455) to Detention (255) for Equipment	-	-	-	(3,277,140)
	Co Imp COP Series 2015 (440) to GF Co Imp (445)	(1,000,000)	(1,000,000)	(1,000,000)	-
	Animal Ctrl Field Ops (574) to Animal Ctrl License Shelter (572)	-	-	-	(638,520)
	Non Recurring Total	**(236,951,699)**	**(241,956,506)**	**(241,152,915)**	**(287,379,157)**
	Elimination	**(502,184,960)**	**(495,604,313)**	**(470,896,711)**	**(585,910,918)**

Fund Transfers In continued

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Internal Service Fund					
Operating					
675 - Risk Management	General Fund (100) to Risk Management Fund (675)	-	124,966	-	-
	Operating Total	**-**	**124,966**	**-**	**-**
Non Recurring					
675 - Risk Management	General (100) to Risk Trust (675) for Contingency	5,017,901	5,017,901	5,017,901	5,000,000
	Non Recurring Total	**5,017,901**	**5,017,901**	**5,017,901**	**5,000,000**
	Internal Service Fund	**5,017,901**	**5,142,867**	**5,017,901**	**5,000,000**
	All Funds Total	**-**	**-**	**-**	**-**

Fund Transfers Out

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
General Fund					
Operating					
100 - General	Gen Fund (100) Operating Transfer to County Improvement Debt (320)	17,749,000	17,749,000	17,749,000	17,749,000
	General Fund (100) to Public Health Grants (532)	-	-	173,000	-
	Gen Fund (100) to Public Health Fees (265) for Vital Registration	6,000	6,000	6,000	3,000
	General Fund (100) to Technology Capital Improvement Fund (460)	-	-	-	3,828,489
	General Fund (100) to Human Services Grant Fund (222)	-	-	-	644,574
	General Fund (100) to Animal Control License and Shelter (572)	-	-	-	1,451,613
	General Fund (100) to Risk Management Fund (675)	-	124,966	-	-
	General (100) to GF County Improvement (445) for Projects	-	-	-	36,700,000
	General (100) to GF County Improvement (445) for Equip Replacement	3,088,280	3,088,280	3,088,280	3,088,280
	General (100) to Detention (255) for Jail Maint of Effort	186,628,281	186,628,281	186,628,281	190,472,566
	Gen (100) to Tech Capital Imp (460) for Tech MM Reserves	11,640,000	11,640,000	11,640,000	9,989,121
	Gen (100) to GF County Improvement (445) for MM Reserves	1,000,000	1,000,000	1,000,000	1,000,000
	Gen (100) to GF County Improvement (445) for Election Reserves	7,205,119	7,205,119	7,205,119	7,650,119
	Gen (100) to Detention (255) for Jail Maint of Effort Above Base	35,692,465	23,947,045	-	23,730,883
	Debt Service for VMWare Licensing Dept to Debt Service (321)	322,938	322,938	322,938	322,938
	Operating Total	**263,332,083**	**251,711,629**	**227,812,618**	**296,630,583**

Fund Transfers Out continued

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
General Fund (continued)					
Non Recurring					
100 - General	General (100) to Env Services (506) for Board of Health Fee Waivers	-	114,261	33,108	-
	General Fund (100) to School Grant Fund (715)	-	-	-	373,825
	General (100) to Technology Capital Imp (460) for Projects	3,781,369	3,781,369	3,781,369	42,445,780
	General (100) to Risk Trust (675) for Contingency	5,017,901	5,017,901	5,017,901	5,000,000
	General (100) to Public Health Grants (532)	547,457	547,457	-	-
	General (100) to Human Services Grants (222)	521,140	521,140	419,834	-
	General (100) to GF County Improvement (445) for Projects	119,446,765	120,763,665	120,763,665	90,707,963
	General (100) to GF Co Improv (445) for Equip Replacement NR	3,230,466	3,230,466	3,230,466	-
	Non Recurring Total	**132,545,098**	**133,976,259**	**133,246,343**	**138,527,568**
	General Fund	**395,877,181**	**385,687,888**	**361,058,961**	**435,158,151**
Special Revenue Fund					
Operating					
239 - Parks Souvenir	Parks Souvenir (239) to Parks Enhancement (241)	-	35,000	-	-
255 - Detention Operations	Detention (255) to Detention Capital Projects (455)	1,886,178	587,500	587,500	587,500
	Detention (255) to Detention Capital (455) for Equip Replacement	-	1,298,678	1,298,678	1,298,678
	Operating Total	**1,886,178**	**1,921,178**	**1,886,178**	**1,886,178**
Non Recurring					
208 - Superior Court Judicial Enhancement	Jud Enhancement (208) to COSC Jud Enhancement (202) and Special Revenue (274)	-	3,478,462	3,478,462	-
232 - Transportation Operations	Transportation (232) to Transportation Capital (234)	70,008,000	70,008,000	70,008,000	56,094,680
255 - Detention Operations	Detention (255) to Detention Capital Projects (455) for Projects	-	-	-	2,873,489
261 - Law Library Fees	Law Library (261) to SC Building Repair (280) for	700,000	700,000	700,000	1,000,000
265 - Public Health Fees	PH Fee Fund (265) to PH Grant Fund (532)	-	72,684	-	-
574 - Animal Control Field Operations	Animal Ctrl Field Ops (574) to Animal Ctrl License Shelter (572)	-	-	-	638,520
	Non Recurring Total	**70,708,000**	**74,259,146**	**74,186,462**	**60,606,689**
	Special Revenue Fund	**72,594,178**	**76,180,324**	**76,072,640**	**62,492,867**
Special Revenue Fund -					
Operating					
227 - Juvenile Probation Grants	Juvenile Grants (227) to Juvenile Restitution (229)	15,000	15,000	45,000	15,000
	Operating Total	**15,000**	**15,000**	**45,000**	**15,000**
Non Recurring					
573 - Animal Control Grants	Animal Ctrl Grants (573) to Animal Ctrl License/Shelter (572)	-	22,500	22,500	-
	Non Recurring Total	**-**	**22,500**	**22,500**	**-**
	Special Revenue Fund - Grant	**15,000**	**37,500**	**67,500**	**15,000**

Fund Transfers Out continued

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Capital Projects Fund					
Non Recurring					
440 - County Improvement COP Series 2015	Co Imp COP Series 2015 (440) to GF Co Imp (445)	1,000,000	1,000,000	1,000,000	-
445 - General Fund County Improvements	GF County Improvements (445) to County Improvement (442)	-	-	-	48,393,500
	GF County Improvement (445) to General (100) for Elections	13,400,000	13,400,000	13,400,000	3,176,841
	GF Co Improv (445) to General (100) for Equipment	-	-	-	10,713,056
	GF County Improvement (445) to General (100) for Long Term MM	-	-	-	3,000,000
	GF County Improvement (445) to County Improvement Debt Service (320)	6,688,418	6,688,418	6,688,418	6,683,975
455 - Detention Capital Projects	Detention Cap Projects (455) To Detention Tech Cap Imp (461)	-	-	-	1,508,435
	Detention Cap Projects (455) to Detention (255)	3,234,574	3,234,574	3,234,574	-
	Detention Capital (455) to Detention (255) for Equipment	-	-	-	3,277,140
460 - Technology Capital Improvement	Tech Cap Imp (460) to General (100) for Long Term MM	8,873,972	8,873,972	8,873,972	11,491,953
461 - Detention Tech Capital Improvement	Detention Tech Capital Imp (461) to Detention (255)	1,637	1,637	646	-
	Detention Tech Cap Imp (461) to Detention Cap Projects (455)	500,000	500,000	500,000	-
	Non Recurring Total	**33,698,601**	**33,698,601**	**33,697,610**	**88,244,900**
	Capital Projects Fund	**33,698,601**	**33,698,601**	**33,697,610**	**88,244,900**
Elimination					
Operating					
900 - Eliminations	Gen Fund (100) Operating Transfer to County Improvement Debt (320)	(17,749,000)	(17,749,000)	(17,749,000)	(17,749,000)
	Operating	-	(35,000)	(173,000)	-
	Juvenile Grants (227) to Juvenile Restitution (229)	(15,000)	(15,000)	(45,000)	(15,000)
	Gen Fund (100) to Public Health Fees (265) for Vital Registration	(6,000)	(6,000)	(6,000)	(3,000)
	General Fund (100) to Human Services Grant Fund (222)	-	-	-	(644,574)
	General Fund (100) to Animal Control License and Shelter (572)	-	-	-	(1,451,613)
	General Fund (100) to Risk Mgmt Fund (675)	-	(124,966)	-	-
	General (100) to GF County Improvement (445) for Projects	-	-	-	(36,700,000)
	General (100) to GF County Improvement (445) for Equip Replacement	(3,088,280)	(3,088,280)	(3,088,280)	(3,088,280)
	General (100) to Detention (255) for Jail Maint of Effort	(186,628,281)	(186,628,281)	(186,628,281)	(190,472,566)
	Gen (100) to Tech Capital Imp (460) for Tech MM Reserves	(11,640,000)	(11,640,000)	(11,640,000)	(13,817,610)
	Gen (100) to GF County Improvement (445) for MM Reserves	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
	Gen (100) to GF County Improvement (445) for Election Reserves	(7,205,119)	(7,205,119)	(7,205,119)	(7,650,119)
	Gen (100) to Detention (255) for Jail Maint of Effort Above Base	(35,692,465)	(23,947,045)	-	(23,730,883)
	Detention (255) to Det Cap Projects (455)	(1,886,178)	(587,500)	(587,500)	(587,500)
	Detention (255) to Det Cap (455) for Equip Repl	-	(1,298,678)	(1,298,678)	(1,298,678)
	Debt Service for VMWare Licensing Dept to Debt Service (321)	(322,938)	(322,938)	(322,938)	(322,938)
	Operating Total	**(265,233,261)**	**(253,647,807)**	**(229,743,796)**	**(298,531,761)**

Fund Transfers Out continued

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Elimination (continued)					
Non Recurring					
900 - Eliminations	Transportation (232) to Transportation Capital (234)	-	(70,008,000)	(70,008,000)	(56,094,680)
	Tech Cap Imp (460) to General (100) for Long Term MM	(8,873,972)	(8,873,972)	(8,873,972)	(11,491,953)
	PH Fee Fund (265) to PH Grant Fund (532)	-	(72,684)	-	-
	Non Recurring	(70,008,000)	(22,500)	(22,500)	-
	Law Library (261) to SC Building Repair (280) for Law Library	(700,000)	(700,000)	(700,000)	(1,000,000)
	Jud Enhancement (208) to COSC Jud Enhancement (202) and Special Revenue (274)	-	(3,478,462)	(3,478,462)	-
	GF County Improvements (445) to County Improvement (442)	-	-	-	(48,393,500)
	GF County Improvement (445) to General (100) for Elections	(13,400,000)	(13,400,000)	(13,400,000)	(3,176,841)
	GF Co Improv (445) to General (100) for Equipment	-	-	-	(10,713,056)
	GF County Improvement (445) to General (100) for Long Term MM	-	-	-	(3,000,000)
	GF County Improvement (445) to County Improvement Debt Service (320)	(6,688,418)	(6,688,418)	(6,688,418)	(6,683,975)
	General (100) to Env Services (506) for Board of Health Fee Waivers	-	(114,261)	(33,108)	-
	General Fund (100) to School Grant Fund (715)	-	-	-	(373,825)
	General (100) to Technology Capital Imp (460) for Projects	(3,781,369)	(3,781,369)	(3,781,369)	(42,445,780)
	General (100) to Risk Trust (675) for Contingency	(5,017,901)	(5,017,901)	(5,017,901)	(5,000,000)
	General (100) to Public Health Grants (532)	(547,457)	(547,457)	-	-
	General (100) to Human Services Grants (222)	(521,140)	(521,140)	(419,834)	-
	General (100) to GF County Improvement (445) for Projects	(119,446,765)	(120,763,665)	(120,763,665)	(90,707,963)
	General (100) to GF Co Improv (445) for Equip Replacement NR	(3,230,466)	(3,230,466)	(3,230,466)	-
	Detention (255) to Detention Capital Projects (455) for Projects	-	-	-	(2,873,489)
	Detention Tech Capital Imp (461) to Detention (255)	(1,637)	(1,637)	(646)	-
	Detention Tech Cap Imp (461) to Detention Cap Projects (455)	(500,000)	(500,000)	(500,000)	-
	Detention Cap Projects (455) To Detention Tech Cap Imp (461)	-	-	-	(1,508,435)
	Detention Capital Projects (455) to Detention (255)	(3,234,574)	(3,234,574)	(3,234,574)	-
	Detention Capital (455) to Detention (255) for Equipment	-	-	-	(3,277,140)
	Co Imp COP Series 2015 (440) to GF Co Imp (445)	(1,000,000)	(1,000,000)	(1,000,000)	-
	Animal Ctrl Field Ops (574) to Animal Ctrl License Shelter (572)	-	-	-	(638,520)
	Non Recurring Total	**(236,951,699)**	**(241,956,506)**	**(241,152,915)**	**(287,379,157)**
	Elimination	**(502,184,960)**	**(495,604,313)**	**(470,896,711)**	**(585,910,918)**
	All Funds Total	-	-	-	-

Eliminations

Eliminations are an important metric in government budgeting. The use of eliminations prevents revenues and expenditures from being recorded twice in County-wide totals when money is moved from one County fund to another. One type of Elimination is the use of Internal Service Funds. When a County department purchases fuel through the Department of Equipment Services, it would not be accurate to record this as a County-wide revenue and expenditure, as the money is simply moving from one County fund to another. By the same logic, fund transfers between County funds require Eliminations. The annual Elimination totals are listed in the table below:

Description	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Transfers In					
Operating	(240,576,928)	(265,233,261)	(253,647,807)	(229,743,796)	(298,531,761)
Non Recurring	(346,132,153)	(236,951,699)	(241,956,506)	(241,152,915)	(287,379,157)
Total for Transfers In:	(586,709,081)	(502,184,960)	(495,604,313)	(470,896,711)	(585,910,918)
Internal Service Fund Charges					
Operating	(204,996,216)	(211,413,793)	(211,413,793)	(213,352,815)	(218,795,743)
Total for Internal Service Fund Charges:	(204,996,216)	(211,413,793)	(211,413,793)	(213,352,815)	(218,795,743)
Totals:	(791,705,297)	(713,598,753)	(707,018,106)	(684,249,526)	(804,706,661)

Personnel Summary and Variance Commentary

Personnel Variance Commentary

The tables that follow highlight the changes in FTE positions by department and fund as well as by Market Range Title. Significant variances in departments of either 10% or more or 10 FTE's or more from the FY 2019 Revised budget to the FY 2020 Adopted budget are discussed below. The department section of this document also discusses specific variances at the department level.

Assistant County Manager 940 (940)

The Assistant County Manager – 940 Departments is decreasing by a net 3.0 FTE positions (-37.5%) due to the transition of 2 Human Resource positions to the Human Resources Department (310).

Assistant County Manager 950 (950)

The Assistant County Manager – 950 is decreasing by a net 15.75 FTE positions (52.9%). 12 Human Resource positions transitioned to the Human Resources Department (310). The Justice System Planning and Information (JSPI) program was discontinued resulting in a decrease of 4 positions. One Grant/Contract Administrator position was removed following a position vacancy and one Program Coordinator was moved to the department from Public Health. One Nurse position increased by 0.25 FTE.

County Attorney (190)

The County Attorney's Office is increasing by a net 44.05 FTE positions (4.34%) including 13 Attorney I positions and 6 Investigative Aides to monitor security cameras at 225 W Madison along with other technical adjustments that occurred during budget preparation to handle increased case workload.

Deputy County Manager 930 (930)

The Deputy County Manager Department is decreasing by a net 10.0 FTE positions (-71.43%) due to the transition of 10 Human Resource positions to the Human Resources Department (310).

Emergency Management (150)

The Emergency Management Department is increasing by a net 6.0 FTE positions (17.14%) due to the addition of Security Specialists (4.0 FTE), a Security Officer Supervisor (1.0 FTE), and an Emergency Services Planner (1.0 FTE).

Human Resources (310)

Human Resources (HR) is increasing by a net 27.0 FTE positions (48.21%) due to 2 HR Associates from Public Defense Services, 1 HR Associate from Public Health, 1 HR Manager, 5 HR Analysts, 3 HR Associates, and 1 HR Specialist from Deputy County Manager (930), 1 HR Manager, 1 HR Analyst, and 1 HR Associate from Assistant County Manager (940), and 6 HR Analysts, 3 HR Associates, and 3 HR Specialists from Assistant County Manager (950).

Medical Examiner (290)

The Office of the Medical Examiner is decreasing by a net 10.0 FTE positions (10.2%). The toxicology laboratory was closed in FY 2019 resulting in a decrease of 11.0 FTE. One Forensic Technician position was created to help with the increasing caseloads.

Public Defense System (PDS)

The Public Defense System is increasing by a net 12.0 FTE positions (1.38%). 8 additional attorneys and 4 support staff are needed based on expected demand for increased case workload.

Public Health (860)

Public Health is decreasing by a net 16.0 FTE positions (3.0%) overall due to fluctuations in grant funding. The largest FTE reductions are in Healthy Start (8), STD Examinations and Treatment (5) HIV Surveillance, Counseling and Testing (3).

Sheriff (500)

The Sheriff's Office is increasing by a net 21.0 FTE positions (0.6%) due to the addition of 9 positions in the Compliance budget, along with the creation of Property and Evidence Custodians and administrative positions in order to civilianize Detention Officer positions.

Superior Court (800)

Superior Court is increasing by a net 12.0 FTE positions (0.94%) due to the creation of 2 positions in the Civil Department and 1 position in the Probate Department to manage workload. In addition, 1 Bailiff and 2 Security Officers were created for the Maryvale Mental Health Court and 5 Security Officers were created for the 225 W. Madison Building Skybridge into Superior Court.

Personnel Summary by Department and Fund

Department / Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
010 - Board of Supervisors, Dist 1						
100 - General	3.00	3.00	3.00	3.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**
020 - Board of Supervisors, Dist 2						
100 - General	3.00	3.00	3.00	3.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**
030 - Board of Supervisors, Dist 3						
100 - General	3.00	3.00	3.00	3.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**
040 - Board of Supervisors, Dist 4						
100 - General	2.88	3.00	3.00	3.00	-	0.00%
Department Total	**2.88**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**
050 - Board of Supervisors, Dist 5						
100 - General	3.00	3.00	3.00	3.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**
060 - Clerk of the Board						
100 - General	13.00	12.13	12.13	12.13	-	0.00%
Department Total	**13.00**	**12.13**	**12.13**	**12.13**	**-**	**0.00%**
110 - Adult Probation						
100 - General	805.00	804.98	805.98	808.98	4.00	0.50%
201 - Adult Probation Fees	1.50	0.50	0.50	0.50	-	0.00%
211 - Adult Probation Grants	24.00	23.00	23.00	23.00	-	0.00%
255 - Detention Operations	369.00	369.00	369.00	369.00	-	0.00%
Department Total	**1,199.50**	**1,197.48**	**1,198.48**	**1,201.48**	**4.00**	**0.33%**
120 - Assessor						
100 - General	309.93	296.43	296.43	296.43	-	0.00%
Department Total	**309.93**	**296.43**	**296.43**	**296.43**	**-**	**0.00%**

Personnel Summary by Department and Fund continued

Department / Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
140 - Call Center						
100 - General	22.00	20.00	20.00	20.00	-	0.00%
Department Total	**22.00**	**20.00**	**20.00**	**20.00**	**-**	**0.00%**
150 - Emergency Management						
100 - General	22.75	22.75	23.75	27.75	5.00	21.98%
207 - Palo Verde	5.00	4.00	5.00	4.90	0.90	22.50%
215 - Emergency Management	8.25	8.25	8.25	8.35	0.10	1.21%
Department Total	**36.00**	**35.00**	**37.00**	**41.00**	**6.00**	**17.14%**
160 - Clerk of the Superior Court						
100 - General	573.50	570.00	575.00	575.00	5.00	0.88%
202 - Clerk of the Court Judicial Enh	-	2.00	2.00	2.00	-	0.00%
205 - Court Document Retrieval	22.00	21.00	21.00	21.00	-	0.00%
208 - Superior Court Judicial Enh	8.00	-	-	-	-	N/A
218 - Clerk of Court Fill The Gap	46.50	43.60	44.00	43.60	-	0.00%
274 - Clerk of the Court SRF	45.00	45.00	44.00	44.00	(1.00)	-2.22%
Department Total	**695.00**	**681.60**	**686.00**	**685.60**	**4.00**	**0.59%**
180 - Finance						
100 - General	37.00	39.00	40.00	39.00	-	0.00%
Department Total	**37.00**	**39.00**	**40.00**	**39.00**	**-**	**0.00%**
190 - County Attoeny						
100 - General	886.23	886.98	886.48	942.48	55.50	6.26%
213 - County Attorney RICO	-	1.00	1.00	-	(1.00)	-100.00%
219 - County Attorney Grants	62.00	65.50	66.50	57.50	(8.00)	-12.21%
220 - Diversion	29.00	17.50	17.50	19.50	2.00	11.43%
221 - County Attorney Fill the Gap	24.00	27.45	28.00	24.00	(3.45)	-12.57%
266 - Check Enforcement Program	2.00	1.00	1.00	1.00	-	0.00%
267 - Criminal Justice Enhancement	19.00	16.00	16.00	15.00	(1.00)	-6.25%
Department Total	**1,022.23**	**1,015.43**	**1,016.48**	**1,059.48**	**44.05**	**4.34%**
200 - County Manager						
100 - General	22.00	30.50	31.00	33.50	3.00	9.84%
Department Total	**22.00**	**30.50**	**31.00**	**33.50**	**3.00**	**9.84%**
210 - Elections						
100 - General	28.00	31.00	29.00	29.00	(2.00)	-6.45%
Department Total	**28.00**	**31.00**	**29.00**	**29.00**	**(2.00)**	**-6.45%**
220 - Human Services						
100 - General	15.00	13.00	12.00	12.00	(1.00)	-7.69%
217 - CDBG Housing Trust	6.00	5.20	6.20	6.20	1.00	19.23%
222 - Human Services Grants	337.00	328.80	326.80	324.80	(4.00)	-1.22%
Department Total	**358.00**	**347.00**	**345.00**	**343.00**	**(4.00)**	**-1.15%**
230 - Intneral Audit						
100 - General	17.95	19.25	19.50	19.25	-	0.00%
Department Total	**17.95**	**19.25**	**19.50**	**19.25**	**-**	**0.00%**
240 - Justice Courts						
100 - General	337.00	319.00	318.00	319.00	-	0.00%
204 - Just Court Judicial Enhancement	3.00	-	-	-	-	N/A
Department Total	**340.00**	**319.00**	**318.00**	**319.00**	**-**	**0.00%**

Personnel Summary by Department and Fund continued

Department / Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
250 - Constables						
100 - General	37.00	37.00	37.00	37.00	-	0.00%
Department Total	**37.00**	**37.00**	**37.00**	**37.00**	**-**	**0.00%**
260 - Correctional Health						
100 - General	16.00	9.00	6.00	5.00	(4.00)	-44.44%
255 - Detention Operations	469.95	475.95	475.95	485.95	10.00	2.10%
Department Total	**485.95**	**484.95**	**481.95**	**490.95**	**6.00**	**1.24%**
270 - Juvenile Probation						
100 - General	250.00	246.00	244.00	246.00	-	0.00%
227 - Juvenile Probation Grants	39.00	38.00	36.00	34.00	(4.00)	-10.53%
255 - Detention Operations	365.60	365.60	363.60	363.60	(2.00)	-0.55%
275 - Juvenile Probation Diversion	4.00	4.00	4.00	4.00	-	0.00%
Department Total	**658.60**	**653.60**	**647.60**	**647.60**	**(6.00)**	**-0.92%**
290 - Medical Examiner						
100 - General	100.00	98.00	98.00	88.00	(10.00)	-10.20%
Department Total	**100.00**	**98.00**	**98.00**	**88.00**	**(10.00)**	**-10.20%**
300 - Parks and Recreation						
100 - General	-	3.00	3.00	-	(3.00)	-100.00%
225 - Spur Cross Ranch Conservation	1.58	1.50	1.50	1.61	0.11	7.33%
239 - Parks Souvenir	0.68	1.60	1.60	2.10	0.50	31.25%
240 - Lake Pleasant Recreation Services	27.00	31.66	31.66	32.91	1.25	3.95%
241 - Parks Enhancement	52.24	54.24	54.24	57.38	3.14	5.79%
Department Total	**81.50**	**92.00**	**92.00**	**94.00**	**2.00**	**2.17%**
310 - Human Resources						
100 - General	47.00	56.00	55.00	83.00	27.00	48.21%
615 - Wellness	-	4.00	4.00	4.00	-	0.00%
618 - Benefits Administration	-	17.00	17.00	17.00	-	0.00%
Department Total	**47.00**	**77.00**	**76.00**	**104.00**	**27.00**	**35.06%**
340 - Public Fiduciary						
100 - General	48.00	48.00	48.00	48.00	-	0.00%
Department Total	**48.00**	**48.00**	**48.00**	**48.00**	**-**	**0.00%**
360 - Recorder						
100 - General	61.00	61.00	61.00	64.00	3.00	4.92%
236 - Recorders Surcharge	26.00	26.00	25.00	25.00	(1.00)	-3.85%
Department Total	**87.00**	**87.00**	**86.00**	**89.00**	**2.00**	**2.30%**
370 - Education Service						
100 - General	23.00	20.00	20.00	22.00	2.00	10.00%
255 - Detention Operations	8.00	-	-	-	-	N/A
669 - Small School Service	1.00	1.00	1.00	1.00	-	0.00%
715 - School Grants	69.49	50.00	50.00	50.00	-	0.00%
782 - School Communication	12.00	7.00	7.00	7.00	-	0.00%
790 - Educational Supplemental Prog	8.00	6.00	6.00	6.00	-	0.00%
Department Total	**121.49**	**84.00**	**84.00**	**86.00**	**2.00**	**2.38%**
390 - Employee Benefits and Health						
100 - General	3.00	-	-	-	-	N/A
532 - Public Health Grants	11.50	-	-	-	-	N/A
615 - Wellness	5.70	-	-	-	-	N/A
618 - Benefits Administration	16.30	-	-	-	-	N/A
Department Total	**36.50**	**-**	**-**	**-**	**-**	**N/A**

Personnel Summary by Department and Fund continued

Department / Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
410 - Enterprise Technology						
100 - General	137.33	125.09	125.39	126.95	1.86	1.49%
255 - Detention Operations	-	11.00	11.00	11.00	-	0.00%
681 - Telecommunications	77.66	77.91	77.61	79.05	1.14	1.46%
Department Total	**214.99**	**214.00**	**214.00**	**217.00**	**3.00**	**1.40%**
420 - Integrated Crim Justice Info						
255 - Detention Operations	6.00	6.00	6.00	6.00	-	0.00%
Department Total	**6.00**	**6.00**	**6.00**	**6.00**	**-**	**0.00%**
430 - Treasurer						
100 - General	64.00	64.00	64.00	70.00	6.00	9.38%
Department Total	**64.00**	**64.00**	**64.00**	**70.00**	**6.00**	**9.38%**
440 - Planning and Development						
100 - General	-	1.00	1.00	1.00	-	0.00%
226 - Planning and Development Fees	87.60	102.60	109.10	104.10	1.50	1.46%
Department Total	**87.60**	**103.60**	**110.10**	**105.10**	**1.50**	**1.45%**
490 - Budget Office						
100 - General	16.00	15.00	15.00	15.00	-	0.00%
Department Total	**16.00**	**15.00**	**15.00**	**15.00**	**-**	**0.00%**
500 - Sheriff						
100 - General	1,221.60	1,285.00	1,286.00	1,304.00	19.00	1.48%
251 - Sheriff Grants	24.00	10.00	10.00	10.00	-	0.00%
252 - Inmate Services	108.00	108.00	108.00	108.00	-	0.00%
255 - Detention Operations	2,455.00	2,411.00	2,411.00	2,413.00	2.00	0.08%
258 - Sheriff Towing and Impound	2.00	2.00	2.00	2.00	-	0.00%
Department Total	**3,810.60**	**3,816.00**	**3,817.00**	**3,837.00**	**21.00**	**0.55%**
PDS - Public Defense System						
100 - General	844.62	858.80	859.81	870.80	12.00	1.40%
209 - Public Defender Training	3.00	3.00	3.00	3.00	-	0.00%
233 - Public Defender Grants	2.25	1.60	1.59	1.60	-	0.00%
262 - Public Defender Fill the Gap	9.00	9.00	9.00	9.00	-	0.00%
Department Total	**858.88**	**872.40**	**873.40**	**884.40**	**12.00**	**1.38%**
640 - Transportation						
232 - Transportation Operations	423.00	427.00	427.00	429.00	2.00	0.47%
Department Total	**423.00**	**427.00**	**427.00**	**429.00**	**2.00**	**0.47%**
670 - Waste Resources						
100 - General	20.00	-	-	-	-	N/A
290 - Waste Tire	2.00	-	-	-	-	N/A
Department Total	**22.00**	**-**	**-**	**-**	**-**	**N/A**
700 - Facilities Management						
100 - General	136.00	133.00	133.00	136.00	3.00	2.26%
255 - Detention Operations	33.00	33.00	33.00	36.00	3.00	9.09%
Department Total	**169.00**	**166.00**	**166.00**	**172.00**	**6.00**	**3.61%**
730 - Procurement Services						
100 - General	26.50	27.00	27.00	27.00	-	0.00%
Department Total	**26.50**	**27.00**	**27.00**	**27.00**	**-**	**0.00%**
740 - Equipment Services						
654 - Equipment Services	54.00	57.00	57.00	57.00	-	0.00%
Department Total	**54.00**	**57.00**	**57.00**	**57.00**	**-**	**0.00%**

Personnel Summary by Department and Fund continued

Department / Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
750 - Risk Management						
675 - Risk Management	32.75	33.72	35.00	33.72	-	0.00%
Department Total	**32.75**	**33.72**	**35.00**	**33.72**	**-**	**0.00%**
780 - Real Estate						
100 - General	30.00	32.00	32.00	32.00	-	0.00%
Department Total	**30.00**	**32.00**	**32.00**	**32.00**	**-**	**0.00%**
790 - Animal Care and Control						
572 - Animal Control License/Shelter	135.18	132.92	131.92	178.50	45.58	34.29%
574 - Animal Control Field Operations	49.82	48.58	48.58	-	(48.58)	-100.00%
Department Total	**185.00**	**181.50**	**180.50**	**178.50**	**(3.00)**	**-1.65%**
800 - Superior Court						
100 - General	1,187.10	1,193.30	1,194.30	1,210.30	17.00	1.42%
208 - Superior Court Judicial	6.00	6.00	6.00	6.00	-	0.00%
238 - Superior Court Grants	32.00	38.00	38.00	38.00	-	0.00%
261 - Law Library Fees	3.00	5.20	3.20	5.20	-	0.00%
264 - Superior Court Fill the Gap	32.00	32.00	32.00	27.00	(5.00)	-15.63%
Department Total	**1,260.10**	**1,274.50**	**1,273.50**	**1,286.50**	**12.00**	**0.94%**
850 - Air Quality						
503 - Air Quality Grants	14.75	14.75	14.75	14.75	-	0.00%
504 - Air Quality Fees	127.90	134.90	138.90	138.90	4.00	2.97%
Department Total	**142.65**	**149.65**	**153.65**	**153.65**	**4.00**	**2.67%**
860 - Public Health						
100 - General	145.25	139.25	136.25	133.25	(6.00)	-4.31%
265 - Public Health Fees	62.00	71.00	70.00	70.00	(1.00)	-1.41%
532 - Public Health Grants	410.50	328.70	326.50	319.70	(9.00)	-2.74%
Department Total	**617.75**	**538.95**	**532.75**	**522.95**	**(16.00)**	**-2.97%**
880 - Environmental Services						
100 - General	45.00	66.54	66.54	64.44	(2.10)	-3.16%
290 - Waste Tire	-	2.00	2.00	3.10	1.10	55.00%
505 - Environmental Services Grants	-	1.00	1.00	-	(1.00)	-100.00%
506 - Environmental Services	234.00	227.46	227.46	227.46	-	0.00%
Department Total	**279.00**	**297.00**	**297.00**	**295.00**	**(2.00)**	**-0.67%**
930 - Deputy County Manager 930						
226 - Planning and Development Fees	15.00	14.00	14.00	4.00	(10.00)	-71.43%
Department Total	**15.00**	**14.00**	**14.00**	**4.00**	**(10.00)**	**-71.43%**
940 - Assistant County Manager 940						
100 - General	5.00	8.00	7.00	5.00	(3.00)	-37.50%
Department Total	**5.00**	**8.00**	**7.00**	**5.00**	**(3.00)**	**-37.50%**
950 - Assistant County Manager 950						
100 - General	9.00	15.00	15.00	2.00	(13.00)	-86.67%
249 - Non-Departmental Grants	1.00	-	-	-	-	N/A
255 - Detention Operations	4.00	4.00	4.00	-	(4.00)	-100.00%
532 - Public Health Grants	-	10.75	11.75	12.00	1.25	11.63%
Department Total	**14.00**	**29.75**	**30.75**	**14.00**	**(15.75)**	**-52.94%**

Personnel Summary by Market Range Title

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accountant	47.50	52.47	52.00	48.47	(4.00)	-7.62%
Accounting Specialist	86.00	78.50	80.50	81.50	3.00	3.82%
Accounting Specialist Supv	1.00	1.00	1.00	1.00	-	0.00%
Admin/Operations Specialist	205.00	203.00	208.00	208.00	5.00	2.46%
Administrative Assistant	1.00	-	-	-	-	N/A
Administrative Manager	12.00	14.00	14.00	14.00	-	0.00%
Administrative Services Manage	1.00	-	-	-	-	N/A
Administrative Services Mgr	4.00	4.00	4.00	4.00	-	0.00%
Administrative Staff Supv	24.00	21.00	21.00	20.00	(1.00)	-4.76%
Administrative Supervisor	47.00	44.00	45.00	45.00	1.00	2.27%
Administrator	13.00	10.00	10.00	10.00	-	0.00%
Air Instrument Technician	9.00	8.00	8.00	8.00	-	0.00%
Air Instrument Technician Sr	3.00	3.00	3.00	3.00	-	0.00%
Air Instrument Technician Supv	2.00	2.00	2.00	2.00	-	0.00%
Air Quality Division Manager	3.00	4.00	4.00	4.00	-	0.00%
Air Quality Enforcement Spec	2.00	2.00	4.00	3.00	1.00	50.00%
Air Quality Engineer	3.00	4.00	4.00	4.00	-	0.00%
Air Quality Engineering Supv	2.00	2.00	2.00	2.00	-	0.00%
Air Quality Managing Supv	1.00	1.00	1.00	1.00	-	0.00%
Air Quality Planner	2.75	3.75	3.75	3.75	-	0.00%
Air Quality Planner Senior	4.00	4.00	4.00	4.00	-	0.00%
Air Quality Planning Supv	3.00	3.00	3.00	3.00	-	0.00%
Air Quality Policy Advisor	1.00	-	-	-	-	N/A
Air Quality Specialist	29.40	28.40	31.40	31.40	3.00	10.56%
Air Quality Specialist Senior	11.00	12.00	11.00	12.00	-	0.00%
Air Quality Specialist Supv	7.00	8.00	8.00	8.00	-	0.00%
Animal Care & Control Manager	3.00	3.00	3.00	3.00	-	0.00%
Animal Care Supervisor	3.00	-	-	-	-	N/A
Animal Care Technician	51.00	-	-	-	-	N/A
Animal Care Technician Lead	7.00	-	-	-	-	N/A
Animal Control Officer	30.00	28.00	28.00	28.00	-	0.00%
Animal Control Officer Lead	-	5.00	5.00	5.00	-	0.00%
Animal Control Sergeant	3.00	-	-	-	-	N/A
Animal Control Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Animal Health Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Animal Health Technician	18.00	18.00	18.00	18.00	-	0.00%
Animal Health Technician Lead	1.00	1.00	1.00	1.00	-	0.00%
Animal Shelter Supervisor	-	7.00	6.00	7.00	-	0.00%
Animal Shelter Technician	-	44.00	44.00	44.00	-	0.00%
Animal Shelter Technician Lead	-	10.00	10.00	9.00	(1.00)	-10.00%
Applications Development Mgr	12.00	-	-	1.00	1.00	N/A
Applications Development Supv	8.00	8.00	8.00	8.00	-	0.00%
Appraiser	81.50	-	-	-	-	N/A
Appraiser - Analytic	-	33.00	33.00	33.00	-	0.00%
Appraiser - Analytic Senior	-	15.00	14.00	15.00	-	0.00%
Appraiser - Field	-	16.00	16.00	16.00	-	0.00%
Appraiser - Field Senior	-	52.00	52.00	52.00	-	0.00%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Appraiser Chief	-	1.00	1.00	1.00	-	0.00%
Appraiser Manager	4.00	5.00	5.00	5.00	-	0.00%
Appraiser Senior	15.00	-	-	-	-	N/A
Appraiser Supervisor	20.00	17.00	17.00	17.00	-	0.00%
Appraiser Trainee	16.00	-	-	-	-	N/A
Assistant County Manager	2.00	2.00	2.00	2.00	-	0.00%
Assistant Medical Director	1.00	-	-	-	-	N/A
Atmospheric Science Pro	1.00	-	-	-	-	N/A
Attorney	776.23	433.35	433.35	439.35	6.00	1.38%
Attorney - Civil Practice Mgr	5.00	-	-	-	-	N/A
Attorney - Senior Counsel	15.00	-	-	-	-	N/A
Attorney I	-	88.50	89.50	103.50	15.00	16.95%
Attorney II	-	98.25	97.25	97.25	(1.00)	-1.02%
Attorney III	-	70.00	70.00	70.00	-	0.00%
Attorney IV	-	76.00	76.00	78.00	2.00	2.63%
Attorney Senior Law Researcher	7.00	9.00	9.00	9.00	-	0.00%
Attorney V	-	23.00	23.50	23.50	0.50	2.17%
Audit Appraisal Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Auditor Appraiser	5.00	1.00	1.00	1.00	-	0.00%
Aviation Mechanic	-	2.00	2.00	2.00	-	0.00%
Aviation Mechanic Supervisor	-	1.00	1.00	1.00	-	0.00%
Background Investigator	-	5.00	5.00	7.00	2.00	40.00%
Bailiff	124.00	126.00	126.00	127.00	1.00	0.79%
Bd of Sup Deputy Administrator	-	5.00	5.00	5.00	-	0.00%
Bd of Supvr's Chief of Staff	5.00	5.00	5.00	5.00	-	0.00%
Benefits Specialist - County	2.00	-	-	-	-	N/A
Benefits Specialist (County)	-	2.00	2.00	2.00	-	0.00%
Benefits Vendor Relations Mgr	1.00	-	-	-	-	N/A
Budget Administrator	1.00	-	-	-	-	N/A
Budget Analyst	9.00	9.00	9.00	9.00	-	0.00%
Budget Manager	-	1.00	1.00	1.00	-	0.00%
Budget Supervisor	3.00	3.00	3.00	3.00	-	0.00%
Business/Systems Analyst	43.48	-	-	-	-	N/A
Business/Systems Analyst - Sr/Ld	5.00	-	-	-	-	N/A
Business/Systems Analyst-Sr/Ld	26.00	-	-	-	-	N/A
Call Center Representative	17.00	17.00	17.00	17.00	-	0.00%
Call Center Representative Ld	4.00	4.00	4.00	4.00	-	0.00%
Call Center Supervisor	2.00	1.00	1.00	1.00	-	0.00%
CASA Coordinator	11.00	14.00	14.00	14.00	-	0.00%
Chaplain	4.00	5.00	5.00	5.00	-	0.00%
Chemical Applications Tech	25.00	-	-	-	-	N/A
Chief Appraiser - Assessor	1.00	-	-	-	-	N/A
Chief Deputy Assessor	1.00	1.00	1.00	1.00	-	0.00%
Chief Deputy Clerk of Court	1.00	1.00	1.00	1.00	-	0.00%
Chief Deputy County Attorney	1.00	1.00	1.00	1.00	-	0.00%
Chief Deputy Recorder	1.00	1.00	1.00	1.00	-	0.00%
Chief Deputy Schools	1.00	1.00	1.00	1.00	-	0.00%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Chief Deputy Sheriff	1.00	1.00	1.00	1.00	-	0.00%
Chief Deputy Treasurer	1.00	1.00	1.00	1.00	-	0.00%
Chief Informatn Security Ofcr	1.00	-	-	-	-	N/A
Chief Medical Examiner	1.00	1.00	1.00	1.00	-	0.00%
Chief Technology Officer	1.00	-	-	-	-	N/A
Chief Veterinarian	1.00	-	-	-	-	N/A
CHS Legal Services Manager	1.00	-	-	-	-	N/A
Claims Adjuster	1.00	6.00	6.00	6.00	-	0.00%
Claims Adjuster Senior	4.00	-	-	-	-	N/A
Clerk of Board Assistant	1.00	1.00	1.00	1.00	-	0.00%
Clerk of Board Management Asst	-	2.00	2.00	2.00	-	0.00%
Clerk of Board Specialist	1.00	1.00	1.00	1.00	-	0.00%
Clerk of Board Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Clinical Supervisor	-	13.00	13.00	12.00	(1.00)	-7.69%
Clinician (Licensed)	-	37.00	36.00	35.00	(2.00)	-5.41%
Clinician Associate	-	32.00	31.00	31.00	(1.00)	-3.13%
Code Enforcement Officer	5.00	5.00	5.00	5.00	-	0.00%
Collections Supervisor	3.00	3.00	3.00	3.00	-	0.00%
Collector	20.00	20.00	20.00	20.00	-	0.00%
Communicable Disease Invstigtr	-	21.00	18.00	18.00	(3.00)	-14.29%
Communicable Disease Invstr Sr	6.00	5.00	4.00	4.00	(1.00)	-20.00%
Communicable Disease Supv	-	4.00	3.00	3.00	(1.00)	-25.00%
Communications Department Ofc	2.00	1.00	2.00	1.00	-	0.00%
Communications Manager	1.00	1.00	1.00	1.00	-	0.00%
Communications Officer Sr-Cnty	1.00	1.00	1.00	3.00	2.00	200.00%
Communications Supervisor	-	7.00	7.00	7.00	-	0.00%
Communicatn Mgr (Crim Justice)	3.00	3.00	3.00	3.00	-	0.00%
Communicatn Ofcr/Govt Liaison	34.00	30.00	32.00	32.00	2.00	6.67%
Communicatn Officer Supervisor	8.00	-	-	-	-	N/A
Communicatns Mgr - Crim Justice	1.00	-	-	-	-	N/A
Community Development Coord	4.00	4.00	4.00	4.00	-	0.00%
Community Justice Coordinator	6.00	-	-	-	-	N/A
Compensation Analyst	3.00	3.00	3.00	3.00	-	0.00%
Computer Forensic Specialist	3.00	4.00	4.00	4.00	-	0.00%
Computer Operator	6.00	3.00	3.00	3.00	-	0.00%
Computer Operator Senior/Lead	1.00	1.00	1.00	1.00	-	0.00%
Conference Officer	13.00	10.00	10.00	10.00	-	0.00%
Construction Maintenance Supv	9.00	-	-	-	-	N/A
Continuous Improvement Man	-	1.00	1.00	1.00	-	0.00%
Counseling Supervisor	3.00	-	-	-	-	N/A
Counselor	23.00	3.00	3.00	3.00	-	0.00%
County Attorney Deputy Chief	-	2.00	2.00	2.00	-	0.00%
County Attorney Special Asst	4.00	3.00	3.00	3.00	-	0.00%
County Atty Deputy Chief Admin	-	1.00	1.00	1.00	-	0.00%
County Manager	1.00	1.00	1.00	1.00	-	0.00%
County Manager Consultant	1.00	0.50	1.00	0.50	-	0.00%
County Mgr's Special Assistant	1.00	1.00	1.00	1.00	-	0.00%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Court Commissioner	62.00	63.00	63.00	63.00	-	0.00%
Court Conciliator	25.00	25.00	25.00	25.00	-	0.00%
Court Conciliator Supervisor	-	2.00	2.00	2.00	-	0.00%
Court Interpreter	33.00	-	-	-	-	N/A
Court Interpreter Manager	2.00	-	-	-	-	N/A
Court Interpreter Supervisor	3.00	-	-	-	-	N/A
Court Probate Investigator	6.00	6.00	6.00	6.00	-	0.00%
Court Probate Investigator Sr	1.00	1.00	1.00	1.00	-	0.00%
Court Reporter	50.50	43.50	43.50	43.50	-	0.00%
Court Reporter Lead	1.00	6.00	6.00	6.00	-	0.00%
Court Reporter Manager	1.00	-	-	-	-	N/A
Courtroom Clerk	213.50	221.10	221.50	221.10	-	0.00%
Courtroom Clerk Senior/Lead	9.00	11.00	11.00	11.00	-	0.00%
Courtroom Services Supervisor	15.00	15.00	15.00	15.00	-	0.00%
Crew Leader	15.00	-	-	-	-	N/A
Crime Scene Manager	-	1.00	1.00	1.00	-	0.00%
Crime Scene Specialist	7.00	7.00	7.00	7.00	-	0.00%
Crime Scene Specialist Senior	3.00	3.00	3.00	3.00	-	0.00%
Crime Scene Supervisor	3.00	2.00	2.00	2.00	-	0.00%
Criminal Intelligence Analyst	8.00	15.00	15.00	15.00	-	0.00%
Criminal Intelligence Anlst Sr	-	-	-	1.00	1.00	N/A
Criminal Intelligence Supv	-	1.00	1.00	1.00	-	0.00%
Custodial Manager	1.00	1.00	1.00	1.00	-	0.00%
Custodial Supervisor	5.00	6.00	6.00	6.00	-	0.00%
Custodian	35.00	34.00	34.00	33.00	(1.00)	-2.94%
Data Architect	2.00	2.00	2.00	2.00	-	0.00%
Database Administrator	7.00	7.00	6.00	6.00	(1.00)	-14.29%
Database Administrator Sr/Ld	10.49	10.00	10.00	10.00	-	0.00%
Database Report Writer Analyst	3.00	2.00	2.00	2.00	-	0.00%
Dental Assistant	3.00	3.00	3.00	3.00	-	0.00%
Dental Hygienist	1.00	1.00	1.00	1.00	-	0.00%
Dentist	1.00	1.00	1.00	1.00	-	0.00%
Dentist (Chief)	1.00	1.00	1.00	1.00	-	0.00%
Department Facilities Planner	3.00	4.00	4.00	4.00	-	0.00%
Deputy Administrator - BOS	4.88	-	-	-	-	N/A
Deputy Chief Medical Examiner	1.00	1.00	1.00	1.00	-	0.00%
Deputy Constable	8.00	8.00	8.00	8.00	-	0.00%
Deputy County Manager	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Air Quality	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Animal C & C	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Budget	2.00	-	-	-	-	N/A
Deputy Director - Clk of Board	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Clk of Court	3.00	3.00	3.00	3.00	-	0.00%
Deputy Director - Correct Hlth	-	1.00	1.00	1.00	-	0.00%
Deputy Director - Env Svcs	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Human Res	1.00	2.00	2.00	2.00	-	0.00%
Deputy Director - Human Svcs	-	1.00	1.00	1.00	-	0.00%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Deputy Director - Lgl Defense	4.00	4.00	4.00	4.00	-	0.00%
Deputy Director - MaterialsMgt	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - OET	-	3.00	3.00	3.00	-	0.00%
Deputy Director - OET/Adv Svcs	1.00	-	-	-	-	N/A
Deputy Director - OET/Infrastr	1.00	-	-	-	-	N/A
Deputy Director - Plng & Devel	2.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Probation	6.50	6.50	6.50	6.50	-	0.00%
Deputy Director - Public Hlth	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Risk Mgmt	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Superior Crt	8.00	7.00	6.00	6.00	(1.00)	-14.29%
Deputy Director - Supr Crt IT	-	1.00	1.00	1.00	-	0.00%
Designer	-	4.00	4.00	4.00	-	0.00%
Detention Captain	-	13.00	13.00	13.00	-	0.00%
Detention Lieutenant	-	64.00	64.00	64.00	-	0.00%
Detention Ofcr Supv - Probation	26.00	-	-	-	-	N/A
Detention Officer	1,893.00	1,862.00	1,862.00	1,861.00	(1.00)	-0.05%
Detention Officer (Probation)	217.60	216.60	214.60	214.60	(2.00)	-0.92%
Detention Officer Captain	13.00	-	-	-	-	N/A
Detention Officer Lieutenant	70.00	-	-	-	-	N/A
Detention Officer Sergeant	216.00	-	-	-	-	N/A
Detention Sergeant	-	220.00	220.00	220.00	-	0.00%
Detention Supv (Probation)	-	26.00	26.00	26.00	-	0.00%
Development Svcs Specialist	5.00	-	-	-	-	N/A
Development Svcs Supervisor	8.00	10.00	10.00	10.00	-	0.00%
Development Svcs Technician	70.53	64.53	63.53	63.53	(1.00)	-1.55%
Development Svcs Technician Ld	16.00	15.00	15.00	15.00	-	0.00%
Development Svcs Technician Sr	29.50	25.50	25.50	25.50	-	0.00%
Dietetic Technician	46.00	52.00	52.00	52.00	-	0.00%
Dietitian	31.25	22.25	23.05	22.25	-	0.00%
Dietitian Lead	5.00	5.00	5.00	5.00	-	0.00%
Dietitian Principal	1.00	1.00	1.00	1.00	-	0.00%
Dietitian Supervisor	3.00	3.00	3.00	3.00	-	0.00%
Director - Air Quality	1.00	1.00	1.00	1.00	-	0.00%
Director - Animal Care & Cntrl	1.00	1.00	1.00	1.00	-	0.00%
Director - Budget	-	1.00	1.00	1.00	-	0.00%
Director - Bus Strats/HC Prgms	1.00	-	-	-	-	N/A
Director - Clerk of the Board	1.00	1.00	1.00	1.00	-	0.00%
Director - Communications	1.00	1.00	1.00	1.00	-	0.00%
Director - Correctional Health	1.00	1.00	1.00	1.00	-	0.00%
Director - Elections	-	1.00	1.00	1.00	-	0.00%
Director - Emergency Managemnt	1.00	1.00	1.00	1.00	-	0.00%
Director - Environmental Svcs	1.00	1.00	1.00	1.00	-	0.00%
Director - Equipment Services	1.00	1.00	1.00	1.00	-	0.00%
Director - Facilities Managemt	1.00	1.00	1.00	1.00	-	0.00%
Director - Finance	1.00	1.00	1.00	1.00	-	0.00%
Director - GIS	1.00	-	-	-	-	N/A
Director - Government Relation	1.00	1.00	1.00	1.00	-	0.00%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Director - Human Resources	1.00	1.00	1.00	1.00	-	0.00%
Director - Human Services	1.00	1.00	1.00	1.00	-	0.00%
Director - Internal Audit	1.00	1.00	1.00	1.00	-	0.00%
Director - Justice Courts	1.00	1.00	1.00	1.00	-	0.00%
Director - Legal Defense	4.00	4.00	4.00	4.00	-	0.00%
Director - Materials Managemnt	1.00	1.00	1.00	1.00	-	0.00%
Director - Medical Examiner	1.00	-	-	-	-	N/A
Director - OET	-	1.00	1.00	1.00	-	0.00%
Director - Parks & Recreation	1.00	1.00	1.00	1.00	-	0.00%
Director - Plng & Development	1.00	1.00	1.00	1.00	-	0.00%
Director - Probation	2.00	2.00	2.00	2.00	-	0.00%
Director - Public Defense Svcs	1.00	1.00	1.00	1.00	-	0.00%
Director - Public Fiduciary	1.00	1.00	1.00	1.00	-	0.00%
Director - Public Health	1.00	1.00	1.00	1.00	-	0.00%
Director - Risk Management	1.00	1.00	1.00	1.00	-	0.00%
Director - STAR Call Center	2.00	1.00	1.00	1.00	-	0.00%
Director - Superior Court	1.00	1.00	1.00	1.00	-	0.00%
Director - Transportation	1.00	1.00	1.00	1.00	-	0.00%
Dispatcher	8.00	7.00	6.00	6.00	(1.00)	-14.29%
Duty Plant Operator	4.00	4.00	4.00	4.00	-	0.00%
Economic Development Officer	1.00	1.00	1.00	1.00	-	0.00%
Education Manager (Detention)	2.00	2.00	2.00	2.00	-	0.00%
Education Supv (Detention)	-	-	4.00	4.00	4.00	N/A
Education Svc Assistant Supt	3.00	3.00	3.00	3.00	-	0.00%
Education Svc Finance Coord	1.00	1.00	1.00	2.00	1.00	100.00%
Education Svc Finance Mgr	1.00	-	-	-	-	N/A
Education Svc Peer Evaluator	24.00	17.00	17.00	17.00	-	0.00%
Education Svc Program Coord	17.00	7.00	7.00	7.00	-	0.00%
Education Svc Program Manager	29.00	19.00	19.00	19.00	-	0.00%
Educator	55.00	-	-	-	-	N/A
Educator - Detention	1.00	-	-	-	-	N/A
Educator (Bachelor's)	6.00	6.00	6.00	6.00	-	0.00%
Educator (Detention)	22.00	22.00	22.00	22.00	-	0.00%
Educator Assistant	32.00	32.00	32.00	32.00	-	0.00%
Educator Bachelor's	2.00	-	-	-	-	N/A
Educator Coordinator	33.00	-	-	-	-	N/A
Educator Supervisor - Detention	4.00	4.00	-	-	(4.00)	-100.00%
Elected	38.00	38.00	38.00	38.00	-	0.00%
Electrician	12.00	10.00	10.00	10.00	-	0.00%
Electronic Technician	1.00	12.00	12.00	14.00	2.00	16.67%
Electronic Technician Senior	11.00	-	-	-	-	N/A
Emergency Communication	-	1.00	1.00	1.00	-	0.00%
Emergency Communication Mgr	1.00	1.00	1.00	1.00	-	0.00%
Emergency Dispatch Supervisor	7.00	7.00	7.00	7.00	-	0.00%
Emergency Dispatcher	35.00	31.00	31.00	31.00	-	0.00%
Emergency Operator	6.00	6.00	6.00	6.00	-	0.00%
Emergency Services Planner	10.00	8.00	9.00	10.00	2.00	25.00%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Emergency Services Planner Sr	1.00	2.00	2.00	2.00	-	0.00%
Emergency Svcs Planning Supv	2.00	3.00	3.00	3.00	-	0.00%
Employee Records Specialist	2.00	-	-	-	-	N/A
Employee Records Supervisor	1.00	-	-	-	-	N/A
Employee Relations Analyst-Cty	4.00	5.00	4.00	4.00	(1.00)	-20.00%
Engineer	40.00	33.00	32.50	33.50	0.50	1.52%
Engineer Associate	31.00	37.00	37.00	37.00	-	0.00%
Engineer Associate Senior	3.00	4.00	4.00	4.00	-	0.00%
Engineer Senior	2.00	7.00	8.00	7.00	-	0.00%
Engineering Drainage Manager	1.00	1.00	1.00	1.00	-	0.00%
Engineering Manager	4.00	5.00	5.00	5.00	-	0.00%
Engineering Specialist	22.00	18.00	18.00	19.00	1.00	5.56%
Engineering Supervisor	10.00	10.00	10.00	10.00	-	0.00%
Engineering Support Branch Mgr	3.00	4.00	4.00	4.00	-	0.00%
Engineering Technician	17.00	10.00	8.00	8.00	(2.00)	-20.00%
Enterprise Architect	10.00	10.00	10.00	11.00	1.00	10.00%
Environmental Enforcement Spec	5.00	5.00	5.00	5.00	-	0.00%
Environmental Spec Trainee	16.00	-	-	-	-	N/A
Environmental Specialist	123.00	123.00	123.00	122.00	(1.00)	-0.81%
Environmental Specialist Sr	3.00	19.00	19.00	19.00	-	0.00%
Environmental Specialist Supv	27.00	26.00	26.00	26.00	-	0.00%
Environmental Svcs Div Mgr	3.00	3.00	3.00	3.00	-	0.00%
Environmental Svcs Mnging Supv	7.00	7.00	7.00	8.00	1.00	14.29%
Epi and Health Informatics Mgr	-	1.00	1.00	1.00	-	0.00%
Epidemiologist	14.00	16.00	15.00	15.00	(1.00)	-6.25%
Epidemiologist Principal	1.00	1.00	1.00	1.00	-	0.00%
Epidemiologist Senior	8.00	10.00	9.00	9.00	(1.00)	-10.00%
Epidemiology Analyst	5.00	5.00	6.00	6.00	1.00	20.00%
Epidemiology Manager	1.00	-	-	-	-	N/A
Epidemiology Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Equipment Operator	68.00	-	-	-	-	N/A
Equipment Svcs Administrator	1.00	1.00	1.00	1.00	-	0.00%
Ergonomist - County	2.00	-	-	-	-	N/A
Exec Assistant to Director	18.00	16.00	18.00	17.00	1.00	6.25%
Exec Asst to Elected Official	10.00	10.00	9.00	10.00	-	0.00%
Exec Asst to Executive Officer	3.00	3.00	3.00	3.00	-	0.00%
Facil Cap Proj & Dsgn Div Dir	-	1.00	1.00	1.00	-	0.00%
Facil Cap Proj & Plng Div Dir	1.00	-	-	-	-	N/A
Facil Capital Project Div Mgr	1.00	2.00	2.00	2.00	-	0.00%
Facil Capital Project Mgr	9.00	9.00	9.00	9.00	-	0.00%
Facil Capital Project Mgr Sr	8.00	7.00	7.00	7.00	-	0.00%
Facil Contract Service Monitor	4.00	4.00	4.00	4.00	-	0.00%
Facil Lg Capital Project Exec	1.00	1.00	1.00	1.00	-	0.00%
Facil Opts & Maint Ast Div Mgr	-	1.00	1.00	1.00	-	0.00%
Facil Opts & Maint Div Mgr	2.00	1.00	1.00	1.00	-	0.00%
Facilities Design Division Mgr	-	1.00	1.00	1.00	-	0.00%
Facilities Planner	5.00	-	-	-	-	N/A

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Facilities Planning Div Mgr	1.00	-	-	-	-	N/A
Facilities Project Manager	4.00	4.00	4.00	4.00	-	0.00%
Family Court Case Manager	6.00	6.00	6.00	6.00	-	0.00%
Fiduciary	24.00	23.00	23.00	23.00	-	0.00%
Fiduciary Benefits Specialist	2.00	3.00	3.00	3.00	-	0.00%
Fiduciary Senior	3.00	5.00	5.00	5.00	-	0.00%
Fiduciary Supervisor	5.00	5.00	5.00	5.00	-	0.00%
Field Operations Supervisor	14.00	-	-	-	-	N/A
Finan Business Analyst (County)	13.00	14.00	15.00	15.00	1.00	7.14%
Finan Business Analyst(County)	-	2.00	2.00	2.00	-	0.00%
Finan/Business Analyst -County	2.00	-	-	-	-	N/A
Finance Business Analyst	22.00	30.00	30.00	31.00	1.00	3.33%
Finance Manager	8.50	11.00	10.00	11.00	-	0.00%
Finance Manager - County	1.00	-	-	-	-	N/A
Finance Manager - Large	1.00	-	-	-	-	N/A
Finance Manager (County)	3.00	5.00	5.00	5.00	-	0.00%
Finance Manager (Large)	13.00	14.00	14.00	14.00	-	0.00%
Finance Manager (Sheriff)	1.00	1.00	1.00	1.00	-	0.00%
Finance Supervisor (County)	5.00	5.00	5.00	5.00	-	0.00%
Finance Support Supervisor	14.00	13.00	13.00	13.00	-	0.00%
Finance/Business Analyst	3.00	-	-	-	-	N/A
Fingerprint Analyst	16.00	16.00	16.00	16.00	-	0.00%
Fingerprint and Record Manager	1.00	1.00	1.00	1.00	-	0.00%
Fingerprint Manager	1.00	1.00	1.00	1.00	-	0.00%
Fingerprint Supervisor	2.00	3.00	3.00	3.00	-	0.00%
Fingerprint Technician	14.00	12.00	12.00	12.00	-	0.00%
Fleet Automotive Technician	-	19.00	19.00	19.00	-	0.00%
Fleet Heavy Equipment Tech	-	17.00	17.00	17.00	-	0.00%
Fleet Maintenance Manager	1.00	1.00	1.00	1.00	-	0.00%
Fleet Management Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Fleet Parts Specialist	3.00	3.00	3.00	3.00	-	0.00%
Fleet Technician Supervisor	-	4.00	4.00	4.00	-	0.00%
Food Services Assistant Mgr	1.00	1.00	1.00	1.00	-	0.00%
Food Services Manager	2.00	2.00	2.00	2.00	-	0.00%
Food Services Shift Supervisor	13.00	13.00	13.00	13.00	-	0.00%
Food Services Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Food Services Worker	45.00	65.00	65.00	65.00	-	0.00%
Forensic Anthropologist	0.75	0.75	0.75	0.75	-	0.00%
Forensic Chemist	7.00	7.00	7.00	-	(7.00)	-100.00%
Forensic Chemist Senior	1.00	2.00	2.00	-	(2.00)	-100.00%
Forensic Chemist Supervisor	2.00	1.00	1.00	-	(1.00)	-100.00%
Forensic Laboratory Manager	-	1.00	1.00	-	(1.00)	-100.00%
Forensic Odontologist	0.75	0.75	0.75	0.75	-	0.00%
Forensic Services Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Forensic Technician	10.00	10.00	10.00	11.00	1.00	10.00%
Forensic Technician Senior	1.00	1.00	1.00	1.00	-	0.00%
General Laborer	36.00	33.00	33.00	33.00	-	0.00%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
General Maintenance Worker	48.00	-	-	-	-	N/A
GIS Officer	-	1.00	1.00	1.00	-	0.00%
GIS Programmer/Analyst	14.00	13.00	13.00	14.00	1.00	7.69%
GIS Programmer/Analyst - Sr/Ld	1.00	-	-	-	-	N/A
GIS Programmer/Analyst Sr/Ld	5.00	5.00	5.00	5.00	-	0.00%
GIS Technician	27.50	23.50	24.50	25.50	2.00	8.51%
GIS Technician Senior/Lead	-	8.00	9.00	8.00	-	0.00%
Grant/Contract Admin Supv	2.00	2.00	2.00	2.00	-	0.00%
Grant/Contract Administrator	15.00	16.00	15.00	14.00	(2.00)	-12.50%
Head Start Family Support Spec	21.00	24.00	24.00	24.00	-	0.00%
Head Start Professnl Dev Coach	4.00	9.00	9.00	9.00	-	0.00%
Head Start Site Supervisor	-	32.00	32.00	32.00	-	0.00%
Head Start Teacher	-	47.00	45.00	49.00	2.00	4.26%
Head Start Teacher (Bachelors)	22.00	31.00	33.00	29.00	(2.00)	-6.45%
Health Educator	40.00	28.50	28.50	26.50	(2.00)	-7.02%
Health Educator Senior	-	15.00	16.00	9.00	(6.00)	-40.00%
Health Educator Supervisor	11.00	7.00	7.00	7.00	-	0.00%
Health Services Aide	50.00	28.00	28.00	25.00	(3.00)	-10.71%
Heavy Equipment Operator	27.00	-	-	-	-	N/A
Heavy Equipment Operator Sr	4.00	-	-	-	-	N/A
Help Desk Coordinator	29.00	-	-	-	-	N/A
Help Desk Coordinator - Sr/Ld	10.00	-	-	-	-	N/A
Help Desk Specialist	-	30.00	30.00	30.00	-	0.00%
Help Desk Specialist Sr/Ld	2.00	12.00	12.00	12.00	-	0.00%
Highway/Flood Operations Supt	3.00	-	-	-	-	N/A
HST Analyst	3.00	-	-	-	-	N/A
Human Resources Analyst	33.00	37.00	35.00	36.00	(1.00)	-2.70%
Human Resources Associate	17.00	24.80	25.80	30.80	6.00	24.19%
Human Resources Group Manager	-	3.00	3.00	3.00	-	0.00%
Human Resources Manager	11.00	12.00	11.00	11.00	(1.00)	-8.33%
Human Resources Man - RDSA	1.00	-	-	-	-	N/A
Human Resources Manager -Large	1.00	-	-	-	-	N/A
Human Resources Mngr - County	1.00	-	-	-	-	N/A
Human Resources Mngr (County)	4.00	8.00	7.00	7.00	(1.00)	-12.50%
Human Resources Mngr (Large)	3.00	3.00	3.00	3.00	-	0.00%
Human Resources Specialist	27.00	22.00	22.00	19.00	(3.00)	-13.64%
Human Resources Support Supv	3.00	4.00	4.00	4.00	-	0.00%
Human Resources Supv - County	1.00	-	-	-	-	N/A
Human Resources Supv (County)	3.00	3.00	4.00	4.00	1.00	33.33%
Human Services Program Admin	6.00	6.00	6.00	6.00	-	0.00%
HVAC Technician	19.00	18.00	18.00	19.00	1.00	5.56%
HVAC Technician Senior	2.00	4.00	4.00	4.00	-	0.00%
Infection Control Specialist	19.00	-	-	-	-	N/A
Infection Control Supervisor	2.00	-	-	-	-	N/A
Inmate Class Spec Supv	8.00	-	-	-	-	N/A
Inmate Classification Spec	42.00	42.00	42.00	42.00	-	0.00%
Inmate Classification Supv	-	10.00	10.00	10.00	-	0.00%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Inspection Division Manager	2.00	2.00	2.00	2.00	-	0.00%
Inspection Supervisor	7.00	7.00	7.00	7.00	-	0.00%
Inspector	35.00	39.00	39.00	34.00	(5.00)	-12.82%
Inspector Senior	-	-	7.00	7.00	7.00	N/A
Intern	5.00	5.00	5.00	4.00	(1.00)	-20.00%
Internal Audit Manager	2.70	2.00	2.00	2.00	-	0.00%
Internal Audit Supervisor	1.00	3.00	3.00	3.00	-	0.00%
Internal Audit Supv Specializd	1.00	1.00	1.00	1.00	-	0.00%
Internal Auditor	2.00	2.00	4.00	4.00	2.00	100.00%
Internal Auditor Senior	6.50	6.75	4.75	4.75	(2.00)	-29.63%
Internal Auditor Sr Specializd	5.75	8.50	8.75	8.50	-	0.00%
Interpreter	-	13.00	13.00	13.00	-	0.00%
Interpreter Certified	-	20.00	20.00	20.00	-	0.00%
Interpreter Services Manager	-	1.00	1.00	1.00	-	0.00%
Interpreter Supervisor	-	3.00	3.00	3.00	-	0.00%
Invest. Task Force Cmdr (MCAO)	1.00	1.00	1.00	1.00	-	0.00%
Investigations Supv (Defense)	5.00	6.00	6.00	6.00	-	0.00%
Investigations Supv (MCAO)	5.00	5.00	5.00	5.00	-	0.00%
Investigator (Defense)	45.00	44.00	44.00	47.00	3.00	6.82%
Investigator (MCAO)	48.00	49.70	51.25	54.25	4.55	9.15%
Investigator Chief (MCAO)	1.00	1.00	1.00	1.00	-	0.00%
IT Business Systems Alyt Sr/Ld	-	35.13	35.13	35.13	-	0.00%
IT Business Systems Analyst	-	48.73	50.48	48.73	-	0.00%
IT Consultant	10.00	11.00	12.00	12.00	1.00	9.09%
IT Division Manager	14.00	14.00	14.00	14.00	-	0.00%
IT Manager	-	29.00	30.00	30.00	1.00	3.45%
IT Operations Manager	2.00	-	-	-	-	N/A
IT PMO Manager	3.00	4.00	4.00	4.00	-	0.00%
IT Program Manager	15.00	15.00	15.00	15.00	-	0.00%
IT Project Manager	11.00	10.00	10.00	11.00	1.00	10.00%
IT Quality Assurance Analyst	-	4.00	4.00	4.00	-	0.00%
IT Quality Assurnce Alyt Sr/Ld	-	6.00	6.00	6.00	-	0.00%
IT Security Analyst	4.00	4.00	4.00	4.00	-	0.00%
IT Security Analyst Sr/Ld	5.00	6.00	6.00	8.00	2.00	33.33%
IT Security Officer Chief	-	1.00	1.00	1.00	-	0.00%
IT Senior Manager	11.00	-	-	-	-	N/A
IT Services Supervisor	11.00	10.00	10.00	11.00	1.00	10.00%
IT Technical Support Manager	-	6.00	6.00	6.00	-	0.00%
Judicial Assistant	165.00	167.00	167.00	167.00	-	0.00%
Judicial Assistant Senior/Lead	4.00	-	-	-	-	N/A
Judicial Staff Supervisor	-	4.00	4.00	4.00	-	0.00%
Justice Of The Peace	26.00	26.00	26.00	26.00	-	0.00%
Justice System Administrator	14.00	18.00	18.00	18.00	-	0.00%
Justice System Clerk	507.00	697.75	700.75	712.75	15.00	2.15%
Justice System Clerk Associate	394.00	161.00	155.00	156.00	(5.00)	-3.11%
Justice System Clerk Lead	86.00	88.00	89.00	92.00	4.00	4.55%
Justice System Clerk Senior	223.00	230.00	232.00	235.00	5.00	2.17%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Justice System Clerk Supv	110.00	-	-	-	-	N/A
Justice System Manager	23.00	25.00	25.00	25.00	-	0.00%
Justice System Supervisor	-	109.00	109.00	110.00	1.00	0.92%
Laboratory Histotechnician	2.00	2.00	2.00	2.00	-	0.00%
Laboratory Manager	1.00	-	-	-	-	N/A
Laboratory Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Laboratory Technician	5.00	5.00	5.00	5.00	-	0.00%
Laboratory Technologist	7.25	8.25	7.25	7.25	(1.00)	-12.12%
Laundry Manager	1.00	1.00	1.00	1.00	-	0.00%
Laundry Worker Lead	4.00	4.00	4.00	4.00	-	0.00%
Law Enforcement Captain	21.00	25.00	25.00	25.00	-	0.00%
Law Enforcement Lieutenant	41.00	43.00	43.00	42.00	(1.00)	-2.33%
Law Enforcement Officer	574.10	553.00	553.00	545.00	(8.00)	-1.45%
Law Enforcement Officer Trainee	1.00	-	-	-	-	N/A
Law Enforcement Sergeant	144.00	149.00	149.00	149.00	-	0.00%
Law Enforcement Srvs Officer	-	-	-	12.00	12.00	N/A
Legal Assistant	154.00	156.00	156.00	155.00	(1.00)	-0.64%
Legal Assistant Supervisor	23.00	21.00	21.00	21.00	-	0.00%
Legal Management Assistant	7.00	8.00	8.00	8.00	-	0.00%
Legal Order Server	5.00	5.00	5.00	5.00	-	0.00%
Legal Services Manager	6.00	7.00	7.00	7.00	-	0.00%
Legal Support Specialist	209.00	214.00	214.00	218.00	4.00	1.87%
Legal Support Supervisor	50.00	50.00	50.00	50.00	-	0.00%
Legislative Analyst	2.00	3.00	3.00	3.00	-	0.00%
Legislative Analyst (County)	1.00	1.00	1.00	1.00	-	0.00%
Librarian	4.00	2.00	1.00	2.00	-	0.00%
Library Clerk	1.00	1.00	1.00	1.00	-	0.00%
Library Paraprofessional	5.00	2.00	2.00	2.00	-	0.00%
Library Small Branch Manager	2.00	2.00	2.00	2.00	-	0.00%
Licensed Practical Nurse	85.00	82.00	82.00	82.00	-	0.00%
Licensed Practical Nurse (Pool)	-	-	-	4.00	4.00	N/A
Locksmith	7.00	7.00	7.00	8.00	1.00	14.29%
Management Analyst	100.25	99.00	102.00	110.00	11.00	11.11%
Management Assistant	31.49	42.00	43.00	45.00	3.00	7.14%
Materials Testing Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Materials Testing Technician	5.00	5.00	5.00	5.00	-	0.00%
Mechanic - Automotive	18.00	-	-	-	-	N/A
Mechanic - Aviation	2.00	-	-	-	-	N/A
Mechanic - Heavy Equipment	13.00	-	-	-	-	N/A
Mechanic Supervisor	4.00	-	-	-	-	N/A
Mechanic Supervisor - Aviation	1.00	-	-	-	-	N/A
Media Specialist	14.00	12.00	13.00	13.00	1.00	8.33%
Medical Assistant	93.00	84.00	84.00	86.00	2.00	2.38%
Medical Director	3.00	2.00	2.00	2.00	-	0.00%
Medical Examiner	15.00	15.00	15.00	15.00	-	0.00%
Medical Records Manager	1.00	-	-	-	-	N/A
Medication Admin Coordinator	1.00	-	-	-	-	N/A

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Medication Administration Supv	-	1.00	1.00	1.00	-	0.00%
Medicolegal Death Invest Supv	3.00	3.00	3.00	3.00	-	0.00%
Medicolegal Death Investig Mgr	1.00	1.00	1.00	1.00	-	0.00%
Medicolegal Death Investig Sr	2.00	2.00	2.00	2.00	-	0.00%
Medicolegal Death Investigator	20.00	19.00	19.00	19.00	-	0.00%
Mental Health Director	1.00	1.00	1.00	1.00	-	0.00%
Mental Health Director (Astnt)	-	1.00	1.00	1.00	-	0.00%
Mental Health Director (Juv)	2.00	2.00	2.00	2.00	-	0.00%
Mental Health Professional	39.00	-	-	-	-	N/A
Mental Health Professional Spv	10.00	-	-	-	-	N/A
Mental Health Professional Trn	9.00	-	-	-	-	N/A
Meteorologist	-	1.00	1.00	1.00	-	0.00%
Mitigation Spec Capital Supv	2.00	2.00	2.00	3.00	1.00	50.00%
Mitigation Specialist	19.00	20.00	20.00	21.00	1.00	5.00%
Mitigation Specialist Capital	25.00	24.00	24.00	24.00	-	0.00%
Mitigation Specialist Supv	1.00	1.00	1.00	1.00	-	0.00%
Network Engineer	4.00	5.00	5.00	5.00	-	0.00%
Network Engineer Senior/Lead	6.00	6.00	6.00	6.00	-	0.00%
Nurse	132.50	131.75	131.75	132.00	0.25	0.19%
Nurse Practitioner	8.00	10.00	10.00	10.00	-	0.00%
Nurse Practitioner Psych	3.00	1.00	1.00	1.00	-	0.00%
Nurse Practitioner Public Hlth	5.00	5.00	5.00	5.00	-	0.00%
Nurse Public Health	49.40	45.35	45.35	45.35	-	0.00%
Nurse Public Health Lead	1.00	4.00	4.00	4.00	-	0.00%
Nursing Administrator	2.00	1.00	1.00	1.00	-	0.00%
Nursing Director	1.00	1.00	1.00	1.00	-	0.00%
Nursing Manager	9.00	14.00	14.00	20.00	6.00	42.86%
Nursing Supervisor	12.00	10.00	10.00	10.00	-	0.00%
Office Assistant	152.10	144.10	143.10	144.10	-	0.00%
Office Assistant Specialized	306.75	290.00	282.00	293.00	3.00	1.03%
Ombudsman	-	5.00	5.00	5.00	-	0.00%
Operations Supervisor - PW	1.00	-	-	-	-	N/A
Operations Support Analyst	8.00	3.00	3.00	3.00	-	0.00%
Operations Support Anlst Sr/Ld	2.00	2.00	2.00	2.00	-	0.00%
Operations/Program Manager	19.00	27.00	26.00	26.00	(1.00)	-3.70%
Operations/Program Supervisor	37.00	29.00	29.00	28.00	(1.00)	-3.45%
Park Interpretive Ranger	12.00	13.00	13.00	13.00	-	0.00%
Parks Maintenance Worker	-	23.00	23.00	23.00	-	0.00%
Parks Manager	2.00	2.00	2.00	2.00	-	0.00%
Parks Specialist	2.00	2.00	2.00	2.00	-	0.00%
Parks Superintendent	2.00	2.00	2.00	2.00	-	0.00%
Parks Supervisor	8.00	8.00	8.00	8.00	-	0.00%
Parks Supervisor-Lake Pleasant	1.00	1.00	1.00	1.00	-	0.00%
Payroll Specialist (County)	3.00	3.00	3.00	3.00	-	0.00%
Payroll Specialist Lead-County	1.00	1.00	1.00	1.00	-	0.00%
Payroll/Time and Labor Spec	2.00	2.00	2.00	2.00	-	0.00%
PC/LAN Technician	40.00	38.00	38.00	40.00	2.00	5.26%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
PC/LAN Technician Sr/Ld	24.00	24.00	24.00	24.00	-	0.00%
Pharmacist	2.00	1.00	1.00	1.00	-	0.00%
Pharmacy Supervisor	-	1.00	1.00	1.00	-	0.00%
Pharmacy Technician	1.00	1.00	1.00	1.00	-	0.00%
Photographer	2.00	2.00	2.00	2.00	-	0.00%
Photographer Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Physical Therapist	1.00	1.00	1.00	1.00	-	0.00%
Physician	8.45	5.45	5.45	5.45	-	0.00%
Physician Assistant	13.00	18.00	17.00	17.00	(1.00)	-5.56%
Physician Assistant Psych	5.00	2.00	3.00	3.00	1.00	50.00%
Physician Assistant Pub Hlth	5.50	1.00	1.00	1.00	-	0.00%
Pilot	3.00	3.00	3.00	3.00	-	0.00%
Planner	9.00	13.00	13.00	13.00	-	0.00%
Planner Senior	3.00	4.00	4.00	4.00	-	0.00%
Planning Division Manager	-	1.00	1.00	1.00	-	0.00%
Planning Supervisor	4.00	4.00	4.00	4.00	-	0.00%
Plans Examiner	5.00	14.00	14.00	14.00	-	0.00%
Plans Examiner Manager	1.00	1.00	1.00	1.00	-	0.00%
Plans Examiner Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Plumber	13.00	14.00	14.00	14.00	-	0.00%
Polygraph Examiner	4.00	5.00	5.00	5.00	-	0.00%
Polygraph Examiner Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Presentence Screener	49.00	49.00	49.00	52.00	3.00	6.12%
Preventive Maintenance Tech	2.00	-	-	-	-	N/A
Probation Assistant	41.00	41.00	41.00	41.00	-	0.00%
Probation Dispatcher	21.00	22.00	22.00	22.00	-	0.00%
Probation Dispatcher Supv	3.00	3.00	3.00	3.00	-	0.00%
Probation Manager	17.00	17.00	17.00	17.00	-	0.00%
Probation Officer	894.00	891.00	887.00	887.00	(4.00)	-0.45%
Probation Officer Supervisor	142.00	137.98	137.98	137.98	-	0.00%
Procurement Officer	-	3.00	3.00	3.00	-	0.00%
Procurement Officer - Dept	4.00	-	-	-	-	N/A
Procurement Officer (County)	9.00	10.00	10.00	10.00	-	0.00%
Procurement Officer Ld (County)	1.00	2.00	2.00	2.00	-	0.00%
Procurement Specialist	26.00	28.00	28.00	27.00	(1.00)	-3.57%
Procurement Supervisor	-	4.00	4.00	4.00	-	0.00%
Procurement Supervisor - Dept	4.00	-	-	-	-	N/A
Procurement Supervisor (County)	2.00	2.00	2.00	2.00	-	0.00%
Program Coordinator	72.00	74.50	75.50	73.50	(1.00)	-1.34%
Program Manager (County)	-	1.00	1.00	1.00	-	0.00%
Programmer Analyst	28.00	24.00	24.00	24.00	-	0.00%
Programmer Analyst Sr/Ld	50.00	53.00	53.00	54.00	1.00	1.89%
Programmer/Analyst	1.00	-	-	-	-	N/A
Project Manager	2.00	-	-	-	-	N/A
Property & Evidence Custodian	9.00	9.00	9.00	11.00	2.00	22.22%
Psychiatrist	10.50	8.50	8.50	8.50	-	0.00%
Psychologist	12.00	5.00	5.00	5.00	-	0.00%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Psychologist Senior	-	1.00	1.00	1.00	-	0.00%
Psychometrist	1.00	1.00	-	-	(1.00)	-100.00%
Public Health OPR Manager	1.00	1.00	1.00	1.00	-	0.00%
Public Health Program Admin	4.00	5.00	5.00	5.00	-	0.00%
Public Works Chief Appraiser	1.00	1.00	1.00	1.00	-	0.00%
Public Works Crew Leader	-	15.00	15.00	15.00	-	0.00%
Public Works Equipment Operatr	-	64.00	64.00	64.00	-	0.00%
Public Works Field Supervisor	-	14.00	14.00	14.00	-	0.00%
Public Works Heavy Eqp Optr Sr	-	4.00	4.00	4.00	-	0.00%
Public Works Heavy Equip Oprtr	-	28.00	28.00	28.00	-	0.00%
Public Works Maintenance Workr	-	27.00	27.00	27.00	-	0.00%
Public Works Roadway Div Mgr	-	1.00	1.00	1.00	-	0.00%
Public Works Roadway Technicn	-	47.00	47.00	47.00	-	0.00%
Public Works Superintendent	-	3.00	3.00	3.00	-	0.00%
Public Works Supervisor	-	10.00	10.00	10.00	-	0.00%
Quality Assurance Analyst	4.00	-	-	-	-	N/A
Quality Assurance Anlyst - Sr/Ld	1.00	-	-	-	-	N/A
Quality Assurance Anlyst-Sr/Ld	3.00	-	-	-	-	N/A
Radiologic Technologist	4.00	4.00	4.00	4.00	-	0.00%
RDSA Ombudsman	5.00	-	-	-	-	N/A
Real Estate Chief Officer	1.00	1.00	1.00	1.00	-	0.00%
Real Estate Manager - County	1.00	-	-	-	-	N/A
Real Property Manager	1.00	1.00	1.00	1.00	-	0.00%
Real Property Specialist	11.00	8.00	8.00	8.00	-	0.00%
Real Property Specialist Sr	1.00	4.00	4.00	4.00	-	0.00%
Real Property Supervisor	4.00	5.00	5.00	5.00	-	0.00%
Recruiter	4.00	5.00	5.00	5.00	-	0.00%
Regression Modeler	6.00	6.00	6.00	6.00	-	0.00%
Regression Modeler Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Reprographic Technician	-	1.00	1.00	1.00	-	0.00%
Research Director	6.00	3.00	3.00	3.00	-	0.00%
Risk Environmental Analyst Sr	2.00	2.00	2.00	2.00	-	0.00%
Risk Management Manager	4.00	3.00	3.00	3.00	-	0.00%
Road Technician	44.00	-	-	-	-	N/A
Safety Specialist	9.00	9.00	9.00	9.00	-	0.00%
Security Asst Division Mgr	2.00	2.00	2.00	2.00	-	0.00%
Security Division Manager	1.00	1.00	1.00	1.00	-	0.00%
Security Inspector	15.00	-	-	-	-	N/A
Security Officer	135.00	142.00	142.00	149.00	7.00	4.93%
Security Officer Manager	4.00	5.00	5.00	5.00	-	0.00%
Security Officer Supervisor	14.00	14.00	15.00	15.00	1.00	7.14%
Security Specialist	-	15.00	15.00	19.00	4.00	26.67%
Sheriff's Deputy Chief Admin	1.00	2.00	2.00	2.00	-	0.00%
Sheriff's Deputy Chief of IT	-	1.00	1.00	1.00	-	0.00%
Sheriff's Executive Chief Admn	1.00	-	-	-	-	N/A
Sheriff's Inmate Prog/Svcs Mgr	2.00	1.00	1.00	1.00	-	0.00%
Social Worker	143.00	141.50	141.50	141.50	-	0.00%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Social Worker Supervisor	17.00	19.00	20.00	21.00	2.00	10.53%
Software Architect	9.00	12.00	12.00	12.00	-	0.00%
Software Sys Engineer - Sr/Ld	2.00	-	-	-	-	N/A
Special Projects Manager	22.50	25.50	25.50	27.50	2.00	7.84%
Strat Procuremnt Consltnt- Cnty	0.50	-	-	-	-	N/A
Superior Court Judge	98.00	98.00	98.00	98.00	-	0.00%
Surveillance Officer	129.00	131.00	131.00	131.00	-	0.00%
Survey Aide	2.00	2.00	2.00	2.00	-	0.00%
Survey Manager	1.00	1.00	1.00	1.00	-	0.00%
Survey Party Chief	5.00	5.00	5.00	5.00	-	0.00%
Survey Supervisor	-	1.00	1.00	1.00	-	0.00%
Survey Technician	5.00	5.00	5.00	5.00	-	0.00%
Surveyor - Land	-	4.00	4.00	5.00	1.00	25.00%
System Administrator - Sr/Ld	1.00	-	-	-	-	N/A
Systems Admin & Analysis Mgr	7.00	-	-	-	-	N/A
Systems Admin & Analysis Supv	2.00	4.00	4.00	4.00	-	0.00%
Systems Administrator	27.00	25.00	25.00	25.00	-	0.00%
Systems Administrator Sr/Ld	21.00	22.00	22.00	22.00	-	0.00%
Technical Support Manager	4.00	-	-	-	-	N/A
Telecomm Engineer	10.00	10.00	10.00	10.00	-	0.00%
Telecomm Engineer Senior/Lead	4.00	5.00	5.00	5.00	-	0.00%
Telecomm Prgrmr/Analyst	2.00	2.00	2.00	2.00	-	0.00%
Telecomm Prgrmr/Analyst Sr/Ld	9.00	8.00	8.00	8.00	-	0.00%
Telecommunications Tech Sr/Ld	8.00	7.00	7.00	7.00	-	0.00%
Telecommunications Technician	10.00	10.00	10.00	10.00	-	0.00%
Title Examiner	-	5.00	5.00	5.00	-	0.00%
Trades Generalist	42.00	41.00	41.00	42.00	1.00	2.44%
Trades Specialist	10.00	11.00	11.00	11.00	-	0.00%
Trades Supervisor	13.00	13.00	13.00	14.00	1.00	7.69%
Traffic Signal Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Traffic Signal Technician	7.00	7.00	7.00	7.00	-	0.00%
Trainer	22.00	16.00	16.00	16.00	-	0.00%
Training Officer	11.00	14.00	14.00	13.00	(1.00)	-7.14%
Training Supervisor	5.00	5.00	5.00	5.00	-	0.00%
Transportation Division Mgr	2.00	-	-	-	-	N/A
Treasurer Manager	5.00	5.00	5.00	5.00	-	0.00%
Treasurer Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Treasurer's Portfolio Manager	1.00	1.00	1.00	1.00	-	0.00%
Vector Control Supervisor	3.00	3.00	3.00	3.00	-	0.00%
Vector Control Technician	-	25.00	25.00	25.00	-	0.00%
Veterinarian	6.00	5.00	4.00	4.00	(1.00)	-20.00%
Veterinarian Senior	1.00	2.00	2.00	2.00	-	0.00%
Vital Records Manager	1.00	1.00	1.00	1.00	-	0.00%
Vital Records Managing Supv	2.00	2.00	2.00	2.00	-	0.00%
Vital Records Specialist	27.00	27.00	27.00	27.00	-	0.00%
Vital Records Specialist Lead	3.00	5.00	5.00	5.00	-	0.00%
Vital Records Supervisor	7.00	7.00	7.00	7.00	-	0.00%

Personnel Summary by Market Range Title continued

Market Range Title	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Warehouse/Inventory Spec Lead	3.00	3.00	3.00	3.00	-	0.00%
Warehouse/Inventory Specialist	44.00	44.00	44.00	44.00	-	0.00%
Warehouse/Inventory Supervisor	4.00	4.00	4.00	4.00	-	0.00%
Web Designer/Developer	10.00	13.00	12.00	12.00	(1.00)	-7.69%
Web Designer/Developer Sr/Ld	5.00	6.00	6.00	6.00	-	0.00%
Workforce Development Coord	11.00	12.00	10.00	10.00	(2.00)	-16.67%
Workforce Development Manager	3.00	3.00	3.00	3.00	-	0.00%
Workforce Development Spec	39.00	29.00	29.00	29.00	-	0.00%
Workforce Development Supv	7.00	6.00	6.00	6.00	-	0.00%
Workforce Development Trainer	9.00	7.00	7.00	7.00	-	0.00%
Total	**14,152.33**	**14,047.44**	**14,047.22**	**14,143.24**	**95.80**	**0.68%**

Mandates

Introduction

In the FY 2020 Maricopa County budget, approximately 93.8% of the expenditures are for services that are mandated or provide administrative support for mandated services. Mandated services drive Maricopa County's strategic planning process, operating policies and financial structure.

Mandates are functions or services that are required by the Federal or State government via statute, court order or constitutional provision. Mandates are often not directly funded by either the State or the Federal government. As such, they comprise the portion of the County budget over which the Board of Supervisors has limited discretion. The Board cannot eliminate funding for a mandated service, but in many cases can reduce the cost of mandated services through efficiency and/or reducing the level of service within the scope of the applicable legal requirements.

Mandated State Payments are required contributions, mainly to health care programs, that are managed and directed by the State of Arizona. Ongoing State contributions include the payments to the Arizona Long Term Care System (ALTCS) of $185.8 million, the Arizona Health Care Cost Containment System (AHCCCS) of $18.1 million, and contributions to the State Department of Health Services for behavioral health (required by the Arnold v. Sarn judgment), which total $66.1 million. The growth in mandated state payments is driven by the Arizona Long Term Care System (ALTCS), which increased by $15.3 million.

Mandated State Payments	FY 2019	FY 2020	% Change
ALTCS Contribution	170,486,100	185,791,300	8.98%
Arnold v Sarn	63,191,684	66,108,439	4.62%
AHCCCS Contribution	18,482,600	18,131,400	-1.90%
State Contribution to Department of Revenue	3,982,970	3,039,473	-23.69%
State Contribution to Youth Confinement	6,724,128	6,724,100	0.00%
Total	**262,867,482**	**279,794,712**	**6.44%**

Administrative mandates, as used in this document, refer to essential support functions for mandated services, without which the mandated services could not be provided.

Non-Mandated services are categorized as either *Essential Services in Lieu of Mandates* or *Discretionary Services. Essential Services in Lieu of Mandates* are services that are not specifically mandated, but are considered sound business decisions and are crucial elements toward providing the necessary public services. These ensure Maricopa County residents maintain a healthy and safe community, and if not provided, would result in increased mandated expenditures. *Discretionary Services* are services that do not fall into the other aforementioned categories.

The historical expenditure comparison by mandate type is provided in the department reports later in this document. Please refer to the table of contents to find information on specific departments.

Summary

The FY 2020 Adopted budget of $2,573,762,798 is an increase from the FY 2019 Adopted budget. There are very minor changes in the composition of mandated service categories and functional areas between FY 2020 and FY 2019.

In this section, expenditures are categorized into the functional areas of Public Safety, Highways and Streets, Health, Welfare and Sanitation, General Government, Education, and Culture and Recreation. The categories provide citizens with an understanding of the type of services provided.

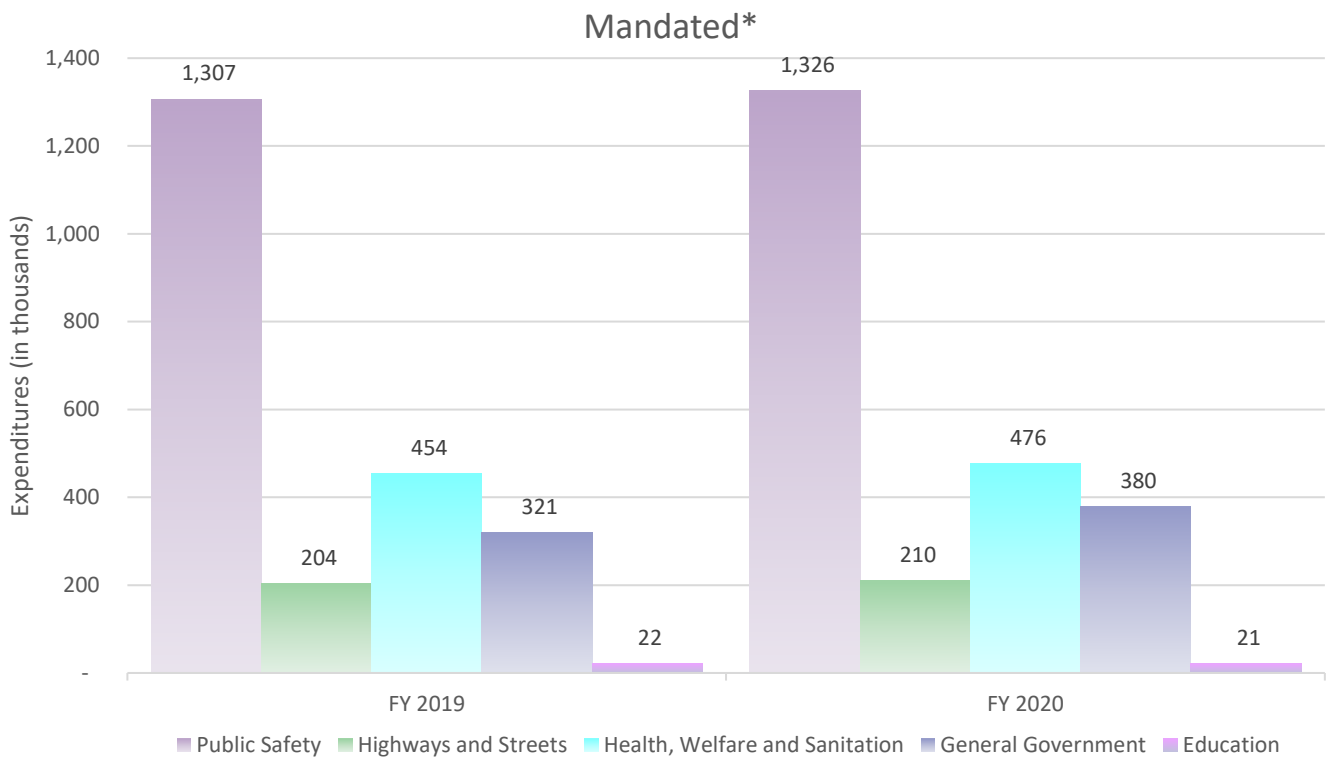
The table below illustrates the $2.4 billion Maricopa County spends to fund its mandates. Over $1.8 billion (70.2%) of the budget directly supports mandated services and mandated payments to the State. The remaining budget of $608.2 million (23.6%) is associated with administrative mandates. Public Safety comprises the largest portion of the mandated budget followed by Health, Welfare and Sanitation.

Category	Mandated	% of Budget	Mandated State Payments	% of Budget	Administrative Mandates	% of Budget
Public Safety	1,088,325,749	42.3%	6,724,100	0.3%	231,409,296	9.0%
Highways and Streets	187,241,306	7.3%	-	0.0%	22,702,114	0.9%
Health, Welfare and Sanitation	154,239,891	6.0%	270,031,139	10.5%	52,001,795	2.0%
General Government	74,888,460	2.9%	3,039,473	0.1%	301,845,275	11.7%
Education	21,026,337	0.8%	-	0.0%	255,580	0.0%
Culture and Recreation	-	0.0%	-	0.0%	-	0.0%
Total	**1,525,721,743**	**59.3%**	**279,794,712**	**10.9%**	**608,214,060**	**23.6%**

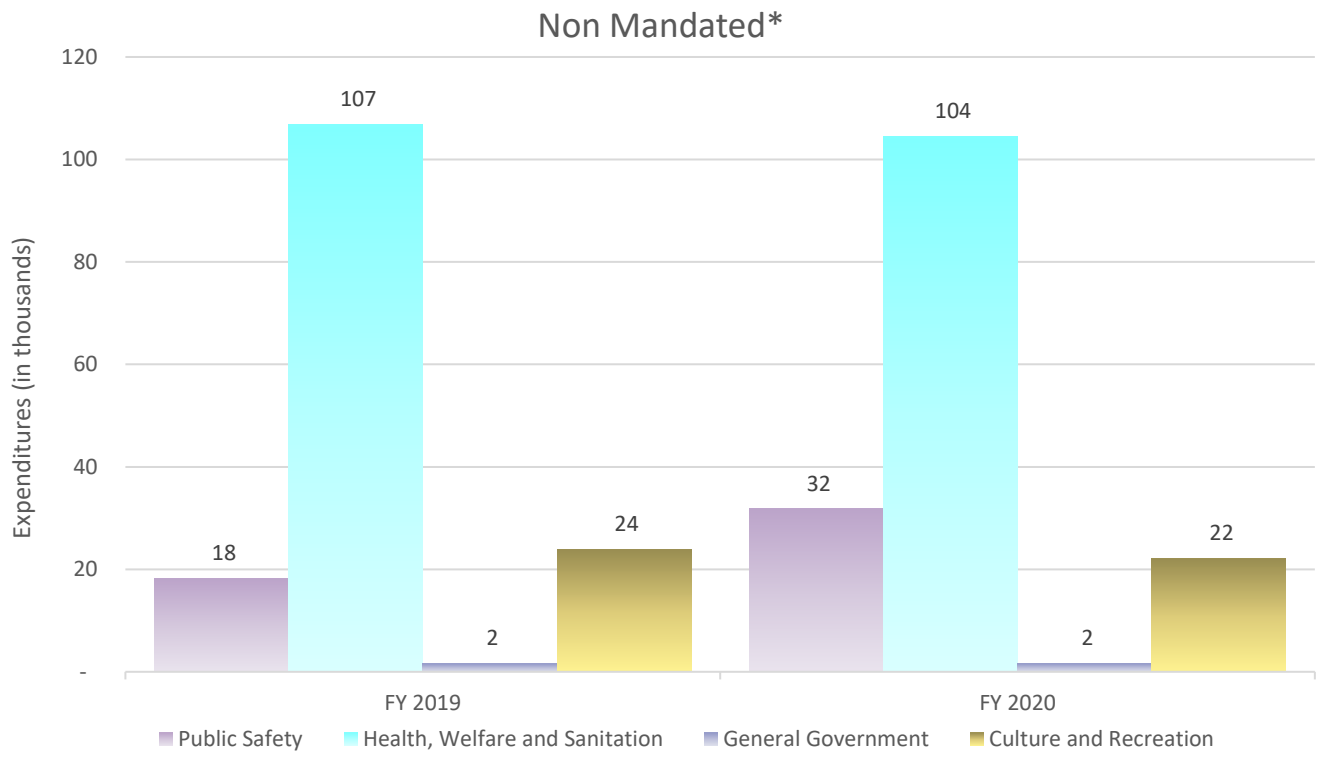
The budgeted expenditures for non-mandated services is $160.0 million (6.2%) of the total County budget as seen in the table below. Discretionary services spending is $149.7 million (5.8%) and essential services in lieu of mandates is $10.4 million (0.4%). The largest category of non-mandated spending is for Health, Welfare, and Sanitation followed by Public Safety.

Category	Essential Services in Lieu of Mandates	% of Budget	Discretionary Services	% of Budget
Public Safety	7,677,387	0.3%	24,117,602	0.9%
Highways and Streets	-	0.0%	-	0.0%
Health, Welfare and Sanitation	2,693,213	0.1%	101,758,134	4.0%
General Government	-	0.0%	1,663,761	0.1%
Education	-	0.0%	-	0.0%
Culture and Recreation	-	0.0%	22,122,186	0.9%
Total	**10,370,600**	**0.4%**	**149,661,683**	**5.8%**

The charts on the following page provide a historical comparison between FY 2019 and FY 2020 on mandated and non-mandated expenditures. The categories of services are included to further illustrate County expenditures.



*Includes Mandated, Mandated State Payments and Administrative Mandates



*Includes Essential Services in Lieu of Mandates and Discretionary Services

Public Safety

Public Safety expenditures provide for the safety of Maricopa County residents while protecting their constitutional rights through due process in the courts. Maricopa County funds prosecutors, defenders, courts, jails and law enforcement. The departments that carry out these functions include the Sheriff, County Attorney, Superior Court, Justice Courts, Adult Probation, Juvenile Probation, Emergency Management, Planning and Development, Public Defense Services, Clerk of the Superior Court, and Constables.

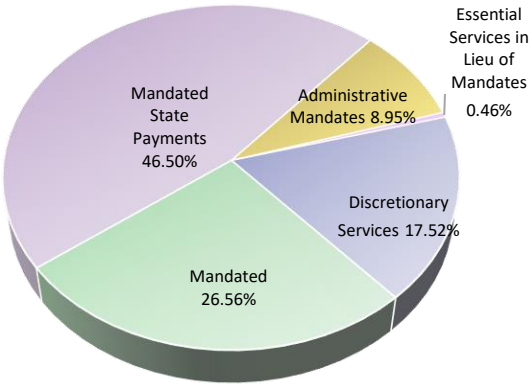
Public Safety mandates are over $1.4 billion (51.5%) of the County's total budget. For non-mandated Public Safety activities, the County's budgeted expenditures are $31.8 million (1.2%) of the total budget. The table below illustrates the distribution of Public Safety expenditures for FY 2020 with a comparison to FY 2019.

Public Safety	FY 2019	FY 2020	% Change
Mandated	1,103,207,788	1,088,325,749	-1.3%
Mandated State Payments	6,724,128	6,724,100	0.0%
Administrative Mandates	197,051,103	231,409,296	17.4%
Essential Services in Lieu of Mandates	6,553,470	7,677,387	17.1%
Discretionary Services	11,625,457	24,117,602	107.5%
Total	**1,325,161,946**	**1,358,254,134**	**2.5%**

The FY 2020 budget continues the investment in new infrastructure for public safety. The Intake, Transfer, Release Jail at Durango and the Madison Street Adaptive Use Project for the County Attorney's Office are projected to complete in FY 2020 and funding has been provided for ongoing operational costs. Additional projects include a new Sheriff substation in Avondale, the Southeast Regional Justice Center in Mesa, and the Central Court building. The Sheriff's Office budget also includes funding for a new helicopter, a discretionary service with benefits for the County citizens. In addition, pay for performance and retirement rate changes increased the salaries and benefits for all County employees, including the significant number of public safety personnel.

Health, Welfare and Sanitation

Maricopa County is responsible for funding and/or providing a broad range of health, human services and environmental services. The departments included in the Health, Welfare and Sanitation category are: Air Quality, Animal Care and Control, Correctional Health, Environmental Services, Human Services, Medical Examiner and Public Health.



The Health, Welfare and Sanitation FY 2020 budget includes $476.3 million (18.5%) in mandated services. The primary expenditure in this category is for mandated payments to the state at $270.0 million. The mandated expenditures increased mainly due to one-time equipment purchases in FY 2020 for Air Quality and Environmental Services.

The FY 2020 budget includes over $104.5 million for non-mandated Health, Welfare and Sanitation services. Non-mandated services in this area are primarily grant-funded, and include community development and Head Start, workforce development programs delivered by the

Human Services Department, as well as tobacco cessation and nutrition programs under Public Health. A significant amount of funding for these services is from federal intergovernmental payments. Therefore, changes in federal budget appropriations or the reemergence of budget sequester reductions increases uncertainty concerning future funding levels. The table below illustrates the distribution of Health, Welfare and Sanitation expenditures for FY 2020 with a comparison to FY 2019.

Health, Welfare and Sanitation	FY 2019	FY 2020	% Change
Mandated	147,954,305	154,239,891	4.2%
Mandated State Payments	252,160,384	270,031,139	7.1%
Administrative Mandates	53,481,807	52,001,795	-2.8%
Essential Services in Lieu of Mandates	2,898,627	2,693,213	-7.1%
Discretionary Services	103,888,838	101,758,134	-2.1%
Total	**560,383,961**	**580,724,172**	**3.6%**

Highways and Streets

Maricopa County receives a share of the State Highway User Revenue Fund (HURF) to use for transportation purposes. The Department of Transportation is responsible for designing, constructing, and maintaining roads and bridges, coordinating traffic information, and providing emergency and event control services. All of the activities in the category of Highways and Streets are mandated. The expenditures for these mandates total $209.9 million, or 8.2% of the County's total expenditures.

Highways and Streets	FY 2019	FY 2020	% Change
Mandated	183,865,945	187,241,306	1.8%
Mandated State Payments	19,647,069	22,702,114	15.5%
Total	**203,513,014**	**209,943,420**	**3.2%**

General Government

General Government includes a broad range of mandated services. Property tax collection, property assessment, elections, document recording, revenue and expenditure accountability, and legal representation make up the majority of these services. This category also includes budgeted contingencies.

Of the $381.4 million budgeted for General Government expenditures, 99.6% are mandated, either directly or administratively. The table below illustrates the mandated versus non-mandated expenditures in FY 2020 compared to FY 2019.

General Government	FY 2019	FY 2020	% Change
Mandated	90,362,040	74,888,460	-17.1%
Mandated State Payments	3,982,970	3,039,473	-23.7%
Administrative Mandates	226,257,533	301,845,275	33.4%
Discretionary Services	1,651,908	1,663,761	0.7%
Total	**322,254,451**	**381,436,969**	**18.4%**

The FY 2020 General Government mandated and administrative mandated expenditures increased by $59.2 million. The expenditures are increasing for Capital Projects such as the renovation of the Administration building, the Treasurer System Upgrade, and Equipment Services Fuel Stations. In addition, the Debt Service

payments are increasing. Mandated payments to the State of Arizona in this category are for the funding of the Department of Revenue pursuant to the Laws 2017, Chapter 312, SB1531.

Culture and Recreation

Maricopa County's parks provides Culture and Recreational services such as interpretive programs, community service opportunities, archery ranges, ball fields, equestrian facilities, trails, competitive tracks, camping and picnicking facilities, and special events.

The Culture and Recreation activities are all discretionary services that are not mandated. County expenditures in FY 2020 are $22.1 million (0.9%) of the total budget. The table below compares the FY 2020 expenditures for Culture and Recreation to FY 2019. The decrease in FY 2020 is due to Parks Capital Projects finishing in FY 2019 or nearing completion in FY 2020. Projects that concluded in FY 2019 include water system and parking lot improvements at Estrella Park, the lake playground at the discovery center, and restrooms at the McDowell Mountain Park.

Culture and Recreation	FY 2019	FY 2020	% Change
Discretionary	23,890,473	22,122,186	-7.4%
Total	**23,890,473**	**22,122,186**	**-7.4%**

Education

The Maricopa County School Superintendent is responsible for providing mandated services through educational support activities to the school districts within Maricopa County. Services provided include training, grant support, coordination of special elections, computer system and financial support, and special education services. Services are also provided to private and home-based schools. The Maricopa County School Superintendent is the only department within the Education category. Expenditures for Education activities total $21.3 million or 0.8% of the County's total expenditures.

Education	FY 2019	FY 2020	% Change
Mandated	21,922,702	21,026,337	-4.1%
Administrative Mandates	191,188	255,580	33.7%
Total	**22,113,890**	**21,281,917**	**-3.8%**

Financial Forecast

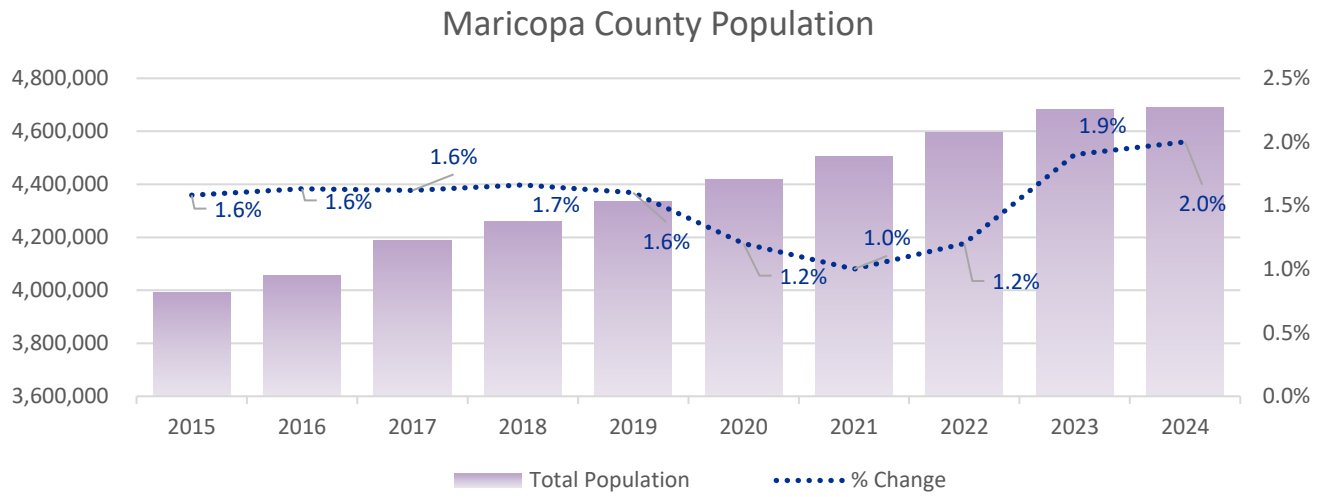
Overview

The five-year financial forecast is a key element of Maricopa County's fiscal management strategy. It is used by County Management and the Board of Supervisors in considering the impact of policy and service delivery changes in future economic cycles. The forecast is developed for the County's tax supported operating funds using a combination of revenue estimates from the County's economic consultant, external impacts of economic and demographic trends, current policies, direction by the Board of Supervisors, and existing laws. These are known as "Forecast Drivers" and "Forecast Assumptions" and are explained in sections below. The five-year forecast is presented for the following major County operating funds, and their associated capital funds.

- General Fund
- Detention Fund
- Transportation Fund
- Capital Funds

Forecast Drivers

Forecast drivers are broad external factors that generally impact the demand for service and cost of service. The main forecast drivers used in this forecast were population growth and inflation. These drivers were used to forecast expenditure increases in personnel, supplies, services, and capital over five years; and increases in the County's smaller revenue sources. Population and inflation growth are estimated by the County's contract economist, and their figures are depicted below.



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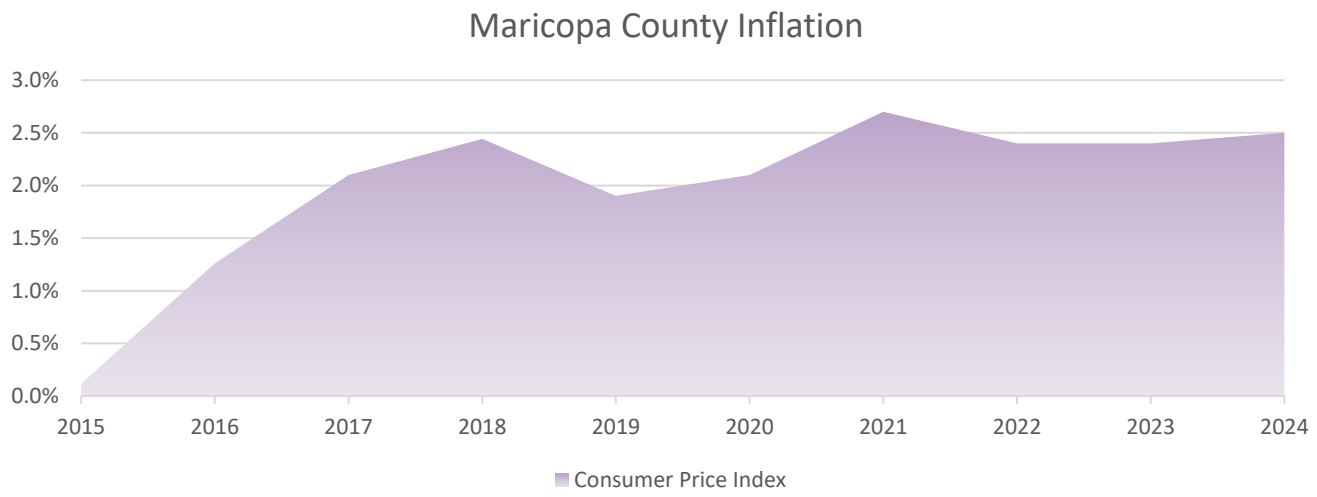


Forecast Assumptions

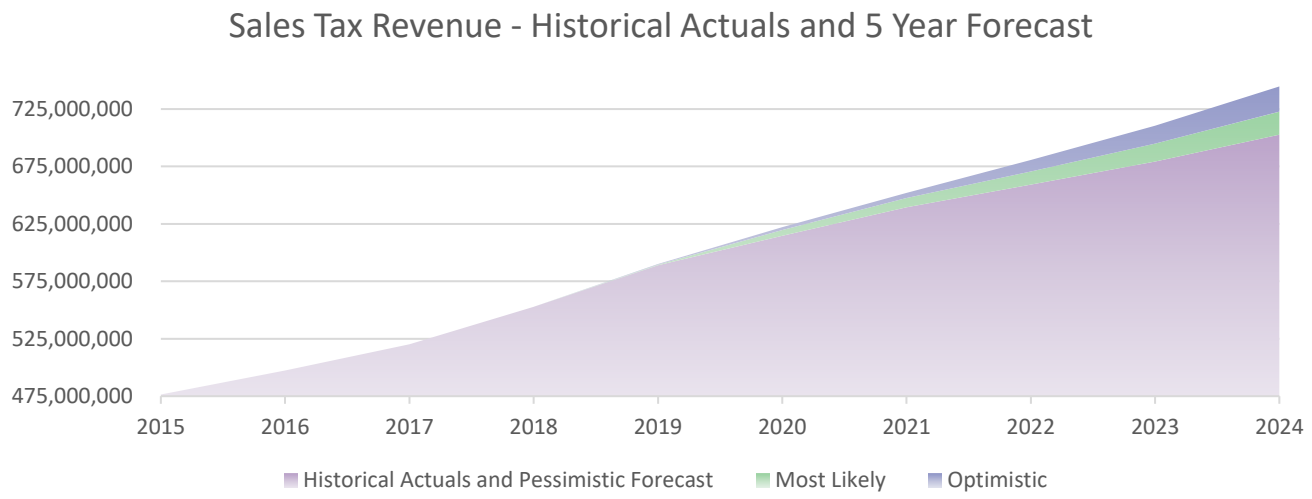
Forecast Assumptions are specific decisions that staff made on expectations for particular items in the forecast based on expert knowledge, Board of Supervisor direction, policies, and existing laws.

- The FY 2020 Property tax rate is $1.4009. The forecast models a flat tax rate of $1.4009 through FY 2024.
- Major revenue sources (sales tax, VLT, jail tax, HURF and property tax net assessed values) will increase based on the *most likely* scenario provided by the County's contract economist in the July 2019 forecast.
- No changes in the rates of fees and charges, unless already approved by the Board of Supervisors or the State Legislature.
- There will be no further revenue reductions or cost shifts from the State of Arizona. While such developments continue to be a possibility, they are impossible to predict.
- When the Detention Fund does not receive sufficient operating revenue to cover operating expenditures and remain in structural balance, the General Fund will transfer the operating revenue necessary to regain structural balance.
- Mandated State Contributions will increase or decrease based on the consumer price index, gross domestic price (GDP) price deflator, population growth, or other factors as provided by the County's economist.

Forecast Uncertainty

The estimates provided in this five-year forecast should be treated as models of what *could* occur given a certain set of circumstances as there are multiple factors which can significantly increase or lower revenue and expenditure forecasts.

Furthermore, when estimates are projected multiple years into the future. The fan chart below depicts the variability in forecasting multiple years into the future. The change in annual growth rates for each of the three scenarios is provided by the County's contracted economist.



The five-year forecast model is a useful tool in examining the potential impact of policy choices while considering revenue and expenditure expectations in the context of historic trends and economic projections.

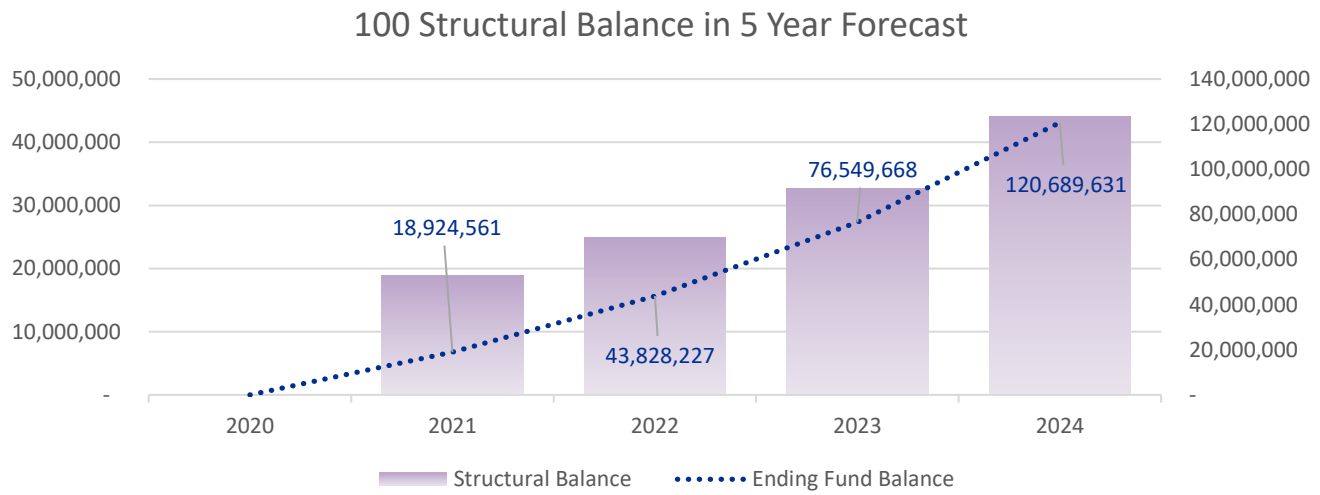
However, it should be kept in mind that the further into the future the forecast looks, the more uncertain the forecast becomes.

General Fund (F100)

The General Fund is Maricopa County's primary operating fund that accounts for all of the County's financial resources except for those required to be accounted for in another fund.

Structural Balance (F100)

The General Fund is forecasted to be in structural balance through FY 2024, as can be seen in the graph and five year forecast table below. One of the major hindrances to the General Fund maintaining structural balance in the forecast is the fund transfer that the General Fund has to make to the Detention Fund in order for that fund to maintain structural balance. In FY 2020 that transfer is $24 million, but is estimated to increase to $51 million in FY 2024. The current status of the General Fund is healthy and that is forecasted to continue into the future.



Revenue Forecast Methodology (F100)

The General Fund contains a variety of operating revenues sources including: Property Taxes, Tax Penalties & Interest, Licenses & Permits, Intergovernmental, Payments in Lieu of Taxes, State Shared Sales Tax, State Shared Vehicle Licenses Tax (VLT), Charges for Services, Fines & Forfeits, Interest Earnings, and Miscellaneous.

Non-recurring revenue is analyzed and appropriated on a year-to-year basis, and the forecast does not assume there will be non-recurring revenue in the future. The forecasting methodologies and assumptions for each of the operating revenues are explained on the next page.

Property Taxes: Property taxes are the County's largest revenue source (not including tax penalties and interest) in FY 2020. Property taxes are levied by taking the County's net assessed value (NAV) multiplied by a tax rate and divided by 100. In the budget the County also factors in a collection rate for those property taxes. Property tax revenue growth is limited in two ways. The first is through a property tax levy limit in the Arizona Constitution. This limit sets a ceiling on the amount of property tax a local government can collect that grows by 2% every year. Maricopa County currently levies under the limit. The second is through legislation that was passed by the State of Arizona, called Proposition 117. Proposition 117 caps the year-over-year growth of the assessed valuation of existing properties to the lesser of the growth in the full cash value or 5%. This limits property tax growth to 5%, unless there is new construction that adds to the assessed valuation.

To forecast property tax revenues the County has to take into account the two sides of the property tax equation, the tax rate and the assessed value of properties. This forecast assumes the tax rate will remain flat at $1.4009 from FY 2020 to FY 2024. So, all growth in property tax revenues is assumed to come naturally through growth in the assessed values of current properties and new construction. Estimates from the County's contracted economist have the assessed valuation growing, 6.1%, 6.0%, 6.0%, and 5.7% from FY 2020-FY 2024.

Property Tax Penalties and Interest: Penalties & Interest is forecasted based on the estimated growth in Net Assessed Value from the County's contract economist.

Licenses and Permits: The sources of license and permit revenue are forecasted to grow based on the growth in population.

Other Intergovernmental Revenue: Other Intergovernmental revenue is forecasted to grow based on the growth in CPI and population.

Payments in Lieu of Taxes (PILT): PILT is forecasted based on the estimated growth in Net Assessed Value from the County's contract economist.

State Shared Sales Taxes: After unprecedented record declines from FY 2008 to FY 2010, year-over-year collections improved in FY 2011 and have increased year-after-year thereafter (See Revenue Sources and Variance Commentary). State Shared Sales Taxes are forecasted to increase by an average of 3.9% in FY 2020 through FY 2024 due to sustained economic recovery. The forecast for State Shared Sales Taxes is based off of estimates from the County's contract economist.

State Shared Vehicle License Taxes (VLT): Growth in VLT is dependent on sales of new vehicles and importation of vehicles from out of state by new residents. VLT is forecasted using estimates from the County's contract economist.

Intergovernmental Charges: Intergovernmental Charges are forecasted to grow based on the growth in CPI and population.

Charges for Services: Major sources of charges for services are recording fees, court fees, and tax sale fees. The forecast assumes an annual increase based on population growth rates.

Fines and Forfeits: General Fund fine and forfeit revenue is primarily from Justice Court traffic fines. The forecast assumes growth based on population growth rates.

Interest Earnings: Interest earnings are forecasted to remain flat through 2024.

Miscellaneous Revenue: Major sources of miscellaneous revenue include interest revenue, reimbursements, auction sales, Justice Court fees for copies and certifications, Recorder fees for micrographics, and Assessor map and copy fees. The forecast assumes increases based on CPI and population growth.

Expenditure Forecast Methodology (F100)

General Fund expenditures include personnel, supplies, services, and capital; but there are also some unique expenditures that include Mandated State Contributions, Detention Fund Maintenance of Effort Transfer and Above Base Maintenance of Effort Transfer, Other Financing Uses, and Contingency. Non-recurring expenditures are not forecasted past FY 2020. The forecasting methodologies for the operating expenditures are explained below.

Personal Services, Supplies, Services, Capital, and Contingency: These five expenditures were forecasted to grow based on the growth in CPI and population estimated by the County's contract economist.

Mandated State Contributions: This category includes the mandated County contributions to the Arizona Long Term Care System (ALTCS), the Arizona Health Care Cost Containment System (AHCCCS) Acute Care Program, contributions to State behavioral health programs as required by the *Arnold v. Sarn* judgment, contributions to the State Department of Revenue, and contributions to the State Juvenile Corrections Department.

The ALTCS contributions are forecasted based on estimates of ALTCS growth rates. The AHCCCS Acute Care State Match contributions reduction is based upon the statutory formula of one-half the GDP Price Deflator, decreasing annually.

The Arnold v. Sarn payment is estimated to grow by 5% annually. General Mental Health and community based non-SMI treatment, subcomponents of Arnold v. Sarn, are estimated to be flat from the FY 2019 estimate. The Department of Revenue and Juvenile Corrections Department contributions are estimated to remain flat through FY 2024.

Detention Fund (Jail Tax) Maintenance of Effort: The mandated General Fund contribution to the Detention Fund is projected to continue at the required statutory rate which is based on the change to the GDP Price Deflator.

Detention Fund Transfer: Also known as the Above Base Maintenance of Effort. The General Fund is forecasted to transfer out $24 million to the Detention Fund in FY 2020. This transfer is necessary for the Detention Fund to maintain structural balance. The transfer is forecasted based on the structural imbalance of the Detention Fund.

Other Financing Uses: Other Financing Uses expenditures are forecasted to grow based on the growth rates in the population and CPI, but remain flat for the major maintenance and debt transfers to capital funds.

Contingency: Contingency is fund balance that is set aside to pay for unexpected expenditures. It is estimated to grow based on the growth rates in the population and CPI.

Five Year Forecast Table

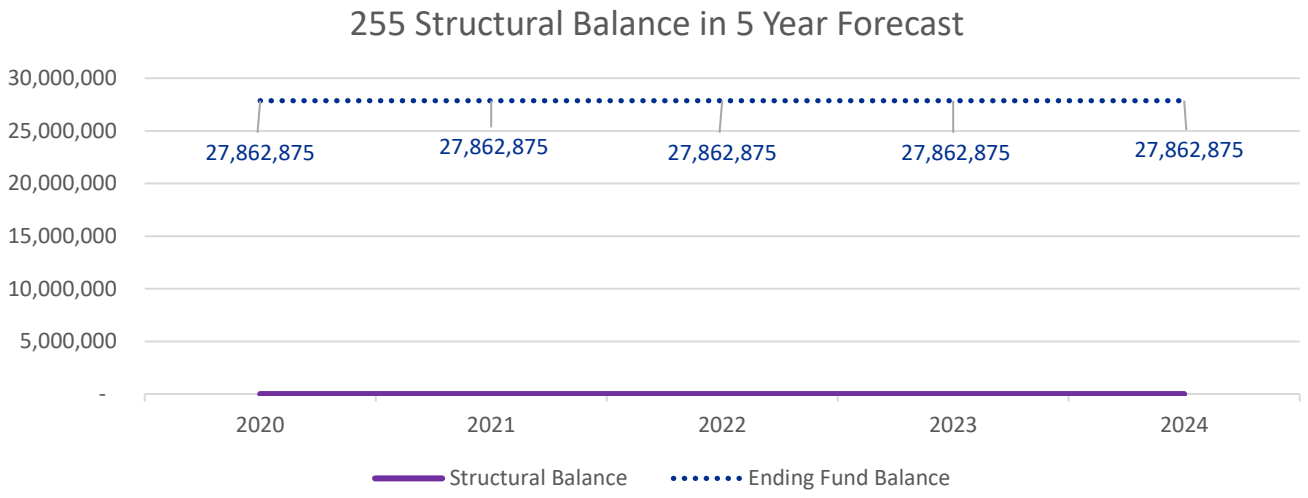
General Fund (100)	1 FY 2020	2 FY 2021	3 FY 2022	4 FY 2023	5 FY2024
Beginning Fund Balance	211,707,531	-	18,924,561	43,828,227	76,549,668
Sources of Funds					
Recurring:					
Prop. Taxes	599,663,335	637,442,125	676,452,992	716,978,914	760,059,561
Tax Penalties & Interest	7,519,586	7,993,320	8,482,504	8,990,686	9,530,903
Licenses & Permits	1,354,295	1,381,381	1,409,009	1,435,780	1,463,059
Other Intergovernmental	464,804	486,650	508,062	529,909	553,225
Payments in Lieu of Taxes	13,862,204	14,735,523	15,637,323	16,574,147	17,570,027
State Shared Sales Tax	611,197,954	647,446,188	670,754,250	694,901,403	722,697,460
State Shared VLT	180,095,990	184,432,576	190,703,284	197,187,196	204,088,747
Intergovernmental Charges	21,237,957	22,236,141	23,214,531	24,212,756	25,278,117
Other Charges for Services	28,687,240	29,260,985	29,846,204	30,413,282	30,991,135
Fines & Forfeits	11,116,404	11,338,732	11,565,507	11,785,251	12,009,171
Interest Earnings	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000
Miscellaneous Revenue	2,659,032	2,784,007	2,906,503	3,031,482	3,164,868
Total Recurring Sources	1,480,258,801	1,561,937,626	1,633,880,169	1,708,440,806	1,789,806,273
Net Growth Rate	7.79%	5.52%	4.61%	4.56%	4.76%
Non-Recurring:					
Other Revenue	2,875,000	-	-	-	-
Proceeds from Financing	-	-	-	-	-
Transfers In	28,381,850	-	-	-	-
Total Non-Recurring Sources	31,256,850	-	-	-	-
Total Sources	1,511,515,651	1,561,937,626	1,633,880,169	1,708,440,806	1,789,806,273
Uses of Funds					
Recurring:					
Personal Services	658,330,911	689,272,464	719,600,452	750,543,272	783,567,176
Supplies	15,766,149	16,507,158	17,233,473	17,974,512	18,765,391
Services	207,775,045	217,540,472	227,112,253	236,878,080	247,300,715
Capital	5,518,504	5,777,874	6,032,100	6,291,480	6,568,306
Mandated State Contributions	279,794,712	291,557,739	303,320,413	315,030,326	326,634,486
Detention Fund MOE	190,472,566	194,472,490	199,723,247	204,516,605	209,220,487
Transfer to Detention Fund	23,730,883	27,998,211	35,071,439	42,585,295	50,624,910
Other Financing Uses	82,427,134	45,970,945	46,209,921	46,453,742	46,713,961
Contingency	16,442,897	53,915,713	54,673,205	55,446,052	56,270,879
Total Recurring Uses	1,480,258,801	1,543,013,065	1,608,976,503	1,675,719,365	1,745,666,310
Net Growth Rate	7.79%	4.24%	4.27%	4.15%	4.17%
Non-Recurring:					
Personal Services	864,761	-	-	-	-
Supplies	11,826,084	-	-	-	-
Services	63,302,684	-	-	-	-
Capital	28,443,284	-	-	-	-
Other Financing Uses	138,527,568	-	-	-	-
Total Non-Recurring Uses	242,964,381	-	-	-	-
Total Uses	1,723,223,182	1,543,013,065	1,608,976,503	1,675,719,365	1,745,666,310
Structural Balance	-	18,924,561	24,903,665	32,721,441	44,139,963
Ending Fund Balance	-	18,924,561	43,828,227	76,549,668	120,689,631

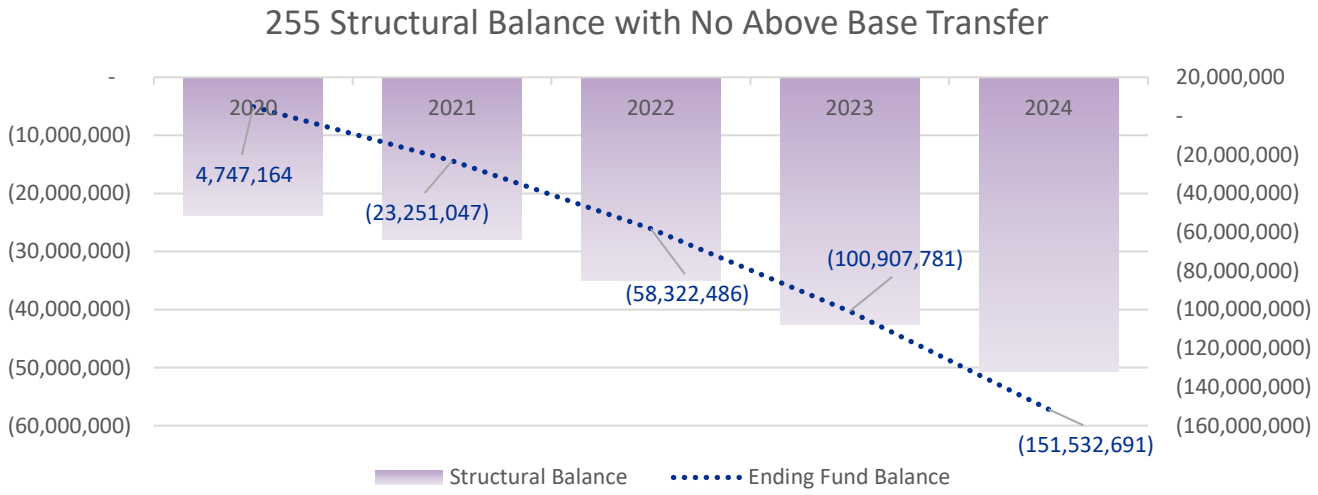
Detention Fund (F255)

The Detention Fund is used to pay for costs related to the County's jails, certain detention alternatives, and receives special sales tax revenue that can only be spent on this purpose.

Structural Balance (F255)

The Detention Fund is structurally balanced in the five year forecast due to a transfer from the General Fund that is equal to the fund's structural imbalance, resulting in ending fund balances of exactly zero every year. The charts below show the forecasted structural balance and ending fund balance with and without the General Fund Above Base Maintenance of Effort Transfer.





Revenue Forecast Methodology (F255)

Detention Fund revenues include a special Jail Sales Tax, Jail Per Diem & Other Charges, Intergovernmental Grants, Miscellaneous, and two transfers from the General Fund. Non-recurring revenue is analyzed and appropriated on a year-to-year basis, and the forecast does not assume there will be non-recurring revenue in the future. The forecasting methodologies and assumptions for each of the operating revenues are explained below.

Jail Excise Tax: The Jail Excise Tax growth is forecasted using estimates from the County's contracted economist. This tax is expected to grow 4.5%, 3.6%, 3.7%, and 4.0% from FY 2020 – FY 2024.

Other Intergovernmental/Grants and Miscellaneous: Intergovernmental/Grant revenue and Miscellaneous revenue are forecasted to be flat.

Jail Per Diem & Other Charges: This revenue is primarily from municipal jurisdictions that arrest an individual and pay the County for the costs associated with housing the individual while they await trial and sentencing. The factors which influence this revenue source are the number of arrests by municipalities and amount of time an individual waits until trial. Additionally, the increased effort to reduce jail population through diversion programs, by both the County and the municipalities, is having an impact on both these costs and their reimbursements. Because of the complexity and the efforts to decrease jail population, the revenue is forecasted as flat.

Transfers In: The Detention Fund receives two transfers from the General Fund. The first transfer, the Maintenance of Effort transfer from the General Fund, is required by statute. This is increased annually based on the GDP price deflator forecast. The second transfer, the Above Base Maintenance of Effort, is forecasted to cover the exact amount that the Detention Fund is structurally imbalanced, in order to maintain structural balance.

Expenditure Forecast Methodology (F255)

Detention Fund expenditures include personnel, supplies, services, capital, and other financing uses. Non-recurring expenditures are not forecasted past FY 2020. The forecasting methodologies for the operating expenditures are explained below.

Personal Services, Supplies, Services, and Capital: These five expenditures were forecasted to grow based on the growth in CPI and population estimated by the County's contract economist.

Other Financing Uses: Other Financing Uses expenditures are forecasted to grow based on the growth rates in the population and CPI, but remain flat for the major maintenance transfer.

Five Year Forecast Table

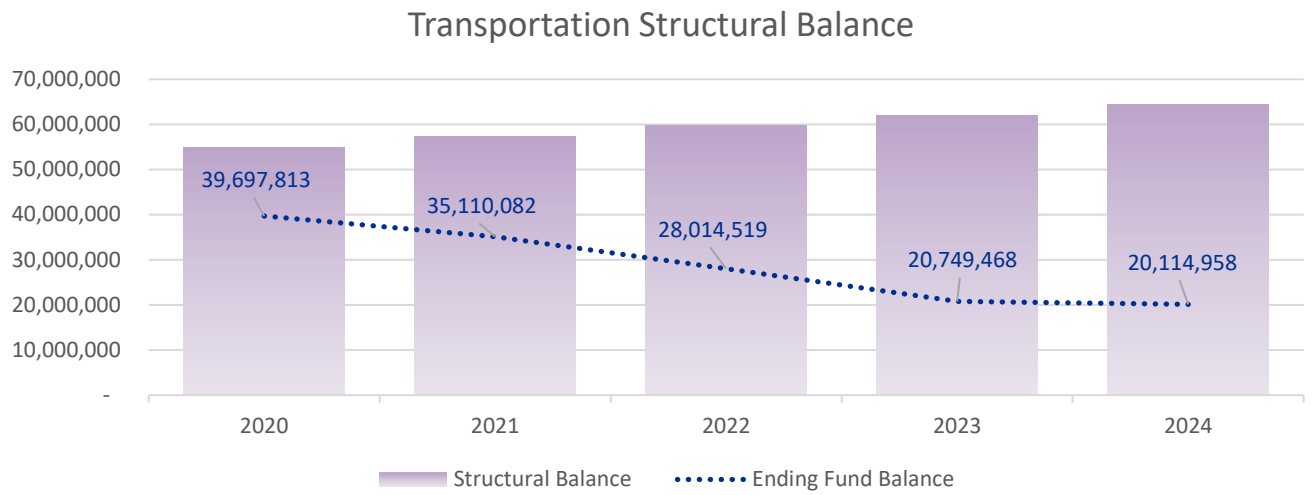
Detention Fund (255)	1 FY 2020	2 FY 2021	3 FY 2022	4 FY 2023	5 FY 2024
Beginning Fund Balance	37,723,619	27,862,875	27,862,875	27,862,875	27,862,875
Sources of Funds					
Recurring:					
Jail Excise Tax	178,377,215	189,688,935	196,555,675	203,828,234	211,981,364
Other Intergovernmental/Grants	329,067	329,067	329,067	329,067	329,067
Jail Per Diem & Other Charges	24,251,637	24,251,637	24,251,637	24,251,637	24,251,637
Miscellaneous	-	-	-	-	-
General Fund Maintenance of Effort	190,472,566	194,472,490	199,723,247	204,516,605	209,220,487
Above Base Maintenance of Effort	23,730,883	27,998,211	35,071,439	42,585,295	50,624,910
Total Recurring Sources	417,161,368	436,740,340	455,931,065	475,510,839	496,407,465
Net Growth Rate	**5.44%**	**4.69%**	**4.39%**	**4.29%**	**4.39%**
Non-Recurring:					
Interest Earnings	750,000	-	-	-	-
Transfers In	3,277,140	-	-	-	-
Total Non-Recurring Sources	4,027,140	-	-	-	-
Total Sources	421,188,508	436,740,340	455,931,065	475,510,839	496,407,465
Uses of Funds					
Recurring Uses:					
Personal Services	322,689,389	337,855,790	352,721,445	367,888,467	384,075,560
Supplies	19,919,452	20,855,666	21,773,316	22,709,568	23,708,789
Services	71,616,349	74,982,317	78,281,539	81,647,646	85,240,142
Capital Outlay	1,050,000	1,099,350	1,147,721	1,197,073	1,249,745
Other Financing Uses	1,886,178	1,947,216	2,007,043	2,068,084	2,133,229
Total Recurring Uses	417,161,368	436,740,340	455,931,065	475,510,838	496,407,465
Net Growth Rate	**5.44%**	**4.69%**	**4.39%**	**4.29%**	**4.39%**
Non-Recurring Uses:					
Personal Services	615,172	-	-	-	-
Supplies	2,841,329	-	-	-	-
Services	6,661,594	-	-	-	-
Capital	896,300	-	-	-	-
Other Financing Uses	2,873,489	-	-	-	-
Total Non-Recurring Uses	13,887,884	-	-	-	-
Total Uses	431,049,252	436,740,340	455,931,065	475,510,838	496,407,465
Structural Balance	-	-	-	-	-
Ending Fund Balance	27,862,875	27,862,875	27,862,875	27,862,875	27,862,875

Transportation Fund (F232)

The Transportation Fund is used to pay for costs related to the County's road system, and receives special revenue from the state that can only be spent on this purpose.

Structural Balance (F232)

The Transportation Fund is structurally balanced in the five year forecast and includes a consistent minimum fund balance of $20 million and a transfer to the Transportation Capital Improvement Fund for future projects.



Revenue Forecast Methodology (F232)

Transportation Fund Revenues include Licenses and Permits, State Shared Highway User Revenue, State Shared Vehicle License Taxes, Intergovernmental Charges for Services, Interest Earnings, Miscellaneous Revenue, and Gain on Fixed Assets. Non-recurring revenue is analyzed and appropriated on a year-to-year basis, and the forecast does not assume there will be non-recurring revenue in the future. The forecasting methodologies and assumptions for each of the operating revenues are explained below.

Licenses and Permits: Licenses and Permits are forecasted to grow based on the growth in population estimated by the County's contract economist.

Highway User Revenue Funds (HURF): HURF revenues are state shared revenues from the State of Arizona. Growth expectations for FY 2020 to FY 2024 are expected to remain steady and increase by an average of 3.3% annually if there are no subsequent changes to the HURF distribution model.

State Shared Vehicle License Taxes (VLT): See General Fund Revenue section of the Financial Forecast. VLT is collected in both the General and Transportation Funds.

Intergovernmental Charges for Service, Interest Earnings, Miscellaneous Revenue, and Gain on Fixed Assets: These three revenue sources are held flat in the forecast.

Expenditure Forecast Methodology (F232)

Transportation Fund expenditures include personnel, supplies, services, capital, other financing uses, non-recurring capital, and non-recurring transfer to capital projects. The forecasting methodologies for the operating and non-recurring expenditures are explained below.

Services: Services are forecasted based on department knowledge of contracts and needs.

Other Financing Uses and Non Recurring Capital: These two are forecasted to remain flat.

Non-Recurring Transfer to Capital Projects: This transfer goes to the Transportation Capital Fund, and is forecasted using the surplus structural balance minus a minimum fund balance in the Transportation Fund of $20 million.

Five Year Forecast Table

Transportation Fund (232)	1 FY 2020	2 FY 2021	3 FY 2022	4 FY 2023	5 FY 2024
Beginning Fund Balance	50,510,209	39,697,813	35,110,082	28,014,519	20,749,468
Sources of Funds					
Recurring Sources					
Licenses and Permits	3,700,000	3,774,000	3,849,480	3,926,470	4,004,999
State Shared Highway User Rev.	121,762,408	126,267,617	130,434,448	134,477,916	138,646,732
State Shared Vehicle License Taxes	12,500,312	12,912,822	13,351,858	13,805,821	14,289,025
Intergovernmental Charges for Service	18,500	18,500	18,500	18,500	18,500
Interest Earnings	1,185,000	1,185,000	1,185,000	1,185,000	1,185,000
Miscellaneous Revenue	376,138	376,138	376,138	376,138	376,138
Gain on Fixed Assets	300,000	300,000	300,000	300,000	300,000
Inventory	-	-	-	-	-
Grants Federal					
Sale of Assets	525,000	-	-	-	-
Total Recurring Sources	140,367,358	144,834,077	149,515,425	154,089,845	158,820,394
Net Growth Rate	3.0%	3.2%	3.2%	3.1%	3.1%
Total Non-Recurring Sources	-	-	-	-	-
Total Sources	140,367,358	144,834,077	149,515,425	154,089,845	158,820,394
Uses of Funds					
Recurring Uses:					
Personnel Services	33,848,429	34,694,640	35,562,006	36,451,056	37,362,332
Supplies	6,085,083	6,237,210	6,393,140	6,552,969	6,716,793
Services	38,140,256	39,093,762	40,071,106	41,072,884	42,099,706
Capital Outlay	**7,357,608**	**7,541,548**	**7,730,087**	**7,923,339**	**8,121,423**
Supplemental Request/Transfers Out	-	-	-	-	-
Total Recurring Uses	85,431,376	87,567,160	89,756,339	92,000,248	94,300,254
Net Growth Rate	21.9%	2.5%	2.5%	2.5%	2.5%
Non-Recurring Uses:					
Personnel Services	6,264	-	-	-	-
Supplies	82,500	-	-	-	-
Services	9,465,934	1,725,898	1,725,898	1,725,898	1,725,898
Buildings & Improvements/Capital Outlay	99,000	128,750	128,750	128,751	128,752
Transfer to Capital Projects	56,094,680	60,000,000	65,000,000	67,500,000	63,300,000
Total Non-Recurring Uses	65,748,378	61,854,648	66,854,648	69,354,649	65,154,650
Total Uses	151,179,754	149,421,808	156,610,987	161,354,897	159,454,904
Structural Balance	54,935,982	57,266,917	59,759,085	62,089,598	64,520,140
***Ending Fund Balances before Transfer**	39,697,813	35,110,082	28,014,519	20,749,468	20,114,958
***Interdepartment Transfer, Acct. adj.**	-	-	-	-	-
Ending Fund Balance	39,697,813	35,110,082	28,014,519	20,749,468	20,114,958

Capital Funds

The primary capital project funds for Maricopa County are associated with the General, Detention, and Transportation funds.

Maricopa County has other capital funds that are used for projects paid for with debt proceeds, but those are not forecasted here. The major capital funds and their "home" fund are listed below.

Capital Fund	Home Fund
General Fund County Improvements (445)	General Fund
Technology Capital Improvements (460)	General Fund
Detention Capital Improvement (455)	Detention Fund
Detention Technology Capital Improvement (461)	Detention Fund
Transportation Capital Projects (234)	Transportation Fund

Capital Funds Forecast Methodology

Revenues for each capital fund are forecasted based on the corresponding Other Financing Uses expenditures in the "home fund". The Other Financing Uses in the home funds are transfers out into the various capital funds. All of the Transfers In are forecasted to remain flat except for the equipment reserve transfers which grow based on the CPI and population. The Transportation Capital Fund has additional revenues (Charges for Service, and Grants) besides Transfers In, and these revenues are forecasted based on department estimates.

Expenditures for the capital funds associated with the General and Detention funds are based off of the adopted five year capital improvement plan. No new projects are included in the forecast. The expenditures in the Transportation Capital Projects funds are based off of estimates from the department based on their knowledge of County needs.

Five Year Forecast Tables

General Fund County Improvements (445)	1 FY 2020	2 FY 2021	3 FY 2022	4 FY 2023	5 FY 2024
Beginning Fund Balance	416,741,361	450,415,199	424,843,884	348,333,815	263,539,123
Sources of Funds					
Transfers In	139,146,362	12,012,885	12,160,847	12,311,808	12,472,923
Sale of Building	-	-	-	-	-
Total Sources	139,146,362	12,012,885	12,160,847	12,311,808	12,472,923
Uses of Funds					
Personal Services	-	-	-	-	-
Supplies	-	-	-	-	-
Services	-	-	-	-	-
Capital	33,505,152	37,584,200	85,430,833	97,106,500	276,012,046
Transfers Out	71,967,372	-	3,240,084		-
Total Uses	105,472,524	37,584,200	88,670,917	97,106,500	276,012,046
Ending Fund Balance	450,415,199	424,843,884	348,333,815	263,539,123	-

Five Year Forecast Tables (Continued)

Detention Capital Projects (455)	1 FY 2020	2 FY 2021	3 FY 2022	4 FY 2023	5 FY 2024
Beginning Fund Balance	81,664,733	49,735,152	51,736,257	53,799,582	55,926,389
Sources of Funds					
Transfers In	4,759,667	2,001,105	2,063,325	2,126,807	2,194,559
Total Sources	4,759,667	2,001,105	2,063,325	2,126,807	2,194,559
Uses of Funds					
Personal Services	-	-	-	-	-
Supplies	-	-	-	-	-
Services	-	-	-	-	-
Capital	31,903,673	-	-	-	58,120,947
Transfers Out	4,785,575	-	-	-	-
Total Uses	36,689,248	-	-	-	58,120,947
Ending Fund Balance	49,735,152	51,736,257	53,799,582	55,926,389	-

Technology Capital Improvement (460)	1 FY 2020	2 FY 2021	3 FY 2022	4 FY 2023	5 FY 2024
Beginning Fund Balance	73,598,513	91,527,771	73,689,834	79,185,780	88,320,282
Sources of Funds					
Transfers In	56,263,390	13,817,970	13,817,970	13,817,970	13,817,970
Total Sources	56,263,390	13,817,970	13,817,970	13,817,970	-
Uses of Funds					
Personal Services	-	-	-	-	-
Supplies	-	-	-	-	-
Services	-	-	-	-	-
Capital	26,842,179	31,655,907	8,322,024	4,683,468	88,320,282
Transfers Out	11,491,953	-	-	-	-
Total Uses	38,334,132	31,655,907	8,322,024	4,683,468	88,320,282
Ending Fund Balance	91,527,771	73,689,834	79,185,780	88,320,282	-

Detention Technology Capital Improvement (461)	1 FY 2020	2 FY 2021	3 FY 2022	4 FY 2023	5 FY2024
Beginning Fund Balance	4	1,508,439	911,476	152,647	1,682
Sources of Funds					
Transfers In	1,508,435	-	-	-	-
Total Sources	1,508,435	-	-	-	-
Uses of Funds					
Personal Services	-	-	-	-	-
Supplies	-	-	-	-	-
Services	-	-	-	-	-
Capital	-	596,963	758,829	150,965	1,682
Transfers Out	-	-	-	-	-
Total Uses	-	596,963	758,829	150,965	1,682
Ending Fund Balance	1,508,439	911,476	152,647	1,682	-

Five Year Forecast Tables (Continued)

Transportation Capital Projects (234)	1 FY 2020	2 FY 2021	3 FY 2022	4 FY 2023	5 FY 2024
Beginning Fund Balance	76,397,999	46,392,134	19,900,275	2,873,344	4,307,375
Sources of Funds					
Charges for Service	5,143,413	5,266,247	5,562,247	23,591,247	36,628,247
Grants	22,147,320	20,422,672	25,436,100	7,375,062	17,305,501
Transfers In	56,094,680	60,000,000	65,000,000	67,500,000	63,300,000
Total Sources	83,385,413	85,688,919	95,998,347	98,466,309	117,233,748
Uses of Funds					
Personal Services	-	-	-	-	-
Supplies	-	-	-	-	-
Services	-	-	-	-	-
Capital	113,391,278	112,180,778	113,025,278	97,032,278	121,282,992
Transfers Out	-	-	-	-	-
Total Uses	113,391,278	112,180,778	113,025,278	97,032,278	121,282,992
Ending Fund Balance	46,392,134	19,900,275	2,873,344	4,307,375	258,131

Air Quality

Mission

Improve the air of Maricopa County so customers, residents, and visitors can live, work, and play in a healthy environment.

Vision

Collaborate with customers, residents, and visitors to improve the air quality of Maricopa County and build and promote a healthy environment and economy.

About

Activities and operations include:

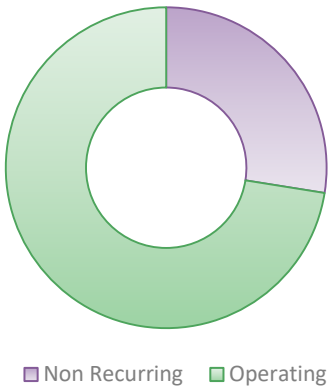
- Air Quality Monitoring
- Dust Control
- Trip Reduction Programs
- Small Business Environmental Assistance
- Air Quality Enforcement
- Burning Alternatives

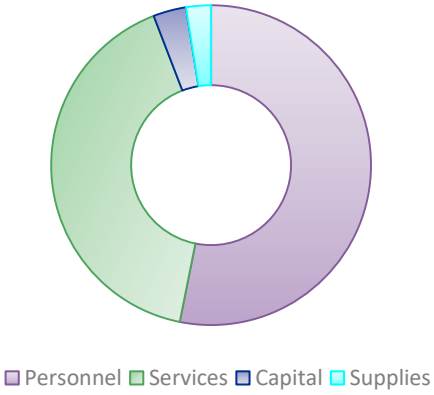
Budget Highlights

In FY 2019, Air Quality realized strong revenues from permits and grants and will use a portion of their fund balance for one-time expenditures for projects and programs. Additionally, Air Quality added four Air Quality Enforcement and Specialists positions. In FY 2020, Air Quality will expend $1.5 million in one-time costs to replace the Environmental Management System database and improve department management of permit and enforcement workflows.

FY 2020 Budget Overview

Total Expenditures $25,301,514



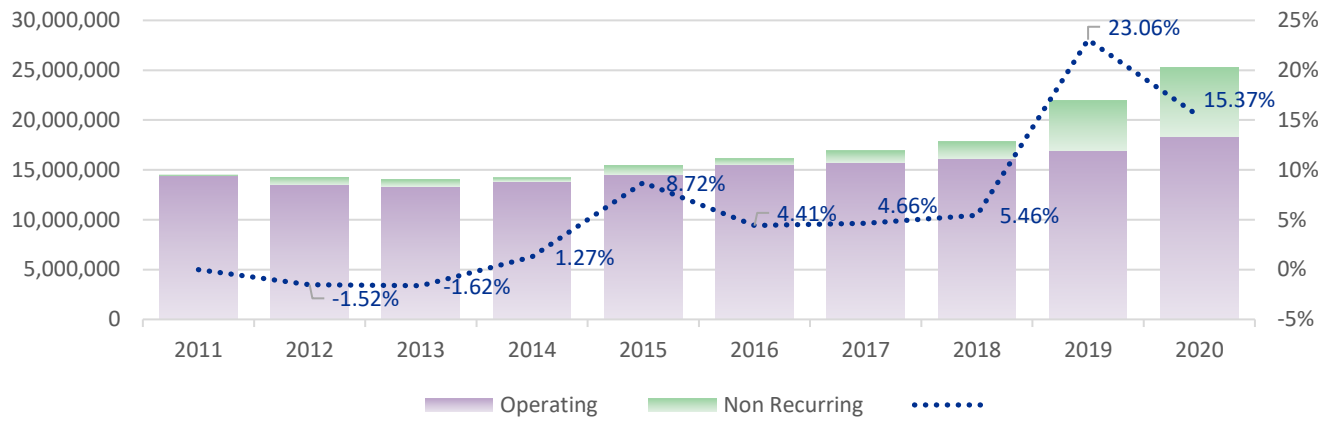


FY 2020 Expenditure Budget By Appropriation Group and Category

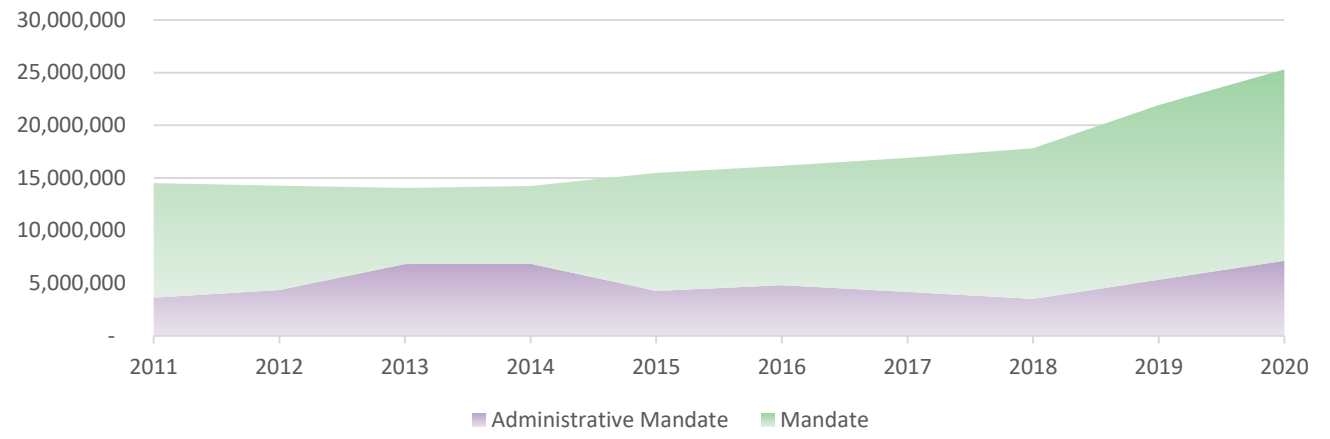
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Air Qual Monitoring Equip Oper	-	-	45,000	263,080	**308,080**
Non Recurring Non Project	215,832	88,244	6,183,289	474,422	**6,961,787**
Operating	13,231,292	549,268	4,147,087	104,000	**18,031,647**
Total	**13,447,124**	**637,512**	**10,375,376**	**841,502**	**25,301,514**

FY 2020 Budget Comparison

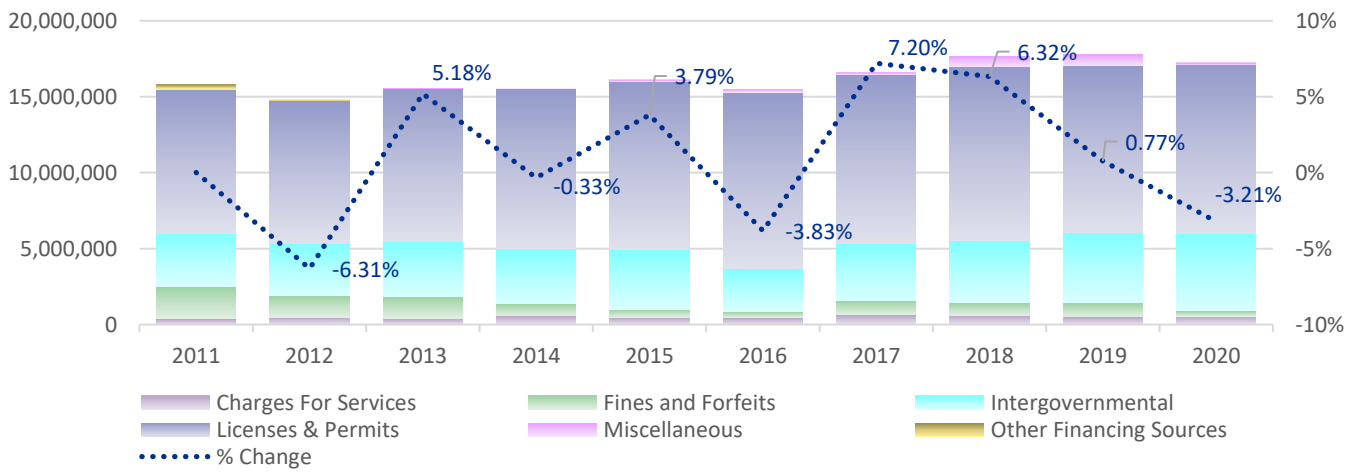
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Licenses & Permits	11,421,995	11,143,972	10,988,778	11,105,200	(38,772)	-0.35%
Intergovernmental	4,096,609	5,141,530	4,610,365	5,085,690	(55,840)	-1.09%
Charges For Services	599,080	547,740	519,365	559,100	11,360	2.07%
Fines and Forfeits	850,068	855,000	933,959	350,100	(504,900)	-59.05%
Miscellaneous	688,162	88,000	739,245	120,600	32,600	37.05%
Total Sources by Category	**17,655,914**	**17,776,242**	**17,791,712**	**17,220,690**	**(555,552)**	**-3.13%**
Sources by Fund						
503 - Air Quality Grants	4,096,609	5,141,530	4,605,367	5,085,690	(55,840)	-1.09%
504 - Air Quality Fees	13,559,305	12,634,712	13,186,345	12,135,000	(499,712)	-3.96%
Total Sources by Fund	**17,655,914**	**17,776,242**	**17,791,712**	**17,220,690**	**(555,552)**	**-3.13%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	11,501,343	13,069,687	12,337,542	13,447,124	377,437	2.89%
Supplies	678,335	630,681	725,666	637,512	6,831	1.08%
Services	5,039,856	9,103,276	8,137,145	10,375,376	1,272,100	13.97%
Other Financing Uses	8,450	-	-	-	-	N/A
Capital Outlay	592,780	835,080	730,212	841,502	6,422	0.77%
Total Uses by Category	**17,820,764**	**23,638,724**	**21,930,565**	**25,301,514**	**1,662,790**	**7.03%**
Uses by Fund						
100 - General	1,119,038	1,119,037	1,119,037	1,119,037	-	0.00%
503 - Air Quality Grants	3,897,903	5,141,530	4,605,367	5,085,690	(55,840)	-1.09%
504 - Air Quality Fees	12,803,823	17,378,157	16,206,161	19,096,787	1,718,630	9.89%
Total Uses by Fund	**17,820,764**	**23,638,724**	**21,930,565**	**25,301,514**	**1,662,790**	**7.03%**
Uses by Program						
Air Quality	14,312,889	18,351,705	16,592,279	18,166,873	(184,832)	-1.01%
General Overhead	538,051	779,255	639,990	749,425	(29,830)	-3.83%
Indirect Support	2,961,374	4,507,764	4,698,296	6,385,216	1,877,452	41.65%
Information Technology	8,450	-	-	-	-	N/A
Total Uses by Program	**17,820,764**	**23,638,724**	**21,930,565**	**25,301,514**	**1,662,790**	**7.03%**

Department FTE Positions

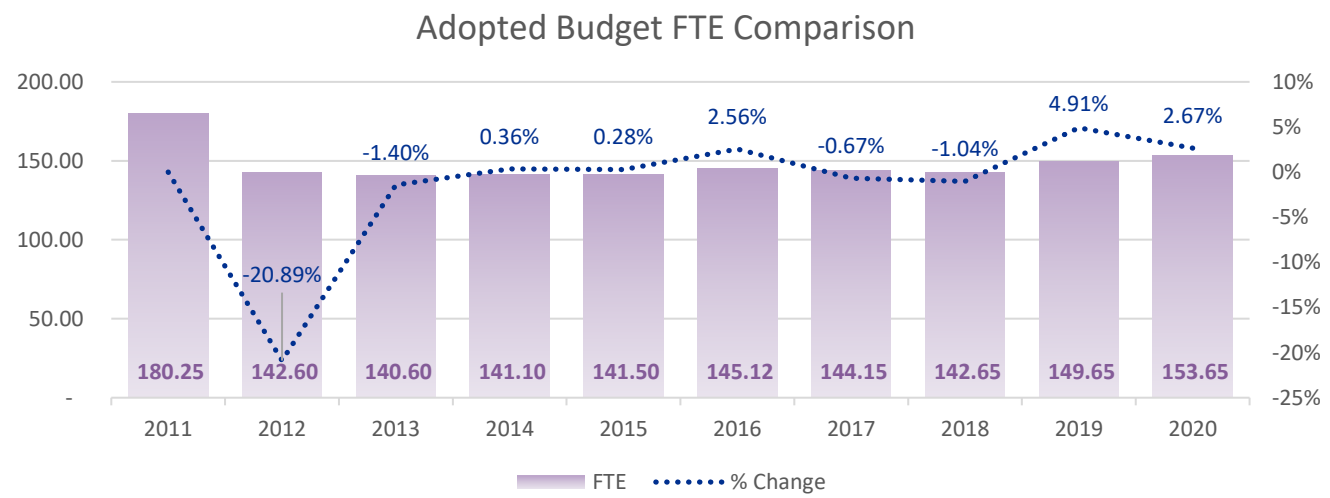
Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	1.00	1.00	1.00	1.00	-	0.00%
Admin/Operations Specialist	8.00	4.00	4.00	4.00	-	0.00%
Administrative Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Air Instrument Technician	9.00	8.00	8.00	8.00	-	0.00%
Air Instrument Technician Sr	3.00	3.00	3.00	3.00	-	0.00%
Air Instrument Technician Supv	2.00	2.00	2.00	2.00	-	0.00%
Air Quality Division Manager	3.00	4.00	4.00	4.00	-	0.00%
Air Quality Enforcement Spec	2.00	2.00	4.00	3.00	1.00	50.00%
Air Quality Engineer	3.00	4.00	4.00	4.00	-	0.00%
Air Quality Engineering Supv	2.00	2.00	2.00	2.00	-	0.00%
Air Quality Managing Supv	1.00	1.00	1.00	1.00	-	0.00%
Air Quality Planner	2.75	3.75	3.75	3.75	-	0.00%
Air Quality Planner Senior	4.00	4.00	4.00	4.00	-	0.00%
Air Quality Planning Supv	3.00	3.00	3.00	3.00	-	0.00%
Air Quality Policy Advisor	1.00	-	-	-	-	N/A
Air Quality Specialist	29.40	28.40	31.40	31.40	3.00	10.56%
Air Quality Specialist Senior	11.00	12.00	11.00	12.00	-	0.00%
Air Quality Specialist Supv	7.00	8.00	8.00	8.00	-	0.00%
Atmospheric Science Pro	1.00	-	-	-	-	N/A
Business/Systems Analyst	1.00	-	-	-	-	N/A
Communications Supervisor	-	1.00	1.00	1.00	-	0.00%
Communicatn Ofcr/Govt Liaison	2.00	2.00	2.00	2.00	-	0.00%
Communicatn Officer Supervisor	1.00	-	-	-	-	N/A
Deputy Director - Air Quality	1.00	1.00	1.00	1.00	-	0.00%
Development Svcs Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Development Svcs Technician	3.00	4.00	4.00	4.00	-	0.00%
Development Svcs Technician Ld	1.00	1.00	1.00	1.00	-	0.00%
Development Svcs Technician Sr	2.00	2.00	2.00	2.00	-	0.00%
Director - Air Quality	1.00	1.00	1.00	1.00	-	0.00%
Engineer Associate	14.00	13.00	13.00	13.00	-	0.00%
Engineering Manager	1.00	1.00	1.00	1.00	-	0.00%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Finance Manager	1.00	1.00	1.00	1.00	-	0.00%
Grant/Contract Administrator	2.00	3.00	3.00	3.00	-	0.00%
Health Educator	-	1.00	1.00	1.00	-	0.00%
IT Business Systems Analyst	-	1.00	1.00	1.00	-	0.00%
IT Project Manager	1.00	1.00	1.00	1.00	-	0.00%
Management Analyst	1.00	2.00	2.00	2.00	-	0.00%
Management Assistant	1.00	2.00	2.00	2.00	-	0.00%
Media Specialist	-	1.00	1.00	1.00	-	0.00%
Meteorologist	-	1.00	1.00	1.00	-	0.00%
Office Assistant	1.00	-	-	-	-	N/A
Office Assistant Specialized	9.00	9.00	9.00	9.00	-	0.00%
Operations/Program Manager	1.00	-	-	-	-	N/A
Operations/Program Supervisor	1.00	1.00	1.00	1.00	-	0.00%

Continued on next page

Department FTE positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Program Coordinator	-	5.00	5.00	5.00	-	0.00%
Special Projects Manager	0.50	1.50	1.50	1.50	-	0.00%
Trainer	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**142.65**	**149.65**	**153.65**	**153.65**	**4.00**	**2.67%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
503 - Air Quality Grants	14.75	14.75	14.75	14.75	-	-
504 - Air Quality Fees	127.90	134.90	138.90	138.90	4.00	-
Department Total	**142.65**	**149.65**	**153.65**	**153.65**	**4.00**	**2.67%**



Analysis

Appropriations

The Operating appropriations for Air Quality in the FY 2020 budget are $18,339,727 and make up 72% of all appropriations. The $6,961,787 of Non Recurring appropriations are for technology projects and specific programs such as Outreach, Propane Fire Pit, and Landfill Settlement.

Expenditures

The major category of expenditures in the FY 2020 budget is for personnel. Personnel makes up 53% of the budget and services make up 41%. The personnel budget increased $377,437, 2.89%, from the FY 2019 Revised budget, due to the new positions added. Air Quality added these positions in order to address the increased demand for permits driven by Maricopa County's expanding economy. The services budget increased $1,272,100, 13.97%, due to the non-recurring charges such as consulting services, research projects, outreach programs, and a major technology update.

The increase in expenditures is driven by Non Recurring spending and continues the trend from FY 2019 of utilizing Air Quality's significant fund balance for purchases and programs that will help Maricopa County comply with EPA standards and keep up with increasing customer demand.

Revenues

Air Quality's revenue has historically consisted of licenses and permits for construction and other

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activities prone to dust circulation, as well as grant revenue from state and federal trip reduction and other air quality grants. Air Quality's revenues have steadily increased over the last decade, driven by increased activity in the construction sector.

FTE Positions

Overall FTE positions in the department are increasing from the FY 2019 adopted budget of 149.65 to a total of 153.65 in FY 2020. The change is due to added Air Quality Enforcement and Specialists positions that will help with the increased demand for permits and with compliance to EPA's air quality standards.

Animal Care & Control

Mission

The mission of the Animal Care and Control Department is to work together to serve the animals and people of Maricopa County.

Vision

We envision a community in which all pets are part of a family, provided with compassionate care and companionship. We strive to be an innovative and trusted resource for the community.

About

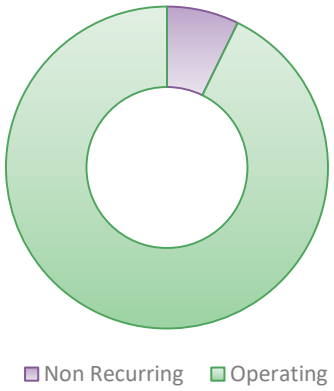
In calendar year 2018, Maricopa County Animal Care and Control took in over 28,000 dogs and cats and celebrated a 95% save rate. Animal Care and Control provides medical care, microchips, vaccinations, kenneling, and fixing procedures as applicable for each of the roughly 78 animals that arrive daily. Animal Care and Control also runs foster programs, adoption events, behavior help, and more thanks to its partnership with over 90 rescue organizations.

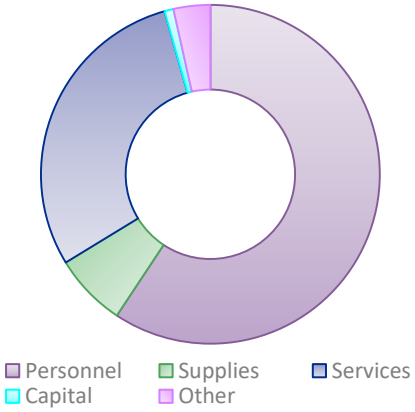
Budget Highlights

In order to simplify accounting, Animal Care and Control inactivated the Field Operations Fund (574) and brought all revenues and expenditures into the Animal License/Shelter Fund (572). This resulted in a one-time transfer of the Field Operations Fund's (574) fund balance of $638,520 to the Animal License/Shelter Fund (572). Additionally, in FY 2020, Animal Care and Control received a $1.45 million transfer from the General Fund to maintain shelter operations and $152,000 for field enforcement.

FY 2020 Budget Overview

Total Expenditures $18,218,063



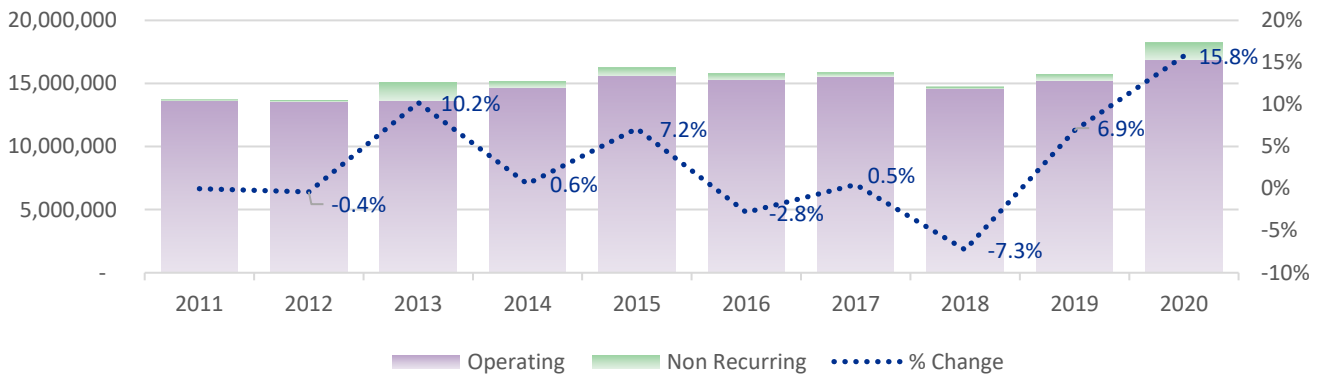


FY 2020 Expenditure Budget By Appropriation Group and Category

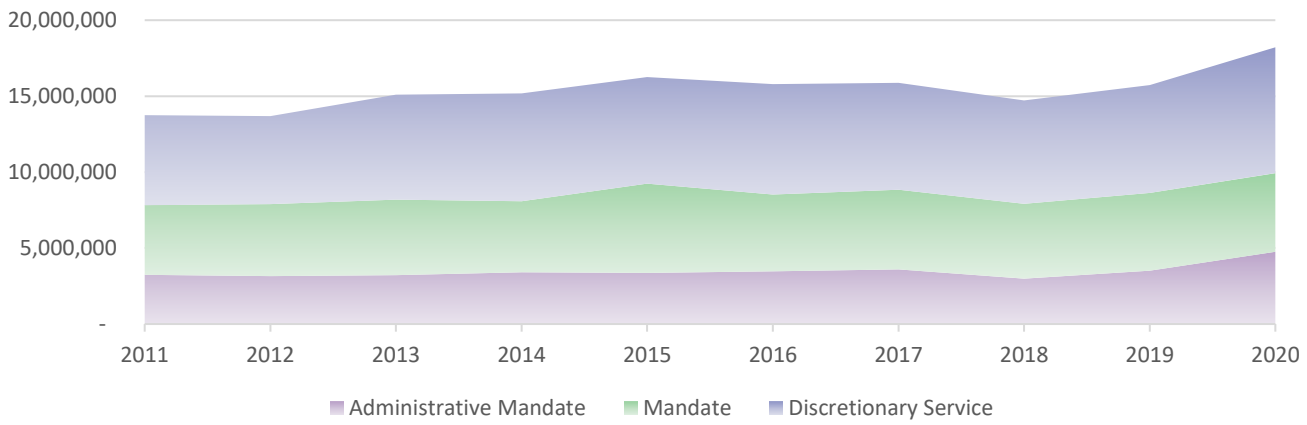
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	68,690	-	458,910	793,520	**1,321,120**
Operating	10,736,960	1,270,370	4,889,613		**16,896,943**
Total	**10,805,650**	**1,270,370**	**5,348,523**	**793,520**	**18,218,063**

FY 2020 Budget Comparison

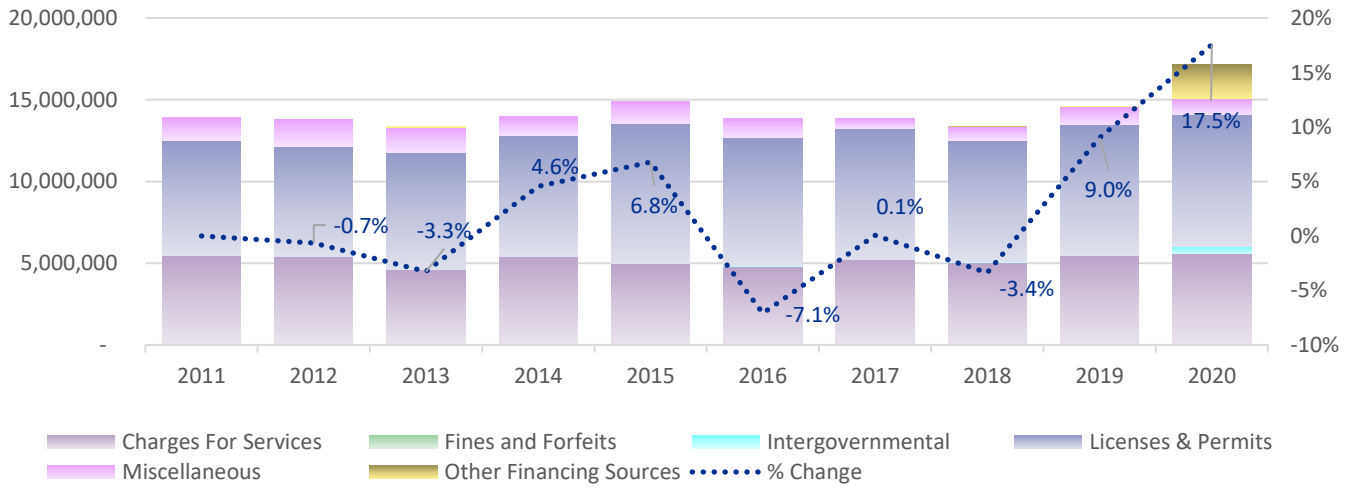
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Licenses & Permits	7,394,842	10,340,140	7,958,066	8,091,037	(2,249,103)	-21.75%
Intergovernmental	83,247	86,600	45,000	437,600	351,000	405.31%
Charges For Services	5,046,553	5,421,003	5,452,371	5,569,333	148,330	2.74%
Fines and Forfeits	1,106	4,500	1,716	1,600	(2,900)	-64.44%
Miscellaneous	826,649	801,309	1,112,229	962,000	160,691	20.05%
Other Financing Sources	31,756	22,500	22,500	2,090,133	2,067,633	9189.48%
Total Sources by Category	**13,384,153**	**16,676,052**	**14,591,882**	**17,151,703**	**475,651**	**2.85%**
Sources by Fund						
572 - Animal Cntrl License/Shelter	9,703,887	12,835,910	10,944,147	16,714,103	3,878,193	30.21%
573 - Animal Cntrl Grants	83,247	86,600	45,000	437,600	351,000	405.31%
574 - Animal Cntrl Field Ops	3,597,019	3,753,542	3,602,735	-	(3,753,542)	-100.00%
Total Sources by Fund	**13,384,153**	**16,676,052**	**14,591,882**	**17,151,703**	**475,651**	**2.85%**

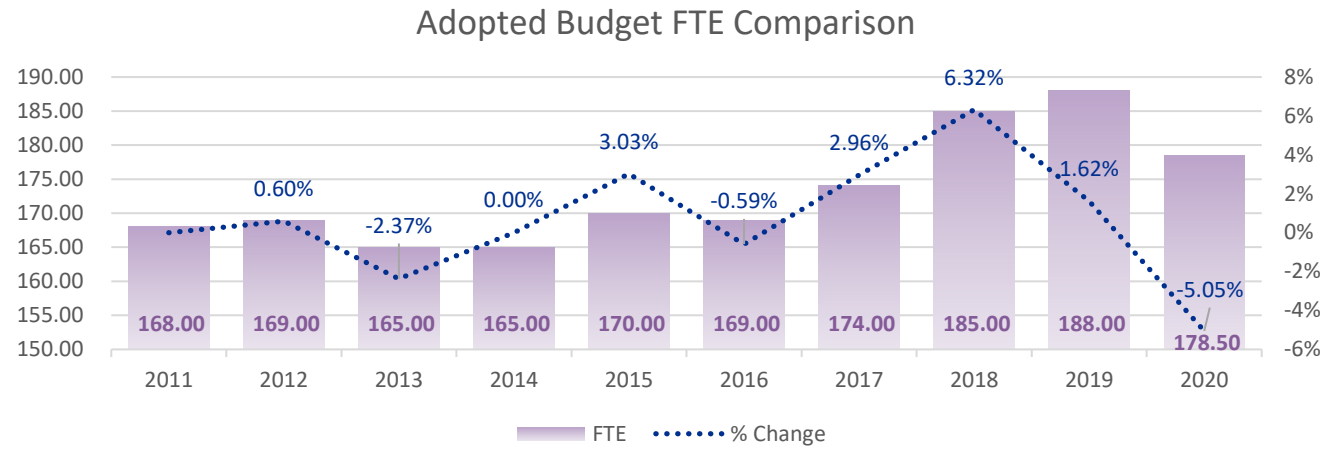
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	9,303,554	11,400,006	9,935,488	10,805,650	(594,356)	-5.21%
Supplies	1,189,415	1,230,296	1,338,817	1,270,370	40,074	3.26%
Services	4,085,874	4,856,947	4,192,139	5,348,523	491,576	10.12%
Other Financing Uses	31,756	22,500	22,500	638,520	616,020	2737.87%
Capital Outlay	111,460	434,071	247,943	155,000	(279,071)	-64.29%
Total Uses by Category	**14,722,059**	**17,943,820**	**15,736,887**	**18,218,063**	**274,243**	**1.53%**
Uses by Fund						
100 - General	758,954	758,954	758,954	1,066,360	307,406	40.50%
572 - Animal Cntrl License/Shelter	10,190,015	12,858,653	11,071,367	16,075,583	3,216,930	25.02%
573 - Animal Cntrl Grants	83,248	86,600	45,000	437,600	351,000	405.31%
574 - Animal Cntrl Field Ops	3,689,842	4,239,613	3,861,566	638,520	(3,601,093)	-84.94%
Total Uses by Fund	**14,722,059**	**17,943,820**	**15,736,887**	**18,218,063**	**274,243**	**1.53%**
Uses by Program						
Animal Control	2,901,317	3,407,662	3,264,114	3,035,711	(371,951)	-10.92%
General Overhead	1,829,958	2,179,389	2,058,478	3,226,292	1,046,903	48.04%
Indirect Support	958,926	1,894,720	1,286,097	1,309,041	(585,679)	-30.91%
Information Technology	201,612	172,681	162,411	220,990	48,309	27.98%
Pet Adoption	6,806,678	8,164,503	7,112,243	8,289,751	125,248	1.53%
Pet Licensing	2,023,568	2,124,865	1,853,544	2,136,278	11,413	0.54%
Total Uses by Program	**14,722,059**	**17,943,820**	**15,736,887**	**18,218,063**	**274,243**	**1.53%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accountant	-	1.00	1.00	1.00	-	0.00%
Accounting Specialist	1.00	1.00	1.00	1.00	-	0.00%
Admin/Operations Specialist	3.00	5.00	5.00	5.00	-	0.00%
Administrative Manager	1.00	2.00	2.00	2.00	-	0.00%
Administrative Staff Supv	2.00	2.00	2.00	1.00	(1.00)	-50.00%
Administrative Supervisor	-	1.00	1.00	1.00	-	0.00%
Animal Care & Control Manager	3.00	3.00	3.00	3.00	-	0.00%
Animal Care Supervisor	3.00	-	-	-	-	N/A
Animal Care Technician	48.00	-	-	-	-	N/A
Animal Care Technician Lead	7.00	-	-	-	-	N/A
Animal Control Officer	30.00	28.00	28.00	28.00	-	0.00%
Animal Control Officer Lead	-	5.00	5.00	5.00	-	0.00%
Animal Control Sergeant	3.00	-	-	-	-	N/A
Animal Control Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Animal Health Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Animal Health Technician	18.00	18.00	18.00	18.00	-	0.00%
Animal Health Technician Lead	1.00	1.00	1.00	1.00	-	0.00%
Animal Shelter Supervisor	-	7.00	6.00	7.00	-	0.00%
Animal Shelter Technician	-	41.00	41.00	41.00	-	0.00%
Animal Shelter Technician Lead	-	10.00	10.00	9.00	(1.00)	-10.00%
Chief Veterinarian	1.00	-	-	-	-	N/A
Communicatn Ofcr/Govt Liaison	1.00	1.00	1.00	1.00	-	0.00%
Communicatn Officer Supervisor	1.00	-	-	-	-	N/A
Custodial Supervisor	-	1.00	1.00	1.00	-	0.00%
Custodian	2.00	1.00	1.00	-	(1.00)	N/A
Deputy Director - Animal C & C	1.00	1.00	1.00	1.00	-	0.00%
Director - Animal Care & Cntrl	1.00	1.00	1.00	1.00	-	0.00%
Dispatcher	4.00	3.00	3.00	3.00	-	0.00%
Finance Manager	1.00	1.00	1.00	1.00	-	0.00%
Grant/Contract Administrator	-	1.00	1.00	1.00	-	0.00%
Human Resources Analyst	1.00	-	-	-	-	N/A
Management Analyst	-	1.00	1.00	1.00	-	0.00%
Management Assistant	1.00	-	-	-	-	N/A
Office Assistant	0.50	0.50	0.50	0.50	-	0.00%
Office Assistant Specialized	33.50	31.00	31.00	31.00	-	0.00%
Operations/Program Supervisor	2.00	-	-	-	-	N/A
Procurement Specialist	1.00	1.00	1.00	1.00	-	0.00%
Program Coordinator	4.00	3.00	4.00	4.00	1.00	33.33%
Veterinarian	6.00	5.00	4.00	4.00	(1.00)	-20.00%
Veterinarian Senior	1.00	2.00	2.00	2.00	-	0.00%
Department Total	**185.00**	**181.50**	**180.50**	**178.50**	**(3.00)**	**-1.65%**

Department FTE Positions (continued)

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
572 - Animal Control License/Shelter	135.18	132.92	131.92	178.50	45.58	34.29%
574 - Animal Control Field Operations	49.82	48.58	48.58	-	(48.58)	-100.00%
Department Total	**185.00**	**181.50**	**180.50**	**178.50**	**(3.00)**	**-1.65%**



Analysis

Appropriations

The Operating appropriations for Animal Care and Control in the FY 2020 budget are $16,896,943 and make up 93% of all appropriations. The $1,321,120 of Non Recurring appropriations include grant expenditures, vehicles for field operations, and the transfer of the Field Operations Fund's (574) fund balance of $638,520 to the Animal License/Shelter Fund (572).

Expenditures

The plurality of expenditures for Animal Care and Control in FY 2020 are related to discretionary services provided that improve community health and welfare. The major category of expenditures in the FY 2020 budget is for personnel. Personnel makes up 59% of the budget and services make up 29%. The personnel budget decreased $594,356, -5.21%, from the FY 2019 Revised budget, due to the elimination of positions based on management decisions, including outsourcing custodial services to an outside contractor – the same method the County Administrative building uses. The services budget increased $491,576, 10.12%, due in part to new contracts for field enforcement and the new custodial services contractor.

Revenues

Animal Care and Control has historically been funded almost entirely by licenses and permits (adoption fees, kennel fees) and charges for services (contracts with cities to operate animal control in their boundaries). During FY 2019, Animal Care and Control saw lower than expected revenue due to a slight increase in adoption fees compounded with frequent free adoption events necessary to clear out full shelters. This continues the trend of the last two fiscal years, in which actual revenues for Animal Care and Control have fallen short of Revised Budget projections. To mitigate any impact the declining revenue could have on operations, the FY 2020 Adopted Budget included $1.6 million from the General Fund in operating costs for shelter and field operations for which revenue was not keeping up. Additionally, Animal Care and Control was the recipient of a $500,000 grant from The Petco Foundation, which will be used over the next 2 years to continue the department's mission.

FTE Positions

Overall FTE positions in the department are decreasing from the FY 2019 adopted budget of 188 to a total of 178.5 in FY 2020. The change is due to management decisions to reduce expenditures.

Assessor

Mission

The mission of the Assessor is to efficiently and effectively administer all laws and regulations for Maricopa County property owners so that all ad valorem property is fairly and equitably valued.

Vision

The vision of the Assessor is to be a recognized international leader in the property tax assessment and administration field.

About

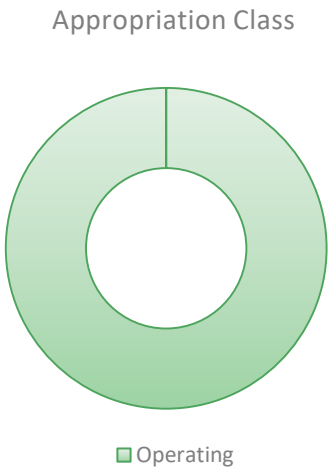
The Assessor annually notices and administers over 1.7 million real and personal property parcels/accounts with full cash value of more than $553 billion in 2020. The Assessor's Office is composed of five divisions; the Administrative Division, the Valuation Relief Program Division, the Information Technology Division, the Property Ownership & Mapping Division, and the Appraisal Division.

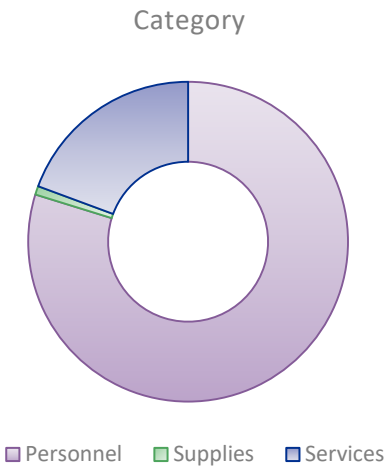
Budget Highlights

The Assessor's budget focuses on strategically positioning the department to achieving its vision. The Assessor facilitates the Legal Class Verification Program, an unfunded mandate from the State requiring the Assessor to locate properties that are classified as Residential Legal Class 3 which are eligible for Property Tax State Aid Credit. During FY 2019, the Legal Class Verification Program was a standalone appropriation. For FY 2020, the program was rolled into the operating budget since the Assessor was not seeing a decrease in properties targeted by this program. In addition to the $191,000 for the Legal Class Verification program, the FY 2020 budget is increasing by $306,938 for software maintenance of the Maricopa Assessment Replacement System.

FY 2020 Budget Overview

Total Expenditures $25,941,695



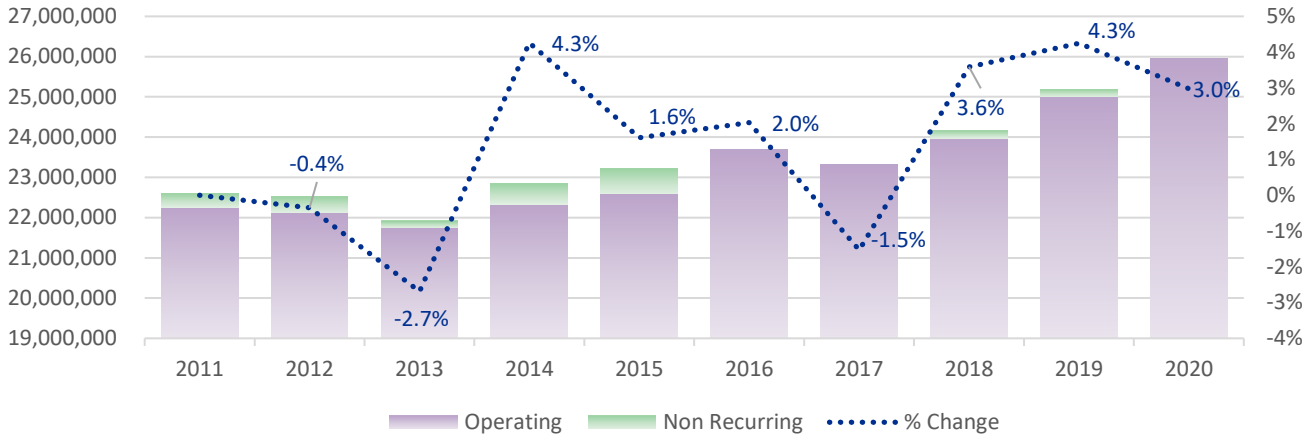


FY 2020 Expenditure Budget By Appropriation Group and Category

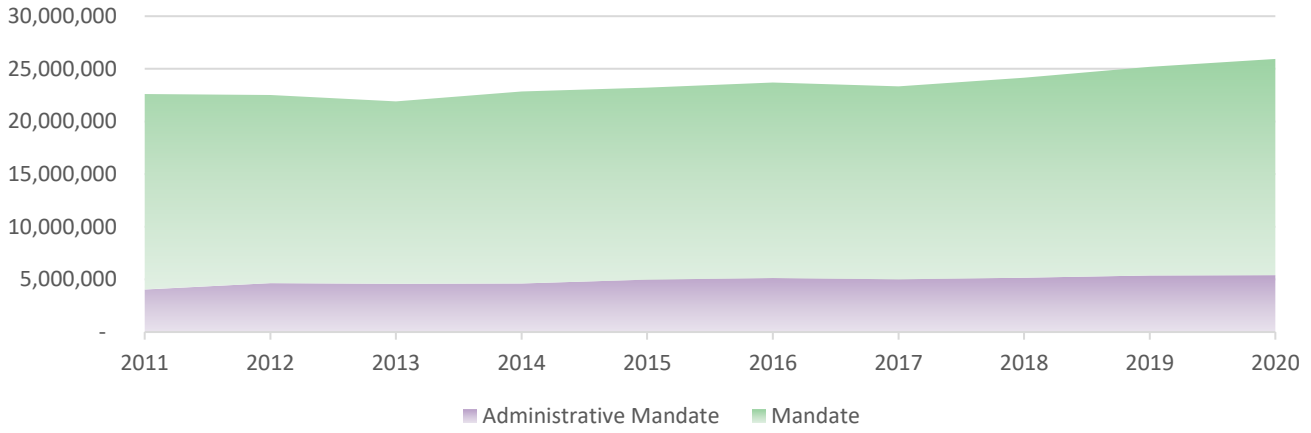
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Legal Class Verification	-	-	191,000	-	**191,000**
Operating	20,694,363	224,937	4,831,395	-	**25,750,695**
Total	**20,694,363**	**224,937**	**5,022,395**	**-**	**25,941,695**

FY 2020 Budget Comparison

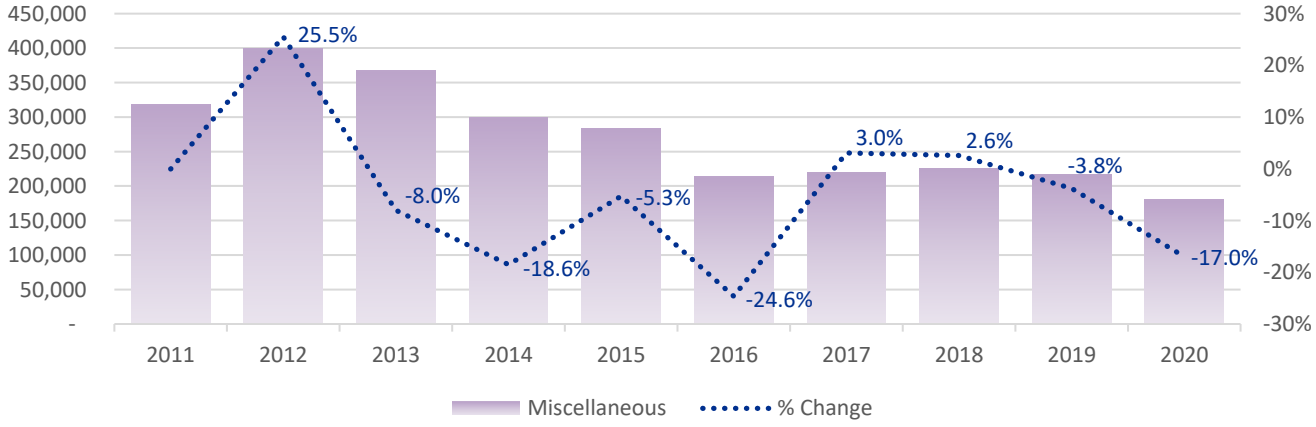
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Miscellaneous	225,333	180,000	216,835	180,000	-	0.00%
Total Sources by Category	**225,333**	**180,000**	**216,835**	**180,000**	**-**	**0.00%**
Sources by Fund						
100 - General	225,333	180,000	216,835	180,000	-	0.00%
Total Sources by Fund	**225,333**	**180,000**	**216,835**	**180,000**	**-**	**0.00%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	19,004,224	20,686,748	20,161,696	20,694,363	7,615	0.04%
Supplies	506,931	219,596	206,930	224,937	5,341	2.43%
Services	4,645,732	4,786,294	4,823,321	5,022,395	236,101	4.93%
Other Financing Uses	7,730	-	-	-	-	N/A
Total Uses by Category	**24,164,617**	**25,692,638**	**25,191,947**	**25,941,695**	**249,057**	**0.97%**
Uses by Fund						
100 - General	24,164,617	25,692,638	25,191,947	25,941,695	249,057	0.97%
Total Uses by Fund	**24,164,617**	**25,692,638**	**25,191,947**	**25,941,695**	**249,057**	**0.97%**
Uses by Program						
General Overhead	488,564	686,378	689,481	558,256	(128,122)	-18.67%
Indirect Support	1,451,543	1,401,540	1,367,212	1,417,947	16,407	1.17%
Information Technology	3,337,941	3,502,570	3,463,068	3,575,934	73,364	2.09%
Property Assessment	18,886,569	20,102,150	19,672,186	20,389,558	287,408	1.43%
Total Uses by Program	**24,164,617**	**25,692,638**	**25,191,947**	**25,941,695**	**249,057**	**0.97%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Admin/Operations Specialist	4.00	1.00	1.00	1.00	-	0.00%
Administrative Services Mgr	1.00	1.00	1.00	1.00	-	0.00%
Administrator	-	1.00	1.00	1.00	-	0.00%
Applications Development Supv	4.00	3.00	3.00	3.00	-	0.00%
Appraiser	81.50	-	-	-	-	N/A
Appraiser - Analytic	-	33.00	33.00	33.00	-	0.00%
Appraiser - Analytic Senior	-	15.00	14.00	15.00	-	0.00%
Appraiser - Field	-	16.00	16.00	16.00	-	0.00%
Appraiser - Field Senior	-	52.00	52.00	52.00	-	0.00%
Appraiser Chief	-	1.00	1.00	1.00	-	0.00%
Appraiser Manager	4.00	5.00	5.00	5.00	-	0.00%
Appraiser Senior	15.00	-	-	-	-	N/A
Appraiser Supervisor	20.00	17.00	17.00	17.00	-	0.00%
Appraiser Trainee	16.00	-	-	-	-	N/A
Audit Appraisal Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Auditor Appraiser	5.00	1.00	1.00	1.00	-	0.00%
Business/Systems Analyst Sr/Ld	2.00	-	-	-	-	N/A
Chief Appraiser - Assessor	1.00	-	-	-	-	N/A
Chief Deputy Assessor	1.00	1.00	1.00	1.00	-	0.00%
Communications Department Ofcr	1.00	-	-	-	-	N/A
Communicatn Ofcr/Govt Liaison	1.00	1.00	1.00	1.00	-	0.00%
Computer Operator	2.00	2.00	2.00	2.00	-	0.00%
Database Administrator Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Development Svcs Specialist	5.00	-	-	-	-	N/A
Development Svcs Supervisor	5.00	6.00	6.00	6.00	-	0.00%
Development Svcs Technician	50.93	42.93	42.93	42.93	-	0.00%
Development Svcs Technician Ld	9.00	8.00	8.00	8.00	-	0.00%
Development Svcs Technician Sr	8.50	8.50	8.50	8.50	-	0.00%
Elected	1.00	1.00	1.00	1.00	-	0.00%
Exec Asst to Elected Official	1.00	1.00	1.00	1.00	-	0.00%
Finance Business Analyst	1.00	1.00	1.00	1.00	-	0.00%
GIS Programmer/Analyst	4.00	3.00	3.00	3.00	-	0.00%
GIS Programmer/Analyst Sr/Ld	-	1.00	1.00	1.00	-	0.00%
GIS Technician	23.00	19.00	19.00	19.00	-	0.00%
GIS Technician Senior/Lead	-	6.00	6.00	6.00	-	0.00%
Human Resources Analyst	2.00	1.00	1.00	1.00	-	0.00%
Human Resources Associate	-	2.00	2.00	2.00	-	0.00%
Human Resources Manager	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Specialist	1.00	-	-	-	-	N/A
IT Business Systems Alyt Sr/Ld	-	1.00	1.00	1.00	-	0.00%
IT Division Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Manager	-	2.00	2.00	2.00	-	0.00%
IT Program Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Senior Manager	1.00	-	-	-	-	N/A
Legal Assistant Supervisor	1.00	1.00	1.00	1.00	-	0.00%

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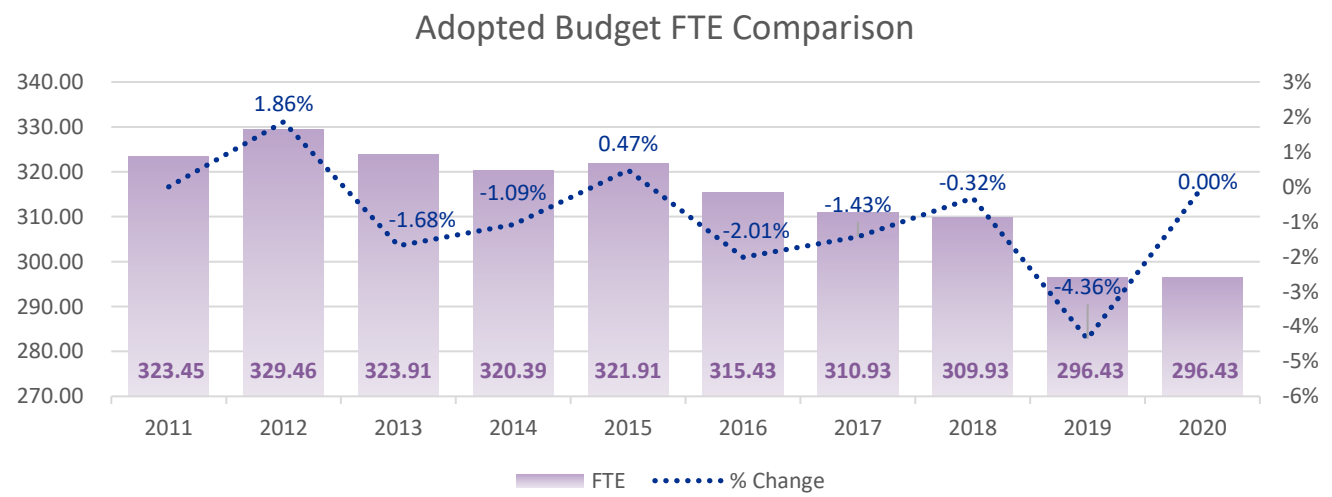
Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Management Analyst	1.00	2.00	2.00	2.00	-	0.00%
Management Assistant	1.00	1.00	1.00	1.00	-	0.00%
Operations Support Analyst	1.00	-	-	-	-	N/A
Operations/Program Manager	1.00	2.00	2.00	2.00	-	0.00%
Operations/Program Supervisor	2.00	2.00	2.00	2.00	-	0.00%
PC/LAN Technician	3.00	2.00	2.00	2.00	-	0.00%
Program Coordinator	-	-	1.00	-	-	N/A
Programmer Analyst	2.00	2.00	2.00	2.00	-	0.00%
Programmer Analyst Sr/Ld	1.00	2.00	2.00	2.00	-	0.00%
Project Manager	1.00	-	-	-	-	N/A
Regression Modeler	6.00	6.00	6.00	6.00	-	0.00%
Regression Modeler Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Research Director	1.00	1.00	1.00	1.00	-	0.00%
Risk Management Manager	1.00	-	-	-	-	N/A
Special Projects Manager	2.00	2.00	2.00	2.00	-	0.00%
Systems Administrator	1.00	1.00	1.00	1.00	-	0.00%
Systems Administrator Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Title Examiner	-	5.00	5.00	5.00	-	0.00%
Trainer	1.00	1.00	1.00	1.00	-	0.00%
Training Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Web Designer/Developer	2.00	2.00	2.00	2.00	-	0.00%
Web Designer/Developer Sr/Ld	2.00	2.00	2.00	2.00	-	0.00%
Department Total	**309.93**	**296.43**	**296.43**	**296.43**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	309.93	296.43	296.43	296.43	-	0.00%
Department Total	**309.93**	**296.43**	**296.43**	**296.43**	**-**	**0.00%**



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Analysis

Appropriations

The Operating appropriation for the Assessor in the FY 2020 budget is $25,750,695 and makes up 99.3% of all appropriations. The Legal Class Verification appropriation is $191,000 and makes up the remaining 0.7%.

Expenditures

In FY 2020, expenses have increased 3.0% due to the incorporation of the Legal Class Verification program into the operating budget. Specifically, the services budget increased 4.93%. Other changes included increased retirement contributions. The major category of expenditures is for personnel to support both state mandated and administrative activities. Personnel makes up 79.8% of the FY 2020 budget. General overhead decreased $128,122 or -18.7% due to reduced baseline telecommunications and risk management fees.

Revenues

The Assessor's Office revenue has historically consisted of charges for data sales and services fees. In the FY 2020, budget miscellaneous revenue of $180,000 remains unchanged from the FY 2019 budget.

FTE Positions

Overall FTE's in the department remain unchanged from the FY 2019 budget of 296.43.

Assistant County Manager - 940

Mission

The mission of the Assistant County Manager – 940 is to provide regional leadership and fiscally responsible, necessary public services to residents so they can enjoy living in a healthy and safe environment.

Vision

The vision of the Assistant County Manager – 940 is to provide leadership and oversight to the various departments under its purview.

About

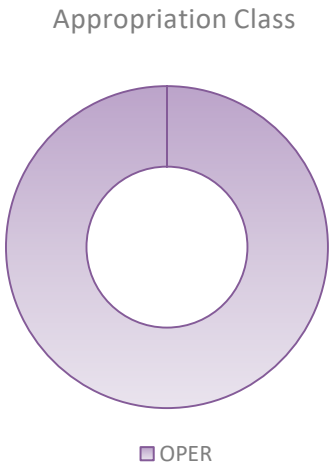
Assistant County Manager and Chief Financial Officer (CFO), Shelby Scharbach, has a long record of providing fiscally responsible leadership to Maricopa County. Shelby was recognized as an Outstanding CFO by the Phoenix Business Journal in 2016. Shelby oversees the Industrial Development Authority and eight county departments: Budget, Equipment Services, Finance, Library District, Procurement, Public Defense Services, Public Fiduciary, and Risk Management.

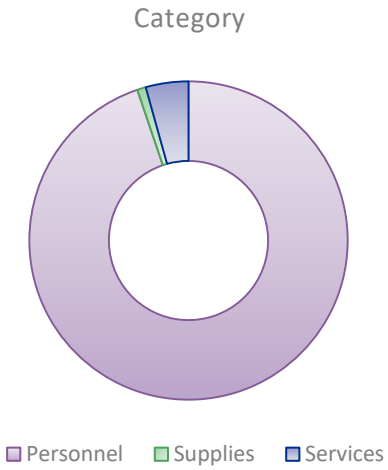
Budget Highlights

The Assistant County Manager provides indirect support to eight departments. In addition, the Assistant County Manager is the Executive Director of the Industrial Development Authority, which provides lower cost financing for qualified projects through the issuance of revenue bonds. In FY 2020, the primary change to the budget is the transition of three Human Resource Positions to the Human Resources Department.

FY 2020 Budget Overview

Total Expenditures $735,995



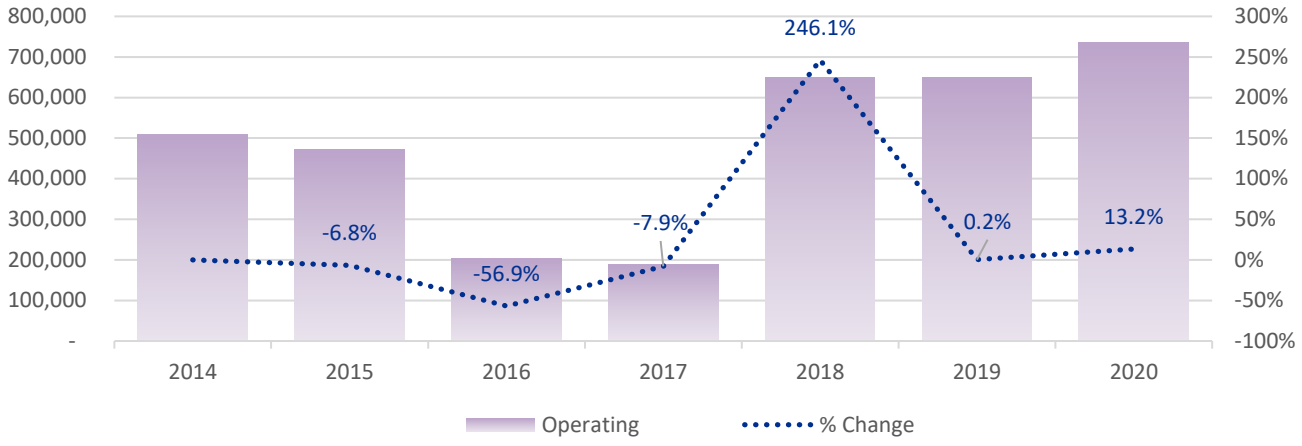


FY 2020 Expenditure Budget By Appropriation Group and Category

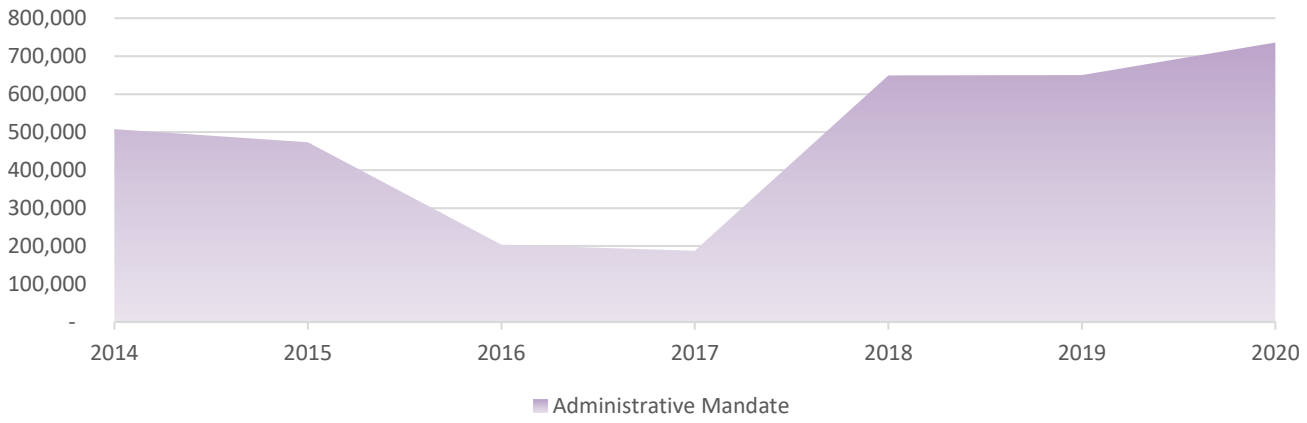
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	697,645	6,473	31,877	-	**735,995**
Total	**697,645**	**6,473**	**31,877**	**-**	**735,995**

FY 2020 Budget Comparison

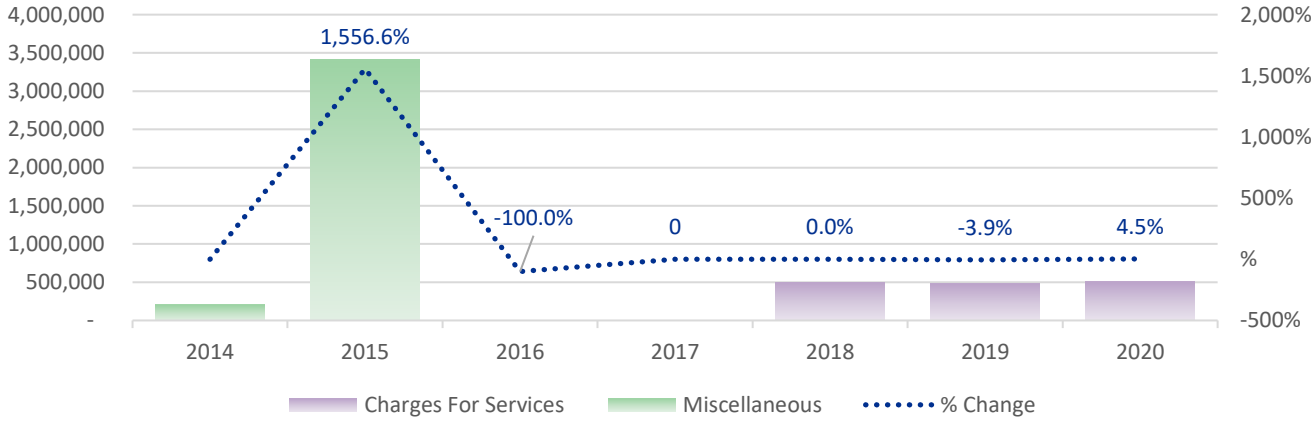
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Charges For Services	501,801	492,252	481,989	503,555	11,303	2.30%
Total Sources by Category	**501,801**	**492,252**	**481,989**	**503,555**	**11,303**	**2.30%**
Sources by Fund						
100 - General	501,801	492,252	481,989	503,555	11,303	2.30%
Total Sources by Fund	**501,801**	**492,252**	**481,989**	**503,555**	**11,303**	**2.30%**

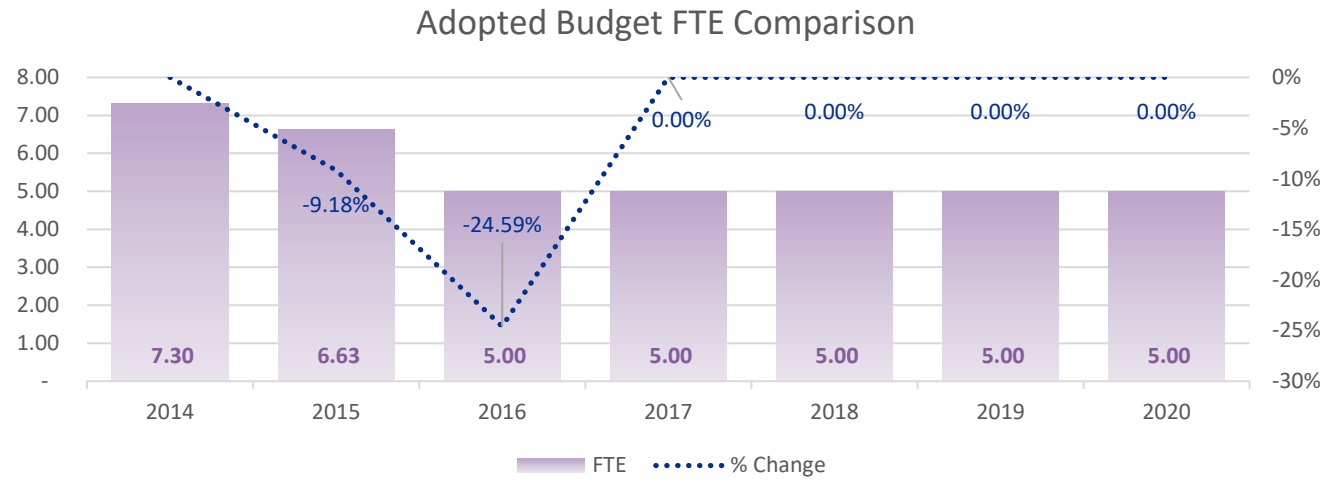
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	641,966	695,982	642,991	697,645	1,663	0.24%
Supplies	-	6,481	-	6,473	(8)	-0.12%
Services	7,264	26,458	7,324	31,877	5,419	20.48%
Total Uses by Category	**649,230**	**728,921**	**650,315**	**735,995**	**7,074**	**0.97%**
Uses by Fund						
100 - General	649,230	728,921	650,315	735,995	7,074	0.97%
Total Uses by Fund	**649,230**	**728,921**	**650,315**	**735,995**	**7,074**	**0.97%**
Uses by Program						
Financial Management	454,536	503,555	483,822	504,767	1,212	0.24%
General Overhead	2,814	2,172	2,522	7,570	5,398	248.53%
Indirect Support	191,880	223,194	163,971	223,658	464	0.21%
Total Uses by Program	**649,230**	**728,921**	**650,315**	**735,995**	**7,074**	**0.97%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Assistant County Manager	1.00	1.00	1.00	1.00	-	0.00%
Economic Development Officer	1.00	1.00	1.00	1.00	-	0.00%
Exec Asst to Executive Officer	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Analyst	-	1.00	1.00	-	(1.00)	-100.00%
Human Resources Associate	-	1.00	1.00	-	(1.00)	-100.00%
Human Resources Manager	-	1.00	-	-	(1.00)	-100.00%
Special Projects Manager	2.00	2.00	2.00	2.00	-	0.00%
Department Total	**5.00**	**8.00**	**7.00**	**5.00**	**(3.00)**	**-37.50%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
100 - General	5.00	8.00	7.00	5.00	(3.00)	-37.50%
Department Total	**5.00**	**8.00**	**7.00**	**5.00**	**(3.00)**	**-37.50%**

Department FTE Positions (continued)



Analysis

Appropriations

The Assistant County Manager – 940's Operating appropriation for FY 2020 budget is $735,995; making up 100% of all appropriations. There were no Non-Recurring appropriations in FY 2020.

Expenditures

Service expenditures increased by $5,419 from FY 2019, which accounts for the largest increase of expenses for the Assistant County Manager – 940's Budget. Personnel expenses decreased due to the movement of Human Resources positions to the Human Resources Department.

Revenues

The revenue received is reimbursement for the staffing costs of the Industrial Development Authority. The increases to the revenue are due to employee salaries.

FTE Positions

Three Human Resource positions were moved to the Human Resources Department in order to standardize workloads, expectations and compensation.

Assistant County Manager – 950

Mission

The mission of the Assistant County Manager – 950 is to provide regional leadership and fiscally responsible, necessary public services to residents so they can enjoy living in a healthy and safe environment.

Vision

Citizens serving citizens by working collaboratively, innovatively, efficiently, and effectively. We will be responsive to our customers while being fiscally prudent.

About

The Assistant County Manager – 950 oversees the following County departments:

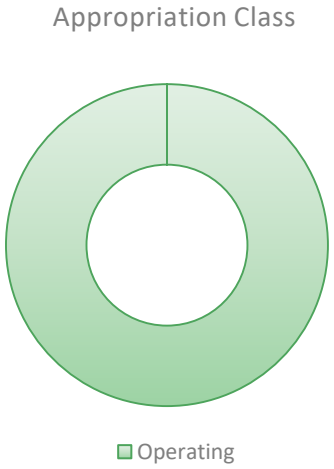
- Correctional Health
- Human Services
- Medical Examiner
- Public Health

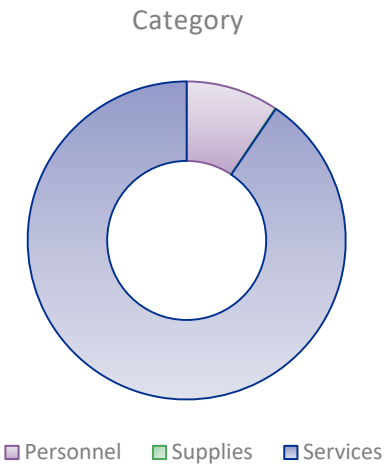
Budget Highlights

During FY 2019, the Assistant County Manager – 950 discontinued the Justice System Planning and Information program, reducing the department's Detention Fund (255) budget to $0. The budget savings from this management decision have been reallocated within the department and to the Sheriff's Office for FY 2020. Public Health Grants (532) revenue increased by 24% as a result of increased grant funding.

FY 2020 Budget Overview

Total Expenditures $15,227,951



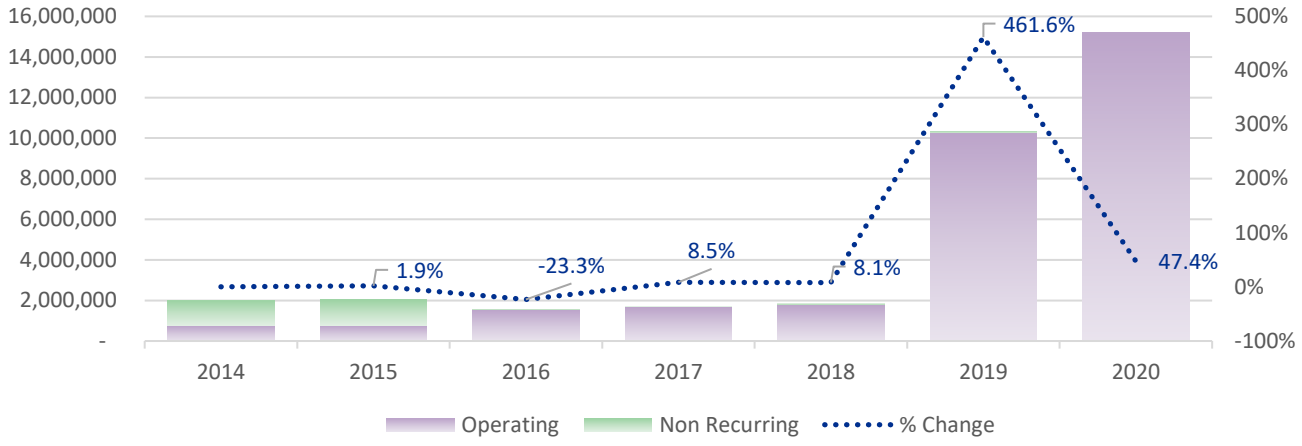


FY 2020 Expenditure Budget By Appropriation Group and Category

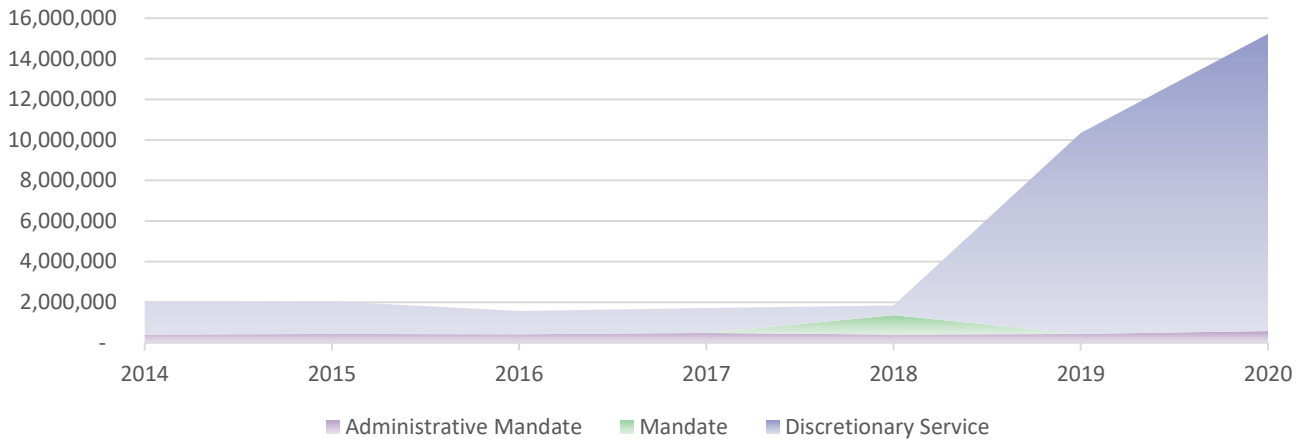
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	1,434,220	9,500	13,784,231	-	**15,227,951**
Total	**1,434,220**	**9,500**	**13,784,231**	**-**	**15,227,951**

FY 2020 Budget Comparison

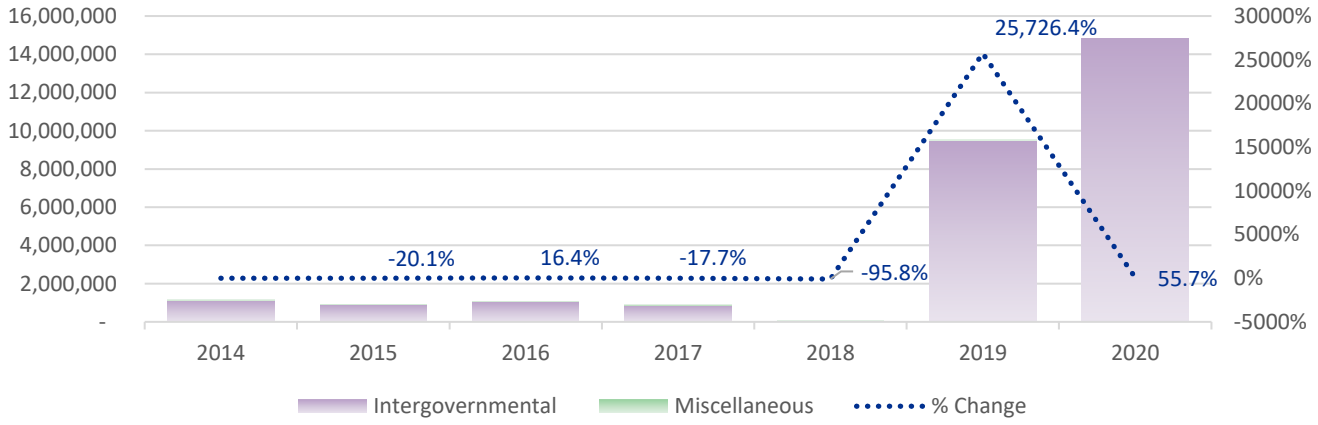
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

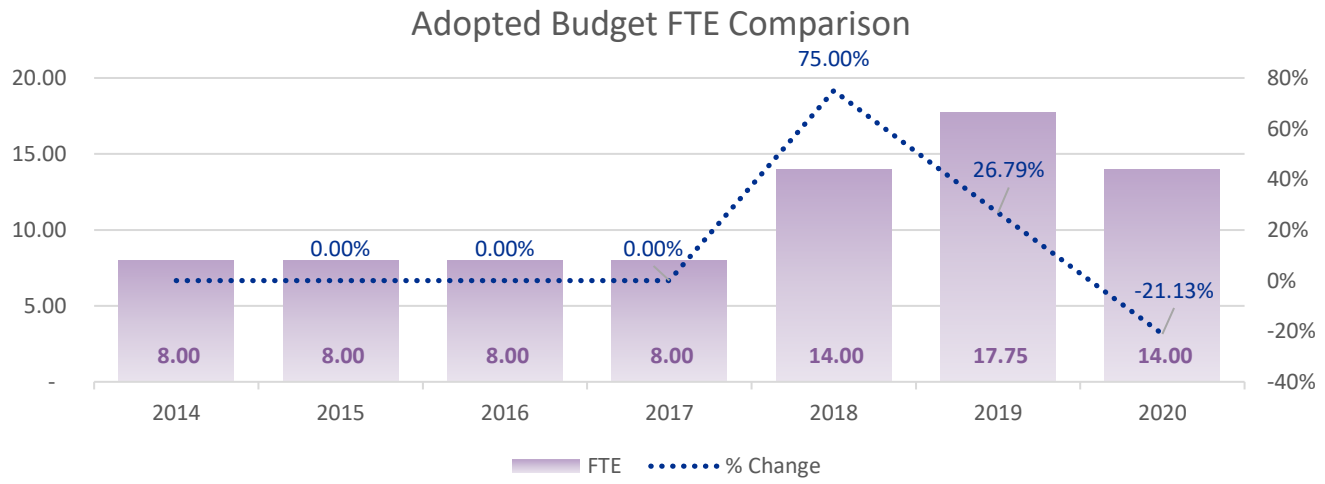
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	36,496	12,229,790	9,513,648	14,813,735	2,583,945	21.13%
Miscellaneous	342	-	277	-	-	N/A
Total Sources by Category	**36,838**	**12,229,790**	**9,513,925**	**14,813,735**	**2,583,945**	**21.13%**
Sources by Fund						
249 - Non-Departmental Grants	36,838	1,619,799	1,620,076	1,619,799	-	0.00%
532 - Public Health Grants	-	10,609,991	7,893,849	13,193,936	2,583,945	24.35%
Total Sources by Fund	**36,838**	**12,229,790**	**9,513,925**	**14,813,735**	**2,583,945**	**21.13%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	1,141,092	1,817,167	1,287,446	1,434,220	(382,947)	-21.07%
Supplies	39,095	14,121	8,916	9,500	(4,621)	-32.72%
Services	659,854	11,584,301	9,037,043	13,784,231	2,199,930	18.99%
Total Uses by Category	**1,840,041**	**13,415,589**	**10,333,405**	**15,227,951**	**1,812,362**	**13.51%**
Uses by Fund						
100 - General	1,379,755	744,353	383,658	414,216	(330,137)	-44.35%
249 - Non-Departmental Grants	36,216	1,619,799	1,619,799	1,619,799	-	0.00%
255 - Detention Operations	424,070	441,446	436,099	-	(441,446)	-100.00%
532 - Public Health Grants	-	10,609,991	7,893,849	13,193,936	2,583,945	24.35%
Total Uses by Fund	**1,840,041**	**13,415,589**	**10,333,405**	**15,227,951**	**1,812,362**	**13.51%**
Uses by Program						
Criminal & Juvenile Justice System	1,437,042	2,213,954	2,102,820	1,612,169	(601,785)	-27.18%
General Overhead	16,244	144,404	117,720	165,626	21,222	14.70%
Indirect Support	386,755	588,300	316,944	406,649	(181,651)	-30.88%
Ryan White HIV AIDS Part A	-	10,468,931	7,795,921	13,043,507	2,574,576	24.59%
Total Uses by Program	**1,840,041**	**13,415,589**	**10,333,405**	**15,227,951**	**1,812,362**	**13.51%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Admin/Operations Specialist	-	1.00	1.00	1.00	-	0.00%
Administrator	1.00	-	-	-	-	N/A
Assistant County Manager	1.00	1.00	1.00	1.00	-	0.00%
Court Interpreter	4.00	-	-	-	-	N/A
Court Interpreter Manager	1.00	-	-	-	-	N/A
Finance Business Analyst	-	1.00	1.00	1.00	-	0.00%
Finance Support Supervisor	-	1.00	1.00	1.00	-	0.00%
Grant/Contract Admin Supv	-	1.00	1.00	1.00	-	0.00%
Grant/Contract Administrator	1.00	1.00	1.00	-	(1.00)	-100.00%
Human Resources Analyst	-	6.00	6.00	-	(6.00)	-100.00%
Human Resources Associate	-	3.00	3.00	-	(3.00)	-100.00%
Human Resources Specialist	-	3.00	3.00	-	(3.00)	-100.00%
Justice System Clerk Associate	1.00	-	-	-	-	N/A
Management Analyst	3.00	5.00	5.00	3.00	(2.00)	-40.00%
Nurse	-	0.75	0.75	1.00	0.25	33.33%
Nurse Practitioner	-	1.00	1.00	1.00	-	0.00%
Operations/Program Manager	1.00	2.00	2.00	1.00	(1.00)	-50.00%
Operations/Program Supervisor	-	1.00	1.00	1.00	-	0.00%
Program Coordinator	-	-	1.00	1.00	1.00	N/A
Research Director	1.00	1.00	1.00	-	(1.00)	-100.00%
Special Projects Manager	-	1.00	1.00	1.00	-	0.00%
Department Total	**14.00**	**29.75**	**30.75**	**14.00**	**(15.75)**	**-52.94%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
100 - General	9.00	15.00	15.00	2.00	(13.00)	-86.67%
249 - Non-Departmental Grants	1.00	-	-	-	-	N/A
255 - Detention Operations	4.00	4.00	4.00	-	(4.00)	-100.00%
532 - Public Health Grants	-	10.75	11.75	12.00	1.25	11.63%
Department Total	**14.00**	**29.75**	**30.75**	**14.00**	**(15.75)**	**-52.94%**



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Analysis

Appropriations

The Operating appropriations for the Assistant County Manager – 950 in the FY 2020 budget are $15,227,951 and make up 100% of all appropriations.

Expenditures

In FY 2020, the General Fund (100) for the Assistant County Manager – 950 is reduced to $414,216, a 44.4% decrease. This reduction is a result of Human Resources (HR) positions being moved to the HR Department. The Detention Fund (255) budget is reduced to $0 following a management decision to eliminate the Justice System Planning and Information (JSPI) program. The savings from this decision were reallocated within the department and to the Sheriff's Office. The personnel budget decreased by $382,947 or 21.1% compared to the FY 2019 Revised budget as a result of these changes.

Revenues

Revenue for the Assistant County Manager – 950 has historically consisted of intergovernmental grants. In FY 2020, these revenues come from the Justice Assistance Grant and the Ryan White Program. Grants revenue increased in FY 2020 as a result of additional Ryan White Program funding.

FTE Positions

Overall FTE positions in the department decreased by 15.75 from 29.75 in the FY 2019 Revised budget to a total of 14 in FY 2020. The change is due to the elimination of positions from the JSPI program and the reallocation of HR positions to the HR Department.

Board of Supervisors District 1

Mission

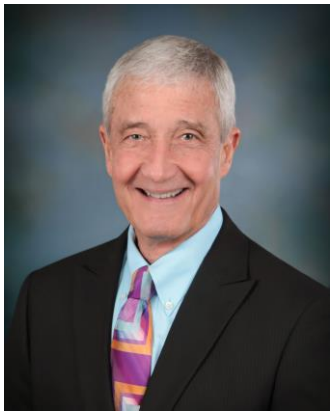
The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so residents may enjoy living in a healthy and safe environment.

Vision

Citizens serving citizens by working collaboratively, innovatively, efficiently and effectively. We will be responsive to our customers while being fiscally prudent.

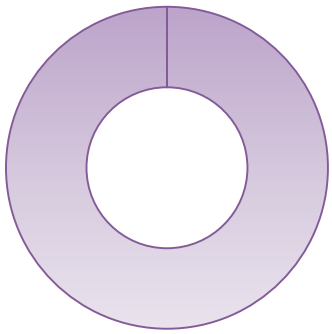
About

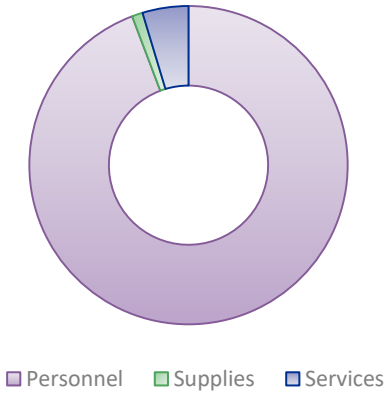
Maricopa County District 1 is served by Supervisor Jack Sellers. Supervisor Sellers has represented District 1 since 2019.



FY 2020 Budget Overview

Total Expenditures $429,164

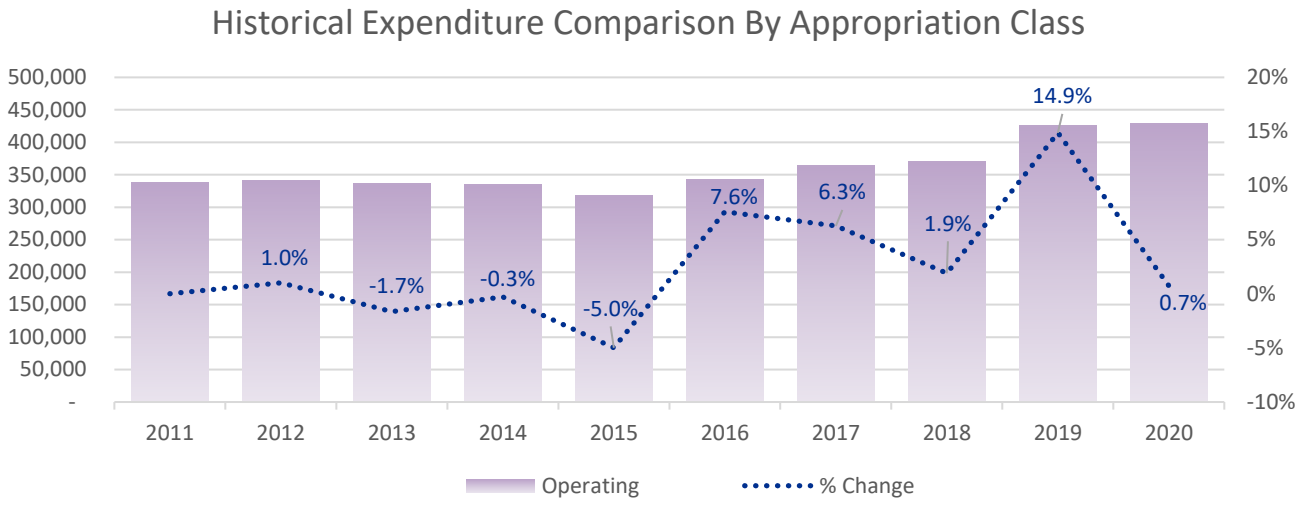


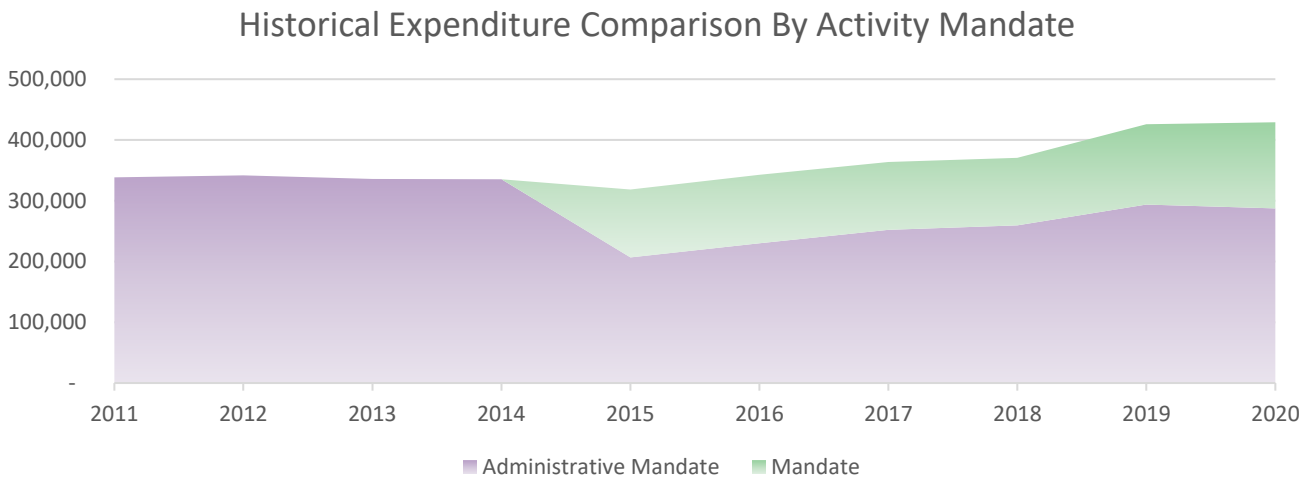


FY 2020 Expenditure Budget By Appropriation Group and Category

Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	404,456	4,674	20,034	-	**429,164**
Total	**404,456**	**4,674**	**20,034**	**-**	**429,164**

FY 2020 Budget Comparison





	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	363,524	404,229	414,043	404,456	227	0.06%
Supplies	756	4,722	1,036	4,674	(48)	-1.02%
Services	6,552	19,437	10,927	20,034	597	3.07%
Total Uses by Category	**370,832**	**428,388**	**426,006**	**429,164**	**776**	**0.18%**
Uses by Fund						
100 - General	370,832	428,388	426,006	429,164	776	0.18%
Total Uses by Fund	**370,832**	**428,388**	**426,006**	**429,164**	**776**	**0.18%**
Uses by Program						
General Overhead	117,705	146,311	136,877	146,094	(217)	-0.15%
Indirect Support	253,127	282,077	289,129	283,070	993	0.35%
Total Uses by Program	**370,832**	**428,388**	**426,006**	**429,164**	**776**	**0.18%**

For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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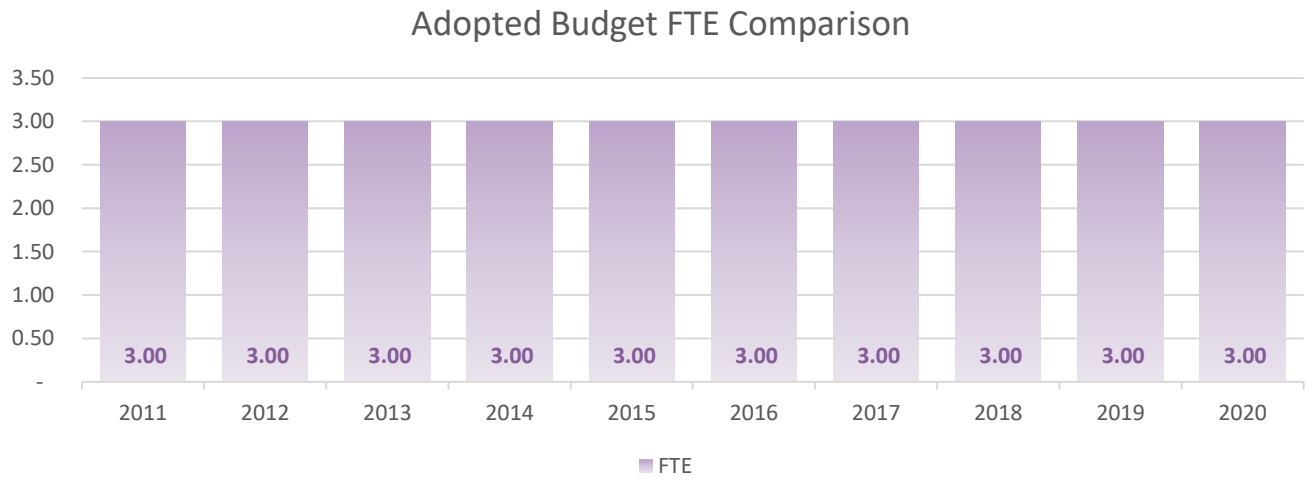
Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Bd of Sup Deputy Administrator	-	1.00	1.00	1.00	-	0.00%
Bd of Supvr's Chief of Staff	1.00	1.00	1.00	1.00	-	0.00%
Deputy Administrator - BOS	1.00	-	-	-	-	N/A
Elected	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	3.00	3.00	3.00	3.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**



Board of Supervisors District 2

Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so residents may enjoy living in a healthy and safe environment.

Vision

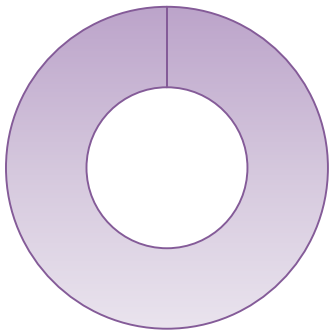
Citizens serving citizens by working collaboratively, innovatively, efficiently and effectively. We will be responsive to our customers while being fiscally prudent.

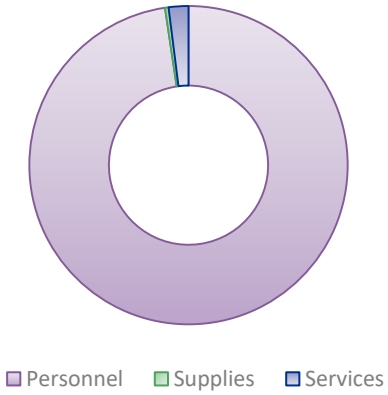
About

Maricopa County District 2 is served by Supervisor Steve Chucri. Supervisor Chucri has represented District 2 since 2013.

FY 2020 Budget Overview

Total Expenditures $429,164

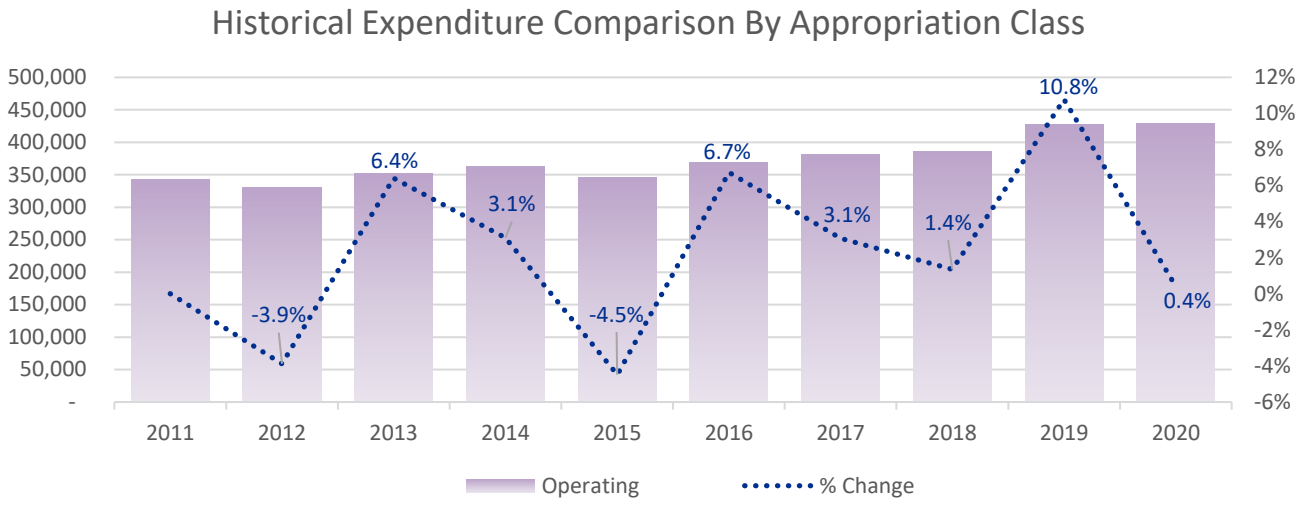


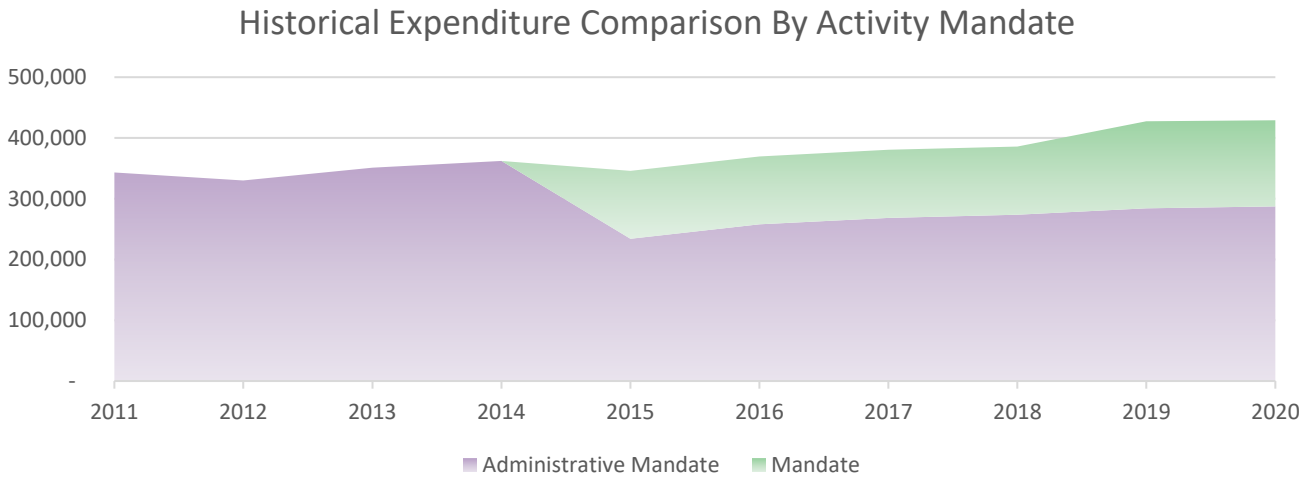


FY 2020 Expenditure Budget By Appropriation Group and Category

Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	419,026	1,549	8,589	-	**429,164**
Total	**419,026**	**1,549**	**8,589**	**-**	**429,164**

FY 2020 Budget Comparison





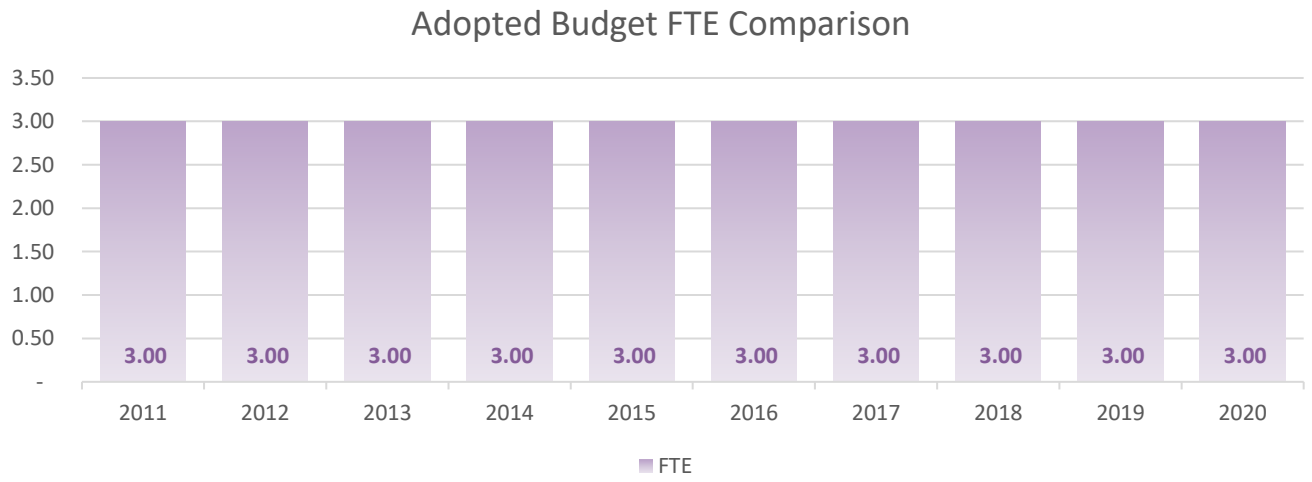
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	379,564	419,030	419,848	419,026	(4)	0.00%
Supplies	1,012	1,286	509	1,549	263	20.45%
Services	5,251	8,072	7,047	8,589	517	6.40%
Total Uses by Category	**385,827**	**428,388**	**427,404**	**429,164**	**776**	**0.18%**
Uses by Fund						
100 - General	385,827	428,388	427,404	429,164	776	0.18%
Total Uses by Fund	**385,827**	**428,388**	**427,404**	**429,164**	**776**	**0.18%**
Uses by Program						
General Overhead	117,473	146,806	148,290	146,663	(143)	-0.10%
Indirect Support	268,354	281,582	279,114	282,501	919	0.33%
Total Uses by Program	**385,827**	**428,388**	**427,404**	**429,164**	**776**	**0.18%**

For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Bd of Sup Deputy Administrator	-	1.00	1.00	1.00	-	0.00%
Bd of Supvr's Chief of Staff	1.00	1.00	1.00	1.00	-	0.00%
Deputy Administrator - BOS	1.00	-	-	-	-	N/A
Elected	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	3.00	3.00	3.00	3.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**



Board of Supervisors District 3

Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so residents may enjoy living in a healthy and safe environment.

Vision

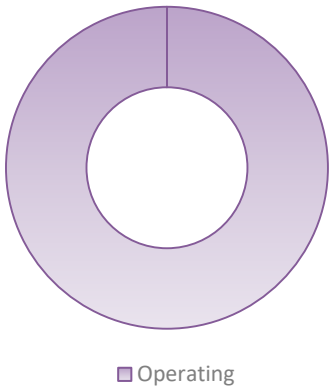
Citizens serving citizens by working collaboratively, innovatively, efficiently and effectively. We will be responsive to our customers while being fiscally prudent.

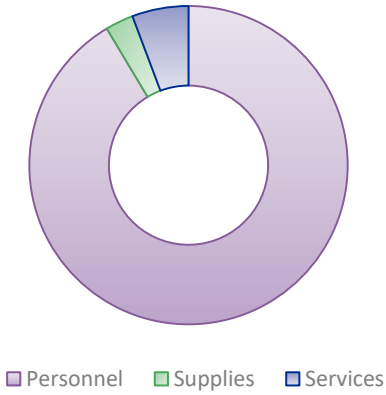
About

Maricopa County District 3 is served by Supervisor Bill Gates. Supervisor Gates has represented District 3 since 2017 and is the Chairman of the Board of Supervisors.

FY 2020 Budget Overview

Total Expenditures $429,164

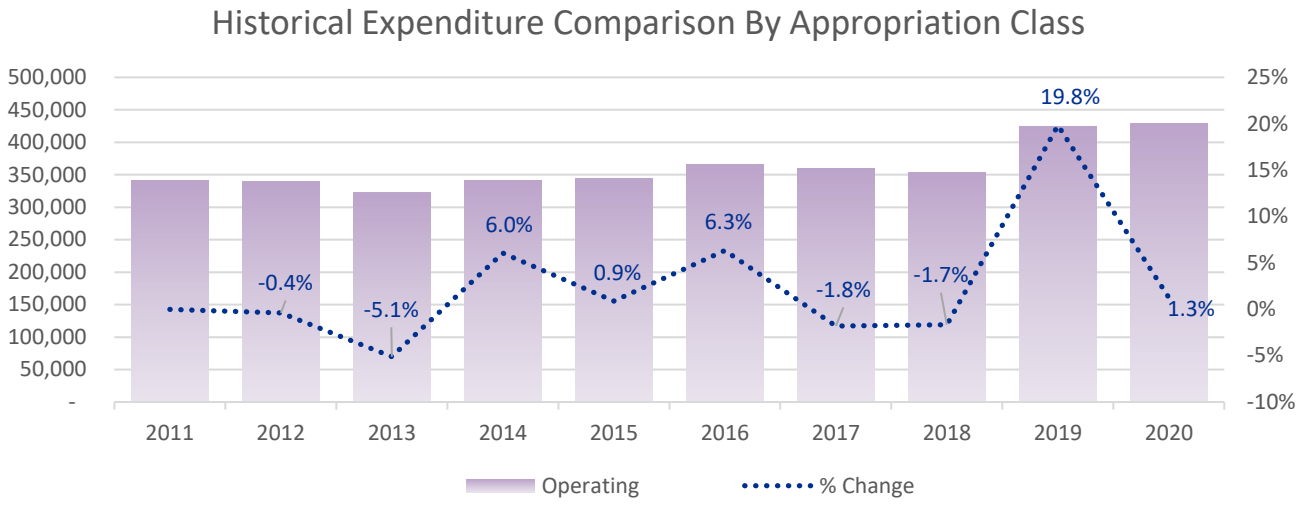


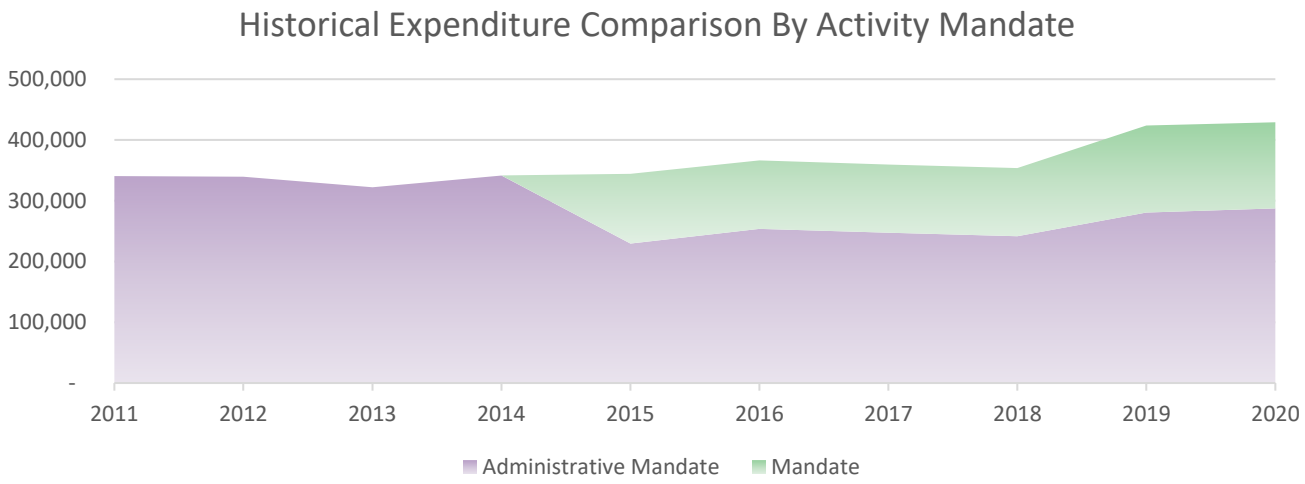


FY 2020 Expenditure Budget By Appropriation Group and Category

Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	392,351	12,222	24,591	-	**429,164**
Total	**392,351**	**12,222**	**24,591**	-	**429,164**

FY 2020 Budget Comparison





	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	341,895	392,442	393,183	392,351	(91)	-0.02%
Supplies	1,368	11,190	10,749	12,222	1,032	9.22%
Services	10,429	24,756	19,846	24,591	(165)	-0.67%
Total Uses by Category	**353,692**	**428,388**	**423,778**	**429,164**	**776**	**0.18%**
Uses by Fund						
100 - General	353,692	428,388	423,778	429,164	776	0.18%
Total Uses by Fund	**353,692**	**428,388**	**423,778**	**429,164**	**776**	**0.18%**
Uses by Program						
General Overhead	118,714	146,345	148,837	146,056	(289)	-0.20%
Indirect Support	234,978	282,043	274,941	283,108	1,065	0.38%
Total Uses by Program	**353,692**	**428,388**	**423,778**	**429,164**	**776**	**0.18%**

For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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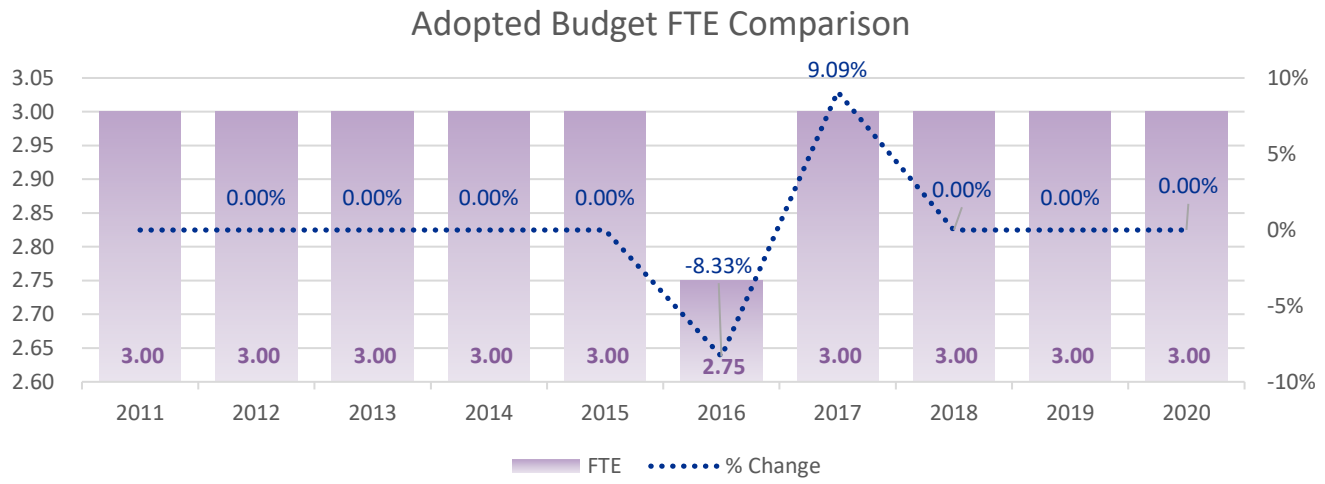
Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Bd of Sup Deputy Administrator	-	1.00	1.00	1.00	-	0.00%
Bd of Supvr's Chief of Staff	1.00	1.00	1.00	1.00	-	0.00%
Deputy Administrator - BOS	1.00	-	-	-	-	N/A
Elected	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	3.00	3.00	3.00	3.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**



Board of Supervisors District 4

Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so residents may enjoy living in a healthy and safe environment.

Vision

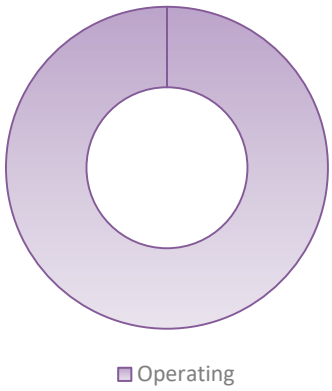
Citizens serving citizens by working collaboratively, innovatively, efficiently and effectively. We will be responsive to our customers while being fiscally prudent.

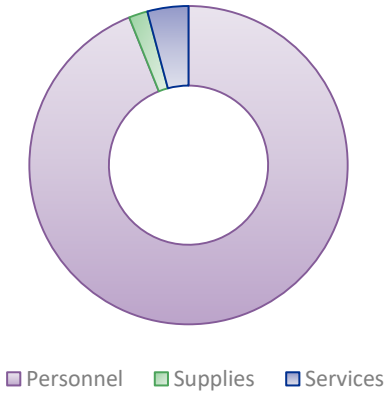
About

Maricopa County District 4 is served by Supervisor Clint Hickman. Supervisor Hickman has represented District 4 since 2013 and is the Vice-Chairman of the Board of Supervisors.

FY 2020 Budget Overview

Total Expenditures $429,164

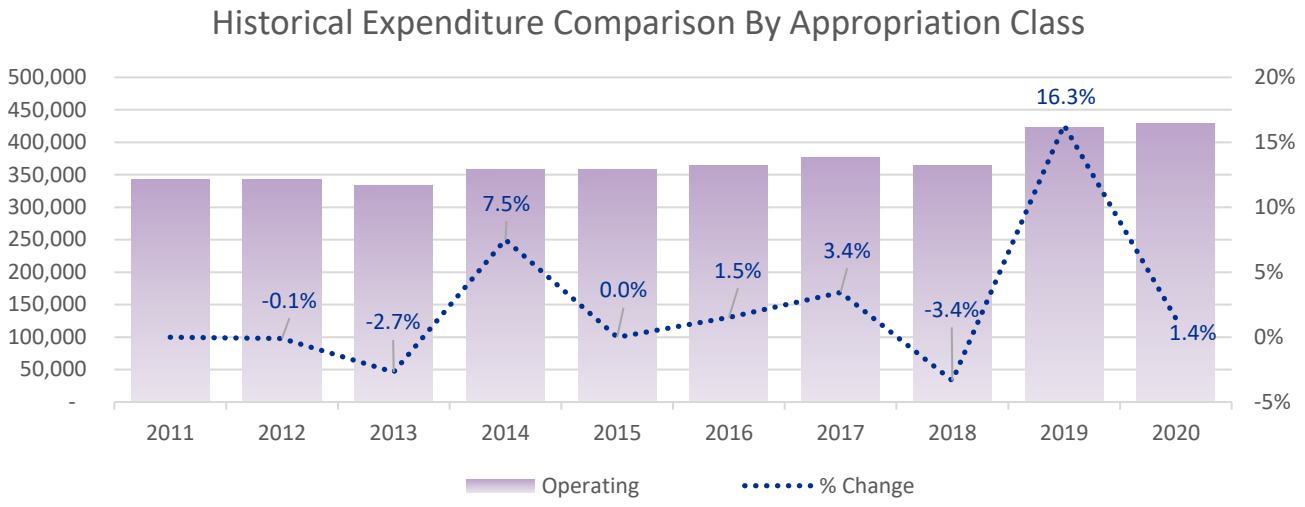


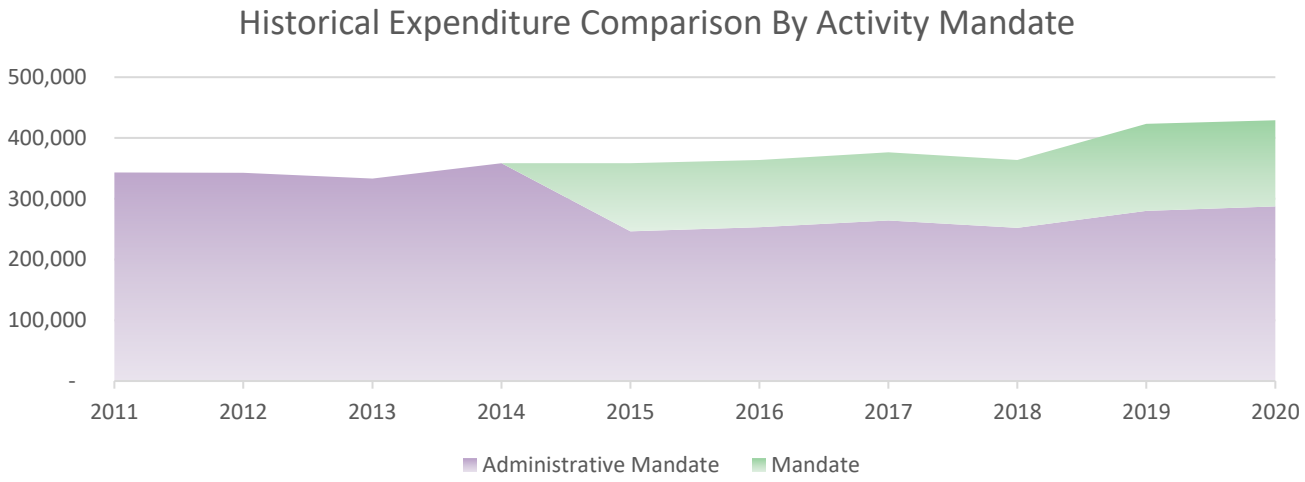


FY 2020 Expenditure Budget By Appropriation Group and Category

Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	403,092	8,196	17,876	-	**429,164**
Total	**403,092**	**8,196**	**17,876**	**-**	**429,164**

FY 2020 Budget Comparison





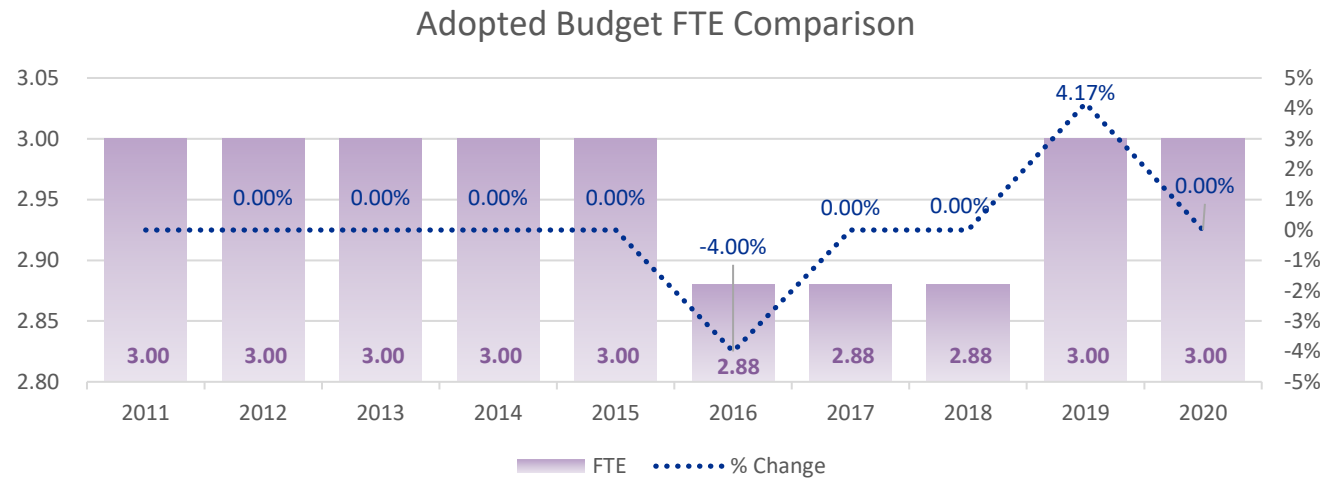
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	357,784	403,140	403,757	403,092	(48)	-0.01%
Supplies	61	8,196	9,552	8,196	-	0.00%
Services	5,895	17,052	9,799	17,876	824	4.83%
Total Uses by Category	**363,740**	**428,388**	**423,108**	**429,164**	**776**	**0.18%**
Uses by Fund						
100 - General	363,740	428,388	423,108	429,164	776	0.18%
Total Uses by Fund	**363,740**	**428,388**	**423,108**	**429,164**	**776**	**0.18%**
Uses by Program						
General Overhead	116,787	146,905	147,897	146,324	(581)	-0.40%
Indirect Support	246,953	281,483	275,211	282,840	1,357	0.48%
Total Uses by Program	**363,740**	**428,388**	**423,108**	**429,164**	**776**	**0.18%**

For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Bd of Sup Deputy Administrator	-	1.00	1.00	1.00	-	0.00%
Bd of Supvr's Chief of Staff	1.00	1.00	1.00	1.00	-	0.00%
Deputy Administrator - BOS	0.88	-	-	-	-	N/A
Elected	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**2.88**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	2.88	3.00	3.00	3.00	-	0.00%
Department Total	**2.88**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**



Board of Supervisors District 5

Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so residents may enjoy living in a healthy and safe environment.

Vision

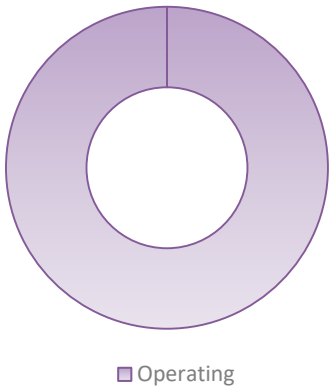
Citizens serving citizens by working collaboratively, innovatively, efficiently and effectively. We will be responsive to our customers while being fiscally prudent.

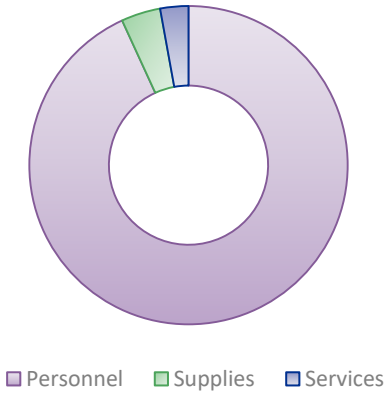
About

Maricopa County District 5 is served by Supervisor Steve Gallardo. Supervisor Gallardo has represented District 5 since 2014.

FY 2020 Budget Overview

Total Expenditures $429,164



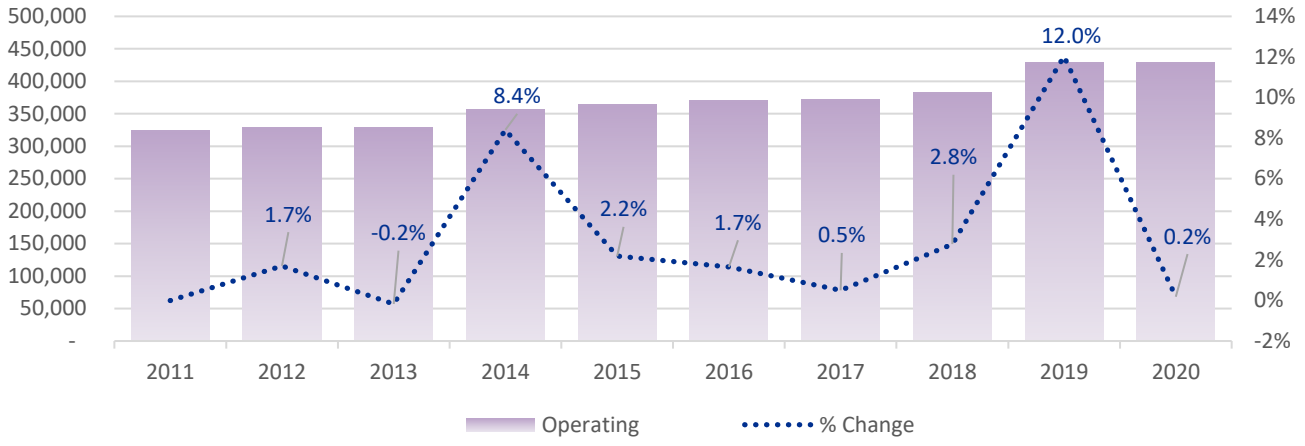


FY 2020 Expenditure Budget By Appropriation Group and Category

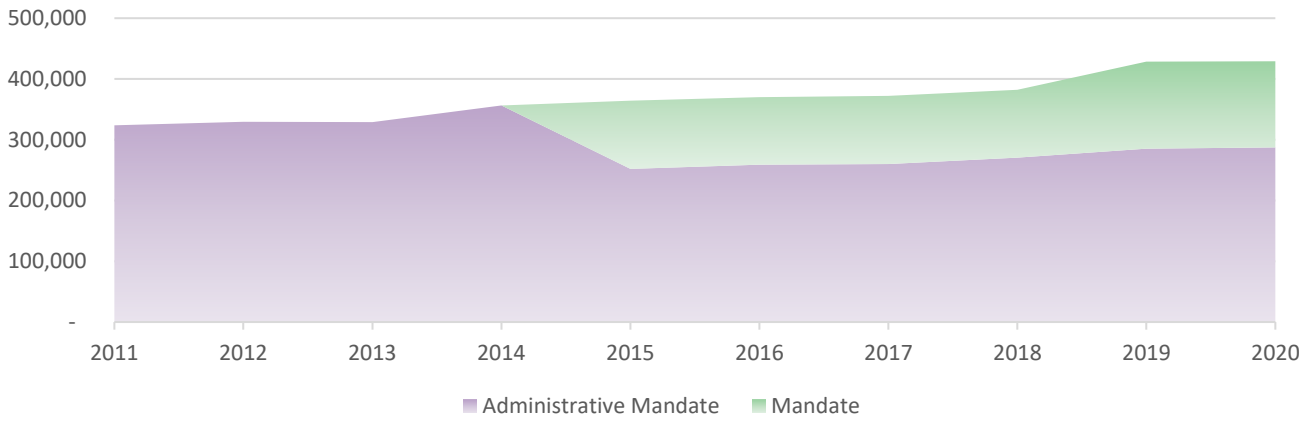
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	399,786	17,113	12,265	-	**429,164**
Total	**399,786**	**17,113**	**12,265**	**-**	**429,164**

FY 2020 Budget Comparison

Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	352,959	370,909	361,283	399,786	28,877	7.79%
Supplies	22,692	31,301	56,576	17,113	(14,188)	-45.33%
Services	6,744	26,178	10,529	12,265	(13,913)	-53.15%
Total Uses by Category	**382,395**	**428,388**	**428,388**	**429,164**	**776**	**0.18%**
Uses by Fund						
100 - General	382,395	428,388	428,388	429,164	776	0.18%
Total Uses by Fund	**382,395**	**428,388**	**428,388**	**429,164**	**776**	**0.18%**
Uses by Program						
General Overhead	117,902	147,894	148,718	147,413	(481)	-0.33%
Indirect Support	264,493	280,494	279,670	281,751	1,257	0.45%
Total Uses by Program	**382,395**	**428,388**	**428,388**	**429,164**	**776**	**0.18%**

For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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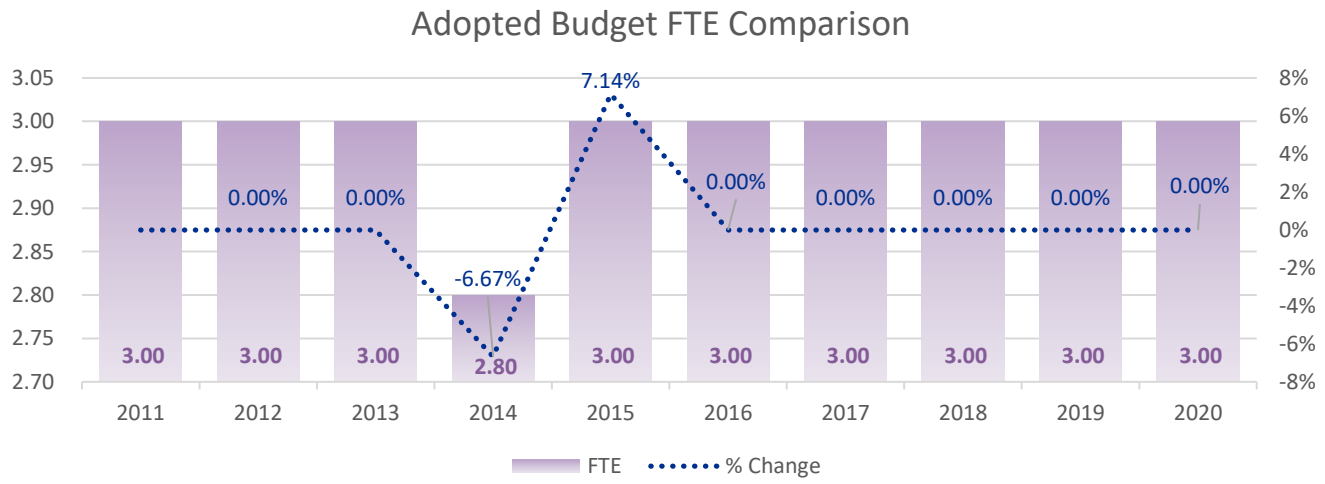
Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Bd of Sup Deputy Administrator	-	1.00	1.00	1.00	-	0.00%
Bd of Supvr's Chief of Staff	1.00	1.00	1.00	1.00	-	0.00%
Deputy Administrator - BOS	1.00	-	-	-	-	N/A
Elected	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	3.00	3.00	3.00	3.00	-	0.00%
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**0.00%**



Budget Office

Mission

The mission of the Maricopa County Budget Office is to support County Leadership by providing research and resource allocation recommendations for their consideration as they advance the County's goals of exceptional customer service and a lean and efficient government.

Vision

This vision of the Maricopa County Budget Office is to be a valued, trusted partner to County Leadership.

About

The Budget Office was first established on July 1, 1993, and plays an integral role in maintaining efficient and responsible operations for Maricopa County.

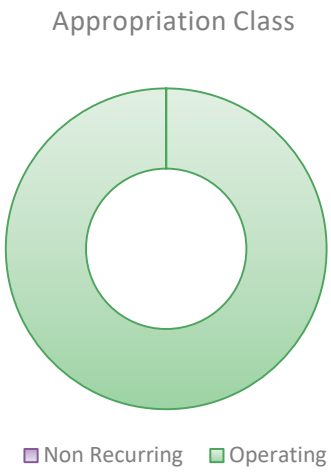
Each fiscal year, departments submit their budget requests, which are reviewed by the Budget Office. The Budget Office is responsible for providing analysis and ensuring that all recommendations comply with the County's Budget and Accountability policy.

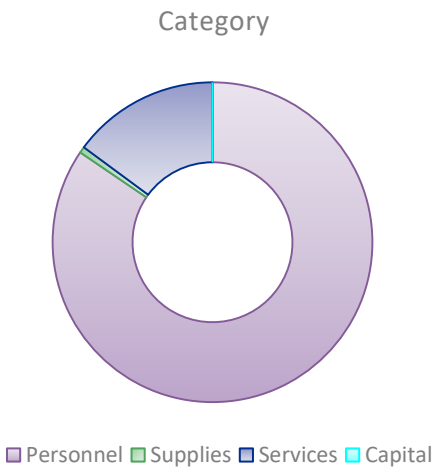
Budget Highlights

During FY 2019 the Budget Office did not experience any substantive changes to their budget. Fiscal Year 2020 Adopted budget includes Pay for Performance, Base Telecom, Risk, and retirement contribution adjustments.

FY 2020 Budget Overview

Total Expenditures $1,693,747



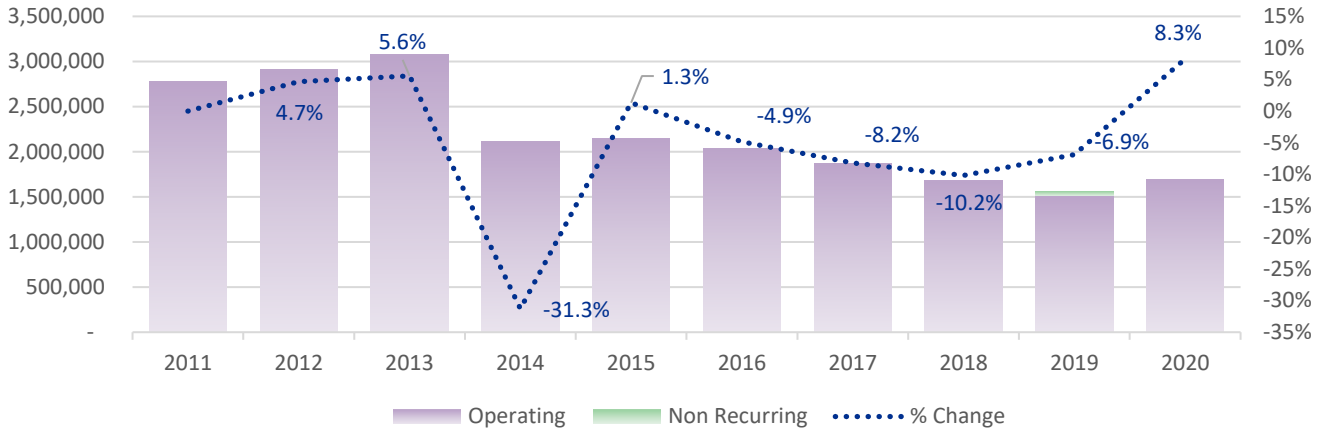


FY 2020 Expenditure Budget By Appropriation Group and Category

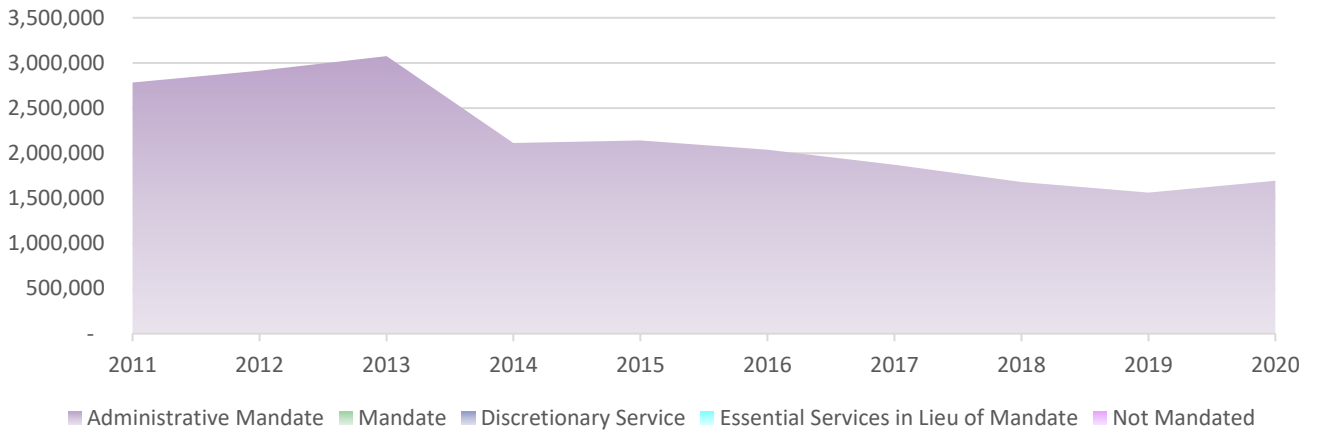
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	1,431,159	10,494	252,094	-	**1,693,747**
Non Recurring Non Project	-	-	-	-	-
Total	**1,431,159**	**10,494**	**252,094**	**-**	**1,693,747**

FY 2020 Budget Comparison

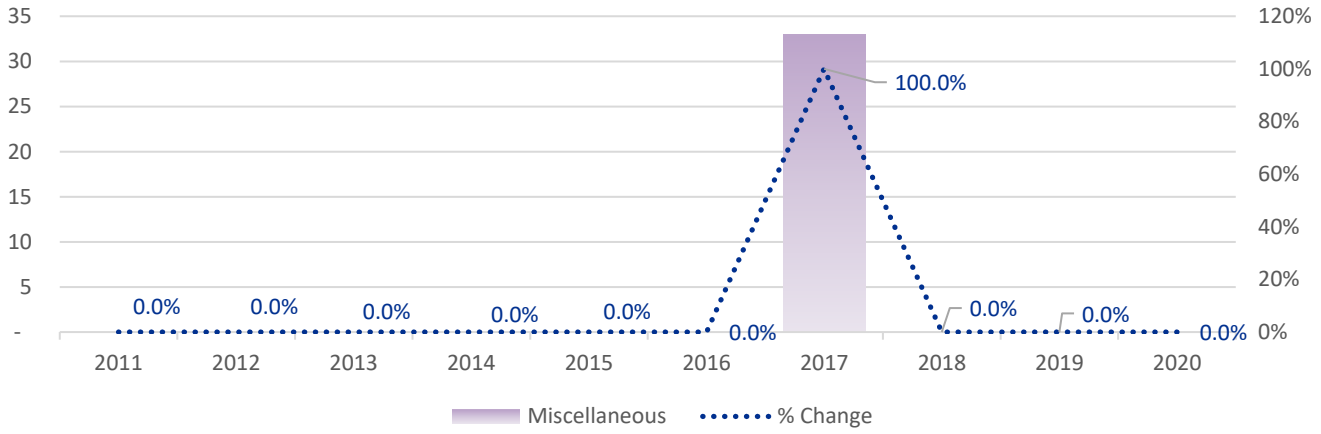
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
	-	-	-	-	-	N/A
Total Sources by Category	**-**	**-**	**-**	**-**	**-**	**N/A**
Sources by Fund						
	-	-	-	-	-	N/A
Total Sources by Fund	**-**	**-**	**-**	**-**	**-**	**N/A**

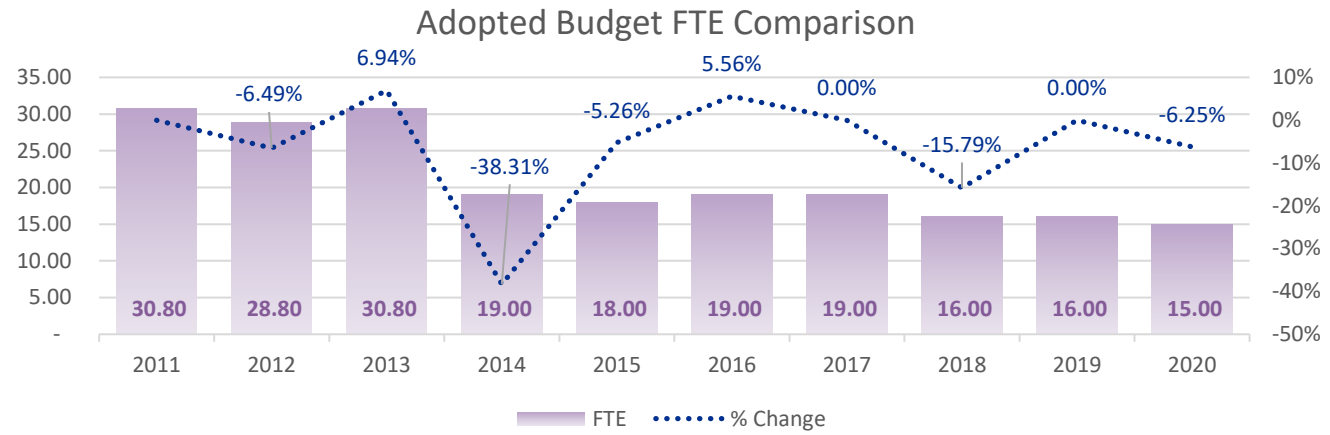
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	1,549,718	1,587,203	1,409,147	1,431,159	(156,044)	-9.83%
Supplies	4,773	10,494	7,065	10,494	-	0.00%
Services	125,386	242,124	148,201	252,094	9,970	4.12%
Total Uses by Category	**1,679,877**	**1,839,821**	**1,564,413**	**1,693,747**	**(146,074)**	**-7.94%**
Uses by Fund						
100 - General	1,679,877	1,839,821	1,564,413	1,693,747	(146,074)	-7.94%
Total Uses by Fund	**1,679,877**	**1,839,821**	**1,564,413**	**1,693,747**	**(146,074)**	**-7.94%**
Uses by Program						
General Overhead	20,358	23,366	23,518	21,035	(2,331)	-9.98%
Indirect Support	88,926	78,337	77,856	80,639	2,302	2.94%
Planning and Budgeting	1,570,593	1,738,118	1,463,039	1,592,073	(146,045)	-8.40%
Total Uses by Program	**1,679,877**	**1,839,821**	**1,564,413**	**1,693,747**	**(146,074)**	**-7.94%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Budget Administrator	1.00	-	-	-	-	N/A
Budget Analyst	9.00	9.00	9.00	9.00	-	0.00%
Budget Manager	-	1.00	1.00	1.00	-	0.00%
Budget Supervisor	3.00	3.00	3.00	3.00	-	0.00%
Deputy Director - Budget	2.00	-	-	-	-	N/A
Director - Budget	-	1.00	1.00	1.00	-	0.00%
Exec Asst to Executive Officer	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**16.00**	**15.00**	**15.00**	**15.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
General	16.00	15.00	15.00	15.00	-	0.00%
Department Total	**16.00**	**15.00**	**15.00**	**15.00**	**-**	**0.00%**

Department FTE Positions (continued)



Analysis

Appropriations

The Budget Office Operating appropriation in the FY 2020 budget is $1,693,747, making up 100% of all appropriations. There is $0 of Non Recurring appropriations in FY 2020.

Expenditures

The expenditures in the Budget Office are Administrative Mandates. The major category of expenditures in the FY 2020 budget is for personnel. Personnel makes up 84.5% of the budget and services make up 14.9%. Supplies only made up 0.6% of the budget. Relative to FY 2019 Revised, the FY 2020 Personnel budget decreased by 9.8%, while Services increased by 4.1% due to the cost of consulting contracts.

Revenues

The Budget Office historically does not have revenue, and relies on the General Fund.

FTE Positions

Overall, the FTE count in the department is decreasing by 1 in FY 2020. This change is due to the elimination of the Deputy Director position.

Call Center

Mission

The mission of the Call Center is to provide information with accuracy and courtesy to callers of the Treasurer, Assessor, Recorder, and the Elections offices so they can conduct their business with the County confidently and conveniently.

Vision

The vision of the Call Center is to increase efficiency by expanding the information available on the 24-hour automated system.

About

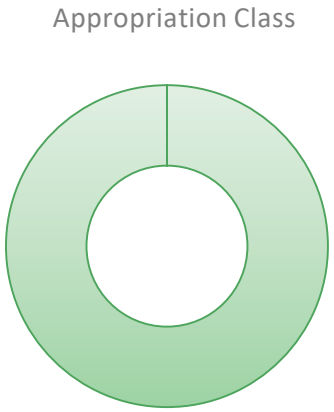
With access to these multiple departments and their data, the Call Center's Customer Service Representatives can answer nearly every question in a single call, including questions concerning ownership, assessed value, and property tax. Bi-lingual agents are also available.

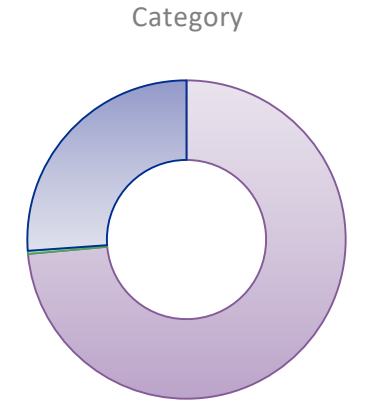
Budget Highlights

For FY 2020, the Call Center budget focuses on the delivery of a superior caller experience with a staff well trained to courteously provide accurate, knowledgeable, and helpful information to all callers. The budget reflects the needs of the department to support the anticipated significant increase in calls due to the high level of voter engagement expected during the 2020 Presidential Preference Election cycle. As call volumes spikes from the many events related to Elections and property cycles, the Call Center will continue to leverage technology, training, and temporary staffing to provide the best service possible.

FY 2020 Budget Overview

Total Expenditures $1,640,324

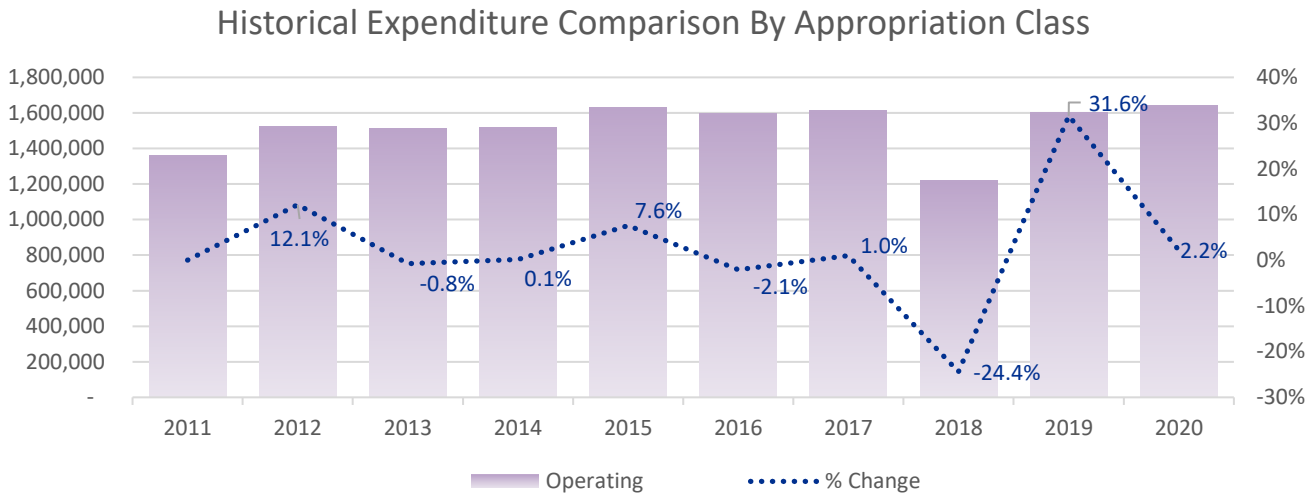


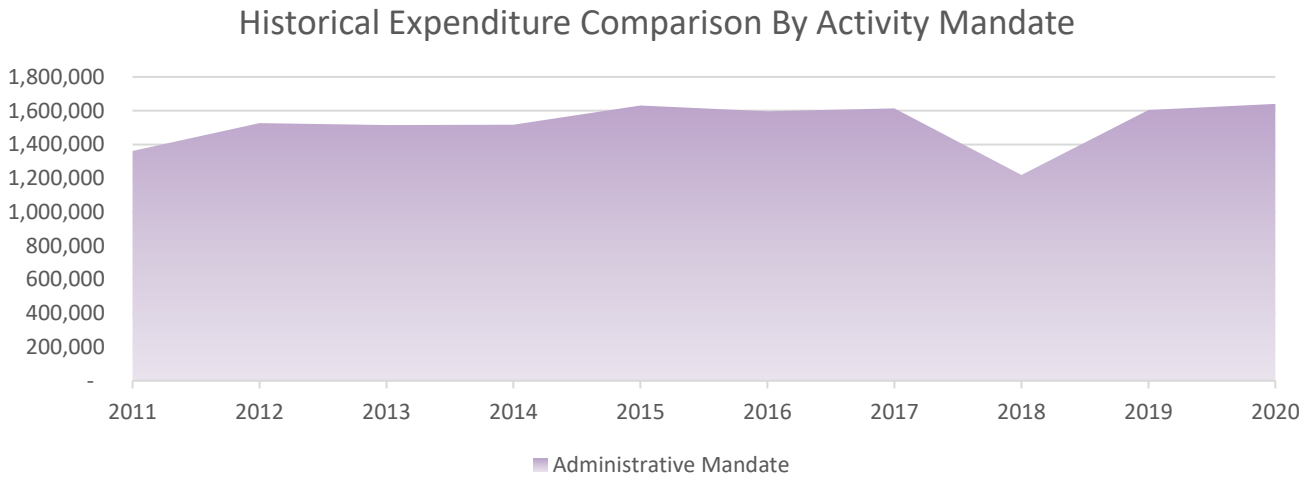


FY 2020 Expenditure Budget By Appropriation Group and Category

Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	1,206,642	5,078	428,604	-	**1,640,324**
Total	**1,206,642**	**5,078**	**428,604**	**-**	**1,640,324**

FY 2020 Budget Comparison





	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	1,061,957	1,197,938	1,173,887	1,206,642	8,704	0.73%
Supplies	12,907	5,078	7,095	5,078	-	0.00%
Services	144,828	425,266	423,696	428,604	3,338	0.78%
Total Uses by Category	**1,219,692**	**1,628,282**	**1,604,678**	**1,640,324**	**12,042**	**0.74%**
Uses by Fund						
100 - General	1,219,692	1,628,282	1,604,678	1,640,324	12,042	0.74%
Total Uses by Fund	**1,219,692**	**1,628,282**	**1,604,678**	**1,640,324**	**12,042**	**0.74%**
Uses by Program						
Call Center	1,215,036	1,297,910	1,452,104	1,307,797	9,887	0.76%
General Overhead	4,656	330,372	152,574	332,527	2,155	0.65%
Total Uses by Program	**1,219,692**	**1,628,282**	**1,604,678**	**1,640,324**	**12,042**	**0.74%**

For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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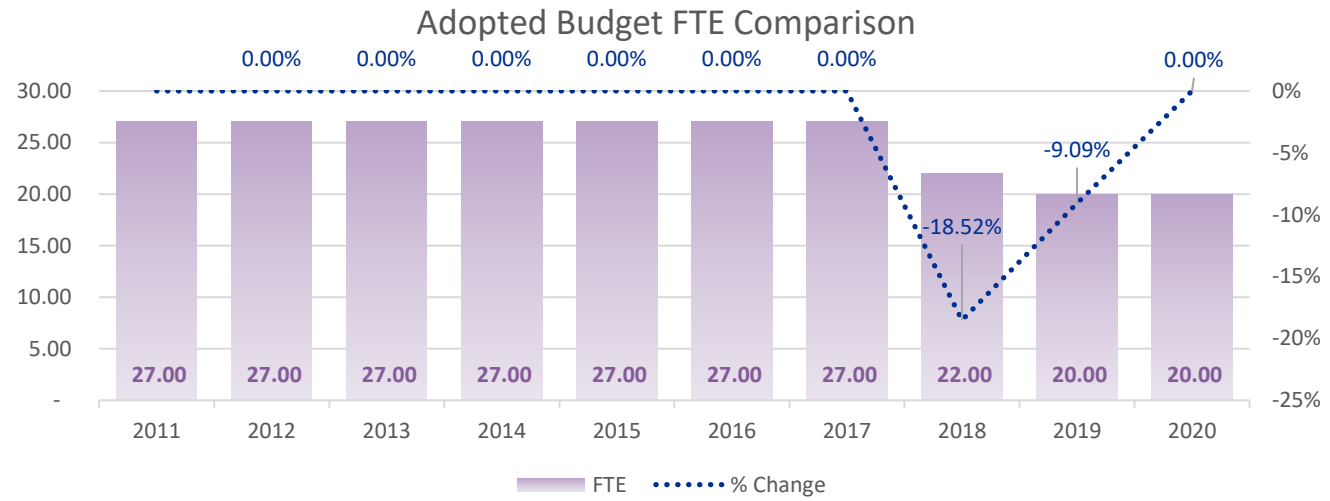
Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Admin/Operations Specialist	1.00	1.00	1.00	1.00	-	0.00%
Call Center Representative	12.00	12.00	12.00	12.00	-	0.00%
Call Center Representative Ld	3.00	3.00	3.00	3.00	-	0.00%
Call Center Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Director - STAR Call Center	2.00	1.00	1.00	1.00	-	0.00%
Management Analyst	2.00	1.00	1.00	1.00	-	0.00%
Systems Administrator	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**22.00**	**20.00**	**20.00**	**20.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
General	22.00	20.00	20.00	20.00	-	0.00%
Department Total	**22.00**	**20.00**	**20.00**	**20.00**	**-**	**0.00%**



Analysis

Appropriations

The Operating appropriation for the Call Center in the FY 2020 budget is $1,640,324 and makes up 100% of all appropriations.

Expenditures

Serving a supportive roll to callers of the Treasurer, Assessor, Recorder, and the Elections offices, all budgeted activities for the Call Center are administrative mandates. Personnel makes up a majority, 73.6%, of budgeted expenditures in the FY 2020 budget. Personnel increased $8,704 or 0.7% due to increased retirement contributions. General overhead budgeted expenditures increased $2,155 or 0.7% due to adjustments to baseline telecommunications and risk management charges.

FTE Positions

There is no current change in the number of FTE's for FY 2020. However, the department is considering adding additional temporary FTE's in lieu of outsourcing temporary employees.

Clerk of the Board

Mission

The mission of the Office of the Clerk of the Board is to provide statutory and policy-related services and official record keeping for the Board of Supervisors, other County Agencies, Special Districts, and the general public, so they can make informed decisions and conduct business affairs.

Vision

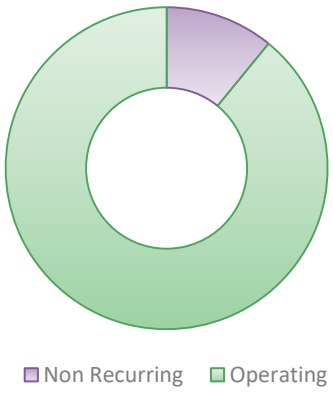
The vision of the Office of the Clerk of the Board is to be recognized as a leader in the field of statutory and policy procedures and record keeping for the Maricopa County Board of Supervisors and their related Boards.

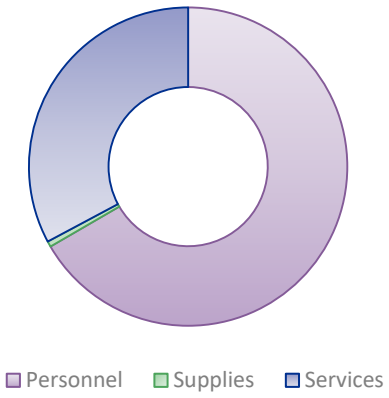
Budget Highlights

The Clerk of the Board's budget is comprised of an operating component as well as appropriations for the Board of Equalization, the Board of Supervisors Discretionary budget, and funding for the SIRE agenda management system. The multi-year SIRE Hyland Conversion project is expected to gain more traction in FY 2020 and will utilize $180,000 of Non Recurring carry forward funding from FY 2019.

FY 2020 Budget Overview

Total Expenditures $1,647,317



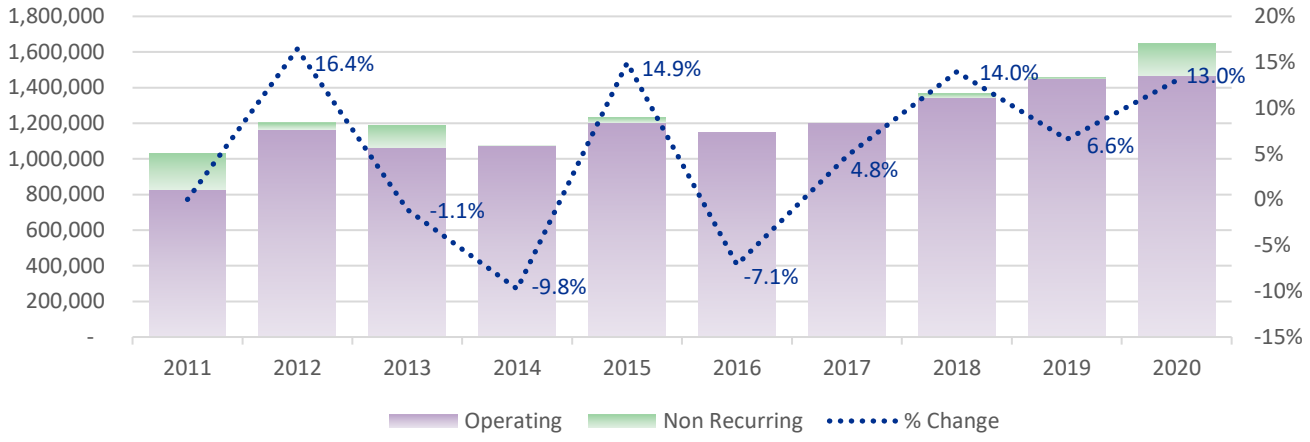


FY 2020 Expenditure Budget By Appropriation Group and Category

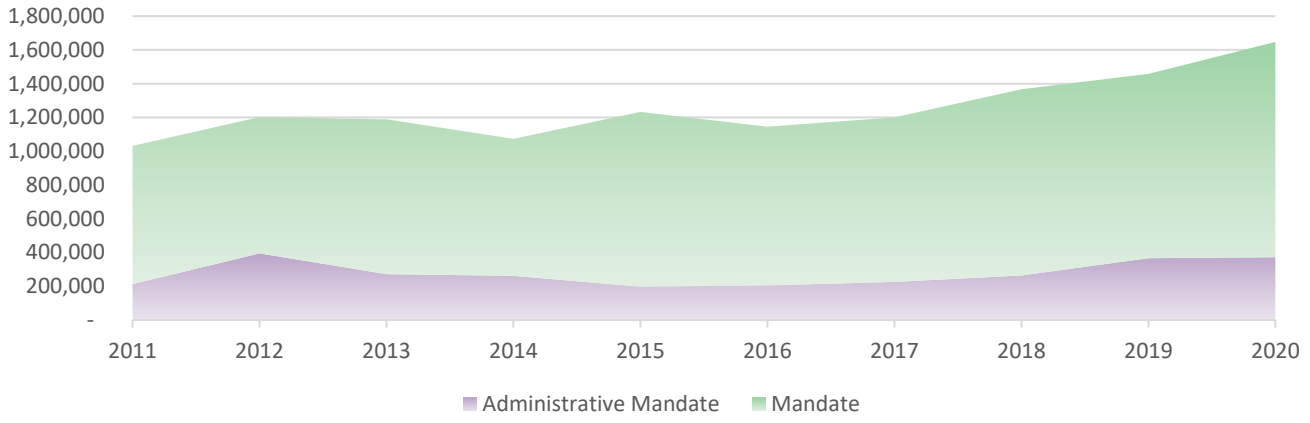
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Board Of Equalization Expenses	-	-	130,000	-	**130,000**
BOS Discretionary Charges	-	-	5,000	-	**5,000**
Operating	1,097,602	9,370	225,345	-	**1,332,317**
SIRE Hyland Conversion	-	-	180,000	-	**180,000**
Total	**1,097,602**	**9,370**	**540,345**	**-**	**1,647,317**

FY 2020 Budget Comparison

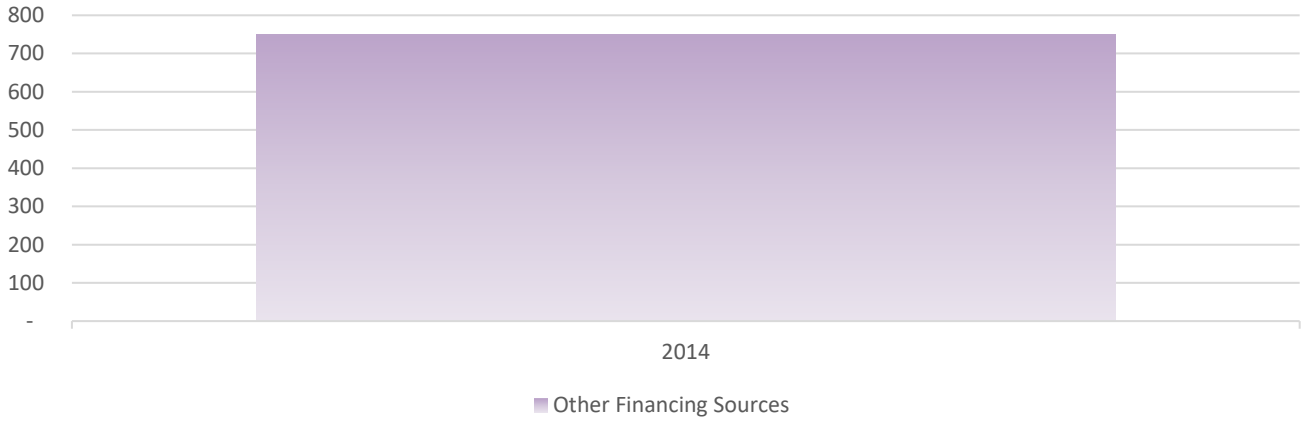
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

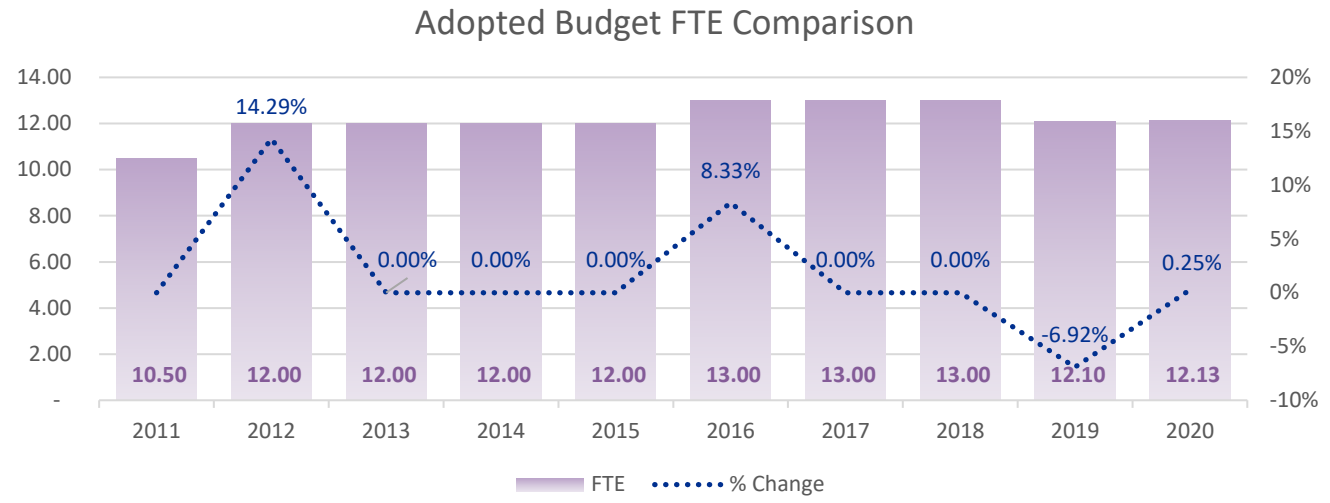
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	1,032,374	1,087,138	1,076,622	1,097,602	10,464	0.96%
Supplies	6,303	15,030	12,933	9,370	(5,660)	-37.66%
Services	329,012	547,751	368,293	540,345	(7,406)	-1.35%
Total Uses by Category	**1,367,689**	**1,649,919**	**1,457,848**	**1,647,317**	**(2,602)**	**-0.16%**
Uses by Fund						
100 - General	1,367,689	1,649,919	1,457,848	1,647,317	(2,602)	-0.16%
Total Uses by Fund	**1,367,689**	**1,649,919**	**1,457,848**	**1,647,317**	**(2,602)**	**-0.16%**
Uses by Program						
Application Processes	32,609	35,285	35,531	35,654	369	1.05%
Boards and Commissions	65,091	141,213	141,185	141,247	34	0.02%
General Overhead	76,931	79,672	80,910	83,035	3,363	4.22%
Indirect Support	181,809	227,326	207,248	212,518	(14,808)	-6.51%
Information Services	234,132	246,729	241,579	248,967	2,238	0.91%
Meeting Management	686,473	826,729	657,487	831,960	5,231	0.63%
Special Districts	90,644	92,965	93,908	93,936	971	1.04%
Total Uses by Program	**1,367,689**	**1,649,919**	**1,457,848**	**1,647,317**	**(2,602)**	**-0.16%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Business/Systems Analyst-Sr/Ld	1.00	-	-	-	-	N/A
Clerk of Board Assistant	1.00	1.00	1.00	1.00	-	0.00%
Clerk of Board Management Asst	-	2.00	2.00	2.00	-	0.00%
Clerk of Board Specialist	1.00	1.00	1.00	1.00	-	0.00%
Clerk of Board Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Deputy Director - Clk of Board	1.00	1.00	1.00	1.00	-	0.00%
Director - Clerk of the Board	1.00	1.00	1.00	1.00	-	0.00%
Finance Business Analyst	1.00	1.00	1.00	1.00	-	0.00%
IT Business Systems Alyt Sr/Ld	-	0.13	0.13	0.13	-	0.00%
Management Analyst	5.00	3.00	3.00	3.00	-	0.00%
Department Total	**13.00**	**12.13**	**12.13**	**12.13**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
100 - General	13.00	12.13	12.13	12.13	-	0.00%
Department Total	**13.00**	**12.13**	**12.13**	**12.13**	**-**	**0.00%**

Department FTE Positions (continued)



Analysis

Appropriations

For FY 2020, the Operating appropriations remain largely unchanged. Baseline telecommunications and retirement contributions increased which consisted of the main adjustment to the department's Operating budget. The $180,000 for the Non Recurring appropriation is for the SIRE Hyland Conversion, a software upgrade related to the department's agenda management system.

Expenditures

In FY 2020, the Department's budgeted expenses increased by 13.0%. This increase is due to the amount of carry forward funding from the SIRE Hyland Conversion project. Clerk of the Board's activities are either mandated by the state or support a state mandated function. Personnel is the major category of expenditures and makes up 66.6% of the FY 2020 budget. The Clerk of the Board serves the Board of Supervisors and citizens of Maricopa County. Usually fully staffed, the Department decreased the supplies budget by $5,660 or -37.7% to adjust for a realistically low vacancy savings rate. The general overhead budget increased $3,363 or 4.2% as a result of the aforementioned baseline telecommunications and risk management adjustments.

FTE Positions

There is no change or expected change in the number of FTE's for FY 2020.

Clerk of the Superior Court

Mission

The mission of the Clerk of the Superior Court is to provide progressive and efficient court-related records management and financial services for the justice system, the legal community, and public so they can have fair and timely access to accurate court records and services.

Vision

The vision of the Clerk of the Superior Court is to be the most technologically advanced organization focused on delivering outstanding customer and employee satisfaction in every aspect of our operations.

About

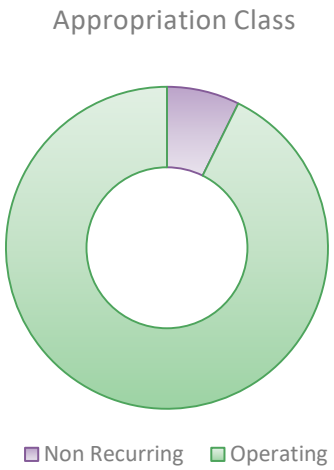
The Clerk of the Superior Court values innovation, collaboration, excellence and diversity, which embody the foundation of our strategic direction, priorities, and planning.

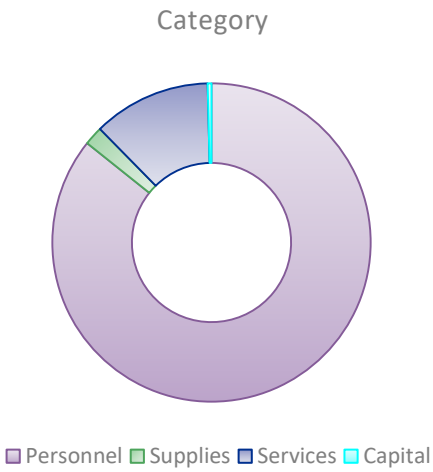
Budget Highlights

For FY 2020, Clerk of the Superior Court has reduced its overall General Fund budget. In the General Fund, the department reduced base telecomm and risk charges while increasing retirement contributions. Fines and forfeits revenue increased based on recent trends. Budgetary changes within the department will revolve around expanding eFiling and increasing online services to improve the customer experience and limit the need for physical visits to County facilities.

FY 2020 Budget Overview

Total Expenditures $47,780,850

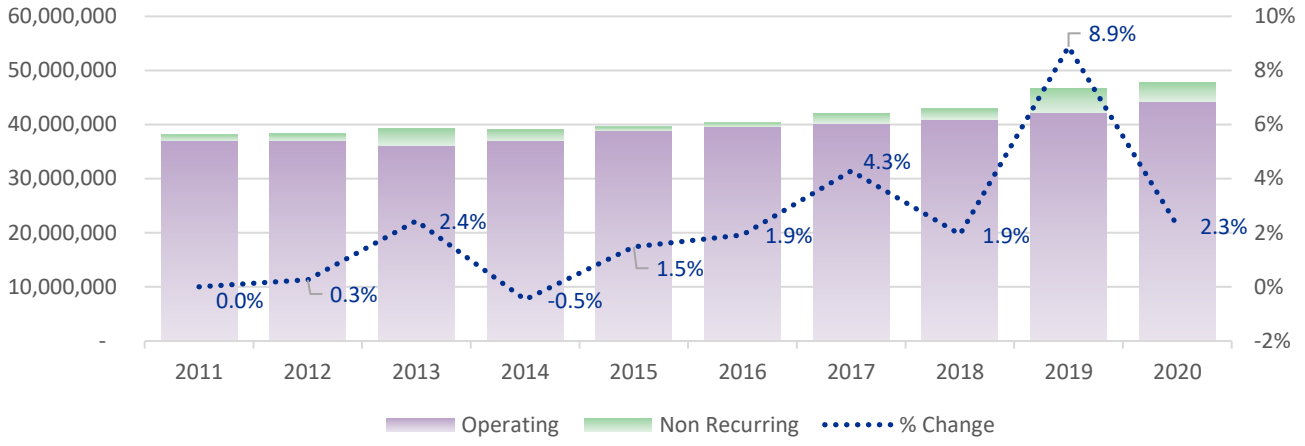




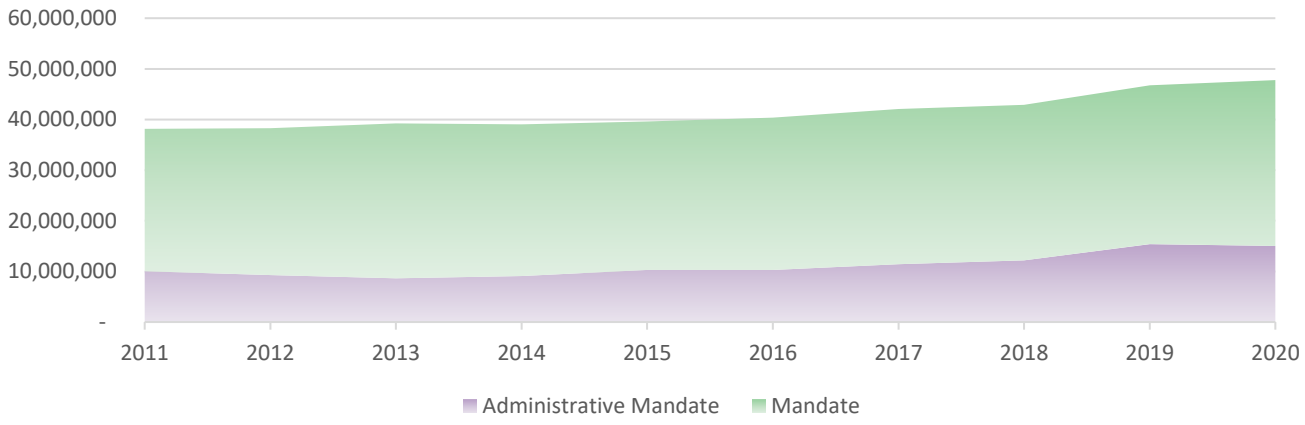
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
COSC Rfr System Replacement	-	-	-	-	-
Non Recurring Non Project	-	-	3,491,539	-	**3,491,539**
Operating	40,961,124	913,732	2,229,152	185,303	**44,289,311**
Total	**40,961,124**	**913,732**	**5,720,691**	**185,303**	**47,780,850**

FY 2020 Budget Comparison

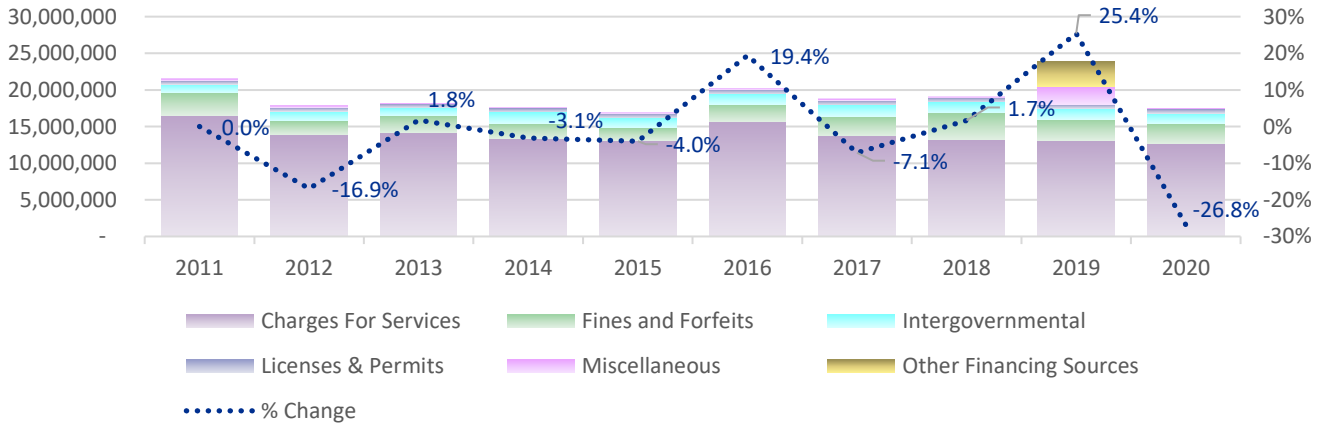
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Licenses & Permits	610,663	579,744	570,723	579,744	-	0.00%
Intergovernmental	1,512,366	1,602,560	1,501,680	1,415,032	(187,528)	-11.70%
Charges For Services	13,235,120	12,760,596	13,135,305	12,708,321	(52,275)	-0.41%
Fines and Forfeits	3,614,928	2,210,616	2,865,641	2,710,616	500,000	22.62%
Miscellaneous	116,382	92,996	2,386,556	108,681	15,685	16.87%
Other Financing Sources	-	3,478,462	3,478,462	-	(3,478,462)	-100.00%
Total Sources by Category	**19,089,459**	**20,724,974**	**23,938,367**	**17,522,394**	**(3,202,580)**	**-15.45%**
Sources by Fund						
100 - General	10,742,369	9,072,000	12,046,597	9,572,000	500,000	5.51%
202 - Clerk of the Court Judicial	-	3,163,335	3,208,734	750,000	(2,413,335)	-76.29%
205 - Court Document Retrieval	1,114,703	1,053,207	1,118,957	1,053,207	-	0.00%
208 - Superior Court Judicial	991,980	-	-	-	-	N/A
216 - Clerk of the Court Grants	1,512,365	1,602,360	1,500,904	1,415,032	(187,328)	-11.69%
218 - Clerk of Court Fill The Gap	1,836,741	1,814,498	1,814,498	1,777,708	(36,790)	-2.03%
270 - Child Support Enhancement	53,001	31,000	38,207	31,000	-	0.00%
273 - Victim Location	2,955	2,000	4,715	2,000	-	0.00%
274 - Clerk of the Court SRF	2,835,345	3,878,574	4,095,564	2,813,447	(1,065,127)	-27.46%
276 - Spousal Maintenance	-	108,000	110,191	108,000	-	0.00%
Total Sources by Fund	**19,089,459**	**20,724,974**	**23,938,367**	**17,522,394**	**(3,202,580)**	**-15.45%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	36,695,075	40,061,073	38,531,369	40,961,124	900,051	2.25%
Supplies	1,185,380	1,182,231	1,064,335	913,732	(268,499)	-22.71%
Services	4,069,728	4,267,660	3,558,110	5,720,691	1,453,031	34.05%
Other Financing Uses	-	3,478,462	3,478,462	-	(3,478,462)	-100.00%
Capital Outlay	966,851	93,000	92,999	185,303	92,303	99.25%
Total Uses by Category	**42,917,034**	**49,082,426**	**46,725,275**	**47,780,850**	**(1,301,576)**	**-2.65%**
Uses by Fund						
100 - General	35,868,028	36,900,797	35,645,244	36,366,917	(533,880)	-1.45%
202 - Clerk of the Court Judicial	-	1,073,000	1,032,554	1,350,000	277,000	25.82%
205 - Court Document Retrieval	740,798	1,053,207	847,339	1,103,207	50,000	4.75%
208 - Superior Court Judicial	1,051,843	3,478,462	3,478,462	-	(3,478,462)	-100.00%
216 - Clerk of the Court Grants	1,512,375	1,602,360	1,500,904	1,415,032	(187,328)	-11.69%
218 - Clerk of Court Fill The Gap	1,819,161	1,898,153	1,888,417	1,777,708	(120,445)	-6.35%
270 - Child Support Enhancement	802	5,000	2,776	5,000	-	0.00%
273 - Victim Location	49,000	-	-	-	-	N/A
274 - Clerk of the Court SRF	1,875,027	2,963,447	2,221,579	5,654,986	2,691,539	90.82%
276 - Spousal Maintenance	-	108,000	108,000	108,000	-	0.00%
Total Uses by Fund	**42,917,034**	**49,082,426**	**46,725,275**	**47,780,850**	**(1,301,576)**	**-2.65%**
Uses by Program						
Court Clerk Fiduciary Services	3,038,612	3,154,169	3,211,926	3,328,168	173,999	5.52%
Court Records	24,980,816	26,072,314	25,339,644	26,637,957	565,643	2.17%
General Overhead	163,798	4,492,280	4,018,662	886,293	(3,605,987)	-80.27%
Indirect Support	5,531,680	5,498,887	5,854,125	5,470,073	(28,814)	-0.52%
Information Technology	6,598,520	7,030,831	5,653,369	8,810,367	1,779,536	25.31%
Public Records	2,603,608	2,833,945	2,647,549	2,647,992	(185,953)	-6.56%
Total Uses by Program	**42,917,034**	**49,082,426**	**46,725,275**	**47,780,850**	**(1,301,576)**	**-2.65%**

Department FTE Positions

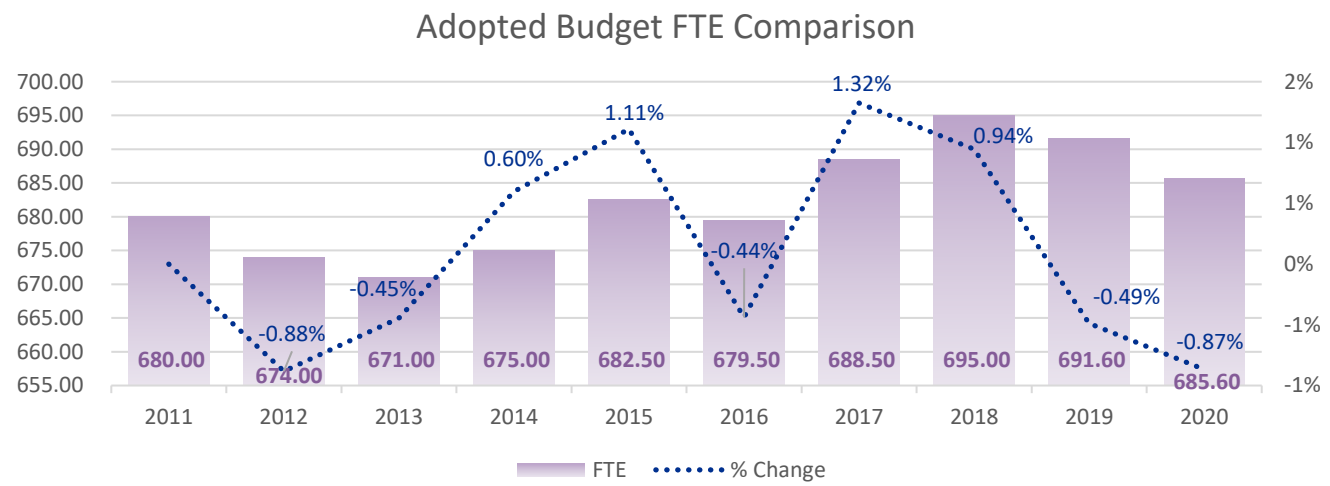
Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accountant	2.00	2.00	2.00	2.00	-	0.00%
Accounting Specialist	4.00	4.00	4.00	4.00	-	0.00%
Admin/Operations Specialist	2.00	1.00	1.00	1.00	-	0.00%
Administrative Manager	1.00	-	-	-	-	N/A
Administrative Staff Supv	1.00	-	-	-	-	N/A
Administrative Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Administrator	1.00	1.00	1.00	1.00	-	0.00%
Applications Development Mgr	1.00	-	-	-	-	N/A
Attorney	-	-	1.00	-	-	N/A
Attorney I	-	-	-	1.00	1.00	N/A
Business/Systems Analyst	4.00	-	-	-	-	N/A
Business/Systems Analyst-Sr/Ld	1.00	-	-	-	-	N/A
Call Center Representative	5.00	5.00	5.00	5.00	-	0.00%
Call Center Representative Ld	1.00	1.00	1.00	1.00	-	0.00%
Call Center Supervisor	1.00	-	-	-	-	N/A
Chief Deputy Clerk of Court	1.00	1.00	1.00	1.00	-	0.00%
Communications Department Ofcr	-	-	1.00	-	-	N/A
Communicatns Mgr - Crim Justice	1.00	-	-	-	-	N/A
Communications Officer Sr-Cnty	-	-	-	1.00	1.00	N/A
Courtroom Clerk	213.50	221.10	221.50	221.10	-	0.00%
Courtroom Clerk Senior/Lead	9.00	11.00	11.00	11.00	-	0.00%
Courtroom Services Supervisor	15.00	15.00	15.00	15.00	-	0.00%
Database Administrator	1.00	1.00	-	-	(1.00)	-100.00%
Database Administrator Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Clk of Court	3.00	3.00	3.00	3.00	-	0.00%
Elected	1.00	1.00	1.00	1.00	-	0.00%
Exec Assistant to Director	-	1.00	1.00	1.00	-	0.00%
Exec Asst to Elected Official	1.00	1.00	1.00	1.00	-	0.00%
Finance Business Analyst	1.00	1.00	1.00	1.00	-	0.00%
Finance Manager	1.00	1.00	1.00	1.00	-	0.00%
Finance Manager (Large)	1.00	1.00	1.00	1.00	-	0.00%
General Laborer	9.00	6.00	6.00	6.00	-	0.00%
Help Desk Coordinator	2.00	-	-	-	-	N/A
Help Desk Specialist	-	2.00	2.00	2.00	-	0.00%
Human Resources Analyst	3.00	3.00	3.00	3.00	-	0.00%
Human Resources Associate	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Mngr (Large)	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Specialist	2.00	2.00	2.00	2.00	-	0.00%
IT Business Systems Alyt Sr/Ld	-	1.00	1.00	1.00	-	0.00%
IT Business Systems Analyst	-	4.00	4.00	4.00	-	0.00%
IT Consultant	-	-	1.00	1.00	1.00	N/A
IT Division Manager	1.00	2.00	2.00	2.00	-	0.00%
IT Manager	-	2.00	2.00	2.00	-	0.00%
IT Program Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Project Manager	1.00	-	-	-	-	N/A

Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
IT Quality Assurance Analyst	-	2.00	2.00	2.00	-	0.00%
IT Quality Assurnce Alyt Sr/Ld	-	2.00	2.00	2.00	-	0.00%
IT Senior Manager	1.00	-	-	-	-	N/A
IT Services Supervisor	1.00	1.00	1.00	1.00	-	0.00%
IT Technical Support Manager	-	1.00	1.00	1.00	-	0.00%
Justice System Administrator	5.00	7.00	7.00	7.00	-	0.00%
Justice System Clerk	154.50	179.50	183.50	183.50	4.00	2.23%
Justice System Clerk Associate	114.00	76.00	70.00	70.00	(6.00)	-7.89%
Justice System Clerk Lead	23.00	21.00	22.00	22.00	1.00	4.76%
Justice System Clerk Senior	32.00	33.00	36.00	36.00	3.00	9.09%
Justice System Clerk Supv	19.00	-	-	-	-	N/A
Justice System Manager	11.00	10.00	10.00	10.00	-	0.00%
Justice System Supervisor	-	19.00	19.00	19.00	-	0.00%
Management Analyst	2.00	2.00	2.00	2.00	-	0.00%
Management Assistant	1.00	-	-	-	-	N/A
Media Specialist	1.00	1.00	1.00	1.00	-	0.00%
Medical Director	1.00	-	-	-	-	N/A
Office Assistant Specialized	1.00	1.00	1.00	1.00	-	0.00%
Operations/Program Manager	1.00	1.00	1.00	1.00	-	0.00%
PC/LAN Technician	5.00	4.00	4.00	4.00	-	0.00%
PC/LAN Technician Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Procurement Specialist	1.00	1.00	1.00	1.00	-	0.00%
Programmer Analyst	2.00	1.00	1.00	1.00	-	0.00%
Programmer Analyst Sr/Ld	6.00	6.00	6.00	6.00	-	0.00%
Quality Assurance Analyst	2.00	-	-	-	-	N/A
Quality Assurance Anlyst - Sr/Ld	1.00	-	-	-	-	N/A
Software Architect	1.00	1.00	1.00	1.00	-	0.00%
Systems Administrator	3.00	3.00	3.00	3.00	-	0.00%
Systems Administrator Sr/Ld	3.00	3.00	3.00	3.00	-	0.00%
Technical Support Manager	1.00	-	-	-	-	N/A
Trades Generalist	1.00	1.00	1.00	1.00	-	0.00%
Trainer	3.00	3.00	3.00	3.00	-	0.00%
Training Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Web Designer/Developer	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**695.00**	**681.60**	**686.00**	**685.60**	**4.00**	**0.59%**

Department FTE Positions (continued)

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	573.50	570.00	575.00	575.00	5.00	0.88%
202 - Clerk of the Court Judicial	-	2.00	2.00	2.00	-	
205 - Court Document Retrieval	22.00	21.00	21.00	21.00	-	
208 - Superior Court Judicial Enhancement	8.00	-	-	-	-	
218 - Clerk of Court Fill The Gap	46.50	43.60	44.00	43.60	-	
274 - Clerk of the Court SRF	45.00	45.00	44.00	44.00	(1.00)	-2.22%
Department Total	**695.00**	**681.60**	**686.00**	**685.60**	**4.00**	**0.59%**



Analysis

Appropriations

The Operating appropriations for the Clerk of the Superior Court in the FY 2020 budget are $44,289,311 and make up 93% of all appropriations. The other 7%, or $3,491,539 is for Non-Recurring appropriations. This funding is set aside for disaster recovery analysis, mobile app development, business intelligence, Meeds replacement and eFiling projects.

Expenditures

The majority of expenditures for Clerk of the Superior Court in FY 2020 are budgeted for personnel, however, services saw a large increase in its share of budgeted expenditures. This is due to a budgeted increase in IT expenses. The department's expenditures are divided between expenditures that are mandated by the state and administrative mandated activities that assist the state mandated activities. The biggest shift in the expenditure category during FY 2019 was due to a split in the Judicial Enhancement Fund, which was previously shared with Superior Court.

Revenues

Clerk of the Court revenue in FY 2020 has experienced significant changes from FY 2019. Revenue has gone down substantially in the miscellaneous and other financial categories (both areas that saw unique surges in FY 2019 due to one-time transfers from Superior Court). The majority of revenue is generated through charges for services.

FTE Positions

The department has made an effort to reduce the number of Justice Clerk Associates and replace them with Justice System Clerks and Justice System Clerk Seniors for a net increase of 2.0 FTE. The new Clerk of the Court requested a Senior Communications Officer and an Attorney for a total increase of 4.0 FTE in FY 2020.

Constables

Mission

The mission of the Constables is to provide execution of mandated civil and criminal process to citizens of Maricopa County so they can receive timely, cost effective and professional service.

Vision

The vision of the Constables is citizens serving citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

About

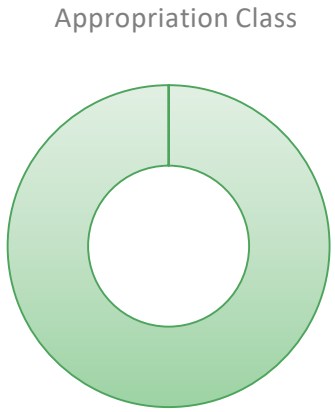
The Constables of Maricopa County provide the public with an efficient and timely service of process issued through the Justice Courts. These processes include: Orders of Protections, Summons, Subpoenas, and Writs of the Court such as evictions and property seizures. There are 26 Constables serving the citizens of Maricopa County.

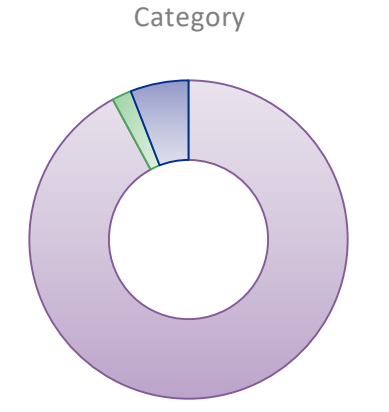
Budget Highlights

During FY 2019, Constables faced increased costs of fuel and vehicle expenses. Additionally, five new Constables were elected with terms starting January 1, 2019. Pursuant to Arizona Revised Statutes, the salary for newly elected Constables is fixed and increases upon re-election of a second term. Due to FY 2020 being between the elections cycle, there will be no increases in salaries for Constables starting a second term and budgeted expenditures have been reduced by $155,000. The Constables continue to apply for grant funding through the Constables, Ethics, Standards and Training Board for all annual training and purchase of safety equipment.

FY 2020 Budget Overview

Total Expenditures $3,834,556



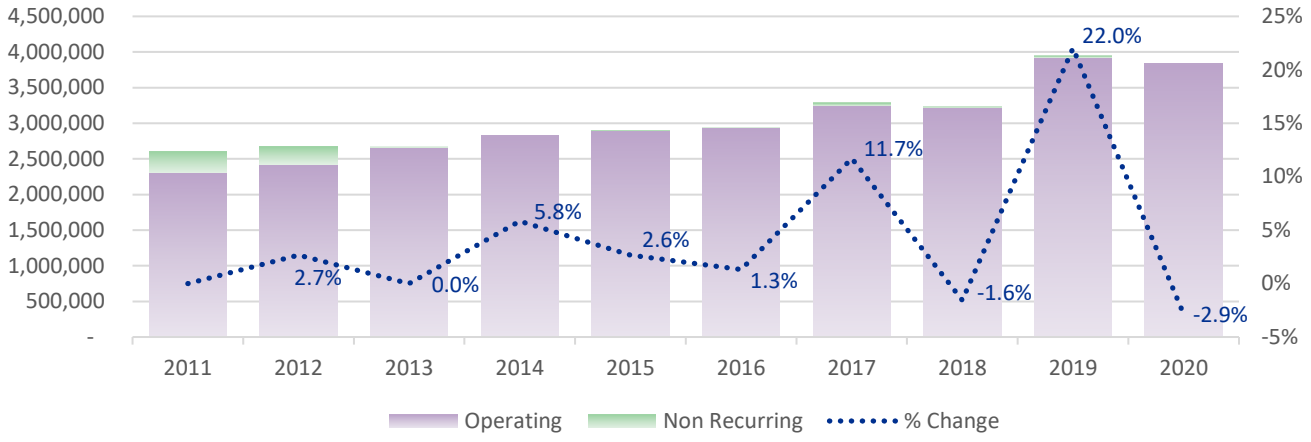


FY 2020 Expenditure Budget By Appropriation Group and Category

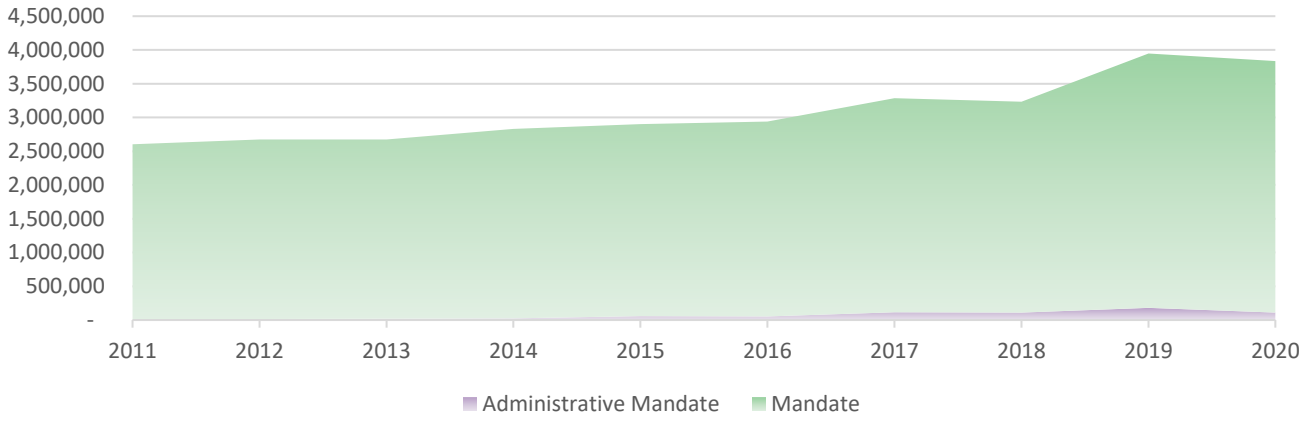
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	3,532,283	75,788	226,485	-	**3,834,556**
Total	**3,532,283**	**75,788**	**226,485**	**-**	**3,834,556**

FY 2020 Budget Comparison

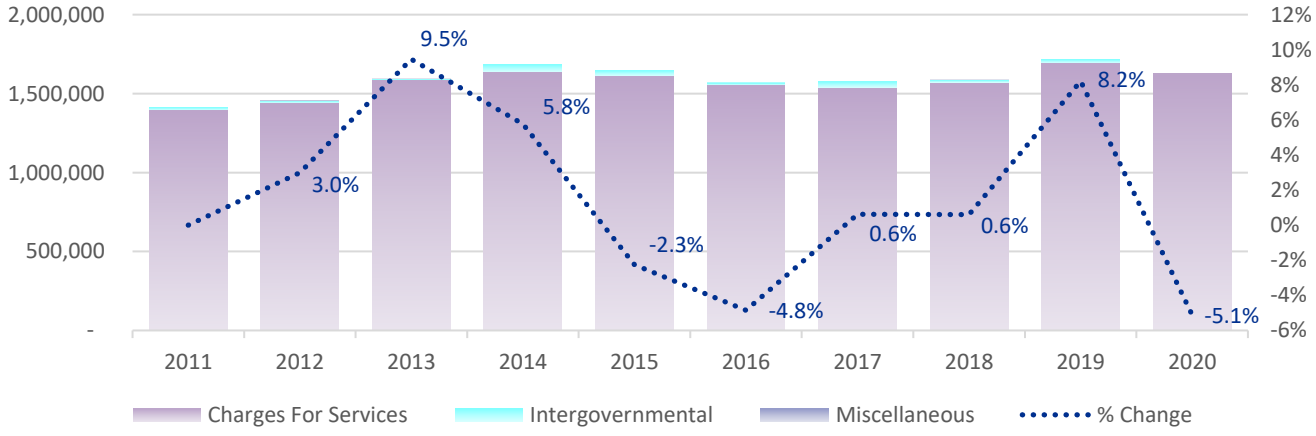
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	15,216	30,918	23,287	-	(30,918)	-100.00%
Charges For Services	1,571,939	1,630,200	1,694,813	1,630,200	-	0.00%
Miscellaneous	559	-	-	-	-	N/A
Total Sources by Category	**1,587,714**	**1,661,118**	**1,718,100**	**1,630,200**	**(30,918)**	**-1.86%**
Sources by Fund						
100 - General	1,587,714	1,661,118	1,718,100	1,630,200	(30,918)	-1.86%
Total Sources by Fund	**1,587,714**	**1,661,118**	**1,718,100**	**1,630,200**	**(30,918)**	**-1.86%**

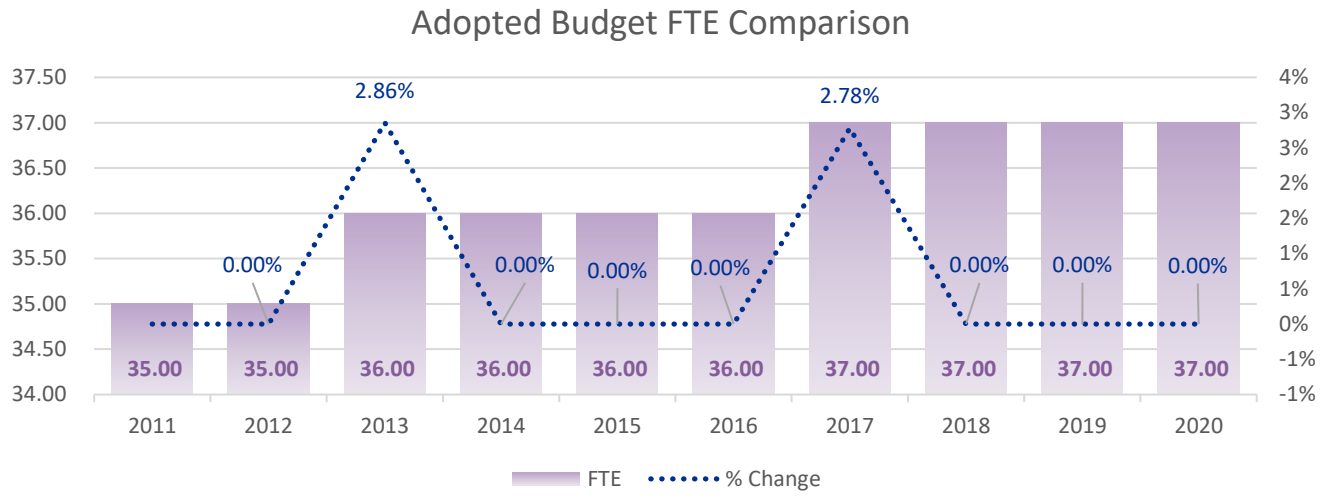
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	2,961,615	3,790,276	3,598,391	3,532,283	(257,993)	-6.81%
Supplies	74,771	69,728	95,964	75,788	6,060	8.69%
Services	199,004	250,806	253,436	226,485	(24,321)	-9.70%
Total Uses by Category	**3,235,390**	**4,110,810**	**3,947,791**	**3,834,556**	**(276,254)**	**-6.72%**
Uses by Fund						
100 - General	3,235,390	4,110,810	3,947,791	3,834,556	(276,254)	-6.72%
Total Uses by Fund	**3,235,390**	**4,110,810**	**3,947,791**	**3,834,556**	**(276,254)**	**-6.72%**
Uses by Program						
General Overhead	109,512	203,366	179,807	111,963	(91,403)	-44.95%
Service of Process	3,125,878	3,907,444	3,767,984	3,722,593	(184,851)	-4.73%
Total Uses by Program	**3,235,390**	**4,110,810**	**3,947,791**	**3,834,556**	**(276,254)**	**-6.72%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Administrative Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Deputy Constable	8.00	8.00	8.00	8.00	-	0.00%
Elected	26.00	26.00	26.00	26.00	-	0.00%
Office Assistant Specialized	2.00	2.00	2.00	2.00	-	0.00%
Department Total	**37.00**	**37.00**	**37.00**	**37.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
100 - General	37.00	37.00	37.00	37.00	-	0.00%
Department Total	**37.00**	**37.00**	**37.00**	**37.00**	**-**	**0.00%**

Department FTE Positions (continued)



Analysis

Appropriations

The Operating appropriation for the Constables in the FY 2020 budget is $3,834,556 and makes up 100% of all appropriations.

Expenditures

For FY 2020, overall expenditures decreased $276,254 or -6.7% from the FY 2019 budget. Personnel is $3,532,283 and makes up 92.1% of the budget. The personnel budget decreased $257,993 or -6.8% from FY 2019 due to newly elected Constables coming in at first term salaries. Constables and Deputy Constables support state mandated functions which make up 97.1% of expenditures. Administrative mandates make up the remaining 2.9% of the budget. The supplies budget increased $6,060 or 8.7% due to increased fuel expenses. General overhead decreased $91,403 or -44.95% due to a large decrease in risk management expenses.

Revenues

Projected revenue of $1,632,200 is based on the trend in FY 2019. Revenue for the Constables has historically consisted of fees collected for serving the process of the Justice Courts. These fees are established by the Board of Supervisors. Revenue collected are indicative of various economic factors such as vacancy rates in both the housing and rental housing market.

FTE Positions

There is no change or expected change in the number of FTE's for FY 2020.

Correctional Health

Mission

To provide cost-effective, medically necessary, evidence based, integrated health care, and forensic competency services to individuals in County jails so they can efficiently move through the judicial process.

Vision

To continually evolve as a nationally recognized leader in providing correctional health and forensic competency services in a work environment that fosters employee engagement.

About

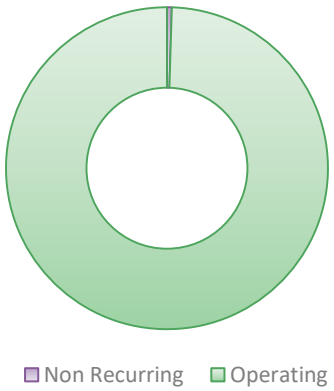
Correctional Health Services provides a comprehensive list of services which include medical, dental, and mental health services for all individuals incarcerated within the County jail system.

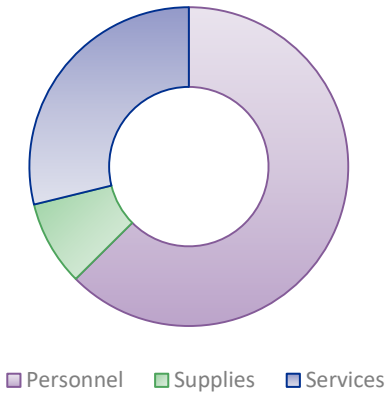
Budget Highlights

Correctional Health Services allocated $1.2 million in savings from long-acting injectable medication donations in the Detention Fund Graves Judgement appropriation (GRV0) to their Operating appropriation for additional Nurse Managers, Licensed Practical Nurses, and a Correctional Health Technician. Remaining savings were moved to contingency for future staffing of the Intake, Transfer, and Release (ITR) detention facility.

FY 2020 Budget Overview

Total Expenditures $72,416,720



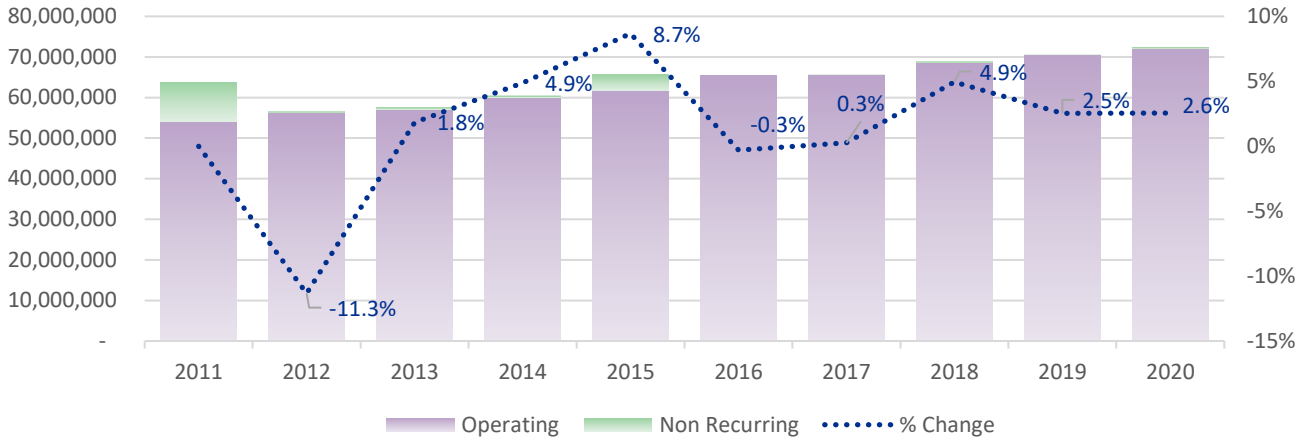


FY 2020 Expenditure Budget By Appropriation Group and Category

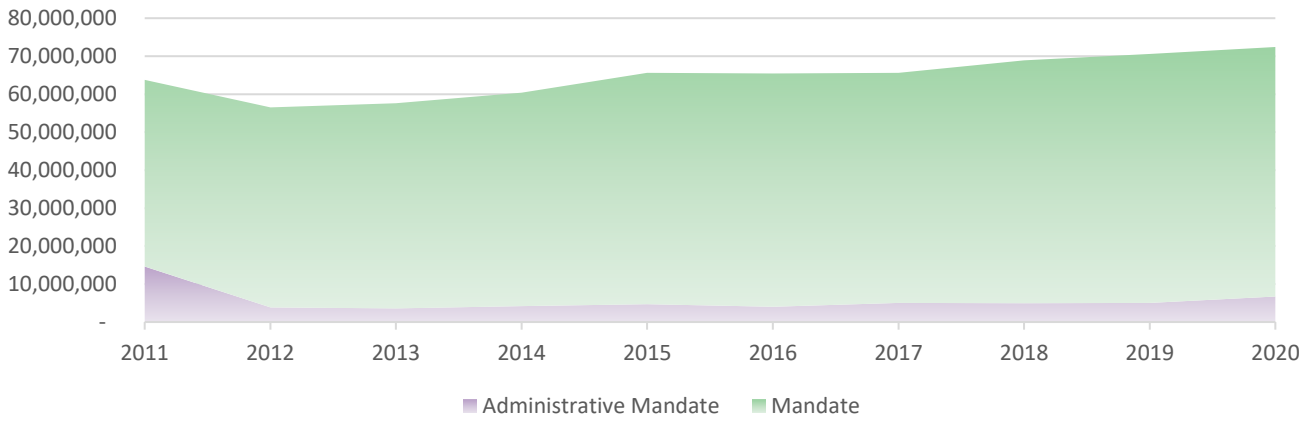
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
CHS Graves Judgement Operating	1,605,542	600,000	183,640	-	**2,389,182**
Iron Mountain Records Projects	-	-	41,627	-	**41,627**
Non Recurring Non Project	-	90,000	218,000	-	**308,000**
Operating	43,696,217	5,552,429	20,429,265	-	**69,677,911**
Total	**45,301,759**	**6,242,429**	**20,872,532**	**-**	**72,416,720**

FY 2020 Budget Comparison

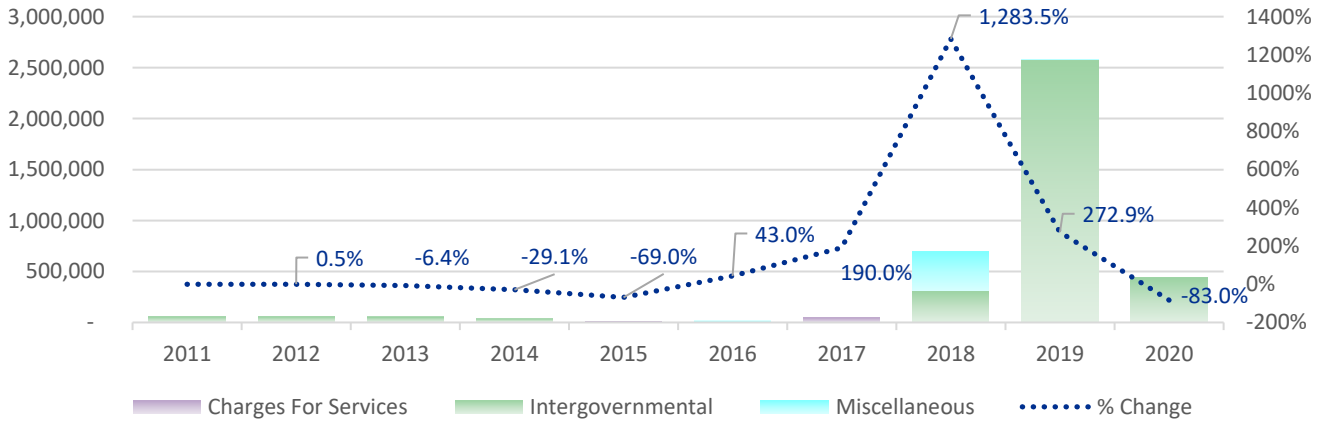
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	305,622	3,420,490	2,577,156	436,026	(2,984,464)	-87.25%
Charges For Services	3,733	7,000	2,371	3,000	(4,000)	-57.14%
Miscellaneous	382,667	-	909	-	-	N/A
Total Sources by Category	**692,022**	**3,427,490**	**2,580,436**	**439,026**	**(2,988,464)**	**-87.19%**
Sources by Fund						
255 - Detention Operations	386,233	7,000	3,541	3,000	(4,000)	-57.14%
292 - Correctional Health Grants	305,789	3,420,490	2,576,895	436,026	(2,984,464)	-87.25%
Total Sources by Fund	**692,022**	**3,427,490**	**2,580,436**	**439,026**	**(2,988,464)**	**-87.19%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	40,993,349	43,782,013	44,113,005	45,301,759	1,519,746	3.47%
Supplies	7,985,433	9,900,703	8,553,013	6,242,429	(3,658,274)	-36.95%
Services	19,887,823	20,200,768	17,939,470	20,872,532	671,764	3.33%
Capital Outlay	-	5,000	-	-	(5,000)	-100.00%
Total Uses by Category	**68,866,605**	**73,888,484**	**70,605,488**	**72,416,720**	**(1,471,764)**	**-1.99%**
Uses by Fund						
100 - General	2,831,130	3,179,115	3,103,963	3,781,500	602,385	18.95%
255 - Detention Operations	65,697,590	67,288,879	64,924,630	68,199,194	910,315	1.35%
292 - Correctional Health Grants	337,885	3,420,490	2,576,895	436,026	(2,984,464)	-87.25%
Total Uses by Fund	**68,866,605**	**73,888,484**	**70,605,488**	**72,416,720**	**(1,471,764)**	**-1.99%**
Uses by Program						
General Overhead	1,536,964	1,555,557	1,552,004	2,989,477	1,433,920	92.18%
Indirect Support	2,005,738	2,368,241	1,965,291	1,891,036	(477,205)	-20.15%
Information Technology	1,367,632	1,868,016	1,514,077	1,833,599	(34,417)	-1.84%
Inpatient	9,729,512	11,338,587	10,079,427	10,730,943	(607,644)	-5.36%
Outpatient	46,777,935	48,681,741	47,471,812	46,055,294	(2,626,447)	-5.40%
Restoration To Competency	2,827,013	3,172,691	3,097,540	3,773,837	601,146	18.95%
Support Services	4,621,811	4,903,651	4,925,337	5,142,534	238,883	4.87%
Total Uses by Program	**68,866,605**	**73,888,484**	**70,605,488**	**72,416,720**	**(1,471,764)**	**-1.99%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	1.00	1.00	1.00	1.00	-	0.00%
Accounting Specialist	1.00	1.00	1.00	1.00	-	0.00%
Admin/Operations Specialist	11.00	11.00	10.00	11.00	-	0.00%
Administrative Staff Supv	1.00	1.00	1.00	1.00	-	0.00%
Administrative Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Assistant Medical Director	1.00	-	-	-	-	N/A
Business/Systems Analyst	1.00	-	-	-	-	N/A
Business/Systems Analyst-Sr/Ld	1.00	-	-	-	-	N/A
CHS Legal Services Manager	1.00	-	-	-	-	N/A
Clinical Supervisor	-	8.00	8.00	8.00	-	0.00%
Clinician (Licensed)	-	27.00	26.00	25.00	(2.00)	-7.41%
Clinician Associate	-	16.00	15.00	15.00	(1.00)	-6.25%
Dental Assistant	3.00	3.00	3.00	3.00	-	0.00%
Dentist	1.00	1.00	1.00	1.00	-	0.00%
Dentist (Chief)	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Correct Hlth	-	1.00	1.00	1.00	-	0.00%
Director - Correctional Health	1.00	1.00	1.00	1.00	-	0.00%
Exec Assistant to Director	-	-	1.00	1.00	1.00	N/A
Finance Business Analyst	1.00	2.00	2.00	2.00	-	0.00%
Finance Manager (Large)	1.00	1.00	1.00	1.00	-	0.00%
Finance Support Supervisor	-	1.00	1.00	1.00	-	0.00%
General Laborer	1.00	-	-	-	-	N/A
Human Resources Analyst	1.00	-	-	-	-	N/A
Human Resources Associate	2.00	-	-	-	-	N/A
Human Resources Manager	1.00	-	-	-	-	N/A
Human Resources Specialist	1.00	-	-	-	-	N/A
IT Business Systems Alyt Sr/Ld	-	2.00	2.00	2.00	-	0.00%
IT Business Systems Analyst	-	1.00	1.00	1.00	-	0.00%
IT Project Manager	1.00	1.00	1.00	1.00	-	0.00%
Legal Assistant	1.00	2.00	2.00	1.00	(1.00)	-50.00%
Legal Support Specialist	1.00	1.00	1.00	1.00	-	0.00%
Licensed Practical Nurse	73.00	74.00	74.00	74.00	-	0.00%
Licensed Practical Nurse (Pool)	-	-	-	4.00	4.00	N/A
Management Analyst	2.00	-	-	-	-	N/A
Management Assistant	1.00	1.00	2.00	1.00	-	0.00%
Medical Assistant	67.00	66.00	67.00	69.00	3.00	4.55%
Medical Director	1.00	1.00	1.00	1.00	-	0.00%
Medication Admin Coordinator	1.00	-	-	-	-	N/A
Medication Administration Supv	-	1.00	1.00	1.00	-	0.00%
Mental Health Director	1.00	1.00	1.00	1.00	-	0.00%
Mental Health Director (Astnt)	-	1.00	1.00	1.00	-	0.00%
Mental Health Professional	33.00	-	-	-	-	N/A
Mental Health Professional Spv	7.00	-	-	-	-	N/A
Mental Health Professional Trn	7.00	-	-	-	-	N/A
Nurse	117.00	118.00	118.00	118.00	-	0.00%

Continued on next page

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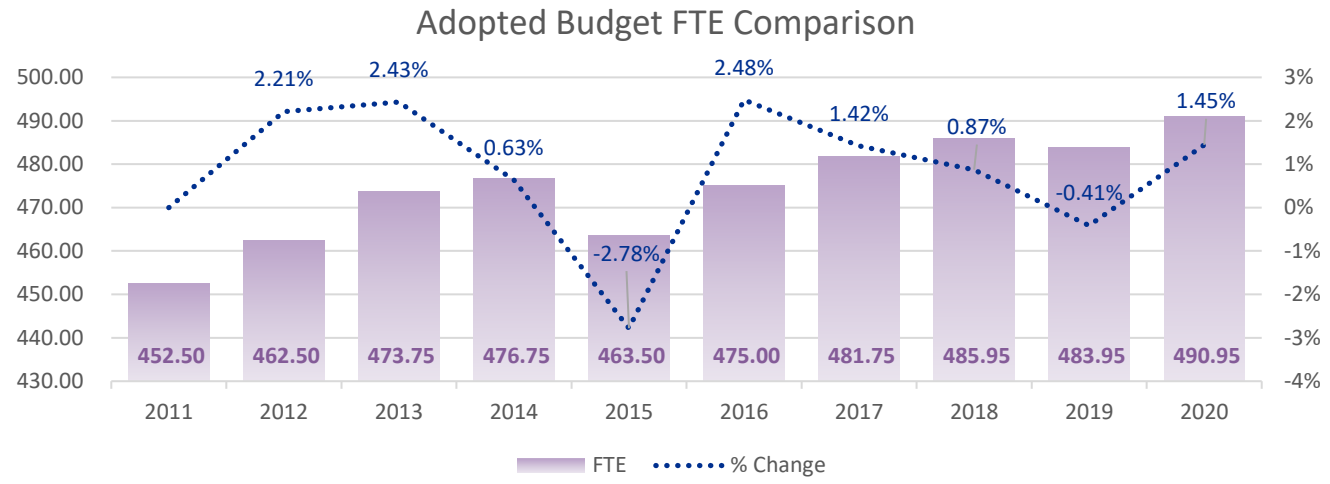
Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Nurse Practitioner	6.00	7.00	7.00	7.00	-	0.00%
Nurse Practitioner Psych	3.00	1.00	1.00	1.00	-	0.00%
Nursing Administrator	2.00	1.00	1.00	1.00	-	0.00%
Nursing Director	1.00	1.00	1.00	1.00	-	0.00%
Nursing Manager	7.00	12.00	12.00	18.00	6.00	50.00%
Nursing Supervisor	2.00	1.00	1.00	-	(1.00)	-100.00%
Office Assistant	30.00	25.00	25.00	25.00	-	0.00%
Office Assistant Specialized	11.00	16.00	14.00	14.00	(2.00)	-12.50%
Operations/Program Supervisor	-	1.00	1.00	1.00	-	0.00%
Physical Therapist	1.00	1.00	1.00	1.00	-	0.00%
Physician	6.45	4.45	4.45	4.45	-	0.00%
Physician Assistant	13.00	18.00	17.00	17.00	(1.00)	-5.56%
Physician Assistant Psych	5.00	2.00	3.00	3.00	1.00	50.00%
Procurement Specialist	1.00	1.00	1.00	1.00	-	0.00%
Psychiatrist	10.50	8.50	8.50	8.50	-	0.00%
Psychologist	10.00	3.00	3.00	3.00	-	0.00%
Psychologist Senior	-	1.00	1.00	1.00	-	0.00%
Psychometrist	1.00	1.00	-	-	(1.00)	-100.00%
Radiologic Technologist	2.00	2.00	2.00	2.00	-	0.00%
Social Worker	20.00	22.00	22.00	22.00	-	0.00%
Special Projects Manager	1.00	1.00	1.00	1.00	-	0.00%
Trainer	1.00	1.00	1.00	1.00	-	0.00%
Training Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Warehouse/Inventory Specialist	4.00	5.00	5.00	5.00	-	0.00%
Warehouse/Inventory Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**485.95**	**484.95**	**481.95**	**490.95**	**6.00**	**1.24%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	16.00	9.00	6.00	5.00	(4.00)	-44.44%
255 - Detention Operations	469.95	475.95	475.95	485.95	10.00	2.10%
Department Total	**485.95**	**484.95**	**481.95**	**490.95**	**6.00**	**1.24%**

Department FTE Positions (continued)



Analysis

Appropriations

The FY 2020 Operating appropriations for Correctional Health are $72,067,093 and make up 99.5% of all appropriations. The $349,627 of Non Recurring appropriations are for records and billing projects.

Expenditures

Correctional Health's $72.1 million budgeted operating expenditures is used for pharmaceutical costs, medical claims, software upgrades, and personnel. The personnel budget increased by $1.5 million or 3.5% from the FY 2019 Revised budget due to the new Nurse Managers, Licensed Practical Nurses, and Correctional Health Technician positions. These positions help meet the need of Correctional Health's patients and reduce registry costs, which are costs associated with requesting on-call staffing as needed when there is a shortage. These new positions are afforded by the $3.7 million or 37.0% reduction in the supplies budget due to the donation of long-acting injectable medications. These long-acting medications help reduce the need to purchase costly mental health medications.

Revenues

Correctional Health's revenue has historically consisted of grant revenue and charges for services. The large spike in FY 2019 can be attributed to the long-acting injectable donations, which are recorded as revenue.

FTE Positions

Overall FTE positions in Correctional Health increased by six in FY 2020 from FY 2019 Revised. The change is due to the additional Nurse Managers, Licensed Practical Nurses, and Correctional Health Technician positions that help satisfy the healthcare needs of Correctional Health's patients and deliver the new Methadone program to patients enrolled in the Opioid Treatment Program.

County Attorney

Mission

The mission of the Maricopa County Attorney's Office is to deliver high-quality prosecution, comprehensive victim services, crime prevention programs and legal representation for County government on behalf of the people of Maricopa County to provide a safe and well-governed community.

Vision

Dedicated professionals courageously serving our community and county partners with honor in pursuit of justice.

Strategic Vision

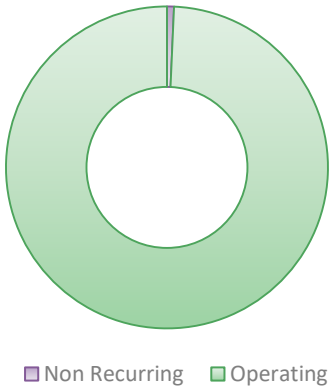
Our vision is to lead the Nation in Strategic Intelligence Focused Prosecution which will allow us to significantly reduce crime, enhance public safety, and ensure unprecedented justice and protection to all victims. As we continue to evolve as a community-focused, strategic organization, we will reduce recidivism and select the most effective and meaningful response for public safety.

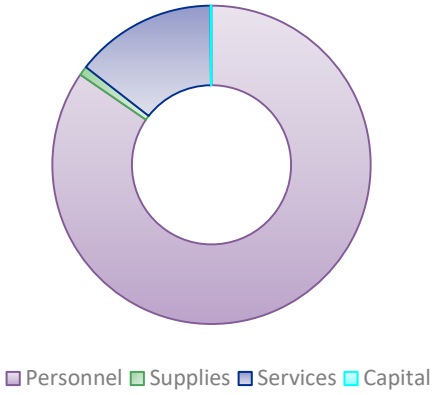
Budget Highlights

The Maricopa County Attorney's Office (MCAO) is one of the nation's largest public prosecutorial agencies serving over 4 million residents in the fourth largest county in the United States. To keep up with growth, demand, and volume increases, the FY 2020 MCAO budget includes additional funding for items such as: sex assault exams, decline in Special Revenue Funds, and 40 new positions for attorneys, a data entry/redaction team, detectives, supervisors, and IT and investigative aids to monitor cameras and assist with the move to the new 225 W. Madison County Attorney building. Additional contingences have been set aside for prosecutorial staff and one-time start-up costs for the new Court at the Maryvale Mental Health Complex.

FY 2020 Budget Overview

Total Expenditures $110,864,118



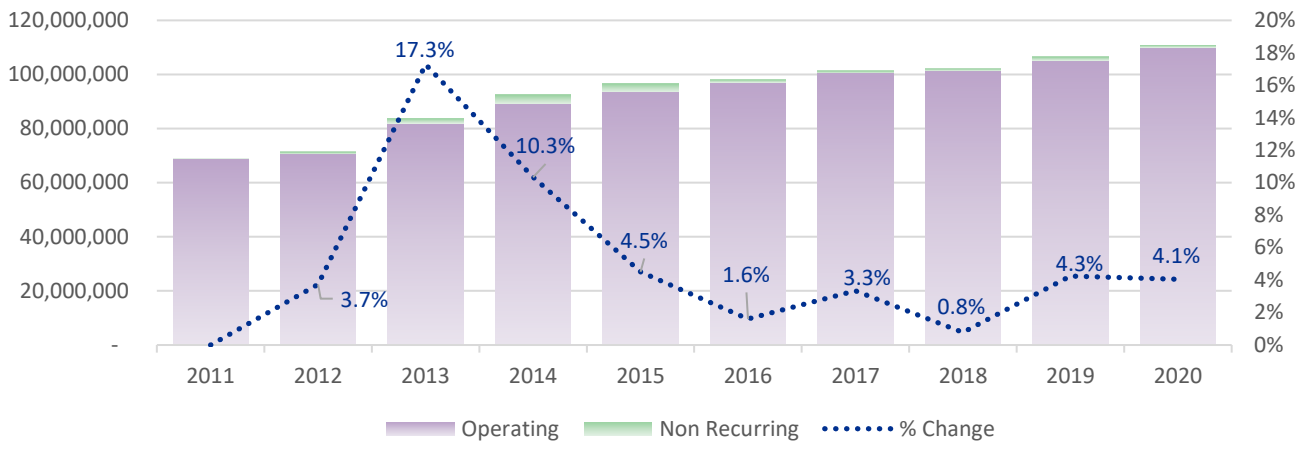


FY 2020 Expenditure Budget By Appropriation Group and Category

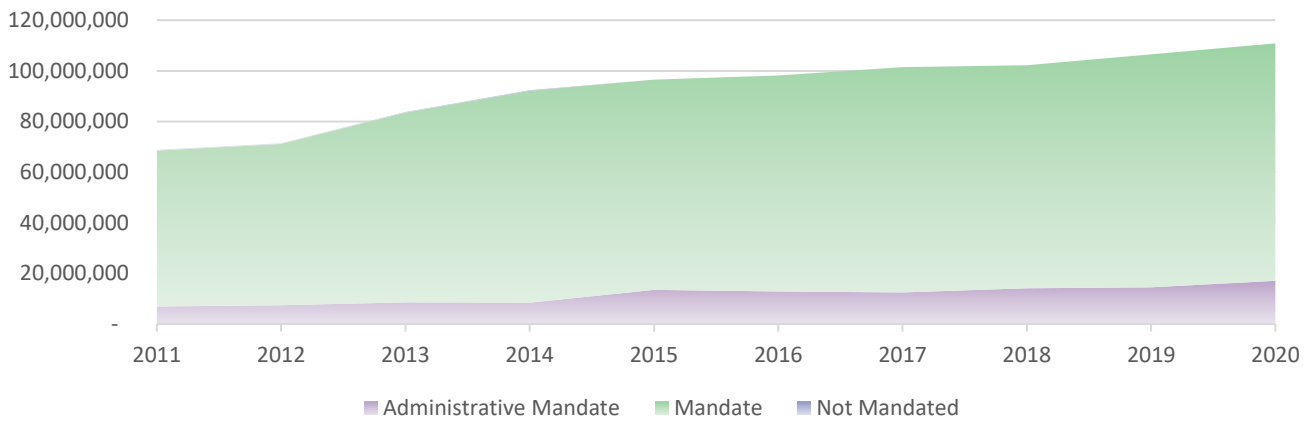
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	558,933	-	100,000	119,164	**778,097**
Operating	93,221,775	1,040,334	15,823,912	-	**110,086,021**
Total	**93,780,708**	**1,040,334**	**15,923,912**	**119,164**	**110,864,118**

FY 2020 Budget Comparison

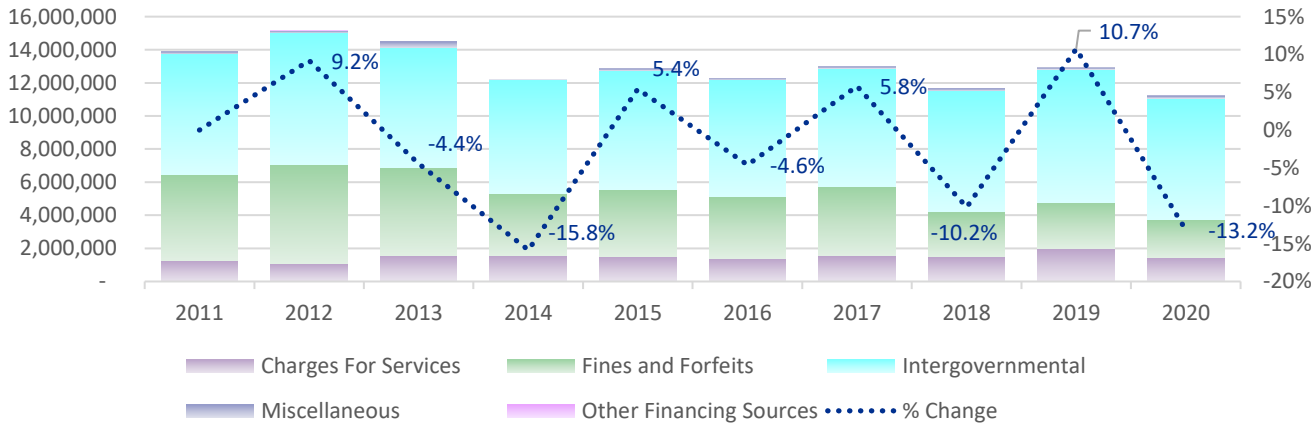
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	7,336,971	8,146,165	8,058,522	7,309,818	(836,347)	-10.27%
Charges For Services	1,482,057	1,855,444	1,986,282	1,463,627	(391,817)	-21.12%
Fines and Forfeits	2,716,123	2,696,259	2,787,690	2,299,394	(396,865)	-14.72%
Miscellaneous	133,619	78,856	88,581	147,603	68,747	87.18%
Total Sources by Category	**11,668,770**	**12,776,724**	**12,921,075**	**11,220,442**	**(1,556,282)**	**-12.18%**
Sources by Fund						
100 - General	82,867	347,200	265,219	2,000	(345,200)	-99.42%
213 - County Attorney RICO	830,148	980,980	980,980	500,000	(480,980)	-49.03%
219 - County Attorney Grants	6,273,500	7,058,228	6,957,368	6,279,381	(778,847)	-11.03%
220 - Diversion	1,669,985	1,512,525	1,620,667	1,676,631	164,106	10.85%
221 - County Attorney Fill the Gap	1,406,974	1,518,370	1,727,563	1,467,016	(51,354)	-3.38%
266 - Check Enforcement Program	109,324	45,556	45,701	34,717	(10,839)	-23.79%
267 - Criminal Justice	1,062,792	1,088,405	1,087,651	1,030,437	(57,968)	-5.33%
268 - Victim Compensation	217,951	207,238	207,436	205,260	(1,978)	-0.95%
269 - Victim Compensation	15,229	18,222	28,490	25,000	6,778	37.20%
Total Sources by Fund	**11,668,770**	**12,776,724**	**12,921,075**	**11,220,442**	**(1,556,282)**	**-12.18%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	83,673,850	91,160,314	90,247,195	93,780,708	2,620,394	2.87%
Supplies	2,386,146	1,364,397	1,140,695	1,040,334	(324,063)	-23.75%
Services	15,984,701	15,928,682	14,789,694	15,923,912	(4,770)	-0.03%
Capital Outlay	148,749	352,863	363,389	119,164	(233,699)	-66.23%
Total Uses by Category	**102,193,446**	**108,806,256**	**106,540,973**	**110,864,118**	**2,057,862**	**1.89%**
Uses by Fund						
100 - General	89,037,298	94,591,112	93,314,896	99,064,678	4,473,566	4.73%
213 - County Attorney RICO	1,451,566	1,750,028	1,572,528	500,000	(1,250,028)	-71.43%
219 - County Attorney Grants	6,737,807	7,058,228	6,982,468	6,279,381	(778,847)	-11.03%
220 - Diversion	2,089,896	1,512,525	1,483,349	1,887,371	374,846	24.78%
221 - County Attorney Fill the Gap	1,398,548	1,789,302	1,672,387	1,596,776	(192,526)	-10.76%
266 - Check Enforcement Program	88,643	58,820	47,734	49,189	(9,631)	-16.37%
267 - Criminal Justice	1,271,233	1,195,781	1,187,134	1,156,463	(39,318)	-3.29%
268 - Victim Compensation	113,199	732,238	178,691	205,260	(526,978)	-71.97%
269 - Victim Compensation	5,256	118,222	101,786	125,000	6,778	5.73%
Total Uses by Fund	**102,193,446**	**108,806,256**	**106,540,973**	**110,864,118**	**2,057,862**	**1.89%**
Uses by Program						
Civil Legal Services	8,856,065	9,081,727	8,652,885	9,225,948	144,221	1.59%
Community and Victim Outreach	6,120,943	10,219,868	8,921,080	9,993,025	(226,843)	-2.22%
General Overhead	1,249,350	1,844,341	1,176,038	2,048,457	204,116	11.07%
Indirect Support	7,100,681	9,727,543	9,218,615	10,857,329	1,129,786	11.61%
Information Technology	6,002,370	3,895,779	4,313,514	4,396,089	500,310	12.84%
Juvenile	3,678,324	3,769,284	3,749,266	3,695,491	(73,793)	-1.96%
Prosecution	69,185,713	70,267,714	70,509,575	70,647,779	380,065	0.54%
Total Uses by Program	**102,193,446**	**108,806,256**	**106,540,973**	**110,864,118**	**2,057,862**	**1.89%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	3.00	3.00	3.00	3.00	-	0.00%
Accounting Specialist	6.00	10.00	10.00	10.00	-	0.00%
Admin/Operations Specialist	5.00	5.00	5.00	5.00	-	0.00%
Administrative Staff Supv	1.00	-	-	-	-	N/A
Administrative Supervisor	-	1.00	1.00	1.00	-	0.00%
Administrator	1.00	-	-	-	-	N/A
Applications Development Mgr	-	-	-	1.00	1.00	N/A
Attorney	368.75	22.00	21.00	21.00	(1.00)	-4.55%
Attorney - Civil Practice Mgr	5.00	-	-	-	-	N/A
Attorney - Senior Counsel	14.00	-	-	-	-	N/A
Attorney I	-	88.50	89.50	102.50	14.00	15.82%
Attorney II	-	98.25	97.25	97.25	(1.00)	-1.02%
Attorney III	-	70.00	70.00	70.00	-	0.00%
Attorney IV	-	76.00	76.00	78.00	2.00	2.63%
Attorney V	-	22.00	22.50	22.50	0.50	2.27%
Background Investigator	-	3.00	3.00	3.00	-	0.00%
Business/Systems Analyst	3.48	-	-	-	-	N/A
Chief Deputy County Attorney	1.00	1.00	1.00	1.00	-	0.00%
Communications Supervisor	-	1.00	1.00	1.00	-	0.00%
Communicatn Mgr (Crim Justice)	1.00	1.00	1.00	1.00	-	0.00%
Communicatn Ofcr/Govt Liaison	2.00	-	-	-	-	N/A
Communicatn Officer Supervisor	1.00	-	-	-	-	N/A
County Attorney Deputy Chief	-	2.00	2.00	2.00	-	0.00%
County Attorney Special Asst	4.00	3.00	3.00	3.00	-	0.00%
County Atty Deputy Chief Admin	-	1.00	1.00	1.00	-	0.00%
Criminal Intelligence Analyst	2.00	9.00	9.00	9.00	-	0.00%
Criminal Intelligence Anlst Sr	-	-	-	1.00	1.00	N/A
Criminal Intelligence Supv	-	1.00	1.00	1.00	-	0.00%
Department Facilities Planner	1.00	1.00	1.00	1.00	-	0.00%
Elected	1.00	1.00	1.00	1.00	-	0.00%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Exec Asst to Elected Official	1.00	1.00	1.00	1.00	-	0.00%
Finance Manager (Large)	-	1.00	1.00	1.00	-	0.00%
Finance Support Supervisor	1.00	1.00	1.00	1.00	-	0.00%
General Laborer	4.00	4.00	4.00	4.00	-	0.00%
Grant/Contract Administrator	1.00	2.00	2.00	2.00	-	0.00%
Help Desk Coordinator	3.00	-	-	-	-	N/A
Help Desk Specialist	-	1.00	1.00	1.00	-	0.00%
Human Resources Analyst	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Associate	2.00	3.00	3.00	3.00	-	0.00%
Human Resources Manager	2.00	2.00	2.00	2.00	-	0.00%
Human Resources Specialist	1.00	1.00	1.00	1.00	-	0.00%
Intern	-	-	-	-	-	N/A
Invest. Task Force Cmdr (MCAO)	1.00	1.00	1.00	1.00	-	0.00%
Investigations Supv (MCAO)	5.00	5.00	5.00	5.00	-	0.00%

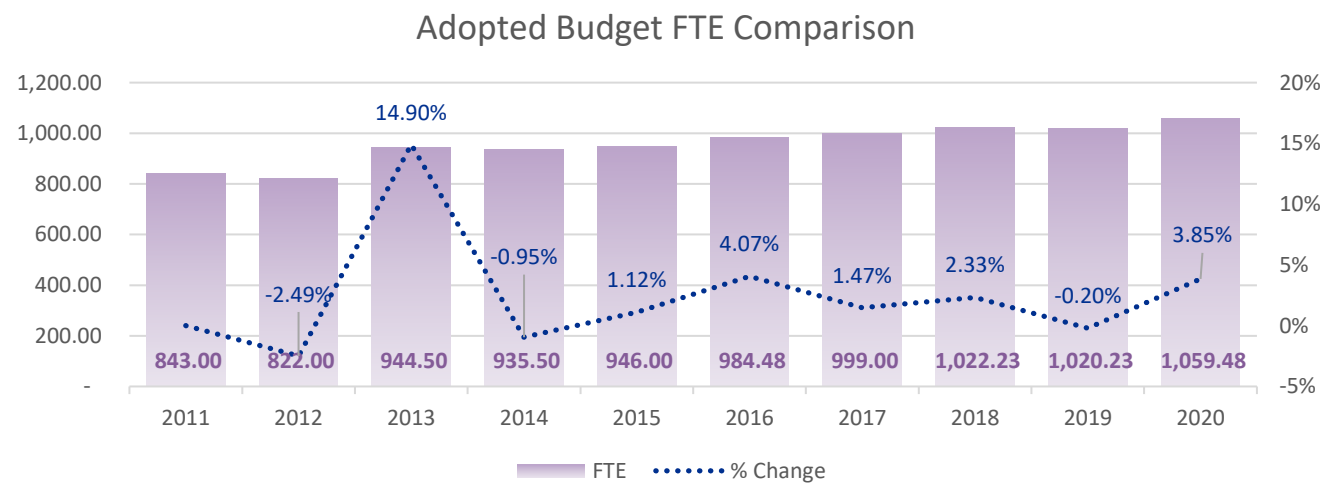
Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Investigator (MCAO)	48.00	49.70	51.25	54.25	4.55	9.15%
Investigator Chief (MCAO)	1.00	1.00	1.00	1.00	-	0.00%
IT Business Systems Analyst	-	3.48	3.48	3.48	-	0.00%
IT Division Manager	-	1.00	1.00	1.00	-	0.00%
IT Manager	-	1.00	1.00	1.00	-	0.00%
IT Program Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Security Analyst Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
IT Senior Manager	1.00	-	-	-	-	N/A
IT Services Supervisor	-	-	-	1.00	1.00	N/A
IT Technical Support Manager	-	1.00	1.00	1.00	-	0.00%
Justice System Clerk	31.00	38.00	38.00	48.00	10.00	26.32%
Justice System Clerk Associate	74.00	63.00	63.00	65.00	2.00	3.17%
Justice System Clerk Lead	-	-	-	1.00	1.00	N/A
Justice System Clerk Senior	10.00	9.00	9.00	10.00	1.00	11.11%
Legal Assistant	101.00	100.00	100.00	100.00	-	0.00%
Legal Assistant Supervisor	18.00	17.00	17.00	17.00	-	0.00%
Legal Management Assistant	7.00	7.00	7.00	7.00	-	0.00%
Legal Order Server	2.00	2.00	2.00	2.00	-	0.00%
Legal Services Manager	2.00	3.00	3.00	3.00	-	0.00%
Legal Support Specialist	104.00	108.00	108.00	108.00	-	0.00%
Legal Support Supervisor	36.00	37.00	37.00	37.00	-	0.00%
Management Analyst	4.00	5.00	5.00	5.00	-	0.00%
Management Assistant	-	1.00	1.00	1.00	-	0.00%
Media Specialist	4.00	3.00	3.00	3.00	-	0.00%
Network Engineer	1.00	1.00	1.00	1.00	-	0.00%
Network Engineer Senior/Lead	3.00	3.00	3.00	3.00	-	0.00%
Office Assistant	9.00	7.00	7.00	7.00	-	0.00%
Office Assistant Specialized	23.00	18.00	18.00	24.00	6.00	33.33%
Operations Support Analyst	1.00	-	-	-	-	N/A
Operations/Program Manager	1.00	3.00	3.00	3.00	-	0.00%
Operations/Program Supervisor	1.00	-	-	-	-	N/A
PC/LAN Technician	5.00	4.00	4.00	6.00	2.00	50.00%
Procurement Specialist	2.00	2.00	2.00	2.00	-	0.00%
Program Coordinator	6.00	5.00	5.00	5.00	-	0.00%
Programmer Analyst Sr/Ld	2.00	2.00	2.00	2.00	-	0.00%
Project Manager	1.00	-	-	-	-	N/A
Research Director	1.00	-	-	-	-	N/A
Security Officer Manager	-	1.00	1.00	1.00	-	0.00%
Social Worker	57.00	55.50	55.50	55.50	-	0.00%
Social Worker Supervisor	8.00	8.00	8.00	8.00	-	0.00%
Software Architect	2.00	3.00	3.00	3.00	-	0.00%
Software Sys Engineer - Sr/Ld	1.00	-	-	-	-	N/A
Special Projects Manager	2.00	2.00	2.00	2.00	-	0.00%
System Administrator - Sr/Ld	1.00	-	-	-	-	N/A

Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Systems Admin & Analysis Mgr	1.00	-	-	-	-	N/A
Systems Admin & Analysis Supv	-	1.00	1.00	1.00	-	0.00%
Systems Administrator	2.00	2.00	2.00	2.00	-	0.00%
Technical Support Manager	1.00	-	-	-	-	N/A
Trainer	1.00	1.00	1.00	1.00	-	0.00%
Web Designer/Developer	2.00	1.00	1.00	1.00	-	0.00%
Department Total	**1,022.23**	**1,015.43**	**1,016.48**	**1,059.48**	**44.05**	**4.34%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
General	886.23	886.98	886.48	942.48	55.50	6.26%
County Attorney RICO	-	1.00	1.00	-	(1.00)	-100.00%
County Attorney Grants	62.00	65.50	66.50	57.50	(8.00)	-12.21%
Diversion	29.00	17.50	17.50	19.50	2.00	11.43%
County Attorney Fill the Gap	24.00	27.45	28.00	24.00	(3.45)	-12.57%
Check Enforcement Program	2.00	1.00	1.00	1.00	-	0.00%
Criminal Justice Enhancement	19.00	16.00	16.00	15.00	(1.00)	-6.25%
Department Total	**1,022.23**	**1,015.43**	**1,016.48**	**1,059.48**	**44.05**	**4.34%**



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Analysis

Appropriations

The Operating appropriations for the County Attorney's Office in the FY 2020 budget are $110,086,021 and make up 99.3% of all appropriations. The $778,097 of Non Recurring appropriations are for various one-time items including diversion programs and for the new Maryvale Court.

Expenditures

In FY 2020, the General Fund (100) for the County Attorney's Office is $99,064,678 or 89.4% of total expenditures. The major category of expenditures is for personnel costs. The General Fund increased $4,473,566 or 4.7%. The increase was primarily due to personnel costs which includes 40 additional positions for various needs such as: Attorneys, a Digital Redaction/Data Entry Team, Capital Litigation Detectives, and IT and Investigative Aides for the new 225 building. Special Revenue Funds have decreased as a result of declining grants used to pay for various positions. The office has several smaller funds, such as the RICO, Victim Compensation, and Check Enforcement Program. The County Attorney's Office has $6,279,381 in grant expenditures. Three primary grants are from the ACJC (Arizona Criminal Justice Commission) and consist of:

- Victim Compensation grants which provides financial assistance to victims of crimes.
- Drug, Gang and Violent Crime grants are used to deter, investigate, prosecute, adjudicate, and punish drug, violent crime, and criminal street gang offenders.
- NCHIP (National Criminal History Improvement Program) provides awards and technical assistance to improve accessibility of criminal history records and related information.

Revenues

The County Attorney's Office revenue has historically consisted of intergovernmental revenue from Federal Grants, primarily for the Victim Compensation Funding through the ACJC. Another source of revenue is fines and forfeitures, primarily from two sources: TASC (Treatment Assessment Screening Centers) where clients are responsible for paying fees to complete the program, and RICO (Racketeer Influenced and Corrupt Organizations Act) where those found guilty can be fined and forfeit all ill-gotten gains. Intergovernmental and fines and forfeit revenues have decreased 25.0% from the prior fiscal year.

FTE Positions

The number of FTE positions in the County Attorney's Office is increasing by a net of 44.1 in the FY 2020 adopted budget from FY 2019 budget. This variance includes several Attorney positions added due to the complexity of the cases being handled, IT and Investigative Aides for the new 225 building, detectives, supervisors, and the addition of the Digital Redaction/Data Entry Team. Additionally, contingency funds were set aside to staff the Maryvale Mental Health Court.

County Manager

Mission

The mission of the County Manager's Office is to present clear leadership and direction to County departments so that they may responsibly and efficiently deliver the highest quality services to the people of Maricopa County.

Vision

To be a leader and model for local jurisdictions through continuous improvement in service delivery, transparency, and responsible stewardship of all County resources.

Values

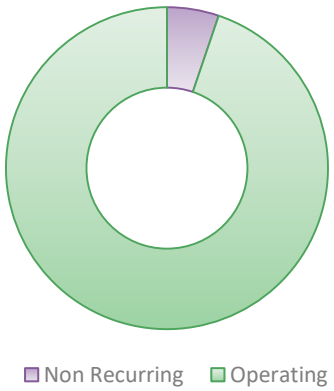
Accountable
*
All people realize their full potential
*
Communicate and collaborate
*
Measure results
*
Open and honest
*
Public interest first
*
Relentless improvement

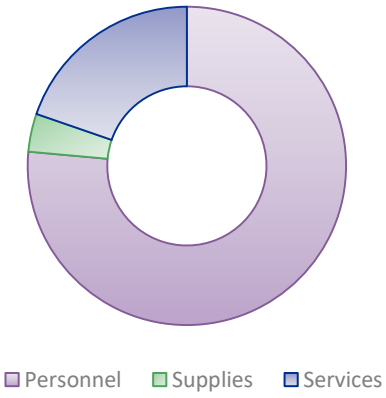
Budget Highlights

The County Manager's FY 2020 budget increased in order to enhance the access of communications and the expansion of the Continuous Improvement team. The Continuous Improvement team was given three additional positions as well as funding for IT upgrades. Other highlights in the department budget include an increase to Communications for increases to subscriptions, maintenance contracts, software licenses, replacement of monitor on the Third Avenue pedestrian bridge, and marketing materials to support the 2020 Census.

FY 2020 Budget Overview

Total Expenditures $4,799,109



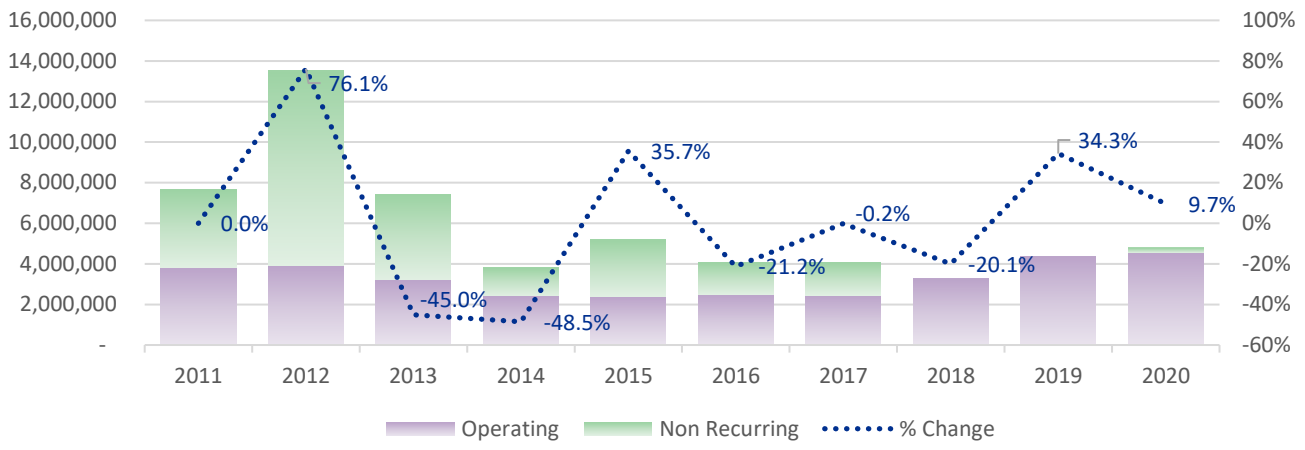


FY 2020 Expenditure Budget By Appropriation Group and Category

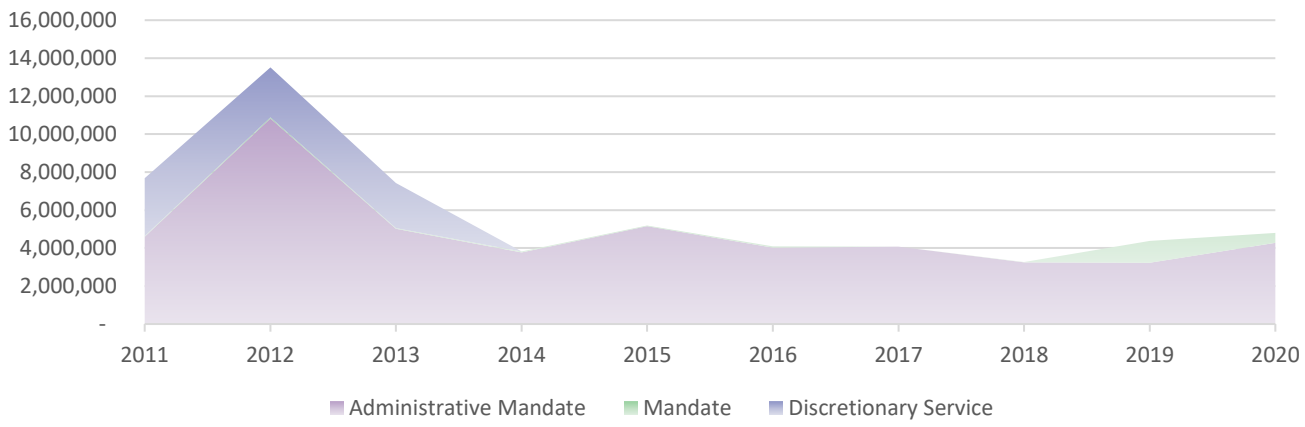
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	-	-	250,000	-	**250,000**
Operating	3,670,092	182,512	696,505	-	**4,549,109**
Total	**3,670,092**	**182,512**	**946,505**	**-**	**4,799,109**

FY 2020 Budget Comparison

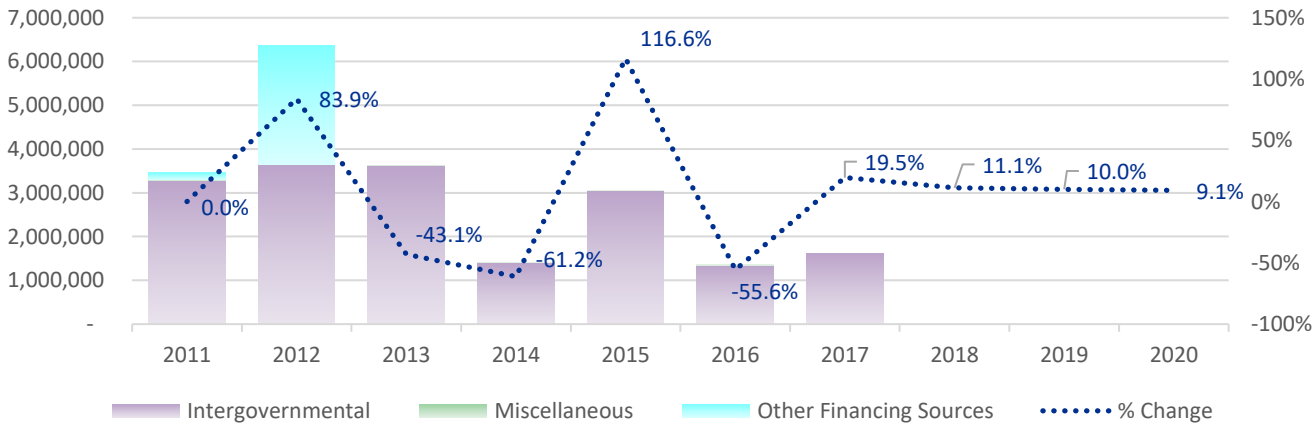
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

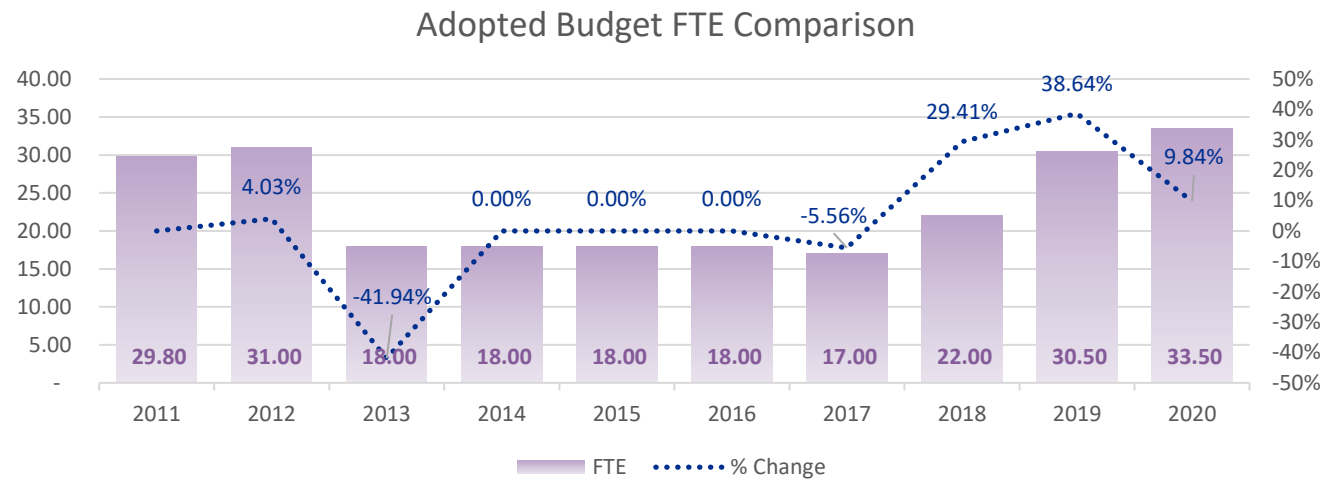
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	2,400,655	3,312,271	3,221,990	3,670,092	357,821	10.80%
Supplies	123,349	159,844	105,115	182,512	22,668	14.18%
Services	733,255	1,097,580	1,048,635	946,505	(151,075)	-13.76%
Total Uses by Category	**3,257,259**	**4,569,695**	**4,375,740**	**4,799,109**	**229,414**	**5.02%**
Uses by Fund						
100 - General	3,257,259	4,569,695	4,375,740	4,799,109	229,414	5.02%
Total Uses by Fund	**3,257,259**	**4,569,695**	**4,375,740**	**4,799,109**	**229,414**	**5.02%**
Uses by Program						
Criminal and Juvenile Justice	-	995,195	1,151,159	518,246	(476,949)	-47.93%
General Overhead	56,464	51,511	45,979	55,125	3,614	7.02%
Govt Relations and Comm	1,650,980	1,814,557	1,618,070	2,119,850	305,293	16.82%
Indirect Support	1,549,815	1,708,432	1,560,532	2,105,888	397,456	23.26%
Total Uses by Program	**3,257,259**	**4,569,695**	**4,375,740**	**4,799,109**	**229,414**	**5.02%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Admin/Operations Specialist	3.00	1.00	1.00	1.00	-	0.00%
Communications Manager (County)	1.00	1.00	1.00	1.00	-	0.00%
Communications Officer Sr-Cnty	1.00	1.00	1.00	1.00	-	0.00%
Communicatn Ofcr/Govt Liaison	1.00	-	-	-	-	N/A
Continuous Improvement Manager	-	1.00	1.00	1.00	-	0.00%
County Manager	1.00	1.00	1.00	1.00	-	0.00%
County Manager Consultant	1.00	0.50	1.00	0.50	-	0.00%
County Mgr's Special Assistant	1.00	1.00	1.00	1.00	-	0.00%
Director - Communications	1.00	1.00	1.00	1.00	-	0.00%
Director - Government Relation	1.00	1.00	1.00	1.00	-	0.00%
Exec Asst to Executive Officer	1.00	1.00	1.00	1.00	-	0.00%
Interpreter	-	2.00	2.00	2.00	-	0.00%
Interpreter Certified	-	2.00	2.00	2.00	-	0.00%
Interpreter Services Manager	-	1.00	1.00	1.00	-	0.00%
IT Project Manager	1.00	-	-	-	-	N/A
Legislative Analyst (County)	1.00	1.00	1.00	1.00	-	0.00%
Management Analyst	-	1.00	1.00	2.00	1.00	100.00%
Management Assistant	-	1.00	1.00	1.00	-	0.00%
Media Specialist	3.00	3.00	3.00	3.00	-	0.00%
Office Assistant Specialized	-	2.00	2.00	2.00	-	0.00%
Ombudsman	-	2.00	2.00	2.00	-	0.00%
Program Coordinator	1.00	1.00	1.00	1.00	-	0.00%
Program Manager (County)	-	1.00	1.00	1.00	-	0.00%
RDSA Ombudsman	2.00	-	-	-	-	N/A
Research Director	2.00	1.00	1.00	1.00	-	0.00%
Special Projects Manager	-	2.00	2.00	4.00	2.00	100.00%
Web Designer/Developer Sr/Ld	-	1.00	1.00	1.00	-	0.00%
Department Total	**22.00**	**30.50**	**31.00**	**33.50**	**3.00**	**9.84%**

Department FTE Positions (continued)

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
100 - General	22.00	30.50	31.00	33.50	3.00	9.84%
Department Total	**22.00**	**30.50**	**31.00**	**33.50**	**3.00**	**9.84%**



Analysis

Appropriations

The Operating appropriations for the County Manager's Office in the FY 2020 budget are $4,549,109 and make up over 95% of all appropriations. The $250,000 of Non-Recurring appropriations are budgeted to fund a County Identity Project Consultant.

Expenditures

The majority of expenditures for the County Manager's Office in FY 2020 are related to administrative mandated activities. 76% of the department's budget is allocated for personnel, 20% for services and 4% for supplies. The department's personnel saw an increase in appropriation as the department has added positions to the Continuous Improvement Team. The department has decreased the appropriation for services due to the budget for Transcription and Translation services moving to County Attorney and Public Defense.

Revenues

The County Manager's Office has not generated revenue since 2017 when the intergovernmental revenues for tribal grants was moved into the Finance Department.

FTE Positions

Overall FTE's in the department are increasing from the FY 2019 adopted budget of 30.5 to a total of 33.5 in FY 2020. The change is due to the addition of one Management Analyst and two Special Projects Managers for the Continuous Improvement team.

County School Superintendent

Mission

We provide governance, oversight, and services to school district teachers and leaders.

Vision

The Office of the Maricopa County School Superintendent increases the efficiency and effectiveness of public schools in Maricopa County.

About

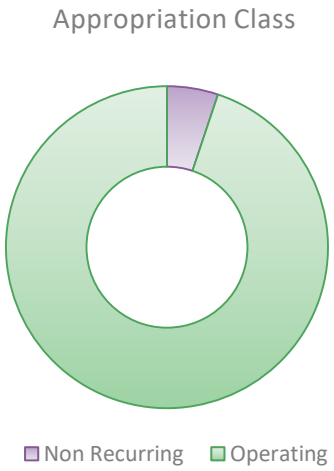
The Office of the Maricopa County School Superintendent is responsible for providing services supporting school governing board elections, bond and override elections, appointments, school finance, and maintenance of homeschool and private school records.

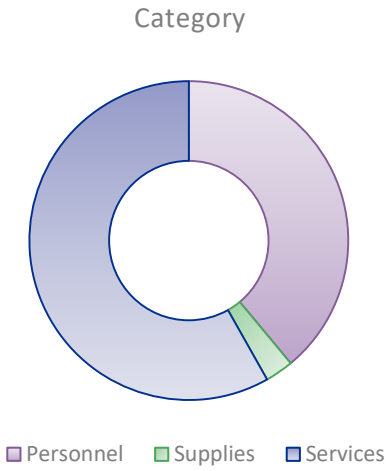
Budget Highlights

For FY 2020, the County School Superintendent had an increase in the Operating and Non Recurring appropriations of the School Grants fund as a result of increased Teacher Incentive; Governor's Office of Youth, Faith, and Family (GYOFF); and Forest Fee funding.

FY 2020 Budget Overview

Total Expenditures $21,160,589

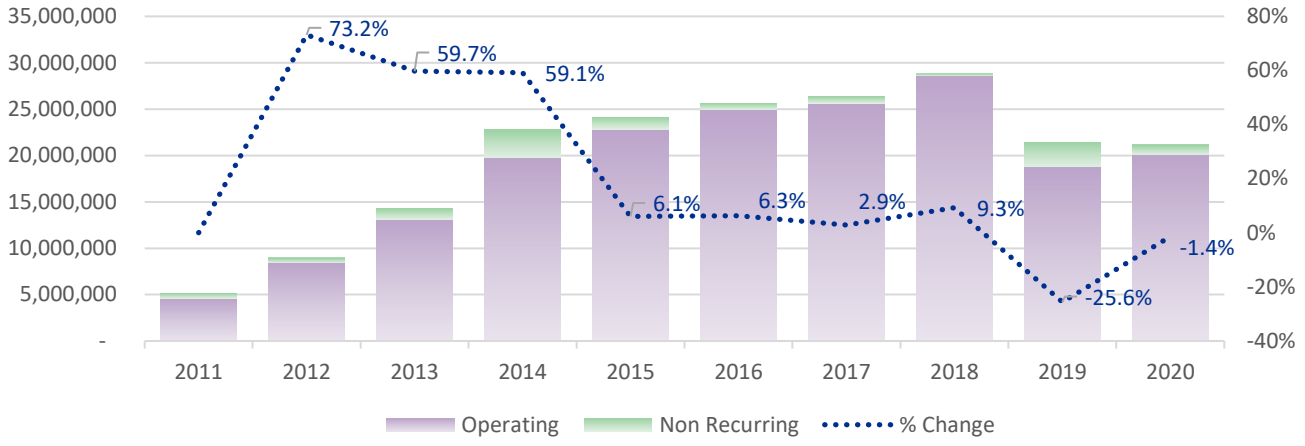




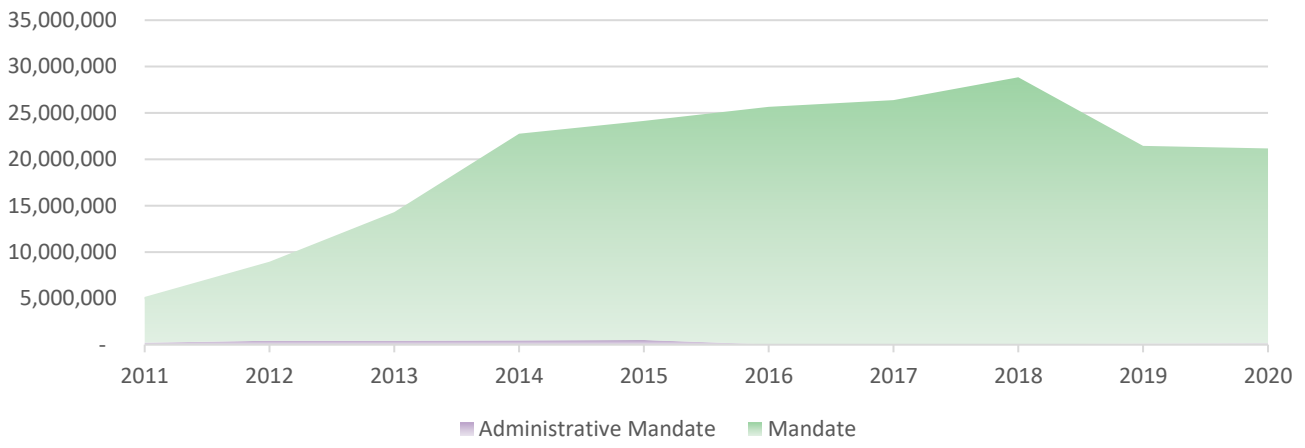
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	712,718	-	373,825	-	**1,086,543**
Operating	7,534,478	604,741	11,934,827	-	**20,074,046**
Total	**8,247,196**	**604,741**	**12,308,652**	**-**	**21,160,589**

FY 2020 Budget Comparison

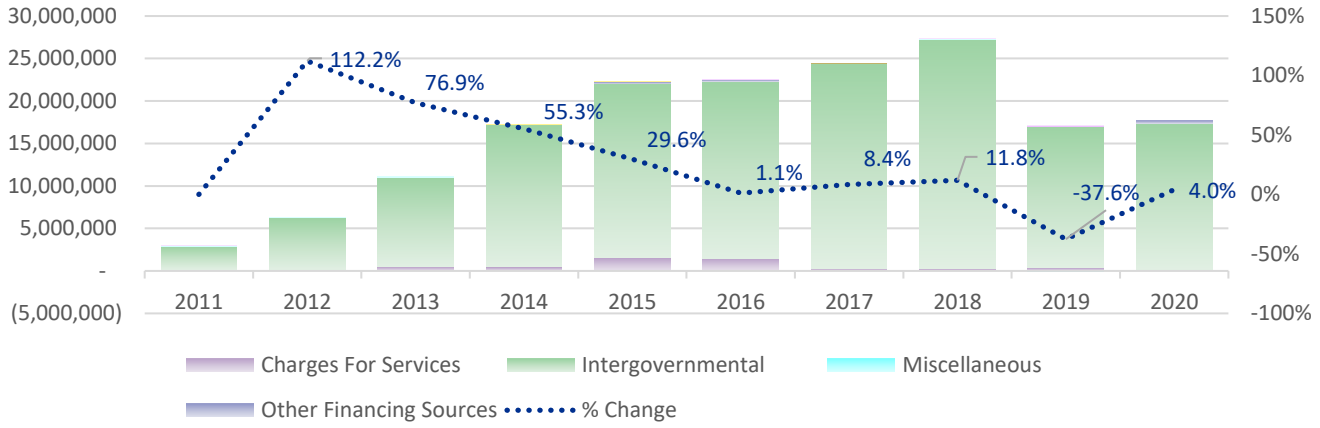
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	27,020,060	16,669,617	16,653,601	17,232,421	562,804	3.38%
Charges For Services	276,902	117,000	383,537	117,000	-	0.00%
Miscellaneous	12,334	-	(454)	-	-	N/A
Other Financing Sources	-	-	-	373,825	373,825	N/A
Total Sources by Category	**27,309,296**	**16,786,617**	**17,036,684**	**17,723,246**	**936,629**	**5.58%**
Sources by Fund						
100 - General	50,282	117,000	117,984	117,000	-	0.00%
669 - Small School Service	112,015	109,551	220,062	109,551	-	0.00%
715 - School Grants	24,718,149	14,862,763	14,862,763	15,799,392	936,629	6.30%
780 - School Transportation	827,765	600,000	491,000	600,000	-	0.00%
782 - School Communication	1,038,760	601,709	694,110	601,709	-	0.00%
790 - Educ. Supplemental Program	562,325	495,594	650,765	495,594	-	0.00%
Total Sources by Fund	**27,309,296**	**16,786,617**	**17,036,684**	**17,723,246**	**936,629**	**5.58%**

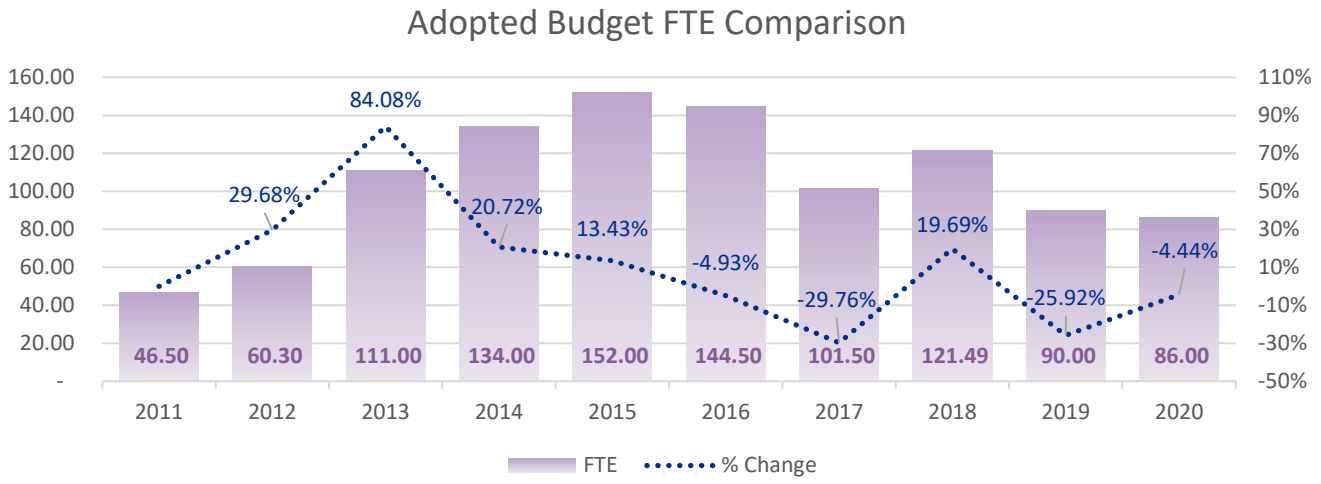
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	8,122,372	8,068,422	6,884,630	8,247,196	178,774	2.22%
Supplies	251,886	333,454	340,439	604,741	271,287	81.36%
Services	20,466,246	13,819,007	14,229,606	12,308,652	(1,510,355)	-10.93%
Other Financing Uses	6,161	-	-	-	-	N/A
Total Uses by Category	**28,846,665**	**22,220,883**	**21,454,675**	**21,160,589**	**(1,060,294)**	**-4.77%**
Uses by Fund						
100 - General	2,708,099	4,629,296	4,629,296	2,841,625	(1,787,671)	-38.62%
255 - Detention Operations	240,667	-	-	-	-	N/A
669 - Small School Service	98,722	109,551	102,820	109,551	-	0.00%
715 - School Grants	25,036,975	14,965,301	14,965,301	15,799,392	834,091	5.57%
780 - School Transportation	490,488	600,000	351,758	600,000	-	0.00%
782 - School Communication	180,227	1,115,965	920,627	1,000,992	(114,973)	-10.30%
790 - Educ. Supplemental Program	91,487	800,770	484,873	809,029	8,259	1.03%
Total Uses by Fund	**28,846,665**	**22,220,883**	**21,454,675**	**21,160,589**	**(1,060,294)**	**-4.77%**
Uses by Program						
Economic Management	14,843,239	10,104,516	8,450,386	8,487,419	(1,617,097)	-16.00%
Educational Innovation	12,642,588	9,773,442	10,784,772	10,284,178	510,736	5.23%
Executive Leadership	1,311,710	2,187,509	2,109,955	2,254,740	67,231	3.07%
General Overhead	49,128	155,416	109,562	134,252	(21,164)	-13.62%
Total Uses by Program	**28,846,665**	**22,220,883**	**21,454,675**	**21,160,589**	**(1,060,294)**	**-4.77%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accounting Specialist	6.00	6.00	6.00	5.00	(1.00)	-16.67%
Admin/Operations Specialist	4.00	4.00	4.00	5.00	1.00	25.00%
Chief Deputy Schools	1.00	1.00	1.00	1.00	-	0.00%
Communicatn Ofcr/Govt Liaison	4.00	3.00	3.00	4.00	1.00	33.33%
Community Justice Coordinator	6.00	-	-	-	-	N/A
Education Svc Assistant Supt	3.00	3.00	3.00	3.00	-	0.00%
Education Svc Finance Coord	1.00	1.00	1.00	2.00	1.00	100.00%
Education Svc Finance Mgr	1.00	-	-	-	-	N/A
Education Svc Peer Evaluator	24.00	17.00	17.00	17.00	-	0.00%
Education Svc Program Coord	17.00	7.00	7.00	7.00	-	0.00%
Education Svc Program Manager	29.00	19.00	19.00	19.00	-	0.00%
Educator - Detention	1.00	-	-	-	-	N/A
Elected	1.00	1.00	1.00	1.00	-	0.00%
Exec Assistant to Director	1.00	-	-	-	-	N/A
Exec Asst to Elected Official	1.00	1.00	1.00	1.00	-	0.00%
Finance Business Analyst	-	1.00	1.00	1.00	-	0.00%
Human Resources Associate	1.00	1.00	1.00	1.00	-	0.00%
IT Business Systems Analyst	-	3.00	3.00	3.00	-	0.00%
Legislative Analyst	-	1.00	1.00	1.00	-	0.00%
Management Analyst	2.00	2.00	2.00	2.00	-	0.00%
Management Assistant	3.49	2.00	2.00	2.00	-	0.00%
Media Specialist	3.00	3.00	3.00	3.00	-	0.00%
Office Assistant Specialized	6.00	3.00	3.00	3.00	-	0.00%
Operations Support Analyst	3.00	-	-	-	-	N/A
PC/LAN Technician	1.00	2.00	2.00	2.00	-	0.00%
PC/LAN Technician Sr/Ld	1.00	2.00	2.00	2.00	-	0.00%
Systems Administrator	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**121.49**	**84.00**	**84.00**	**86.00**	**2.00**	**2.38%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	23.00	20.00	20.00	22.00	2.00	10.00%
255 - Detention Operations	8.00	-	-	-	-	N/A
669 - Small School Service	1.00	1.00	1.00	1.00	-	0.00%
715 - School Grants	69.49	50.00	50.00	50.00	-	0.00%
782 - School Communication	12.00	7.00	7.00	7.00	-	0.00%
790 - Educational Supplemental Program	8.00	6.00	6.00	6.00	-	0.00%
Department Total	**121.49**	**84.00**	**84.00**	**86.00**	**2.00**	**2.38%**

Department FTE Positions (continued)



Analysis

Appropriations

The Operating appropriations for the County School Superintendent in the FY 2020 budget are $20,074,046 and make up 94.8% of all appropriations. The $1,086,543 of Non Recurring appropriations include $712,718 of fund balance use to cover operational costs and $373,825 in Forest Fees for school improvements.

Expenditures

The majority of the County School Superintendent's expenditures are for services, including efforts to increase support for teachers, broaden the STEM Pro Live and Solve It programs, and expand communications to bring more services to citizens. The supplies budget increased 81.4% in FY 2020 due to greater Teacher Incentive Fund, Title III Consortium, and GOYFF funding.

Revenues

The County School Superintendent's revenue has historically consisted of intergovernmental payments and grants. For FY 2020, the $373,825 in other financing sources are Forest Fees budgeted in the non recurring School Grants fund.

FTE Positions

FTE positions in the department are decreasing 4.4% from the FY 2019 adopted budget. The decrease is due to inactivating positions that were no longer needed and using cost savings to fund other position changes.

Deputy County Manager – 930

Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community.

Vision

Citizens serving citizens by working collaboratively, innovatively, efficiently, and effectively. We will be responsive to our customers while being fiscally prudent.

About

The Deputy County Manager (DCM) department is an administrative unit with three ombudsmen who assist residents with concerns relating to:

- Planning and Development
- Transportation
- Flood Control District
- Air Quality
- Environmental Services

Other departments the DCM oversees include:

- Emergency Management
- Parking and Recreation
- Facilities Management
- Animal Care

Budget Highlights

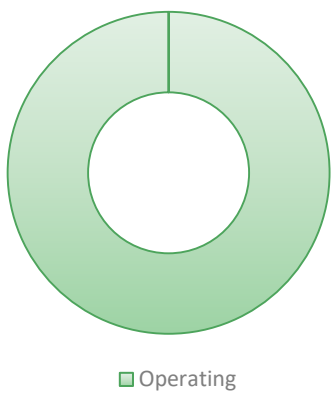
The Deputy County Manager (DCM) is an administrative team that provides indirect support to nine departments and assists with the execution of Maricopa County's mission and vision. During FY 2019, the ten Human Resource positions in this department were moved to the County's Human Resources department.

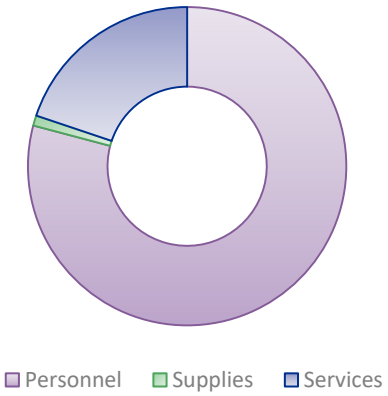
Department Budget Allocated

The Deputy County Manager expenditures net to zero as the budget is ultimately allocated out to the Air Quality, Animal Care and Control, Emergency Management, Environmental Services, Facilities Management, Flood Control District, Parks and Reaction, Planning and Development, and Transportation departments.

FY 2020 Budget Overview

Total Expenditures $0, Total Allocated Out $689,085





FY 2020 Expenditure Budget By Appropriation Group and Category

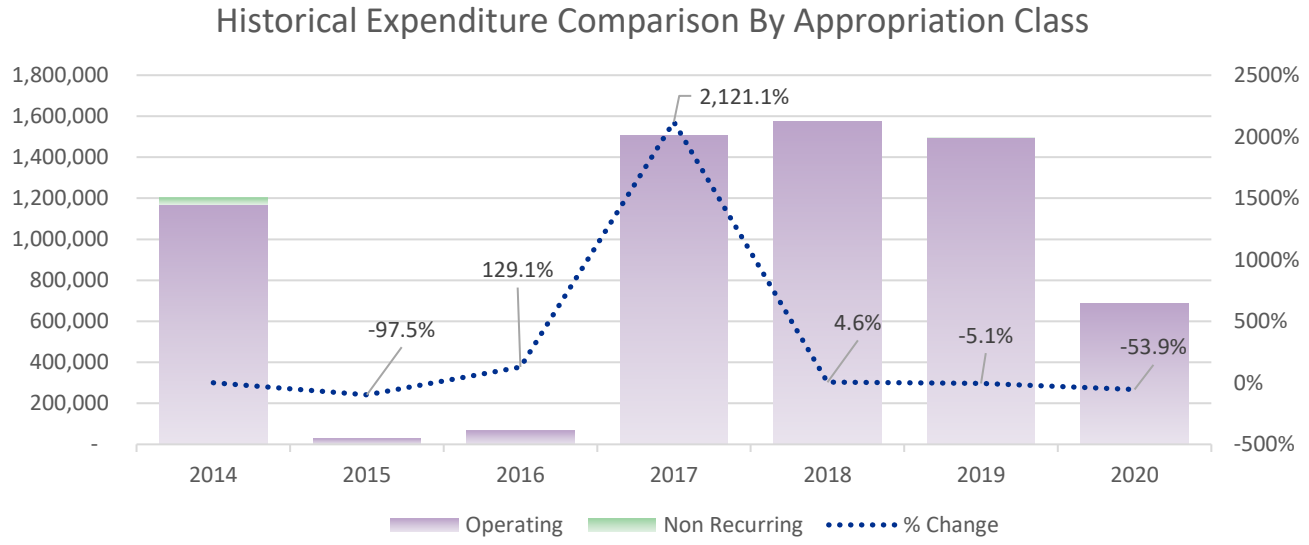
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	545,222	7,100	136,763	-	**689,085**
Sub Total	545,222	7,100	136,763	-	**689,085**
Allocations Out Total	(545,222)	(7,100)	(136,763)	-	**(689,085)**
Total	-	-	-	-	-

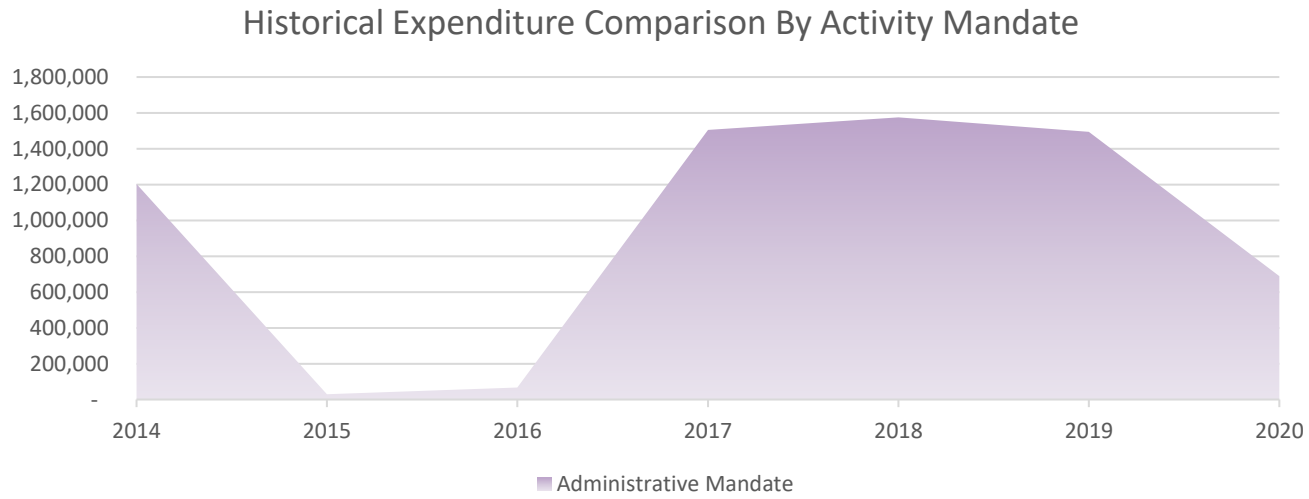
FY 2020 Budget Overview (continued)

FY 2020 Deputy County Manager Expenditure Allocations By Department

Department	Personnel	Supplies	Services	Capital / Other	Total
Emergency Management	4,881	21	2,293	-	7,195
Parks and Recreation	12,042	53	5,657	-	17,752
Planning and Development	115,558	2,156	12,477	-	130,191
Transportation	112,822	1,230	34,355	-	148,407
Flood Control District	75,257	1,066	16,705	-	93,028
Facilities Management	44,741	196	21,019	-	65,956
Animal Care and Control	22,565	99	10,601	-	33,265
Air Quality	69,328	1,099	12,435	-	82,862
Environmental Services	88,028	1,180	21,221	-	110,429
Total	**545,222**	**7,100**	**136,763**	**-**	**689,085**

FY 2020 Budget Comparison





For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	1,422,331	1,409,107	1,289,885	545,222	(863,885)	-61.31%
Supplies	3,981	8,951	5,561	7,100	(1,851)	-20.68%
Services	148,661	201,221	199,478	136,763	(64,458)	-32.03%
Total Uses by Category	**1,574,973**	**1,619,279**	**1,494,924**	**689,085**	**(930,194)**	**-57.44%**
Uses by Fund						
226 - Planning & Developmnt Fees	1,574,973	1,619,279	1,494,924	689,085	(930,194)	-57.44%
Total Uses by Fund	**1,574,973**	**1,619,279**	**1,494,924**	**689,085**	**(930,194)**	**-57.44%**
Uses by Program						
General Overhead	108,164	159,722	161,825	111,913	(47,809)	-29.93%
Indirect Support	(108,179)	(159,722)	(161,825)	(111,913)	47,809	-29.93%
Total Uses by Program	**1,574,973**	**1,619,279**	**1,494,924**	**689,085**	**(930,194)**	**-57.44%**

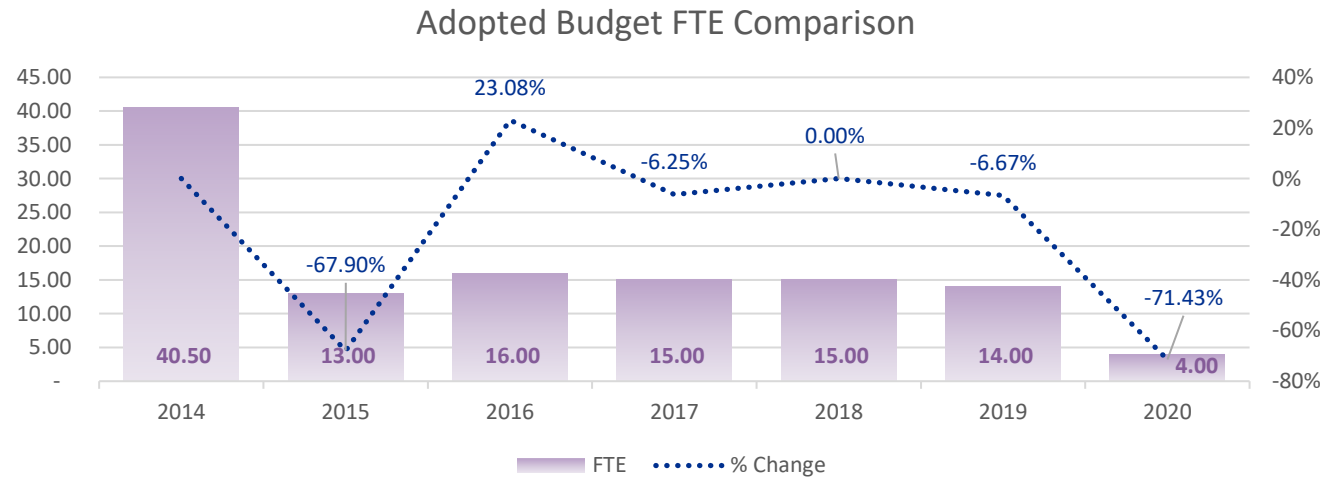
Note: Uses exclude the allocations out.

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Deputy County Manager	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Analyst	3.00	5.00	5.00	-	(5.00)	-100.00%
Human Resources Associate	4.00	3.00	3.00	-	(3.00)	-100.00%
Human Resources Manager	1.00	1.00	1.00	-	(1.00)	-100.00%
Human Resources Manager - RDSA	1.00	-	-	-	-	N/A
Human Resources Specialist	1.00	1.00	1.00	-	(1.00)	-100.00%
Ombudsman	-	3.00	3.00	3.00	-	0.00%
RDSA Ombudsman	3.00	-	-	-	-	N/A
Research Director	1.00	-	-	-	-	N/A
Department Total	**15.00**	**14.00**	**14.00**	**4.00**	**(10.00)**	**-71.43%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
226 - Planning and Development Fees	15.00	14.00	14.00	4.00	(10.00)	-71.43%
Department Total	**15.00**	**14.00**	**14.00**	**4.00**	**(10.00)**	**-71.43%**

Department FTE Positions (continued)



Analysis

Appropriations

The Deputy County Manager receives no appropriations because all expenditures are allocated out to the departments for which the DCM provides indirect support.

Expenditures

Expenditures for the Deputy County Manager are allocated out to Air Quality, Animal Care and Control, Emergency Management, Environmental Services, Facilities Management, Flood Control District, Parks and Reaction, Planning and Development, and Transportation.

The total cost for the Deputy County Manager to be allocated out for the FY 2020 Adopted Budget is $689,085. This is a decrease of $930,194 in expenditures, or -57.44%, from the FY 2019 Revised Budget of $1,619,279. This decrease is due to the ten Human Resources positions moving out of the DCM department and into the Human Resources department.

FTE Positions

Overall FTE positions in the department are decreasing from the FY 2019 adopted budget of 14 to a total of four in FY 2020. This change is due to ten Human Resource positions moving out of the DCM department.

Elections

Mission

The mission of the Elections Department is to provide access to the electoral process for citizens and candidates so they have equal access and may readily participate in elections.

Vision

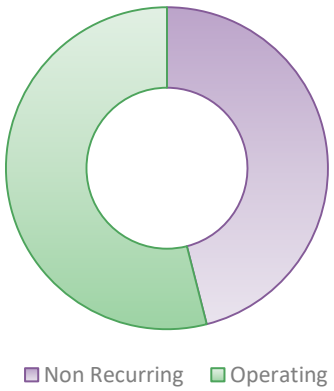
The vision of the Elections Department is a County in which citizens may vote, initiate petitions, and run for office confident that every effort was made to: educate them about election laws and procedures, remove barriers to participation, provide equal access, and assure the integrity of elections.

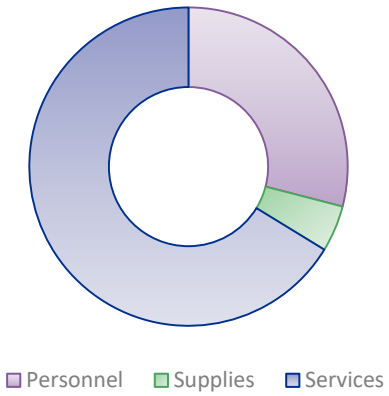
Budget Highlights

During FY 2020, Elections will conduct jurisdictional elections as well as the Presidential Preference Election (PPE). The FY 2020 budget reflects the fluctuating needs of a four year budget cycle. Contingency has been set aside for potential funding of additional staff and equipment pending the recommendation of a workgroup tasked with reviewing the structure, staffing and technology resources of the Elections Department.

FY 2020 Budget Overview

Total Expenditures $13,148,398



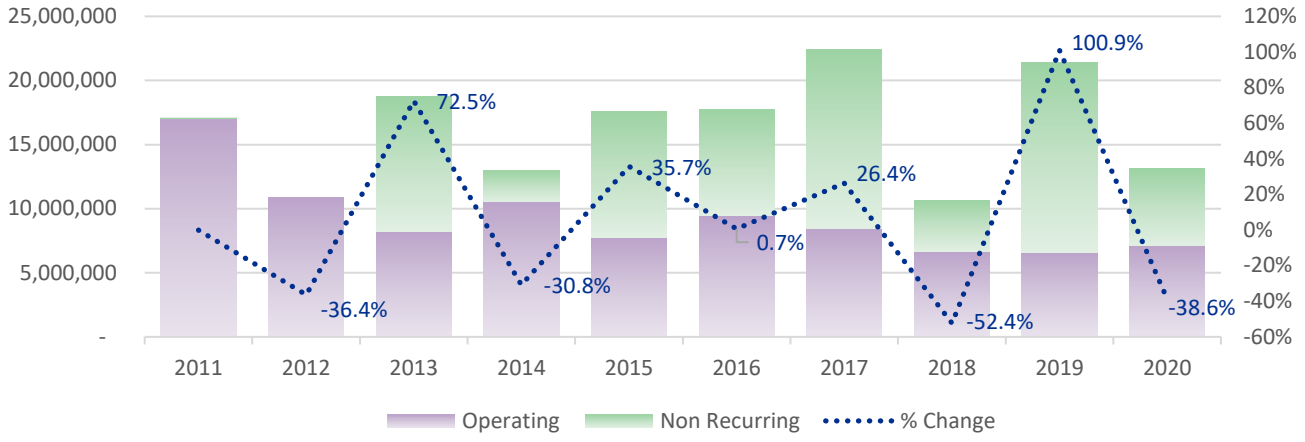


FY 2020 Expenditure Budget By Appropriation Group and Category

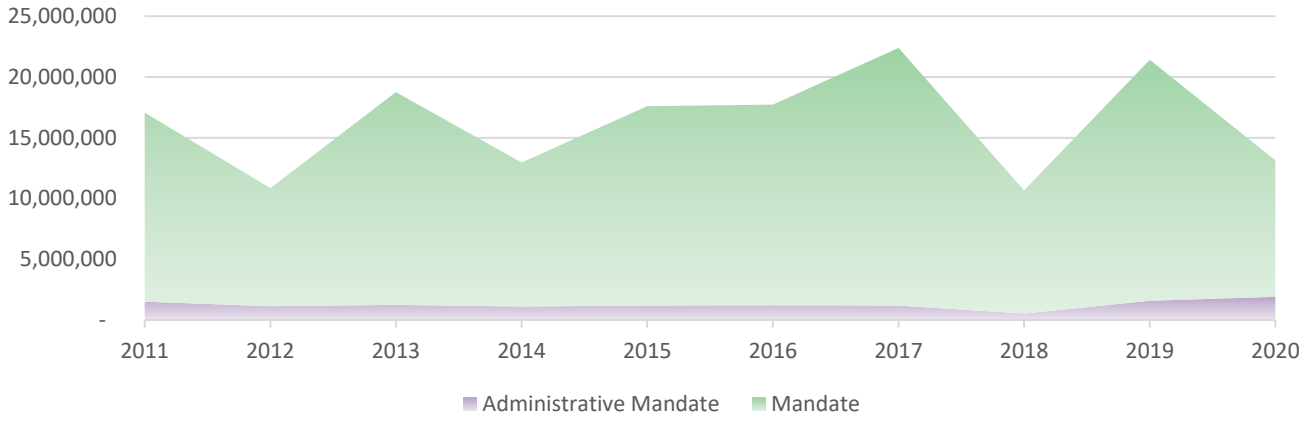
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	3,056,292	487,791	3,552,474	-	**7,096,557**
Pri Gen Elec Cycle Spending	761,768	129,586	5,160,487	-	**6,051,841**
Total	**3,818,060**	**617,377**	**8,712,961**	**-**	**13,148,398**

FY 2020 Budget Comparison

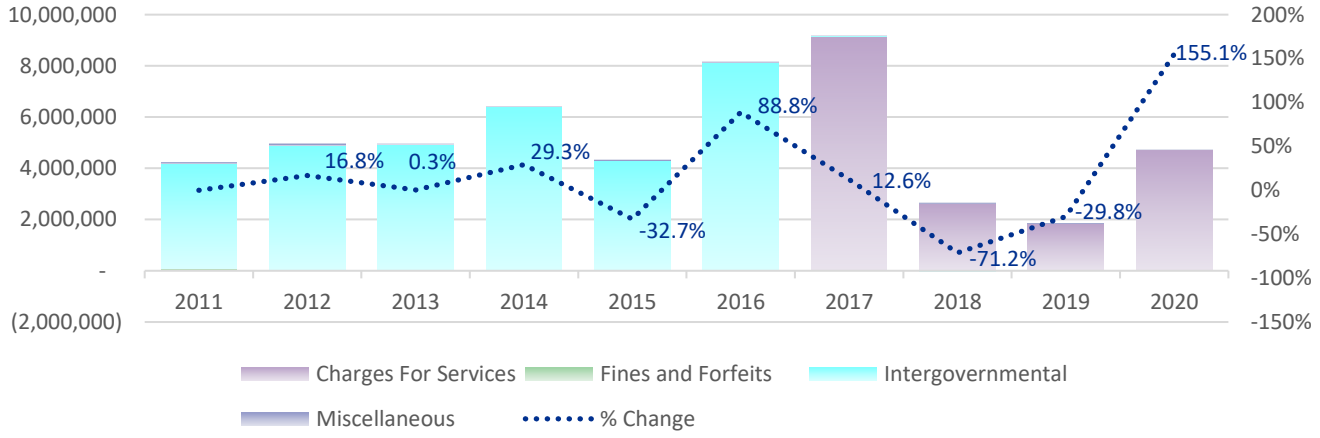
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	(1,470)	-	1	-	-	N/A
Charges For Services	2,632,982	4,168,779	1,843,616	4,721,410	552,631	13.26%
Fines and Forfeits	3,483	7,000	7,190	3,000	(4,000)	-57.14%
Miscellaneous	5,475	6,009	3,035	4,000	(2,009)	-33.43%
Total Sources by Category	**2,640,470**	**4,181,788**	**1,853,842**	**4,728,410**	**546,622**	**13.07%**
Sources by Fund						
100 - General	2,641,362	4,181,788	1,853,224	4,728,410	546,622	13.07%
248 - Elections Grants	(892)	-	618	-	-	N/A
Total Sources by Fund	**2,640,470**	**4,181,788**	**1,853,842**	**4,728,410**	**546,622**	**13.07%**

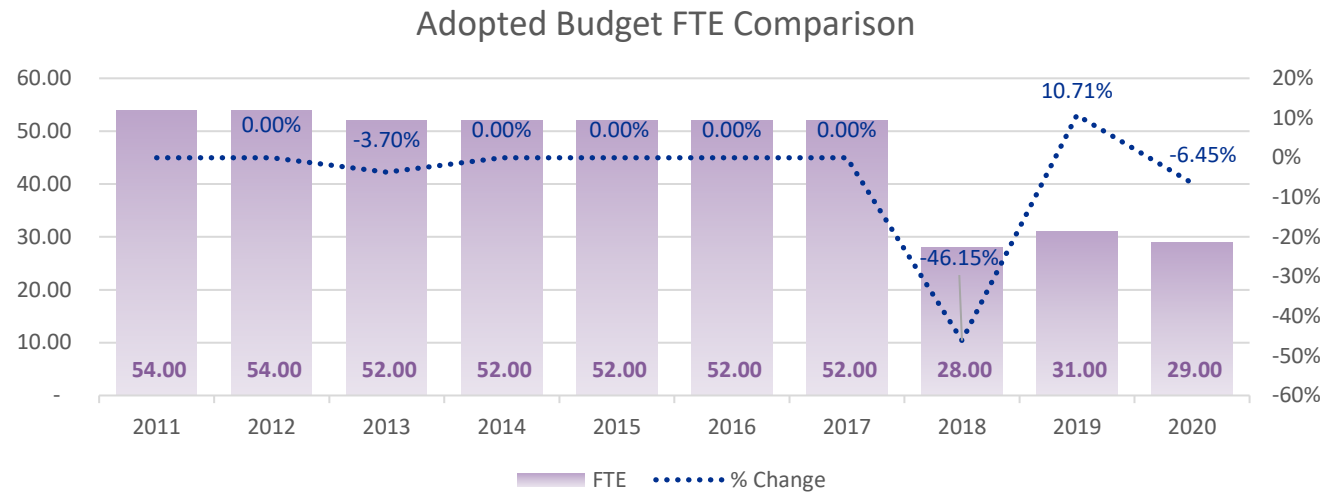
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	2,139,963	4,191,696	4,664,093	3,818,060	(373,636)	-8.91%
Supplies	4,030,518	1,190,024	1,129,850	617,377	(572,647)	-48.12%
Services	4,494,511	17,378,441	15,626,134	8,712,961	(8,665,480)	-49.86%
Capital Outlay	-	-	5,390	-	-	N/A
Total Uses by Category	**10,664,992**	**22,760,161**	**21,425,467**	**13,148,398**	**(9,611,763)**	**-42.23%**
Uses by Fund						
100 - General	10,664,992	22,760,161	21,425,467	13,148,398	(9,611,763)	-42.23%
Total Uses by Fund	**10,664,992**	**22,760,161**	**21,425,467**	**13,148,398**	**(9,611,763)**	**-42.23%**
Uses by Program						
Elections Processing	9,609,759	20,023,607	18,855,764	9,865,024	(10,158,583)	-50.73%
General Overhead	139,343	179,749	438,732	432,388	252,639	140.55%
Indirect Support	397,006	1,509,540	1,150,329	1,480,718	(28,822)	-1.91%
Pre Election Processing	518,884	1,047,265	980,642	1,370,268	323,003	30.84%
Total Uses by Program	**10,664,992**	**22,760,161**	**21,425,467**	**13,148,398**	**(9,611,763)**	**-42.23%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Admin/Operations Specialist	5.00	6.00	6.00	6.00	-	0.00%
Administrative Staff Supv	1.00	1.00	1.00	1.00	-	0.00%
Administrative Supervisor	1.00	2.00	2.00	2.00	-	0.00%
Business/Systems Analyst	1.00	-	-	-	-	N/A
Database Report Writer Analyst	2.00	2.00	2.00	2.00	-	0.00%
Director - Elections	-	1.00	1.00	1.00	-	0.00%
Finance Manager	-	1.00	-	-	(1.00)	-100.00%
Management Assistant	1.00	1.00	1.00	1.00	-	0.00%
Office Assistant Specialized	13.00	12.00	12.00	12.00	-	0.00%
Operations/Program Manager	2.00	3.00	2.00	2.00	(1.00)	-33.33%
Warehouse/Inventory Specialist	1.00	1.00	1.00	1.00	-	0.00%
Warehouse/Inventory Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**28.00**	**31.00**	**29.00**	**29.00**	**(2.00)**	**-6.45%**

Department FTE Positions (continued)

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	28.00	31.00	29.00	29.00	(2.00)	-6.45%
Department Total	**28.00**	**31.00**	**29.00**	**29.00**	**(2.00)**	**-6.45%**



Analysis

Appropriations

The Operating appropriations for the Elections Department in the FY 2020 budget are $7,096,557 and make up 54.0% of all appropriations. The $6,051,841 of Non Recurring appropriations are for the primary and general elections cycle.

Expenditures

Due to the fluctuating needs of the four year budget cycle, overall expenditures in FY 2020 decreased $9,611,763 or -42.2% from the FY 2019 budget. In FY 2020, 85.4% of budgeted activities are state mandated, the remaining 14.6% are administrative mandates that support the state mandated functions. The major category of expenditures in the FY 2020 budget is for services which makes up 66.3% of the budget. The services budget decreased $8,665,480 or -49.9% from the FY 2019 budget due to the election cycle. General overhead costs increased $252,639 or 140.6% due to an adjustment in baseline telecommunications fees. Additional expenditures to personal services, supplies, and services were set aside in contingency.

Revenues

A majority of revenues for Elections has consisted of reimbursements for supporting jurisdictional and special district elections. In FY 2020, overall revenues increased 13.1% due to the Presidential Preference Election (PPE). Per Arizona Revised Statute, the PPE is reimbursed at a set rate for each active registered voter in the county on January 1 of the PPE.

FTE Positions

Overall FTE's in the department decreased from the FY 2019 adopted budget of 31.0 to a total of 29.0 in FY 2020. However, 26 additional positions were added with funding set aside in contingency.

Emergency Management

Mission

Emergency Management protects communities by coordinating and integrating all activities necessary to build, sustain, and improve the capability to mitigate against, prepare for, respond to, and recover from threatened or actual natural disasters, acts of terrorism, or other man-made disasters.

Vision

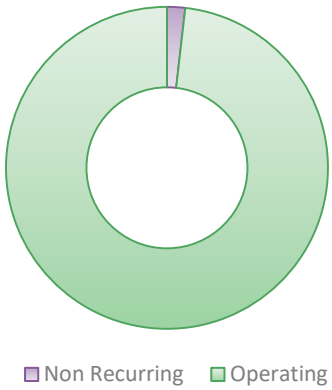
Emergency Management seeks to create safer, resilient communities in Maricopa County with the capacity to respond to, cope with, and recover from hazards and disasters.

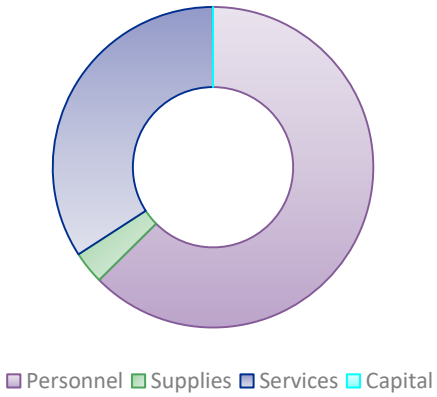
Budget Highlights

During FY 2019, Emergency Management received $230,190 from the General Fund to hire four new Security Specialists, who will assist with staffing the new 225 Madison county building. Emergency Management will carry forward $92,335 in funding from a federal grant for IT Non Recurring expenses.

FY 2020 Budget Overview

Total Expenditures $5,079,656



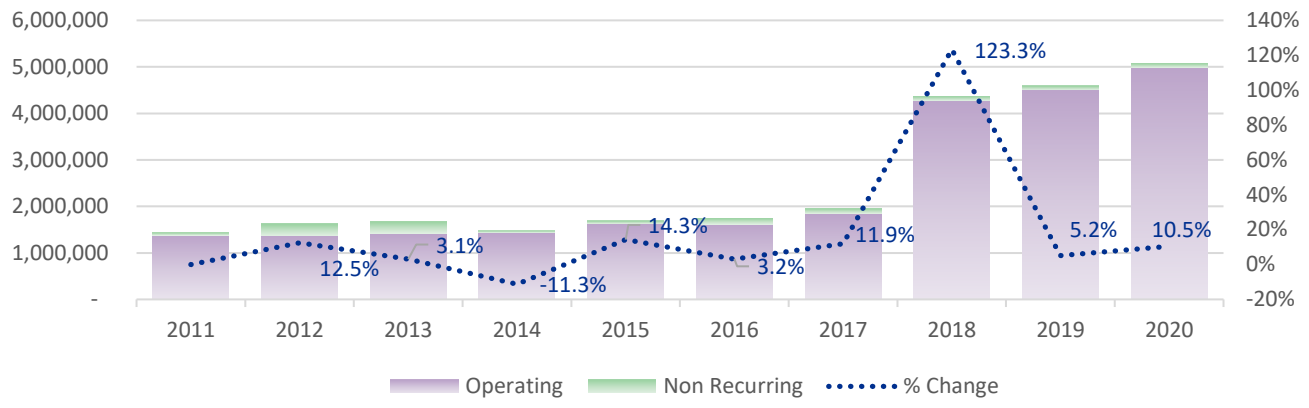


FY 2020 Expenditure Budget By Appropriation Group and Category

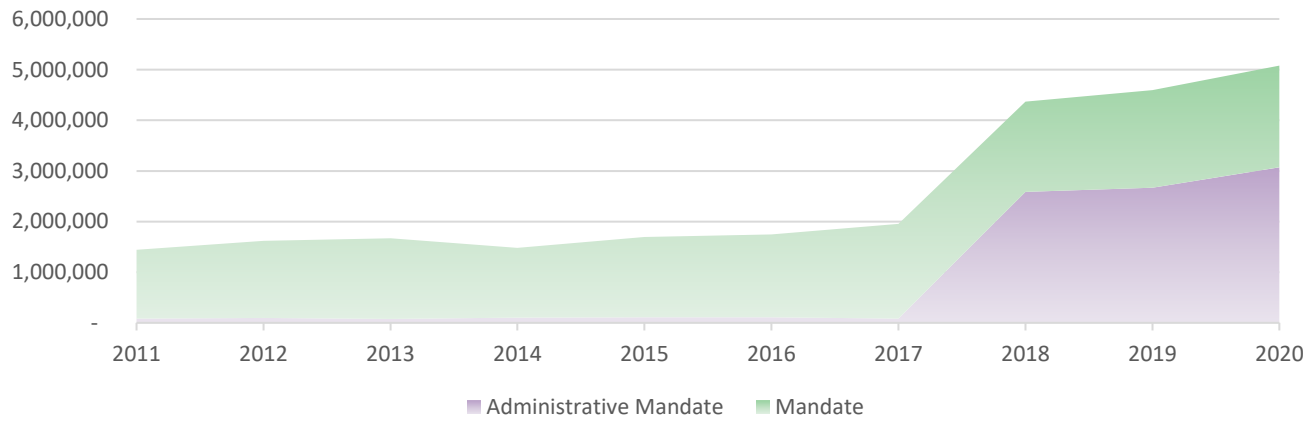
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	832	-	91,503	-	**92,335**
Operating	3,178,104	166,443	1,642,009	765	**4,987,321**
Total	**3,178,936**	**166,443**	**1,733,512**	**765**	**5,079,656**

FY 2020 Budget Comparison

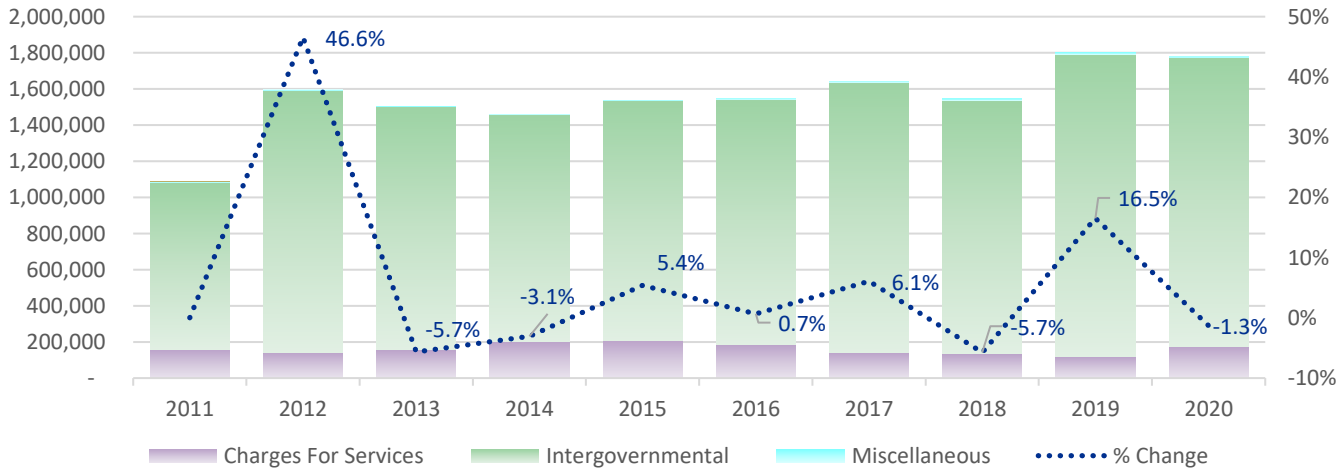
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
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FY 2020 Budget Comparison (continued)

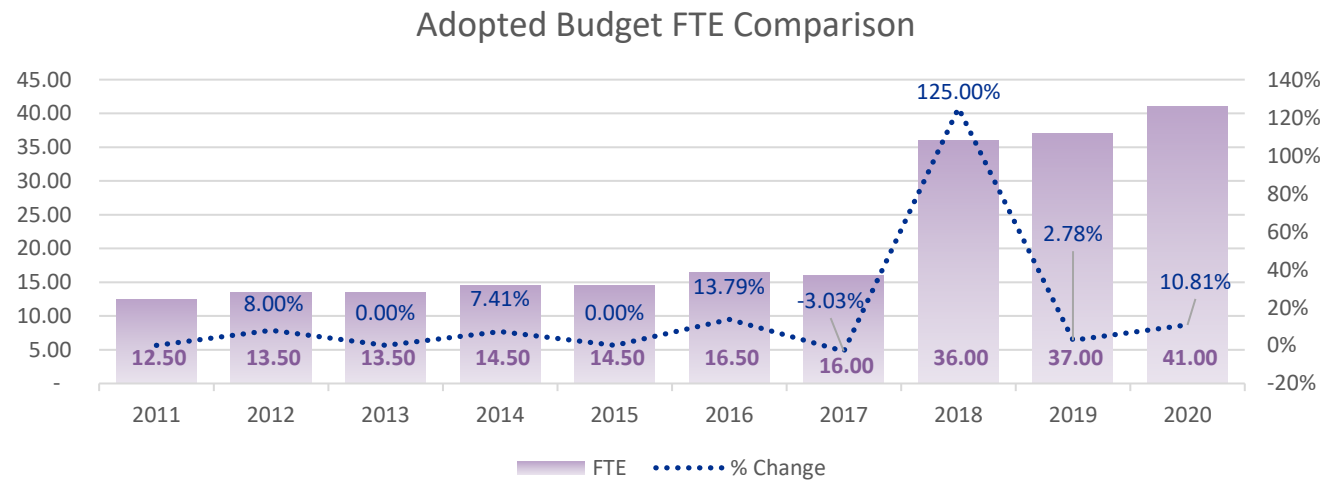
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	1,403,622	1,654,705	1,672,268	1,595,886	(58,819)	-3.55%
Charges For Services	133,971	148,133	119,684	177,378	29,245	19.74%
Miscellaneous	10,224	7,561	11,625	6,561	(1,000)	-13.23%
Total Sources by Category	**1,547,817**	**1,810,399**	**1,803,577**	**1,779,825**	**(30,574)**	**-1.69%**
Sources by Fund						
100 - General	2,525	3,000	2,819	2,000	(1,000)	-33.33%
207 - Palo Verde	710,554	703,153	708,799	673,954	(29,199)	-4.15%
215 - Emergency Management	834,738	1,104,246	1,091,959	1,103,871	(375)	-0.03%
Total Sources by Fund	**1,547,817**	**1,810,399**	**1,803,577**	**1,779,825**	**(30,574)**	**-1.69%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	2,729,384	2,839,636	2,808,098	3,178,936	339,300	11.95%
Supplies	165,859	144,844	146,989	166,443	21,599	14.91%
Services	1,473,109	1,863,245	1,640,565	1,733,512	(129,733)	-6.96%
Other Financing Uses	845	-	-	-	-	N/A
Capital Outlay	-	7,693	-	765	(6,928)	-90.06%
Total Uses by Category	**4,369,197**	**4,855,418**	**4,595,652**	**5,079,656**	**224,238**	**4.62%**
Uses by Fund						
100 - General	2,659,925	2,969,965	2,819,715	3,160,555	190,590	6.42%
207 - Palo Verde	629,693	732,266	711,364	673,954	(58,312)	-7.96%
215 - Emergency Management	1,030,638	1,104,246	1,015,632	1,196,206	91,960	8.33%
255 - Detention Operations	48,941	48,941	48,941	48,941	-	0.00%
Total Uses by Fund	**4,369,197**	**4,855,418**	**4,595,652**	**5,079,656**	**224,238**	**4.62%**
Uses by Program						
General Overhead	141,205	256,042	176,640	233,455	(22,587)	-8.82%
Preparedness	1,690,612	1,907,755	1,828,502	2,001,773	94,018	4.93%
Protective Services	2,445,445	2,609,965	2,494,451	2,836,934	226,969	8.70%
Response and Recovery	91,935	81,656	96,059	7,494	(74,162)	-90.82%
Total Uses by Program	**4,369,197**	**4,855,418**	**4,595,652**	**5,079,656**	**224,238**	**4.62%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Admin/Operations Specialist	2.00	3.00	3.00	3.00	-	0.00%
Administrative Services Mgr	1.00	1.00	1.00	1.00	-	0.00%
Director - Emergency Managemnt	1.00	1.00	1.00	1.00	-	0.00%
Emergency Services Planner	5.00	3.00	4.00	4.00	1.00	33.33%
Emergency Services Planner Sr	1.00	2.00	2.00	2.00	-	0.00%
Emergency Svcs Planning Supv	2.00	3.00	3.00	3.00	-	0.00%
Intern	1.00	-	-	-	-	N/A
Management Assistant	1.00	1.00	1.00	1.00	-	0.00%
Office Assistant Specialized	3.00	2.00	2.00	2.00	-	0.00%
Security Asst Division Mgr	1.00	1.00	1.00	1.00	-	0.00%
Security Inspector	14.00	-	-	-	-	N/A
Security Officer Supervisor	2.00	2.00	3.00	3.00	1.00	50.00%
Security Specialist	-	14.00	14.00	18.00	4.00	28.57%
Systems Administrator	2.00	2.00	2.00	2.00	-	0.00%
Department Total	**36.00**	**35.00**	**37.00**	**41.00**	**6.00**	**17.14%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	22.75	22.75	23.75	27.75	5.00	21.98%
207 - Palo Verde	5.00	4.00	5.00	4.90	0.90	22.50%
215 - Emergency Management	8.25	8.25	8.25	8.35	0.10	1.21%
Department Total	**36.00**	**35.00**	**37.00**	**41.00**	**6.00**	**17.14%**



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Analysis

Appropriations

The Operating appropriations for Emergency Management in the FY 2020 budget are $4,987,321 and make up 98% of all appropriations. The $92,335 of Non Recurring appropriations are for IT systems.

Expenditures

The major category of expenditures in the FY 2020 budget is for personnel. Personnel makes up 63% of the budget and services make up 34%. The personnel budget increased $339,300, 11.95%, from the FY 2019 Revised budget, due to the addition of five new Security Specialists and one Emergency Services Planner. The services budget decreased $129,733, -6.96%, due in part to general services reductions to reallocate money for a Security Officer Supervisor position. Although, there were some services budget increases, including a new vendor for the Security Guard contract and for training, education, and certifications for the new Security Specialists.

Revenues

Emergency Management's revenue has historically consisted mostly of intergovernmental agreements and grants, including state grants to operate safety exercises at the Palo Verde Nuclear Generating Station, federal grants, as well as some charges for services for Continuity of Operations support with local jurisdictions. In FY 2020, $92,335 will be carried forward from the FY 2019 U.S. Forest Service Firewise Communities grant. The Security Services unit also generates a small amount of revenue from employee badge replacements. For FY 2020, revenue will be slightly lower than the FY 2019 Revised budget, due to a slight reduction in state grant money awarded for Palo Verde.

FTE Positions

Overall FTE positions in the department are increasing from the FY 2019 adopted budget of 37 to a total of 41 in FY 2020. The change is due to the addition of four Security Specialists for the new 225 Madison Building.

Enterprise Technology

Mission

The mission of the Office of Enterprise Technology (OET) is to provide proven, innovative, and cost-effective technology solutions to County departments so they can transform their operations to best serve their customers and citizens.

Vision

To be recognized as a first-class technology organization by the customers we serve.

About

Enterprise Technology is comprised of six organizational units under the guidance of the Chief Information Officer. All units converge on two basic guiding principles: Excellent customer service and providing high caliber technology solutions. The six units are Geographic Information Services, Information Security, Management Services, Advanced Services, Infrastructure & Communications Technology, and Strategic Planning & Business Alignment.

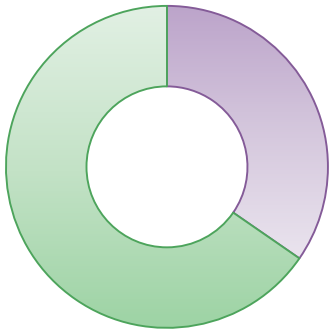
Budget Highlights

Enterprise Technology's budget includes a number of technology initiatives. In FY 2020, funding was provided for three Cyber Security positions, cyber security software, desktop laptop replacement, digital county initiatives, Microsoft professional services, and other system tools and equipment. The County prepares for large expenses such as an infrastructure refresh and maintenance by preparing a 5 year major maintenance forecast and setting aside funding to be available in future years.

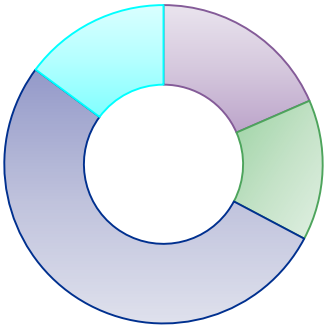
FY 2020 Budget Overview

Total Expenditures $95,837,388

Appropriation Class



Category

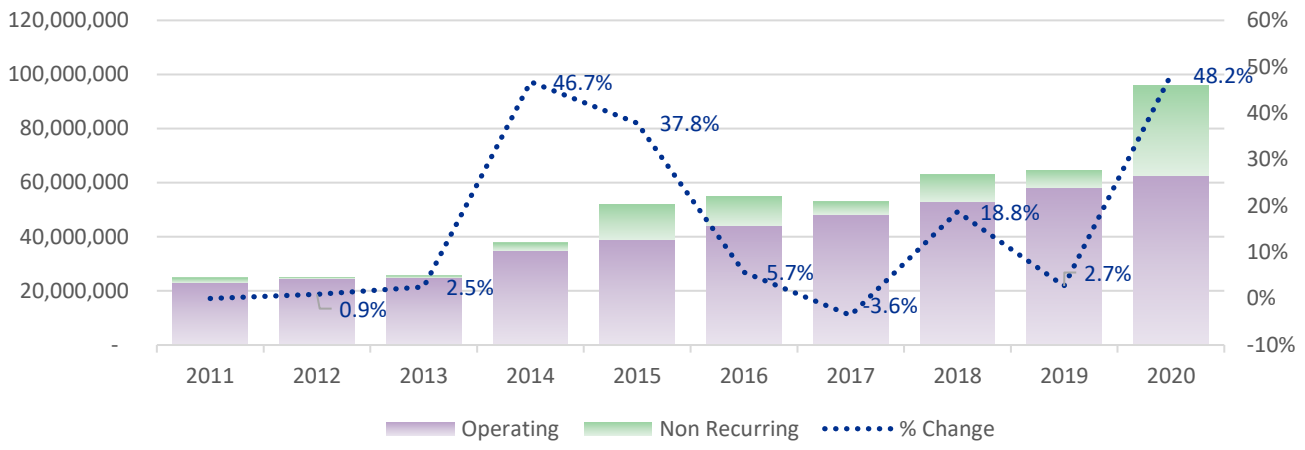


FY 2020 Expenditure Budget By Appropriation Group and Category

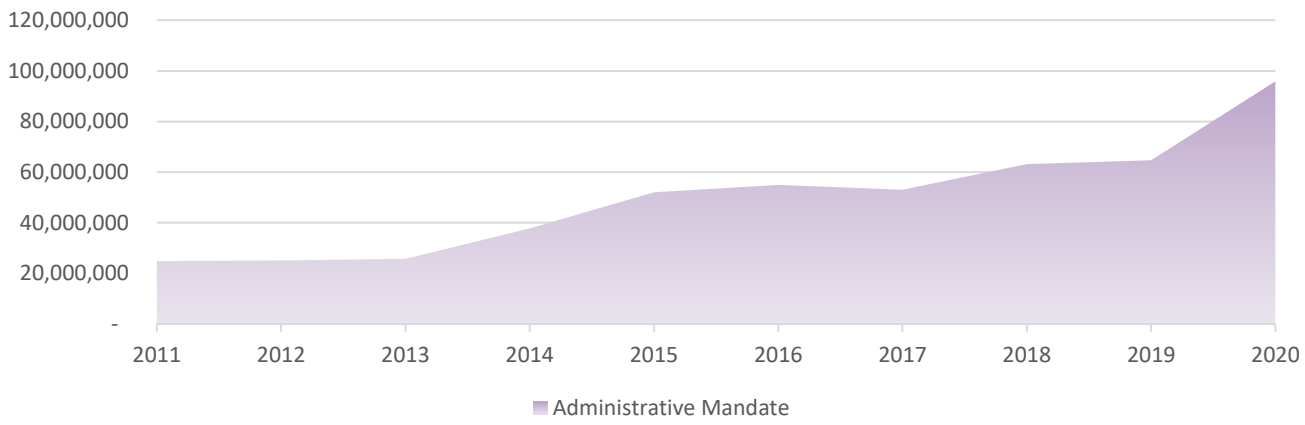
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Cyber Security - Major Maint	-	-	138,391	1,880,000	**2,018,391**
Cyber Security Nrnp	-	-	221,595	-	**221,595**
Desktop-Laptop Replacement	-	11,730,836	-	-	**11,730,836**
Enterprise Data Networking	-	155,000	741,500	5,661,769	**6,558,269**
Entprise Data Cntr Systems	-	300,000	2,114,940	6,500,000	**8,914,940**
Information Technology	-	55,150	21,192,294	-	**21,247,444**
Microsoft Active Directory	-	-	1,930,193	-	**1,930,193**
Non Recurring Non Project	-	-	1,612,000	197,297	**1,809,297**
Operating	17,704,166	1,432,391	22,269,866	-	**41,406,423**
Total	**17,704,166**	**13,673,377**	**50,220,779**	**14,239,066**	**95,837,388**

FY 2020 Budget Comparison

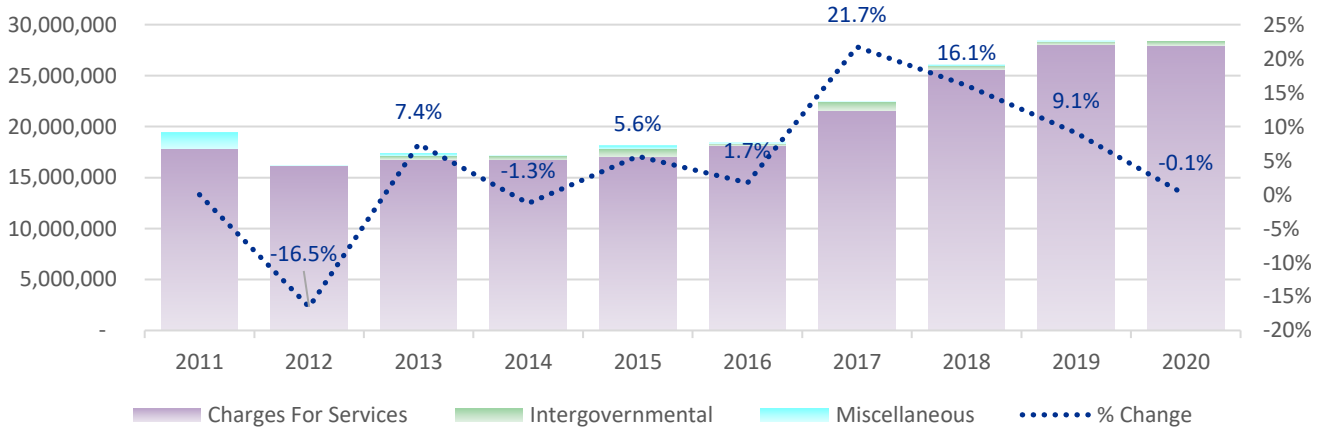
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Variance
Sources by Category						
Intergovernmental	395,758	339,286	339,286	414,800	75,514	22.26%
Charges For Services	25,624,578	26,698,258	28,052,053	27,972,613	1,274,355	4.77%
Miscellaneous	29,782	19,000	18,030	-	(19,000)	-100.00%
Total Sources by Category	**26,050,118**	**27,056,544**	**28,409,369**	**28,387,413**	**1,330,869**	**4.92%**
Sources by Fund						
100 - General	427,507	339,286	339,286	414,800	75,514	22.26%
681 - Telecommunications	25,622,611	26,717,258	28,070,083	27,972,613	1,255,355	4.70%
Total Sources by Fund	**26,050,118**	**27,056,544**	**28,409,369**	**28,387,413**	**1,330,869**	**4.92%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Variance %
Uses by Category						
Personal Services	16,350,966	17,026,716	17,149,493	17,704,166	677,450	3.98%
Supplies	1,432,796	752,312	550,960	13,673,377	12,921,065	1717.51%
Services	40,903,197	46,139,069	44,499,738	50,220,779	4,081,710	8.85%
Other Financing Uses	8,007	-	-	-	-	N/A
Capital Outlay	4,252,644	8,639,913	2,455,068	14,239,066	5,599,153	64.81%
Total Uses by Category	**62,947,610**	**72,558,010**	**64,655,259**	**95,837,388**	**23,279,378**	**32.08%**
Uses by Fund						
100 - General	37,763,379	44,647,757	37,054,152	65,492,880	20,845,123	46.69%
255 - Detention Operations	1,001,030	1,028,953	1,016,298	2,062,598	1,033,645	100.46%
681 - Telecommunications	24,183,201	26,881,300	26,584,809	28,281,910	1,400,610	5.21%
Total Uses by Fund	**62,947,610**	**72,558,010**	**64,655,259**	**95,837,388**	**23,279,378**	**32.08%**
Uses by Program						
Employee and Management Rlt	-	-	-	125,000	125,000	N/A
General Overhead	1,619,163	2,556,284	2,490,703	3,158,176	601,892	23.55%
Indirect Support	3,213,061	2,915,273	2,199,479	2,800,422	(114,851)	-3.94%
Information Technology	989,078	(1,761,662)	(740,710)	-	1,761,662	-100.00%
Info Technology Infrastructure	48,264,182	21,536,715	17,306,761	46,165,720	24,629,005	114.36%
Info Technology Management	8,862,126	47,311,400	43,399,026	43,588,070	(3,723,330)	-7.87%
Total Uses by Program	**62,947,610**	**72,558,010**	**64,655,259**	**95,837,388**	**23,279,378**	**32.08%**

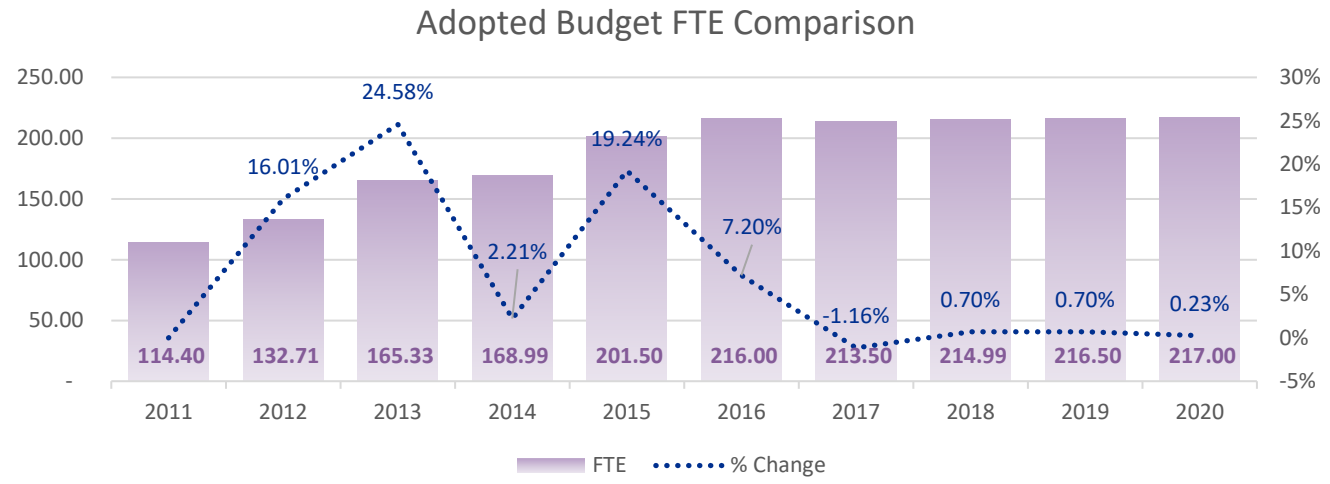
Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accountant	2.00	2.00	2.00	2.00	-	0.00%
Accounting Specialist	2.00	1.50	1.50	1.50	-	0.00%
Admin/Operations Specialist	2.00	3.00	3.00	3.00	-	0.00%
Applications Development Mgr	3.00	-	-	-	-	N/A
Applications Development Supv	2.00	3.00	3.00	3.00	-	0.00%
Business/Systems Analyst	3.00	-	-	-	-	N/A
Business/Systems Analyst-Sr/Ld	8.00	-	-	-	-	N/A
Chief Informatn Security Ofcr	1.00	-	-	-	-	N/A
Chief Technology Officer	1.00	-	-	-	-	N/A
Database Administrator	5.00	4.00	4.00	4.00	-	0.00%
Database Administrator Sr/Ld	3.49	3.00	3.00	3.00	-	0.00%
Deputy Director - OET	-	3.00	3.00	3.00	-	0.00%
Deputy Director - OET/Adv Svcs	1.00	-	-	-	-	N/A
Deputy Director - OET/Infrastr	1.00	-	-	-	-	N/A
Director - GIS	1.00	-	-	-	-	N/A
Director - OET	-	1.00	1.00	1.00	-	0.00%
Enterprise Architect	10.00	10.00	10.00	11.00	1.00	10.00%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Finance Business Analyst	2.00	2.00	2.00	2.00	-	0.00%
Finance Manager (Large)	1.00	1.00	1.00	1.00	-	0.00%
GIS Officer	-	1.00	1.00	1.00	-	0.00%
GIS Programmer/Analyst	8.00	8.00	8.00	8.00	-	0.00%
GIS Programmer/Analyst Sr/Ld	3.00	2.00	2.00	2.00	-	0.00%
GIS Technician	1.50	1.50	1.50	1.50	-	0.00%
Help Desk Coordinator	6.00	-	-	-	-	N/A
Help Desk Specialist	-	6.00	6.00	6.00	-	0.00%
Help Desk Specialist Sr/Ld	2.00	2.00	2.00	2.00	-	0.00%
HST Analyst	3.00	-	-	-	-	N/A
Human Resources Analyst	1.00	-	-	-	-	N/A
Human Resources Specialist	1.00	-	-	-	-	N/A
IT Business Systems Alyt Sr/Ld	-	6.00	6.00	6.00	-	0.00%
IT Business Systems Analyst	-	4.00	4.00	4.00	-	0.00%
IT Consultant	7.00	8.00	8.00	8.00	-	0.00%
IT Division Manager	5.00	5.00	5.00	5.00	-	0.00%
IT Manager	-	10.00	10.00	10.00	-	0.00%
IT PMO Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Program Manager	5.00	6.00	6.00	6.00	-	0.00%
IT Project Manager	3.00	3.00	3.00	3.00	-	0.00%
IT Security Analyst	2.00	2.00	2.00	2.00	-	0.00%
IT Security Analyst Sr/Ld	4.00	5.00	5.00	7.00	2.00	40.00%
IT Security Officer Chief	-	1.00	1.00	1.00	-	0.00%
IT Senior Manager	6.00	-	-	-	-	N/A
IT Services Supervisor	4.00	3.00	3.00	3.00	-	0.00%
IT Technical Support Manager	-	1.00	1.00	1.00	-	0.00%
Management Analyst	1.00	-	-	-	-	N/A

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Network Engineer	3.00	4.00	4.00	4.00	-	0.00%
Network Engineer Senior/Lead	3.00	3.00	3.00	3.00	-	0.00%
Office Assistant	2.00	2.00	2.00	2.00	-	0.00%
Office Assistant Specialized	1.00	1.00	1.00	1.00	-	0.00%
Operations Support Anlst Sr/Ld	2.00	2.00	2.00	2.00	-	0.00%
PC/LAN Technician	7.00	7.00	7.00	7.00	-	0.00%
PC/LAN Technician Sr/Ld	9.00	9.00	9.00	9.00	-	0.00%
Procurement Specialist	1.00	1.00	1.00	1.00	-	0.00%
Programmer Analyst	2.00	3.00	3.00	3.00	-	0.00%
Programmer Analyst Sr/Ld	11.00	12.00	12.00	12.00	-	0.00%
Software Architect	1.00	2.00	2.00	2.00	-	0.00%
Systems Admin & Analysis Mgr	2.00	-	-	-	-	N/A
Systems Admin & Analysis Supv	2.00	3.00	3.00	3.00	-	0.00%
Systems Administrator	8.00	7.00	7.00	7.00	-	0.00%
Systems Administrator Sr/Ld	8.00	8.00	8.00	8.00	-	0.00%
Telecomm Engineer	10.00	10.00	10.00	10.00	-	0.00%
Telecomm Engineer Senior/Lead	3.00	4.00	4.00	4.00	-	0.00%
Telecomm Prgrmr/Analyst	2.00	2.00	2.00	2.00	-	0.00%
Telecomm Prgrmr/Analyst Sr/Ld	5.00	4.00	4.00	4.00	-	0.00%
Telecommunications Tech Sr/Ld	8.00	7.00	7.00	7.00	-	0.00%
Telecommunications Technician	10.00	10.00	10.00	10.00	-	0.00%
Warehouse/Inventory Specialist	1.00	1.00	1.00	1.00	-	0.00%
Web Designer/Developer	-	1.00	1.00	1.00	-	0.00%
Web Designer/Developer Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**214.99**	**214.00**	**214.00**	**217.00**	**3.00**	**1.40%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
100 - General	137.33	125.09	125.39	126.95	1.86	1.49%
255 - Detention Operations	-	11.00	11.00	11.00	-	0.00%
681 - Telecommunications	77.66	77.91	77.61	79.05	1.14	1.46%
Department Total	**214.99**	**214.00**	**214.00**	**217.00**	**3.00**	**1.40%**

Department FTE Positions (continued)



Analysis

Appropriations

Enterprise Technology has many different appropriation groups, which ensure that funding for certain projects and initiatives can be managed and funded appropriately. The entire budget is made up of the Operating appropriation at 43.2%, Non Recurring 1.9%, Microsoft Active Directory at 2.0%, Information Technology Maintenance Operations at 22.2%, Enterprise Data Center Systems at 9.3%, Enterprise Data Networking at 6.8%, Desktop Laptop Replacement at 12.2%, Cyber Security Non-Recurring at .2% and Cyber Security Major Maintenance at 2.1%.

Expenditures

The Enterprise Technology department is administratively mandated. The General Fund Operating appropriation increased for the addition of the three Cyber Security positions and the non-recurring appropriation increased to fund digital county initiatives and Microsoft professional services. In the general fund, major maintenance operating appropriation funding was provided for a new Cyber Security tool and funding for a license agreement that was moved from non-recurring major maintenance. In addition, funding was given for additional storage space for the budget and finance systems. In the major maintenance non-recurring budget, replacement of legacy equipment and a targeted refresh of servers and equipment will be purchased in FY 2020. This appropriation is funded through a reserve fund where the County sets money aside for these expenditures. Funding was provided in the General and Detention Fund for desktop and laptop replacement. Future years have funding set aside in the capital improvement funds.

Revenues

The Telecommunications fund is an internal service fund with full cost recovery. Revenues increase based on services and are allocated to user departments. Revenue increased in the General Fund for aerial photography services.

FTE Positions

The only change to the budgeted FTE's are for the three new Cyber Security positions.

Environmental Services

Mission

The mission of the Environmental Services Department is to provide safe food, water, waste disposal and vector borne disease reduction controls to the people of Maricopa County so they may enjoy living in a healthy and safe community.

Vision

As the recognized regional environmental leader, we will develop and foster innovative environmental health protection programs for the safety of our residents and their environment.

About

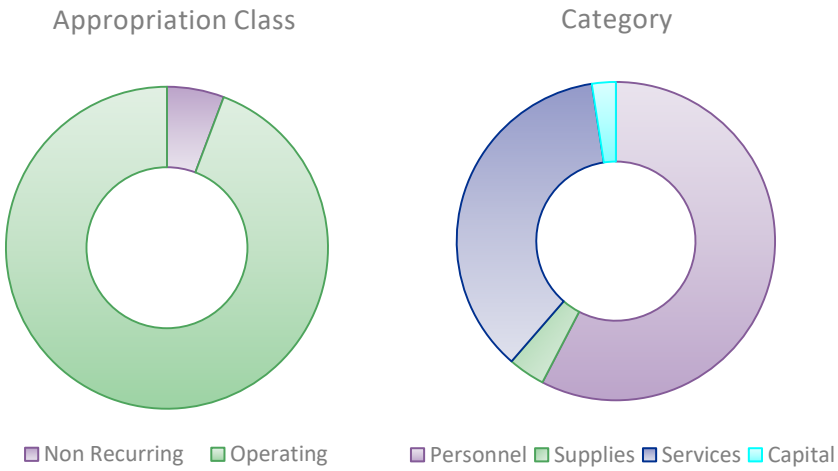
Environmental Services maintains public safety in many ways, including monitoring public swimming pools; tracking and disposing of mosquitos; and regulating or managing water, sewage, stormwater, and waste to ensure public health, sanitation, and pollution prevention. Environmental Services also regulates permitting for food safety at sites including bakeries, grocery stores, restaurants, and vending machines.

Budget Highlights

Environmental Services created a Combined Call Center that customers seeking information regarding the Environmental Services, Planning and Development, or Air Quality departments can call for help. This will increase efficiency and the customer experience since those seeking information will no longer need to call each department for a different question. The Combined Call Center will be housed in Environmental Services, although costs will be shared with the Planning and Development and Air Quality departments. Additionally, the Board of Supervisors approved a small fee increase for the Maricopa County transfer stations.

FY 2020 Budget Overview

Total Expenditures $38,651,786

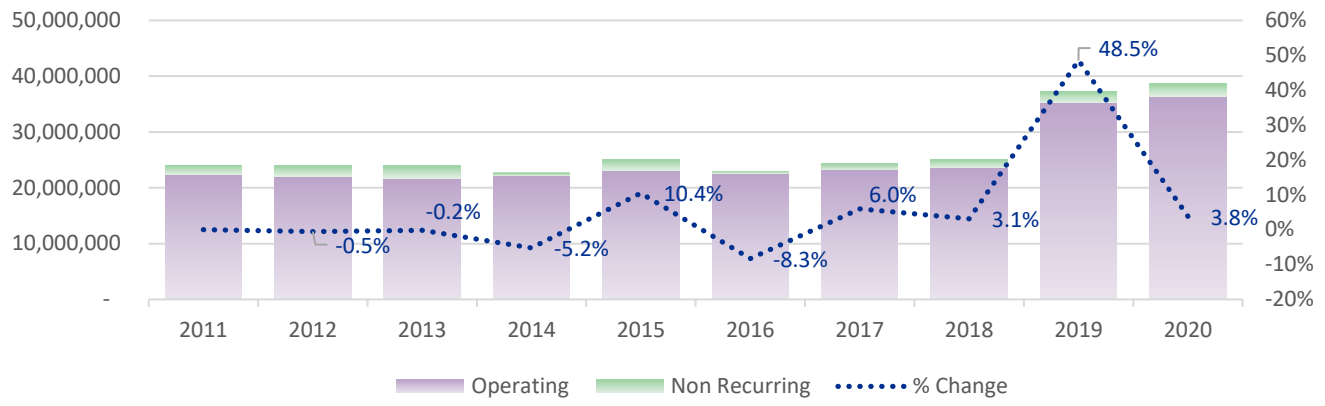


FY 2020 Expenditure Budget By Appropriation Group and Category

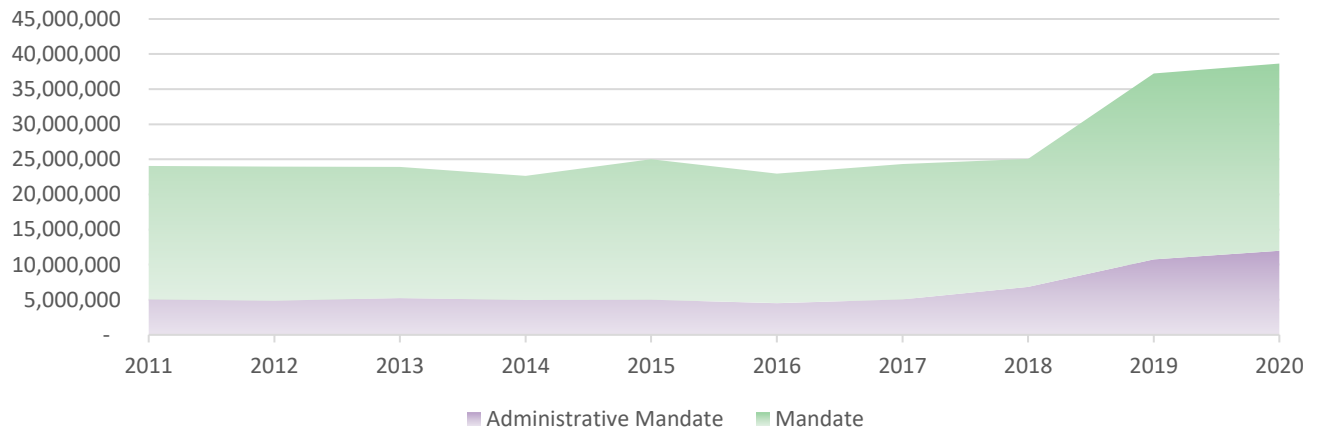
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	125,000	150,000	1,082,481	859,948	**2,217,429**
Operating	22,150,420	1,296,148	12,912,789	-	**36,359,357**
Vector Control Foggers	-	-	-	75,000	**75,000**
Total	**22,275,420**	**1,446,148**	**13,995,270**	**934,948**	**38,651,786**

FY 2020 Budget Comparison

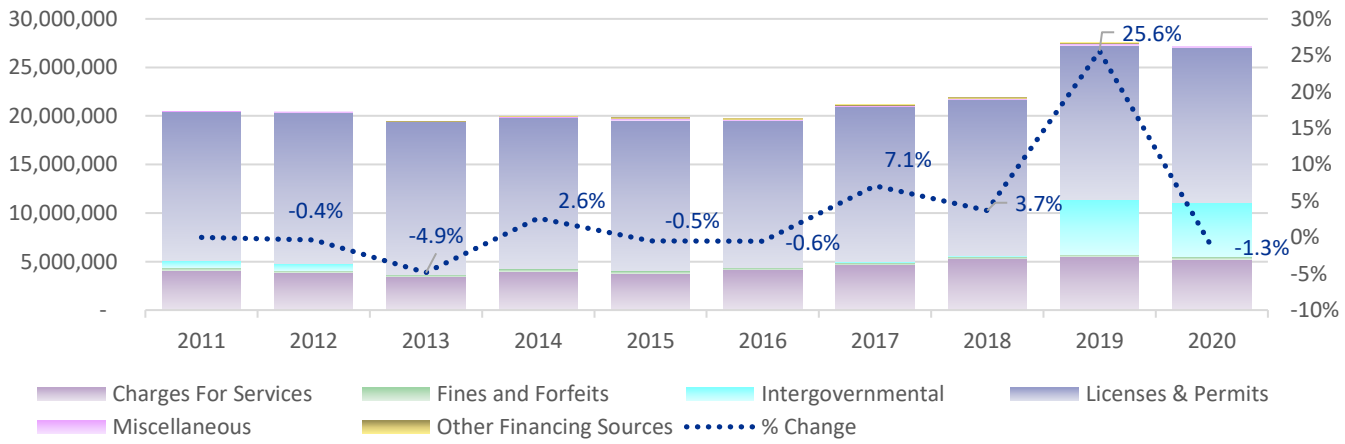
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Licenses & Permits	16,052,850	15,926,652	15,840,745	15,948,454	21,802	0.14%
Intergovernmental	69,678	5,174,738	5,616,219	5,594,202	419,464	8.11%
Charges For Services	5,263,852	5,255,419	5,519,000	5,245,967	(9,452)	-0.18%
Fines and Forfeits	268,883	243,202	252,577	263,589	20,387	8.38%
Miscellaneous	142,123	89,377	261,781	99,877	10,500	11.75%
Other Financing Sources	120,828	114,261	33,108	-	(114,261)	-100.00%
Total Sources by Category	**21,918,214**	**26,803,649**	**27,523,430**	**27,152,089**	**348,440**	**1.30%**
Sources by Fund						
100 - General	34,153	247,221	276,038	247,221	-	0.00%
290 - Waste Tire	-	5,400,000	5,814,095	5,825,000	425,000	7.87%
505 - Environmental Svcs Grants	69,678	70,198	70,198	67,198	(3,000)	-4.27%
506 - Environmental Health	21,814,383	21,086,230	21,363,099	21,012,670	(73,560)	-0.35%
Total Sources by Fund	**21,918,214**	**26,803,649**	**27,523,430**	**27,152,089**	**348,440**	**1.30%**

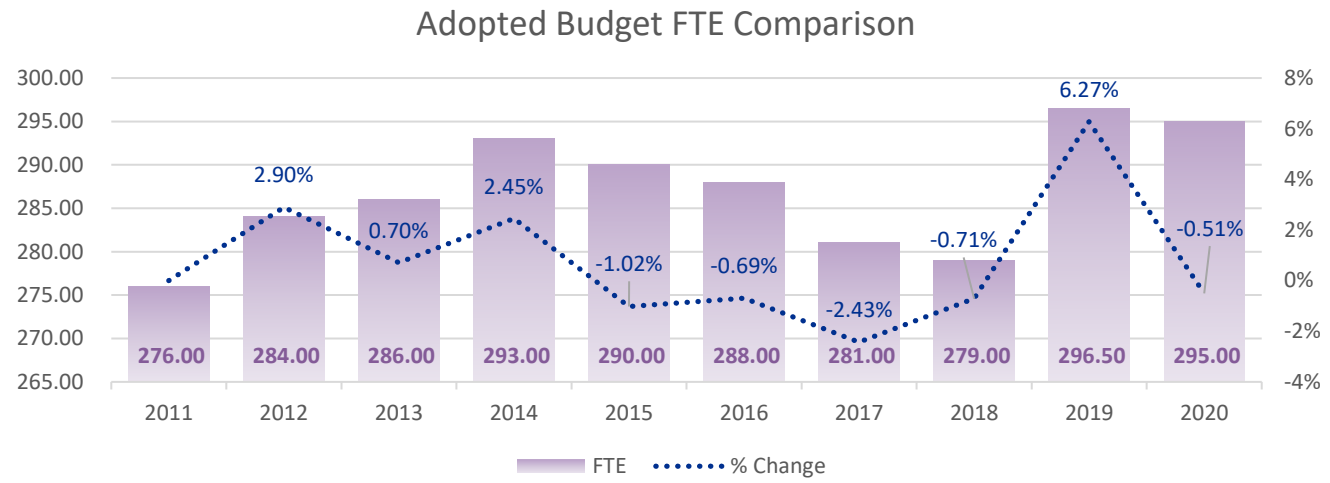
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	19,557,464	22,362,340	22,366,074	22,275,420	(86,920)	-0.39%
Supplies	1,237,171	1,570,003	1,012,139	1,446,148	(123,855)	-7.89%
Services	3,684,186	14,132,292	13,681,103	13,995,270	(137,022)	-0.97%
Other Financing Uses	17,323	-	-	-	-	N/A
Capital Outlay	578,873	175,003	173,470	934,948	759,945	434.25%
Total Uses by Category	**25,075,017**	**38,239,638**	**37,232,786**	**38,651,786**	**412,148**	**1.08%**
Uses by Fund						
100 - General	4,496,812	9,853,560	9,417,405	9,640,414	(213,146)	-2.16%
290 - Waste Tire	-	5,822,726	5,748,435	5,825,000	2,274	0.04%
505 - Environmental Svcs Grants	68,624	70,198	70,198	67,198	(3,000)	-4.27%
506 - Environmental Health	20,509,581	22,493,154	21,996,748	23,119,174	626,020	2.78%
Total Uses by Fund	**25,075,017**	**38,239,638**	**37,232,786**	**38,651,786**	**412,148**	**1.08%**
Uses by Program						
Environmental Enforcement	1,263,828	1,343,460	1,301,694	1,277,200	(66,260)	-4.93%
Environmental Health Services	9,380,051	10,032,661	10,050,222	9,873,575	(159,086)	-1.59%
General Overhead	1,190,738	4,323,844	4,332,594	4,684,328	360,484	8.34%
Indirect Support	3,759,718	4,561,055	4,235,121	4,775,016	213,961	4.69%
Information Technology	1,866,460	2,538,853	2,170,922	2,518,073	(20,780)	-0.82%
Vector Control	3,198,376	3,393,504	3,094,552	3,188,729	(204,775)	-6.03%
Water and Waste Management	4,415,846	12,046,261	12,047,681	12,334,865	288,604	2.40%
Total Uses by Program	**25,075,017**	**38,239,638**	**37,232,786**	**38,651,786**	**412,148**	**1.08%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accountant	1.00	1.00	1.00	1.00	-	0.00%
Accounting Specialist	1.00	1.00	1.00	1.00	-	0.00%
Admin/Operations Specialist	4.00	4.00	4.00	4.00	-	0.00%
Administrative Manager	1.00	1.00	1.00	1.00	-	0.00%
Administrative Staff Supv	2.00	2.00	2.00	2.00	-	0.00%
Chemical Applications Tech	25.00	-	-	-	-	N/A
Communicatn Ofcr/Govt Liaison	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Env Svcs	1.00	1.00	1.00	1.00	-	0.00%
Development Svcs Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Development Svcs Technician	7.00	6.00	6.00	6.00	-	0.00%
Development Svcs Technician Ld	2.00	2.00	2.00	2.00	-	0.00%
Development Svcs Technician Sr	13.00	12.00	12.00	12.00	-	0.00%
Director - Environmental Svcs	1.00	1.00	1.00	1.00	-	0.00%
Engineer	10.00	6.00	6.00	6.00	-	0.00%
Engineer Associate	1.00	3.00	3.00	3.00	-	0.00%
Engineering Manager	1.00	1.00	1.00	1.00	-	0.00%
Engineering Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Engineering Technician	-	1.00	1.00	1.00	-	0.00%
Environmental Enforcement Spec	5.00	5.00	5.00	5.00	-	0.00%
Environmental Spec Trainee	16.00	-	-	-	-	N/A
Environmental Specialist	121.00	121.00	121.00	120.00	(1.00)	-0.83%
Environmental Specialist Sr	3.00	19.00	19.00	19.00	-	0.00%
Environmental Specialist Supv	27.00	26.00	26.00	26.00	-	0.00%
Environmental Svcs Div Mgr	3.00	3.00	3.00	3.00	-	0.00%
Environmental Svcs Mnging Supv	7.00	7.00	7.00	8.00	1.00	14.29%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Finance Business Analyst	1.00	2.00	2.00	2.00	-	0.00%
Finance Manager	1.00	1.00	1.00	1.00	-	0.00%
Intern	-	1.00	1.00	-	(1.00)	-100.00%
Laboratory Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Laboratory Technician	3.00	3.00	3.00	3.00	-	0.00%
Laboratory Technologist	1.00	1.00	1.00	1.00	-	0.00%
Management Analyst	3.00	3.00	3.00	3.00	-	0.00%
Office Assistant	-	2.00	2.00	2.00	-	0.00%
Office Assistant Specialized	8.00	8.00	8.00	7.00	(1.00)	-12.50%
Operations/Program Manager	-	1.00	1.00	1.00	-	0.00%
Procurement Specialist	-	1.00	1.00	1.00	-	0.00%
Public Works Equipment Operatr	-	2.00	2.00	2.00	-	0.00%
Public Works Field Supervisor	-	2.00	2.00	2.00	-	0.00%
Public Works Heavy Equip Oprtr	-	4.00	4.00	4.00	-	0.00%
Public Works Supervisor	-	1.00	1.00	1.00	-	0.00%
Vector Control Supervisor	3.00	3.00	3.00	3.00	-	0.00%
Vector Control Technician	-	25.00	25.00	25.00	-	0.00%
Warehouse/Inventory Specialist	-	7.00	7.00	7.00	-	0.00%
Department Total	**279.00**	**297.00**	**297.00**	**295.00**	**(2.00)**	**-0.67%**

Department FTE Positions (continued)

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	45.00	66.54	66.54	64.44	(2.10)	-3.16%
290 - Waste Tire	-	2.00	2.00	3.10	1.10	55.00%
505 - Environmental Services Grants	-	1.00	1.00	-	(1.00)	-100.00%
506 - Environmental Health	234.00	227.46	227.46	227.46	-	0.00%
Department Total	**279.00**	**297.00**	**297.00**	**295.00**	**(2.00)**	**-0.67%**



Analysis

Appropriations

The Operating appropriations for Environmental Services in the FY 2020 budget are $36,434,357 and make up 94% of all appropriations. The $2,217,429 of Non Recurring appropriations are for data storage, computer and vehicle replacements, technology projects, and contract services to address the waste water plan review backlog.

Expenditures

In FY 2020, the personnel, supplies, and services budgets all decreased compared to the FY 2019 budget. The only expenditure category to increase is capital; Environmental Services will use $750,000 in Non Recurring funds to purchase new vehicles for the department. Although Environmental Services is seeing increased demand for services, department management was able to plan FY 2020 expenditures at 1.08% higher than the FY 2019 budget.

Revenues

Environmental Service's revenue has historically consisted of mostly licenses and permits revenue with some charges for services. In FY 2019, Environmental Services absorbed the state-mandated Waste Tires Fund (290), which contributes intergovernmental revenue to Environmental Services.

FTE Positions

Overall FTE positions in the department are decreasing from the FY 2019 adopted budget of 296.5 to a total of 295 in FY 2020. The change is following the inactivation of an office assistant and an intern role.

Equipment Services

Mission

The mission of the Equipment Services Department is to provide fleet services to departments of Maricopa County so they can have transportation and equipment in support of the community.

Vision

To be the leader in providing unprecedented professional fleet services in an environmentally and fiscally responsible manner.

About

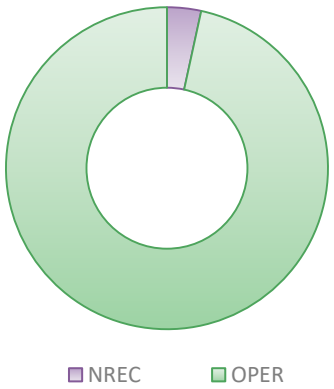
Equipment Services is responsible for the County's fleet and heavy equipment. This ranges from "Light Duty" such as vehicles for law enforcement to "Heavy Duty" machinery for trash services and road repair.

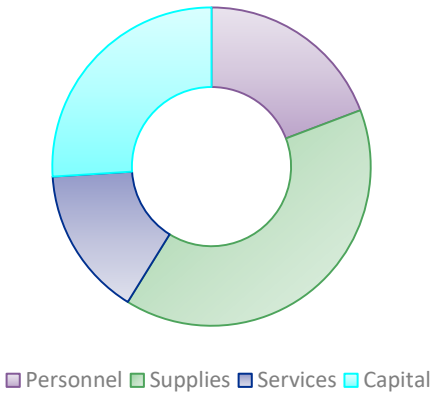
Budget Highlights

During FY 2019, Equipment Services' internal service fund rate was reviewed by MGT Consulting Group to update and incorporate new rates services into the rate model. The new rates and model have been implemented in the FY 2020 budget and are flexible to allow modification in the future. Non-recurring expenditures include new equipment and a fleet management system upgrade.

FY 2020 Budget Overview

Total Expenditures $23,746,086



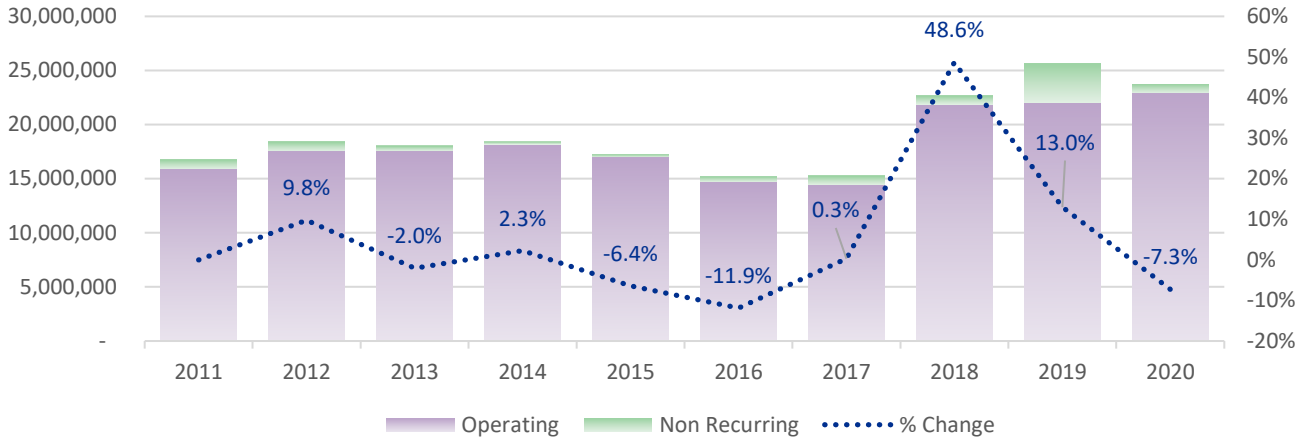


FY 2020 Expenditure Budget By Appropriation Group and Category

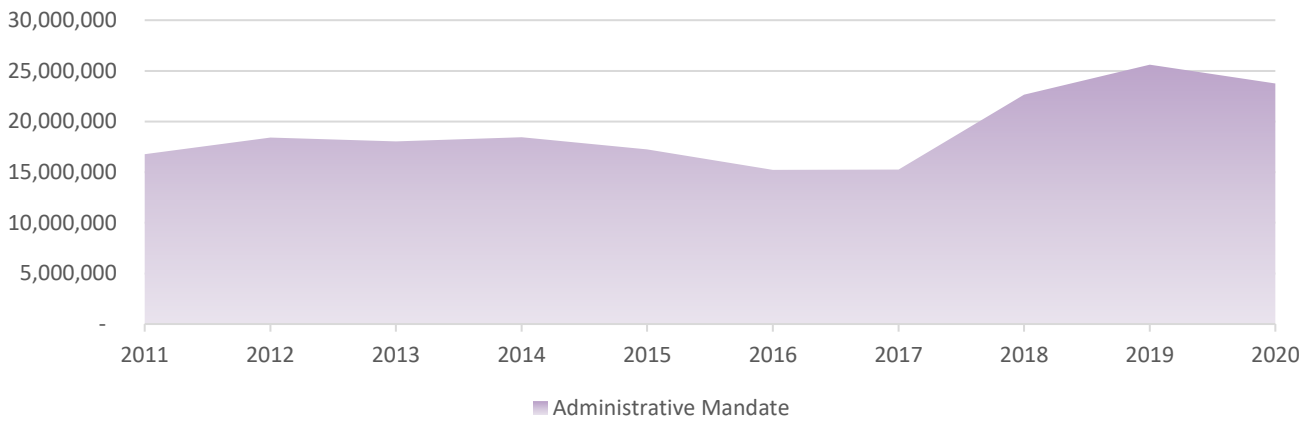
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	-	322,500	-	489,091	**811,591**
Operating	4,568,609	9,075,193	3,606,293	5,684,400	**22,934,495**
Total	**4,568,609**	**9,397,693**	**3,606,293**	**6,173,491**	**23,746,086**

FY 2020 Budget Comparison

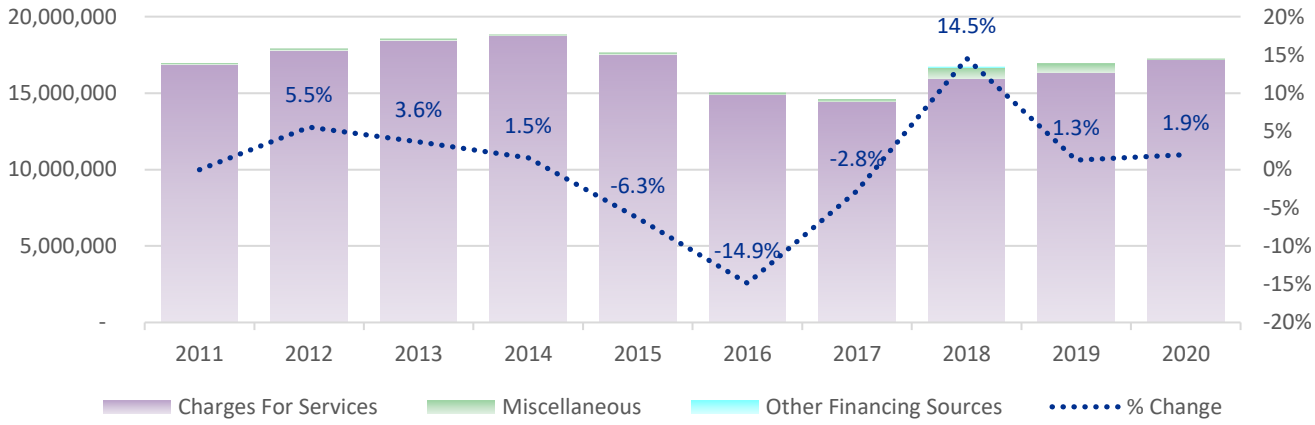
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

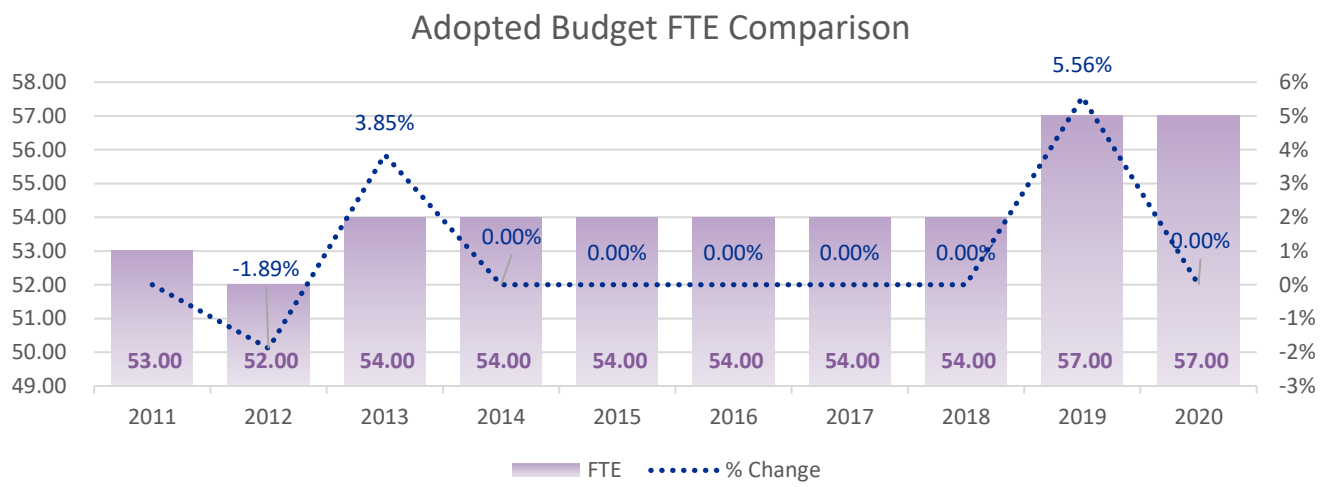
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Charges For Services	15,966,070	16,917,729	16,357,788	17,191,195	273,466	1.62%
Miscellaneous	712,016	58,900	565,886	58,900	-	0.00%
Other Financing Sources	44,145	-	-	-	-	N/A
Total Sources by Category	**16,722,231**	**16,976,629**	**16,923,674**	**17,250,095**	**273,466**	**1.61%**
Sources by Fund						
100 - General	515,888	-	438,890	-	-	N/A
255 - Detention Operations	130,733	-	72,750	-	-	N/A
654 - Equipment Services	16,075,610	16,976,629	16,412,034	17,250,095	273,466	1.61%
Total Sources by Fund	**16,722,231**	**16,976,629**	**16,923,674**	**17,250,095**	**273,466**	**1.61%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	4,532,532	4,578,159	4,412,156	4,568,609	(9,550)	-0.21%
Supplies	8,698,647	9,979,413	9,227,509	9,397,693	(581,720)	-5.83%
Services	3,427,018	3,008,960	3,001,571	3,606,293	597,333	19.85%
Other Financing Uses	51,000	-	-	-	-	N/A
Capital Outlay	5,957,831	9,123,783	8,966,658	6,173,491	(2,950,292)	-32.34%
Total Uses by Category	**22,667,028**	**26,690,315**	**25,607,894**	**23,746,086**	**(2,944,229)**	**-11.03%**
Uses by Fund						
100 - General	4,933,669	7,251,445	7,251,445	4,634,400	(2,617,045)	-36.09%
255 - Detention Operations	947,613	1,567,250	1,544,415	1,050,000	(517,250)	-33.00%
654 - Equipment Services	16,785,746	17,871,620	16,812,034	18,061,686	190,066	1.06%
Total Uses by Fund	**22,667,028**	**26,690,315**	**25,607,894**	**23,746,086**	**(2,944,229)**	**-11.03%**
Uses by Program						
Fleet Management	14,421,737	23,666,854	22,458,136	20,427,393	(3,239,461)	-13.69%
General Overhead	6,842,578	1,261,923	1,859,696	1,709,958	448,035	35.50%
Indirect Support	1,402,713	1,761,538	1,290,062	1,608,735	(152,803)	-8.67%
Total Uses by Program	**22,667,028**	**26,690,315**	**25,607,894**	**23,746,086**	**(2,944,229)**	**-11.03%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accounting Specialist	1.00	1.00	1.00	1.00	-	0.00%
Administrative Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Director - Equipment Services	1.00	1.00	1.00	1.00	-	0.00%
Equipment Svcs Administrator	1.00	1.00	1.00	1.00	-	0.00%
Finance Support Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Fleet Automotive Technician	-	19.00	19.00	19.00	-	0.00%
Fleet Heavy Equipment Tech	-	17.00	17.00	17.00	-	0.00%
Fleet Maintenance Manager	1.00	1.00	1.00	1.00	-	0.00%
Fleet Management Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Fleet Parts Specialist	3.00	3.00	3.00	3.00	-	0.00%
Fleet Technician Supervisor	-	4.00	4.00	4.00	-	0.00%
Management Analyst	1.00	1.00	1.00	1.00	-	0.00%
Mechanic - Automotive	18.00	-	-	-	-	N/A
Mechanic - Heavy Equipment	13.00	-	-	-	-	N/A
Mechanic Supervisor	4.00	-	-	-	-	N/A
Office Assistant Specialized	3.00	3.00	3.00	3.00	-	0.00%
Preventive Maintenance Tech	2.00	-	-	-	-	N/A
Procurement Specialist	1.00	1.00	1.00	1.00	-	0.00%
Program Coordinator	1.00	1.00	1.00	1.00	-	0.00%
Warehouse/Inventory Specialist	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**54.00**	**57.00**	**57.00**	**57.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
654 - Equipment Services	54.00	57.00	57.00	57.00	-	0.00%
Department Total	**54.00**	**57.00**	**57.00**	**57.00**	**-**	**0.00%**



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Analysis

Appropriations

Equipment Services' operating budget for FY 2020 is $22,934,495, which makes up 96.6% of the department's appropriation. The non-recurring appropriation of $811,591 or 3.4% of the appropriation decreased, but amounts were carried forward from FY 2019 to complete projects such as upgrades to the Fleet Management System.

Expenditures

Equipment Services implemented a new rate model in FY 2020 resulting in a budget increase of $273,466 in the internal service fund. Non recurring budgeted expenditures are for a fleet management system upgrade, scrubber machines for fuel sites, waste oil tanks, trucks, and a fuel infrastructure network refresh project. The General and Detention Fund appropriations remained flat pending the results of the fleet study. The Fleet Study project will be completing their recommendation(s) on number and type of vehicle/equipment in the County Fleet during FY 2020. This recommendation may influence future expenditures.

Revenues

Revenues are expected to increase as a result of the fee rate schedule being revised and implemented for FY 2020. The fee model is now more flexible when changes and or additions of services are needed. The opportunity to increase revenues is greater than in years past, which could help avoid structural imbalance as seen in prior years.

FTE Positions

No changes to FTE positions occurred for this upcoming fiscal year.

Facilities Management

Mission

The mission of Facilities Management is to provide and maintain fiscally efficient, operationally safe, and aesthetically appropriate facilities to the citizens and employees of Maricopa County so they can do business in an efficient and safe environment.

Vision

The vision of the Facilities Management Department is to convert capital funds into exceptional facility solutions and provide responsive facility services to every customer, every time, in a collaborative, efficient, and innovative manner while being fiscally prudent.

About

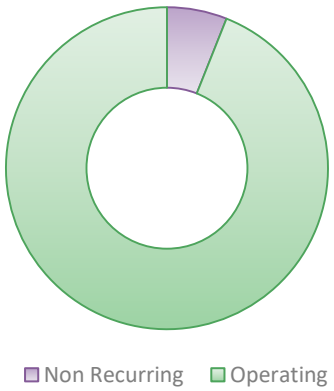
The Maricopa County Facilities Management Department (FMD) is responsible for maintaining and overseeing improvements to 238 County owned facilities and properties totaling approximately 10.5 million gross square feet.

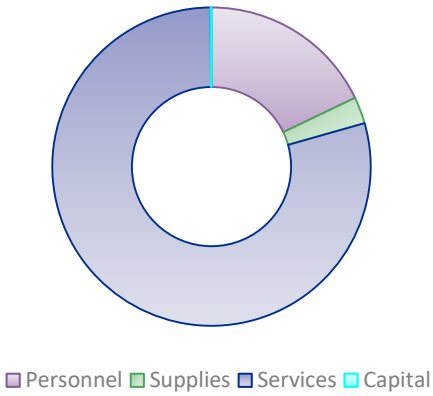
Budget Highlights

The Facilities Management FY 2020 budget includes increases to the General and Detention Funds for two new facilities. The General Fund has an increase of $1,314,995 due to seven months of operating expenditures for the 225 Madison Avenue facility. The Detention Fund has an increase of $1,314,485 due to seven months of operating expenditures for the Intake Transfer Release Jail (ITR).

FY 2020 Budget Overview

Total Expenditures $77,486,603



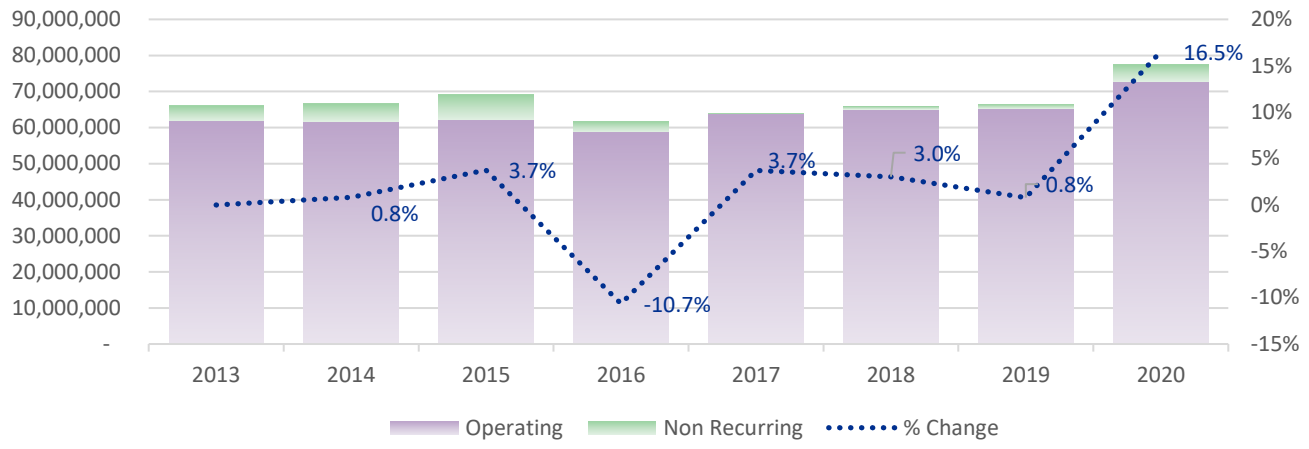


FY 2020 Expenditure Budget By Appropriation Group and Category

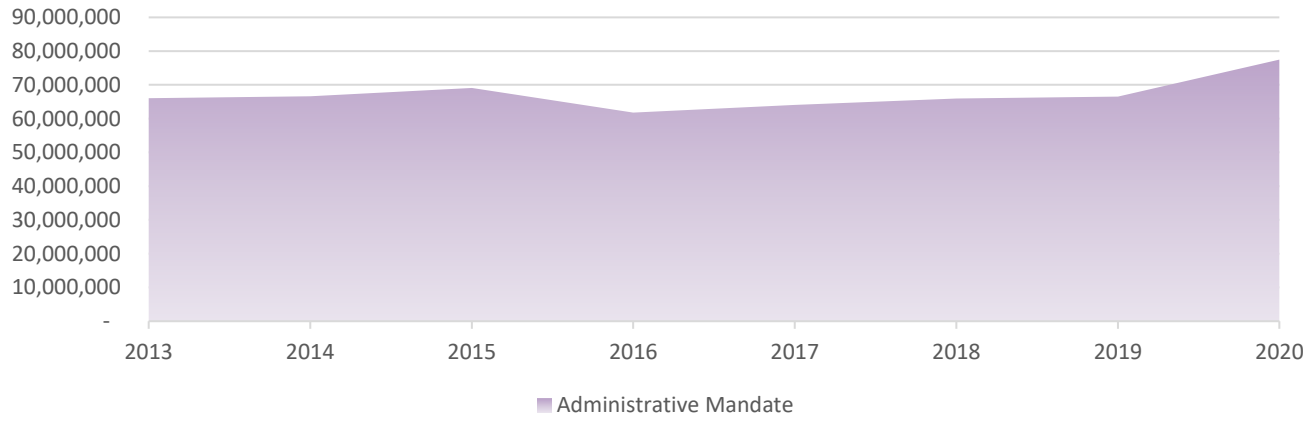
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Elevator Renovations	-	-	4,522,525	-	**4,522,525**
Facilities Major Maintenance Operating	1,793,809	-	12,811,095	-	**14,604,904**
Non Recurring Non Project	-	62,398	16,290	72,243	**150,931**
Operating	12,067,927	2,036,520	44,096,612	7,184	**58,208,243**
Total	**13,861,736**	**2,098,918**	**61,446,522**	**79,427**	**77,486,603**

FY 2020 Budget Comparison

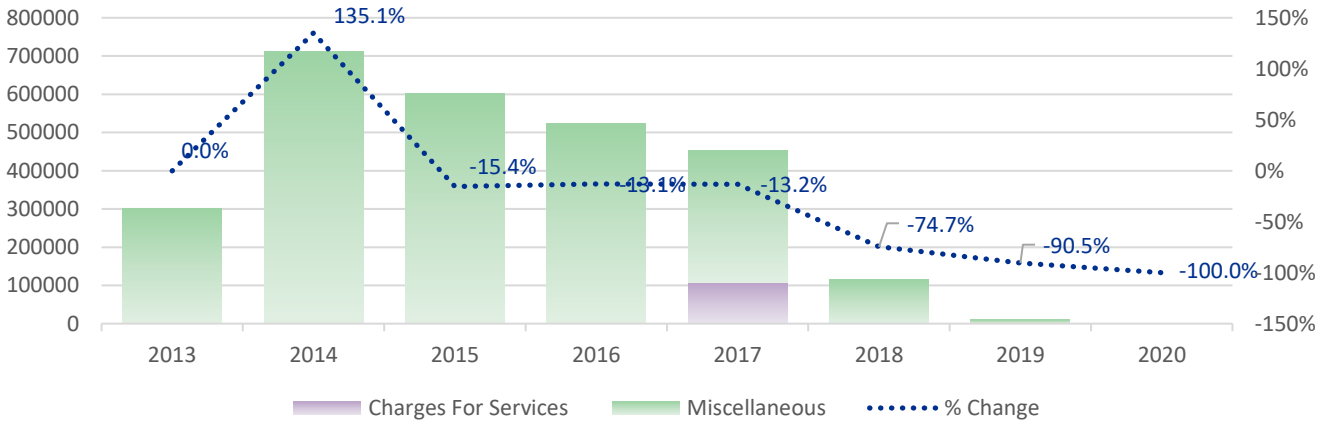
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2013-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Miscellaneous	115,025	-	10,925	-	-	N/A
Total Sources by Category	**115,025**	**-**	**10,925**	**-**	**-**	**N/A**
Sources by Fund						
100 - General	115,025	-	9,039	-	-	N/A
255 - Detention Operations	-	-	1,886	-	-	N/A
Total Sources by Fund	**115,025**	**-**	**10,925**	**-**	**-**	**N/A**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	12,722,848	13,746,799	13,492,792	13,861,736	114,937	0.84%
Supplies	2,252,270	1,772,501	1,922,299	2,098,918	326,417	18.42%
Services	47,668,644	57,471,878	51,040,986	61,446,522	3,974,644	6.92%
Other Financing Uses	3,178,176	124,966	-	-	(124,966)	-100.00%
Capital Outlay	158,816	72,243	36,163	79,427	7,184	9.94%
Total Uses by Category	**65,980,754**	**73,188,387**	**66,492,240**	**77,486,603**	**4,298,216**	**5.87%**
Uses by Fund						
100 - General	42,269,408	46,980,813	43,007,105	50,018,074	3,037,261	6.46%
255 - Detention Operations	23,711,346	26,207,574	23,485,135	27,468,529	1,260,955	4.81%
Total Uses by Fund	**65,980,754**	**73,188,387**	**66,492,240**	**77,486,603**	**4,298,216**	**5.87%**
Uses by Program						
Capital Facilities Development	18,112,038	21,934,309	17,881,774	23,709,669	1,775,360	8.09%
Facilities Operation and Maint	43,934,985	46,635,336	44,273,136	49,702,144	3,066,808	6.58%
General Overhead	1,215,102	1,337,314	1,336,302	1,030,126	(307,188)	-22.97%
Indirect Support	2,156,946	2,515,110	2,329,249	2,378,677	(136,433)	-5.42%
Information Technology	561,683	766,318	671,779	665,987	(100,331)	-13.09%
Total Uses by Program	**65,980,754**	**73,188,387**	**66,492,240**	**77,486,603**	**4,298,216**	**5.87%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	1.00	2.00	2.00	2.00	-	0.00%
Accounting Specialist	3.00	3.00	3.00	3.00	-	0.00%
Admin/Operations Specialist	2.00	2.00	2.00	2.00	-	0.00%
Business/Systems Analyst	1.00	-	-	-	-	N/A
Designer	-	4.00	4.00	4.00	-	0.00%
Director - Facilities Managemt	1.00	1.00	1.00	1.00	-	0.00%
Dispatcher	1.00	1.00	1.00	1.00	-	0.00%
Duty Plant Operator	4.00	4.00	4.00	4.00	-	0.00%
Electrician	10.00	8.00	8.00	8.00	-	0.00%
Electronic Technician	1.00	12.00	12.00	14.00	2.00	16.67%
Electronic Technician Senior	11.00	-	-	-	-	N/A
Engineer Associate	2.00	1.00	1.00	1.00	-	0.00%
Engineering Technician	2.00	-	-	-	-	N/A
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Facil Cap Proj & Dsgn Div Dir	-	1.00	1.00	1.00	-	0.00%
Facil Cap Proj & Plng Div Dir	1.00	-	-	-	-	N/A
Facil Capital Project Div Mgr	1.00	1.00	1.00	1.00	-	0.00%
Facil Capital Project Mgr	8.00	8.00	8.00	8.00	-	0.00%
Facil Capital Project Mgr Sr	8.00	7.00	7.00	7.00	-	0.00%
Facil Contract Service Monitor	4.00	4.00	4.00	4.00	-	0.00%
Facil Lg Capital Project Exec	1.00	1.00	1.00	1.00	-	0.00%
Facil Opts & Maint Ast Div Mgr	-	1.00	1.00	1.00	-	0.00%
Facil Opts & Maint Div Mgr	2.00	1.00	1.00	1.00	-	0.00%
Facilities Design Division Mgr	-	1.00	1.00	1.00	-	0.00%
Facilities Planner	5.00	-	-	-	-	N/A
Facilities Planning Div Mgr	1.00	-	-	-	-	N/A
Facilities Project Manager	3.00	3.00	3.00	3.00	-	0.00%
Finance Business Analyst	2.00	2.00	2.00	2.00	-	0.00%
Finance Manager (Large)	1.00	1.00	1.00	1.00	-	0.00%
Grant/Contract Administrator	1.00	1.00	1.00	1.00	-	0.00%
HVAC Technician	19.00	18.00	18.00	19.00	1.00	5.56%
HVAC Technician Senior	2.00	4.00	4.00	4.00	-	0.00%
IT Business Systems Alyt Sr/Ld	-	1.00	1.00	1.00	-	0.00%
Locksmith	7.00	7.00	7.00	8.00	1.00	14.29%
Management Analyst	-	1.00	1.00	1.00	-	0.00%
Office Assistant Specialized	1.00	1.00	1.00	1.00	-	0.00%
Plumber	13.00	14.00	14.00	14.00	-	0.00%
Procurement Officer	-	1.00	1.00	1.00	-	0.00%
Procurement Officer - Dept	2.00	-	-	-	-	N/A
Procurement Specialist	-	1.00	1.00	1.00	-	0.00%
Program Coordinator	1.00	1.00	1.00	1.00	-	0.00%
Trades Generalist	30.00	30.00	30.00	31.00	1.00	3.33%
Trades Specialist	4.00	4.00	4.00	4.00	-	0.00%
Trades Supervisor	8.00	8.00	8.00	9.00	1.00	12.50%
Warehouse/Inventory Spec Lead	1.00	1.00	1.00	1.00	-	0.00%

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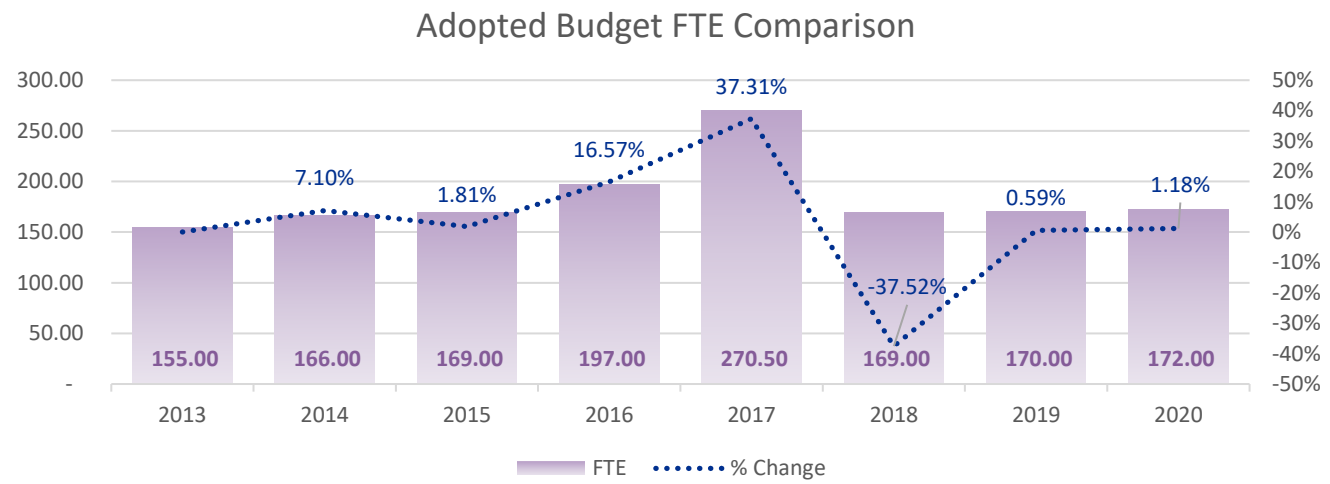
Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Warehouse/Inventory Specialist	3.00	3.00	3.00	3.00	-	0.00%
Department Total	**169.00**	**166.00**	**166.00**	**172.00**	**6.00**	**3.61%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	136.00	133.00	133.00	136.00	3.00	2.26%
255 - Detention Operations	33.00	33.00	33.00	36.00	3.00	9.09%
Department Total	**169.00**	**166.00**	**166.00**	**172.00**	**6.00**	**3.61%**



Analysis

Appropriations

The Operating appropriations for the Facilities Management Department in the FY 2020 budget are $72,813,147 and make up 94% of all appropriations. The $4,673,456 of Non Recurring appropriations are for technology support and elevator renovations.

Expenditures

The FY 2020 budget includes increases of $1,314,995 to the General Fund (100) and $1,314,485 to the Detention Fund (255). The increase in the General Fund is due to the substantial completion of the 225 Madison Avenue project in FY 2020. The increase in the Detention Fund is due to the substantial completion of the Intake Transfer Release project in FY 2020.

Operating costs have been budgeted to occur beginning in mid FY 2020. The additional funds pay for personnel, warehouse/maintenance supplies, preventative and corrective maintenance, landscaping, janitorial contracting and utilities.

Revenues

Facilities Management does not have revenue budgeted in FY 2020. FY 2019 revenue is largely restitution related revenue.

FTE Positions

Overall FTE positions in the department are increasing from the FY 2019 revised budget of 166 to a total of 172 in FY 2020. The change is due to two new facilities, the 255 Madison and the ITR

Finance

Mission

The mission of the Department of Finance is to provide financial information and services to Maricopa County government so they can effectively manage their resources.

Vision

Citizens service citizens by working collaboratively, efficiently and innovatively. We will be responsive to our customers while being fiscally prudent.

About

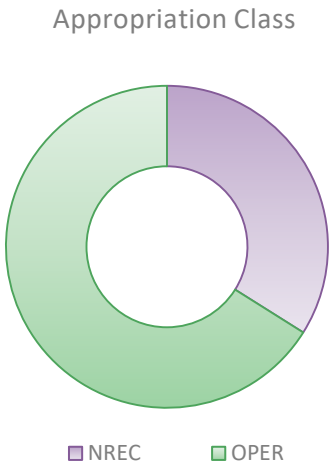
The Department of Finance manages and maintains the Chart of Accounts, Collection Services, Financial Documents, Finance Memos & Policies, Finance Reports, Finance Systems, Finance Procedures and Manuals for Maricopa County.

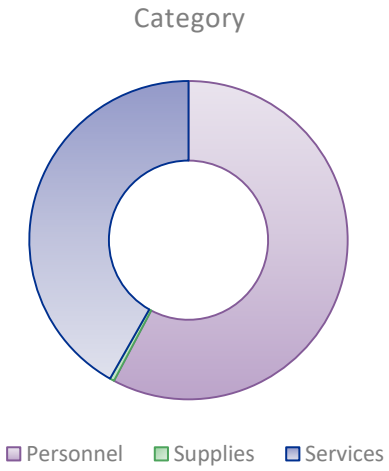
Budget Highlights

The Department of Finance focused on efficiency and effectiveness for the FY 2020 budget. An important budget issue was the upgrade of the Enterprise Resource Planning and CGI Advantage Financial Systems, which furthers Chairman Gates' vision of *smart government*. Another main focus of the budget was and is continuous evaluation of statutes, court changes and the ability and willingness of felons to pay court ordered fines and fees; as it directly impacts the County Collections Unit (CCU) revenues. The "Justice for All" initiative resulted in a task force to recommend changes surrounding court rules, policies, and processes and procedures for setting, collecting, and reducing or waiving court-imposed payments.

FY 2020 Budget Overview

Total Expenditures $5,894,006



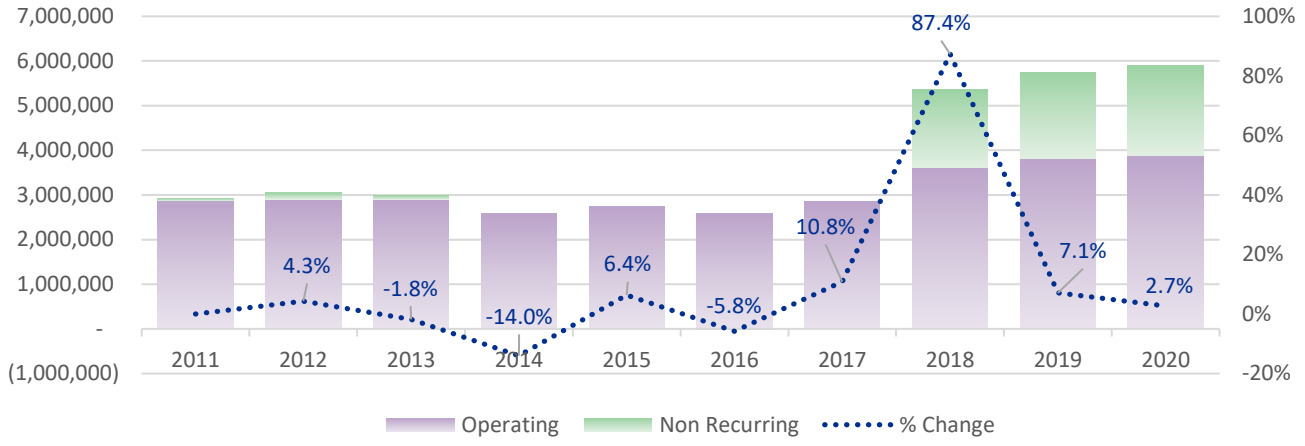


FY 2020 Expenditure Budget By Appropriation Group and Category

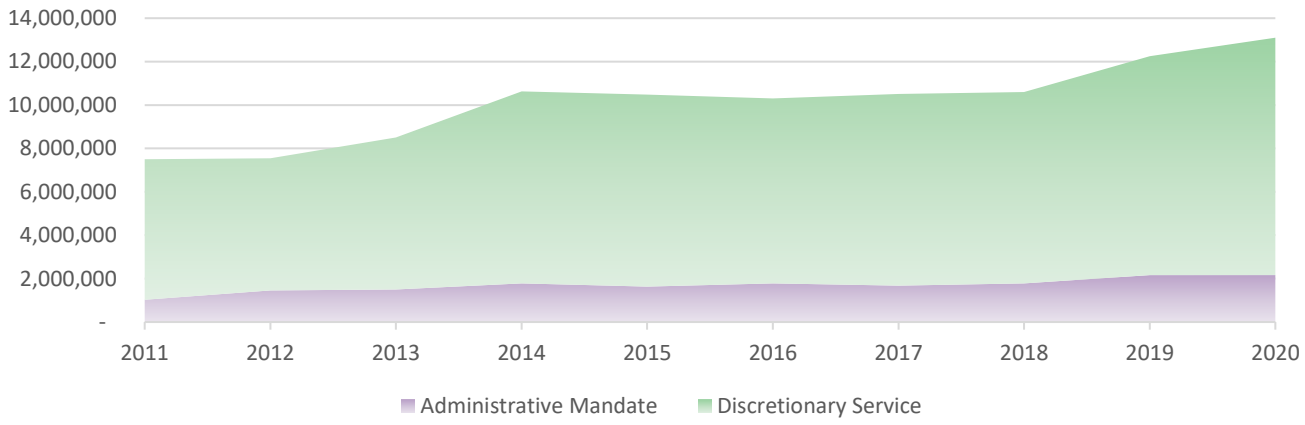
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	-	-	2,000,000	-	**2,000,000**
Operating	3,404,478	26,260	238,268	-	**3,669,006**
Single Audit	-	-	225,000	-	**225,000**
Total	**3,404,478**	**26,260**	**2,463,268**	**-**	**5,894,006**

FY 2020 Budget Comparison

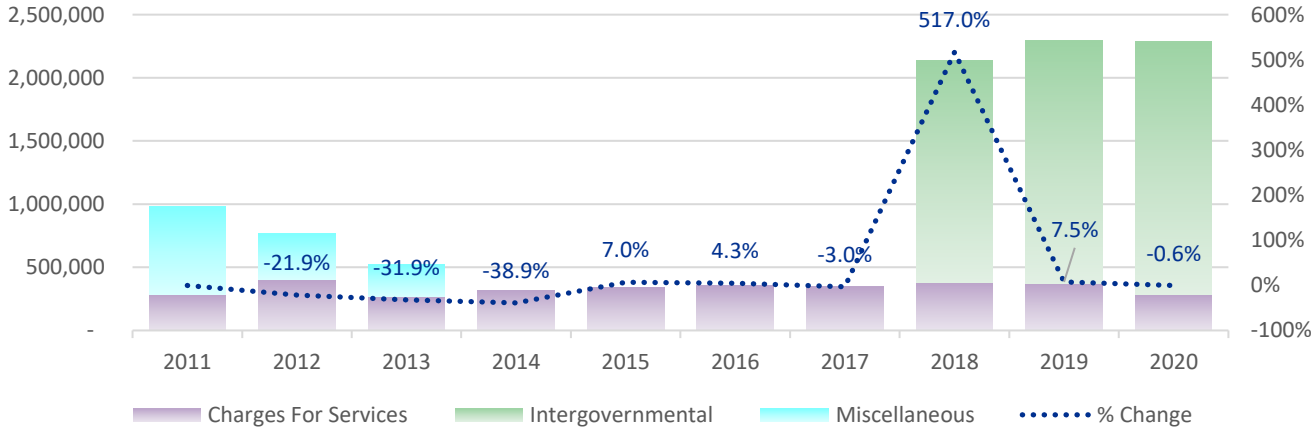
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

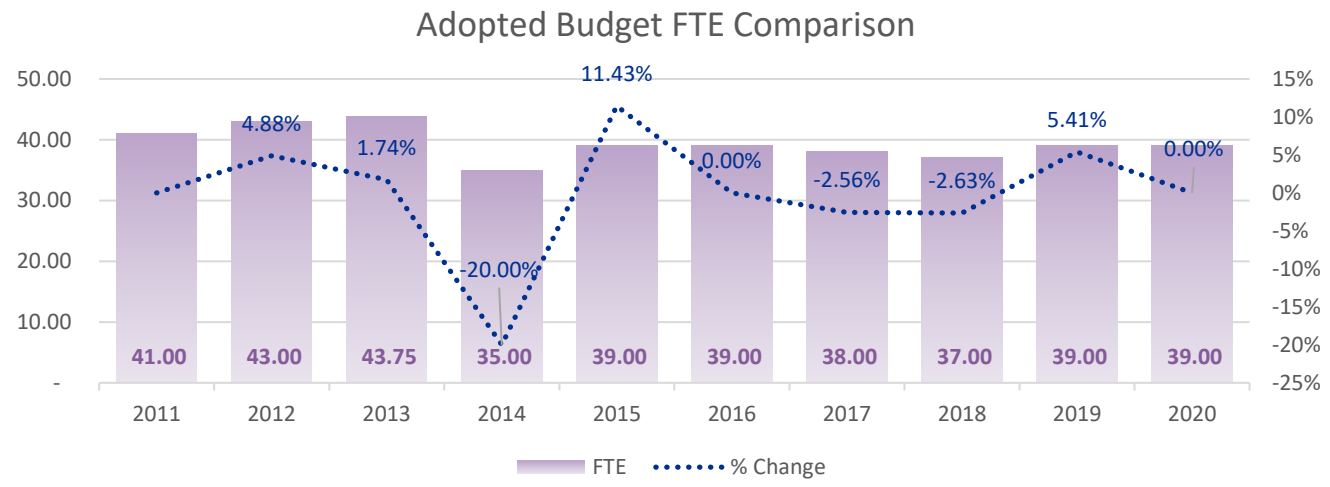
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	1,756,090	2,000,000	1,924,287	2,000,000	-	0.00%
Charges For Services	382,076	285,000	374,944	285,000	-	0.00%
Total Sources by Category	**2,138,166**	**2,285,000**	**2,299,231**	**2,285,000**	**-**	0.00%
Sources by Fund						
100 - General	382,076	285,000	374,944	285,000	-	0.00%
249 - Non-Departmental Grants	1,756,090	2,000,000	1,924,287	2,000,000	-	0.00%
Total Sources by Fund	**2,138,166**	**2,285,000**	**2,299,231**	**2,285,000**	**-**	0.00%

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	3,255,326	3,397,197	3,406,635	3,404,478	7,281	0.21%
Supplies	48,918	25,592	26,325	26,260	668	2.61%
Services	2,057,128	2,467,703	2,307,154	2,463,268	(4,435)	-0.18%
Total Uses by Category	**5,361,372**	**5,890,492**	**5,740,114**	**5,894,006**	**3,514**	**0.06%**
Uses by Fund						
100 - General	3,605,282	3,890,492	3,815,827	3,894,006	3,514	0.09%
249 - Non-Departmental Grants	1,756,090	2,000,000	1,924,287	2,000,000	-	0.00%
Total Uses by Fund	**5,361,372**	**5,890,492**	**5,740,114**	**5,894,006**	**3,514**	**0.06%**
Uses by Program						
Collections	360,922	362,799	351,124	367,084	4,285	1.18%
Financial Management	2,896,452	3,146,427	3,111,153	3,161,404	14,977	0.48%
General Overhead	1,831,471	2,088,712	2,014,785	2,082,352	(6,360)	-0.30%
Indirect Support	272,527	292,554	263,052	283,166	(9,388)	-3.21%
Total Uses by Program	**5,361,372**	**5,890,492**	**5,740,114**	**5,894,006**	**3,514**	**0.06%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	1.00	2.00	2.00	2.00	-	0.00%
Accounting Specialist	7.00	6.00	6.00	6.00	-	0.00%
Accounting Specialist Supv	1.00	1.00	1.00	1.00	-	0.00%
Business/Systems Analyst	1.00	-	-	-	-	N/A
Business/Systems Analyst - Sr/Ld	2.00	-	-	-	-	N/A
Collections Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Collector	4.00	4.00	4.00	4.00	-	0.00%
Director - Finance	1.00	1.00	1.00	1.00	-	0.00%
Finan Business Analyst (County)	10.00	11.00	12.00	11.00	-	0.00%
Finance Manager (County)	2.00	3.00	3.00	3.00	-	0.00%
Finance Supervisor (County)	5.00	5.00	5.00	5.00	-	0.00%
IT Business Systems Alyt Sr/Ld	-	2.00	2.00	2.00	-	0.00%
IT Business Systems Analyst	-	1.00	1.00	1.00	-	0.00%
IT Operations Manager	1.00	-	-	-	-	N/A
IT Project Manager	-	1.00	1.00	1.00	-	0.00%
Office Assistant	-	1.00	1.00	1.00	-	0.00%
Office Assistant Specialized	1.00	-	-	-	-	N/A
Department Total	**37.00**	**39.00**	**40.00**	**39.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	37.00	39.00	40.00	39.00	-	0.00%
Department Total	**37.00**	**39.00**	**40.00**	**39.00**	**-**	**0.00%**



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Analysis

Appropriations

For FY 2020, the appropriations remain largely unchanged, as the main change to the department's Operating budget are for risk adjustments and increases to retirement contributions. Tribal Grants appropriations are expected at $2.0 million, but as the County acts as a conduit for these funds, a historical average is used to estimate this appropriation and could vary from year to year. Tribal Grants do not impact the County's Expenditure Limitation.

Expenditures

In FY 2020, the department's budgeted expenses have increased by .06%. Personnel costs comprise the largest category of expenses. Finance's staff supports the entire County and processes all payments. In addition, the Enterprise Resource Planning team is funded in the Finance Department and team members continue to evaluate system requirements and plan for future needs. The supplies and services budget is for internal service charges, postage, employee education and training, and other needs of the department.

Revenues

Finance's main source of revenue is from the County Collections Unit (CCU), which may be reduced in the future, as there is a potential for fines and fees to be replaced with community service. Maricopa County through the Department of Finance accepts and passes through Tribal Gaming Grant Funds from the Salt River Pima Indian Community, resulting in no actual revenue received.

FTE Positions

There is no change or expected change in the number of FTE's for FY 2020.

Human Resources

Mission

To partner and provide best-in-class HR services to County leadership, employees, and the public through lean, efficient, and unmatched customer service while creating a culture that is characterized by trust, integrity and innovation.

Vision

The Human Resources Department will model high quality, proactive, and responsive customer service while cultivating an innovative and continuous improvement culture that enhances the work life of our employees and the public we serve.

About

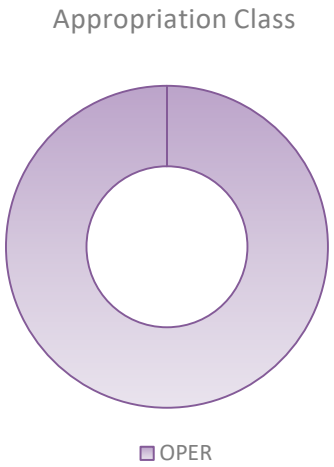
Human Resources has a wide array of job duties, including Compensation, Employee Benefits, Employee Development and Performance, Employee Relations, Recruitment and Talent Acquisition and Employee Wellness.

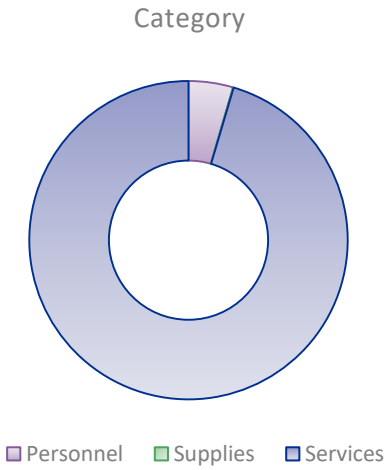
Budget Highlights

The FY 2020 Human Resources budget includes centralization of all appointed department's Human Resources positions in order to standardize compensation and job duties and more effectively manage the workforce. Some other major initiatives include: outsourcing of ergonomics, management and administration of the Employees Assisting and Supporting Employees program, an on-line performance management tool, and a successful transition to an unclassified workforce. In the Employee Benefits unit, the budget remained flat. Several Employee Wellness changes include system administration of the new benefits administration system (Benefitsolver) and the potential for procurement of a new "Wellness" system.

FY 2020 Budget Overview

Total Expenditures $196,887,215



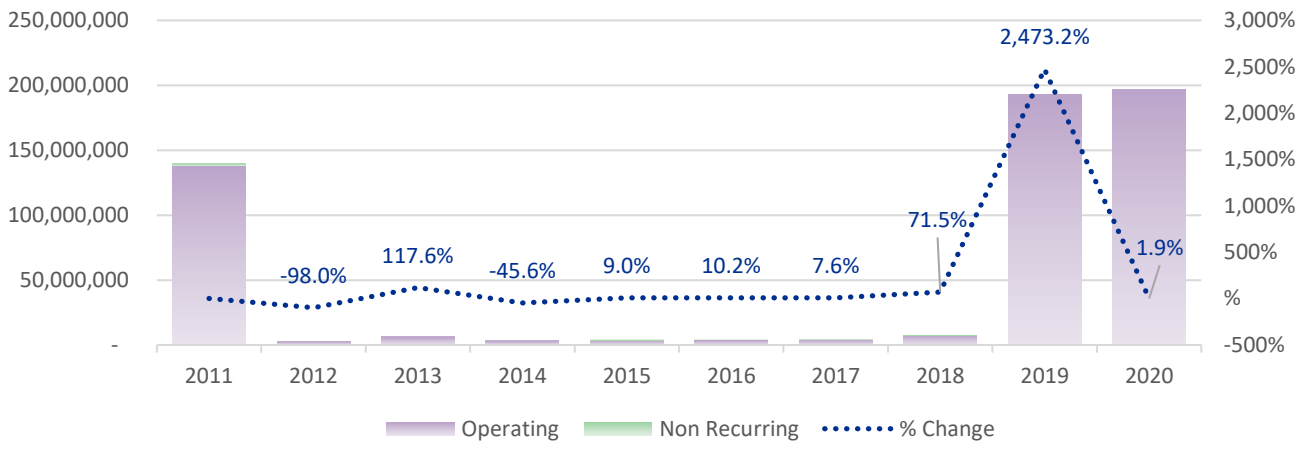


FY 2020 Expenditure Budget By Appropriation Group and Category

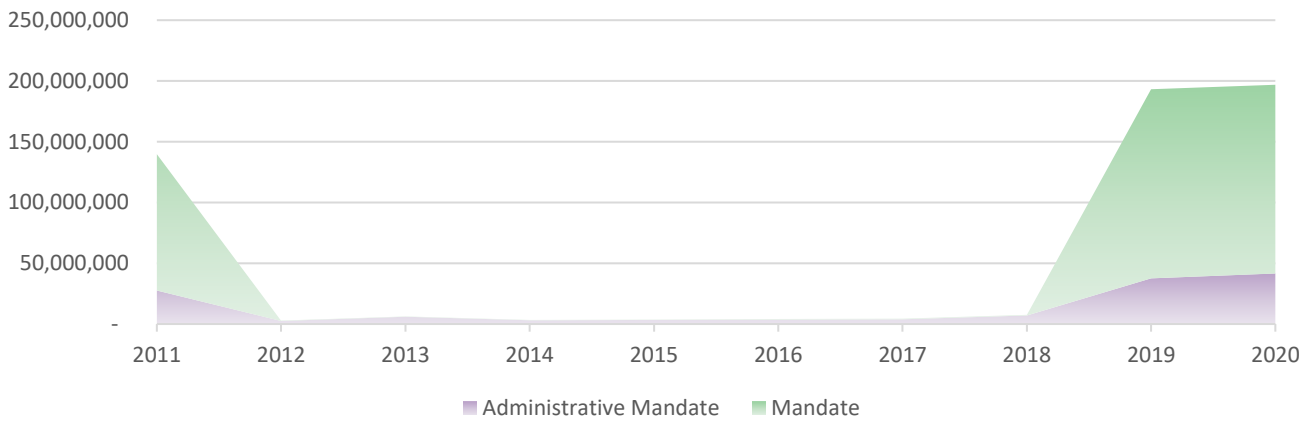
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Human Resources System Ops	-	-	2,996,320	-	**2,996,320**
Operating	8,889,804	126,206	183,874,885	-	**192,890,895**
Tuition Reimbursement	-	-	1,000,000	-	**1,000,000**
Total	**8,889,804**	**126,206**	**187,871,205**	**-**	**196,887,215**

FY 2020 Budget Comparison

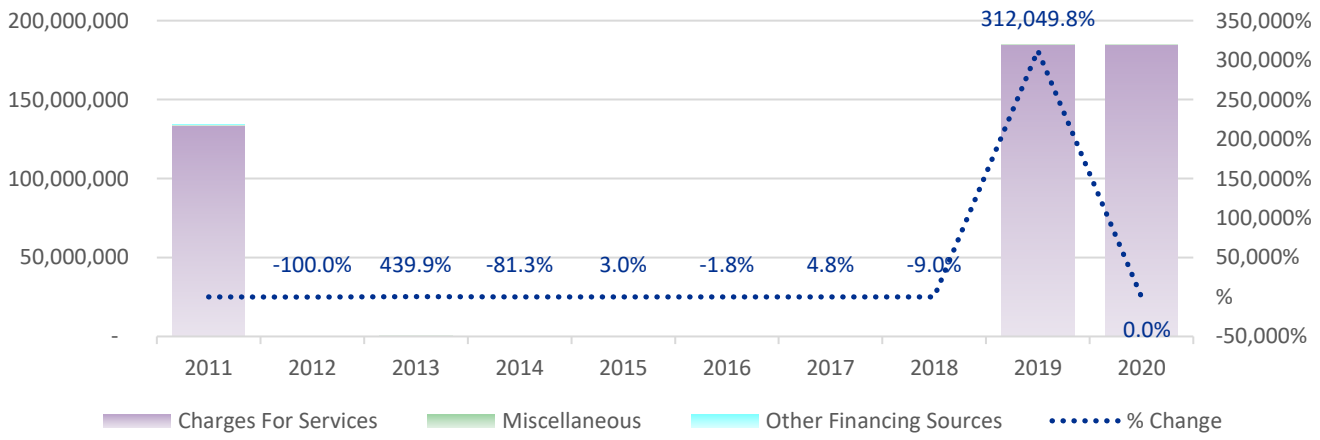
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Charges For Services	59,270	184,835,90	184,693,78	184,870,47	34,569	0.02%
Miscellaneous	-	110,193	317,395	75,124	(35,069)	-31.83%
Total Sources by Category	**59,270**	**184,946,10**	**185,011,17**	**184,945,60**	**(500)**	**0.00%**
Sources by Fund						
100 - General	59,270	55,600	58,506	55,100	(500)	-0.90%
685 - Benefits Trust	-	169,930,68	170,045,28	169,930,68	-	0.00%
686 - Benefits Trust-Agency	-	14,959,815	14,907,382	14,959,815	-	0.00%
Total Sources by Fund	**59,270**	**184,946,10**	**185,011,17**	**184,945,60**	**(500)**	**0.00%**

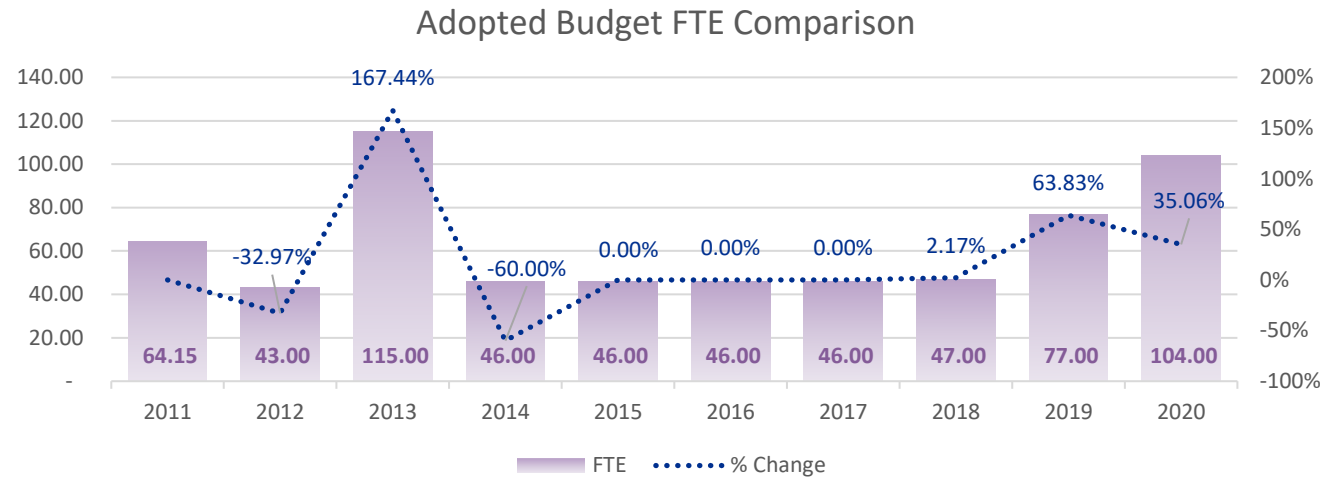
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	3,763,147	6,609,679	6,153,456	8,889,804	2,280,125	34.50%
Supplies	56,320	127,566	61,486	126,206	(1,360)	-1.07%
Services	3,688,416	187,689,84	186,975,84	187,871,20	181,357	0.10%
Other Financing Uses	-	-	-	-	-	N/A
Total Uses by Category	**7,507,883**	**194,427,09**	**193,190,79**	**196,887,21**	**2,460,122**	**1.27%**
Uses by Fund						
100 - General	7,507,883	9,236,591	8,238,122	11,696,713	2,460,122	26.63%
685 - Benefits Trust	-	170,230,68	170,045,28	170,230,68	-	0.00%
686 - Benefits Trust-Agency	-	14,959,815	14,907,382	14,959,815	-	0.00%
Total Sources by Fund	**7,507,883**	**194,427,09**	**193,190,79**	**196,887,21**	**2,460,122**	**1.27%**
Uses by Program						
Benefits and Wellness Support	-	2,998,090	2,724,043	3,145,880	147,790	4.93%
Diversity	48,666	2,004	350	-	(2,004)	-100.00%
Employee and Management Rlt	2,076,009	2,634,586	2,365,206	2,925,192	290,606	11.03%
Employee Compensation	594,628	573,695	536,458	538,878	(34,817)	-6.07%
Employee Health and Wellness	-	2,144,931	1,843,370	2,082,336	(62,595)	-2.92%
Employee Health Benefits	-	166,663,68	167,201,30	166,621,21	(42,468)	-0.03%
Employment Services	653,281	633,692	602,036	634,278	586	0.09%
General Overhead	90,365	425,357	425,406	393,828	(31,529)	-7.41%
Indirect Support	572,837	1,399,497	1,162,629	3,592,801	2,193,304	156.72%
Information Technology	2,327,337	2,670,817	2,374,574	2,623,370	(47,447)	-1.78%
Payroll and Records Mgmt	713,844	825,454	789,779	794,899	(30,555)	-3.70%
Recorder	430,916	474,604	458,491	500,914	26,310	5.54%
Voluntary and Other Benefits	-	12,980,683	12,707,144	13,033,624	52,941	0.41%
Total Uses by Program	**7,507,883**	**194,427,09**	**193,190,79**	**196,887,21**	**2,460,122**	**1.27%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accountant	1.00	2.00	2.00	2.00	-	0.00%
Accounting Specialist	-	2.00	2.00	2.00	-	0.00%
Admin/Operations Specialist	1.00	-	-	-	-	N/A
Administrative Services Manage	1.00	-	-	-	-	N/A
Administrative Supervisor	-	1.00	1.00	2.00	1.00	100.00%
Benefits Specialist (County)	-	2.00	2.00	2.00	-	0.00%
Compensation Analyst	3.00	3.00	3.00	3.00	-	0.00%
Deputy Director - Human Res	1.00	2.00	2.00	2.00	-	0.00%
Director - Human Resources	1.00	1.00	1.00	1.00	-	0.00%
Employee Records Specialist	2.00	-	-	-	-	N/A
Employee Records Supervisor	1.00	-	-	-	-	N/A
Employee Relations Analyst-Cty	4.00	5.00	4.00	4.00	(1.00)	-20.00%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Finan Business Analyst(County)	-	2.00	2.00	2.00	-	0.00%
Finance Business Analyst	-	1.00	1.00	1.00	-	0.00%
Finance Manager (County)	-	1.00	1.00	1.00	-	0.00%
Health Educator	-	1.00	1.00	1.00	-	0.00%
Health Educator Senior	-	1.00	1.00	1.00	-	0.00%
Human Resources Analyst	-	3.00	3.00	16.00	13.00	433.33%
Human Resources Associate	1.00	1.00	-	13.00	12.00	1200.00%
Human Resources Group Manager	-	3.00	3.00	3.00	-	0.00%
Human Resources Manager	-	-	-	1.00	1.00	N/A
Human Resources Mngr (County)	4.00	8.00	7.00	7.00	(1.00)	-12.50%
Human Resources Specialist	3.00	6.00	6.00	7.00	1.00	16.67%
Human Resources Supv (County)	3.00	3.00	4.00	4.00	1.00	33.33%
IT Business Systems Alyt Sr/Ld	-	1.00	1.00	1.00	-	0.00%
IT Business Systems Analyst	-	-	1.00	1.00	1.00	N/A
IT Project Manager	-	-	-	1.00	1.00	N/A
Management Analyst	-	1.00	1.00	1.00	-	0.00%
Management Assistant	-	1.00	1.00	1.00	-	0.00%
Office Assistant	2.00	2.00	1.00	1.00	(1.00)	-50.00%
Office Assistant Specialized	5.00	6.00	7.00	6.00	-	0.00%
Payroll Specialist (County)	3.00	3.00	3.00	3.00	-	0.00%
Payroll Specialist Lead-County	1.00	1.00	1.00	1.00	-	0.00%
Payroll/Time and Labor Spec	2.00	2.00	2.00	2.00	-	0.00%
Program Coordinator	-	1.00	1.00	1.00	-	0.00%
Recruiter	4.00	5.00	5.00	5.00	-	0.00%
Special Projects Manager	-	1.00	1.00	-	(1.00)	-100.00%
Trainer	2.00	-	-	-	-	N/A
Training Officer	1.00	4.00	4.00	4.00	-	0.00%
Department Total	**47.00**	**77.00**	**76.00**	**104.00**	**27.00**	**35.06%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
100 - General	47.00	56.00	55.00	83.00	27.00	48.21%
685 - Benefits Trust	-	21.00	21.00	21.00	-	0.00%
Department Total	**47.00**	**77.00**	**76.00**	**104.00**	**27.00**	**35.06%**

Department FTE Positions (continued)



Analysis

Appropriations

The General Fund is comprised of System Operations, Tuition Reimbursement, and Operating appropriations. Operating is the largest appropriation at $192,890,895 or 98.0% of the expenditure budget; while Human Resources Systems Operations and Tuition Reimbursement make up the remaining 2.0%.

Expenditures

Human Resources' budgeted expenses are 1.3% above FY 2019 revised expenditures, which include the $2.46 million for additional personnel costs. The Benefits Trust Fund (685) is expected to remain unchanged for the FY 2020 year. As a result there is no change in employee benefits deductions or County employer contributions due to an excess trust fund reserve balance. Funding has been set aside for future replacement of a new human resource management system.

Revenues

Revenues are budgeted to be unchanged for FY 2020. The majority of the revenues received are in the benefits funds for internal services charges to recover the costs of benefits for the employees in a given department. The General Fund receives miscellaneous revenue.

FTE Positions

The number of FTE's are increasing by 27, which account for the positions moved to Human Resources' from various departments within the County.

Human Services

Mission

To provide and coordinate essential support and social services to vulnerable populations to enhance economic, educational, and social opportunities and strengthen communities.

Vision

All Maricopa County residents will have equal access to opportunities to improve their lives.

About

Five program divisions are responsible for coordinating and delivering services for the most vulnerable in Maricopa County. These divisions are:

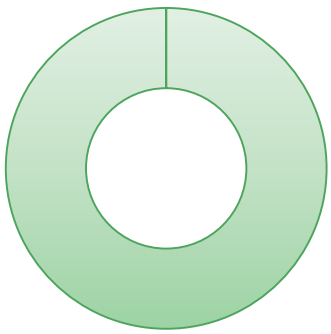
- Community Services
- Early Education
- Housing and Community Development
- Senior and Adult Services
- Workforce Development

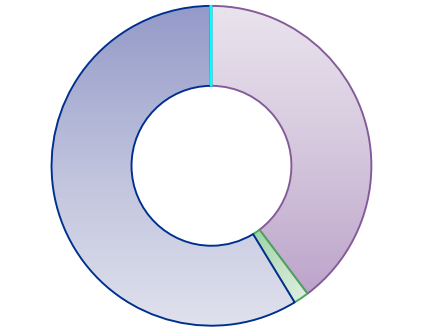
Budget Highlights

In FY 2019, a new appropriation unit (VMT0) was added in the Human Services General Fund for the Paratransit Program administration and it will again be used in FY 2020. For FY 2020, Homeless Coordination moved from Non Recurring to Operating in the General Fund. Long Term Care was also reallocated to the Human Services General Fund from Non Departmental. Both the Community Development Block Grant Housing Trust (217) and Human Services Grants (222) funds had slight reductions in expenditures and revenues as a result of reduced grant funding.

FY 2020 Budget Overview

Total Expenditures $54,782,153



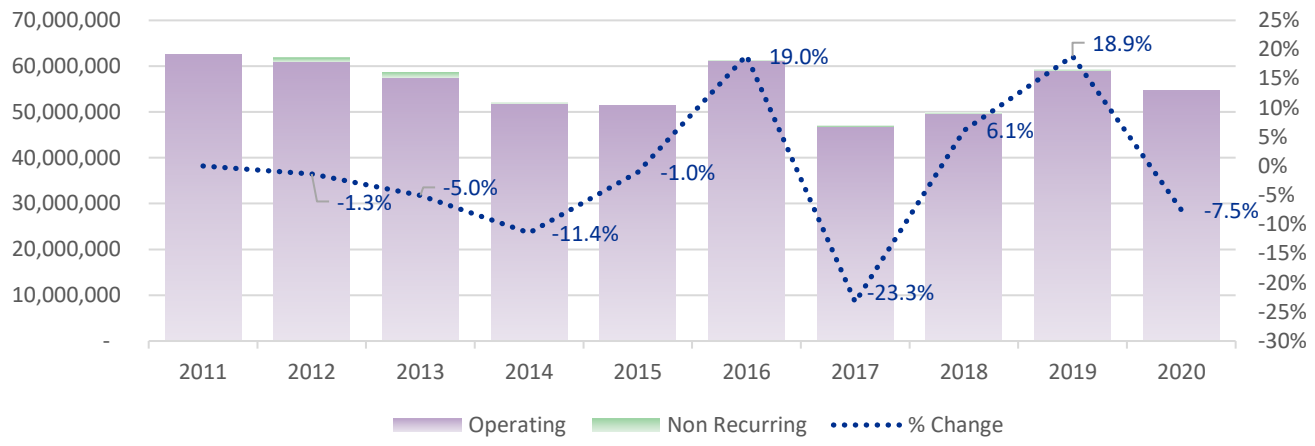


FY 2020 Expenditure Budget By Appropriation Group and Category

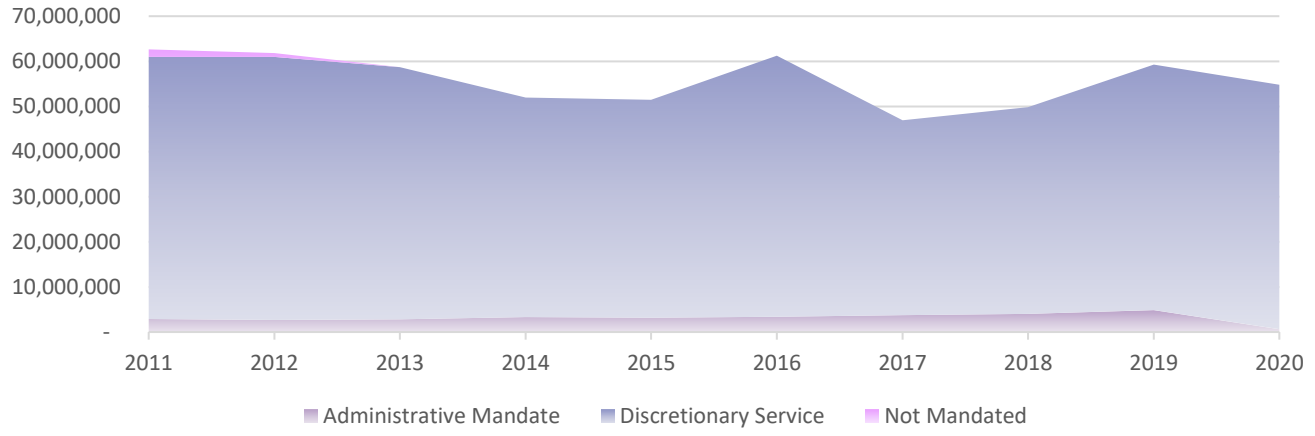
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Human Services Paratransit Program	-	-	1,270,000	-	**1,270,000**
Long Term Care	-	-	201,254	-	**201,254**
Operating	21,775,576	846,264	30,623,059	66,000	**53,310,899**
Total	**21,775,576**	**846,264**	**32,094,313**	**66,000**	**54,782,153**

FY 2020 Budget Comparison

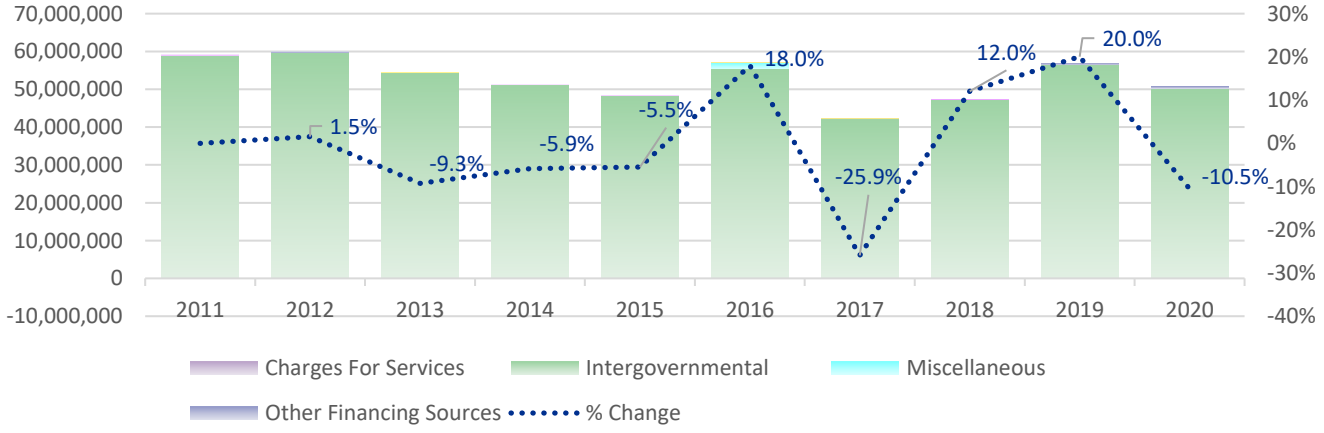
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	47,210,232	58,218,374	56,460,784	50,197,359	(8,021,015)	-13.78%
Charges For Services	-	-	-	6,988	6,988	N/A
Miscellaneous	129,788	-	(54,079)	-	-	N/A
Other Financing Sources	-	521,140	419,834	644,574	123,434	23.69%
Total Sources by Category	**47,340,020**	**58,739,514**	**56,826,539**	**50,848,921**	**(7,890,593)**	**-13.43%**
Sources by Fund						
100 - General	-	-	-	6,988	6,988	N/A
217 - CDBG Housing Trust	7,200,853	11,350,711	10,749,447	6,716,844	(4,633,867)	-40.82%
222 - Human Services Grants	40,139,167	47,388,803	46,077,092	44,125,089	(3,263,714)	-6.89%
Total Sources by Fund	**47,340,020**	**58,739,514**	**56,826,539**	**50,848,921**	**(7,890,593)**	**-13.43%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	20,477,854	21,919,337	21,160,736	21,775,576	(143,761)	-0.66%
Supplies	2,046,012	997,569	1,300,432	846,264	(151,305)	-15.17%
Services	27,250,261	39,819,861	36,778,722	32,094,313	(7,725,548)	-19.40%
Other Financing Uses	6,602	-	-	-	-	N/A
Capital Outlay	59,980	-	-	66,000	66,000	N/A
Total Uses by Category	**49,840,709**	**62,736,767**	**59,239,890**	**54,782,153**	**(7,954,614)**	**-12.68%**
Uses by Fund						
100 - General	2,346,789	3,997,253	2,413,351	3,940,220	(57,033)	-1.43%
217 - CDBG Housing Trust	6,876,753	11,350,711	10,749,447	6,716,844	(4,633,867)	-40.82%
222 - Human Services Grants	40,617,167	47,388,803	46,077,092	44,125,089	(3,263,714)	-6.89%
Total Uses by Fund	**49,840,709**	**62,736,767**	**59,239,890**	**54,782,153**	**(7,954,614)**	**-12.68%**
Uses by Program						
Child Dev and Early Childhd Ed	15,273,101	16,493,704	17,582,712	-	(16,493,704)	-100.00%
Community Development	9,526,345	13,331,130	12,797,934	-	(13,331,130)	-100.00%
Community Services	8,914,226	9,839,470	9,922,480	-	(9,839,470)	-100.00%
General Overhead	2,592,216	2,954,637	2,956,530	3,325,907	371,270	12.57%
Human Services	-	-	-	54,137,579	54,137,579	N/A
Indirect Support	874,733	2,928,821	1,317,757	(2,682,484)	(5,611,305)	-191.59%
Information Technology	545,090	562,262	570,582	1,151	(561,111)	-99.80%
Workforce Development	12,114,998	16,626,743	14,091,895	-	(16,626,743)	-100.00%
Total Uses by Program	**49,840,709**	**62,736,767**	**59,239,890**	**54,782,153**	**(7,954,614)**	**-12.68%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	4.00	5.00	5.00	5.00	-	0.00%
Accounting Specialist	3.00	3.00	3.00	3.00	-	0.00%
Admin/Operations Specialist	10.00	5.00	5.00	4.00	(1.00)	-20.00%
Administrative Manager	2.00	2.00	2.00	2.00	-	0.00%
Administrative Supervisor	7.00	5.00	5.00	5.00	-	0.00%
Administrator	1.00	-	-	-	-	0.00%
Communicatn Ofcr/Govt Liaison	2.00	1.00	1.00	1.00	-	0.00%
Community Development Coord	4.00	4.00	4.00	4.00	-	0.00%
Deputy Director - Human Svcs	-	1.00	1.00	1.00	-	0.00%
Director - Human Services	1.00	1.00	1.00	1.00	-	0.00%
Educator	55.00	-	-	-	-	N/A
Educator Assistant	27.00	27.00	27.00	27.00	-	0.00%
Educator Bachelor's	2.00	-	-	-	-	N/A
Educator Coordinator	33.00	-	-	-	-	N/A
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Finance Business Analyst	1.00	1.00	1.00	1.00	-	0.00%
Finance Manager (Large)	1.00	1.00	1.00	1.00	-	0.00%
Grant/Contract Admin Supv	1.00	1.00	1.00	1.00	-	0.00%
Grant/Contract Administrator	3.00	2.00	1.00	1.00	(1.00)	-50.00%
Head Start Family Support Spec	21.00	24.00	24.00	24.00	-	0.00%
Head Start Professnl Dev Coach	4.00	9.00	9.00	9.00	-	0.00%
Head Start Site Supervisor	-	32.00	32.00	32.00	-	0.00%
Head Start Teacher	-	47.00	45.00	49.00	2.00	4.26%
Head Start Teacher (Bachelors)	22.00	31.00	33.00	29.00	(2.00)	-6.45%
Human Resources Analyst	2.00	-	-	-	-	N/A
Human Resources Specialist	2.00	-	-	-	-	N/A
Human Services Program Admin	6.00	6.00	6.00	6.00	-	0.00%
IT Services Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Management Analyst	2.00	5.00	7.00	7.00	2.00	40.00%
Management Assistant	2.00	6.00	6.00	6.00	-	0.00%
Nurse Public Health	1.00	1.00	1.00	1.00	-	0.00%
Office Assistant	2.00	2.00	2.00	2.00	-	0.00%
Office Assistant Specialized	19.00	17.00	18.00	18.00	1.00	5.88%
Operations/Program Manager	1.00	2.00	2.00	2.00	-	0.00%
Operations/Program Supervisor	5.00	4.00	4.00	3.00	(1.00)	-25.00%
PC/LAN Technician	3.00	3.00	3.00	3.00	-	0.00%
Program Coordinator	2.00	6.00	6.00	6.00	-	0.00%
Programmer Analyst Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Social Worker	26.00	25.00	23.00	23.00	(2.00)	-8.00%
Social Worker Supervisor	4.00	5.00	5.00	5.00	-	0.00%
Special Projects Manager	2.00	1.00	1.00	1.00	-	0.00%
Systems Administrator	1.00	1.00	1.00	1.00	-	0.00%
Trades Generalist	2.00	1.00	1.00	1.00	-	0.00%
Workforce Development Coord	11.00	12.00	10.00	10.00	(2.00)	-16.67%
Workforce Development Manager	3.00	3.00	3.00	3.00	-	0.00%

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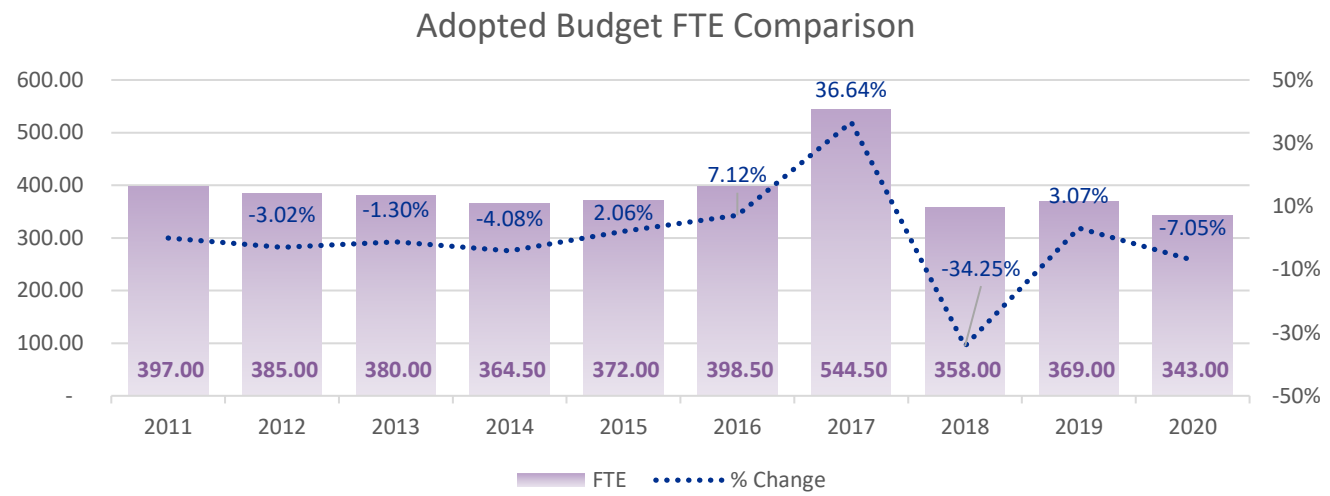
Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Workforce Development Spec	39.00	29.00	29.00	29.00	-	0.00%
Workforce Development Supv	7.00	6.00	6.00	6.00	-	0.00%
Workforce Development Trainer	9.00	7.00	7.00	7.00	-	0.00%
Department Total	**358.00**	**347.00**	**345.00**	**343.00**	**(4.00)**	**-1.15%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	15.00	13.00	12.00	12.00	(1.00)	-7.69%
217 - CDBG Housing Trust	6.00	5.20	6.20	6.20	1.00	19.23%
222 - Human Services Grants	337.00	328.80	326.80	324.80	(4.00)	-1.22%
Department Total	**358.00**	**347.00**	**345.00**	**343.00**	**(4.00)**	**-1.15%**



Analysis

Appropriations

The Operating appropriations for Human Services in the FY 2020 budget are $54,782,153 and make up 100% of all appropriations. There are two new appropriation units in the General Fund (100) for Human Services in FY 2020. The Valley Metro Paratransit Program (VMT0), budgeted at $1,270,000, provides paratransit services to those living in unincorporated parts of Maricopa County. Long Term Care (HSLC) was reallocated from Non Departmental to Human Services in FY 2020 with an appropriated budget of $201,254.

Expenditures

Approximately 92.8% of expenditures for Human Services are funded by grants, including Federal and State grants for early education, workforce development, affordable housing, community services, and senior and adult services. The Department will no longer use individual program codes for Childhood Development and Early Childhood Development, Community Development, Community Services, and Workforce Development programs. Instead, the budgets for these programs will be grouped under a general Human Services program code.

Analysis (continued)

For FY 2020, Human Services identified that the department's administrative costs could not be absorbed by grant revenues. Therefore, $644,574 has been set aside in contingency to cover the deficiency in FY 2020.

Revenues

Revenue for Human Services has historically come from grants. The largest grants Human Services receives are Head Start and Workforce Development. For FY 2020, overall revenue decreased by almost $6 million, a change of 10.5%, as a result of declining grants.

FTE Positions

Overall FTE positions in Human Services decreased by 26 or 7.1% in FY 2020 as a result of efficiency improvements and reductions in program staff stemming from reduced Head Start and Workforce Development funding.

Integrated Criminal Justice Information System

Mission

The mission of Integrated Criminal Justice Information System (ICJIS) is to provide automated systems and information technology expertise that promotes efficient sharing of criminal justice information to criminal justice agencies so that they can efficiently enhance public safety, improve service to the community, and make quality justice and law enforcement decisions.

Vision

ICJIS will be a national leader in providing integration pathways to internal and external stakeholders.

About

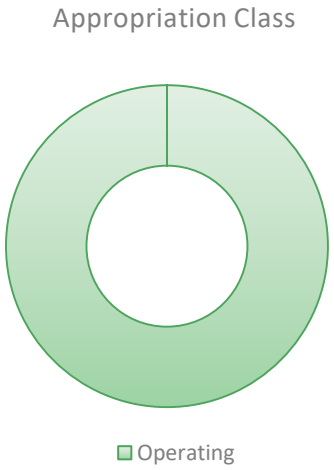
ICJIS is a Maricopa County department that assists stakeholders to electronically exchange data between their mission critical case management systems and other County, State and Federal partners.

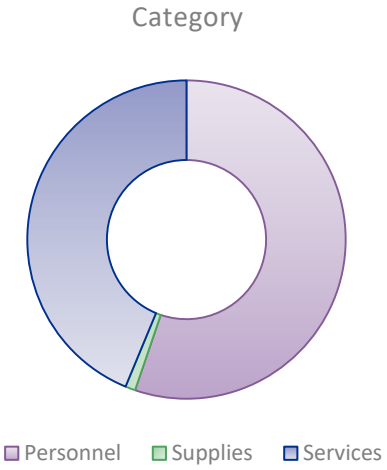
Budget Highlights

The ICJIS FY2020 Adopted Budget remained flat with adjustments for internal service charges.

FY 2020 Budget Overview

Total Expenditures $1,694,956

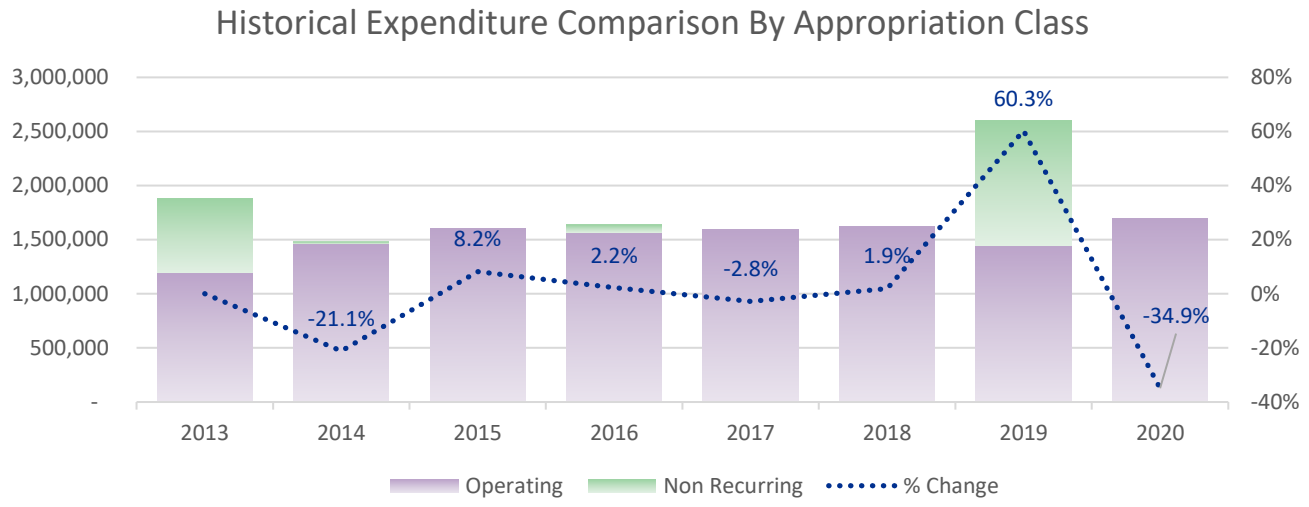


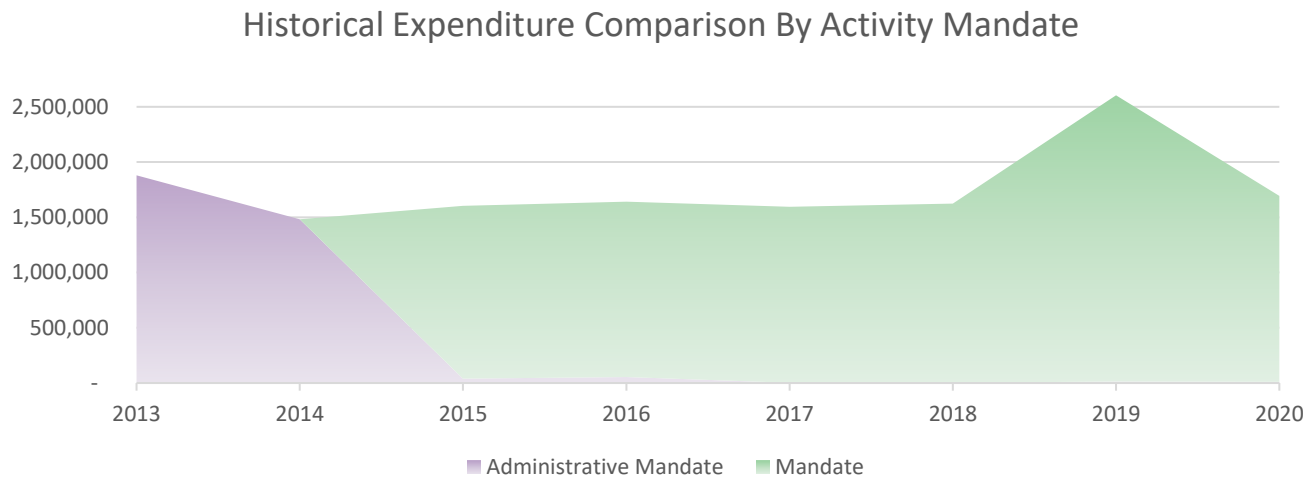


FY 2020 Expenditure Budget By Appropriation Group and Category

Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	-	-	-	-	-
Operating	936,326	17,189	741,441	-	**1,694,956**
Total	**936,326**	**17,189**	**741,441**	**-**	**1,694,956**

FY 2020 Budget Comparison





For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

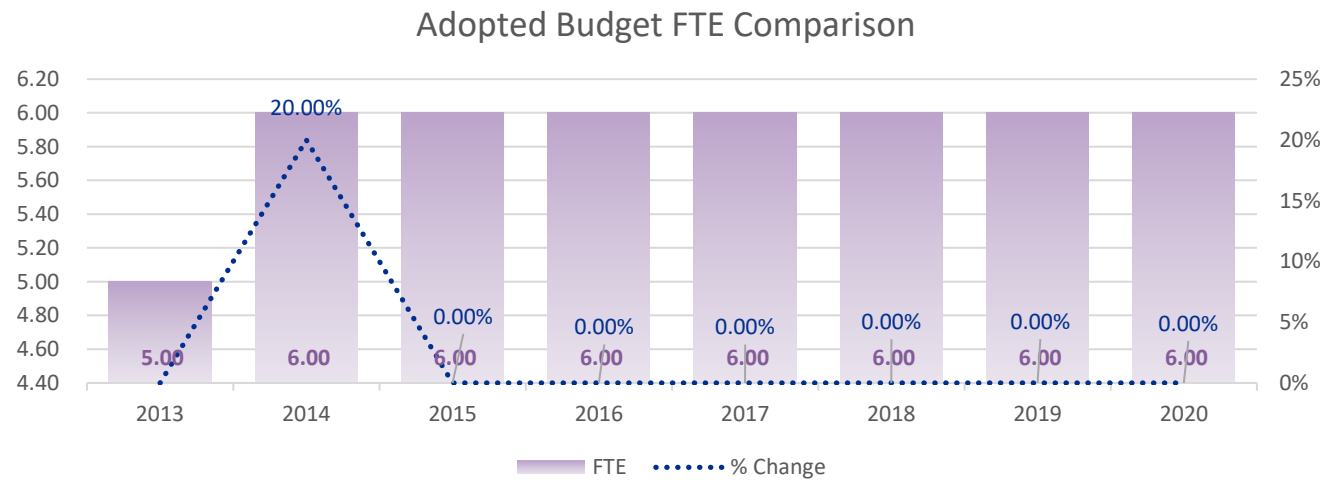
FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	789,146	953,724	768,976	936,326	(17,398)	-1.82%
Supplies	37,080	17,189	6,287	17,189	-	0.00%
Services	790,115	770,794	672,138	741,441	(29,353)	-3.81%
Capital Outlay	8,452	1,157,000	1,157,000	-	(1,157,000)	-100.00%
Total Uses by Category	**1,624,793**	**2,898,707**	**2,604,401**	**1,694,956**	**(1,203,751)**	**-41.53%**
Uses by Fund						
255 - Detention Operations	1,624,793	2,898,707	2,604,401	1,694,956	(1,203,751)	-41.53%
Total Uses by Fund	**1,624,793**	**2,898,707**	**2,604,401**	**1,694,956**	**(1,203,751)**	**-41.53%**
Uses by Program						
Electronic Data Excahnge	1,622,213	2,843,897	2,590,668	1,685,093	(1,158,804)	-40.75%
General Overhead	2,580	54,810	13,733	9,863	(44,947)	-82.01%
Total Uses by Program	**1,624,793**	**2,898,707**	**2,604,401**	**1,694,956**	**(1,203,751)**	**-41.53%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
IT Consultant	2.00	2.00	2.00	2.00	-	0.00%
IT Division Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Program Manager	1.00	1.00	1.00	1.00	-	0.00%
Programmer Analyst Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Software Architect	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**6.00**	**6.00**	**6.00**	**6.00**	**-**	0.00%

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
255 - Detention Operations	6.00	6.00	6.00	6.00	-	0.00%
Department Total	**6.00**	**6.00**	**6.00**	**6.00**	**-**	**0.00%**



Analysis

Appropriations

The General Fund Operating appropriation of $1,694,956 makes up 100% of the appropriations for ICJIS. There are no non-recurring expenditures this fiscal year.

Expenditures

FY 2020 Personal Services expenditures decreased by 1.8% from FY 2019 revised due to hiring a position under the previous incumbents budgeted salary. In addition, there was a 3.8% reduction in telecom charges.

FTE Positions

There are no changes to the FTE positions for ICJIS. The number of FTE's has remained unchanged for over 5 years.

Internal Audit

Mission

The mission of Internal Audit is to provide objective information on the County's system of internal controls to the Board of Supervisors so they can make informed decisions and protect the interests of County citizens.

Vision

To facilitate positive changes throughout the County.

About

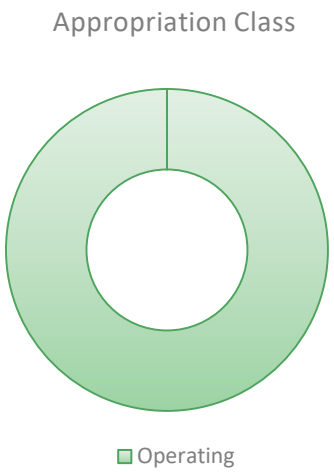
Internal Audit is a team of professionals that provides independent and objective assessments designed to add value and improve the County's operations. The team helps the County accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

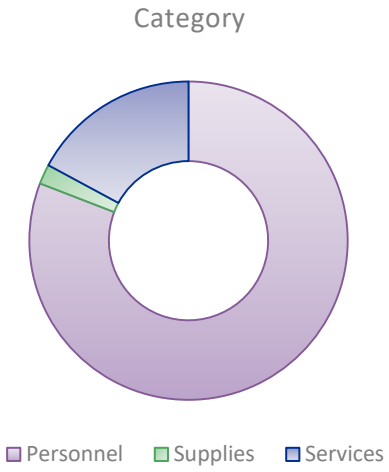
Budget Highlights

Internal Audit had an overall budget decrease of $191,273, or 7.53%, in FY 2020 compared to FY 2019 Revised. This reduction can be largely attributed to the completion of the non recurring Election Audit in FY 2019.

FY 2020 Budget Overview

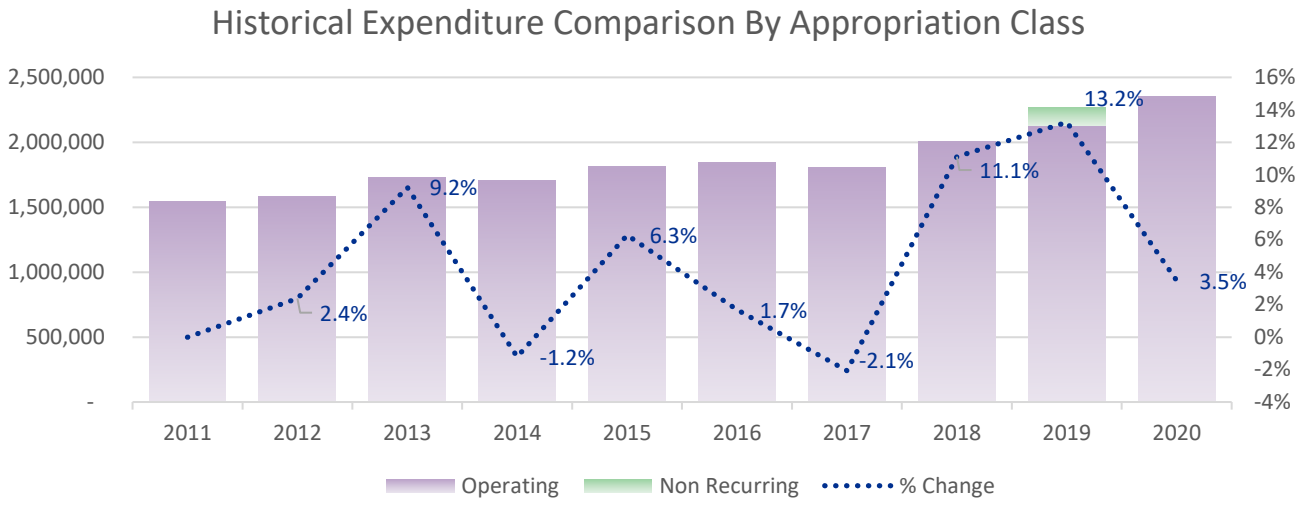
Total Expenditures $2,349,215

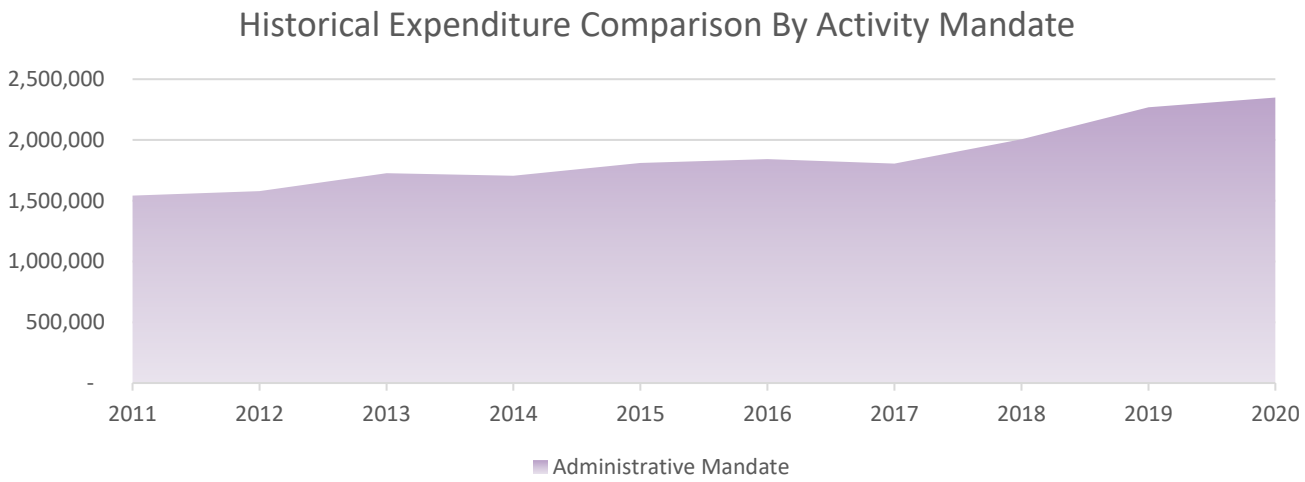




Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	1,899,608	47,008	78,599	-	**2,025,215**
Outside Audit Firms	-	-	324,000	-	**324,000**
Total	**1,899,608**	**47,008**	**402,599**	**-**	**2,349,215**

FY 2020 Budget Comparison





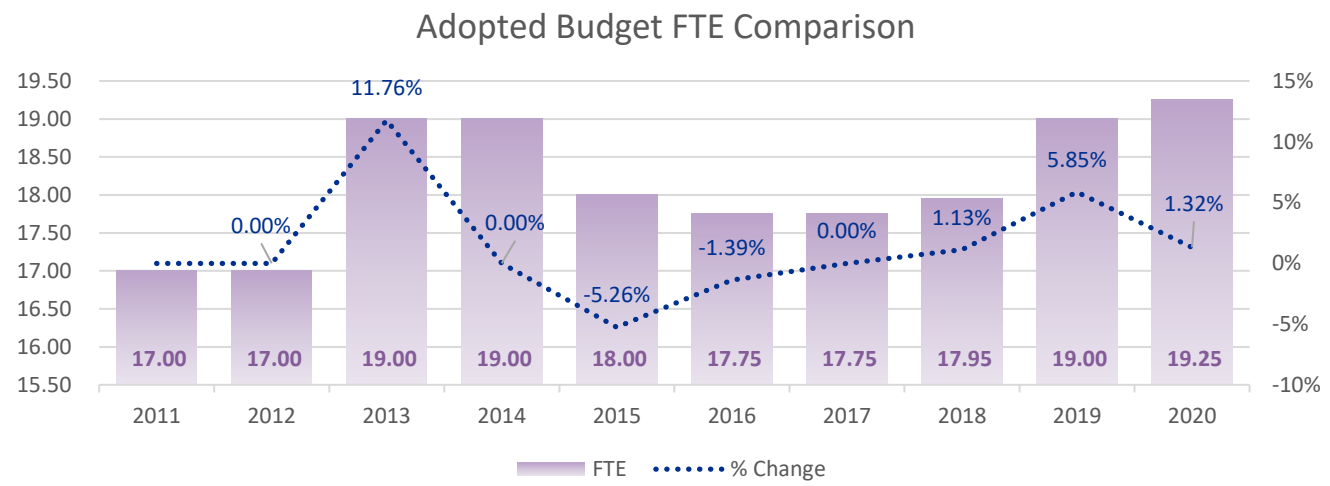
For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	1,603,802	1,920,517	1,714,385	1,899,608	(20,909)	-1.09%
Supplies	38,016	37,986	38,076	47,008	9,022	23.75%
Services	363,103	581,985	517,821	402,599	(179,386)	-30.82%
Total Uses by Category	**2,004,921**	**2,540,488**	**2,270,282**	**2,349,215**	**(191,273)**	**-7.53%**
Uses by Fund						
100 - General	2,004,921	2,540,488	2,270,282	2,349,215	(191,273)	-7.53%
Total Uses by Fund	**2,004,921**	**2,540,488**	**2,270,282**	**2,349,215**	**(191,273)**	**-7.53%**
Uses by Program						
General Overhead	24,118	24,433	24,394	24,914	481	1.97%
Indirect Support	47,231	1,368	(1,525)	1,368	-	0.00%
Internal Audit Services	1,933,572	2,514,687	2,247,413	2,322,933	(191,754)	-7.63%
Total Uses by Program	**2,004,921**	**2,540,488**	**2,270,282**	**2,349,215**	**(191,273)**	**-7.53%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Director - Internal Audit	1.00	1.00	1.00	1.00	-	0.00%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Internal Audit Manager	2.70	2.00	2.00	2.00	-	0.00%
Internal Audit Supervisor	1.00	3.00	3.00	3.00	-	0.00%
Internal Audit Supv Specializd	1.00	1.00	1.00	1.00	-	0.00%
Internal Auditor	2.00	2.00	4.00	4.00	2.00	100.00%
Internal Auditor Senior	6.50	6.75	4.75	4.75	(2.00)	-29.63%
Internal Auditor Sr Specializd	2.75	2.50	2.75	2.50	-	0.00%
Department Total	**17.95**	**19.25**	**19.50**	**19.25**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
General	17.95	19.25	19.50	19.25	-	0.00%
Department Total	**17.95**	**19.25**	**19.50**	**19.25**	**-**	**0.00%**



Analysis

Appropriations

The Operating appropriations for Internal Audit in the FY 2020 budget are $2,349,215 and make up 100% of all appropriations.

Expenditures

All of Internal Audit's expenditures are funded by the General Fund (100). Expenditures mostly consist of personnel, audit management systems and technologies, other services, and supplies. Overall expenditures decreased by $191,273 compared to FY 2019 Revised due to the conclusion of the non recurring Elections Audit.

FTE Positions

There is no change in the number of FTE positions for FY 2020 compared to FY 2019 Revised.

Judicial Branch

Mission

The Judicial Branch of Arizona in Maricopa County is dedicated to providing a safe, fair and impartial forum for resolving disputes, enhancing access to our services, and providing innovative, evidence based programs that improve the safety of our community and ensure the public's trust and confidence in the Judicial Branch.

Vision

The Judicial Branch of Arizona is committed to excellence and the principles inherent in the rule of law….every person, every day, every time.

Values

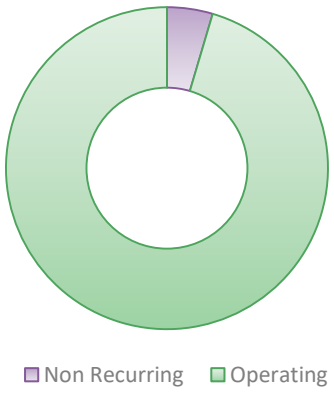
Fairness
*
Respect
*
Integrity
*
Innovation
*
Safety

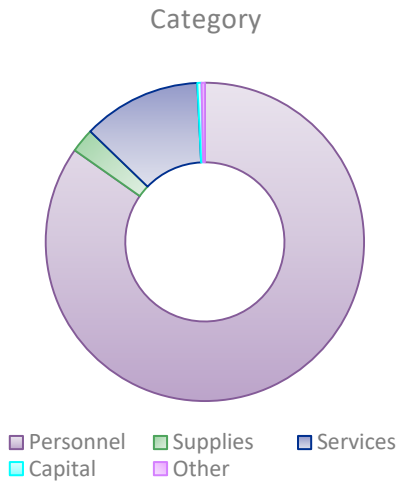
Budget Highlights

The Judicial Branch includes Adult Probation, Juvenile Probation, and Superior Court. The Departments are appropriated separately, however, the Branch has the authority to reallocate funding as needed. The FY 2020 operating budgets increased primarily in the personnel category due to a reduction in the number of vacant positions. In addition, the Branch continues to invest in technology improvements. In FY 2020, Superior Court will begin replacement of the Electronic Court Recording system and Juvenile Probation will be replacing the camera system in the detention facility.

FY 2020 Budget Overview

Total Expenditures $305,727,556





Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Electronic Court Recording System Replacement	-	-	3,830,000	-	**3,830,000**
Judicial Branch Tenant Improvements	-	3,000	1,147,000	-	**1,150,000**
Juvenile Probation Video Camera System Replacement	-	1,540,000	-	-	**1,540,000**
Non Recurring Non-Project	235,086	735,552	4,235,235	2,303,740	**7,509,613**
Operating	258,908,151	5,212,269	27,562,523	15,000	**291,697,943**
Total	**259,143,237**	**7,490,821**	**36,774,758**	**2,318,740**	**305,727,556**

Adult Probation

Mission

To enhance the safety and well-being of our neighborhoods. We accomplish this through working in partnerships with the community to provide research based prevention and intervention services; assessing offenders' risk/needs in order to help guide Court decisions and to apply the appropriate level of services; managing offender risk by enforcing Court orders, affording opportunities for pro-social change and expecting law-abiding behavior and personal accountability; building trust and empathy with victims and providing them with restorative services; recognizing and rewarding staff performance and achievement; creating a learning organization that enhances professional and leadership skills.

Vision

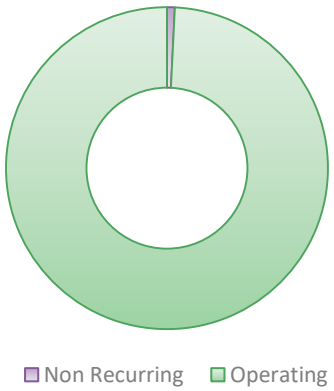
An agency of professionals committed to continuous improvement in the quality of community life by offering hope to neighborhoods, victims and offenders.

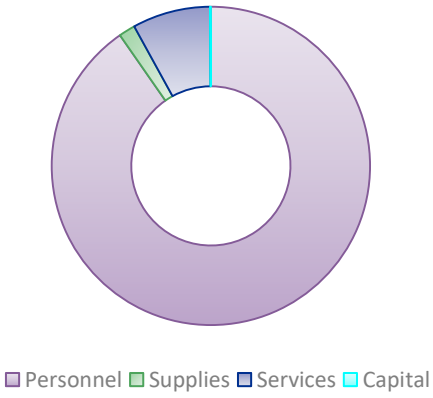
Budget Highlights

The Adult Probation Department has continued to successfully recruit Probation Officers resulting in a lower vacancy rate. In order to fund the higher personnel costs, the Detention Fund budget appropriation increased. Adult Probation recently completed a workload study and funding considerations for new positions will be made by the Board during FY 2020. Overall, the Adult Probation General and Detention Funds decreased due to a reduction in the amount allocated from Superior Court and a lower retirement contribution rate for Probation Officers.

FY 2020 Budget Overview

Total Expenditures $118,092,784

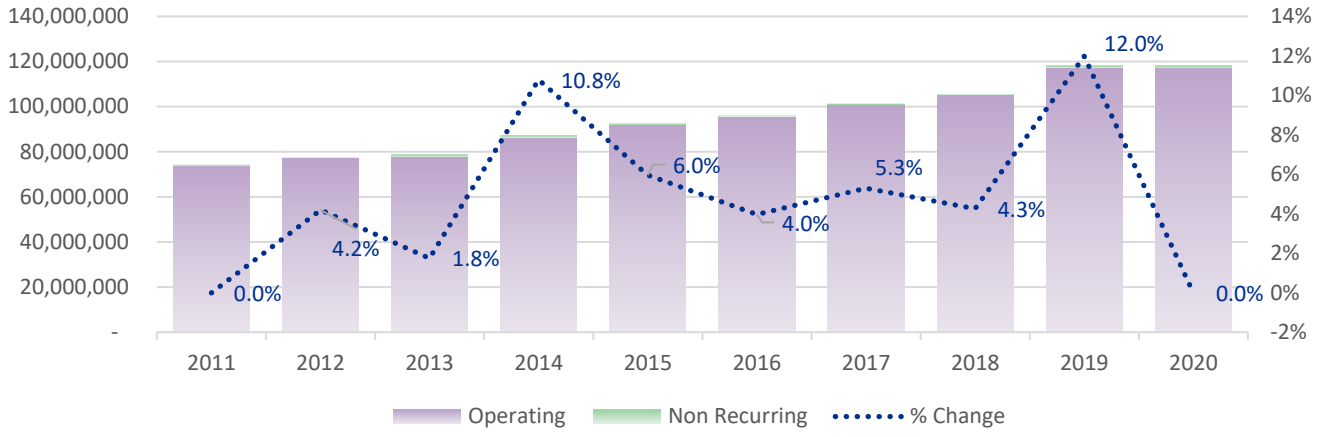




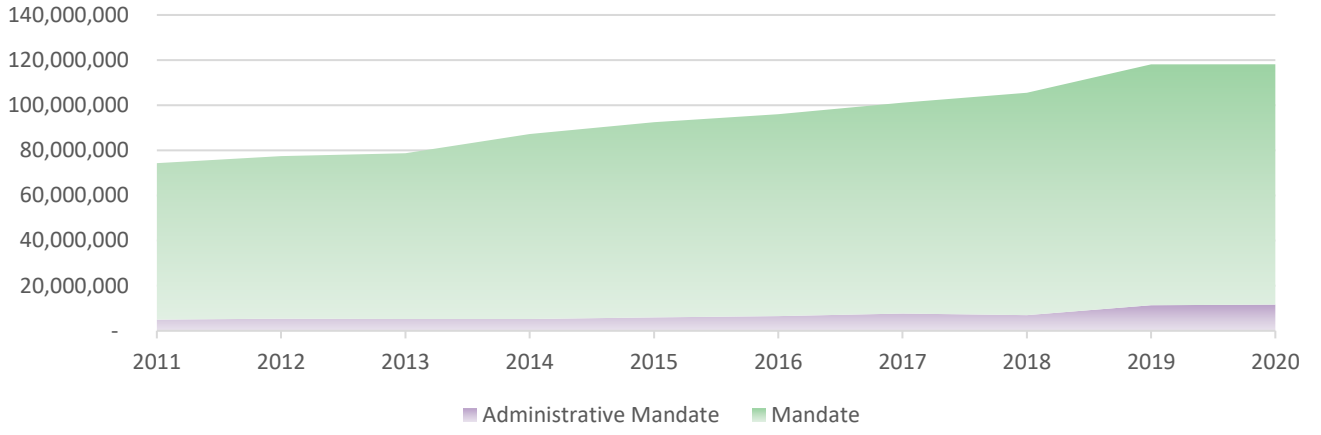
Appropriation Group	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	-	275,000	550,000	100,000	**925,000**
Operating	106,669,131	1,705,115	8,793,538	-	**117,167,784**
Total	**106,669,131**	**1,980,115**	**9,343,538**	**100,000**	**118,092,784**

FY 2020 Budget Comparison

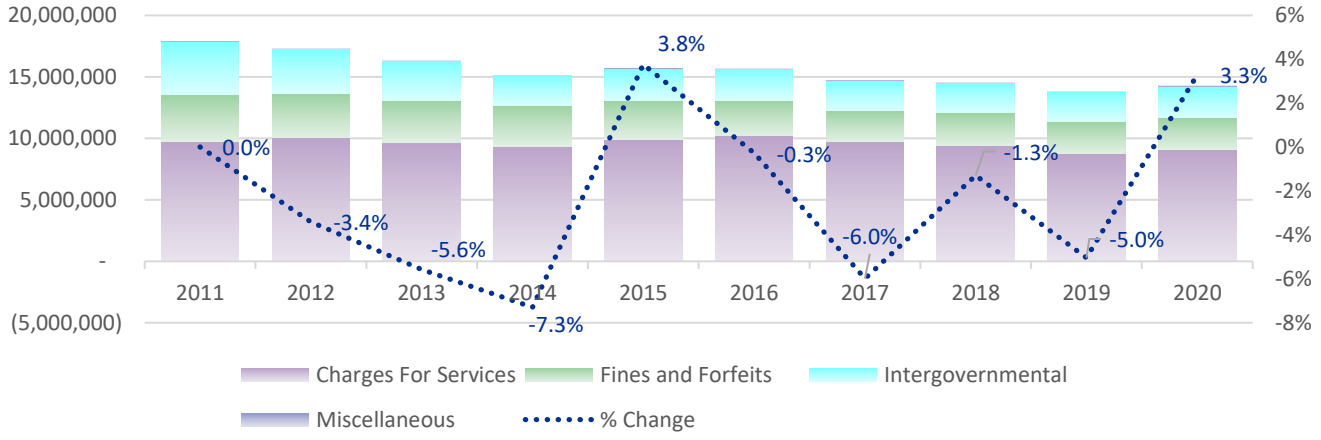
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	2,437,193	2,644,035	2,391,409	2,533,895	(110,140)	-4.17%
Charges For Services	9,398,617	9,326,300	8,757,248	9,081,111	(245,189)	-2.63%
Fines and Forfeits	2,679,881	2,448,341	2,629,722	2,625,077	176,736	7.22%
Miscellaneous	16,055	11,705	21,718	15,000	3,295	28.15%
Total Sources by Category	**14,531,746**	**14,430,381**	**13,800,097**	**14,255,083**	**(175,298)**	**-1.21%**
Sources by Fund						
100 - General	-	-	5,026	-	-	N/A
201 - Adult Probation Fees	12,036,617	11,635,346	11,329,724	11,621,188	(14,158)	-0.12%
211 - Adult Probation Grants	2,495,129	2,795,035	2,465,347	2,633,895	(161,140)	-5.77%
Total Sources by Fund	**14,531,746**	**14,430,381**	**13,800,097**	**14,255,083**	**(175,298)**	**-1.21%**

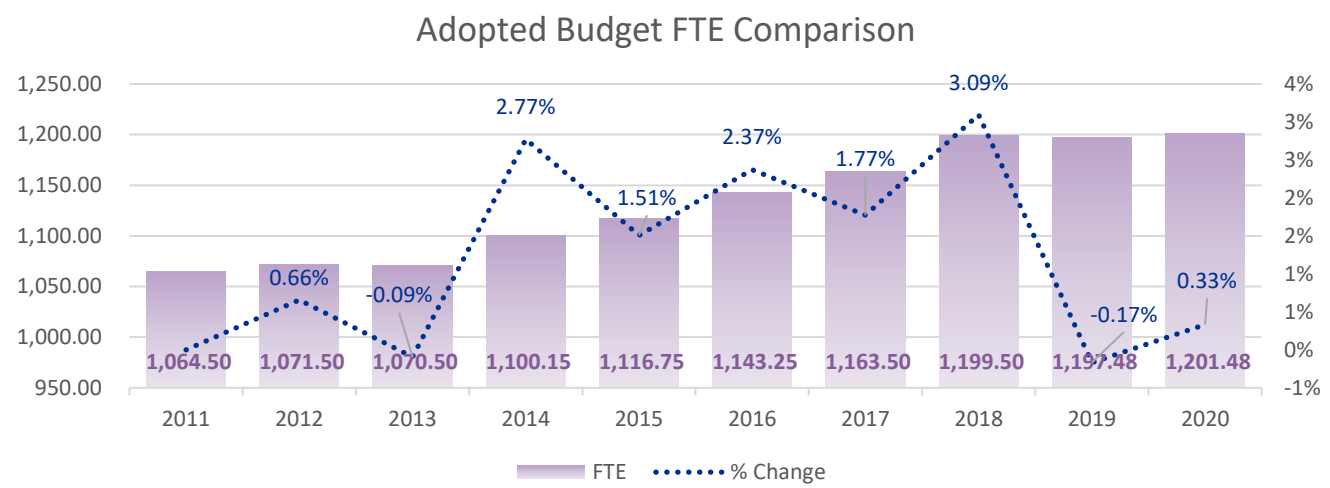
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	95,215,720	107,029,781	107,922,390	106,669,131	(360,650)	-0.34%
Supplies	1,711,181	1,471,879	1,123,475	1,980,115	508,236	34.53%
Services	8,373,827	9,807,865	9,061,415	9,343,538	(464,327)	-4.73%
Capital Outlay	172,575	100,000	-	100,000	-	0.00%
Total Uses by Category	**105,473,303**	**118,409,525**	**118,107,280**	**118,092,784**	**(316,741)**	**-0.27%**
Uses by Fund						
100 - General	55,637,054	64,577,256	64,418,274	63,734,729	(842,527)	-1.30%
201 - Adult Probation Fees	12,036,146	12,385,346	12,348,492	12,546,188	160,842	1.30%
211 - Adult Probation Grants	2,448,143	2,795,035	2,465,347	2,633,895	(161,140)	-5.77%
255 - Detention Operations	35,351,960	38,651,888	38,875,167	39,177,972	526,084	1.36%
Total Uses by Fund	**105,473,303**	**118,409,525**	**118,107,280**	**118,092,784**	**(316,741)**	**-0.27%**
Uses by Program						
Behavioral Change	27,267,106	29,310,914	29,271,991	29,121,027	(189,887)	-0.65%
Community Justice	71,016,677	77,095,846	77,230,411	77,139,968	44,122	0.06%
General Overhead	2,015,901	2,400,952	2,390,320	2,482,616	81,664	3.40%
Indirect Support	3,449,812	6,711,131	6,336,869	6,343,850	(367,281)	-5.47%
Information Technology	1,723,807	2,890,682	2,877,689	3,005,323	114,641	3.97%
Total Uses by Program	**105,473,303**	**118,409,525**	**118,107,280**	**118,092,784**	**(316,741)**	**-0.27%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accounting Specialist	-	-	1.00	1.00	1.00	N/A
Admin/Operations Specialist	20.00	20.00	20.00	20.00	-	0.00%
Business/Systems Analyst	2.00	-	-	-	-	N/A
Business/Systems Analyst-Sr/Ld	1.00	-	-	-	-	N/A
Clinical Supervisor	-	2.00	2.00	2.00	-	0.00%
Clinician (Licensed)	-	6.00	6.00	6.00	-	0.00%
Clinician Associate	-	8.00	8.00	8.00	-	0.00%
Collections Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Collector	14.00	14.00	14.00	14.00	-	0.00%
Counseling Supervisor	2.00	-	-	-	-	N/A
Counselor	14.00	-	-	-	-	N/A
Deputy Director - Probation	3.50	3.50	3.50	3.50	-	0.00%
Director - Probation	1.00	1.00	1.00	1.00	-	0.00%
Education Manager (Detention)	1.00	1.00	1.00	1.00	-	0.00%
Educator (Detention)	6.00	6.00	6.00	6.00	-	0.00%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
General Laborer	3.00	3.00	3.00	3.00	-	0.00%
Help Desk Coordinator	2.00	-	-	-	-	N/A
Help Desk Specialist	-	2.00	2.00	2.00	-	0.00%
Human Resources Analyst	1.00	1.00	1.00	1.00	-	0.00%
IT Business Systems Alyt Sr/Ld	-	2.00	2.00	2.00	-	0.00%
IT Business Systems Analyst	-	1.00	1.00	1.00	-	0.00%
IT Security Analyst	1.00	1.00	1.00	1.00	-	0.00%
Justice System Clerk	-	80.00	80.00	80.00	-	0.00%
Justice System Clerk Associate	80.00	-	-	-	-	N/A
Justice System Clerk Lead	3.00	3.00	3.00	3.00	-	0.00%
Justice System Clerk Supv	9.00	-	-	-	-	N/A
Justice System Supervisor	-	9.00	9.00	9.00	-	0.00%
Management Analyst	4.00	5.00	5.00	5.00	-	0.00%
Office Assistant Specialized	2.00	2.00	2.00	2.00	-	0.00%
Operations Support Analyst	-	1.00	1.00	1.00	-	0.00%
Operations/Program Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Presentence Screener	49.00	49.00	49.00	52.00	3.00	6.12%
Probation Assistant	41.00	41.00	41.00	41.00	-	0.00%
Probation Dispatcher	21.00	22.00	22.00	22.00	-	0.00%
Probation Dispatcher Supv	3.00	3.00	3.00	3.00	-	0.00%
Probation Manager	11.00	11.00	11.00	11.00	-	0.00%
Probation Officer	702.00	704.00	704.00	704.00	-	0.00%
Probation Officer Supervisor	104.00	100.98	100.98	100.98	-	0.00%
Program Coordinator	6.00	6.00	6.00	6.00	-	0.00%
Programmer/Analyst	1.00	-	-	-	-	N/A
Surveillance Officer	88.00	86.00	86.00	86.00	-	0.00%
Trainer	1.00	-	-	-	-	N/A
Department Total	**1,199.50**	**1,197.48**	**1,198.48**	**1,201.48**	**4.00**	**0.33%**

Department FTE Positions (continued)

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
General	805.00	804.98	805.98	808.98	4.00	0.50%
Adult Probation Fees	1.50	0.50	0.50	0.50	-	0.00%
Adult Probation Grants	24.00	23.00	23.00	23.00	-	0.00%
Detention Operations	369.00	369.00	369.00	369.00	-	0.00%
Department Total	**1,199.50**	**1,197.48**	**1,198.48**	**1,201.48**	**4.00**	**0.33%**



Analysis

Appropriations

The Operating appropriations for the Adult Probation in the FY 2020 budget are $117,167,784 and make up over 99% of all appropriations. The Non-Recurring appropriations of $925,000 budgeted in the Fee Fund are for IT, vehicle upgrades and other Adult Probation programs.

Expenditures

Adult Probation's activities are either mandated by the state or support a state mandated function. Personnel continues to increase year by year due to growth in caseloads and the successful recruitment of Probation Officers. This has resulted in a reduction in vacancy savings. The increase to the personnel budget was partially offset by a reduction in the employer retirement contribution to the Probation Officers pension fund (PORP). However, this reduction is not expected to continue in future fiscal years. The supplies and services budget includes safety apparel, programming expenses for probationers, travel and training, vehicle expenses, and other service agreements.

Revenues

Adult Probation does not receive any General or Detention Fund revenue. The Fee Fund revenue source is fees assessed to persons placed on probation and is utilized to supplement the County General fund appropriation. Recent trends show a decline in revenue as fewer fees are being assessed as a result of the "Justice for All Initiative". Grant revenues have remained steady and support treatment and education for probationers.

FTE Positions

For each type of caseload, there is a set ratio of probationers to Probation Officers/Surveillance Officers. Adult Probation recently completed a workload study in FY 2019 resulting in new ratios. New positions as a result of the workload study will be determined during FY 2020 pending Board approval.

Juvenile Probation

Mission

Promote public safety through positive change.

Vision

We envision a future where all youth are connected to the community, contributing members of society and accountable for their behavior.

About

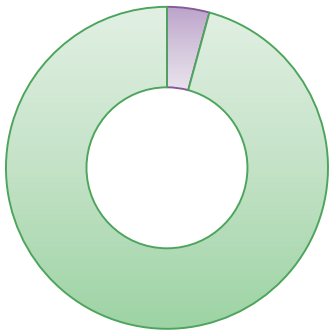
The Maricopa County Juvenile Probation Department is responsible for the effective and efficient provision of juvenile justice services. Our administration and delivery of services aligns with and supports the Strategic Agenda of the Arizona Courts and recidivism reduction and youth well-being through the application of evidenced-based practices.

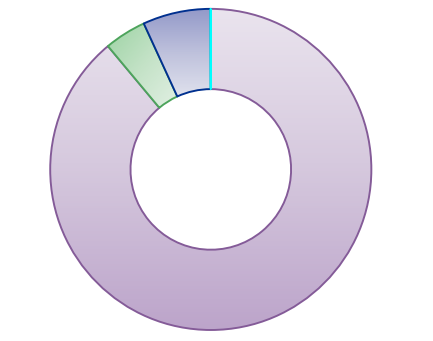
Budget Highlights

The General Fund appropriation has decreased due to a reduction in the amount allocated to the Superior Court and a lower retirement contribution rate for Probation Officers. In the Detention Fund, shift changes and additional training resulted in an increase to the overtime budget as well as a reduction in vacancy savings. Funding was allocated in Detention Fund Non-Recurring for radio replacement and video camera system replacement. Outside of the Detention Fund, funding was appropriated in order to repurpose existing facility space for non-detention alternatives in collaboration with AHCCCS and the Administrative Office of the Courts.

FY 2020 Budget Overview

Total Expenditures $66,834,170

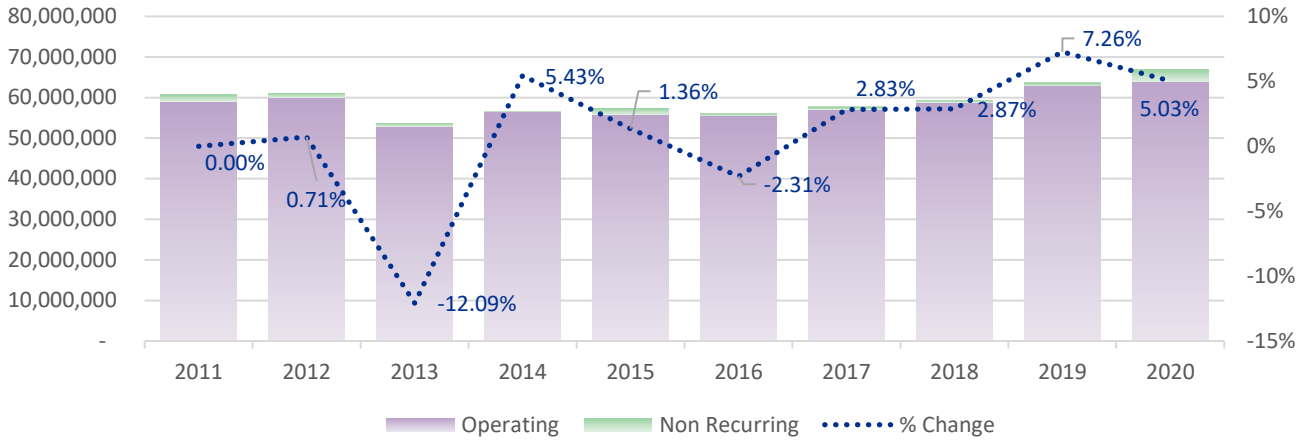




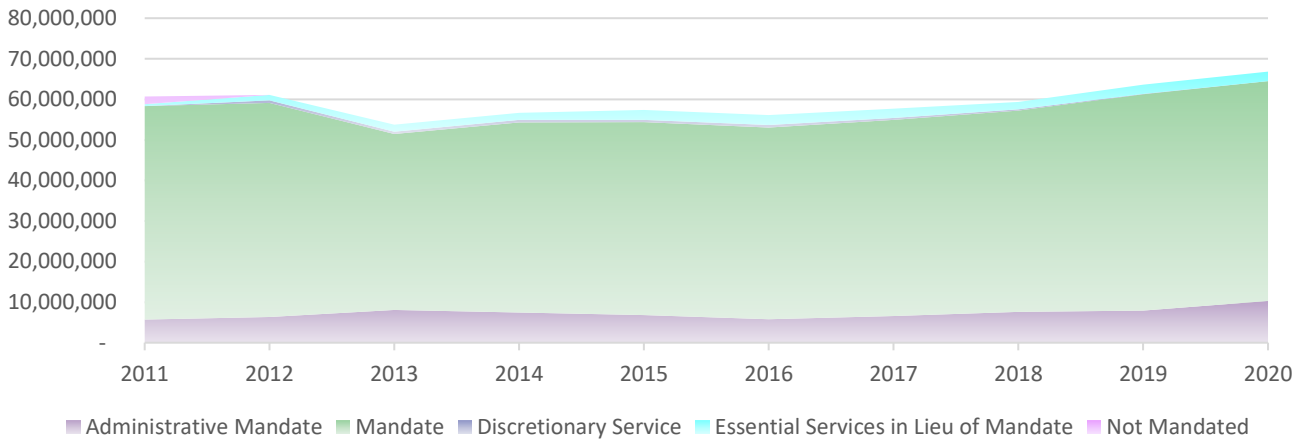
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Juvenile Probation Video Camera System Replacement	-	1,540,000	-	-	**1,540,000**
Non Recurring Non Project	149,741	100,000	1,050,000	-	**1,299,741**
Operating	59,289,840	1,176,252	3,513,337	15,000	**63,994,429**
Total	**59,439,581**	**2,816,252**	**4,563,337**	**15,000**	**66,834,170**

FY 2020 Budget Comparison

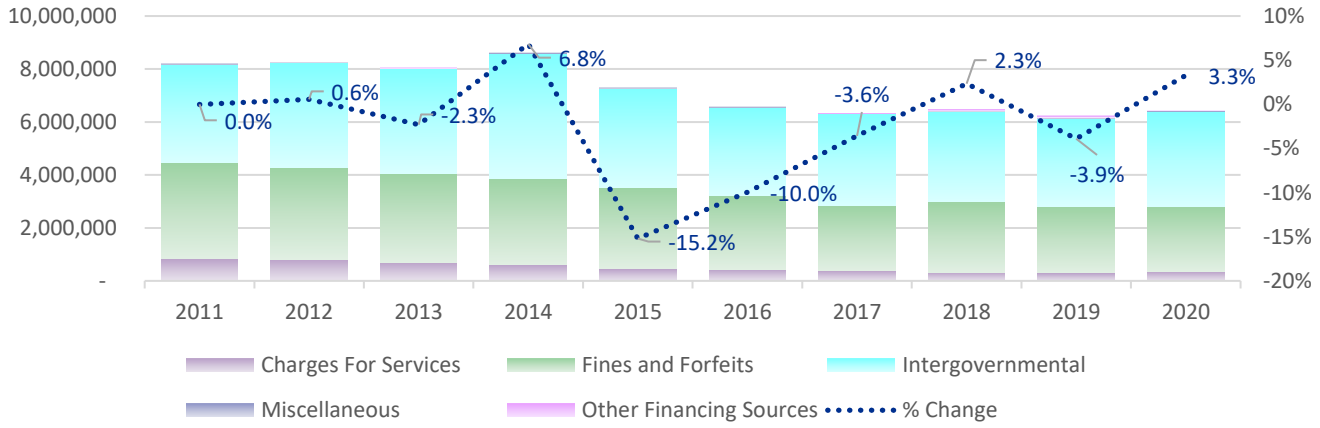
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	3,394,754	3,485,155	3,298,301	3,581,679	96,524	2.77%
Charges For Services	333,858	407,040	299,203	357,423	(49,617)	-12.19%
Fines and Forfeits	2,681,181	2,216,988	2,526,443	2,437,491	220,503	9.95%
Miscellaneous	25,194	24,434	63,335	45,243	20,809	85.16%
Other Financing Sources	50,000	15,000	45,000	15,000	-	0.00%
Total Sources by Category	**6,484,987**	**6,148,617**	**6,232,282**	**6,436,836**	**288,219**	**4.69%**
Sources by Fund						
100 - General	2,616	9,900	4,069	3,504	(6,396)	-64.61%
227 - Juvenile Probation Grants	3,398,756	3,493,387	3,311,267	3,585,679	92,292	2.64%
228 - Juvenile Probation Special	2,846,181	2,449,280	2,707,692	2,669,783	220,503	9.00%
229 - Juvenile Restitution	51,144	16,050	46,384	15,000	(1,050)	-6.54%
255 - Detention Operations	5,496	-	-	-	-	N/A
275 - Juvenile Probation Diversion	180,794	180,000	162,870	162,870	(17,130)	-9.52%
Total Sources by Fund	**6,484,987**	**6,148,617**	**6,232,282**	**6,436,836**	**288,219**	**4.69%**

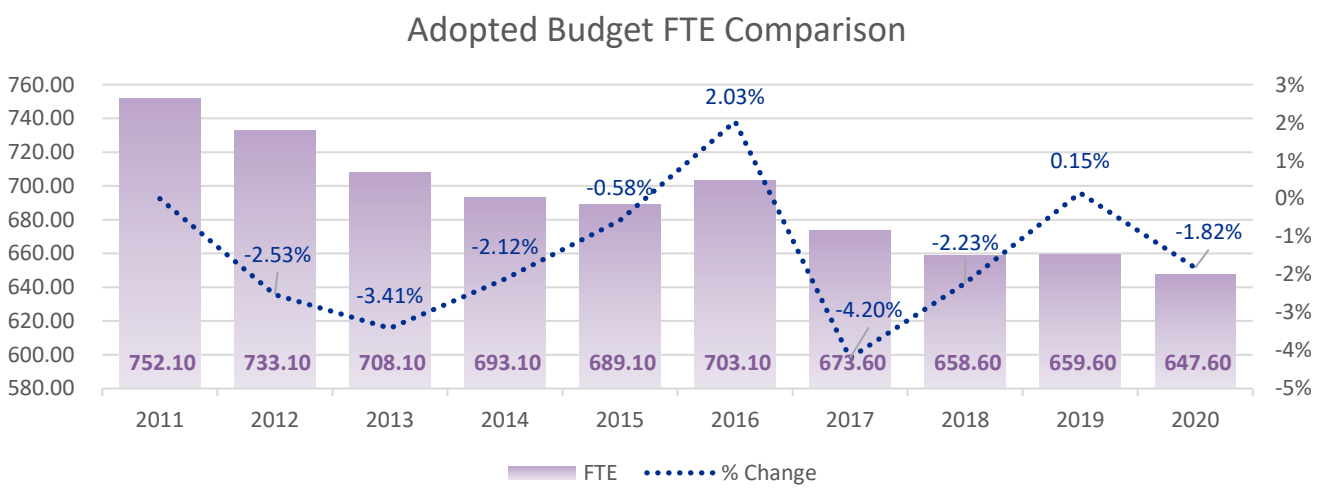
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	53,934,777	58,853,225	58,501,196	59,439,581	586,356	1.00%
Supplies	2,150,672	1,032,104	1,522,154	2,816,252	1,784,148	172.87%
Services	3,160,330	4,150,625	3,564,377	4,563,337	412,712	9.94%
Other Financing Uses	50,000	15,000	45,000	15,000	-	0.00%
Capital Outlay	28,181	-	-	-	-	N/A
Total Uses by Category	**59,323,960**	**64,050,954**	**63,632,727**	**66,834,170**	**2,783,216**	**4.35%**
Uses by Fund						
100 - General	18,009,738	20,687,356	20,360,917	20,251,779	(435,577)	-2.11%
227 - Juvenile Probation Grants	3,391,618	3,493,387	3,311,267	3,585,679	92,292	2.64%
228 - Juvenile Probation Special	2,669,774	3,069,777	3,069,777	3,669,783	600,006	19.55%
229 - Juvenile Restitution	1,058	22,050	20,171	50,000	27,950	126.76%
255 - Detention Operations	34,904,185	36,333,133	36,541,959	38,964,318	2,631,185	7.24%
275 - Juvenile Probation Diversion	347,587	445,251	328,636	312,611	(132,640)	-29.79%
Total Uses by Fund	**59,323,960**	**64,050,954**	**63,632,727**	**66,834,170**	**2,783,216**	**4.35%**
Uses by Program						
Community Supervision	13,343,146	16,301,601	17,389,997	15,910,902	(390,699)	-2.40%
General Overhead	1,712,239	1,570,798	1,727,659	1,775,467	204,669	13.03%
Indirect Support	4,864,461	6,367,560	4,726,228	7,228,294	860,734	13.52%
Information Technology	1,013,195	1,155,503	1,496,691	1,300,957	145,454	12.59%
Juvenile Court Diversion	3,047,737	4,933,522	4,490,032	4,707,552	(225,970)	-4.58%
Juvenile Crime Prevention	617,812	57,830	110,270	-	(57,830)	-100.00%
Juvenile Detention	32,125,297	29,876,037	29,919,274	32,092,790	2,216,753	7.42%
Juvenile Treatment	2,600,073	3,788,103	3,772,576	3,818,208	30,105	0.79%
Total Uses by Program	**59,323,960**	**64,050,954**	**63,632,727**	**66,834,170**	**2,783,216**	**4.35%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accounting Specialist	1.00	-	-	-	-	N/A
Admin/Operations Specialist	7.00	9.00	9.00	9.00	-	0.00%
Clinical Supervisor	-	2.00	2.00	2.00	-	0.00%
Clinician (Licensed)	-	4.00	4.00	4.00	-	0.00%
Clinician Associate	-	4.00	4.00	4.00	-	0.00%
Court Conciliator	4.00	-	-	-	-	N/A
Deputy Director - Probation	3.00	3.00	3.00	3.00	-	0.00%
Detention Ofcr Supv - Probation	26.00	-	-	-	-	N/A
Detention Officer (Probation)	217.60	216.60	214.60	214.60	(2.00)	-0.92%
Detention Supv (Probation)	-	26.00	26.00	26.00	-	0.00%
Director - Probation	1.00	1.00	1.00	1.00	-	0.00%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Food Services Manager	1.00	1.00	1.00	1.00	-	0.00%
Food Services Shift Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Food Services Worker	12.00	12.00	12.00	12.00	-	0.00%
General Laborer	15.00	15.00	15.00	15.00	-	0.00%
Health Educator	3.00	3.00	3.00	3.00	-	0.00%
Human Resources Analyst	1.00	1.00	1.00	1.00	-	0.00%
Justice System Clerk	-	30.00	30.00	30.00	-	0.00%
Justice System Clerk Associate	30.00	-	-	-	-	N/A
Justice System Clerk Lead	1.00	1.00	1.00	1.00	-	0.00%
Justice System Clerk Supv	6.00	-	-	-	-	N/A
Justice System Supervisor	-	6.00	6.00	6.00	-	0.00%
Management Analyst	6.00	6.00	6.00	6.00	-	0.00%
Medical Assistant	7.00	7.00	7.00	7.00	-	0.00%
Mental Health Director (Juv)	1.00	1.00	1.00	1.00	-	0.00%
Mental Health Professional	6.00	-	-	-	-	N/A
Mental Health Professional Spv	2.00	-	-	-	-	N/A
Mental Health Professional Trn	2.00	-	-	-	-	N/A
Nurse	14.00	12.00	12.00	12.00	-	0.00%
Nurse Practitioner	2.00	2.00	2.00	2.00	-	0.00%
Nursing Supervisor	-	2.00	2.00	2.00	-	0.00%
Operations/Program Manager	2.00	3.00	3.00	3.00	-	0.00%
Physician	1.00	1.00	1.00	1.00	-	0.00%
Probation Manager	6.00	6.00	6.00	6.00	-	0.00%
Probation Officer	192.00	187.00	183.00	183.00	(4.00)	-2.14%
Probation Officer Supervisor	38.00	37.00	37.00	37.00	-	0.00%
Program Coordinator	3.00	3.00	3.00	3.00	-	0.00%
Psychologist	1.00	1.00	1.00	1.00	-	0.00%
Special Projects Manager	1.00	1.00	1.00	1.00	-	0.00%
Surveillance Officer	41.00	45.00	45.00	45.00	-	0.00%
Training Officer	2.00	2.00	2.00	2.00	-	0.00%
Department Total	**658.60**	**653.60**	**647.60**	**647.60**	**(6.00)**	**-0.92%**

Department FTE Positions (continued)

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
100 - General	250.00	246.00	244.00	246.00	-	0.00%
227 - Juvenile Probation Grants	39.00	38.00	36.00	34.00	(4.00)	-10.53%
255 - Detention Operations	365.60	365.60	363.60	363.60	(2.00)	-0.55%
275 - Juvenile Probation Diversion	4.00	4.00	4.00	4.00	-	0.00%
Department Total	**658.60**	**653.60**	**647.60**	**647.60**	**(6.00)**	**-0.92%**



Analysis

Appropriations

The Operating appropriations for Juvenile Probation in the FY 2020 budget are $63,994,429 and make up over 96% of all appropriations. The remaining 4%, or $2,839,741 of Non-Recurring appropriations are for Juvenile Probation video camera systems, radio replacement and other Juvenile Probation programs.

Expenditures

The majority of expenditures for Juvenile Probation in FY 2020 are related to state mandated activities, administrative mandates that support the state mandated functions and essential services in lieu of a mandate. The majority of expenditures for Juvenile Probation are personnel related. This category has grown in the past year because of increases in overtime worked by Detention Officers and a reduction in personnel vacancy savings. While still increasing, the personnel budget in FY 2020 was partially offset by a reduction in the employer retirement contribution to the Probation Officer's pension fund (PORP). This reduction is not expected to continue in future fiscal years.

Revenues

The total revenue generated in Juvenile Probation has remained relatively stable over the last five years and each revenue category has not changed dramatically in its share of total revenue production. Although the recent initiative, "Justice for All," has reduced the number of fees collected in recent years, intergovernmental revenues have increased, offsetting the potential revenue loss.

FTE Positions

Overall FTE in the department are decreasing from the FY 2019 adopted budget of 659.6 to a total of 647.6 in FY 2020. The changes are due to reducing four FTE's in the grant fund and two FTE's in the detention fund.

Superior Court

Mission

The Superior Court of Arizona in Maricopa County is dedicated to providing a safe, fair and impartial forum for resolving disputes, enhancing access to our services, and providing innovative, evidence based programs that improve the safety of our community and ensure the public's trust and confidence in the Judicial Branch.

Vision

The Superior Court of Arizona is committed to excellence and the principles inherent in the rule of law….every person, every day, every time.

About

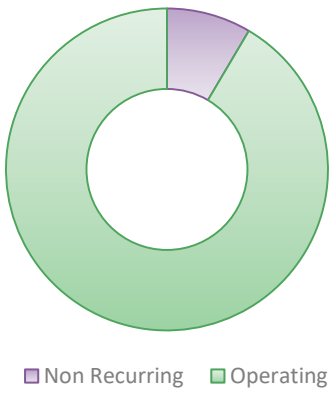
Superior Court in Maricopa County is the fifth largest trial court in the U.S., serving a population of 4.3 million residents. The Court is nationally recognized for its innovative programs created to better serve the public. Annually, approximately 163,000 cases are filed in Superior Court in Maricopa County.

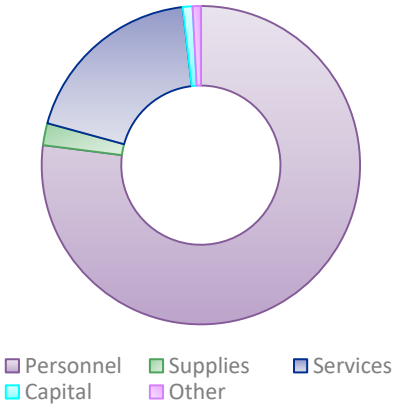
Budget Highlights

The Superior Court of Maricopa County has filled a number of key positions, resulting in a lower vacancy rate for FY 2020 and a higher General Fund appropriation. In addition, the General Fund appropriation increased to cover a portion of the Fill the Gap Fund operating personnel expenses as the fund has seen a decline in revenue in recent years. These increases to the General Fund appropriation are in-part offset by the state contribution of 25% for Judge's salary. Funding in the Non-Recurring budget was set aside to replace the Electronic Court Recording System, upgrade IT hardware and related software, cover IT maintenance and implementation of Office 365, provide an operational review of CTS and equipment for Skybridge security.

FY 2020 Budget Overview

Total Expenditures $120,800,602



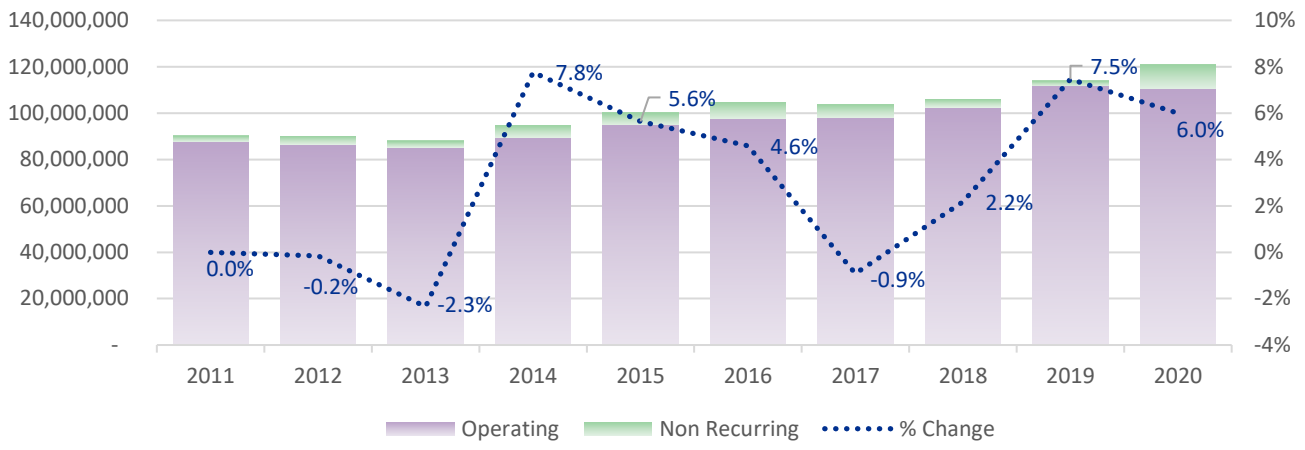


FY 2020 Expenditure Budget By Appropriation Group and Category

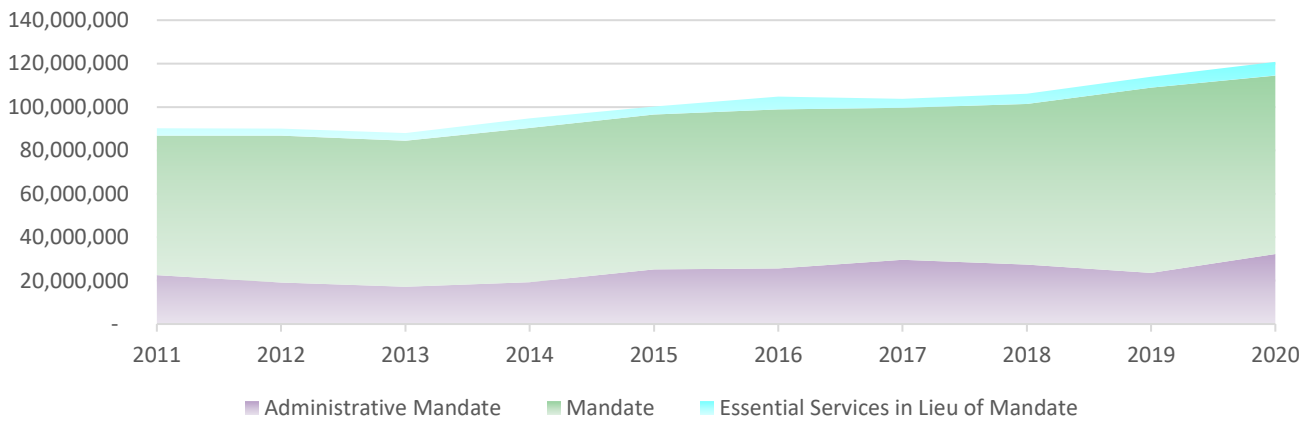
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Electronic Court Recording System Replacement	-	-	3,830,000	-	**3,830,000**
Judicial Branch Tenant Improvements	-	3,000	1,147,000	-	**1,150,000**
Non Recurring Non Project	85,345	360,552	2,635,235	2,203,740	**5,284,872**
Operating	92,949,180	2,330,902	15,255,648	-	**110,535,730**
Total	**93,034,525**	**2,694,454**	**22,867,883**	**2,203,740**	**120,800,602**

FY 2020 Budget Comparison

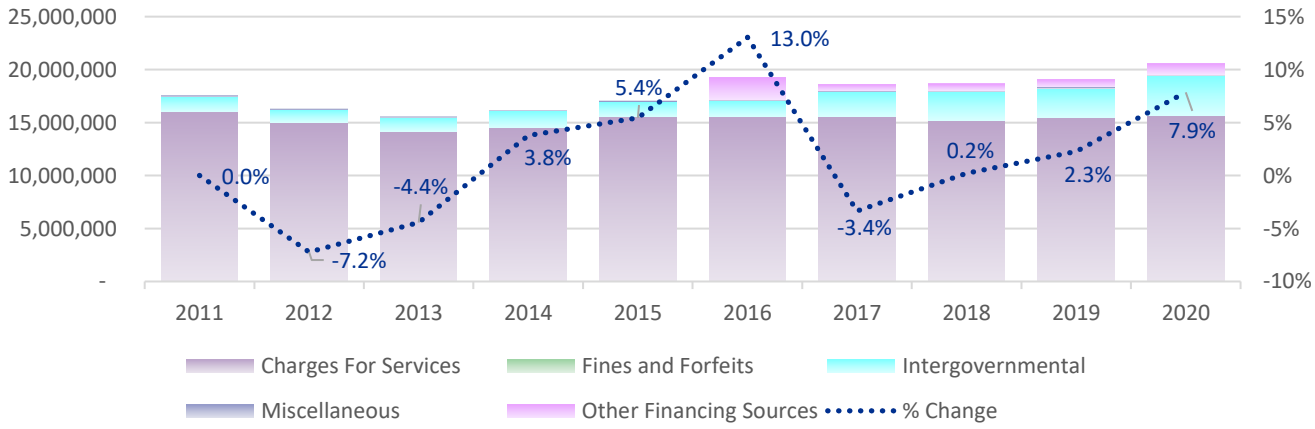
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	2,711,098	3,815,744	2,748,637	3,815,232	(512)	-0.01%
Charges For Services	15,237,609	15,431,752	15,494,808	15,667,048	235,296	1.52%
Fines and Forfeits	1,589	2,412	2,231	2,412	-	0.00%
Miscellaneous	106,523	51,835	127,050	86,129	34,294	66.16%
Other Financing Sources	595,000	700,000	700,000	1,000,000	300,000	42.86%
Total Sources by Category	**18,651,819**	**20,001,743**	**19,072,726**	**20,570,821**	**569,078**	**2.85%**
Sources by Fund						
100 - General	1,837,522	1,967,300	1,956,179	1,967,300	-	0.00%
208 - Superior Court Judicial	535,717	499,000	536,298	524,727	25,727	5.16%
238 - Superior Court Grants	3,997,880	6,056,806	4,805,100	6,056,806	-	0.00%
256 - Probate Fees	426,570	392,000	408,182	392,000	-	0.00%
257 - Conciliation Court Fees	1,719,839	1,583,362	1,484,158	1,583,362	-	0.00%
259 - Superior Court Special	5,168,507	4,932,280	5,158,909	4,932,280	-	0.00%
261 - Law Library Fees	1,466,662	1,225,447	1,483,539	1,468,798	243,351	19.86%
264 - Superior Court Fill the Gap	1,839,460	1,814,498	1,664,228	1,814,498	-	0.00%
271 - Expedited Child Support	656,855	637,500	672,423	637,500	-	0.00%
276 - Spousal Maintenance	123,047	-	829	-	-	N/A
277 - Emancipation Administration	812	-	392	-	-	N/A
280 - Superior Court Building	680,328	700,000	702,839	1,000,000	300,000	42.86%
281 - Children's Issues Education	481	-	282	-	-	N/A
282 - Domestic Relations	198,139	193,550	199,368	193,550	-	0.00%
Total Sources by Fund	**18,651,819**	**20,001,743**	**19,072,726**	**20,570,821**	**569,078**	**2.85%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	89,352,344	97,459,468	97,144,379	93,034,525	(4,424,943)	-4.54%
Supplies	2,147,303	2,218,596	2,398,578	2,694,454	475,858	21.45%
Services	13,718,414	17,136,508	13,717,495	22,867,883	5,731,375	33.45%
Other Financing Uses	814,633	700,000	700,000	1,000,000	300,000	42.86%
Capital Outlay	27,382	9,000	9,628	1,203,740	1,194,740	13274.89%
Total Uses by Category	**106,060,076**	**117,523,572**	**113,970,080**	**120,800,602**	**3,277,030**	**2.79%**
Uses by Fund						
100 - General	90,093,639	97,261,469	96,604,010	100,011,732	2,750,263	2.83%
208 - Superior Court Judicial	450,993	1,020,661	443,496	1,049,727	29,066	2.85%
238 - Superior Court Grants	3,977,815	6,056,806	4,805,100	6,056,806	-	0.00%
256 - Probate Fees	467,003	467,000	439,213	467,000	-	0.00%
257 - Conciliation Court Fees	1,371,960	1,583,362	1,484,158	1,583,362	-	0.00%
259 - Superior Court Special	5,011,928	5,863,279	5,754,864	5,367,629	(495,650)	-8.45%
261 - Law Library Fees	1,174,085	1,925,447	1,390,604	2,468,798	543,351	28.22%
264 - Superior Court Fill the Gap	1,829,206	1,814,498	1,660,304	1,814,498	-	0.00%
271 - Expedited Child Support	600,485	637,500	637,500	637,500	-	0.00%
276 - Spousal Maintenance	107,950	-	-	-	-	N/A
280 - Superior Court Building	781,512	700,000	557,281	1,150,000	450,000	64.29%
282 - Domestic Relations	193,500	193,550	193,550	193,550	-	0.00%
Total Uses by Fund	**106,060,076**	**117,523,572**	**113,970,080**	**120,800,602**	**3,277,030**	**2.79%**

FY 2020 Budget Comparison (continued)

Uses by Program	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Civil and Tax Justice	8,960,418	10,911,546	10,720,743	9,285,211	(1,626,335)	-14.90%
Court Operations Support	19,388,07	19,419,574	18,409,100	20,674,861	1,255,287	6.46%
Criminal Justice	24,255,05	28,868,568	28,457,133	27,494,248	(1,374,320)	-4.76%
Family Adjudication	15,450,73	19,018,858	18,129,757	17,568,945	(1,449,913)	-7.62%
General Overhead	2,381,673	2,544,878	2,603,951	2,388,489	(156,389)	-6.15%
Indirect Support	8,095,043	7,198,611	6,251,019	6,429,838	(768,773)	-10.68%
Information Technology	8,874,818	9,218,611	8,096,342	15,547,214	6,328,603	68.65%
Judicial Branch Services	272,413	(63,100)	57,316	1,173,198	1,236,298	-1959.27%
Juvenile Justice	14,095,08	16,315,873	17,092,052	15,714,603	(601,270)	-3.69%
Probate Mental Health Court	4,286,770	4,090,153	4,152,667	4,523,995	433,842	10.61%
Total Uses by Program	**106,060,0**	**117,523,57**	**113,970,08**	**120,800,60**	**3,277,030**	**2.79%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accountant	7.00	7.00	7.00	8.00	1.00	14.29%
Accounting Specialist	16.00	16.00	16.00	16.00	-	0.00%
Admin/Operations Specialist	17.00	17.00	18.00	18.00	1.00	5.88%
Administrative Staff Supv	1.00	1.00	1.00	1.00	-	0.00%
Administrative Supervisor	1.00	2.00	2.00	2.00	-	0.00%
Applications Development Mgr	2.00	-	-	-	-	N/A
Applications Development Supv	1.00	1.00	1.00	1.00	-	0.00%
Attorney	1.60	-	-	-	-	N/A
Attorney - Senior Counsel	1.00	-	-	-	-	N/A
Attorney Senior Law Researcher	7.00	9.00	9.00	9.00	-	0.00%
Attorney V	-	1.00	1.00	1.00	-	0.00%
Bailiff	124.00	126.00	126.00	127.00	1.00	0.79%
Business/Systems Analyst	8.00	-	-	-	-	N/A
Business/Systems Analyst-Sr/Ld	5.00	-	-	-	-	N/A
CASA Coordinator	11.00	14.00	14.00	14.00	-	0.00%
Clinician Associate	-	4.00	4.00	4.00	-	0.00%
Collections Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Collector	2.00	2.00	2.00	2.00	-	0.00%
Communicatn Mgr (Crim Justice)	1.00	1.00	1.00	1.00	-	0.00%
Communicatn Ofcr/Govt Liaison	2.00	2.00	2.00	2.00	-	0.00%
Computer Operator	4.00	1.00	1.00	1.00	-	0.00%
Computer Operator Senior/Lead	1.00	1.00	1.00	1.00	-	0.00%
Conference Officer	13.00	10.00	10.00	10.00	-	0.00%
Counseling Supervisor	1.00	-	-	-	-	N/A
Counselor	4.00	-	-	-	-	N/A
Court Commissioner	62.00	63.00	63.00	63.00	-	0.00%
Court Conciliator	21.00	25.00	25.00	25.00	-	0.00%
Court Conciliator Supervisor	-	2.00	2.00	2.00	-	0.00%
Court Interpreter	29.00	-	-	-	-	N/A
Court Interpreter Manager	1.00	-	-	-	-	N/A

Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Database Administrator Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Superior Crt	8.00	7.00	6.00	6.00	(1.00)	-14.29%
Deputy Director - Supr Crt IT	-	1.00	1.00	1.00	-	0.00%
Director - Superior Court	1.00	1.00	1.00	1.00	-	0.00%
Educator (Bachelor's)	6.00	6.00	6.00	6.00	-	0.00%
Emergency Services Planner	1.00	1.00	1.00	1.00	-	0.00%
Exec Asst to Elected Official	2.00	2.00	2.00	2.00	-	0.00%
Facil Capital Project Div Mgr	-	1.00	1.00	1.00	-	0.00%
Family Court Case Manager	6.00	6.00	6.00	6.00	-	0.00%
Finance Business Analyst	3.00	3.00	3.00	3.00	-	0.00%
Finance Manager (Large)	3.00	3.00	3.00	3.00	-	0.00%
Finance Support Supervisor	3.00	2.00	2.00	2.00	-	0.00%
Grant/Contract Administrator	2.00	1.00	1.00	1.00	-	0.00%
Help Desk Coordinator	6.00	-	-	-	-	N/A
Help Desk Coordinator - Sr/Ld	3.00	-	-	-	-	N/A
Help Desk Specialist	-	9.00	9.00	9.00	-	0.00%
Help Desk Specialist Sr/Ld	-	3.00	3.00	3.00	-	0.00%
Human Resources Analyst	7.00	7.00	7.00	7.00	-	0.00%
Human Resources Associate	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Manager	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Mngr (Large)	2.00	2.00	2.00	2.00	-	0.00%
Human Resources Specialist	3.00	3.00	3.00	3.00	-	0.00%
Human Resources Support Supv	1.00	1.00	1.00	1.00	-	0.00%
Interpreter	-	11.00	11.00	11.00	-	0.00%
Interpreter Certified	-	18.00	18.00	18.00	-	0.00%
Interpreter Supervisor	-	3.00	3.00	3.00	-	0.00%
IT Business Systems Alyt Sr/Ld	-	5.00	5.00	5.00	-	0.00%
IT Business Systems Analyst	-	9.00	9.00	9.00	-	0.00%
IT Division Manager	3.00	2.00	2.00	2.00	-	0.00%
IT Manager	-	4.00	5.00	5.00	1.00	25.00%
IT Program Manager	1.00	-	-	-	-	N/A
IT Quality Assurance Analyst	-	2.00	2.00	2.00	-	0.00%
IT Quality Assurnce Alyt Sr/Ld	-	4.00	4.00	4.00	-	0.00%
IT Security Analyst	1.00	1.00	1.00	1.00	-	0.00%
IT Senior Manager	1.00	-	-	-	-	N/A
IT Services Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Judicial Assistant	165.00	167.00	167.00	167.00	-	0.00%
Judicial Assistant Senior/Lead	4.00	-	-	-	-	N/A
Judicial Staff Supervisor	-	4.00	4.00	4.00	-	0.00%
Justice System Administrator	7.00	9.00	9.00	9.00	-	0.00%
Justice System Clerk	70.00	141.00	141.00	142.00	1.00	0.71%
Justice System Clerk Associate	76.00	2.00	2.00	1.00	(1.00)	-50.00%
Justice System Clerk Lead	21.00	24.00	24.00	24.00	-	0.00%
Justice System Clerk Senior	6.00	9.00	8.00	10.00	1.00	11.11%
Justice System Clerk Supv	28.00	-	-	-	-	N/A

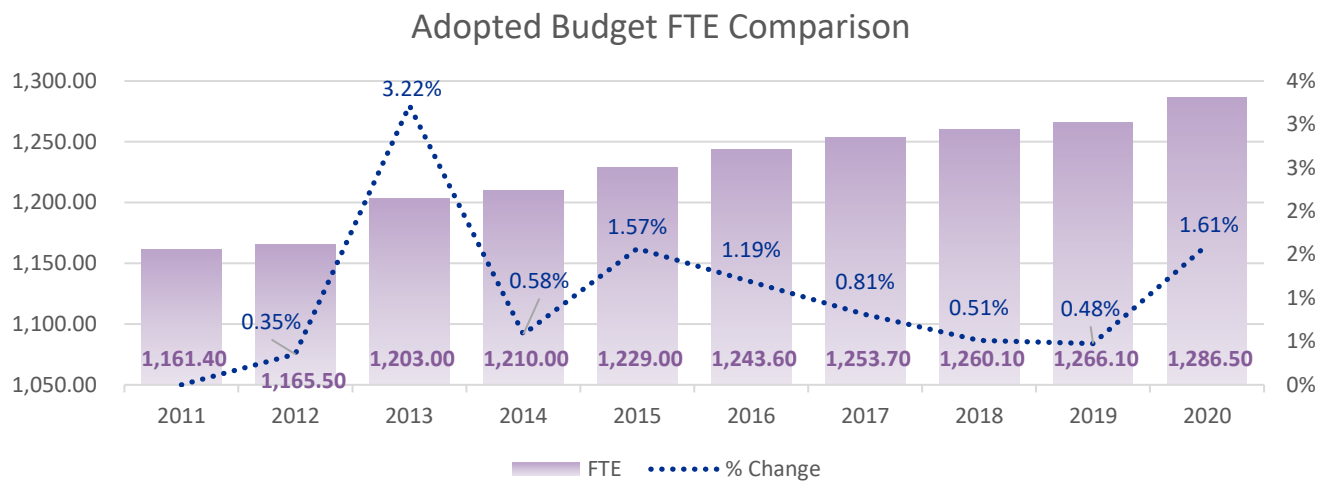
Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Legal Assistant	7.00	7.00	7.00	7.00	-	0.00%
Legal Assistant Supervisor	1.00	-	-	-	-	N/A
Librarian	4.00	2.00	1.00	2.00	-	0.00%
Library Paraprofessional	4.00	1.00	1.00	1.00	-	0.00%
Library Small Branch Manager	1.00	1.00	1.00	1.00	-	0.00%
Management Analyst	14.00	12.00	12.00	12.00	-	0.00%
Management Assistant	3.00	3.00	3.00	3.00	-	0.00%
Media Specialist	-	-	1.00	1.00	1.00	N/A
Mental Health Director (Juv)	1.00	1.00	1.00	1.00	-	0.00%
Office Assistant	4.00	4.00	4.00	4.00	-	0.00%
Office Assistant Specialized	10.00	10.00	9.00	9.00	(1.00)	-10.00%
Operations Support Analyst	1.00	1.00	1.00	1.00	-	0.00%
Operations/Program Manager	-	1.00	1.00	1.00	-	0.00%
PC/LAN Technician	6.00	7.00	7.00	7.00	-	0.00%
PC/LAN Technician Sr/Ld	2.00	2.00	2.00	2.00	-	0.00%
Polygraph Examiner	1.00	1.00	1.00	1.00	-	0.00%
Procurement Officer Ld (County)	-	1.00	1.00	1.00	-	0.00%
Procurement Specialist	3.00	3.00	3.00	3.00	-	0.00%
Procurement Supervisor	-	2.00	2.00	2.00	-	0.00%
Procurement Supervisor - Dept	2.00	-	-	-	-	N/A
Program Coordinator	13.00	13.00	13.00	13.00	-	0.00%
Programmer Analyst	5.00	4.00	4.00	4.00	-	0.00%
Programmer Analyst Sr/Ld	14.00	14.00	14.00	14.00	-	0.00%
Psychologist	1.00	1.00	1.00	1.00	-	0.00%
Quality Assurance Analyst	2.00	-	-	-	-	N/A
Quality Assurance Anlyst-Sr/Ld	3.00	-	-	-	-	N/A
Security Asst Division Mgr	1.00	1.00	1.00	1.00	-	0.00%
Security Division Manager	1.00	1.00	1.00	1.00	-	0.00%
Security Inspector	1.00	-	-	-	-	N/A
Security Officer	131.00	138.00	138.00	145.00	7.00	5.07%
Security Officer Manager	4.00	4.00	4.00	4.00	-	0.00%
Security Officer Supervisor	12.00	12.00	12.00	12.00	-	0.00%
Security Specialist	-	1.00	1.00	1.00	-	0.00%
Social Worker	10.00	11.00	11.00	11.00	-	0.00%
Social Worker Supervisor	2.00	3.00	3.00	3.00	-	0.00%
Software Architect	1.00	2.00	2.00	2.00	-	0.00%
Special Projects Manager	3.00	1.00	1.00	1.00	-	0.00%
Superior Court Judge	98.00	98.00	98.00	98.00	-	0.00%
Systems Admin & Analysis Mgr	1.00	-	-	-	-	N/A
Systems Administrator	3.00	3.00	3.00	3.00	-	0.00%
Systems Administrator Sr/Ld	1.00	2.00	2.00	2.00	-	0.00%
Trades Generalist	8.00	6.00	6.00	6.00	-	0.00%
Trades Specialist	1.00	2.00	2.00	2.00	-	0.00%
Trades Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Trainer	4.00	4.00	4.00	4.00	-	0.00%
Training Officer	3.00	3.00	3.00	3.00	-	0.00%
Warehouse/Inventory Specialist	4.00	4.00	4.00	4.00	-	0.00%

Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Warehouse/Inventory Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Web Designer/Developer	2.00	2.00	2.00	2.00	-	0.00%
Department Total	**1,260.10**	**1,274.50**	**1,273.50**	**1,286.50**	**12.00**	**0.94%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	1,187.10	1,193.30	1,194.30	1,210.30	17.00	1.42%
208 - Superior Court Judicial Enhancement	6.00	6.00	6.00	6.00	-	0.00%
238 - Superior Court Grants	32.00	38.00	38.00	38.00	-	0.00%
261 - Law Library Fees	3.00	5.20	3.20	5.20	-	0.00%
264 - Superior Court Fill the Gap	32.00	32.00	32.00	27.00	(5.00)	-15.63%
Department Total	**1,260.10**	**1,274.50**	**1,273.50**	**1,286.50**	**12.00**	**0.94%**



Analysis

Appropriations

The Operating appropriations for Superior Court in the FY 2020 budget are $110,535,730 and make up over 92% of all appropriations. The remaining $10,264,872 is appropriated for Non-Recurring and is to be directed at technology upgrades (including a new electronic court recording system replacement), Probate finance and consulting, Judicial Branch building improvements and Skybridge security.

Expenditures

The majority of expenditures for Superior Court in FY 2020 are related to state mandated activities. Personnel makes up 77% of the budget, services 19% and the combination of supplies, capital and other expenditures make up the final 4%. Services have increased from FY 2019 as new IT upgrades budgeted will allow Superior Court to keep pace with the changing demands of the public and workforce. Superior Court has realized fewer vacancies resulting in an adjustment to the vacancy savings budget line. This additional cost was offset by the state contribution of 25% for the Judges salary. Expenditure increases have also been appropriated for the new court at the Maryvale Behavioral Health Facility and the Skybridge for the 225 W. Madison County Attorney building.

Revenues

The majority of revenue for Superior Court is generated through charges for services. The Law Library Fund saw the biggest increase to its revenue appropriation after generating more than expected in FY 2019. The new revenue will be used to help with facility-related needs through a transfer to the Building Repair Fund.

FTE Positions

Superior Court has a net increase of 12 positions in FY 2020. These new positions are primarily Security Officers that will be used for the Maryvale Court and the Skybridge. In addition, contingency funding is set aside for Security Officers for the new Intake Release Jail Facility. The remaining positions added to the department are for the Civil and Probate departments to meet workload demands.

Justice Courts

Mission

The mission of the Justice Courts is to provide professional judicial services to court users so they can obtain timely and economical justice within their community.

Vision

The vision of the Justice Courts is to provide community-based, user-friendly, efficient, and professional justice.

About

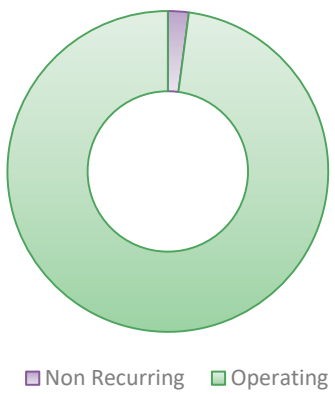
The Justice Courts handle seven types of court cases including: Appeals, Civil, Civil Traffic, Criminal Traffic, Domestic Eviction Actions, and Small Claims. There are 26 Justice Court locations serving the citizens of Maricopa County.

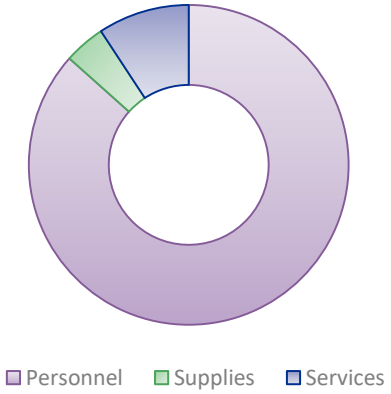
Budget Highlights

For FY 2020, the budget for the Justice Courts reflects baseline amounts and flexibility in the use of Special Revenue fund balance for facility repairs, equipment replacement, and operations improvements. The Justice Courts budget focuses on smart justice, staff retention, and enhanced service delivery.

FY 2020 Budget Overview

Total Expenditures $28,530,200



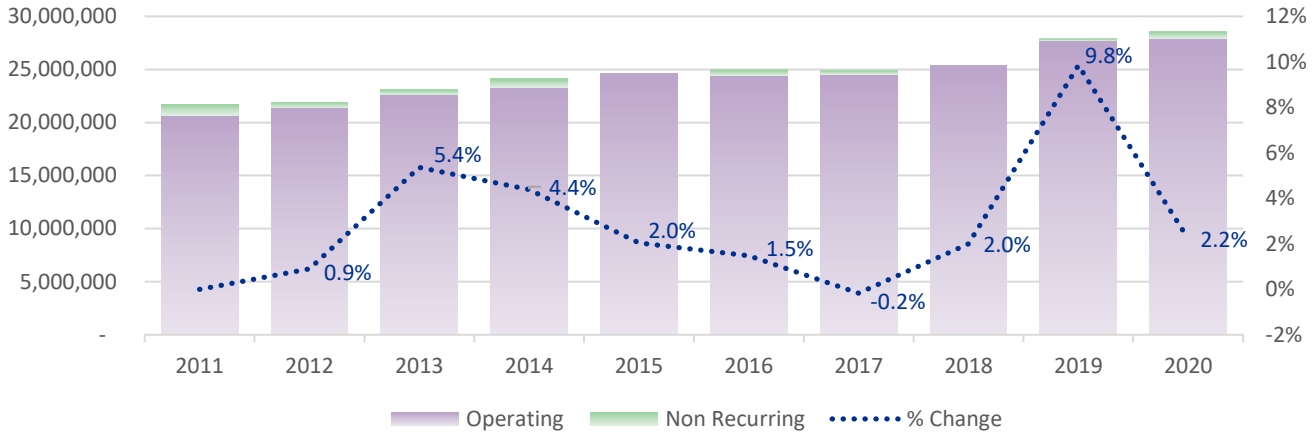


FY 2020 Expenditure Budget By Appropriation Group and Category

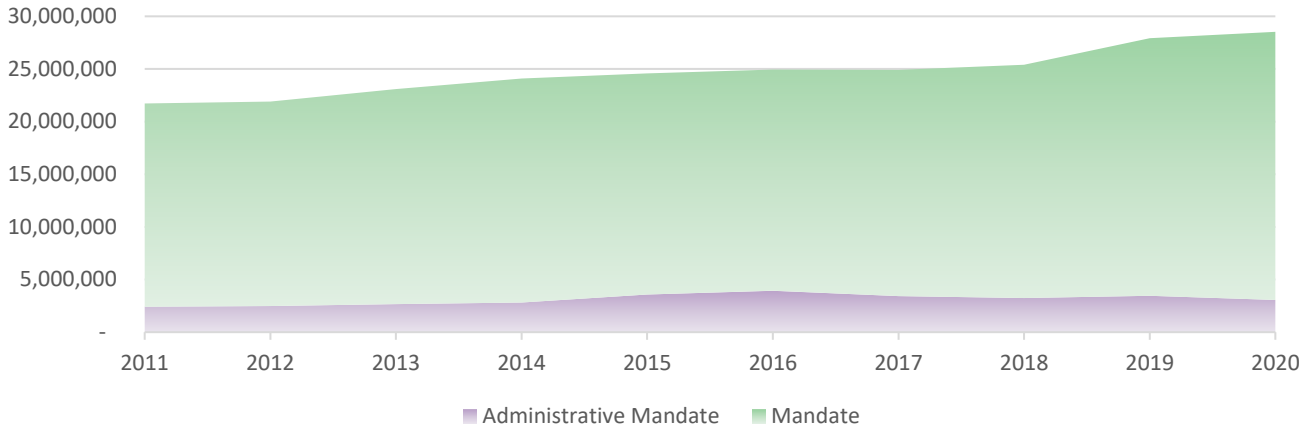
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	-	350,000	250,000	-	**600,000**
Operating	24,705,693	836,909	2,387,598	-	**27,930,200**
Total	**24,705,693**	**1,186,909**	**2,637,598**	**-**	**28,530,200**

FY 2020 Budget Comparison

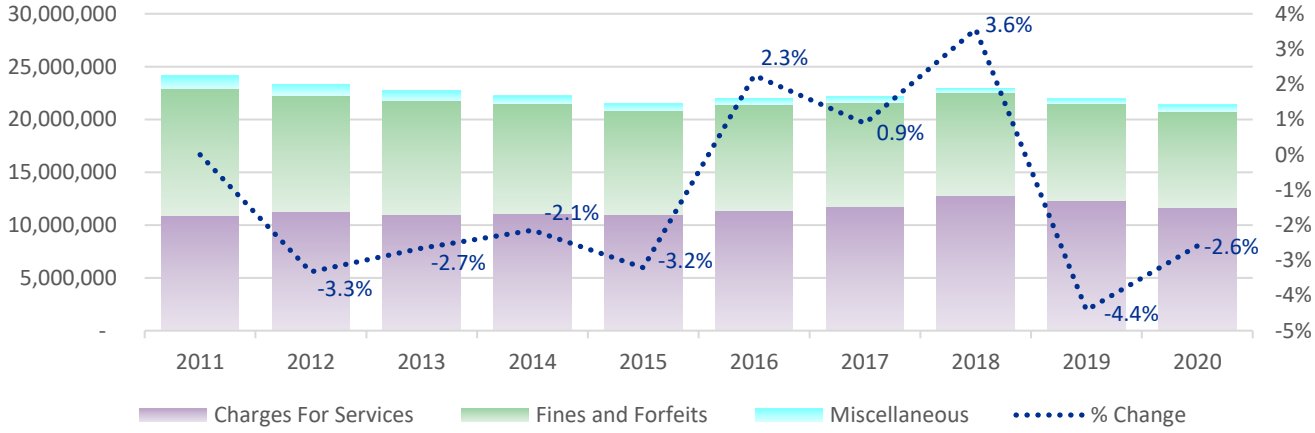
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Charges For Services	12,821,163	11,976,290	12,346,283	11,691,238	(285,052)	-2.38%
Fines and Forfeits	9,719,049	9,175,736	9,144,795	9,099,416	(76,320)	-0.83%
Miscellaneous	434,193	537,353	468,448	598,725	61,372	11.42%
Total Sources by Category	**22,974,405**	**21,689,379**	**21,959,526**	**21,389,379**	**(300,000)**	**-1.38%**
Sources by Fund						
100 - General	14,561,943	13,846,779	13,951,630	13,846,779	-	0.00%
204 - Justice Court Judicial	851,480	737,183	831,639	737,183	-	0.00%
245 - Justice Courts Special	7,560,982	7,105,417	7,176,257	6,805,417	(300,000)	-4.22%
Total Sources by Fund	**22,974,405**	**21,689,379**	**21,959,526**	**21,389,379**	**(300,000)**	**-1.38%**

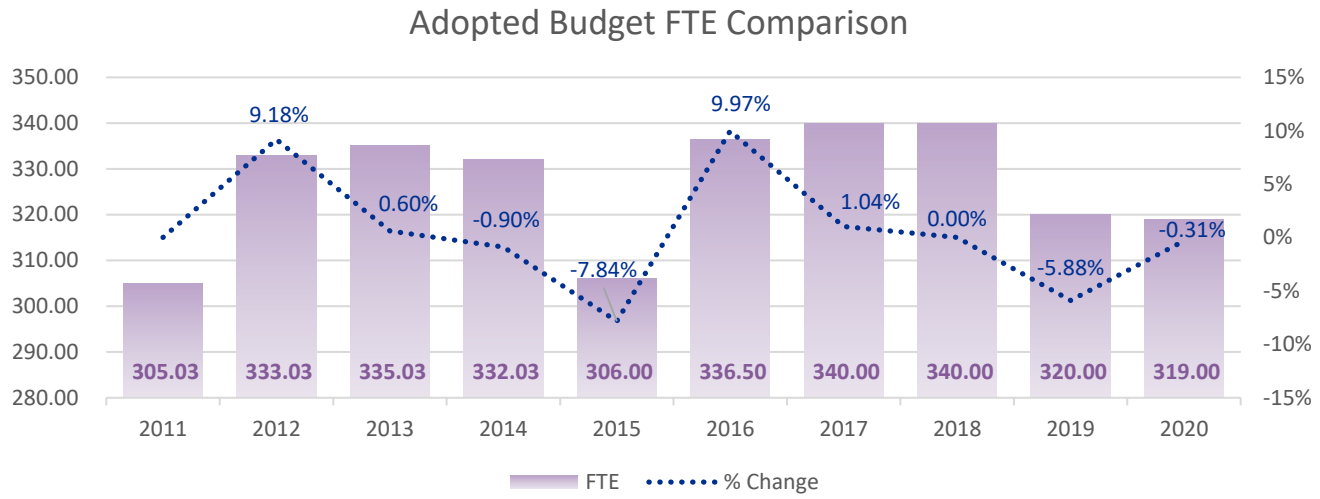
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	22,634,783	24,653,134	24,499,806	24,705,693	52,559	0.21%
Supplies	512,340	859,897	505,657	1,186,909	327,012	38.03%
Services	2,260,718	3,500,110	2,903,624	2,637,598	(862,512)	-24.64%
Total Uses by Category	**25,407,841**	**29,013,141**	**27,909,087**	**28,530,200**	**(482,941)**	**-1.66%**
Uses by Fund						
100 - General	18,336,941	20,170,541	20,166,627	20,387,600	217,059	1.08%
204 - Justice Court Judicial	489,565	737,183	541,731	737,183	-	0.00%
245 - Justice Courts Special	6,581,335	8,105,417	7,200,729	7,405,417	(700,000)	-8.64%
Total Uses by Fund	**25,407,841**	**29,013,141**	**27,909,087**	**28,530,200**	**(482,941)**	**-1.66%**
Uses by Program						
Civil and Tax Justice	17,672,590	20,210,429	19,337,538	20,108,167	(102,262)	-0.51%
Criminal Justice	4,478,055	5,330,331	5,108,720	5,349,950	19,619	0.37%
General Overhead	620,510	536,660	571,774	681,183	144,523	26.93%
Indirect Support	1,974,596	2,306,691	2,257,517	2,390,900	84,209	3.65%
Information Technology	662,090	629,030	633,538	-	(629,030)	-100.00%
Total Uses by Program	**25,407,841**	**29,013,141**	**27,909,087**	**28,530,200**	**(482,941)**	**-1.66%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Admin/Operations Specialist	-	1.00	1.00	1.00	-	0.00%
Administrator	1.00	1.00	1.00	1.00	-	0.00%
Attorney	1.00	1.00	1.00	1.00	-	0.00%
Business/Systems Analyst	4.00	-	-	-	-	N/A
Business/Systems Analyst-Sr/Ld	2.00	-	-	-	-	N/A
Communicatn Ofcr/Govt Liaison	1.00	1.00	1.00	1.00	-	0.00%
Director - Justice Courts	1.00	1.00	1.00	1.00	-	0.00%
Exec Assistant to Director	-	-	1.00	-	-	N/A
Exec Asst to Elected Official	1.00	1.00	-	1.00	-	0.00%
Finance Business Analyst	-	1.00	1.00	1.00	-	0.00%
Finance Manager - Large	1.00	-	-	-	-	N/A
Human Resources Analyst	2.00	2.00	2.00	2.00	-	0.00%
Human Resources Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Business Systems Alyt Sr/Ld	-	2.00	2.00	2.00	-	0.00%
IT Business Systems Analyst	-	4.00	4.00	4.00	-	0.00%
Justice Of The Peace	26.00	26.00	26.00	26.00	-	0.00%
Justice System Administrator	1.00	1.00	1.00	1.00	-	0.00%
Justice System Clerk	120.00	102.00	101.00	102.00	-	0.00%
Justice System Clerk Lead	25.00	25.00	25.00	25.00	-	0.00%
Justice System Clerk Senior	116.00	115.00	115.00	115.00	-	0.00%
Justice System Clerk Supv	27.00	-	-	-	-	N/A
Justice System Supervisor	-	27.00	27.00	27.00	-	0.00%
Management Analyst	6.00	6.00	6.00	6.00	-	0.00%
Office Assistant Specialized	1.00	-	-	-	-	N/A
PC/LAN Technician Sr/Ld	1.00	-	-	-	-	N/A
Software Architect	1.00	1.00	1.00	1.00	-	0.00%
Special Projects Manager	1.00	-	-	-	-	N/A
Department Total	**340.00**	**319.00**	**318.00**	**319.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
General	337.00	319.00	318.00	319.00	-	0.00%
Justice Court Judicial Enhancement	3.00	-	-	-	-	N/A
Department Total	**340.00**	**319.00**	**318.00**	**319.00**	**-**	**0.00%**

Department FTE Positions (continued)



Analysis

Appropriations

The Operating appropriations for the Justice Courts in the FY 2020 budget are $27,930,200 and make up 97.9% of all appropriations. The $600,000 of Non Recurring appropriations are for enhanced court automation, training for new staff, and facility security enhancements.

Expenditures

In FY 2020, overall expenditures for the Justice Courts have been appropriated at $28,530,200. The budget increased $621,113 or 2.2% over the FY 2019 forecasted budget due to the department forecasting Non Recurring expenditures lower than anticipated. The majority, 89.2%, of expenditures for the Justice Courts are related to state mandated activities and the remaining 10.8% are administrative mandates that support the state mandated functions. Personnel continues to make up a majority, $24,705,693 or 86.6%, of the budget. For FY 2020, the department adjusted allocations out from the Operating budget to the other funds in an attempt to align all funds with FY 2019 actuals and to create new allocation policies. Due to these allocation changes, the services budget decreased $862,512 or -24.6% and the supplies budget increased $327,012 or 38.0% from the FY 2019 budget.

Revenues

Justice Courts' revenue has historically consisted of charges for services, fines and forfeits, and miscellaneous fees. The combined revenues for the Justice Courts in FY 2020 are $21,389,379, down 1.3% from the FY 2019 budget. In FY 2020, revenue from the Special Revenue fund has decreased $300,000 or -4.2% per an analysis by the Administrative Office of the Courts.

FTE Positions

Overall FTE's in the department decreased from the FY 2019 adopted budget of 320 to a total of 319 in FY 2020.

Medical Examiner

Mission

The mission of the Medical Examiner is to provide professional medicolegal death investigations of individuals dying under statutorily defined circumstances, the results of which are communicated independently to relevant agencies, industries, and members of the public so they can receive accurate, timely, and effective communications that enhance the public's safety and health.

Vision

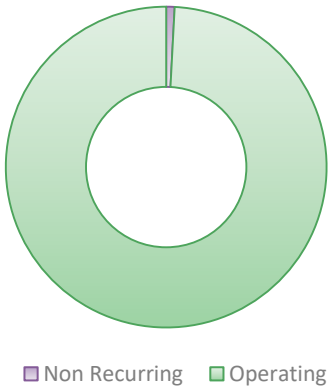
To be recognized as a trustworthy source of accurate, scientifically based assessments of deaths in our community by having certified practitioners perform industry-standard professional death investigations, in an industry-accredited organization.

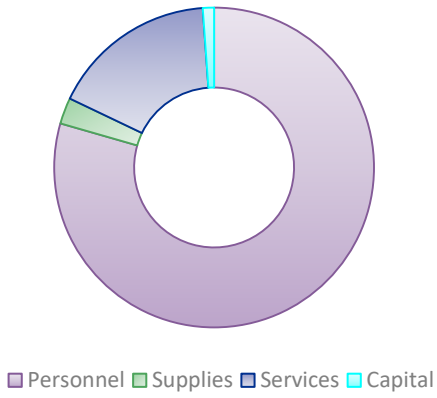
Budget Highlights

During FY 2019, the Office of the Medical Examiner eliminated positions in their toxicology laboratory and now contracts with a private company for all generic services. In FY 2020, the budget savings from this management decision have been reallocated within their budget for increased operational costs. Also, rent revenue from the Donor Network will be moving from Real Estate to the Medical Examiner for FY 2020.

FY 2020 Budget Overview

Total Expenditures $12,109,453



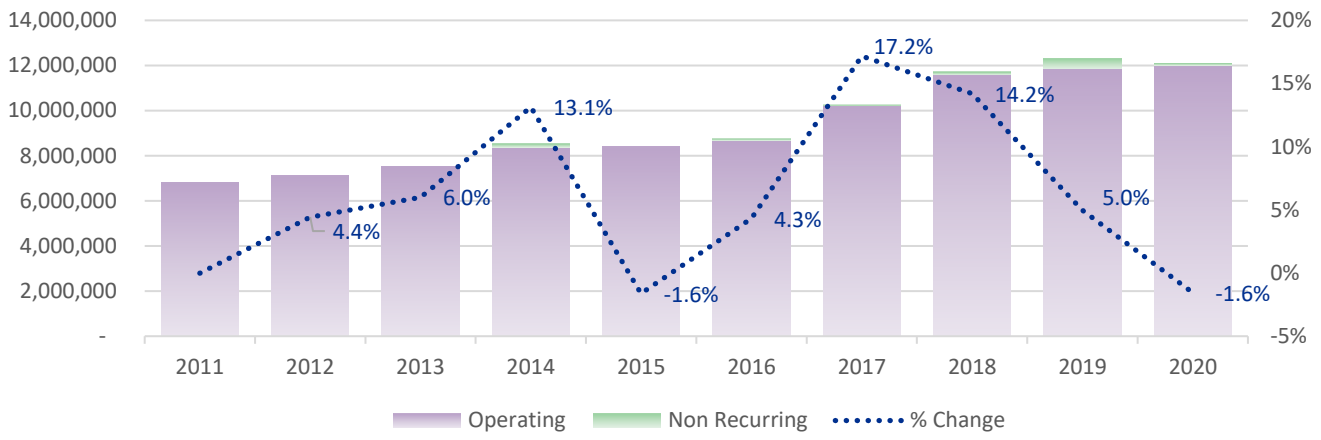


FY 2020 Expenditure Budget By Appropriation Group and Category

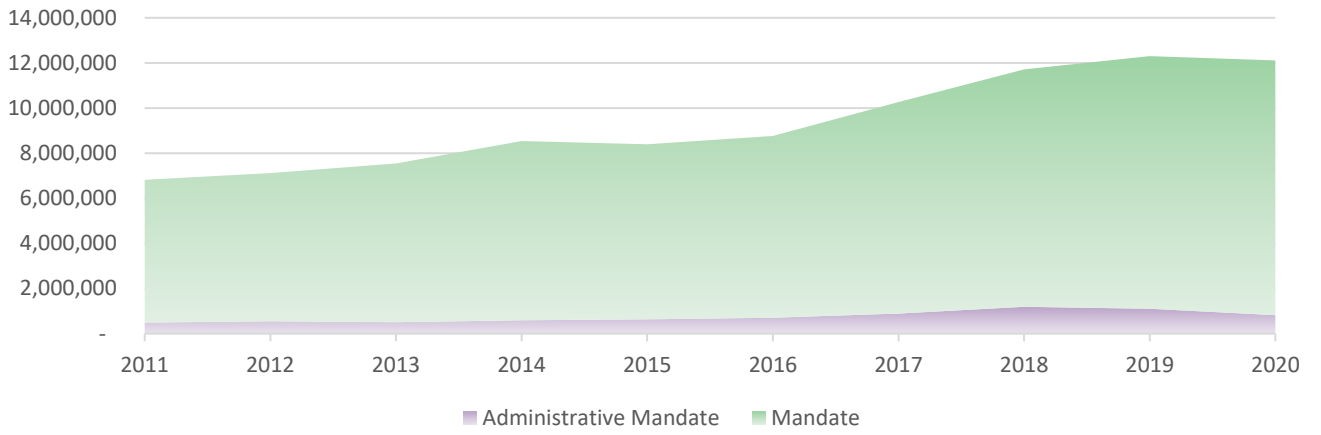
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Medical Examiner Retention	325,000	-	-	-	**325,000**
OME Case Management	-	-	-	52,221	**52,221**
OME Case Records	-	-	-	50,103	**50,103**
Operating	9,295,728	320,351	2,031,050	35,000	**11,682,129**
Total	**9,620,728**	**320,351**	**2,031,050**	**137,324**	**12,109,453**

FY 2020 Budget Comparison

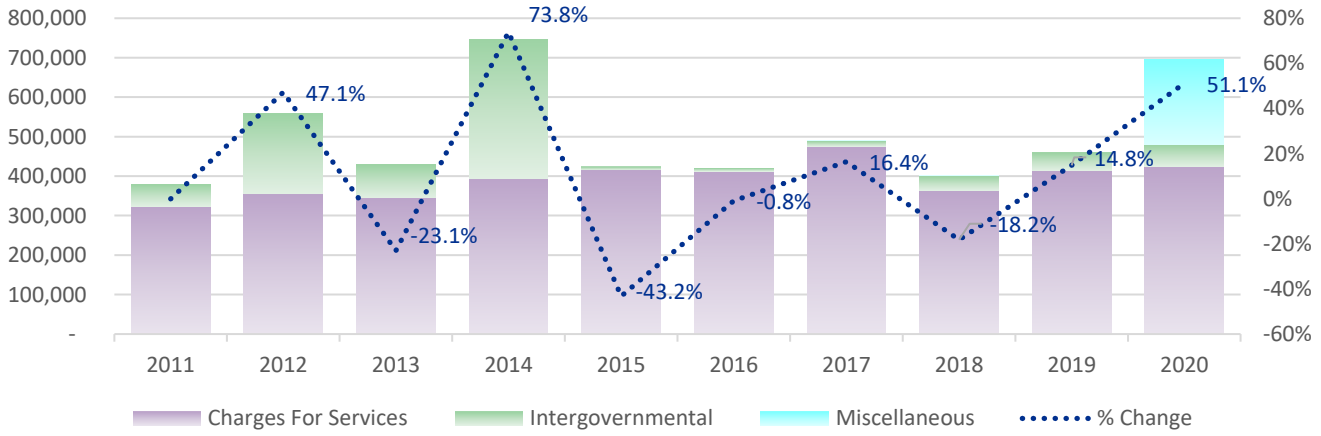
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	36,092	102,000	44,864	55,000	(47,000)	-46.08%
Charges For Services	364,366	415,000	415,000	425,000	10,000	2.41%
Miscellaneous	151	-	-	215,000	215,000	N/A
Total Sources by Category	**400,609**	**517,000**	**459,864**	**695,000**	**178,000**	**34.43%**
Sources by Fund						
100 - General	364,366	415,000	415,000	640,000	225,000	54.22%
224 - Medical Examiner Grants	36,243	102,000	44,864	55,000	(47,000)	-46.08%
Total Sources by Fund	**400,609**	**517,000**	**459,864**	**695,000**	**178,000**	**34.43%**

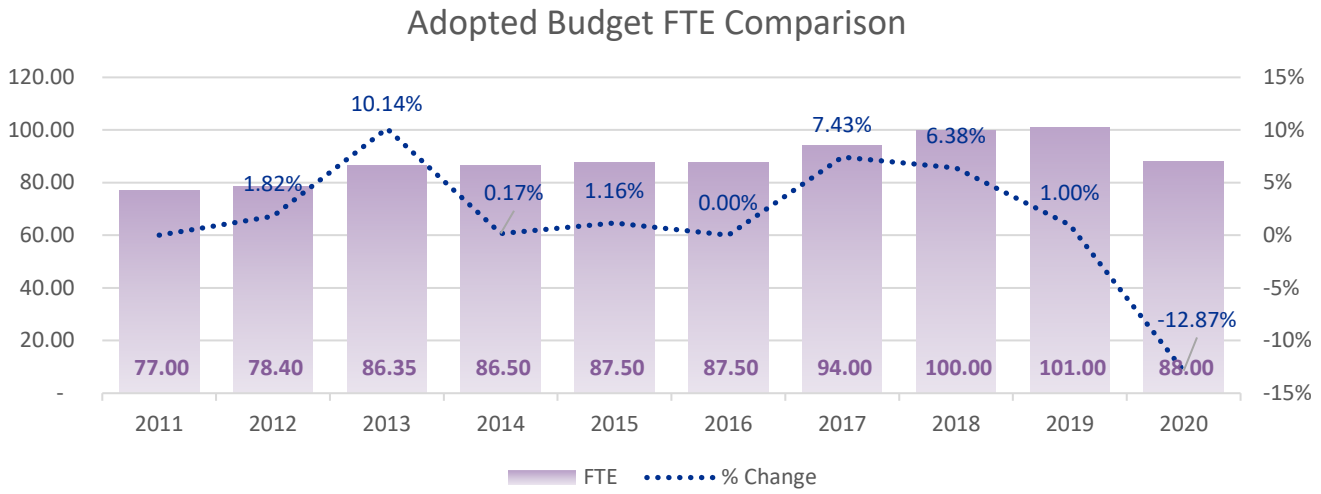
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	9,497,706	10,522,641	10,089,504	9,620,728	(901,913)	-8.57%
Supplies	829,044	420,863	337,502	320,351	(100,512)	-23.88%
Services	1,204,844	1,312,467	1,398,818	2,031,050	718,583	54.75%
Capital Outlay	185,139	422,870	475,546	137,324	(285,546)	-67.53%
Total Uses by Category	**11,716,733**	**12,678,841**	**12,301,370**	**12,109,453**	**(569,388)**	**-4.49%**
Uses by Fund						
100 - General	11,675,970	12,576,841	12,256,506	12,054,453	(522,388)	-4.15%
224 - Medical Examiner Grants	40,763	102,000	44,864	55,000	(47,000)	-46.08%
Total Uses by Fund	**11,716,733**	**12,678,841**	**12,301,370**	**12,109,453**	**(569,388)**	**-4.49%**
Uses by Program						
General Overhead	365,507	232,743	231,176	204,953	(27,790)	-11.94%
Indirect Support	700,427	563,327	589,517	463,753	(99,574)	-17.68%
Information Technology	124,694	400,723	279,456	150,177	(250,546)	-62.52%
Medical Examiners	10,526,105	11,482,048	11,201,221	11,290,570	(191,478)	-1.67%
Total Uses by Program	**11,716,733**	**12,678,841**	**12,301,370**	**12,109,453**	**(569,388)**	**-4.49%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Admin/Operations Specialist	2.00	3.00	3.00	3.00	-	0.00%
Administrative Services Mgr	1.00	1.00	1.00	1.00	-	0.00%
Administrative Staff Supv	1.00	2.00	2.00	2.00	-	0.00%
Administrative Supervisor	1.00	-	-	-	-	N/A
Administrator	-	1.00	1.00	1.00	-	0.00%
Chief Medical Examiner	1.00	1.00	1.00	1.00	-	0.00%
Deputy Chief Medical Examiner	1.00	1.00	1.00	1.00	-	0.00%
Director - Medical Examiner	1.00	-	-	-	-	N/A
Forensic Anthropologist	0.75	0.75	0.75	0.75	-	0.00%
Forensic Chemist	7.00	7.00	7.00	-	(7.00)	-100.00%
Forensic Chemist Senior	1.00	2.00	2.00	-	(2.00)	-100.00%
Forensic Chemist Supervisor	2.00	1.00	1.00	-	(1.00)	-100.00%
Forensic Laboratory Manager	-	1.00	1.00	-	(1.00)	-100.00%
Forensic Odontologist	0.75	0.75	0.75	0.75	-	0.00%
Forensic Services Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Forensic Technician	10.00	10.00	10.00	11.00	1.00	10.00%
Forensic Technician Senior	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Analyst	1.00	-	-	-	-	N/A
IT Business Systems Analyst	-	1.00	1.00	1.00	-	0.00%
Laboratory Histotechnician	2.00	2.00	2.00	2.00	-	0.00%
Laboratory Manager	1.00	-	-	-	-	N/A
Laboratory Technician	2.00	2.00	2.00	2.00	-	0.00%
Medical Examiner	15.00	15.00	15.00	15.00	-	0.00%
Medicolegal Death Invest Supv	3.00	3.00	3.00	3.00	-	0.00%
Medicolegal Death Investig Mgr	1.00	1.00	1.00	1.00	-	0.00%
Medicolegal Death Investig Sr	2.00	2.00	2.00	2.00	-	0.00%
Medicolegal Death Investigator	20.00	19.00	19.00	19.00	-	0.00%
Office Assistant	3.00	2.00	2.00	2.00	-	0.00%
Office Assistant Specialized	14.50	12.50	12.50	12.50	-	0.00%
Photographer	2.00	2.00	2.00	2.00	-	0.00%
Photographer Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Procurement Specialist	1.00	1.00	1.00	1.00	-	0.00%
Social Worker	-	1.00	1.00	1.00	-	0.00%
Department Total	**100.00**	**98.00**	**98.00**	**88.00**	**(10.00)**	**-10.20%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
100 - General	100.00	98.00	98.00	88.00	(10.00)	-10.20%
Department Total	**100.00**	**98.00**	**98.00**	**88.00**	**(10.00)**	**-10.20%**

Department FTE Positions (continued)



Analysis

Appropriations

The Operating appropriations for the Medical Examiner in the FY 2020 budget total $12,007,129 and make up 99.2% of all appropriations. The $102,324 of Non Recurring appropriations are for upgrades related to the Department's case management and case records systems.

Expenditures

Personnel accounts for 79.4% of Medical Examiner's expenditures. The personnel budget decreased $901,913 or 8.6% from the FY 2019 Revised budget due to the elimination of positions from the toxicology laboratory following a management decision to use a private service for laboratory needs. The services budget increased $718,583 or 54.8% due to the use of these outside laboratory services.

Revenues

The Medical Examiner's revenue has historically consisted of charges for service and grant revenue. The Department occasionally receives other non recurring grants that have caused total revenue to spike in the past, but for the most part, charges for service revenues have seen consistent, slow growth over the last decade. In FY 2020, miscellaneous revenue of $215,000 received from the Donor Network of Arizona's use of space in the Medical Examiner's facilities was transferred from Real Estate's budget.

FTE Positions

Overall FTE positions in the department are decreasing by 13 from the FY 2019 adopted budget of 101 to a total of 88 in FY 2020. The change is due to the elimination of the toxicology laboratory.

Parks and Recreation

Mission

The mission of the Parks and Recreation Department is to provide through responsible stewardship, the highest quality parks, trails, programs, services, and experiences to energize visitors, so they can become life-long users and advocates.

Vision

Our vision is to connect people with nature through regional parks, trails and programs, inspire an appreciation for the Sonoran Desert and natural open spaces, and create lifelong positive memories.

About

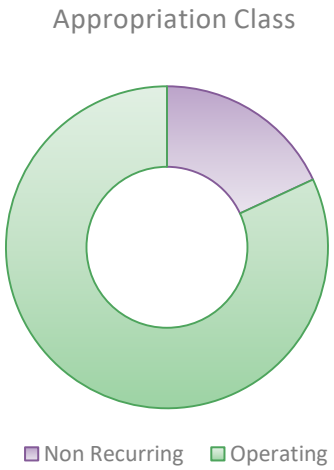
Maricopa County is home to one of the largest regional parks systems in the nation with over 120,000 acres of open space parks that include hundreds of miles of trails, campgrounds, nature centers and the Desert Outdoor Environmental Learning Center at Lake Pleasant.

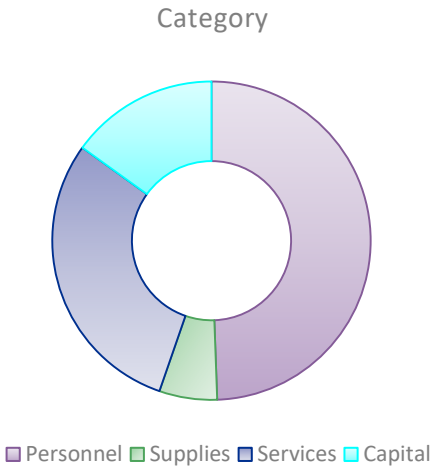
Budget Highlights

For FY 2020, Parks and Recreation increased expenditures in the Spur Cross Ranch Conservation Fund (225) by $15,830. This brought expenditures to match the expected revenue in Fund 225.

FY 2020 Budget Overview

Total Expenditures $13,101,790



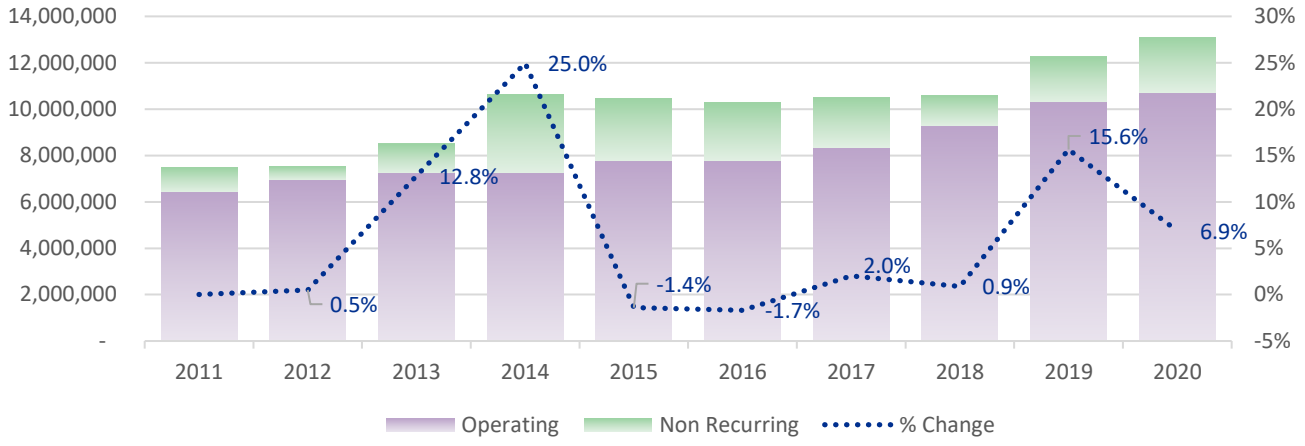


FY 2020 Expenditure Budget By Appropriation Group and Category

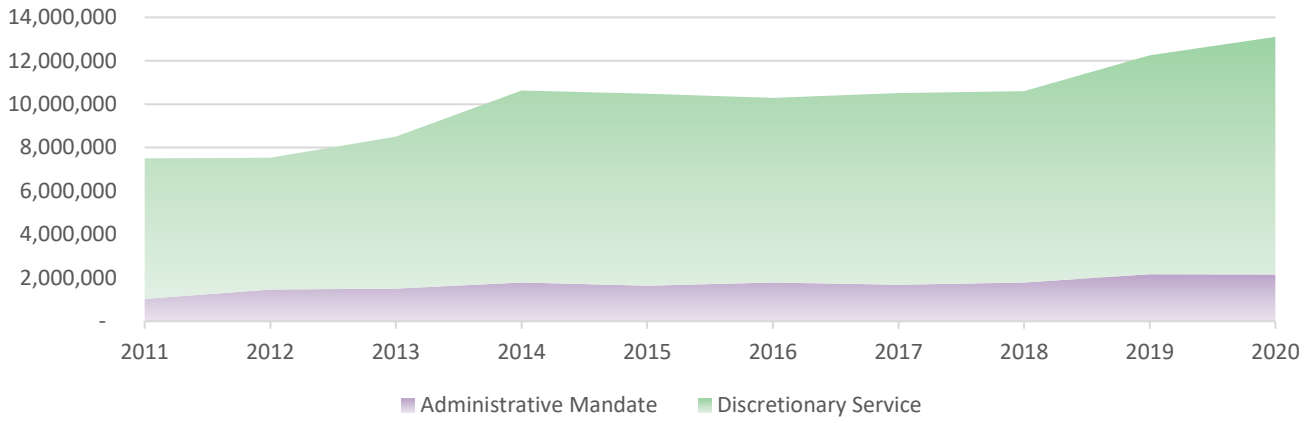
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Daisy Mountain And Trails	-	-	25,000	110,000	**135,000**
Non Recurring Non Project	-	25,000	580,000	1,589,670	**2,194,670**
Operating	6,476,318	744,707	3,277,512	233,583	**10,732,120**
Parks Restrooms Upgrades	-	-	-	40,000	**40,000**
Total	**6,476,318**	**769,707**	**3,882,512**	**1,973,253**	**13,101,790**

FY 2020 Budget Comparison

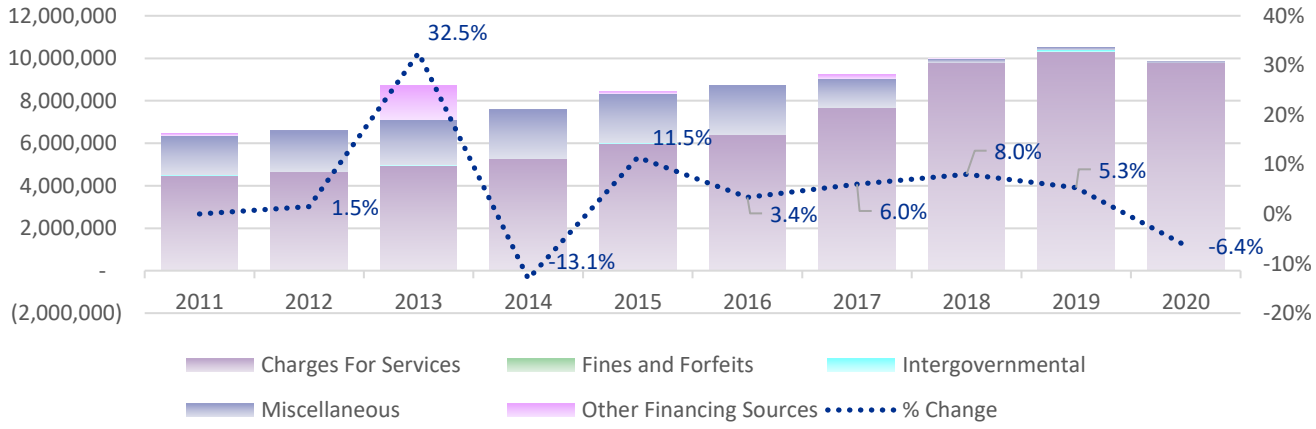
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	14,768	80,000	80,000	-	(80,000)	-100.00%
Charges For Services	9,779,225	9,791,581	10,313,212	9,797,731	6,150	0.06%
Miscellaneous	180,479	86,648	133,959	55,498	(31,150)	-35.95%
Other Financing Sources	20,000	35,000	-	-	(35,000)	-100.00%
Total Sources by Category	**9,994,472**	**9,993,229**	**10,527,171**	**9,853,229**	**(140,000)**	**-1.40%**
Sources by Fund						
225 - Spur Cross Ranch	297,282	294,955	301,482	294,955	-	0.00%
230 - Parks and Recreation Grants	14,768	80,000	80,000	-	(80,000)	-100.00%
239 - Parks Souvenir	395,709	396,183	407,950	396,183	-	0.00%
240 - Lake Pleasant Recreation	3,376,583	3,284,085	3,436,347	3,284,085	-	0.00%
241 - Parks Enhancement	5,876,210	5,887,602	6,271,939	5,852,602	(35,000)	-0.59%
243 - Parks Donations	33,920	50,404	29,453	25,404	(25,000)	-49.60%
Total Sources by Fund	**9,994,472**	**9,993,229**	**10,527,171**	**9,853,229**	**(140,000)**	**-1.40%**

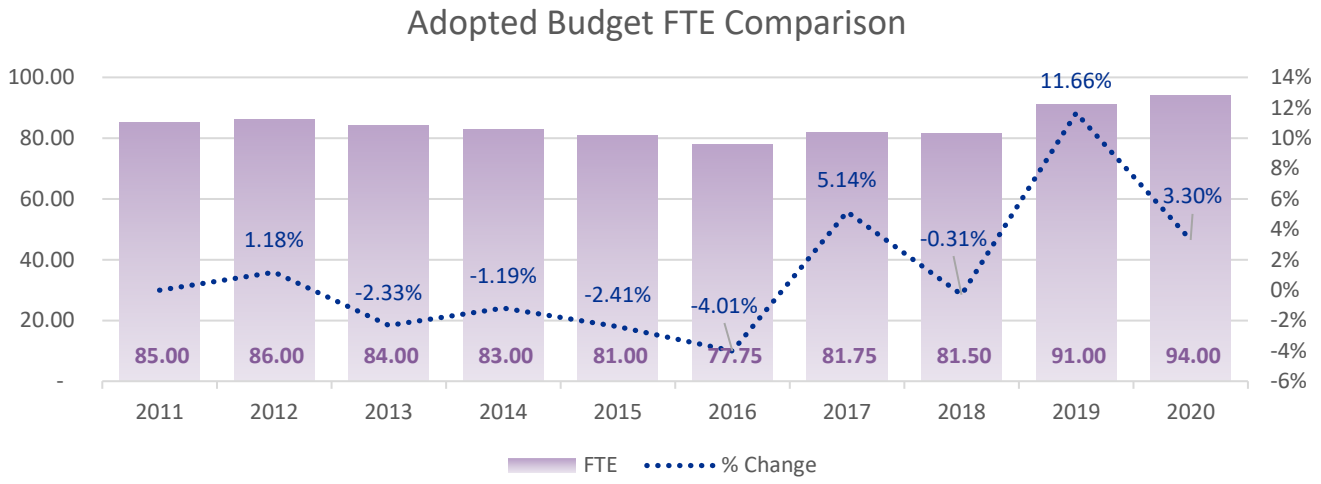
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	5,457,563	6,368,985	6,160,369	6,476,318	107,333	1.69%
Supplies	749,842	1,060,385	957,452	769,707	(290,678)	-27.41%
Services	3,060,297	4,326,307	4,037,464	3,882,512	(443,795)	-10.26%
Other Financing Uses	20,000	35,000	-	-	(35,000)	-100.00%
Capital Outlay	1,311,047	1,988,892	1,101,313	1,973,253	(15,639)	-0.79%
Total Uses by Category	**10,598,749**	**13,779,569**	**12,256,598**	**13,101,790**	**(677,779)**	**-4.92%**
Uses by Fund						
100 - General	874,321	978,730	938,730	918,891	(59,839)	-6.11%
225 - Spur Cross Ranch	251,873	529,125	327,367	319,955	(209,170)	-39.53%
230 - Parks and Recreation Grants	34,413	80,000	80,000	-	(80,000)	-100.00%
239 - Parks Souvenir	396,979	431,183	388,542	396,183	(35,000)	-8.12%
240 - Lake Pleasant Recreation	3,597,936	3,992,085	3,536,398	3,999,085	7,000	0.18%
241 - Parks Enhancement	5,331,856	7,558,042	6,954,073	7,307,272	(250,770)	-3.32%
243 - Parks Donations	111,371	210,404	31,488	160,404	(50,000)	-23.76%
Total Uses by Fund	**10,598,749**	**13,779,569**	**12,256,598**	**13,101,790**	**(677,779)**	**-4.92%**
Uses by Program						
General Overhead	993,133	1,243,641	1,240,716	1,188,485	(55,156)	-4.44%
Indirect Support	674,668	822,967	781,469	750,087	(72,880)	-8.86%
Information Technology	113,033	198,359	139,624	219,181	20,822	10.50%
Park Education and Recreation	4,087,632	4,491,121	4,445,638	4,906,744	415,623	9.25%
Park Support	4,730,283	7,023,481	5,649,151	6,037,293	(986,188)	-14.04%
Total Uses by Program	**10,598,749**	**13,779,569**	**12,256,598**	**13,101,790**	**(677,779)**	**-4.92%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accounting Specialist	1.00	1.00	1.00	2.00	1.00	100.00%
Admin/Operations Specialist	1.00	2.00	2.00	2.00	-	0.00%
Administrative Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Administrator	1.00	1.00	1.00	1.00	-	0.00%
Communicatn Ofcr/Govt Liaison	1.00	1.00	1.00	1.00	-	0.00%
Director - Parks & Recreation	1.00	1.00	1.00	1.00	-	0.00%
Electrician	2.00	2.00	2.00	2.00	-	0.00%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Facil Capital Project Mgr	1.00	1.00	1.00	1.00	-	0.00%
Facilities Project Manager	1.00	1.00	1.00	1.00	-	0.00%
Field Operations Supervisor	1.00	-	-	-	-	N/A
Finance Business Analyst	1.00	1.00	1.00	1.00	-	0.00%
General Maintenance Worker	21.00	-	-	-	-	N/A
Grant/Contract Administrator	1.00	1.00	1.00	1.00	-	0.00%
Office Assistant	4.00	9.00	9.00	10.00	1.00	11.11%
Office Assistant Specialized	7.50	8.00	8.00	8.00	-	0.00%
Park Interpretive Ranger	12.00	13.00	13.00	13.00	-	0.00%
Parks Maintenance Worker	-	23.00	23.00	23.00	-	0.00%
Parks Manager	2.00	2.00	2.00	2.00	-	0.00%
Parks Specialist	2.00	2.00	2.00	2.00	-	0.00%
Parks Superintendent	2.00	2.00	2.00	2.00	-	0.00%
Parks Supervisor	8.00	8.00	8.00	8.00	-	0.00%
Parks Supervisor-Lake Pleasant	1.00	1.00	1.00	1.00	-	0.00%
Planner	1.00	2.00	2.00	2.00	-	0.00%
Procurement Specialist	1.00	1.00	1.00	1.00	-	0.00%
Program Coordinator	1.00	1.00	1.00	1.00	-	0.00%
Public Works Field Supervisor	-	1.00	1.00	1.00	-	0.00%
Trades Specialist	3.00	3.00	3.00	3.00	-	0.00%
Trades Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Department Total	**81.50**	**92.00**	**92.00**	**94.00**	**2.00**	**2.17%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	-	3.00	3.00	-	(3.00)	-100.00%
225 - Spur Cross Ranch Conservation	1.58	1.50	1.50	1.61	0.11	7.33%
239 - Parks Souvenir	0.68	1.60	1.60	2.10	0.50	31.25%
240 - Lake Pleasant Recreation Services	27.00	31.66	31.66	32.91	1.25	3.95%
241 - Parks Enhancement	52.24	54.24	54.24	57.38	3.14	5.79%
Department Total	**81.50**	**92.00**	**92.00**	**94.00**	**2.00**	**2.17%**

Department FTE Positions (continued)



Analysis

Appropriations

The Operating appropriations for the Parks and Recreation Department in the FY 2020 budget are $10,732,120 and make up 81.91% of all appropriations. The $2,369,670 of Non Recurring appropriations are for park enhancement, park restroom upgrades, project contingency, the Prickly Pedal Event and vehicle related expenditures.

Expenditures

For FY 2020, the Spur Cross Ranch Conservation Fund (225) no longer has a personnel allocation in of $108,583 from the Maricopa County Sheriff's Office. These funds have been repurposed for restroom installations.

Revenues

Parks and Recreation's revenue has historically consisted of charges for service for park entry fees and other miscellaneous revenue. In the FY 2020 budget, charges for services revenue totals $9,797,731. Parks increased their fees in 2018 and have seen an increase in revenue since then.

FTE Positions

Overall FTE positions in the department are increasing from the FY 2019 adopted budget of 91 to a total of 94 in FY 2020. The change is due to an increase of administrative support personnel.

Planning and Development

Mission

The mission of the Planning and Development Department is to provide planning and development services in a safe and timely fashion to constituents of unincorporated Maricopa County so they can responsibly develop and enjoy real property.

Vision

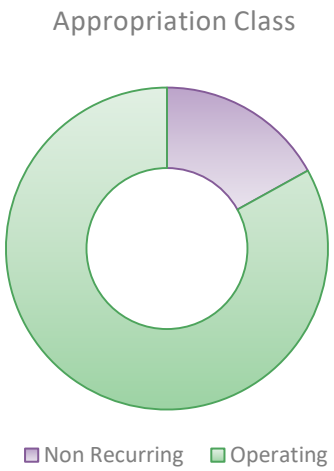
The vision of the Planning and Development Department is to provide market competitive planning and development services that are safe, consistent, timely and convenient for our constituents so they can responsibly develop and enjoy real property.

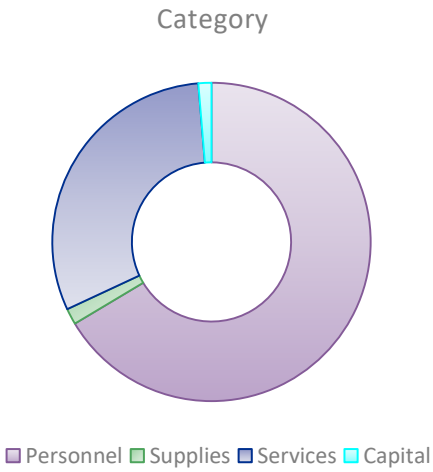
Budget Highlights

Planning and Development will receive $100,000 from the General Fund to update outdated area plans.

FY 2020 Budget Overview

Total Expenditures $13,562,359



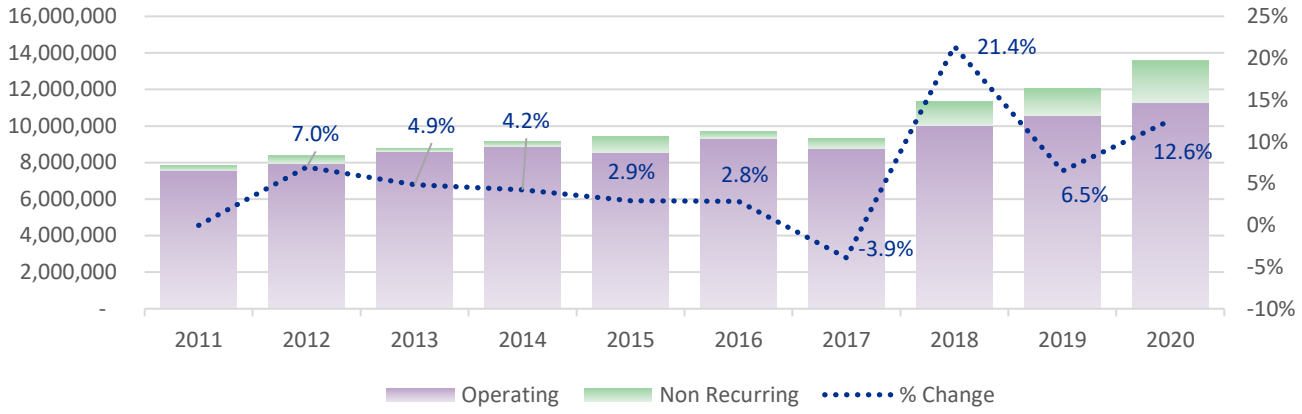


FY 2020 Expenditure Budget By Appropriation Group and Category

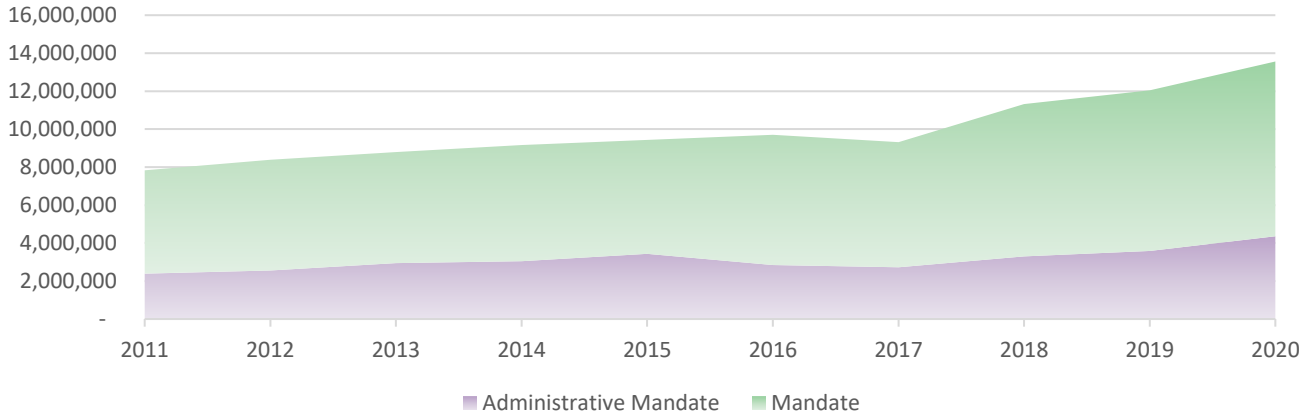
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	475,088	73,576	1,571,505	179,432	**2,299,601**
Operating	8,533,937	148,043	2,580,778	-	**11,262,758**
Total	**9,009,025**	**221,619**	**4,152,283**	**179,432**	**13,562,359**

FY 2020 Budget Comparison

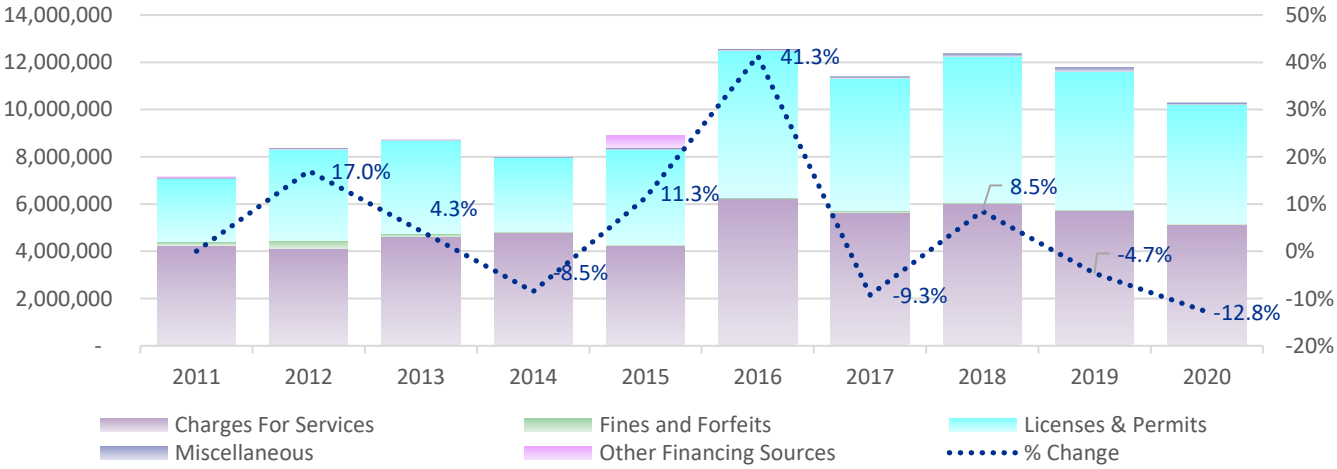
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Licenses & Permits	6,194,889	4,854,560	5,852,248	5,041,084	186,524	3.84%
Charges For Services	6,017,321	4,997,850	5,732,676	5,150,432	152,582	3.05%
Fines and Forfeits	38,720	25,705	27,491	25,705	-	0.00%
Miscellaneous	114,045	46,000	173,449	61,000	15,000	32.61%
Total Sources by Category	**12,364,975**	**9,924,115**	**11,785,864**	**10,278,221**	**354,106**	**3.57%**
Sources by Fund						
226 - Planning & Developmnt Fees	12,364,975	9,924,115	11,785,864	10,278,221	354,106	3.57%
Total Sources by Fund	**12,364,975**	**9,924,115**	**11,785,864**	**10,278,221**	**354,106**	**3.57%**

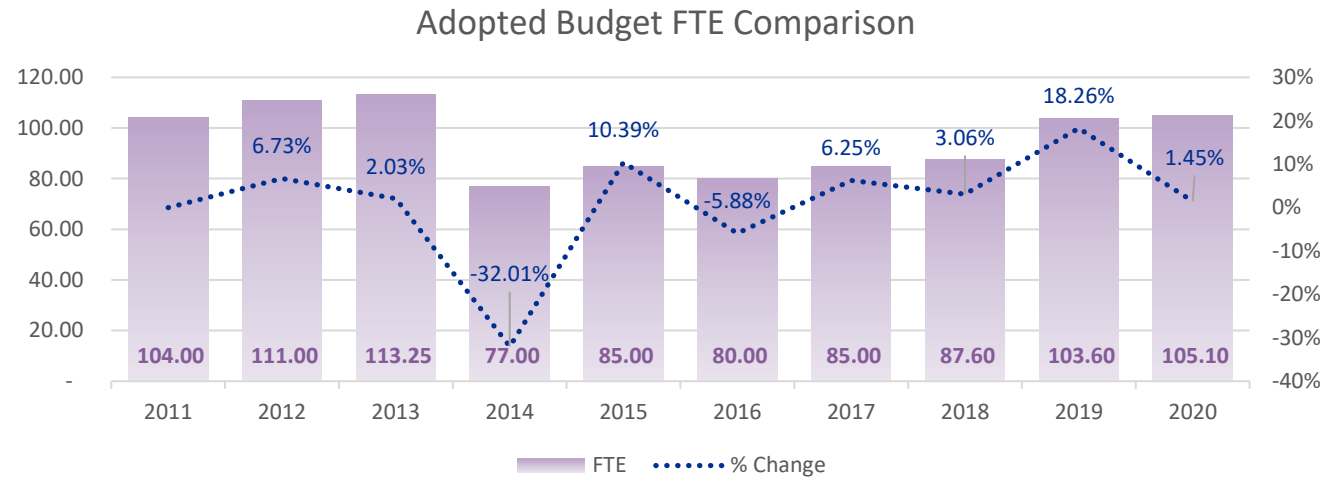
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	7,565,890	8,575,580	8,481,481	9,009,025	433,445	5.05%
Supplies	324,406	253,332	305,607	221,619	(31,713)	-12.52%
Services	3,146,946	3,812,413	3,147,968	4,152,283	339,870	8.91%
Other Financing Uses	5,070	-	-	-	-	N/A
Capital Outlay	273,700	269,432	114,530	179,432	(90,000)	-33.40%
Total Uses by Category	**11,316,012**	**12,910,757**	**12,049,586**	**13,562,359**	**651,602**	**5.05%**
Uses by Fund						
100 - General	868,232	1,168,232	1,087,349	1,268,462	100,230	8.58%
226 - Planning & Developmnt Fees	10,447,780	11,742,525	10,962,237	12,293,897	551,372	4.70%
Total Uses by Fund	**11,316,012**	**12,910,757**	**12,049,586**	**13,562,359**	**651,602**	**5.05%**
Uses by Program						
General Overhead	588,778	620,729	621,111	784,854	164,125	26.44%
Indirect Support	2,711,979	2,283,522	1,975,887	2,385,055	101,533	4.45%
Information Technology	-	1,075,889	983,613	1,187,971	112,082	10.42%
One Stop Shop	8,015,255	8,930,617	8,468,975	9,204,479	273,862	3.07%
Total Uses by Program	**11,316,012**	**12,910,757**	**12,049,586**	**13,562,359**	**651,602**	**5.05%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	-	1.00	1.00	-	(1.00)	-100.00%
Accounting Specialist	1.00	-	-	1.00	1.00	N/A
Admin/Operations Specialist	1.00	1.00	1.00	1.00	-	0.00%
Administrative Manager	1.00	1.00	1.00	1.00	-	0.00%
Administrator	-	1.00	1.00	1.00	-	0.00%
Code Enforcement Officer	5.00	5.00	5.00	5.00	-	0.00%
Deputy Director - Plng & Devel	2.00	1.00	1.00	1.00	-	0.00%
Development Svcs Supervisor	-	1.00	1.00	1.00	-	0.00%
Development Svcs Technician	7.60	10.60	9.60	9.60	(1.00)	-9.43%
Development Svcs Technician Ld	3.00	3.00	3.00	3.00	-	0.00%
Development Svcs Technician Sr	5.00	2.00	2.00	2.00	-	0.00%
Director - Plng & Development	1.00	1.00	1.00	1.00	-	0.00%
Engineer	6.00	6.00	6.50	6.50	0.50	8.33%
Engineer Associate	1.00	2.00	2.00	2.00	-	0.00%
Engineering Drainage Manager	1.00	1.00	1.00	1.00	-	0.00%
Engineering Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Exec Assistant to Director	1.00	-	-	-	-	N/A
Finance Manager	1.00	1.00	1.00	1.00	-	0.00%
Inspection Division Manager	1.00	1.00	1.00	1.00	-	0.00%
Inspection Supervisor	4.00	4.00	4.00	4.00	-	0.00%
Inspector	20.00	24.00	24.00	19.00	(5.00)	-20.83%
Inspector Senior	-	-	7.00	7.00	7.00	N/A
IT Business Systems Alyt Sr/Ld	-	1.00	1.00	1.00	-	0.00%
Management Assistant	-	1.00	1.00	1.00	-	0.00%
Office Assistant	4.00	3.00	3.00	3.00	-	0.00%
Office Assistant Specialized	4.00	2.00	2.00	2.00	-	0.00%
Planner	6.00	6.00	6.00	6.00	-	0.00%
Planner Senior	1.00	2.00	2.00	2.00	-	0.00%
Planning Division Manager	-	1.00	1.00	1.00	-	0.00%
Planning Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Plans Examiner	5.00	14.00	14.00	14.00	-	0.00%
Plans Examiner Manager	1.00	1.00	1.00	1.00	-	0.00%
Plans Examiner Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Special Projects Manager	-	1.00	1.00	1.00	-	0.00%
Department Total	**87.60**	**103.60**	**110.10**	**105.10**	**1.50**	**1.45%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	-	1.00	1.00	1.00	-	0.00%
226 - Planning and Development Fees	87.60	102.60	109.10	104.10	1.50	1.46%
Department Total	**87.60**	**103.60**	**110.10**	**105.10**	**1.50**	**1.45%**

Department FTE Positions (continued)



Analysis

Appropriations

The Operating appropriations for Planning and Development in the FY 2020 budget are $11,262,758 and make up 83% of all appropriations. The $2,299,601 of Non Recurring appropriations are for consulting services, one-time rent expenses, vehicle replacements, and temporary inspectors to address planning backlog.

Expenditures

The majority of expenditures for Planning and Development in FY 2020 are related to state mandated activities. The General Fund is required to pay for the statutorily mandated functions of comprehensive planning, current planning, and code enforcement. In FY 2020, 68% of budgeted activities are state mandated, the remaining 32% are administrative mandates that support the state mandated functions.

The major category of expenditures in the FY 2020 budget is for personnel. Personnel makes up 66% of the budget and services make up 31%. The personnel budget increased $433,445, 5.05%, from the FY 2019 Revised budget, due to the addition of seven Inspector Senior roles. The services budget increased $339,870, 8.91%, due in part to consulting services to meet increased demand and a $100,000 General Fund increase to complete the $400,000 project to update Area Plans.

Revenues

Planning and Development revenue has historically consisted of charges for services and licenses and permits. Recently, annual revenue actuals have exceeded budget expectations due to the expanding economy in Maricopa County.

FTE Positions

Overall FTE positions in the department are increasing from the FY 2019 adopted budget of 103.6 to a total of 105.1 in FY 2020. The change is due to the addition of the new Inspector Senior positions.

Procurement

Mission

The mission of Procurement Services is to provide innovative, cost-effective, and quality services to County Agencies through a strategic and systematic approach to procurement so they can get the right product at the right time at the right price.

Vision

Working together to deliver value.

About

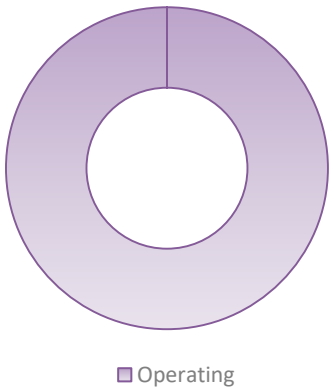
Procurement Services is the central purchasing agency for all County Departments. Procurement maintains control over all contracting activity for goods, services and construction. They are also responsible for County Records Management and the P-Card Program.

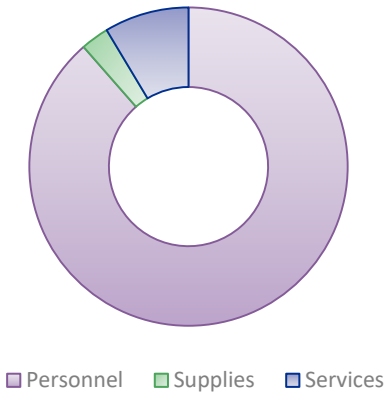
Budget Highlights

Procurement Services has made a dramatic shift over the last few years, changing from a primarily transaction-centered agency to becoming more customer-focused. By making process improvement a primary initiative, Procurement Services has conducted a comprehensive review of processes and procedures which has streamlined practices while continuing to reduce expenditures.

FY 2020 Budget Overview

Total Expenditures $2,610,313



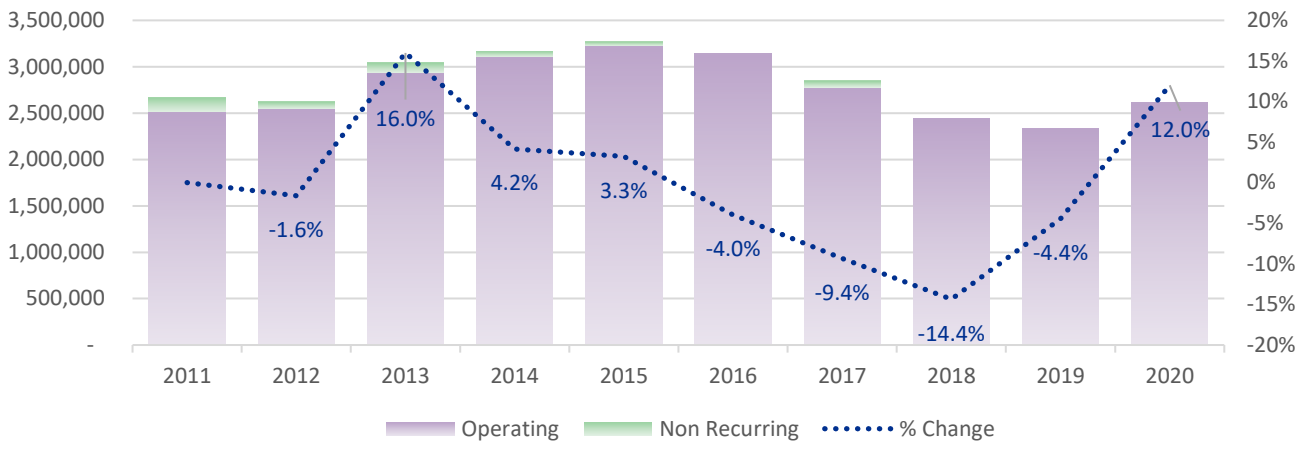


FY 2020 Expenditure Budget By Appropriation Group and Category

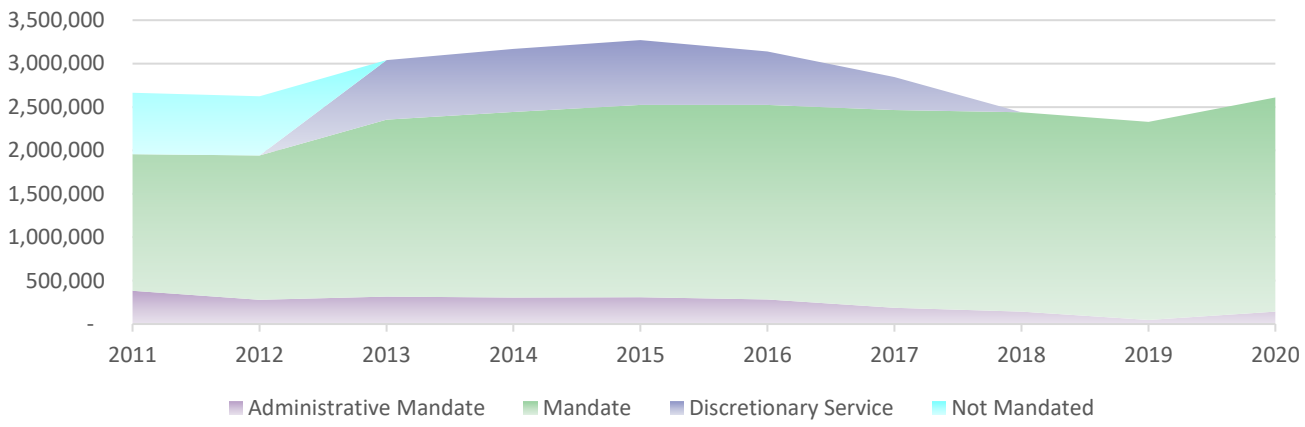
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	2,311,424	74,579	224,310	-	**2,610,313**
Total	**2,311,424**	**74,579**	**224,310**	**-**	**2,610,313**

FY 2020 Budget Comparison

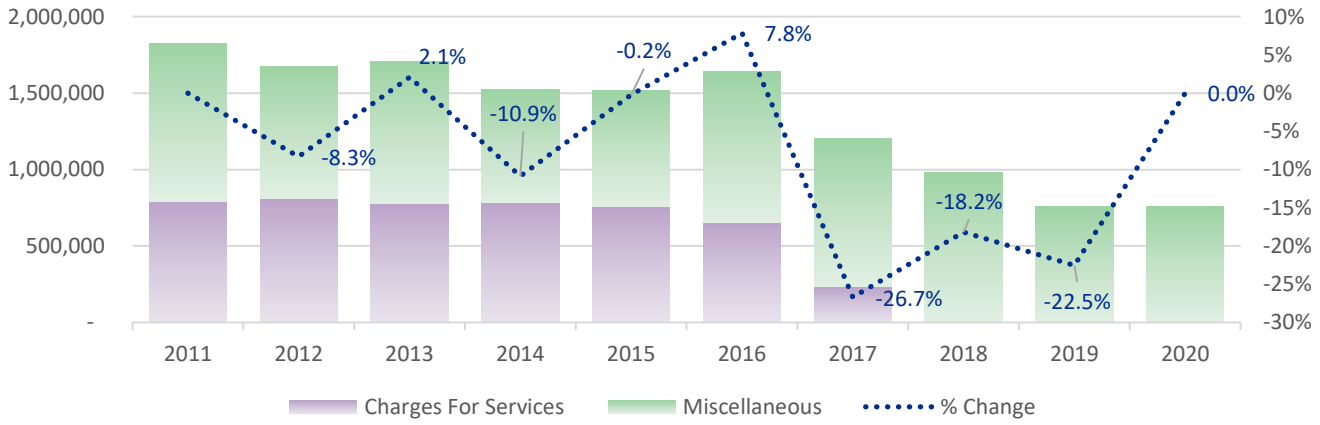
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

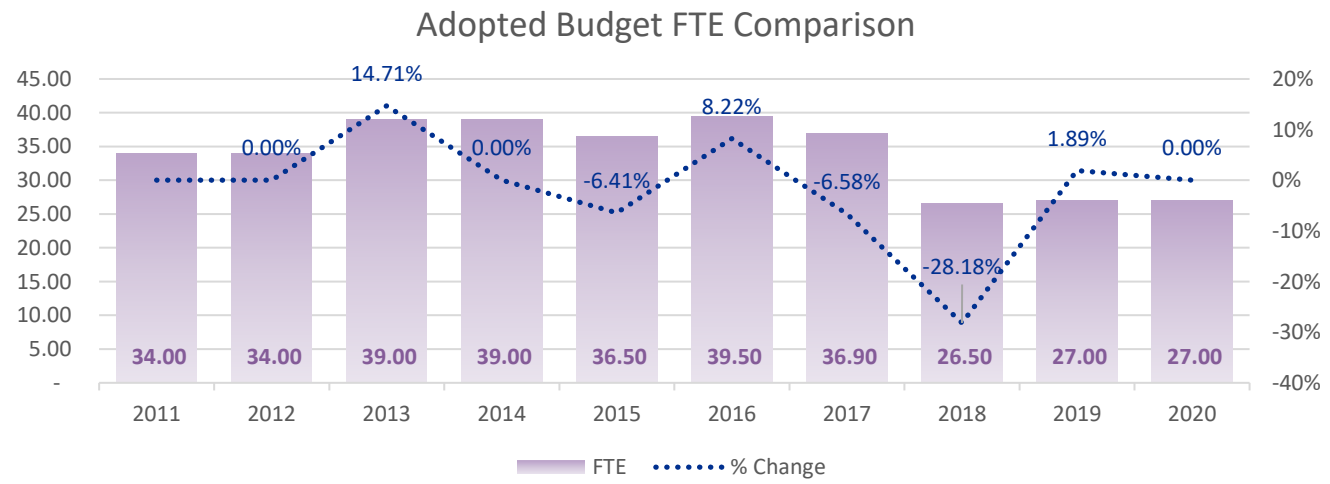
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Miscellaneous	982,520	761,000	761,000	761,000	-	0.00%
Total Sources by Category	**982,520**	**761,000**	**761,000**	**761,000**	**-**	**0.00%**
Sources by Fund						
100 - General	982,520	761,000	761,000	761,000	-	**0.00%**
Total Sources by Fund	**982,520**	**761,000**	**761,000**	**761,000**	**-**	**0.00%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	2,184,745	2,337,280	2,080,088	2,311,424	(25,856)	-1.11%
Supplies	80,268	64,044	66,881	74,579	10,535	16.45%
Services	173,768	218,378	183,548	224,310	5,932	2.72%
Total Uses by Category	**2,438,781**	**2,619,702**	**2,330,517**	**2,610,313**	**(9,389)**	**-0.36%**
Uses by Fund						
100 - General	2,438,781	2,619,702	2,330,517	2,610,313	(9,389)	-0.36%
Total Uses by Fund	**2,438,781**	**2,619,702**	**2,330,517**	**2,610,313**	**(9,389)**	**-0.36%**
Uses by Program						
General Overhead	50,810	47,216	49,246	40,086	(7,130)	-15.10%
Indirect Support	93,750	95,692	(1,934)	102,141	6,449	6.74%
Procurement Services	2,239,466	2,415,197	2,233,205	2,413,162	(2,035)	-0.08%
Records Management	54,755	61,597	50,000	54,924	(6,673)	-10.83%
Total Uses by Program	**2,438,781**	**2,619,702**	**2,330,517**	**2,610,313**	**(9,389)**	**-0.36%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Admin/Operations Specialist	2.00	2.00	2.00	2.00	-	0.00%
Administrative Services Mgr	1.00	1.00	1.00	1.00	-	0.00%
Administrative Staff Supv	1.00	1.00	1.00	1.00	-	0.00%
Business/Systems Analyst - Sr/Ld	1.00	-	-	-	-	N/A
Deputy Director - MaterialsMgt	1.00	1.00	1.00	1.00	-	0.00%
Director - Materials Managemnt	1.00	1.00	1.00	1.00	-	0.00%
Grant/Contract Administrator	2.00	2.00	2.00	2.00	-	0.00%
Human Resources Specialist	1.00	-	-	-	-	N/A
IT Business Systems Alyt Sr/Ld	-	1.00	1.00	1.00	-	0.00%
Office Assistant Specialized	1.00	1.00	1.00	1.00	-	0.00%
Procurement Officer (County)	8.00	9.00	9.00	9.00	-	0.00%
Procurement Officer Ld (County)	1.00	1.00	1.00	1.00	-	0.00%
Procurement Specialist	1.00	2.00	2.00	2.00	-	0.00%
Procurement Supervisor (County)	2.00	2.00	2.00	2.00	-	0.00%
Program Coordinator	1.00	1.00	1.00	1.00	-	0.00%
Programmer Analyst	1.00	1.00	1.00	1.00	-	0.00%
Strat Procuremnt Consltnt- Cnty	0.50	-	-	-	-	N/A
Training Officer	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**26.50**	**27.00**	**27.00**	**27.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	26.50	27.00	27.00	27.00	-	0.00%
Department Total	**26.50**	**27.00**	**27.00**	**27.00**	**-**	**0.00%**



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Analysis

Appropriations

The General Fund Operating appropriation of $2,610,313 makes up 100% of the appropriations for Procurement Services.

Expenditures

Procurement Services completed a zero base budget in FY 2020 and did not request any additional funding. There were no significant changes to expenditures.

Revenues

FY 2020 Procurement Services' revenues are budgeted at the same rate as FY 2019.

FTE Positions

There are no changes to the FTE positions for Procurement Services.

Public Defense System

Mission

The mission of the Public Defense System (PDS) is to furnish quality legal representation to indigent individuals assigned to PDS by the court so they will be provided the benefit of the protection of their fundamental legal rights, as guaranteed to everyone.

Vision

The vision of PDS is to deliver America's promise of justice for all.

About

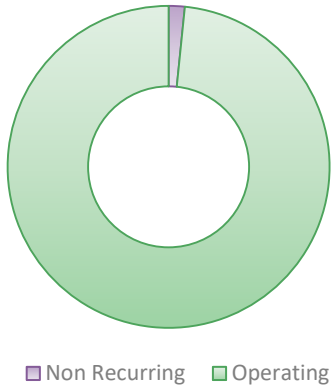
PDS provides licensed, skilled attorneys and legal services to indigent individuals whose Constitutional rights or liberty are in jeopardy. Clients are assigned to one of the five PDS offices based upon individual office expertise, workload, and conflicts.

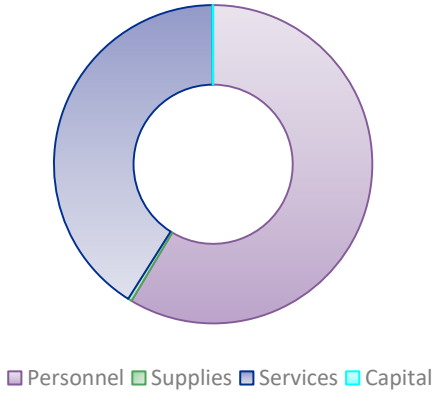
Budget Highlights

The Public Defense System (PDS) includes the offices of the Public Defender, Legal Defender, Legal Advocate, Office of Contract Counsel and Public Advocate. The FY 2020 budget includes Transcription and Translation Services that were reallocated from the County Manager's department, as well as, additional positions for the new Court at the Maryvale Mental Health Complex. Contingencies have been set aside for PDS specifically for caseload growth and for additional staffing.

FY 2020 Budget Overview

Total Expenditures $137,596,316



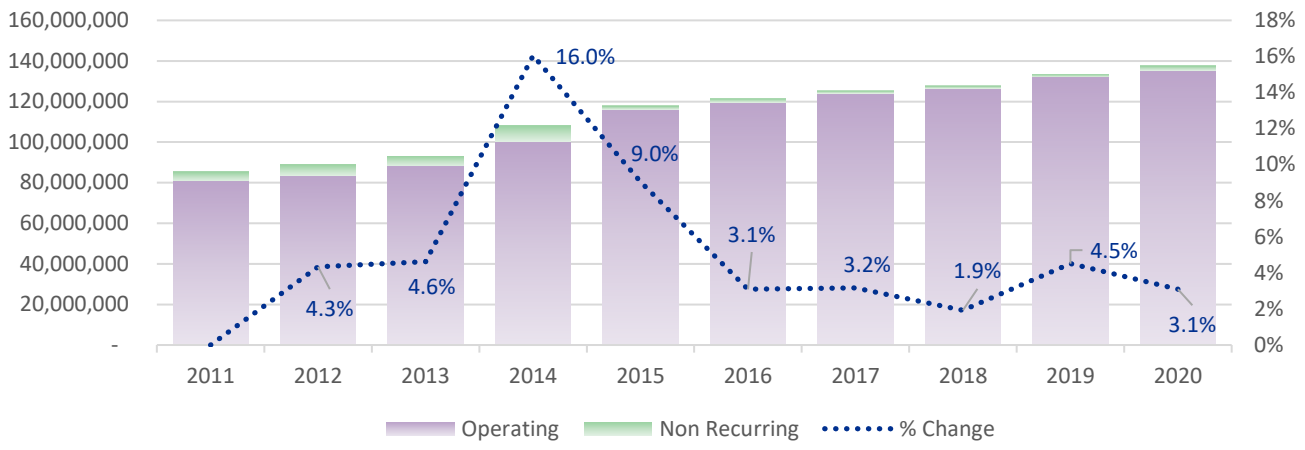


FY 2020 Expenditure Budget By Appropriation Group and Category

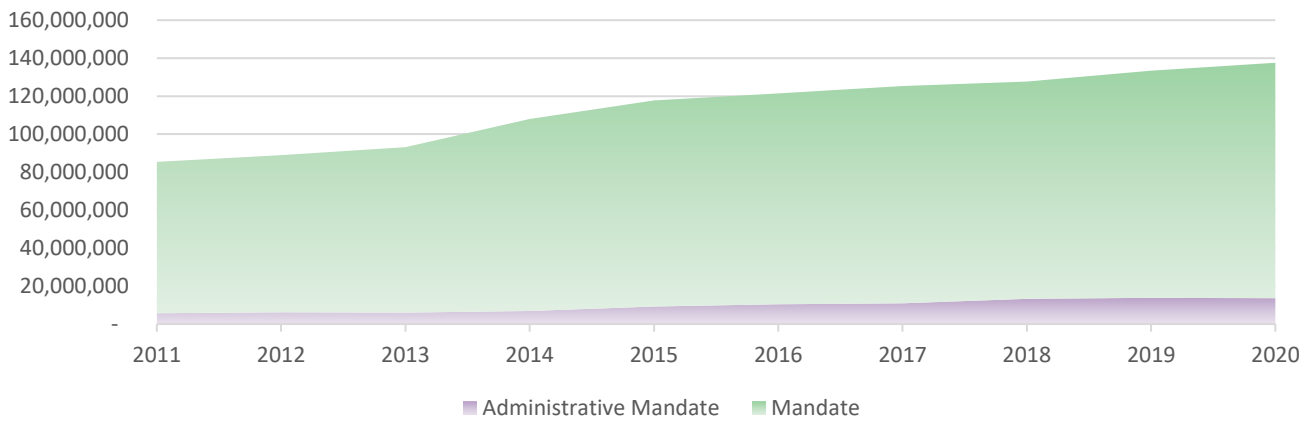
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Capital Post Conviction Relief Backlog	-	-	1,838,526	-	**1,838,526**
Non Recurring Non Project	-	-	146,662	107,628	**254,290**
Operating	80,593,393	541,476	54,239,738	-	**135,374,607**
PDS Case Management System	-	-	128,893	-	**128,893**
Total	**80,593,393**	**541,476**	**56,353,819**	**107,628**	**137,596,316**

FY 2020 Budget Comparison

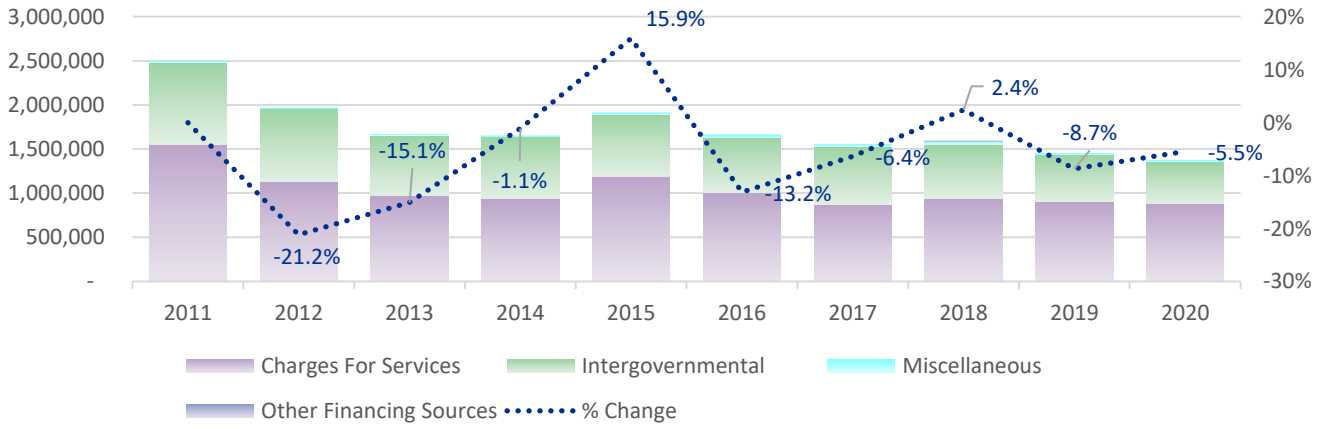
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	609,869	476,538	528,228	476,538	-	0.00%
Charges For Services	945,057	879,367	904,645	879,367	-	0.00%
Miscellaneous	34,564	17,955	20,739	17,955	-	0.00%
Other Financing Sources	2,986	-	-	-	-	N/A
Total Sources by Category	**1,592,476**	**1,373,860**	**1,453,612**	**1,373,860**	**-**	**0.00%**
Sources by Fund						
100 - General	146,628	-	72,442	-	-	N/A
209 - Public Defender Training	343,819	295,978	303,410	295,978	-	0.00%
233 - Public Defender Grants	185,583	198,515	198,391	198,515	-	0.00%
262 - Public Defender Fill the Gap	916,446	879,367	879,367	879,367	-	0.00%
751 - Public Defender Client Trust	-	-	2	-	-	N/A
Total Sources by Fund	**1,592,476**	**1,373,860**	**1,453,612**	**1,373,860**	**-**	**0.00%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	74,954,767	79,523,487	78,533,495	80,593,393	1,069,906	1.35%
Supplies	1,769,352	538,684	515,664	541,476	2,792	0.52%
Services	50,986,398	57,764,612	54,421,177	56,353,819	(1,410,793)	-2.44%
Other Financing Uses	2,986	-	-	-	-	N/A
Capital Outlay	-	-	-	107,628	107,628	N/A
Total Uses by Category	**127,713,503**	**137,826,783**	**133,470,336**	**137,596,316**	**(230,467)**	**-0.17%**
Uses by Fund						
100 - General	126,437,405	136,012,018	131,849,347	135,950,354	(61,664)	-0.05%
209 - Public Defender Training	285,124	538,593	483,404	442,640	(95,953)	-17.82%
233 - Public Defender Grants	184,619	198,515	166,000	198,515	-	0.00%
262 - Public Defender Fill the Gap	737,007	1,077,657	971,585	1,004,807	(72,850)	-6.76%
263 - Legal Defender Fill the Gap	69,348	-	-	-	-	N/A
Total Uses by Fund	**127,713,503**	**137,826,783**	**133,470,336**	**137,596,316**	**(230,467)**	**-0.17%**
Uses by Program						
Adult Civil Representation	4,431,136	4,734,993	4,732,588	5,832,418	1,097,425	23.18%
Adult Criminal Representation	81,307,644	89,317,161	84,337,353	87,547,574	(1,769,587)	-1.98%
General Overhead	2,573,088	2,622,178	2,679,109	2,381,045	(241,133)	-9.20%
Indigent Rep Support Svcs	1,615,158	1,867,493	2,282,556	2,216,198	348,705	18.67%
Indirect Support	11,254,124	11,596,570	11,568,574	11,649,875	53,305	0.46%
Information Technology	482,210	699,076	650,695	614,383	(84,693)	-12.11%
Juvenile Representation	26,050,143	26,989,312	27,219,461	27,354,823	365,511	1.35%
Total Uses by Program	**127,713,503**	**137,826,783**	**133,470,336**	**137,596,316**	**(230,467)**	**-0.17%**

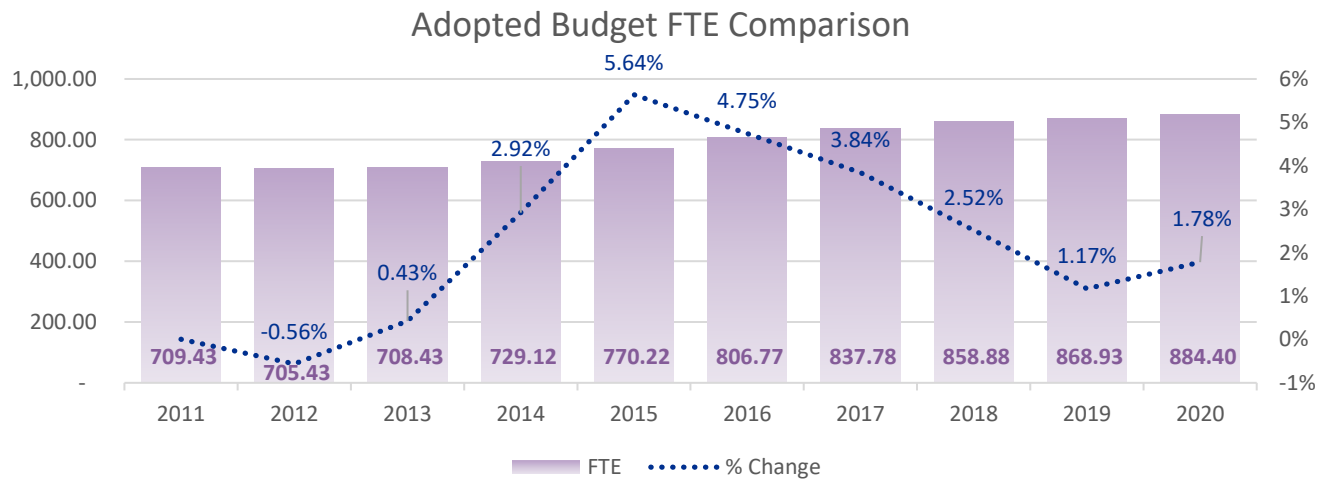
Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accounting Specialist	6.00	4.00	4.00	4.00	-	0.00%
Admin/Operations Specialist	8.00	12.00	12.00	12.00	-	0.00%
Administrative Supervisor	3.00	2.00	3.00	3.00	1.00	50.00%
Administrator	1.00	1.00	1.00	1.00	-	0.00%
Attorney	404.88	410.35	410.35	417.35	7.00	1.71%
Business/Systems Analyst	6.00	-	-	-	-	N/A
Deputy Director - Lgl Defense	4.00	4.00	4.00	4.00	-	0.00%
Director - Legal Defense	4.00	4.00	4.00	4.00	-	0.00%
Director - Public Defense Svcs	1.00	1.00	1.00	1.00	-	0.00%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Finance Business Analyst	2.00	2.00	2.00	2.00	-	0.00%
Finance Manager (Large)	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Analyst	2.00	2.00	-	-	(2.00)	-100.00%
Human Resources Associate	2.00	2.80	4.80	3.80	1.00	35.71%
Human Resources Manager	2.00	2.00	2.00	2.00	-	0.00%
Human Resources Specialist	3.00	2.00	2.00	2.00	-	0.00%
Investigations Supv (Defense)	5.00	6.00	6.00	6.00	-	0.00%
Investigator (Defense)	45.00	44.00	44.00	44.00	-	0.00%
IT Business Systems Alyt Sr/Ld	-	1.00	1.00	1.00	-	0.00%
IT Business Systems Analyst	-	6.00	6.00	6.00	-	0.00%
IT Program Manager	1.00	1.00	1.00	1.00	-	0.00%
Justice System Administrator	1.00	1.00	1.00	1.00	-	0.00%
Justice System Clerk	32.50	28.25	28.25	28.25	-	0.00%
Justice System Clerk Associate	19.00	20.00	20.00	20.00	-	0.00%
Justice System Clerk Lead	-	1.00	1.00	1.00	-	0.00%
Justice System Clerk Senior	39.00	44.00	44.00	44.00	-	0.00%
Justice System Clerk Supv	9.00	-	-	-	-	N/A
Justice System Supervisor	-	9.00	9.00	9.00	-	0.00%
Legal Assistant	45.00	47.00	47.00	47.00	-	0.00%
Legal Assistant Supervisor	3.00	3.00	3.00	3.00	-	0.00%
Legal Management Assistant	-	1.00	1.00	1.00	-	0.00%
Legal Order Server	3.00	3.00	3.00	3.00	-	0.00%
Legal Services Manager	4.00	4.00	4.00	4.00	-	0.00%
Legal Support Specialist	79.00	79.00	79.00	82.00	3.00	3.80%
Legal Support Supervisor	13.00	12.00	12.00	12.00	-	0.00%
Management Analyst	1.00	-	-	-	-	N/A
Mitigation Spec Capital Supv	2.00	2.00	2.00	3.00	1.00	50.00%
Mitigation Specialist	19.00	20.00	20.00	21.00	1.00	5.00%
Mitigation Specialist Capital	25.00	24.00	24.00	24.00	-	0.00%
Mitigation Specialist Supv	1.00	1.00	1.00	1.00	-	0.00%
Office Assistant	22.00	23.00	23.00	23.00	-	0.00%
Office Assistant Specialized	15.50	15.50	15.50	15.50	-	0.00%
Operations/Program Manager	1.00	2.00	2.00	2.00	-	0.00%
Program Coordinator	-	0.50	0.50	0.50	-	0.00%
Programmer Analyst	1.00	1.00	1.00	1.00	-	0.00%

Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Programmer Analyst Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Social Worker	17.00	17.00	17.00	17.00	-	0.00%
Social Worker Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Trainer	2.00	2.00	2.00	2.00	-	0.00%
Department Total	**858.88**	**872.40**	**873.40**	**884.40**	**12.00**	**1.38%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	844.62	858.80	859.81	870.80	12.00	1.40%
209 - Public Defender Training	3.00	3.00	3.00	3.00	-	0.00%
233 - Public Defender Grants	2.25	1.60	1.59	1.60	-	0.00%
262 - Public Defender Fill the Gap	9.00	9.00	9.00	9.00	-	0.00%
Department Total	**858.88**	**872.40**	**873.40**	**884.40**	**12.00**	**1.38%**



Analysis

Appropriations

The Operating appropriations for the Public Defense System in the FY 2020 budget are $135,374,607 and make up 98.4% of all appropriations. The $2,221,709 of Non Recurring appropriations are mostly for the capital post conviction relief backlog and the Case Management System.

Expenditures

The PDS FY 2020 budget includes an increase of 1.4% in personnel expenditures. Funding for additional personnel will provide legal services primarily for the new Court at the Maryvale Mental Health Complex. Growth in demand for Appeal Representation, Juvenile and Indigent Representation Support Services are expected to increase in FY 2020. The non-recurring general fund includes some closed backlog cases that have reopened as a result of recent Supreme Court appellate decisions. This, along with the current amount of Capital Post-Conviction Relief and Non Capital Felony backlog cases, is causing total spending to spread into later years, resulting in an overall net decrease in services expenditures.

Revenues

PDS' revenues have historically consisted of charges for services from the Public Defender Fill the Gap (FTG) Fund, and intergovernmental revenues such as grants. Funds such as FTG provide Maricopa County citizens with access to swift, fair justice, by ensuring that court system resources are adequate. PDS revenues remain unchanged from the prior year.

FTE Positions

Overall FTE positions in the department are increasing from the FY 2019 budget of 868.9 to a total of 884.4 in FY 2020. The change is mostly due to the increase in positions to represent clients at the new Maryvale Mental Health Complex.

Public Fiduciary

Mission

The mission of the Public Fiduciary is to provide guardianship, conservatorship, decedent services and court-ordered investigations for vulnerable persons so their estates and well-being are protected.

Vision

To be a recognized leader in providing professional, efficient and compassionate fiduciary services.

About

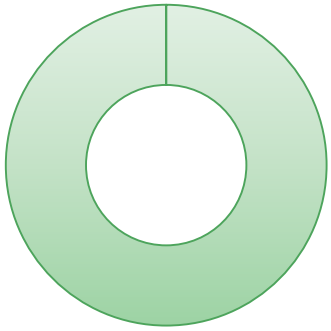
The Maricopa County Public Fiduciary is designed to help ensure Arizona's elderly, mentally incapacitated, and other vulnerable citizens have their financial affairs, medical decisions, and other vital matters managed responsibly.

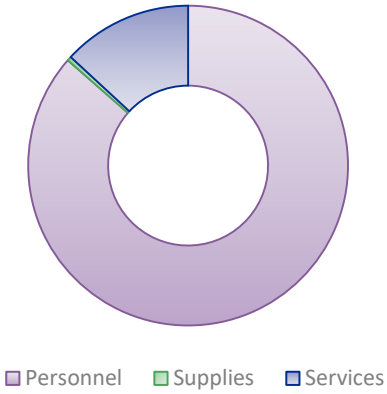
Budget Highlights

Although the Office of the Public Fiduciary (Public Fiduciary) FTE positions were maintained at 48.0 from FY 2019 to FY 2020, personnel expenditures did see a slight increase due to reduced turnover.

FY 2020 Budget Overview

Total Expenditures $4,120,236



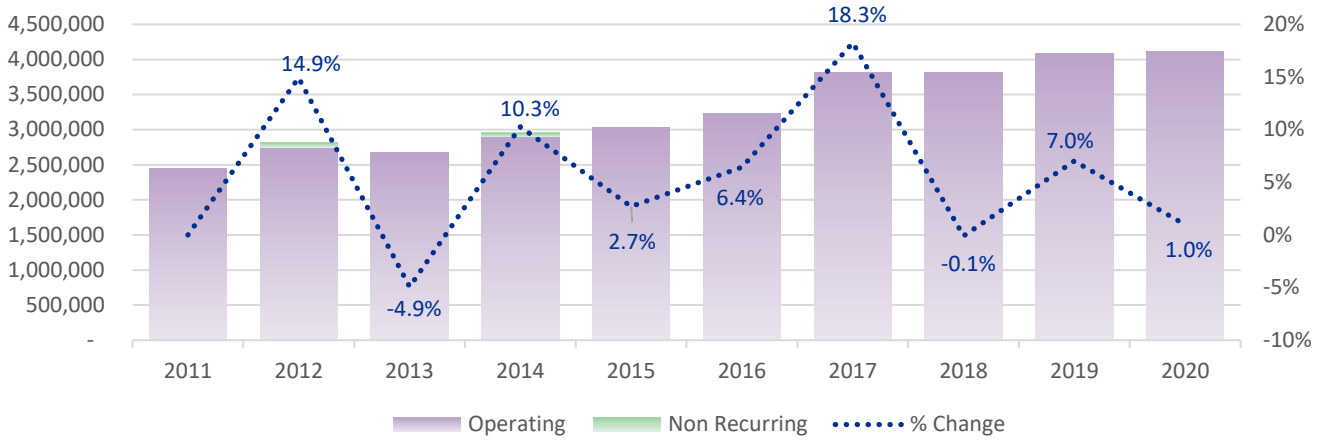


FY 2020 Expenditure Budget By Appropriation Group and Category

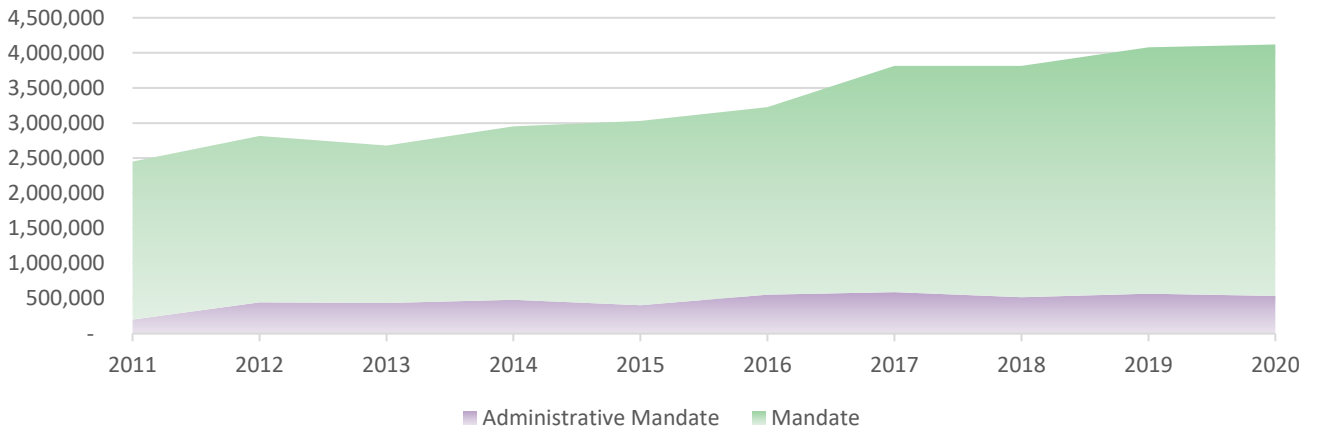
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	3,561,882	3,561,882	3,561,882	3,561,882	3,561,882
Total	**3,561,882**	**3,561,882**	**3,561,882**	**3,561,882**	**3,561,882**

FY 2020 Budget Comparison

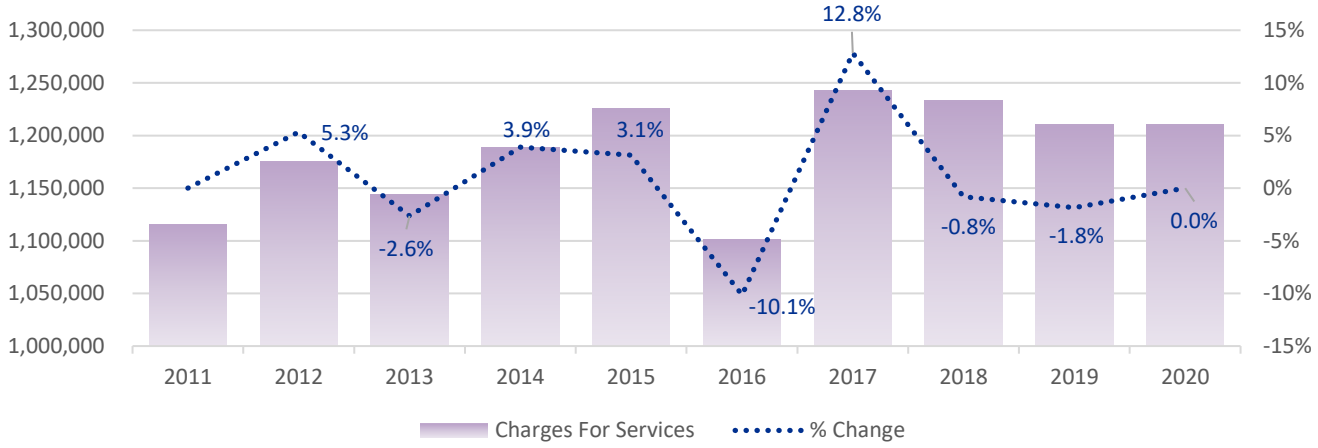
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Variance
Sources by Category						
Charges For Services	1,232,887	1,210,120	1,210,120	1,210,120	-	0.00%
Total Sources by Category	**1,232,887**	**1,210,120**	**1,210,120**	**1,210,120**	**-**	**0.00%**
Sources by Fund						
100 - General	1,232,887	1,210,120	1,210,120	1,210,120	-	0.00%
Total Sources by Fund	**1,232,887**	**1,210,120**	**1,210,120**	**1,210,120**	**-**	**0.00%**

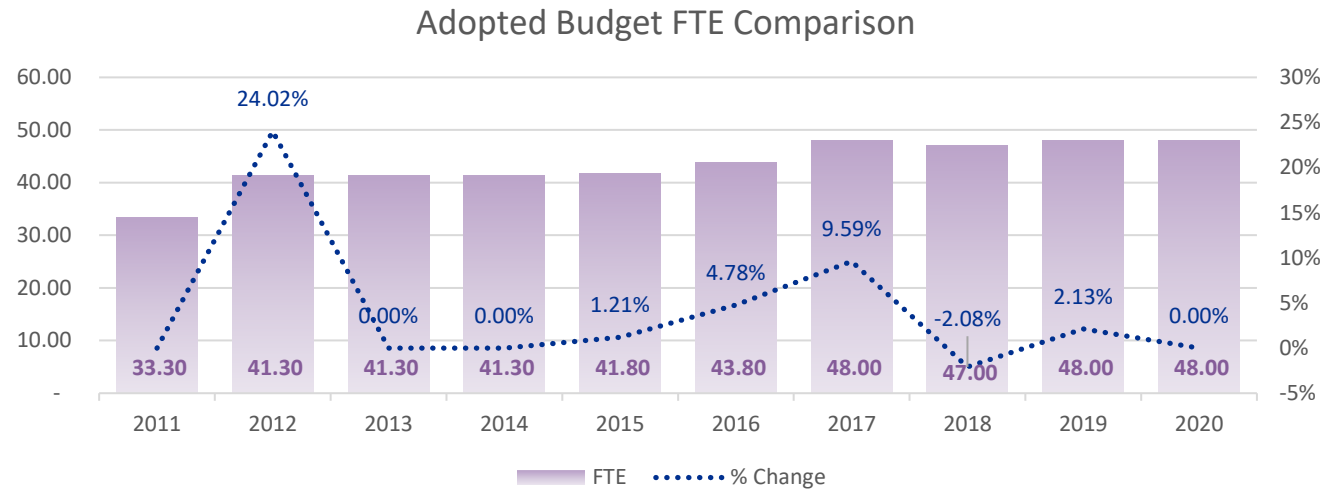
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Variance
Uses by Category						
Personal Services	3,260,354	3,521,627	3,443,200	3,561,882	40,255	1.14%
Supplies	22,383	21,150	50,585	17,585	(3,565)	-16.86%
Services	531,043	538,327	587,319	540,769	2,442	0.45%
Total Uses by Category	**3,813,780**	**4,081,104**	**4,081,104**	**4,120,236**	**39,132**	**0.96%**
Uses by Fund						
100 - General	3,813,780	4,081,104	4,081,104	4,120,236	39,132	0.96%
Total Uses by Fund	**3,813,780**	**4,081,104**	**4,081,104**	**4,120,236**	**39,132**	**0.96%**
Uses by Program						
Burial Services	336,985	314,958	307,054	311,706	(3,252)	-1.03%
Fiduciary Services	2,791,991	3,063,276	3,033,365	3,103,892	40,616	1.33%
General Overhead	260,377	243,154	249,401	264,639	21,485	8.84%
Indirect Support	424,427	459,716	491,284	439,999	(19,717)	-4.29%
Total Uses by Program	**3,813,780**	**4,081,104**	**4,081,104**	**4,120,236**	**39,132**	**0.96%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accounting Specialist	3.00	2.00	2.00	2.00	-	0.00%
Admin/Operations Specialist	2.00	1.00	1.00	1.00	-	0.00%
Administrative Manager	1.00	1.00	1.00	1.00	-	0.00%
Director - Public Fiduciary	1.00	1.00	1.00	1.00	-	0.00%
Fiduciary	24.00	23.00	23.00	23.00	-	0.00%
Fiduciary Benefits Specialist	2.00	3.00	3.00	3.00	-	0.00%
Fiduciary Senior	3.00	5.00	5.00	5.00	-	0.00%
Fiduciary Supervisor	5.00	5.00	5.00	5.00	-	0.00%
Legal Support Specialist	3.00	3.00	3.00	3.00	-	0.00%
Office Assistant	2.00	2.00	2.00	2.00	-	0.00%
Office Assistant Specialized	2.00	2.00	2.00	2.00	-	0.00%
Department Total	**48.00**	**48.00**	**48.00**	**48.00**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
General	48.00	48.00	48.00	48.00	-	0.00%
Department Total	**48.00**	**48.00**	**48.00**	**48.00**	**-**	**0.00%**

Department FTE Positions (continued)



Analysis

Appropriations

The Operating appropriation for Public Fiduciary in the FY 2020 budget is $4,120,236 and makes up 100% of the appropriation.

Expenditures

The majority of expenditures for Public Fiduciary in FY 2020 are related to state mandated activities which make up 86.9% of budgeted activities. The remaining 13.1% are administrative mandates that support the state mandated functions. One of the departments' largest mandates is a public fiduciary for those persons or decedents' estates in need of guardianship, conservatorship or administration where there is no person or corporation qualified and willing to act in that capacity. The major category of expenditures in the FY 2020 budget is for personnel. Personnel makes up 86.4% of the budget and services make up 13.1%. Public Fiduciary has maintained staffing levels at higher than historical retention rates. This stabilization will result in a 1.1% increase in personnel expense.

Revenues

Public Fiduciary's revenue has historically consisted of charges for Estate Administration Fiduciary Services. In the FY 2020 budget, Fiduciary Services revenue of $1,210,120 remains unchanged.

FTE Positions

Overall FTE positions in the department remain unchanged from the FY 2019 budget of 48.0.

Public Health

Mission

To make healthy lives possible.

Vision

A healthy, safe, and thriving community.

About

The Department of Public Health works with residents to create a community that fosters health, connectedness, and safety. This is achieved by working with organizations, businesses, and agencies throughout Maricopa County. Some of the services that Public Health offers include:

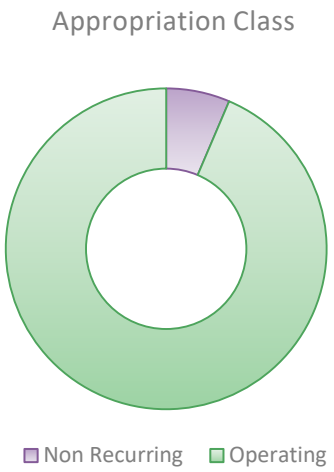
- Birth and death certificates
- Childhood immunizations
- Clinical services
- Disease tracking
- Mental health and substance use services
- Tobacco cessation and prevention

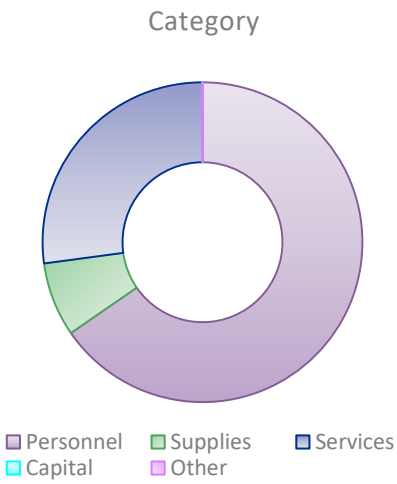
Budget Highlights

Public Health's FY 2020 General Fund (100) budget includes $1.7 million allocated for vaccines and staff to help stop the spread of Hepatitis A in Maricopa County. There is a roughly $3.9 million reduction in expenditures in the Grant Fund (532) as a result of a decrease in grant funding.

FY 2020 Budget Overview

Total Expenditures $60,509,002



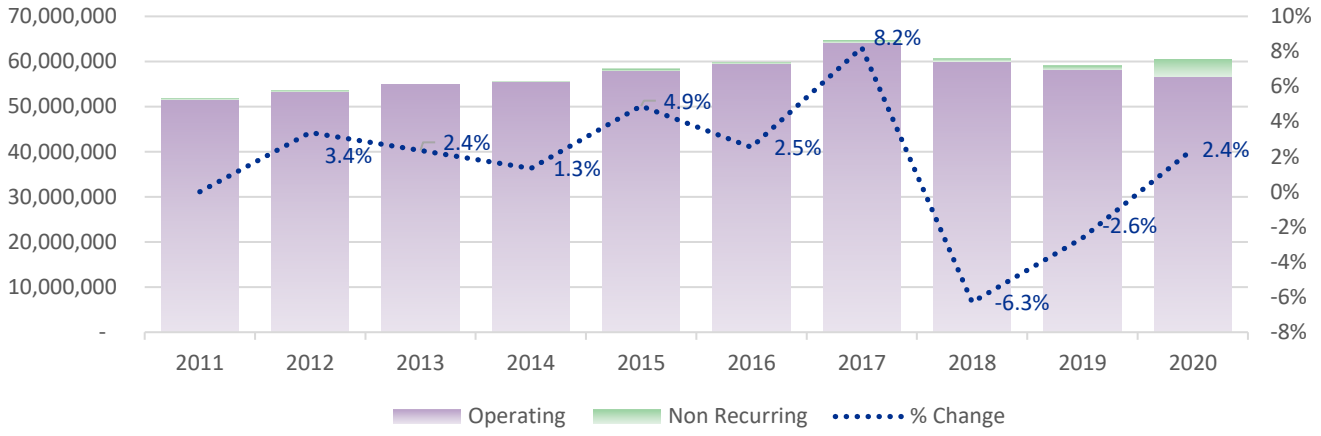


FY 2020 Expenditure Budget By Appropriation Group and Category

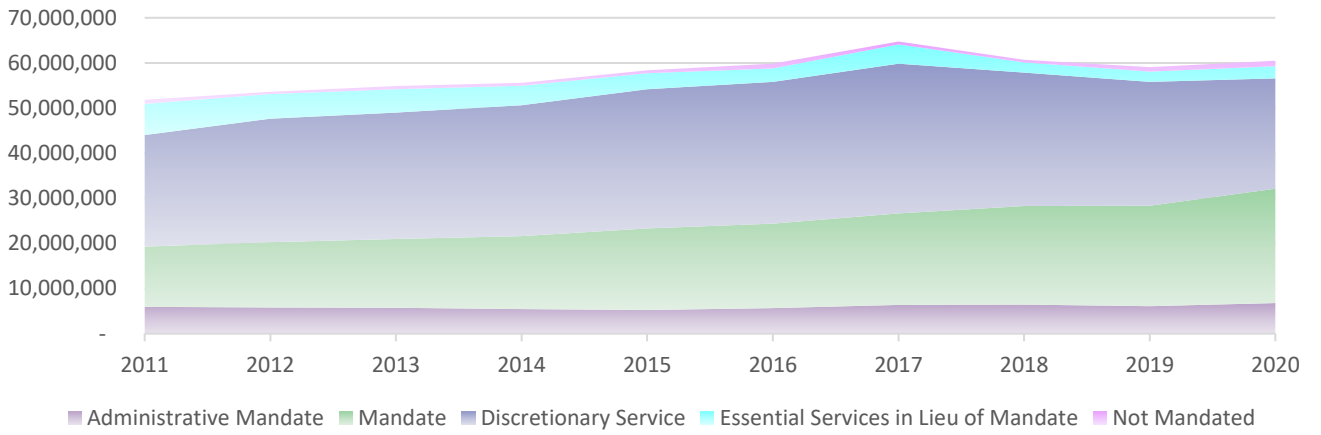
Appropriation Group	Personnel	Supplies	Services	Capital / Other	Total
Hepatitis A Vaccinations	-	-	1,693,222	-	**1,693,222**
Non Recurring Non Project	-	190,000	2,000,000	-	**2,190,000**
Operating	39,566,161	4,341,489	12,695,630	22,500	**56,625,780**
Total	**39,566,161**	**4,531,489**	**16,388,852**	**22,500**	**60,509,002**

FY 2020 Budget Comparison

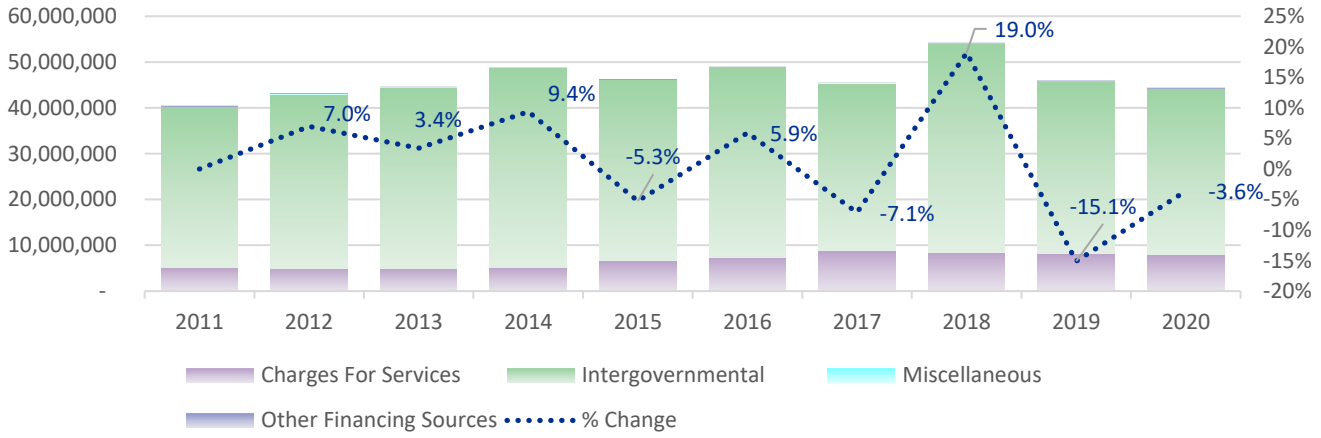
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Intergovernmental	45,544,553	39,461,194	37,549,429	36,271,166	(3,190,028)	-8.08%
Charges For Services	8,515,736	7,969,813	8,151,212	7,947,963	(21,850)	-0.27%
Miscellaneous	66,659	30,000	73,710	60,000	30,000	100.00%
Other Financing Sources	9,087	626,141	179,000	3,000	(623,141)	-99.52%
Total Sources by Category	**54,136,035**	**48,087,148**	**45,953,351**	**44,282,129**	**(3,805,019)**	**-7.91%**
Sources by Fund						
265 - Public Health Fees	7,729,174	7,799,186	7,812,620	8,010,963	211,777	2.72%
532 - Public Health Grants	46,406,861	40,287,962	38,140,731	36,271,166	(4,016,796)	-9.97%
Total Sources by Fund	**54,136,035**	**48,087,148**	**45,953,351**	**44,282,129**	**(3,805,019)**	**-7.91%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	38,541,539	40,143,731	36,940,192	39,566,161	(577,570)	-1.44%
Supplies	4,955,552	5,016,556	4,826,556	4,531,489	(485,067)	-9.67%
Services	16,832,474	17,498,159	16,798,816	16,388,852	(1,109,307)	-6.34%
Other Financing Uses	9,087	78,684	179,000	3,000	(75,684)	-96.19%
Capital Outlay	326,337	245,275	324,111	19,500	(225,775)	-92.05%
Total Uses by Category	**60,664,989**	**62,982,405**	**59,068,675**	**60,509,002**	**(2,473,403)**	**-3.93%**
Uses by Fund						
100 - General	12,384,548	13,767,932	13,050,956	14,536,873	768,941	5.59%
265 - Public Health Fees	7,263,173	8,999,195	7,677,934	9,700,963	701,768	7.80%
532 - Public Health Grants	41,017,268	40,215,278	38,339,785	36,271,166	(3,944,112)	-9.81%
Total Uses by Fund	**60,664,989**	**62,982,405**	**59,068,675**	**60,509,002**	**(2,473,403)**	**-3.93%**
Uses by Program						
Behavioral Health Care Continuity	91,024	75,946	73,029	81,197	5,251	6.91%
Clinic Support Services	1,043,463	1,667,871	1,606,736	1,884,870	216,999	13.01%
Epi and Gen Disease Surveill	5,504,943	5,085,477	4,850,710	6,140,475	1,054,998	20.75%
Family Health	10,192,391	9,627,410	9,411,695	8,748,820	(878,590)	-9.13%
General Overhead	3,476,775	3,425,592	3,440,985	3,629,193	203,601	5.94%
Healthcare For Homeless	2,320,648	173,782	375,943	-	(173,782)	-100.00%
Immunization Services	3,822,812	5,205,912	4,864,485	4,839,941	(365,971)	-7.03%
Indirect Support	2,986,433	3,926,336	2,655,084	3,285,300	(641,036)	-16.33%
Infectious Disease Control	7,504,820	8,466,986	7,731,983	8,651,374	184,388	2.18%
Information Technology	224,725	133,644	117,656	146,214	12,570	9.41%
Performance Improvement	490,008	416,328	546,368	454,858	38,530	9.25%
Promoting Healthy Lifestyles	12,542,391	12,394,149	11,615,453	11,845,685	(548,464)	-4.43%
Pub Hlth Preparedness Response	1,588,418	1,578,822	1,567,309	1,657,614	78,792	4.99%
Ryan White Part A Services	983,533	2,273,395	2,291,026	-	(2,273,395)	-100.00%
Tobacco Use Prevention	3,418,969	3,729,755	3,605,570	3,831,969	102,214	2.74%
Vital Registration	4,473,636	4,801,000	4,314,643	5,311,492	510,492	10.63%
Total Uses by Program	**60,664,989**	**62,982,405**	**59,068,675**	**60,509,002**	**(2,473,403)**	**-3.93%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	10.00	9.00	9.00	9.00	-	0.00%
Accounting Specialist	5.00	4.00	4.00	4.00	-	0.00%
Admin/Operations Specialist	19.00	14.00	14.00	15.00	1.00	7.14%
Administrative Manager	1.00	1.00	1.00	1.00	-	0.00%
Administrative Staff Supv	5.00	3.00	3.00	3.00	-	0.00%
Administrative Supervisor	17.00	11.00	11.00	10.00	(1.00)	-9.09%
Communicable Disease Invstigtr	-	21.00	18.00	18.00	(3.00)	-14.29%
Communicable Disease Invstr Sr	6.00	5.00	4.00	4.00	(1.00)	-20.00%
Communicable Disease Supv	-	4.00	3.00	3.00	(1.00)	-25.00%
Communications Supervisor	-	1.00	1.00	1.00	-	0.00%
Communicatn Ofcr/Govt Liaison	4.00	3.00	3.00	3.00	-	0.00%
Communicatn Officer Supervisor	1.00	-	-	-	-	N/A
Counselor	1.00	-	-	-	-	N/A
Dental Hygienist	1.00	1.00	1.00	1.00	-	0.00%
Department Facilities Planner	1.00	1.00	1.00	1.00	-	0.00%
Deputy Director - Public Hlth	1.00	1.00	1.00	1.00	-	0.00%
Dietetic Technician	46.00	52.00	52.00	52.00	-	0.00%
Dietitian	30.25	21.25	22.05	21.25	-	0.00%
Dietitian Lead	5.00	5.00	5.00	5.00	-	0.00%
Dietitian Principal	1.00	1.00	1.00	1.00	-	0.00%
Dietitian Supervisor	3.00	3.00	3.00	3.00	-	0.00%
Director - Public Health	1.00	1.00	1.00	1.00	-	0.00%
Emergency Services Planner	4.00	4.00	4.00	5.00	1.00	25.00%
Epi and Health Informatics Mgr	-	1.00	1.00	1.00	-	0.00%
Epidemiologist	14.00	16.00	15.00	15.00	(1.00)	-6.25%
Epidemiologist Principal	1.00	1.00	1.00	1.00	-	0.00%
Epidemiologist Senior	8.00	10.00	9.00	9.00	(1.00)	-10.00%
Epidemiology Analyst	5.00	5.00	6.00	6.00	1.00	20.00%
Epidemiology Manager	1.00	-	-	-	-	N/A
Epidemiology Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Finance Business Analyst	1.00	1.00	1.00	1.00	-	0.00%
Finance Manager (Large)	1.00	1.00	1.00	1.00	-	0.00%
General Laborer	2.00	2.00	2.00	2.00	-	0.00%
Grant/Contract Administrator	2.00	2.00	2.00	2.00	-	0.00%
Health Educator	35.00	23.50	23.50	21.50	(2.00)	-8.51%
Health Educator Senior	-	14.00	15.00	8.00	(6.00)	-42.86%
Health Educator Supervisor	10.00	7.00	7.00	7.00	-	0.00%
Health Services Aide	50.00	28.00	28.00	25.00	(3.00)	-10.71%
Human Resources Analyst	2.00	-	-	-	-	N/A
Human Resources Associate	1.00	-	-	-	-	N/A
Human Resources Manager -Large	1.00	-	-	-	-	N/A
Human Resources Specialist	1.00	-	-	-	-	N/A
Infection Control Specialist	19.00	-	-	-	-	N/A
Infection Control Supervisor	2.00	-	-	-	-	N/A

Continued on next page

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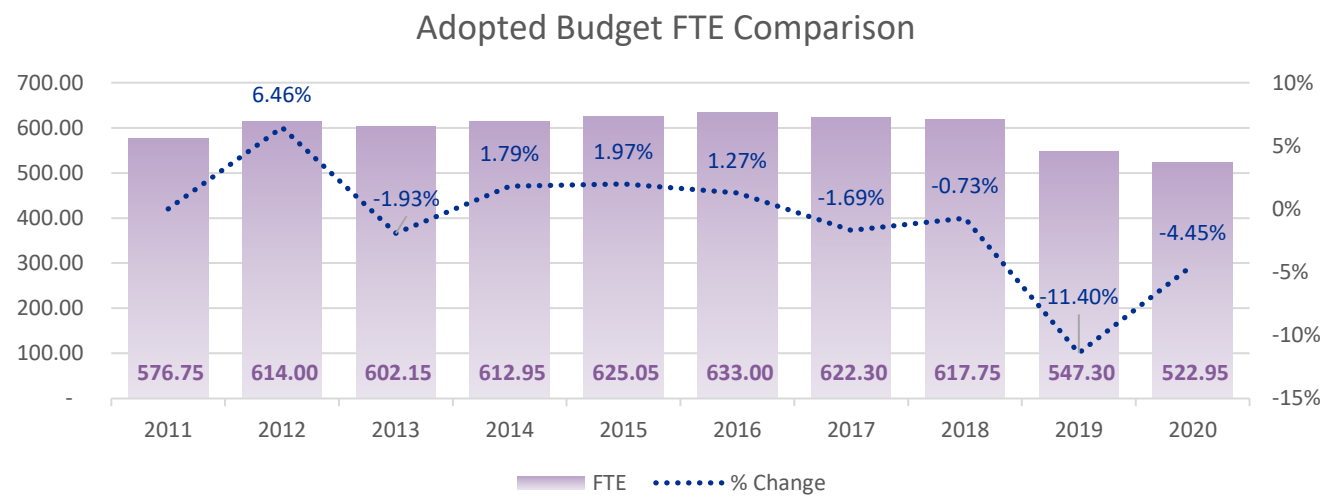
Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Intern	4.00	4.00	4.00	4.00	-	0.00%
IT Business Systems Analyst	-	1.00	1.00	1.00	-	0.00%
Laboratory Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Laboratory Technologist	6.25	7.25	6.25	6.25	(1.00)	-13.79%
Licensed Practical Nurse	11.00	7.00	7.00	7.00	-	0.00%
Management Analyst	16.00	11.00	11.00	17.00	6.00	54.55%
Management Assistant	-	1.00	1.00	1.00	-	0.00%
Medical Assistant	19.00	11.00	10.00	10.00	(1.00)	-9.09%
Medical Director	1.00	1.00	1.00	1.00	-	0.00%
Medical Records Manager	1.00	-	-	-	-	N/A
Nurse Practitioner Public Hlth	5.00	5.00	5.00	5.00	-	0.00%
Nurse Public Health	48.40	44.35	44.35	44.35	-	0.00%
Nurse Public Health Lead	1.00	4.00	4.00	4.00	-	0.00%
Nursing Manager	2.00	2.00	2.00	2.00	-	0.00%
Nursing Supervisor	10.00	7.00	7.00	8.00	1.00	14.29%
Office Assistant	18.60	17.60	17.60	17.60	-	0.00%
Office Assistant Specialized	20.75	20.00	19.00	17.00	(3.00)	-15.00%
Operations/Program Manager	2.00	2.00	2.00	2.00	-	0.00%
Operations/Program Supervisor	17.00	12.00	12.00	12.00	-	0.00%
Pharmacist	2.00	1.00	1.00	1.00	-	0.00%
Pharmacy Supervisor	-	1.00	1.00	1.00	-	0.00%
Pharmacy Technician	1.00	1.00	1.00	1.00	-	0.00%
Physician	1.00	-	-	-	-	N/A
Physician Assistant Pub Hlth	5.50	1.00	1.00	1.00	-	0.00%
Planner	-	1.00	1.00	1.00	-	0.00%
Procurement Officer (County)	1.00	1.00	1.00	1.00	-	0.00%
Procurement Specialist	3.00	3.00	3.00	2.00	(1.00)	-33.33%
Program Coordinator	25.00	19.00	17.00	16.00	(3.00)	-15.79%
Public Health OPR Manager	1.00	1.00	1.00	1.00	-	0.00%
Public Health Program Admin	4.00	5.00	5.00	5.00	-	0.00%
Radiologic Technologist	2.00	2.00	2.00	2.00	-	0.00%
Social Worker	11.00	8.00	10.00	10.00	2.00	25.00%
Social Worker Supervisor	1.00	1.00	2.00	2.00	1.00	100.00%
Special Projects Manager	3.00	3.00	3.00	3.00	-	0.00%
Trades Generalist	1.00	1.00	1.00	1.00	-	0.00%
Trainer	5.00	3.00	3.00	3.00	-	0.00%
Training Officer	4.00	4.00	4.00	3.00	(1.00)	-25.00%
Vital Records Manager	1.00	1.00	1.00	1.00	-	0.00%
Vital Records Managing Supv	2.00	2.00	2.00	2.00	-	0.00%
Vital Records Specialist	27.00	27.00	27.00	27.00	-	0.00%
Vital Records Specialist Lead	3.00	5.00	5.00	5.00	-	0.00%
Vital Records Supervisor	7.00	7.00	7.00	7.00	-	0.00%
Warehouse/Inventory Specialist	1.00	-	-	-	-	N/A
Web Designer/Developer	1.00	2.00	2.00	2.00	-	0.00%
Department Total	**617.75**	**538.95**	**532.75**	**522.95**	**(16.00)**	**-2.97%**

Department FTE positions (continued)

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
General	145.25	139.25	136.25	133.25	(6.00)	-4.31%
Public Health Fees	62.00	71.00	70.00	70.00	(1.00)	-1.41%
Public Health Grants	410.50	328.70	326.50	319.70	(9.00)	-2.74%
Department Total	**617.75**	**538.95**	**532.75**	**522.95**	**(16.00)**	**-2.97%**



Analysis

Appropriations

The Operating appropriations for Public Health in the FY 2020 budget are $56,625,780 and make up 93.6% of all appropriations. The $3,883,222 in Non Recurring appropriations are for Hepatitis A vaccinations, expansion of the Vital Registration Office, STD lab testing, and mandated programs.

Expenditures

Compared to the FY 2019 Revised Budget, Public Health had a 5.6% increase in their General Fund (100) expenditures in FY 2020 for Hepatitis A vaccinations. Fee Fund (265) expenditures increased by 7.8% to cover laboratory testing expenses. Public Health Grant Fund (532) expenditures decreased by 9.8% due to decreasing grant revenues, including reductions to Women Infant and Children (WIC) and Healthy Start.

Revenues

Public Health's revenues has historically consisted of intergovernmental grants and charges for services. Their largest grants include WIC, Tobacco Use Prevention, and Child Immunization Program. Non recurring grants have caused their total revenue to spike in the past.

FTE Positions

Overall FTE positions in Public Health are decreasing by 24.35 from the FY 2019 Adopted budget of 547.30 to a total of 522.95 in FY 2020. The change is due to reductions in grant funding.

Real Estate

Mission

The mission of the Real Estate Department is to serve the public and our internal and external clients/customers in an efficient, responsive, professional, effective, and fiscally responsible manner.

Vision

A performance and results-driven, highly trained, innovative, and accountable team of real estate professionals who strive to constantly improve the customer, client, and stakeholder experience through effective collaboration as well as efficient and timely customer service. To achieve our vision, we will strive to provide our staff with a rewarding work environment, leadership, mentorship, training, and opportunities for professional development.

Budget Highlights

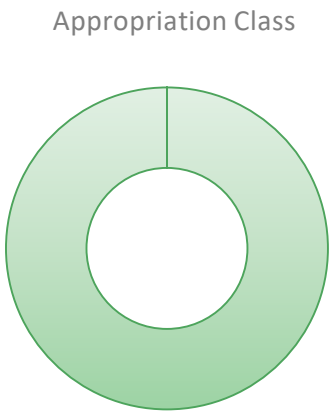
In FY 2020, the Donor Network Lease revenue has been reallocated to the Medical Examiner.

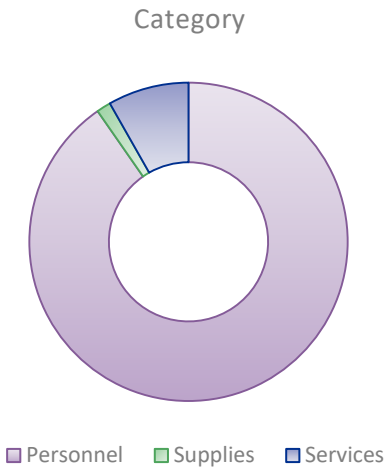
Department Budget Allocated

Real Estate expenditures continue to net to zero as the budget is ultimately allocated to the Flood Control District, Transportation and Facilities Management departments.

FY 2020 Budget Overview

Total Expenditures $0, Total Allocated Out $3,030,091





FY 2020 Expenditure Budget By Appropriation Group and Category

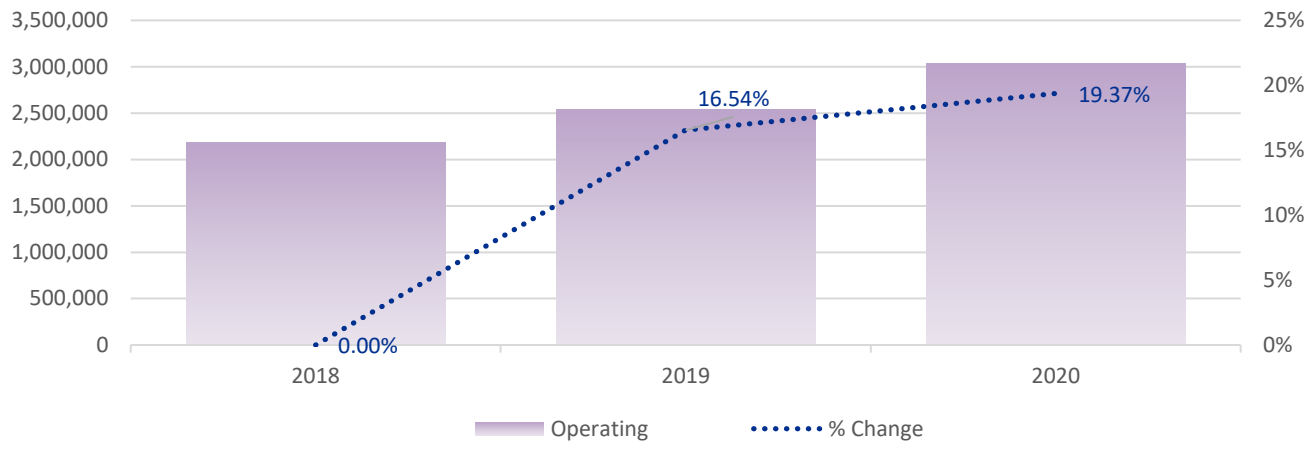
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	2,737,089	43,818	249,184	-	3,030,091
Sub Total	2,737,089	43,818	249,184	-	3,030,091
Allocations Out Total	(2,737,089)	(43,818)	(249,184)	-	(3,030,091)
Total	-	-	-	-	-

FY 2020 Real Estate Expenditure Allocations By Receiving Department

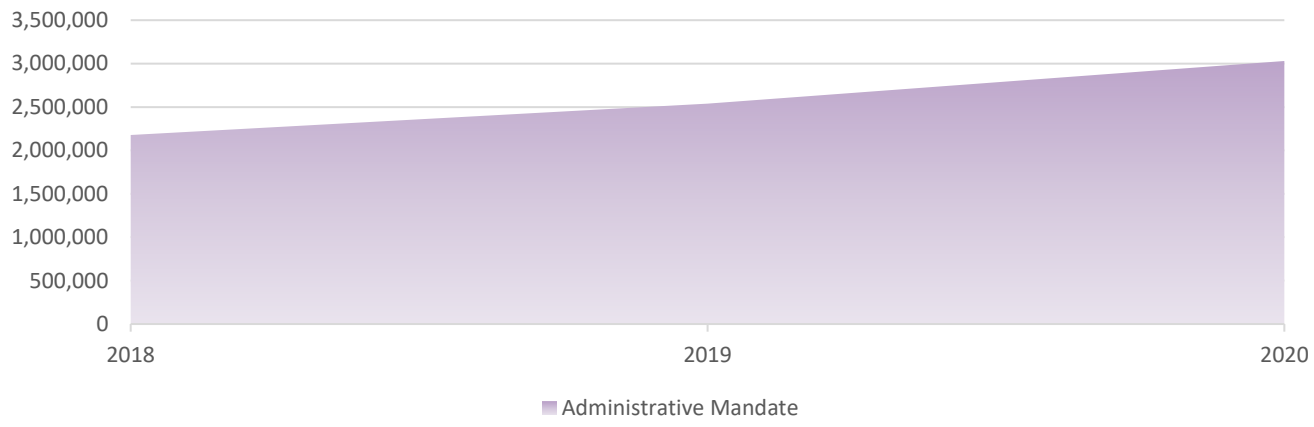
Department	Personnel	Supplies	Services	Capital / Other	Total
Facilities Management	454,897	13,624	27,026	-	495,547
Flood Control District	474,998	6,039	41,173	-	522,210
Transportation	1,807,194	24,155	180,985	-	2,012,334
Total	**2,737,089**	**43,818**	**249,184**	**-**	**3,030,091**

FY 2020 Budget Comparison

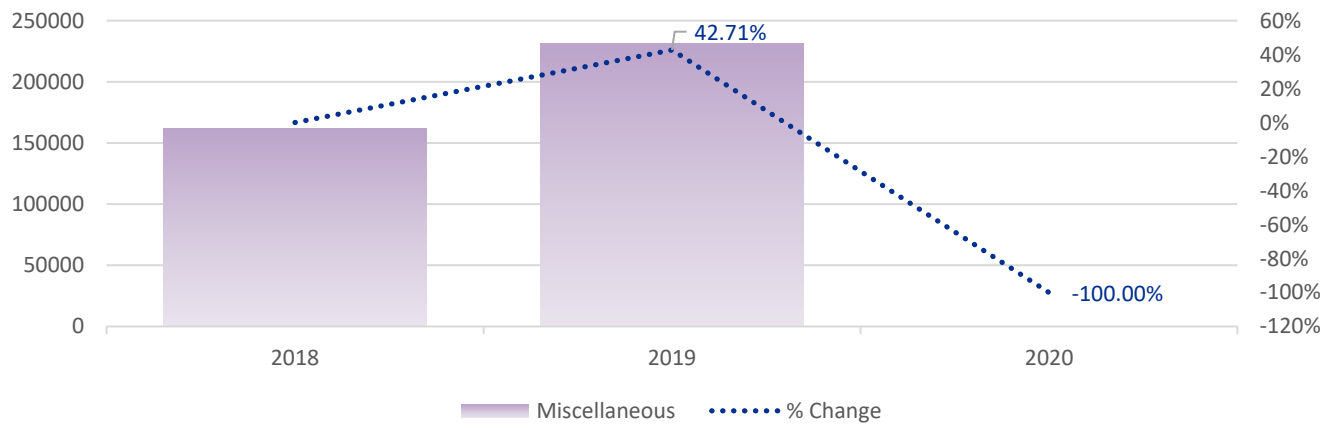
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Miscellaneous	161,950	164,900	231,115	-	(164,900)	-100.00%
Total Sources by Category	**161,950**	**164,900**	**231,115**	**-**	**(164,900)**	**-100.00%**
Sources by Fund						
100 - General	161,950	164,900	231,115	-	(164,900)	-100.00%
Total Sources by Fund	**161,950**	**164,900**	**231,115**	**-**	**(164,900)**	**-100.00%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	2,146,158	2,745,248	2,455,543	2,737,089	(8,159)	-0.30%
Supplies	8,339	31,600	24,375	43,818	12,218	38.66%
Services	23,639	83,740	58,482	249,184	165,444	197.57%
Total Uses by Category	**2,178,136**	**2,860,588**	**2,538,400**	**3,030,091**	**169,503**	**5.93%**
Uses by Fund						
100 - General	2,178,136	2,860,588	2,538,400	3,030,091	169,503	5.93%
Total Uses by Fund	**2,178,136**	**2,860,588**	**2,538,400**	**3,030,091**	**169,503**	**5.93%**
Uses by Program						
General Overhead	-	535,109	455,418	501,102	(34,007)	-6.36%
Indirect Support	2,178,136	2,325,479	2,082,982	2,528,989	203,510	8.75%
Total Uses by Program	**2,178,136**	**2,860,588**	**2,538,400**	**3,030,091**	**169,503**	**5.93%**

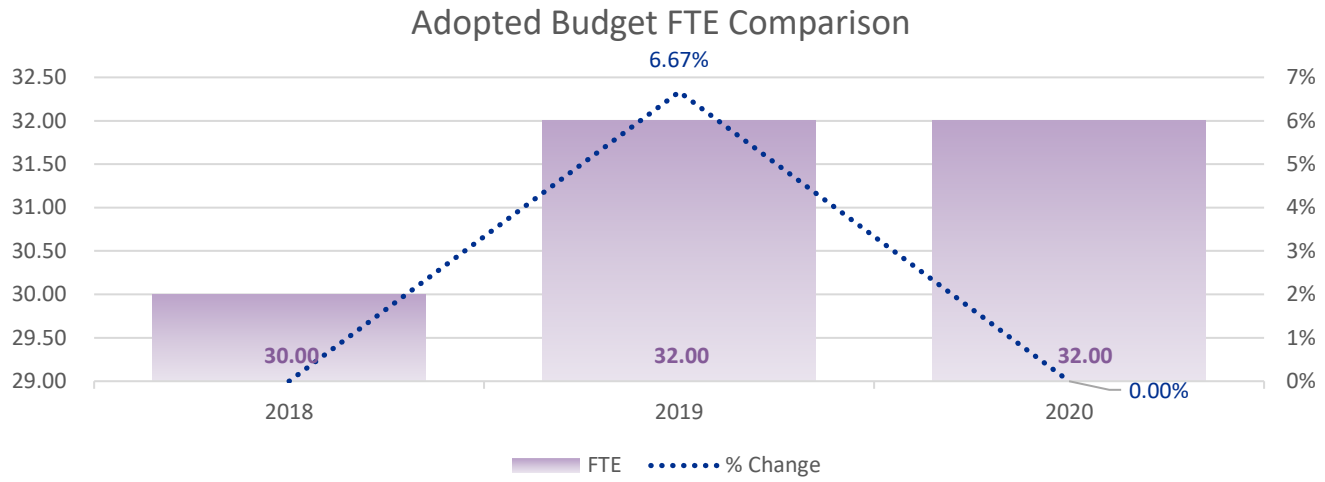
Note: Uses excludes the allocations out.

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Admin/Operations Specialist	1.00	-	-	-	-	0.00%
Engineering Specialist	3.00	3.00	3.00	3.00	-	0.00%
Engineering Technician	6.00	4.00	2.00	2.00	(2.00)	-50.00%
GIS Technician	-	-	2.00	2.00	2.00	N/A
GIS Technician Senior/Lead	-	2.00	2.00	2.00	-	0.00%
Management Assistant	-	3.00	3.00	3.00	-	0.00%
Public Works Chief Appraiser	1.00	1.00	1.00	1.00	-	0.00%
Real Estate Chief Officer	1.00	1.00	1.00	1.00	-	0.00%
Real Estate Manager - County	1.00	-	-	-	-	N/A
Real Property Manager	1.00	1.00	1.00	1.00	-	0.00%
Real Property Specialist	11.00	8.00	8.00	8.00	-	0.00%
Real Property Specialist Sr	1.00	4.00	4.00	4.00	-	0.00%
Real Property Supervisor	4.00	5.00	5.00	5.00	-	0.00%
Department Total	**30.00**	**32.00**	**32.00**	**32.00**	**-**	**-50.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
100 - General	30.00	32.00	32.00	32.00	-	0.00%
Department Total	**30.00**	**32.00**	**32.00**	**32.00**	**-**	**0.00%**

Department FTE Positions (continued)



Analysis

Appropriations

The Operating appropriation for the Real Estate Department in the FY 2020 budget is $0 and makes up 100% of all appropriations.

Expenditures

Expenditures for Real Estate department are allocated to Transportation, the Flood Control District and Facilities Management. The total cost for the Real Estate Department to be allocated out for the FY 2020 Adopted Budget is $3,030,091. This is an increase of $240,201 in expenditures, or 8.61%, from the FY 2019 Adopted total spend of $2,789,890. This increase is primarily from the costs allocated in for building and equipment leases from the Flood Control District, and technology related costs from Transportation.

Revenues

The Real Estate Department's revenue has historically consisted of the Donor Network Lease Agreement, however, this revenue is reallocated to the Medical Examiner Department in FY 2020.

FTE Positions

Overall FTE positions in the department remain at a consistent level with the FY 2019 Adopted Budget.

Recorder

Mission

The mission of the Recorder's Office is to maintain a perpetual, comprehensive set of public records consisting of all documents appropriately presented for recording for the public so that any member of the public can readily access the information to conduct their personal and business activities with the assurance that, where appropriate, privacy will be protected and that their transactions were executed in accordance with the law.

Vision

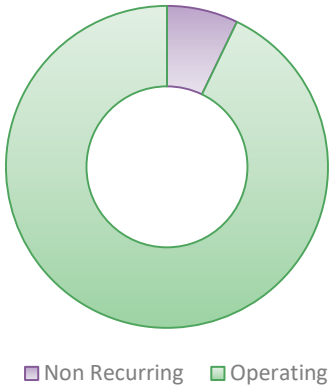
The vision of the Recorder's Office is to be the most productive recording office with the best customer service and the best solutions for recording documents and accessing public records.

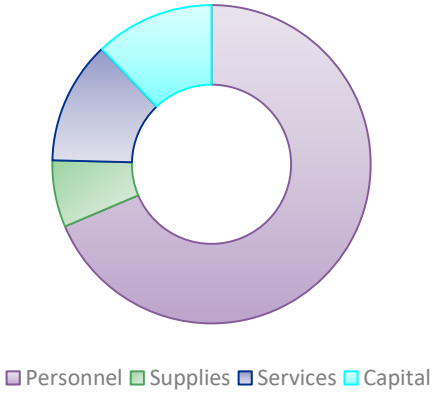
Budget Highlights

The Recorder's Office is projecting over 800,000 total recordings for FY 2020. Due to the increasing demand of public records inquiries and mapping services, three additional employees were added to the budget for FY 2020. The department also identified eight servers that need to be refreshed due to their age to ensure reliability and security of data including the voter registration database and has been funded in the Recorder's Surcharge budget for FY 2020.

FY 2020 Budget Overview

Total Expenditures $9,935,185



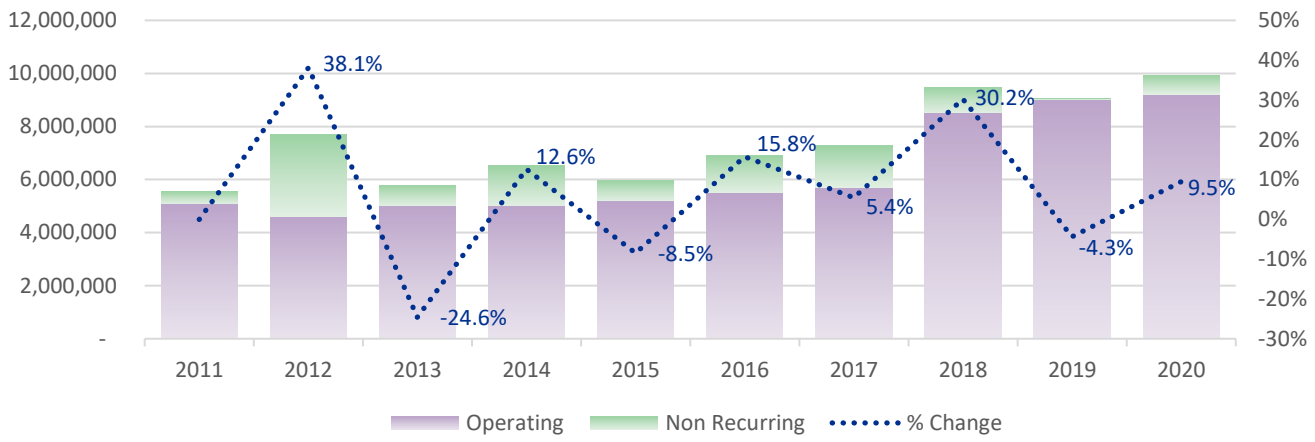


FY 2020 Expenditure Budget By Appropriation Group and Category

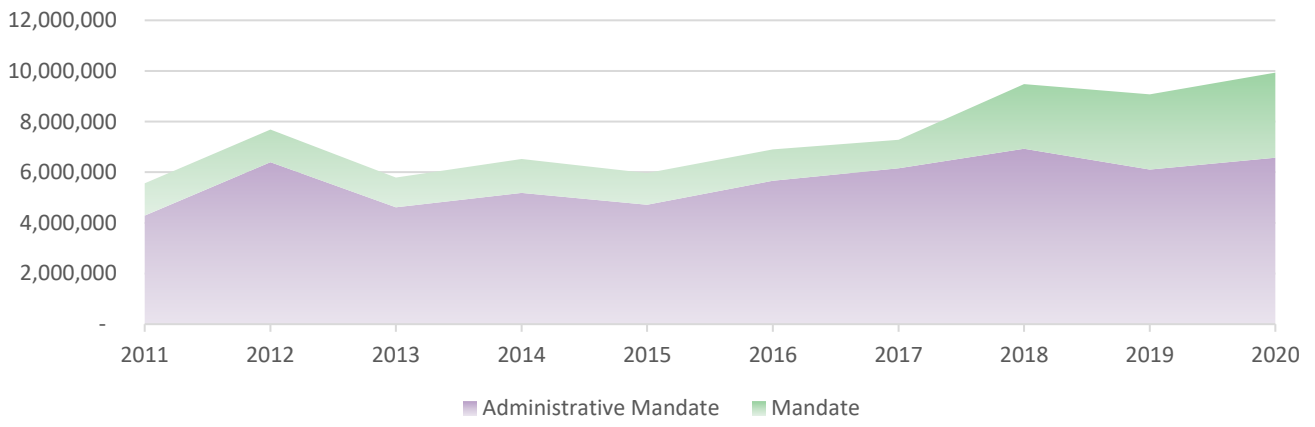
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	44,475	-	-	666,825	**711,300**
Operating	6,772,466	673,898	1,241,635	535,886	**9,223,885**
Total	**6,816,941**	**673,898**	**1,241,635**	**1,202,711**	**9,935,185**

FY 2020 Budget Comparison

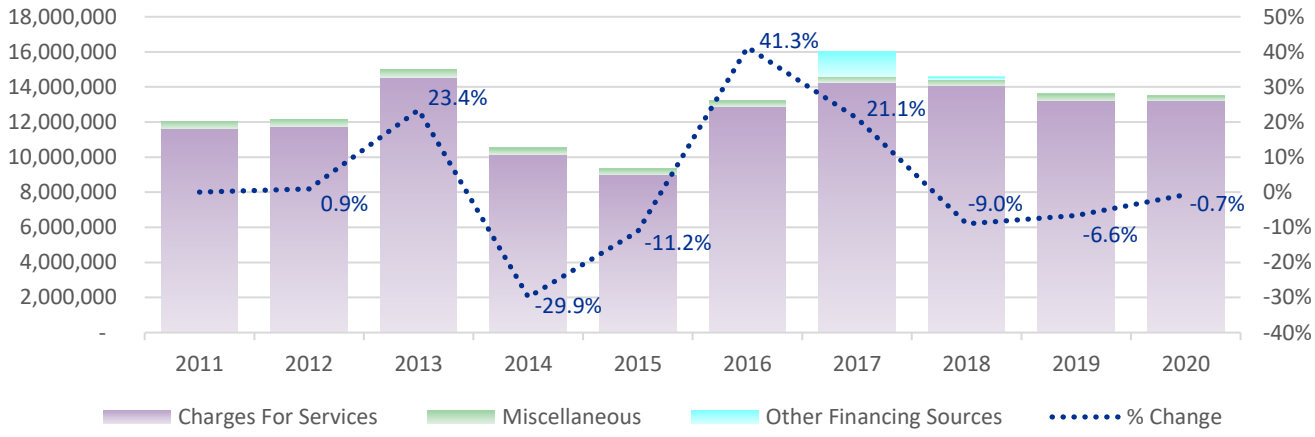
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Variance
Sources by Category						
Charges For Services	14,061,568	12,412,887	13,203,152	13,212,352	799,465	6.44%
Miscellaneous	379,542	328,200	403,240	294,400	(33,800)	-10.30%
Other Financing Sources	126,974	-	-	-	-	N/A
Total Sources by Category	**14,568,084**	**12,741,087**	**13,606,392**	**13,506,752**	**765,665**	**6.01%**
Sources by Fund						
100 - General	10,581,672	8,933,398	9,797,583	9,699,063	765,665	8.57%
236 - Recorder's Surcharge	3,986,412	3,807,689	3,808,809	3,807,689	-	0.00%
Total Sources by Fund	**14,568,084**	**12,741,087**	**13,606,392**	**13,506,752**	**765,665**	**6.01%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Variance
Uses by Category						
Personal Services	6,637,054	6,870,549	6,606,564	6,816,941	(53,608)	-0.78%
Supplies	894,872	709,933	998,650	673,898	(36,035)	-5.08%
Services	1,173,374	1,102,657	1,066,077	1,241,635	138,978	12.60%
Capital Outlay	778,772	507,488	402,488	1,202,711	695,223	136.99%
Total Uses by Category	**9,484,072**	**9,190,627**	**9,073,779**	**9,935,185**	**744,558**	**8.10%**
Uses by Fund						
100 - General	4,868,405	5,449,981	5,333,428	5,527,714	77,733	1.43%
236 - Recorder's Surcharge	4,615,667	3,740,646	3,740,351	4,407,471	666,825	17.83%
Total Uses by Fund	**9,484,072**	**9,190,627**	**9,073,779**	**9,935,185**	**744,558**	**8.10%**
Uses by Program						
Elections Processing	433,753	353,212	375,476	551,766	198,554	56.21%
General Overhead	464,530	457,362	228,799	282,488	(174,874)	-38.24%
Indirect Support	1,781,328	1,516,648	1,880,009	1,578,796	62,148	4.10%
Information Technology	4,387,372	3,568,649	3,657,611	4,282,343	713,694	20.00%
Pre Election Processing	1,007,872	1,427,667	1,280,105	1,656,408	228,741	16.02%
Recorder	1,409,217	1,867,089	1,651,779	1,583,384	(283,705)	-15.20%
Total Uses by Program	**9,484,072**	**9,190,627**	**9,073,779**	**9,935,185**	**744,558**	**8.10%**

Department FTE Positions

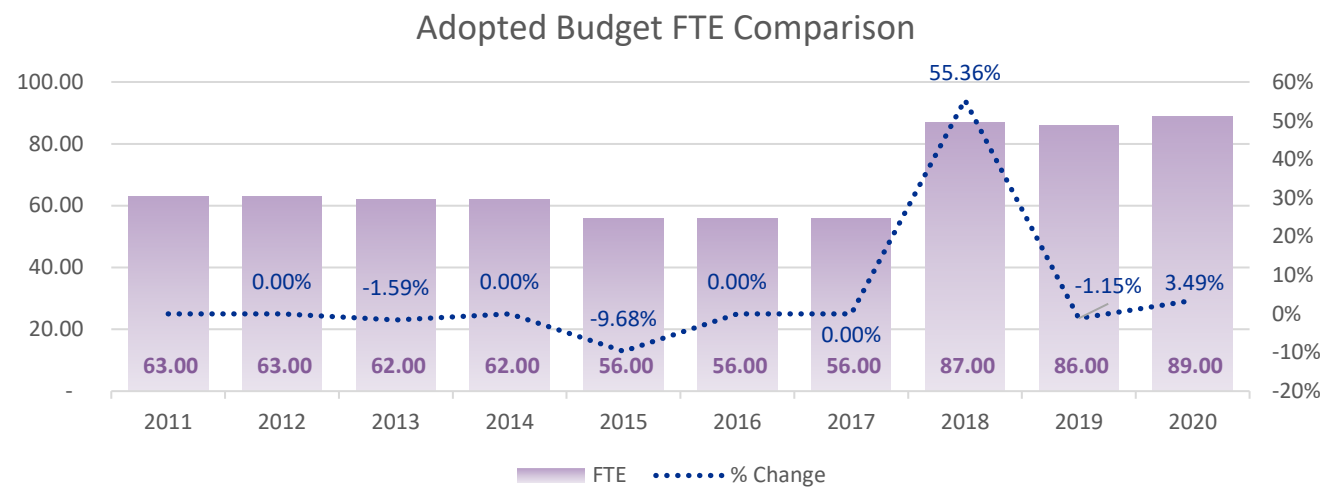
Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accounting Specialist	2.00	2.00	2.00	2.00	-	0.00%
Admin/Operations Specialist	2.00	5.00	5.00	7.00	2.00	40.00%
Administrative Manager	1.00	1.00	1.00	1.00	-	0.00%
Administrative Staff Supv	2.00	3.00	3.00	3.00	-	0.00%
Administrative Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Administrator	2.00	1.00	1.00	1.00	-	0.00%
Applications Development Mgr	3.00	-	-	-	-	N/A
Business/Systems Analyst	1.00	-	-	-	-	N/A
Chief Deputy Recorder	1.00	1.00	1.00	1.00	-	0.00%
Communications Supervisor	-	1.00	1.00	1.00	-	0.00%
Communicatn Ofcr/Govt Liaison	4.00	4.00	4.00	4.00	-	0.00%
Communicatn Officer Supervisor	1.00	-	-	-	-	N/A
Database Administrator Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Elected	1.00	1.00	1.00	1.00	-	0.00%
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Exec Asst to Elected Official	1.00	1.00	1.00	1.00	-	0.00%
Finance Business Analyst	1.00	1.00	1.00	1.00	-	0.00%
Finance Manager	-	1.00	1.00	1.00	-	0.00%
GIS Programmer/Analyst	1.00	1.00	1.00	2.00	1.00	100.00%
GIS Programmer/Analyst Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
GIS Technician	2.00	2.00	1.00	2.00	-	0.00%
GIS Technician Senior/Lead	-	-	1.00	-	-	N/A
Help Desk Coordinator - Sr/Ld	3.00	-	-	-	-	N/A
Help Desk Specialist Sr/Ld	-	3.00	3.00	3.00	-	0.00%
Human Resources Associate	-	1.00	1.00	1.00	-	0.00%
Human Resources Specialist	1.00	-	-	-	-	N/A
IT Business Systems Analyst	-	1.00	1.00	1.00	-	0.00%
IT Division Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Manager	-	3.00	3.00	3.00	-	0.00%
IT Operations Manager	1.00	-	-	-	-	N/A
IT Services Supervisor	1.00	1.00	1.00	1.00	-	0.00%
IT Technical Support Manager	-	1.00	1.00	1.00	-	0.00%
Legislative Analyst	1.00	1.00	1.00	1.00	-	0.00%
Management Assistant	2.00	2.00	2.00	2.00	-	0.00%
Office Assistant Specialized	28.00	25.00	25.00	25.00	-	0.00%
PC/LAN Technician	1.00	1.00	1.00	1.00	-	0.00%
PC/LAN Technician Sr/Ld	2.00	2.00	2.00	2.00	-	0.00%
Procurement Specialist	2.00	2.00	2.00	2.00	-	0.00%
Programmer Analyst	5.00	4.00	4.00	4.00	-	0.00%
Programmer Analyst Sr/Ld	2.00	2.00	2.00	2.00	-	0.00%
Software Architect	1.00	1.00	1.00	1.00	-	0.00%
Special Projects Manager	2.00	1.00	1.00	1.00	-	0.00%
Systems Administrator Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Training Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Web Designer/Developer	1.00	2.00	1.00	1.00	(1.00)	-50.00%

Continued on next page

Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Web Designer/Developer Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**87.00**	**87.00**	**86.00**	**89.00**	**2.00**	**2.30%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	61.00	61.00	61.00	64.00	3.00	4.92%
236 - Recorder's Surcharge	26.00	26.00	25.00	25.00	(1.00)	-3.85%
Department Total	**87.00**	**87.00**	**86.00**	**89.00**	**2.00**	**2.30%**



Analysis

Appropriations

The Operating appropriations for the Recorder in the FY 2020 budget are $9,223,885 and make up 92.8% of all appropriations. A majority of the $711,300 of Non Recurring appropriations are for the server refresh.

Expenditures

In FY 2020, expenditures increased 9.5% over the FY 2019 forecast due to the addition of Non Recurring expenses in the Surcharge fund. Administrative mandates make up 66.2% of budgeted activities and mandates make up the remaining 33.8%. Personnel is the major category of expenditures at $6,816,941 and makes up 68.6% of the budget. Due to increased discretionary telecommunications charges, the services budget increased $138,978 or 12.6%. The supplies budget decreased $36,035 or -5.1% from the FY 2019 Revised budget due to an adjustment in technology supplies. The server refresh and new plotters increased the capital budget by $695,223 or 137.0%.

Revenues

Overall revenues increased $765,665 or 6.0%, over the FY 2019 revised budget. The Recorder's revenue has historically consisted of charges for recordings and the number of recordings is expected to increase in FY 2020.

FTE Positions

Overall FTE's in the department are increasing from the FY 2019 adopted budget of 87 to a total of 89 in FY 2020. The change is due to the addition of three employees to the Operating fund and the move of one employee to Elections.

Risk Management

Mission

To provide a portfolio of risk management services to increase the benefit of opportunity and decrease the cost of risk across the County enterprise.

Vision

Be recognized as a leader in public entity risk management practices throughout the State of Arizona and be relied upon for an unsurpassed commitment to excellence in countywide risk management philosophy, standards, processes and direction.

About

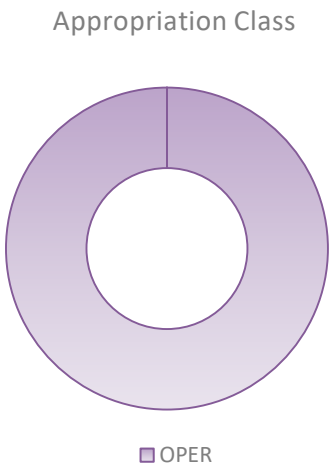
The outcomes of Risk Management are: Reduction of Risk, Quality Service and Products, Efficiency and Stewardship of Risk Trust.

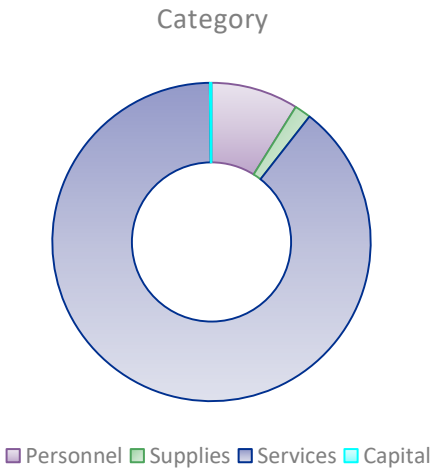
Budget Highlights

Risk Management's budget objective was to keep the expenditure budget flat while maintaining a smooth pattern of spending based on projected future claims. Risk Management's largest and most unpredictable expenditure is the payout of claims.

FY 2020 Budget Overview

Total Expenditures $35,338,973



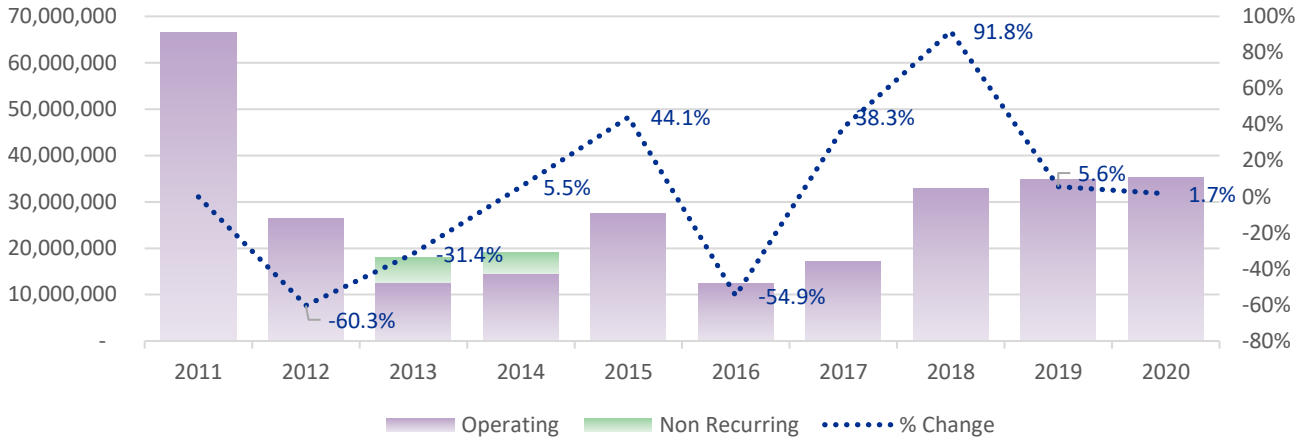


FY 2020 Expenditure Budget By Appropriation Group and Category

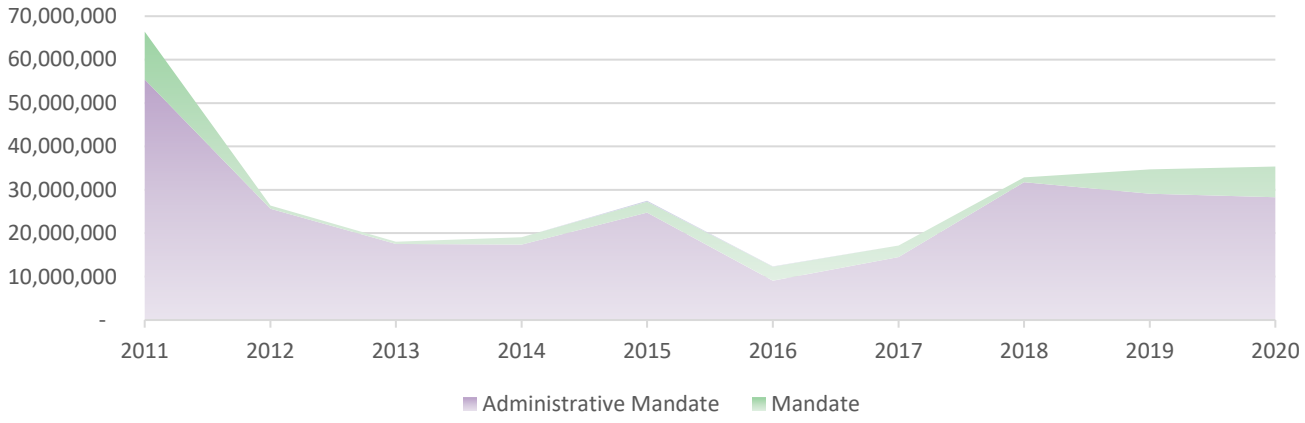
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	3,138,015	591,500	31,549,458	60,000	**35,338,973**
Total	**3,138,015**	**591,500**	**31,549,458**	**60,000**	**35,338,973**

FY 2020 Budget Comparison

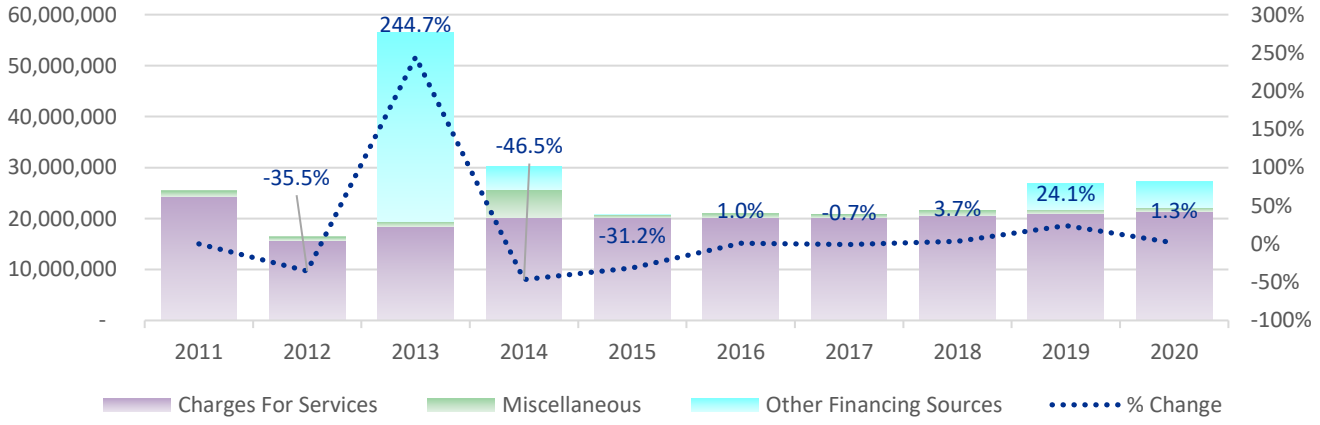
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

FY 2020 Budget Comparison (continued)

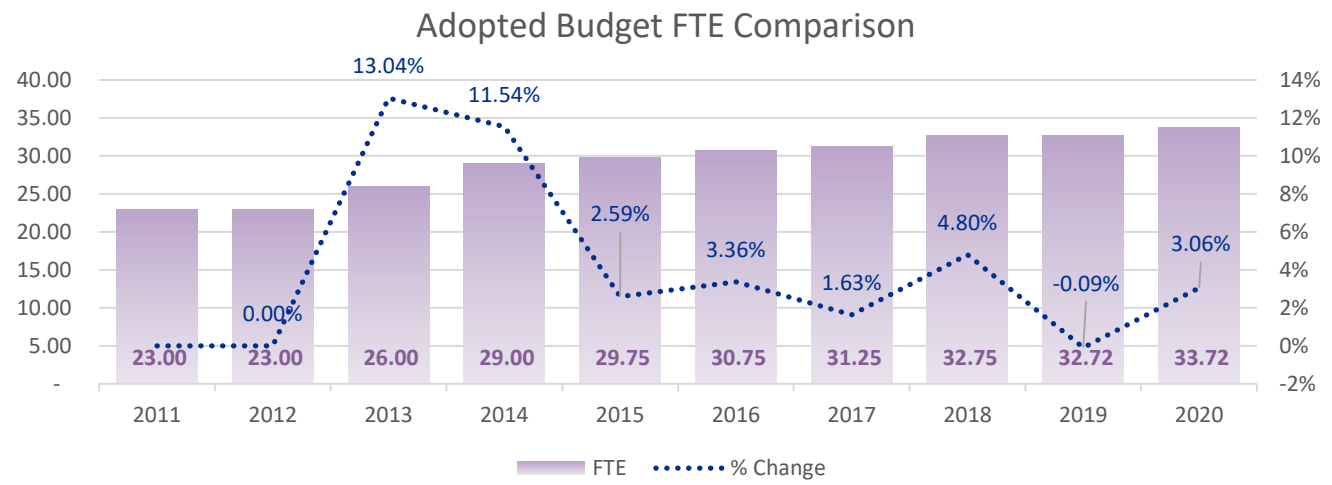
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Charges For Services	20,574,192	20,985,688	20,985,677	21,405,403	419,715	2.00%
Miscellaneous	1,079,027	550,000	863,054	800,000	250,000	45.45%
Other Financing Sources	-	5,142,867	5,017,901	5,000,000	(142,867)	-2.78%
Total Sources by Category	**21,653,219**	**26,678,555**	**26,866,632**	**27,205,403**	**526,848**	**1.97%**
Sources by Fund						
675 - Risk Management	21,653,219	26,678,555	26,866,632	27,205,403	526,848	1.97%
Total Sources by Fund	**21,653,219**	**26,678,555**	**26,866,632**	**27,205,403**	**526,848**	**1.97%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	2,863,578	3,163,083	3,022,566	3,138,015	(25,068)	-0.79%
Supplies	357,282	585,500	358,453	591,500	6,000	1.02%
Services	29,587,809	31,174,167	31,349,560	31,549,458	375,291	1.20%
Capital Outlay	80,989	60,000	1,405	60,000	-	0.00%
Total Uses by Category	**32,889,658**	**34,982,750**	**34,731,984**	**35,338,973**	**356,223**	**1.02%**
Uses by Fund						
675 - Risk Management	32,889,658	34,982,750	34,731,984	35,338,973	356,223	1.02%
Total Uses by Fund	**32,889,658**	**34,982,750**	**34,731,984**	**35,338,973**	**356,223**	**1.02%**
Uses by Program						
Claims	23,390,882	19,329,160	19,859,036	18,367,627	(961,533)	-4.97%
Environmental Management	289,397	4,986,498	4,697,262	5,997,520	1,011,022	20.28%
General Overhead	1,935,156	2,512,892	2,506,628	2,885,368	372,476	14.82%
Indirect Support	783,243	995,821	1,004,924	929,935	(65,886)	-6.62%
Information Technology	322,668	400,600	297,867	400,600	-	0.00%
Insurance and Coverage	5,321,313	5,697,918	5,421,448	5,697,463	(455)	-0.01%
Safety Management	846,999	1,059,861	944,819	1,060,460	599	0.06%
Total Uses by Program	**32,889,658**	**34,982,750**	**34,731,984**	**35,338,973**	**356,223**	**1.02%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	1.50	1.47	2.00	1.47	-	0.00%
Accounting Specialist	1.00	1.00	1.00	1.00	-	0.00%
Admin/Operations Specialist	3.00	2.00	2.00	2.00	-	0.00%
Business/Systems Analyst-Sr/Ld	1.00	-	-	-	-	N/A
Claims Adjuster	1.00	6.00	6.00	6.00	-	0.00%
Claims Adjuster Senior	4.00	-	-	-	-	N/A
Database Report Writer Analyst	1.00	-	-	-	-	N/A
Deputy Director - Risk Mgmt	1.00	1.00	1.00	1.00	-	0.00%
Director - Risk Management	1.00	1.00	1.00	1.00	-	0.00%
Equipment Operator	1.00	-	-	-	-	N/A
Finance Manager	1.00	1.00	1.00	1.00	-	0.00%
General Laborer	-	1.00	1.00	1.00	-	0.00%
IT Business Systems Alyt Sr/Ld	-	1.00	1.00	1.00	-	0.00%
IT Business Systems Analyst	-	1.25	2.00	1.25	-	0.00%
Management Analyst	0.25	-	-	-	-	N/A
Management Assistant	1.00	1.00	1.00	1.00	-	0.00%
Public Works Equipment Operatr	-	1.00	1.00	1.00	-	0.00%
Risk Environmental Analyst Sr	2.00	2.00	2.00	2.00	-	0.00%
Risk Management Manager	3.00	3.00	3.00	3.00	-	0.00%
Safety Specialist	9.00	9.00	9.00	9.00	-	0.00%
Special Projects Manager	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**32.75**	**33.72**	**35.00**	**33.72**	**-**	**0.00%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
675 - Risk Management	32.75	33.72	35.00	33.72	-	0.00%
Department Total	**32.75**	**33.72**	**35.00**	**33.72**	**-**	**0.00%**



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Analysis

Appropriations

The FY 2020 Risk Operating appropriation of $35,338,973 makes up 100% of the appropriation and budget. Risk Management has a $5.0 million non-recurring transfer set aside in contingency.

Expenditures

The largest expenditures in Risk Management's budget is claim and insurance services totaling $23,994,016. As these are in relation to court cases, it is often difficult to predict when claims may be paid. Although Risk Management is funded by an internal service fund, the revenue does not recover the full costs of the claims expenditures resulting in a budget that is not structurally balanced.

Revenues

Revenues have increased by 2.0% due to an increase in risk, worker's compensation and unemployment charges to County departments. This increase will assist Risk Management in maintaining a sufficient cash balance.

FTE Positions

There were no changes to the FTE positions for FY 2020.

Sheriff

Mission

Working together to safeguard our communities.

Vision

Ensuring the Sheriff's Office is a leading law enforcement agency, united with our community.

About

The Sheriff's Office is an elected office which performs several key functions. Sheriff's deputies provide patrol services to residents within unincorporated areas of the County.

Additionally, the Sheriff's Office operates the County's jail system, which is used to house all felony and most misdemeanor inmates within the County.

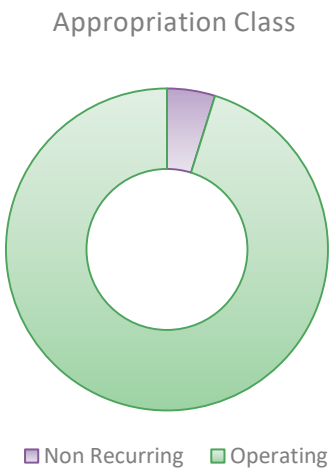
The Sheriff's Office's values include: honesty, humility, perseverance, respect, trust, and unity.

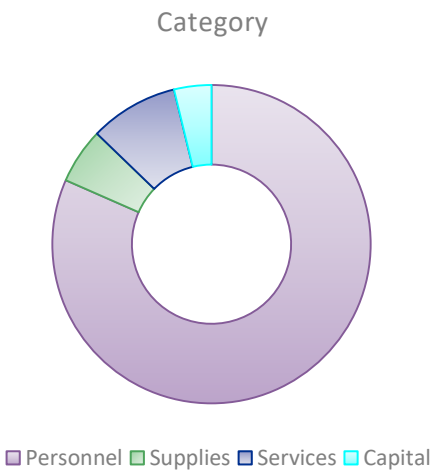
Budget Highlights

For FY 2020, the Adopted budget includes several major changes for the Sheriff's Office. The General Fund budget includes $10.8 million for a new helicopter purchase, as well as aviation training, a recruitment campaign, mobile technology upgrades, and new Property and Evidence Custodian positions. General Fund Compliance includes $457,617 reallocated from Operating for positions and website management. In the Detention Fund, $1.7 million in personnel funding and $1.2 million in facilities funding will be set aside for the Intake Transfer and Release facility. Additional funding is available in the Non Departmental budget.

FY 2020 Budget Overview

Total Expenditures $404,493,644

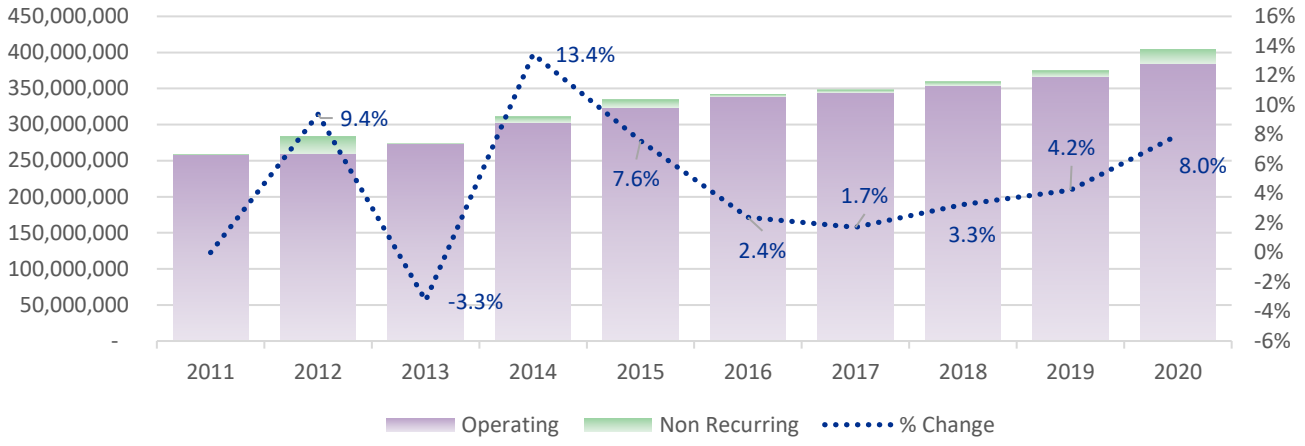




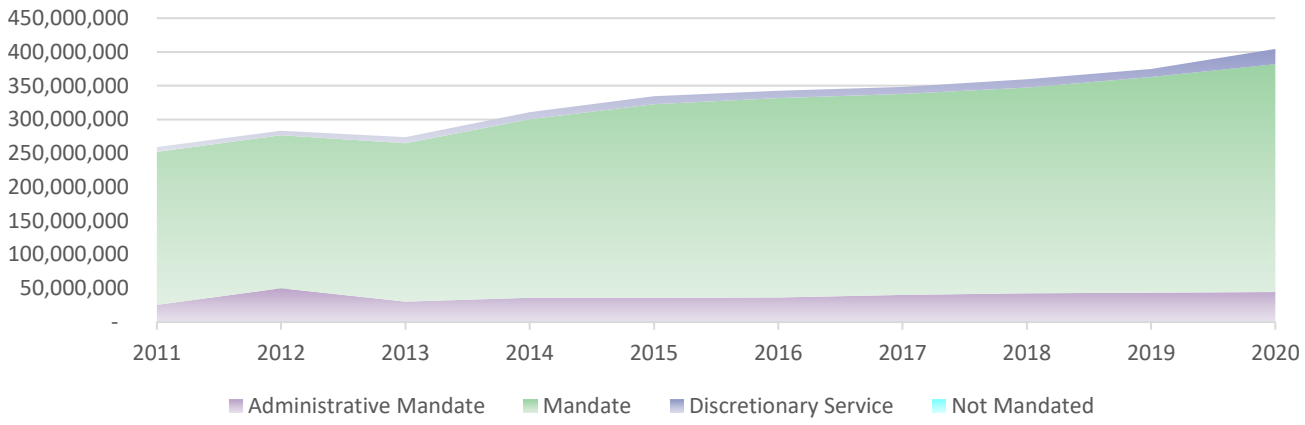
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Compliance - Non Recurring	-	-	-	401,000	**401,000**
Compliance - Operating	21,796,365	163,611	2,979,885	-	**24,939,861**
Helicopter Purchase	-	-	-	10,800,000	**10,800,000**
Mobile Data Computer Refresh	-	-	-	195,892	**195,892**
Non Recurring Non Project	705,822	1,695,834	2,556,862	3,191,747	**8,150,265**
Operating	307,497,522	20,925,535	30,850,379	733,190	**360,006,626**
Total	**329,999,709**	**22,784,980**	**36,387,126**	**15,321,829**	**404,493,644**

FY 2020 Budget Comparison

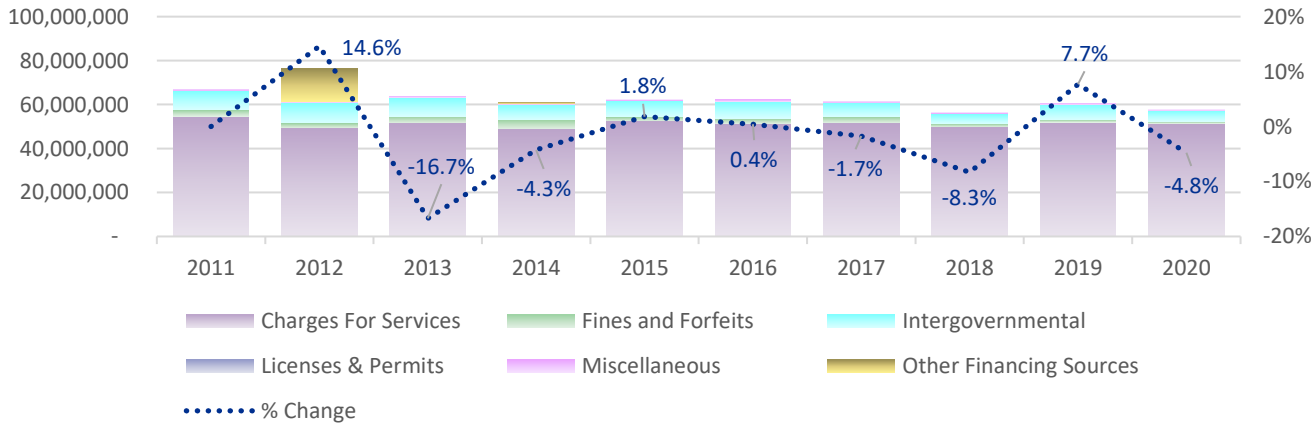
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Licenses & Permits	98,810	122,412	144,425	93,023	(29,389)	-24.01%
Intergovernmental	4,357,131	5,742,141	6,746,026	4,991,398	(750,743)	-13.07%
Charges For Services	49,874,673	50,303,811	52,065,065	51,576,981	1,273,170	2.53%
Fines and Forfeits	1,500,366	2,740,488	1,160,461	773,606	(1,966,882)	-71.77%
Miscellaneous	408,991	1,747,671	454,690	252,659	(1,495,012)	-85.54%
Total Sources by Category	**56,239,971**	**60,656,523**	**60,570,667**	**57,687,667**	**(2,968,856)**	**-4.89%**
Sources by Fund						
100 - General	16,412,935	15,977,158	16,344,075	16,253,077	275,919	1.73%
203 - Sheriff Donations	49,357	1,485,000	1,485,000	60,000	(1,425,000)	-95.96%
206 - Officer Safety Equipment	151,714	150,000	150,000	150,000	-	0.00%
212 - Sheriff RICO	857,892	2,500,000	900,000	523,651	(1,976,349)	-79.05%
214 - Sheriff Jail Enhancement	1,282,784	1,482,444	1,334,893	1,482,444	-	0.00%
251 - Sheriff Grants	3,213,682	3,966,165	3,750,000	3,195,139	(771,026)	-19.44%
252 - Inmate Services	11,007,445	10,710,352	10,768,936	11,002,708	292,356	2.73%
254 - Inmate Health Services	420,154	373,000	387,828	382,944	9,944	2.67%
255 - Detention Operations	22,703,726	23,869,704	25,338,903	24,577,704	708,000	2.97%
258 - Sheriff Towing and Impound	140,282	142,700	111,032	60,000	(82,700)	-57.95%
Total Sources by Fund	**56,239,971**	**60,656,523**	**60,570,667**	**57,687,667**	**(2,968,856)**	**-4.89%**

FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	300,087,702	329,300,955	316,961,723	329,999,709	698,754	0.21%
Supplies	24,645,528	23,234,470	20,528,428	22,784,980	(449,490)	-1.93%
Services	30,668,579	34,641,690	31,451,902	36,387,126	1,745,436	5.04%
Other Financing Uses	322,938	322,938	322,938	322,938	-	0.00%
Capital Outlay	3,764,799	7,734,554	5,431,974	14,998,891	7,264,337	93.92%
Total Uses by Category	**359,489,546**	**395,234,607**	**374,696,965**	**404,493,644**	**9,259,037**	**2.34%**
Uses by Fund						
100 - General	125,643,090	151,221,351	143,215,110	163,279,543	12,058,192	7.97%
203 - Sheriff Donations	51,704	1,645,000	1,645,000	160,000	(1,485,000)	-90.27%
206 - Officer Safety Equipment	209,532	493,565	209,512	493,565	-	0.00%
212 - Sheriff RICO	914,392	2,500,000	900,000	523,651	(1,976,349)	-79.05%
214 - Sheriff Jail Enhancement	805,421	3,482,444	1,834,893	3,482,444	-	0.00%
251 - Sheriff Grants	3,416,467	3,966,165	3,750,000	3,195,139	(771,026)	-19.44%
252 - Inmate Services	9,527,339	10,776,352	10,026,352	11,502,708	726,356	6.74%
254 - Inmate Health Services	560,182	742,333	392,592	630,846	(111,487)	-15.02%
255 - Detention Operations	218,191,686	220,164,697	212,530,806	221,065,098	900,401	0.41%
258 - Sheriff Towing and Impound	169,733	242,700	192,700	160,650	(82,050)	-33.81%
Total Uses by Fund	**359,489,546**	**395,234,607**	**374,696,965**	**404,493,644**	**9,259,037**	**2.34%**
Uses by Program						
Court Compliance and Security	27,510,571	31,476,987	30,678,236	30,458,391	(1,018,596)	-3.24%
Custody Management	160,445,999	179,415,322	170,846,578	180,011,395	596,073	0.33%
Enf and Det Operation Resource	25,581,939	26,314,269	20,412,955	38,346,227	12,031,958	45.72%
Enforcement	98,205,620	107,834,062	103,463,013	103,972,255	(3,861,807)	-3.58%
General Overhead	14,283,516	14,800,752	14,643,766	15,672,068	871,316	5.89%
Indirect Support	22,164,534	24,058,484	22,666,623	24,396,937	338,453	1.41%
Information Technology	11,297,367	11,334,731	11,985,794	11,300,351	(34,380)	-0.30%
Outpatient	-	-	-	336,020	336,020	N/A
Total Uses by Program	**359,489,546**	**395,234,607**	**374,696,965**	**404,493,644**	**9,259,037**	**2.34%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Accountant	6.00	6.00	6.00	5.00	(1.00)	-16.67%
Accounting Specialist	9.00	5.00	5.00	5.00	-	0.00%
Admin/Operations Specialist	38.00	41.00	46.00	43.00	2.00	4.88%
Administrative Manager	2.00	4.00	4.00	4.00	-	0.00%
Administrative Staff Supv	5.00	5.00	5.00	5.00	-	0.00%
Administrative Supervisor	5.00	6.00	6.00	6.00	-	0.00%
Administrator	3.00	1.00	1.00	1.00	-	0.00%
Animal Care Technician	3.00	-	-	-	-	N/A
Animal Shelter Technician	-	3.00	3.00	3.00	-	0.00%
Applications Development Mgr	1.00	-	-	-	-	N/A
Applications Development Supv	1.00	1.00	1.00	1.00	-	0.00%
Aviation Mechanic	-	2.00	2.00	2.00	-	0.00%
Aviation Mechanic Supervisor	-	1.00	1.00	1.00	-	0.00%
Background Investigator	-	2.00	2.00	4.00	2.00	100.00%
Business/Systems Analyst	6.00	-	-	-	-	N/A
Business/Systems Analyst-Sr/Ld	4.00	-	-	-	-	N/A
Chaplain	4.00	5.00	5.00	5.00	-	0.00%
Chief Deputy Sheriff	1.00	1.00	1.00	1.00	-	0.00%
Clinical Supervisor	-	1.00	1.00	-	(1.00)	-100.00%
Communications Department Ofcr	1.00	1.00	1.00	1.00	-	0.00%
Communications Officer Sr-Cnty	-	-	-	1.00	1.00	N/A
Communications Supervisor	-	1.00	1.00	1.00	-	0.00%
Communicatn Mgr (Crim Justice)	1.00	1.00	1.00	1.00	-	0.00%
Communicatn Ofcr/Govt Liaison	-	1.00	3.00	1.00	-	0.00%
Communicatn Officer Supervisor	1.00	-	-	-	-	N/A
Computer Forensic Specialist	3.00	4.00	4.00	4.00	-	0.00%
Counselor	4.00	3.00	3.00	3.00	-	0.00%
Crime Scene Manager	-	1.00	1.00	1.00	-	0.00%
Crime Scene Specialist	7.00	7.00	7.00	7.00	-	0.00%
Crime Scene Specialist Senior	3.00	3.00	3.00	3.00	-	0.00%
Crime Scene Supervisor	3.00	2.00	2.00	2.00	-	0.00%
Criminal Intelligence Analyst	6.00	6.00	6.00	6.00	-	0.00%
Custodial Manager	1.00	1.00	1.00	1.00	-	0.00%
Custodial Supervisor	5.00	5.00	5.00	5.00	-	0.00%
Custodian	33.00	33.00	33.00	33.00	-	0.00%
Database Administrator Sr/Ld	3.00	3.00	3.00	3.00	-	0.00%
Department Facilities Planner	1.00	2.00	2.00	2.00	-	0.00%
Detention Captain	-	13.00	13.00	13.00	-	0.00%
Detention Lieutenant	-	64.00	64.00	64.00	-	0.00%
Detention Officer	1,893.00	1,862.00	1,862.00	1,861.00	(1.00)	-0.05%
Detention Officer Captain	13.00	-	-	-	-	N/A
Detention Officer Lieutenant	70.00	-	-	-	-	N/A
Detention Officer Sergeant	216.00	-	-	-	-	N/A
Detention Sergeant	-	220.00	220.00	220.00	-	0.00%
Dietitian	1.00	1.00	1.00	1.00	-	0.00%

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Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Education Manager (Detention)	1.00	1.00	1.00	1.00	-	0.00%
Education Supv (Detention)	-	-	4.00	4.00	4.00	N/A
Educator (Detention)	16.00	16.00	16.00	16.00	-	0.00%
Educator Assistant	5.00	5.00	5.00	5.00	-	0.00%
Educator Supervisor - Detention	4.00	4.00	-	-	(4.00)	-100.00%
Elected	1.00	1.00	1.00	1.00	-	0.00%
Emergency Communication AstMgr	-	1.00	1.00	1.00	-	0.00%
Emergency Communication Mgr	1.00	1.00	1.00	1.00	-	0.00%
Emergency Dispatch Supervisor	7.00	7.00	7.00	7.00	-	0.00%
Emergency Dispatcher	35.00	31.00	31.00	31.00	-	0.00%
Emergency Operator	6.00	6.00	6.00	6.00	-	0.00%
Environmental Specialist	2.00	2.00	2.00	2.00	-	0.00%
Equipment Operator	21.00	-	-	-	-	N/A
Exec Asst to Elected Official	1.00	1.00	1.00	1.00	-	0.00%
Field Operations Supervisor	1.00	-	-	-	-	N/A
Finance Business Analyst	1.00	3.00	3.00	4.00	1.00	33.33%
Finance Manager	2.50	3.00	3.00	3.00	-	0.00%
Finance Manager (Large)	2.00	2.00	2.00	2.00	-	0.00%
Finance Manager (Sheriff)	1.00	1.00	1.00	1.00	-	0.00%
Finance Support Supervisor	6.00	6.00	6.00	6.00	-	0.00%
Fingerprint Analyst	16.00	16.00	16.00	16.00	-	0.00%
Fingerprint and Record Manager	1.00	1.00	1.00	1.00	-	0.00%
Fingerprint Manager	1.00	1.00	1.00	1.00	-	0.00%
Fingerprint Supervisor	2.00	3.00	3.00	3.00	-	0.00%
Fingerprint Technician	14.00	12.00	12.00	12.00	-	0.00%
Food Services Assistant Mgr	1.00	1.00	1.00	1.00	-	0.00%
Food Services Manager	1.00	1.00	1.00	1.00	-	0.00%
Food Services Shift Supervisor	11.00	11.00	11.00	11.00	-	0.00%
Food Services Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Food Services Worker	33.00	53.00	53.00	53.00	-	0.00%
General Laborer	2.00	2.00	2.00	2.00	-	0.00%
GIS Programmer/Analyst	1.00	1.00	1.00	1.00	-	0.00%
GIS Programmer/Analyst Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
GIS Technician	1.00	1.00	1.00	1.00	-	0.00%
Help Desk Coordinator	9.00	-	-	-	-	N/A
Help Desk Coordinator - Sr/Ld	4.00	-	-	-	-	N/A
Help Desk Specialist	-	9.00	9.00	9.00	-	0.00%
Help Desk Specialist Sr/Ld	-	4.00	4.00	4.00	-	0.00%
Human Resources Analyst	1.00	4.00	4.00	4.00	-	0.00%
Human Resources Associate	1.00	4.00	4.00	4.00	-	0.00%
Human Resources Manager	2.00	3.00	3.00	3.00	-	0.00%
Human Resources Specialist	6.00	4.00	4.00	4.00	-	0.00%
Human Resources Support Supv	2.00	3.00	3.00	3.00	-	0.00%
Inmate Class Spec Supv	8.00	-	-	-	-	N/A
Inmate Classification Spec	42.00	42.00	42.00	42.00	-	0.00%

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Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Inmate Classification Supv	-	10.00	10.00	10.00	-	0.00%
Internal Auditor Sr Specializd	3.00	6.00	6.00	6.00	-	0.00%
Investigator (Defense)	-	-	-	3.00	3.00	N/A
IT Business Systems Alyt Sr/Ld	-	6.00	6.00	6.00	-	0.00%
IT Business Systems Analyst	-	6.00	6.00	6.00	-	0.00%
IT Division Manager	1.00	-	-	-	-	N/A
IT Manager	-	4.00	4.00	4.00	-	0.00%
IT PMO Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Program Manager	2.00	2.00	2.00	2.00	-	0.00%
IT Project Manager	2.00	2.00	2.00	2.00	-	0.00%
IT Senior Manager	1.00	-	-	-	-	N/A
IT Services Supervisor	2.00	2.00	2.00	2.00	-	0.00%
IT Technical Support Manager	-	1.00	1.00	1.00	-	0.00%
Justice System Clerk	99.00	99.00	99.00	99.00	-	0.00%
Justice System Clerk Lead	13.00	13.00	13.00	15.00	2.00	15.38%
Justice System Clerk Senior	20.00	20.00	20.00	20.00	-	0.00%
Justice System Clerk Supv	12.00	-	-	-	-	N/A
Justice System Manager	1.00	2.00	2.00	2.00	-	0.00%
Justice System Supervisor	-	12.00	12.00	12.00	-	0.00%
Laundry Manager	1.00	1.00	1.00	1.00	-	0.00%
Laundry Worker Lead	4.00	4.00	4.00	4.00	-	0.00%
Law Enforcement Captain	21.00	25.00	25.00	25.00	-	0.00%
Law Enforcement Lieutenant	41.00	43.00	43.00	42.00	(1.00)	-2.33%
Law Enforcement Officer	574.10	553.00	553.00	545.00	(8.00)	-1.45%
Law Enforcement Officer Trainee	1.00	-	-	-	-	N/A
Law Enforcement Sergeant	144.00	149.00	149.00	149.00	-	0.00%
Law Enforcement Srvs Officer	-	-	-	12.00	12.00	N/A
Legal Support Specialist	22.00	23.00	23.00	24.00	1.00	4.35%
Legal Support Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Legislative Analyst	1.00	1.00	1.00	1.00	-	0.00%
Library Clerk	1.00	1.00	1.00	1.00	-	0.00%
Library Paraprofessional	1.00	1.00	1.00	1.00	-	0.00%
Library Small Branch Manager	1.00	1.00	1.00	1.00	-	0.00%
Licensed Practical Nurse	1.00	1.00	1.00	1.00	-	0.00%
Management Analyst	15.00	20.00	20.00	22.00	2.00	10.00%
Management Assistant	7.00	8.00	8.00	10.00	2.00	25.00%
Mechanic - Aviation	2.00	-	-	-	-	N/A
Mechanic Supervisor - Aviation	1.00	-	-	-	-	N/A
Mental Health Professional Spv	1.00	-	-	-	-	N/A
Nurse	1.00	1.00	1.00	1.00	-	0.00%
Office Assistant	37.00	36.00	36.00	36.00	-	0.00%
Office Assistant Specialized	40.00	43.00	37.00	42.00	(1.00)	-2.33%
Operations Support Analyst	2.00	1.00	1.00	1.00	-	0.00%
Operations/Program Manager	3.00	4.00	4.00	5.00	1.00	25.00%
Operations/Program Supervisor	5.00	6.00	6.00	6.00	-	0.00%

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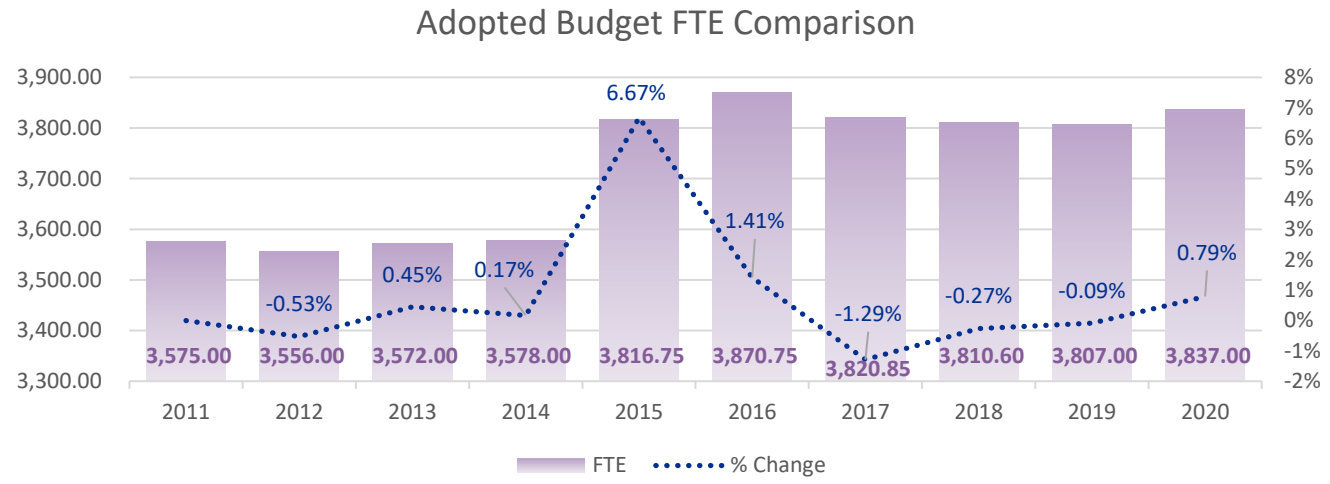
Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
PC/LAN Technician	6.00	6.00	6.00	6.00	-	0.00%
PC/LAN Technician Sr/Ld	4.00	4.00	4.00	4.00	-	0.00%
Pilot	3.00	3.00	3.00	3.00	-	0.00%
Polygraph Examiner	3.00	4.00	4.00	4.00	-	0.00%
Polygraph Examiner Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Procurement Officer	-	1.00	1.00	1.00	-	0.00%
Procurement Officer - Dept	1.00	-	-	-	-	N/A
Procurement Specialist	4.00	4.00	4.00	4.00	-	0.00%
Procurement Supervisor	-	1.00	1.00	1.00	-	0.00%
Procurement Supervisor - Dept	1.00	-	-	-	-	N/A
Program Coordinator	2.00	5.00	5.00	5.00	-	0.00%
Programmer Analyst	6.00	5.00	5.00	5.00	-	0.00%
Programmer Analyst Sr/Ld	4.00	4.00	4.00	4.00	-	0.00%
Property & Evidence Custodian	9.00	9.00	9.00	11.00	2.00	22.22%
Public Works Equipment Operatr	-	21.00	21.00	21.00	-	0.00%
Public Works Field Supervisor	-	1.00	1.00	1.00	-	0.00%
Research Director	-	-	-	1.00	1.00	N/A
Security Officer	4.00	4.00	4.00	4.00	-	0.00%
Sheriff's Deputy Chief Admin	1.00	2.00	2.00	2.00	-	0.00%
Sheriff's Deputy Chief of IT	-	1.00	1.00	1.00	-	0.00%
Sheriff's Executive Chief Admn	1.00	-	-	-	-	N/A
Sheriff's Inmate Prog/Svcs Mgr	2.00	1.00	1.00	1.00	-	0.00%
Social Worker	2.00	2.00	2.00	2.00	-	0.00%
Social Worker Supervisor	-	-	-	1.00	1.00	N/A
Special Projects Manager	1.00	2.00	2.00	3.00	1.00	0.50
Systems Admin & Analysis Mgr	2.00	-	-	-	-	N/A
Systems Administrator	4.00	3.00	3.00	3.00	-	0.00%
Systems Administrator Sr/Ld	5.00	5.00	5.00	5.00	-	0.00%
Technical Support Manager	1.00	-	-	-	-	N/A
Telecomm Prgrmr/Analyst Sr/Ld	4.00	4.00	4.00	4.00	-	0.00%
Trades Specialist	2.00	2.00	2.00	2.00	-	0.00%
Trades Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Warehouse/Inventory Spec Lead	1.00	1.00	1.00	1.00	-	0.00%
Warehouse/Inventory Specialist	21.00	21.00	21.00	21.00	-	0.00%
Warehouse/Inventory Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**3,810.60**	**3,816.00**	**3,817.00**	**3,837.00**	**21.00**	**0.55%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
100 - General	1,221.60	1,285.00	1,286.00	1,304.00	19.00	1.48%
251 - Sheriff Grants	24.00	10.00	10.00	10.00	-	0.00%
252 - Inmate Services	108.00	108.00	108.00	108.00	-	0.00%
255 - Detention Operations	2,455.00	2,411.00	2,411.00	2,413.00	2.00	0.08%
258 - Sheriff Towing and Impound	2.00	2.00	2.00	2.00	-	0.00%
Department Total	**3,810.60**	**3,816.00**	**3,817.00**	**3,837.00**	**21.00**	**0.55%**

Department FTE Positions (continued)



Analysis

Appropriations

The Operating appropriations for the Sheriff's Office in the FY 2020 budget are $384,946,487 and make up 95.2% of all appropriations. This includes Compliance-Operating, which has an FY 2020 budget of $24,939,861. The $19,547,157 of Non Recurring appropriations include a helicopter purchase, capital vehicles and equipment, as well as various telecommunication and information technology purchases.

Expenditures

The General Fund Operating budget of $125,276,769 is used for law enforcement, with key investments in new technology and equipment in FY 2020. The $24,939,861 in Compliance-Operating ensures that the terms of the Melendres court order are followed. The $221,065,098 expenditure budget for the Detention Fund is primarily dedicated to the County's jail system, which is the fourth largest in the country by inmate population. A major component of the Detention Fund in FY 2020 is for the construction and staffing of an Intake Transfer and Release facility. The department has several smaller funds, such as the Grants, RICO, Safety Equipment, and Donations funds.

Revenues

The majority of the Sheriff's Office's revenue comes from charges for services. Specifically, the Sheriff's Office is anticipated to receive $23.9 million in jail per diem fees, which are paid by the federal government, as well as state and municipal governments, to book and house inmates at the Sheriff's jail facilities. Another revenue source is from providing law enforcement services to other governmental entities. Further sources include federal and state law enforcement grants. The department also receives fines and forfeitures revenue through law enforcement proceedings, which have been declining in recent years.

FTE Positions

The number of FTE positions in the Sheriff's Office is increasing by a net of 21 in the FY 2020 adopted budget from FY 2019 revised. Nine positions were added to increase compliance with the Melendres court order. Additionally, personnel funding has been set aside for the soon to be completed Intake, Transfer, and Release facility. Finally, the department is moving towards civilianization by eliminating vacant detention officer and sergeant positions, and replacing them with civilian positions that have lower pension costs.

Transportation

Mission

The mission of the Maricopa County Department of Transportation (MCDOT) is to plan, design, build, maintain and operate the Transportation System for unincorporated Maricopa County.

Vision

Providing connections that improve People's lives.

About

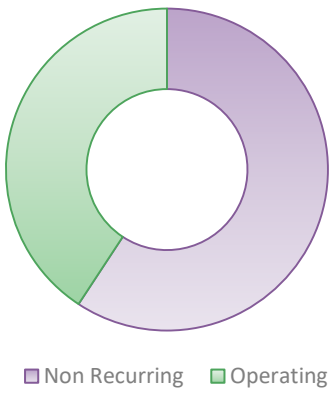
(MCDOT) plans, designs, constructs, and maintains roadways primarily within the unincorporated areas of the county. MCDOT currently operates and maintains approximately 2,500 miles of roadway, over 80 bridges, over 325 culverts, more than 160 signalized intersections, and approximately 35,000 traffic signs.

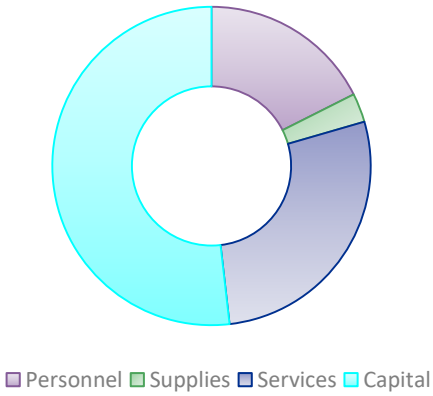
Budget Highlights

The FY 2020 operating budget includes an increase in expenditure authority of $9,809,319. This is comprised of increases of Equipment Services rates and fuel costs, risk management and central service cost allocations, planning branch consultant services, vehicle replacements and roadway maintenance projects.

FY 2020 Budget Overview

Total Expenditures $209,943,420



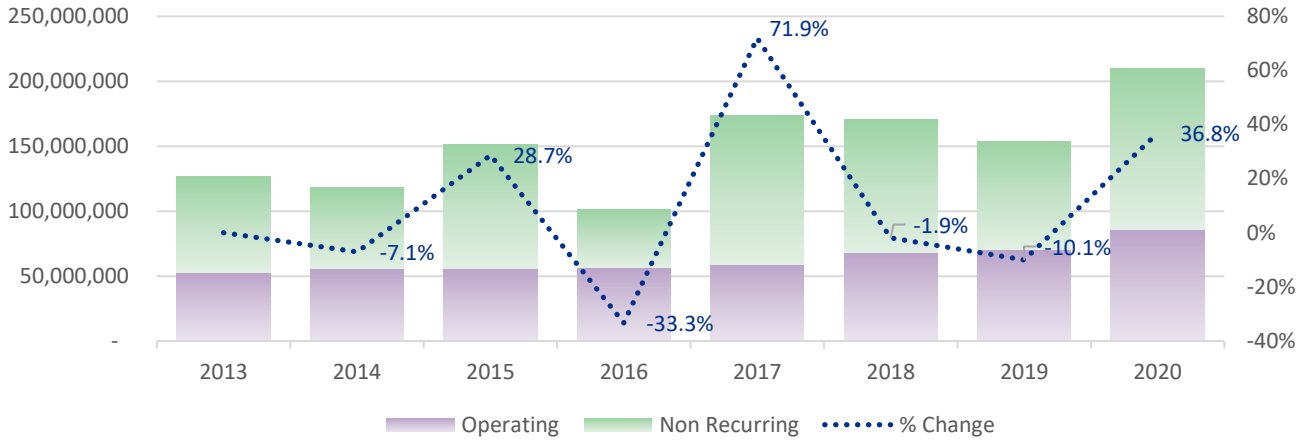


FY 2020 Expenditure Budget By Appropriation Group and Category

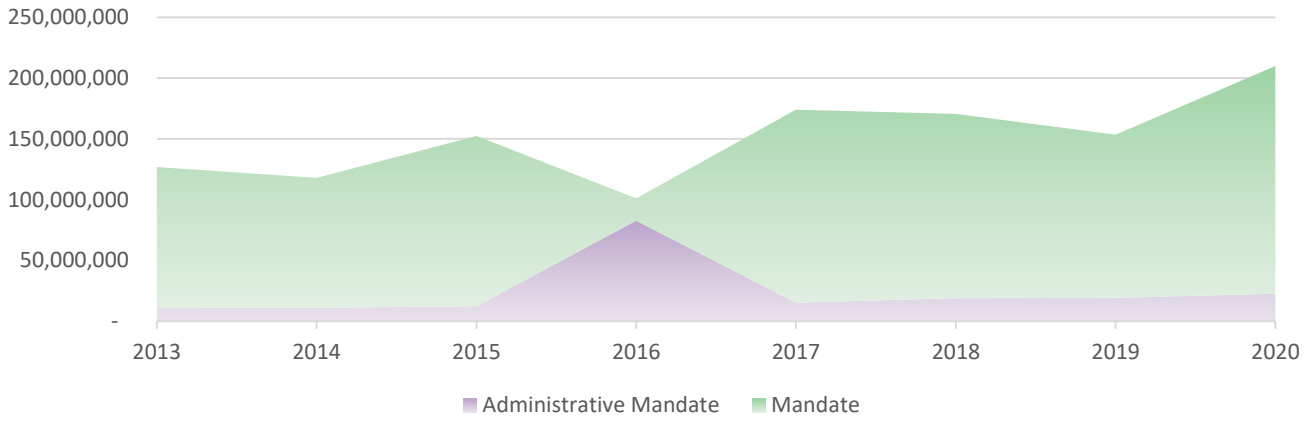
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Capacity	334,000	-	1,186,000	13,580,000	**15,100,000**
Dust Mitigation	411,000	-	1,041,000	7,169,000	**8,621,000**
MAG ALCP Projects	387,000	-	3,500,000	36,861,000	**40,748,000**
Non Recurring Non Project	6,264	82,500	10,821,330	99,000	**11,009,094**
Operating	33,951,768	6,085,136	38,148,536	7,357,608	**85,543,048**
System Preservation and Reconstruction	352,500	-	745,000	3,456,000	**4,553,500**
Transportation System Management	1,453,778	-	2,667,000	40,248,000	**44,368,778**
Total	**36,896,310**	**6,167,636**	**58,108,866**	**108,770,608**	**209,943,420**

FY 2020 Budget Comparison

Historical Expenditure Comparison By Appropriation Class

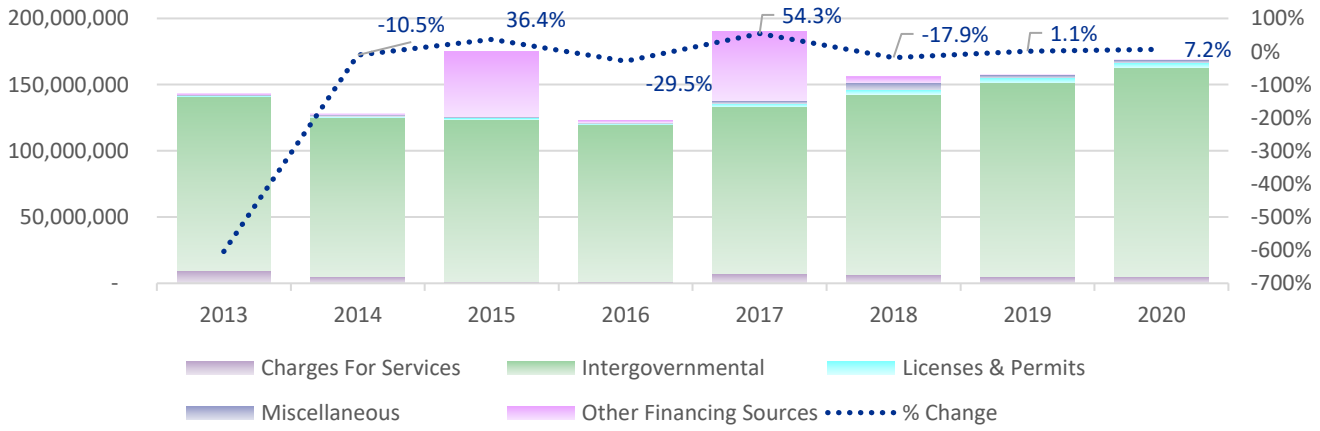


Historical Expenditure Comparison By Activity Mandate



In 2016, the transfer to capital projects fund used activity "GGOV" which is under the Administrative Mandate.

Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Licenses & Permits	3,259,214	2,270,000	3,830,496	3,700,000	1,430,000	63.00%
Intergovernmental	136,381,193	152,150,694	146,695,036	157,765,436	5,614,742	3.69%
Charges For Services	6,536,559	8,524,581	4,740,573	5,161,913	(3,362,668)	-39.45%
Miscellaneous	5,289,619	913,520	2,089,589	2,086,138	1,172,618	128.36%
Other Financing Sources	4,561,359	350,000	311,111	300,000	(50,000)	-14.29%
Total Sources by Category	**156,027,944**	**164,208,795**	**157,666,805**	**169,013,487**	**4,804,692**	**2.93%**
Sources by Fund						
223 - Transportation Grants	254,077	928,673	146,986	1,355,396	426,723	45.95%
232 - Transportation Operations	132,474,081	131,214,465	136,233,190	140,367,358	9,152,893	6.98%
234 - Transportation Capital	66,636,816	102,073,657	91,294,629	83,385,413	(18,688,244)	-18.31%
900 - Eliminations	(43,337,030)	(70,008,000)	(70,008,000)	(56,094,680)	13,913,320	-19.87%
Total Sources by Fund	**156,027,944**	**164,208,795**	**157,666,805**	**169,013,487**	**4,804,692**	**2.93%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	33,179,847	36,971,449	35,877,581	36,896,310	(75,139)	-0.20%
Supplies	5,257,681	5,512,973	5,702,180	6,167,636	654,663	11.87%
Services	44,844,033	45,338,624	40,141,724	58,108,866	12,770,242	28.17%
Other Financing Uses	3,974,117	-	-	-	-	N/A
Capital Outlay	83,397,560	115,689,968	71,773,329	108,770,608	(6,919,360)	-5.98%
Total Uses by Category	**170,653,238**	**203,513,014**	**153,494,814**	**209,943,420**	**6,430,406**	**3.16%**
Uses by Fund						
100 - General	95,619	111,672	111,672	111,672	-	0.00%
223 - Transportation Grants	229,866	928,673	140,471	1,355,396	426,723	45.95%
232 - Transportation Operations	120,253,252	148,983,944	143,465,998	151,179,754	2,195,810	1.47%
234 - Transportation Capital	93,411,531	123,496,725	79,784,673	113,391,278	(10,105,447)	-8.18%
900 - Eliminations	(43,337,030)	(70,008,000)	(70,008,000)	(56,094,680)	13,913,320	-19.87%
Total Uses by Fund	**170,653,238**	**203,513,014**	**153,494,814**	**209,943,420**	**6,430,406**	**3.16%**
Uses by Program						
General Overhead	5,279,135	5,916,670	5,938,742	6,750,037	833,367	14.09%
Indirect Support	10,394,367	10,211,552	9,652,035	13,151,969	2,940,417	28.80%
Information Technology	3,409,447	4,161,493	3,792,775	3,098,906	(1,062,587)	-25.53%
Roadway Maintenance	37,919,211	39,463,832	36,805,461	50,294,072	10,830,240	27.44%
Traffic Management	4,817,653	6,168,442	4,657,356	6,525,605	357,163	5.79%
Transportation System	108,833,425	137,591,025	92,648,445	130,122,831	(7,468,194)	-5.43%
Total Uses by Program	**170,653,238**	**203,513,014**	**153,494,814**	**209,943,420**	**6,430,406**	**3.16%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	3.00	3.00	2.00	2.00	(1.00)	-33.33%
Accounting Specialist	1.00	1.00	2.00	2.00	1.00	100.00%
Admin/Operations Specialist	9.00	10.00	10.00	10.00	-	0.00%
Administrative Assistant	1.00	-	-	-	-	N/A
Administrative Manager	1.00	1.00	1.00	1.00	-	0.00%
Administrative Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Administrator	1.00	1.00	1.00	1.00	-	0.00%
Applications Development Mgr	1.00	-	-	-	-	N/A
Business/Systems Analyst	1.00	-	-	-	-	N/A
Communications Supervisor	-	2.00	2.00	2.00	-	0.00%
Communicatn Ofcr/Govt Liaison	8.00	9.00	9.00	10.00	1.00	11.11%
Communicatn Officer Supervisor	2.00	-	-	-	-	N/A
Construction Maintenance Supv	8.00	-	-	-	-	N/A
Crew Leader	15.00	-	-	-	-	N/A
Database Administrator	1.00	2.00	2.00	2.00	-	0.00%
Development Svcs Technician	2.00	1.00	1.00	1.00	-	0.00%
Development Svcs Technician Ld	1.00	1.00	1.00	1.00	-	0.00%
Development Svcs Technician Sr	1.00	1.00	1.00	1.00	-	0.00%
Director - Transportation	1.00	1.00	1.00	1.00	-	0.00%
Dispatcher	3.00	3.00	2.00	2.00	(1.00)	-33.33%
Engineer	24.00	21.00	20.00	21.00	-	0.00%
Engineer Associate	13.00	18.00	18.00	18.00	-	0.00%
Engineer Associate Senior	3.00	4.00	4.00	4.00	-	0.00%
Engineer Senior	2.00	7.00	8.00	7.00	-	0.00%
Engineering Manager	2.00	3.00	3.00	3.00	-	0.00%
Engineering Specialist	19.00	15.00	15.00	16.00	1.00	6.67%
Engineering Supervisor	6.00	6.00	6.00	6.00	-	0.00%
Engineering Support Branch Mgr	3.00	4.00	4.00	4.00	-	0.00%
Engineering Technician	8.00	5.00	5.00	5.00	-	0.00%
Equipment Operator	44.00	-	-	-	-	N/A
Exec Assistant to Director	1.00	1.00	1.00	1.00	-	0.00%
Field Operations Supervisor	10.00	-	-	-	-	N/A
Finance Business Analyst	3.00	3.00	3.00	3.00	-	0.00%
Finance Manager (Large)	1.00	1.00	1.00	1.00	-	0.00%
Finance Support Supervisor	2.00	1.00	1.00	1.00	-	0.00%
General Maintenance Worker	27.00	-	-	-	-	N/A
GIS Programmer/Analyst - Sr/Ld	1.00	-	-	-	-	N/A
Heavy Equipment Operator	23.00	-	-	-	-	N/A
Heavy Equipment Operator Sr	4.00	-	-	-	-	N/A
Help Desk Coordinator	1.00	-	-	-	-	N/A
Help Desk Specialist	-	1.00	1.00	1.00	-	0.00%
Highway/Flood Operations Supt	3.00	-	-	-	-	N/A
Inspection Division Manager	1.00	1.00	1.00	1.00	-	0.00%
Inspection Supervisor	3.00	3.00	3.00	3.00	-	0.00%
Inspector	15.00	15.00	15.00	15.00	-	0.00%

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Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
IT Business Systems Analyst	-	1.00	1.00	-	(1.00)	-100.00%
IT Division Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Manager	-	1.00	1.00	1.00	-	0.00%
IT PMO Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Program Manager	1.00	2.00	2.00	2.00	-	0.00%
IT Project Manager	2.00	2.00	2.00	2.00	-	0.00%
IT Technical Support Manager	-	1.00	1.00	1.00	-	0.00%
Management Analyst	4.00	2.00	3.00	3.00	1.00	50.00%
Management Assistant	1.00	2.00	2.00	2.00	-	0.00%
Materials Testing Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Materials Testing Technician	5.00	5.00	5.00	5.00	-	0.00%
Media Specialist	2.00	1.00	1.00	1.00	-	0.00%
Office Assistant	8.00	5.00	5.00	5.00	-	0.00%
Office Assistant Specialized	8.00	7.00	7.00	7.00	-	0.00%
Operations Supervisor - PW	1.00	-	-	-	-	N/A
Operations/Program Manager	1.00	1.00	1.00	1.00	-	0.00%
Operations/Program Supervisor	2.00	1.00	1.00	1.00	-	0.00%
PC/LAN Technician	3.00	2.00	2.00	2.00	-	0.00%
PC/LAN Technician Sr/Ld	2.00	2.00	2.00	2.00	-	0.00%
Planner	2.00	4.00	4.00	4.00	-	0.00%
Planner Senior	2.00	2.00	2.00	2.00	-	0.00%
Planning Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Procurement Officer	-	1.00	1.00	1.00	-	0.00%
Procurement Officer - Dept	1.00	-	-	-	-	N/A
Procurement Specialist	4.00	3.00	3.00	3.00	-	0.00%
Procurement Supervisor	-	1.00	1.00	1.00	-	0.00%
Procurement Supervisor - Dept	1.00	-	-	-	-	N/A
Program Coordinator	4.00	3.00	3.00	3.00	-	0.00%
Programmer Analyst	2.00	2.00	2.00	2.00	-	0.00%
Programmer Analyst Sr/Ld	3.00	3.00	3.00	3.00	-	0.00%
Public Works Crew Leader	-	15.00	15.00	15.00	-	0.00%
Public Works Equipment Operatr	-	40.00	40.00	40.00	-	0.00%
Public Works Field Supervisor	-	10.00	10.00	10.00	-	0.00%
Public Works Heavy Eqp Optr Sr	-	4.00	4.00	4.00	-	0.00%
Public Works Heavy Equip Oprtr	-	24.00	24.00	24.00	-	0.00%
Public Works Maintenance Workr	-	27.00	27.00	27.00	-	0.00%
Public Works Roadway Div Mgr	-	1.00	1.00	1.00	-	0.00%
Public Works Roadway Technicn	-	47.00	47.00	47.00	-	0.00%
Public Works Superintendent	-	3.00	3.00	3.00	-	0.00%
Public Works Supervisor	-	9.00	9.00	9.00	-	0.00%
Reprographic Technician	-	1.00	1.00	1.00	-	0.00%
Road Technician	44.00	-	-	-	-	N/A
Special Projects Manager	1.00	2.00	2.00	2.00	-	0.00%
Survey Aide	2.00	2.00	2.00	2.00	-	0.00%

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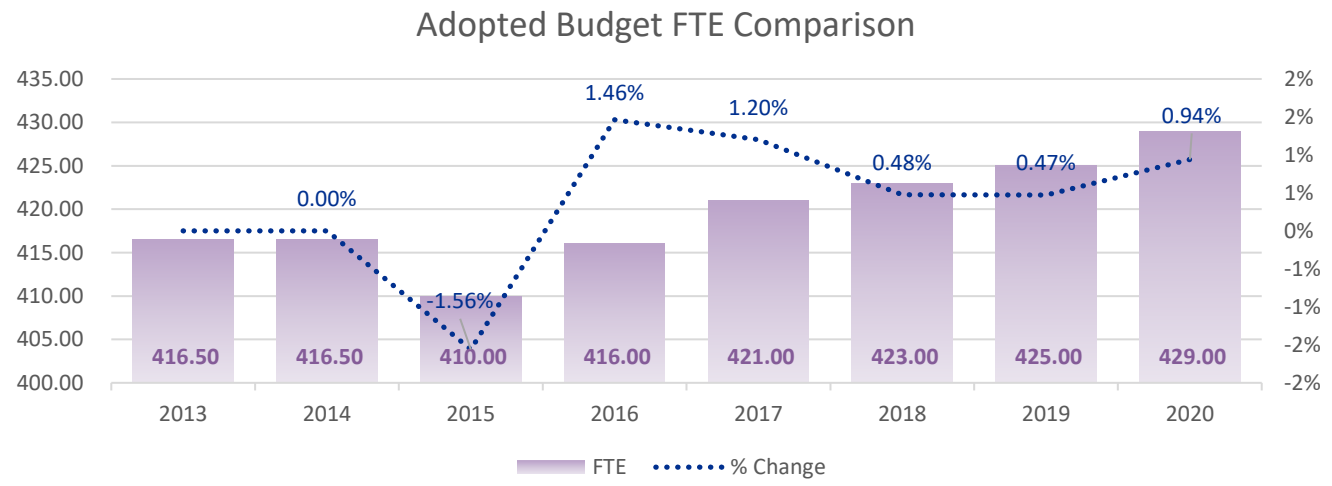
Department FTE Positions (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Survey Manager	1.00	1.00	1.00	1.00	-	0.00%
Survey Party Chief	5.00	5.00	5.00	5.00	-	0.00%
Survey Supervisor	-	1.00	1.00	1.00	-	0.00%
Survey Technician	5.00	5.00	5.00	5.00	-	0.00%
Surveyor - Land	-	4.00	4.00	5.00	1.00	25.00%
Systems Administrator	1.00	1.00	1.00	1.00	-	0.00%
Systems Administrator Sr/Ld	2.00	2.00	2.00	2.00	-	0.00%
Technical Support Manager	1.00	-	-	-	-	N/A
Telecomm Engineer Senior/Lead	1.00	1.00	1.00	1.00	-	0.00%
Trades Generalist	-	2.00	2.00	2.00	-	0.00%
Traffic Signal Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Traffic Signal Technician	7.00	7.00	7.00	7.00	-	0.00%
Training Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Transportation Division Mgr	2.00	-	-	-	-	N/A
Warehouse/Inventory Spec Lead	1.00	1.00	1.00	1.00	-	0.00%
Warehouse/Inventory Specialist	1.00	1.00	1.00	1.00	-	0.00%
Web Designer/Developer	1.00	2.00	2.00	2.00	-	0.00%
Web Designer/Developer Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**423.00**	**427.00**	**427.00**	**429.00**	**2.00**	**0.47%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
232 - Transportation Operations	423.00	427.00	427.00	429.00	2.00	0.47%
Department Total	**423.00**	**427.00**	**427.00**	**429.00**	**2.00**	**0.47%**



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Analysis

Appropriations

The Operating appropriations for the Transportation Department in the FY 2020 budget are $85,543,048 and make up 41% of all appropriations. The $124,400,372 of Non Recurring appropriations are for grant expenditures, technology projects, major maintenance and capital projects.

Expenditures

The Transportation Operations Fund (232) has an above base increase in expenditure authority of $9.8M. The vehicle replacements alone increased by $2.9M from the FY 2019 Revised budget. The FY 2020 transfer from Transportation Operations Fund (232) to Transportation Capital Projects Fund (234) was approved by the Transportation Advisory Board (TAB) in the amount of $56,094,680.

Revenues

Transportation's revenue has historically consisted of Highways User Revenue Fund (HURF), Vehicle License Tax (VLT), licenses and permits, grants and miscellaneous. HURF and VLT revenue sources have continued to increase in recent years due to the economic growth in Maricopa County. In the FY 2020 budget, HURF is budgeted at $121,762,408, and VLT is $12,500,312.

FTE Positions

Overall FTE positions in the department are increasing from the FY 2019 adopted budget of 425 to a total of 429 in FY 2020 due to the addition of personnel to support the Improvement District and Community Relations Office.

Treasurer

Mission

The mission of the Treasurer's Office is to faithfully receive all money of the county, and other money directed by law to be received, properly invest it, safely keep it, and apply and pay it out, rendering an account thereof as required by law.

Vision

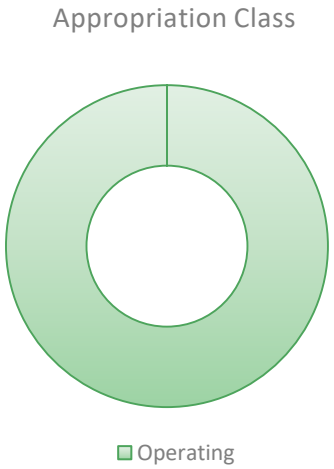
The vision of the Treasurer's Office is to courteously provide the highest level of professionalism in carrying out our Mission Statement. Also, to conscientiously protect taxpayers and homeowners.

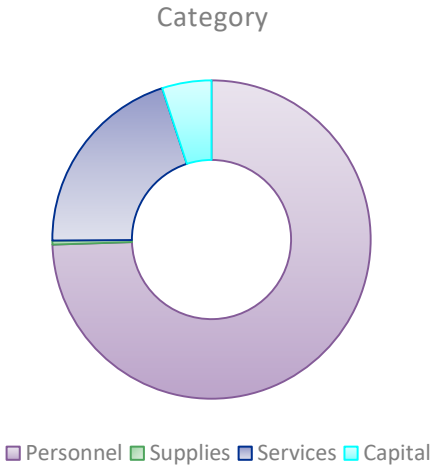
Budget Highlights

As of FY 2019, the Treasurer's Office successfully implemented two of its three systems pertaining to the Ultimate Treasurer Information System (ULTIS) project. Additional funding was received for new specialist employees, technical training, and software licenses in the FY 2020 Operating budget. Historically, the department's printing and postage expenditures were in a standalone appropriation. For FY 2020, the postage expenditures were reallocated into the main budget. The ULTIS project received $10.5M in additional funding to complete the project. More information about the ULTIS project can be found in the Capital Improvement Program section.

FY 2020 Budget Overview

Total Expenditures $7,053,779



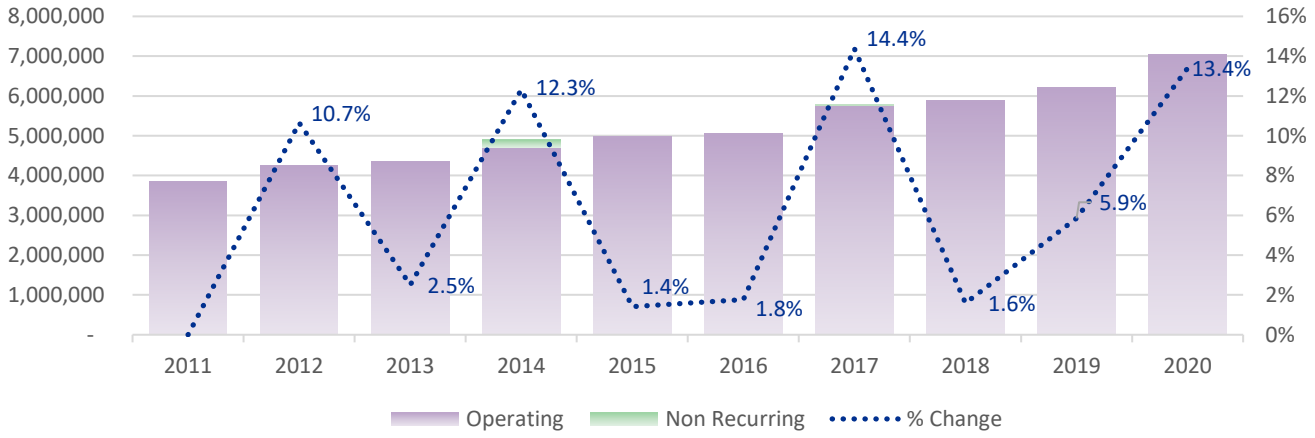


FY 2020 Expenditure Budget By Appropriation Group and Category

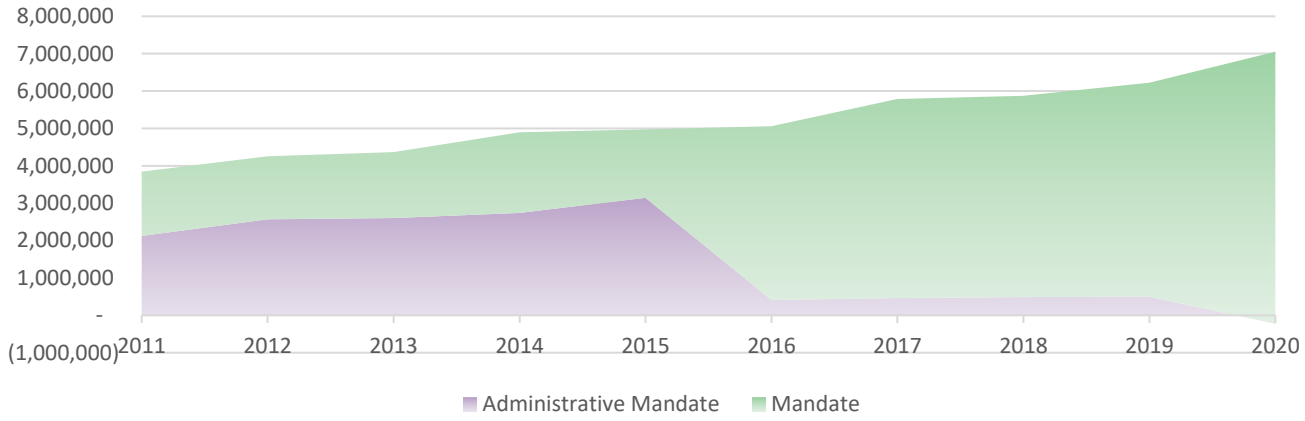
Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	5,254,480	28,754	1,417,008	353,537	**7,053,779**
Total	**5,254,480**	**28,754**	**1,417,008**	**353,537**	**7,053,779**

FY 2020 Budget Comparison

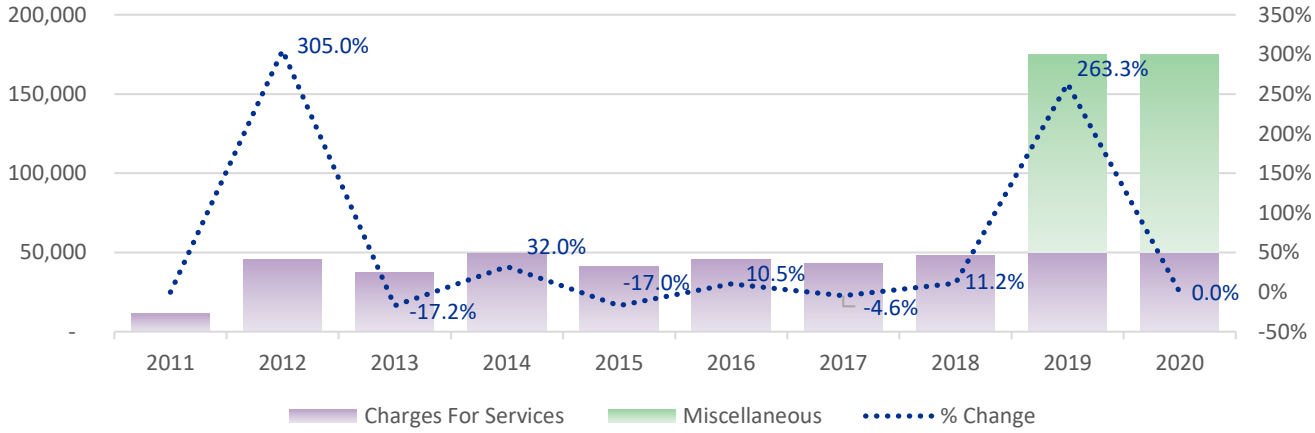
Historical Expenditure Comparison By Appropriation Class



Historical Expenditure Comparison By Activity Mandate



Historical Revenue Comparison By Category



For all graphs, data is based on:
2011-2018 actuals, 2019 forecast, & 2020 budget

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FY 2020 Budget Comparison (continued)

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Charges For Services	48,174	50,000	50,000	50,000	-	0.00%
Miscellaneous	-	125,000	125,000	125,000	-	0.00%
Total Sources by Category	**48,174**	**175,000**	**175,000**	**175,000**	**-**	**0.00%**
Sources by Fund						
100 - General	48,174	50,000	50,000	50,000	-	0.00%
741 - Taxpayer Information	-	125,000	125,000	125,000	-	0.00%
Total Sources by Fund	**48,174**	**175,000**	**175,000**	**175,000**	**-**	**0.00%**

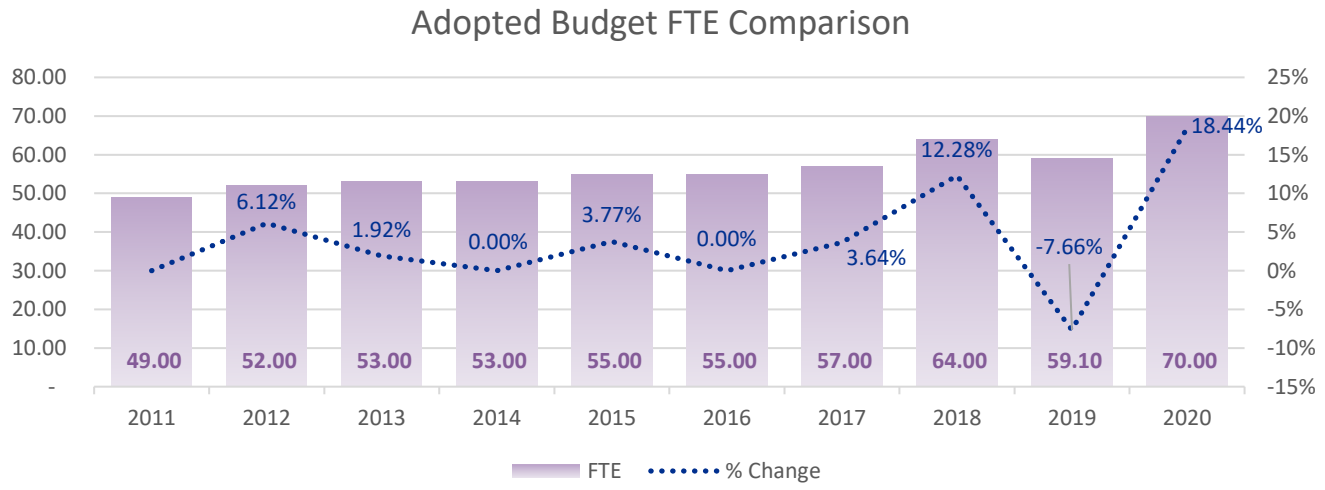
	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	4,597,798	4,952,174	4,976,962	5,254,480	302,306	6.10%
Supplies	121,819	30,269	35,985	28,754	(1,515)	-5.01%
Services	1,157,412	1,272,563	1,207,897	1,417,008	144,445	11.35%
Capital Outlay	-	-	-	353,537	353,537	N/A
Total Uses by Category	**5,877,029**	**6,255,006**	**6,220,844**	**7,053,779**	**798,773**	**12.77%**
Uses by Fund						
100 - General	5,877,029	6,130,006	6,095,844	6,928,779	798,773	13.03%
741 - Taxpayer Information	-	125,000	125,000	125,000	-	0.00%
Total Uses by Fund	**5,877,029**	**6,255,006**	**6,220,844**	**7,053,779**	**798,773**	**12.77%**
Uses by Program						
Accounting and Investments	242,454	851,650	657,861	1,064,476	212,826	24.99%
General Overhead	278,454	307,078	313,088	258,401	(48,677)	-15.85%
Indirect Support	324,010	333,060	330,870	(337,344)	(670,404)	-201.29%
Property Tax	5,032,111	4,763,218	4,919,025	6,068,246	1,305,028	27.40%
Total Uses by Program	**5,877,029**	**6,255,006**	**6,220,844**	**7,053,779**	**798,773**	**12.77%**

Department FTE Positions

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	2.00	3.00	3.00	1.00	(2.00)	-66.67%
Accounting Specialist	3.00	3.00	3.00	3.00	-	0.00%
Admin/Operations Specialist	5.00	6.00	6.00	5.00	(1.00)	-16.67%
Administrative Staff Supv	1.00	-	-	-	-	N/A
Administrative Supervisor	2.00	3.00	3.00	3.00	-	0.00%
Applications Development Mgr	1.00	-	-	-	-	N/A
Business/Systems Analyst-Sr/Ld	2.00	-	-	-	-	N/A
Chief Deputy Treasurer	1.00	1.00	1.00	1.00	-	0.00%
Data Architect	1.00	1.00	1.00	1.00	-	0.00%
Elected	1.00	1.00	1.00	1.00	-	0.00%
Exec Asst to Elected Official	1.00	1.00	1.00	1.00	-	0.00%
Finan Business Analyst (County)	3.00	3.00	3.00	4.00	1.00	33.33%
Finance Manager	-	-	-	1.00	1.00	N/A
Finance Manager (County)	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Associate	1.00	1.00	1.00	1.00	-	0.00%
IT Business Systems Alyt Sr/Ld	-	2.00	2.00	2.00	-	0.00%
IT Consultant	1.00	1.00	1.00	1.00	-	0.00%
IT Manager	-	2.00	2.00	2.00	-	0.00%
IT PMO Manager	-	1.00	1.00	1.00	-	0.00%
IT Program Manager	1.00	-	-	-	-	N/A
Management Analyst	2.00	2.00	2.00	3.00	1.00	50.00%
Management Assistant	4.00	4.00	4.00	5.00	1.00	25.00%
Office Assistant	1.00	1.00	1.00	1.00	-	0.00%
Office Assistant Specialized	11.00	10.00	10.00	14.00	4.00	40.00%
PC/LAN Technician Sr/Ld	2.00	2.00	2.00	2.00	-	0.00%
Programmer Analyst	2.00	1.00	1.00	1.00	-	0.00%
Programmer Analyst Sr/Ld	4.00	5.00	5.00	6.00	1.00	20.00%
Software Architect	1.00	1.00	1.00	1.00	-	0.00%
Software Sys Engineer - Sr/Ld	1.00	-	-	-	-	N/A
Systems Admin & Analysis Mgr	1.00	-	-	-	-	N/A
Treasurer Manager	5.00	5.00	5.00	5.00	-	0.00%
Treasurer Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Treasurer's Portfolio Manager	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**64.00**	**64.00**	**64.00**	**70.00**	**6.00**	**9.38%**

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
100 - General	64.00	64.00	64.00	70.00	6.00	9.38%
Department Total	**64.00**	**64.00**	**64.00**	**70.00**	**6.00**	**9.38%**

Department FTE Positions (continued)



Analysis

Appropriations

The Operating appropriation for the Treasurer in the FY 2020 budget is $7,053,779 and makes up 100% of all appropriations.

Expenditures

In FY 2020, expenditures increased $798,773 or 12.8% from the FY 2019 revised budget. Administrative mandates that support the state mandated functions of the department show negative because of personnel allocations from the Operating budget out to the ULTIS project. Personnel makes up the majority of the budget at $5,254,480 or 74.5%. The services budget increased $144,445 or 11.4% due to software upgrades. For FY 2020, a capital outlay budget of $353,357 was added to purchase replacement servers.

Revenues

Revenues of $175,000 remain unchanged from the FY 2019 budget. The Treasurer's Office revenue has historically consisted of charges for data to the public and regional municipalities. Additional miscellaneous revenues of $125,000 are received in the Taxpayer Information fund.

FTE Positions

Overall FTE's in the department are increasing from the FY 2019 adopted budget of 59.1 to a total of 70 in FY 2020. The additional full time staff will support the new investment and accounting system as well as other statutory requirements.

Capital Improvement Program

Executive Summary

The Capital Improvement Program (CIP) is a plan that identifies capital improvement projects to be completed over the next five fiscal years. Because these projects typically span more than one fiscal year, the plans are updated annually to track existing projects, to identify new projects, and to update funding estimates and forecasts. Therefore, capital projects are budgeted separately from the operating budget in a series of capital project funds. The CIP helps the County manage capital expenditures to meet the County's strategic priorities.

Capital Improvement Program Definition

A Capital Improvement Program (CIP) project is defined as a major, non-recurring project that includes one or more of the following:

- Any acquisition of, or improvement of, land for a public purpose.
- Any construction of a new facility (e.g., a public building, parking lot, road, or bridge etc.), or an addition to, or extension of, such a facility.
- A nonrecurring rehabilitation that increases the service potential of the building (i.e., something which is infrequent and would not be considered annual or other recurrent maintenance) or major repair of all or a part of a building, its grounds, or a facility.
- Any planning, feasibility, engineering, or design study related to an individual capital improvement project or to a program that is implemented through individual capital improvement projects.

The most common examples include the purchase of land and buildings as well as construction of buildings, roads, and bridges. Sources of funding for capital improvement projects may include voter-approved bonds, voter-authorized taxes, other forms of long-term financing such as Certificates of Participation (COPs), operating funds, contributions from other public and private entities, and grants.

The County's CIP is divided into four parts: Facility CIP, Parks & Recreation CIP, Technology CIP, and Transportation CIP. The Facility CIP includes typical land and building improvements as described above. The Parks & Recreation CIP includes projects from the department's 10-year master plan. The Technology CIP includes the major technology projects that substantially impact the way the County does business. Project codes allow the County to segregate all costs associated with a project which then allows Finance to appropriately capitalize the expenses. The Transportation CIP, more commonly known as the Transportation Improvement Program (TIP), includes projects that are associated with roads and bridges. The County groups similar individual transportation projects into "bins" which is the level at which the Board of Supervisors approves funding. The bin system allows the Department to shift resources between individual projects providing for a more efficient operation.

Facility Capital Improvement Program

During FY 2015, the Board adopted the current Facilities Management Projects policy (A1920) establishing a structured, yet streamlined review and approval process for Capital Improvement Program project requests. This policy requires each department to submit to the Facilities Management Department (FMD) their requests for potential projects that may be undertaken during the next five-year period, regardless of the source of funds or building delivery method.

The process begins with the requesting Department submitting to FMD a completed Project Request Form available on the FMD home page. FMD then works collaboratively with the requesting Department to provide a complete needs assessment, scope document, conceptual solution, and cost estimate. The requesting Department is required to provide a thorough business plan inclusive of a return-on-investment analysis, if applicable.

As part of the annual budget preparation, the Budget Office will set a date wherein all project requests for the upcoming planning period will be heard and reviewed individually. The project request presentations will include representatives from the offices of FMD, Budget and County Administration. The requesting Department is also encouraged to attend to speak to the needs and merits of the proposed project and directly answer any questions.

The policy has resulted in project requests which are comprehensive in scope, more realistic in estimate, and based upon sound economic principles. It also ensures that projects are aligned with Countywide long-term goals and initiatives.

Parks & Recreation Capital Improvement Program

Beginning in FY 2018, Parks & Recreation capital projects were included in the Facility Capital Improvement Program review process. The Parks department maintains a Parks Master Plan that looks out ten years into the future and prioritizes projects to maintain and improve Maricopa County's park system. Each year they use that plan to identify projects they will request during the budget process. The Budget Office sets a date where all proposed projects will be presented to the Budget Office and County Administration, and the proposed Parks & Recreation projects are included in these presentations. Projects are then chosen based on their merits, county priorities, and available funding.

Technology Capital Improvement Program

Technology related capital projects are based on the demands for maintaining and improving service levels provided by the Office of Enterprise Technology (OET), which includes major enterprise services that support the operation and maintenance of the County's enterprise network, enterprise data centers, desktop computing, telecommunications, and public safety radio. OET manages its CIP through a disciplined qualification process that includes the development of a comprehensive project proposal. The project proposal identifies the overall value of the project, including return on investment, and outlines key factors for consideration, including:

- Anticipated business outcomes
- Customer service improvement
- Identified risk factors
- Alignment to the County's Strategic Plan
- Alignment with technology standards

Each proposal is scored on these criteria within OET's Project Portfolio Management software and presented to the Chief Information Officer (CIO) for final approval. The CIO presents priority projects to County Management and the Budget Office through budget briefings as part of the County's annual budget process

Transportation Capital Improvement Program

The Maricopa County Department of Transportation (MCDOT) employs an objective planning procedure for evaluating and ranking potential projects for inclusion in its five-year Transportation Improvement Program (TIP). This procedure includes using equally weighted, objective criteria to score and rank potential projects. The ranking criteria used by MCDOT for future roadway improvements include:

- Safety (crash history), pavement conditions, and current sufficiency levels of roadways
- Land use, regional travel usage, and environmental factors
- Current and future traffic volumes compared to the physical capacity of the roadway
- A cost/benefit analysis that measures reductions in delay due to improvements
- Joint sponsorship of the project and the actual commitment of funds by partnering agencies
- Bonus points for intelligent transportation systems, alternative modes and environmental enhancements

Separate ranking systems exist for evaluating potential bridges, channel upgrades, bicycle, pedestrian, and other multimodal improvements. The Maricopa County Board of Supervisors (BOS) annually approves the TIP. TIP funding is approved at the bin level, which are groupings of similar projects. Each bin has a reserve to provide funding for additional scoping studies or for projects that were not completed as planned by the end of the prior fiscal year.

MCDOT staff, representatives from cities and towns, and the public recommend projects for inclusion in the TIP. MCDOT then internally prepares its recommendations for future roadway improvements. Funding from all available sources is then matched against the proposed projects.

MCDOT typically considers the highest rated projects first and subsequently recommends improvements based on the rankings, potential financial partners, and available budget. The recommended projects are then submitted to the Transportation Advisory Board for their review and input.

MCDOT funds the TIP through several resources. The primary source is the County's distribution from the State of Arizona Highway User Revenue Fund (HURF). By state law the County must spend these funds only on transportation related items. In addition, the County occasionally receives funds from several federal agencies, such as the Federal Highway Administration (FHWA), the Maricopa Association of Governments (MAG), and the Federal Emergency Management Administration (FEMA). Other funding sources arise through partnerships with local jurisdictions, federal/state agencies, or private corporations.

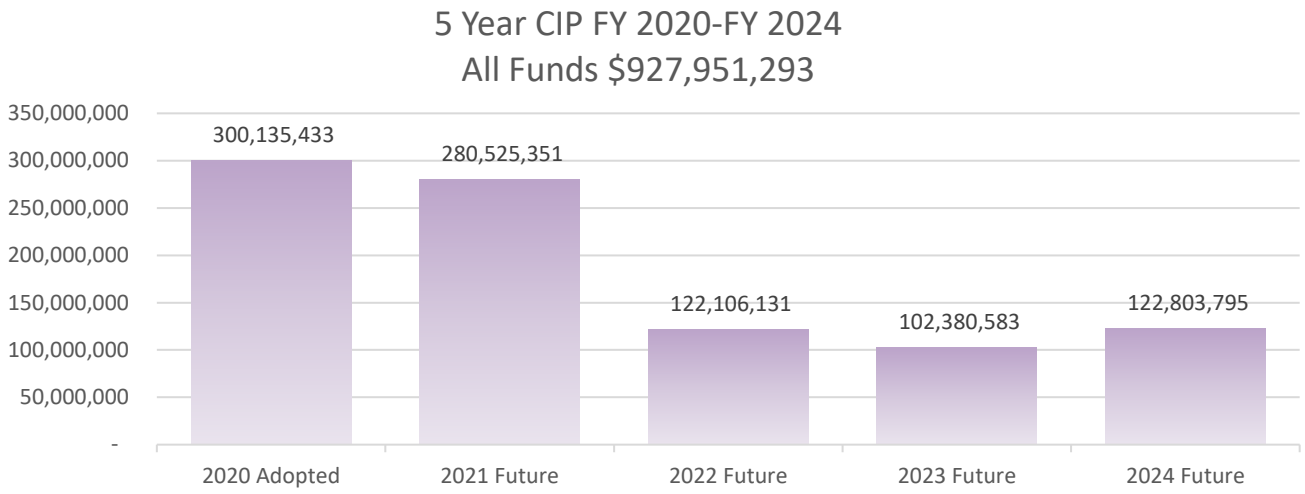
The Transportation priorities for the next five years are to continue the established plan:

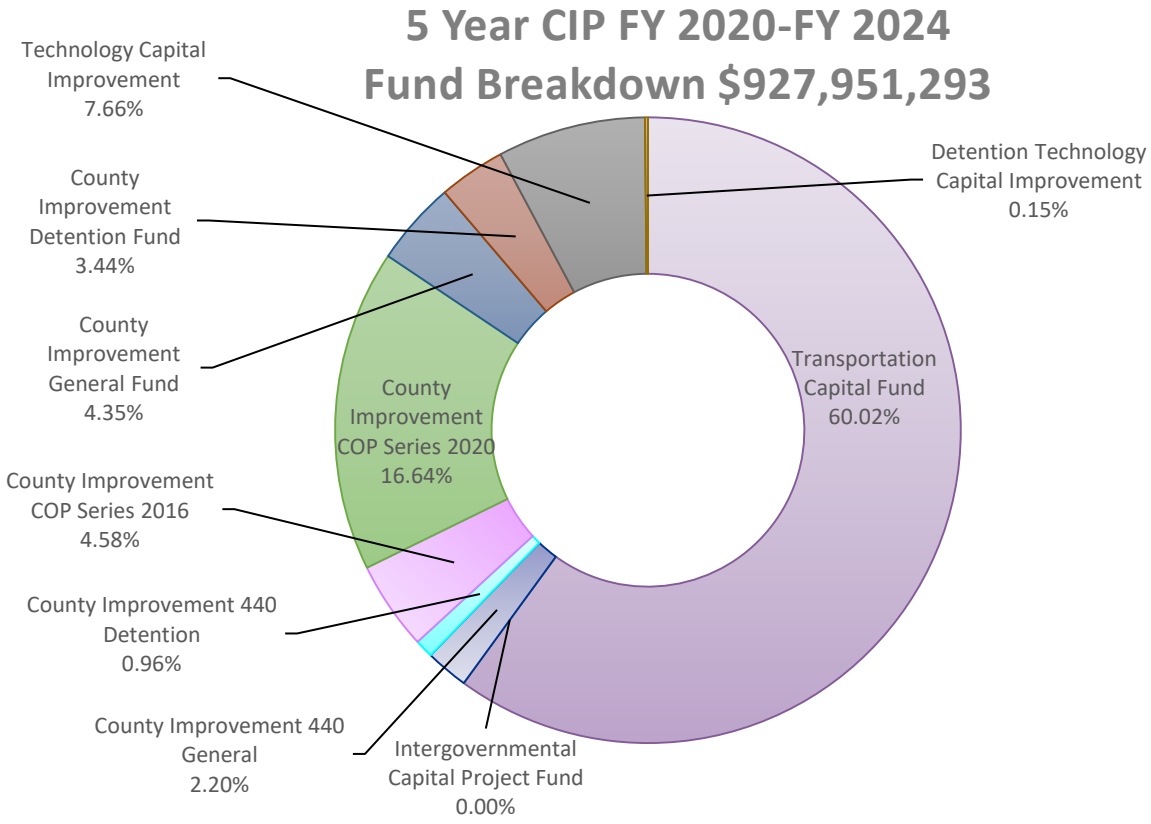
- Complete significant regional projects as planned
- Maintain the existing system through increased emphasis on pavement preservation
- Reduce congestion through intersection improvements and the use of Intelligent Transportation Systems to improve traffic flow
- Reduce dust pollution by continuing to pave system dirt roads
- Start new significant regional projects as funding allows

A significant portion of the FY 2020 Transportation Improvement Program (TIP) expenditures planned over the next five years will be for projects from the Arterial Street Life Cycle Program (ALCP) of the Maricopa Association of Governments (MAG) Regional Transportation Plan (RTP).

Five Year CIP Budget

The CIP spans a five-year period beginning with Fiscal Year 2020 and ending Fiscal Year 2024. The total anticipated cost for projects presented in the Five Year FY 2020 CIP is $927,951,293. This does not include dollars set aside in Project Reserve for future capital projects in FY 2021-2024.





Five Year CIP Budget (continued)

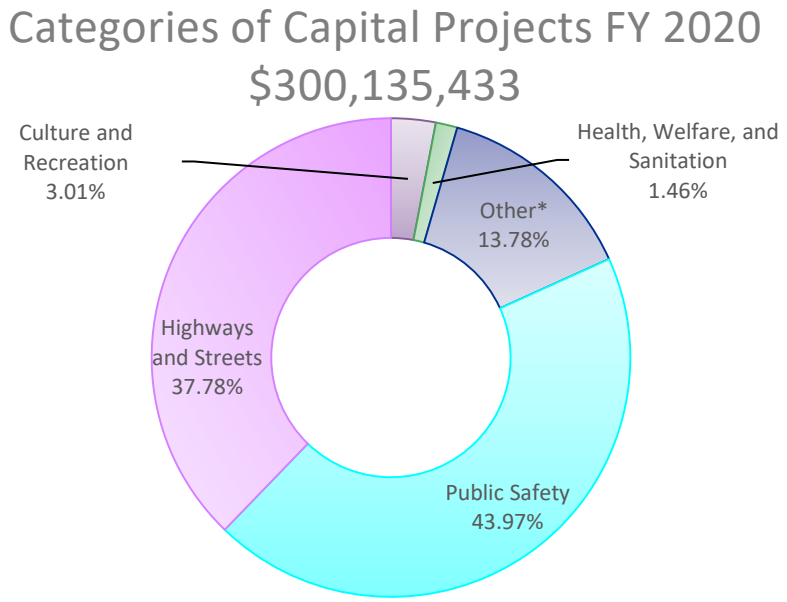
It should be noted that over the five-year period, the cost of a project and its estimated completion date could vary from the initial plan due to changes in Board priorities, greater-than-anticipated costs, unforeseen events, and/or changes in funding assumptions. The following table highlights significant changes from the FY 2019 Capital Improvement Program.

FY 2020 CIP Five Year Total by Fund

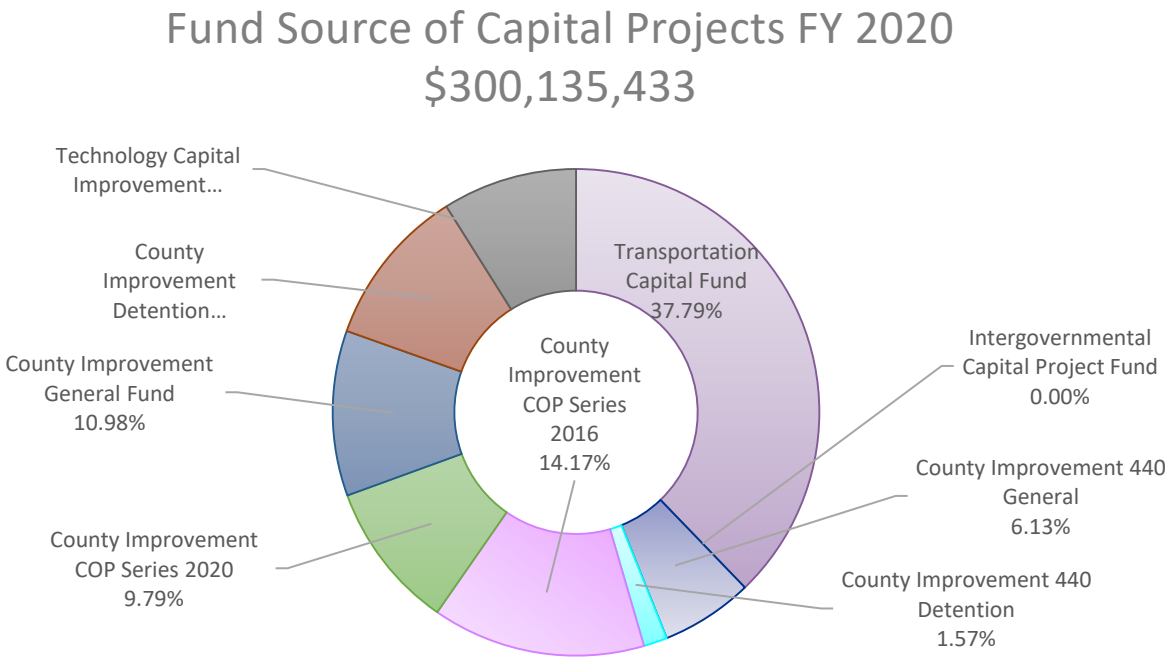
CIP Allocation by Fund	Adopted FY 2019 Through FY 2023	Adopted FY 2020 Through FY 2024	Increase/ (Decrease)
General Fund			
440 County Improvement Fund - General Fund	38,444,290	20,383,928	(18,060,362)
441 County Improvement 441	105,784,322	42,526,715	(63,257,607)
442 County Improvement 442	-	154,441,833	154,441,833
445 General Fund County Improvement	72,870,426	40,357,229	(32,513,197)
460 Technology Capital Improvement	35,276,245	71,036,570	35,760,325
Subtotal General Fund	**252,375,283**	**328,746,275**	**76,370,992**
Special Revenue			
234 Transportation Capital Project	531,778,593	556,912,604	25,134,011
422 Intergovernmental Capital Projects	93,292	-	(93,292)
440 County Improvement Fund - Detention Fund	12,958,612	8,880,301	(4,078,311)
455 Detention Capital Projects	133,860,915	31,903,673	(101,957,242)
461 Detention Technology Improvement	-	1,508,440	1,508,440
Subtotal Special Revenue	**678,691,412**	**599,205,018**	**(79,486,394)**
Total Maricopa County	**931,066,695**	**927,951,293**	**(3,115,402)**

FY 2020 CIP Budget

The largest portion of expenditures for the County's five-year Capital Improvement Program is in Public Safety at 43.97% with the Intake Transfer and Release Jail (ITR) being the largest project. Highway and Streets makes up the second largest portion of the Capital Improvement Program at 37.78%. The remaining 18.25% encompasses funding for Culture and Recreation; Health, Welfare, and Sanitation; and Other.



*Other = Assessor (CAMA), Treasurer (TTSU), Budget/Finance/Procurement (ERPS), Equipment Services (MCFS), and Enterprise Technology (TIR2).

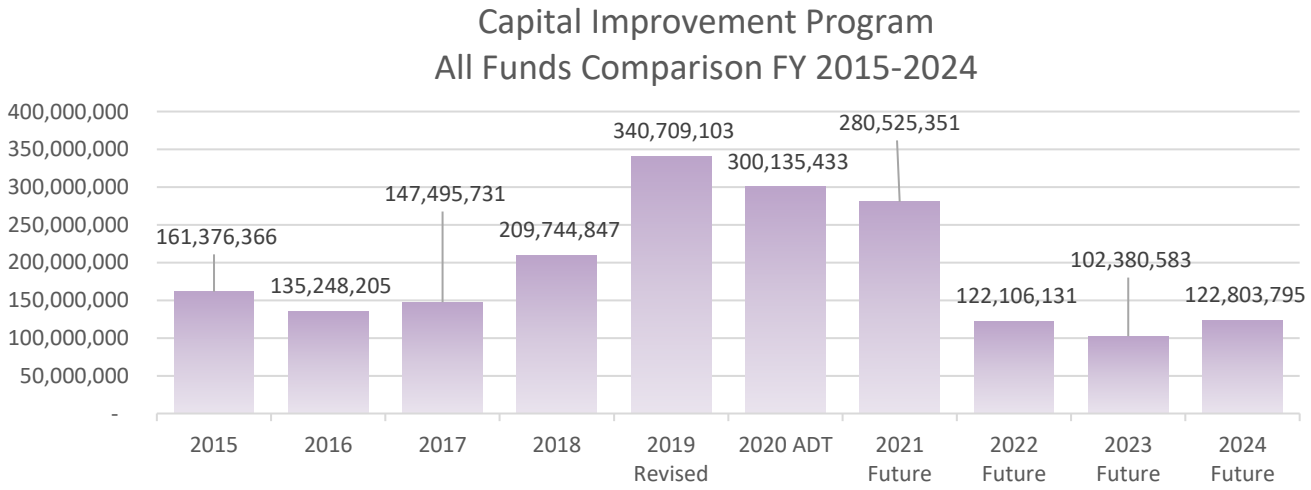


FY 2020 CIP Budget

The FY 2020 budget is Year 1 of the Five-Year Capital Improvement Program. The FY 2020 Maricopa County Capital Improvement Program budget is $300.1 million. Total budgeted expenditures by fund source compared with FY 2019 expenditures are shown in the table below.

Fund	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecasted	FY 2020 Adopted
General Fund				
440 County Improvement Fund - General Fund	33,075,488	30,958,760	15,718,096	18,410,676
441 County Improvement Fund - General Fund	35,000,000	59,000,000	55,624,234	42,526,715
442 County Improvement Fund - General Fund	-	-	-	29,376,921
445 General Fund County Improvement	34,470,426	34,931,661	15,468,154	32,957,229
460 Technology Capital Improvement	27,816,804	26,719,201	11,164,811	26,842,179
Subtotal General Fund	**130,362,718**	**151,609,622**	**97,975,295**	**150,113,720**
Special Revenue				
234 Transportation Capital Project	123,897,433	123,496,725	79,784,673	113,391,278
422 Intergovernmental Capital Projects	93,292	109,806	109,806	-
440 County Improvement Fund - Detention Fund	9,364,950	9,364,950	5,106,934	4,726,762
455 Detention Capital Projects	101,174,542	90,000,000	74,378,278	31,903,673
461 Detention Technology Improvement	-	-	-	-
Subtotal Special Revenue	**234,530,217**	**222,971,481**	**159,379,691**	**150,021,713**
Total Maricopa County	**364,892,935**	**374,581,103**	**257,354,986**	**300,135,433**

Past levels of CIP spending are presented for comparison purposes to the FY 2020 budgeted CIP and future CIP levels. It may appear that the CIP program is slowing in future years, however the future years do not include new projects, only the future planned expenditures of FY 2020 current projects.



The FY 2020 CIP budget totals $300,135,433. This is $40.6 million, or 11.91%, less than the FY 2019 revised budget, for the 8 CIP funds: Transportation Capital Project (234), Intergovernmental Capital Projects (422), County Improvement COP Series 2015 (440), County Improvement 441 COP Series 2016 (441), County Improvement 442 COP Series 2020 (442), General Fund County Improvements (445), Detention Capital Projects (455), Technology Capital Improvement (460), and Detention Technology Capital Improvement (461).

Multi-Year Project Schedules By Fund and Appropriation Unit Group

422 Intergovernmental Capital Projects	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
Vulture Mountain	71,209	109,806	-	-	-	-	-	-	181,015
Total for Capital Improvements	**71,209**	**109,806**	**-**	**-**	**-**	**-**	**-**	**-**	**181,015**
Total for Fund 422	**71,209**	**109,806**	**-**	**-**	**-**	**-**	**-**	**-**	**181,015**

440 County Improvement COP Series 2015	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
Computer Aided Mass Appraisal	14,610,328	3,633,247	3,978,765	1,973,252	-	-	-	5,952,017	24,195,592
Enterprise Res Planning System	25,046,825	84,849	458,261	-	-	-	-	458,261	25,589,935
Infrastructure Refresh Ph II	26,505,209	-	-	-	-	-	-	-	26,505,209
Jail Mgmt Information System	10,060,340	5,106,934	4,726,762	4,153,539	-	-	-	8,880,301	24,047,575
Radio System	69,028,821	12,000,000	13,973,650	-	-	-	-	13,973,650	95,002,471
Total for Technology	**145,251,523**	**20,825,030**	**23,137,438**	**6,126,791**	**-**	**-**	**-**	**29,264,229**	**195,340,782**
Total for Fund 440	**145,251,523**	**20,825,030**	**23,137,438**	**6,126,791**	**-**	**-**	**-**	**29,264,229**	**195,340,782**

441 County Improvement COP Series 2016	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
301 - Administration Building Renovation	-	-	12,300,000	-	-	-	-	12,300,000	12,300,000
Madison Street Jail Adaptation Phase	17,849,051	55,624,234	30,226,715	-	-	-	-	30,226,715	103,700,000
Total for Capital Improvements	**17,849,051**	**55,624,234**	**42,526,715**	**-**	**-**	**-**	**-**	**42,526,715**	**116,000,000**
Total for Fund 441	**17,849,051**	**55,624,234**	**42,526,715**	**-**	**-**	**-**	**-**	**42,526,715**	**116,000,000**

442 County Improvement COP Series 2020	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
301 - Administration Building Renovation	-	-	-	58,900,000	-	-	-	58,900,000	58,900,000
East Valley Animal Care and Control Facility	-	-	4,376,921	18,523,079	-	-	-	22,900,000	22,900,000
MCSO Substation at Avondale Campus	-	-	21,000,000	-	-	-	-	21,000,000	21,000,000
Southeast Regional Justice Center at Mesa	-	-	4,000,000	47,641,833	-	-	-	51,641,833	51,641,833
Total for Capital Improvements	**-**	**-**	**29,376,921**	**125,064,912**	**-**	**-**	**-**	**154,441,833**	**154,441,833**
Total for Fund 442	**-**	**-**	**29,376,921**	**125,064,912**	**-**	**-**	**-**	**154,441,833**	**154,441,833**

Multi-Year Project Schedules By Fund and Appropriation Unit Group (continued)

445 General Fund County Improvements	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
Adobe Dam - Compound Pump Station	-	10,982	139,018	-	-	-	-	139,018	150,000
Adult Probation Black Canyon	1,091,094	2,061,359	-	-	-	-	-	-	3,152,453
Adult Probation Southport	205,429	1,555,734	1,736,837	-	-	-	-	1,736,837	3,498,000
Animal Care Expansion Durango	308,079	109,459	-	-	-	-	-	-	417,538
Automatic Entry Gates	-	130,412	239,588	-	-	-	-	239,588	370,000
Buckeye Hills Range Electric	44,724	556,669	779,329	-	-	-	-	779,329	1,380,722
Cave Creek - Shaded Park Host Sites	-	80,000	120,000	-	-	-	-	120,000	200,000
East Court Improvements	22,531,263	381,717	-	-	-	-	-	-	22,912,980
East Valley Animal Care and Control Facility	-	800,000	-	-	-	-	-	-	800,000
Entry Station and Maintenance Buildings	-	-	60,000	-	-	-	-	60,000	60,000
Equipment Services - Fuel Stations	-	422,305	4,077,695	-	-	-	-	4,077,695	4,500,000
Equipment Services - Fuel Stations Mesa	-	587,783	98,217	-	-	-	-	98,217	686,000
Estrella - Parking Lot Repairs and Curbs	-	425,000	-	-	-	-	-	-	425,000
Estrella Ramada Renovations	580,000	550,000	175,000	-	-	-	-	175,000	1,305,000
Estrella - Replace and Upgrade Electric System	-	200,000	-	-	-	-	-	-	200,000
Estrella - Shaded Host Sites	-	150,000	60,000	-	-	-	-	60,000	210,000
Estrella Water System Replacement	300,000	300,000	-	-	-	-	-	-	600,000
Hassayampa	876,259	224,275	163,466	-	-	-	-	163,466	1,264,000
Hassayampa - Visitor Center Renovations	-	1,800	198,200	-	-	-	-	198,200	200,000
Host Sites	-	-	240,000	-	-	-	-	240,000	240,000
Lake Boundary Fencing	182,989	14,788	440,623	-	-	-	-	440,623	638,400
Lake Playground at Discovery Center	-	600,000	-	-	-	-	-	-	600,000
Lake Pleasant - Boat Ramp Upgrades	-	2,052	180,948	-	-	-	-	180,948	183,000
Lake Pleasant - Campsite Repairs and Renovations	-	50,000	1,400,000	-	-	-	-	1,400,000	1,450,000
Lake Pleasant - Water Storage Tank Upgrades	-	23,886	517,114	-	-	-	-	517,114	541,000
Lake Ramada Renovations	145,153	5,327	115,000	-	-	-	-	115,000	265,480
Maricopa County Fuel Stations	-	-	1,500,000	-	-	-	-	1,500,000	1,500,000
Maricopa Regional Trail System	4,779,909	302,051	478,040	-	-	-	-	478,040	5,560,000
McDowell Restroom at Four Peaks	40,650	509,350	-	-	-	-	-	-	550,000
McDowell - Shaded Host Sites	-	200,000	60,000	-	-	-	-	60,000	260,000
Nav Aide Boathouse Construction	-	898,700	13,768	-	-	-	-	13,768	912,468
Parks Restroom Upgrades	-	-	60,000	-	-	-	-	60,000	60,000
Purchase of North Parcel APN 139-49-001Y	-	931,000	-	-	-	-	-	-	931,000
Purchase of South Parcel APN 139-49-001M	-	385,900	-	-	-	-	-	-	385,900
San Tan Mtn Park Improvement	-	114,348	2,085,652	-	-	-	-	2,085,652	2,200,000
Southeast Regional Justice Center at Mesa	-	658,167	-	-	-	-	-	-	658,167
Superior Court Central Building	-	666,792	5,333,208	-	-	-	-	5,333,208	6,000,000
Superior Court Central Building 11th Floor	-	-	-	7,400,000	-	-	-	7,400,000	7,400,000
Superior Court Central Building 12th Floor	-	-	7,400,000	-	-	-	-	7,400,000	7,400,000
Superior Court - Grand Jury at West Courts	-	346,453	3,011,547	-	-	-	-	3,011,547	3,358,000
Trail Construction	-	-	136,944	-	-	-	-	136,944	136,944
Usery - Electrical and Lighting Upgrades	-	621,376	548,624	-	-	-	-	548,624	1,170,000
Vulture Day-Use Campground Construction	-	125,000	217,000	-	-	-	-	217,000	342,000
Vulture Day-Use Design/Engineering	-	-	375,000	-	-	-	-	375,000	375,000
Vulture Mountain	216,086	58,914	500,000	-	-	-	-	500,000	775,000
White Tank - Area 4 Renovations	-	-	354,000	-	-	-	-	354,000	354,000
White Tank Willow Campground Improvements	31,034	406,555	142,411	-	-	-	-	142,411	580,000
Total for Capital Improvements	**31,332,669**	**15,468,154**	**32,957,229**	**7,400,000**	**-**	**-**	**-**	**40,357,229**	**87,158,052**

Multi-Year Project Schedules By Fund and Appropriation Unit Group (continued)

445 General Fund County Improvements	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
Project Reserve	-	-	547,923	-	3,240,084	-	-	3,788,007	3,788,007
Reserve	18,889,625	-	-	30,184,200	85,430,833	324,160,078	-	439,775,111	458,664,736
Total for Reserve	**18,889,625**	**-**	**547,923**	**30,184,200**	**88,670,917**	**324,160,078**	**-**	**443,563,118**	**462,452,743**
Total for All Fund 445	**50,222,292**	**15,468,154**	**33,505,152**	**37,584,200**	**88,670,917**	**324,160,078**	**-**	**483,920,347**	**549,610,793**

455 Detention Capital Projects	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
Intake Transfer Release Jail	78,718,049	74,378,278	31,903,673	-	-	-	-	31,903,673	185,000,000
Total for Capital Improvements	**78,718,049**	**74,378,278**	**31,903,673**	**-**	**-**	**-**	**-**	**31,903,673**	185,000,000
Reserve	-	-	-	-	-	49,735,152	-	49,735,152	49,735,152
Total for Reserve	**-**	**-**	**-**	**-**	**-**	**49,735,152**	**-**	**49,735,152**	**49,735,152**
Total for Fund 455	**78,718,049**	**74,378,278**	**31,903,673**	**-**	**-**	**49,735,152**	**-**	**81,638,825**	**234,735,152**

460 Technology Capital Improvement	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
Desktop Laptop Replacement Capital	-	-	-	4,014,807	2,982,904	3,747,739	1,519,120	12,264,570	12,264,570
Human Resources Information System	-	-	-	6,704,000	-	-	-	6,704,000	6,704,000
Total for Capital Improvements	**-**	**-**	**-**	**10,718,807**	**2,982,904**	**3,747,739**	**1,519,120**	**18,968,570**	**18,968,570**
Reserve	7,901,049	-	-	2,500,000	-	44,833,382	-	47,333,382	55,234,431
Total for Reserve	**7,901,049**	**-**	**-**	**2,500,000**	**-**	**44,833,382**	**-**	**47,333,382**	**55,234,431**
								-	-
Computer Aided Mass Appraisal	692,133	-	-	-	-	-	-	-	692,133
Enterprise Res Planning System	4,132,675	-	3,828,489	-	-	-	-	3,828,489	7,961,164
Infrastructure Refresh Ph II	36,216,986	1,230,635	6,053,436	-	-	-	-	6,053,436	43,501,057
Public Safety Radio Refresh	-	4,255,400	7,873,750	9,025,968	-	-	-	16,899,718	21,155,118
Radio System	36,348,759	-	-	-	-	-	-	-	36,348,759
Treasurer Tech System Upgrade	15,142,600	5,678,776	8,104,499	5,932,258	2,760,938	513,872	-	17,311,567	38,132,943
ULTIS Project Reserve	-	-	982,005	3,478,874	2,578,182	935,729	-	7,974,790	7,974,790
Total for Technology	**92,533,153**	**11,164,811**	**26,842,179**	**18,437,100**	**5,339,120**	**1,449,601**	**-**	**52,068,000**	**155,765,964**
Total for Fund 460	**100,434,202**	**11,164,811**	**26,842,179**	**31,655,907**	**8,322,024**	**50,030,722**	**1,519,120**	**118,369,952**	**229,968,965**

461 Detention Technology Capital Imprvmnt	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
Desktop Laptop Replacement Capital	-	-	-	596,963	758,829	150,965	1,683	1,508,440	1,508,440
Total for Capital Improvements	**-**	**-**	**-**	**596,963**	**758,829**	**150,965**	**1,683**	**1,508,440**	**1,508,440**
Jail Management Information System	1,070,363	-	-	-	-	-	-	-	1,070,363
Total for Technology	**1,070,363**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,070,363**
Total for Fund 461	**1,070,363**	**-**	**-**	**596,963**	**758,829**	**150,965**	**1,683**	**1,508,440**	**2,578,803**

Multi-Year Project Schedules By Fund and Appropriation Unit Group (continued)

Multiple Fund Capital Projects	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
301 - Administration Building Renovation	-	-	12,300,000	58,900,000	-	-	-	71,200,000	71,200,000
East Valley Animal Care and Control Facility	-	800,000	4,376,921	18,523,079	-	-	-	22,900,000	23,700,000
Southeast Regional Justice Center at Mesa	-	658,167	4,000,000	47,641,833	-	-	-	51,641,833	52,300,000
Vulture Mountain	287,295	168,720	500,000	-	-	-	-	500,000	956,015
Total for Capital Improvements	**287,295**	**1,626,887**	**21,176,921**	**125,064,912**	**-**	**-**	**-**	**146,241,833**	**148,156,015**
Computer Aided Mass Appraisal	15,302,461	3,633,247	3,978,765	1,973,252	-	-	-	5,952,017	24,887,725
Enterprise Res Planning System	29,179,500	84,849	4,286,750	-	-	-	-	4,286,750	33,551,099
Infrastructure Refresh Ph II	62,722,195	1,230,635	6,053,436	-	-	-	-	6,053,436	70,006,266
Jail Mgmt Information System	11,130,703	5,106,934	4,726,762	4,153,539	-	-	-	8,880,301	25,117,938
Radio System	105,377,580	12,000,000	13,973,650	-	-	-	-	13,973,650	131,351,230
Total for Technology	**223,712,439**	**22,055,665**	**33,019,363**	**6,126,791**	**-**	**-**	**-**	**39,146,154**	**284,914,258**
Total for All Funds	**223,999,734**	**23,682,552**	**54,196,284**	**131,191,703**	**-**	**-**	**-**	**185,387,987**	**433,070,273**

Recently Completed Projects

The below table is list of capital improvement projects that were completed in FY 2019 (excluding Transportation projects).

All Capital Funds	Previous Actuals	Projected FY 2019	Total Project
Adult Probation - Black Canyon Facility	1,091,094	2,061,359	3,152,453
Animal Care Expansion Durango	308,079	109,459	417,538
East Court Improvements	22,531,263	381,717	22,912,980
Estrella - Parking Lot Repairs and Curbs	-	425,000	425,000
Estrella - Replace and Upgrade Electric System	-	200,000	200,000
Estrella Water System Replacement	300,000	300,000	600,000
Lake Playground at Discovery Center	-	600,000	600,000
McDowell Restroom at Four Peaks	40,650	509,350	550,000

Operating Budget Impacts

A direct relationship exists between Maricopa County's capital and operating budgets. Operating cost estimates are the anticipated annual costs to operate capital improvements upon completion or acquisition. Completed capital projects generally require additional operating budget resources for upkeep, maintenance, security, and other costs associated with additional acreage, mileage, or space.

Future operating costs related to new capital improvements or acquisitions through the CIP are carefully considered before project commitments are made. It is the County's philosophy and policy that new capital projects will be undertaken only if future operating revenues are reasonably estimated to be sufficient to support associated future operating costs.

Operating costs associated with new facilities are budgeted by the user department in conjunction with the partnering department such as Facilities Management and Enterprise Technology. Estimated operating costs, as well as anticipated savings in lease costs and operating costs are factored into the County's ten-year financial forecast.

Operating costs vary for each project. They are presented here in one table to review in total, and then separately in the project detail section. Projects that are not included in this table either have no operating impacts or are to be determined. Negative operating budget impacts are the result of increased revenue by their respective project.

Operating Budget Impact	1 FY 2020	2 FY 2021	3 FY 2022	4 FY 2023	5 FY 2024
Facilities Projects					
Intake Transfer & Release Jail	2,089,051	2,145,319	2,209,679	2,275,968	2,344,245
Jail Management System	660,491	368,480	918,480	368,480	368,480
Madison Street Jail Adaptive Reuse	2,081,324	2,137,000	2,201,110	2,267,142	2,335,155
Total Facilities Projects	4,830,866	4,650,799	5,329,269	4,911,590	5,047,880
Parks Projects					
Adobe Dam - Compound Pump Station	(33,059)	-	-	-	-
Cave Creek Shaded Host Sites	325	(52,430)	(106,495)	(111,664)	(114,468)
Entry Station and Maintenance Buildings	(4,500)	(7,500)	(12,500)	-	-
Estrella Ramada Renovations	-	(11,000)	(11,000)	(11,000)	(11,000)
Host Sites	-	(104,859)	(107,467)	(112,527)	(115,367)
Lake Pleasant Campsite Repairs	1,000	1,500	2,000	2,500	3,000
Lake Pleasant Ramada Renovations	-	(4,500)	(8,000)	(8,000)	(8,000)
Maricopa Regional Trail System	27,500	81,000	82,000	158,000	134,000
McDowell Shaded Host Sites	488	(157,787)	(161,733)	(165,778)	(169,935)
Trail Construction and related	4,000	4,000	4,000	4,000	4,000
Usery Electrical and Lighting Upgrades	-	(5,000)	(5,000)	(5,000)	(5,000)
Total Parks Projects	(4,247)	(256,576)	(324,196)	(249,469)	(282,771)
Technology Projects					
Computer Aided Mass Appraisal	306,938	626,138	651,150	677,200	704,300
Enteprise Resource Planning System	2,617,093	2,566,791	2,566,481	2,516,160	2,550,287
Radio System Project	413,760	4,561,283	4,189,752	4,219,286	4,352,375
Treasurer Tech System Upgrade	-	686,786	1,985,486	1,985,486	1,300,000
Total Technology Projects	3,337,791	8,440,998	9,392,869	9,398,132	8,906,962
Total for All Projects	8,164,410	12,835,221	14,397,942	14,060,253	13,672,071

Facility Project Detail

Administration Building

The current Administration Building is functionally inefficient and in need of updating. The project will renovate and refresh approximately 280,000 SF of office, lobby, conference room space, and reconfigure space vacated by the County Attorney who will be relocated to 225 W. Madison when construction is complete. Renovation work will occur on all floors of the Administration Building. Offsite departments that offer permitting services will be moved into the building to provide a centralized location for the public's needs.

Adult Probation Southport

The Adult Probation Southport project will consist of the renovation of 5,000 SF to the existing building and a 10,000 SF single story expansion. The interior expansion and renovation will consist of creating private supervisor offices, space for staff, open shared work spaces for the officers, and improvements to the existing interview rooms within an appropriately secured and confidential environment. The security screening area will be enhanced by providing additional space and the seating capacity will be increased in the lobby area. The redesign portion of the project was completed in FY 2018 and the funding for FY 2019 included the costs of permit documents and construction. Funding continues this project which began in FY 2017.

Buckeye Hills Range Electric

The project consists of extending the Arizona Public Service Electric Co. electric utilities to the Buckeye Hills Shooting Range Complex located in the Buckeye Hills Regional Park. The existing solar system has deteriorated over time and can no longer be utilized as the inverters have failed and are no longer available for purchase. Permanent power will be installed to the MCSO Shooting Range and the Joe Foss Public Shooting Range eliminating the need for generators that are currently servicing both facilities. The project budget includes design fees, permit fees, and the cost of construction of electrical utilities to both ranges. Funding continues this project which began in FY 2017.

East Valley Animal Care & Control Facility

The Animal Care and Control project in the East Valley will replace the current shelter located in Mesa. The structure will be constructed on the current site of the PNI Warehouse after demolition of the existing warehouse. The new shelter will offer an interior area of 42,330SF and covered exterior area of 20,610SF. The existing facility will be closed after opening of the new building. Areas include space for the public, admissions, sheltering, shelter support, veterinary, field operations, utility, and administration staff. Funding continues this project which began in FY 2019.

Equipment Services - Fuel Stations Buckeye

The project will consist of the removal, remediation, and replacement of the existing underground fuel storage tanks at the Equipment Services Fuel Stations in Buckeye. Above ground fuel storage tanks will be installed to better monitor for any leaks therefore reducing the liability of contaminating the soil and groundwater. The budget includes construction, removal of the existing underground tanks, and installation of new overhead tanks.

Equipment Services - Fuel Stations Durango

The project will encompass the expansion of fueling services at the Equipment Services Durango facility. The new fueling station facility will be constructed at the intersection of Lower Buckeye Rd and 35th Ave and will provide varying fuel types along with a vehicle wash facility and an administrative office structure. Above ground storage tanks will be installed to better monitor for any leaks therefore reducing the liability of contaminating the soil and groundwater. The budget is comprised of the costs for the design, permit documents, demolition and removal of the existing underground tanks, and construction including land development and street improvements. Funding continues this project which began in FY 2019.

Equipment Services - Fuel Stations Mesa

The project will consist of the removal, remediation, and replacement of the existing underground fuel storage tanks at the Equipment Services Fuel Stations in Mesa. Above ground fuel storage tanks will be installed to better monitor for any leaks therefore reducing the liability of contaminating the soil and groundwater. The budget includes construction, removal of the existing underground tanks, and installation of overhead tanks. Funding continues this project which began in FY 2019.

Equipment Services - Fuel Stations Surprise

The project will consist of the removal, remediation, and replacement of the existing underground fuel storage tanks at the Equipment Services Fuel Stations in Surprise. Above ground fuel storage tanks will be installed to better monitor for any leaks therefore reducing the liability of contaminating the soil and groundwater. The budget includes construction, removal of the existing underground tanks, and installation of new overhead tanks.

Intake Transfer & Release Jail

The project includes the construction of a new single building to house a 512-bed, 72-hour Intake Transfer and Release Jail, along with a 1,280-bed medium-security Detention Facility. The facility will serve as the gateway to the jail system. The intake and release component is estimated to be approximately 189,000 gross SF and includes courtrooms, judges' chambers, staff support areas, processing and release functions, along with jail and law enforcement spaces. The detention component is estimated to be approximately 260,000 gross SF and includes administration and support services, educational programming, healthcare, and kitchen facilities. Funding continues this project which began in FY 2016.

Madison Street Jail Adaptive Reuse

The Madison Street Jail Adaptive Reuse Project will consist of the demolition and conversion of detention cells into perimeter offices with administrative open office areas in the inner core. The infrastructure will be a build out of 278,775 SF of office improvements. The repurposed facility will house the County Attorney's Office that currently resides in the Administration Building and other leased locations. Also, included is the construction and improvements to the surface parking west of the Facilities Management building. Funding continues this project which began in FY 2017.

MCSO Substation at Avondale Campus

The project includes the construction of a new Maricopa County Sheriff's Office (MCSO) substation with space for Environmental Services and Equipment Services. The new facility will be 26,000 SF substation and house MCSO, Environmental Services, and Equipment Services. Environmental Services will be relocated from leased space eliminating the monthly lease costs. The new facility will be built on the Avondale campus that neighbors the new Equipment Services vehicle repair shop and fueling stations. The site is the vacant land north of the existing Southwest Regional Justice Center. The existing structure will either be demolished or put up for sale.

Southeast Regional Justice Center at Mesa

The project will be for the construction of a new consolidated Justice Court and Adult Probation facility to house both departments. The total building will be 106,000 SF with 61,000 SF dedicated to Courts and 45,000 SF committed to Adult Probation. Funding continues this project which began in FY 2019.

Superior Court Central Building - 12th Floor

The Central Court Building project will pay for the design and significant structural and technology upgrades to office space and courtrooms to meet the needs of judges, attorneys, and litigants. The upgrades will create a more efficient lay-out. The entire project consists of upgrading Floors 8-13 with one floor being remodeled per fiscal year. Construction of the 13th floor started in FY 2019 and will be completed in FY 2020. The 12th floor will begin and finish in FY 2020, 11th floor in FY 2021, 10th floor in FY 2022, 9th floor in FY 2023, and the 8th floor in FY 2024.

Superior Court Central Building - 13th Floor

The Central Court Building project will pay for the design and significant structural and technology upgrades to office space and courtrooms on the 13th floor in order to meet the needs of judges, attorneys, and litigants. The upgrades will create a more efficient lay-out. Construction of the 13th floor started in FY 2019 and will be completed in FY 2020. Construction of the 11th and 12th floor is scheduled for FY 2021. Ultimately the plan calls for remodel of floors 3 - 6 and floors 8 - 13. Funding continues this project which began in FY 2019.

Superior Court - Grand Jury at West Courts

The project will consist of renovating the vacant areas on the lower level of the West Courts Building and constructing jury rooms, conference rooms, reception area, administrative support spaces, offices, and lobby for the Grand Jury. The building was formerly occupied by Superior Court, Adult Probation, and the Office of Enterprise Technology. Upon completion of the project, the Grand Jury will be relocated from One West Madison to the West Courts. During the construction, the current operations at the One West Madison building will continue to house the Grand Jury. Project costs include design, permit documents, abatement, and construction. Funding continues this project which began in FY 2019.

Intake Transfer & Release Jail

Parks & Recreation Project Detail

Automatic Entry Gates

Installation of automatic entry gates at Adobe Dam and Usery Mountain Regional Park. Finish gate installation started in FY 2019 at Cave Creek Mountain Regional Park and McDowell Mountain Regional Park.

Adobe Dam – Compound Pump Station

This project will replace existing water pumps and control system that are outdated and no longer working to full capacity. In FY 2020, the project is geared towards installation of a new electrical panel to meet current code.

More significant than originally thought, additional funding is needed to complete the process to replace the existing pumps and control system at the water pump station which provides water to concessionaires and park visitors. After initial work began, it was determined that the existing electrical panel is not to current code and must be replaced.

Cave Creek - Shaded Park Host Sites

Finish two shaded host sites started in FY 2019 (install overhead cover) and also add an additional two shaded host sites.

Entry Station and Maintenance Buildings

In FY 2020, provided funding will allow for the design and installation of a shade structure at Lake Pleasant North Entry.

Estrella Ramada Renovations

Over the last several years, Parks has worked to replace ramadas and day use amenities at Estrella Mountain Regional Park. Old and outdated with malfunctioning electrical wiring and crumbling buildings, the entire Turf Area, which includes turf, ramadas, and day use areas, was redesigned and improved to provide a better user experience.

This funding request is the final piece to completion of the overall project and will be used to install a pipe rail fence around the turf area, creating a cable and post barrier systems to keep unauthorized vehicles from entering and damaging the new turf and ramada areas.

Estrella - Shaded Host Sites

Complete construction of three shaded host sites that were started in FY 2019.

Hassayampa

Phase 1 (PHA1) started in FY 2017 to bring the newest park, Hassayampa River Preserve, to minimal Maricopa County park standards. In FY 2019, work continued to renovate and improve the site with signage and repair of outdoor areas along the shoreline of Palm Lake and provide amenities to disabled patrons who are unable to take advantage of the full facility at this time without some level of difficulty. Currently, Parks is working to complete various project tasks including trails, electrical, water, host sites, and related park infrastructure repairs. It is anticipated Phase I work will be completed over the summer months when visitation is lower.

Hassayampa - Visitor Center Renovations

In FY 2020, work will be done to correct roof leaks; the roof has been repaired multiple times (prior to Parks obtaining the facility) and the standing seams and underlayment are no longer stopping water leaks.

Host Sites

In FY 2020, this project will design and install new host sites at San Tan and Usery (2 sites at each park, 4 total).

Lake Boundary Fencing

The northern boundary area of Lake Pleasant is not currently fenced and lacks boundary identification. Illegal use of the land is creating environmental damage to the sensitive Sonoran Desert in the form of illegal dumping, illegal trails, rampant OHV (Off-Highway Vehicle) use, shooting at cactus and other plants, stealing of cactus and other plans, and general disruption of wildlife. Originally funded in FY 2018, this project will be completed once required approvals from BLM and BOR can be obtained.

Lake Pleasant - Boat Ramp Upgrades

After beginning initial work to complete this project, Bureau of Reclamation determined that additional permitting requirements from the Army Corps of Engineers would be required. Completion of this project will occur once required permits are obtained.

Lake Pleasant - Campsite Repairs and Renovations

In FY 2020, funding is designated to design and reconstruct designated camping sites within Roadrunner Campground. Design work includes redesign of current electrical system within campground to upgrade and meet current electrical standards.

Lake Pleasant - Water Storage Tank Upgrades

Vital to the health and safety of park patrons, the potable (drinking) water system at Lake Pleasant is in need of updates to the pumps, valves and plumbing on the three water storage systems. Originally funded in FY 2019, this project was intended to look at potable water storage and pump systems at Lake Pleasant Regional Park and complete any needed repairs and maintenance to the existing system. After initial diagnostics, it was determined that the five deep water wells, which supply potable water to the park, are in need of maintenance and rehabilitation due to age related usage. This funding will ensure adequate and dependable potable water for the customers at Lake Pleasant.

Lake Ramada Renovations

Repair and maintenance of the ground areas surrounding the ramadas (to stop erosion and level sites). In FY 2020, work will be focused on Sunset Ridge and Cottonwood Day Use areas.

Maricopa Regional Trail System

The Maricopa Trail program will design and build a regional trail to connect the Maricopa County Parks with a shared use, non-motorized linear park experience. It will link communities and assist them in becoming more livable by creating open space corridors to protect natural and cultural resources. It will provide enhanced health, educational, multimodal travel, tourism and recreational opportunities for residents and visitors.

Funding provided in FY 2020 will be to complete Phase I of the project, to purchase three remaining Arizona State Land easements to provide Parks with the necessary rights to complete trail construction and finish the first loop.

McDowell - Shaded Host Sites

Finish project started in FY 2019. Design and construct three (3) shaded host sites.

Navigational Aide Boathouse Construction

This project facilitates construction and upgrades with Arizona Game and Fish at Scorpion Bay Marina.

Parks Restroom Upgrades

This project will continue the project PKRR in fund 100 to evaluate, plan, permit and remodel five bathrooms in day-use areas of Lake Pleasant Regional Park, including specifications to replace plumbing and electrical fixtures, replace toilet partitions, abrasive blast calcium and hard water deposits, and clean inside and outside of bathrooms. This project will also paint the interior and exterior of bathrooms.

In FY 2020, funding will be to complete the ADEQ permit required for bathroom operation. ADEQ determined that the Lake will be permitted as a whole and not as individual restrooms. Moving forward, funding will be requested as ADEQ identifies corrections that will be required to hold the mandatory permits for wastewater disposal.

San Tan Mountain Park Improvements

Design and build of Goldmine Trailhead/day-use area at San Tan Mountain Regional Park is underway. This multiyear project is currently in the design phase and when completed, will create a new entry to San Tan with an entry station, parking, trail, and restroom facility.

Trail Construction

This funding will allow Parks to provide more ADA access on existing trails, major maintenance and repair of existing heavily used trails, addition of benches and wildlife viewing features to improve the user experience. Finally, funding will also allow Parks to construct a required pedestrian trail crossing, connecting Hassayampa and Vulture Mountain areas as part of the approved trail plan for this area.

Usery - Electrical and Lighting Upgrades

This project will continue the project started in FY 2019 to evaluate, design, and repair/replace existing wiring and pedestals of the outdated electrical and lighting system at the archery range and campground at Usery Mountain Regional Park.

Vulture Day – Use Campground Construction

This project will fund the complete design and engineering for campground amenities to provide residents and visitors of Maricopa County access to recreational and open space opportunities. The Department is currently requesting the Maricopa County Board of Supervisors approve the procurement contract with the vendor for design and engineering services. It is anticipated the final design will be completed by September 2019.

Vulture Day - Use Design/Engineering

This project will begin the design and engineering for day use amenities (trails, ramadas, bathrooms, etc.) to provide residents and visitors of Maricopa County access to recreational and open space opportunities. The Department is currently requesting the Maricopa County Board of Supervisors approve the procurement contract with the vendor for design and engineering services. It is anticipated the design will be completed by September 2019.

Vulture Mountain

In FY 2020, funding is available to complete the roadway design and layout of Vulture Mountain Cooperative Recreation Area and begin initial installation of infrastructure. McDOT has informed Parks that this work will not start until July 2020 (FY 2021), so monies have been pushed to FY 2021.

White Tank - Area 4 Renovations

Identified in the 2013 Park Master Plan as needing improvements to reduce traffic congestion inside the park, this large picnic and gathering area will be renovated to create additional entry and exit points for the popular Black Rock Trailhead, a new playground and picnic area. With only one current entry/exit, this site is often congested with cars and park patrons walking over and around each other to gain access to their desired destination. In FY 2019, Parks is conducting a traffic analysis. In FY 2020, Parks will work to improve the customer experience by providing multiple access points for the area, helping to spread out the customer base and removing traffic and pedestrian congestion.

White Tank - Willow Campground Improvements

Originally funded in FY 2018, this project will revamp the Willow Day Use Area restroom and shower facilities and design and construction of new tent camping sites. In FY 2019, the restroom and shower facility will be completed along with a traffic analysis to help with future design. In FY 2020, Parks staff will begin construction of the campsites at White Tank Mountain Regional Park.

Technology Project Detail

Computer Aided Mass Appraisal

The software elements included are designed for real estate valuation including, cost and comparison sales, data maintenance, sales analysis, reporting and query, image display, personal property valuation, and income capitalization. This software will be implemented to support the maintenance and enhancement of real and personal property records to effectively administer all laws and regulations for Maricopa County property owners so that all ad valorem property is fairly and equitably valued.

Enteprise Resource Planning System

Maricopa County has embarked on a strategic program to implement the County's first Enterprise Resource Planning (ERP) System. The underlying ERP software is being provided by CGI, the County's current financial system provider. The County has contracted for ERP software, professional services to implement the system, and managed services to host and support the system for a period of ten years. The scope of the ERP system includes Performance Budgeting, Financial Management, and Procurement Management. The system will be implemented in three phases: Envision, Create, and Achieve.

Infrastructure Refresh Phase II

A reliable network is essential to ensuring all County employees have access to the business applications and systems they utilize each day to carry out their responsibilities in serving the public. This Remote Sites Network Refresh project is focused on the 89 buildings within the Maricopa County region having a Zone 2&3 presence and is designed to improve network service delivery.

Jail Management System

The Jail Management Information System (JMIS) project, aka "SHIELD, "was approved by the Board of Supervisors in January 2013.

The project funds gathering, design, and implementation activities to replace the 20+ year-old legacy jail management system. Consultants and Sheriff's Office technology personnel are working with the selected software vendor to implement a fully-integrated commercial off-the-shelf (COTS) solution.

Public Safety Radio Refresh

Mobile & Portable Radio Refresh for network and subscriber related equipment associated to the County owned Public Safety Radio Network.

Radio System

The purpose of the Radio System Project is to upgrade and expand the County owned Public Safety Radio infrastructure and upgrade/replace the user mobile and portable radio fleet. The project will replace the current Public Safety Radio System that has been operational since 1995.

Treasurer Tech System Upgrade

Maricopa County Treasurer's Office is seeking a system/solution to replace the Treasurer Information System (TIS), a 26-year old system written primarily in COBOL and based on Oracle's RDB database system. During this period, the system has been maintained and enhanced by Treasurer's Information Services Division personnel using a combination of older and newer technologies. However, it has become increasingly difficult to leverage new technologies that facilitate efficiencies and business process reengineering. In responding to changes (i.e., legislative and legal) the TIS has experienced significant changes over the years, combined with the current system's inherent inflexibility and losing support of OpenVMS operating system, have rendered TIS functionally incomplete and materially inadequate for current needs. Consequently, various ad hoc systems have been created in Excel and Access to address the system's inadequacies creating a myriad of shadow/ancillary systems further complicating the Treasurer's Office ability to receive, record, safeguard, invest and disburse cash.

Transportation Capital Improvement Program

The Maricopa County Department of Transportation (MCDOT) employs an objective planning procedure for evaluating and ranking potential projects for inclusion in its five-year Transportation Improvement Program (TIP). This procedure includes using equally weighted, objective criteria to score and rank potential projects. The ranking criteria used by the MCDOT for future roadway improvements include:

- Safety (crash history), pavement conditions, and current sufficiency levels of roadways
- Land use, regional travel usage, and environmental factors
- Current and future traffic volumes compared to the physical capacity of the roadway
- A cost/benefit analysis that measures reductions in delay due to improvements
- Joint sponsorship of the project and the actual commitment of funds by partnering agencies
- Bonus points for intelligent transportation systems, alternative modes and environmental enhancements

Separate ranking systems exist for evaluating potential bridges, channel upgrades, bicycle, pedestrian, and other multi-modal improvements.
The Maricopa County Board of Supervisors (BOS) annually approves the TIP. TIP funding is approved at the bin level, which are groupings of similar projects. Each bin has a reserve to provide funding for additional scoping studies or for projects that were not completed as planned by the end of the prior fiscal year. This annual approval authorizes expenditures by MCDOT for making transportation improvements to roadways and bridges, acquiring rights-of-way, developing Intelligent Transportation Systems (ITS) and conducting future studies of County roadways.
MCDOT staff, representatives from cities and towns, and the public recommend projects for inclusion in the TIP. MCDOT then internally prepares its recommendations for future roadway improvements.
Funding from all available sources is then matched against the proposed projects. MCDOT typically considers the highest rated projects first and subsequently recommends improvements based on the rankings, potential financial partners, and available budget. The recommended projects are then submitted to the Transportation Advisory Board for their review and input.
MCDOT funds the TIP through several resources. The primary source is the County's distribution from the State of Arizona Highway User Revenue Fund (HURF). By state law the County must spend these funds only on transportation-related items. In addition, the County occasionally receives funds from several federal agencies, such as the Federal Highway Administration (FHWA), the Maricopa Association of Governments (MAG), and the Federal Emergency Management Administration (FEMA). Other funding sources arise through partnerships with local jurisdictions, federal, state agencies, or private corporations.
The Transportation priorities for the next five years are to continue the established plan:

- Complete significant regional projects as planned.
- Maintain the existing system through increased emphasis on pavement preservation.
- Reduce congestion through intersection improvements and the use of Intelligent Transportation Systems to improve traffic flow.
- Reduce dust pollution by continuing to pave system dirt roads.
- Start new significant regional projects as funding allows.

A significant portion of the FY 2020 Transportation Improvement Program (TIP) expenditures planned over the next five years will be for projects from the Arterial Street Life Cycle Program (ALCP) of the Maricopa Association of Governments (MAG) Regional Transportation Plan (RTP).

Multi-Year Project Schedules By Fund and Appropriation Unit Group

234 Transportation Capital Project	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
Capacity	38,907,776	15,063,869	15,100,000	46,340,996	23,967,000	14,465,000	25,450,000	140,386,865	179,294,641
Dust Mitigation	4,880,875	834,582	8,621,000	11,569,673	5,378,000	11,589,000	1,966,000	39,958,255	44,839,130
MAG ALCP Projects	41,390,301	20,650,425	40,748,000	29,225,274	54,450,433	41,440,000	73,825,714	260,339,846	301,730,147
System Preservation and Reconstruction	1,905,893	11,129,557	4,553,500	8,621,990	11,678,000	11,589,278	11,750,000	59,322,325	61,228,218
Transportation System Management	41,411,642	27,481,655	44,368,778	16,422,845	17,551,845	17,949,000	8,291,278	132,065,401	173,477,043
Total for Capital Improvements	**128,496,487**	**75,160,088**	**113,391,278**	**112,180,778**	**113,025,278**	**97,032,278**	**121,282,992**	**632,072,692**	**760,569,179**
Total for Fund 234	**128,496,487**	**75,160,088**	**113,391,278**	**112,180,778**	**113,025,278**	**97,032,278**	**121,282,992**	**632,072,692**	**760,569,179**

Transportation Project Detail

Capacity Enhancement Projects

Managing Department: Transportation

Project Partner(s): City of Peoria - T248, T554, T568, T571; Town of Queen Creek - T251, T406, T430, T538, T554; City of Phoenix - T575, T633; Federal Highway Administration - T612; Town of Gilbert - T517.

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
T248 - Deer Valley 117th Ave to 109th Ave	4	4th Quarter FY 2022
T251 - Riggs Rd Ellsworth to Crismon	1	Complete
T406 - Riggs Rd Power to Hawes	1	4th Quarter FY 2019
T430 - Rittenhouse Bridge at Queen Creek Wash	1	4th Quarter FY 2021
T495 - Lower Buckeye 71st Ave to 67th Ave	5	4th Quarter FY 2022
T517 - Val Visa Rd Riggs to Appleby	1	4th Quarter FY 2024
T520 - Camelback at Beardsley Canal	4	4th Quarter FY 2020
T538 - Riggs Rd Crismon to Meridian	1	4th Quarter FY 2020
T554 - Pinnacle Pk 99th Ave to 91st Ave	4	4th Quarter FY 2020
T561 - Olive Ave SR 303 to Sarival Ave	4	4th Quarter FY 2022
T562 - Olive Ave Sarival Ave to Reems Rd	4	4th Quarter FY 2023
T568 - Happy Valley Rd Loop 303 to the Agua Fria Bridge	4	4th Quarter FY 2021
T571 - Litchfield Rd Northern Pkwy to Peoria	4	4th Quarter FY 2020
T575 - Northwest Maricopa County	5	4th Quarter FY 2025
T579 - 83rd Ave - Northern to Butler	4	TBD
T612 - University Drive Higley to Power	2	4th Quarter FY 2022
T614 – Ocotillo Rd Signal Butte to Meridian	1	4th Quarter FY 2021
T633 – Southern Ave 51st Ave to 37th Ln	4	4th Quarter FY 2024

Purpose Statement:

The purpose of the Capacity Enhancement Projects is to add additional travel lanes to existing roads or construct new roadways and bridges so citizens will have a more reliable commute.

Project Descriptions:

T248 - Deer Valley 117th Avenue to 109th Avenue

The project will extend Deer Valley Rd across the Agua Fria River from 109th Avenue to El Mirage Road. It will connect Williams Rd at 117th Ave to Deer Valley Rd at 109th Ave. The project will construct two bridges, and two miles of five-Lane new pavement plus a roundabout at each end. A total of $260,000 is budgeted for FY 2020 to continue design and acquire right-of-way on state land. Construction is planned to begin in the FY 2021.

T251 - Riggs Road Ellsworth to Crismon

This project constructed an interim roadway with two travel lanes and a center turn lane. The project is in the closeout phase with a total of $1,000 budgeted in FY 2020 to verify that all requirements are complete, close all contracts, and close the project. Federal funding was used for archeological recovery prior to construction which requires federal closeout of the project.

T406 - Riggs Road Power to Hawes

This segment of Riggs Road is completing construction with three travel lanes in each direction, a dual center turning lane, paved shoulders, signal improvements, drainage improvements and alignment improvements. A total of $200,000 is budgeted in FY 2020 to complete right-of-way condemnation cases.

T430 – Rittenhouse Bridge at Queen Creek Wash

This project will replace the existing two-lane bridge with a four lane box culvert on Rittenhouse Road over Queen Creek Wash along with widening segments of Rittenhouse to match the already widened Rittenhouse Road on the north leg. The Town of Queen Creek will be the lead for construction. Construction is planned to start in FY 2020 after Riggs Rd construction to Meridian is complete. The County will contribute $1,315,000 in FY 2020 and $1,314,000 in FY 2021 toward construction.

T495 – Lower Buckeye 71st Avenue to 67th Avenue

The purpose of this project is to widen Lower Buckeye Road to a four-lane arterial roadway with center turn lane to match the roadway to the east within the City of Phoenix, so travelers will have a safer commute. A total of $845,000 is budgeted in FY 2020 to complete design, acquire right-of-way and relocate utilities. Construction is planned to start in late FY 2021.

T517 – Val Vista Road Riggs to Appleby

The County will assist the Town of Gilbert in acquiring right-of-way needed for their project which is partially in the Town's jurisdiction and in the unincorporated county and contribute $5,000,000 to the project in FY 2024. The project will widen Val Vista to three travel lanes in each direction with a raised median and bicycle lanes.

T520 – Camelback at Beardsley Canal

This project will bridge the Beardsley Canal to alleviate congestion caused by local school traffic. A total of $1,285,000 is budgeted for FY 2020 for construction.

T538 – Riggs Road Crimson to Meridian

The purpose of this project is to build an interim roadway with two travel lanes and a center turn lane; make improvements to the Riggs/Rittenhouse intersection; and then taper to align with the existing two-lane Combs Road in Pinal County. The Town of Queen Creek is the lead on this project. The County will contribute funds for portions of the project within Maricopa County. The Town of Queen Creek is responsible for all costs in Pinal County. A total $2,413,000 is budgeted in FY 2020 for the County's share of construction of the project within Maricopa County.

T554 – Pinnacle Peak 99th Avenue to 91st Avenue

The City of Peoria plans to improve Pinnacle Peak Road from 99th Ave to 91st Ave in two phases to a five-lane arterial road with a raised median and upgrade the traffic signal at the intersection of Pinnacle Peak and 91st Ave. The County will contribute towards the project in exchange for the City's annexation of the County's portion of the project with a total of $2,498,500 budgeted in FY 2020 as final payment for the County's contribution to the project.

T561 – Olive Avenue Sr 303 to Sarival Avenue

This project will improve Olive Ave to a five-lane arterial road with a center turn lane. Construction is planned to start in FY 2021 with $1,788,000 budgeted in FY 2020 for completion of design and right-of-way acquisition and the start of utility relocation.

T562 – Olive Avenue Sarival Avenue to Reems Road

This project will improve Olive Ave to a five-lane arterial road with a center turn lane. Construction is planned to start in FY 2022 with $117,000 budgeted in FY 2020 to complete design and environmental clearance.

T568 – Happy Valley Road Loop 303 to the Agua Fria Bridge

The City of Peoria is in the process of improving Happy Valley Road from Loop 303 to Lake Pleasant Parkway to a six-lane arterial road with bike lanes. The County will contribute $5,068,741 towards the project in exchange for the City's annexation of the County's portion of the project. The County has contributed the first payment of $263,741. The County will make two final payments of $2,402,500 each in FY 2020 and FY 2021 per the terms of the intergovernmental agreement.

T571 – Litchfield Road Northern Parkway to Peoria

This scoping study will identify what improvements will be needed and the cost to widen Litchfield Road from Northern Parkway to Peoria Avenue to improve traffic flow and increase safety for travelers. A total of $35,000 is budgeted in FY 2020 to complete the study. Construction is not planned at this time.

T575 – Broadway Road 75th Avenue to 51st Avenue

This project will improve Broadway Rd from 75th Ave to 51st Ave to match adjoining City of Phoenix sections of Broadway. This will improve traffic flow and increase safety for travelers. A total of $460,000 is budgeted in FY 2020 to begin design. Construction is tentatively planned to start in FY 2023.

T579 – 83rd Avenue Northern to Butler

This scoping study will identify what improvements will be needed and the cost to widen 83rd Ave from Northern to Butler to improve traffic flow and increase safety for travelers. A total of $1,000 is budgeted in FY 2020 to complete the study. This project connects to Northern Parkway. A scoping study is in progress on this section of Northern to determine what improvements, if any, will be made at the Northern and 83rd Ave intersection. That decision directly affects this project.

T612 – University Drive Higley to Power

This project will restripe University Drive with 11-foot travel and turn lanes to add bike lanes and sidewalks filling a two-mile gap. Concrete bus pads and sidewalks will provide access to existing bus stops. Curb ramps, driveways, and narrow sidewalks will be upgraded to meet current ADA requirements. A total of $144,000 is budgeted in FY 2020 to complete a scoping study and start design. Construction is planned for FY 2022.

T614 – Ocotillo Road Signal Butte to Meridian

The Town of Queen Creek is widening Ocotillo Road from Signal Butte to Meridian to improve traffic flow and increase safety for travelers, a portion of which is in the County Road System. The County will contribute $1,003,000 towards construction of the project in FY 2021.

T633 – Southern Avenue 51st Avenue to 37th Lane

This project will eliminate a scalloped street condition to improve traffic flow and increase safety for travelers. A total of $435,000 is budgeted in FY 2020 to complete the scoping study in cooperation with the City of Phoenix.

CAPY - Capacity Project Reserve

CAPY is the reserve fund to provide budget for new scoping studies, projects starting design and change orders on on-going capacity projects. A total of $750,000 is budgeted for scoping studies on new projects and construction reserves in FY 2020.

Multi-Year Project Schedules By Fund and Appropriation Unit

234 - Transportation Capital Projects Revenue	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
T575-Broadway Rd 75Th Ave To 51St Av	-	-	-	-	-	5,587,500	5,587,500	11,175,000	11,175,000
T612-University Dr Higley Rd To Power Rd	-	-	-	1,272,319	-	-	-	1,272,319	1,272,319
T633-Southern Ave 41st to 39th Ave	-	-	-	-	-	2,837,500	2,837,500	5,675,000	5,675,000
Revenue Total:	**-**	**-**	**-**	**1,272,319**	**-**	**8,425,000**	**8,425,000**	**18,122,319**	**18,122,319**

Multi-Year Project Schedules By Fund and Appropriation Unit (continued)

234 - Transportation Capital Projects Expenditures	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
CAPY-Capacity	-	-	900,000	2,297,496	1,407,000	1,000,000	2,100,000	7,704,496	7,704,496
T248-Deer Valley El Mirage To Lk P	12,090,429	647,210	260,000	24,015,000	7,074,000	-	-	31,349,000	44,086,639
T251-Riggs Ellsworth To Meridian	6,722,539	4,199	1,000	-	-	-	-	1,000	6,727,738
T406-Riggs Rd Power to Hawes	14,953,708	6,293,035	200,000	-	-	-	-	200,000	21,446,743
T430-Rittenhouse Bridge at QC Wash	768,652	1,068	1,315,000	1,314,000	-	-	-	2,629,000	3,398,720
T495-Lower Buckeye 71st to 67th Ave	247,032	560,784	845,000	1,010,000	2,730,000	-	-	4,585,000	5,392,816
T517-Val Vista Riggs to Appleby	17,161	-	-	-	-	-	5,000,000	5,000,000	5,017,161
T520-Camelback at Beardsley Canal	744,982	1,823,231	1,285,000	-	-	-	-	1,285,000	3,853,213
T538-Riggs Rd Crismon To Meridian	5,195,858	1,683,683	2,413,000	-	-	-	-	2,413,000	9,292,541
T554-Pinnacle Pk 99Th Ave To 91St Ave	1,498,723	-	2,498,500	-	-	-	-	2,498,500	3,997,223
T561-Olive Ave Sr 303 To Sarival Ave	1,492,714	2,068,090	1,788,000	9,280,000	1,370,000	-	-	12,438,000	15,998,804
T562-Olive Ave Sarival To Reems Rd	469,279	1,759,554	117,000	1,480,000	6,670,000	3,980,000	-	12,247,000	14,475,833
T568-Happy Valley Loop 303 To Agua Fria River	263,741	-	2,402,500	2,402,500	-	-	-	4,805,000	5,068,741
T571-Litchfield Rd N Pkwy To Peoria	120,481	42,792	35,000	-	-	-	-	35,000	198,273
T575-Broadway Rd 75Th Ave To 51St Av	615,600	6,342	460,000	2,485,000	1,365,000	4,135,000	13,350,000	21,795,000	22,416,942
T579-83RD Ave Northern To Butler	213,384	65,407	1,000	-	-	-	-	1,000	279,791
T612-University Dr Higley Rd To Power Rd	-	108,474	144,000	19,000	1,616,000	-	-	1,779,000	1,887,474
T614-Ocotillo Rd Signal Butte To Meridian	-	-	-	1,003,000	-	-	-	1,003,000	1,003,000
T633-Southern Ave 41st to 39th Ave	-	-	435,000	1,035,000	1,735,000	5,350,000	5,000,000	13,555,000	13,555,000
Expenditure Total:	**45,414,283**	**15,063,869**	**15,100,000**	**46,340,996**	**23,967,000**	**14,465,000**	**25,450,000**	**125,322,996**	**185,801,148**

Dust Mitigation Projects

Managing Department: Transportation

Project Partner(s): T491 - Parks and Recreation Department

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
T408 - Palm Lane Drainage	2	4th Quarter FY 2020
T453 - Rockaway Hills 255th-251st Ave	4	Complete
T457 - Carefree Highway Area	3	Complete
T458 - Laveen Area	5	Complete
T491 - Vulture Mountain Rec Area Rds	4	4th Quarter FY 2021
T556 - Pinnacle Vista Dr 40th to 46th St	3	4th Quarter FY 2022
T576 - Peoria Ave Citrus to SR 303	4	2nd Quarter FY 2024
T583 - 20th St Cloud Rd to Tamar Rd	3	4th Quarter FY 2023
T606 - Peak View 205th Ave to 203rd Ave	4	4th Quarter FY 2023
T609 - Tonto Hills Phase 1	2	4th Quarter FY 2023
T611 - Dove Valley Rd 171st Ave to 163rd Ave	4	4th Quarter FY 2023

Purpose Statement:

The purpose of the Dust Mitigation Projects is to pave dirt roads with the goal of reducing fugitive dust and improving public health.

Project Summary:

T408 – Palm Lane Drainage

This project will install a storm drain on Palm Lane to mitigate flooding to increase safety for residents in the area and reduce maintenance costs for the County. A total of $2,914,000 is budgeted in FY 2020 for construction.

T453 – Rockaway Hills 255th – 251st Avenue

This project paved Rockaway Hills from 255th to 251st Ave so travelers have a healthier route to travel. A total of $1,000 is budgeted in FY 2020 to complete the federal project closeout process.

T457 – Carefree Highway

This project paved 10th St from Dove Valley to Paint Your Wagon Tr and Dove Valley from 10th St to 12th St so travelers have a safer and healthier route to travel. A total of $1,000 is budgeted in FY 2020 to complete the federal project closeout process.

T458 – Laveen Area

This project paved 31st Ave from Olney to McNeil; Olney Ave from 33rd Ave to 31st Ave; and, 45th Ave from Estrella Dr to Gumina Ave so travelers have a safer and healthier route to travel. A total of $1,000 is budgeted in FY 2020 to complete the federal project closeout process.

T491 – Vulture Mountain Rec Area Roads

This project will realign Vulture Mine Road to provide a single park entrance and construct the interior roads for the Vulture Mountain Recreation Area as part of a long-term project to develop the park. A total of $3,570,000 is budgeted in FY 2020 to complete design of the park roads and begin construction in conjunction with the Parks Department construction of the park facilities.

T556 – Pinnacle Vista Drive 40th to 46th Street

This project will pave Pinnacle Vista Drive from 40th Street to 46th Street so travelers will have a safer and healthier route to travel. A total of $35,000 budgeted in FY 2020 to complete design. Construction is planned to start in late FY 2021.

T576 – Peoria Avenue Citrus to SR 303

This scoping study will identify what improvements will be needed and the cost to pave Peoria Ave from Citrus to SR 303 to provide a healthier route to travel and increase safety for travelers. A total of $198,000 is budgeted in FY 2020 to complete the study and start the design process. Construction is planned to begin in FY 2023 following utility relocation which includes a 69kv electrical line which can only be relocated in cool weather.

T583 – 20th Street Cloud Road to Tamar Road

This final design and construction project will provide asphalt concrete pavement along the 20th St alignment, from Cloud Rd to 300' North of Tamar Rd. The new pavement will include one lane in each direction with paved shoulders. Construction is planned for FY 2023, with a budget of $1.8M. Funds are also budgeted in FY 2021, and FY 2022 for MCDOT in-house design, utility relocations, environmental studies, and right-of-way acquisition which includes state land. A total of $546,000 is budgeted in FY 2020 for design and to start right-of-way acquisition.

T606 – Peak View 205th Avenue to 203rd Avenue

This scoping study is being completed to identify what improvements will be needed and the cost to pave Peak View from 205th Ave to 203rd Ave to provide a healthier route to travel and increase safety for travelers. Design is planned to start in FY 2022 with construction planned to start in FY 2023. No funds are budgeted for FY 2020, but the study may carryforward into FY 2020 which if that happens reserve funds will be allocated to complete the study.

T609 – Tonto Hills Phase 1

This project will pave Tonto Hills to provide a healthier route to travel and increase safety for travelers. A total of $755,000 is budgeted in FY 2020 to complete the ongoing scoping study, begin design and begin utility relocation. Construction is planned to start in FY 2022. The scoping study is a combined scoping study with project TT0610 Tonto Hills Low Volume Roads Phase 2 and will identify which roads will be assigned to each phase of the Tonto Hills paving.

T611 – Dove Valley Road 171st Avenue to 163rd Avenue

This project will pave Dove Valley Rd from 171st Ave to 163rd Ave so travelers will have a safer and healthier route to travel.

A scoping study was completed in FY 2019 and $265,000 budgeted in FY 2021 to start design, acquire right-of-way and relocate utilities. Construction is tentatively planned for FY 2023 subject to the scoping study findings.

DMIT – Dust Mitigation Project Reserve

DMIT is the reserve fund to provide budget for new scoping studies, projects starting design and change orders on on-going dust mitigation projects. Scoping studies provide information to assess the cost and benefit of proposed projects to improve safety, reduce congestion, improve traffic flow so that commuters experience less travel delays and have a faster and safer commute. A total of $600,000 is budgeted for reserves in FY 2020.

Multi-Year Project Schedules By Fund and Appropriation Unit

234 - Transportation Capital Projects Expenditures	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
DMIT-Dust Mitigation	-	-	600,000	1,152,673	475,000	750,000	400,000	3,377,673	3,377,673
T408-Palm Lane Drainage	538,638	68,008	2,914,000	-	-	-	-	2,914,000	3,520,646
T453-Rockaway Hills 255th to 251st Ave	1,495,581	3,340	1,000	-	-	-	-	1,000	1,499,921
T457-Carefree Hwy Area	1,238,439	9,865	1,000	-	-	-	-	1,000	1,249,304
T458-Laveen Area	1,822,880	111,953	1,000	-	-	-	-	1,000	1,935,833
T491-Vulture Mountain Recarea Roads	614,391	210,660	3,570,000	7,820,000	-	-	-	11,390,000	12,215,051
T556-Pinnacle Vista Dr 40Th To 46Th St	106,564	2,460	35,000	552,000	178,000	-	-	765,000	874,024
T576-Peoria Ave Citrus Rd To Sr 303	166,041	55,825	198,000	500,000	500,000	3,396,000	1,566,000	6,160,000	6,381,866
T583-20th St Cloud Rd to Tamar Rd	103,201	70,303	546,000	1,070,000	530,000	1,810,000	-	3,956,000	4,129,504
T606-Peak View Lvr	-	114,885	-	-	195,000	480,000	-	675,000	789,885
T609-Tonto Hills Lvr Package 1	-	128,000	755,000	210,000	3,500,000	3,500,000	-	7,965,000	8,093,000
T611-Dove Valley Rd 171st Ave To 163rd Ave	28,291	59,283	-	265,000	-	1,653,000	-	1,918,000	2,005,574
Expenditure Total:	**6,114,026**	**834,582**	**8,621,000**	**11,569,673**	**5,378,000**	**11,589,000**	**1,966,000**	**39,123,673**	**46,072,281**

MAG / ALCP Projects

Managing Department: Transportation

Project Partner(s): Maricopa Association of Governments (MAG), the Cities of El Mirage, Glendale, and Peoria, the Maricopa County Flood Control District - T195, T347, T372, T427, T486, T498, T499, T500, T501, T502, T503, T543, T573, T600; MAG, Salt River Pima Maricopa Indian Community, City of Mesa - T339; MAG, Salt River Pima Maricopa Indian Community - T342; MAG, City of El Mirage - T367.

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
T339 - Gilbert Rd Bridge at the Salt River	2	4th Quarter FY 2025
T342 - McKellips Rd SR 101 to Alma School	2	4th Quarter FY 2022
T347 - Northern Pkwy Dysart to 111th Ave	4	4th Quarter FY 2022
T367 - El Mirage Northern to Peoria	4	Complete
T372 - Northern Pkwy Northern at Loop 101	4	4th Quarter FY 2023
T427 - Northern Pkwy Dysart Overpass	4	4th Quarter FY 2023
T486 - 111th Ave to Grand Right-of-way	4	3rd Quarter FY 2021
T498 - Northern Pkwy El Mirage Alternate Access	4	4th Quarter FY 2023
T499 - Northern Pkwy El Mirage Overpass	4	4th Quarter FY 2023
T500 - Northern Pkwy Agua Fria to 111th Ave	4	1st Quarter FY 2022
T501 - Northern Pkwy 111th Ave to 107th Ave	4	4th Quarter FY 2025
T502 - Northern Pkwy 107th Ave to 99th Ave	4	4th Quarter FY 2026
T503 - Northern Pkwy 107th Ave to 99th Ave	4	4th Quarter FY 2024
T573 - Northern Pkwy Loop 101 to Grand Scoping Study	4	4th Quarter FY 2020
T600 - Northern Pkwy Agua Fria River to 99th Ave Scoping and Final Design	4	3rd Quarter FY 2021

Purpose Statement:

The purpose of the MAG / ALCP Projects is to implement arterial street projects in the MAG Regional Transportation Plan funded by a combination of funding sources and partner contributions.

Project Descriptions:

T339 – Gilbert Road Bridget at the Salt River

A new four-lane bridge will replace the existing two-lane bridge with a raised roadway approaches and a second smaller bridge to provide an all-weather crossing capable of handling a 100-year flood event. The project is partially funded from the Regional Transportation Plan. A total of $1,015,000 is budgeted in FY 2020 to continue design. Construction is planned to start in FY 2023.

T342 – McKellips Road SR 101 to Alma School

This project will make safety improvements to McKellips Road to include bike lanes, curb, gutter, sidewalk and raised median .A total of $440,000 is budgeted in FY 2020 for design and utility relocation. Construction is planned to begin in FY 2021.

T347 – Northern Parkway Dysart to 112th Avenue

This project will construct the Agua Fria River Bridge and at-grade intersection improvements at Dysart Road and at El Mirage Road in preparation for construction of the Dysart Overpass and the El Mirage Overpass projects. It will construct the frontage roads between Dysart and El Mirage Roads, resulting in an interim Northern Parkway of four lanes. Project is in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa County Flood Control District. A total of $31,262,000 is budgeted for FY 2020 to continue construction which started in FY 2019.

T367 – El Mirage Northern to Peoria

This project widened El Mirage Road from Northern Parkway to 1500 feet south of Peoria. El Mirage Road from two to four lanes with raised median and intermittent center- turn lane in the middle so travelers will have a safer route to travel. The project includes improvement of the El Mirage Road/Olive Avenue and El Mirage City Hall & public park signalized intersections. A total of $1,000 is budgeted in FY 2020 to ensure that all contractual requirements have been completed and for closeout of the project.

T427 – Northern Parkway Dysart Overpass

Northern Ave will be widened initially to four lanes with additional lanes at major intersections. The Dysart Overpass will be constructed to the ultimate six lane width with wide shoulders to accommodate future expansion but striped to have two travel lanes in each direction consistent with initial construction of the other portions of the 20-year multi–phased Northern Parkway project. A total of $60,000 is budgeted in FY 2020 for design. Construction of the overpass is planned to start in FY 2021 along with the El Mirage Overpass (TT0499) once construction of the section of Northern from Dysart to 112th Ave is completed.

T486 – 111th Avenue to Grand Right-of-Way

The 111th Ave to Grand Right-of-way project is to acquire any additional needed right-of-way for the 20-year multi-phased Northern Parkway project in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa County Flood Control District. A total of $593,000 is budgeted in 2021 to acquire right-of-way for the final phases of the program if needed.

T372 – Northern Parkway 99th Avenue to East Loop 101 Ramps

The project will widen Northern Ave from 99th Avenue to Loop 101 east ramps to six lanes with additional left and right turn lanes at Loop 101. The sloped bridge abutments under the Loop 101 will be reconstructed to vertical walls to provide the extra lanes. The signalized intersections of 99th Avenue, 98th Avenue, and the Loop 101 ramp intersections will be reconstructed. Project is in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa County Flood Control District. A total of $710,000 is budgeted in FY 2020 for design.

T498 – Northern Parkway El Mirage Alternative Access

This project will construct a new east/west roadway along the Butler Drive alignment between Dysart Road and the 127th Avenue alignment and a new north/south roadway along the 129th Avenue alignment between the new Butler Drive and Northern Parkway. The design of this project started in FY 2019 with construction planned to start in FY 2022. A total of $660,000 is budgeted in FY 2020 for design and right-of-way acquisition.

T499 – Northern Parkway El Mirage Overpass

Northern Ave will be widened initially to four lanes with additional lanes at major intersections. The El Mirage Overpass will be constructed to the ultimate six lane width with wide shoulders to accommodate future expansion but striped to have two travel lanes in each direction consistent with initial construction of the other portions of the 20-year multi–phased Northern Parkway project. A total of $15,000 is budgeted in FY 2020 for design.

Construction of the overpass is planned to start in FY 2021 along with the Dysart Overpass (TT0427) once construction of the section of Northern from Dysart to 112th Ave is completed. Construction funding is budget as part of the Dysart Overpass

T500 – Northern Parkway Agua Fria to 112th Avenue

This project will widen Northern Parkway from four lanes to six lanes, provide neighborhood street connectivity improvements and improve the signalized 107th Avenue intersection. The design is planned to start in FY 2021 with construction following in FY 2023. A total of $1,635,000 is budgeted in FY 2021 to start design once the combined scoping study for the section of Northern from 112th Ave to 99th Ave is completed. This project may be combined with two other Northern Projects (TT0501 and TT0502) as a result of the scoping study and availability of funds.

T501 – Northern Parkway 112th Avenue to 107th Avenue

This project will widen Northern Parkway from four lanes to six lanes, provide neighborhood street connectivity improvements and construct a signalized intersection at 111th Avenue. The design is planned to start in FY 2021 once the combined scoping study for the section of Northern from 112th Ave to 99th Ave is completed. Some right-of-way is anticipated to be required followed by construction in FY 2024 and 2025. A total of $1,363,000 is budgeted in FY 2022 for design. This project may be combined with two other Northern Projects (TT0500 and TT0502) because of the scoping study and availability of funds.

T502 – Northern Parkway 107th Avenue to 99th Avenue

This project will widen Northern Parkway from four lanes to six lanes. The design is planned to start in FY 2024 once the combined scoping study for the section of Northern from 112th Ave to 99th Ave is completed. A total of $9,637,857 is budgeted in FY 2024 to start design and acquire right-of-way. This project may be combined with two other Northern Projects (TT0500 and TT0501) as a result of the scoping study and availability of funds.

T503 – Northern Parkway 107th Avenue to 99th Avenue

This project will widen Northern Parkway from four lanes to six lanes, provide neighborhood street connectivity improvements and improve the signalized 107th Avenue and 103rd Avenue intersections. The design is planned to start in FY 2023. Some right-of-way is anticipated to be required followed by construction in FY 2024. A total of $355,000 is budgeted in FY 2023 to start the design.

T573 – Northern Parkway Loop 101 to Grand Scoping Study

This Scoping Assessment study is to determine the improvements required and their cost for the section of Northern Parkway from 99th Avenue (generally the Loop 101) to Grand Avenue. A total of $245,000 is budgeted to complete this three-mile study.

T600 – Northern Parkway Agua Fria

This project will begin with a Scoping Assessment study to define the interim facility footprint and evaluate the feasibility of combining the construction of the three projects (TT0500, TT0501 & TT0502) currently planned for Northern Parkway from the Agua Fria River bridge to 99th Avenue to reduce costs and advance schedule. Scoping level plans and estimates as well as an implementation plan will be produced. Final Design will then proceed per guidance of the Northern Parkway Partners, as either a single project for the full length, or portions which will be timed to construct sequentially. A total of $1,325,000 is budgeted in FY 2020 to continue the scoping study.

ALCP – MAG ALCP Project Reserve

ALCP is the reserve fund to provide budget for change orders on on-going arterial life cycle projects. A total of $5,015,000 is budgeted for ALCP reserves in FY 2020.

Multi-Year Project Schedules By Fund and Appropriation Unit

Revenue	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
T339-Gilbert Road Bridge	3,501,465	216,945	600,000	-	-	13,000,000	26,037,000	39,637,000	43,355,410
T342-McKellips Rd I10 to Alma Schl	294,433	443,046	840,000	3,100,000	3,396,000	-	-	7,336,000	8,073,479
T347-Northern Parkway Phase II	15,921,524	11,511,574	20,620,547	5,341,247	-	-	-	25,961,794	53,394,892
T367-El Mirage Northern to Peoria	6,232,895	944,374	1,426,831	-	-	-	-	1,426,831	8,604,100
T372-Northern Pkwy Northern at L101	3,694	-	476,000	3,013,100	2,600,000	4,976,062	-	11,065,162	11,068,856
T486-Northern Ph 2 ROW Protection	-	-	-	550,000	-	-	-	550,000	550,000
T498-NPKWY EL Mirage Alt Acc	-	103,400	532,000	2,666,753	-	-	-	3,198,753	3,302,153
T499-NPKWY EL Mirage Overpass	-	1,648,219	-	6,125,000	9,186,100	-	-	15,311,100	16,959,319
T500-NPkwy Aqua Fria To 111TH	-	-	-	1,120,000	14,626,247	2,166,247	-	17,912,494	17,912,494
T501-NPkwy 111TH TO 107TH	-	-	-	-	1,190,000	2,100,000	12,530,000	15,820,000	15,820,000
T502-Pkwy 107TH TO 99TH	-	-	-	-	-	-	6,506,247	6,506,247	6,506,247
T503-NPkwy Loop 101 TO 91ST	-	-	-	-	-	299,000	435,501	734,501	734,501
T573-No Pkwy Loop To Grand	113,208	1,601,803	200,000	2,500,500	-	-	-	2,700,500	4,415,511
Revenue Total:	**26,067,219**	**16,469,361**	**24,695,378**	**24,416,600**	**30,998,347**	**22,541,309**	**45,508,748**	**148,160,382**	**190,696,962**

234 - Transportation Capital Projects Expenditures	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
ALCP-MAG ALCP Projects	-	-	5,015,000	1,557,274	2,955,433	2,300,000	6,700,000	18,527,707	18,527,707
T339-Gilbert Road Bridge	5,902,013	1,784,600	1,015,000	6,180,000	40,000	19,468,000	39,695,000	66,398,000	74,084,613
T342-McKellips Rd I10 to Alma Schl	1,179,301	845,185	440,000	4,615,000	5,787,000	-	-	10,842,000	12,866,486
T347-Northern Parkway Phase II	22,267,213	15,523,324	31,262,000	390,000	54,000	-	-	31,706,000	69,496,537
T367-El Mirage Northern to Peoria	13,084,553	106,534	1,000	-	-	-	-	1,000	13,192,087
T372-Northern Pkwy Northern at L101	312,118	29,226	710,000	4,405,000	3,827,000	13,625,000	-	22,567,000	22,908,344
T427-Dysart Ave Overpass	463,466	282,063	60,000	8,888,000	19,299,000	2,478,000	-	30,725,000	31,470,529
T486-Northern Ph 2 ROW Protection	10,067	2,510	-	593,000	-	-	-	593,000	605,577
T498-NPKWY EL Mirage Alt Acc	4,790	181,311	660,000	560,000	3,290,000	581,000	-	5,091,000	5,277,101
T499-NPKWY EL Mirage Overpass	531,656	426,298	15,000	40,000	-	-	-	55,000	1,012,954
T500-NPkwy Aqua Fria To 111TH	557	195	-	1,635,000	17,835,000	-	-	19,470,000	19,470,752
T501-NPkwy 111TH TO 107TH	495	-	-	-	1,363,000	2,633,000	13,509,286	17,505,286	17,505,781
T502-Pkwy 107TH TO 99TH	542	-	-	-	-	-	9,637,857	9,637,857	9,638,399
T503-NPkwy Loop 101 TO 91ST	-	-	-	-	-	355,000	4,283,571	4,638,571	4,638,571
T573-No Pkwy Loop To Grand	453,671	794,175	245,000	-	-	-	-	245,000	1,492,846
T600-Northern Parkway Agua Fria To 99th Ave Scoping	2,491	675,004	1,325,000	362,000	-	-	-	1,687,000	2,364,495
Expenditure Total:	**44,212,933**	**20,650,425**	**40,748,000**	**29,225,274**	**54,450,433**	**41,440,000**	**73,825,714**	**239,689,421**	**304,552,779**

System Preservation and Reconstruction Projects

Managing Department: Transportation
Project Partner(s): Maricopa Association of Governments (MAG) - T338,
Scheduled Completion Dates:

Improvement	District	Scheduled Completion
T338 - Miller Rd I-10 to 1 mile north	4	4th Quarter FY 2022
T549 - Palo Verde Rd Bridge at RID	4	4th Quarter FY 2022
T557 - Broadway Rd Bridges at Tempe Canal	1	4th Quarter FY 2025
T590 - Country Place and Laurelwood Park Rehab	1	1st Quarter FY 2022
T592 - Sun City West Unit 36 Rehab	4	1st Quarter FY 2022
T595 - South Arterials	2	4th Quarter FY 2020
T596 - 96th Street - University to Brown	2	4th Quarter FY 2020
T597 - Overlays - Northeast Arterials	2	4th Quarter FY 2021
T598 - Hot In-place Asphalt Paving New River Area	3	4th Quarter FY 2022
T599 - Sun Valley Parkway Phase III	4	4th Quarter FY 2020
T622 - Sun Lakes Rehab Units 1 – 10 and 41	1	4th Quarter FY 2023
T623 - Sun Lakes Rehab Units 11 – 22	1	4th Quarter FY 2024
T634 - ARAC M&R NE Arterials	1	4th Quarter FY 2022
T635 - South Arterials Overlay	4 & 5	4th Quarter FY 2022
T636 - Hot In-Place Asphalt Paving McDowell Mtn Rd	2	4th Quarter FY 2024
T637 - Northeast Local Roads Overlay	2	4th Quarter FY 2023
T638 – Sun City West Units 35, 38A & 40 Mill and Reconstruction	4	4th Quarter FY 2024
T639 – Northwest and South Arterials Overlay	4 & 5	4th Quarter FY 2025
T640 – ARAC Mill & Reconstruct Northwest and Southwest Arterials	4	4th Quarter FY 2025
T641 – Dreamland Villa Units 1-10, 14 and Velda Rose Units 2-4 Mill and Reconstruction	4	4th Quarter FY 2026

Purpose Statement:

The purpose of the System Preservation and Reconstruction Projects is to extend the useful life of the roadway system.

Project Description:

T338 – Miller Road I-10 to 1 Mile North

This project will pave Miller Road from I-10 to one mile north to reduce dust for the traffic going to and from the Arizona Army National Guard and Army Reserve facility. A total of $2,406,000 is budget in FY 2020 to start construction.

T549 – Palo Verde Road at RID Canal

This project will replace the bridge over the Roosevelt Irrigation District canal which is failing. A total of $210,000 is budget in FY 2020 to finish design. Construction is planned for FY 2022.

T557 – Broadway Road at Tempe Canal

This Project will replace the two bridges on Broadway over the Tempe canal. A total of $165,000 is budgeted in FY 2022 to start design. Construction is planned for FY 2024.

T590 – County Place and Laurelwood Park Rehab

This project will rehabilitate the streets in two subdivisions and replace the pavement with rubberized asphalt concrete and upgrade ADA ramps that are not in conformance with current requirements. A total of $71,000 is budgeted in FY 2020 to complete the design. Paving is planned to start in FY 2021.

T592 – Sun City West Unit 36

This project will rehabilitate the streets in the subdivision and replace the pavement with rubberized asphalt concrete and upgrade ADA ramps that are not in conformance with current requirements. A total of $20,000 is budgeted in FY 2020 to complete the scoping study. Paving is planned to start in FY 2021. The arterial streets will be edge milled and overlanded including North Granite Valley Drive from White Rock Drive to R H Johnson; Stardust Boulevard from Calumet Drive to R H Johnson. The following road segments will be rehabilitated: Trading Post Drive from Calumet Drive to White Rock Drive; White Rock Drive from Calumet Drive to 570 feet east of Trading Post Drive; plus the streets bordered by Calumet, White Rock and Trading Post Drive.

T595 – ARAC – South Arterials

This project will overlay listed roads with rubberized asphalt. A total of $105,000 is budgeted in FY 2020 to prepare the paving specifications and special provisions. Paving is planned for FY 2021. The roads to be paved include: Dobbins Rd from 1,283 feet east of 59th Ave to 4,600 feet east of 59th Ave; Southern Ave from El Mirage to Avondale Blvd; Narramore Rd from Tuthill Rd to Rainbow Valley Rd;

T596 – 96th Street – University to Brown

This project will overlay 96th Street from University to Brown with rubberized asphalt. The project is in the closeout phase with a total of $5,000 budgeted in FY 2020 to verify that all requirements are complete, close all contracts, and close the project.

T597 – Overlays – Northeast Arterials

A total of $313,000 is budgeted in FY 2020 to finish inspecting guardrail for compliance with current standards and to prepare the paving specifications and special provisions to overlay Cave Creek Road from 1469 feet north of Deer Trail to Seven Springs Rd and Bartlett Dam Road from Cave Creek Rd to 526 feet east of Horseshoe Dam Rd. Construction is planned for FY 2021.

T598 – Hot In-Place Asphalt Paving New River Area

This project is to mill and replace with hot-in-place recycled pavement 12.8 miles of roads in District 3. A total of $31,000 is budgeted in FY 2021 to finish the paving specifications for the following road segments: Cloud Rd from 15th Ave to 26th St; Desert Hills Dr from 31st Ave to 10th St; Honda Bow Rd from 7th Ave to New River Rd; and, Joy Ranch Rd from 19th Ave to 24th St. Paving is planned for FY 2022.

T599 – Sun Valley Parkway Phase III

This project will rehabilitate the pavement with new rubberized asphalt approximately 5.6 miles of Sun Valley Parkway from 3320 feet west of Canyon Springs Boulevard to 219th Avenue. A total of $560,000 is budget in FY 2020 to complete the project.

T622 – Sun Lakes Rehab Units 1 – 10 and 41

This project will rehabilitate the pavement with new rubberized asphalt approximately 20.1 miles of Sun Lakes Units 1- 10 and 41. Includes in the project is upgrading pedestrian ramps (ADA ramps) that are not in conformance with current requirements. A total of $15,000 is budget in FY 2020 to complete design. Construction is planned to start in FY 2022 due to funding availability.

T623 – Sun Lakes Rehab Unit 11 – 22

This project will rehabilitate the pavement with new rubberized asphalt approximately 19.2 miles of Sun Lakes Units 11 and 22. Includes in the project is upgrading pedestrian ramps (ADA ramps) that are not in conformance with current requirements. A total of $15,000 is budget in FY 2020 to complete design. Construction is planned to start in FY 2023 due to funding availability.

T634 – ARAC M&R NE Arterials

This project will mill and resurface the existing pavement with new rubberized asphalt approximately 3.8 miles of the NE Arterials list on a separate worksheet. A total of $75,000 is budget in FY 2020 to complete scoping. Construction is planned to start in FY 2022 due to funding availability.

T635 – South Arterials Overlay

This project will overlay the existing pavement with new rubberized asphalt approximately 1.5 miles of arterial roads in the south central Maricopa County. A total of $60,000 is budget in FY 2020 to complete the scoping design report. Construction is planned for FY 2022 due to funding availability.

T636 – Hot In-Place Asphalt Paving McDowell Mountain Road

This project is to mill and replace with hot-in-place recycled pavement 6.2 miles of McDowell Mountain Rd as listed on the road list work sheet. A total of $150,000 is budgeted in FY 2021 to validate the road conditions and prepare paving specifications.

T637 – Northeast Local Roads Overlay

This project will mill and overlay the pavement with new rubberized asphalt approximately 1.8 miles of local roads in the northeast Maricopa County. A total of $50,000 is budget in FY 2021 to complete the scoping design report. Construction is planned for FY 2023 due to funding availability.

T638 – Sun City West Units 35, 38A & 40 Mill and Reconstruction

This project will rehabilitate the pavement with new rubberized asphalt approximately 5.3 miles of local roads in Sun City West. Includes in the project is upgrading pedestrian ramps (ADA ramps) that are not in conformance with current requirements. A total of $150,000 is budgeted in FY 2021 to complete the scoping and design report. Construction is planned to start in FY 2024 due to funding availability.

T639 – Northwest and South Arterials Overlay

This project will overlay with new rubberized asphalt approximately 19.1 miles of arterial roads in northwest and southwest Maricopa County. A total of $150,000 is budgeted in FY 2023 to complete the scoping design report. Construction is planned for FY 2025 due to funding availability.

T640 – ARAC Mill & Reconstruct Northwest and Southwest Arterials

This project will mill and resurface the existing pavement with new rubberized asphalt for. A total of $150,000 is budgeted in FY 2023 to complete scoping. Construction is planned to start in FY 2025 due to funding availability.

T641 – Dreamland Villa Units 1-10, 14 and Velda Rose Units 2-4 Mill and Reconstruction

This project will rehabilitate the pavement with new rubberized asphalt approximately 18.2 miles of local roads in the Dreamland Villa and Velda Rose Subdivisions. The project will upgrade pedestrian ramps (ADA ramps) that are currently not in conformance with current requirements. A total of $150,000 is budgeted in FY 2023 to complete the scoping and design report. Construction is planned to start in FY 2025 due to funding availability.

T642 – Dreamland Villa Units 11-19, and Velda Rose Mill and Reconstruction

This project will rehabilitate the pavement with new rubberized asphalt approximately 20.2 miles of local roads in the listed subdivisions. The project will upgrade pedestrian ramps (ADA ramps) that are currently not in conformance with current requirements. A total of $150,000 is budget in FY 2023 to complete the scoping and design report. Construction is planned to start in FY 2025 due to funding availability.

SPAR – System Preservation and Reconstruction Project Reserve

SPAR is the reserve fund to provide budget for change orders on on-going system preservation projects. A total of $500,000 is budgeted for change orders and construction reserves in FY 2020.

Multi-Year Project Schedules By Fund and Appropriation Unit

234 - Transportation Capital Projects Revenue	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
T338-Miller Rd I10 to 1 Mi N I10	-	-	2,595,355	-	-	-	-	2,595,355	2,595,355
Revenue Total:	**-**	**-**	**2,595,355**	**-**	**-**	**-**	**-**	**2,595,355**	**2,595,355**

234 - Transportation Capital Projects Expenditures	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
SPAR-System Preservation	-	-	667,500	637,990	870,000	825,278	850,000	3,850,768	3,850,768
T338-Miller Rd I10 to 1 Mi N I10	897,398	64,707	2,406,000	331,000	-	-	-	2,737,000	3,699,105
T549-Palo Verde Rd Bridge at RID	267,856	49,907	210,000	1,080,000	1,180,000	-	-	2,470,000	2,787,763
T557-Broadway Rd Bridges At Temple Canal	448,412	3,602	-	-	165,000	165,000	1,408,000	1,738,000	2,190,014
T590-Country Place and Laurelwood Park Rehab	178,389	314,005	71,000	1,110,000	1,110,000	-	-	2,291,000	2,783,394
T592-Sun City West unit 36 Rehab	118,588	215,446	20,000	1,501,000	1,502,000	-	-	3,023,000	3,357,034
T595-South Arterials	66,419	58,961	105,000	596,000	-	-	-	701,000	826,380
T596-96th St University to Brown Overlay	103,040	177,232	5,000	-	-	-	-	5,000	285,272
T597-FY19 ARAC - NE Arterials	224,151	70,219	313,000	2,765,000	-	-	-	3,078,000	3,372,370
T598-HIPR - New River Area	85,179	179,923	31,000	1,000	3,575,000	-	-	3,607,000	3,872,102
T599-Sun Valley Parkway Restoration Phase 3	15,553	9,415,022	560,000	-	-	-	-	560,000	9,990,575
T622-Sun Lakes Rehab Units 1-10 and 41	1,507	306,462	15,000	-	1,526,000	5,338,000	-	6,879,000	7,186,969
T623-Sun Lakes Rehab Units 11-22	1,033	274,071	15,000	-	-	3,571,000	2,952,000	6,538,000	6,813,104
T634-ARAC MR NE Arterials	-	-	75,000	150,000	1,025,000	-	-	1,250,000	1,250,000
T635-ARAC Overlay SO Arterials	-	-	60,000	100,000	625,000	-	-	785,000	785,000
T636-HIPR - McDowell Mountain Rd	-	-	-	150,000	-	250,000	2,750,000	3,150,000	3,150,000
T637-NE Locals Overlay	-	-	-	50,000	100,000	590,000	-	740,000	740,000
T638-Sun City West Units 35 38A 40	-	-	-	150,000	-	250,000	2,790,000	3,190,000	3,190,000
T639-ARAC Overlay NW SO Arterials	-	-	-	-	-	150,000	250,000	400,000	400,000
T640-ARAC MR NW SO Arterials	-	-	-	-	-	150,000	250,000	400,000	400,000
T641-Dreamland Villa Rehab Units 1-10 14 Velda Rose Units 2-4	-	-	-	-	-	150,000	250,000	400,000	400,000
T642-Dreamland Villa Units 11-19 Granite Reef Velda Rose Viney	-	-	-	-	-	150,000	250,000	400,000	400,000
Expenditure Total:	**2,407,525**	**11,129,557**	**4,553,500**	**8,621,990**	**11,678,000**	**11,589,278**	**11,750,000**	**48,192,768**	**61,729,850**

Transportation System Management Projects

Managing Department: Transportation

Project Partner(s): City of Phoenix - T465, T511, T513; ADOT, Cities of Surprise, Peoria, Glendale, Phoenix and Scottsdale - T447; City of Tempe - T552; Cities of Tolleson, Phoenix – T345, T553; City of Scottsdale, Town of Carefree - T569; Pinal County, Town of Queen Creek - T570; Town of Gilbert - T580, T582, T624, T630; Towns of Queen Creek and Gilbert – T631, City of Peoria - T589; City of Apache Junction and Pinal County - T591; City of Chandler - T594, T616, T617, T627, T628.

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
T008 - Property Management Prior Year Projects	All	Ongoing
T011 - Right-of-way infill on the County Rd System	All	Ongoing
T345 - MC 85 95th to 75th Ave	5	4th Quarter FY 2020
T365 - Traffic Calming	All	Ongoing
T412 - Eagle Eye Rd at Tiger Wash	4	4th Quarter FY 2022
T447 - Bell Rd Adaptive Signals	2, 3, 4	Complete
T464 - 51st Ave Bus Pullouts	3	4th Quarter FY 2018
T465 - Broadway 51st Ave to 7th St	5	N/A
T466 - Fiber Optics Installation on Indian School, McDowell and Daisy Mountain Rds	2, 3, 4	Complete
T467 - Fiber Optics Installation on Riggs Rd	1	Complete
T487 - Yuma at Jackrabbit Trail	5	Complete
T497 - Olive Ave: Citrus to Cotton Ln	4	4th Quarter FY 2020
T511 - MC 85 107th to 95th Ave	5	4th Quarter FY 2023
T513 – 35th Ave Carver to Elliot	5	4th Quarter FY 2021
T534 - MC 85 at Rainbow Rd	4	2nd Quarter FY 2020
T537 - Salome at Wintersburg Signal Upgrade	4	1st Quarter FY 2019
T548 - MC 85 Liberty School to Cotton Ln	4	4th Quarter FY 2020
T551 - Skunk Creek Crossings Circle Mountain to 19th Ave	3	4th Quarter FY 2024
T552 - Mary St Storm Drain	1	TBD
T553 - MC 85 at 79th Ave Traffic Signal	5	Complete
T559 - U S 80 at Rainbow Wash	5	4th Quarter FY 2020
T560 - U S 80 at Butterfield Wash	5	2nd Quarter FY 2019
T569 - Carefree Hwy 56th St to 60th St IGA	3	TBD
T572 - MC 85 at Verrado Way	4	4th Quarter FY 2021
T577 - Elliot Rd SR 202 to Signal Butte IGA	TBD	4th Quarter FY 2020
T581 - High Friction Surface Treatment Pilot Project	2, 5	4th Quarter FY 2020
T589 - Peoria Traffic Signals IGA	4	4th Quarter FY 2019
T591 - Baseline Rd at Meridian Rd Intersection	1	4th Quarter FY 2022
T594 - Chandler Hts ROW Assistance IGA	1	N/A
T601 - Stardust Blvd at Heritage Dr/ Echo Mesa Dr	4	4th Quarter FY 2021
T602 - Meeker Blvd at Granite Valley Dr	4	4th Quarter FY 2022
T603 - MASH Guardrail Evaluation - NE Area	All	4th Quarter FY 2020
T604 - MASH Guardrail Evaluation - NW Area	4, 5	4th Quarter FY 2020
T615 - Sun City West Canal Crossings	4	4th Quarter FY 2023
T617 - Cooper Rd Prescott Pl to Riggs Rd IGA	1	N/A
T625 – Bush Highway Animal Detection System	2	4th Quarter FY 2020
T627 – Ocotillo Rd Gilbert Rd to 148st IGA	1	N/A

Improvement	District	Scheduled Completion
T628 – Chandler Hts McQueen to Val Vista IGA	1	N/A
T629 – Southern Ave at 97th St	2	4th Quarter 2021
T630 – Lindsay Rd Spur Rd to Layton Lakes IGA	1	N/A
T631 – Chandler Hts Recker Rd to 600' East of Power Rd	1	N/A
T643 – Dysart Rd and Rose Ln Intersection	4	4th Quarter 2020
T646 – Ellsworth Rd and Pueblo Ave Intersection	2	4th Quarter 2020
T647 – San Tan Blvd and Power Rd Intersection	4	4th Quarter 2020
T648 – Meeker Blvd and Mesa Dr Intersection	4	4th Quarter 2020

Purpose Statement:

The purpose of the Transportation System Management Projects is to allow the system to function more efficiently by installing new traffic signals, improving intersections, adding turning lanes, and using technology to improve traffic flow thereby increasing capacity and reducing travel time. Transportation System Management also includes necessary system improvements such as acquisition of right-of-way and participation in other agency projects.

Project Descriptions:

T008 – Property Management Prior Years Projects

Excess land occurs from situations where it is more cost effective to purchase the entire parcel rather than a portion of the parcel, thus avoiding costly litigation and severance damage claim. This property must be maintained and when appropriate later sold. The estimated annual cost is $50,000.

T011 – Right-of-Way Infill on the County Road System

Right-of-way infill is a reserve fund for the purchase of property on existing roads where, after research, the county does not have title. The FY 2020 budget is $200,000 to acquire right-of-way when identified.

T345 – MC85 95th to 75th Avenue

This project will create a constant roadway profile from 95th Ave to 75th Ave by adding a dual center turning lane where currently missing, improving the 83rd and 91st Ave intersections plus milling and replacing the asphalt from 95th Ave to 75th Ave so the traveling public will have a safer commute. A total of $4,230,000 is budgeted in FY 2021 to complete construction.

T365 – Traffic Calming

This project will install speed humps and other traffic calming solutions at yet to be selected locations to improve safety. A total of $100,000 is budgeted in FY 2020 to design and install traffic calming devices.

T412 – Eagle Eye at Tiger

The purpose of this project is to realign Eagle Eye Rd and improve the low flow crossing to prevent roadway flooding at Tiger Wash to reduce maintenance costs at the crossing; improve safety; and, reduce detours so the travelling public will have a safer commute. A total of $500,000 is budgeted in FY 2020 for design of the selected alternative. Construction is tentatively planned for FY 2022.

T447 – Bell Road Adaptive Signals

This project installed a signal timing system to enable signal timing to systematically respond to the varying traffic conditions along Bell Road between Cotton Lane and 114th Avenue; 99th Ave and 73rd Ave; 35th Ave and 19th Ave as well as along Frank Lloyd Wright Blvd. between Scottsdale Road and Thompson Peak Parkway so that commuters will have a faster and safer commute. The project is in the closeout phase with a total of $1,000 budgeted in FY 2020 to verify that all requirements are complete, close all contracts, and close the project.

T466 – Fiber Optics Installation

This project will install the last mile fiber optic cable needed along Indian School Road west of Loop 101 to 99th Avenue to connect traffic signals at 99th Avenue and Loop 101, integrate McDowell Road MCDOT fiber with ADOT's fiber optic cable at Loop 101 and will connect MCDOT signals along Daisy Mountain Road to the north terminus of the ADOT Freeway Management System on I-17. The project is in the closeout phase with a total of $1,000 budgeted in FY 2020 to verify that all requirements are complete, close all contracts, and close the project.

T467 – Fiber Optics Installation on Riggs Road

This project installed fiber optic cable connections primarily along Riggs Rd between South Sun Lakes Blvd. and Arizona Ave. so that commuters will experience less delays and safer commute. Fiber optic connections were also provided along Alma School Road between Chandler Heights Blvd and Riggs Road to integrate with the Regional Community Network System and MCDOT Traffic Management Center. The project is in the closeout phase with a total of $1,000 budgeted in FY 2020 to verify that all requirements are complete, close all contracts, and close the project.

T487 – Yuma at Jackrabbit Trail

This project installed traffic signals and made other improvements to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. The project is in the closeout phase with a total of $100,000 budgeted in FY 2020 to complete right-of-way condemnation cases.

T497 – Olive Avenue Citrus to Cotton Lane

This project will widen Olive Ave from Citrus to Cotton Lane from the current two lanes to four lanes with a center turn lane. A total of $4,664,000 is budgeted in FY 2020 to complete construction.

T511 – MC 85 107th to 95th Avenue

This project will create a constant roadway profile from 107th Ave to 95th Ave by adding a dual center turning lane where currently missing, improving the 107th Ave intersection plus milling and replacing the asphalt from 107th Ave to 95th Ave so the traveling public will have a safer commute. A total of $1,035,000 is budgeted in FY 2020 to complete right-of-way acquisition and start utility relocation. Construction is planned to begin in FY 2022.

T513 – 35th Avenue Carver to Elliot

This project will resolve site distance and alignment issues on 35th Avenue from Carver to Elliot. A total of $360,000 is budget in FY 2020 to acquire right-of-way and relocate utilities. Construction is planned for FY 2021.

T534 – MC 85 at Rainbow Road

This project will install traffic signals at the intersection of MC 85 and Rainbow Road so travelers will have a safer route to travel. A total of $5,000 is budgeted in FY 2020 to complete construction.

T548 – Liberty School to Cotton Lane

This project will restripe the roadway to provide passing lanes and upgrade signage so that commuters will have a safer commute. Additionally, guardrail will be added, and drainage structures will be extended outside the clear zone. A total of $1,684,000 is budgeted in FY 2020 to complete construction.

T551 – Desert Hills at 15th Avenue Box Culvert

This project will construct an eight-barrel box culvert on Desert Hills at 15th Ave to provide residents better access during minor flooding along Skunk Creek. A total of $150,000 is budgeted in FY 2020 to start design. Construction is tentatively planned for FY 2024 subject to availability of funds.

T553 – MC 85 at 79th Avenue

This project installed traffic signals at the intersection to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute.

A total of $1,000 is budgeted in FY 2020 to finalize record drawings, close all contracts and close the project.

T559 – US 80 at Rainbow Wash

This project will provide permanent protection from storm water runoff on the downstream side of the low flow crossing at Rainbow Wash so the traveling public will have a safer commute. A total of $5,768,000 is budgeted in FY 2020 for construction.

T560 – US 80 at Butterfield Wash

This project will provide permanent protection from storm water runoff on the downstream side of the low flow crossing at Butterfield Wash so the traveling public will have a safer commute. A total of $1,952,000 is budgeted in FY 2020 for construction.

T572 – MC85 at Verado

This project will install traffic signals at the intersection of M C 85 and Verado Way so travelers will have a safer route to travel. Construction is currently planned to start in FY 2021. A total of $413,000 is budgeted in FY 2020 to complete design, right-of-way acquisition and utility relocation.

T577 – Elliot Road SR 202 to Signal Butte IGA

The City of Mesa plans to annex and then improve Elliot Rd from SR 202 to Signal Butte to stimulate development in the area. The County has budgeted $1,500,000 to contribute to the project in FY 2020 once annexation is complete and construction has started.

T581 – High Friction Surface Treatment Pilot Project

This federally funded pilot project will apply a high friction surface treatment and evaluate the benefit of using the high friction surface treatment to reduce severe run off road crashes. Two locations have been selected: Maricopa Road, milepost 12.0 to milepost 12.5 and Bush Highway milepost 31.75 to milepost 32.6. A total of $473,000 is budgeted in FY 2020 to apply the high friction surface treatment.

T591 – Baseline Road at Meridian Road Intersection

The project is to install traffic signals at Baseline Rd at Meridian Rd so travelers will have a safer commute. Pinal County and the City of Apache Junction have agreed to contribute to the project. A total of $190,000 is budgeted in FY 2020 to start design. Construction is planned for FY 2021 and FY 2022.

T601 – Stardust Boulevard at Heritage Drive/ Echo Mesa Drive

This project will upgrade the intersection to comply with current Americans with Disabilities Act (ADA) standards so that disabled pedestrians will be safer when crossing the intersection. A total of $178,000 is budgeted in FY 2020 to start design. Construction is planned for FY 2021.

T602 – Meeker Boulevard at Granite Valley Drive

This project will upgrade the intersection to comply with current Americans with Disabilities Act (ADA) standards so that disabled pedestrians will be safer when crossing the intersection. A total of $179,000 is budgeted in FY 2020 to start design. Construction is planned for FY 2022.

T603 – MASH Guardrail Evaluation – NE Area

This project will evaluate guardrails in the NE area for compliance with the revised Manual for Assessing Safety Hardware (MASH) and upgrade those as required. A total of $311,000 is budgeted in FY 2020 to complete the evaluation and start design. Construction is planned to start in late FY 2021.

T615 – Sun City West Canal Crossing

This Scoping study will evaluate guardrails in the Sun City West area for compliance with the revised Manual for Assessing Safety Hardware (MASH) and upgrade those as required. A total of $296,000 is budgeted in FY 2020 to start design. Construction is planned for FY 2023.

T617 - Cooper Rd Prescott Pl to Riggs Rd IGA

The City of Chandler is widening Cooper Rd from Prescott Pl to Riggs Rd. The County will contribute up to $658,000 toward the project in FY 2020.

T625 – Bush Highway Animal Detection System

This project will install Dynamic Message signs (DMS) at each end of the corridor (Near Granite Reef Dam Road & Stewart Mountain Dam Road) and Dynamic Speed feedback signs at pertinent locations to reduce the number of accidents involving animals. A total of $605,000 is budgeted in FY 2020 to install the warning devices.

T627 – Ocotillo Rd Gilbert Rd to 148th Street IGA

The City of Chandler is widening Ocotillo Rd from Gilbert Rd to 148th St. The County will contribute up to $369,000 toward the project in FY 2021.

T628 – Chandler Heights McQueen to Val Vista IGA

The City of Chandler is widening Chandler Hts from McQueen to Val Vista. The County will contribute up to $3,553,000 toward the project in FY 2024.

T629 – Southern Avenue at 97th Street

This project will install traffic signals at the intersection of Southern Ave at 97th St so travelers will have a safer route to travel. Construction is currently planned to start in FY 2021. A total of $105,000 is budgeted in FY 2020 to start design.

T630 – Lindsay Road Spur Road to Layton Lakes IGA

The Town of Gilbert is widening Lindsay Road from Spur Rd to Layton Lakes to four lanes with striped median. Portions of the project are in unincorporated Maricopa County. The County will contribute $1,410,000 towards construction of the project in FY 2020.

T631 – Chandler Hts Recker Rd to 600 east of Power Rd

The County will contribute $1,460,000 toward construction of the project.

T643 – Dysart Rd and Rose Ln Intersection

The purpose of this scoping study is to the determine the cost to construct the needed improvements at intersection of Dysart Rd and Rose Ln so travelers will have a safer route to travel. A total of $190,000 is budgeted in FY 2020 to complete the scoping study.

T644 – Camelback Rd and 127th Avenue Intersection

The purpose of this scoping study is to the determine the cost to construct the needed improvements at intersection of Camelback Rd and 127th Ave so travelers will have a safer route to travel. A total of $190,000 is budgeted in FY 2020 to start the complete study.

T645 – 67th Avenue and Vineyard Road Intersection

The purpose of this scoping study is to the determine the cost to construct the needed improvements at intersection of 67th Ave and Vineyard Rd so travelers will have a safer route to travel. A total of $190,000 is budgeted in FY 2020 to start the complete study.

T646 – Ellsworth Rd and Pueblo Avenue Intersection

The purpose of this scoping study is to the determine the cost to construct the needed improvements at intersection of Ellsworth Rd and Pueblo Ave, so travelers will have a safer route to travel. A total of $190,000 is budgeted in FY 2020 to complete the scoping study.

T647 – San Tan Blvd and Power Rd Intersection

The purpose of this scoping study is to the determine the cost to construct the needed improvements at intersection of San Tan Blvd and Power Rd, so travelers will have a safer route to travel. A total of $190,000 is budgeted in FY 2020 to complete the scoping study.

T648 – Meeker Blvd and Echo Mesa Dr Intersection

The purpose of this scoping study is to the determine the cost to construct the needed improvements at intersection of Meeker Blvd and Echo Mesa Dr, so travelers will have a safer route to travel. A total of $190,000 is budgeted in FY 2020 to complete the scoping study.

TMAN – Transportation System Management Project Reserve

TMAN is the reserve fund to provide budget for new scoping studies, projects starting design and change orders on on-going traffic projects. Scoping studies provide information to assess the cost and benefit of proposed projects to improve safety, reduce congestion, improve traffic flow, and provide real time traffic data so that commuters experience less travel delays and have a faster and safer commute. Budget is needed for projects that complete scoping to continue into design with management approval (filling the pipeline).

Multi-Year Project Schedules By Fund and Appropriation Unit

234 - Transportation Capital Projects Expenditures	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
T008-Prop Mgmt Prior Years Project	291,177	31	50,000	50,000	50,000	50,000	50,000	250,000	541,208
T011-Row In Fill Road Inventory Sys	1,708,095	314,684	200,000	200,000	200,000	700,000	700,000	2,000,000	4,022,779
T345-MC85 at 83rd Ctr Turn Ln Exp	13,648,363	8,644,918	14,713,000	4,230,000	-	-	-	18,943,000	41,236,281
T365-Traffic Calming	948,134	100,037	100,000	100,000	100,000	100,000	100,000	500,000	1,548,171
T412-Eagle Eye Rd at Tiger Wash	771,999	214,292	500,000	130,000	6,750,000	-	-	7,380,000	8,366,291
T447-Intelligent Trans Syst ITS	4,210,705	59,858	1,000	-	-	-	-	1,000	4,271,563
T466-Fiber Install Ind Sch McD Mtn	860,105	5,705	1,000	-	-	-	-	1,000	866,810
T467-Riggs Rd ITS	2,324,614	1,131	1,000	-	-	-	-	1,000	2,326,745
T487-Yuma At Jackrabbit Trail	3,930,925	84,158	100,000	-	-	-	-	100,000	4,115,083
T497-Olive Ave Citrus to Cotton Ln	14,225,661	9,938,095	4,664,000	-	-	-	-	4,664,000	28,827,756
T511-MC 85 107th Ave to 91St Ave	10,453,776	656,192	1,035,000	2,060,000	6,101,000	11,384,000	-	20,580,000	31,689,968
T513-35th Ave Carver to Elliot	109,704	199,049	360,000	2,030,000	-	-	-	2,390,000	2,698,753
T534-MC 85 At Rainbow RD	537,235	193,779	5,000	-	-	-	-	5,000	736,014
T548-MC85 Jackrabbit to Cotton Ln	2,551,543	2,784,255	1,684,000	-	-	-	-	1,684,000	7,019,798
T551-Skunk Creek Crossings Circle Mtn 19Th Ave	588,847	20,433	150,000	350,000	-	-	3,100,000	3,600,000	4,209,280
T553-MC85 79th Ave Traffic Signal	233,925	260,118	1,000	-	-	-	-	1,000	495,043
T559-US80 At Rainbow Wash	242,787	55,613	5,768,000	-	-	-	-	5,768,000	6,066,400
T560-US80 At Butterfield Wash	337,495	1,241,496	1,952,000	-	-	-	-	1,952,000	3,530,991
T572-MC85 At Verrado Way	211,778	173,606	413,000	2,345,000	-	-	-	2,758,000	3,143,384
T577-Elliot Rd SR202 To Signal Butte	714	1,500,000	1,500,000	-	-	-	-	1,500,000	3,000,714
T581-High Friction Surface Trmt Pilot Project	29,837	26,465	473,000	-	-	-	-	473,000	529,302
T591-Baseline Rd at Meridian Rd Intersection Signalization	42,352	145,961	190,000	230,000	2,010,000	-	-	2,430,000	2,618,313
T601-Stardust Blvd At Heritage Dr And Echo Mesa Dr	4,225	88,138	178,000	731,000	-	-	-	909,000	1,001,363
T602-Meeker Blvd At Granite Valley Dr	991	166,510	179,000	-	731,000	-	-	910,000	1,077,501
T603-Mash Guardrail Evaluation - NE Area	-	205,950	311,000	500,000	500,000	-	-	1,311,000	1,516,950
T615-Sun City West Canal Crossing	472	247,444	296,000	75,000	-	3,040,000	-	3,411,000	3,658,916
T617-Cooper Rd Prescott Pl To Riggs Rd Improvements Iga	11	-	658,000	-	-	-	-	658,000	658,011
T625-Bush Hwy Animal Detection	327	78,465	605,000	-	-	-	-	605,000	683,792
T627-Ocotillo Gilbert Rd to 148th St	-	-	-	369,000	-	-	-	369,000	369,000
T628-Chandler Hts McQueen to Val Vista	-	-	-	-	-	-	3,553,000	3,553,000	3,553,000
T629-Southern at 97th St Traffic Signal	-	75,250	105,000	500,000	-	-	-	605,000	680,250
T630-Lindsay Rd Spur Rd to Layton Lakes Blvd IGA	-	11	1,410,000	-	-	-	-	1,410,000	1,410,011
T631-Chandler Hts Recker to 600 ft E of Power Rd IGA	-	11	-	-	-	1,460,000	-	1,460,000	1,460,011
T643-Dysart Rd and Rose Ln Intersection	-	-	190,000	190,000	-	-	-	380,000	380,000
T644-Camelback Rd and 127th Ave	-	-	190,000	190,000	-	-	-	380,000	380,000
T645-67th Avenue and Vineyard Rd	-	-	190,000	190,000	-	-	-	380,000	380,000
T646-Ellsworth Rd and Pueblo Ave	-	-	190,000	190,000	-	-	-	380,000	380,000
T647-San Tan Blvd and Power Road	-	-	190,000	190,000	-	-	-	380,000	380,000
T648-Meeker Blvd and Echo Mesa Dr	-	-	190,000	190,000	-	-	-	380,000	380,000
TMAN-Transportation System Management	-	-	5,625,778	1,382,845	1,109,845	1,215,000	788,278	10,121,746	10,121,746
Expenditure Total:	**58,265,797**	**27,481,655**	**44,368,778**	**16,422,845**	**17,551,845**	**17,949,000**	**8,291,278**	**104,583,746**	**190,331,198**

Debt Service

Debt Management Plan

Introduction to Debt

A comprehensive debt plan should be developed by all jurisdictions intending to issue debt. The purpose of Maricopa County's Debt Management Plan is to set forth the parameters for issuing debt, to manage the debt portfolio and provide guidance to decision makers regarding the timing and purposes for which debt may be issued.

Provisions of the debt plan must be compatible with the County's goals pertaining to the capital program and budget, the financial plan, and the operating budget. A debt plan should attain an appropriate balance between establishing limits on the debt program and providing sufficient flexibility to enable the County to respond to unforeseen circumstances and new opportunities that may benefit the County. This document is not intended to review the County's total financial position. It is a study of the County's current debt position, as growth in the County could result in an increased need for capital financing. Revenues, as well as needs, should drive the County's debt issuance program.

Decisions regarding the use of debt will be based in part on the long-term needs of the County and the amount of equity (cash) dedicated in a given fiscal year to capital outlay. A disciplined, systematic approach to debt management should allow the County to enhance its credit ratings, while at the same time meet the growing demands of the County's capital projects.

The information contained herein reflects the current debt status of Maricopa County for the fiscal year ended June 30, 2018. The tables have been compiled by the Department of Finance. Portions of this Debt Management Plan are contained in the Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2018, that can be obtained at: http://www.maricopa.gov/4689/Comprehensive-Annual-Financial-Reports.

Current Debt Situation

It is recognized that all debt, regardless of the source of revenue pledged for repayment, represents some sort of cost to taxpayers or ratepayers. Therefore, all types of County debt/obligations are considered herein. While lease-secured and certificates of participation obligations may not be debt under strict legal definitions, they still require future appropriations and are a fixed charge. These lease payments and other non-bonded obligations are added by most security analysts when calculating an issuer's debt ratios.

Debt Issuance History

The County has used debt financing for many years to finance capital projects. The following chart illustrates the amount of debt as well as categories of outstanding debt for the past five fiscal years.

LONG-TERM LIABILITIES
All Categories of Debt
Maricopa County, Arizona
For the year ending June 30

Year Ending June 30	2014	2015	2016	2017	2018
Governmental activities:					
Bonds, loans, and other payables:					
General obligation bonds					
Lease revenue bonds	108,975,000	97,135,000	54,755,000		
Certificates of participation		185,580,000	185,580,000	230,040,000	239,530,000
Special assessment debt with governmental commitment (1)	49,465	44,727	22,913	14,464	6,813
Capital leases		8,329,091	17,981,211	11,429,438	3,689,687
Total Governmental activities	109,024,465	291,088,818	258,339,124	241,483,902	243,226,500
Business-type activities: (1)					
Capital leases, loans, and other					
Capital Leases	1,792,280	1,792,280	1,734,060	1,669,164	
Loans payable	3,667,473	4,071,132	3,989,532	24,308,580	22,556,180
Other long-term debt	914,178	569,111	602,404	1,877,654	3,543,036
Total Business-type activities	6,373,931	6,432,523	6,325,996	27,855,398	26,099,216

Notes:
(1) Does not represent an obligation of the County.

Financing Alternatives

The County should evaluate all potential funding sources before considering which method of financing may be the most appropriate. There are many sources of funding, depending on the type of debt to be incurred and the length of time for repayment. Sources of funding may include: current revenues and fund balances; intergovernmental grants from federal, state or other sources; state revolving funds or loan pools; private sector contributions through impact fees or public/private partnerships; and debt financing.

Pay-As-You-Go Financing

This method means that capital projects are paid for from the government's current revenue base. The County does not issue bonds and does not have to repay the borrowings over time.

There are several advantages to this method. For example, pay-as-you-go financing will save the amount of interest which otherwise would be paid on bonds issued to finance the program. The government is not encumbered by as much debt service when economic conditions deteriorate due to normal business cycles. Since the use of current revenues can be adjusted in a given budget year, pay-as-you-go financing can provide greater budgetary flexibility than does a debt issue. The jurisdiction's long-term debt capacity is preserved for the future. Finally, lower debt ratios may have a positive effect upon the jurisdiction's credit rating.

Relying on current revenues to finance capital improvements also presents several disadvantages. Exclusive reliance upon pay-as-you-go funds for capital improvements means that existing residents are obliged to pay for improvements that will benefit new residents who relocate to the area. If the jurisdiction is forced to finance the improvements within a single budget, the large capital outlay required for some projects may result in an onerous

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tax burden. The County must be careful to ensure that the use of current revenues for capital projects does not diminish its availability to respond to emergencies and ongoing mandated services.

Grants

Government grants stem from a variety of sources, but the majority of grant revenues for capital projects come from federal and state governments. Grants often require a County matching contribution. Most grants require an application from the County, identifying specific improvements or equipment that will be purchased with the grant money.

Short-Term Borrowing (Notes)

Short-term financing is defined as debt maturing not later than one year after the date of its issuance. There are basically three reasons for using short-term debt:

- A vehicle to deal with temporary cash flow difficulties. This situation arises when cash receipts do not follow the same pattern as cash outlays.
- To handle unexpected costs resulting from natural emergencies or other significant unexpected events.
- In anticipation of issuing a long-term bond for capital financing. This form of financing offers an opportunity to borrow for short periods until the true, final costs of a project are known.

Tax Anticipation Notes (TANs) are notes issued in anticipation of the collection of taxes, as referenced in the Arizona Revised Statutes (A.R.S.), Title 35, Chapter 3, Article 3.1. They provide operating funds to meet regular payroll and other operating expenses. During the fiscal year when tax payments are received, sufficient sums are used to retire the note. The timing of the note sale, the note's due date, and repayment of funds are all components of cash flow and cash management analysis.

Lines and Letters of Credit – Where their use is judged by the Chief Financial Officer to be prudent and advantageous to the County, the County has the power to enter into agreements with commercial banks or other financial entities for purposes of acquiring lines or letters of credit. The Board of Supervisors must approve any agreement with financial institutions for the acquisition of lines or letters of credit.

General Obligation Bonds

Bond security is the taxing power of the state or local government, as referenced in the A.R.S., Title 35, Chapter 3, Article 3, for new general obligation bonds and Title 35, Chapter 3, Article 4 for refunding bonds. An issuer selling a general obligation bond secured by its full faith and credit attaches to that issue its broadest pledge. This makes the security of these bonds very high. The full faith and credit backing of a general obligation bond includes the pledge of all general revenues, unless specifically limited, as well as, the legal means to raise tax rates to cover debt service. The public entity is authorized to levy property taxes or to draw from other unrestricted revenue streams such as sales or income taxes to pay the bond's principal and interest. Interest rates on these bonds are generally the lowest of any public securities due to this superior security. Prior to issuance, Arizona general obligation bonds must have a majority vote approval from the residents of the County.

Revenue Bonds

Revenue bonds are long-term debt instruments retired by specific dedicated revenues. Often these revenues are generated by the project funded out of debt proceeds. Revenue bonds are designed to be self-supporting through user fees or other special revenues (i.e. excise taxes, rents or fees). The general taxing powers of the jurisdiction are not pledged. The debt created through the issuance of revenue bonds is to be repaid by the earnings from the operations of a revenue producing enterprise, from special taxes, or from contract leases or rental agreements. County revenue bonds do not burden the constitutional or statutory debt limitation placed on the County because they are not backed by the full faith and credit of the issuer. The underlying security is the revenue stream pledged to pay the bond principal and interest.

Capital Leases (Lease-Purchase Obligations)

This financing technique provides long-term financing through a lease (with a mandatory purchase provision). Lease-purchase agreements use non-appropriation clauses to avoid being classified as long-term debt, which might be subject to State legal restrictions. This clause allows the government to terminate the lease without penalty. Security for lease-purchase financing is the lease payments made by the County and, where legally permitted, also the asset being financed.

Certificates of Participation (COP)

Certificates of Participation represent proportionate interests in semiannual lease payments. Participation in the lease is sold in the capital markets. The County's obligation to make lease payments is subject to annual appropriations made by the County for that purpose. Rating agencies typically give Certificate of Participation issues a grade below that of general obligation bonds. A.R.S., Title 11, Chapter 2, Article 4, §11-251, Paragraph 46, provides for a maximum repayment term of twenty five years for the purchase or improvement of real property.

Lease Trust Certificates

Lease Trust Certificates financing provides long-term financing through a lease (with a mandatory purchase provision). This method does not constitute indebtedness under a state or local government's constitutional debt limit and does not require voter approval. In a lease-purchase transaction, the asset being financed can include new capital asset needs or assets under existing lease agreements.

Installment Purchase Agreements

Same as a lease purchase agreement with the exception that the County takes title to the property up front.

Special Assessment Bonds

Special Assessment Bonds are issued to districts that are within a legally designated geographic area located within the County, which through the consent of the affected property owners pay for basic infrastructure and public improvements to the area through a supplemental assessment. This financing approach achieves the objective of tying the repayment of debt to those property owners who most directly benefit from the improvements financed.

Debt Limit

The Arizona Constitution, Article 9, Section 8, states that a County indebtedness pertaining to general obligation bonds may not exceed six percent of the value of the County's taxable property ascertained by the last assessment. All general obligation bonds must be approved by voters regardless of amount issued up to the six percent limit. The County may issue non-general obligation bonds without voter approval up to six percent of the taxable property. However, with voter approval, the County may become indebted for an amount not to exceed fifteen percent of such taxable property.

The table represents the County's outstanding general obligation indebtedness with respect to its constitutional general obligation debt limitation.

2017-18 Constitutional General Obligation Bonding Capacity Maricopa County, Arizona	
2017-18 Limited Property Value	38,251,891,249
15% of Limited Property Value	5,737,783,687
Less: GO Bonded Debt Outstanding	
Plus: GO Debt Service Fund Balance	
Unused Fifteen Percent Borrowing Capacity	5,737,783,687

Rating Agency Analysis

Independent assessments of the relative credit worthiness of municipal securities are provided by rating agencies. They furnish letter grades that convey their assessment of the ability and willingness of a borrower to repay its debt in full and on time. Credit ratings issued by these agencies are a major function in determining the cost of borrowed funds in the municipal bond market.

Moody's Investors Service, Standard and Poor's Ratings Services, and Fitch Ratings are the three major rating agencies that rate municipal debt. These rating agencies have provided a rating assessment of credit worthiness for Maricopa County. There are seven primary factors that comprise their ratings:

- Institutional framework – legal and practical environment of local government
- Economy – stability of trends in local income and total market value per capita
- Management – financial and operational decisions, policies and practices, leadership
- Budgetary flexibility – available fund balance, ability to raise revenues or reduce expenditures
- Budgetary performance – current fiscal balance of general fund and total governmental funds
- Liquidity – availability of cash and cash equivalents
- Debt and contingent liabilities – debt ratios, debt policies, pension obligations, long-term planning

Each of the rating agencies has their own method of assigning a rating on the ability and willingness of a borrower to repay in full and on time. Issuers must pay a fee for the opportunity to have one or more rating agencies rate existing and proposed debt issuance. The chart on the next page outlines how the ratings reflect creditworthiness, ranging from very strong securities to speculative and default situations.

Examples of the rating systems are:

BOND RATINGS **Explanation of corporate/municipal bond ratings**	**RATING AGENCIES**		
	Fitch	Moody's	Standard & Poor's
Premium quality High quality Medium quality	AAA AA A	Aaa Aa A	AAA AA A
Medium grade, lower quality Predominantly speculative Speculative, low grade	BBB BB B	Baa Ba B	BBB BB B
Poor to default Highest speculation Lowest quality, no interest	CCC CC C	Caa Ca C	CCC CC C
In default, in arrears Questionable value	DDD DD D		DDD DD D

Fitch and Standard & Poor's may use "+" or "-" to modify ratings while Moody's may use numerical modifiers such as 1 (highest), 2, or 3.

History of Maricopa County's Debt Rating

In February 2018, Fitch Ratings assigned a 'AA+' rating to the County's Certificates of Participation, Series 2018A. In addition, Fitch Ratings affirmed the County's issuer default rating at 'AAA', the highest level rating possible and affirmed the County's 'AA+' rating for the County's Certificates of Participation, Series 2015. Citing the County's strong operating performance, enabled by solid expenditure flexibility and strong growth prospects, Fitch Ratings views the County's rating outlook as stable.

In February 2018, Moody's Investors Service assigned a Aa1 rating to the County's Certificates of Participation, Series 2018A. Moody's maintains a Aaa issuer rating and a Aa1 rating on the outstanding Series 2015 COPs. Citing strong economic expectations for the Phoenix metro area and the County's dedication to maintaining strong reserves, Moody's views the County's outlook as stable.

In February 2018, Standard & Poor's Ratings Services (S&P) assigned its 'AA+' long-term rating to the Maricopa County, Certificates of Participation, Series 2018A. At the same time, S&P Global Ratings affirmed its 'AAA' issuer credit rating on the County and its 'AA+' long-term rating on the County's existing COPs. Citing the County's strong management, with strong financial policies and practices, S&P views the County's outlook as stable.

Additional information on Maricopa County's bond ratings can be viewed on the Department of Finance webpage: https://www.maricopa.gov/902/Bond-Rating.

The following illustrates the County's various debt ratings.

Type of Debt	Fitch	Date Rating Assigned	Moody's	Date Rating Assigned	Standard & Poor's	Date Rating Assigned
General Obligation	AAA (1)	2/15/2018	Aaa (1)	2/14/2018	AAA (1)	2/14/2018
C.O.P.s	AA+	2/15/2018	Aa1	2/14/2018	AA+	2/14/2018
(1) Bond rating is "Affirmed"						

Ratio Analysis

Rating analysts compare direct net debt to the population in order to measure the size or magnitude of the County's debt. This ratio is referred to as the Direct Net Debt Per Capita Ratio. The same ratio is applied to all debt within the County which includes School Districts, Cities and Towns, and Special Districts. This ratio is referred to as the Overall Net Debt Per Capita Ratio. The taxable value of the County is a measure of the County's wealth. It also reflects the capacity of the County's ability to service current and future debt. The ratio of Direct Net Debt as a percentage of Limited Property Value is the comparison of direct net debt to the County's taxable value. The same ratio is applied to all debt within the County and is referred to as the Overall Net Debt as a percentage of Limited Property Value. The Limited Property Value Per Capita ratio represents the per capita value of taxable property in the County. An explanation of how each ratio is calculated is included in the notes adjacent to the following tables.

There are an infinite number of ratios, which could be calculated to measure the County's debt burden. The following analysis focuses on commonly used ratios instead of creating customized ones. The ratios calculated are for governmental activities. The source of repayment is from either the secondary tax levy or by appropriation from the general fund for debt service payments. Debt service for which there is a source of repayment, i.e. pledged revenues for car rental service charge, has been excluded.

DIRECT AND OVERALL NET DEBT
MARICOPA COUNTY, ARIZONA

Governmental Activities	Audited 6/30/2017	Audited 6/30/2018	Projected 6/30/2019	Projected 6/30/2020
Certificate of Participation	230,040,000	239,530,000	122,185,000	102,685,000
Capital leases	11,429,438	3,689,687	1,581,834	386,059
Direct Net Debt	241,469,438	243,219,687	123,766,834	103,071,059
Overlapping Debt (1)	7,649,311,425	7,505,564,797	7,679,740,920	7,611,539,047
Overall Net Debt	7,890,780,863	7,748,784,484	7,803,507,754	7,714,610,106
Population Estimate (2)	4,221,684	4,294,460	4,366,583	4,436,908
Limited Property Value (3)	357,897,714	377,202,043	395,076,594	396,581,706
Ratios (4)				
Direct Net Debt Per Capita	57	57	28	23
Overall Net Debt Per Capita	1,869	1,804	1,787	1,739
Direct Net Debt as % of LPV Property	0.07%	0.06%	0.03%	0.03%
Overall Net Debt as % of LPV Property	2.20%	2.05%	1.98%	1.95%
LPV Property Per Capita	84,776	87,835	90,477	89,382

Notes:

(1) Projected overlapping debt for 2019 and 2020 was based on a three year average of general obligation bonds for Cities, Towns, School Districts and Special Assessment Districts.
Source: https://openbooks.az.gov/financial-reports/bonded-indebtedness

(2) Projections for 2019 and 2020 population are based on estimates provided by the Arizona Office of Economic Opportunity.
Source: https://population.az.gov/

(3) Limited Property Value was provided by Maricopa County Assessor's Office (in thousands of dollars).

(4) Summary of Debt Ratios:

- Direct Net Debt per capita = Direct Net Debt/Population
- Overall Net Debt per capita = Overall Net Debt/Population
- Direct Net Debt as a percentage of Limited Property Value (LPV) = Direct Net Debt/LPV
- Overall Net Debt as a percentage of LPV Property = Overall Net Debt/LPV
- LPV property per capita = LPV Property/Population

Debt Obligations by Type

General Obligation Bonds

Long-term General Obligation Bonds shall be issued to finance significant capital improvements for purposes set forth by voters in bond elections. Interest rates on these bonds are generally the lowest of any public securities. Prior to issuance, Arizona GO Bonds must have a majority vote approval from the residents of the County.

On July 1, 2004, the County made the final debt service payment on the outstanding general obligation bonds, which were the result of the 1986 general election where the voters authorized the County to issue long-term debt. The resulting proceeds from the sale of the bonds were used for the purpose of making improvements in the County which included Criminal and Civil Courts Facilities, Juvenile Court and Juvenile Treatment and Detention Facilities, Law Enforcement and Public Safety, Regional Park Improvements, Environmental Protection, Sanitary Landfill, Public Health Facilities, Infrastructure, Communication Improvements, etc.

Certificates of Participation

On June 25, 2015, Maricopa County issued $185,580,000 of Certificates of Participation to pay for the acquisition of capital equipment and various capital projects. Some of the larger projects include: Public Radio System, Technology Infrastructure Refresh, Southwest Justice Courts, Enterprise Resource Planning System, and the Enterprise Data Center. The 2015 Certificates were executed and delivered under a trust agreement, dated June 1, 2015. Certificates of participation represent proportionate interests in semiannual lease payments. The County's obligation to make lease payments is subject to annual appropriations made by the County for that purpose. The certificates have interest rates ranging from 3.0 to 5.0 percent, payable semiannually on January 1 and July 1 each year through 2018.

On August 26, 2016, the Maricopa County Public Finance Corporation issued Certificates of Participation, Series 2016, for $44,460,000 with an interest rate at 1.35% to refund $51,095,000 of outstanding Lease Revenue Bonds, Series 2007A with interest rates ranging from 4.00% - 5.00%. The certificates are payable semiannually on January 1 and July 1 each year through 2023.

On March 14, 2018, Maricopa County issued $106,295,000 of Certificates of Participation, Series 2018A, to pay for the redevelopment of the County's former Madison Street Jail into office space and related parking facilities. The 2018A Certificates were executed and delivered under a trust agreement, dated June 1, 2015, and by a second supplement to the trust agreement, dated as of March 1, 2018. The certificates have interest rates ranging from 4.0 to 5.0 percent, payable semiannually on January 1 and July 1 each year, commencing on July 1, 2018 through 2024.

The certificates are secured by the collateralization of certain County assets. The certificates are not callable prior to their scheduled maturity dates.

The following illustrates the outstanding Maricopa County Certificates of Participation.

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
Certificates of Participation
Maricopa County, Arizona as of June 30, 2018

Certificates of Participation	Amount
Certificates of Participation, Series 2015	94,955,000
Certificates of Participation, Refunding Series 2016	38,280,000
Certificates of Participation, Series 2018A	106,295,000
Total	239,530,000

DEBT SERVICE REQUIREMENTS TO MATURITY
Certificates of Participation
Maricopa County, Arizona as of June 30, 2018

Year Ending June 30	Principal	Interest	Total Debt Service
2019	117,345,000	6,382,441	123,727,441
2020	19,500,000	4,564,071	24,064,071
2021	20,240,000	3,800,339	24,040,339
2022	21,020,000	3,001,618	24,021,618
2023	21,835,000	2,166,124	24,001,124
2024-25	39,590,000	1,714,483	41,304,483
Total	239,530,000	21,629,076	261,159,076

Capital Leases

The County has entered into various lease-purchase agreements, which are non-cancellable, for the acquisition of the software and accessories and vehicles totaling $3,689,687. These lease purchase agreements require the County to pay all maintenance costs. At the time of the final principal and interest payments, title to the leased equipment transfers to the County. These leases are contingent on budgetary appropriations each fiscal year. The assets are capitalized at a total principal cost.

The following table illustrates the debt service for the outstanding County's capital leases.

DEBT SERVICE REQUIREMENTS TO MATURITY
Capital Leases
Maricopa County, Arizona as of June 30, 2018

Year Ending June 30	Governmental Activities
2019	2,197,801
2020	1,239,603
2021	400,855
Total minimum lease payments	3,838,259
Amount representing interest	(148,572)
Present value of net minimum lease payments	3,689,687

Special Assessment Districts

A Special Assessment District (County Improvement District) process begins with the circulation of a petition. The petition must be signed by either a majority of the persons owning real property or by the owners of fifty-one percent or more of the real property within the limits of the proposed district. With the approval of the petition by the Board of Supervisors, a new improvement district is established. County Improvement Districts are further described in A.R.S., Title 48, Chapter 6, Article 1.

With the Board of Supervisors acting as the Board of Directors for each district, approval of an engineer, and the approval of plans, specifications and cost estimates soon follow. Each of these early phases of the improvement district process contains regulations for public notification through posting of the property, publication in the local newspaper, and the setup of a protest period.

Once the Board of Supervisors approves the awarding of the bid, construction follows. Since the residents pay for these improvements, an assessment is levied against each property owner. Depending on the type of improvement, some assessments are carried on the property tax roll, while others are collected through the County Improvement District Office. If the property owners are unable to prepay the improvement assessment within 30 days after the completion of the work, bonds are sold for the balance of the construction amount. The bonds are collateralized by properties within the District. The receivable is held by the Improvement District, and billed on a semi-annual basis. In cases of a delinquent payment of an assessment, the lien including penalty and interest may be sold at a public auction. If there is no purchaser for the lien, the District (not the County) will assume, as a general obligation, the amount of the assessment and interest accruing thereon.

The following table illustrates the outstanding principal amount by issue for the special assessment district bonds.

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
Special Assessment Districts
Maricopa County, Arizona
As of June 30, 2018

Bond Issue	Amount
Plymouth Street K-109	6,812
Total	6,812

Housing Authority of Maricopa County Loans Payable

The Housing Authority of Maricopa County's Component Unit, Maricopa Revitalization Partnership, L.L.C., has a promissory note payable to Community Service of Arizona, Inc. The note bears an interest rate of 0.50% and is collateralized by investment in real estate. The balance on this note shall be paid at the earlier of the date of sale of the property; breach of covenant, condition or restriction; or 15 years after the date of the project completion. At December 31, 2017, the balance on this note was $570,000.

The Housing Authority of Maricopa County's Component Unit, Madison Heights Phase I, L.L.C., has a permanent loan payable to CDT II, LLC. The loan requires monthly principal and interest payments of $8,294 with interest at 5.82%. The loan matures October 1, 2035 and is secured by a first lien on the property. If the loan is prepaid prior to June 1, 2035, a prepayment penalty is due. At December 31, 2017, the outstanding balance was $1,407,856.

The Housing Authority of Maricopa County's Component Unit, Madison Heights Phase I, L.L.C., has a mortgage payable due to the Arizona Department of Housing (ADOH). The mortgage payable bears interest at 2.0% per annum, commencing January 1, 2017. Annual payments of principal and interest in the amount of $43,437 are due commencing January 1, 2018 and any remaining principal balance is due at maturity on September 29, 2037. At December 31, 2017, the outstanding balance was $272,189.

The Housing Authority of Maricopa County's Component Unit, Madison Heights Phase I, L.L.C., has a mortgage payable due to the Maricopa HOME Consortium. The mortgage payable bears no interest. Annual payments of $16,000 are due commencing June 1, 2018, and any remaining unpaid principal balance is due on June 1, 2038. At December 31, 2017, the outstanding balance was $320,000.

The Housing Authority of Maricopa County's Component Unit, Madison Heights Phase II, L.L.C., has a permanent loan payable to CDT II, LLC. The loan requires monthly principal and interest payments of $8,947 with interest at 5.82%. The loan matures October 1, 2035 and is secured by a first lien on the property. If the loan is prepaid prior to June 1, 2035, a prepayment penalty is due. At December 31, 2017, the outstanding balance was $1,518,604.

The Housing Authority of Maricopa County's Component Unit, Madison Heights Phase II, L.L.C., has a mortgage payable due to the Maricopa HOME Consortium. The mortgage payable bears no interest. Annual payments of $10,000 are due commencing June 1, 2018, through maturity on June 1, 2038. At December 31, 2017, the outstanding balance was $200,000.

The Housing Authority of Maricopa County's Component Unit, Coffelt-Lamoreaux, L.L.C., has a HUD-insured loan payable to Red Mortgage Capital which is secured by a Multifamily Deed of Trust. The maximum amount of the loan is $14,150,000 and bears interest at 3.98% per annum. The note is payable in monthly installments and has a maturity date of December 1, 2057. At December 31, 2017, the outstanding balance was $12,853,937.

The Housing Authority of Maricopa County's Component Unit, Coffelt-Lamoreaux, L.L.C., has a second mortgage due to ADOH for the project. The mortgage bears interest at 2% per annum. Annual payments of principal and interest of $36,339 are subject to surplus cash flow commencing June 30, 2018, until maturity of June 30, 2057. The loan is secured in second priority by the project's rental property. At December 31, 2017, the outstanding balance was $900,000.

The Housing Authority of Maricopa County's Component Unit, Coffelt-Lamoreaux, L.L.C., has a Community Development Block Grant loan in the amount of $650,000 for construction of the project. The loan bears simple interest at 4% per annum. Annual installments of $38,840 are subject to surplus cash flow. The loan is secured in third priority by the project's rental property. At December 31, 2017, the outstanding balance was $650,000.

The Housing Authority of Maricopa County's Component Unit, Rose Terrace Development Partnership, L.L.C., has a promissory note payable with First Bank. The note bears interest at 4.75% through January 1, 2018, and then increases to the greater of 6.00% or the 5-year Treasury Rate plus 3.00%. Monthly installments of principal and interest of $13,793 are payable through January 1, 2018, at which point the note will be amortized for the balance through the maturity date of October 1, 2022. At December 31, 2017, the balance on this note was $2,406,462.

The Housing Authority of Maricopa County's Component Unit, Rose Terrace Development Partnership Phase II, L.L.C., has a promissory note payable to Mutual of Omaha Bank. The note bears an interest rate of 8.75%. Monthly principal and interest payments of $3,744 will continue through February 2020, at which time a balloon payment of $363,157 is due. At December 31, 2017, the balance on this note was $357,403.

The Housing Authority of Maricopa County entered into a repayment agreement with the U.S. Department of Housing and Urban Development (HUD) totaling $468,781 to repay misused program funds, as determined by a HUD Quality Assurance Division review, which was finalized in 2015. The agreement bears no interest and calls for equal annual payments of $18,751 from non-federal resources beginning January 1, 2016 and ending January 1, 2041. At June 30, 2018, the balance on this note was $417,215.

The Housing Authority of Maricopa County obtained financing for predevelopment expenses in the amount of $200,000. The note bears 0% interest and is due upon receipt of construction or permanent financing but no later than December 16, 2018. At June 30, 2018, the balance on this note was $200,000.

The Housing Authority of Maricopa County entered into a construction loan with First Bank in the maximum amount of $3,880,841. The loan bears interest at 5.4%, payable in monthly interest only payments through December 2020, at which time the loan may convert to permanent financing. The loan is collateralized by various real estate parcels. At June 30, 2018, the balance on this loan was $482,514.

The following table illustrates the debt service requirements to maturity for Housing Authority loans payable.

DEBT SERVICE REQUIREMENTS

Housing Authority Loans Payable
Maricopa County, Arizona as of June 30, 2018

Year Ending June 30	Principal
2019	1,056,514
2020	762,830
2021	605,059
2022	288,627
2023	2,471,058
2024-2028	1,260,294
2029-2033	1,499,951
2034-2038	1,862,134
2039-2043	2,262,576
2044-2048	2,882,229
2049-2053	2,623,938
2054-2058	3,454,787
2059-2063	1,526,183
Total	22,556,180

Short-Term Borrowing

On July 1, 2017, the County maintained a $35,000,000 municipal revolving line of credit with qualified interest rate of 61% and non-qualified interest rate of 66% of the bank's prime rate which had a maturity date of June 30, 2018. Outstanding principal and interest is due on June 30 of each year. During fiscal year 2018, the County had not borrowed against the line of credit. The municipal revolving line of credit was renewed to June 30, 2019.

On July 1, 2017, the County maintained a $13,526,071 irrevocable standby letter of credit issued to the Industrial Commission of Arizona for unfunded workers' compensation claims. On January 1, 2018 the letter of credit was decreased to $12,109,327. The letter of credit was reserved against the municipal revolving line of credit. During fiscal year 2018, the letter of credit had not been drawn upon. The irrevocable standby letter of credit was renewed to June 30, 2019.

Debt Policies

Regularly updated debt policies can be an important tool to ensure the use of the County's resources to meet its financial commitments to provide needed services to the citizens of Maricopa County and to maintain sound financial practices.

Administration of Policy

The County Manager is the Chief Executive of the County. With the exception of those responsibilities specifically assigned by state statute to the Chief Financial Officer, the County Manager is ultimately responsible for the approval of any form of County borrowing. The Chief Financial Officer coordinates the administration and issuance of debt, as designated by the County Manager.

The Chief Financial Officer is also responsible for attestation of disclosure and other bond related documents. References to the "County Manager or his designee" in bond documents are hereinafter assumed to assign the Chief Financial Officer as the "designee" for administration of this policy.

Use of Debt Financing

Debt financing includes General Obligation Bonds, Revenue Bonds, Certificates of Participation, Lease/Purchase agreements, and other obligations permitted to be issued or incurred under Arizona law.

Method of Sale

Debt issues of the County may be sold by competitive, negotiated, or private placement sale methods unless otherwise limited by state law. The selected method of sale will be the option which is expected to result in the lowest cost and most favorable terms given the financial structure used, market conditions, and prior experience.

Competitive Sale

The County will use the competitive sale method unless there are compelling reasons which indicate that a negotiated sale or private placement would have a more favorable result due to prevailing conditions in the market, a financing structure which requires special pre-marketing efforts, or factors are present that are expected to result in an insufficient number of competitive bids. Advantages of using a competitive sale is that the issuer is getting the lowest net interest cost on that day and all parties are given an equal opportunity, but timing is very inflexible.

Negotiated Sale

When determined appropriate, the County may elect to sell its debt obligations through a negotiated sale. Such determination may be made on an issue by issue basis, for a series of issues, or for part or all of a specific financing program. Negotiated underwriting may be considered upon recommendation of the Chief Financial Officer. Advantages of a negotiated sale is that timing is extremely flexible, the size of the issue can be easily changed at last minute and the issuer has influence over the underwriter selection and bond distribution.

Use of Bond Insurance

This is an insurance policy purchased by an issuer or an underwriter for either an entire issue or specific maturities. It will guarantee the payment of principal and interest, which in turn provides a higher credit rating and thus a lower borrowing cost for an issuer.

The present value of the estimated debt service savings from insurance should be at least equal to or greater than the insurance premium when insurance is purchased directly by the County. The bond insurance company will usually be chosen based on an estimate of the greatest net present value insurance benefit (present value of debt service savings less insurance premium).

Arbitrage Liability Management

Arbitrage is defined as the practice of simultaneously buying and selling an item in different markets in order to profit from a spread in prices or yields resulting from market conditions.

Arbitrage profits are made by selling tax-exempt bonds and investing the proceeds in higher-yielding taxable securities, when referencing municipal bonds. Municipal issuers are allowed to make arbitrage profits under certain restricted conditions. The sale of tax-exempt bonds primarily for the purpose for making arbitrage profits is prohibited by Section 103(c) of the Internal Revenue Code.

The Debt Management Division of the Department of Finance shall establish a system of record keeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. This will include tracking investment earnings on bond proceeds, using outside experts to assist in calculating rebate payments, preparing returns, and making payments in a timely manner in order to preserve the tax exempt status of the County's outstanding debt issues. Additionally, general financial reporting and certification requirements embodied in bond covenants will be monitored to ensure that all covenants are met. The County will structure its financing in such a way as to reduce or eliminate future arbitrage rebate liability, wherever feasible.

Selection of Professional Services

The Chief Financial Officer shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the County's debt program. Goals of the

solicitation and selection process shall include encouraging participation from qualified service providers, both local and national, and securing services at competitive prices.

Bond Counsel

Bond Counsel renders opinions on the validity, enforceability and tax exempt status of the debt and related legal matters, and to prepare the necessary resolutions, agreements and other documents.

Financial Advisor

The Financial Advisor advises on the structuring of obligations to be issued, inform the County of various options, advise the County as to how choices will impact the marketability of County obligations and provide other services as defined by contract. To ensure independence, the financial advisor will not bid on nor underwrite any County debt issues.

Competitive proposals will be taken periodically for services to be provided over a period of one year with annual renewal options.

Other professional services will be retained, when required, including managing underwriters, credit agencies, escrow agents, trustees, printers, and others. These services will be procured when in the best interest of the County by a competitive selection process.

Continuing Disclosure of County Financial Information

Annual financial statements and other pertinent credit information, including the Comprehensive Annual Financial Report (CAFR), will be provided by the County upon request. All material that has a pertinent bearing on County finances will be provided to the agencies that maintain a rating on County securities. A copy of the CAFR can be obtained from the Maricopa County web page at: http://www.maricopa.gov/4689/Comprehensive-Annual-Financial-Reports.

The Chief Financial Officer shall be responsible for providing ongoing disclosure information to established national information repositories and for maintaining compliance with disclosure standards dictated by state and national regulatory bodies.

Copies of official statements are available through the following recognized municipal repository:

Electronic Municipal Market Access ("EMMA")
c/o Municipal Securities Rulemaking Board
1900 Duke Street, Suite 600
Alexandria, VA 22314
Phone: (703) 797-6600
Fax: (703) 797-6700
http://www.dataport.emma.msrb.org
Email: emmaonline@msrb.org

The Securities and Exchange Commission released final "continuing disclosure" rules (the "Rules") for municipal bond issues on July 1, 2009, (amended existing Rule 15c2-12). The Rules, which in general were effective on July 3, 1995, impact nearly every issuer of municipal securities. The stated purpose of the Rules is to deter fraud and manipulation in the municipal securities market by prohibiting the underwriting and subsequent recommendation of securities for which adequate information is not available. No underwriter can purchase or sell bonds in an offering of more than $1,000,000 after July 3, 1995, unless it has reasonably determined that an issuer has undertaken to provide to the public information repositories on a continuing basis both annual financial information and notices of specified material events affecting the issuer or its securities. This is

applicable unless an exemption applies. The County intends to fully comply with the "continuing disclosure" rules.

Maturity Structures

Principal payment schedules should not extend beyond the economic life of the project or equipment financed. The structure of debt issued by the County should be to provide for either level principal or level debt service. Except in select instances, deferring the repayment of principal should be avoided.

Ratings

The County's goal is to maintain or improve its bond ratings. To that end, prudent financial management policies will be adhered to in all areas. The Chief Financial Officer shall be responsible for maintaining relationships with the rating agencies that currently assign ratings to the County's various debt obligations. The County will maintain a line of communication with the rating agencies informing them of major financial events in the County as they occur. Full disclosure of operations will be made to the bond rating agencies. County staff, with the assistance of the financial advisor and bond counsel, will prepare the necessary materials for presentation to the rating agencies. A personal meeting with representatives of the rating agencies will be scheduled every few years or whenever a major project is initiated.

Modification to Policies

These policies will be reviewed annually and significant changes may be made with the approval of the County Manager. Significant policy changes will be presented to the Board of Supervisors for approval.

Attachments

Budget Guidelines and Priorities

Adopted by the Board of Supervisors on January 16, 2019.

The purpose of these guidelines and priorities is to provide direction from the Board of Supervisors to Elected Officials, the Judicial Branch, the County Manager, the Budget Office and all departments so that they can develop a sustainable, structurally-balanced budget that achieves the County's mission and strategic goals as set forth in the Maricopa County Strategic Plan within available resources.

Property Taxes

It is anticipated the primary property tax rate will remain unchanged for FY 2020.

Other Major Revenue Source Assumptions

The base budget will assume the forecast values from the County's economic consultants for State-Shared Sales tax, State-Shared Vehicle License tax, and Jail Excise Tax revenues.

Employer Retirement Contribution Funding

The base operating budget will be adjusted to fund the change to retirement expense based on the annually computed contribution rates determined by the retirement plans' actuary. No decisions on other budget requests will be made until after resources have been identified to support any increases to the employer's retirement contribution.

Employee Compensation

Human Resources is directed to develop a targeted employee compensation strategy which may include pay for performance, and a focus on retention and service delivery. Any compensation strategy will be contingent on an evaluation of economic conditions and funding challenges, including additional burdens or cost shifts from the State of Arizona.

Budget Requests

1) Base budget requests for all departments and funds should allocate resources to fulfill departmental mandates and should be prepared within baseline amounts equal to the current budget plus authorized adjustments.

The Budget Office is directed to review and/or adjust budget baselines for the following:

a) The annualized impact of FY 2019 budget issues or mid-year adjustments.
b) The annualized impact of other items, including intergovernmental agreements and operational cost of technology initiatives, which were approved by the Board of Supervisors, so long as the impact was disclosed at the time of the initial Board approval.
c) Items required by State law, such as judges' and elected officials' salary increases and mandated contributions to AHCCCS, ALTCS, Juvenile Corrections, the Department of Revenue and other mandated programs.

2) All departments must submit their General Fund and Detention Fund base expenditure budget requests within their baseline budget. No funding will be available for new or expanded programs in the General or Detention Funds.

Budgeted revenue in any fund may exceed baseline amounts if justified by projections.

Special Revenue Fund budget requests may exceed baselines, provided revenue projections are sufficient to retain structural balance.

If the current revenue baseline in a Special Revenue fund cannot be met, departments must reduce both base expenditures and revenue by an amount sufficient to restore structural balance.

3) Departments participating in the Zero-Based Budget process will complete budget requests utilizing the instructions provided by the Budget Office. Items (1) and (2) above do not apply to ZBB requests.

4) All budget submissions will be analyzed by the Budget Office for potential efficiencies.

User Fees

Per the Budgeting and Accountability Policy, user fees are to be reviewed annually in conjunction with the budget development process. Existing user fees will be re-evaluated and necessary changes should be presented to the Board of Supervisors.

Contingency, Reserves and Fund Balances

The Budget Office is directed to provide a recommendation for the reserved and unreserved levels of operating contingency in the General Fund.

In accordance with the Board of Supervisors' strategic goals regarding structural balance and reserves, fund balances will first be used to maintain reserves equal to two-months of prior year operating expenditures in the General and Detention funds. A decision on reserve levels will be made prior to allocation of General or Detention fund balances for any other purpose.

No requests for new non-recurring, one-time General or Detention funds will be entertained, unless they were part of a previous Board approved initiative and disclosed at the time of Board approval. FY 2020 Maricopa County Budget Guidelines and Priorities Page 3 of 3

In accordance with the Board of Supervisors' strategic goal regarding structural balance, requests to use Special Revenue fund balances should be limited to either building reserves or one-time, non-recurring expenditures and should not be used to offset an operating deficit. Any use of fund balances and other non-recurring sources to support an operating budget deficit must be specifically approved by the Board of Supervisors.

Expenditure Limitation

Increases to expenditures will be evaluated for their impact to the County's Expenditure Limitation as outlined in the Arizona Constitution Article 9 Section 20 and Arizona Revised Statute 41-563. To mitigate the impact of expenditure increases on the expenditure limitation, financing will be considered where there is an established, conservative repayment plan.

Capital Improvement Program

No funding will be available for new capital improvement projects until reserve decisions have been made by the Board of Supervisors. Requests for Facilities Capital Improvement or Information Technology projects will be reviewed using a process defined by the Facilities Management Department or the Office of Enterprise Technology. Projects prioritized as part of this review process will be forwarded for consideration by the Board for funding within available resources.

The Transportation Department will work with the Budget Office to develop an updated Transportation Capital Improvement Program budget for FY 2020 that, within available non-recurring resources, meets the strategic goal of developing, identifying funding, and beginning to implement a long-range plan for addressing HURF funded projects and transportation infrastructure needs.

Budget and Accountability Policy

Adopted by the Board of Supervisors on April 25, 2018.

I. Purpose

To direct development and management of Board approved budgets for appointed, elected and judicial branch Departments as well as the Maricopa County Flood Control District, Maricopa County Library District and Maricopa County Stadium District (Special Districts) and to ensure accountability and compliance with the law. This policy promotes financial stability while providing Departments with flexibility in managing their allocated resources.

II. Authority

A.R.S. §42-17101 requires the County to prepare a schedule of estimated expenditures and revenues each year, i.e., an annual budget. A.R.S. §42-17106 specifies that the County, including the Maricopa County Flood Control District, Maricopa County Library District and Maricopa County Stadium District (Special Districts), may not incur expenditures in excess of the amounts appropriated by the Board of Supervisors (Board) in the annual budget. The Board of Supervisors is authorized to jointly adopt policies applying to the Special Districts under the Intergovernmental Agreement (C-06-18-393-6-00), approved on April 11th, 2018.

III. Definitions

A. **Appropriated Budget -** A budget adopted by the Board pursuant to statute that authorizes expending of funds or incurring obligations for a specific purpose.

B. **Appropriation Level -** The detail to which a budget is appropriated by the Board, such as department and fund, project, or activity level, etc. Appropriation levels are defined annually in the Budget Guidelines and Priorities adopted by the Board during budget development.

C. **Appropriation Unit -** The classification of expenditures and revenues according to their Appropriation Level, including whether they are Operating or Non Recurring. Appropriation Units are consolidated in the budget to a Group, Category and Class level. The budget is adopted by the Board at the Appropriation Unit Group consolidation level, except where otherwise noted.

D. **Assigned Fund Balance -** Fund balance which reflects a government's intended use of resources.

E. **Board of Supervisors/Board of Directors (Board) -** to the Maricopa County Board of Supervisors and the Board of Directors of its respective Special Districts.

F. **Carryforward -** Allocated funds for a specific non-recurring project not spent during the Fiscal Year in which they were approved. Carryforward is not allowed from one Fiscal Year to another without Board approval and proper reconciliation.

G. **Central Service Cost:** The overhead cost associated with internal services that cannot readily be broken down by Departmental use (e.g., Finance, Procurement, Facilities Management services).

H. **Central Service Cost Allocation (CSCA):** An allocation of Central Service Departments' Costs to all Funds through a consistent allocation methodology in proportion to the service or benefit received. The Department of Finance (DOF) will annually prepare the CSCA plan.

I. **Committed Fund Balance:** Fund balance whose use is constrained by limitations imposed by the Board of Supervisors.

J. **Contingency:** An allocation the Board may appropriate for unidentified and/or unquantified expenses that are later identified and quantified during the Fiscal Year.

K. **Department/Special Districts (Department): For the purpose of this Policy, "Department" refers to any** division of the County including elected and judicial branch offices and Special Districts.

L. **Detailed Budget:** The Appropriated Budget calendarized by month, appropriation unit, unit, activity, object/source and positions as defined annually by the Budget Office.

M. **Detention Fund:** A Special Revenue Fund approved and funded by a voter initiative that can only be used for detention related operational and capital expenses.

N. **Discretionary Internal Service Cost:** An amount billed to one Department by another Department for internal services provided based on use, e.g. fuel or cell phones.

O. **Fiscal Year:** The budgeting period used by the County that runs from July 1 through June 30.

P. **Fully Funded Position:** An authorized position that is fully funded by on-going operational revenues of the County, whether General Fund, Special Revenue Funds or Grant Revenues.

Q. **Fund Balance:** The difference between fund assets and fund liabilities. For most budgeted funds, the Fund Balance equals the cash balance.

R. **General Fund:** The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

S. **Indirect Costs:** A cost to a Department for administrative overhead that is not readily assignable to the objective specifically benefited.

T. **Internal Service Cost:** An amount associated with a specific service provided by one Department for another.

U. **Internal Service Department:** A Department that provides services primarily to other County Departments, e.g., Equipment Services, Telecommunications.

V. **Line Item Budget:** A budget appropriated at a more restrictive level such as object code, unit or activity. Line item budgets are monitored at the more restrictive appropriated level and may include the review of all invoices, payments and journal vouchers.

W. **Lump Sum Budget:** A budget appropriated at the highest level (Dept., Fund and Appropriation Unit Group); departments may manage expenditures at the highest level and may move funding between activities, units and object codes.

X. **Non Departmental:** A special Department code utilized for budgeting revenues and expenditures of specific Board approved items that are not related to a specific department. Non Departmental budgets will be established and maintained in the General Fund, the Detention Fund, and any other fund with applicable revenues and expenditures.

Y. **Non-Discretionary Internal Service:** A service that costs a flat fee per Fiscal Year to deliver and is not based on anticipated utilization; this is also referred to as a base level service.

Z. **Non-General Fund:** A fund that is restricted to specifically identified uses.

AA. **One-time Revenues:** Revenues that are derived from a singular event, such as the sale of property, or an economic anomaly.

BB. **Owning Department:** The Department that owns the asset.

CC. **Recurring Revenues:** Revenues that are generally consistent and estimable.

DD. **Reserves:** Funding set aside to provide financial resources necessary in the event of unexpected revenue shortfalls and/or unanticipated expenditures.

EE. **Restricted Fund Balance:** A fund balance which is subject to externally enforceable legal restrictions.

FF. **Special Revenue Fund:** A fund that is used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes.

GG. **Structurally Balanced Budget:** A budget in which all recurring expenditures are fully supported by recurring sources of revenue over the economic cycle.

HH. **Unassigned Fund Balance:** Fund balance which is not restricted, committed, assigned, and/or any negative fund balance.

II. **Zero Based Budget (ZBB):** A process in which the baseline of each budget is zero until expenditures are justified.

IV. Budget Principles

A. Each year, the Board will establish guidelines and priorities for budget development and will adopt Appropriated Budgets for all Departments.

B. The County determines the expected General Fund operating revenue for the upcoming Fiscal Year and the budget guidelines that ensure that operating expenditures do not exceed expected revenue over the economic cycle.

C. Structurally Balanced Budget is required throughout the budget development and implementation process. The County operating standard is that expected revenues will at all times equal on-going expenditures over the economic cycle.

D. The Board may choose to approve operating fund transfers from the General Fund to provide structural balance in other funds.

E. The County uses a Lump Sum Budgeting method where Departments are allocated an Appropriated Budget at the start of each Fiscal Year. Departments are expected to manage their allocated funds according to their needs for the full Fiscal Year. Revisions to Appropriated Budgets are allowed only with Board approval.

F. The Board appropriates the budget at the Department, Fund and Appropriation Unit Group level, unless specifically noted.

G. The Board segregates a portion of the General Fund resources for cash flow reserves which will be sufficient to minimize cash flow borrowing. It may also be used for future year Capital Improvement Program (CIP) and technology expenses and/or appropriated for contingencies in the current Fiscal Year.

H. The Board maintains the property tax levy to provide sufficient levels of service for the County's Operating Fund, Library District, and Flood Control District.

I. The stages of budget development are as follows:

1. Baseline Budget: the budget provided to Departments or a modified Zero Based Budget is the starting point for budget development.
2. Requested Budget: the budget that Departments submit to the Budget Office and the Board for review.

3. Recommended Budget: the Requested Budget adjusted based on the Budget Office's analysis and Board guidance.
4. Adopted Budget: the final budget approved by the Board prior to the start of the Fiscal Year; this is the initial Appropriated Budget.
5. Revised Budget: the Adopted Budget inclusive of approved changes during the Fiscal Year; this is also referred to as the Appropriated Budget.

V. Annual Budget Guidelines

A. Departments will follow this policy, the annually published guidelines approved by the Board and the instructions provided by the Budget Office in preparing budget requests.

B. Restricted Use Funding Sources

1. Grants and Special Revenue Funds will be used wherever possible for direct programmatic costs and appropriate indirect and Central Service Costs. Departments will report to the Board non-appropriated funding sources available to support their operations and programs. Investigatory or security issues will be addressed individually.
2. Grant, donation or intergovernmental agreement (IGA) revenues must be supported by an itemized list of each revenue source. Current Fiscal Year funding levels can be used for the next Fiscal Year budgeting for recurring grants and IGAs, but may not include an increase from the current Fiscal Year
3. Where appropriate, services and programs will be supported by user fees. Fees should be developed based on current market conditions and on full cost recovery including Indirect Costs. Fees and fee revenue will be reviewed annually in conjunction with the budget development process. Additional revenue from proposed fee increases may not be budgeted until fees have been approved by the Board.

C. Position Funding

1. Positions must be fully funded at all times. In order to create new positions, Departments must first verify on-going, full-year funding. If a position loses funding, it shall be inactivated.
2. Departments will demonstrate that positions are fully funded during the budget development process and continue to demonstrate the funding in the forecast process throughout the year and into future Fiscal Years' operational budgets.
3. Personal service budgets shall include an allowance for salary and benefit savings based on an analysis of trends, prior years' turnover rates and recent market adjustment implementations.

D. Capital Improvement Program (CIP) Budget

1. Each year the Board will develop and approve a five-year CIP budget. Project requests for inclusion in the CIP will include the on-going operating costs associated with the project and may include a contingency allocation in the amount of 10% of the total project cost or $1,000,000, whichever is less.
2. Capital Improvement requests are submitted utilizing the process outlined by the Facilities Management Department.
3. Capital improvements will not be budgeted unless specifically approved by the Board.

4. The Board must approve changes to project appropriations, to five-year CIP's or to other project plans.

E. Major Maintenance

1. The annual operating budget should provide for the adequate and prioritized maintenance of facilities and major equipment from current revenues.
2. Major Maintenance requests are submitted utilizing the process outlined by the Facilities Management Department.
3. Major maintenance projects for General and Detention Fund facilities will be budgeted in the Facilities Management Department budget. Major maintenance projects for Non-General Fund and Non-Detention Fund facilities will be budgeted in the Owning Department budgets.
4. The annual budget should provide for the adequate and prioritized replacement and maintenance of County wide technology software and hardware.

F. Non Departmental Budget

1. Non Departmental revenue: General revenues that are not related to specific programs, activities or departments will be budgeted and reported in Non Departmental. Such revenues include, but are not limited to, the following:
   a. Property Taxes
   b. State Shared Sales Taxes
   c. State Shared Vehicle License Taxes
   d. Jail Excise Taxes
   e. Payments in Lieu of Taxes
2. Non Departmental expenditures: General expenditures that benefit the County as a whole, are not specific to a single department, are best managed outside of a specific department and are budgeted in Non Departmental. These expenditures include, but are not limited to, the following:
   a. General Debt Service
   b. Taxes and Assessments
   c. Board-approved Special Projects or Initiatives
   d. Major Technology Projects
   e. Capital Improvement Projects
3. Non Departmental contingency appropriations: The purpose of a contingency appropriation is to maintain a reserve of expenditure authority from which specific amounts can be transferred to other appropriated budgets after adoption of the annual budget to cover emergency or critical items.
   a. Contingency appropriations may be established within Non Departmental for the General Fund, Detention Fund, and other funds as appropriate.
   b. Contingency appropriations may be established for Non Recurring appropriations as well as for Operating appropriation purposes.

c. Contingency appropriations may be undesignated for future general purposes or they may be reserved by line item for specific anticipated issues.

d. The Board of Supervisors must approve all transfers from contingency appropriations.

4. Administration of Non Departmental budget: Non Departmental budgets will be administered by the Budget Office under the direction of the Assistant County Manager. The Budget Director or designee must authorize all expenditures prior to incurring obligations or making payments. Procedures will be established for setting adequate appropriations for the following items:

a. Desk Top/Lap Top Replacement

b. Outside Legal Counsel Billings

c. Economic Development Programs

d. Staffing Studies and Market Pay Contingencies

e. Capital and Technology Improvement Programs

G. Vehicle Replacement

1. Vehicle replacement for General and Detention Fund vehicles will be budgeted in the Equipment Services budget. Vehicle replacement for all Non-General and Non-Detention Fund vehicles will be budgeted in Owning Department budgets.

2. Equipment Services prepares a needs assessment to determine which vehicles require replacement for upcoming Fiscal Years.

3. Vehicle replacement will be funded only for the current equivalent equipment class, make, model, and equipment extras. Upgrades are not funded under the vehicle replacement budget. If a Department determines upgrades are necessary, the Department has two options: (a) pay for the upgrades from the Department's current operating budget; or (b) request upgrades and additions during the development of the Department's budget.

4. If the full cost of replacement is lower than originally estimated, the savings will revert to the appropriate fund. Cost overruns will be absorbed by the appropriate vehicle replacement budget.

VI. Budget Development by Stage

A. Baseline Budgets

1. The Board and the Budget Office set a baseline for each non-grant, operating, appropriated budget.

2. Departments are either given a baseline budget or are directed to build a budget using a modified Zero Based Budget model or another alternative model.

3. Appropriated Budgets are not guaranteed from one Fiscal Year to the next.

B. Requested Budgets

1. Departments shall submit Requested Budgets for review and analysis by the Budget Office.

2. Departments shall verify funding for all purchase requisitions, contracts and agreements. Departments shall not recommend approval of any agreements that commit the County to expenditures for which future funding is not identified.

3. All budget requests shall be submitted at a detailed level as defined in the Budget Office's annual instructions.

C. Recommended Budgets

The Recommended Budget is the budget submitted to the Board by the Budget Office for action after reviewing and revising Department requested budgets based on the Board and County Manager directives.

D. Adopted Budget

The Adopted Budget is the final budget approved by the Board prior to the start of the Fiscal Year and is the initial Appropriated Budget.

E. Appropriated Budgets

The Appropriated Budget is the Adopted budget plus any amendments/adjustments approved by the Board throughout the Fiscal Year.

F. Budget Development Constraints

1. Internal Service Departments will develop fees and charges based on recovery of actual costs for the services they provide. Non-discretionary internal services will be charged at the department/fund level. Discretionary Internal Service Costs are the responsibility of the requesting Department.
2. Where allowable, grant and Special Revenue Funds will pay the applicable Central Service Cost Allocation (CSCA) charges unless the Board approves a variance. CSCA charges for Non-General and Detention Fund Departments, except Grants and Internal Service Departments, will be based on a full-cost allocation. Grant and Internal Service Department CSCA charges will be determined in accordance with 2 CFR Part 200.

VII. Budget/Maintenance

A. General Statements

1. Departments shall maintain detailed revenue and expenditure budgets.
2. Detailed budgets shall equal Appropriated Budgets.
3. Departments have the flexibility to incur expenditures that vary from their Detailed Budgets as long as Departments comply with their Appropriated Budget and absorb unanticipated spending increases.
4. Directors and program managers must review new, unfunded or under-funded program mandates from the state and federal government, determine the fiscal impact to their Appropriated Budgets and identify funding solutions. All non-recurring funding, e.g., CIP funding, will undergo a reconciliation process at year-end and the Carryforward budget will be adjusted by the Board.
5. Reconciliation of non-recurring expenses, including projects, will occur annually at the end of the Fiscal Year and must be adjusted and approved by the Board as soon as possible after the third close of the Fiscal Year but no later than October 31st of each calendar year.

B. Revised Budget

1. The Board may require Departments to wait until the end of the Fiscal Year before acting on Department requests for increases or contingency transfers to Appropriated Budgets.
2. During the Fiscal Year, Appropriated Budgets may only be changed with Board approval.
3. The Budget Office will ensure that all Detailed Budgets equal the Appropriated Budget, including any revisions made to the Appropriated Budget during the Fiscal Year.
4. Departments may not exceed their annual Appropriated Budgets.
5. Any Department with a negative year-to-date expenditure, negative year-end Budget Office forecast, or negative revenue variance in the General Fund, Detention Fund, or any fund that requires General Fund subsidies, must provide a written explanation and corrective action plan to the Department of Finance (DOF) and the Budget Office. The Budget Office will help the Department refine its corrective action plan based on the Department's need and current situation.

   Departments shall be required to reduce expenditures to offset any shortfall in their budgeted revenue. If there is a significant risk that a Department will exceed its annual appropriation, the Board may place the Department on a Line Item Budget.
6. If, at the end of the Fiscal Year, a Department exceeds its Appropriated Budget or creates financial liabilities for the County, the Department will prepare a corrective action plan that it will present to the Board.
   a. DOF will prepare and submit to the Board a comprehensive report of all audited actual expenditures and expenditures relative to the Department's appropriated budgets.
   b. The Budget Office will review the Department's expenditures to identify the causes of the overrun.
   c. The Department will work with the Budget Office to present its findings and a recommended corrective action plan to the Board for action.
   d. The corrective action plan may include, but will not be limited to, placing the Department on a Line Item Budget.

C. Forecasting

1. Forecasting is a process of reviewing actual expenditures and revenue values and estimating the remaining Fiscal Year's expenditures and revenues.
2. Departments and the Budget Office will forecast, at a minimum on a quarterly basis, all elements of the budget based on the Budget Office's requirements.
3. Each month a Department's expenditures and revenues shall be monitored and reported in order to determine the estimated fund balances and availability of funding for one-time needs.

D. Budget Maintenance Constraints

1. Appropriated Budgets supported by grants, donations or IGAs must be amended by the Board if expenditures are forecasted to exceed the appropriation level. Proposed amendments must be supported by an updated reconciliation of all revenue sources that demonstrates the proposed amendment is fully funded.

2. Appropriated Budgets must be reduced if revenue is forecasted to be significantly less than the current budget.
3. Actual fund transfers from the General Fund to other funds will be the lesser of the budgeted amount or the actual amount necessary to maintain structural balance based on actual revenues and expenditures at year-end.

VIII. Fund Balance

A. Fund Balances will be estimated and included in the annual budget. Fund Balances may be appropriated for the following specific uses:

1. Acquisition of fixed assets
2. Retirement of outstanding debt
3. Cash flow reserve by offsetting operating revenue shortfalls due to economic downturns, with adjustments to restore the structural balance of the budget over the economic cycle.

B. One-time revenues from the sale of real property, less amounts for contingent liabilities such as environmental clean-up, will be set aside for capital improvements or to retire debt used to finance capital improvements.

C. In cases where an expenditure can be funded by more than one component of the Fund Balance, funding will be used in the following order:

1. First, expenditures will draw on restricted Fund Balances
2. Second, expenditures will draw on committed Fund Balances
3. Third, expenditures will draw on assigned Fund Balances (if applicable)
4. Fourth, expenditures will draw on unassigned Fund Balances

D. Fund Balances may be utilized after an expenditure limitation carry forward analysis is completed with the Department of Finance.

Policy for Administering Grants

Adopted by the Board of Supervisors on January 16, 2019.

I. Purpose

The purpose of this policy is to serve as the framework for Maricopa County Departments and Special Districts (Flood Control District, Library District, and Stadium District) to follow when applying for grants and negotiating the terms and conditions of the agreements and/or contracts to ensure optimum financial and administrative arrangements for Maricopa County and/or the Special Districts.

II. Application

This policy applies to all County Departments, Elected Officials, and Special Districts.

III. Definitions

A. **Central Service Costs** – Costs benefiting both grant and non-grant activities for inclusion as part of indirect cost in grants. The allocation is calculated in compliance with the 2 CFR PART 200 — Appendix VII to Part 200 (Federal OMB Uniform Grant Guidance).

B. **Cognizant Agency** – The Federal agency responsible for reviewing, negotiating, and approving cost allocation plans or indirect cost proposals developed under 2 CFR PART 200 — Appendix VII to Part 200 (Federal OMB Uniform Grant Guidance) on behalf of all Federal agencies. Maricopa County's Cognizant Agency for the Central Service Cost allocation plan is the U.S. Department of Housing and Urban Development – San Francisco Office. For the purposes of audit issues, the Cognizant Agency is the U.S. Department of Health and Human Services.

C. **Department** – Refers to the department, office or agency under budgetary responsibility of the Board of Supervisors, which has direct oversight responsibility for the program(s) funded partially or totally with the grant funds. The elected official or department director of the Department shall act as the agent of the County for purposes of this policy.

D. **Department Overhead** – Departmental/Special District costs incurred for both grant and non-grant programs.

E. **Fund Balance Report** – A report created by the Department of Finance monthly detailing a fund's (inception to date) financial activity for each individual grant. This report should be used to ensure effective management of grant activity.

F. **Grantor Agency** – Refers to a Federal, state, local, or private agency or organization, which provides the grant funding and/or grant funding oversight.

G. **Indirect Costs** – Refers to those costs incurred for a common or institution-wide objective that benefits more than one grant program or project. Such costs are not readily assignable to the cost objective specifically benefited.

H. **In-Kind** – Refers to contributions in the form of goods or services rather than in cash.

I. **One-time Grants** – Refers to funding from a Grantor Agency which is provided for a limited duration for a specified project or program. This type of grant may be provided to start a new program or service or for a program or services which has a limited life.

J. **Ongoing Contributions** – Refers to future contributions to be provided by the County including after the grant award has ended.

K. **Ongoing Grants** – Refers to funding from a Grantor Agency which is expected to be provided year after year for a specified program(s) or service(s).

L. **Special District** – Flood Control District of Maricopa County, Maricopa County Library District, Maricopa County Stadium District.

M. **Uniform Administrative Rules, Cost Principles, and Audit Requirements for Federal Grants (Federal OMB Uniform Grant Guidance**) – The OMB has issued a final guidance regulating the management of grants. This guidance supersedes Federal OMB Circulars A-21, A-87, A-89, A- 102, A-110, A-122, A-133 and the Single Audit Act. The Federal OMB Uniform Guidance — 2 CFR Part 200 consolidated aforementioned circulars into a streamlined format improving clarity and accessibility.

IV. Policy

Maricopa County and Special Districts receive funding from Federal, state, and local agencies. The following policy statements will ensure that the County or Special District is managing grants to its optimum potential.

A. The Board of Supervisors or Board of Directors must formally accept all grant awards **prior** to any funds being expended.

B. Departments/Special Districts will consistently negotiate grant agreements to meet County or Special District goals and policies. This includes conducting a cost/benefit study to determine the appropriateness of Maricopa County or Special District pursuing a particular grant.

C. Departments/Special Districts will negotiate for advance funding financial arrangements first and only accept reimbursement funding as the final option.

D. Departments/Special Districts will disclose indirect costs and any matching or ongoing contributions required by Maricopa County or Special District during the award and acceptance process.

E. To minimize interest expense to Maricopa County, Departments/Special Districts will try and negotiate a reimbursement schedule that is in alignment with this policy. Departments/Special Districts will closely monitor their expenditures and claim reimbursement whenever expenses exceed $100,000, or on a monthly basis, as allowable by grantor.

F. Maricopa County or Special Districts will utilize the County financial system to track, monitor and report all grant financial activity. All grant activity must be closed out within 120 days of the grant end date.

G. Departments/Special Districts are required to charge Indirect Costs on all grants unless prohibited by the grant contract.

1. Indirect Costs will always be included (applied for) in the financial section of the grant application.
2. Indirect Costs will be recovered at the maximum allowed by the Grantor or as defined on the Indirect Cost Plan that is approved by the Department of Finance.
3. Indirect Cost will be disclosed within the agenda process.

H. Departments/Special Districts do not have the authority to negotiate a lower indirect cost reimbursement in order to increase program funding.

I. Departments will expend all grant funds prior to expending any general fund appropriations, or in the case of Special Districts, before expending other Special District revenues in relation to grant programs.

V. Guidelines

This Policy shall serve as the framework for Departments/Special Districts to follow when applying for grants and negotiating the terms and conditions of the agreements. The Policy is not intended to discourage Departments/Special Districts from seeking grant funding as a means to support various services and programs.

Rather, it is intended to provide consistent guidelines for grant administration to ensure optimum financial arrangements for Maricopa County or Special District and to enhance Board of Supervisors or Board of Directors acceptance of grants conforming to this Policy. Specific information and detailed procedures are contained in the Maricopa County Grant Manual, which is located at Grants Management | Maricopa County Intranet, AZ. The Maricopa County Grant Manual may be updated by the Department of Finance, as determined necessary, to accommodate the effective administration of this policy.

A. Grant Application

1. Departments/Special Districts are not required to obtain Board of Supervisors/Board of Directors approval prior to submitting an application for grant funding provided the grant meets the following requirements:

   a. Cash or in-kind matching requirements, if any, will be absorbed in the department's operating budget appropriation; and

   b. Indirect Costs, if not fully recoverable, will be absorbed in the department's operating budget appropriation; and

   c. Ongoing contributions required after the grant period end date, if any, will be absorbed in the department's operating budget appropriation.

   In addition, the Director of the Department or Special District shall certify that the grant being applied for meets the above requirements.

2. Departments/Special Districts that wish to apply for grants that do NOT meet the above requirements must obtain Board of Supervisors/Board of Directors approval prior to submission of the grant application.

3. Grants for the Judicial Branch in Maricopa County will be identified by the Presiding Judge of the Superior Court in an annual presentation to the Board of Supervisors. The presentation will reference the individual grants, and whether any of the provisions of the grants deviate from this Policy. If these grants are awarded and accepted by the Board of Supervisors, subsequent grants for that fiscal year from the same Grantor Agency with like provisions do not require the Board's award acceptance of the grant. Subsequent grants from a new Grantor Agency must be transmitted to the Board of Supervisors for review and acceptance.

4. Departments/Special Districts will provide to the Department of Finance a copy of all grant agreements which must specifically include the award amount, grant period dates, availability of Indirect Costs and the indirect cost percentage (%), matching amounts, ongoing contributions, distinction between reimbursement or advance funding, and a complete description of the grant. The provided information will be used to establish controls on the County financial system and will not be changed or modified (award period, grant award, etc.) without supporting documentation from the Grantor.

B. Funding

1. To improve cash management practices, it is the County and Special Districts' preference to receive funding on an advance basis instead of a reimbursement basis. Therefore, every effort is to be made by Departments/Special Districts to obtain advance funding from the Grantor Agency. This is especially critical for one-time grant funded programs where the County or Special District is advancing funds to nonprofit subcontractors (subrecipients, vendors, etc.).

2. The Department/Special District may be requested by the Budget Office to present the cost/benefits of accepting a grant versus not accepting a particular grant. The cost/benefit analysis must take into account if the grant-funded services are mandated and comply with budgeting guidelines.

3. One-time Grants, which are actually start-up grants for new programs or services will be submitted to the Board of Supervisors/Board of Directors. Ongoing contribution costs, which Departments/Special Districts wish to continue once the grant funding has been depleted, will be identified and reported to the Board of Supervisors /Board of Directors at the time of consideration of award and acceptance. The Department must present analysis and information to the Board of Supervisors/Board of Directors to assist the Board in deciding whether the County or Special District should fund expenses for the project or program from other County or Special District funds following the depletion of the grant funds.

C. Claiming Reimbursement

1. Departments/Special District will record and track grant revenues and expenditures utilizing the County financial system.
2. Departments/Special District shall submit claims to the Grantor Agency as frequently as permitted under the grant agreement. This will be no less frequent than monthly or when the expenditures reach $100,000, unless otherwise established by the Grantor.
3. At grant year-end, each Department/Special District shall close out its respective grants. This includes preparing and submitting any required final reports to the Grantor Agency and either returning excess funds or requesting final reimbursement for the grant year. All grant closing documentation will be submitted to the Finance Department to ensure the grants are accurately closed on the financial system within 120 days after the grant end date as represented on the County financial system. All unreimbursed costs must be identified and a plan of action defined to ensure an alternate funding source is identified and the grant is effectively closed within the 120 day timeframe. All unresolved grant balances/(deficits) after the 120 day timeframe will be reported to the County Manager by the Department of Finance and the Budget Office by utilizing the Fund Balance Report.

D. Indirect Costs- 2 CFR PART 200 — Appendix VII to Part 200 (Federal OMB Uniform Grant Guidance)

2 CFR PART 200 — Appendix VII to part 200 (Federal OMB Uniform Grant Guidance) recognizes Indirect Costs as legitimate grant expenses. As such, it is the intention of Maricopa County or Special District to recover Indirect Costs at all opportunities. In order to do so, the Department of Finance will prepare the following plans on an annual basis:

1. County-wide Central Services Cost Allocation Plan – The Department of Finance is responsible for preparing and negotiating the County-wide plan with Maricopa County's Cognizant Agency, United States Department of Housing and Urban Development (HUD). The Department of Health and Human Services is Maricopa County's assigned Cognizant Agency regarding audit issues.
2. Whenever permitted by the Grantor Agency, grants requiring County or Special District matching funds may utilize County Overhead as a last option. All other opportunities must be exhausted to meet the In-Kind match before utilizing County Overhead. If the required match exceeds the amount of In-Kind and/or County Overhead or Overhead is not an allowable expense by the Grantor Agency the Department must inform through the award and acceptance agenda item the Board of Supervisors/Board of Directors of the estimate the relative financial In-Kind impact (2 CFR PART §200.306).
3. Departmental Indirect Cost Allocation Plan(s) are used as a means of equitably recovering Indirect Costs from both federal and non-federal grant programs. All Departments/Special Districts receiving grant funds can submit a written request to the Department of Finance to prepare a Departmental Indirect Cost Allocation Plan.

E. County Departments Providing Grant Services to Outside Entities

Maricopa County Departments that are allowed to perform grant financial services for entities outside of the County and are not considered to be subrecipients may recover Indirect Costs and/or user charges for the administration of grants. If these outside entities are allowed by their Grantors to recover Indirect Costs and/or charge a user fee to reimburse Maricopa County for services rendered, the monies must be deposited back to the funding source where the support services were initially provided. For example, a General Fund Department being reimbursed for grant management activities shall remit the reimbursement back to the General Fund.

F. Purchase of Computing and Network Systems Relating to Grant Supported Programs

1. To ensure compatibility and supportability of the County computing and network infrastructure, Departments/Special Districts are to ensure any computer equipment is compatible with the County network prior to purchasing any desired equipment. This applies to hardware, software and communications technologies including data, voice, video, image radio telemetry and facsimile purchases under the provisions of the County's Procurement Code.
2. Departments in the Judicial Branch of Maricopa County will determine whether the purchase will require compatibility and supportability of the County computing and network infrastructure.

G. Department of Finance Responsibility

While each Department/Special District has staff assigned to monitor and report the financial activities of grants, the Department of Finance will provide general and technical oversight and monitoring of all grant funds. At a minimum, the Department of Finance will:

1. Review and approve grant agenda items when they comply with County policy and the County Grant Manual.
2. Establish a Board approved grant on the County financial system when all supporting documentation is provided.
3. Prepare and provide to the Departments/Special Districts a monthly grant report (Fund Balance Report). This report will include inception to date financial activity for each individual grant. This report will be used to ensure the effective management and maintenance of grant activity.
4. Monitor that grant expenditures do not exceed grant awards.
5. Review individual grant balances, utilizing the Fund Balance Report, on a quarterly basis to identify Departments that are not requesting reimbursement from the Grantor Agency on a timely basis. Departments/Special Districts that are not regularly claiming reimbursements will be contacted by the Department of Finance.
6. Communicate with the Budget Office regarding fund balance and/or deficit issues.
7. Initiate the preparation of the Indirect Cost Allocation Plan by providing a copy of the current plan, detailed listing of expenditures and other supporting data. Provide support, guidance and direction to Departments/Special Districts to assist them in the preparation of their Indirect Cost Allocation Plan.
8. Review Fund Balance Report for closed grants to determine compliance with fund balance/deficits.
9. Review and recommend approval of proposed grant applications when Department/Special District is not in full compliance with Grant policy.

H. Budget Office Responsibilities

A. Review and recommend approval of grant agenda items when they comply with County policy and the County Grant Manual.

B. Review and recommend approval of Department's/Special District's proposed grant budget.

C. Review and recommend approval of adjustments to Department's/Special District's grant budget as necessary.

D. Review and take action as necessary to correct any deficit in Grant Funded Budgets.

E. Review and take action as necessary to minimize lost interest earnings to the General Fund due to negative cash positions in grant funds.

F. Review and take action as necessary regarding departmental indirect cost rate plans. Ensure maximum reimbursement of all allowable Indirect Costs.

G. Consistent with Board policy, review Departments spending to ensure that Grant Funds are used before General Fund dollars, and for Special Districts, to ensure that Grant Funds are used before other Special District revenues.

H. Review and recommend approval of proposed grant applications when Department/Special District is not in full compliance with Grant policy.

I. Department/Special District Responsibilities

Each Department/Special District will ensure the following general maintenance activities are completed as defined below:

1. Review, reconcile and certify the monthly Fund Balance Report. Any discrepancies are to be reported to the Department of Finance within two (2) weeks of receiving the Fund Balance Report. A written response must be received by the Department of Finance to report any discrepancies.
2. Reconcile and close expired grants on the County financial system within 120 days of the grant end date (as entered on the County financial system).
3. Communicate with the Budget Office and the Department of Finance regarding grants with a negative balance (un-reimbursable expense). The Department/Special District must develop a plan of action to resolve the deficit. For Departments, the plan should only consider utilizing General Funds as a last option.
4. Prepare the Indirect Cost Allocation Plan in the format defined by the Department of Finance. Obtain Departmental/Special District approval of the Indirect Cost Allocation Plan and provide a complete copy of the plan with all supporting documenting to the Department of Finance and the Budget Office by the timeline established by the Department of Finance.
5. Ensure that grant expenditures do not exceed grant awards.
6. Comply with all reporting requirements as defined by the Grantor and County-wide Grant Policy and Manual.
7. Comply with all record retention requirements as defined by the Grantor.

VI. Related Documents:

The following documents are available at the indicated site:

A. Grant Manual

B. Uniform Grant Guidance

C. Agenda Numbers: C-18-05-013-6-00; C-18-05-014-6-00; C-18-05-015-6-00; C-18-05-016-6-00; C-18-08-045-6-00; C-18-08-046-3-00; C-18-08-047-3-00; C-18-08-048-3-00; C-06-09-283-6-01; C- 06-09-307-6-01; C-06-09-308-6-01; C-06-09-309-6-01

Budget Calendar

	Budget Preparation
11/2/2018	Budget system available to all Departments.
11/16/2018	Budget Memo 20-01 PB System Rollout
Early December	Baseline Budgets developed and distributed.
1/16/2019	Board of Supervisors approves Budget Guidelines and Priorities.
1/16/2019	Budget Memo 20-02 with Guidelines, ISF, CSCA and Benefit Info
2/11/2019	Assessed Values and Levy Limits reported by Assessor.

	Departmental Budgets
12/14/2018	Zero-Based Budgets due.
1/14/2019 and 1/16/2019	Elected Official and Judicial Branch budget presentations to the Board of Supervisors.
Early January	ZBB Departments present to Chiefs of Staff.
Mid January to Mid - February	Departments submit budget requests.
Late January to Mid-March	Elected/Judicial and selected departments present to Chiefs of Staff.
3/30/2019	Budget Office completes recommendations in budget system.

	Capital and Technology Improvement Program Budgets
2/15/2019	Reserve levels set.
2/22/2019	Budget Office staff complete 7+5 forecast
2/25/2019	Determination of available non recurring funding for one-time expenditures and CIP based on final FY 2019 Forecast for Budget Development.
2/26 -3/21/19	Review Facility and Technology Projects with County Management.
3/15/2019	Departments submit CIP budget based per project review process.
3/22/2019	CIP prioritization complete.
3/29/2019	Budget Office updates budget system with CIP recommendation.

	Budget Consolidation
April 1-May 1	Budget Office consolidates budget recommendations; prepares budget documents.
May 6-10, 2019	**Final Board Briefings on FY 2020 Recommended Budget.**

	Budget Approvals
5/20/2019	FY 2020 Recommended Budget presentation.
5/20/2019	**Tentative Adoption of FY 2020 Budget.**

6/6; 6/8; 6/13; 6/17/2019	Publication of Tentative Budget and Truth in Taxation Notice.
6/24/2019	Hearing on FY 2020 Budget.
6/24/2019	**Final Adoption of FY 2020 Budget.**

8/19/2019	**Adoption of the FY 2020 Property Tax Levy**

Fund Descriptions

100 **General Fund:** The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

201 **Adult Probation Fees:** Collects the fees assessed to persons placed on probation in the Superior Court per A.R.S. §13-901. Monies collected are used to supplement County General Fund appropriations for the compensation costs of probation officers who provide pre-sentence investigations (A.R.S. §12-267).

202 **Clerk of the Court Judicial Enhancement:** Revenues consist of fees and surcharges collected under authority of A.R.S. §12-284.03 and time payment fees collected under authority of A.R.S. §12-116. In addition, revenues are received from the State Judicial Enhancement Fund established by A.R.S. §12-113. Expenditures are used to improve, maintain and enhance the collection and management of funds and court automation projects.

203 **Sheriff Donations:** Accounts for donations made in support of programs and activities of the Sheriff's Office.

204 **Justice Court Judicial Enhancement:** Revenues consist of fees and surcharges collected under the authority of A.R.S. §22-281; and time payment fees collected under authority of A.R.S. §12-116; and On-line access subscription fees collected under authority of A.R.S. §22-284. Expenditures are used to improve, maintain and enhance the ability to collect and manage monies assessed or received by the courts and to improve court automation projects.

205 **Court Document Retrieval:** Accounts for the collection of an additional filing or appearance fee, not to exceed $15, to be used to defray the cost of converting the Clerk of Superior Court's document storage and retrieval system to micrographics or computer automation as established by A.R.S. §12-284.01.

206 **Officer Safety Equipment:** Accounts for the assessments that are received by the County for investigations or issued citations pursuant to A.R.S. §12-116.04. The monies in the fund should be used to supplement, not supplant, monies available for officer safety equipment.

207 **Palo Verde:** Palo Verde receives an annual allocation from the State of Arizona. Expenditures are utilized for nuclear disaster training.

208 **Superior Court Judicial Enhancement:** Revenues consist of fees and surcharges collected under authority of A.R.S. §12-284.03 and time payment fees collected under authority of A.R.S. §12-116. In addition, revenues are received from the State Judicial Enhancement Fund established by A.R.S. §12-113. Expenditures are used to improve, maintain and enhance the collection and management of funds and court automation projects.

209 **Public Defender Training:** Established by A.R.S. §12-117 to account for fees that are paid on a time payment basis as established by A.R.S. §12-116. Expenditures are utilized for Public Defender Training.

210 **Waste Management:** Established by the Board of Supervisors to segregate this activity from the General Fund. This fund accounts for a fixed fee from Waste Management Corporation plus a percentage based on the tonnages of refuse dumped. Expenditures are used for economic development in Mobile and other unincorporated areas of the County.

211 **Adult Probation Grants:** Revenues consist of grant funds that are used for domestic violence, women's treatment programs, gang prevention, and criminal justice records improvement.

212 **Sheriff RICO:** This fund consists of monies received as result of participation in any investigation or prosecution, whether by final judgment, settlement, or otherwise. Monies may be used for the funding of gang prevention programs, substance abuse prevention programs substance abuse education programs and witness protection or for any purposes permitted by federal law relating to the disposition of any property that is transferred to a law enforcement agency.

213 **County Attorney RICO:** Accounts for the funds provided by the sale of confiscated property. Operated by the County Attorney, RICO consists of all the activity of the Anti-Racketeering Program.

214 **Sheriff Jail Enhancement:** Per A.R.S. §41-2401, the Arizona State Department of Corrections allocates criminal justice enhancement funds to County Sheriffs for the purpose of enhancing County Jail facilities and operations.

215 **Emergency Management:** Emergency Management activity consists of disaster planning and training.

216 **Clerk of the Court Grants:** Accounts for the grant funds that are utilized for the improvement of court automation systems, child support enforcement and the processing of criminal history dispositions.

217 **CDBG Housing Trust:** Accounts for the grant funds that are utilized to expand the supply of low-income housing through the rehabilitation and reconstruction of single family occupancy homes.

218 **Clerk of Court Fill the Gap:** This fund was set up as indicated by A.R.S. §41-2421F and accounts for monies distributed under A.R.S. §41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997 – 1998 by the counties for the processing of criminal cases in the Superior Court, including the Office of the Clerk of the Superior Court, and Justice Courts.

219 **County Attorney Grants:** Accounts for funds that are utilized for the investigation and prosecution of child abuse and domestic violence cases and the enhancement of anti-gang enforcement efforts to deter, investigate, prosecute or adjudicate gang offenders. Victim assistance is provided to include transportation, payment of emergency expenses, education programs and training to children's advocates.

220 **Diversion:** A.R.S. §11-361 establishes the ability of counties to offer special supervision programs for non-violent offenders in order to divert them from incarceration. Funds are used to provide alternatives to criminal prosecution to appropriate offenders so that they can receive drug rehabilitation services without the cost of prosecution.

221 **County Attorney Fill the Gap:** County Attorney Fill the GAP was set up as indicated by A.R.S. §41-2421F and accounts for monies distributed under A.R.S. §41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by the counties for the processing of criminal cases by county attorneys.

222 **Human Services Grants:** Accounts for the grant funds that are utilized for community action services designed to help the disadvantaged achieve self-sufficiency and family stability.

223 **Transportation Grants:** Transportation Grants was set up to account for all Grant activity administered by the County Transportation Department.

224 **Medical Examiner Grant:** Accounts for the grant funds that are utilized to support the County's anti-bioterrorism efforts.

225 **Spur Cross Ranch Conservation:** To account for the money collected from a Town- imposed ½% transaction privilege tax for the operation of the County Park.

226 **Planning and Development Fees:** Performs mandated community planning functions. Funding is provided mainly through license and impact fees.

227 **Juvenile Probation Grants:** Accounts for the grant funds that are utilized for the child nutrition program, family counseling and safe schools program.

228 **Juvenile Probation Special Fee:** This fund was established by A.R.S. §12-268 to account for juvenile probation fees collected and used for the purpose of supplementing County General Fund appropriations for the compensation of personnel of the Juvenile Court.

229 **Juvenile Restitution:** Pursuant to A.R.S. §8-346, the fund was established for the payment of restitution in juvenile delinquency proceedings. This fund consists of state and local appropriations, gifts, devices and donations from any public or private source.

230 **Parks and Recreation Grants:** Accounts for the grant funds that are utilized for state lake improvements, park restoration and the construction and maintenance of hiking trails.

232 **Transportation Operations:** Plans and implements an environmentally balanced multi-model transportation system. Operations are funded primarily through highway user taxes.

233 **Public Defender Grants:** Accounts for grant funds that are utilized for public defender training and to increase the processing of drug cases.

234 **Transportation Capital Project:** Transportation Capital Projects was set up administratively as a capital project fund to track capital project activity of the County Transportation Department. Funding is provided by a reimbursement transfer from the Transportation Fund that derives its funding from the State Highway User's Tax.

235 **Del Webb:** A special revenue fund to account for revenue received from the Del Webb Anthem community that is restricted to expenditure for development services (the implementation and enforcement of the development master plan) and recreational services (trail system and library) supporting that community.

236 **Recorders Surcharge:** Accounts for the collection of a special recording surcharge, not to exceed $4, to be used to defray the cost of converting the County Recorder's document storage and retrieval system to micrographics or computer automation as established by A.R.S. §11-475.01.

237 **Justice Courts Photo Enforcement:** Established by the Board of Supervisors on November 4,2009 (Agenda Item C-24-10-001-M-00) to account for Justice Courts fee revenue and operating expenditures associated with photo radar traffic enforcement.

238 **Superior Court Grants:** Grant funds are used for drug enforcement accounting, court-appointed special advocates and case-processing assistance.

239 **Parks Souvenir:** Accounts for sales proceeds of sundry items at the Maricopa County Parks.

240 **Lake Pleasant Recreation Services:** Provides the public with positive leisure opportunities in a safe, accessible, and efficient manner through quality development and programming while conserving and protecting unique and environmentally sensitive areas.

241 **Parks Enhancement Fund:** Accounts for park and recreation revenues and expenditures associated with enhancing parks and recreation programs pursuant to A.R.S. §11-941.

243 **Parks Donations:** Accounts for donations and contributions activities provided for by citizens or groups.

245 **Justice Courts Special Revenue:** Established for the purpose of defraying expenses of justice court services by providing improvements in court technology, operations and facilities to enable the courts to respond quickly to changing statutory and case processing needs. Operations are funded by a user's charge to be added to the Defensive Driving School Diversion Fee as of March 1, 1998.

248 **Elections Grant:** Elections Grant was set up to account for all grant activity administered by the Elections Department.

249 **Non Departmental Grant:** Non Departmental Grants was set up to account for all non-department specific grant activity.

251 **Sheriff Grants:** Accounts for grant and intergovernmental funds that support and enhance Sheriff Office activities.

252 **Inmate Services:** Accounts for the funds that are held in trust for the benefit and welfare of the inmates, established under A.R.S. §31-121. The majority of revenues are derived from sales of food and sundries to the inmates.

254 **Inmate Health Services:** Accounts for the co-payments received from inmates for self-initiated health service pursuant to A.R.S. §31-161 and A.R.S. §31-162.

255 **Detention Operations:** Established under the authority of proposition 400 and 401, which were passed in the General Election of November 3, 1998 and extended in the General Election of November 5, 2002. These propositions authorized a temporary 1/5 cent sales tax to be used for the construction and operation of adult and juvenile detention facilities. This fund accounts for revenue received as a result of these propositions, as well as, other resources with purposes consistent with A.R.S. §42-6109.01.

256 **Probate Fees:** Administers the monies received by the Clerk of the Superior Court pursuant to A.R.S. §14-5314 and A.R.S. §14-5414 to preserve, audit, and safeguard the estates and wards for whom the court has a fiduciary responsibility.

257 **Conciliation Court Fees:** Accounts for monies collected under A.R.S. §25-311.01 related to the dissolution of marriages. The funds collected are used by the Domestic Violence Shelter fund and the Child Abuse Prevention and Treatment fund.

258 **Sheriff Towing and Impound:** This is a dedicate fund for vehicle impoundment revenues and expenditures. Revenues for this fund originate from the recovery of administrative charges relating to tows and impounds that are performed by the Office.

259 **Superior Court Special Revenue:** Accounts for monies received under an intergovernmental agreement with the Department of Economic Security to conduct Title IV-D child support enforcement enhancements.

261 **Law Library Fees:** Established by A.R.S. §12-305 to account for a portion of the fees collected by the Clerk of the Superior Court to be used for the purchase of books for the county law library.

262 **Public Defender Fill the Gap:** Public Defender Fill the Gap was set up as indicated by A.R.S. §41-2421F and accounts for monies distributed under A.R.S §41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by counties for the processing of criminal cases by the county public defender, legal defender and contract indigent defense counsel in each county.

263 **Legal Defender Fill the Gap:** Legal Defender Fill the Gap was set up as indicated by A.R.S. §41-2421F and accounts for monies distributed under A.R.S. §41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by counties for the processing of criminal cases by the county public defender, legal defender, and contract indigent defense counsel in each county.

264 **Superior Court Fill the Gap:** Superior Court Fill the Gap was set up as indicated by A.R.S §41-2421F and accounts for monies distributed under A.R.S. §41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by the counties for the processing of criminal cases in the Superior Court, including the Office of the Clerk of the Superior Court, and Justice Courts.

265 **Public Health Fees:** Accounts for public health programs that are self-supported by Vital Health fees and pharmacy operations.

266 **Check Enforcement Program:** Accounts for fees that are collected pursuant to A.R.S. §13-1809 and §13-1810, any investigation and prosecution costs and any monies that are obtained as a result of a forfeiture and that are recovered for the county through enforcement of A.R.S. §13-1802, §13-1807, §13-2002 or §13-2310, whether by final judgment, settlement or otherwise. The monies in the fund shall be used for the investigation, prosecution and deferred prosecution of theft, forgery and fraud.

267 **Criminal Justice Enhancement:** The Criminal Justice Enhancement fund accounts for monies that are allocated to county attorneys from the Arizona State Criminal Justice Enhancement fund (A.R.S. §41-2401). The funds are to be used for the purpose of enhancing prosecutorial efforts.

268 **Victim Compensation Restitution:** Established to administer funding provided from the State Victim Compensation and Assistance fund (A.R.S. §41-2407) and from prisoner supervision fees under A.R.S. §31-418. Fund is used for establishing, maintaining and supporting programs that compensate and assist victims of crime.

269 **Victim Compensation Interest:** Established as authorized by A.R.S. §11-538 consisting of monies that are distributed pursuant to A.R.S. §12-286 (75 percent of the interest earned on restitution monies that are received in trust). The County Attorney shall use monies in the fund to assist eligible victims of crime with medical, counseling and funeral expenses and lost wages.

270 **Child Support Enhancement:** Accounts for funds received from a federal incentive award that is utilized for the enhancement of child support collections through efficient operation of the IV-D program.

271 **Expedited Child Support:** Accounts for the funds that are utilized to establish, maintain and enhance programs designed to expedite the processing of petitions filed and enforce the resultant court orders. Revenues collected for subsequent case filing fees for post-decree petitions in dissolution cases, pursuant to A.R.S. §25-412 and A.R.S. §12-284, fund operations.

273 **Victim Location:** Revenues are derived from interest earned on restitution monies received in trust and are to be distributed to the County Attorney and Clerk of the Superior Court on a pro rata basis (County Attorney – 75% and Superior Court – 25%). Fund was established by A.R.S. §12-287.

274 **Clerk of the Court EDMS:** The Clerk of the Court EDMS Fund was established to account for Electronic Document Management System (EDMS) Fees which are collected as authorized by Board Agenda C16020028, ADM1005 and State Attorney General's Opinion 195-18 (R94-63).

275 **Juvenile Probation Diversion:** The Juvenile Probation Diversion fund was established by A.R.S 11-537 and consists of diversion fees that are collected pursuant to section 8-321(N). The monies shall be used at the discretion of the County Attorney for administering county community based alternative programs that are established pursuant to A.R.S. 8-321.

276 **Spousal Maintenance Enforcement Enhancement:** The Spousal Maintenance Enforcement Fund is established for the Clerk of the Superior Court consisting of monies received pursuant to A.R.S. §12-289. The Clerk will spend monies in the fund to enhance enforcement of spousal maintenance orders. In addition to the fees required by A.R.S. §12-284, the Clerk shall charge and collect a surcharge of $5 for each filing of a petition or an answer for annulment, dissolution or marriage or legal separation. The Clerk will use the surcharge only for the purposes prescribed by this statute.

277 **Emancipation Administrative Costs:** Emancipation Administration Fund was established by A.R.S. §12-2456. The fund consists of filing fee for a petition for emancipation of minor pursuant to A.R.S. §12-284, subsection J.

280 **Building Repair Fund:** Established by A.R.S. §12-305 for the transfer of the law library fund balance if it exceeds three thousand dollars at the close of the fiscal year. The balance can be transferred if the Board of Supervisors adopts a resolution with concurrence of the Judge of the Superior Court in the County. The surplus of the fund balance in excess of three thousand dollars can be transferred to a building repair fund. The money can only be used for additions, alterations and repairs to the courthouse. The expenditures are subject to title 41, chapter 23.

281 **Children's Issues Education:** Accounts for the funds that are utilized for educational programs regarding the impact that divorce, the restructuring of families and judicial involvement have on children pursuant to A.R.S. §25-354. Revenues that are received from the Clerk's educational program fees supplement any state or county appropriations.

282 **Domestic Relations Mediation Education:** Accounts for the funds that are utilized to establish, maintain and enhance programs designed to educate individuals regarding the impacts on children associated with marriage dissolution, legal separation, restructuring of families and the programs available for mediation of visitation or custody disputes, pursuant to A.R.S. §25-413. Operations are funded by revenues from a surcharge received by the Clerk for each filing of a post-adjudication petition in a domestic relation's case, pursuant to A.R.S. §12-284.

290 **Waste Tire:** Accounts for the operations activity of the waste-tire-processing center for the removal of waste tires from the County pursuant to A.R.S. §44-1305.

292 **Correctional Health Grant:** The Arizona Department of Health Services was awarded a grant by the Department for Health and Human Services, Centers for Disease Control and Prevention, to generate surveillance data for the Centers for Disease Control and Prevention and supplement the syphilis-screening activities at the Madison Street Jail.

320 **County Improvement Debt:** Accounts for the debt service on the Lease Revenue Bonds, Series 2001. Funding is provided by transfers from the General Fund.

321 **Capital Lease Debt Service:** The Capital Lease Debt Service Fund accounts for the debt service on capital leases.

422 **Intergovernmental Capital Projects:** Intergovernmental Capital Projects account for capital project spending predominantly funded from General Fund revenues.

440 **County Improvement COP Series 2015:** The County Improvement Fund has been established to fund capital projects through the issuance of Certificates of Participation, Series 2015.

441 **County Improvement 441 COP Series 2016:** The County Improvement 441 Fund has been established to fund capital projects through the issuance of Certificates of Participation, Series 2016.

442 **County Improvement COP Series 2020:** The County Improvement 442 Fund has been established to fund capital projects through the issuance of Certificates of Participation, Series 2020.

445 **General Fund County Improvements:** The General Fund County Improvement Fund has been established to fund current and future capital projects. Fund assets may be used to pay directly for capital projects or may be appropriated by the Board of Supervisors for debt service. None of the funds has been pledged for debt service, and fund assets may be transferred by the Board of Supervisors at any time for any other County purpose.

455 **Detention Capital Projects:** Accounts for the proceeds associated with the 1/5 of one-cent sales tax approved by voters in the General Election on November 3, 1998 and extended by voters in the General Election on November 5, 2002. Fund assets may be used to pay directly for capital projects or may be appropriated by the Board of Supervisors for debt service. None of the funds have been pledged for debt service.

460 **Technology Capital Improvement:** Established by the Board of Supervisors with adoption of the FY 2011 budget to account for General Fund and other resources committed for technology improvement projects.

461 **Detention Technology Capital Improvement:** Accounts for Information Technology (IT) projects associated with the 1/5 of one-cent sales tax approved by voters in the General Election on November 3, 1998 and extended by voters in the General Election on November 5, 2002. Fund assets may be used to pay directly for IT projects, transferred, or appropriated by the Board of Supervisors for debt service or other purposes consistent with A.R.S. §42-6109.01. None of the funds have been pledged for debt service.

503 **Air Quality Grant:** Air Quality Grants was set up to account for all Grant activity administered by the County Air Quality Department

504 **Air Quality Fees:** Air Quality works to protect the environment and public health through control, preservation, and improvement of the County's air quality. Permit revenue is the funding source.

505 **Environmental Services Grant:** Environmental Services Grants was set up to account for all Grant activity administered by the County Environmental Services Department.

506 **Environmental Services Environmental Health:** Environmental Services – Health Fund was established to account for activities related to the protection of food and water supplies consumed by residents. Funding is provided by fees collected from Health Inspections and the sale of Health Permits.

532 **Public Health Grants:** Protects, improves and preserves the physical, mental and social well-being and the environment of the entire population of Maricopa County, with a special responsibility to serve those most vulnerable. Federal and State grants fund operations.

572 **Animal Control License/Shelter:** Animal Control reduces the incidences of animal-inflicted injuries and reduces the risk of exposure to rabies through enforcement of dog-licensing laws, leash laws, capture and impoundment of stray dogs, public education, adoption or humane disposal of excess animals. Licenses and fees are the primary funding source.

573 **Animal Control Grants:** Animal Control Grants was set up to account for all Grant activity administered by Animal Control.

574 **Animal Control Field Operation:** Animal Control Field Services was set up in FY2002-03 to segregate field services, which are an optional County service, from Animal Control Pound Activities which are required by Arizona State Statute.

581 **Solid Waste Grants:** Solid Waste Grants accounts for all Grant activity administered to Solid Waste.

601 **CMG Medical:** This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the self-insured high option HMO insurance plan.

604 **OAP Medical:** This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the self-insured high option open access insurance plan.

606 **Choice Fund H.S.A.:** This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the self-insured Health Savings Account insurance plan.

607 **FI Dental PPO:** This fund collects employee and employer contributions for payment of the employees' dental insurance premiums for the fully-insured dental plan.

608 **Coinsurance Pharmacy:** This fund collects employee and employer contributions for payment of the employees' pharmacy premiums for the self-insured coinsurance pharmacy plan.

611 **60 Percent STD:** This fund collects employee contributions for payment of the employees' short -term disability benefits for the self-insured short-term disability plan which provides benefits at 60% of the employee's salary.

612 **50 Percent STD:** This fund collects employee contributions for payment of the employees' short -term disability benefits for the self-insured short-term disability plan which provides benefits at 50% of the employee's salary.

613 **40 Percent STD:** This fund collects employee contributions for payment of the employees' short-term disability benefits for the self-insured short-term disability plan which provides benefits at 40% of the employee's salary.

614 **Behavioral Health:** This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the self-insured behavioral health insurance plan.

615 **Wellness:** This fund collects employer contributions for payment of the employees' wellness program expenditures for the self-insured wellness program.

618 **Benefit Administration:** This fund collects employer contributions for payment of the benefits administration expenditures for the self-insured benefits program.

619 **Onsite Pharmacy Clinic:** This fund records the sales and costs of all transactions passing through the County Owned Onsite Pharmacy in the County Administration Building.

620 **Benefits Eliminations Fund:** This fund is used in the consolidation of the Benefits Trust funds to offset transactions between funds in the Trust.

621 **Flex Spending Health:** This fund collects employee and employer contributions for payment of expenditures for the medical flexible spending benefit program.

622 **Flex Spending Dependent Care:** This fund collects employee and employer contributions for payment of expenditures for the dependent care flexible spending benefit program.

623 **Vision:** This fund collects employee and employer contributions for payment of the employees' vision premiums for individuals also participating in medical benefits for the self-insured vision plan.

625 **FI Prepaid Dental:** This fund collects employee and employer contributions for payment of the employees' dental insurance premiums for the fully insured prepaid dental plan.

626 **FI Life and AD and D:** This fund collects employee and employer contributions for payment of the employees' life insurance premiums for the fully insured life insurance plan.

627 **Supplemental Life:** This fund collects employee contributions for payment of the employees' supplemental life insurance premiums for the fully insured supplemental life insurance plan.

628 **Employee Assistance (EAP):** This fund collects employer contributions for payment of the employee assistance program expenditures for the self-insured EAP program.

629 **SI Dental:** This fund collects employee and employer contributions for payment of the employees' dental insurance premiums for the self-insured dental plan.

630 **Dependent Life:** This fund collects employee contributions for payment of the employees' dependent life insurance premiums for the fully-insured dependent life benefit plan.

631 **Voluntary Benefits:** This fund collects employee contributions for payment of the employees' voluntary insurance premiums for the fully-insured voluntary insurance benefit plan.

654 **Equipment Services:** This fund provides assistance to other Maricopa County departments to ensure quality service to the citizens of Maricopa County by furnishing and maintaining the necessary County mobile equipment in an efficient manner.

669 **Small School Service:** Established per A.R.S. §15-365 to account for service programs operated through the County School Superintendent.

673 **Reprographics:** This fund provides the County's printing and duplicating services.

675 **Risk Management:** This fund supports the comprehensive insurance/self-insurance program, which safeguards County assets and employees by means of a Trust Fund. Personnel skilled in loss control, claims and litigation and workers' compensation work together to avert risk and conserve the human and financial resources of Maricopa County.

681 **Telecommunications:** This fund provides cost effective voice, data, and radio communications to County employees.

715 **School Grant:** Accounts for all grant activity administered by the Superintendent of Schools.

741 **Taxpayer Information:** Consist of monies collected from the public records copy surcharge imposed under A.R.S. §11-496, the tax-lien-processing fee imposed pursuant to A.R.S. §42-18116, $50 of each judgment-deed fee collected pursuant to A.R.S. §42-18205, interest earned from the elderly assistance fund pursuant to A.R.S. §42-17401 and the community facilities district special-assessment fee imposed pursuant to A.R.S. §48-721. The County Treasurer shall administer the fund and spend monies in the fund only to defray the cost of converting or upgrading an automated public information system.

780 **School Transportation:** Accounts for reimbursement for mileage costs to parents of special-needs students.

782 **School Communication:** Accounts for management of centralized billings paid by Superintendent of Schools for multiple school districts.

790 **Educational Supplemental Program:** Accounts for federal indirect fees charged to school districts.

900 **Eliminations:** Eliminations are included in the budget to offset amounts budgeted as expenditures in one fund that are associated with offsetting revenues and expenditures in another fund. For additional information refer to the Budget Summary Schedule section, Elimination Summary.

Revenue Source Codes

Revenue Source	Revenue Source Name
6010	Property Tax
6050	Tax Penalties & Interest
6060	Jail Tax
6061	Car Rental Surcharge
6100	Licenses & Permits
6150	Grants-Federal
6151	Grants-State
6152	Grants-Other
6160	FINANCE USE ONLY - GW Cap Gr
6200	Intergovernmental-Federal
6201	Intergovernmental-State
6202	Intergovernmental-Other
6210	PILT-Salt River Project
6211	PILT-Federal
6212	PILT-City
6250	State Shared Sales Tax
6260	State Shared Highway User Revenue
6300	State Shared Vehicle License
6340	Intergov Charges For Services-Federal
6341	Intergov Charges For Services-State
6342	Intergov Charges For Services-District
6343	Intergov Charges For Services-Other
6350	Judicial Charges For Services
6351	Insurance Charges For Services
6352	Other Charges For Services
6360	Internal Service Fund Charges
6370	Fines & Forfeits
6380	Patient Services Revenue
6420	Special Assessments
6450	Interest Income
6500	Miscellaneous
6501	Building & Equipment Sales
6502	Sale of Assets
6503	Unclaimed/Abandoned Property
6504	Donations/Contributions
6505	Other Miscellaneous
6510	Gain On Fixed Assets
6520	Bond Proceeds
6530	Capital Lease Agreements
6800	Transfers In
6900	Inventory
9999	Master Closing Revenue Source

Expenditure Object Codes

Object	Object Name	Object	Object Name
7010	Regular Pay	8040	Non-Capital Equipment
7050	Temporary Pay	8050	Supplies-Allocation Out
70OP	Other Pay	8060	Supplies-Allocation In
70PS	Regular Pay Personnel Savings	8100	Attorney & Legal Fees
70RS	Regular Salary Pay	8101	Courtroom Services Fees
70SA	Regular Salary Adjustments	8102	Legal Examinations Fees
70SD	Shift Differential	8103	Legal Reports & Depositions Fees
70TA	Temporary Pay Adjustment	8104	Jury Fees
70TP	Temporary Full Pay	8105	Investigation & Mitigation Fees
7100	Overtime	8110	Health Care Services
7501	Taxes	8111	Dental Services
7502	Retirement	8112	Therapy Services
7503	Medical	8113	Pharmacy
7504	Workers Comp	8114	Radiology/Lab Services
7505	Unemployment	8115	Transportation Services
7506	Subsidy Plan	8116	Short-Term Disability Claims
7507	Life Insurance	8117	IBNR
7508	Post Employment Health Program	8118	Veterinarian Services
7509	Student Loan Repayment	8119	Bad Debt Expense
75MA	Medical Salary Adjustment	8120	General Services
75MS	Medical Vacancy Savings	8121	Financial & Consulting Services
75RA	Retirement Salary Adjustment	8122	Real Estate & Construction Services
75RO	Retirement Overtime Pay	8123	Technology Services
75RP	Retirement Other Pay	8124	Personnel & Training Services
75RS	Retirement Vacancy Savings	8125	Insurance Services
75TA	Taxes Salary Adjustment	8126	Claims Services
75TO	Taxes Overtime Pay	8127	Publication & Document Management Services
75TP	Taxes Other Pay	8200	Building Lease/Rent
75TS	Taxes Vacancy Savings	8201	Automobile Lease/Rent
75TT	Taxes Temporary Pay	8202	Special Function Lease/Rent
7900	Other Personal Services	8203	Equipment Lease/Rent
7951	Taxes and Other Pay Alloc Out	8210	Bank Service Fees
7952	Retirement Allocation Out	8250	Repairs And Maintenance
7953	Medical Allocation Out	8300	Intergovernmental Payments
7954	Salary Allocation Out	8301	Intergov Risk Management ISF Charge
7961	Taxes and Other Pay Alloc In	8302	Intergov CSCA
7962	Retirement Allocation In	8303	Intergov Reprographics ISF Charge
7963	Medical Allocation In	8304	Intergov Equipment Services ISF Charge
7964	Salary Allocation In	8305	Intergov Telecommunications ISF Charge
7TPA	Temporary Pay Actual	8390	Telecommunications ISF Charge
8010	General Supplies	8391	Risk Management ISF Charge
8011	Auto Supplies	8392	CSCA
8012	Janitorial Supplies	8393	Reprographics ISF Charge
8013	Safety Apparel & Supplies	8394	Equipment Services ISF Charge
8014	Food Supplies	8395	Internal Service Charges - All
8015	Environmental Supplies	8410	Travel - Judicial
8016	Technology Supplies	8411	Travel - Conference
8017	Repairs And Maintenance Supplies	8412	Travel - Education
8020	Health Care Supplies	8413	Travel - Other
8030	Fuel	8420	Employee Education & Training

Expenditure Object Codes continued

Object	Object Name	Object	Object Name
8421	Conference Registration	8800	Transfers Out
8430	Postage/Freight/Shipping	8900	Loss on Fixed Asset
8450	Support And Care Of Persons	9100	Capital Land Costs
8451	Indigent Burial	9150	Capital Building & Improvements
8500	Utilities	9200	Capital Equipment
8550	Interest Expense	9300	Capital Vehicles
8650	Depreciation	9400	Capital Infrastructure
8710	Inventory	9500	Debt Service
8711	Cost of Goods Sold	9510	Debt Service - Interest
8720	Services Allocations Out	9520	Debt Service - Other
8730	Services Allocations In	9550	Capital Allocations Out
8740	Indirect Allocation Out	9560	Capital Allocations In
8750	Indirect Allocation In		

Statutory Requirements

The following sections of the Arizona Revised Statutes are relevant to Maricopa County's budget and budget process:

§42-17101. Annual county and municipal financial statement and estimate of expenses

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.
2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.
3. A summary schedule of estimated expenditures and revenues that shall be:
    a. Entered in the minutes of the governing body.
    b. Prepared according to forms supplied by the auditor general.

§42-17102. Contents of estimate of expenses

A. The annual estimate of expenses of each county, city and town shall include:

1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes, which must include, by fund:
    a. Beginning in fiscal year 2013-2014, the estimated number of full-time employees.
    b. Beginning in fiscal year 2013-2014, the total estimated personnel compensation which shall separately include the employee salaries and employee related expenses for retirement and health care costs.
2. The amounts necessary to pay the interest and principal of outstanding bonds.
3. The items and amounts of each special levy provided by law.
4. An amount for unanticipated contingencies or emergencies.
5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.
8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.
10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.

12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.
13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.
14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.
15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.
16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.
17. The total expenditure limitation for the current fiscal year.
18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.

B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:

1. The amounts that are estimated as required for each department, public office or official.
2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.

C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.

§42-17103. Publication of estimates of expenses and notice of public hearing and special meeting

A. The governing body of each county, city or town shall publish the estimates of revenues and expenses, or a summary of the estimates of revenues and expenses, and a notice of a public hearing of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth the total estimated revenues and expenditures by fund type, truth in taxation calculations and primary and secondary property tax levies for all districts. A complete copy of the estimates of revenues and expenses shall be made available at the city, town or county libraries and city, town or county administrative offices and shall be posted in a prominent location on the official websites, or on a website of an association of cities and towns for cities and towns that do not have official websites, no later than seven business days after the estimates of revenues and expenses are initially presented before the governing body. A complete copy of the budget finally adopted under section 42-17105 shall be posted in a prominent location on the official websites no later than seven business days after final adoption.

B. Beginning with fiscal year 2011-2012, both the estimates of revenues and expenses initially presented before the governing body and the budget finally adopted under section 42-17105 shall be retained and accessible in a prominent location on the official websites, or on a website of an association of cities and towns for cities and towns that do not have official websites, for at least sixty months.

C. The summary of estimates and notice, together with the library addresses and websites where the complete copy of estimates may be found, shall be published once a week for at least two consecutive

weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.

D. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.

§42-17104. Hearing and special meeting on expenditures and tax levy

A. The governing body of each county, city or town shall hold a public hearing and special meeting on or before the fourteenth day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.

B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

§42-17105. Adoption of budget

A. After the hearing on estimates under section 42 17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.

B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.

C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

§42-17106. Expenditures limited to budgeted purposes; transfer of monies

A. Except as provided in subsection B, a county, city or town shall not:

B. Spend money for a purpose that is not included in its budget.

C. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.

D. A governing body may transfer monies between budget items if all of the following apply:

1. The monies are available.
2. The transfer is in the public interest and based on a demonstrated need.
3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.

§42-17107. Truth in taxation notice and hearing; roll call vote on tax increase; definition

A. On or before February 10 of the tax year, the county assessor shall transmit and certify to the property tax oversight commission and to the governing body of the county, city or town the total net primary assessed values that are required to compute the levy limit prescribed by section 42-17051. If the proposed primary property tax levy, excluding amounts that are attributable to new construction, is greater than the amount levied by the county, city or town in the preceding tax year in the county, city or town:

1. The governing body shall publish a notice that meets the following requirements:
    a. The notice shall be published twice in a newspaper of general circulation in the county, city or town. The first publication shall be at least fourteen but not more than twenty days before the date of the hearing. The second publication shall be at least seven but not more than ten days before the date of the hearing.
    b. The notice shall be published in a location other than the classified or legal advertising section of the newspaper in which it is published.
    c. The notice shall be at least one-fourth page in size and shall be surrounded by a solid black border at least one-eighth inch in width.
    d. The notice shall be in the following form, with the "truth in taxation hearing notice of tax increase" headline in at least eighteen point type:

Truth in Taxation Hearing
Notice of Tax Increase

In compliance with section 42-17107, Arizona Revised Statutes, _____ (name of county, city or town) is notifying its property taxpayers of _____'s (name of county, city or town) intention to raise its primary property taxes over last year's level. _____ (name of county, city or town) is proposing an increase in primary property taxes of $_____ or _____%.

For example, the proposed tax increase will cause. _____ (name of county, city, or town)'s primary property taxes on a $100,000 home to increase from $_____ (total proposed taxes including the tax increase). Without the prosed tax increase, the total taxes that would be owed on a $100,000 home would have been $_____.

This proposed increase is exclusive of increased primary property taxes received from new construction. The increase is also exclusive of any changes that may occur from property tax levies for voter approved bonded indebtedness or budget and tax overrides.

All interested citizens are invited to attend the public hearing on the tax increase that is scheduled to be held _____ (date and time) at _____ (location).

2. In lieu of publishing the truth in taxation notice, the governing body may mail the truth in taxation notice prescribed by paragraph 1, subdivision (d) of this subsection to all registered voters in the county, city or town at least ten but not more than twenty days before the date of the hearing on the estimates pursuant to section 42-17104.
3. In addition to publishing the truth in taxation notice under paragraph 1 of this subsection, or mailing the notice under paragraph 2 of this subsection, the governing body shall issue a press release containing the truth in taxation notice.
4. The governing body shall consider a motion to levy the increased property taxes by roll call vote. If the proposed levy, exclusive of increased property taxes received from new construction, constitutes an increase over the preceding tax year's levy by fifteen percent or more, the motion to levy the increased property taxes must be approved by a unanimous roll call vote by the governing body.
5. Within three days after the hearing, the governing body shall mail a copy of the truth in taxation notice, a statement of its publication or mailing and the result of the governing body's vote under paragraph 4 to the property tax oversight commission.

6. The governing body shall hold the truth in taxation hearing on or before the adoption of the county, city or town budget under section 42-17105.

B. If the governing body fails to comply with the requirements of this section, the governing body shall not fix, levy or assess an amount of primary property taxes that exceeds the preceding year's amount, except for amounts attributable to new construction.

C. For the purposes of this section, "amount attributable to new construction" means the net assessed valuation of property added to the tax roll since the previous year multiplied by a property tax rate computed by dividing the primary property tax levy of the county, city or town in the preceding year by the estimate of the total net assessed valuation of the county, city or town for the current year, excluding the net assessed valuation attributable to new construction.

§42-17151. County, municipal, community college and school tax levy

A. On or before the third Monday in August each year the governing body of each county, city, town, community college district and school district shall:

1. Fix, levy and assess the amount to be raised from primary property taxation and secondary property taxation. This amount, plus all other sources of revenue, as estimated, and restricted and unrestricted unencumbered balances from the preceding fiscal year, shall equal the total of amounts proposed to be spent in the budget for the current fiscal year.

2. Designate the amounts to be levied for each purpose appearing in the adopted budget.

3. Fix and determine a primary property tax rate and a secondary property tax rate, each rounded to four decimal places on each one hundred dollars of taxable property shown by the finally equalized valuations of property, less exemptions, that appear on the tax rolls for the fiscal year, as determined by the assessor on or before February 10 of the tax year pursuant to section 42-17052, and that when extended on those valuations will produce, in the aggregate, the entire amount to be raised by direct taxation for that year. Amounts levied for debt service on bonds payable from the secondary tax are and shall be considered special revenues of the county, city, town, or district, shall be kept in a special segregated fund, are not and shall not be general property taxes and may not be used for any other purpose of the county, city, town, or district.

B. The governing body of a county, city, town or community college district shall not fix, levy or assess an amount of primary property taxes in excess of the amount permitted by section 42-17051, subsection A, paragraph 7 or section 42-17005 as determined by the property tax oversight commission.

C. The governing board of a common school district, a high school district or a unified school district shall not fix, levy or assess a primary property tax rate higher than the current year's rate if the district meets both of the following criteria, as determined by the property tax oversight commission:

1. The total primary property taxes levied for all taxing jurisdictions on at least one-half of the residential property of the district exceed the limitation described in section 15-972, subsection E.

2. The school district primary property tax rate exceeds one hundred fifty per cent of the applicable qualifying tax rate pursuant to section 41-1276.

D. No later than December 31, the property tax oversight commission shall notify those school districts that meet the criteria described in subsection C of this section and the county school superintendents and boards of supervisors of the counties in which the school districts are located.

E. Within three days after the final levies are determined for a county, city, town or community college district, the chief county fiscal officer shall notify the property tax oversight commission of the amount of the primary property tax levied.

Pursuant to section 15-465.01, subsection E, an accommodation school governing board shall not levy a primary or secondary property tax. The property tax oversight commission shall consider any amount of property tax levied by a county in support of an accommodation school to be part of the county's primary levy for the purposes of determining the county's compliance with subsection B of this section.

MARICOPA COUNTY
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2020

Fiscal Year		Sch		FUNDS						
				General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Internal Service	Eliminations Funds	Total All Funds
2019	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	1	1,196,695,156	903,906,149	32,178,199	418,581,103	264,926,172	(220,245,950)	2,596,040,829
2019	Actual Expenditures/Expenses**	E	2	1,096,640,210	837,301,005	34,339,136	285,280,214	263,081,496	(222,184,972)	2,294,457,089
2020	Fund Balance/Net Position at July 1***		3	211,707,531	210,232,886	4,982,229	817,534,324	26,815,430		1,271,272,400
2020	Primary Property Tax Levy****	B	4	599,663,335						599,663,335
2020	Secondary Property Tax Levy****	B	5		94,049,853					94,049,853
2020	Estimated Revenues Other than Property Taxes	C	6	883,470,466	710,266,148		30,755,733	252,318,613	(228,456,077)	1,648,354,883
2020	Other Financing Sources	D	7		300,000					300,000
2020	Other Financing (Uses)	D	8							
2020	Interfund Transfers In	D	9	28,381,850	223,607,121	24,755,913	340,015,806	5,000,000	(621,760,690)	
2020	Interfund Transfers (Out)	D	10	435,158,151	96,357,639		90,244,900		(621,760,690)	
2020	Reduction for Amounts Not Available:		11							
LESS:	Amounts for Future Debt Retirement					4,468,670				4,468,670
2020	Total Financial Resources Available		12	1,288,065,031	1,142,098,369	25,269,472	1,098,060,963	284,134,043	(228,456,077)	3,609,171,801
2020	Budgeted Expenditures/Expenses	E	13	1,288,065,031	982,855,027	25,269,472	386,986,385	266,873,071	(228,456,077)	2,721,592,909

		EXPENDITURE LIMITATION COMPARISON	2019	2020
	1	Budgeted expenditures/expenses	$ 2,596,040,829	$ 2,721,592,909
	2	Add/subtract: estimated net reconciling items	(307,792,863)	(343,281,745)
(6,032,000)	3	Budgeted expenditures/expenses adjusted for reconciling items	2,288,247,966	2,378,311,164
	4	Less: estimated exclusions	910,724,195	943,501,740
	5	Amount subject to the expenditure limitation	$ 1,377,523,771	$ 1,434,809,424
	6	EEC expenditure limitation	$ 1,377,523,772	$ 1,434,809,425

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**** Anticipated Property Tax Collections at 99.1% of the Levy. The levy for the General Fund is $605,109,318, Flood Control District is $70,887,943 and Library District is $24,016,045.

FY20 Adopted 6/24/19

SCHEDULE A

MARICOPA COUNTY
Tax Levy and Tax Rate Information
Fiscal Year 2020

	2019	2020
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$ 712,863,704	$ 745,620,462
2. Amount received from primary property taxation in the **current** year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$	
3. Property tax levy amounts		
A. Primary property taxes	$ 566,289,063	$ 605,109,318
B. Secondary property taxes		
Flood Control District	$ 66,310,571	$ 70,887,943
Library District	22,475,317	24,016,045
Total secondary property taxes	$ 88,785,888	$ 94,903,988
C. Total property tax levy amounts	$ 655,074,951	$ 700,013,306
4. Property taxes collected*		
A. Primary property taxes		
(1) **Current** year's levy	$ 551,090,997	$ 588,869,395
(2) Prior years' levies	10,101,464	10,793,940
(3) Total primary property taxes	$ 561,192,461	$ 599,663,335
B. Secondary property taxes		
(1) **Current** year's levy	$ 86,403,052	$ 92,356,956
(2) Prior years' levies	1,583,763	1,692,897
(3) Total secondary property taxes	$ 87,986,815	$ 94,049,853
C. Total property taxes collected **	$ 649,179,276	$ 693,713,188
5. Property tax rates		
A. County tax rate		
(1) Primary property tax rate	1.4009	1.4009
(2) Secondary property tax rate		
Flood Control District	0.1792	0.1792
Library District	0.0556	0.0556
(3) Total county tax rate	1.6357	1.6357
B. Special assessment district tax rates		
Secondary property tax rates		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

** Represents budgeted Property Tax Revenue. Property tax revenue is budgeted in FY 2020 based on prior years' collection trends, rather than on the actual levy amount. Each year, between 2 and 3% of levied taxes go unpaid. While a portion (approximately 2%) are paid in the following tax year, approximately 1% are never paid, or are not levied due to resolutions which actually reduce assessed value amounts. Levy for the General Fund is $605,109,318, Flood Control District is $70,887,943, and Library District is $24,016,045.

SCHEDULE B

MARICOPA COUNTY
Revenues Other Than Property Taxes
Fiscal Year 2020

SOURCE OF REVENUES	ESTIMATED REVENUES ** 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
GENERAL FUND			
Taxes			
Tax Penalties & Interest	$ 7,519,586	$ 12,331,826	$ 7,519,586
Payment in Lieu of Taxes	13,687,554	15,041,183	13,862,204
State Shared Sales Tax	560,017,585	584,707,294	611,197,954
State Shared Vehicle License	164,439,265	173,036,002	180,095,990
Licenses and permits			
Licenses and Permits	1,383,684	1,712,738	1,354,295
Intergovernmental			
Grants-State	30,918	23,287	
Intergovernmental-Federal	92,004		155,000
Intergovernmental-State	50,004	7,980,524	50,004
Intergovernmental-Other	249,286	339,286	259,800
Charges for services			
Intergov Charges For Services-State	207,996	377,410	3,132,996
Intergov Charges For Services-District	3,469,519	3,405,497	3,740,584
Intergov Charges For Services-Other	19,491,863	17,402,625	17,239,377
Judicial Charges For Services	17,453,829	17,806,316	17,118,075
Other Charges For Services	10,538,360	11,543,490	11,562,177
Patient Services Revenue	6,988	7,756	6,988
Fines and forfeits			
Fines and Forfeits	10,696,921	11,237,681	11,116,404
Investments			
Interest Earnings	2,400,000	6,381,274	2,400,000
Miscellaneous			
Miscellaneous Revenue	2,709,767	5,579,840	2,659,032
Total General Fund	**$ 814,445,129**	**$ 868,914,029**	**$ 883,470,466**

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SPECIAL REVENUE FUNDS			
Adult Probation Fees	$ 11,635,346	$ 11,329,724	$ 11,621,188
Adult Probation Grants	2,795,035	2,465,347	2,633,895
Air Quality Fees	12,634,712	13,186,345	12,135,000
Air Quality Grants	5,141,530	4,605,367	5,085,690
Animal Control Field Operations	3,753,542	3,602,735	
Animal Control Grants	86,600	45,000	437,600
Animal Control License/Shelter	12,813,410	10,921,647	14,623,970
Ballpark Operations	250,000	276,198	250,000
Cactus League Operations	1,413,139	1,365,793	
CDBG Housing Trust	11,350,711	10,749,447	6,716,844
Check Enforcement Program	45,556	45,701	34,717
Children's Issues Education		282	
Child Support Enhancement	31,000	38,207	31,000
Clerk of Court Fill The Gap	1,814,498	1,814,498	1,777,708
Clerk of the Court Grants	1,602,360	1,500,904	1,415,032
Clerk of the Court Judicial Enhancement	750,000	795,399	750,000
Clerk of the Court SRF	2,813,447	3,030,437	2,813,447
Conciliation Court Fees	1,583,362	1,484,158	1,583,362
Correctional Health Grants	3,420,490	2,576,895	436,026
County Attorney Fill the Gap	1,518,370	1,727,563	1,467,016
County Attorney Grants	7,058,228	6,957,368	6,279,381
County Attorney RICO	980,980	980,980	500,000

SCHEDULE C

MARICOPA COUNTY
Revenues Other Than Property Taxes
Fiscal Year 2020

SOURCE OF REVENUES	ESTIMATED REVENUES ** 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
Court Document Retrieval	1,053,207	1,118,957	1,053,207
Criminal Justice Enhancement	1,088,405	1,087,651	1,030,437
Detention Operations	187,568,633	198,513,385	203,707,919
Diversion	1,512,525	1,620,667	1,676,631
Domestic Relations Mediation Education	193,550	199,368	193,550
Educational Supplemental Program	495,594	650,765	495,594
Elections Grants		618	
Emancipation Administration		392	
Emergency Management	1,104,246	1,091,959	1,103,871
Environmental Services Environmental Health	20,971,969	21,329,991	21,012,670
Environmental Services Grants	70,198	70,198	67,198
Expedited Child Support	637,500	672,423	637,500
Flood Control	1,025,389	3,262,149	1,136,677
Flood Control Grants	70,000	70,000	70,000
Human Services Grants	46,867,663	45,657,258	43,480,515
Inmate Health Services	373,000	387,828	382,944
Inmate Services	9,960,352	10,768,936	11,002,708
Justice Court Judicial Enhancement	737,183	831,639	737,183
Justice Courts Special Revenue	7,105,417	7,176,257	6,805,417
Juvenile Probation Diversion	180,000	162,870	162,870
Juvenile Probation Grants	3,493,387	3,311,267	3,585,679
Juvenile Probation Special Fee	2,449,280	2,707,692	2,669,783
Juvenile Restitution	1,050	1,384	
Lake Pleasant Recreation Services	3,284,085	3,436,347	3,284,085
Law Library Fees	1,225,447	1,483,539	1,468,798
Legal Defender Fill the Gap			
Library District	7,706,721	7,706,721	7,645,633
Library District Grants	165,000	466,610	75,000
Medical Examiner Grants	102,000	44,864	55,000
Non-Departmental Grants	6,597,695	3,544,363	62,251,084
Officer Safety Equipment	150,000	150,000	150,000
Palo Verde	703,153	708,799	673,954
Parks and Recreation Grants	80,000	80,000	
Parks Donations	25,404	29,453	25,404
Parks Enhancement	5,852,602	6,271,939	5,852,602
Parks Souvenir	396,183	407,950	396,183
Planning and Development Fees	9,924,115	11,785,864	10,278,221
Probate Fees	392,000	408,182	392,000
Public Defender Fill the Gap	879,367	879,367	879,367
Public Defender Grants	198,515	198,391	198,515
Public Defender Training	295,978	303,410	295,978
Public Health Fees	7,793,186	7,806,620	8,007,963
Public Health Grants	50,277,812	45,861,580	49,465,102
Recorders Surcharge	3,807,689	3,808,809	3,807,689
School Communication	601,709	694,110	601,709
School Grants	14,862,763	14,862,763	15,425,567
School Transportation	600,000	491,000	600,000
Sheriff Donations	1,485,000	1,485,000	60,000
Sheriff Grants	3,966,165	3,750,000	3,195,139
Sheriff Jail Enhancement	1,482,444	1,334,893	1,482,444
Sheriff RICO	2,500,000	900,000	523,651
Sheriff Towing and Impound	142,700	111,032	60,000

SCHEDULE C

MARICOPA COUNTY
Revenues Other Than Property Taxes
Fiscal Year 2020

SOURCE OF REVENUES	ESTIMATED REVENUES ** 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
Small School Service	109,551	220,062	109,551
Spousal Maintenance Enforcement Enhancement	108,000	111,020	108,000
Spur Cross Ranch Conservation	294,955	301,482	294,955
Superior Court Building Repair		2,839	
Superior Court Fill the Gap	1,814,498	1,664,228	1,814,498
Superior Court Grants	6,056,806	4,805,100	6,056,806
Superior Court Judicial Enhancement	499,000	536,298	524,727
Superior Court Special Revenue	4,932,280	5,158,909	4,932,280
Taxpayer Information	125,000	125,000	125,000
Transportation Grants	928,673	146,986	1,355,396
Transportation Operations	130,864,465	135,922,079	140,067,358
Victim Compensation Interest	18,222	28,490	25,000
Victim Compensation Restitution	207,238	207,436	205,260
Victim Location	2,000	4,715	2,000
Waste Management	65,000	84,431	65,000
Waste Tire	5,400,000	5,814,095	5,825,000
Total Special Revenue and Grant Funds	**$ 647,374,285**	**$ 654,338,425**	**$ 710,266,148**
DEBT SERVICE FUNDS			
County Improvement Debt	$	$ 326,533	$
County Improvement Debt 2		96,491	
Stadium District Debt Service	3,441,766	3,419,766	
Total Debt Service Funds	**$ 3,441,766**	**$ 3,842,790**	**$**
CAPITAL PROJECTS FUNDS			
County Improvement 441 COP Series 2016		710,915	
County Improvement COP Series 2015		749,580	
Detention Capital Projects		859,765	
Flood Control Capital Projects	6,322,575	1,555,544	3,345,000
General Fund County Improvements	4,315,000		
Intergovernmental Capital Projects	200	1,128	
Library District Capital Improvement	60,000	165,034	120,000
Long Term Project Reserve			
Technology Capital Improvement		4,287	
Transportation Capital Project	32,065,657	21,286,629	27,290,733
Total Capital Projects Funds	**$ 42,763,432**	**$ 25,332,882**	**$ 30,755,733**
INTERNAL SERVICE FUNDS			
Benefits Trust	$ 169,930,687	$ 170,045,287	$ 169,930,687
Benefits Trust-Agency	14,959,815	14,907,382	14,959,815
Equipment Services	16,976,629	16,412,034	17,250,095
Risk Management	21,535,688	21,848,731	22,205,403
Telecommunications	26,717,258	28,070,083	27,972,613
Total Internal Service Funds	**$ 250,120,077**	**$ 251,283,517**	**$ 252,318,613**
ELIMINATIONS FUNDS			
Eliminations	$ (220,245,950)	$ (222,184,972)	$ (228,456,077)
Total Eliminations Funds	**$ (220,245,950)**	**$ (222,184,972)**	**$ (228,456,077)**
TOTAL ALL FUNDS	**$ 1,537,898,739**	**$ 1,581,526,671**	**$ 1,648,354,883**

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

** Includes revenues from adopted budget plus any approved adjustments

SCHEDULE C

MARICOPA COUNTY
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2020

FUND	OTHER FINANCING 2020 SOURCES	OTHER FINANCING 2020 (USES)	INTERFUND TRANSFERS 2020 IN	INTERFUND TRANSFERS 2020 (OUT)
GENERAL FUND				
Non Departmental	$	$	$ 28,381,850	$ 434,832,213
Public Health				3,000
Sheriff				322,938
Total General Fund	**$**	**$**	**$ 28,381,850**	**$ 435,158,151**
SPECIAL REVENUE FUNDS				
Animal Care and Control	$	$	$ 2,090,133	$ 638,520
County School Superintendent			373,825	
Flood Control District				33,849,772
Human Services			644,574	
Juvenile Probation			15,000	15,000
Library District			2,000,000	
Non Departmental			217,480,589	4,759,667
Public Health			3,000	
Superior Court			1,000,000	1,000,000
Transportation	300,000			56,094,680
Total Special Revenue Funds	**$ 300,000**	**$**	**$ 223,607,121**	**$ 96,357,639**
DEBT SERVICE FUNDS				
Non Departmental	$	$	$ 24,755,913	$
Total Debt Service Funds	**$**	**$**	**$ 24,755,913**	**$**
CAPITAL PROJECTS FUNDS				
Flood Control District	$	$	$ 33,849,772	$
Library District				2,000,000
Non Departmental			250,071,354	88,244,900
Transportation			56,094,680	
Total Capital Projects Funds	**$**	**$**	**$ 340,015,806**	**$ 90,244,900**
INTERNAL SERVICE				
Risk Management	$	$	$ 5,000,000	$
Total Internal Service Funds	**$**	**$**	**$ 5,000,000**	**$**
ELIMINATIONS				
Flood Control District	$	$	$ (33,849,772)	$ (33,849,772)
Library District			(2,000,000)	(2,000,000)
Transportation			(56,094,680)	(56,094,680)
Eliminations County			(529,816,238)	(529,816,238)
Total Eliminations Funds	**$**	**$**	**$ (621,760,690)**	**$ (621,760,690)**
TOTAL ALL FUNDS	**$ 300,000**	**$ -**	**$ -**	**$ -**

SCHEDULE D

MARICOPA COUNTY
Expenditures/Expenses by Fund
Fiscal Year 2020

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
GENERAL FUND				
Adult Probation	$ 59,970,769	$ 4,606,487	$ 64,418,274	$ 63,734,729
Air Quality	1,119,037		1,119,037	1,119,037
Animal Care and Control	758,954		758,954	1,066,360
Assessor	25,219,138	473,500	25,191,947	25,941,695
Assistant County Manager 940	711,482	17,439	650,315	735,995
Assistant County Manager 950	703,353	41,000	383,658	414,216
Board of Supervisors Dist 1	420,994	7,394	426,006	429,164
Board of Supervisors Dist 2	420,994	7,394	427,404	429,164
Board of Supervisors Dist 3	420,994	7,394	423,778	429,164
Board of Supervisors Dist 4	420,994	7,394	423,108	429,164
Board of Supervisors Dist 5	420,994	7,394	428,388	429,164
Budget	1,806,924	32,897	1,564,413	1,693,747
Call Center	1,609,286	18,996	1,604,678	1,640,324
Clerk of the Board	1,593,256	56,663	1,457,848	1,647,317
Clerk of the Superior Court	35,912,872	987,925	35,645,244	36,366,917
Constables	4,067,429	43,381	3,947,791	3,834,556
Correctional Health	3,750,187	28,928	3,103,963	3,781,500
County Attorney	92,211,382	2,379,730	93,314,896	99,064,678
County Manager	4,487,463	82,232	4,375,740	4,799,109
County School Superintendent	4,596,531	32,765	4,629,296	2,841,625
Elections	19,960,112	2,800,049	21,425,467	13,148,398
Emergency Management	2,941,744	28,221	2,819,715	3,160,555
Enterprise Technology	46,766,740	(2,118,983)	37,054,152	65,492,880
Environmental Services	9,465,370	88,190	9,417,405	9,640,414
Equipment Services	7,251,445		7,251,445	4,634,400
Facilities Management	47,069,010	(213,163)	43,007,105	50,018,074
Finance	3,802,088	88,404	3,815,827	3,894,006
Human Resources	9,127,371	109,220	8,238,122	11,696,713
Human Services	2,481,987	72,666	2,413,351	3,940,220
Internal Audit	2,298,332	242,156	2,270,282	2,349,215
Justice Courts	19,765,976	404,565	20,166,627	20,387,600
Juvenile Probation	19,337,799	1,349,557	20,360,917	20,251,779
Legal Advocate	13,822,987	290,738	13,871,948	14,382,611
Legal Defender	14,427,177	358,525	14,332,818	14,337,154
Medical Examiner	12,449,256	127,585	12,256,506	12,054,453
** Non Departmental	338,027,471	(14,363,217)	257,652,422	381,630,068
Parks and Recreation	915,887	62,843	938,730	918,891
Planning and Development	968,232	200,000	1,087,349	1,268,462
Procurement Services	2,563,192	56,510	2,330,517	2,610,313
Public Advocate	8,891,090	189,089	8,996,254	10,132,916
Public Defender	45,679,071	(272,708)	44,685,864	45,051,795
Public Defense Services	51,250,045	1,376,004	49,962,463	52,045,878
Public Fiduciary	4,012,202	68,902	4,081,104	4,120,236
Public Health	12,908,452	253,480	12,871,956	14,533,873
Recorder	5,373,002	76,979	5,333,428	5,527,714
Sheriff	136,293,723	14,604,690	142,892,172	162,956,605
Superior Court	99,521,913	(2,260,444)	96,604,010	100,011,732
Transportation	111,672		111,672	111,672
Treasurer	6,010,543	119,463	6,095,844	6,928,779
Total General Fund	**$ 1,184,116,922**	**$ 12,578,234**	**$ 1,096,640,210**	**$ 1,288,065,031**
** *Includes Contingency of*	*$ 42,452,280*	*$ (1,707,523)*	*$*	*$ 36,718,738*

SCHEDULE E

GO TO Table of Contents

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
SPECIAL REVENUE FUNDS				
Adult Probation	$ 52,530,237	$ 1,302,032	$ 53,689,006	$ 54,358,055
Air Quality	22,519,687		20,811,528	24,182,477
Animal Care and Control	17,112,195	50,171	14,955,433	16,513,183
Assistant County Manager 950	11,043,196	1,628,040	9,949,747	14,813,735
Clerk of the Superior Court	8,540,267	162,900	7,601,569	11,413,933
Correctional Health	66,433,229	4,276,140	67,501,525	68,635,220
County Attorney	12,676,565	1,493,579	13,226,077	11,799,440
County School Superintendent	17,481,587	110,000	16,825,379	18,318,964
Emergency Management	1,846,443	39,010	1,775,937	1,919,101
Enterprise Technology	1,008,092	20,861	1,016,298	2,062,598
Environmental Services	26,543,078	1,843,000	27,815,381	29,011,372
Equipment Services	1,567,250		1,544,415	1,050,000
Facilities Management	26,158,638	48,936	23,485,135	27,468,529
Finance	2,000,000		1,924,287	2,000,000
Flood Control District	34,005,965	1,591,000	31,883,521	37,868,261
Human Services	58,739,514		56,826,539	50,841,933
Integrated Crim Justice Info	2,876,513	22,194	2,604,401	1,694,956
Justice Courts	8,842,600		7,742,460	8,142,600
Juvenile Probation	42,844,029	504,569	43,226,810	46,567,391
Legal Advocate	33,873		30,877	24,148
Legal Defender	186,592	(66,362)	107,966	68,666
Library District	30,124,765	1,020,000	30,576,144	34,069,155
Medical Examiner	22,000	80,000	44,864	55,000
** Non Departmental	22,956,940	(1,815,811)	248,819	85,748,325
Parks and Recreation	12,700,839	40,000	11,317,868	12,182,899
Planning and Development	11,342,525	400,000	10,962,237	12,293,897
Public Defender	1,577,709	82,953	1,482,146	1,553,148
Public Health	49,141,789		46,017,719	45,972,129
Recorder	3,740,646		3,740,351	4,407,471
Sheriff	248,728,111	(5,464,855)	231,481,855	241,214,101
Stadium District	1,621,198		6,495,172	250,000
Superior Court	17,711,541	1,850,562	16,666,070	19,788,870
Transportation	79,503,909	400,708	73,598,469	96,440,470
Treasurer	125,000		125,000	125,000
Total Special Revenue Funds	**$ 894,286,522**	**$ 9,619,627**	**$ 837,301,005**	**$ 982,855,027**
** ***Includes Contingency of***	*$ 4,085,632*	*$ (309,624)*	*$*	*$ 3,776,008*

SCHEDULE E

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
DEBT SERVICE FUNDS				
Non Departmental	$ 26,234,364	$	$ 26,234,364	$ 25,269,472
Stadium District	5,943,835		8,104,772	
Total Debt Service Funds	**$ 32,178,199**	**$**	**$ 34,339,136**	**$ 25,269,472**
CAPITAL PROJECTS FUNDS				
Flood Control District	$ 63,000,000	$	$ 27,925,228	$ 85,303,029
Non Departmental	240,995,502	(8,911,124)	177,570,313	188,292,078
Transportation	123,897,433	(400,708)	79,784,673	113,391,278
Total Capital Projects Funds	**$ 427,892,935**	**$ (9,311,832)**	**$ 285,280,214**	**$ 386,986,385**
INTERNAL SERVICE				
Enterprise Technology	26,907,841	(26,541)	26,584,809	28,281,910
Equipment Services	17,871,620		16,812,034	18,061,686
Human Resources	185,190,502		184,952,669	185,190,502
Risk Management	34,982,750		34,731,984	35,338,973
Total Internal Service Funds	**$ 264,952,713**	**$ (26,541)**	**$ 263,081,496**	**$ 266,873,071**
ELIMINATIONS				
Eliminations County	$ (211,413,793)	$	$ (213,352,815)	$ (218,795,743)
Eliminations County and Dist	(8,832,157)		(8,832,157)	(9,660,334)
Total Eliminations Funds	**$ (220,245,950)**	**$**	**$ (222,184,972)**	**$ (228,456,077)**
TOTAL ALL FUNDS	**$ 2,583,181,341**	**$ 12,859,488**	**$ 2,294,457,089**	**$ 2,721,592,909**

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE E

MARICOPA COUNTY
Expenditures/Expenses by Department
Fiscal Year 2020

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
Adult Probation				
Adult Probation Fees	12,385,346		12,348,492	12,546,188
Adult Probation Grants	2,506,044	288,991	2,465,347	2,633,895
Detention Operations	37,638,847	1,013,041	38,875,167	39,177,972
General	59,970,769	4,606,487	64,418,274	63,734,729
Department Total	$ 112,501,006	$ 5,908,519	$ 118,107,280	$ 118,092,784
Air Quality				
Air Quality Fees	17,378,157		16,206,161	19,096,787
Air Quality Grants	5,141,530		4,605,367	5,085,690
General	1,119,037		1,119,037	1,119,037
Department Total	$ 23,638,724	$	$ 21,930,565	$ 25,301,514
Animal Care and Control				
Animal Control Field Operations	4,253,542	(13,929)	3,861,566	
Animal Control Grants		64,100	22,500	437,600
Animal Control License/Shelter	12,858,653		11,071,367	16,075,583
General	758,954		758,954	1,066,360
Department Total	$ 17,871,149	$ 50,171	$ 15,714,387	$ 17,579,543
Assessor				
General	25,219,138	473,500	25,191,947	25,941,695
Department Total	$ 25,219,138	$ 473,500	$ 25,191,947	$ 25,941,695
Assistant County Manager 940				
General	711,482	17,439	650,315	735,995
Department Total	$ 711,482	$ 17,439	$ 650,315	$ 735,995
Assistant County Manager 950				
Detention Operations	433,205	8,241	436,099	
General	703,353	41,000	383,658	414,216
Non-Departmental Grants		1,619,799	1,619,799	1,619,799
Public Health Grants	10,609,991	-	7,893,849	13,193,936
Department Total	$ 11,746,549	$ 1,669,040	$ 10,333,405	$ 15,227,951
Board of Supervisors Dist 1				
General	420,994	7,394	426,006	429,164
Department Total	$ 420,994	$ 7,394	$ 426,006	$ 429,164
Board of Supervisors Dist 2				
General	420,994	7,394	427,404	429,164
Department Total	$ 420,994	$ 7,394	$ 427,404	$ 429,164
Board of Supervisors Dist 3				
General	420,994	7,394	423,778	429,164
Department Total	$ 420,994	$ 7,394	$ 423,778	$ 429,164
Board of Supervisors Dist 4				
General	420,994	7,394	423,108	429,164
Department Total	$ 420,994	$ 7,394	$ 423,108	$ 429,164
Board of Supervisors Dist 5				
General	420,994	7,394	428,388	429,164
Department Total	$ 420,994	$ 7,394	$ 428,388	$ 429,164
Budget				
General	1,806,924	32,897	1,564,413	1,693,747
Department Total	$ 1,806,924	$ 32,897	$ 1,564,413	$ 1,693,747
Call Center				
General	1,609,286	18,996	1,604,678	1,640,324
Department Total	$ 1,609,286	$ 18,996	$ 1,604,678	$ 1,640,324
Clerk of the Board				
General	1,593,256	56,663	1,457,848	1,647,317
Department Total	$ 1,593,256	$ 56,663	$ 1,457,848	$ 1,647,317

SCHEDULE F

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
Clerk of the Superior Court				
Child Support Enhancement	5,000		2,776	5,000
Clerk of Court Fill The Gap	1,843,253	54,900	1,888,417	1,777,708
Clerk of the Court Grants	1,602,360		1,500,904	1,415,032
Clerk of the Court Judicial Enhancement		1,073,000	1,032,554	1,350,000
Clerk of the Court SRF	2,663,447	300,000	2,221,579	5,654,986
Court Document Retrieval	1,053,207		847,339	1,103,207
General	35,912,872	987,925	35,645,244	36,366,917
Spousal Maintenance Enforcement Enhancement		108,000	108,000	108,000
Superior Court Judicial Enhancement	1,373,000	(1,373,000)		
Department Total	$ 44,453,139	$ 1,150,825	$ 43,246,813	$ 47,780,850
Constables				
General	4,067,429	43,381	3,947,791	3,834,556
Department Total	$ 4,067,429	$ 43,381	$ 3,947,791	$ 3,834,556
Correctional Health				
Correctional Health Grants		3,420,490	2,576,895	436,026
Detention Operations	66,433,229	855,650	64,924,630	68,199,194
General	3,750,187	28,928	3,103,963	3,781,500
Department Total	$ 70,183,416	$ 4,305,068	$ 70,605,488	$ 72,416,720
County Attorney				
Check Enforcement Program	58,820		47,734	49,189
County Attorney Fill the Gap	1,789,302		1,672,387	1,596,776
County Attorney Grants	6,913,697	144,531	6,982,468	6,279,381
County Attorney RICO	980,980	724,048	1,572,528	500,000
Criminal Justice Enhancement	1,195,781		1,187,134	1,156,463
Diversion	1,512,525		1,483,349	1,887,371
General	92,211,382	2,379,730	93,314,896	99,064,678
Victim Compensation Interest	18,222	100,000	101,786	125,000
Victim Compensation Restitution	207,238	525,000	178,691	205,260
Department Total	$ 104,887,947	$ 3,873,309	$ 106,540,973	$ 110,864,118
County Manager				
General	4,487,463	82,232	4,375,740	4,799,109
Department Total	$ 4,487,463	$ 82,232	$ 4,375,740	$ 4,799,109
County School Superintendent				
Educational Supplemental Program	800,770		484,873	809,029
General	4,596,531	32,765	4,629,296	2,841,625
School Communication	1,005,965	110,000	920,627	1,000,992
School Grants	14,965,301		14,965,301	15,799,392
School Transportation	600,000		351,758	600,000
Small School Service	109,551		102,820	109,551
Department Total	$ 22,078,118	$ 142,765	$ 21,454,675	$ 21,160,589
Elections				
General	19,960,112	2,800,049	21,425,467	13,148,398
Department Total	$ 19,960,112	$ 2,800,049	$ 21,425,467	$ 13,148,398
Emergency Management				
Detention Operations	48,941		48,941	48,941
Emergency Management	1,065,236	39,010	1,015,632	1,196,206
General	2,941,744	28,221	2,819,715	3,160,555
Palo Verde	732,266		711,364	673,954
Department Total	$ 4,788,187	$ 67,231	$ 4,595,652	$ 5,079,656
Enterprise Technology				
Detention Operations	1,008,092	20,861	1,016,298	2,062,598
General	46,766,740	(2,118,983)	37,054,152	65,492,880
Telecommunications	26,907,841	(26,541)	26,584,809	28,281,910
Department Total	$ 74,682,673	$ (2,124,663)	$ 64,655,259	$ 95,837,388
Environmental Services				
Environmental Services Environmental Health	21,523,154	970,000	21,996,748	23,119,174
Environmental Services Grants	67,198	3,000	70,198	67,198
General	9,465,370	88,190	9,417,405	9,640,414
Waste Tire	4,952,726	870,000	5,748,435	5,825,000
Department Total	$ 36,008,448	$ 1,931,190	$ 37,232,786	$ 38,651,786

SCHEDULE F

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
Equipment Services				
Detention Operations	1,567,250		1,544,415	1,050,000
Equipment Services	17,871,620		16,812,034	18,061,686
General	7,251,445		7,251,445	4,634,400
Department Total	$ 26,690,315	$	$ 25,607,894	$ 23,746,086
Facilities Management				
Detention Operations	26,158,638	48,936	23,485,135	27,468,529
General	47,069,010	(213,163)	43,007,105	50,018,074
Department Total	$ 73,227,648	$ (164,227)	$ 66,492,240	$ 77,486,603
Finance				
General	3,802,088	88,404	3,815,827	3,894,006
Non-Departmental Grants	2,000,000		1,924,287	2,000,000
Department Total	$ 5,802,088	$ 88,404	$ 5,740,114	$ 5,894,006
Flood Control District				
Flood Control	33,935,965	1,591,000	31,874,592	37,737,190
Flood Control Capital Projects	63,000,000		27,925,228	85,303,029
Flood Control Grants	70,000		8,929	131,071
Department Total	$ 97,005,965	$ 1,591,000	$ 59,808,749	$ 123,171,290
Human Resources				
Benefits Trust	170,230,687		170,045,287	170,230,687
Benefits Trust-Agency	14,959,815		14,907,382	14,959,815
General	9,127,371	109,220	8,238,122	11,696,713
Department Total	$ 194,317,873	$ 109,220	$ 193,190,791	$ 196,887,215
Human Services				
CDBG Housing Trust	11,350,711		10,749,447	6,716,844
General	2,481,987	72,666	2,413,351	3,940,220
Human Services Grants	47,388,803		46,077,092	44,125,089
Department Total	$ 61,221,501	$ 72,666	$ 59,239,890	$ 54,782,153
Integrated Crim Justice Info				
Detention Operations	2,876,513	22,194	2,604,401	1,694,956
Department Total	$ 2,876,513	$ 22,194	$ 2,604,401	$ 1,694,956
Internal Audit				
General	2,298,332	242,156	2,270,282	2,349,215
Department Total	$ 2,298,332	$ 242,156	$ 2,270,282	$ 2,349,215
Justice Courts				
General	19,765,976	404,565	20,166,627	20,387,600
Justice Court Judicial Enhancement	737,183		541,731	737,183
Justice Courts Special Revenue	8,105,417		7,200,729	7,405,417
Department Total	$ 28,608,576	$ 404,565	$ 27,909,087	$ 28,530,200
Juvenile Probation				
Detention Operations	36,256,514	76,619	36,541,959	38,964,318
General	19,337,799	1,349,557	20,360,917	20,251,779
Juvenile Probation Diversion	445,251		328,636	312,611
Juvenile Probation Grants	3,450,437	27,950	3,266,267	3,570,679
Juvenile Probation Special Fee	2,669,777	400,000	3,069,777	3,669,783
Juvenile Restitution	22,050		20,171	50,000
Department Total	$ 62,181,828	$ 1,854,126	$ 63,587,727	$ 66,819,170
Legal Advocate				
General	13,822,987	290,738	13,871,948	14,382,611
Public Defender Training	33,873		30,877	24,148
Department Total	$ 13,856,860	$ 290,738	$ 13,902,825	$ 14,406,759
Legal Defender				
General	14,427,177	358,525	14,332,818	14,337,154
Legal Defender Fill the Gap	66,362	(66,362)		
Public Defender Training	120,230		107,966	68,666
Department Total	$ 14,613,769	$ 292,163	$ 14,440,784	$ 14,405,820
Library District				
Library District	29,979,765	1,000,000	30,431,144	33,994,155
Library District Grants	145,000	20,000	145,000	75,000
Department Total	$ 30,124,765	$ 1,020,000	$ 30,576,144	$ 34,069,155

SCHEDULE F

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
Medical Examiner				
General	12,449,256	127,585	12,256,506	12,054,453
Medical Examiner Grants	22,000	80,000	44,864	55,000
Department Total	$ 12,471,256	$ 207,585	$ 12,301,370	$ 12,109,453
Non Departmental				
County Improvement 441 COP Series 2016	35,000,000	21,000,000	55,624,234	42,526,715
County Improvement COP Series 2015	42,440,438	(2,116,728)	20,825,030	23,137,438
County Improvement COP Series 2020				30,376,921
County Improvement Debt	24,437,418		24,437,418	24,430,725
County Improvement Debt 2	1,796,946		1,796,946	838,747
Detention Capital Projects	101,174,542	(19,174,542)	74,378,278	31,903,673
Detention Operations	17,234,704	(6,901,107)	188,319	26,557,979
General	338,027,471	(14,363,217)	257,652,422	381,630,068
General Fund County Improvements	34,470,426	(7,538,765)	15,468,154	33,505,152
Intergovernmental Capital Projects	93,292	16,514	109,806	
Non-Departmental Grants	5,188,000	5,064,971		58,631,285
Technology Capital Improvement	27,816,804	(1,097,603)	11,164,811	26,842,179
Waste Management	534,236	20,325	60,500	559,061
Department Total	$ 628,214,277	$ (25,090,152)	$ 461,705,918	$ 680,939,943
Parks and Recreation				
General	915,887	62,843	938,730	918,891
Lake Pleasant Recreation Services	3,992,085		3,536,398	3,999,085
Parks and Recreation Grants	40,000	40,000	80,000	
Parks Donations	185,404		31,488	160,404
Parks Enhancement	7,558,042		6,954,073	7,307,272
Parks Souvenir	396,183		388,542	396,183
Spur Cross Ranch Conservation	529,125		327,367	319,955
Department Total	$ 13,616,726	$ 102,843	$ 12,256,598	$ 13,101,790
Planning and Development				
General	968,232	200,000	1,087,349	1,268,462
Planning and Development Fees	11,342,525	400,000	10,962,237	12,293,897
Department Total	$ 12,310,757	$ 600,000	$ 12,049,586	$ 13,562,359
Procurement Services				
General	2,563,192	56,510	2,330,517	2,610,313
Department Total	$ 2,563,192	$ 56,510	$ 2,330,517	$ 2,610,313
Public Advocate				
General	8,891,090	189,089	8,996,254	10,132,916
Department Total	$ 8,891,090	$ 189,089	$ 8,996,254	$ 10,132,916
Public Defender				
General	45,679,071	(272,708)	44,685,864	45,051,795
Public Defender Fill the Gap	1,011,295	66,362	971,585	1,004,807
Public Defender Grants	181,924	16,591	166,000	198,515
Public Defender Training	384,490		344,561	349,826
Department Total	$ 47,256,780	$ (189,755)	$ 46,168,010	$ 46,604,943
Public Defense Services				
General	51,250,045	1,376,004	49,962,463	52,045,878
Department Total	$ 51,250,045	$ 1,376,004	$ 49,962,463	$ 52,045,878
Public Fiduciary				
General	4,012,202	68,902	4,081,104	4,120,236
Department Total	$ 4,012,202	$ 68,902	$ 4,081,104	$ 4,120,236
Public Health				
General	12,908,452	253,480	12,871,956	14,533,873
Public Health Fees	8,926,511		7,677,934	9,700,963
Public Health Grants	40,215,278		38,339,785	36,271,166
Department Total	$ 62,050,241	$ 253,480	$ 58,889,675	$ 60,506,002
Recorder				
General	5,373,002	76,979	5,333,428	5,527,714
Recorders Surcharge	3,740,646		3,740,351	4,407,471
Department Total	$ 9,113,648	$ 76,979	$ 9,073,779	$ 9,935,185
Risk Management				
Risk Management	34,982,750		34,731,984	35,338,973
Department Total	$ 34,982,750	$	$ 34,731,984	$ 35,338,973

SCHEDULE F

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
Sheriff				
Detention Operations	227,054,552	(6,889,855)	212,530,806	221,065,098
General	136,293,723	14,604,690	142,892,172	162,956,605
Inmate Health Services	742,333		392,592	630,846
Inmate Services	10,026,352		10,026,352	11,502,708
Officer Safety Equipment	493,565		209,512	493,565
Sheriff Donations	220,000	1,425,000	1,645,000	160,000
Sheriff Grants	3,966,165		3,750,000	3,195,139
Sheriff Jail Enhancement	3,482,444		1,834,893	3,482,444
Sheriff RICO	2,500,000		900,000	523,651
Sheriff Towing and Impound	242,700		192,700	160,650
Department Total	$ 385,021,834	$ 9,139,835	$ 374,374,027	$ 404,170,706
Stadium District				
Ballpark Operations	250,000		103,725	250,000
Cactus League Operations	1,371,198		6,391,447	
Stadium District Debt Service	5,943,835		8,104,772	
Department Total	$ 7,565,033	$	$ 14,599,944	$ 250,000
Superior Court				
Conciliation Court Fees	1,583,362		1,484,158	1,583,362
Domestic Relations Mediation Education	193,550		193,550	193,550
Expedited Child Support	637,500		637,500	637,500
General	99,521,913	(2,260,444)	96,604,010	100,011,732
Law Library Fees	1,225,447		690,604	1,468,798
Probate Fees	467,000		439,213	467,000
Spousal Maintenance Enforcement Enhancement	108,000	(108,000)		
Superior Court Building Repair	700,000		557,281	1,150,000
Superior Court Fill the Gap	1,830,655	(16,157)	1,660,304	1,814,498
Superior Court Grants	4,082,087	1,974,719	4,805,100	6,056,806
Superior Court Judicial Enhancement	1,020,661		443,496	1,049,727
Superior Court Special Revenue	5,863,279		5,754,864	5,367,629
Department Total	$ 117,233,454	$ (409,882)	$ 113,270,080	$ 119,800,602
Transportation				
General	111,672		111,672	111,672
Transportation Capital Project	123,897,433	(400,708)	79,784,673	113,391,278
Transportation Grants	928,673		140,471	1,355,396
Transportation Operations	78,575,236	400,708	73,457,998	95,085,074
Department Total	$ 203,513,014	$	$ 153,494,814	$ 209,943,420
Treasurer				
General	6,010,543	119,463	6,095,844	6,928,779
Taxpayer Information	125,000		125,000	125,000
Department Total	$ 6,135,543	$ 119,463	$ 6,220,844	$ 7,053,779
Eliminations County				
Eliminations	(211,413,793)		(213,352,815)	(218,795,743)
Department Total	$ (211,413,793)	$	$ (213,352,815)	$ (218,795,743)
Eliminations County and Districts				
Eliminations	(8,832,157)		(8,832,157)	(9,660,334)
Department Total	$ (8,832,157)	$	$ (8,832,157)	$ (9,660,334)
TOTAL ALL DEPARTMENTS	**$ 2,583,181,341**	**$ 12,859,488**	**$ 2,294,457,089**	**$ 2,721,592,909**

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE F

MARICOPA COUNTY
Full-Time Employees and Personnel Compensation
2020

FUND	Full-Time Equivalent (FTE) 2020	Employee Salaries and Hourly Costs 2020	Retirement Costs 2020	Healthcare Costs 2020	Other Benefit Costs 2020	Total Estimated Personnel Compensation 2020
GENERAL FUND						
Regular Staff	7,728.40	$ 440,826,089	$ 99,393,525	$ 77,184,451	$ 38,778,177	$ 656,182,242
Temporary Staff	296.25	2,799,285			214,145	3,013,430
Total General Fund	**8,024.65**	**$ 443,625,374**	**$ 99,393,525**	**$ 77,184,451**	**$ 38,992,322**	**$ 659,195,672**
SPECIAL REVENUE FUNDS						
Regular Staff						
201 - Adult Probation Fees	0.50	$ 6,673,983	$ 2,191,893	$ 1,583,950	$ 510,556	$ 10,960,382
202 - Clerk of the Court Judicial Enhancement	2.00	207,287	25,103	24,910	15,856	273,156
204 - Justice Court Judicial Enhancement					13	13
205 - Court Document Retrieval	21.00	656,930	79,576	221,069	51,260	1,008,835
207 - Palo Verde	4.00	373,763	45,157	78,168	28,896	525,984
208 - Superior Court Judicial Enhancement	6.00	317,378	38,431	71,130	24,839	451,778
209 - Public Defender Training	3.00	123,181	14,908	35,568	9,469	183,126
211 - Adult Probation Grants	23.00	1,074,571	131,413	234,134	86,168	1,526,286
212 - Sheriff RICO		283,439	163,516		21,683	468,638
215 - Emergency Management	10.00	582,998	70,518	95,411	44,201	793,128
216 - Clerk of the Court Grants		988,353	116,649	234,405	75,625	1,415,032
217 - CDBG Housing Trust	6.00	475,207	57,466	73,509	39,179	645,361
218 - Clerk of Court Fill The Gap	43.60	1,109,251	135,944	349,793	84,887	1,679,875
219 - County Attorney Grants	57.50	2,756,524	392,345	580,367	204,466	3,933,702
220 - Diversion	19.50	1,093,759	174,088	248,955	91,873	1,608,675
221 - County Attorney Fill the Gap	24.00	983,778	142,957	272,665	89,848	1,489,248
222 - Human Services Grants	325.00	13,628,946	1,649,935	3,550,942	1,150,022	19,979,845
225 - Spur Cross Ranch Conservation	1.00	91,382	11,049	22,052	7,531	132,014
226 - Planning and Development Fees	108.10	5,707,746	695,538	1,145,091	473,755	8,022,130
227 - Juvenile Probation Grants	34.00	1,954,342	521,817	426,437	149,495	3,052,091
228 - Juvenile Probation Special Fee		1,624,529	535,770	385,208	124,276	2,669,783
232 - Transportation Operations	429.00	24,363,364	2,953,755	4,479,591	2,057,983	33,854,693
233 - Public Defender Grants	3.00	149,734	18,128	18,898	11,755	198,515
236 - Recorders Surcharge	25.00	1,864,702	225,818	283,631	143,616	2,517,767
238 - Superior Court Grants	38.00	2,847,233	386,346	554,142	211,793	3,999,514
239 - Parks Souvenir		81,423	9,859	24,091	6,262	121,635
240 - Lake Pleasant Recreation Services	27.00	1,442,556	174,717	378,362	115,738	2,111,375
241 - Parks Enhancement	66.00	2,809,054	340,185	664,051	229,990	4,043,280
244 - Library District	168.24	8,742,109	1,059,581	1,926,458	685,384	12,413,532
245 - Justice Courts Special Revenue		4,452,850	525,448	1,059,396	340,637	6,378,331
251 - Sheriff Grants	10.00	871,095	504,481	14,232	66,351	1,456,159
252 - Inmate Services	108.00	4,092,709	644,850	1,023,632	381,662	6,142,853
253 - Ballpark Operations						-
254 - Inmate Health Services		241,599	28,513	47,420	18,488	336,020
255 - Detention Operations	3,684.55	216,281,330	45,321,585	43,451,720	17,847,798	322,902,433
256 - Probate Fees		300,300	34,476	34,236	22,968	391,980
257 - Conciliation Court Fees		1,133,799	130,160	129,253	86,736	1,479,948
258 - Sheriff Towing and Impound	2.00	78,833	39,873	17,901	6,972	143,579
259 - Superior Court Special Revenue		3,449,197	396,592	540,277	263,863	4,649,929
261 - Law Library Fees	5.00	276,164	33,450	61,648	21,126	392,388
262 - Public Defender Fill the Gap	9.00	586,123	70,980	106,695	45,675	809,473
264 - Superior Court Fill the Gap	27.00	1,111,992	334,306	305,980	62,220	1,814,498
265 - Public Health Fees	70.00	3,458,915	425,813	850,968	264,665	5,000,361
266 - Check Enforcement Program	1.00	31,090	3,764	11,855	2,480	49,189
267 - Criminal Justice Enhancement	15.00	769,625	93,152	177,825	95,875	1,136,477
270 - Child Support Enhancement		4,175	506		319	5,000
271 - Expedited Child Support		458,556	52,644	52,272	35,076	598,548
274 - Clerk of the Court SRF	44.00	1,591,298	192,940	450,288	137,296	2,371,822
275 - Juvenile Probation Diversion	4.00	197,023	61,542	38,974	15,072	312,611
276 - Spousal Maintenance Enforcement Enhancement		75,439	8,902	17,888	5,771	108,000
282 - Domestic Relations Mediation Education		148,296	17,016	16,896	11,340	193,548
290 - Waste Tire	2.00	114,752	13,830	36,735	8,791	174,108
292 - Correctional Health Grants		124,251	14,664	29,462	9,505	177,882
503 - Air Quality Grants	14.75	2,040,721	425,583	398,795	216,496	3,081,595
504 - Air Quality Fees	138.90	7,206,256	695,048	1,383,723	555,056	9,840,083
505 - Environmental Services Grants		34,195	4,035	8,108	2,616	48,954
506 - Environmental Services Environmental Health	229.00	12,740,773	1,541,456	2,587,926	1,035,973	17,906,128
532 - Public Health Grants	331.70	17,351,672	2,140,475	3,966,304	1,313,606	24,772,057
572 - Animal Control License/Shelter	178.50	6,591,206	802,183	1,832,096	668,805	9,894,290
669 - Small School Service	1.00	71,474	8,616	11,855	5,649	97,594
715 - School Grants	50.00	3,701,527	448,293	577,555	283,380	5,010,755
782 - School Communication	7.00	436,784	53,421	69,046	37,638	596,889
790 - Educational Supplemental Program	6.00	445,471	54,227	63,390	34,299	597,387
991 - Flood Control	195.99	12,086,348	1,461,526	2,197,930	1,176,504	16,922,308
Temporary Staff						
201 - Adult Probation Fees	0.98	75,737			5,794	81,531
204 - Justice Court Judicial Enhancement	5.00	179,150			13,705	192,855
211 - Adult Probation Grants	5.00	216,373			16,553	232,926
218 - Clerk of Court Fill The Gap	0.40	15,869			1,214	17,083
226 - Planning and Development Fees	0.50	17,119			1,310	18,429
236 - Recorders Surcharge	1.00	31,317			2,396	33,713
238 - Superior Court Grants	1.00				-	-
240 - Lake Pleasant Recreation Services	0.40	24,471			1,872	26,343
241 - Parks Enhancement	1.68	38,710			2,961	41,671
244 - Library District	54.25	1,379,931			105,565	1,485,496
255 - Detention Operations	9.20	373,551			28,577	402,128
504 - Air Quality Fees	3.00	96,376			7,373	103,749
532 - Public Health Grants	31.02	748,354			57,249	805,603
715 - School Grants						-
991 - Flood Control	4.19	178,310			13,641	191,951
Total Special Revenue Funds	**6,696.45**	**$ 388,938,630**	**$ 68,946,812**	**$ 79,535,269**	**$ 32,085,337**	**$ 569,506,048**
DEBT SERVICE FUNDS						
		$	$	$	$	$ -
						-
						-
Total Debt Service Funds	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

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MARICOPA COUNTY
Full-Time Employees and Personnel Compensation
2020

FUND	Full-Time Equivalent (FTE) 2020	Employee Salaries and Hourly Costs 2020	Retirement Costs 2020	Healthcare Costs 2020	Other Benefit Costs 2020	Total Estimated Personnel Compensation 2020
CAPITAL PROJECTS FUNDS						
234 - Transportation Capital Project		$ 2,052,684	$ 242,114	$ 486,577	$ 156,903	$ 2,938,278
440 - County Improvement COP Series 2015		829,219	127,470	103,858	62,247	1,122,794
445 - General Fund County Improvements		88,822	10,483	11,855	6,794	117,954
455 - Detention Capital Projects		223,754	26,402	35,456	17,117	302,729
460 - Technology Capital Improvement		955,797	113,266	108,730	72,207	1,250,000
990 - Flood Control Capital Projects		1,233,980	145,604	295,040	94,405	1,769,029
Total Capital Projects Funds	**-**	**$ 5,384,256**	**$ 665,339**	**$ 1,041,516**	**$ 409,673**	**$ 7,500,784**
PERMANENT FUNDS						
		$	$	$	$	$ -
						-
						-
Total Permanent Funds	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
ENTERPRISE FUNDS						
		$	$	$	$	$ -
						-
						-
Total Enterprise Funds	**-**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
INTERNAL SERVICE FUND						
Regular Staff						
615 - Wellness	4.00	$ 238,200	$ 28,853	$ 47,420	$ 19,535	$ 334,008
618 - Benefits Administration	17.00	1,029,890	124,714	184,767	85,522	1,424,893
654 - Equipment Services	57.00	3,217,323	393,094	678,698	261,986	4,551,101
675 - Risk Management	33.72	2,287,241	277,712	401,207	171,855	3,138,015
681 - Telecommunications	88.50	6,148,816	744,611	942,548	514,750	8,350,725
685 - Benefits Trust		84,618	9,985	16,002	6,474	117,079
900 - Eliminations					(184,223)	(184,223)
Temporary Staff						
618 - Benefit Administration	2.00	20,688			1,583	22,271
654 - Equipment Services	0.50	16,264			1,244	17,508
Total Internal Service Fund	**202.72**	**$ 13,043,040**	**$ 1,578,969**	**$ 2,270,642**	**$ 878,726**	**$ 17,771,377**
TOTAL ALL FUNDS	**14,923.82**	**$ 850,991,300**	**$ 170,584,645**	**$ 160,031,878**	**$ 72,366,058**	**$ 1,253,973,881**
Regular Staff	**14,507.45**	**844,779,795**	**170,584,645**	**160,031,878**	**71,890,876**	**1,247,287,194**
Temporary Staff	**416.37**	**6,211,505**	**-**	**-**	**475,182**	**6,686,687**

Salaries/Hourly includes OT and are net of budgeted vacancy savings
Retirement Costs include ASRS LTC
Retirement is net of budgeted vacancy savings
Healthcare is net of budgeted vacancy savings
Other Benefits includes FICA/Medicare/Workers Comp/Unemployment Comp /Bus Subsidy/Student Loan Repayment and is net of budgeted vacancy savings

SCHEDULE G

Department Budget Summary

Adult Probation

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**59,970,769**	**-**
Base Adjustments:			
Judicial Branch Appropriation Transfers	C-80-19-001-2-00	3,085,442	
Base Adjustments Total		**3,085,442**	
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	8,414	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	16,674	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	1,495,957	
Employee Compensation and Benefits Total		**1,521,045**	
FY 2019 Revised Budget		**64,577,256**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		134,468	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(8,414)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	3,145	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(41,352)	
Employee Compensation and Benefits Total		**87,847**	
FY 2020 Baseline Budget		**64,665,103**	**-**
Base Adjustments:			
Base Telecom Adjustment		116,364	
Radio Charges Adjustment		(57,348)	
Risk Management Adjustment		(76,779)	
Base Adjustments Total		**(17,763)**	
Employee Compensation and Benefits:			
Retirement Contributions		(556,261)	
Net Change to Other Personnel		(8,663)	
Personnel Savings		122,438	
Employee Compensation and Benefits Total		**(442,486)**	
Reallocations:			
Judicial Branch Allocations		(442,138)	
Reallocate Discretionary Telecom		(27,987)	
Reallocations Total		**(470,125)**	
FY 2020 Adopted Budget		**63,734,729**	**-**
Percent Change From Baseline		*-1.44%*	*NA*

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Adult Probation Fees (201) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**11,635,346**	**11,635,346**
FY 2019 Revised Budget	**11,635,346**	**11,635,346**
FY 2020 Baseline Budget	**11,635,346**	**11,635,346**
Base Adjustments:		
Other Supplies and Services	(14,295)	
Base Adjustments Total	**(14,295)**	
Employee Compensation and Benefits:		
Retirement Contributions	137	
Employee Compensation and Benefits Total	**137**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		(14,158)
Fees and Other Revenues Total		**(14,158)**
FY 2020 Adopted Budget	**11,621,188**	**11,621,188**
Percent Change From Baseline	*-0.12%*	*-0.12%*

Adult Probation Fees (201) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	**750,000**	**-**
FY 2019 Revised Budget	**750,000**	**-**
Non Recurring:		
Other Non Recurring	(750,000)	
Non Recurring Total	**(750,000)**	
FY 2020 Baseline Budget	**-**	**-**
Information and Communications Technology:		
Other IT Non Recurring	100,000	
Information and Communications Technology Total	**100,000**	
Non Recurring:		
Adult Probation Programs	300,000	
Other Non Recurring	425,000	
Vehicle Upgrades	100,000	
Non Recurring Total	**825,000**	
FY 2020 Adopted Budget	**925,000**	**-**

Adult Probation Grants (211) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**2,506,044**	**2,506,044**
Grants, Donations and Intergovernmental Agreements:			
Adult Probation Grants	C-19-19-034-M-00	288,991	288,991
Grants, Donations and Intergovernmental Agreements Total		**288,991**	**288,991**
FY 2019 Revised Budget		**2,795,035**	**2,795,035**
Grants, Donations and Intergovernmental Agreements:			
Adult Probation Grants	C-19-19-034-M-00	(288,991)	(288,991)
Grants, Donations and Intergovernmental Agreements Total		**(288,991)**	**(288,991)**
FY 2020 Baseline Budget		**2,506,044**	**2,506,044**
Base Adjustments:			
Other Supplies and Services		124,189	
Base Adjustments Total		**124,189**	
Employee Compensation and Benefits:			
Retirement Contributions		3,662	
Employee Compensation and Benefits Total		**3,662**	
Grants, Donations and Intergovernmental Agreements:			
Grant Reconciliation			127,851
Grants, Donations and Intergovernmental Agreements Total			**127,851**
FY 2020 Adopted Budget		**2,633,895**	**2,633,895**
Percent Change From Baseline		*5.1%*	*5.1%*

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Detention Operations (255) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**37,638,847**	**-**
Base Adjustments:			
Judicial Branch Appropriation Transfers	C-80-19-001-2-00	205,667	
Base Adjustments Total		**205,667**	
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	2,009	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	805,365	
Employee Compensation and Benefits Total		**807,374**	
FY 2019 Revised Budget		**38,651,888**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		42,438	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(2,009)	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(21,945)	
Employee Compensation and Benefits Total		**18,484**	
FY 2020 Baseline Budget		**38,670,372**	**-**
Base Adjustments:			
Base Telecom Adjustment		66,828	
Other Supplies and Services		(1,459)	
Radio Charges Adjustment		76,089	
Risk Management Adjustment		(33,251)	
Base Adjustments Total		**108,207**	
Employee Compensation and Benefits:			
Retirement Contributions		(341,175)	
Personnel Savings		444,419	
Employee Compensation and Benefits Total		**103,244**	
Reallocations:			
Judicial Branch Allocations		268,162	
Reallocate Discretionary Telecom		27,987	
Reallocations Total		**296,149**	
FY 2020 Adopted Budget		**39,177,972**	**-**
Percent Change From Baseline		*1.31%*	*NA*

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Air Quality

General Fund (100) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**810,957**	**-**
FY 2019 Revised Budget	**810,957**	**-**
FY 2020 Baseline Budget	**810,957**	**-**
FY 2020 Adopted Budget	**810,957**	**-**
Percent Change From Baseline	*0%*	*NA*

General Fund (100) Air Qual Monitoring Equip Oper	Expenditure	Revenue
FY 2019 Adopted Budget	**308,080**	**-**
FY 2019 Revised Budget	**308,080**	**-**
FY 2020 Baseline Budget	**308,080**	**-**
FY 2020 Adopted Budget	**308,080**	**-**
Percent Change From Baseline	*0%*	*NA*

Air Quality Grants (503) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**5,141,530**	**5,141,530**
FY 2019 Revised Budget	**5,141,530**	**5,141,530**
FY 2020 Baseline Budget	**5,141,530**	**5,141,530**
Employee Compensation and Benefits:		
Retirement Contributions	2,368	
Employee Compensation and Benefits Total	**2,368**	
Grants, Donations and Intergovernmental Agreements:		
FY 2020 Air Quality Grant Appropriation	(58,208)	(55,840)
Grants, Donations and Intergovernmental Agreements Total	**(58,208)**	**(55,840)**
FY 2020 Adopted Budget	**5,085,690**	**5,085,690**
Percent Change From Baseline	*-1.09%*	*-1.09%*

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Air Quality Fees (504) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**12,062,865**	**12,634,712**
FY 2019 Revised Budget	**12,062,865**	**12,634,712**
FY 2020 Baseline Budget	**12,062,865**	**12,634,712**
Base Adjustments:		
Central Service Cost Allocation	141,200	
Internal Service Charges	(88,856)	
Lease Adjustments	(110,170)	
Other Services	(475,860)	
Other Supplies	22,926	
Base Adjustments Total	**(510,760)**	
Employee Compensation and Benefits:		
Retirement Contributions	25,435	
Personnel Services Adjustments	983,836	
Vacancy Savings	(426,376)	
Employee Compensation and Benefits Total	**582,895**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		(499,712)
Fees and Other Revenues Total		**(499,712)**
FY 2020 Adopted Budget	**12,135,000**	**12,135,000**
Percent Change From Baseline	*0.6%*	*-3.96%*

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Air Quality Fees (504) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**5,315,292**	**-**
FY 2019 Revised Budget	**5,315,292**	**-**
Non Recurring:		
Other Non Recurring	(5,315,292)	
Non Recurring Total	**(5,315,292)**	
FY 2020 Baseline Budget	**-**	**-**
Employee Compensation and Benefits:		
Retirement Contributions	463	
Net Change to Other Personnel	(463)	
Employee Compensation and Benefits Total	**-**	
Information and Communications Technology:		
Technology Projects	3,140,860	
Information and Communications Technology Total	**3,140,860**	
Non Recurring:		
ASU Environmental Projects / Partnership	150,000	
Consulting Services	300,000	
Diesel Equipment Replacement Program	450,000	
Fireplace Replacement Program	400,000	
Landfill Settlement Projects	766,384	
Lawn and Garden Equipment Replacement Program	400,000	
One-time Rent Expense	390,000	
Outreach Programs	469,543	
Propane Fire Pit Program	75,000	
Vehicle Replacements	420,000	
Non Recurring Total	**3,820,927**	
FY 2020 Adopted Budget	**6,961,787**	**-**
Percent Change From Baseline	*NA*	*NA*

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Animal Care and Control

General Fund (100) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**758,954**	**-**
FY 2019 Revised Budget	**758,954**	**-**
FY 2020 Baseline Budget	**758,954**	**-**
Base Adjustments:		
Additional Field Operations Allocation to General Fund	152,406	
Base Adjustments Total	**152,406**	
FY 2020 Adopted Budget	**911,360**	**-**
Percent Change From Baseline	*20.08%*	*NA*

General Fund (100) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**-**
FY 2019 Revised Budget	**-**	**-**
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Vehicles for Field Operations	155,000	
Non Recurring Total	**155,000**	
FY 2020 Adopted Budget	**155,000**	**-**
Percent Change From Baseline	*NA*	*NA*

Animal Control License/Shelter (572) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**12,780,653**	**12,813,410**
FY 2019 Revised Budget	**12,780,653**	**12,813,410**
Base Adjustments:		
Combine AC Field Op Fund (574) into AC License Fund (572)	3,753,542	3,753,542
Base Adjustments Total	**3,753,542**	**3,753,542**
FY 2020 Baseline Budget	**16,534,195**	**16,566,952**
Base Adjustments:		
Additional Field Operations Allocation to General Fund	(152,406)	
Central Service Cost Allocation	262,577	
Internal Service Charges	161,439	
Other Services	(249,383)	
Other Supplies	122,574	
Base Adjustments Total	**144,801**	
Employee Compensation and Benefits:		
Retirement Contributions	23,282	
Personnel Services Adjustments	(793,398)	
Position Reductions	(319,976)	
Vacancy Savings	396,679	
Employee Compensation and Benefits Total	**(693,413)**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		(2,032,982)
Fees and Other Revenues Total		**(2,032,982)**
Structural Balance:		
Transfer In From General Fund to Cover Revenue Shortfall		1,451,613
Structural Balance Total		**1,451,613**
FY 2020 Adopted Budget	**15,985,583**	**15,985,583**
Percent Change From Baseline	*-3.32%*	*-3.51%*

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Animal Control License/Shelter (572) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**78,000**	**-**
Grants, Donations and Intergovernmental Agreements:			
FY 2019 Best Friends Animal Society Grant	C-79-19-007-G-00		22,500
Grants, Donations and Intergovernmental Agreements Total			**22,500**
FY 2019 Revised Budget		**78,000**	**22,500**
Grants, Donations and Intergovernmental Agreements:			
FY 2019 Best Friends Animal Society Grant	C-79-19-007-G-00		(22,500)
Grants, Donations and Intergovernmental Agreements Total			**(22,500)**
Non Recurring:			
Capital Equipment		(78,000)	
Non Recurring Total		**(78,000)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Donation Funded Program Coordinator		90,000	90,000
Transfer of Fund Balance From Fund 574 to Fund 572			638,520
Non Recurring Total		**90,000**	**728,520**
FY 2020 Adopted Budget		**90,000**	**728,520**
Percent Change From Baseline		*NA*	*NA*

Animal Control Grants (573) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**-**	**-**
Grants, Donations and Intergovernmental Agreements:			
Bissel Pet Foundation Grant	C-79-18-153-G-00	20,000	20,000
FY 2019 Best Friends Animal Society Grant	C-79-19-007-G-00	25,000	25,000
Petco Foundation Grant	C-79-19-098-G-00	41,600	41,600
Grants, Donations and Intergovernmental Agreements Total		**86,600**	**86,600**
FY 2019 Revised Budget		**86,600**	**86,600**
Grants, Donations and Intergovernmental Agreements:			
Bissel Pet Foundation Grant	C-79-18-153-G-00	(20,000)	(20,000)
FY 2019 Best Friends Animal Society Grant	C-79-19-007-G-00	(25,000)	(25,000)
Petco Foundation Grant	C-79-19-098-G-00	(41,600)	(41,600)
Grants, Donations and Intergovernmental Agreements Total		**(86,600)**	**(86,600)**
FY 2020 Baseline Budget		**-**	**-**
FY 2020 Tentative Budget		**-**	**-**
Non Recurring:			
Petco Foundation Grant		437,600	437,600
Non Recurring Total		**437,600**	**437,600**
FY 2020 Adopted Budget		**437,600**	**437,600**
Percent Change From Baseline		*NA*	*NA*

Animal Control Field Operations (574) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**500,000**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(13,929)	
Non Recurring Total		**(13,929)**	
FY 2019 Revised Budget		**486,071**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	13,929	
Other Non Recurring		(410,000)	
Carryforward- Vehicle Replacement		(90,000)	
Non Recurring Total		**(486,071)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Transfer of Fund Balance From Fund 574 to Fund 572		638,520	
Non Recurring Total		**638,520**	
FY 2020 Adopted Budget		**638,520**	**-**
Percent Change From Baseline		*NA*	*NA*

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Assessor

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**25,028,138**	**180,000**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	4,929	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	13,686	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	454,885	
Employee Compensation and Benefits Total		**473,500**	
FY 2019 Revised Budget		**25,501,638**	**180,000**
Base Adjustments:			
Marshall & Swift Search Engine	C-12-16-004-M-00	11,798	
Base Adjustments Total		**11,798**	
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		31,330	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(4,929)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	1,803	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(21,604)	
Employee Compensation and Benefits Total		**6,600**	
FY 2020 Baseline Budget		**25,520,036**	**180,000**
Base Adjustments:			
Base Telecom Adjustment		(31,213)	
MARS Software Maintenance		306,938	
Risk Management Adjustment		(94,886)	
Base Adjustments Total		**180,839**	
Employee Compensation and Benefits:			
Retirement Contributions		49,820	
Employee Compensation and Benefits Total		**49,820**	
FY 2020 Adopted Budget		**25,750,695**	**180,000**
Percent Change From Baseline		*0.9%*	*0%*

General Fund (100) Legal Class Verification	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Base Adjustments:		
Legal Class Verification	191,000	
Base Adjustments Total	**191,000**	
FY 2020 Adopted Budget	**191,000**	-

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Assistant County Manager – D940

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**711,482**	**492,252**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	17,439	
Employee Compensation and Benefits Total		**17,439**	
FY 2019 Revised Budget		**728,921**	**492,252**
FY 2020 Baseline Budget		**728,921**	**492,252**
Base Adjustments:			
Base Telecom Adjustment		5,436	
Risk Management Adjustment		(38)	
Base Adjustments Total		**5,398**	
Employee Compensation and Benefits:			
Retirement Contributions		1,676	
Employee Compensation and Benefits Total		**1,676**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases		-	11,303
Fees and Other Revenues Total		**-**	**11,303**
FY 2020 Adopted Budget		**735,995**	**503,555**
Percent Change From Baseline		*0.97%*	*2.3%*

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Detention Fund (255) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**37,638,847**	**-**
Base Adjustments:			
Judicial Branch Appropriation Transfers	C-80-19-001-2-00	205,667	
Base Adjustments Total		**205,667**	
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	2,009	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	805,365	
Employee Compensation and Benefits Total		**807,374**	
FY 2019 Revised Budget		**38,651,888**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		42,438	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(2,009)	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(21,945)	
Employee Compensation and Benefits Total		**18,484**	
FY 2020 Baseline Budget		**38,670,372**	**-**
Base Adjustments:			
Base Telecom Adjustment		66,828	
Other Supplies and Services		(1,459)	
Radio Charges Adjustment		76,089	
Risk Management Adjustment		(33,251)	
Base Adjustments Total		**108,207**	
Employee Compensation and Benefits:			
Retirement Contributions		(341,175)	
Personnel Savings		444,419	
Employee Compensation and Benefits Total		**103,244**	
Reallocations:			
Judicial Branch Allocations		268,162	
Reallocate Discretionary Telecom		27,987	
Reallocations Total		**296,149**	
FY 2020 Adopted Budget		**39,177,972**	**-**
Percent Change From Baseline		*1.31%*	*NA*

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Assistant County Manager – 950

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**329,309**	**-**
Employee Compensation and Benefits:			
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	1,665	
Employee Compensation and Benefits Total		**1,665**	
FY 2019 Revised Budget		**330,974**	**-**
Employee Compensation and Benefits:			
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	505	
Employee Compensation and Benefits Total		**505**	
FY 2020 Baseline Budget		**331,479**	**-**
Base Adjustments:			
Base Telecom Adjustment		896	
Risk Management Adjustment		106	
Submission Under Baseline		(24,720)	
Base Adjustments Total		**(23,718)**	
Employee Compensation and Benefits:			
Retirement Contributions		714	
Employee Compensation and Benefits Total		**714**	
FY 2020 Tentative Budget		**308,475**	**-**
Percent Change From Baseline		*-6.94%*	
Reallocations:			
Reallocate funding from D950		105,741	
Reallocations Total		**105,741**	
FY 2020 Adopted Budget		**414,216**	**-**
Percent Change From Baseline		*24.96%*	*NA*

Non-Departmental Grants (249) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**-**	**-**
Grants, Donations and Intergovernmental Agreements:			
2017 Edward Byrne Memorial Justice	C-95-18-001-G-01	801,144	801,144
2018 Edward Byrne Memorial Justice Grant	C-95-19-002-G-00	818,655	818,655
Grants, Donations and Intergovernmental Agreements Total		**1,619,799**	**1,619,799**
FY 2019 Revised Budget		**1,619,799**	**1,619,799**
Grants, Donations and Intergovernmental Agreements:			
2017 Edward Byrne Memorial Justice	C-95-18-001-G-01	(801,144)	(801,144)
2018 Edward Byrne Memorial Justice Grant	C-95-19-002-G-00	(818,655)	(818,655)
Grants, Donations and Intergovernmental Agreements Total		**(1,619,799)**	**(1,619,799)**
FY 2020 Baseline Budget		**-**	**-**
Grants, Donations and Intergovernmental Agreements:			
Grant Reconciliation		1,619,799	1,619,799
Grants, Donations and Intergovernmental Agreements Total		**1,619,799**	**1,619,799**
FY 2020 Adopted Budget		**1,619,799**	**1,619,799**
Percent Change From Baseline		*NA*	*NA*

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Detention Fund (255) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**433,205**	**-**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	8,241	
Employee Compensation and Benefits Total		**8,241**	
FY 2019 Revised Budget		**441,446**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		3,441	
Employee Compensation and Benefits Total		**3,441**	
FY 2020 Baseline Budget		**444,887**	**-**
Base Adjustments:			
Base Telecom Adjustment		2,916	
Risk Management Adjustment		305	
Base Adjustments Total		**3,221**	
Employee Compensation and Benefits:			
Retirement Contributions		1,056	
Employee Compensation and Benefits Total		**1,056**	
FY 2020 Tentative Budget		**449,164**	**-**
Percent Change From Baseline		*0.96%*	
Reallocations:			
Reallocate funding from D950		(314,084)	
Reallocate Position to Sheriff's Office from D950		(135,080)	
Reallocations Total		**(449,164)**	
FY 2020 Adopted Budget		**-**	**-**
Percent Change From Baseline		*-100%*	*NA*

Public Health Grants (532) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**10,609,991**	**10,609,991**
FY 2019 Revised Budget	**10,609,991**	**10,609,991**
FY 2020 Baseline Budget	**10,609,991**	**10,609,991**
Employee Compensation and Benefits:		
Retirement Contributions	2,245	
Employee Compensation and Benefits Total	**2,245**	
Grants, Donations and Intergovernmental Agreements:		
Grant Reconciliation	2,581,700	2,583,945
Grants, Donations and Intergovernmental Agreements Total	**2,581,700**	**2,583,945**
FY 2020 Adopted Budget	**13,193,936**	**13,193,936**
Percent Change From Baseline	*24.35%*	*24.35%*

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Board of Supervisors – District 1

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**420,994**	**-**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	7,394	
Employee Compensation and Benefits Total		**7,394**	
FY 2019 Revised Budget		**428,388**	**-**
FY 2020 Baseline Budget		**428,388**	**-**
Base Adjustments:			
Base Telecom Adjustment		744	
Risk Management Adjustment		(567)	
Base Adjustments Total		**177**	
Employee Compensation and Benefits:			
Retirement Contributions		599	
Employee Compensation and Benefits Total		**599**	
FY 2020 Adopted Budget		**429,164**	**-**
Percent Change From Baseline		*0.18%*	*NA*

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Board of Supervisors – District 2

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**420,994**	**-**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	7,394	
Employee Compensation and Benefits Total		**7,394**	
FY 2019 Revised Budget		**428,388**	**-**
FY 2020 Baseline Budget		**428,388**	**-**
Base Adjustments:			
Base Telecom Adjustment		744	
Risk Management Adjustment		(567)	
Base Adjustments Total		**177**	
Employee Compensation and Benefits:			
Retirement Contributions		599	
Employee Compensation and Benefits Total		**599**	
FY 2020 Adopted Budget		**429,164**	**-**
Percent Change From Baseline		*0.18%*	*NA*

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Board of Supervisors – District 3

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**420,994**	**-**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	7,394	
Employee Compensation and Benefits Total		**7,394**	
FY 2019 Revised Budget		**428,388**	**-**
FY 2020 Baseline Budget		**428,388**	**-**
Base Adjustments:			
Base Telecom Adjustment		744	
Risk Management Adjustment		(567)	
Base Adjustments Total		**177**	
Employee Compensation and Benefits:			
Retirement Contributions		599	
Employee Compensation and Benefits Total		**599**	
FY 2020 Adopted Budget		**429,164**	**-**
Percent Change From Baseline		*0.18%*	*NA*

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Board of Supervisors – District 4

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**420,994**	**-**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	7,394	
Employee Compensation and Benefits Total		**7,394**	
FY 2019 Revised Budget		**428,388**	**-**
FY 2020 Baseline Budget		**428,388**	**-**
Base Adjustments:			
Base Telecom Adjustment		744	
Risk Management Adjustment		(567)	
Base Adjustments Total		**177**	
Employee Compensation and Benefits:			
Retirement Contributions		599	
Employee Compensation and Benefits Total		**599**	
FY 2020 Adopted Budget		**429,164**	**-**
Percent Change From Baseline		*0.18%*	*NA*

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Board of Supervisors – District 5

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**420,994**	**-**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	7,394	
Employee Compensation and Benefits Total		**7,394**	
FY 2019 Revised Budget		**428,388**	**-**
FY 2020 Baseline Budget		**428,388**	**-**
Base Adjustments:			
Base Telecom Adjustment		744	
Risk Management Adjustment		(567)	
Base Adjustments Total		**177**	
Employee Compensation and Benefits:			
Retirement Contributions		599	
Employee Compensation and Benefits Total		**599**	
FY 2020 Adopted Budget		**429,164**	**-**
Percent Change From Baseline		*0.18%*	*NA*

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Budget Office

Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**$1,657,772**	**-**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	$2,220	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	$1,799	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	$28,878	
Employee Compensation and Benefits Total		**$32,897**	
FY 2019 Revised Budget		**$1,690,669**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		$3,755	
FY19 Q2 PFP Adj	C-49-19-012-2-00	($2,220)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	$546	
Employee Compensation and Benefits Total		**$2,081**	
FY 2020 Baseline Budget		**$1,692,750**	**-**
Base Adjustments:			
Base Telecom Adjustment		($2,467)	
Risk Management Adjustment		$136	
Base Adjustments Total		**($2,331)**	
Employee Compensation and Benefits:			
Retirement Contributions		$3,328	
Employee Compensation and Benefits Total		**$3,328**	
FY 2020 Adopted Budget		**$1,693,747**	**-**
Percent Change From Baseline		*0.06%*	*NA*

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Call Center

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**1,609,286**	**-**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	18,996	
Employee Compensation and Benefits Total		**18,996**	
FY 2019 Revised Budget		**1,628,282**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		7,482	
Employee Compensation and Benefits Total		**7,482**	
FY 2020 Baseline Budget		**1,635,764**	**-**
Base Adjustments:			
Base Telecom Adjustment		358	
Risk Management Adjustment		1,797	
Base Adjustments Total		**2,155**	
Employee Compensation and Benefits:			
Retirement Contributions		2,405	
Employee Compensation and Benefits Total		**2,405**	
FY 2020 Adopted Budget		**1,640,324**	**-**
Percent Change From Baseline		*0.28%*	*NA*

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Clerk of the Board

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**1,294,637**	**-**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	4,848	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	26,363	
Employee Compensation and Benefits Total		**31,211**	
FY 2019 Revised Budget		**1,325,848**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		6,932	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(4,848)	
Employee Compensation and Benefits Total		**2,084**	
FY 2020 Baseline Budget		**1,327,932**	**-**
Base Adjustments:			
Base Telecom Adjustment		1,928	
Risk Management Adjustment		45	
Base Adjustments Total		**1,973**	
Employee Compensation and Benefits:			
Retirement Contributions		2,412	
Employee Compensation and Benefits Total		**2,412**	
FY 2020 Adopted Budget		**1,332,317**	**-**
Percent Change From Baseline		*0.33%*	*NA*

General Fund (100) Board Of Equalization Expenses	Expenditure	Revenue
FY 2019 Adopted Budget	**130,000**	**-**
FY 2019 Revised Budget	**130,000**	**-**
FY 2020 Baseline Budget	**130,000**	**-**
FY 2020 Adopted Budget	**130,000**	**-**
Percent Change From Baseline	*0%*	*NA*

General Fund (100) BOS Discretionary Charges	Expenditure	Revenue
FY 2019 Adopted Budget	**5,000**	**-**
FY 2019 Revised Budget	**5,000**	**-**
FY 2020 Baseline Budget	**5,000**	**-**
FY 2020 Adopted Budget	**5,000**	**-**
Percent Change From Baseline	*0%*	*NA*

General Fund (100) SIRE Hyland Conversion		Expenditure	Revenue
FY 2019 Adopted Budget		**163,619**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	25,452	
Non Recurring Total		**25,452**	
FY 2019 Revised Budget		**189,071**	**-**
Non Recurring:			
Non Recurring Expenditure Carryforward		(189,071)	
Non Recurring Total		**(189,071)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Sire Hyland Conversion Carry forward		180,000	
Non Recurring Total		**180,000**	
FY 2020 Adopted Budget		**180,000**	**-**

Clerk of the Superior Court

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**35,624,872**	**9,072,000**
Base Adjustments:			
Judicial Branch Appropriation Transfers	C-80-19-001-2-00	45,277	
Base Adjustments Total		**45,277**	
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	761,142	
Employee Compensation and Benefits Total		**761,142**	
FY 2019 Revised Budget		**36,431,291**	**9,072,000**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(21,316)	
Employee Compensation and Benefits Total		**(21,316)**	
FY 2020 Baseline Budget		**36,409,975**	**9,072,000**
Base Adjustments:			
Base Telecom Adjustment		(103,765)	
Risk Management Adjustment		(19,251)	
Base Adjustments Total		**(123,016)**	
Employee Compensation and Benefits:			
Retirement Contributions		79,958	
Employee Compensation and Benefits Total		**79,958**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			500,000
Fees and Other Revenues Total			**500,000**
FY 2020 Adopted Budget		**36,366,917**	**9,572,000**
Percent Change From Baseline		*-0.12%*	*5.51%*

Clerk of the Court Judicial Enhancement Fund (202) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**-**	**-**
Base Adjustments:			
Clerk of Superior Court Appropriation Adjustment FY 2019	C-16-19-003-2-00	750,000	750,000
Base Adjustments Total		**750,000**	**750,000**
FY 2019 Revised Budget		**750,000**	**750,000**
FY 2020 Baseline Budget		**750,000**	**750,000**
Base Adjustments:			
Other Supplies and Services		(630)	
Base Adjustments Total		**(630)**	
Employee Compensation and Benefits:			
Retirement Contributions		630	
Employee Compensation and Benefits Total		**630**	
FY 2020 Adopted Budget		**750,000**	**750,000**
Percent Change From Baseline		*0%*	*0%*

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Clerk of the Court Judicial Enhancement Fund (202) Non Recurring		Expenditure	Revenue
FY 2019 Adopted Budget		-	-
Base Adjustments:			
Clerk of Superior Court Appropriation Adjustment FY 2019	C-16-19-003-2-00	323,000	2,413,335
Base Adjustments Total		**323,000**	**2,413,335**
FY 2019 Revised Budget		**323,000**	**2,413,335**
Base Adjustments:			
Clerk of Superior Court Appropriation Adjustment FY 2019	C-16-19-003-2-00	(323,000)	(2,413,335)
Base Adjustments Total		**(323,000)**	**(2,413,335)**
FY 2020 Baseline Budget		-	-
Non Recurring:			
System and Application Support		600,000	
Non Recurring Total		**600,000**	
FY 2020 Adopted Budget		**600,000**	-

Court Document Retrieval Fund (205) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**1,053,207**	**1,053,207**
FY 2019 Revised Budget	**1,053,207**	**1,053,207**
FY 2020 Baseline Budget	**1,053,207**	**1,053,207**
Employee Compensation and Benefits:		
Retirement Contributions	2,226	
Net Change to Other Personnel	(2,226)	
Employee Compensation and Benefits Total	-	
FY 2020 Adopted Budget	**1,053,207**	**1,053,207**
Percent Change From Baseline	*0%*	*0%*

Court Document Retrieval Fund (205) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Non Recurring:		
Disaster Recovery Analysis	50,000	-
Non Recurring Total	**50,000**	-
FY 2020 Adopted Budget	**50,000**	-

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Clerk of the Court Grants (216) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**1,602,360**	**1,602,360**
FY 2019 Revised Budget	**1,602,360**	**1,602,360**
FY 2020 Baseline Budget	**1,602,360**	**1,602,360**
Grants, Donations and Intergovernmental Agreements:		
Grant Reconciliation		(187,328)
Grants, Donations and Intergovernmental Agreements Total		**(187,328)**
Non Recurring:		
Reduce Personnel Allocation In	(187,328)	
Non Recurring Total	**(187,328)**	
FY 2020 Adopted Budget	**1,415,032**	**1,415,032**
Percent Change From Baseline	*-11.69%*	*-11.69%*

Clerk of the Court Fill the Gap (218) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**1,775,726**	**1,775,726**
Supplemental Funding:			
Fill the Gap Plan	C-80-19-002-2-00	38,772	38,772
Supplemental Funding Total		**38,772**	**38,772**
FY 2019 Revised Budget		**1,814,498**	**1,814,498**
FY 2020 Baseline Budget		**1,814,498**	**1,814,498**
Employee Compensation and Benefits:			
Retirement Contributions		5,263	
Personnel Savings		(42,053)	
Employee Compensation and Benefits Total		**(36,790)**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases		-	(36,790)
Fees and Other Revenues Total		**-**	**(36,790)**
FY 2020 Adopted Budget		**1,777,708**	**1,777,708**
Percent Change From Baseline		*-2.03%*	*-2.03%*

Child Support Enhancement (270) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**5,000**	**31,000**
FY 2019 Revised Budget	**5,000**	**31,000**
FY 2020 Baseline Budget	**5,000**	**31,000**
FY 2020 Adopted Budget	**5,000**	**31,000**
Percent Change From Baseline	*0%*	*0%*

Victim Location (273) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**2,000**
FY 2019 Revised Budget	**-**	**2,000**
FY 2020 Baseline Budget	**-**	**2,000**
FY 2020 Adopted Budget	**-**	**2,000**

Clerk of the Court SRF (274) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**2,663,447**	**2,663,447**
Base Adjustments:			
Clerk of Superior Court Appropriation Adjustment FY 2019	C-16-19-003-2-00	150,000	150,000
Base Adjustments Total		**150,000**	**150,000**
FY 2019 Revised Budget		**2,813,447**	**2,813,447**
FY 2020 Baseline Budget		**2,813,447**	**2,813,447**
Base Adjustments:			
Other Supplies and Services		(5,587)	
Base Adjustments Total		**(5,587)**	
Employee Compensation and Benefits:			
Retirement Contributions		5,587	
Employee Compensation and Benefits Total		**5,587**	
FY 2020 Adopted Budget		**2,813,447**	**2,813,447**
Percent Change From Baseline		*0%*	*0%*

Clerk of the Court SRF (274) Non Recurring		Expenditure	Revenue
FY 2019 Adopted Budget		-	-
Base Adjustments:			
Clerk of Superior Court Appropriation Adjustment FY 2019	C-16-19-003-2-00	150,000	1,065,127
Base Adjustments Total		**150,000**	**1,065,127**
FY 2019 Revised Budget		**150,000**	**1,065,127**
Base Adjustments:			
Clerk of Superior Court Appropriation Adjustment FY 2019	C-16-19-003-2-00	(150,000)	(1,065,127)
Base Adjustments Total		**(150,000)**	**(1,065,127)**
FY 2020 Baseline Budget		-	-
Information and Communications Technology:			
Technology Projects		2,841,539	
Information and Communications Technology Total		**2,841,539**	
FY 2020 Adopted Budget		**2,841,539**	-

Spousal Maintenance Enforcement Fund (276) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		-	-
Base Adjustments:			
Judicial Branch Appropriation Transfers	C-80-19-001-2-00	108,000	108,000
Base Adjustments Total		**108,000**	**108,000**
FY 2019 Revised Budget		**108,000**	**108,000**
FY 2020 Baseline Budget		**108,000**	**108,000**
FY 2020 Adopted Budget		**108,000**	**108,000**
Percent Change From Baseline		*0%*	*0%*

Constables

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**4,067,429**	**1,630,200**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	12,463	
Employee Compensation and Benefits Total		**12,463**	
FY 2019 Revised Budget		**4,079,892**	**1,630,200**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		1,002	
Employee Compensation and Benefits Total		**1,002**	
FY 2020 Baseline Budget		**4,080,894**	**1,630,200**
Base Adjustments:			
Base Telecom Adjustment		23,725	
Decrease for Newly Elected Constables		(155,343)	
Radio Charges Adjustment		185	
Risk Management Adjustment		(115,313)	
Base Adjustments Total		**(246,746)**	
Employee Compensation and Benefits:			
Retirement Contributions		408	
Employee Compensation and Benefits Total		**408**	
FY 2020 Adopted Budget		**3,834,556**	**1,630,200**
Percent Change From Baseline		*-6.04%*	*0%*

Correctional Health

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**3,750,187**	**-**
Base Adjustments:			
Hep A Outbreak Response	C-86-19-054-2-00	(600,000)	
Base Adjustments Total		**(600,000)**	
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	28,928	
Employee Compensation and Benefits Total		**28,928**	
FY 2019 Revised Budget		**3,179,115**	**-**
Base Adjustments:			
Hep A Outbreak Response	C-86-19-054-2-00	600,000	
Base Adjustments Total		**600,000**	
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		2,172	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(1,792)	
Employee Compensation and Benefits Total		**380**	
FY 2020 Baseline Budget		**3,779,495**	**-**
Base Adjustments:			
Risk Management Adjustment		1,239	
Base Adjustments Total		**1,239**	
Employee Compensation and Benefits:			
Retirement Contributions		766	
Employee Compensation and Benefits Total		**766**	
FY 2020 Adopted Budget		**3,781,500**	**-**
Percent Change From Baseline		*0.05%*	*NA*

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Detention Fund (255) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**62,222,415**	**7,000**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	28,370	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	77,282	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	689,789	
Employee Compensation and Benefits Total		**795,441**	
FY 2019 Revised Budget		**63,017,856**	**7,000**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		190,926	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(28,370)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	17,095	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(28,634)	
Employee Compensation and Benefits Total		**151,017**	
Restatements:			
FMLA Positions to Human Resources		(73,885)	
HR Groups to Human Resources		(332,202)	
Restatements Total		**(406,087)**	
FY 2020 Baseline Budget		**62,762,786**	**7,000**
Base Adjustments:			
Base Telecom Adjustment		306,771	
Risk Management Adjustment		1,125,910	
Base Adjustments Total		**1,432,681**	
Employee Compensation and Benefits:			
Retirement Contributions		96,683	
Employee Compensation and Benefits Total		**96,683**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			(4,000)
Fees and Other Revenues Total			**(4,000)**
Restatements:			
Restatement of Budget from GRV0 to OPER for Positions		1,168,235	
Restatements Total		**1,168,235**	
FY 2020 Adopted Budget		**65,460,385**	**3,000**
Percent Change From Baseline		*4.3%*	*-57.14%*

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Detention Fund (255) CHS Graves Judgement Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**3,833,691**	**-**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	31,582	
Employee Compensation and Benefits Total		**31,582**	
FY 2019 Revised Budget		**3,865,273**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		2,195	
Employee Compensation and Benefits Total		**2,195**	
FY 2020 Baseline Budget		**3,867,468**	**-**
Employee Compensation and Benefits:			
Retirement Contributions		2,100	
Employee Compensation and Benefits Total		**2,100**	
Restatements:			
Restatement of Budget from GRV0 to D470 Contingency		(312,151)	
Restatement of Budget from GRV0 to OPER for Positions		(1,168,235)	
Restatements Total		**(1,480,386)**	
FY 2020 Adopted Budget		**2,389,182**	**-**
Percent Change From Baseline		*-38.22%*	*NA*

Detention Fund (255) Iron Mountain Records Projects		Expenditure	Revenue
FY 2019 Adopted Budget		**63,123**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(3,542)	
Non Recurring Total		**(3,542)**	
FY 2019 Revised Budget		**59,581**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	3,542	
Use of EMRS Project Balance for Iron Mountain		(1,637)	
Iron Mountain Carryforward		(61,486)	
Non Recurring Total		**(59,581)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Iron Mountain Carryforward		41,627	
Non Recurring Total		**41,627**	
FY 2020 Adopted Budget		**41,627**	**-**
Percent Change From Baseline		*NA*	*NA*

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Detention Fund (255) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**314,000**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	32,169	
Non Recurring Total		**32,169**	
FY 2019 Revised Budget		**346,169**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(32,169)	
Correctional Health Group Biller Revenue Carryforward		(314,000)	
Non Recurring Total		**(346,169)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
AHCCCS Group Biller Carryforward		308,000	
Non Recurring Total		**308,000**	
FY 2020 Adopted Budget		**308,000**	**-**
Percent Change From Baseline		*NA*	*NA*

Correctional Health Grants (292) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**-**	**-**
Grants, Donations and Intergovernmental Agreements:			
Budget Adjustment for Donation of Long Acting Injectables	C-26-19-001-D-00	887,494	887,494
Grant from Gilead Sciences	C-26-17-007-G-01	436,032	436,032
Grants, Donations and Intergovernmental Agreements Total		**1,323,526**	**1,323,526**
FY 2019 Revised Budget		**1,323,526**	**1,323,526**
Grants, Donations and Intergovernmental Agreements:			
Budget Adjustment for Donation of Long Acting Injectables	C-26-19-001-D-00	(887,494)	(887,494)
Grant from Gilead Sciences	C-26-17-007-G-01	(436,032)	(436,032)
Grants, Donations and Intergovernmental Agreements Total		**(1,323,526)**	**(1,323,526)**
FY 2020 Baseline Budget		**-**	**-**
Grants, Donations and Intergovernmental Agreements:			
FY 2020 Correctional Health Grant Appropriation		436,026	436,026
Grants, Donations and Intergovernmental Agreements Total		**436,026**	**436,026**
FY 2020 Adopted Budget		**436,026**	**436,026**
Percent Change From Baseline		*NA*	*NA*

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County Attorney

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**92,211,382**	**347,200**
Base Adjustments:			
Increase Exp Bud for 2019 Investigator Retirement Rates	C-49-19-014-2-00	548,219	
Base Adjustments Total		**548,219**	
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	4,695	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	13,693	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	1,813,123	
Employee Compensation and Benefits Total		**1,831,511**	
FY 2019 Revised Budget		**94,591,112**	**347,200**
Base Adjustments:			
Increase Exp Bud for 2019 Investigator Retirement Rates	C-49-19-014-2-00	(548,219)	
Base Adjustments Total		**(548,219)**	
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		61,710	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(4,695)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	1,795	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(80,652)	
Employee Compensation and Benefits Total		**(21,842)**	
FY 2020 Baseline Budget		**94,021,051**	**347,200**
Base Adjustments:			
Applications Development Supervisor		114,632	
Base Telecom Adjustment		76,059	
Capital Litigation and CBP Division Detectives		224,812	
Certified Prior Criminal History Records		116,654	
Criminal Intelligence Sr Crime Driver Identifier		77,124	
Data Entry and Redaction Team		506,478	
Half year Invstigative Aides for 225 W. Madison		135,582	
Investigator Retirement Adjustment		583,134	
IT Supervisor: Customer Support Manager		112,256	
New Prosecutor I's		687,111	
Radio Charges Adjustment		1,300	
Risk Management Adjustment		122,374	
Sex Assault Exams Rate and Volume increases		518,529	
Special Revenue Fund Decline		484,209	
Technology Supplies for intelligence focused prosecution eff		191,328	
Victim Services: Notification & Restitution Specialist		92,827	
Base Adjustments Total		**4,044,409**	

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General Fund (100) Operating (Continued)	Expenditure	Revenue
Employee Compensation and Benefits:		
Retirement Contributions	186,242	
Employee Compensation and Benefits Total	**186,242**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		(345,200)
Fees and Other Revenues Total		**(345,200)**
Restatements:		
Restate Transcription and Translation from County Manager	263,239	
Restate Transcription and Translation from Non Departmental	76,241	
Restatements Total	**339,480**	
FY 2020 Tentative Budget	**98,591,182**	**2,000**
Percent Change From Baseline	*4.86%*	*-99.42%*
Base Adjustments::		
Maryvale Expansion	295,814	
Base Adjustments Total	**295,814**	
FY 2020 Adopted Budget	**98,886,996**	**2,000**
Percent Change From Baseline	*5.18%*	*-99.42%*

General Fund (100) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Base Adjustments:		
PC LAN Techs to assist with move	58,398	
Base Adjustments Total	**58,398**	
Employee Compensation and Benefits:		
Retirement Contributions	120	
Employee Compensation and Benefits Total	**120**	
FY 2020 Tentative Budget	**58,518**	-
Percent Change From Baseline	*NA*	*N/A*
Non Recurring:		
Maryvale Expansion	119,164	
Non Recurring Total	**119,164**	
FY 2020 Adopted Budget	**177,682**	-

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County Attorney RICO Grants (213) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**980,980**	**980,980**
FY 2019 Revised Budget	**980,980**	**980,980**
FY 2020 Baseline Budget	**980,980**	**980,980**
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	(480,980)	(480,980)
Fees and Other Revenues Total	**(480,980)**	**(480,980)**
FY 2020 Adopted Budget	**500,000**	**500,000**
Percent Change From Baseline	*-49.03%*	*-49.03%*

County Attorney Grants (219) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**6,637,604**	**6,637,604**
Grants, Donations and Intergovernmental Agreements:			
Add Grant Fund from Az Auto Theft Auth and Bud Adj	C-19-16-009-G-01	1,052	1,052
Victim Compensation Funding	C-19-18-062-G-01	51,800	51,800
Grants, Donations and Intergovernmental Agreements Total		**52,852**	**52,852**
Non Recurring:			
Grant Funds from Bureau of Justice Assistance	C-19-19-030-G-00	91,679	91,679
Non Recurring Total		**91,679**	**91,679**
FY 2019 Revised Budget		**6,782,135**	**6,782,135**
Grants, Donations and Intergovernmental Agreements:			
Add Grant Fund from Az Auto Theft Auth and Bud Adj	C-19-16-009-G-01	(1,052)	(1,052)
Victim Compensation Funding	C-19-18-062-G-01	(51,800)	(51,800)
Grants, Donations and Intergovernmental Agreements Total		**(52,852)**	**(52,852)**
Non Recurring:			
Grant Funds from Bureau of Justice Assistance	C-19-19-030-G-00	(91,679)	(91,679)
Non Recurring Total		**(91,679)**	**(91,679)**
FY 2020 Baseline Budget		**6,637,604**	**6,637,604**
Base Adjustments:			
Other Supplies and Services		(9,662)	
Base Adjustments Total		**(9,662)**	
Employee Compensation and Benefits:			
Retirement Contributions		9,662	
Employee Compensation and Benefits Total		**9,662**	
Grants, Donations and Intergovernmental Agreements:			
Grant Reconciliation		(377,640)	(377,640)
Grants, Donations and Intergovernmental Agreements Total		**(377,640)**	**(377,640)**
FY 2020 Adopted Budget		**6,259,964**	**6,259,964**
Percent Change From Baseline		*-5.69%*	*-5.69%*

County Attorney Grants (219) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**276,093**	**276,093**
FY 2019 Revised Budget	**276,093**	**276,093**
Grants, Donations and Intergovernmental Agreements:		
Grant Reconciliation	(276,093)	(276,093)
Grants, Donations and Intergovernmental Agreements Total	**(276,093)**	**(276,093)**
FY 2020 Baseline Budget	**-**	**-**
Employee Compensation and Benefits:		
Retirement Contributions	176	
Net Change to Other Personnel	(176)	
Employee Compensation and Benefits Total	**-**	
Grants, Donations and Intergovernmental Agreements:		
Grant Reconciliation	19,417	19,417
Grants, Donations and Intergovernmental Agreements Total	**19,417**	**19,417**
FY 2020 Adopted Budget	**19,417**	**19,417**

Diversion Fund (220) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**1,512,525**	**1,512,525**
FY 2019 Revised Budget	**1,512,525**	**1,512,525**
FY 2020 Baseline Budget	**1,512,525**	**1,512,525**
Base Adjustments:		
Other Supplies and Services	(3,007)	
Base Adjustments Total	**(3,007)**	
Employee Compensation and Benefits:		
Retirement Contributions	3,007	
Employee Compensation and Benefits Total	**3,007**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	164,106	164,106
Fees and Other Revenues Total	**164,106**	**164,106**
FY 2020 Adopted Budget	**1,676,631**	**1,676,631**
Percent Change From Baseline	*10.85%*	*10.85%*

Diversion Fund (220) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**-**
FY 2019 Revised Budget	**-**	**-**
FY 2020 Baseline Budget	**-**	**-**
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	210,740	-
Fees and Other Revenues Total	**210,740**	**-**
FY 2020 Adopted Budget	**210,740**	**-**

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County Attorney Fill the Gap Fund (221) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**1,518,370**	**1,518,370**
FY 2019 Revised Budget	**1,518,370**	**1,518,370**
FY 2020 Baseline Budget	**1,518,370**	**1,518,370**
Base Adjustments:		
Other Supplies and Services	(2,741)	
Base Adjustments Total	**(2,741)**	
Employee Compensation and Benefits:		
Retirement Contributions	2,741	
Employee Compensation and Benefits Total	**2,741**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	(116,184)	(116,184)
Revenues redirected under AOC Analysis		64,830
Fees and Other Revenues Total	**(116,184)**	**(51,354)**
Non Recurring:		
Use of Fund Balance for Fill the Gap Operating Costs	64,830	
Non Recurring Total	**64,830**	
FY 2020 Adopted Budget	**1,467,016**	**1,467,016**
Percent Change From Baseline	*-3.38%*	*-3.38%*

County Attorney Fill the Gap (221) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**270,932**	**-**
FY 2019 Revised Budget	**270,932**	**-**
Non Recurring:		
Use of Fund Balance for Fill the Gap Operating Costs	(270,932)	
Non Recurring Total	**(270,932)**	
FY 2020 Baseline Budget	**-**	**-**
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	129,760	
Fees and Other Revenues Total	**129,760**	
FY 2020 Adopted Budget	**129,760**	**-**

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Check Enforcement Program (266) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**45,556**	**45,556**
FY 2019 Revised Budget	**45,556**	**45,556**
FY 2020 Baseline Budget	**45,556**	**45,556**
Employee Compensation and Benefits:		
Retirement Contributions	98	
Net Change to Other Personnel	(98)	
Employee Compensation and Benefits Total	**-**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	(10,839)	(10,839)
Fees and Other Revenues Total	**(10,839)**	**(10,839)**
FY 2020 Adopted Budget	**34,717**	**34,717**
Percent Change From Baseline	*-23.79%*	*-23.79%*

Check Enforcement Program (266) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**13,264**	**-**
FY 2019 Revised Budget	**13,264**	**-**
Non Recurring:		
Use of Fund Balance for Operating Costs	(13,264)	
Non Recurring Total	**(13,264)**	
FY 2020 Baseline Budget	**-**	**-**
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	14,472	
Fees and Other Revenues Total	**14,472**	
FY 2020 Adopted Budget	**14,472**	**-**

Criminal Justice Enhancement Fund (267) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**1,088,405**	**1,088,405**
FY 2019 Revised Budget	**1,088,405**	**1,088,405**
FY 2020 Baseline Budget	**1,088,405**	**1,088,405**
Base Adjustments:		
Other Supplies and Services	(2,046)	
Base Adjustments Total	**(2,046)**	
Employee Compensation and Benefits:		
Retirement Contributions	2,046	
Employee Compensation and Benefits Total	**2,046**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	(57,968)	(57,968)
Fees and Other Revenues Total	**(57,968)**	**(57,968)**
FY 2020 Adopted Budget	**1,030,437**	**1,030,437**
Percent Change From Baseline	*-5.33%*	*-5.33%*

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Criminal Justice Enhancement Fund (267) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**107,376**	**-**
FY 2019 Revised Budget	**107,376**	**-**
Non Recurring:		
Use of Fund Balance for Operating Costs	(107,376)	
Non Recurring Total	**(107,376)**	
FY 2020 Baseline Budget	**-**	**-**
Employee Compensation and Benefits:		
Retirement Contributions	282	
Net Change to Other Personnel	(282)	
Employee Compensation and Benefits Total	**-**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	126,026	
Fees and Other Revenues Total	**126,026**	
FY 2020 Adopted Budget	**126,026**	**-**

Victim Compensation Restitution Grant (268) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**207,238**	**207,238**
FY 2019 Revised Budget	**207,238**	**207,238**
FY 2020 Baseline Budget	**207,238**	**207,238**
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	(1,978)	(1,978)
Fees and Other Revenues Total	**(1,978)**	**(1,978)**
FY 2020 Adopted Budget	**205,260**	**205,260**
Percent Change From Baseline	*-0.95%*	*-0.95%*

Victim Compensation Interest (269) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**18,222**	**18,222**
FY 2019 Revised Budget	**18,222**	**18,222**
FY 2020 Baseline Budget	**18,222**	**18,222**
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	6,778	6,778
Fees and Other Revenues Total	**6,778**	**6,778**
FY 2020 Adopted Budget	**25,000**	**25,000**
Percent Change From Baseline	*37.2%*	*37.2%*

Victim Compensation Interest (269) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		-	-
Non Recurring:			
Appropriation Adjustment for County Attorney Special Revenue	C-19-19-001-M-00	100,000	
Non Recurring Total		**100,000**	
FY 2019 Revised Budget		**100,000**	-
Non Recurring:			
Appropriation Adjustment for County Attorney Special Revenue	C-19-19-001-M-00	(100,000)	
Non Recurring Total		**(100,000)**	
FY 2020 Baseline Budget		-	-
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases		100,000	
Fees and Other Revenues Total		**100,000**	
FY 2020 Adopted Budget		**100,000**	-

County Manager

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**4,487,463**	**-**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	10,299	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	2,462	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	69,471	
Employee Compensation and Benefits Total		**82,232**	
FY 2019 Revised Budget		**4,569,695**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		23,914	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(10,299)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	456	
Employee Compensation and Benefits Total		**14,071**	
FY 2020 Baseline Budget		**4,583,766**	**-**
Base Adjustments:			
Base Telecom Adjustment		3,917	
Communications Supplies and Services		23,493	
Continuous Improvement Supplies and Services		11,496	
Government Subscriptions		3,370	
Risk Management Adjustment		(303)	
Base Adjustments Total		**41,973**	
Employee Compensation and Benefits:			
Retirement Contributions		14,529	
Continuous Improvement Positions		307,842	
Salary Adjustment		8,077	
Employee Compensation and Benefits Total		**330,448**	
Restatements:			
Government Relations Consultant		25,000	
Other Consultant		25,000	
Restate Transcription and Translation from County Manager		(457,078)	
Restatements Total		**(407,078)**	
FY 2020 Adopted Budget		**4,549,109**	**-**
Percent Change From Baseline		*-0.76%*	*NA*

General Fund (100) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**-**
FY 2019 Revised Budget	**-**	**-**
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
County Identity Project Consultant	250,000	
Non Recurring Total	**250,000**	
FY 2020 Adopted Budget	**250,000**	**-**

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County School Superintendent

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**2,825,983**	**117,000**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	1,272	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	31,493	
Employee Compensation and Benefits Total		**32,765**	
FY 2019 Revised Budget		**2,858,748**	**117,000**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		3,079	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(1,272)	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(1,882)	
Employee Compensation and Benefits Total		**(75)**	
FY 2020 Baseline Budget		**2,858,673**	**117,000**
Base Adjustments:			
Base Telecom Adjustment		20,721	
Risk Management Adjustment		(41,885)	
Base Adjustments Total		**(21,164)**	
Employee Compensation and Benefits:			
Retirement Contributions		4,116	
Employee Compensation and Benefits Total		**4,116**	
FY 2020 Adopted Budget		**2,841,625**	**117,000**
Percent Change From Baseline		*-0.6%*	*0%*

Small School Service (669) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**109,551**	**109,551**
FY 2019 Revised Budget	**109,551**	**109,551**
FY 2020 Baseline Budget	**109,551**	**109,551**
Base Adjustments:		
Other Supplies and Services	(218)	
Base Adjustments Total	**(218)**	
Employee Compensation and Benefits:		
Retirement Contributions	218	
Employee Compensation and Benefits Total	**218**	
FY 2020 Adopted Budget	**109,551**	**109,551**
Percent Change From Baseline	*0%*	*0%*

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School Grants (715) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**14,862,763**	**14,862,763**
FY 2019 Revised Budget	**14,862,763**	**14,862,763**
FY 2020 Baseline Budget	**14,862,763**	**14,862,763**
Base Adjustments:		
Other Supplies and Services	(11,779)	
Base Adjustments Total	**(11,779)**	
Employee Compensation and Benefits:		
Retirement Contributions	11,779	
Employee Compensation and Benefits Total	**11,779**	
Grants, Donations and Intergovernmental Agreements:		
Grant Reconciliation	562,804	562,804
Grants, Donations and Intergovernmental Agreements Total	**562,804**	**562,804**
FY 2020 Adopted Budget	**15,425,567**	**15,425,567**
Percent Change From Baseline	*3.79%*	*3.79%*

School Grants (715) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**102,538**	**-**
FY 2019 Revised Budget	**102,538**	**-**
Non Recurring:		
Use of Fund Balance for Operating Costs	(102,538)	
Non Recurring Total	**(102,538)**	**-**
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Forest Fees	373,825	373,825
Non Recurring Total	**373,825**	**373,825**
FY 2020 Adopted Budget	**373,825**	**373,825**
Percent Change From Baseline	*NA*	*NA*

School Transportation (780) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**600,000**	**600,000**
FY 2019 Revised Budget	**600,000**	**600,000**
FY 2020 Baseline Budget	**600,000**	**600,000**
FY 2020 Adopted Budget	**600,000**	**600,000**
Percent Change From Baseline	*0%*	*0%*

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School Communication (782) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**491,709**	**491,709**
Base Adjustments:			
IGA and Budget Adjustment for Maricopa Regional Schools	C-37-19-001-3-00	110,000	110,000
Base Adjustments Total		**110,000**	**110,000**
FY 2019 Revised Budget		**601,709**	**601,709**
FY 2020 Baseline Budget		**601,709**	**601,709**
Base Adjustments:			
Other Supplies and Services		(1,492)	
Base Adjustments Total		**(1,492)**	
Employee Compensation and Benefits:			
Retirement Contributions		1,492	
Employee Compensation and Benefits Total		**1,492**	
FY 2020 Adopted Budget		**601,709**	**601,709**
Percent Change From Baseline		*0%*	*0%*

School Communication (782) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**514,256**	**-**
FY 2019 Revised Budget	**514,256**	**-**
Non Recurring:		
Use of Fund Balance for Operating Costs	(514,256)	
Non Recurring Total	**(514,256)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Use of Fund Balance for Operating Costs	399,283	
Non Recurring Total	**399,283**	
FY 2020 Adopted Budget	**399,283**	**-**
Percent Change From Baseline	*NA*	*NA*

Educational Supplemental Program (790) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**495,594**	**495,594**
FY 2019 Revised Budget	**495,594**	**495,594**
FY 2020 Baseline Budget	**495,594**	**495,594**
Base Adjustments:		
Other Supplies and Services	(1,549)	
Base Adjustments Total	**(1,549)**	
Employee Compensation and Benefits:		
Retirement Contributions	1,549	
Employee Compensation and Benefits Total	**1,549**	
FY 2020 Adopted Budget	**495,594**	**495,594**
Percent Change From Baseline	*0%*	*0%*

Educational Supplemental Program (790) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**305,176**	**-**
FY 2019 Revised Budget	**305,176**	**-**
Non Recurring:		
Use of Fund Balance for Operating Costs	(305,176)	
Non Recurring Total	**(305,176)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Use of Fund Balance for Operating Costs	313,435	
Non Recurring Total	**313,435**	
FY 2020 Adopted Budget	**313,435**	**-**
Percent Change From Baseline	*NA*	*NA*

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Deputy County Manager – 930

Planning and Development Fees (226) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Employee Compensation and Benefits:		
Employee Retirement and Benefits:		
Retirement Allocation Out Increase	(1,296)	
Retirement Contributions	1,296	
Employee Retirement and Benefits Total		
Employee Compensation and Benefits Total		
FY 2020 Adopted Budget	-	-
Percent Change From Baseline	*NA*	*NA*

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Elections

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**6,560,112**	**1,853,410**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	38,693	
Employee Compensation and Benefits Total		**38,693**	
FY 2019 Revised Budget		**6,598,805**	**1,853,410**
FY 2020 Baseline Budget		**6,598,805**	**1,853,410**
Base Adjustments:			
Base Telecom Adjustment		288,262	
Maintenance Increase for Sitebooks		241,000	
Risk Management Adjustment		(35,623)	
Base Adjustments Total		**493,639**	
Employee Compensation and Benefits:			
Retirement Contributions		4,113	
Employee Compensation and Benefits Total		**4,113**	
FY 2020 Adopted Budget		**7,096,557**	**1,853,410**
Percent Change From Baseline		*7.54%*	*0%*

General Fund (100) Pri Gen Elec Cycle Spending		Expenditure	Revenue
FY 2019 Adopted Budget		**13,400,000**	**-**
Non Recurring:			
Budget Adjustment for Primary/General Election Cycle Spend	C-21-19-012-M-00	2,328,378	2,328,378
Non Recurring Total		**2,328,378**	**2,328,378**
FY 2019 Revised Budget		**15,728,378**	**2,328,378**
Non Recurring:			
Budget Adjustment for Primary/General Election Cycle Spend	C-21-19-012-M-00	(2,328,378)	(2,328,378)
Non Recurring Total		**(2,328,378)**	**(2,328,378)**
Other Mandates:			
Primary and General Elections		(13,400,000)	
Other Mandates Total		**(13,400,000)**	
FY 2020 Baseline Budget		**-**	**-**
Grants, Donations and Intergovernmental Agreements:			
Presidential Preference Election Reimbursement			2,875,000
Grants, Donations and Intergovernmental Agreements Total			**2,875,000**
Other Mandates:			
Primary and General Elections		6,051,841	
Other Mandates Total		**6,051,841**	
FY 2020 Adopted Budget		**6,051,841**	**2,875,000**

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Emergency Management

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**2,941,744**	**3,000**
Employee Compensation and Benefits:			
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	779	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	27,442	
Employee Compensation and Benefits Total		**28,221**	
FY 2019 Revised Budget		**2,969,965**	**3,000**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		5,176	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	144	
Employee Compensation and Benefits Total		**5,320**	
Restatements:			
HR Groups to Human Resources		(12,423)	
Restatements Total		**(12,423)**	
FY 2020 Baseline Budget		**2,962,862**	**3,000**
Base Adjustments:			
Base Telecom Adjustment		2,467	
Four Additional Security Specialists for 225 Mad. Building		230,190	
Radio Charges Adjustment		(6,502)	
Risk Management Adjustment		(32,022)	
Base Adjustments Total		**194,133**	
Employee Compensation and Benefits:			
Retirement Contributions		3,560	
Employee Compensation and Benefits Total		**3,560**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			(1,000)
Fees and Other Revenues Total			**(1,000)**
FY 2020 Adopted Budget		**3,160,555**	**2,000**
Percent Change From Baseline		*6.67%*	*-33.33%*

Palo Verde (207) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**703,153**	**703,153**
FY 2019 Revised Budget	**703,153**	**703,153**
FY 2020 Baseline Budget	**703,153**	**703,153**
Employee Compensation and Benefits:		
Retirement Contributions	903	
Employee Compensation and Benefits Total	**903**	
Grants, Donations and Intergovernmental Agreements:		
Grant Revenue & Expenditure Adjustments	(30,102)	(29,199)
Grants, Donations and Intergovernmental Agreements Total	**(30,102)**	**(29,199)**
FY 2020 Adopted Budget	**673,954**	**673,954**
Percent Change From Baseline	*-4.15%*	*-4.15%*

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Emergency Management (215) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**987,469**	**987,469**
Grants, Donations and Intergovernmental Agreements:			
Approve and Accept Grant Funds from State	C-15-19-008-G-00	(46,798)	(46,798)
Grants, Donations and Intergovernmental Agreements Total		**(46,798)**	**(46,798)**
FY 2019 Revised Budget		**940,671**	**940,671**
Grants, Donations and Intergovernmental Agreements:			
Approve and Accept Grant Funds from State	C-15-19-008-G-00	46,798	46,798
Grants, Donations and Intergovernmental Agreements Total		**46,798**	**46,798**
FY 2020 Baseline Budget		**987,469**	**987,469**
Employee Compensation and Benefits:			
Retirement Contributions		1,836	
Employee Compensation and Benefits Total		**1,836**	
Grants, Donations and Intergovernmental Agreements:			
Grant Revenue & Expenditure Adjustments		114,566	116,402
Grants, Donations and Intergovernmental Agreements Total		**114,566**	**116,402**
FY 2020 Adopted Budget		**1,103,871**	**1,103,871**
Percent Change From Baseline		*11.79%*	*11.79%*

Emergency Management (215) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**77,767**	**77,767**
Grants, Donations and Intergovernmental Agreements:			
Grant from AZ Dept of Homeland Security for Emergency Softwa	C-15-18-004-G-01	73,000	73,000
Grant from AZ Dept of Homeland Security for Satellite Conn.	C-15-18-005-G-01	2,808	2,808
Grant Funds from BLM for Fuel Reduction	C-15-19-001-G-00	10,000	10,000
Grants, Donations and Intergovernmental Agreements Total		**85,808**	**85,808**
FY 2019 Revised Budget		**163,575**	**163,575**
Grants, Donations and Intergovernmental Agreements:			
Grant from AZ Dept of Homeland Security for Emergency Softwa	C-15-18-004-G-01	(73,000)	(73,000)
Grant from AZ Dept of Homeland Security for Satellite Conn.	C-15-18-005-G-01	(2,808)	(2,808)
Grant Funds from BLM for Fuel Reduction	C-15-19-001-G-00	(10,000)	(10,000)
Grants, Donations and Intergovernmental Agreements Total		**(85,808)**	**(85,808)**
Information and Communications Technology:			
Other IT Non Recurring		(77,767)	(77,767)
Information and Communications Technology Total		**(77,767)**	**(77,767)**
FY 2020 Baseline Budget		**-**	**-**
Information and Communications Technology:			
Other IT Non Recurring		92,335	
Information and Communications Technology Total		**92,335**	
FY 2020 Adopted Budget		**92,335**	**-**
Percent Change From Baseline		*NA*	*NA*

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Detention Operations (255) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**48,941**	**-**
FY 2019 Revised Budget	**48,941**	**-**
FY 2020 Baseline Budget	**48,941**	**-**
FY 2020 Adopted Budget	**48,941**	**-**
Percent Change From Baseline	*0%*	*NA*

Enterprise Technology

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**11,782,528**	**339,286**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	11,541	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	1,531	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	329,899	
Employee Compensation and Benefits Total		**342,971**	
FY 2019 Revised Budget		**12,125,499**	**339,286**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		45,922	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(11,541)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	66	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(13,924)	
Employee Compensation and Benefits Total		**20,523**	
Restatements:			
HR Groups to Human Resources		(75,656)	
Restatements Total		**(75,656)**	
FY 2020 Baseline Budget		**12,070,366**	**339,286**
Base Adjustments:			
Base Telecom Adjustment		(174,075)	
Business Application and Security Tools		89,437	
Risk Management Adjustment		(7,976)	
Base Adjustments Total		**(92,614)**	
Employee Compensation and Benefits:			
Retirement Contributions		40,400	
Employee Compensation and Benefits Total		**40,400**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			75,514
Fees and Other Revenues Total			**75,514**
FY 2020 Tentative Budget		**12,018,152**	**414,800**
Percent Change From Baseline		*-0.43%*	*22.26%*
Base Adjustments:			
Cyber Security Positions		370,840	
Base Adjustments Total		**370,840**	
FY 2020 Adopted Budget		**12,388,992**	**414,800**
Percent Change From Baseline		*2.64%*	*22.26%*

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General Fund (100) Information Technology Maintenance Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**19,067,470**	**-**
FY 2019 Revised Budget	**19,067,470**	**-**
Major Maintenance Projects:		
CGI Advantage Maintenance	(83,671)	
Microsoft Enterprise License Agreement	196,253	
Major Maintenance Projects Total	**112,582**	
FY 2020 Baseline Budget	**19,180,052**	**-**
Base Adjustments:		
CommVault	210,870	
FireWall/SmartNet	455,821	
Net Change to Service Lines	83,631	
Server Extended Maintenance	66,195	
VMWare Enterprise License Agreement	1,650,879	
Base Adjustments Total	**2,467,396**	
Major Maintenance Projects:		
Data Center Leases	(1,295,713)	
FireEye Maintenance Renewal	415,600	
Symantec Enterprise Agreement	308,598	
Major Maintenance Projects Total	**(571,515)**	
FY 2020 Tentative Budget	**21,075,933**	**-**
Percent Change From Baseline	*9.88%*	*NA*
Base Adjustments:		
ERP Upgrade	171,511	
Base Adjustments Total	**171,511**	
FY 2020 Adopted Budget	**21,247,444**	**-**
Percent Change From Baseline	*10.78%*	*NA*

General Fund (100) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**-**
FY 2019 Revised Budget		
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Digital County Initiatives	1,500,000	
Non Recurring Total	**1,500,000**	
FY 2020 Adopted Budget	**1,500,000**	**-**

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General Fund (100) Microsoft Active Directory		Expenditure	Revenue
FY 2019 Adopted Budget		**1,066,929**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	257	
Non Recurring Total		**257**	
FY 2019 Revised Budget		**1,067,186**	**-**
Non Recurring:			
Microsoft Active Directory Carryforward		(1,067,186)	
Non Recurring Total		**(1,067,186)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Professional Services - Active Directory and MC365 Migration		1,072,897	
Microsoft Active Directory Carryforward		857,296	
Non Recurring Total		**1,930,193**	
FY 2020 Adopted Budget		**1,930,193**	**-**

General Fund (100) Desktop-Laptop Replacement		Expenditure	Revenue
FY 2019 Adopted Budget		**105,024**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(17,149)	
Non Recurring Total		**(17,149)**	
FY 2019 Revised Budget		**87,875**	**-**
Non Recurring:			
Desktop-Laptop Replace Carryforward		(87,875)	
Non Recurring Total		**(87,875)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Desktop Laptop Replacement		10,713,056	
Non Recurring Total		**10,713,056**	
FY 2020 Adopted Budget		**10,713,056**	**-**

General Fund (100) Cyber Security NRNP		Expenditure	Revenue
FY 2019 Adopted Budget		**597,836**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(21,179)	
Non Recurring Total		**(21,179)**	
FY 2019 Revised Budget		**576,657**	**-**
Information and Communications Technology:			
Cyber Security Non Recurring		(381,768)	
Information and Communications Technology Total		**(381,768)**	
Non Recurring:			
Cyber Security Carryforward		(194,889)	
Non Recurring Total		**(194,889)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Cyber Security Carryforward		221,595	
Non Recurring Total		**221,595**	
FY 2020 Adopted Budget		**221,595**	**-**

General Fund (100) Cyber Security - Major Maint		Expenditure	Revenue
FY 2019 Adopted Budget		**349,105**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(34,865)	
Non Recurring Total		**(34,865)**	
FY 2019 Revised Budget		**314,240**	**-**
Base Adjustments:			
Cyber Security		(159,000)	
Base Adjustments Total		**(159,000)**	
Non Recurring:			
Cyber Security Carryforward		(155,240)	
Non Recurring Total		**(155,240)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
FireEye Devices and Implementation		1,880,000	
Cyber Security Carryforward		138,391	
Non Recurring Total		**2,018,391**	
FY 2020 Adopted Budget		**2,018,391**	**-**

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General Fund (100) Entprise Data Cntr Systems		Expenditure	Revenue
FY 2019 Adopted Budget		**2,434,004**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(1,045)	
Non Recurring Total		**(1,045)**	
FY 2019 Revised Budget		**2,432,959**	**-**
Information and Communications Technology:			
VMWare Enterprise License Agreement		(1,677,199)	
Information and Communications Technology Total		**(1,677,199)**	
Non Recurring:			
Server Extended Maintenance		(608,873)	
Data Center Carryforward		(146,887)	
Non Recurring Total		**(755,760)**	
FY 2020 Baseline Budget		**-**	**-**
Major Maintenance Projects:			
Cloud Strategy Upgrades		8,000,000	
Major Maintenance Projects Total		**8,000,000**	
Non Recurring:			
Server Extended Maintenance		861,953	
Data Center Carryforward		52,987	
Non Recurring Total		**914,940**	
FY 2020 Adopted Budget		**8,914,940**	**-**

General Fund (100) Enterprise Data Networking		Expenditure	Revenue
FY 2019 Adopted Budget		**11,363,844**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(2,387,973)	
Non Recurring Total		**(2,387,973)**	
FY 2019 Revised Budget		**8,975,871**	**-**
Non Recurring:			
Cloud Assesment		(500,000)	
Core/Distribution Project		(5,928,900)	
Data Networking Carryforward		(2,546,971)	
Non Recurring Total		**(8,975,871)**	
FY 2020 Baseline Budget		**-**	**-**
Major Maintenance Projects:			
Legacy Equipment Refresh		750,000	
Major Maintenance Projects Total		**750,000**	
Non Recurring:			
Data Networking Carryforward		5,808,269	
Non Recurring Total		**5,808,269**	
FY 2020 Adopted Budget		**6,558,269**	**-**

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Detention Operations (255) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**1,008,092**	**-**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	20,861	
Employee Compensation and Benefits Total		**20,861**	
FY 2019 Revised Budget		**1,028,953**	**-**
FY 2020 Baseline Budget		**1,028,953**	**-**
Base Adjustments:			
Base Telecom Adjustment		13,663	
Base Adjustments Total		**13,663**	
Employee Compensation and Benefits:			
Retirement Contributions		2,202	
Employee Compensation and Benefits Total		**2,202**	
FY 2020 Adopted Budget		**1,044,818**	**-**
Percent Change From Baseline		*1.54%*	*NA*

Detention Operations (255) Desktop-Laptop Replacement	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Non Recurring:		
Desktop Laptop Replacement	1,017,780	
Non Recurring Total	**1,017,780**	
FY 2020 Adopted Budget	**1,017,780**	**-**

Telecommunications (681) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**26,717,258**	**26,717,258**
FY 2019 Revised Budget	**26,717,258**	**26,717,258**
FY 2020 Baseline Budget	**26,717,258**	**26,717,258**
Base Adjustments:		
Repairs and Maintenance Supplies	596,957	
Technology Services	646,210	
Base Adjustments Total	**1,243,167**	
Employee Compensation and Benefits:		
Retirement Contributions	12,188	
Employee Compensation and Benefits Total	**12,188**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		1,255,355
Fees and Other Revenues Total		**1,255,355**
FY 2020 Adopted Budget	**27,972,613**	**27,972,613**
Percent Change From Baseline	*4.7%*	*4.7%*

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Telecommunications (681) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**190,583**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(26,541)	
Non Recurring Total		**(26,541)**	
FY 2019 Revised Budget		**164,042**	**-**
Non Recurring:			
Non Recurring Carryforward - Technology		(164,042)	
Non Recurring Total		**(164,042)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Vehicles - Radio Technicians		232,000	
Non Recurring Carryforward - Technology		77,297	
Non Recurring Total		**309,297**	
FY 2020 Adopted Budget		**309,297**	**-**

Environmental Services

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**9,390,370**	**247,221**
Base Adjustments:			
Environmental Services Appropriation Adjustment	BBASEADJ	300,000	
Base Adjustments Total		**300,000**	
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	2,223	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	1,929	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	84,038	
Employee Compensation and Benefits Total		**88,190**	
FY 2019 Revised Budget		**9,778,560**	**247,221**
Base Adjustments:			
Environmental Services Appropriation Adjustment	BBASEADJ	(300,000)	
Base Adjustments Total		**(300,000)**	
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		5,744	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(2,223)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	166	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(502)	
Employee Compensation and Benefits Total		**3,185**	
Restatements:			
HR Groups to Human Resources		(22,154)	
Restatements Total		**(22,154)**	
FY 2020 Baseline Budget		**9,459,591**	**247,221**
Base Adjustments:			
Base Telecom Adjustment		16,982	
Risk Management Adjustment		(20,166)	
Base Adjustments Total		**(3,184)**	
Employee Compensation and Benefits:			
Retirement Contributions		9,004	
Employee Compensation and Benefits Total		**9,004**	
FY 2020 Adopted Budget		**9,465,411**	**247,221**
Percent Change From Baseline		*0.06%*	*0%*

General Fund (100) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Information and Communications Technology:		
OET Data Storage	100,003	
Information and Communications Technology Total	**100,003**	
FY 2020 Adopted Budget	**100,003**	-
Percent Change From Baseline	*NA*	*NA*

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General Fund (100) Vector Control Foggers	Expenditure	Revenue
FY 2019 Adopted Budget	**75,000**	**-**
FY 2019 Revised Budget	**75,000**	**-**
FY 2020 Baseline Budget	**75,000**	**-**
FY 2020 Adopted Budget	**75,000**	**-**
Percent Change From Baseline	*0%*	*NA*

Waste Tire (290) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**4,952,726**	**5,400,000**
FY 2019 Revised Budget	**4,952,726**	**5,400,000**
FY 2020 Baseline Budget	**4,952,726**	**5,400,000**
Base Adjustments:		
Central Service Cost Allocation	2,489	
Other Services	779,733	
Other Supplies	74,800	
Personnel Additions and Related Costs	14,935	
Base Adjustments Total	**871,957**	
Employee Compensation and Benefits:		
Retirement Contributions	317	
Employee Compensation and Benefits Total	**317**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		425,000
Fees and Other Revenues Total		**425,000**
FY 2020 Adopted Budget	**5,825,000**	**5,825,000**
Percent Change From Baseline	*17.61%*	*7.87%*

Environmental Services Grants (505) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**67,198**	**67,198**
Grants, Donations and Intergovernmental Agreements:			
FDA Pacific Region Retail Food Grant	C-88-19-004-M-00	3,000	3,000
Grants, Donations and Intergovernmental Agreements Total		**3,000**	**3,000**
FY 2019 Revised Budget		**70,198**	**70,198**
Grants, Donations and Intergovernmental Agreements:			
FDA Pacific Region Retail Food Grant	C-88-19-004-M-00	(3,000)	(3,000)
Grants, Donations and Intergovernmental Agreements Total		**(3,000)**	**(3,000)**
FY 2020 Baseline Budget		**67,198**	**67,198**
FY 2020 Adopted Budget		**67,198**	**67,198**
Percent Change From Baseline		*0%*	*0%*

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Environmental Services Environmental Health (506) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**20,402,544**	**20,471,969**
Non Recurring:			
Approp Adj for Env Svcs	C-88-19-005-L-00	500,000	500,000
Non Recurring Total		**500,000**	**500,000**
FY 2019 Revised Budget		**20,902,544**	**20,971,969**
Non Recurring:			
Approp Adj for Env Svcs	C-88-19-005-L-00	(500,000)	(500,000)
Non Recurring Total		**(500,000)**	**(500,000)**
FY 2020 Baseline Budget		**20,402,544**	**20,471,969**
Base Adjustments:			
Central Service Cost Allocation		397,416	
Increased Demand for Services		500,000	
Internal Service Charges		(8,545)	
Other Services		(215,260)	
Other Supplies		59,842	
Personnel Additions and Related Costs		(174,317)	
Base Adjustments Total		**559,136**	
Employee Compensation and Benefits:			
Retirement Contributions		40,068	
Employee Compensation and Benefits Total		**40,068**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			540,701
Fees and Other Revenues Total			**540,701**
FY 2020 Adopted Budget		**21,001,748**	**21,012,670**
Percent Change From Baseline		*2.94%*	*2.64%*

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Environmental Services Environmental Health (506) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**1,120,610**	**-**
Non Recurring:			
Approp Adj for Env Svcs	C-88-19-005-L-00	470,000	
Board of Health Fee Waiver	C-88-19-007-L-00		51,508
Board of Health Fee Waiver Reimbursement	C-88-19-003-L-00		33,108
BOARD OF HEALTH FEE WAIVER REIMBURSEMENT	C-88-19-010-L-00		29,645
Non Recurring Total		**470,000**	**114,261**
FY 2019 Revised Budget		**1,590,610**	**114,261**
Information and Communications Technology:			
Other IT Non Recurring		(702,442)	
Information and Communications Technology Total		**(702,442)**	
Non Recurring:			
Approp Adj for Env Svcs	C-88-19-005-L-00	(470,000)	
Board of Health Fee Waiver	C-88-19-007-L-00		(51,508)
Board of Health Fee Waiver Reimbursement	C-88-19-003-L-00		(33,108)
BOARD OF HEALTH FEE WAIVER REIMBURSEMENT	C-88-19-010-L-00		(29,645)
One-time Rent Expense		(418,168)	
Non Recurring Total		**(888,168)**	**(114,261)**
FY 2020 Baseline Budget		**-**	**-**
Information and Communications Technology:			
Computer Replacements		150,000	
Technology Projects		648,472	
Information and Communications Technology Total		**798,472**	
Non Recurring:			
Business Process Consulting		150,000	
One-time Rent Expense		93,954	
Overtime for Food Inspection Backlog		125,000	
Replacement Vehicles		750,000	
Waste Water Plan Review Backlog		200,000	
Non Recurring Total		**1,318,954**	
FY 2020 Adopted Budget		**2,117,426**	**-**
Percent Change From Baseline		*NA*	*NA*

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Equipment Services

General Fund (100) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**4,634,400**	**-**
FY 2019 Revised Budget	**4,634,400**	**-**
FY 2020 Baseline Budget	**4,634,400**	**-**
FY 2020 Adopted Budget	**4,634,400**	**-**
Percent Change From Baseline	*0%*	*0%*

Detention Operations (255) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**1,050,000**	**-**
FY 2019 Revised Budget	**1,050,000**	**-**
FY 2020 Baseline Budget	**1,050,000**	**-**
FY 2020 Adopted Budget	**1,050,000**	**-**
Percent Change From Baseline	*0%*	*0%*

Equipment Services (654) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**16,976,629**	**16,976,629**
FY 2019 Revised Budget	**16,976,629**	**16,976,629**
FY 2020 Baseline Budget	**16,976,629**	**16,976,629**
Base Adjustments:		
Repairs and Maintenance	264,016	
Base Adjustments Total	**264,016**	
Employee Compensation and Benefits:		
Retirement Contributions	9,450	
Employee Compensation and Benefits Total	**9,450**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		273,466
Fees and Other Revenues Total		**273,466**
FY 2020 Adopted Budget	**17,250,095**	**17,250,095**
Percent Change From Baseline	*1.61%*	*1.61%*

Equipment Services (654) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**894,991**	**-**
FY 2019 Revised Budget	**894,991**	**-**
Information and Communications Technology:		
Infrastructure Refresh	(224,091)	
Information and Communications Technology Total	**(224,091)**	
Non Recurring:		
Capital Equipment	(69,000)	
Fuel Tank Upgrade(s)	(130,000)	
Non-Capital Equipment	(9,900)	
Vehicle Purchase(s)	(12,000)	
Carryforward of Fleet Management System Upgrade	(450,000)	
Non Recurring Total	**(670,900)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Equipment Services Vehicles	240,000	
Fuel Infrastructure	25,000	
Network Refresh Project	224,091	
Scrubber Machines for Fuel Sites	20,000	
Waste Oil Tanks	2,500	
Carryforward of Fleet Management System Upgrade	300,000	
Non Recurring Total	**811,591**	
FY 2020 Adopted Budget	**811,591**	**-**
Percent Change From Baseline	*NA*	*0%*

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Facilities Management

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**36,182,572**	**-**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	3,518	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	10,808	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	237,195	
Employee Compensation and Benefits Total		**251,521**	
FY 2019 Revised Budget		**36,434,093**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		23,211	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(3,518)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	1,538	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(3,464)	
Employee Compensation and Benefits Total		**17,767**	
Restatements:			
HR Groups to Human Resources		(65,122)	
Restatements Total		**(65,122)**	
FY 2020 Baseline Budget		**36,386,738**	**-**
Base Adjustments:			
225 Madison Building Maintenance		1,314,995	
Base Telecom Adjustment		(116,715)	
Discretionary Telecom		91,365	
Radio Charges Adjustment		(8)	
Repairs and Maintenance		(139,827)	
Risk Management Adjustment		(143,014)	
Base Adjustments Total		**1,006,796**	
Employee Compensation and Benefits:			
Retirement Contributions		24,716	
Vacancy Savings		48,462	
Employee Compensation and Benefits Total		**73,178**	
FY 2020 Adopted Budget		**37,466,712**	**-**
Percent Change From Baseline		*2.97%*	*NA*

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General Fund (100) Elevator Renovations		Expenditure	Revenue
FY 2019 Adopted Budget		**-**	**-**
Non Recurring:			
Budget Adjustment for Elevator Renovations	C-70-19-001-M-00	3,000,000	
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(348,538)	
Non Recurring Total		**2,651,462**	
FY 2019 Revised Budget		**2,651,462**	**-**
Non Recurring:			
Budget Adjustment for Elevator Renovations	C-70-19-001-M-00	(3,000,000)	
Other Non Recurring		348,538	
Non Recurring Total		**(2,651,462)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Central Courts Elevators - Additional		440,000	
East Courts Elevators - Additional		800,000	
West Courts Elevators - Additional		1,760,000	
Central Courts Elevators - Carryforward		269,941	
East Courts Elevators - Carryforward		1,232,584	
West Courts Elevators - Carryforward		20,000	
Non Recurring Total		**4,522,525**	
FY 2020 Adopted Budget		**4,522,525**	**-**
Percent Change From Baseline		*NA*	*NA*

General Fund (100) Facilities Major Maintenance Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**7,877,906**	**-**
FY 2019 Revised Budget	**7,877,906**	**-**
FY 2020 Baseline Budget	**7,877,906**	**-**
FY 2020 Adopted Budget	**7,877,906**	**-**
Percent Change From Baseline	*0%*	*NA*

General Fund (100) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**8,532**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	8,820	
Non Recurring Total		**8,820**	
FY 2019 Revised Budget		**17,352**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(8,820)	
Non Recurring Carryforward - Technology		(8,532)	
Non Recurring Total		**(17,352)**	
FY 2020 Baseline Budget		**-**	**-**
Information and Communications Technology:			
Other IT Non Recurring		150,931	
Information and Communications Technology Total		**150,931**	
FY 2020 Adopted Budget		**150,931**	**-**
Percent Change From Baseline		*NA*	*NA*

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Detention Fund (255) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**19,431,640**	**-**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	1,291	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	47,645	
Employee Compensation and Benefits Total		**48,936**	
FY 2019 Revised Budget		**19,480,576**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		11,388	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(1,291)	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(5,108)	
Employee Compensation and Benefits Total		**4,989**	
Restatements:			
HR Groups to Human Resources		(16,281)	
Restatements Total		**(16,281)**	
FY 2020 Baseline Budget		**19,469,284**	**-**
Base Adjustments:			
Base Telecom Adjustment		(29,369)	
Discretionary Telecom		25,769	
ITRJ Building Maintenance		1,314,485	
Radio Charges Adjustment		(5)	
Repairs and Maintenance		(25,769)	
Risk Management Adjustment		(18,077)	
Base Adjustments Total		**1,267,034**	
Employee Compensation and Benefits:			
Retirement Contributions		5,213	
Employee Compensation and Benefits Total		**5,213**	
FY 2020 Adopted Budget		**20,741,531**	**-**
Percent Change From Baseline		*6.53%*	*NA*

Detention Fund (255) Facilities Major Maintenance Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**6,726,998**	**-**
FY 2019 Revised Budget	**6,726,998**	**-**
FY 2020 Baseline Budget	**6,726,998**	**-**
FY 2020 Adopted Budget	**6,726,998**	**-**
Percent Change From Baseline	*0%*	*NA*

Finance

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**3,577,088**	**285,000**
Employee Compensation and Benefits:			
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	3,270	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	85,134	
Employee Compensation and Benefits Total		**88,404**	
FY 2019 Revised Budget		**3,665,492**	**285,000**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		1,313	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	571	
Employee Compensation and Benefits Total		**1,884**	
FY 2020 Baseline Budget		**3,667,376**	**285,000**
Base Adjustments:			
Base Telecom Adjustment		1,173	
Risk Management Adjustment		(7,533)	
Base Adjustments Total		**(6,360)**	
Employee Compensation and Benefits:			
Retirement Contributions		7,990	
Employee Compensation and Benefits Total		**7,990**	
FY 2020 Adopted Budget		**3,669,006**	**285,000**
Percent Change From Baseline		*0.04%*	*0%*

General Fund (100) Single Audit	Expenditure	Revenue
FY 2019 Adopted Budget	**225,000**	**-**
FY 2019 Revised Budget	**225,000**	**-**
FY 2020 Baseline Budget	**225,000**	**-**
FY 2020 Adopted Budget	**225,000**	**-**
Percent Change From Baseline	*0%*	*0%*

Non Departmental Grants (249) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**2,000,000**	**2,000,000**
FY 2019 Revised Budget	**2,000,000**	**2,000,000**
FY 2020 Baseline Budget	**2,000,000**	**2,000,000**
FY 2020 Adopted Budget	**2,000,000**	**2,000,000**
Percent Change From Baseline	*0%*	*0%*

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Human Resources

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**5,173,885**	**55,600**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	7,959	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	3,100	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	98,161	
Employee Compensation and Benefits Total		**109,220**	
FY 2019 Revised Budget		**5,283,105**	**55,600**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		19,561	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(7,959)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	268	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(1,994)	
Employee Compensation and Benefits Total		**9,876**	
Restatements:			
FMLA Positions to Human Resources		242,973	
HR Groups to Human Resources		2,197,497	
Restatements Total		**2,440,470**	
FY 2020 Baseline Budget		**7,733,451**	**55,600**
Base Adjustments:			
Base Telecom Adjustment		(4,411)	
Risk Management Adjustment		(1,715)	
Base Adjustments Total		**(6,126)**	
Employee Compensation and Benefits:			
Retirement Contributions		15,902	
Employee Compensation and Benefits Total		**15,902**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			(500)
Fees and Other Revenues Total			**(500)**
Reallocations:			
Reallocate Funding to Human Resources System Ops		(42,834)	
Reallocations Total		**(42,834)**	
FY 2020 Adopted Budget		**7,700,393**	**55,100**
Percent Change From Baseline		*-0.43%*	*-0.9%*

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General Fund (100) Tuition Reimbursement	Expenditure	Revenue
FY 2019 Adopted Budget	**1,000,000**	**-**
FY 2019 Revised Budget	**1,000,000**	
FY 2020 Baseline Budget	**1,000,000**	
FY 2020 Adopted Budget	**1,000,000**	**-**
Percent Change From Baseline	*0%*	*NA*

General Fund (100) Human Resources System Ops	Expenditure	Revenue
FY 2019 Adopted Budget	**2,953,486**	**-**
FY 2019 Revised Budget	**2,953,486**	
FY 2020 Baseline Budget	**2,953,486**	
Reallocations:		
Reallocate Funding to Human Resources System Ops	42,834	
Reallocations Total	**42,834**	
FY 2020 Adopted Budget	**2,996,320**	**-**
Percent Change From Baseline	*1.45%*	*NA*

Benefits Trust (685) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**170,230,687**	**169,930,687**
FY 2019 Revised Budget	**170,230,687**	**169,930,687**
FY 2020 Baseline Budget	**170,230,687**	**169,930,687**
Base Adjustments:		
Other Supplies and Services	(4,228)	
Base Adjustments Total	**(4,228)**	
Employee Compensation and Benefits:		
Retirement Contributions	4,228	
Employee Compensation and Benefits Total	**4,228**	
FY 2020 Adopted Budget	**170,230,687**	**169,930,687**
Percent Change From Baseline	*0%*	*0%*

Benefits Trust-Agency (686) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**14,959,815**	**14,959,815**
FY 2019 Revised Budget	**14,959,815**	**14,959,815**
FY 2020 Baseline Budget	**14,959,815**	**14,959,815**
FY 2020 Adopted Budget	**14,959,815**	**14,959,815**
Percent Change From Baseline	*0%*	*0%*

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Human Services

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**2,286,379**	**-**
Employee Compensation and Benefits:			
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	373	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	28,134	
Employee Compensation and Benefits Total		**28,507**	
FY 2019 Revised Budget		**2,314,886**	**-**
Employee Compensation and Benefits:			
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	1	
Employee Compensation and Benefits Total		**1**	
FY 2020 Baseline Budget		**2,314,887**	**-**
Base Adjustments:			
Homeless Coordination Moved to Operating		151,922	
Base Adjustments Total		**151,922**	
Employee Compensation and Benefits:			
Retirement Contributions		2,157	
Employee Compensation and Benefits Total		**2,157**	
FY 2020 Adopted Budget		**2,468,966**	**-**
Percent Change From Baseline		*6.66%*	*NA*

General Fund (100) Human Services Paratransit Program		Expenditure	Revenue
FY 2019 Adopted Budget		**-**	**-**
Base Adjustments:			
Budget Adjustment for Regional Public Transportation Authority	C-22-19-036-2-00	1,442,600	
Base Adjustments Total		**1,442,600**	
FY 2019 Revised Budget		**1,442,600**	**-**
Base Adjustments:			
Budget Adjustment for Regional Public Transportation Authority	C-22-19-036-2-00	(1,442,600)	
Base Adjustments Total		**(1,442,600)**	
FY 2020 Baseline Budget		**-**	**-**
Base Adjustments:			
Valley Metro Program Administration		70,000	
Base Adjustments Total		**70,000**	
FY 2020 Tentative Budget		**70,000**	**-**
Percent Change From Baseline		*NA*	*NA*
Base Adjustments:			
Valley Metro Program Administration		1,200,000	
Base Adjustments Total		**1,200,000**	
FY 2020 Adopted Budget		**1,270,000**	**-**
Percent Change From Baseline		*NA*	*NA*

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General Fund (100) Long Term Care	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Reallocations:		
Reallocate Long Term Care	201,254	6,988
Reallocations Total	**201,254**	**6,988**
FY 2020 Adopted Budget	**201,254**	**6,988**
Percent Change From Baseline	*NA*	*NA*

CDBG Housing Trust (217) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**11,350,711**	**11,350,711**
FY 2019 Revised Budget	**11,350,711**	**11,350,711**
FY 2020 Baseline Budget	**11,350,711**	**11,350,711**
Employee Compensation and Benefits:		
Retirement Contributions	1,180	
Employee Compensation and Benefits Total	**1,180**	
Grants, Donations and Intergovernmental Agreements:		
Grant Reconciliation	(4,635,047)	(4,633,867)
Grants, Donations and Intergovernmental Agreements Total	**(4,635,047)**	**(4,633,867)**
FY 2020 Adopted Budget	**6,716,844**	**6,716,844**
Percent Change From Baseline	*-40.82%*	*-40.82%*

Human Services Grants (222) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**47,388,803**	**46,867,663**
FY 2019 Revised Budget	**47,388,803**	**46,867,663**
FY 2020 Baseline Budget	**47,388,803**	**46,867,663**
Base Adjustments:		
HSD Indirect Shortfall		644,574
Base Adjustments Total		**644,574**
Employee Compensation and Benefits:		
Retirement Contributions	46,272	
Employee Compensation and Benefits Total	**46,272**	
Grants, Donations and Intergovernmental Agreements:		
Grant Reconciliation	(3,309,986)	(3,387,148)
Grants, Donations and Intergovernmental Agreements Total	**(3,309,986)**	**(3,387,148)**
FY 2020 Adopted Budget	**44,125,089**	**44,125,089**
Percent Change From Baseline	*-6.89%*	*-5.85%*

Integrated Criminal Justice Information Systems

Detention Operations (255) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**1,719,513**	**-**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	22,194	
Employee Compensation and Benefits Total		**22,194**	
FY 2019 Revised Budget		**1,741,707**	**-**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(4,110)	
Employee Compensation and Benefits Total		**(4,110)**	
FY 2020 Baseline Budget		**1,737,597**	**-**
Base Adjustments:			
Base Telecom Adjustment		(44,656)	
Risk Management Adjustment		(291)	
Base Adjustments Total		**(44,947)**	
Employee Compensation and Benefits:			
Retirement Contributions		2,306	
Employee Compensation and Benefits Total		**2,306**	
FY 2020 Adopted Budget		**1,694,956**	**-**
Percent Change From Baseline		*-2.45%*	*NA*

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Internal Audit

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**1,974,332**	**-**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	1,025	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	3,837	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	37,294	
Employee Compensation and Benefits Total		**42,156**	
FY 2019 Revised Budget		**2,016,488**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		5,197	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(1,025)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	927	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(1,376)	
Employee Compensation and Benefits Total		**3,723**	
FY 2020 Baseline Budget		**2,020,211**	**-**
Base Adjustments:			
Base Telecom Adjustment		618	
Risk Management Adjustment		(137)	
Base Adjustments Total		**481**	
Employee Compensation and Benefits:			
Retirement Contributions		4,523	
Employee Compensation and Benefits Total		**4,523**	
FY 2020 Adopted Budget		**2,025,215**	**-**
Percent Change From Baseline		*0.25%*	*NA*

General Fund (100) Outside Audit Firms	Expenditure	Revenue
FY 2019 Adopted Budget	**324,000**	**-**
FY 2019 Revised Budget	**324,000**	**-**
FY 2020 Baseline Budget	**324,000**	**-**
FY 2020 Adopted Budget	**324,000**	**-**
Percent Change From Baseline	*0%*	*NA*

Justice Courts

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**19,765,976**	**13,846,779**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	6,873	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	5,269	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	392,423	
Employee Compensation and Benefits Total		**404,565**	
FY 2019 Revised Budget		**20,170,541**	**13,846,779**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		30,403	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(6,873)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	542	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(14,765)	
Employee Compensation and Benefits Total		**9,307**	
FY 2020 Baseline Budget		**20,179,848**	**13,846,779**
Base Adjustments:			
Base Telecom Adjustment		133,369	
Risk Management Adjustment		11,154	
Base Adjustments Total		**144,523**	
Employee Compensation and Benefits:			
Retirement Contributions		38,229	
Employee Compensation and Benefits Total		**38,229**	
FY 2020 Tentative Budget		**20,362,600**	**13,846,779**
Percent Change From Baseline		*0.91%*	*0%*
Reallocations:			
Reallocate Juror Mileage and Fees		25,000	
Reallocations Total		**25,000**	
FY 2020 Adopted Budget		**20,387,600**	**13,846,779**
Percent Change From Baseline		*1.03%*	*0%*

Justice Courts Judicial Enhancement Fund (204) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**737,183**	**737,183**
FY 2019 Revised Budget	**737,183**	**737,183**
FY 2020 Baseline Budget	**737,183**	**737,183**
FY 2020 Adopted Budget	**737,183**	**737,183**
Percent Change From Baseline	*0%*	*0%*

Justice Courts Special Revenue Fund (245) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**7,105,417**	**7,105,417**
FY 2019 Revised Budget	**7,105,417**	**7,105,417**
FY 2020 Baseline Budget	**7,105,417**	**7,105,417**
Base Adjustments:		
Other Supplies and Services	(300,000)	
Base Adjustments Total	**(300,000)**	
Fees and Other Revenues:		
Revenues redirected under AOC Analysis		(300,000)
Fees and Other Revenues Total		**(300,000)**
FY 2020 Adopted Budget	**6,805,417**	**6,805,417**
Percent Change From Baseline	*-4.22%*	*-4.22%*

Justice Courts Special Revenue Fund (245) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**1,000,000**	**-**
FY 2019 Revised Budget	**1,000,000**	**-**
Non Recurring:		
Other Non Recurring	(1,000,000)	
Non Recurring Total	**(1,000,000)**	
FY 2020 Baseline Budget	**-**	**-**
Information and Communications Technology:		
Other IT Non Recurring	250,000	
Information and Communications Technology Total	**250,000**	
Non Recurring:		
Other Non Recurring	150,000	
Use of Fund Balance for Operating Costs	200,000	
Non Recurring Total	**350,000**	
FY 2020 Adopted Budget	**600,000**	**-**

Juvenile Probation

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**19,337,799**	**9,900**
Base Adjustments:			
Judicial Branch Appropriation Transfers	C-80-19-001-2-00	801,096	
Base Adjustments Total		**801,096**	
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	667	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	3,006	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	544,788	
Employee Compensation and Benefits Total		**548,461**	
FY 2019 Revised Budget		**20,687,356**	**9,900**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		13,374	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(667)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	198	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(22,576)	
Employee Compensation and Benefits Total		**(9,671)**	
FY 2020 Baseline Budget		**20,677,685**	**9,900**
Base Adjustments:			
Base Telecom Adjustment		66,198	
Radio Charges Adjustment		39,967	
Risk Management Adjustment		95,647	
Base Adjustments Total		**201,812**	
Employee Compensation and Benefits:			
Retirement Contributions		(221,186)	
Personnel Savings		15,994	
Employee Compensation and Benefits Total		**(205,192)**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			(6,396)
Fees and Other Revenues Total			**(6,396)**
Reallocations:			
Judicial Branch Allocations		(422,526)	
Reallocations Total		**(422,526)**	
FY 2020 Adopted Budget		**20,251,779**	**3,504**
Percent Change From Baseline		*-2.06%*	*-64.61%*

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Juvenile Probation Grants (227) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**3,465,437**	**3,465,437**
Grants, Donations and Intergovernmental Agreements:			
Juvenile Probation Grants	C-27-19-002-2-00	27,950	27,950
Grants, Donations and Intergovernmental Agreements Total		**27,950**	**27,950**
FY 2019 Revised Budget		**3,493,387**	**3,493,387**
Grants, Donations and Intergovernmental Agreements:			
Juvenile Probation Grants	C-27-19-002-2-00	(27,950)	(27,950)
Grants, Donations and Intergovernmental Agreements Total		**(27,950)**	**(27,950)**
FY 2020 Baseline Budget		**3,465,437**	**3,465,437**
Base Adjustments:			
Other Supplies and Services		(68,178)	
Therapy Services		211,038	
Base Adjustments Total		**142,860**	
Employee Compensation and Benefits:			
Retirement Contributions		(22,618)	
Employee Compensation and Benefits Total		**(22,618)**	
Grants, Donations and Intergovernmental Agreements:			
Grant Reconciliation			120,242
Grants, Donations and Intergovernmental Agreements Total			**120,242**
FY 2020 Adopted Budget		**3,585,679**	**3,585,679**
Percent Change From Baseline		*3.47%*	*3.47%*

Juvenile Probation Special Fees (228) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**2,449,280**	**2,449,280**
FY 2019 Revised Budget	**2,449,280**	**2,449,280**
FY 2020 Baseline Budget	**2,449,280**	**2,449,280**
Base Adjustments:		
Personnel Allocations	220,503	
Base Adjustments Total	**220,503**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		220,503
Fees and Other Revenues Total		**220,503**
FY 2020 Adopted Budget	**2,669,783**	**2,669,783**
Percent Change From Baseline	*9%*	*9%*

Juvenile Probation Special Fees (228) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	**220,497**	**-**
Non Recurring:		
Fund Balance Appropriation to Support Tenant Improvement	400,000	
Non Recurring Total	**400,000**	
FY 2019 Revised Budget	**620,497**	**-**
Non Recurring:		
Fund Balance Appropriation to Support Tenant Improvement	(400,000)	
Use of Fund Balance for Operating Costs	(220,497)	
Non Recurring Total	**(620,497)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Alternative Placement Programming	350,000	
ASU Center for Games and Impact	150,000	
Community Based Programming	75,000	
Durango Non Secure Group Facility Updates	325,000	
EBP Training	75,000	
E-Skills Software	25,000	
Non Recurring Total	**1,000,000**	
FY 2020 Adopted Budget	**1,000,000**	**-**

Juvenile Restitution (229) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**16,050**	**16,050**
FY 2019 Revised Budget	**16,050**	**16,050**
FY 2020 Baseline Budget	**16,050**	**16,050**
Base Adjustments:		
Juvenile Restitution	(16,050)	
Base Adjustments Total	**(16,050)**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		(1,050)
Fees and Other Revenues Total		**(1,050)**
FY 2020 Adopted Budget	**-**	**15,000**
Percent Change From Baseline	*-100%*	*-6.54%*

Juvenile Restitution (229) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	**6,000**	**-**
FY 2019 Revised Budget	**6,000**	**-**
Non Recurring:		
Use of Fund Balance for Operating Costs	(6,000)	
Non Recurring Total	**(6,000)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Juvenile Restitution	50,000	
Non Recurring Total	**50,000**	
FY 2020 Adopted Budget	**50,000**	**-**

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Detention Fund (255) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**36,256,514**	**-**
Base Adjustments:			
Judicial Branch Appropriation Transfers	C-80-19-001-2-00	(519,651)	
Base Adjustments Total		**(519,651)**	
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	5,721	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	21,191	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	569,358	
Employee Compensation and Benefits Total		**596,270**	
FY 2019 Revised Budget		**36,333,133**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		52,874	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(5,721)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	3,839	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(25,930)	
Employee Compensation and Benefits Total		**25,062**	
FY 2020 Baseline Budget		**36,358,195**	**-**
Base Adjustments:			
Base Telecom Adjustment		(64,895)	
Discretionary Telecom		65,453	
Radio Charges Adjustment		(37,806)	
Risk Management Adjustment		102,678	
Base Adjustments Total		**65,430**	
Employee Compensation and Benefits:			
Retirement Contributions		(235,395)	
Net Change to Other Personnel		(12,336)	
Overtime Pay Adjustment		262,598	
Personnel Savings		513,916	
Employee Compensation and Benefits Total		**528,783**	
Reallocations:			
Judicial Branch Allocations		371,910	
Reallocations Total		**371,910**	
FY 2020 Adopted Budget		**37,324,318**	**-**
Percent Change From Baseline		*2.66%*	*NA*

Detention Fund (255) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Non Recurring:		
Radio Replacement	100,000	
Non Recurring Total	**100,000**	
FY 2020 Adopted Budget	**100,000**	**-**

Detention Fund (255) Video Camera System Replacement	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Non Recurring:		
Video Camera System Replacement	1,540,000	
Non Recurring Total	**1,540,000**	
FY 2020 Adopted Budget	**1,540,000**	-

Juvenile Probation Diversion (275) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**180,000**	**180,000**
FY 2019 Revised Budget	**180,000**	**180,000**
FY 2020 Baseline Budget	**180,000**	**180,000**
Base Adjustments:		
Personnel Allocations	54,756	
Base Adjustments Total	**54,756**	
Employee Compensation and Benefits:		
Retirement Contributions	(4,174)	
Personnel Savings	(67,712)	
Employee Compensation and Benefits Total	**(71,886)**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		(17,130)
Fees and Other Revenues Total		**(17,130)**
FY 2020 Adopted Budget	**162,870**	**162,870**
Percent Change From Baseline	*-9.52%*	*-9.52%*

Juvenile Probation Diversion (275) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	**265,251**	-
FY 2019 Revised Budget	**265,251**	-
Non Recurring:		
Use of Fund Balance for Operating Costs	(265,251)	
Non Recurring Total	**(265,251)**	
FY 2020 Baseline Budget	-	-
Non Recurring:		
Use of Fund Balance for Operating Costs	149,741	
Non Recurring Total	**149,741**	
FY 2020 Adopted Budget	**149,741**	-

Medical Examiner

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**11,472,649**	**415,000**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	4,748	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	16,653	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	204,921	
Employee Compensation and Benefits Total		**226,322**	
FY 2019 Revised Budget		**11,698,971**	**415,000**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		24,774	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(4,748)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	1,654	
Employee Compensation and Benefits Total		**21,680**	
Restatements:			
HR Groups to Human Resources		(86,804)	
Restatements Total		**(86,804)**	
FY 2020 Baseline Budget		**11,633,847**	**415,000**
Base Adjustments:			
Base Telecom Adjustment		25,497	
Other Services		14,484	
Other Supplies		36,012	
Radio Charges Adjustment		53	
Risk Management Adjustment		(53,340)	
Toxicology Savings		(190,600)	
Base Adjustments Total		**(167,894)**	
Employee Compensation and Benefits:			
Retirement Contributions		21,072	
Personnel Services Adjustments		140,104	
Employee Compensation and Benefits Total		**161,176**	
Fees and Other Revenues:			
Lease Revenue Increase			50,100
Program Revenue Volume Increases and Decreases			10,000
Fees and Other Revenues Total			**60,100**
Reallocations:			
Reallocate D780 Lease Revenue to D290			164,900
Reallocations Total			**164,900**
FY 2020 Adopted Budget		**11,627,129**	**640,000**
Percent Change From Baseline		*-0.06%*	*54.22%*

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General Fund (100) Medical Examiner Retention	Expenditure	Revenue
FY 2019 Adopted Budget	**325,000**	**-**
FY 2019 Revised Budget	**325,000**	**-**
FY 2020 Baseline Budget	**325,000**	**-**
FY 2020 Adopted Budget	**325,000**	**-**
Percent Change From Baseline	*0%*	*NA*

General Fund (100) OME Case Management		Expenditure	Revenue
FY 2019 Adopted Budget		**386,831**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(96,000)	
Non Recurring Total		**(96,000)**	
FY 2019 Revised Budget		**290,831**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	96,000	
Non Recurring Expenditure Carryforward		(386,831)	
Non Recurring Total		**(290,831)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Case Management Carryforward		52,221	
Non Recurring Total		**52,221**	
FY 2020 Adopted Budget		**52,221**	**-**
Percent Change From Baseline		*NA*	*NA*

General Fund (100) OME Case Records		Expenditure	Revenue
FY 2019 Adopted Budget		**64,776**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(2,737)	
Non Recurring Total		**(2,737)**	
FY 2019 Revised Budget		**62,039**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	2,737	
Non Recurring Expenditure Carryforward		(64,776)	
Non Recurring Total		**(62,039)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Case Records Carryforward		50,103	
Non Recurring Total		**50,103**	
FY 2020 Adopted Budget		**50,103**	**-**
Percent Change From Baseline		*NA*	*NA*

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Medical Examiner Grants (222) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**22,000**	**22,000**
Grants, Donations and Intergovernmental Agreements:			
Increase Expenditure Authority	C-29-19-001-2-00	80,000	80,000
Grants, Donations and Intergovernmental Agreements Total		**80,000**	**80,000**
FY 2019 Revised Budget		**102,000**	**102,000**
Grants, Donations and Intergovernmental Agreements:			
Increase Expenditure Authority	C-29-19-001-2-00	(80,000)	(80,000)
Grants, Donations and Intergovernmental Agreements Total		**(80,000)**	**(80,000)**
FY 2020 Baseline Budget		**22,000**	**22,000**
Grants, Donations and Intergovernmental Agreements:			
FY 2020 Medical Examiner Grant Adjustment		33,000	33,000
Grants, Donations and Intergovernmental Agreements Total		**33,000**	**33,000**
FY 2020 Adopted Budget		**55,000**	**55,000**
Percent Change From Baseline		*150%*	*150%*

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Parks and Recreation

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**875,887**	**-**
Employee Compensation and Benefits:			
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	1,188	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	1,655	
Employee Compensation and Benefits Total		**2,843**	
FY 2019 Revised Budget		**878,730**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		2	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	159	
Employee Compensation and Benefits Total		**161**	
FY 2020 Baseline Budget		**878,891**	**-**
FY 2020 Adopted Budget		**878,891**	**-**
Percent Change From Baseline		*0%*	*NA*

General Fund (100) Parks Restrooms Upgrades		Expenditure	Revenue
FY 2019 Adopted Budget		**10,000**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	50,000	
Non Recurring Total		**50,000**	
FY 2019 Revised Budget		**60,000**	**-**
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(50,000)	
Non Recurring Expenditure Carryforward		(10,000)	
Non Recurring Total		**(60,000)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Parks Restroom Project Carryforward		40,000	
Non Recurring Total		**40,000**	
FY 2020 Adopted Budget		**40,000**	**-**
Percent Change From Baseline		*NA*	*NA*

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Spur Cross Ranch Conservation Fund (225) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**$279,125**	**$294,955**
FY 2019 Revised Budget	**$279,125**	**$294,955**
FY 2020 Baseline Budget	**$279,125**	**$294,955**
Base Adjustments:		
Other Supplies and Services	($9,314)	
Base Adjustments Total	**($9,314)**	
Employee Compensation and Benefits:		
Retirement Contributions	$271	
Personnel Services Adjustments	$24,873	
Employee Compensation and Benefits Total	**$25,144**	
FY 2020 Adopted Budget	**$294,955**	**$294,955**
Percent Change From Baseline	*5.67%*	*0%*

Spur Cross Ranch Conservation Fund (225) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**250,000**	**-**
FY 2019 Revised Budget	**250,000**	**-**
Non Recurring:		
APS Electrical Installation	(225,000)	
Project Contingency	(25,000)	
Non Recurring Total	**(250,000)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Project Contingency	25,000	
Non Recurring Total	**25,000**	
FY 2020 Adopted Budget	**25,000**	**-**
Percent Change From Baseline	*NA*	*NA*

Parks Souvenir Fund (239) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**396,183**	**396,183**
Base Adjustments:			
TRANSFER FROM PARKS SOUVENIR FUND TO PARKS ENHANCEMENT FUND	C-30-19-019-2-00	35,000	
Base Adjustments Total		**35,000**	
FY 2019 Revised Budget		**431,183**	**396,183**
Base Adjustments:			
TRANSFER FROM PARKS SOUVENIR FUND TO PARKS ENHANCEMENT FUND	C-30-19-019-2-00	(35,000)	
Base Adjustments Total		**(35,000)**	
FY 2020 Baseline Budget		**396,183**	**396,183**
Base Adjustments:			
Other Supplies and Services		(257)	
Base Adjustments Total		**(257)**	
Employee Compensation and Benefits:			
Retirement Contributions		257	
Employee Compensation and Benefits Total		**257**	
FY 2020 Adopted Budget		**396,183**	**396,183**
Percent Change From Baseline		*0%*	*0%*

Lake Pleasant Recreation Services (240) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**$3,284,085**	**$3,284,085**
FY 2019 Revised Budget	**$3,284,085**	**$3,284,085**
FY 2020 Baseline Budget	**$3,284,085**	**$3,284,085**
Base Adjustments:		
Other Supplies and Services	($4,497)	
Base Adjustments Total	**($4,497)**	
Employee Compensation and Benefits:		
Retirement Contributions	$4,497	
Employee Compensation and Benefits Total	**$4,497**	
FY 2020 Adopted Budget	**$3,284,085**	**$3,284,085**
Percent Change From Baseline	*0%*	*0%*

Lake Pleasant Recreation Services (240) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**708,000**	**-**
FY 2019 Revised Budget	**708,000**	**-**
Non Recurring:		
Other Non Recurring	(708,000)	
Non Recurring Total	**(708,000)**	
FY 2020 Baseline Budget	**-**	**-**
Information and Communications Technology:		
Computer Replacements	25,000	
Information and Communications Technology Total	**25,000**	
Non Recurring:		
Lift Station Replacement & Improvement(s)	50,000	
Park Enhancement(s)	300,000	
Project Contingency	50,000	
Vehicle Purchase(s)	15,000	
FY19 to FY20 Carryforward for Entry Gates and Ramadas	275,000	
Non Recurring Total	**690,000**	
FY 2020 Adopted Budget	**715,000**	**-**
Percent Change From Baseline	*NA*	*NA*

Parks Enhancement (241) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**5,852,602**	**5,852,602**
Base Adjustments:			
TRANSFER FROM PARKS SOUVENIR FUND TO PARKS ENHANCEMENT FUND	C-30-19-019-2-00		35,000
Base Adjustments Total			**35,000**
FY 2019 Revised Budget		**5,852,602**	**5,887,602**
Base Adjustments:			
TRANSFER FROM PARKS SOUVENIR FUND TO PARKS ENHANCEMENT FUND	C-30-19-019-2-00		(35,000)
Base Adjustments Total		**-**	**(35,000)**
FY 2020 Baseline Budget		**5,852,602**	**5,852,602**
Base Adjustments:			
Other Supplies and Services		(8,667)	
Base Adjustments Total		**(8,667)**	
Employee Compensation and Benefits:			
Retirement Contributions		8,667	
Employee Compensation and Benefits Total		**8,667**	
FY 2020 Adopted Budget		**5,852,602**	**5,852,602**
Percent Change From Baseline		*0%*	*0%*

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Parks Enhancement (241) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**1,705,440**	**-**
FY 2019 Revised Budget	**1,705,440**	**-**
Information and Communications Technology:		
Other IT Non Recurring	(43,184)	
Information and Communications Technology Total	**(43,184)**	
Non Recurring:		
Other Non Recurring	(1,662,256)	
Non Recurring Total	**(1,662,256)**	
FY 2020 Baseline Budget	**-**	**-**
Information and Communications Technology:		
Other IT Non Recurring	41,920	
Information and Communications Technology Total	**41,920**	
Non Recurring:		
Park Enhancement(s)	890,000	
Project Contingency	50,000	
Vehicle Purchase(s)	60,000	
Vehicle Replacement(s)	412,750	
Non Recurring Total	**1,412,750**	
FY 2020 Adopted Budget	**1,454,670**	**-**
Percent Change From Baseline	*NA*	*NA*

Parks Donations (243) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**25,404**	**25,404**
Grants, Donations and Intergovernmental Agreements:			
INCREASE TO REVENUE AND EXPENDITURE AUTHORITY	C-30-19-018-2-00	25,000	25,000
Grants, Donations and Intergovernmental Agreements Total		**25,000**	**25,000**
FY 2019 Revised Budget		**50,404**	**50,404**
Grants, Donations and Intergovernmental Agreements:			
INCREASE TO REVENUE AND EXPENDITURE AUTHORITY	C-30-19-018-2-00	(25,000)	(25,000)
Grants, Donations and Intergovernmental Agreements Total		**(25,000)**	**(25,000)**
FY 2020 Baseline Budget		**25,404**	**25,404**
FY 2020 Adopted Budget		**25,404**	**25,404**
Percent Change From Baseline		*0%*	*0%*

Parks Donations (243) Daisy Mountain And Trails	Expenditure	Revenue
FY 2019 Adopted Budget	**160,000**	**-**
FY 2019 Revised Budget	**160,000**	**-**
Non Recurring:		
Other Non Recurring	(160,000)	
Non Recurring Total	**(160,000)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Easement(s)	110,000	
Prickly Pedal Event(s)	25,000	
Non Recurring Total	**135,000**	
FY 2020 Adopted Budget	**135,000**	**-**
Percent Change From Baseline	*NA*	*NA*

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Planning and Development

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**968,232**	**-**
Base Adjustments:			
Increase Expenditure Authority P&D	C-44-19-077-M	200,000	
Base Adjustments Total		**200,000**	
FY 2019 Revised Budget		**1,168,232**	**-**
FY 2020 Baseline Budget		**1,168,232**	**-**
Base Adjustments:			
Additional Funding to Update Outdated Area Plans		100,000	
Base Adjustments Total		**100,000**	
Employee Compensation and Benefits:			
Retirement Contributions		230	
Employee Compensation and Benefits Total		**230**	
FY 2020 Adopted Budget		**1,268,462**	**-**
Percent Change From Baseline		*8.58%*	*NA*

Planning and Development Fees (226) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**9,700,801**	**9,924,115**
FY 2019 Revised Budget	**9,700,801**	**9,924,115**
FY 2020 Baseline Budget	**9,700,801**	**9,924,115**
Base Adjustments:		
Central Service Cost Allocation	174,902	
Internal Service Charges	(3,585)	
Other Services	30,699	
Other Supplies	(24,706)	
VMWare Transfer	5,070	
Base Adjustments Total	**182,380**	
Employee Compensation and Benefits:		
Retirement Contributions	18,988	
Personnel Services Adjustments	92,127	
Employee Compensation and Benefits Total	**111,115**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		339,106
Fees and Other Revenues Total		**339,106**
FY 2020 Adopted Budget	**9,994,296**	**10,263,221**
Percent Change From Baseline	*3.03%*	*3.42%*

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Planning and Development Fees (226) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**1,641,724**	**-**
Non Recurring:			
Increase Expenditure Authority P&D - One Time	C-44-19-077-M	400,000	
Non Recurring Total		**400,000**	
FY 2019 Revised Budget		**2,041,724**	**-**
Non Recurring:			
Increase Expenditure Authority P&D - One Time	C-44-19-077-M	(400,000)	
Other Non Recurring		(1,641,724)	
Non Recurring Total		**(2,041,724)**	
FY 2020 Baseline Budget		**-**	**-**
General Revenues:			
Miscellaneous Revenue			15,000
General Revenues Total			**15,000**
Information and Communications Technology:			
Technology Projects		508,843	
Information and Communications Technology Total		**508,843**	
Non Recurring:			
Combined Counter Consulting Services		200,000	
Consulting Services		550,564	
Historical Map Scanning		35,000	
One-time Rent Expense		330,036	
Other Supplies/Services		52,997	
Temporary Inspectors		475,088	
Vehicle Replacements		147,073	
Non Recurring Total		**1,790,758**	
FY 2020 Adopted Budget		**2,299,601**	**15,000**
Percent Change From Baseline		*NA*	*NA*

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Procurement Services

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**2,563,192**	**761,000**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	56,510	
Employee Compensation and Benefits Total		**56,510**	
FY 2019 Revised Budget		**2,619,702**	**761,000**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(7,837)	
Employee Compensation and Benefits Total		**(7,837)**	
FY 2020 Baseline Budget		**2,611,865**	**761,000**
Base Adjustments:			
Base Telecom Adjustment		(6,737)	
Risk Management Adjustment		(393)	
Base Adjustments Total		**(7,130)**	
Employee Compensation and Benefits:			
Retirement Contributions		5,578	
Employee Compensation and Benefits Total		**5,578**	
FY 2020 Adopted Budget		**2,610,313**	**761,000**
Percent Change From Baseline		*-0.06%*	*0%*

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Public Defense System

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**131,548,449**	**-**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	14,045	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	22,977	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	1,692,342	
Employee Compensation and Benefits Total		**1,729,364**	
FY 2019 Revised Budget		**133,277,813**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		146,191	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(14,045)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	3,485	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(63,992)	
Employee Compensation and Benefits Total		**71,639**	
Restatements:			
FMLA Positions to Human Resources		(155,899)	
Restatements Total		**(155,899)**	
FY 2020 Baseline Budget		**133,193,553**	**-**
Base Adjustments:			
Base Telecom Adjustment		24,765	
Risk Management Adjustment		(302,146)	
Base Adjustments Total		**(277,381)**	
Employee Compensation and Benefits:			
Retirement Contributions		181,748	
Employee Compensation and Benefits Total		**181,748**	
Restatements:			
Restate Transcription and Translation from County Manager		193,839	
Restate Transcription and Translation from Non Departmental		56,141	
Restatements Total		**249,980**	
FY 2020 Tentative Budget		**133,347,900**	**-**
Percent Change From Baseline		*-0.12%*	*0.00%*
Base Asjustments:			
Maryvale Expansion		656,300	
Base Adjustments Total		**656,300**	**-**
FY 2020 Adopted Budget		**134,004,200**	**-**
Percent Change From Baseline		*0.61%*	*0.00%*

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General Fund (100) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		-	-
FY 2019 Revised Budget		-	-
FY 2020 Baseline Budget		-	-
FY 2020 Tentative Budget		-	
Percent Change From Baseline			
Non Recurring:			
Maryvale Expansion		107,628	
Non Recurring Total		**107,628**	
FY 2020 Adopted Budget		**107,628**	

General Fund (100) Capital Post Conviction Relief Backlog		Expenditure	Revenue
FY 2019 Adopted Budget		**2,521,921**	-
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	212,284	
Non Recurring Total		**212,284**	
FY 2019 Revised Budget		**2,734,205**	-
Non Recurring:			
CIP and One-Time Funding Reconciliation FY 2019	C-49-19-006-2-00	(212,284)	
Other Non Recurring		(2,457,209)	
Non Recurring Expenditure Carryforward		(64,712)	
Non Recurring Total		**(2,734,205)**	
FY 2020 Baseline Budget		-	-
Non Recurring:			
Capital Post Conviction Relief Carry forward		1,838,526	
Non Recurring Total		**1,838,526**	
FY 2020 Adopted Budget		**1,838,526**	-

Public Defender Training Grant (209) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**295,978**	**295,978**
FY 2019 Revised Budget	**295,978**	**295,978**
FY 2020 Baseline Budget	**295,978**	**295,978**
Base Adjustments:		
Other Supplies and Services	(361)	
Base Adjustments Total	**(361)**	
Employee Compensation and Benefits:		
Retirement Contributions	361	
Employee Compensation and Benefits Total	**361**	
FY 2020 Adopted Budget	**295,978**	**295,978**
Percent Change From Baseline	*0.00%*	*0.00%*

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Public Defender Training Grant (209) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**242,615**	**-**
FY 2019 Revised Budget	**242,615**	**-**
Non Recurring:		
One-Time Training Costs	(242,615)	
Non Recurring Total	**(242,615)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
One-Time Training Costs	146,662	
Non Recurring Total	**146,662**	
FY 2020 Adopted Budget	**146,662**	**-**

Public Defender Grants (233) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**181,924**	**181,924**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	9,287	9,287
Employee Compensation and Benefits Total		**9,287**	**9,287**
Grants, Donations and Intergovernmental Agreements:			
Accept Edward Byrne Memorial Justice Grant Funding	C-52-19-001-G-00	7,304	7,304
Grants, Donations and Intergovernmental Agreements Total		**7,304**	**7,304**
FY 2019 Revised Budget		**198,515**	**198,515**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(9,287)	(9,287)
Employee Compensation and Benefits Total		**(9,287)**	**(9,287)**
FY 2020 Baseline Budget		**189,228**	**189,228**
Employee Compensation and Benefits:			
Retirement Contributions		469	
Net Change to Other Personnel		(469)	
Employee Compensation and Benefits Total			
Grants, Donations and Intergovernmental Agreements:			
Grant Reconciliation		9,287	9,287
Grants, Donations and Intergovernmental Agreements Total		**9,287**	**9,287**
FY 2020 Adopted Budget		**198,515**	**198,515**
Percent Change From Baseline		*4.91%*	*4.91%*

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Public Defender Fill the Gap Fund (262) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**809,552**	**809,552**
Base Adjustments:		
PDS Fill the Gap Adjustment	66,362	66,362
Base Adjustments Total	**66,362**	**66,362**
FY 2019 Revised Budget	**875,914**	**875,914**
FY 2020 Baseline Budget	**875,914**	**875,914**
Base Adjustments:		
Other Supplies and Services	(1,826)	
Base Adjustments Total	**(1,826)**	
Employee Compensation and Benefits:		
Retirement Contributions	1,826	
Employee Compensation and Benefits Total	**1,826**	
FY 2020 Adopted Budget	**875,914**	**875,914**

Public Defender Fill the Gap Fund (262) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**3,453**
FY 2019 Revised Budget	**-**	**3,453**
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		(3,453)
Fees and Other Revenues Total		**(3,453)**
FY 2020 Baseline Budget	**-**	**-**
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		3,453
Fees and Other Revenues Total		
FY 2020 Adopted Budget	**-**	**3,453**

Public Defender Fill the Gap Fund (262) Case Management System	Expenditure	Revenue
FY 2019 Adopted Budget	**201,743**	**-**
FY 2019 Revised Budget	**201,743**	**-**
Non Recurring:		
Other Non Recurring	(79,010)	
Non Recurring Expenditure Carryforward	(122,733)	
Non Recurring Total	**(201,743)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Other Non Recurring	128,893	
Non Recurring Total	**128,893**	
FY 2020 Adopted Budget	**128,893**	**-**

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Public Fiduciary

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**4,012,202**	**1,210,120**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	1,913	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	1,538	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	65,451	
Employee Compensation and Benefits Total		**68,902**	
FY 2019 Revised Budget		**4,081,104**	**1,210,120**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		12,822	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(1,913)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	133	
Employee Compensation and Benefits Total		**11,042**	
FY 2020 Baseline Budget		**4,092,146**	**1,210,120**
Base Adjustments:			
Base Telecom Adjustment		3,071	
Risk Management Adjustment		17,001	
Base Adjustments Total		**20,072**	
Employee Compensation and Benefits:			
Retirement Contributions		8,018	
Employee Compensation and Benefits Total		**8,018**	
FY 2020 Adopted Budget		**4,120,236**	**1,210,120**
Percent Change From Baseline		*0.69%*	*0%*

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Public Health

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**12,676,677**	**-**
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	909	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	2,156	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	250,415	
Employee Compensation and Benefits Total		**253,480**	
FY 2019 Revised Budget		**12,930,157**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		15,366	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(909)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	288	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(7,104)	
Employee Compensation and Benefits Total		**7,641**	
Restatements:			
FMLA Positions to Human Resources		(13,190)	
HR Groups to Human Resources		(55,986)	
Restatements Total		**(69,176)**	
FY 2020 Baseline Budget		**12,868,622**	**-**
Base Adjustments:			
Base Telecom Adjustment		(41,625)	
Radio Charges Adjustment		51	
Risk Management Adjustment		(9,631)	
Base Adjustments Total		**(51,205)**	
Employee Compensation and Benefits:			
Retirement Contributions		26,234	
Employee Compensation and Benefits Total		**26,234**	
FY 2020 Adopted Budget		**12,843,651**	**-**
Percent Change From Baseline		*-0.19%*	*NA*

General Fund (100) Hepatitis A Vaccinations	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**-**
FY 2019 Revised Budget	**-**	**-**
FY 2020 Baseline Budget	**-**	**-**
FY 2020 Tentative Budget	**-**	**-**
Percent Change From Baseline		
Non Recurring:		
Hepatitis A Vaccinations	1,693,222	
Non Recurring Total	**1,693,222**	
FY 2020 Adopted Budget	**1,693,222**	**-**
Percent Change From Baseline	*NA*	*NA*

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Public Health Fees (265) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**8,333,211**	**7,799,186**
FY 2019 Revised Budget	**8,333,211**	**7,799,186**
FY 2020 Baseline Budget	**8,333,211**	**7,799,186**
Base Adjustments:		
Central Service Cost Allocation	116,180	
Childhood Immunizations	(322,248)	
Other Capital	12,000	
Other Supplies and Services	(154,149)	
Base Adjustments Total	**(348,217)**	
Employee Compensation and Benefits:		
Retirement Contributions	9,592	
Personnel Services Adjustments	16,377	
Employee Compensation and Benefits Total	**25,969**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		211,777
Fees and Other Revenues Total		**211,777**
FY 2020 Adopted Budget	**8,010,963**	**8,010,963**
Percent Change From Baseline	*-3.87%*	*2.72%*

Public Health Fees (265) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**593,300**	**-**
Non Recurring:			
Public Health Fee Fund Transfer	C-86-19-053-2-00	72,684	
Non Recurring Total		**72,684**	
FY 2019 Revised Budget		**665,984**	**-**
Non Recurring:			
Policy Development Implementation		(343,300)	
Public Health Fee Fund Transfer	C-86-19-053-2-00	(72,684)	
Refugee Caseloads		(250,000)	
Non Recurring Total		**(665,984)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Mandated Programs		550,000	
Policy Development Implementation		200,000	
Refugee Caseloads		125,000	
Vital Registration Office Expansion		625,000	
Non Recurring Total		**1,500,000**	
FY 2020 Tentative Budget		**1,500,000**	**-**
Percent Change From Baseline		*NA*	
Non Recurring:			
Use of Fee Fund Balance for Lab		190,000	
Non Recurring Total		**190,000**	
FY 2020 Adopted Budget		**1,690,000**	**-**
Percent Change From Baseline		*NA*	*NA*

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Public Health Grants (532) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**39,930,278**	**39,382,821**
FY 2019 Revised Budget	**39,930,278**	**39,382,821**
FY 2020 Baseline Budget	**39,930,278**	**39,382,821**
Base Adjustments:		
Central Service Cost Allocation	66,374	
Base Adjustments Total	**66,374**	
Employee Compensation and Benefits:		
Retirement Contributions	46,839	
Employee Compensation and Benefits Total	**46,839**	
Grants, Donations and Intergovernmental Agreements:		
Grant Reconciliation	(4,272,325)	(3,611,655)
Grants, Donations and Intergovernmental Agreements Total	**(4,272,325)**	**(3,611,655)**
FY 2020 Adopted Budget	**35,771,166**	**35,771,166**
Percent Change From Baseline	*-10.42%*	*-9.17%*

Public Health Grants (532) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**285,000**	**832,457**
Non Recurring:			
Public Health Fee Fund Transfer	C-86-19-053-2-00		72,684
Non Recurring Total			**72,684**
FY 2019 Revised Budget		**285,000**	**905,141**
Non Recurring:			
Public Health Fee Fund Transfer	C-86-19-053-2-00		(72,684)
Public Health Telecom Contingency			(547,457)
Smoke-Free Compliance		(285,000)	(285,000)
Non Recurring Total		**(285,000)**	**(905,141)**
FY 2020 Baseline Budget		**-**	**-**
Grants, Donations and Intergovernmental Agreements:			
Grant Reconciliation		500,000	500,000
Grants, Donations and Intergovernmental Agreements Total		**500,000**	**500,000**
FY 2020 Adopted Budget		**500,000**	**500,000**
Percent Change From Baseline		*NA*	*NA*

Real Estate

General Fund (100) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**164,900**
FY 2019 Revised Budget	**-**	**164,900**
FY 2020 Baseline Budget	**-**	**164,900**
Base Adjustments:		
Allocation Out Increase	(7,617)	
Risk Management Adjustment	1,145	
Base Adjustments Total	**(6,472)**	
Employee Compensation and Benefits:		
Retirement Contributions	6,472	
Employee Compensation and Benefits Total	**6,472**	
Reallocations:		
Reallocate D780 Lease Revenue to D290		(164,900)
Reallocations Total		**(164,900)**
FY 2020 Adopted Budget	**-**	**-**
Percent Change From Baseline	*NA*	*-100%*

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Recorder

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**5,283,439**	**8,933,398**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	76,979	
Employee Compensation and Benefits Total		**76,979**	
FY 2019 Revised Budget		**5,360,418**	**8,933,398**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		6,755	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(4,104)	
Employee Compensation and Benefits Total		**2,651**	
FY 2020 Baseline Budget		**5,363,069**	**8,933,398**
Base Adjustments:			
Base Telecom Adjustment		(99,712)	
Constituent Correspondent		71,747	
Custodian of Public Records		71,747	
GIS Programmer		94,370	
Risk Management Adjustment		(27,061)	
Base Adjustments Total		**111,091**	
Employee Compensation and Benefits:			
Retirement Contributions		9,079	
Employee Compensation and Benefits Total		**9,079**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			765,665
Fees and Other Revenues Total			**765,665**
FY 2020 Adopted Budget		**5,483,239**	**9,699,063**
Percent Change From Baseline		*2.24%*	*8.57%*

General Fund (100) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**89,563**	**-**
FY 2019 Revised Budget	**89,563**	**-**
Base Adjustments:		
Temporary positions for Pilot Data Entry Project	(89,563)	
Base Adjustments Total	**(89,563)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Data Entry Temps Carry forward	44,475	
Non Recurring Total	**44,475**	
FY 2020 Adopted Budget	**44,475**	**-**

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Recorder's Surcharge (236) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**3,740,646**	**3,807,689**
FY 2019 Revised Budget	**3,740,646**	**3,807,689**
FY 2020 Baseline Budget	**3,740,646**	**3,807,689**
Base Adjustments:		
Other Supplies and Services	(6,731)	
Base Adjustments Total	**(6,731)**	
Employee Compensation and Benefits:		
Retirement Contributions	6,731	
Employee Compensation and Benefits Total	**6,731**	
FY 2020 Adopted Budget	**3,740,646**	**3,807,689**
Percent Change From Baseline	*0%*	*0%*

Recorder's Surcharge (236) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Base Adjustments:		
2 Plotters for Mapping Services	35,825	
Base Adjustments Total	**35,825**	
Information and Communications Technology:		
Servers	631,000	
Information and Communications Technology Total	**631,000**	
FY 2020 Adopted Budget	**666,825**	-

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Risk Management

Risk Management (675) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**34,982,750**	**21,535,688**
Base Adjustments:			
Transfer of Recycling Program and Assets	C-75-19-013-2-00		124,966
Base Adjustments Total			**124,966**
FY 2019 Revised Budget		**34,982,750**	**21,660,654**
Base Adjustments:			
Transfer of Recycling Program and Assets	C-75-19-013-2-00		(124,966)
Base Adjustments Total		**-**	**(124,966)**
FY 2020 Baseline Budget		**34,982,750**	**21,535,688**
Base Adjustments:			
Central Service Cost Allocation		348,916	
Base Adjustments Total		**348,916**	
Employee Compensation and Benefits:			
Retirement Contributions		7,307	
Employee Compensation and Benefits Total		**7,307**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			669,715
Fees and Other Revenues Total			**669,715**
FY 2020 Adopted Budget		**35,338,973**	**22,205,403**
Percent Change From Baseline		*1.02%*	*3.11%*

Risk Management (675) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**5,017,901**
FY 2019 Revised Budget	**-**	**5,017,901**
Non Recurring:		
Non Recurring Expenditure Carryforward		(5,017,901)
Non Recurring Total		**(5,017,901)**
FY 2020 Baseline Budget	**-**	**-**
Base Adjustments:		
Risk Management Transfer		5,000,000
Base Adjustments Total		**5,000,000**
FY 2020 Adopted Budget	**-**	**5,000,000**

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Sheriff

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**109,620,426**	**15,977,158**
Base Adjustments:			
Appropriation Reduction and Transfer Jail MOE	C-50-19-015-2-00	11,431,436	
Base Adjustments Total		**11,431,436**	
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	478,915	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	858	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	2,316,736	
Employee Compensation and Benefits Total		**2,796,509**	
FY 2019 Revised Budget		**123,848,371**	**15,977,158**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		49,650	
Deputy Pay Plan from Pay for Performance Funding		471,936	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(478,915)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	115	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(232,794)	
Employee Compensation and Benefits Total		**(190,008)**	
FY 2020 Baseline Budget		**123,658,363**	**15,977,158**
Base Adjustments:			
Aviation Training		156,898	
Base Telecom Adjustment		380,998	
Expand Recruitment Campaign		125,000	
iPhone Monthly Fees		235,928	
Mobile Data Computer Connectivity		420,000	
Property and Evidence Custodians		121,519	
Radio Charges Adjustment		31,064	
Repairs and Maintenance		(359,624)	
Risk Management Adjustment		(62,928)	
Safety Apparel and Supplies		(100,173)	
Transfer for VMWare		(135,071)	
Base Adjustments Total		**813,611**	
Employee Compensation and Benefits:			
Deferred Retirement Adjustment		(582,637)	
Other Retirement Adjustment		(13,529)	
Retirement Contributions		1,893,610	
Critical Recruitment and Retentions from FY 19 PFP		29,467	
Help Desk Market Adjustment from FY 19 PFP		32,114	
Justice System Clerk Market Adjustment from FY 19 PFP		42,532	
Net Change to Other Personnel		3,701	
Overtime Pay Adjustment		423,192	
Personnel Savings		(868,786)	
Employee Compensation and Benefits Total		**959,664**	

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General Fund (100) Operating continued		Expenditure	Revenue
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			167,336
Fees and Other Revenues Total			**167,336**
Reallocations:			
Move SHIELD Position to General Fund		137,660	
Reallocate Funding to Compliance		(457,617)	
Investigation / Mitigation Fees	(59,755)		
General Services	(145,519)		
Travel - Other	(14,707)		
Conference Registration	(13,763)		
Safety Apparel and Supplies	(114,046)		
Utilities	(109,827)		
Reallocate RICO Expenditures to General Fund		726,349	
Reallocations Total		**406,392**	
FY 2020 Tentative Budget		**125,838,030**	**16,144,494**
Percent Change From Baseline		*1.76%*	*1.05%*
Base Adjustments:			
Base Telecom Adjustment		(384,724)	
Radio Charges Adjustment		289,156	
Risk Management Adjustment		162,323	
Base Adjustments Total		**66,755**	
Employee Compensation and Benefits:			
Detention Officer Market Adjustment from FY 19 PFP		1,654	
Employee Compensation and Benefits Total		**1,654**	
Fees and Other Revenues:			
Cave Creek Intergovernmental Agreement			108,583
Fees and Other Revenues Total			**108,583**
Reallocations:			
Administrative and Shared Service Allocation		(882,979)	
Move Fingerprint and Records Manager		125,212	
Reallocate Discretionary Telecom		19,514	
Reallocate Spur Cross Law Enforcement Officer Funding		108,583	
Reallocations Total		**(629,670)**	
FY 2020 Adopted Budget		**125,276,769**	**16,253,077**
Percent Change From Baseline		*1.31%*	*1.73%*

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General Fund (100) Compliance - Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**23,545,235**	**-**
Employee Compensation and Benefits:			
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	5,352	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	371,393	
Employee Compensation and Benefits Total		**376,745**	
FY 2019 Revised Budget		**23,921,980**	**-**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		4,422	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	833	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(12,303)	
Employee Compensation and Benefits Total		**(7,048)**	
FY 2020 Baseline Budget		**23,914,932**	**-**
Base Adjustments:			
Base Telecom Adjustment		65,426	
Radio Charges Adjustment		5,334	
Risk Management Adjustment		(9,704)	
Base Adjustments Total		**61,056**	
Employee Compensation and Benefits:			
Deferred Retirement Adjustment		(120,533)	
Other Retirement Adjustment		(7,146)	
Retirement Contributions		355,048	
Net Change to Other Personnel		(2,058)	
Overtime Pay Adjustment		6,402	
Personnel Savings		123,335	
Employee Compensation and Benefits Total		**355,048**	
Reallocations:			
Reallocate Funding to Compliance		457,617	
Investigator Positions	234,056		
Management Assistant Positions	132,823		
Annual Maintenance – Website Contract Maintenance	10,860		
Personnel Savings	79,878		
Reallocations Total		**457,617**	
FY 2020 Tentative Budget		**24,788,653**	**-**
Percent Change From Baseline		*3.65%*	*NA*
Base Adjustments:			
Base Telecom Adjustment		(18,161)	
Radio Charges Adjustment		14,201	
Risk Management Adjustment		(14,200)	
Base Adjustments Total		**(18,160)**	
Reallocations:			
Reallocate Discretionary Telecom		34,288	
Reallocate Position to Sheriff's Office from D950		135,080	
Reallocations Total		**169,368**	
FY 2020 Adopted Budget		**24,939,861**	**-**
Percent Change From Baseline		*4.29%*	*NA*

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General Fund (100) Compliance - Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	**401,000**	
FY 2019 Revised Budget	**401,000**	**-**
Non Recurring:		
Vehicle Purchase	(401,000)	
Non Recurring Total	**(401,000)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Carryforward Compliance Vehicle Purchases	401,000	
Non Recurring Total	**401,000**	
FY 2020 Adopted Budget	**401,000**	**-**

General Fund (100) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**250,000**	**-**
FY 2019 Revised Budget	**250,000**	**-**
Non Recurring:		
Lake Patrol and SWAT Specialty Vehicles	(250,000)	
Non Recurring Total	**(250,000)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
911 Console Emergency Power	50,000	
BDA System - Queen Creek	70,000	
Deputy Trainee Exam	200,000	
Honor Guard Uniforms	25,500	
HPE Storage and Server Upgrades	100,000	
Mobile Field Force Equipment	130,000	
Refresh Extreme Network	257,875	
Upgrade Badge Access	88,480	
Upgrade CAD System	206,000	
Upgrade Interview Rooms	50,000	
Vehicle Get Ready Costs	105,000	
VHF Mobile Radios	127,000	
Video Server	15,000	
Carryforward Lake Patrol and SWAT Specialty Vehicles	241,166	
Non Recurring Total	**1,666,021**	
FY 2020 Adopted Budget	**1,666,021**	**-**

General Fund (100) Helicopter Purchase	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**-**
FY 2019 Revised Budget	**-**	**-**
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Helicopter Purchase	10,800,000	-
Non Recurring Total	**10,800,000**	**-**
FY 2020 Adopted Budget	**10,800,000**	**-**

General Fund (100) Mobile Data Computer Refresh	Expenditure	Revenue
FY 2019 Adopted Budget	**2,800,000**	**-**
FY 2019 Revised Budget	**2,800,000**	**-**
Information and Communications Technology:		
Mobile Data Computers	(2,800,000)	-
Information and Communications Technology Total	**(2,800,000)**	**-**
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Carryforward Mobile Data Computers	195,892	-
Non Recurring Total	**195,892**	**-**
FY 2020 Adopted Budget	**195,892**	**-**

Sheriff Donations Fund (203) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**60,000**	**60,000**
FY 2019 Revised Budget	**60,000**	**60,000**
FY 2020 Baseline Budget	**60,000**	**60,000**
FY 2020 Adopted Budget	**60,000**	**60,000**
Percent Change From Baseline	*0%*	*0%*

Sheriff Donations Fund (203) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**160,000**	**-**
Grants, Donations and Intergovernmental Agreements:			
Agreement and Acceptance of Capital Grant from Petsmart	C-50-19-043-G-00	1,425,000	1,425,000
Grants, Donations and Intergovernmental Agreements Total		**1,425,000**	**1,425,000**
FY 2019 Revised Budget		**1,585,000**	**1,425,000**
Grants, Donations and Intergovernmental Agreements:			
Agreement and Acceptance of Capital Grant from Petsmart	C-50-19-043-G-00	(1,425,000)	(1,425,000)
Grants, Donations and Intergovernmental Agreements Total		**(1,425,000)**	**(1,425,000)**
Non Recurring:			
Other Non Recurring		(160,000)	
Non Recurring Total		**(160,000)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Other Non Recurring		100,000	
Non Recurring Total		**100,000**	
FY 2020 Adopted Budget		**100,000**	**-**

Officer Safety Equipment Fund (206) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**150,000**	**150,000**
FY 2019 Revised Budget	**150,000**	**150,000**
FY 2020 Baseline Budget	**150,000**	**150,000**
FY 2020 Adopted Budget	**150,000**	**150,000**
Percent Change From Baseline	*0%*	*0%*

Officer Safety Equipment Fund (206) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**343,565**	**-**
FY 2019 Revised Budget	**343,565**	**-**
Non Recurring:		
Personal Protection Equipment	(343,565)	
Non Recurring Total	**(343,565)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Personal Protection Equipment	343,565	
Non Recurring Total	**343,565**	
FY 2020 Adopted Budget	**343,565**	**-**

Sheriff RICO Fund (212) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**2,500,000**	**2,500,000**
FY 2019 Revised Budget	**2,500,000**	**2,500,000**
FY 2020 Baseline Budget	**2,500,000**	**2,500,000**
Base Adjustments:		
Reduction in RICO Expenditures due to Revenue	(1,250,000)	
Base Adjustments Total	**(1,250,000)**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		(1,976,349)
Fees and Other Revenues Total		**(1,976,349)**
Reallocations:		
Reallocate RICO Expenditures to General Fund	(726,349)	
Reallocations Total	**(726,349)**	
FY 2020 Adopted Budget	**523,651**	**523,651**
Percent Change From Baseline	*-79.05%*	*-79.05%*

Sheriff Jail Enhancement Fund (214) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**$1,482,444**	**$1,482,444**
FY 2019 Revised Budget	**$1,482,444**	**$1,482,444**
FY 2020 Baseline Budget	**$1,482,444**	**$1,482,444**
FY 2020 Adopted Budget	**$1,482,444**	**$1,482,444**
Percent Change From Baseline	**0%**	**0%**

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Sheriff Jail Enhancement Fund (214) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**2,000,000**	**-**
FY 2019 Revised Budget	**2,000,000**	**-**
Non Recurring:		
Jail Enhancements	(2,000,000)	
Non Recurring Total	**(2,000,000)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Jail Enhancements	2,000,000	
Non Recurring Total	**2,000,000**	
FY 2020 Adopted Budget	**2,000,000**	**-**

Sheriff Grants Fund (251) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**3,966,165**	**3,966,165**
FY 2019 Revised Budget	**3,966,165**	**3,966,165**
FY 2020 Baseline Budget	**3,966,165**	**3,966,165**
Base Adjustments:		
Capital Equipment	(438,654)	
Other Supplies and Services	(340,076)	
Base Adjustments Total	**(778,730)**	
Employee Compensation and Benefits:		
Retirement Contributions	7,704	
Employee Compensation and Benefits Total	**7,704**	
Grants, Donations and Intergovernmental Agreements:		
Grant Reconciliation		(771,026)
Grants, Donations and Intergovernmental Agreements Total		**(771,026)**
FY 2020 Adopted Budget	**3,195,139**	**3,195,139**
Percent Change From Baseline	*-19.44%*	*-19.44%*

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Inmate Services Fund (252) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**9,960,352**	**9,960,352**
Base Adjustments:			
Approp Adj for D500	C-50-19-084-2-00	750,000	750,000
Base Adjustments Total		**750,000**	**750,000**
FY 2019 Revised Budget		**10,710,352**	**10,710,352**
Base Adjustments:			
Approp Adj for D500	C-50-19-084-2-00	(750,000)	(750,000)
Base Adjustments Total		**(750,000)**	**(750,000)**
FY 2020 Baseline Budget		**9,960,352**	**9,960,352**
Base Adjustments:			
Food Supplies		541,906	
Other Supplies and Services		191,176	
Therapy Services		171,862	
Base Adjustments Total		**904,944**	
Employee Compensation and Benefits:			
Retirement Contributions		(3,607)	
Net Change to Other Personnel		141,019	
Employee Compensation and Benefits Total		**137,412**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			1,042,356
Fees and Other Revenues Total			**1,042,356**
Base Adjustments:			
Other Supplies and Services		(3,560)	
Base Adjustments Total		**(3,560)**	
Employee Compensation and Benefits:			
Detention Officer Market Adjustment from FY 19 PFP		3,560	
Employee Compensation and Benefits Total		**3,560**	
FY 2020 Adopted Budget		**11,002,708**	**11,002,708**
Percent Change From Baseline		*10.47%*	*10.47%*

Inmate Services Fund (252) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**66,000**	**-**
FY 2019 Revised Budget	**66,000**	**-**
Non Recurring:		
Other Non Recurring	(66,000)	
Non Recurring Total	**(66,000)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Use of Fund Balance for Operating Costs	500,000	
Non Recurring Total	**500,000**	
FY 2020 Adopted Budget	**500,000**	**-**

Inmate Health Services Fund (254) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**373,000**	**373,000**
FY 2019 Revised Budget	**373,000**	**373,000**
FY 2020 Baseline Budget	**373,000**	**373,000**
Base Adjustments:		
Inmate Programs Positions and Related Costs	3,323	
Inmate Programs Supplies and Services	6,621	
Base Adjustments Total	**9,944**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		9,944
Fees and Other Revenues Total		**9,944**
FY 2020 Adopted Budget	**382,944**	**382,944**
Percent Change From Baseline	*2.67%*	*2.67%*

Inmate Health Services (254) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**369,333**	**-**
FY 2019 Revised Budget	**369,333**	**-**
Non Recurring:		
Inmate Programs Supplies and Services	(199,000)	
Other Non Recurring	(170,333)	
Non Recurring Total	**(369,333)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Inmate Medical - Wheelchair Van	75,926	
Inmate Programs Supplies and Services	55,000	
Medical Equipment and Supplies	102,720	
Other Supplies and Services	14,256	
Non Recurring Total	**247,902**	
FY 2020 Adopted Budget	**247,902**	**-**

Detention Fund (255) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**225,644,769**	**23,869,704**
Base Adjustments:			
Appropriation Reduction and Transfer Jail MOE	C-50-19-015-2-00	(11,431,436)	
Base Adjustments Total		**(11,431,436)**	
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	35,637	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	24,310	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	3,143,385	
Employee Compensation and Benefits Total		**3,203,332**	
FY 2019 Revised Budget		**217,416,665**	**23,869,704**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		220,628	
FY19 Q2 PFP Adj	C-49-19-012-2-00	(35,637)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	4,140	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(84,837)	
Employee Compensation and Benefits Total		**104,294**	
FY 2020 Baseline Budget		**217,520,959**	**23,869,704**
Base Adjustments:			
Base Telecom Adjustment		506,911	
General Supplies		320,000	
ITR Staffing Contingency		1,729,171	
Janitorial Supplies		(320,000)	
Radio Charges Adjustment		41,329	
RICOH Copier Lease		160,000	
Risk Management Adjustment		(92,884)	
Base Adjustments Total		**2,344,527**	
Employee Compensation and Benefits:			
Overtime Retirement Adjustment		(75,880)	
Retirement Contributions		(964,003)	
Critical Recruitment and Retentions from FY 19 PFP		6,973	
Inmate Classification Market Adjustment from FY 19 PFP		154,066	
Justice System Clerk Market Adjustment from FY 19 PFP		51,574	
Net Change to Other Personnel		(19,764)	
Personnel Savings		(1,793,527)	
Employee Compensation and Benefits Total		**(2,640,561)**	
Fees and Other Revenues:			
Program Revenue Volume Increases and Decreases			708,000
Fees and Other Revenues Total			**708,000**
Reallocations:			
Move SHIELD Position to General Fund		(137,660)	
Reallocations Total		**(137,660)**	
FY 2020 Tentative Budget		**217,087,265**	**24,577,704**
Percent Change From Baseline		*-0.2%*	*2.97%*

Detention Fund (255) Operating continued	Expenditure	Revenue
Base Adjustments:		
Base Telecom Adjustment	373,743	
Other Supplies and Services	1,844	
Radio Charges Adjustment	(281,321)	
Risk Management Adjustment	(142,190)	
Base Adjustments Total	**(47,924)**	
Employee Compensation and Benefits:		
Detention Officer Market Adjustment from FY 19 PFP	130,336	
Employee Compensation and Benefits Total	**130,336**	
Reallocations:		
Administrative and Shared Service Allocation	882,979	
Move Fingerprint and Records Manager	(125,212)	
Reallocate Discretionary Telecom	(54,473)	
Reallocations Total	**703,294**	
FY 2020 Adopted Budget	**217,872,971**	**24,577,704**
Percent Change From Baseline	*0.16%*	*2.97%*

Detention Fund (255) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**1,409,783**	**-**
Non Recurring:			
MCSO Bull Maintenance Approp Transfer	C-50-19-038-2-00	1,338,249	
Non Recurring Total		**1,338,249**	
FY 2019 Revised Budget		**2,748,032**	**-**
Non Recurring:			
Bread Wrapper		(146,219)	
JMS Maintenance Cost		(1,251,564)	
MCSO Bull Maintenance Approp Transfer	C-50-19-038-2-00	(1,338,249)	
Scissor Lift		(12,000)	
Non Recurring Total		**(2,748,032)**	
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
ADP Time Clocks for New Facility		20,360	
Body Scanners		73,000	
Bread Wrapper		23,781	
Cleaning Supplies for Dual Facilities		136,056	
Equipment and Supplies for New Facility		9,436	
Equipment for Inmate Programs Space		57,590	
Initial Setup for Classification		15,599	
JMS Continuation Costs		1,441,614	
Overtime for Dual Facilities		615,172	
Peanut Butter Machines		375,000	
Portable Radios		248,500	
Vehicle Get Ready Costs		29,800	
Carryforward Bread Wrapper		146,219	
Non Recurring Total		**3,192,127**	
FY 2020 Adopted Budget		**3,192,127**	**-**

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Sheriff Towing and Impound Fund (258) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**142,700**	**142,700**
FY 2019 Revised Budget	**142,700**	**142,700**
FY 2020 Baseline Budget	**142,700**	**142,700**
Employee Compensation and Benefits:		
Retirement Contributions	3,004	
Net Change to Other Personnel	(85,704)	
Employee Compensation and Benefits Total	**(82,700)**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		(82,700)
Fees and Other Revenues Total		**(82,700)**
FY 2020 Adopted Budget	**60,000**	**60,000**
Percent Change From Baseline	*-57.95%*	*-57.95%*

Sheriff Towing and Impound Fund (258) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**100,000**	**-**
FY 2019 Revised Budget	**100,000**	**-**
Non Recurring:		
Radar Equipment Carryforward	(100,000)	
Non Recurring Total	**(100,000)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Use of Fund Balance for Operating Costs	100,650	
Non Recurring Total	**100,650**	
FY 2020 Adopted Budget	**100,650**	**-**

Superior Court

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**$99,521,913**	**$1,967,300**
Base Adjustments:			
Judicial Branch Appropriation Transfers	C-80-19-001-2-00	($3,617,831)	
Base Adjustments Total		**($3,617,831)**	
Employee Compensation and Benefits:			
FY19 Q2 PFP Adj	C-49-19-012-2-00	$21,308	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	$36,814	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	$1,299,265	
Employee Compensation and Benefits Total		**$1,357,387**	
FY 2019 Revised Budget		**$97,261,469**	**$1,967,300**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		$152,995	
FY19 Q2 PFP Adj	C-49-19-012-2-00	($21,308)	
FY 2019 First Quarter Pay for Performance	C-49-19-005-2-00	$5,536	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	($34,432)	
Superior Court Judges Salary Adjustment		($6,276,449)	
Employee Compensation and Benefits Total		**($6,173,658)**	
FY 2020 Baseline Budget		**$91,087,811**	**$1,967,300**
Base Adjustments:			
Base Telecom Adjustment		$2,086	
Civil Department Positions		$114,334	
IT Maintenance Agreements		$685,227	
Operational Review of CTS		($410,059)	
Other Supplies and Services		($125,065)	
Probate Position		$69,997	
Radio Charges Adjustment		($71)	
Risk Management Adjustment		($72,012)	
Skybridge Security Officers		$114,160	
Base Adjustments Total		**$378,597**	
Employee Compensation and Benefits:			
Retirement Contributions		$133,299	
Personnel Savings		$494,120	
Employee Compensation and Benefits Total		**$627,419**	
Reallocations:			
Judicial Branch Allocations		$224,592	
Reallocate Fill the Gap Positions to the General Fund		$510,300	
Reallocations Total		**$734,892**	
FY 2020 Tentative Budget		**$92,828,719**	**$1,967,300**
Percent Change From Baseline		*1.91%*	*NA*

General Fund (100) Operating Continued	Expenditure	Revenue
Base Adjustments:		
Maryvale Expansion	$128,490	
Base Adjustments Total	**$128,490**	
Reallocations:		
Reallocate Juror Mileage and Fees	($25,000)	
Reallocations Total	**($25,000)**	
FY 2020 Adopted Budget	**$92,932,209**	**$1,967,300**
Percent Change From Baseline	*2.02%*	*NA*

General Fund (100) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Non Recurring:		
IT Hardware and Related Software	1,032,730	
IT Maintenance Costs and Implementation of Office 365	1,325,180	
Operational Review of CTS	410,059	
Skybridge Security Equipment	95,255	
Non Recurring Total	**2,863,224**	
FY 2020 Tentative Budget	**2,863,224**	-
Percent Change From Baseline	*NA*	
Non Recurring:		
Maryvale Expansion	386,299	
Non Recurring Total	**386,299**	
FY 2020 Adopted Budget	**3,249,523**	-

General Fund (100) Electronic Court Recording System Replacement	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Non Recurring:		
Electronic Court Recording System Replacement	3,830,000	
Non Recurring Total	**3,830,000**	
FY 2020 Adopted Budget	**3,830,000**	-

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Superior Court Judicial Enhancement (208) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**499,000**	**499,000**
FY 2019 Revised Budget	**499,000**	**499,000**
FY 2020 Baseline Budget	**499,000**	**499,000**
Base Adjustments:		
Other Supplies and Services	24,743	
Base Adjustments Total	**24,743**	
Employee Compensation and Benefits:		
Retirement Contributions	984	
Employee Compensation and Benefits Total	**984**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		25,727
Fees and Other Revenues Total		**25,727**
FY 2020 Adopted Budget	**524,727**	**524,727**
Percent Change From Baseline	*5.16%*	*5.16%*

Superior Court Judicial Enhancement (208) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	**521,661**	**-**
FY 2019 Revised Budget	**521,661**	**-**
Information and Communications Technology:		
Software Upgrade for Electronic Recording System	(500,000)	
Information and Communications Technology Total	**(500,000)**	
Non Recurring:		
Use of Fund Balance for Operating Costs	(21,661)	
Non Recurring Total	**(21,661)**	
FY 2020 Baseline Budget	**-**	**-**
Information and Communications Technology:		
Software Upgrade for Electronic Recording System	500,000	
Information and Communications Technology Total	**500,000**	
Non Recurring:		
Court Technology Expenses	25,000	
Non Recurring Total	**25,000**	
FY 2020 Adopted Budget	**525,000**	**-**

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Superior Court Grants (238) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**4,082,087**	**4,082,087**
Grants, Donations and Intergovernmental Agreements:			
Superior Court Grants	C-80-19-003-2-00	1,974,719	1,974,719
Grants, Donations and Intergovernmental Agreements Total		**1,974,719**	**1,974,719**
FY 2019 Revised Budget		**6,056,806**	**6,056,806**
Grants, Donations and Intergovernmental Agreements:			
Superior Court Grants	C-80-19-003-2-00	(1,974,719)	(1,974,719)
Grants, Donations and Intergovernmental Agreements Total		**(1,974,719)**	**(1,974,719)**
FY 2020 Baseline Budget		**4,082,087**	**4,082,087**
Base Adjustments:			
General Services		1,970,201	
Base Adjustments Total		**1,970,201**	
Employee Compensation and Benefits:			
Retirement Contributions		4,518	
Employee Compensation and Benefits Total		**4,518**	
Grants, Donations and Intergovernmental Agreements:			
Grant Reconciliation			1,974,719
Grants, Donations and Intergovernmental Agreements Total			**1,974,719**
FY 2020 Adopted Budget		**6,056,806**	**6,056,806**
Percent Change From Baseline		*48.38%*	*48.38%*

Probate Fees (256) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**392,000**	**392,000**
FY 2019 Revised Budget	**392,000**	**392,000**
FY 2020 Baseline Budget	**392,000**	**392,000**
FY 2020 Adopted Budget	**392,000**	**392,000**
Percent Change From Baseline	*0%*	*0%*

Probate Fees (256) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	**75,000**	**-**
FY 2019 Revised Budget	**75,000**	**-**
Non Recurring:		
Other Non Recurring	(75,000)	
Non Recurring Total	**(75,000)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Other Non Recurring	75,000	
Non Recurring Total	**75,000**	
FY 2020 Adopted Budget	**75,000**	**-**

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Conciliation Court Fees (257) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**1,583,362**	**1,583,362**
FY 2019 Revised Budget	**1,583,362**	**1,583,362**
FY 2020 Baseline Budget	**1,583,362**	**1,583,362**
FY 2020 Adopted Budget	**1,583,362**	**1,583,362**
Percent Change From Baseline	*0%*	*0%*

Superior Court Special Revenue (259) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**4,932,280**	**4,932,280**
FY 2019 Revised Budget	**4,932,280**	**4,932,280**
FY 2020 Baseline Budget	**4,932,280**	**4,932,280**
FY 2020 Adopted Budget	**4,932,280**	**4,932,280**
Percent Change From Baseline	*0%*	*0%*

Superior Court Special Revenue (259) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	**930,999**	**-**
FY 2019 Revised Budget	**930,999**	**-**
Information and Communications Technology:		
Data Center	(75,000)	
Software Upgrade for Electronic Recording System	(200,000)	
Information and Communications Technology Total	**(275,000)**	
Non Recurring:		
Other Non Recurring	(75,000)	
Use of Fund Balance for Fill the Gap Operating Costs	(580,999)	
Non Recurring Total	**(655,999)**	
FY 2020 Baseline Budget	**-**	**-**
Information and Communications Technology:		
Software Upgrade for Electronic Recording System	300,000	
Information and Communications Technology Total	**300,000**	
Non Recurring:		
Court Technology Expenses	50,004	
Use of Fund Balance for Fill the Gap Operating Costs	85,345	
Non Recurring Total	**135,349**	
FY 2020 Adopted Budget	**435,349**	**-**

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Law Library Fees (261) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**1,225,447**	**1,225,447**
FY 2019 Revised Budget	**1,225,447**	**1,225,447**
FY 2020 Baseline Budget	**1,225,447**	**1,225,447**
Base Adjustments:		
Other Supplies and Services	242,495	
Base Adjustments Total	**242,495**	
Employee Compensation and Benefits:		
Retirement Contributions	856	
Employee Compensation and Benefits Total	**856**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases		243,351
Fees and Other Revenues Total		**243,351**
FY 2020 Adopted Budget	**1,468,798**	**1,468,798**
Percent Change From Baseline	*19.86%*	*19.86%*

Law Library Fees (261) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	**700,000**	**-**
FY 2019 Revised Budget	**700,000**	**-**
Non Recurring:		
Fund Transfer	(700,000)	
Non Recurring Total	**(700,000)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Fund Transfer	1,000,000	
Non Recurring Total	**1,000,000**	
FY 2020 Adopted Budget	**1,000,000**	**-**

Superior Court Fill the Gap (264) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**1,830,655**	**1,830,655**
Supplemental Funding:			
Fill the Gap Plan	C-80-19-002-2-00	(16,157)	(16,157)
Supplemental Funding Total		**(16,157)**	**(16,157)**
FY 2019 Revised Budget		**1,814,498**	**1,814,498**
FY 2020 Baseline Budget		**1,814,498**	**1,814,498**
Base Adjustments:			
Reduce Allocation Out to Special Revenue Fund		507,861	
Base Adjustments Total		**507,861**	
Employee Compensation and Benefits:			
Retirement Contributions		2,439	
Employee Compensation and Benefits Total		**2,439**	
Reallocations:			
Reallocate Fill the Gap Positions to the General Fund		(510,300)	
Reallocations Total		**(510,300)**	
FY 2020 Adopted Budget		**1,814,498**	**1,814,498**
Percent Change From Baseline		*0%*	*0%*

Expedited Child Support (271) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**637,500**	**637,500**
FY 2019 Revised Budget	**637,500**	**637,500**
FY 2020 Baseline Budget	**637,500**	**637,500**
FY 2020 Adopted Budget	**637,500**	**637,500**
Percent Change From Baseline	*0%*	*0%*

Superior Court Building Repair (280) Non Recurring	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**700,000**
FY 2019 Revised Budget	**-**	**700,000**
Non Recurring:		
Fund Transfer	-	(700,000)
Non Recurring Total	**-**	**(700,000)**
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Fund Transfer	-	1,000,000
Non Recurring Total	**-**	**1,000,000**
FY 2020 Adopted Budget	**-**	**1,000,000**

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Superior Court Building Repair s(280) Judicial Branch Tenant Improvements	Expenditure	Revenue
FY 2019 Adopted Budget	**700,000**	**-**
FY 2019 Revised Budget	**700,000**	**-**
Non Recurring:		
Superior Court Improvements and Repairs	(700,000)	
Non Recurring Total	**(700,000)**	
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Superior Court Improvements and Repairs	1,000,000	
Carryforward Building Improvements and Repairs	150,000	
Non Recurring Total	**1,150,000**	
FY 2020 Adopted Budget	**1,150,000**	**-**

Domestic Relations Mediation (282) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**193,550**	**193,550**
FY 2019 Revised Budget	**193,550**	**193,550**
FY 2020 Baseline Budget	**193,550**	**193,550**
FY 2020 Adopted Budget	**193,550**	**193,550**
Percent Change From Baseline	*0%*	*0%*

Transportation

General Fund (100) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**111,672**	**-**
FY 2019 Revised Budget	**111,672**	**-**
FY 2020 Baseline Budget	**111,672**	**-**
FY 2020 Adopted Budget	**111,672**	**-**
Percent Change From Baseline	*0%*	*NA*

Transportation Grants (223) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**928,673**	**928,673**
FY 2019 Revised Budget	**928,673**	**928,673**
Grants, Donations and Intergovernmental Agreements:		
Grant Reconciliation	(928,673)	(928,673)
Grants, Donations and Intergovernmental Agreements Total	**(928,673)**	**(928,673)**
FY 2020 Baseline Budget	**-**	**-**
Grants, Donations and Intergovernmental Agreements:		
FY 2020 Transportation Grant Appropriation	1,355,396	1,355,396
Grants, Donations and Intergovernmental Agreements Total	**1,355,396**	**1,355,396**
FY 2020 Adopted Budget	**1,355,396**	**1,355,396**
Percent Change From Baseline	*NA*	*NA*

Transportation Operations (232) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**75,622,057**	**131,214,465**
FY 2019 Revised Budget	**75,622,057**	**131,214,465**
FY 2020 Baseline Budget	**75,622,057**	**131,214,465**
Base Adjustments:		
Central Service Cost Allocation	516,927	
Fuel Cost Increase	415,928	
Internal Service Charges	769,141	
Other Supplies and Services	537,667	
Repairs and Maintenance	3,104,443	
Transportation System Plan 2040 and Other Consulting Service	1,675,340	
Vehicle Replacements	2,957,000	
Base Adjustments Total	**9,976,446**	
Employee Compensation and Benefits:		
Retirement Contributions	77,026	
Personnel Services Adjustments	(244,153)	
Employee Compensation and Benefits Total	**(167,127)**	
Fees and Other Revenues:		
Other Revenue Increases		2,559,118
State Shared HURF Revenue Increase		5,563,313
State Shared VLT Revenue Increase		1,030,462
Fees and Other Revenues Total		**9,152,893**
FY 2020 Adopted Budget	**85,431,376**	**140,367,358**
Percent Change From Baseline	*12.97%*	*6.98%*

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Transportation Operations (232) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**72,961,179**	**-**
Non Recurring:			
Transfer of Expenditure Authority	C-64-19-026-M-00	400,708	
Non Recurring Total		**400,708**	
FY 2019 Revised Budget		**73,361,887**	**-**
Non Recurring:			
Other Non Recurring		(72,961,179)	
Transfer of Expenditure Authority	C-64-19-026-M-00	(400,708)	
Non Recurring Total		**(73,361,887)**	
FY 2020 Baseline Budget		**-**	**-**
Information and Communications Technology:			
Technology Projects		1,055,434	
Information and Communications Technology Total		**1,055,434**	
Non Recurring:			
Major Maintenance Projects		8,633,064	
Transfer from Fund 232 to Fund 234 for Capital Projects		56,094,680	
Warehouse Maintenance Allocation Out		(34,800)	
Non Recurring Total		**64,692,944**	
FY 2020 Adopted Budget		**65,748,378**	**-**
Percent Change From Baseline		*NA*	*NA*

Transportation Capital Projects (234) Capital Improvements		Expenditure	Revenue
FY 2019 Adopted Budget		**123,897,433**	**32,065,657**
Non Recurring:			
Transfer of Expenditure Authority	C-64-19-026-M-00	(400,708)	
Non Recurring Total		**(400,708)**	
FY 2019 Revised Budget		**123,496,725**	**32,065,657**
Capital Improvement Program:			
Capacity (CAPY)		(24,501,000)	(2,450,417)
Dust Mitigation (DMIT)		(4,351,500)	
MAG ALCP Projects (ALCP)		(27,938,000)	(29,215,240)
System Preservation and Reconstruction (SPAR)		(22,382,000)	(400,000)
Transportation System Management (TMAN)		(44,724,933)	
Capital Improvement Program Total		**(123,897,433)**	**(32,065,657)**
Non Recurring:			
Transfer of Expenditure Authority	C-64-19-026-M-00	400,708	
Non Recurring Total		**400,708**	
FY 2020 Baseline Budget		**-**	**-**
Capital Improvement Program:			
Capacity (CAPY)		15,100,000	-
Dust Mitigation (DMIT)		8,621,000	
MAG ALCP Projects (ALCP)		40,748,000	24,695,378
System Preservation and Reconstruction (SPAR)		4,553,500	2,595,355
Transportation System Management (TMAN)		44,368,778	
Capital Improvement Program Total		**113,391,278**	**27,290,733**
FY 2020 Adopted Budget		**113,391,278**	**27,290,733**
Percent Change From Baseline		*NA*	*NA*

Transportation Capital Projects (234) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**-**	**70,008,000**
FY 2019 Revised Budget		**-**	**70,008,000**
Non Recurring:			
Transfer of Expenditure Authority	C-64-19-026-M-00	-	(70,008,000)
Non Recurring Total		**-**	**(70,008,000)**
FY 2020 Baseline Budget		**-**	**-**
Non Recurring:			
Transfer from Fund 232 to Fund 234 for Capital Projects		-	56,094,680
Non Recurring Total		**-**	**56,094,680**
FY 2020 Adopted Budget		**-**	**56,094,680**
Percent Change From Baseline		*NA*	*NA*

Eliminations (900) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**(70,008,000)**	**(70,008,000)**
FY 2019 Revised Budget	**(70,008,000)**	**(70,008,000)**
Non Recurring:		
Other Non Recurring	70,008,000	70,008,000
Non Recurring Total	**70,008,000**	**70,008,000**
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Transfer from Fund 232 to Fund 234 for Capital Projects	(56,094,680)	(56,094,680)
Non Recurring Total	**(56,094,680)**	**(56,094,680)**
FY 2020 Adopted Budget	**(56,094,680)**	**(56,094,680)**
Percent Change From Baseline	*NA*	*NA*

Treasurer

General Fund (100) Operating		Expenditure	Revenue
FY 2019 Adopted Budget		**5,451,403**	**50,000**
Employee Compensation and Benefits:			
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	119,463	
Employee Compensation and Benefits Total		**119,463**	
FY 2019 Revised Budget		**5,570,866**	**50,000**
Employee Compensation and Benefits:			
2nd to 4th Quarter Performance Pay Plan		10,553	
FY 2019 Pay for Performance Adjustment	C-49-18-059-2-00	(12,024)	
Employee Compensation and Benefits Total		**(1,471)**	
FY 2020 Baseline Budget		**5,569,395**	**50,000**
Base Adjustments:			
Base Telecom Adjustment		(81,018)	
IT Positions for Application and Development Team		391,533	
Microsoft Premier Support		158,416	
Risk Management Adjustment		32,396	
Treasurer's Office Accountant		79,847	
Treasurer's Office Finance Manager		108,433	
Treasurer's Office IT Position Upgrade Request		8,087	
Treasurer's Office IT Training Request		31,009	
Treasurer's Office Salary Savings		(255,184)	
Treasurer's Office Structural Balance Shortfall		208,588	
Treasurer's Office Tax Analyst		98,125	
Treasurer's Office Training Request		7,500	
Base Adjustments Total		**787,732**	
Employee Compensation and Benefits:			
Retirement Contributions		12,512	
Employee Compensation and Benefits Total		**12,512**	
Non Recurring:			
MCTO Support for Ultis Above Base Budget Level		(671,217)	
Position Backfill		225,324	
Replacement Servers		262,400	
Treasurer’s Office Management Analyst		91,655	
Treasurer's Office One-Time Capital Purchase		91,838	
Non Recurring Total		**-**	
Reallocations:			
Treasurer's Office Postage Reallocation		559,140	
Reallocations Total		**559,140**	
FY 2020 Adopted Budget		**6,928,779**	**50,000**
Percent Change From Baseline		*24.41%*	*0%*

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General Fund (100) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Non Recurring:		
Treasurer's Office Management Analyst	91,655	
Non Recurring Total	**91,655**	
Reallocations:		
Reallocation Between Functions	(91,655)	
Reallocations Total	**(91,655)**	
FY 2020 Adopted Budget	-	-

Taxpayer Information (741) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**125,000**	**125,000**
FY 2019 Revised Budget	**125,000**	**125,000**
FY 2020 Baseline Budget	**125,000**	**125,000**
FY 2020 Adopted Budget	**125,000**	**125,000**
Percent Change From Baseline	*0%*	*0%*

Glossary

Accrual: Expense or revenue record for anticipated cash expenditure or receipt in a future reporting period.
Activity: A chart of account element that describes a common outcome for customers.
Adopted: The Adopted budget is the budget as formally appropriated by Board of Supervisors for each Fiscal Year (July 1st through June 30th) at the Department, Fund, and Appropriation level controlled by the Board.
AHCCCS: Arizona Health Care Cost Containment System. AHCCCS is Arizona's Medicaid program.
ALTCS: The Arizona Long Term Care System (ALTCS) offers an array of services including: acute medical, nursing facility, behavioral health, in-home, assisted living facility, and case management services to residents of Arizona in need of ongoing services at a nursing facility level of care.
Appropriation: The dollar amount set by the Board pursuant to statute that authorizes expending funds or incurring obligations for a specific purpose.
Arbitrage: The practice of simultaneously buying and selling an item in different markets in order to profit from a spread in prices or yields resulting from market conditions.
Assigned Fund Balance: The portion of fund balance that reflects a government's intended use of resources.
Audit: An objective examination and evaluation of the financial statements of an organization to ensure that the records are a fair and accurate representation of the transactions they claim to represent.
Balanced Budget: An annual budget in which expenditures or uses do not exceed available resources. Current year spending as well as future spending obligations must be taken into account.
Base Level Internal Service Charge: A base-level, fixed charge that is required by all agencies for normal business operations that cannot be controlled directly by department management. As an example, Telecommunications provides base-level services that include phone line administration, 506 and 372 exchange, voicemail, transmission systems, etc.
Base Level Request: An initial fiscal year's budget amount, with adjustments for program changes, grants, and departmental realignments, which are approved by the Maricopa County Board of Supervisors and annualized costs for previously funded budget issues (initiatives). A department's base budget request must be within the budget threshold provided.
Baseline: An established level of previous or current performance that could be used to set improvement goals and provide a comparison for assessing future progress.
Baseline Budget: A dollar amount used as a starting point for a department's budget.
Benchmarking: A process of collecting information on internal or external standards, processes, and/or best practices and evaluating why they are successful and applying what is learned.
Bond: A fixed obligation to pay that is issued by a government entity to investors. Bonds are used to raise cash for operational or infrastructure projects.
Budget: A set of interlinked plans that quantitatively describe an entity's projected future operations.
Capital Improvement Program (CIP) Project: A capital project that has been approved as part of the Capital Improvement Program.
Capital Outlay: Expenditure from a department's operating budget for the acquisition of, or addition to, a fixed asset. A fixed asset is an item that costs $5,000 or more and has a useful life of at least one year. Fixed assets with costs over $5,000 should be budgeted and itemized in the capital object codes (9000 series).

Capital Project: A major, non recurring project that includes one or more of the following:

- Any acquisition of, or improvement of, land for a public purpose.
- Any construction of a new facility (e.g., a public building, parking lot, road, or bridge etc.), or an addition to, or extension of, such a facility.
- A non recurring rehabilitation that increases the service potential of the building (i.e., something which is infrequent and would not be considered annual or other recurrent maintenance) or major repair of all or a part of a building, its grounds, or a facility.
- Any planning, feasibility, engineering, or design study related to an individual capital improvement project or to a program that is implemented through individual capital improvement projects.

Capital Projects Budget: The first year of the Capital Improvement Program (CIP).

Capital Projects Fund: A fund established to account for the proceeds of bond issues and other resources restricted, committed, or assigned for the acquisition, construction, or reconstruction of major capital facilities or other capital projects.

Carryover Funding: An amount budgeted for FY 2020 to pay for an expenditure budgeted for FY 2019 for which an obligation has been incurred that cannot be paid by June 30, 2019. Note: Carryover items should be identified in the base budget submission.

Central Services Cost Allocation Plan: An allocation of General Fund Central Service department's costs (i.e. Human Resources, Internal Audit) to all non General Fund departments through a consistent, logical methodology in proportion to the service or benefit received.

Certificate of Participation (COP): A method of structuring and securitizing lease payments to investors by dividing the lease payments into fractionalized interests or shares for individual sale to investors. A formal certificate represents each share, much like a bond. However, unlike bonds, COPs are typically subject to annual appropriation and do not represent a "debt" of the issuer or other lessor, but rather a proportionate interest in a flow of lease payments that are pledged to a trust.

Committed Fund Balance: Resources whose use is constrained by limitations that the government imposes upon itself at its highest level of decision making and that remain binding unless removed in the same manner.

Debt Service Fund: A fund used to account for the accumulation of resources for and payment of general long-term debt principal and interest such as that associated with general obligation, special assessment, and stadium district bonds.

Department: An organizational unit headed by a director or elected official. In terms of financial structure, departments can have multiple funding sources, (i.e., general fund, special revenue, etc.) that are based on specified uses. The combinations of the various funds are consolidated at the department level.

Depreciation: The systematic reduction in the recorded cost of a fixed asset. The net effect of depreciation is the gradual decline in the reported carrying amount of fixed assets on the balance sheet.

Discretionary Internal Service Charge: A charge for a service above the base service level that can be controlled at the discretion of the requesting department, such as fuel use, motor pool, long distance, cellular phones, and telecom work orders.

Eliminations: Eliminations are included in the budget to offset amounts budgeted as expenditures in one fund that are associated with offsetting revenues and expenditures in another fund. For example, interdepartmental charges are made to various County departments from Equipment Services. Departments pay Equipment Services for fuel and repairs, and these costs are included in departments' budgeted expenditures, supported by revenues from sources external to the County. Equipment Services, in turn, budgets these payments as revenue, along with expenditures related to the cost of providing fuel and services. Eliminations makes it possible to only count the expenditure once.

Expenditure: The amount of money spent during a specific period.
Fiduciary Fund: An account with funds from assets that the government holds as a trustee and that cannot be used to fund its own programs.
Financial Accounting Standards Board (FASB): This private, non-profit organization is responsible for determining uniform standards for treatment of accounting items, referred to commonly as the Generally Accepted Accounting Principles (GAAP).
Forecast: The Forecast scenario is an estimate of actual revenues, expenditures, and performance through the end of the current fiscal year, which may be different from the Revised Budget (plan). The Forecast scenario includes actual revenues, expenditures, and performance for the current fiscal year to date, plus a projection for the remainder of the Fiscal Year.
Full Time Equivalent (FTE): A value equivalent to the number of employees paid full-time (forty hours per week for 2,088 hours per year). A half-time position that is paid 20 hours per week equates to 0.5 FTE; four half-time positions, each paid for 20 hours per week, equals 2.0 FTE, and so on. A single position may have an FTE value greater than zero, but not greater than 1.0. A group of positions has an aggregate FTE value based on the FTE values of the specific positions within the group.
Fund: A fund is used to account for revenues and expenditures with a specified purpose.
Fund Balance/Equity: An amount composed of accumulated excess or deficiency of revenues less expenditures in a fund. This is measured at the beginning or end of a fiscal year.
Fund Transfers: Transferring monies between funds is a tool for maintaining a structurally balanced budget.
General Fund: A fund accounting for all financial resources of the County, except those required to be accounted for in other funds, that serves as the County's primary operating fund.
General Obligation (GO) Bond: General Obligation Bonds are sold to raise funding for capital expenditures. General Obligation Bonds must be approved by a majority of Maricopa County residents. Funding for repayment would be provided by the County's secondary debt service property tax levy.
Generally Accepted Accounting Principles (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.
Governmental Accounting Standards Board (GASB): An independent not-for-profit organization formed in 1984 that is responsible for issuing accounting standards for state and local governments.
Governmental Fund: The funds used to account for most typical governmental functions. The acquisition, use, and balances of the governmental entity's expendable financial resources and the related current liabilities are accounted for through the five types of governmental funds: General, Special Revenue, Debt Service, Capital Projects, and Permanent Funds.
Indirect Cost: A cost that is necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. The central service cost allocation is an example of the allocation of indirect costs.
Internal Service Charge: A cost billed to one County department by another County department for base level or discretionary services provided.
Internal Service Fund (ISF): A proprietary fund that may be used to report any activity that provides goods or services to other departments on a cost-reimbursement basis.
Major Fund: Fund whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds. In the FY 2020 Budget, the General Fund and Detention Funds are considered *Major Funds*.

Major Maintenance: The periodic need to repair and rework building and infrastructure systems or components to maintain the original condition of the asset. This repair work does not usually make the building more useful or add to the estimated useful life of the building as a structure. Maintenance costs are normal costs that allow a capital asset to be used in a normal manner over its originally expected economic life. Examples of major maintenance include, but are not limited to: re-roofing, disassembling and rebuilding air-conditioning systems and water chillers, replacement of worn-out heating systems, and other major components.

Mandate: A program that meets constitutional, statutory, or court-ordered requirements from either Federal or State entities.

Mission: A clear, concise statement of purpose for the entire County or department. The mission focuses on the broad, yet distinct, results the County or department will achieve for its customers.

Nonmajor Fund: Funds which are not major funds.

Object Code: Identifies the expenditure type (e.g., fuel, maintenance, rent, and supplies).

Personal Services: A category of expenditures within the budget that includes salaries, benefits, temporary help, special pay, overtime, salary adjustments, and personnel allocations out/in.

Personal Services Allocation – Out/In: An object code (795X or 796X) used to record payroll expenditures that will be charged/credited to a department for work performed on a special assignment basis. The department providing the personal services will record the expenditure as a credit, and the receiving department will record the expenditure as a debit.

Personnel Savings: A savings normally realized when positions are vacant or employees are paid at a lower rate than was budgeted.

Position: A single specific instance of a job class, whether occupied or vacant, involving duties requiring the services of one person. A position may be full or part-time as reflected in the FTE value.

Program: A set of activities that have a common purpose for customers.

Proprietary Fund: An account for internal and external business-like interactions.

Restatement: An adjustment in historical revenue or expenditure information to present it in the current format. An example would be to restate revenue and expenditure information following reorganization.

Restricted Fund Balance: Resources that are subject to externally enforceable legal restrictions.

Revenue: The amount of money received during a specific period.

Revised: The Revised budget is the Adopted budget for a Fiscal Year plus any approved adjustments. Adjustments that include changes to appropriated budgets must be approved by the Board of Supervisors.

Special Revenue Fund: A fund that accounts for the proceeds of specific revenue sources (other than debt service or capital projects) that is legally restricted to specific-purpose expenditures.

Strategic Business Plan: A strategic business plan sets forth the purpose, strategic goals, operational organization, and performance expectations for a department. The strategic plan provides information to department staff, corporate decision makers, the Maricopa County Board of Supervisors, and the public about how the department is organized to deliver results to its customers and what results the department is accountable for achieving. The plan provides the opportunity for all department staff to see how they contribute at all levels in the organization.

Strategic Goal: A strategic goal translates resources into significant results to be achieved over the next two to five years, providing the basis for evaluating the department as a whole.

Structurally Balanced Budget: A budget in which all recurring expenditures are fully supported by recurring sources of funding over the economic cycle.

Supplies: A category of expenditures within the budget for all standard costs of daily operations, including such items as office supplies, rent, contractual services, and travel.

Trend: A documented recurrence of a measurable event or circumstance over time that is increasing, decreasing, or staying the same. The size of the number of occurrences often determines whether the recurrences constitute a trend. If the number of recurrences is very small, such as number of floods in a year, it may take a number of years to document a trend in one direction or another. Conversely, a large number of events or occurrences, such as the number of court cases of a particular type, may reveal a trend within months or a few years.

Truth-in-Taxation (TNT): As real estate values rise year over year, so does the taxable value of the property. Unless there is a commensurate reduction in the tax rate, the amount of property taxes will also increase. The purpose of truth-in-taxation (TNT) is to prevent this type of tax increase. It also serves to make elected officials aware of such a tax increase and allows the public to be notified of the increase and communicate with their elected leaders.

Unassigned Fund Balance: Net resources in excess of what is classified as restricted, committed, or assigned fund balance.

Zero-Based Budgeting (ZBB): A process used for detailing an overall budget and individual budgeted items rather than dealing only with proposed changes from a previous budget.

Acronyms

ADP: Average Daily Population
AHCCCS: Arizona Health Care Cost Containment System
ALTCS: Arizona Long Term Care System
APD: Adult Probation Department
A.R.S.: Arizona Revised Statute
ASRS: Arizona State Retirement System
BLM: Bureau of Land Management
BOS: (Maricopa County) Board of Supervisors
CAFR: Comprehensive Annual Financial Report
CAMA: Computer Aided Mass Appraisal
CHS: Correctional Health Services
CIP: Capital Improvement Program
COPs: Certificates of Participation
DPS: Department of Public Safety
EHR: Electronic Health Record
FASB: Financial Accounting Standards Board
FCV: Full Cash Value
FEMA: Federal Emergency Management Agency
FHWA: Federal Highway Administration
FTE: Full Time Equivalent
FY: Fiscal Year
GAAP: Generally Accepted Accounting Principles
GASB: Governmental Accounting Standards Board
GDP: Gross Domestic Product
GFOA: Government Finance Officers Association
GO: General Obligation
HURF: Highway User Revenue Fund
IBNR: Incurred But Not Reported
ICR: Issuer Credit Rating
IGA: Intergovernmental Agreement
ISF: Internal Service Fund
IT: Information Technology
LPV: Limited Primary Value
MAG: Maricopa Association of Governments
MCAO: Maricopa County Attorney's Office
MCDOT: Maricopa County Department of Transportation
MCSO: Maricopa County Sheriff's Office
MMC: Maricopa Medical Center
MMCS: Maricopa Managed Care System
MVD: Motor Vehicle Department
OET: Office of Enterprise Technology
PCR: Post-Conviction Relief
PDS: Public Defense System
RPTA: Regional Public Transit Authority
RTP: Regional Transportation Plan
SMI: Seriously Mentally Ill
SRP: Salt River Project
STD: Short-Term Disability
SVP: Sexually Violent Persons
S&P: Standard & Poor's
TIP: Transportation Improvement Program
TNT: Truth-in-Taxation
TPT: Transaction Privilege Tax
VLT: Vehicle License Taxes
ZBB: Zero-Based Budgeting

Acknowledgements

The Fiscal Year 2020 Maricopa County Budget document was made possible with the help of many dedicated individuals. Most importantly, we thank the Board of Supervisors and the County Manager for providing the policy guidance and leadership that is the backbone of the budget process. Thanks must also be given to the Elected Officials, Deputy County Manager, Assistant County Managers, and Department Directors for their cooperation during this past year. This document could not have been produced without the conscientious and creative efforts of staff in the Budget Office whose members include:

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- Jared Hansen
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- Rosanna Ruiz
- Tek-Sin The

Flood Control District

Motion

Pursuant to A.R.S. §§ 48-251 and 48-252, approve the Flood Control District Fiscal Year 2020 Adopted Budget in the amount of $123,171,290 by total appropriation for each fund and appropriation unit group for the Flood Control District, listed in the attached schedules.

Flood Control District Transmittal Letter

To: Bill Gates, District 3, Chairman
Jack Sellers, District 1
Steve Chucri, District 2
Clint Hickman, District 4
Steve Gallardo, District 5

The FY 2020 expenditure budget for the Flood Control District is $123,171,290 an increase of $24,574,325 over the FY 2019 Revised Budget. Based on the Five-Year Capital plan, the FY 2020 capital project expenditures are budgeted at $85,303,029.

The FY 2020 budget has been developed with a tax rate that will remain flat at a rate of $0.1792 per $100 dollars of net assessed value. The Flood Control District Tax Levy will be $70,887,943 for FY 2020. In FY 2020, the Flood Control District has budgeted revenue of $74,801,629, which is $1,669,895 (2%) more than FY 2019, and budgeted fund balance use of $48,369,661.

The Flood Control District Capital Improvement Program budget reflects strong activity in the construction phase of major infrastructure projects, which are geographically distributed to benefit all five County Supervisory Districts. In all, the Flood Control District has 69 scheduled projects in two categories, Flood Control Capital Improvement Projects and Flood Control Major Maintenance, totaling $407,599,787 in the five-year Capital Improvement Program.

I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.

Sincerely,

Joy Rich
Maricopa County Manager

On May 20, 2019, the Board of Supervisors approved the FY 2020 Tentative Budget in the amount of $123,171,290.

On June 24, 2019, the Board of Supervisors approved the FY 2020 Budget in the amount of $123,171,290. This amount represents a net $0 change from the Tentative Budget, as well as shifts within expenditure categories of uses.

On August 19, 2019, the Board of Supervisors approved the FY 2020 Tax Levy and Rates.

Signal Buttes Flood Retarding Structure (FRS)

27th Avenue Basin

Flood Control District

Mission

The Flood Control District of Maricopa County reduces risk from flooding so that property damage and loss of life is minimized, economic development is supported in a safe and responsible manner, and storm water is recognized as a resource for the long-term benefit of the community and environment.

Vision

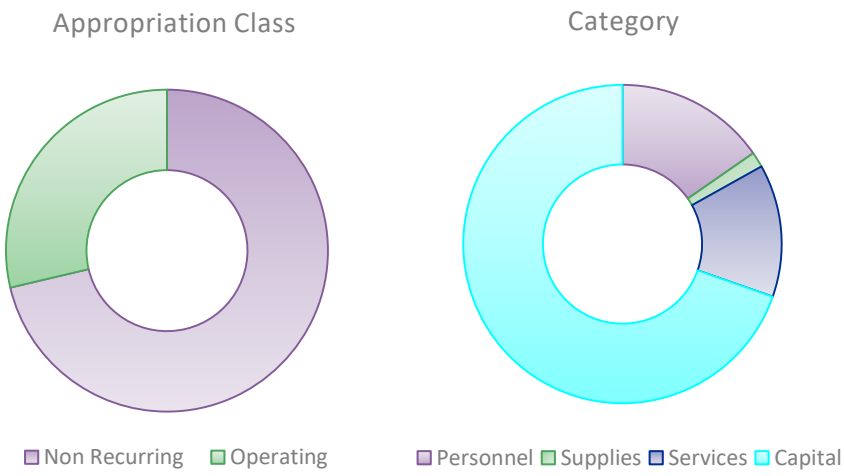
The Flood Control District of Maricopa County is a community partner working with citizens and stakeholders to reduce risk from flooding. FCD accomplishes this through exceptional customer service, technical expertise, fiscally responsible actions, and multi-use projects.

Budget Highlights

The FY 2020 budget includes new two appropriation groups for maintenance; Flood Maintenance Operating and Major Maintenance Capital.

FY 2020 Budget Overview

Total Expenditures $123,171,290



FY 2020 Expenditure Budget By Appropriation Group and Category

Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Flood Control CIP	1,676,177	-		79,015,000	**80,691,177**
Flood Maintenance Operating	-	-	600,000	2,000,000	**2,600,000**
Major Maintenance Capital	92,852	-	-	4,519,000	**4,611,852**
Non Recurring Non Project	-	12,000	2,427,103	94,500	**2,533,603**
Operating	17,114,259	1,913,096	13,560,761	146,542	**32,734,658**
Total	**18,883,288**	**1,925,096**	**16,587,864**	**85,775,042**	**123,171,290**

Summary
Consolidated Sources, Uses, and Fund Balance by Fund Type

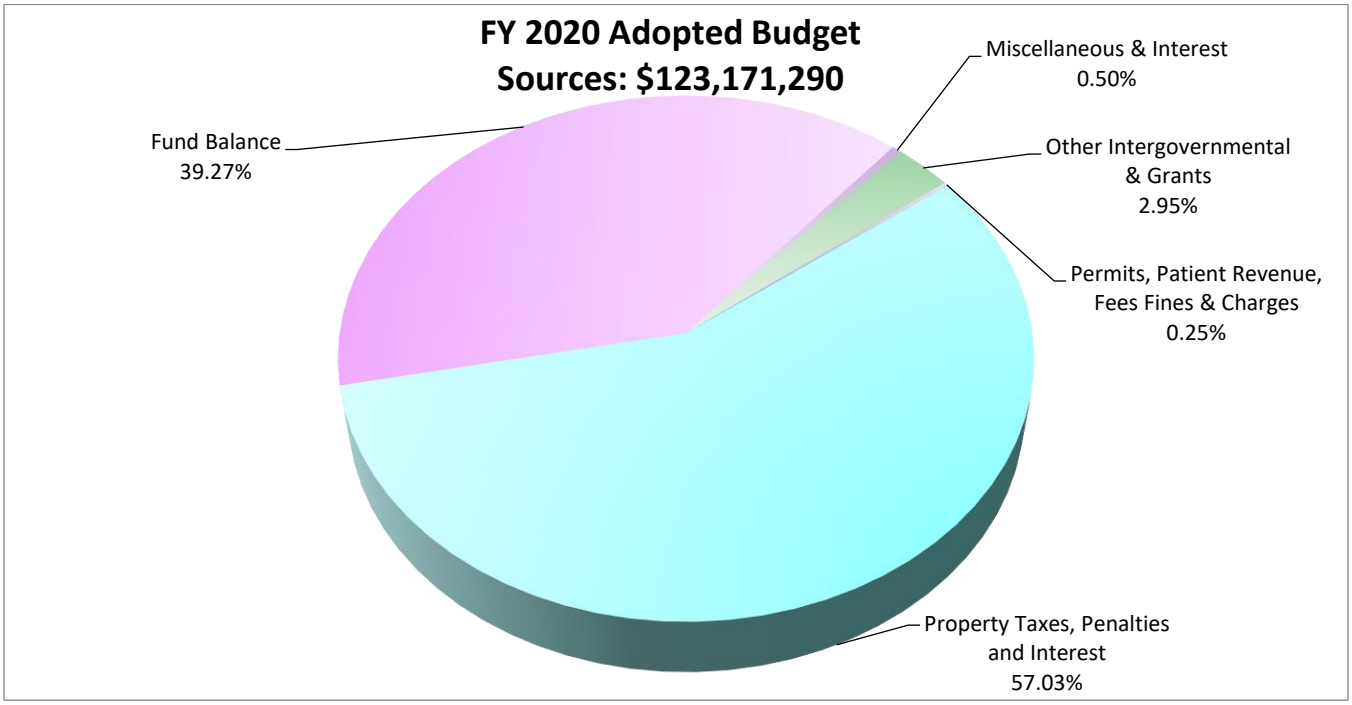
	Special Revenue	Capital Projects	Subtotal	Eliminations	Total
Beginning Fund Balance	**17,650,305**	**83,196,619**	**100,846,924**	**-**	**100,846,924**
Sources of Funds					
Operating					
6010 - Property Tax	70,249,952	-	70,249,952	-	70,249,952
6100 - Licenses & Permits	310,000	-	310,000	-	310,000
6210 - PILT-Salt River Project	212,571	-	212,571	-	212,571
6450 - Interest Income	275,009	-	275,009	-	275,009
6500 - Miscellaneous	107,500	-	107,500	-	107,500
6505 - Other Miscellaneous	231,597	-	231,597	-	231,597
Total Operating Sources	**71,386,629**	**-**	**71,386,629**	**-**	**71,386,629**
Non Recurring					
6152 - Grants-Other	70,000	-	70,000	-	70,000
6200 - Intergovernmental-Federal	-	1,300,000	1,300,000	-	1,300,000
6202 - Intergovernmental-Other	-	2,045,000	2,045,000	-	2,045,000
6800 - Transfers In	-	33,849,772	33,849,772	(33,849,772)	-
Total Non Recurring Sources	**70,000**	**37,194,772**	**37,264,772**	**(33,849,772)**	**3,415,000**
Total Sources	**71,456,629**	**37,194,772**	**108,651,401**	**(33,849,772)**	**74,801,629**
Uses of Funds					
Operating					
Personal Services	17,114,259	-	17,114,259	-	17,114,259
Supplies	1,913,096	-	1,913,096	-	1,913,096
Services	14,160,761	-	14,160,761	-	14,160,761
Capital Outlay	2,146,542	-	2,146,542	-	2,146,542
Total Operating Uses	**35,334,658**	**-**	**35,334,658**	**-**	**35,334,658**
Non Recurring					
Personal Services	-	1,769,029	1,769,029	-	1,769,029
Supplies	12,000	-	12,000	-	12,000
Services	2,427,103	-	2,427,103	-	2,427,103
Other Financing Uses	33,849,772	-	33,849,772	(33,849,772)	-
Capital Outlay	94,500	83,534,000	83,628,500	-	83,628,500
Total Non Recurring Uses	**36,383,375**	**85,303,029**	**121,686,404**	**(33,849,772)**	**87,836,632**
Total Uses	**71,718,033**	**85,303,029**	**157,021,062**	**(33,849,772)**	**123,171,290**
Structural Balance	36,051,971	-	36,051,971	-	36,051,971
Ending Fund Balance:	**17,388,901**	**35,088,362**	**52,477,263**	**-**	**52,477,263**
Restricted	17,388,901	35,088,362	52,477,263	-	52,477,263
Committed	-	-	-	-	-
Unassigned	-	-	-	-	-

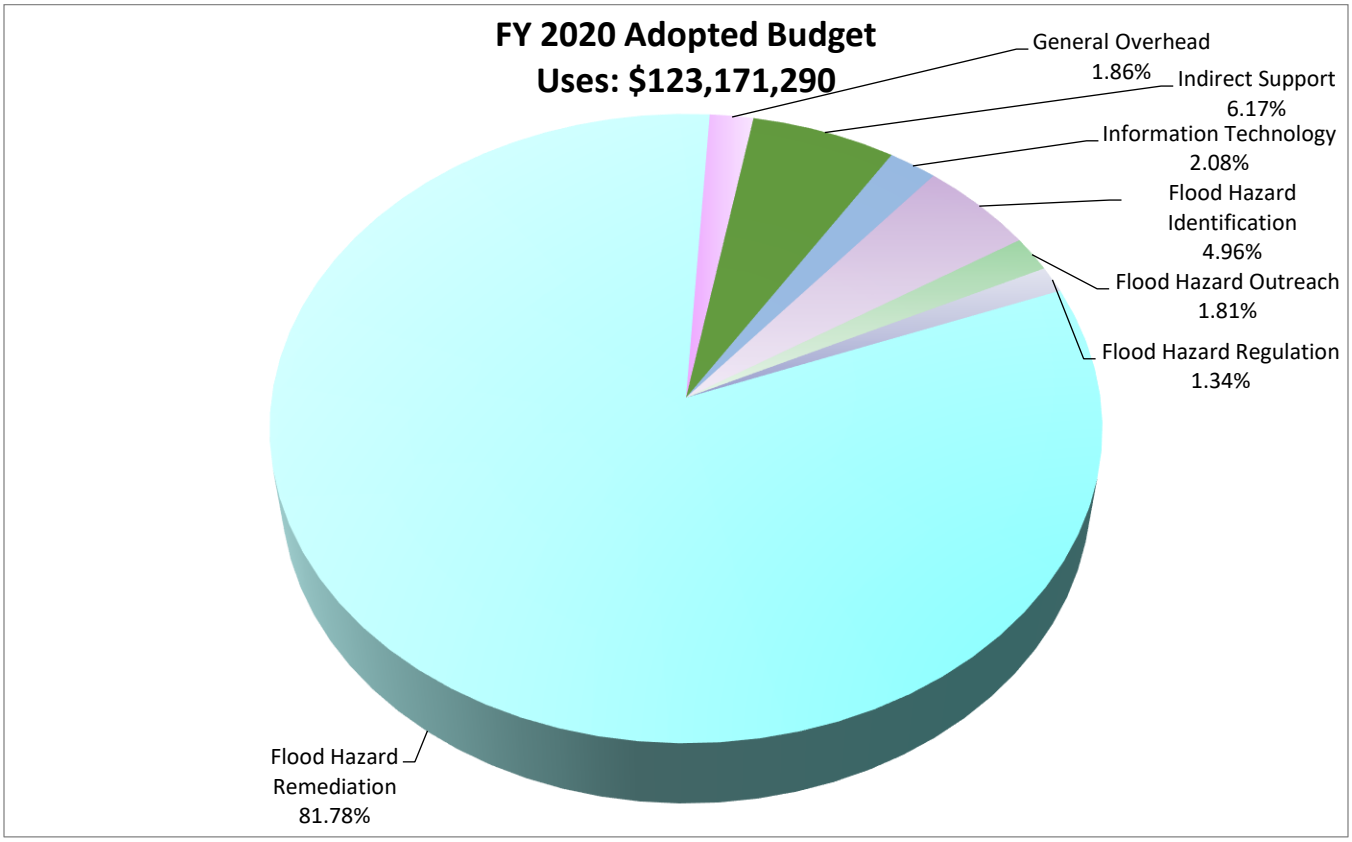
Appropriated Expenditures and Other Uses by Fund and Appropriation Group

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
900 Eliminations				
Non Recurring Non Project	(37,186,723)	(37,186,723)	(33,849,772)	3,336,951
All Appropriations	**(37,186,723)**	**(37,186,723)**	**(33,849,772)**	**3,336,951**
989 Flood Control Grants				
Non Recurring Non Project	70,000	70,000	131,071	61,071
All Appropriations	**70,000**	**70,000**	**131,071**	**61,071**
990 Flood Control Capital Projects				
Flood Control CIP	60,486,000	58,096,000	80,691,177	22,595,177
Major Maintenance Capital	-	2,390,000	4,611,852	2,221,852
Small Project Assistance Prgm	2,514,000	2,514,000	-	(2,514,000)
All Appropriations	**63,000,000**	**63,000,000**	**85,303,029**	**22,303,029**
991 Flood Control				
Flood Maintenance Operating	-	-	2,600,000	2,600,000
Non Recurring Non Project	38,865,700	40,456,700	36,252,304	(4,204,396)
Operating	32,256,988	32,256,988	32,734,658	477,670
All Appropriations	71,122,688	72,713,688	71,586,962	(1,126,726)
Total	**97,005,965**	**98,596,965**	**123,171,290**	**24,574,325**

White Tanks Flood Retarding Structure (FRS) Number 4

Sources and Uses of Funds





Sources and Uses by Category

All Funds	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Property Tax	61,870,281	65,713,776	65,713,770	65,713,770	70,249,952	4,536,182	6.90%
Total Taxes	**61,870,281**	**65,713,776**	**65,713,770**	**65,713,770**	**70,249,952**	**4,536,182**	**6.90%**
Licenses and Permits	366,667	255,000	255,000	395,426	310,000	55,000	21.57%
Total Licenses & Permits	**366,667**	**255,000**	**255,000**	**395,426**	**310,000**	**55,000**	**21.57%**
Grants	148,166	70,000	70,000	70,000	70,000	-	0.00%
Intergovernmental	10,427,456	6,322,575	6,322,575	1,555,544	3,345,000	(2,977,575)	-47.09%
Payment in Lieu of Taxes	203,540	210,483	210,480	208,856	212,571	2,091	0.99%
Total Intergovernmental	**10,779,162**	**6,603,058**	**6,603,055**	**1,834,400**	**3,627,571**	**(2,975,484)**	**-45.06%**
Interest Income	579,077	275,000	275,009	1,002,774	275,009	-	0.00%
Miscellaneous	659,256	284,900	284,900	1,655,093	339,097	54,197	19.02%
Total Miscellaneous	**1,238,333**	**559,900**	**559,909**	**2,657,867**	**614,106**	**54,197**	**9.68%**
Total Sources	**74,254,443**	**73,131,734**	**73,131,734**	**70,601,463**	**74,801,629**	**1,669,895**	**2.28%**

Uses by Category

All Funds	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Regular Pay	10,596,920	10,777,388	10,891,694	11,174,014	11,267,890	376,196	3.45%
Temporary Pay	83,516	135,031	177,177	102,217	178,310	1,133	0.64%
Overtime	94,770	46,585	46,584	66,188	101,527	54,943	117.94%
Benefits	4,005,463	4,217,303	4,250,225	4,279,114	4,644,338	394,113	9.27%
Personal Services Allocation Out	(3,191,927)	(3,857,002)	(3,856,968)	(3,243,820)	(4,012,176)	(155,208)	4.02%
Personal Services Allocation In	5,351,507	6,417,464	6,328,820	6,412,831	6,703,399	374,579	5.92%
Total Personal Services	**16,940,249**	**17,736,769**	**17,837,532**	**18,790,544**	**18,883,288**	**1,045,756**	**5.86%**
General Supplies	980,640	1,101,876	1,348,014	1,089,739	1,405,992	57,978	4.30%
Fuel	222,038	272,960	271,764	266,114	277,918	6,154	2.26%
Non-Capital Equipment	182,550	112,320	204,394	235,423	188,404	(15,990)	-7.82%
Supplies - Alloc Out	(16,315)	(33,266)	(33,272)	(15,910)	(41,524)	(8,252)	24.80%
Supplies - Alloc In	174,086	48,588	48,600	37,039	94,306	45,706	94.05%
Total Supplies	**1,542,999**	**1,502,478**	**1,839,500**	**1,612,405**	**1,925,096**	**85,596**	**4.65%**
Professional Services	142,601	408,750	397,558	170,784	331,700	(65,858)	-16.57%
General Services	6,765,579	8,141,812	7,928,961	5,955,965	8,458,317	529,356	6.68%
Leases	768,820	747,229	1,172,954	874,485	913,024	(259,930)	-22.16%
Repairs And Maintenance	1,703,567	1,960,733	2,482,343	570,185	2,667,238	184,895	7.45%
Intergovernmental Payments	2,891,416	2,615,288	2,659,905	3,116,374	3,054,970	395,065	14.85%
Internal Service Charges	-	-	-	-	5,400	5,400	N/A
Travel	41,181	92,031	94,890	61,845	92,745	(2,145)	-2.26%
Training	58,544	110,065	120,534	62,642	122,744	2,210	1.83%
Postage and Shipping	8,107	12,500	14,437	16,180	10,396	(4,041)	-27.99%
Utilities	295,017	345,200	365,204	428,705	416,815	51,611	14.13%
Services Alloc Out	(13,473)	(209,969)	(209,964)	(104,982)	(271,331)	(61,367)	29.23%
Services Alloc In	263,361	570,079	578,352	571,793	785,846	207,494	35.88%
Total Services	**12,924,720**	**14,793,718**	**15,605,174**	**11,723,976**	**16,587,864**	**982,690**	**6.30%**
Capital Land Cost	3,175	2,849,000	5,388,996	1,151,367	4,242,000	(1,146,996)	-21.28%
Capital Building and Improve	147,090	-	76,801	94,542	94,542	17,741	23.10%
Capital Equipment	193,429	110,000	256,220	162,687	144,500	(111,720)	-43.60%
Capital Vehicles	1,001,960	1,463,000	1,493,086	972,740	2,000,000	506,914	33.95%
Capital Infrastructure	16,590,537	58,551,000	56,099,656	25,300,488	79,294,000	23,194,344	41.34%
Total Capital Outlay	**17,936,191**	**62,973,000**	**63,314,759**	**27,681,824**	**85,775,042**	**22,460,283**	**35.47%**
Total Uses	**49,344,159**	**97,005,965**	**98,596,965**	**59,808,749**	**123,171,290**	**24,574,325**	**24.92%**

Transfers In

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Capital Projects Fund					
Non Recurring					
990 - Flood Control Capital Projects	Flood Control (991) to Flood Control Capital Projects (990)	37,186,723	37,186,723	37,186,723	33,849,772
	Non Recurring Total	**37,186,723**	**37,186,723**	**37,186,723**	**33,849,772**
	General Fund	**37,186,723**	**37,186,723**	**37,186,723**	**33,849,772**
Elimination					
Non Recurring					
900 - Eliminations	Flood Control (991) to Flood Control Capital Projects (990)	(37,186,723)	(37,186,723)	(37,186,723)	(33,849,772)
	Non Recurring Total	**(37,186,723)**	**(37,186,723)**	**(37,186,723)**	**(33,849,772)**
	General Fund	**(37,186,723)**	**(37,186,723)**	**(37,186,723)**	**(33,849,772)**
	All Funds Total	-	-	-	-

Transfers Out

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Special Revenue Fund					
Non Recurring					
991 - Flood Control	Flood Control (991) to Flood Control Capital Projects (990)	37,186,723	37,186,723	37,186,723	33,849,772
	Non Recurring Total	**37,186,723**	**37,186,723**	**37,186,723**	**33,849,772**
	General Fund	**37,186,723**	**37,186,723**	**37,186,723**	**33,849,772**
Elimination					
Non Recurring					
900 - Eliminations	Flood Control (991) to Flood Control Capital Projects (990)	(37,186,723)	(37,186,723)	(37,186,723)	(33,849,772)
	Non Recurring Total	**(37,186,723)**	**(37,186,723)**	**(37,186,723)**	**(33,849,772)**
	General Fund	**(37,186,723)**	**(37,186,723)**	**(37,186,723)**	**(33,849,772)**
	All Funds Total	-	-	-	-

Staffing by Activity

Activity	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Budget and Financial Services	7.00	7.00	7.00	7.00	-	0.00%
Executive Management	5.50	5.00	5.00	5.00	-	0.00%
Facilities Management	1.00	1.00	1.00	1.00	-	0.00%
Flood Cntrl Public Information	1.00	1.00	1.00	1.00	-	0.00%
Flood Control Capital Projects	18.00	15.50	15.50	15.99	0.49	3.16%
Flood Ctrl Structure Maint	89.00	87.50	87.50	94.00	6.50	7.43%
Flood Customer Service	3.00	4.00	4.00	4.00	-	0.00%
Flood Hazard Planning	16.50	18.00	18.00	18.00	-	0.00%
Flood Safety Education	1.00	2.00	2.00	2.00	-	0.00%
Flood Warning	9.00	10.00	10.00	10.00	-	0.00%
Floodplain Delineation	8.00	9.00	9.00	9.00	-	0.00%
Floodplain Permitting	7.00	7.00	7.00	7.00	-	0.00%
Floodplain Regulation Complnce	4.00	4.00	4.00	4.00	-	0.00%
Operations Support	7.00	6.00	6.00	6.00	-	0.00%
Procurement	3.00	3.00	3.00	3.00	-	0.00%
Records Management	2.00	2.00	2.00	2.00	-	0.00%
Regulation Compliance	6.00	7.00	7.00	7.00	-	0.00%
Department Total	**188.00**	**189.00**	**189.00**	**195.99**	**6.99**	**3.70%**

Gilbert Regional Park Ground Breaking

Staffing by Market Range Title

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	2.00	2.00	2.00	2.00	-	0.00%
Accounting Specialist	2.00	2.00	2.00	2.00	-	0.00%
Admin/Operations Specialist	7.00	7.00	7.00	7.00	-	0.00%
Administrative Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Administrator	-	1.00	1.00	1.00	-	0.00%
Atmospheric Science Pro	1.00	-	-	-	-	N/A
Chemical Applications Tech	5.00	-	-	-	-	N/A
Communications Department Ofcr	1.00	1.00	1.00	1.00	-	0.00%
Communicatn Ofcr/Govt Liaison	-	1.00	1.00	1.00	-	0.00%
Crew Leader	5.00	-	-	-	-	N/A
Deputy Director - Flood Cntrl	1.00	-	-	-	-	N/A
Development Svcs Technician	3.00	2.00	2.00	2.00	-	0.00%
Development Svcs Technician Ld	2.00	2.00	2.00	2.00	-	0.00%
Development Svcs Technician Sr	1.00	1.00	1.00	1.00	-	0.00%
Director - Flood Control Dist	1.00	1.00	1.00	1.00	-	0.00%
Engineer	30.50	25.00	25.00	25.00	-	0.00%
Engineer Associate	8.00	9.00	9.00	9.00	-	0.00%
Engineer Associate Senior	2.00	4.00	4.00	4.00	-	0.00%
Engineer Senior	4.00	4.00	4.00	4.00	-	0.00%
Engineering Manager	3.50	4.00	4.00	4.00	-	0.00%
Engineering Specialist	1.00	1.00	1.00	1.00	-	0.00%
Engineering Supervisor	8.00	8.00	8.00	8.49	0.49	6.13%
Engineering Support Branch Mgr	2.00	2.00	2.00	2.00	-	0.00%
Engineering Technician	4.00	3.00	3.00	3.00	-	0.00%
Equipment Operator	4.00	-	-	-	-	N/A
Exec Assistant to Director	1.00	-	-	-	-	N/A
Field Operations Supervisor	6.00	-	-	-	-	N/A
Finance Business Analyst	1.00	1.00	1.00	1.00	-	0.00%
Finance Manager (Large)	1.00	1.00	1.00	1.00	-	0.00%
Finance Support Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Fleet Automotive Technician	-	1.00	1.00	1.00	-	0.00%
General Maintenance Worker	10.00	-	-	-	-	N/A
Heavy Equipment Operator	7.00	-	-	-	-	N/A
Heavy Equipment Operator Sr	4.00	-	-	-	-	N/A
Highway/Flood Operations Supt	1.00	-	-	-	-	N/A
Inspection Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Inspector	12.00	11.00	11.00	12.00	1.00	9.09%
Landscape Architect	1.00	1.00	1.00	1.00	-	0.00%
Management Analyst	1.00	1.50	1.50	1.50	-	0.00%
Management Assistant	1.00	2.00	2.00	2.00	-	0.00%
Mechanic - Automotive	1.00	-	-	-	-	N/A
Media Specialist	1.00	1.00	1.00	1.00	-	0.00%
Meteorologist	-	1.00	1.00	1.00	-	0.00%
Office Assistant	4.00	3.00	3.00	3.00	-	0.00%
Office Assistant Specialized	1.00	-	-	-	-	N/A

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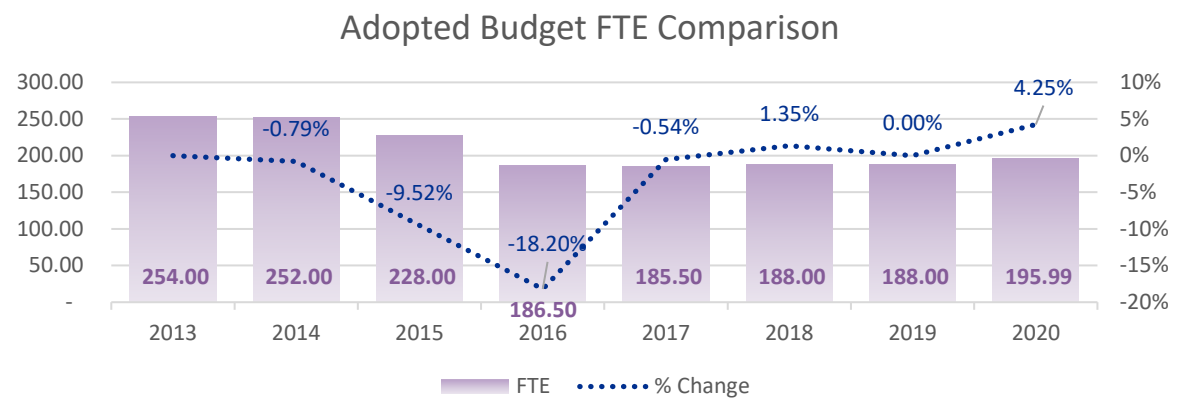
Staffing by Market Range Title (continued)

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Operations Supervisor - PW	1.00	-	-	-	-	N/A
Operations/Program Manager	1.00	1.00	1.00	1.00	-	0.00%
Planner	3.00	2.00	2.00	2.00	-	0.00%
Planner Associate	-	2.00	2.00	2.00	-	0.00%
Planner Senior	-	3.00	3.00	3.00	-	0.00%
Planning Supervisor	2.00	2.00	2.00	2.00	-	0.00%
Procurement Officer	-	1.00	1.00	1.00	-	0.00%
Procurement Officer - Dept	1.00	-	-	-	-	N/A
Procurement Specialist	2.00	2.00	2.00	2.00	-	0.00%
Programmer Analyst	-	1.00	1.00	1.00	-	0.00%
Programmer Analyst Sr/Ld	-	1.00	1.00	1.00	-	0.00%
Public Works Crew Leader	-	6.00	6.00	6.00	-	0.00%
Public Works Equipment Operatr	-	4.00	4.00	4.00	-	0.00%
Public Works Field Supervisor	-	6.00	6.00	6.00	-	0.00%
Public Works Heavy Eqp Optr Sr	-	4.00	4.00	4.00	-	0.00%
Public Works Heavy Equip Oprtr	-	7.00	7.00	7.00	-	0.00%
Public Works Maintenance Workr	-	11.00	11.00	15.00	4.00	36.36%
Public Works Superintendent	-	1.00	1.00	1.00	-	0.00%
Reprographic Technician	1.00	1.00	1.00	1.00	-	0.00%
Software Sys Engineer	2.00	-	-	-	-	N/A
Special Projects Manager	2.00	1.00	1.00	1.00	-	0.00%
Survey Technician	1.00	1.00	1.00	1.00	-	0.00%
Trades Generalist	11.00	10.50	10.50	12.00	1.50	14.29%
Trades Specialist	-	2.00	2.00	2.00	-	0.00%
Trainer	-	1.00	1.00	1.00	-	0.00%
Vector Control Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Vector Control Technician	-	4.00	4.00	4.00	-	0.00%
Water Instrument Tech Supv	1.00	1.00	1.00	1.00	-	0.00%
Water Instrument Technician	4.00	5.00	5.00	5.00	-	0.00%
Department Total	**188.00**	**189.00**	**189.00**	**195.99**	**6.99**	**3.70%**

Staffing by Fund

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
991 - Flood Control	188.00	189.00	189.00	195.99	6.99	3.70%
Department Total	**188.00**	**189.00**	**189.00**	**195.99**	**6.99**	**3.70%**

District FTE



Revenue Sources and Variance Commentary

Overall Revenues

Flood Control's total revenue for FY 2020 is $74,801,629. Revenue can be broken out into four broad categories that consist of various revenue sources.

Revenue Type	2020 Adopted
Taxes	70,249,952
Licenses & Permits	310,000
Intergovernmental	3,627,571
Miscellaneous	614,106
Total Revenue	**74,801,629**

Taxes

Revenue classified as taxes are only those that the District has levied itself. This includes property tax.

Taxes Types	2020 Adopted
Property Tax	70,249,952
Total Taxes	**70,249,952**

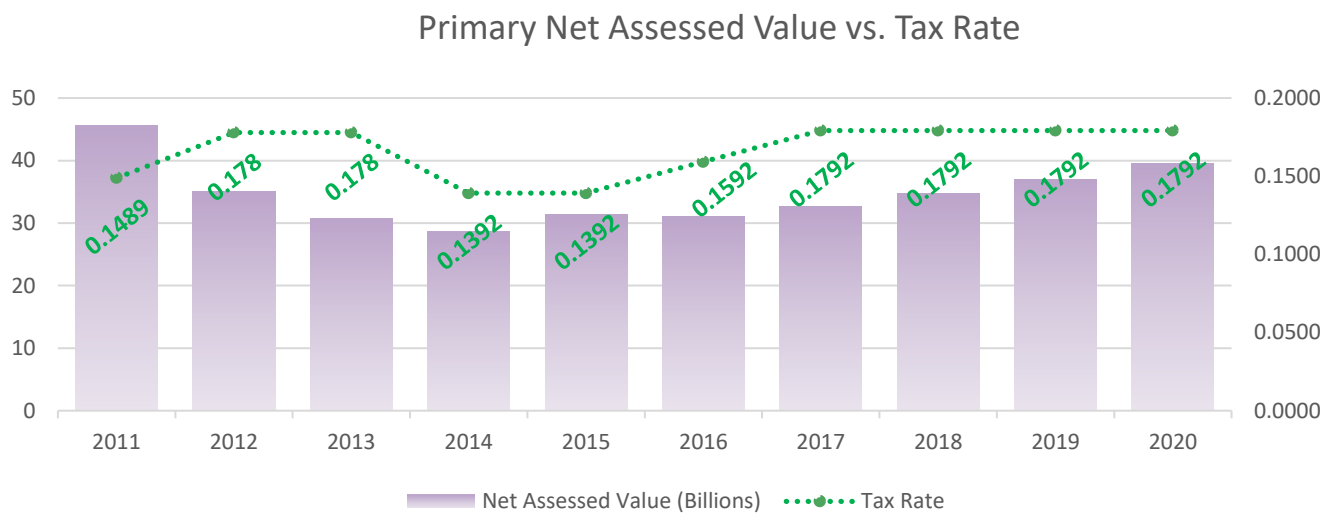
Property Taxes

In FY 2016 for Tax Year 2015, the Flood Control District secondary property tax began to be based on limited property value with a growth cap of 5% on property taxed in the prior year instead of the Full Cash Value. This change in property valuation is due to Proposition 117 that was approved by voters in 2012. Previously, secondary net assessed values of real and personal property had no constitutional limitation on growth.

The Board of Supervisors must adopt the Flood Control District's property tax levy on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears in two installments, due October 1 and March 1.

The following schedule lists the District's net assessed values, tax rates, and property tax levies for the last nine fiscal years, plus the assessed values and the tax rates for FY 2020. The Flood Control District's property tax rate for FY 2020 will remain flat at $0.1792 per $100 net assessed value.

Flood Control District Tax Levy			
Fiscal Year	NAV (Thousands)	Tax Rate (per $100 N.A.V.)	Tax Levy
2011	45,681,391	0.1489	68,019,592
2012	35,056,838	0.1780	62,401,172
2013	30,665,493	0.1780	54,584,578
2014	28,622,833	0.1392	39,842,985
2015	31,339,191	0.1392	43,660,332
2016	31,100,587	0.1592	49,512,136
2017	32,624,765	0.1792	58,463,580
2018	34,709,159	0.1792	62,198,813
2019	37,003,666	0.1792	66,310,571
2020	39,558,003	0.1792	70,887,943



The secondary levy will result in an average property tax bill of $26.21 for the median residential home in Maricopa County, valued at $146,287 (limited property value). See following table.

FY 2020 vs FY 2019 Tax Bill Impact on Median Home	
FY 2019	
Median LPV	$137,318
Primary Tax Rate	0.1792
Property Tax Bill	$24.61
FY 2020	
Median LPV	$146,287
Primary Tax Rate	0.1792
Property Tax Bill	$26.21
Tax Bill Savings/(Increase)	(1.60)

FY 2020 Flood Control Secondary Tax Levy vs. "Truth-In-Taxation" Total Levy	
Truth-In-Taxation Levy	$67,446,397
Secondary Levy	$70,887,943
Amount Under/(Over) Truth-In-Taxation Levy	(3,441,546)
Truth-In-Taxation Rate	0.1705
Primary Tax Rate	0.1792
Amount Under/(Over) Truth-In-Taxation Rate	(0.0087)
Truth-In Taxation Bill on Median Valued Home	$24.94
Property Tax Bill on Median Valued Home	$26.21
Tax Bill Savings/(Increase)	(1.27)

In FY 2020, property tax revenue is budgeted based on prior years' collection trends in relation to the adopted levy.

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Property Tax Collection Analysis	
Levy Amount	$70,887,943
Collection Rate	99.10%
Budgeted Property Tax Revenue	$70,249,952

Licenses and Permits

The Flood Control District collects revenue from customers for drainage plans, plan site reviews, and licenses. Rates for licenses and permits are approved by the Board of Directors, unless otherwise set forth in statute. The revenue generated from licenses and permits is used to offset the cost of issuing the permits.

	2020 Adopted
Types	
Licenses & Permits	310,000
Total Licenses & Permits	**310,000**

Intergovernmental Revenues

Intergovernmental revenues are received by the Flood Control District from other government or public entities, and include payments in lieu of taxes, grants, and payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended.

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP). Although it is a public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates. The projected FY 2020 payments in lieu of taxes total to $212,571. The increase in revenue is reflective of SRP's increase in estimated net assessed value.

Payments in Lieu of Taxes		
Source	FY 2019 Forecast	FY 2020 Budget
Salt River Project	207,404	212,571
Total	**207,404**	**212,571**

Other Intergovernmental Revenue

Other Intergovernmental Revenue includes a variety of payments from other jurisdictions, usually as required by IGA's with the District. The District's FY 2020 budget includes $3,345,000.

Miscellaneous Revenue

The Flood Control District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include interest income, sale of assets, building rental, and vehicle auction revenue. The FY 2020 budget does not account for any land sales.

	2020 Adopted
Miscellaneous Types	
Interest Income	275,009
Miscellaneous	107,500
Other Miscellaneous	231,597
Total Miscellaneous	**614,106**

Other Financing Sources

In the Flood Control District, Other Financing Sources are comprised solely of Fund Transfers In.

Fund Transfers In

The Flood Control District transfers fund balances from the operating to the capital fund throughout the year in order to support the District's Capital Improvement Program.

Fund Balance Summary and Variance Commentary

The following schedule lists estimated beginning fund balances, estimated sources and uses for the upcoming fiscal year, along with resulting estimated fund balances at the end of the upcoming fiscal

year. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. Presentation of fund balances has been adjusted in accordance with Statement 54 of the Government Accounting Standards Board (GASB).

Classification of Fund Balances

For budgeting purposes, fund balances exclude any amounts defined as "non-spendable," such as fixed assets. Ending fund balances are classified as "restricted," "committed," or "unassigned" as appropriate; there are no budgeted fund balances that are considered "assigned." "Restricted" fund balances are subject to externally enforceable legal restrictions; for Maricopa County, examples include special revenue funds established by State statute and grant funds. "Committed" fund balances are constrained by limitations that the County imposes upon itself at its highest level of decision making (i.e., the Board of Supervisors); examples include certain special revenue and capital projects funds established by the Board for specific purposes. For the General Fund, any remaining amount that is not restricted or committed is "unassigned," but for other funds, only a negative ending balance would be categorized in this way.

Estimating Fund Balances

The process for estimating all beginning fund balances for the upcoming fiscal year begins with audited actual fund balance information as of the end of the prior fiscal year, as presented in the Maricopa County Comprehensive Annual Financial Report (CAFR). Beginning balances for the upcoming fiscal year are estimated by taking the audited ending balance for the prior fiscal year, adding the forecasted sources for the current fiscal year, and subtracting the forecasted uses for the current fiscal year.

Consolidated Sources, Uses, and Fund Balance by Fund

Fund	Beginning Fund Balance	Total Sources	Total Uses	Ending Spendable Fund Balance		
				Restricted	Committed	Unassigned
Special Revenue						
Non Grant Funds						
991-Flood Control	17,589,234	71,386,629	71,586,962	17,388,901	-	-
Subtotal Non Grant Funds	**17,589,234**	**71,386,629**	**71,586,962**	**17,388,901**	-	-
Grant Funds						
989-Flood Control Grants	61,071	70,000	131,071	-	-	-
Subtotal Grants	**61,071**	**70,000**	**131,071**	-	-	-
Capital Projects						
990-Flood Control Capital Projects	83,196,619	37,194,772	85,303,029	35,088,362	-	-
Subtotal Capital Projects	**83,196,619**	**37,194,772**	**85,303,029**	**35,088,362**	-	-
Eliminations						
900-Eliminations		(33,849,772)	(33,849,772)			
Subtotal Eliminations	-	**(33,849,772)**	**(33,849,772)**	-	-	-
Total All Funds	**100,846,924**	**74,801,629**	**123,171,290**	**52,477,263**	-	-

Capital Improvement Program

Summary

The Flood Control District primarily mitigates existing regional flood hazards through its five-year Capital Improvement Program (CIP) – the revolving five-year plan for accomplishing capital projects.

The CIP drives design and construction of new infrastructure in concert with the District's planning

activities and also addresses modification and replacement of existing infrastructure. The District maintains its five-year CIP as mandated by A.R.S. Title 48 in accordance with District Resolution 2010R008, which specifies the Board's financial management directives for the District.

Since 1993, proposed capital projects have been reviewed for merit by the District's annual CIP Prioritization Procedure, although project recommendations resulting from this process are contingent upon ultimate project adoption through Resolutions by the District's Board of Directors. The CIP Prioritization Procedure solicits and evaluates project requests from the District's client communities and other local agencies, generally resulting from completed drainage planning studies.

The evaluation procedure allocates points based on:

- Project Description
- Funding Commitment and Agency Priority
- Flood Control/Drainage Master Plan Element
- Flooding Threat
- Level of Protection
- Area Protected
- Ancillary Benefits
- Level of Partnership Participation
- Operations and Maintenance Costs to the District

The process promotes a balanced approach to the evaluation of proposed projects, identifying and supporting flood control and regional drainage projects that not only provide long-term protection to individuals and property from flash floods and seasonal flooding, but that also promotes community development, protects natural habitats and maintains watercourse flow paths. The procedure favors projects that involve cost-sharing partnerships, allowing the District to best leverage limited financial resources, and allows the District to limit future structural maintenance responsibilities to projects that are multi-jurisdictional, regional or involve main watercourses.

Durango Regional Conveyance Channel

Multi-Year Project Schedules By Fund and Appropriation Unit Group

990 - Flood Control Capital Projects Expenditures	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
Flood Control CIP	214,597,943	23,520,200	80,691,177	79,262,200	85,568,800	82,364,000	60,953,350	388,839,527	626,957,670
Major Maintenance Capital	-	2,390,000	4,611,852	3,767,852	3,179,852	3,657,852	3,542,852	18,760,260	21,150,260
Expenditure Total:	**214,597,943**	**25,910,200**	**85,303,029**	**83,030,052**	**88,748,652**	**86,021,852**	**64,496,202**	**407,599,787**	**648,107,930**

Flood Control District Capital Improvement Program

Managing Department: Flood Control District
Project Partners: See Project Descriptions
Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Central Chandler Storm Drain Improvements	1	FY 2023
Loma Vista Corridor Drainage Improvements	1	FY 2026
Western Highline Canal Drainage	1	FY 2023
Agua Fria River Levee Safety Mitigation	4	FY 2028
51st Avenue/Dobbins Road Drainage Improvement Project	5	FY 2022
27th Avenue/Olney Avenue Storm Drain	5	FY 2020
Hidden Valley Basins and Storm Drains	5	FY 2023
19th Avenue and Dobbins Road	5	FY 2022
Berneil Channel Improvements	2	FY 2024
Rittenhouse Detention Basin	1	FY 2023
Chandler Heights Detention Basin	1	FY 2027
Rawhide Wash Drainage Improvements	2, 3	FY 2022
Reata Pass Drainage	2	FY 2023
White Tanks FRS No.4 Outlet	4	FY 2021
White Tanks FRS No.4 Rehabilitation	4	FY 2018
McMicken Dam Rehabilitation	4	FY 2026
McMicken Dam Outlet Channel	4	FY 2022
Guadalupe FRS Rehabilitation	1,5	FY 2024
Buckeye FRS No.1 Rehabilitation	4	FY 2021
Buckeye FRS No. 2 Manhole	4	FY 2019
Downtown Buckeye Regional Basin and Storm Drain	4	FY 2023
Watson Drainage System	4	FY 2028
Granite Reef Wash Drainage Improvements	2	FY 2023
PVR FRS Rehabilitation/Replacement	1	FY 2029
Powerline Channel and FRS Decommission	1	FY 2029
Saddleback FRS Modifications	5	FY 2026
Sun City Drains	5	FY 2026
Sunnycove FRS Seepage Collection System Improvements	4	FY 2020
Cave Buttes Dam Modifications	3	FY 2021
New River Dam Outlet Improvements	4	FY 2022
Oak Street Detention Basin and Storm Drain	2	FY 2024
Ellsworth Road & McKellips Road Drainage Improvements	2	FY 2025
Pecos Road Drainage Improvements	2	FY 2023
115th Avenue/Union Hills Drive Drainage Improvements	4	FY 2029
Pinnacle Peak/ 67th Avenue	4	FY 2023
Bullard Wash Phase II	4	FY 2026
Northern Parkway Drainage	4	FY 2020
Luke Air Force Base Flood Mitigation Improvements	4	FY 2033
Detention Basin at the Town of Queen Creek East Park Sports Complex	1	FY 2022
Durango Regional Conveyance Channel (Broadway Rd / Southern Ave.)	5	FY 2025
Durango Regional Conveyance Channel (75th Avenue / 107th Avenue)	5	FY 2020
Bethany Home Road Storm Drain (79th Avenue to 67th Avenue)	5	FY 2022
Bethany Home Road Storm Drain (59th Avenue to 51st Avenue)	5	FY 2025
Lafayette East Storm Drain	2	FY 2027
Palm Lane/30th Street Storm Drain	2	FY 2020
Mandan Street Drainage Improvements	2	FY 2020
Circle K Park Detention Basin	5	FY 2025

Purpose Statement:

The Primary Capital Improvement Program typically funds projects that have been recommended by the District's Capital Improvement Program Prioritization Procedure, reducing flooding hazards to Maricopa County residents through construction of new facilities and improvements to existing flood control facilities.

Project Descriptions:

Central Chandler Storm Drain Improvements (022A)

Project involves installation of 15 catch basins, Ivanhoe Drain slope realignment, and new storm drain construction to eliminate all discharges into Chandler Drain. Project corrects flooding problem in flat downtown area, removes connection to SRP tailwater drainage system and improves measures associated with MS4 Phase II permit. Project Partner: City of Chandler

Loma Vista Corridor Drainage Improvements (TBD)

Mitigate flooding of 21 homes in the area during the 100-year storm event by constructing a series of storm drains in Loma Vista, Alameda and Los Feliz Drives with an outfall into an expanded detention basin at the NW corner of McClintock High school. Project Partner: City of Tempe

Western Highline Canal Drainage (TBD)

Construct box culverts, storm drains, and nine existing structure rehabilitations to convey storm water from street flooding areas to Ken McDonald Golf Course. Provides protection to 70 homes, 12 multi-family structures and two commercial structures. Project also provides protection to the transportation corridor. Project Partner: City of Tempe

Agua Fria River Levee Safety Mitigation (109A)

Provide safety and fall protection by installing pipe rail along Agua Fria levees between Buckeye Road and McDowell Road. Project Partner: City of Avondale

51st Avenue/Dobbins Road Drainage Improvement Project (117E)

Project includes constructing basin at 51st Avenue and Sunrise Drive, channel along Sunrise Drive, extension of 51st Avenue storm drains on Dobbins Road and 47th Avenue. Currently in design phase of project. Project Partner: City of Phoenix

27th Avenue/Olney Avenue Storm Drain (117F)

Project includes constructing storm drain in 27th Avenue from Olney to a new outfall in the 27th Avenue and South Mountain Avenue Basin. It also includes the design and construction of three retention basins near 23rd Avenue and Olney. The Basin Phase of the project is currently under design. Project Partner: City of Phoenix

Hidden Valley Basins and Storm Drains (117G)

The project recommended area consists of constructing two below grade basins for both the east wash (Highline Basin) and the northeast wash (Carver Basin). The basins will be built with a storage volume sufficient to hold the 10-year return frequency. Project Partner: City of Phoenix

19th Avenue and Dobbins Road (117H)

Project includes constructing storm drain system and detention basin. The District has previously identified several detention basins and storm drain systems in the South Phoenix/Laveen ADMP (1997). Information on flooding and flood-prone areas was generated through this study. This project will reduce overland flooding for the area between 19th and 27th Avenues from Dobbins Road north to South Mountain Avenue. Project Partner: City of Phoenix

Berneil Channel Modifications (120H)

Channel improvements are needed to increase channel capacity to convey a 10-year to 100-year rain event. The Berneil Channel generally conveys storm water between Scottsdale Road at Mountain View Road southwest to the Indian Bend Wash at approximately the 66th Street alignment. The existing channel is undersized for the 100-year

event; in sections, it is unable to contain events of a 2-year return frequency. Project Partner: Town of Paradise Valley

Rittenhouse Detention Basin (121A)

Construction of the basin and flood control features is complete, and the project is operated and maintained by the Town of Gilbert. The project remains active as the District will contribute limited funding to landscape the perimeter of the basin as part of the Town park improvements in accordance with an existing IGA with the town. Project Partner: Town of Gilbert

Chandler Heights Detention Basin (121B)

Construction of the detention basin is being accomplished in phases. The first two phases of construction have been completed. Future phases of construction will involve excavation of an additional 1.4 million cubic yards of material,and will be accomplished as District funding becomes available. Material may also be removed through the dirt auction process. Project Partner: Town of Gilbert

Rawhide Wash Flood Hazard (122A)

This project is to reduce the Rawhide Wash flood risk by containing stormwater flows within the wash by making improvements to existing floodwalls and levees and adding some new floodwalls and levees. Project currently under design. Project Partner: City of Scottsdale and City of Phoenix

Reata Pass Drainage (122B)

The City of Scottsdale is the lead for this project and the project is a high priority for the City. It is anticipated that the project will consist of some kind of channelization of Reata Pass Wash. The City will coordinate their design with the District, and the City has indicated that they will request cost share funding for construction of the project. Project Partner: City of Scottsdale

White Tanks FRS No. 4 Outlet (201A)

Construction will involve an outlet pipe from the White Tanks FRS No.4 principal outlet structure to the Loop 303 Outfall channel that ultimately discharges to the Gila River. Project construction out to bid in FY 2019.

White Tanks FRS No. 4 Rehabilitation (201B)

Rehabilitation will mitigate existing dam deficiencies and extend the functional life of the structure. Construction will be completed in two phases, the first of which is complete. Phase two work, began construction in FY16, includes removing the left auxiliary spillway by extending the left abutment of the dam to the north, widening the right auxiliary spillway to accommodate the removal of the left spillway and regrading the flood pool. Project Partner: NRCS

McMicken Dam Rehabilitation (202B)

The ability of the McMicken Dam Project to maintain the current level of flood protection for the benefit of the public in an increasingly urbanized environment is in question due to significant concerns regarding aging infrastructure, land subsidence, earth fissuring, urbanization encroachment and current dam safety standards. These dam safety issues have led the District to determine that an overall rehabilitation of the dam is required. Alternatives include a modified dam section, floodways, outlet and spillways which will provide a minimum of 100-year flood protection. Project is being completed through five (5) separate construction phases. Phase 1 construction to start in FY 2019. Project Partner: U.S. Army Corps of Engineers

McMicken Dam Outlet Channel (204A)

The primary goal of the project is to reconstruct the Outlet Channel so as to mitigate current deficiencies, lower risk, and meet District requirements for flood protection, for the 100-year flood. Phase 1 of project to be under construction starting in FY 2019.

Guadalupe FRS Rehabilitation (205A)

Dam rehabilitation work will include the replacement of the intake structure, installation of filter diaphragm around principal spillway, slip line existing principal spillway through dam and slip line the existing principal spillway downstream of the dam. Project Partner: NRCS

Buckeye FRS No.1 Rehabilitation (207A)

The dam has experienced considerable transverse cracking since being constructed in the 70's. ADWR has identified the transverse cracking in Buckeye FRS No.1 as a dam safety deficiency requiring corrective action. The District completed Phase I Assessments of the dam and has requested NRCS federal cost share assistance under Public Law 106-472 for a rehabilitation project to address dam safety concerns and to maintain flood control benefits to downstream properties for the next 100 years. Project Partner: NRCS

Buckeye FRS No. 2 Manhole (208A)

The manhole will be constructed at the location of a known pipe defect. The pipe defect will be removed during installation of the manhole, thereby improving dam safety, reducing long term pipe degradation, and reducing the risk of a potential pipe failure. Project anticipated to be complete in FY 2019.

Downtown Buckeye Regional Basin (211A)

The project will relieve historic downtown Buckeye of frequent flooding by implementing storm drains, channels, retention basins, and an outlet infrastructure that will mitigate flood damages to residential, commercial, and industrial properties, government buildings, and schools, while increasing traffic safety and improving the community's flood insurance program rating. Project Partner: City of Buckeye

Watson Drainage System (211B)

Project includes several branches of channels, culverts and detention basins spanning more than 10 miles, draining from the Roosevelt Irrigation District canal on the north to the Gila River on the south. The project will be implemented in phases. The District will be responsible for final design and construction of the downstream portion that provides the outfall from the north side of the Union Pacific Railroad to the Gila River. Buckeye will implement the upstream portions through future development and capital projects. Project Partner: City of Buckeye

Granite Reef Drainage (265A)

The project will construct infrastructure to intercept stormwater flows from the Granite Reef Watershed and convey them to the Salt River. Project also eliminates a 100-year flood hazard affecting at least 1,200 property owners within Scottsdale alone. In addition to mitigating flooding in the immediate residential area, the project would reduce flood flows to the Salt River Pima-Maricopa Indian Community's (SRPMIC's) undeveloped Section Twelve, at the junction of State Route 101 Loop and State Route 202. Phase 1 construction complete, lead by the City of Scottsdale. Project Partner: City of Scottsdale

Powerline, Vineyard, Rittenhouse FRS Rehab/Replacement (310A)

The ADWR recently reclassified the PVR FRSs as high hazard potential, medium size structures. The District prepared a Final Failure Mode Analysis Report, Structures Assessment Program Phase I (FFMA), in July 2002, that identified defects in the structures due to the age of the structures, proximity to fissures, subsidence of the area and cracking caused by drying shrinkage. Project pre-design is complete. Powerline FRS and Vineyard FRS Phase 2 and 3 are under design. The selected alternative involves rehabilitating Vineyard Road FRS and Rittenhouse FRS and replacing the Powerline FRS with a system of channels. Phase I of Vineyard construction has been completed. Total project completion including Rittenhouse is scheduled for 2029. Project Partner: NRCS

Powerline Channel and FRS Decommissioning (310C)

The ADWR recently reclassified the PVR FRSs as high hazard potential, medium size structures. The District prepared a Final Failure Mode Analysis Report, Structures Assessment Program Phase I (FFMA), in July 2002, that identified defects in the structures due to the age of the structures, proximity to fissures, subsidence of the area and cracking caused by drying and shrinkage. Project pre-design is complete. Powerline FRS is under design. The selected alternative involves replacing the Powerline FRS with a system of channels. Project Partner: NRCS

Saddleback FRS Modifications (331A)

Saddleback FRS has experienced the formation of numerous erosion holes and longitudinal cracking along the entire length of centerline of the dam crest. The issue cannot be addressed by normal maintenance work and has developed into a dam safety issue which is continuing to worsen over time. The District has identified a need to modify the central material zone of the dam known as the central filter and to reduce erosion through the placement of rock mulch. Project Partner: NRCS

Sun City Drains (337A)

The Sun City and Sun City West drains/channels which were constructed by developers in the 1970's are now maintained by the District. These channels are aging and need major repairs. The design of the repairs will be done in-house and repairs will be implemented in conjunction with MCDOT where roadway crossings of the channels need improvements.

Sunnycove FRS Seepage Collection System Improvements (341A)

This project will isolate the existing seepage pipes from the bubbler structure and individually extend them downstream to where they will be discharged into an existing roadside v-ditch. A weir concrete box structure will also be constructed to allow FCD to collect, quantify and monitor seepage water during future impoundment events.

Cave Buttes Dam Modifications (350B)

A substantial flood event in 1993 resulted in a significant impoundment of water behind the dam, and seepage occurred along the dam's left abutment. To prevent deterioration of embankment material from recurring seepage, the District pursued an analysis and investigation of the issue. This investigation has indicated that permanent modification to the dam is required. Modifications will consist of two major features. The first planned improvement (Phase I) will be a drainage tunnel gated outlet and channel, which will decrease the time it takes for the water collected behind the dam to drain. The second planned improvement (Phase II) will be a system to collect water that has seeped through the dam and foundation. CMAR has been selected and project currently under design with construction starting in FY 2020. Project Partner: U.S. Army Corps of Engineers

New River Dam Outlet Improvements (370A)

Erosion related to the dam's outlet channel will potentially impact District maintenance access, and has caused outlet flow restrictions and resultant stagnant impoundments contrary to design specifications. District engineering efforts have identified that these conditions require corrective action, including improvements to the Dam's outlet channel. The design is complete and awaiting construction funding which may be provided by the USACE.

Oak Street Detention Basin and Storm Drain (420D)

The Oak Street Detention Basin and Storm Drain involves construction of a detention basin at Oak Street and Hawes Road, and storm drains east along Oak Street and north along Hawes Road. The project will provide protection in conjunction with drainage infrastructure constructed by the Hermosa Vista/Hawes Road and McDowell Road projects. The project has been designed and P&S prepared. Construction is dependent on an IGA with the City of Mesa. Project Partner: City of Mesa

Ellsworth Rd. & McKellips Rd. Drainage System (420E)

The Ellsworth Road and McKellips Road project will include construction of a detention basin at Ellsworth Road and McKellips Road, an interceptor drain east along McKellips Road, and an outlet generally along 94th Street. The basin rights-of-way are in place, owned by the City of Mesa. The project will provide protection to local, previously-developed subdivisions, where historic flooding has been noted. Project Partner: City of Mesa

Pecos Road Drainage (442E)

Project will construct a basin at Meridian Road and a drainage channel along the Pecos Road alignment, extending from Meridian Road to Ellsworth Road and discharging into the Ellsworth Road Channel. Project Partner: City of Mesa

Pinnacle Peak & 67th Avenue Drainage Improvements (450H)

Design and construction of a series of storm drains, detention basins, and channels along Pinnacle Peak Road and 67th Avenue. City of Peoria will be lead agency for the design and construction. Project Partner: City of Peoria

115th Ave./Union Hills Dr. Drainage Improvements (450G)

The area downstream of 107th Avenue and Union Hills Drive has historically experienced flooding, particularly in the City of Surprise's Coyote Lakes subdivision. Existing drainage systems along Union Hills Drive are considered inadequate. The project will include a combination of open channels and basins, along with utilization of existing drainage features, to relieve flooding in the area. The project will be constructed in three phases. Phase 1 and Phase 2 of the project was complete in FY 2019. Phase 3 is scheduled for completion FY 2029. Project Partner: MCDOT, City of Peoria & City of Surprise

Bullard Wash Phase II (470D)

The project will channelize the floodplain north of the Phoenix-Goodyear Airport. It will reduce the floodplain width, and protect the Phoenix-Goodyear Airport and nearby development from flooding. This stormwater would otherwise collect in streets, farm fields, and residential and commercial areas. Phase I of the Bullard Wash Improvements Project has been completed and included construction of an earthen and gabion basket -lined channel from the Gila River to Lower Buckeye Road. Phase II will be implemented as funds become available and includes an earthen/greenbelt channel along the Bullard Wash alignment, which is located between Estrella Parkway and Bullard Avenue, from Lower Buckeye Road to Interstate 10. Project Partner: City of Goodyear

Northern Parkway Drainage Improvements - Phase II (470H)

This project will construct a new channel, storm drain and basins along the new alignment of Northern Parkway from Dysart Road to 111th Avenue. The channel will intercept offsite storm water flows and convey this runoff to the Agua Fria River. Phase 1 has been constructed by MCDOT, and Phase 2 is under construction by MCDOT as the lead agency. Project Partner: MCDOT

Luke Air Force Base Flood Mitigation Improvements (470L)

The project includes rehabilitating and improving the existing storm drain system to collect and convey 100-year flows from sensitive areas on the base to an improved channel system, contain those flows within the channel system and provide a connection to the existing regional outfall at Bullard Wash Channel. Project Partner: Luke Air Force Base

Detention Basin at the Town of Queen Creek East Park Sports Complex (480F)

This project is for the regional detention basin co-located at the site of the Town of Queen Creek's future East Park Sport Complex. The park location will be near the northwest corner of Queen Creek Road and Signal Butte Road. The project also includes a chanel and culverts to convey outflows from the basin to the existing channel (which is a part of the Rittenhouse Road Channel drainage system) at Queen Creek road and Crismon Road. The Town is the lead on this project. Project Partner: Town of Queen Creek

Durango Regional Conveyance (565B)

This phase of the DRCC will construct a regional channel and basin in the vicinity of the Salt River Project Buckeye Feeder Canal to intercept storm water flows and provide an outfall to the Agua Fria River. The project would reduce flooding hazards and provide a 100-year outfall in the Durango drainage area. This project is dependent on the City of Avondale initiating it as they will be the owner and operator of the completed project. Project Partner: City of Avondale

Durango Regional Conveyance Channel Phase II (565C)

This phase of the project constructs the portion of the recommended plan located between 75th Avenue and 107th Avenue, one-half mile north of the Broadway Road alignment. The channel was partially constructed as a series of linear retention

basins by developers through efforts coordinated by the City of Phoenix. The project will construct basins along the channel alignment and box culverts connecting the linear basins. Upon completion, the project will serve to drain the area to the downstream channel in the City of Avondale. Project currently under construction scheduled completion January 2020. Project Partner: City of Phoenix

Bethany Home Road Storm Drain (79th Ave. to 67th Ave.) (620G)

The project consists of a 10-year storm drain in Bethany Home Road that ultimately conveys flows to the New River through the Bethany Home Outfall Channel. The storm drain will collect and convey sheet flow that has historically flooded this area of the city of Glendale. Project Partner: City of Glendale

Bethany Home Road Storm Drain (58th Ave. to 67th Ave.) (620F)

The project consists of a 10-year storm drain in Bethany Home Road that ultimately conveys flows to the New River through the Bethany Home Outfall Channel. The storm drain will collect and convey sheet flow that has historically flooded this area of the city of Glendale. Project Partner: City of Glendale

Lafayette East Storm Drain (625L)

This third phase of the Arcadia Area Improvement project will include construction of interceptor storm drains, primarily in Lafayette Blvd. east of 48th Street. Project Partner: City of Phoenix

Palm Lane and 30th Street (625N)

This project will construct a storm drain through the Palm Lane area from 28th Place to 32nd Street, tying into an existing 57" storm drain trunk line. The project includes catch basins and short laterals to capture flows approaching from the north in 28th Place, 29th Street, 29th Place, 30th Street and 31st Street. Project Partner: City of Phoenix

Mandan Street Drainage (630A)

This project will design and construct approximately 1,200 feet of a combined floodwall and channel conveyance along the City of Phoenix South Mountain Preserve (SMP) boundary. The project design is complete the construction will begin once the city has received the FEMA grant for construction. City of Phoenix

Circle K Park Detention Basin (TBD)

The project will construct a 35 ac-ft detention basin and will provide storage for a 10-year event. Properties and structures downstream will be benefited. Project Partner: City of Phoenix

Multi-Year Project Schedules By Fund and Appropriation Unit

990 - Flood Control Capital Projects Revenue	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
022A-0220132 Central Chandler Drng	-	-	-	85,000	750,000	750,000	-	1,585,000	1,585,000
117E-1170431 51st Avenue and Dobbins Road Drainage Improve Projec	-	-	-	200,000	2,225,000	-	-	2,425,000	2,425,000
117G-D1170131 Hidden Valley Basins and Storm Drain	-	-	-	625,000	1,100,000	1,100,000	-	2,825,000	2,825,000
117H-D1170232 19Ave and Dobbins Drainage Improvements	-	-	450,000	1,500,000	150,000	-	-	2,100,000	2,100,000
120H-1200130 Berneil Channel Modifications	-	-	-	-	-	-	2,970,000	2,970,000	2,970,000
122A-1220130 Rawhide Wash Flood Hazard Mitigation	-	488,000	845,000	5,140,000	2,000,000	-	-	7,985,000	8,473,000
205A-2050130 Guadalupe FRS Rehab	-	-	-	-	-	-	1,430,000	1,430,000	1,430,000
207A-2070131 Buckeye 1 Rehab	31,892,502	-	650,000	8,706,100	-	-	-	9,356,100	41,248,602
310A-3100130 PVR Rehabilitation	31,339,088	-	650,000	6,248,000	12,767,950	8,217,950	-	27,883,900	59,222,988
331A-3310130 Saddleback FRS Mod	-	-	-	-	-	1,755,000	3,747,250	5,502,250	5,502,250
442E-4420230 Pecos Road Drainage Improvement	-	-	-	150,000	1,700,000	3,500,000	-	5,350,000	5,350,000
450G-4500731 115th Union Hills Dr	2,445,132	1,000,000	500,000	1,630,000	-	-	-	2,130,000	5,575,132
565B-5650432 DRCC Avondale	-	-	-	-	-	-	683,000	683,000	683,000
630A-6300131 Mandan Street Drainage Improvements	-	67,544	250,000	-	-	-	-	250,000	317,544
FCIP-Flood Control CIP	-	-	-	-	-	2,190,000	6,390,000	8,580,000	8,580,000
Revenue Total:	**65,676,722**	**1,555,544**	**3,345,000**	**24,284,100**	**20,692,950**	**17,512,950**	**15,220,250**	**81,055,250**	**148,287,516**

Multi-Year Project Schedules By Fund and Appropriation Unit

990 - Flood Control Capital Projects Expenditures	Previous Actuals	Projected FY 2019	Adopted FY 2020	Adopted FY 2021	Adopted FY 2022	Adopted FY 2023	Adopted FY 2024	5 Year Total	Total Project
022A-0220132 Central Chandler Drng	3,291	-	9,999	172,000	1,550,000	1,550,000	2,000	3,283,999	3,287,290
109A-1090230 Agua Fria Levee Improvement	-	-	2,000	10,000	-	2,000	2,000	16,000	16,000
117E-1170431 51st Avenue and Dobbins Road Drainage Improve Projec	4,591	874,396	942,999	435,000	4,570,000	2,000	-	5,949,999	6,828,986
117F-1170531 27th Ave and Olney Ave Storm Drain	13,180	787,058	4,231,000	2,000	-	-	-	4,233,000	5,033,238
117G-D1170131 Hidden Valley Basins and Storm Drain	592	73,577	2,845,000	1,295,000	2,300,000	2,300,000	2,000	8,742,000	8,816,169
117H-D1170232 19Ave and Dobbins Drainage Improvements	-	-	945,000	3,065,000	3,150,000	-	-	7,160,000	7,160,000
120H-1200130 Berneil Channel Modifications	-	-	-	-	-	-	6,060,000	6,060,000	6,060,000
121A-1210332 Rittenhouse Basin	8,698,093	-	609,999	630,000	610,000	668,000	2,000	2,519,999	11,218,092
121B-1210333 Chandler Heights Basin	56,787	1,173	-	2,000	-	-	-	2,000	59,960
122A-1220130 Rawhide Wash Flood Hazard Mitigation	350,489	746,285	1,874,999	10,470,000	4,100,000	2,000	-	16,446,999	17,543,773
122B-1220131 Reata Pass Drainage Improvements	-	-	2,110,000	2,080,000	-	17,700,000	-	21,890,000	21,890,000
201A-2010131 White Tanks 4 Outlet	1,058,898	2,608,167	11,651,000	220,000	-	-	-	11,871,000	15,538,065
201B-2010231 White Tanks 4 Rehab	56,553,303	258,889	39,999	-	-	-	-	39,999	56,852,191
202B-2020231 McMicken Dam Project	7,844,787	882,061	16,901,001	14,661,000	21,997,000	17,403,000	25,929,350	96,891,351	105,618,199
204A-2040130 McMicken Dam Out Impr	1,392,559	1,510,116	5,778,000	9,270,000	10,562,000	2,000	-	25,612,000	28,514,675
205A-2050130 Guadalupe FRS Rehab	-	-	-	-	-	830,000	2,250,000	3,080,000	3,080,000
207A-2070131 Buckeye 1 Rehab	49,881,976	555,028	1,085,000	13,514,000	-	-	-	14,599,000	65,036,004
208A-2080130 Buckeye FRS No 2 Manhole Improvements	134,528	251,506	2,000	-	-	-	-	2,000	388,034
211A-2110331 Downtown Buckeye	1,080,633	-	2,000	35,000	2,550,000	2,000	-	2,589,000	3,669,633
265A-2650130 Granite Reef Wash	6,334,979	1,112,014	1,296,000	2,250,000	2,080,000	3,042,000	-	8,668,000	16,114,993
310A-3100130 PVR Rehabilitation	52,360,560	810,637	1,094,999	9,813,000	19,863,000	12,793,000	2,000	43,565,999	96,737,196
310C-3100132 Powerline FRS Channel	2,345,848	144,881	127,001	-	-	-	983,000	1,110,001	3,600,730
331A-3310130 Saddleback FRS Mod	1,103,687	-	-	-	-	2,780,000	5,885,000	8,665,000	9,768,687
337A-3370130 Sun City Drains	-	-	20,000	-	-	-	-	20,000	20,000
341A-3410130 Sunnycove FRS Collection System Improvements	4,623	64,672	324,999	-	-	-	-	324,999	394,294
350B-3500130 Cave Buttes Dam Mod	3,513,190	1,065,742	12,979,184	1,646,000	-	-	-	14,625,184	19,204,116
420D-4200431 Oak St Basin and St Dr	912,823	-	5,000,000	-	-	-	-	5,000,000	5,912,823
442E-4420230 Pecos Road Drainage Improvement	908	-	-	310,000	3,450,000	7,150,000	2,000	10,912,000	10,912,908
450G-4500731 115th Union Hills Dr	12,495,742	569,788	2,000	2,000	-	-	-	4,000	13,069,530
450H-4500130 Pinnacle Peak Rd and 67th Ave Drainage Improvements	-	-	-	830,000	600,000	6,630,000	2,000	8,062,000	8,062,000
470D-4701331 Bullard Wash Ph II	111,868	-	9,999	2,000	-	2,000	2,000	15,999	127,867
470M-4701532 Northern Parkway Phase II	1,582,497	1,843	1,220,000	-	-	-	-	1,220,000	2,804,340
480F-4800133 Detention Basin at the Town of Queen Creek East Park	-	-	789,999	2,050,000	530,000	2,000	-	3,371,999	3,371,999
565B-5650432 DRCC Avondale	88,540	-	520,000	-	-	-	1,416,000	1,936,000	2,024,540
565C-5650433 DRCC Elwood 75 To 107	6,420,796	9,053,379	3,953,000	-	-	-	-	3,953,000	19,427,175
620G-6200334 Bethany 79th To 59th	11,215	-	2,000	1,478,200	2,636,800	2,000	-	4,119,000	4,130,215
625L-6250232 Arcadia Dr Strm Dran	-	-	2,000	-	-	2,000	2,000	6,000	6,000
625N-6250330 Palm Lane and 30th Street	3,735	112,874	1,260,000	-	-	-	-	1,260,000	1,376,609
630A-6300131 Mandan Street Drainage Improvements	231,525	36,114	1,060,000	-	-	-	-	1,060,000	1,327,639
FCIP-Flood Control CIP	1,700	-	-	3,020,000	3,020,000	7,500,000	16,112,000	29,652,000	29,653,700
FCPR-Project Reserves Flood	-	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,300,000	10,300,000	12,300,000
Expenditure Total:	**214,597,943**	**23,520,200**	**80,691,177**	**79,262,200**	**85,568,800**	**82,364,000**	**60,953,350**	**388,839,527**	**626,957,670**

Budget Summary Schedules

Eliminations (900) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**(37,186,723)**	**(37,186,723)**
FY 2019 Revised Budget	**(37,186,723)**	**(37,186,723)**
Non Recurring:		
Other Non Recurring	37,186,723	37,186,723
Non Recurring Total	**37,186,723**	**37,186,723**
FY 2020 Baseline Budget	**-**	**-**
Non Recurring:		
Other Non Recurring	(33,849,772)	(33,849,772)
Non Recurring Total	**(33,849,772)**	**(33,849,772)**
FY 2020 Adopted Budget	**(33,849,772)**	**(33,849,772)**
Percent Change From Baseline	*NA*	*NA*

Flood Control Grants (989) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**70,000**	**70,000**
FY 2019 Revised Budget	**70,000**	**70,000**
Grants, Donations and Intergovernmental Agreements:		
Grant Reconciliation	(70,000)	(70,000)
Grants, Donations and Intergovernmental Agreements Total	**(70,000)**	**(70,000)**
FY 2020 Baseline Budget	**-**	**-**
Grants, Donations and Intergovernmental Agreements:		
FY 2020 Grant Appropriation Gila River Indian Community	70,000	70,000
Grants, Donations and Intergovernmental Agreements Total	**70,000**	**70,000**
Non Recurring:		
FY 2019 Gila River Grant Carryforward	61,071	
Non Recurring Total	**61,071**	
FY 2020 Adopted Budget	**131,071**	**70,000**
Percent Change From Baseline	*NA*	*NA*

Flood Control Capital Projects (990) Flood Control CIP		Expenditure	Revenue
FY 2019 Adopted Budget		**60,486,000**	**6,322,575**
Non Recurring:			
Appropriation Adjustment for the Flood Control District	C-69-19-022-2-00	(2,390,000)	
Non Recurring Total		**(2,390,000)**	
FY 2019 Revised Budget		**58,096,000**	**6,322,575**
Major Maintenance Projects:			
Capital Improvement Project Budget Amendment	C-49-12-027-2-03	(60,486,000)	(6,322,575)
Major Maintenance Projects Total		**(60,486,000)**	**(6,322,575)**
Non Recurring:			
Appropriation Adjustment for the Flood Control District	C-69-19-022-2-00	2,390,000	
Non Recurring Total		**2,390,000**	
FY 2020 Baseline Budget		**-**	**-**
Capital Improvement Program:			
Capital Improvement Program Adjustment		80,691,177	3,345,000
Capital Improvement Program Total		**80,691,177**	**3,345,000**
FY 2020 Adopted Budget		**80,691,177**	**3,345,000**
Percent Change From Baseline		*NA*	*NA*

Flood Control Capital Projects (990) Major Maintenance Capital		Expenditure	Revenue
FY 2019 Adopted Budget		**-**	**-**
Non Recurring:			
Appropriation Adjustment for the Flood Control District	C-69-19-022-2-00	2,390,000	
Non Recurring Total		**2,390,000**	
FY 2019 Revised Budget		**2,390,000**	**-**
Non Recurring:			
Appropriation Adjustment for the Flood Control District	C-69-19-022-2-00	(2,390,000)	
Non Recurring Total		**(2,390,000)**	
FY 2020 Baseline Budget		**-**	**-**
Capital Improvement Program:			
Capital Improvement Program Adjustment		4,611,852	-
Capital Improvement Program Total		**4,611,852**	**-**
FY 2020 Adopted Budget		**4,611,852**	**-**
Percent Change From Baseline		*NA*	*NA*

Flood Control Capital Projects (990) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	**-**	**37,186,723**
FY 2019 Revised Budget	**-**	**37,186,723**
Capital Improvement Program:		
Transfer to Capital Projects Fund		(37,186,723)
Capital Improvement Program Total		**(37,186,723)**
FY 2020 Baseline Budget	**-**	**-**
Capital Improvement Program:		
Transfer to Capital Projects Fund		33,849,772
Capital Improvement Program Total		**33,849,772**
FY 2020 Adopted Budget	**-**	**33,849,772**
Percent Change From Baseline	*NA*	*NA*

Flood Control (991) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**$32,256,988**	**$66,739,159**
FY 2019 Revised Budget	**$32,256,988**	**$66,739,159**
FY 2020 Baseline Budget	**$32,256,988**	**$66,739,159**
Base Adjustments:		
Central Service Cost Allocation	$42,945	
Internal Service Charges	$454,269	
Other Capital	$51,256	
Other Services	$462,087	
Other Supplies	$266,251	
Personnel Additions and Related Costs	$466,076	
Base Adjustments Total	**$1,742,884**	
Employee Compensation and Benefits:		
Retirement Contributions	$38,207	
Vacancy Savings	$159,563	
Employee Compensation and Benefits Total	**$197,770**	
General Revenues:		
Licenses & Permits		$55,000
Miscellaneous Revenue		$54,197
Payments in Lieu		$2,091
Property Taxes		$4,536,182
General Revenues Total		**$4,647,470**
Reallocations:		
Vehicle Replacements moved to FCM0	($1,462,984)	
Reallocations Total	**($1,462,984)**	
FY 2020 Adopted Budget	**$32,734,658**	**$71,386,629**
Percent Change From Baseline	*1.48%*	*6.96%*

Flood Control (991) Flood Maintenance Operating	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Non Recurring:		
Flood Control Facilities Major Maintenance	600,000	
Flood Control Vehicle Replacements	537,016	
Non Recurring Total	**1,137,016**	
Reallocations:		
Vehicle Replacements moved to FCM0	1,462,984	
Reallocations Total	**1,462,984**	
FY 2020 Adopted Budget	**2,600,000**	-
Percent Change From Baseline	*NA*	*NA*

Flood Control (991) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**38,865,700**	-
Non Recurring:			
Appropriation Adjustment for the Flood Control District	C-69-19-022-2-00	1,591,000	
Non Recurring Total		**1,591,000**	
FY 2019 Revised Budget		**40,456,700**	-
Non Recurring:			
Appropriation Adjustment for the Flood Control District	C-69-19-022-2-00	(1,591,000)	
Other Non Recurring		(38,865,700)	
Non Recurring Total		**(40,456,700)**	
FY 2020 Baseline Budget		-	-
Capital Improvement Program:			
Transfer to Capital Projects Fund		33,849,772	
Capital Improvement Program Total		**33,849,772**	
Non Recurring:			
Asset Management Program Contract Assistance		175,000	
Five Year Cycle Dam Outlet Inspections		150,000	
Software Application		30,000	
Ten Year Cycle Design Evaluations		150,000	
Various Small Equipment and Supplies Purchases		130,339	
Carryforward for Air Conditioning Replacements		1,767,193	
Non Recurring Total		**2,402,532**	
FY 2020 Adopted Budget		**36,252,304**	-
Percent Change From Baseline		*NA*	*NA*

Library District

Motion

Pursuant to A.R.S. §§ 48-251 and 48-252, approve the Library District FY 2020 Adopted Budget in the amount of $34,069,155 by total appropriation for each fund and appropriation unit group for the Library District, listed in the attached schedules.

Maricopa County Library District
where curiosity leads

Library District Transmittal Letter

To: Bill Gates, District 3, Chairman
Jack Sellers, District 1
Steve Chucri, District 2
Clint Hickman, District 4
Steve Gallardo, District 5

The FY 2020 expenditure budget for the Library District is $34,069,155, an increase of $2,934,390 over the FY 2019 Revised Budget. Library Assistance Program costs, increased demand for digital materials, the upgrade of information technology equipment, minimum wage increases, physical materials budget, and Central Service Cost Allocations contributed to this increase.

The FY 2020 budget has been developed with a flat tax rate of $0.0556 per $100 of assessed value. The Library District Tax Levy will be $24,016,045 for FY 2020. The Library District has budgeted revenue of $31,640,534 which is $1,445,769 (4.79%) more than the FY 2019 Revised Budget.

Our focus is to establish our libraries as a place of opportunity; where all people feel included and find the support they need as they explore, use new technologies and reach their potential in building a stronger Maricopa County.

We are broadening our reach by providing innovative educational and recreational programs to address community needs. These include summer and winter reading programs, Science, Technology, Engineering, the Arts and Mathematics (STEAM) programming, computer classes, job searching, resume help as well as increased access to digital books, news, research, music, movies and more.

I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible and aligns with the District's mission.

Sincerely,

Joy Rich
Maricopa County Manager

On May 20, 2019, the Board of Supervisors approved the FY 2020 Tentative Budget in the amount of $2,573,762,798.

On June 24, 2019, the Board of Supervisors approved the FY 2020 Budget in the amount of $2,573,762,798. This amount represents a net $0 change from the Tentative Budget, as well as shifts within expenditure categories of uses.

On August 19, 2019, the Board of Supervisors approved the FY 2020 Tax Levy and Rates.

Library District

Mission

The mission of the Maricopa County Library District (MCLD) is to provide access to technology, digital services, information and services so residents experience an improved quality of life.

Vision

As the vibrant community front porch, we aspire to meet the changing needs of our diverse and connected residents.

About

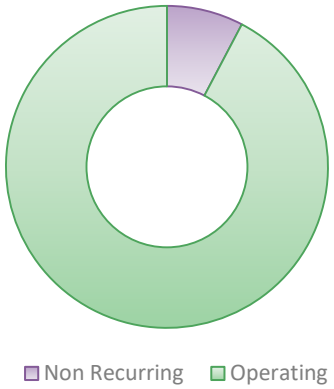
MCLD is a special taxing district that runs 18 libraries countywide. MCLD inspires curiosity, encourages discovery and exploration of new worlds, and helps residents reconnect with their community. In 2018, MCLD customers checked out nearly 10 million items. Each year, MCLD holds more than 6,500 events for all ages, and runs the annual Summer Reading Program for more than 75,000 children and adults. Maricopa County, Queen Creek residents and property owners get an MCLD library card at no cost.

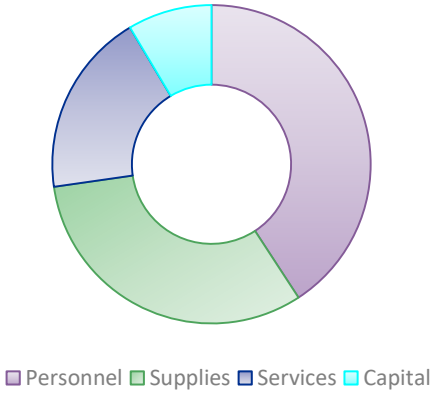
Budget Highlights

The FY 2020 Budget includes an increase in expenditure authority to relocate administrative functions out of rented facilities and the Robson Library in Sun Lakes. The renovation of the Robson Library is underway and the Asante Library is scheduled for completion in early 2020. Growth in tax revenue projections enables an increase to the Library Assistance Program, enhancing library services to all public libraries and offsetting the elimination of overdue fines which greatly increase library access.

FY 2020 Budget Overview

Total Expenditures $34,069,155





FY 2020 Expenditure Budget By Appropriation Group and Category

Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Non Recurring Non Project	-	50,000	25,000	2,548,621	**2,623,621**
Operating	13,899,028	10,831,076	6,350,430	365,000	**31,445,534**
Total	**13,899,028**	**10,881,076**	**6,375,430**	**2,913,621**	**34,069,155**

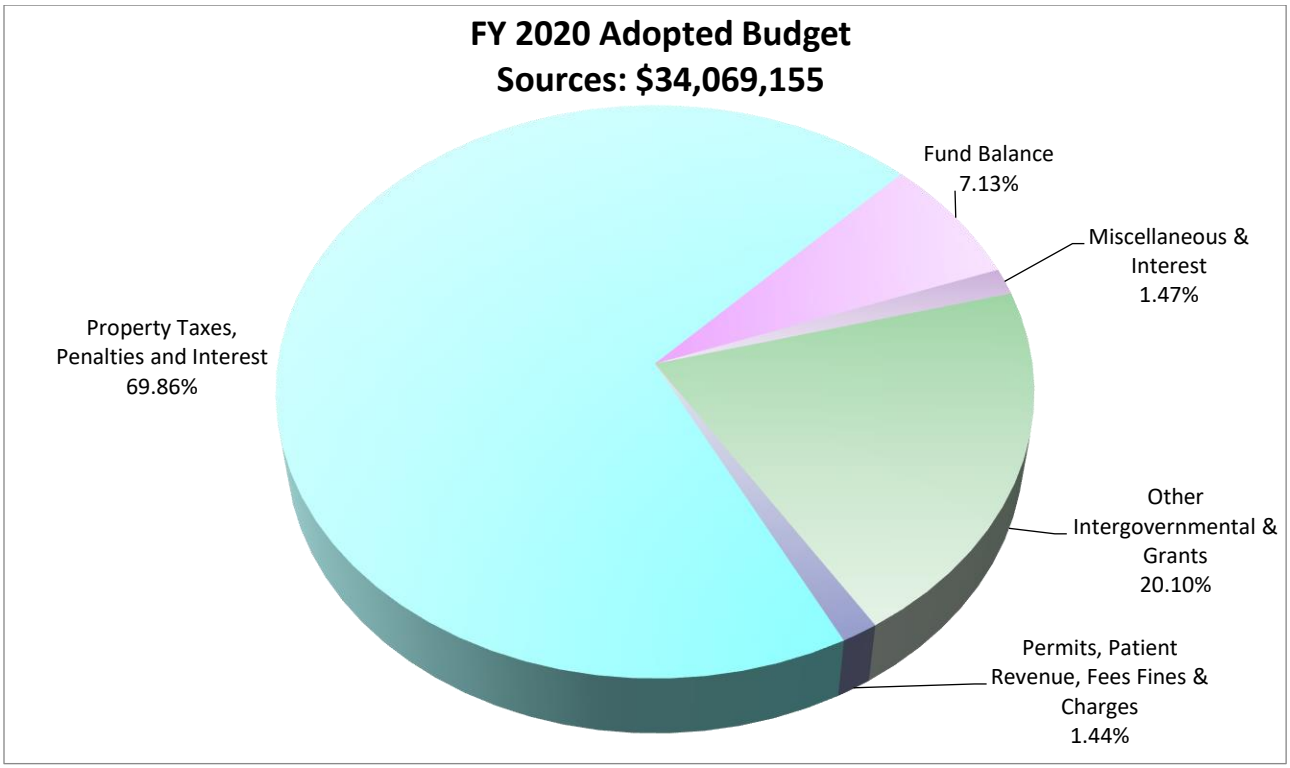
Summary
Consolidated Sources, Uses, and Fund Balance by Fund Type

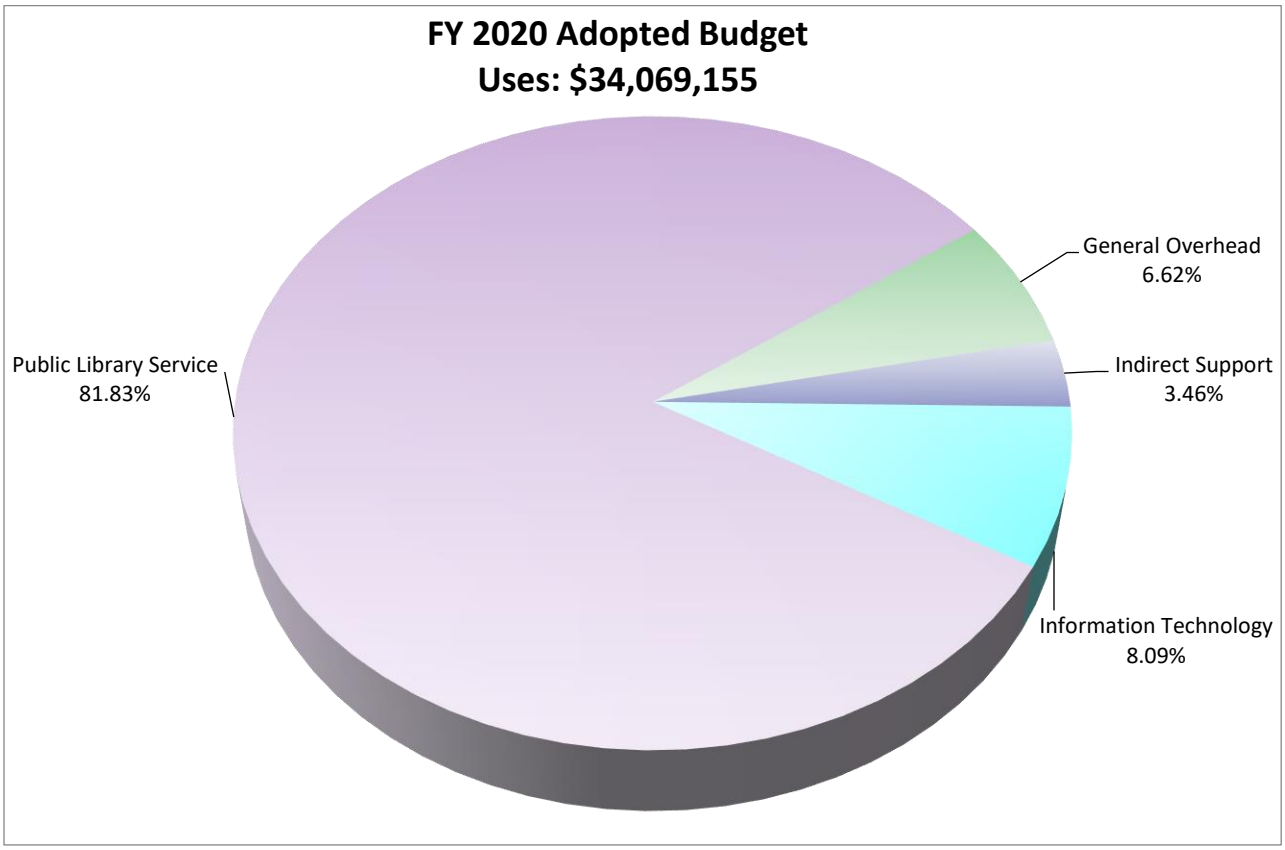
	Special Revenue	Capital Projects	Subtotal	Eliminations	Total
Beginning Fund Balance	**7,017,030**	**11,926,785**	**18,943,815**	**-**	**18,943,815**
Sources of Funds					
Operating					
6010 - Property Tax	23,799,901	-	23,799,901	-	23,799,901
6210 - PILT-Salt River Project	416,564	-	416,564	-	416,564
6343 - Intergov Charges For Services-Other	6,589,016	-	6,589,016	-	6,589,016
6352 - Other Charges For Services	111,455	-	111,455	-	111,455
6370 - Fines & Forfeits	147,221	-	147,221	-	147,221
6450 - Interest Income	100,000	120,000	220,000	-	220,000
6500 - Miscellaneous	225,872	-	225,872	-	225,872
6504 - Donations/Contributions	52,215	-	52,215	-	52,215
6505 - Other Miscellaneous	3,290	-	3,290	-	3,290
Total Operating Sources	**31,445,534**	**120,000**	**31,565,534**	**-**	**31,565,534**
Non Recurring					
6150 - Grants-Federal	75,000	-	75,000	-	75,000
6800 - Transfers In	2,000,000	-	2,000,000	(2,000,000)	-
Total Non Recurring Sources	**2,075,000**	**-**	**2,075,000**	**(2,000,000)**	**75,000**
Total Sources	**33,520,534**	**120,000**	**33,640,534**	**(2,000,000)**	**31,640,534**
Uses of Funds					
Operating					
Personal Services	13,899,028	-	13,899,028	-	13,899,028
Supplies	10,831,076	-	10,831,076	-	10,831,076
Services	6,350,430	-	6,350,430	-	6,350,430
Capital Outlay	365,000	-	365,000	-	365,000
Total Operating Uses	**31,445,534**	**-**	**31,445,534**	**-**	**31,445,534**
Non Recurring					
Supplies	50,000	-	50,000	-	50,000
Services	25,000	-	25,000	-	25,000
Other Financing Uses	-	2,000,000	2,000,000	(2,000,000)	-
Capital Outlay	2,548,621	-	2,548,621	-	2,548,621
Total Non Recurring Uses	**2,623,621**	**2,000,000**	**4,623,621**	**(2,000,000)**	**2,623,621**
Total Uses	**34,069,155**	**2,000,000**	**36,069,155**	**(2,000,000)**	**34,069,155**
Structural Balance	-	120,000	120,000	-	120,000
Ending Fund Balance:	**6,468,409**	**10,046,785**	**16,515,194**	**-**	**16,515,194**
Restricted	6,468,409	10,046,785	16,515,194	-	16,515,194
Committed	-	-	-	-	-
Unassigned	-	-	-	-	-

Appropriated Expenditures and Other Uses by Fund and Appropriation Group

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
242 Library District Grants				
Non Recurring Non Project	145,000	165,000)	75,000	(90,000)
All Appropriations	**145,000**	**165,000**	**75,000**	**(90,000)**
244 Library District				
Non Recurring Non Project	-	1,000,000	2,548,621	1,548,621
Operating	29,979,765	29,979,765	31,445,534	1,465,769
All Appropriations	**29,979,765**	**30,979,765**	**33,994,155**	**3,014,390**
465 Library District Capital Improvement				
Non Recurring Non Project	-	-	2,000,000	2,000,000
All Appropriations	**-**	**-**	**2,000,000**	**2,000,000**
900 Eliminations				
Non Recurring Non Project	-	-	(2,000,000)	(2,000,000)
All Appropriations	**-**	**-**	**(2,000,000)**	**(2,000,000)**
Total	**30,124,765**	**31,144,765**	**34,069,155**	**2,924,390**

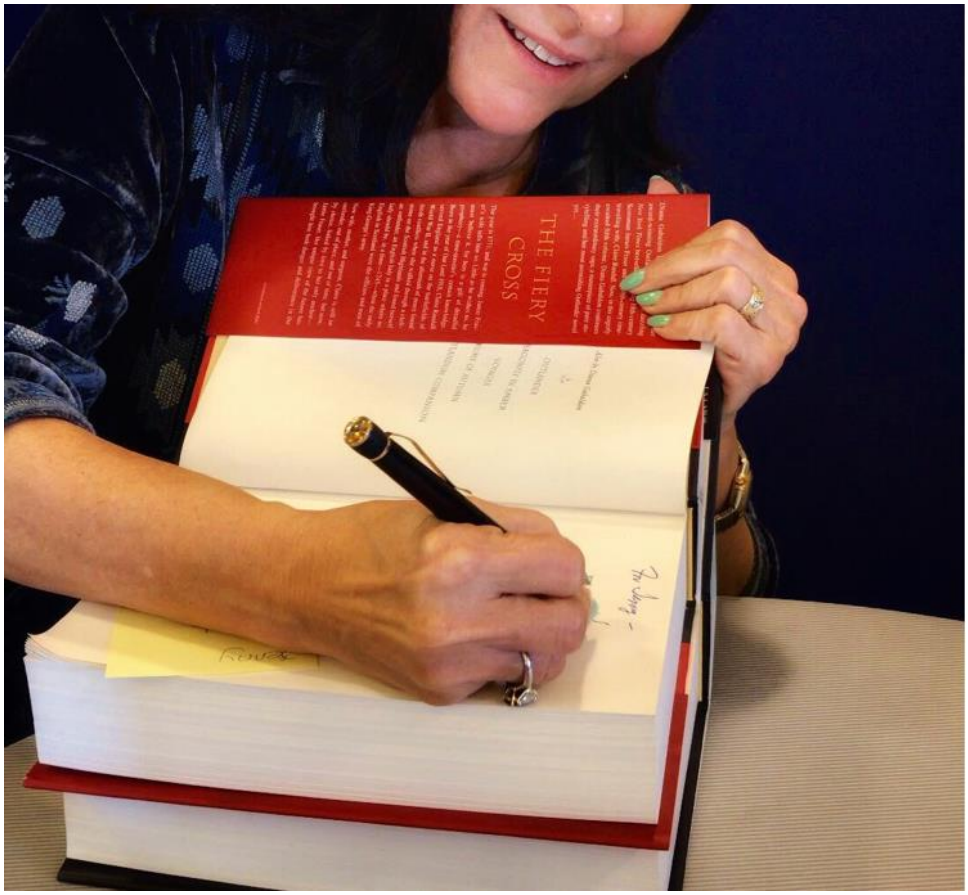
Sources and Uses of Funds





Sources and Uses by Category

All Funds	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Property Tax	21,100,564	22,273,039	22,273,044	22,273,044	23,799,901	1,526,857	6.86%
Total Taxes	**21,100,564**	**22,273,039**	**22,273,044**	**22,273,044**	**23,799,901**	**1,526,857**	**6.86%**
Grants	94,502	145,000	165,000	466,610	75,000	(90,000)	54.55%
Payment in Lieu of Taxes	416,150	409,582	409,584	409,986	416,564	6,980	1.70%
Total Intergovernmental	**510,652**	**554,582**	**574,584**	**876,596**	**491,564**	**(83,020)**	**14.45%**
Intergov Charge for Services	6,239,244	6,650,172	6,650,172	6,359,823	6,589,016	(61,156)	-0.92%
Charges for Services	128,535	112,505	112,500	113,912	111,455	(1,045)	-0.93%
Total Charges For Services	**6,367,779**	**6,762,677**	**6,762,672**	**6,473,735**	**6,700,471**	**(62,201)**	**-0.92%**
Fines and Forfeits	462,905	449,370	449,388	453,713	147,221	(302,167)	67.24%
Total Fines and Forfeits	**462,905**	**449,370**	**449,388**	**453,713**	**147,221**	**(302,167)**	**67.24%**
Interest Income	126,606	120,000	120,000	225,034	220,000	100,000	83.33%
Miscellaneous	490,720	25,097	25,077	309,287	281,377	256,300	1022.05%
Total Miscellaneous	**617,326**	**145,097**	**145,077**	**534,321**	**501,377**	**356,300**	**245.59%**
Total Sources	**29,059,226**	**30,184,765**	**30,204,765**	**30,611,409**	**31,640,534**	**1,435,769**	**4.75%**



Uses by Category

All Funds	FY 2018 Actual	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Variance	Variance %
Regular Pay	7,968,133	8,511,764	8,525,647	8,289,162	8,742,109	216,462	2.54%
Temporary Pay	1,149,479	1,354,760	1,336,462	1,281,160	1,379,931	43,469	3.25%
Overtime	729	-	-	514	-	-	N/A
Benefits	3,428,896	3,722,281	3,720,428	3,596,298	3,776,988	56,560	1.52%
Personal Services Allocation Out	(451,992)	(429,983)	(429,960)	(435,715)	(290,388)	139,572	32.46%
Personal Services Allocation In	453,092	429,983	430,008	440,495	290,388	(139,620)	32.47%
Total Personal Services	**12,548,337**	**13,588,805**	**13,582,585**	**13,171,914**	**13,899,028**	**316,443**	**2.33%**
General Supplies	6,976,272	9,949,042	9,064,791	9,251,609	10,703,252	1,638,461	18.08%
Fuel	5	-	-	2,831	-	-	N/A
Non-Capital Equipment	657,307	635,376	635,364	635,364	177,824	(457,540)	72.01%
Supplies - Alloc Out	(2,589)	(2,574)	(2,556)	(2,574)	-	2,556	100.00%
Supplies - Alloc In	2,619	2,574	2,628	2,619	-	(2,628)	100.00%
Total Supplies	**7,633,614**	**10,584,418**	**9,700,227**	**9,889,849**	**10,881,076**	**1,180,849**	**12.17%**
General Services	1,814,480	2,454,523	2,464,945	2,708,921	2,779,082	314,137	12.74%
Leases	391,800	470,594	470,616	436,016	470,258	(358)	0.08%
Repairs And Maintenance	42,164	274,300	274,284	324,284	160,100	(114,184)	41.63%
Intergovernmental Payments	1,762,600	1,813,005	1,813,008	1,815,855	2,106,920	293,912	16.21%
Internal Service Charges	307	-	-	1,490	-	-	N/A
Travel	44,256	65,070	65,064	59,776	71,000	5,936	9.12%
Training	25,783	100,800	100,804	66,045	110,000	9,196	9.12%
Postage and Shipping	208,171	243,405	243,408	220,784	226,550	(16,858)	6.93%
Utilities	464,173	499,845	499,836	499,836	451,520	(48,316)	9.67%
Services Alloc Out	(10,654)	(14,487)	(14,484)	(14,490)	(15,480)	(996)	6.88%
Services Alloc In	10,664	14,487	14,472	14,485	15,480	1,008	6.97%
Total Services	**4,753,744**	**5,921,542**	**5,931,953**	**6,133,002**	**6,375,430**	**443,477**	**7.48%**
Capital Building and Improve	10,129	-	1,900,000	1,351,379	2,548,621	648,621	34.14%
Capital Equipment	72,933	-	-	-	335,000	335,000	N/A
Capital Vehicles	20,738	30,000	30,000	30,000	30,000	-	0.00%
Total Capital Outlay	**103,800**	**30,000**	**1,930,000**	**1,381,379**	**2,913,621**	**983,621**	**50.96%**
Total Uses	**25,039,495**	**30,124,765**	**31,144,765**	**30,576,144**	**34,069,155**	**2,924,390**	**9.39%**

Transfers In

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Special Revenue Fund					
Non Recurring					
244 – Library District	Library Dstrct Cap Improv 465 NR to Library Distrct 244	-	-	-	2,000,000
	Non Recurring Total	-	-	-	**2,000,000**
	General Fund	-	-	-	**2,000,000**
Elimination					
Non Recurring					
900 - Eliminations	Library Dstrct Cap Improv 465 NR to Library Distrct 244	-	-	-	(2,000,000)
	Non Recurring Total	-	-	-	**(2,000,000)**
	General Fund	-	-	-	**(2,000,000)**
	All Funds Total	-	-	-	-

Transfers Out

	Transfer Description	FY 2019 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted
Special Revenue Fund					
Non Recurring					
465 – Library District Capital Improvement	Library Dstrct Cap Improv 465 NR to Library Distrct 244	-	-	-	2,000,000
	Non Recurring Total	-	-	-	**2,000,000**
	General Fund	-	-	-	**2,000,000**
Elimination					
Non Recurring					
900 - Eliminations	Library Dstrct Cap Improv 465 NR to Library Distrct 244	-	-	-	(2,000,000)
	Non Recurring Total	-	-	-	**(2,000,000)**
	General Fund	-	-	-	**(2,000,000)**
	All Funds Total	-	-	-	-

Staffing by Activity

Activity	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Elected and Statutory Officials	1.00	1.00	1.00	1.00	-	0.00%
Mat Access Progs and Outreach	138.83	138.24	138.24	142.24	4.00	2.90%
Operations Support	11.90	9.40	9.40	9.40	-	0.00%
Support for Municipalities	3.00	2.60	2.60	2.60	-	0.00%
Technology Support	13.00	13.00	13.00	13.00	-	0.00%
Department Total	**167.73**	**164.24**	**164.24**	**168.24**	**4.00**	**2.40%**

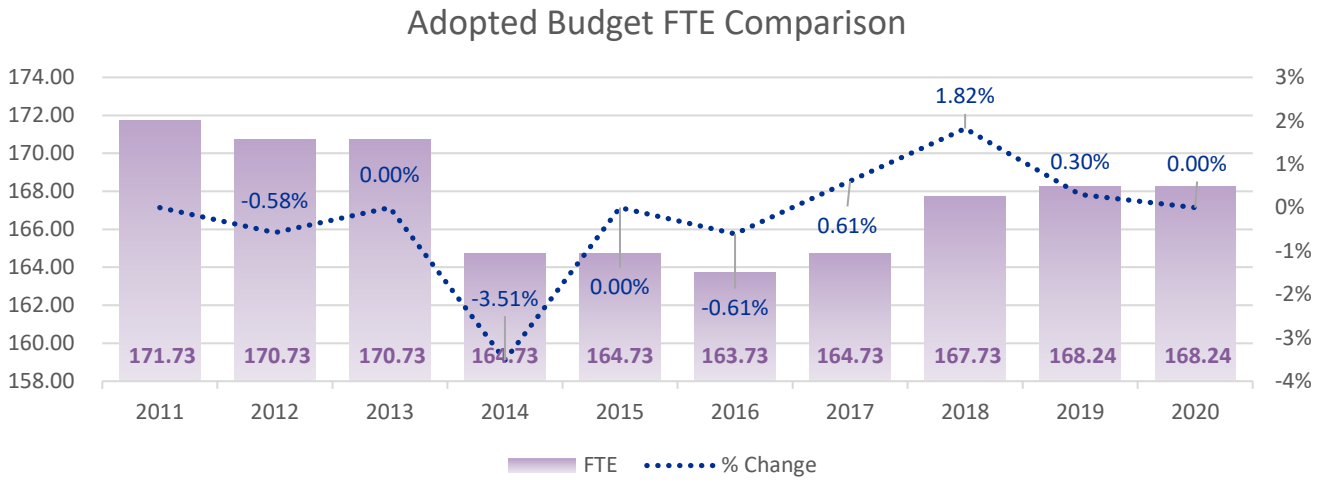
Staffing by Market Range Title

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Accountant	1.00	1.00	1.00	1.00	-	0.00%
Accounting Specialist	2.00	2.00	2.00	2.00	-	0.00%
Administrative Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Communications Supervisor	-	1.00	1.00	1.00	-	0.00%
Communicatn Ofcr/Govt Liaison	1.00	1.00	1.00	1.00	-	0.00%
Communicatn Officer Supervisor	1.00	-	-	-	-	N/A %
Deputy Director - Library	1.00	1.00	1.00	1.00	-	0.00%
Director - Library	1.00	1.00	1.00	1.00	-	0.00%
Exec Assistant to Director	-	1.00	1.00	1.00	-	0.00%
Finance Manager	1.00	1.00	1.00	1.00	-	0.00%
Finance Support Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Human Resources Analyst	1.00	-	-	-	-	N/A %
Human Resources Associate	1.00	-	-	-	-	N/A %
Human Resources Manager	1.00	-	-	-	-	N/A %
IT Division Manager	1.00	1.00	1.00	1.00	-	0.00%
IT Services Supervisor	1.00	1.00	1.00	1.00	-	0.00%
Librarian	34.00	31.00	31.00	33.00	2.00	6.45%
Library Administrator	2.00	3.00	3.00	3.00	-	0.00%
Library Branch Services Supv	4.00	7.00	7.00	8.00	1.00	14.29%
Library Clerk	49.49	48.00	48.00	48.00	-	0.00%
Library Large Branch Manager	9.00	9.00	9.00	9.00	-	0.00%
Library Page	1.24	1.24	1.24	1.24	-	0.00%
Library Paraprofessional	18.00	18.00	18.00	19.00	1.00	5.56%
Library Region Manager	5.00	5.00	5.00	5.00	-	0.00%
Library Services Manager	4.00	4.00	4.00	4.00	-	0.00%
Library Small Branch Manager	5.00	5.00	5.00	5.00	-	0.00%
Library Support Services Supv	6.00	6.00	6.00	6.00	-	0.00%
Management Analyst	1.00	1.00	1.00	1.00	-	0.00%
Media Specialist	1.00	1.00	1.00	1.00	-	0.00%
Network Engineer	1.00	1.00	1.00	1.00	-	0.00%
PC/LAN Technician	6.00	6.00	6.00	6.00	-	0.00%
Systems Administrator	2.00	2.00	2.00	2.00	-	0.00%
Trades Generalist	2.00	1.00	1.00	1.00	-	0.00%
Web Designer/Developer	1.00	1.00	1.00	1.00	-	0.00%
Web Designer/Developer Sr/Ld	1.00	1.00	1.00	1.00	-	0.00%
Department Total	**167.73**	**164.24**	**164.24**	**168.24**	**4.00**	**2.44%**

Staffing by Fund

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Var %
Library District Grants	1.00	-	-	-	-	0.00%
Library District	166.73	164.24	164.24	168.24	4.00	2.44%
Department Total	**167.73**	**164.24**	**164.24**	**168.24**	**4.00**	**2.44%**

District FTE



Revenue Sources and Variance Commentary

Overall Revenues

Library District's total revenue for FY 2020 is $31,640,534. Revenue can be broken out into five broad categories that consist of various revenue sources.

Revenue Type	2020 Adopted
Taxes	23,799,901
Intergovernmental	491,564
Charges For Services	6,700,471
Fines and Forfeits	147,221
Miscellaneous	501,377
Total Revenue	**31,640,534**

Taxes

Revenue classified as taxes are only those that the District has levied itself. This includes property tax.

Taxes Types	2020 Adopted
Property Tax	23,799,901
Total Taxes	**23,799,901**

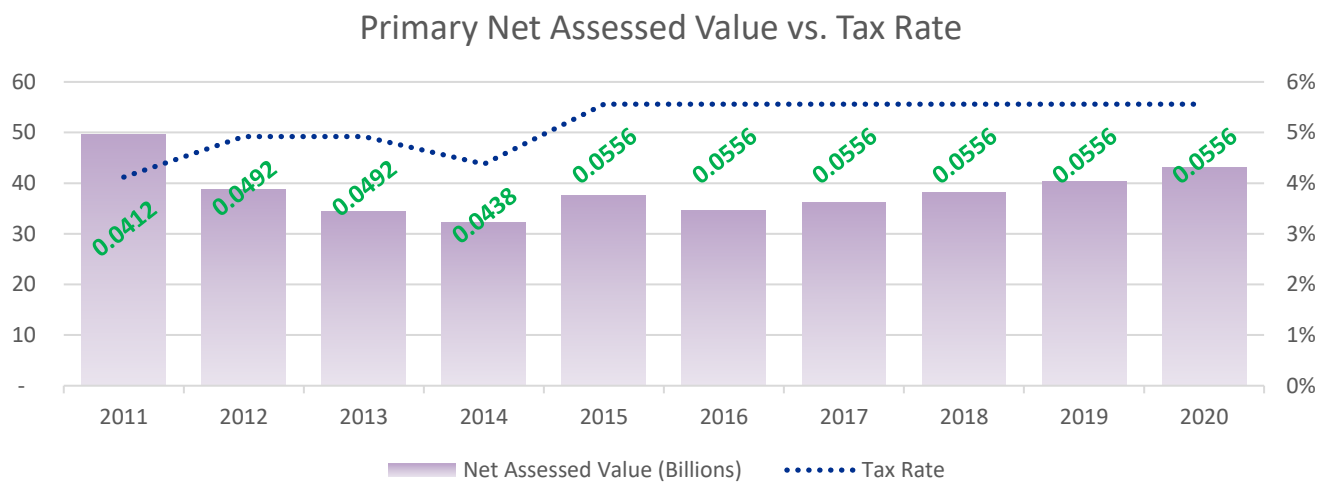
Property Taxes

In FY 2016 for Tax Year 2015, the Library District secondary property tax began to be based on limited property value with a growth cap of 5% on property taxed in the prior year instead of the Full Cash Value. This change in property valuation is due to Proposition 117 that was approved by voters in 2012. Previously, secondary net assessed values of real and personal property had no constitutional limitation on growth.

The Board of Supervisors must adopt the Library District's property tax levy on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears in two installments, due October 1 and March 1.

The following schedule lists the District's net assessed values, tax rates, and property tax levies for the last nine fiscal years, plus the assessed values and the tax rates for FY 2020. The Library District's property tax rate for FY 2020 will remain flat at $0.0556 per $100 net assessed value.

Library District Tax Levy			
Fiscal Year	NAV (Thousands)	Tax Rate (per $100 N.A.V.)	Tax levy
2011	49,707,952	0.0412	20,479,676
2012	38,760,297	0.0492	19,070,066
2013	34,400,455	0.0492	16,925,024
2014	32,229,007	0.0438	14,116,305
2015	37,616,986	0.0556	19,504,284
2016	34,623,670	0.0556	19,250,761
2017	36,135,494	0.0556	20,091,335
2018	36,135,494	0.0556	21,268,052
2019	40,423,232	0.0556	22,475,317
2020	43,194,326	0.0556	24,016,045



The secondary levy will result in an average property tax bill of $8.13 for the median residential home in Maricopa County, valued at $146,287 (limited property value). See table below.

FY 2020 vs FY 2019 Tax Bill Impact on Median Home	
FY 2019	
Median LPV	$137,318
Secondary Tax Rate	0.0556
Property Tax Bill	$7.63
FY 2020	
Median LPV	$146,287
Secondary Tax Rate	0.0556
Property Tax Bill	$8.13
Tax Bill Savings/(Increase)	(0.50)

FY 2020 Library District Secondary Tax Levy vs. "Truth-In-Taxation" Total Levy	
Truth-In-Taxation Levy	$23,065,770
Secondary Levy	$24,016,045
Amount Under/(Over) Truth-In-Taxation Levy	(950,275)
Truth-In-Taxation Rate	0.0534
Secondary Tax Rate	0.0556
Amount Under/(Over) Truth-In-Taxation Rate	(0.0022)
Truth-In Taxation Bill on Median Valued Home	$7.81
Property Tax Bill on Median Valued Home	$8.13
Tax Bill Savings/(Increase)	(0.32)

In FY 2020, property tax revenue is budgeted based on prior years' collection trends in relation to the adopted levy.

Property Tax Collection Analysis	
Levy Amount	$24,016,045
Collection Rate	99.10%
Budgeted Property Tax Revenue	$23,799,901

Intergovernmental Revenues

Intergovernmental revenues are received by the Library District from other government or public entities, and include payments in lieu of taxes and grants. Intergovernmental revenues come from a variety of sources, including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended.

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP). Although it is a public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates. The projected FY 2020 payments in lieu of taxes total to $416,564. The increase in revenue is reflective of SRP's increase in estimated net assessed value.

Payments in Lieu of Taxes		
Source	FY 2019 Forecast	FY 2020 Budget
Salt River Project	409,986	416,564
Total	**409,986**	**416,564**

Charges for Services

Intergovernmental Charges for Services include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGAs) with the District. The table below shows the budgeted intergovernmental charges for services, by jurisdiction.

Jurisdictions	2020 Adopted
Gilbert, Perry Library, Queen Creek	1,183,331
Surprise/Hollyhock	81,400
Deer Valley Unified School Dist (lease & library services)	17,400
Gilbert, Southeast Regional Library	2,473,625
Goodyear Library	786,600
Surprise, Northwest Regional Library	2,046,660
Total Intergovernmental Charges for Services	**6,589,016**

Other Charges for Services

Other charges for services includes a variety of payments primarily from established fees for copies and prints.

Fines and Forfeits

The Library District collects fines according to the rates approved by the Board of Directors. The following chart illustrates the fines collected from FY 2017-2018, the anticipated amount for FY 2019 and the budget for FY 2020. FY 2020 decreased due to the Library District's discontinuance in collecting fines on overdue items.

Fiscal Year	Fines and Forfeits
2017 Actuals	549,846
2018 Actuals	457,454
2019 Forecast	453,713
2020 Budget	147,221

Miscellaneous Revenue

The Library District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include vending receipts, sales of copies, interest earnings, building rental, and donations. Miscellaneous revenue increased mostly due to a large E-rate reimbursement.

Miscellaneous Types	2020 Adopted
Interest Income	220,000
Miscellaneous	225,872
Donations/Contributions	52,215
Other Miscellaneous	3,290
Total Miscellaneous	**501,377**

Other Financing Sources

In the Library District, Other Financing Sources are comprised solely of Fund Transfers In.

Fund Transfers In

Historically, Library District transfers fund balances from the operational to the capital fund throughout the year in order to support the District's Capital Improvement Program. However, for FY 2020 there is a $2.0 million non-recurring transfer from the capital fund to the Library District Fund 244 for build out of administrative offices.

Fund Balance Summary and Variance Commentary

The following schedule lists the estimated beginning fund balances, estimated sources and uses for the upcoming fiscal year, along with resulting estimated fund balances at the end of the upcoming fiscal year. “Beginning fund balance” represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years.

Classification of Fund Balances

For budgeting purposes, fund balances exclude any amounts defined as “non-spendable,” such as fixed assets. For budgeting purposes, Library District fund balances are “Restricted”. “Restricted” fund balances are subject to externally enforceable legal restrictions; for Maricopa County, examples include special revenue funds established by State statute and grant funds.

Estimating Fund Balances

The process for estimating all beginning fund balances for the upcoming fiscal year begins with audited actual fund balance information as of the end of the prior fiscal year, as presented in the Maricopa County Comprehensive Annual Financial Report (CAFR). Beginning balances for the upcoming fiscal year are estimated by taking the audited ending balance for the prior fiscal year, adding the forecasted sources for the current fiscal year, and subtracting the forecasted uses for the current fiscal year.

Consolidated Sources, Uses, and Fund Balance by Fund

Fund	Beginning Fund Balance	Total Sources	Total Uses	Ending Spendable Fund Balance		
				Restricted	Committed	Unassigned
Special Revenue						
Non Grant Funds						
244-Library	6,697,272	33,445,534	33,994,155	6,148,651	-	-
Subtotal Non Grant Funds	**6,697,272**	**33,445,534**	**33,994,155**	**6,148,651**	-	-
Grant Funds						
242-Library Grants	319,758	75,000	75,000	319,758	-	-
Subtotal Grants	**319,758**	**75,000**	**75,000**	**319,758**	-	-
Subtotal Special Revenue	**7,017,030**	**33,520,534**	**34,069,155**	**6,468,409**	-	-
Capital Projects						
465-Library Capital Improvement	11,926,785	120,000	2,000,000	10,046,785	-	-
Subtotal Capital Improvements	**11,926,785**	**120,000**	**2,000,000**	**10,046,785**	-	-
Eliminations		(2,000,000)	(2,000,000)			
Total All Funds	**18,943,815**	**31,640,534**	**34,069,155**	**16,515,194**	-	-

Budget Summary Schedules

Library District Grants (242) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		**145,000**	**145,000**
Grants, Donations and Intergovernmental Agreements:			
Grant from ALA for American Dream Literacy Initiative	C-65-19-012-G-00	10,000	10,000
Grant from Freeport McMoran	C-65-19-013-G-00	10,000	10,000
Grants, Donations and Intergovernmental Agreements Total		**20,000**	**20,000**
FY 2019 Revised Budget		**165,000**	**165,000**
Grants, Donations and Intergovernmental Agreements:			
Grant from ALA for American Dream Literacy Initiative	C-65-19-012-G-00	(10,000)	(10,000)
Grant from Freeport McMoran	C-65-19-013-G-00	(10,000)	(10,000)
Grant Reconciliation		(145,000)	(145,000)
Grants, Donations and Intergovernmental Agreements Total		**(165,000)**	**(165,000)**
FY 2020 Baseline Budget		**-**	**-**
Grants, Donations and Intergovernmental Agreements:			
Grant Reconciliation		75,000	75,000
Grants, Donations and Intergovernmental Agreements Total		**75,000**	**75,000**
FY 2020 Adopted Budget		**75,000**	**75,000**

Library District (244) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**29,979,765**	**29,979,765**
FY 2019 Revised Budget	**29,979,765**	**29,979,765**
FY 2020 Baseline Budget	**29,979,765**	**29,979,765**
Base Adjustments:		
Other Supplies and Services	(27,193)	
Base Adjustments Total	**(27,193)**	
Employee Compensation and Benefits:		
Retirement Contributions	27,193	
Employee Compensation and Benefits Total	**27,193**	
Fees and Other Revenues:		
Program Revenue Volume Increases and Decreases	1,465,769	
Fees and Other Revenues Total	**1,465,769**	
General Revenues:		
Payments in Lieu		6,982
Property Taxes		1,458,787
General Revenues Total		**1,465,769**
FY 2020 Adopted Budget	**31,445,534**	**31,445,534**
Percent Change From Baseline	*4.89%*	*4.89%*

Library District (244) Non Recurring Non Project		Expenditure	Revenue
FY 2019 Adopted Budget		-	-
Non Recurring:			
Library District Non Recurring Appropriation Adjustment	C-65-19-003-M-00	1,000,000	
Non Recurring Total		**1,000,000**	
FY 2019 Revised Budget		**1,000,000**	
Non Recurring:			
Library District Non Recurring Appropriation Adjustment	C-65-19-003-M-00	(1,000,000)	
Non Recurring Total		**(1,000,000)**	
FY 2020 Baseline Budget		-	-
Capital Improvement Program:			
Administrative Office Build out at Libraries		2,000,000	
Capital Improvement Program Total		**2,000,000**	
Non Recurring:			
CIP Transfer for Library Build out of Admin Offices			2,000,000
Non Recurring Expenditure Carryforward		548,621	
Non Recurring Total		**548,621**	**2,000,000**
FY 2020 Adopted Budget		**2,548,621**	**2,000,000**

Library District Capital Improvement (465) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	-	**60,000**
FY 2019 Revised Budget	-	**60,000**
FY 2020 Baseline Budget	-	**60,000**
General Revenues:		
Interest Revenue - Increase/Decrease		60,000
General Revenues Total		**60,000**
FY 2020 Adopted Budget	-	**120,000**
Percent Change From Baseline	*0.00%*	*100%*

Library District Capital Improvement (465) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Non Recurring:		
CIP Transfer for Library Build out of Admin Offices	2,000,000	
Non Recurring Total	**2,000,000**	
FY 2020 Adopted Budget	**2,000,000**	-

Eliminations (900) Non Recurring Non Project	Expenditure	Revenue
FY 2019 Adopted Budget	-	-
FY 2019 Revised Budget	-	-
FY 2020 Baseline Budget	-	-
Non Recurring:		
CIP Transfer for Library Build out of Admin Offices	(2,000,000)	(2,000,000)
Non Recurring Total	**(2,000,000)**	**(2,000,000)**
FY 2020 Adopted Budget	**(2,000,000)**	**(2,000,000)**

Stadium District

Motion

Adopt the Stadium District Fiscal Year 2020 Budget in the amount of $250,000 by total appropriation for each fund and appropriation unit group for the Stadium District. This amount represents no change from the Tentative Budget of $250,000.

MARICOPA COUNTY
STADIUM DISTRICT

Stadium District

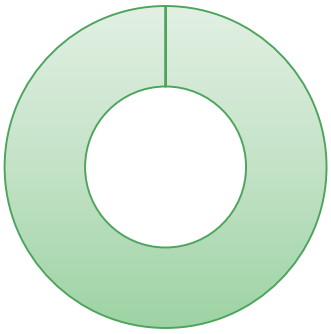
Budget Highlights

The FY 2020 budget includes expenditures of $250,000.

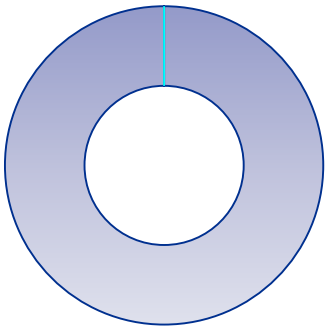
FY 2020 Budget Overview

Total Expenditures $250,000

Appropriation Class



Category



FY 2020 Expenditure Budget By Appropriation Group and Category

Appropriation Unit	Personnel	Supplies	Services	Capital / Other	Total
Operating	-	-	250,000	-	**250,000**
Total	**-**	**-**	**250,000**	**-**	**250,000**

Summary

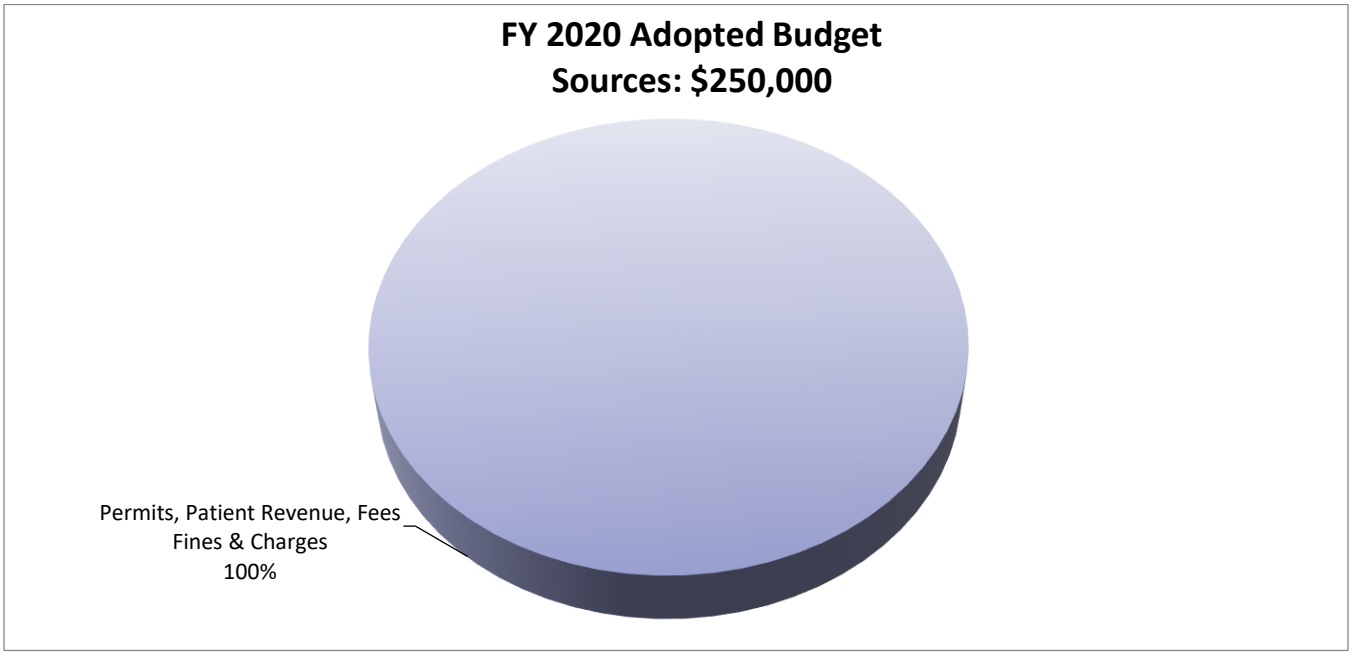
Consolidated Sources, Uses, and Fund Balance by Fund Type

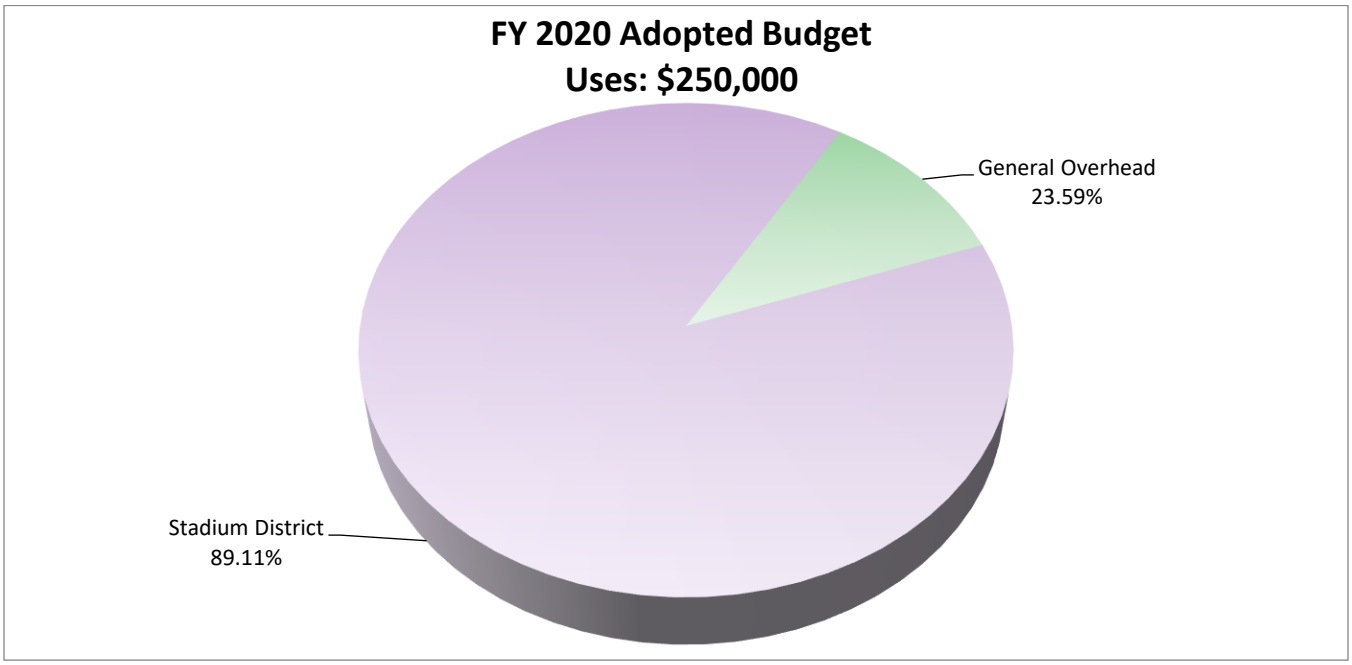
	Special Revenue	Total
Beginning Fund Balance	**2,526,795**	**2,526,795**
Sources		
Operating		
6100 - Licenses & Permits	250,000	250,000
Total Operating Sources	**250,000**	**250,000**
Total Sources	**250,000**	**250,000**
Uses of Funds		
Operating		
Services	250,000	250,000
Total Operating Uses	**250,000**	**250,000**
Total Uses	**250,000**	**250,000**
Structural Balance	-	-
Ending Fund Balance:	**2,526,795**	**2,526,795**
Restricted	2,526,795	2,526,795
Committed	-	-
Unassigned	-	-

Appropriated Expenditures and Other Uses by Fund and Appropriation Group

	FY 2019 Adopted	FY 2019 Revised	FY 2020 Adopted	Adopted vs. Revised
250 - Cactus League Operations				
Non Recurring Non Project	-	-	-	N/A
Operating	1,371,198	1,371,198	-	(1,371,198)
All Appropriations	**1,371,198**	**1,371,198**	**-**	**(1,371,198)**
253 - Ballpark Operations				
Non Recurring Non Project	-	-	-	N/A
Operating	250,000	250,000	250,000	-
All Appropriations	**250,000**	**250,000**	**250,000**	**-**
370 - Stadium District Debt Service				
Non Recurring Non Project	2,519,069	2,519,069	-	(2,519,069)
Operating	3,424,766	3,424,766	-	(3,424,766)
All Appropriations	**5,943,835**	**5,943,835**	**-**	**(5,943,835)**
Total	**7,565,033**	**7,565,033**	**250,000**	**(7,315,033)**

Sources and Uses of Funds





Sources and Uses by Category

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Sources by Category						
Taxes	5,973,722	4,817,905	4,686,258	-	(4,817,905)	-100.00%
Licenses & Permits	3,211,589	250,000	250,000	250,000	-	0.00%
Charges For Services	1,243,509	-	-	-	-	N/A
Miscellaneous	1,014,365	37,000	125,499	-	(37,000)	-100.00%
Total Sources by Category	**11,443,185**	**5,104,905**	**5,061,757**	**250,000**	**(4,854,905)**	**-95.10%**

	FY 2018 Actual	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Variance %
Uses by Category						
Personal Services	345,866	154,609	3,256	-	(154,609)	-100.00%
Supplies	2,934	5,609	85	-	(5,609)	-100.00%
Services	20,701,695	1,472,575	8,664,363	250,000	(1,222,575)	-83.02%
Capital Outlay	3,691,584	5,932,240	5,932,240	-	(5,932,240)	-100.00%
Total Uses by Category	**24,742,079**	**7,565,033**	**14,599,944**	**250,000**	**(7,315,033)**	**-96.70%**

Staffing by Activity

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Budget and Financial Services	0.85	-	-	-	-	N/A
Cactus League Support	0.10	-	-	-	-	N/A
Executive Management	0.45	1.00	1.00	-	(1.00)	-100.00%
Human Resources	0.25	-	-	-	-	N/A
Operations Support	0.15	-	-	-	-	N/A
Procurement	0.05	-	-	-	-	N/A
Stadium Operations	2.65	-	-	-	-	N/A
Department Total	**4.50**	**1.00**	**1.00**	**-**	**(1.00)**	**-100.00%**

Staffing by Market Range Title

Market Range	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
Director - Stadium District	1.00	1.00	1.00	-	(1.00)	-100.00%
Facil Capital Project Mgr	1.00	-	-	-	-	N/A
Finance/Business Analyst	1.00	-	-	-	-	N/A
Management Assistant	0.50	-	-	-	-	N/A
Office Assistant	1.00	-	-	-	-	N/A
Department Total	**4.50**	**1.00**	**1.00**	**-**	**(1.00)**	**-100.00%**

Staffing by Fund

Fund	FY 2018 Adopted	FY 2019 Revised	FY 2019 Forecast	FY 2020 Adopted	Revised vs Adopted Variance	Revised vs Adopted Var %
250 - Cactus League Operations	0.10	-	-	-	-	0.00%
253 - Ballpark Operations	4.40	1.00	1.00	-	(1.00)	-100.00%
Department Total	**4.50**	**1.00**	**1.00**	**-**	**(1.00)**	**-100.00%**

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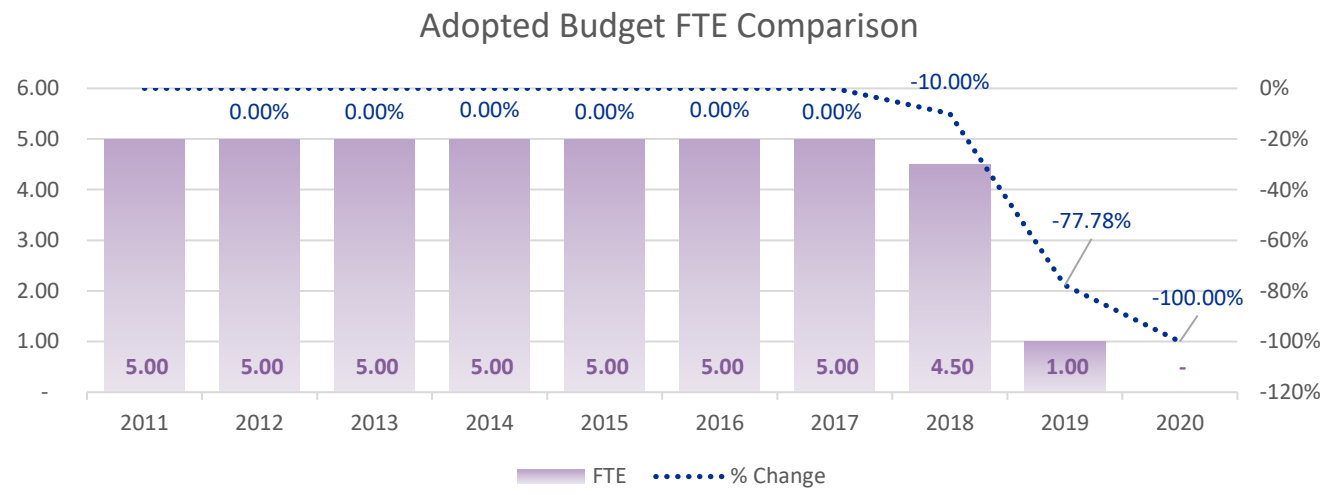
District FTE



Budget Summary Schedule

Ballpark Operations (253) Operating	Expenditure	Revenue
FY 2019 Adopted Budget	**250,000**	**250,000**
FY 2019 Revised Budget	**250,000**	**250,000**
FY 2020 Baseline Budget	**250,000**	**250,000**
FY 2020 Adopted Budget	**250,000**	**250,000**
Percent Change From Baseline	*0%*	*0%*

Improvement Districts

Motion

Pursuant to A.R.S. §§48-251, 48-252, and 48-954, approve the Fiscal Year 2020 Budgets for the County Improvement Districts per the FY 2020 Budget Schedules entitled “Direct Assessment Special Districts” and “Street Lighting Improvement Districts.”

Direct Assessment Special Districts

Dist. #	District Name	Levy Purpose	FY 2019 Budget	Estimated Expenditures FY 2019	FY 2020 Budget Request	Less Available Funds	FY 2020 Direct Assessment
28795	Circle City Community Park	General	13,800	13,800	12,800	-	12,800
28529	Estrella Dells	General	110,000	110,000	110,000	-	110,000
28793	Queen Creek Water Improv	General	10,900	10,900	-	-	-
		Total	**134,700**	**134,700**	**122,800**	**-**	**122,800**

Street Lighting Improvement Districts

MARICOPA COUNTY
STREET LIGHTING IMPROVEMENT DISTRICT LEVIES
SECONDARY ROLL
FISCAL YEAR 2020

Dist #	Description	FY 2019 Budget	Estimated FY 2020 Budget	Estimated Tax Levy	Tax Year 2019 Net Assessed Value	Estimated FY 2020 Tax Rate
13001	Sun City 38B	3,827	3,674	3,307	779,734	0.4241
13003	Sunrise Unit 5 Ph 2	4,172	4,077	4,242	1,455,267	0.2915
13005	Golden West 2	12,973	13,177	12,665	2,320,354	0.5458
13010	Empire Gardens 2	1,597	1,617	1,569	280,787	0.5588
13051	Towne Meadows	13,354	14,012	9,953	8,970,284	0.1110
13056	The Vineyards of Mesa	14,292	14,509	14,711	2,148,541	0.6847
13057	Clark Acres	639	647	817	418,652	0.1952
13059	Country Meadows 9	25,059	24,639	25,520	2,170,078	1.1760
13069	Sun Lakes 09	3,673	3,733	3,575	972,541	0.3676
13070	Camelot Golf Club Est. 1	6,388	6,469	6,051	2,332,364	0.2594
13072	Desert Sands Golf & CC 3	8,573	8,717	8,022	1,221,788	0.6566
13075	Litchfield Park 19	7,657	7,607	7,746	2,185,158	0.3545
13078	Sunrise Meadows 1	319	323	330	1,711,026	0.0193
13079	Estate Ranchos	1,452	1,472	1,491	628,069	0.2374
13103	Desert Foothills Est 5	5,626	5,706	5,524	1,860,034	0.2970
13107	Desert Foothills Est 6	7,781	7,902	7,883	2,011,273	0.3919
13109	Apache Wells Mobile P 3A	4,526	4,582	2,865	735,301	0.3896
13121	Desert Sands Golf & CC 4	13,489	13,663	12,702	2,143,367	0.5926
13122	Sun Lakes 07	5,172	5,246	5,001	1,371,990	0.3645
13128	Litchfield Park 17	5,765	5,714	5,953	1,066,478	0.5582
13132	Valencia Village	8,152	7,572	9,625	1,145,519	0.8402
13147	Superstition View #1	4,399	4,455	4,386	579,450	0.7569
13169	Sun Lakes 22	6,477	6,564	6,187	4,534,908	0.1364
13176	Villa Royale	958	970	971	945,286	0.1027
13177	Coronado Acres	639	647	731	276,637	0.2642
13178	Sun Lakes 10	11,188	11,338	10,636	4,571,499	0.2327
13184	Hopeville	2,393	2,327	2,611	182,312	1.4322
13188	Sun Lakes 21	16,782	17,008	16,220	6,850,950	0.2368
13191	Dreamland Villa-19	1,257	1,273	1,244	420,794	0.2956
13203	Sun Lakes 19	8,465	8,603	8,485	3,256,197	0.2606
13210	Crestview Manor	1,257	1,273	14	144,046	0.0097
13219	Sun Lakes 12	11,483	11,637	10,611	3,763,676	0.2819
13220	Sun Lakes 14	9,422	9,548	9,200	3,130,261	0.2939
13221	Sun Lakes 16 &16A	14,345	14,555	13,362	4,677,019	0.2857
13223	Sun Lakes 18	20,494	20,856	20,220	5,520,447	0.3663
13226	Sun Lakes 11 & 11A	2,061	2,089	2,010	1,507,945	0.1333
13228	Crimson Cove	2,828	2,864	2,937	276,921	1.0606
13247	Sun City 57	15,740	15,123	15,059	2,293,167	0.6567
13248	Apache Wells Mobile P 3B	4,791	4,852	4,844	1,170,756	0.4137
13263	Sun City 10	35,840	34,857	34,432	5,055,691	0.6811
13264	Sun Lakes 03A	4,211	4,277	3,094	669,886	0.4619

Street Lighting Improvement Districts (continued)

Dist #	Description	FY 2019 Budget	Estimated FY 2020 Budget	Estimated Tax Levy	Tax Year 2019 Net Assessed Value	Estimated FY 2020 Tax Rate
13268	Sun Lakes 08	5,075	5,161	5,323	888,825	0.5989
13271	Mesquite Trails	5,562	5,644	5,502	703,827	0.7817
13281	Sun City 10A	33,884	33,336	32,993	4,205,691	0.7845
13287	Empire Gardens 3	1,597	1,617	1,596	292,083	0.5464
13288	Empire Gardens 4	1,868	1,898	1,714	310,883	0.5513
13290	Sun Lakes 15	8,833	8,952	8,789	3,419,149	0.2571
13291	Sun City 50A	5,367	4,983	4,177	507,892	0.8224
13298	Sun City West	1,092,226	1,070,116	1,078,852	256,372,905	0.4208
13303	Sun Lakes 17	16,488	16,710	16,131	4,658,670	0.3463
13310	Casa Mia 2A	3,194	3,235	3,193	367,041	0.8699
13311	Pomeroy Estates	3,514	3,558	3,565	711,702	0.5009
13312	Rio Vista West 2	433	448	298	224,017	0.1330
13315	Apache Wells Mobile P 6	4,152	4,205	3,899	1,283,104	0.3039
13316	Sun City 44	26,713	26,329	25,352	3,492,555	0.7259
13326	Rio Vista West	7,803	7,984	7,665	504,179	1.5203
13329	Desert Saguaro Estates 1	5,971	6,046	6,189	567,467	1.0906
13330	Sun City 45	21,129	20,783	20,972	3,019,205	0.6946
13331	Sun City 46	14,166	13,557	13,667	2,117,978	0.6453
13335	Casa Mia 2B	3,833	3,881	4,068	605,392	0.6720
13343	Knott Manor	2,900	2,941	2,906	215,520	1.3484
13346	Circle City	4,476	4,369	4,337	545,758	0.7947
13348	Desert Saguaro Estates 2	2,514	2,546	3,383	461,395	0.7332
13349	Sun City 47	30,675	30,274	30,257	4,016,629	0.7533
13351	Sun City 38	4,011	3,932	3,917	394,856	0.9920
13352	Mesa East	31,009	31,410	30,952	4,296,725	0.7204
13354	Sun City 49	33,676	33,279	33,004	4,698,312	0.7025
13356	Desert Sands Golf & CC 6	3,833	3,881	4,009	854,223	0.4693
13357	Desert Sands Golf & CC 7	6,388	6,469	6,115	985,688	0.6204
13358	Sun City 38A	4,110	4,023	3,898	350,359	1.1126
13359	Velda Rose Estates East 5	5,342	5,410	3,985	686,358	0.5806
13361	Sun Lakes 04	9,450	9,571	9,145	3,282,807	0.2786
13362	Sun Lakes 05	18,541	18,774	18,468	3,791,709	0.4871
13363	Sun Lakes 06	15,058	15,265	14,942	3,843,613	0.3887
13364	Sun City 48	24,918	23,410	23,258	4,152,406	0.5601
13371	Oasis Verde	10,581	10,749	10,952	1,321,789	0.8286
13372	Sun City 15D	6,798	6,710	6,564	745,949	0.8800
13374	Sun City 51	21,166	20,202	19,232	2,889,738	0.6655
13375	Sun City 52	19,845	19,018	17,550	3,186,364	0.5508
13376	Sun City 50	13,363	12,917	12,444	2,121,298	0.5866
13383	Sun City West Expansion I	190,416	184,827	184,061	44,142,478	0.4170
13386	Litchfield Park 18	6,753	6,695	6,428	1,535,223	0.4187
13392	Sun City 41	16,218	15,818	15,671	2,110,771	0.7424
13393	Sun City 53	46,768	45,352	45,370	9,517,270	0.4767
13394	Sun City 54	28,693	28,205	28,555	5,009,249	0.5700
13395	Sun City 55	29,251	28,296	27,360	4,291,472	0.6375
13396	Desert Skies 2	3,218	3,260	3,232	528,068	0.6120

Street Lighting Improvement Districts (continued)

Dist #	Description	FY 2019 Budget	Estimated FY 2020 Budget	Estimated Tax Levy	Tax Year 2019 Net Assessed Value	Estimated FY 2020 Tax Rate
13397	Sun City 56	6,663	6,371	5,621	1,037,694	0.5417
13401	Sun City 33	33,923	33,645	33,278	4,869,132	0.6834
13402	Rancho Del Sol 2	1,101	1,154	914	1,685,540	0.0542
13404	Sun City 17E F&G	13,841	13,674	13,733	2,328,379	0.5898
13417	Western Ranchettes	943	987	1,000	891,957	0.1121
13418	AZ Skies Mobile Est E2	4,714	4,773	4,793	353,837	1.3546
13419	Sun City 35	41,545	40,964	40,185	5,723,580	0.7021
13420	Az Skies Mobil Estates	5,971	6,046	5,846	635,623	0.9197
13421	Sun City 28A	3,798	3,614	3,546	624,975	0.5674
13422	Velda Rose Estates East 3	2,226	2,254	1,436	331,522	0.4332
13423	Velda Rose Estates East 4	2,200	2,227	2,167	244,972	0.8846
13424	Linda Vista	4,814	4,877	5,071	512,298	0.9899
13432	Sun City 17H	5,527	5,418	5,380	860,287	0.6254
13433	Sun Lakes 01	9,427	9,546	9,214	1,918,701	0.4802
13434	Sun Lakes 02	9,948	10,091	9,699	1,906,345	0.5088
13437	Granite Reef Vista Park	1,333	1,352	1,603	245,155	0.6539
13438	Sun City 34	5,682	5,598	5,536	977,793	0.5662
13439	Sun City 34A	28,279	27,190	27,063	4,200,870	0.6442
13440	Sun City 35A	26,340	25,739	25,717	3,877,269	0.6633
13441	Sun City 36	8,753	8,608	8,607	3,306,352	0.2603
13444	Velda Rose Estates East 2	3,562	3,606	2,290	407,084	0.5625
13446	Apache Wells Mobil P 1&2	22,148	22,523	22,293	6,978,070	0.3195
13447	Apache Cntry Club Est. 5	6,388	6,469	6,137	1,815,606	0.3380
13448	Apache Wells Mobile P 4B	1,996	2,021	1,477	314,904	0.4690
13450	Casa Mia	9,705	9,856	9,672	860,389	1.1241
13451	Desert Skies	2,555	2,588	2,576	354,355	0.7270
13452	Dreamland Villa 16	16,050	16,254	15,708	2,556,194	0.6145
13453	Dreamland Villa 17	4,981	5,049	5,021	809,199	0.6205
13454	Linda Vista 2	4,863	4,939	4,800	498,596	0.9627
13455	Lucy T. Homesites 2	4,291	4,356	4,251	511,886	0.8305
13456	Luke Field Homes	12,082	11,840	12,040	838,819	1.4354
13459	McAfee Mobile Manor	2,599	2,643	2,596	520,473	0.4988
13460	Rancho Grande Tres	10,704	10,861	10,760	1,557,197	0.6910
13463	Sun Lakes 03	15,228	15,429	14,477	2,684,259	0.5393
13465	Western Ranchettes 2	943	987	1,020	865,104	0.1179
13485	Sun City 32A	27,753	27,529	27,828	4,313,875	0.6451
13486	Sun City 31A	38,644	37,689	36,905	5,102,548	0.7233
13487	Sun City 39	15,344	15,084	15,083	3,618,868	0.4168
13488	Sun City 40	8,941	8,783	8,675	1,919,554	0.4519
13490	Brentwood Acres	972	1,017	698	378,262	0.1845
13492	Desert Sands Golf & CC 8	6,708	6,793	6,446	1,144,180	0.5634
13494	Sun City 37	24,107	23,823	23,649	4,062,838	0.5821
13495	Sun City 42	13,067	12,820	12,792	1,643,886	0.7782
13496	Sun City 43	29,567	29,323	28,896	3,687,754	0.7836
13499	Sun City 28B	4,436	4,067	4,002	458,322	0.8732
13510	Camelot Golf Club Est. 2	5,453	5,524	5,395	1,671,876	0.3227

Street Lighting Improvement Districts (continued)

Dist #	Description	FY 2019 Budget	Estimated FY 2020 Budget	Estimated Tax Levy	Tax Year 2019 Net Assessed Value	Estimated FY 2020 Tax Rate
13801	Scottsdale Estates 01	1,803	1,888	2,511	2,303,550	0.1090
13802	Scottsdale Highlands 1	773	809	1,001	1,357,832	0.0737
13810	Melville 1	2,490	2,606	3,755	2,395,223	0.1568
13812	Scottsdale Estates 04	5,290	5,541	7,675	6,126,199	0.1253
13813	Scottsdale Highlands 2	859	899	1,183	1,217,714	0.0971
13816	Scottsdale Estates 02	2,232	2,337	3,186	2,748,906	0.1159
13817	Cavalier	2,193	2,298	2,562	2,777,142	0.0923
13820	Hidden Village	687	719	603	6,025,581	0.0100
13821	Scottsdale Estates 03	2,833	2,966	3,749	4,417,169	0.0849
13825	Mesa Country Club Park	4,472	4,528	4,611	696,289	0.6622
13827	Scottsdale Estates 05	4,620	4,840	6,619	6,065,649	0.1091
13830	Trail West	687	719	893	1,092,684	0.0817
13836	Dreamland Villa	2,851	2,889	2,838	384,699	0.7377
13837	Scottsdale Cntry Acres	1,631	1,708	2,240	2,417,324	0.0927
13838	Cox Heights 1	1,545	1,617	2,091	1,927,583	0.1085
13839	Cox Heights 2	4,339	4,545	6,537	4,215,149	0.1551
13840	Dreamland Villa 02	4,085	4,137	3,994	1,486,225	0.2687
13844	Esquire Villa 1	8,305	8,410	8,038	902,400	0.8907
13848	Scottsdale Estates 07	4,722	4,943	6,811	5,327,126	0.1279
13849	Scottsdale Estates 06	4,944	5,188	6,547	5,543,899	0.1181
13850	Scottsdale Estates 08	3,091	3,236	3,984	3,926,971	0.1015
13851	Scottsdale Estates 09	1,975	2,067	2,879	2,041,571	0.1410
13853	Cox Hghts 3 & Scot Est 12	3,949	4,134	5,454	5,316,127	0.1026
13855	Glenmar	3,143	3,182	3,110	407,991	0.7623
13859	Dreamland Villa 03	7,542	7,637	7,289	1,041,918	0.6996
13862	Town & Country Scottsdale	944	989	1,175	918,428	0.1279
13863	Country Place at Chandler	10,193	10,452	10,576	2,404,694	0.4398
13864	Scottsdale Highlands 4	568	597	758	725,500	0.1045
13865	Trail West 2	859	899	1,153	1,418,727	0.0813
13868	Scottsdale Estates 16	2,661	2,786	3,881	2,650,727	0.1464
13869	J & O Frontier Place	1,116	1,168	1,555	1,371,300	0.1134
13870	McCormick Estates 1	2,434	2,466	2,428	256,073	0.9482
13872	Dreamland Villa 04	3,146	3,189	2,925	522,845	0.5594
13874	Hallcraft 1	11,419	11,953	17,522	13,759,201	0.1273
13875	Hallcraft 2	6,985	7,328	10,858	8,283,891	0.1311
13876	Hallcraft 3	4,808	5,033	5,891	11,860,565	0.0497
13879	Apache Cntry Club Est. 1	11,819	11,967	11,456	2,861,677	0.4003
13882	Scottsdale Cntry Acres 2	2,708	2,837	3,854	3,627,925	0.1062
13884	Mereway Manor	2,232	2,337	2,926	2,466,871	0.1186
13885	Cox Heights 7	773	809	1,119	734,072	0.1524
13886	Cox Heights 6	515	539	684	600,276	0.1139
13888	Cox Heights 4	1,889	1,977	2,626	2,415,030	0.1087
13890	Dreamland Villa 05	9,113	9,228	9,031	1,214,057	0.7439
13896	Scottsdale Highlands 5	687	719	1,039	662,042	0.1569
13901	Velda Rose Estates 1	2,357	2,386	1,790	254,597	0.7031
13908	Apache Cntry Club Est. 3	17,887	18,113	17,695	4,200,009	0.4213
13909	Dreamland Villa 06	6,436	6,523	6,257	1,068,141	0.5858

Street Lighting Improvement Districts (continued)

Dist #	Description	FY 2019 Budget	Estimated FY 2020 Budget	Estimated Tax Levy	Tax Year 2019 Net Assessed Value	Estimated FY 2020 Tax Rate
13911	Velda Rose Estates 2	2,828	2,864	2,821	314,986	0.8956
13912	Velda Rose Estates 3	3,143	3,182	3,043	628,675	0.4840
13916	Sun City 06	48,073	46,542	47,095	6,338,702	0.7430
13917	Sun City 05	21,299	20,494	20,179	2,859,428	0.7057
13919	Dreamland Villa 07	10,056	10,183	10,076	1,526,381	0.6601
13921	Dreamland Villa 08	6,945	7,040	6,970	1,185,554	0.5879
13922	Velda Rose Cntry Club Add	4,038	4,095	4,151	370,823	1.1194
13923	Sun City 06C	38,870	38,084	38,084	5,327,926	0.7148
13924	Sun City 06D	34,405	34,091	35,962	5,469,234	0.6575
13925	Sun City 06G	17,326	16,942	16,852	2,226,181	0.7570
13926	Sun City 07	15,350	15,084	14,417	2,174,252	0.6631
13927	Sun City 08	18,911	18,305	18,089	2,400,972	0.7534
13928	Sun City 09	15,228	14,866	14,324	1,682,336	0.8514
13929	Velda Rose Estates 4	4,452	4,508	3,064	553,761	0.5533
13930	Dreamland Villa 09	9,742	9,864	9,723	1,468,598	0.6621
13931	Sun City 11	61,003	59,447	53,667	8,185,764	0.6556
13932	Sun City 12	46,955	45,152	45,275	4,958,575	0.9131
13933	Sun City 15	5,456	5,107	4,724	636,984	0.7416
13934	Sun City 17	6,004	5,929	5,529	694,471	0.7961
13935	Sun City 01	417,071	408,730	402,478	33,475,023	1.2023
13936	Velda Rose Gardens	6,092	6,171	6,015	687,388	0.8751
13937	Dreamland Villa 10	9,113	9,228	8,768	1,370,559	0.6397
13938	Sun City 15B	7,562	7,191	7,373	902,366	0.8171
13939	Sun City 18 & 18A	47,150	46,484	47,114	6,268,515	0.7516
13940	Sun City 17A	3,290	3,260	3,056	456,340	0.6697
13941	Sun City 17B & 17C	11,904	11,633	10,322	1,861,830	0.5544
13942	Sun City 19 & 20	53,049	51,629	50,308	7,001,665	0.7185
13943	Dreamland Villa 11	13,198	13,364	13,432	1,941,195	0.6919
13944	Sun City 23	29,957	29,376	28,263	3,064,858	0.9222
13950	Sun City 21 & 21A	47,829	46,353	45,663	5,759,499	0.7928
13951	Dreamland Villa 12	10,998	11,137	10,820	1,548,663	0.6987
13952	Sun City 11A	16,366	15,842	15,247	1,514,556	1.0067
13953	Sun City 15C	17,285	17,107	12,269	3,991,168	0.3074
13954	Sun City 22 & 22A	41,987	41,382	41,202	3,950,785	1.0429
13955	Apache Wells Mobile P 5	4,178	4,241	4,269	809,331	0.5275
13962	Velda Rose Estates East	5,656	5,727	5,650	610,976	0.9247
13964	Sun City 14	8,080	7,851	7,512	1,363,028	0.5511
13965	Sun City 22B	13,192	12,794	15,226	2,661,261	0.5721
13966	Sun City 25	56,048	54,850	53,583	8,286,045	0.6467
13967	Sun City 25A	29,625	29,341	29,432	4,231,800	0.6955
13968	Sun City 27	15,245	14,893	14,521	2,249,319	0.6456
13969	Sun City 30	55,458	54,711	53,747	7,110,070	0.7559
13970	Sun City 16	25,183	24,456	24,882	8,135,802	0.3058
13972	Apache Wells Mobile P 3	13,096	13,261	12,673	4,048,435	0.3130
13973	Dreamland Villa 14	21,401	21,671	20,968	3,608,975	0.5810
13974	Apache Wells Mobile P 4	9,583	9,703	9,083	3,452,227	0.2631

Street Lighting Improvement Districts (continued)

Dist #	Description	FY 2019 Budget	Estimated FY 2020 Budget	Estimated Tax Levy	Tax Year 2019 Net Assessed Value	Estimated FY 2020 Tax Rate
13978	Apache Wells Mobile P 4A	4,152	4,205	4,011	1,263,435	0.3175
13985	Sun City 24	11,784	11,332	11,551	2,030,075	0.5690
13986	Sun City 26	27,434	27,026	28,195	4,227,373	0.6670
13989	Sun City 26A	23,412	22,953	22,689	2,738,831	0.8284
13990	Sun City 31	21,526	20,925	21,097	2,896,320	0.7284
13991	Suburban Ranchettes	2,286	2,393	1,253	1,685,569	0.0743
13992	Sun City 24B	11,264	11,137	11,637	3,590,566	0.3241
13993	Sun City 28	4,987	4,753	5,368	685,820	0.7827
13994	Sun City 32	22,394	21,944	21,242	2,902,921	0.7317
13995	Dreamland Villa 15	13,872	14,051	13,981	2,297,751	0.6085
13999	Sun City 24C	7,559	7,507	7,827	1,669,984	0.4687
23076	Pinnacle Ranch at 83rd Ave	3,996	3,953	4,040	1,718,620	0.2351
23137	Country Meadows 10	19,215	18,928	20,077	2,852,743	0.7038
23145	Litchfield Vista Views II	2,907	2,796	2,737	1,604,769	0.1706
23176	Crystal Manor	10,859	11,025	11,053	1,321,386	0.8365
23189	Anthem I	818,370	797,509	817,998	144,136,112	0.5675
23254	Cloud Creek Ranch	1,689	1,746	1,576	671,701	0.2346
23255	Citrus Point	8,334	7,786	7,563	2,777,825	0.2723
23324	SCW Expansion 17	112,057	109,114	108,513	24,947,072	0.4350
23344	Dreaming Summit 1,2a,2b	54,979	51,466	59,421	18,011,523	0.3299
23352	Sun Lakes Unit 41	2,200	2,227	2,032	936,513	0.2170
23353	Wigwam Creek N.Ph.1	17,333	16,553	15,338	4,398,174	0.3487
23360	Dreaming Summit 3	25,875	23,985	23,867	10,152,142	0.2351
23375	RUSSELL RANCH PH 1	4,946	4,647	4,552	4,037,450	0.1127
23399	Wigwam Creek South	60,554	57,703	56,876	22,724,583	0.2503
23452	Litchfield Vista Views IIIA&B	1,504	1,462	1,526	2,732,034	0.0559
23502	Dos Rios Units 1&2	5,180	4,881	4,811	5,973,010	0.0805
23567	White Tank Foothills	33,210	31,437	31,354	12,465,347	0.2515
23568	Capistrano North&South	6,561	6,227	6,081	2,208,548	0.2753
23572	Wigwam Creek N 2&2b	37,227	34,594	34,238	10,437,706	0.3280
23574	Coldwater Ranch	20,354	19,656	18,195	9,245,465	0.1968
23578	Cortessa	86,953	83,139	84,353	28,963,562	0.2912
23579	Crossriver	18,422	17,508	18,178	21,705,203	0.0837
23580	SanTan Vista Unit III	4,798	4,887	4,873	5,640,325	0.0864
23594	Rancho Cabrillo	40,398	41,954	70,499	10,677,141	0.6603
23595	Jackrabbit Estates	4,683	4,452	4,335	7,874,453	0.0551
23596	Sundero	763	744	993	1,445,871	0.0687
23697	Arroyo Norte Unit 4 SLID	4,772	4,567	4,342	2,436,214	0.1782
23831	Arroyo Norte Unit 5, 6 & 7	4,799	4,507	5,268	3,068,968	0.1717
23864	Solare Rancy Phase 2	3,618	3,515	3,971	1,188,593	0.3341
	Total	**5,800,926**	**5,695,718**			
					2019 SQUARE FOOTAGE	
13435	Az Skies Mobile Est. W 2	3,920	3,978	3,143	313,262	
23104	Litchfield Vista Views	2,460	2,732	2,700	1,369,683	

Citizens' Budget

2020 Brief

GO TO Table of Contents

Introduction

What does County government do?

- Manages more than 13,000 employees under the direction of the Board of Supervisors, other elected officials, and the County Manager
- Promotes public safety by working with partners in the Sheriff's Office, Adult and Juvenile Probation, Justice and Superior Courts, and County Attorney's Office
- Builds and maintains roads and transportation infrastructure in unincorporated areas
- Supports the health and welfare of the community by offering programs and services to assist individuals in achieving productive and healthy lives
- Operates Animal Care and Control facilities in Phoenix and the East Valley
- Constructs and improves administrative, law enforcement, and Parks facilities through Capital Improvement Projects

Board of Supervisors

Jack Sellers
District 1

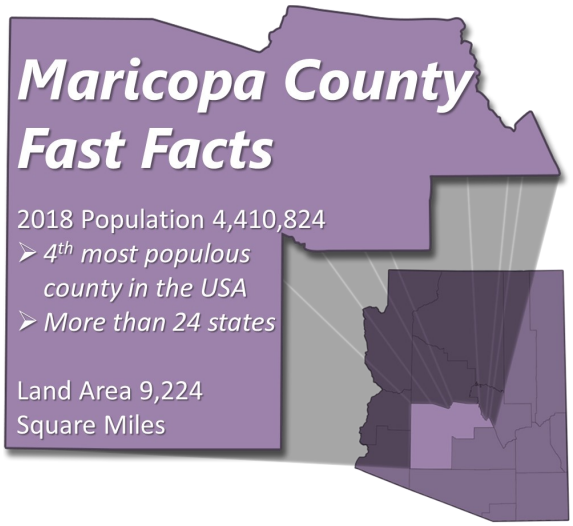
Steve Chucri
District 2

Chairman
Bill Gates
District 3

Clint Hickman
District 4

Steve Gallardo
District 5

The Arizona State Constitution and Revised Statutes mandate Maricopa County's functions. Constitutional and judicial departments are independently overseen by elected/appointed officials. The Board of Supervisors sets the expenditure authority for each of these departments through the annual budget process. Constitutional and judicial officials are pictured to the right.



Maricopa County is a political subdivision of Arizona's State government. The County is governed by a board of five elected district Supervisors which appoints a County Manager. Supervisors are elected to four-year terms .

Constitutional and Judicial Officials

From Top-Left to Right

Clerk of the Court: Jeff Fine
Recorder: Adrian Fontes
Sheriff: Paul Penzone
Presiding JP: Keith Russell
Presiding Judge: Joseph Welty
Treasurer: Royce Flora
County Attorney: Vacant
Assessor: Paul Petersen
Superintendent: Steve Watson

Budget Background

Budget Philosophy - Maricopa County develops and maintains a structurally balanced budget, which means that recurring revenues meet or exceed recurring expenses over the economic cycle. Therefore, the County does not use one-time resources to fund on-going operations.

Budget Guidelines - Each year the Board of Supervisors establishes budget guidelines to provide direction to the Constitutional Officers, County Manager, Budget Office, and departments. This year the guidelines included: Maintain the current property tax rate, and adequate reserves must be set aside.

Strategic Priorities - The County has established a set of strategic priorities and goals that influence how resources are allocated in the budget. Budgeted expenditures must contribute to: Fiscal Strength and Responsibility, Safe Communities, Growth and Economic Development, Regional Services, or Government Operations.

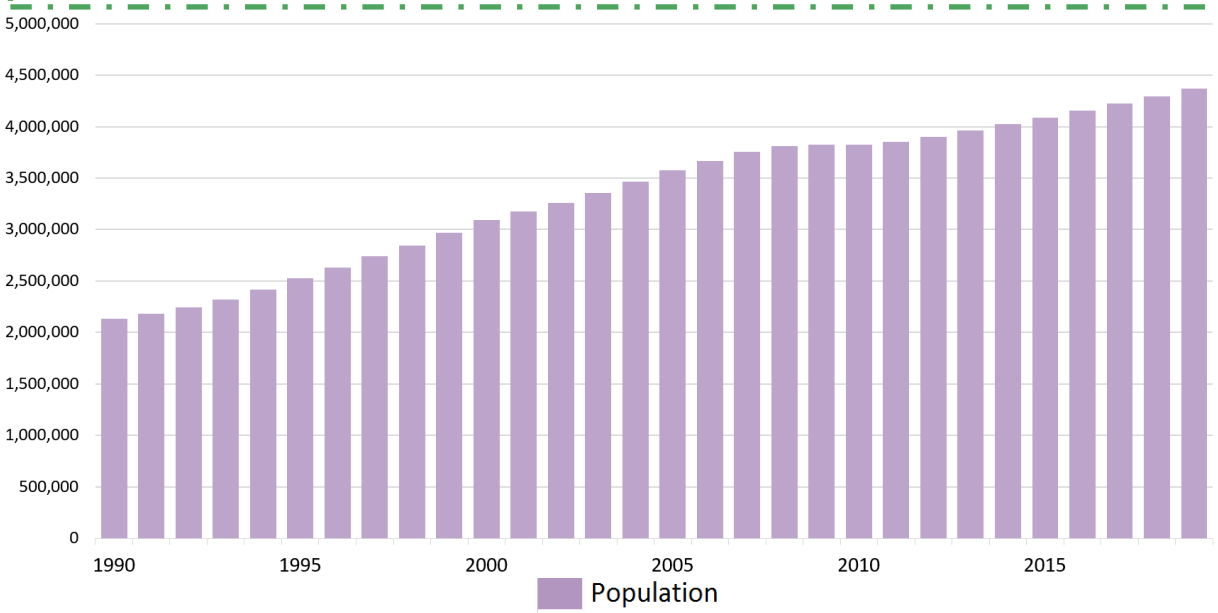
"This fiscally responsible and sustainable budget keeps the tax rate steady for our residents while investing in the kinds of technology and infrastructure that works to serve citizens better. These investments include strengthening public safety, improving the voter experience, preserving and enhancing our open space, and utilizing technology and process improvement to save money and make our county government more efficient while providing better service."

Chairman Bill Gates

The 2020 budget runs from July 1, 2019 to June 30, 2020

Economic Influences

Economic factors have an influence on the budget by affecting revenue growth, service demands, and commodity prices. Population growth is the primary economic influence that the Budget Office considers when creating the budget. Growth in the population causes higher service demands across departments and growth in the tax base. **Maricopa County has been the fastest growing county in the nation for three consecutive years**. The population has also more than doubled from 2,130,400 in 1990 to 4,410,824 in 2018.



Budget Highlights

No Increase in Property Tax Rate

As an effective steward of your tax dollars, County controlled property tax rates will be kept the same as last year. Maricopa County's tax levy is well below the maximum amount set in statute.

$1.36 Billion for Public Safety

Public safety is the largest component of Maricopa County's budget, making up 53%. This funding supports crime prevention, investigations, courts, and jail operations.

$300.1 Million for Capital Improvement Projects

This includes construction projects such as Superior Court renovations, a jail intake facility, a new Sheriff substation in Avondale, transportation projects, and improvements to the County's parks.

$5.0 Million Reserved for Elections Equipment Updates

Along with reforming how the County will manage elections, the budget also reserves funding for updated elections equipment, which will increase the speed with which votes can be counted.

$10.8 Million for a Sheriff's Office Helicopter

The purchase of a Bell 429 helicopter promotes safe communities by optimizing the Sheriff's Office's ability to perform search and rescues, law enforcement patrols, and SWAT operations.

$1.5 Million for Animal Care Operations

Maricopa County runs two animal shelters in South Phoenix and Mesa. This continuing investment allows for Maricopa County Animal Care & Control to maintain a 95% save rate for its animals.

$1.5 Million for Technology Improvements

This investment in technology improvements allows for Maricopa County to remain a leader in innovation and supports the Strategic Initiative of becoming an all digital County by 2022.

Funding for a Homeless Coordinator Position

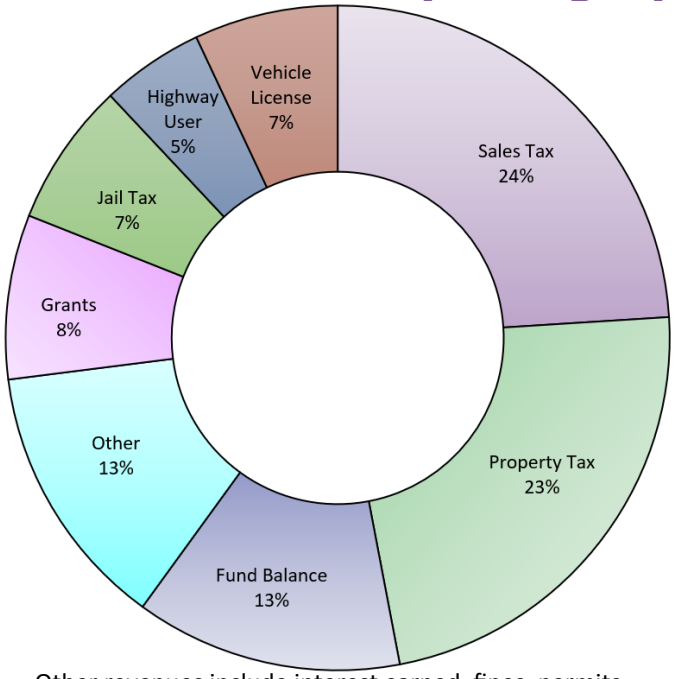
This budget funds a permanent full-time coordinator to support regional solutions to homelessness through the Human Services Department.

Budget Overview

Maricopa County Totals

The graphs below provide a general overview of Maricopa County's revenue, expenditures, and total personnel. The County's largest revenue sources are property taxes and the state shared sales tax. The largest expenditure by activity is Public Safety, which includes the Sheriff, County Attorney, and Courts among others. The largest expenditure by category is personnel.

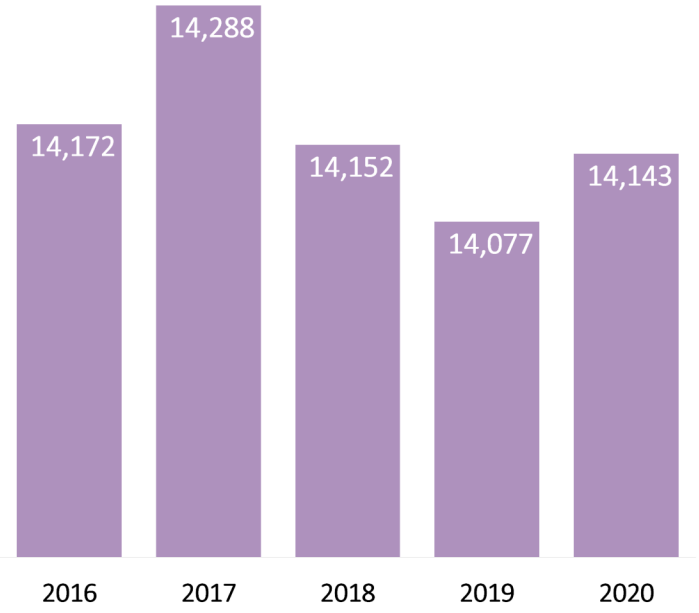
Total Revenue by Category



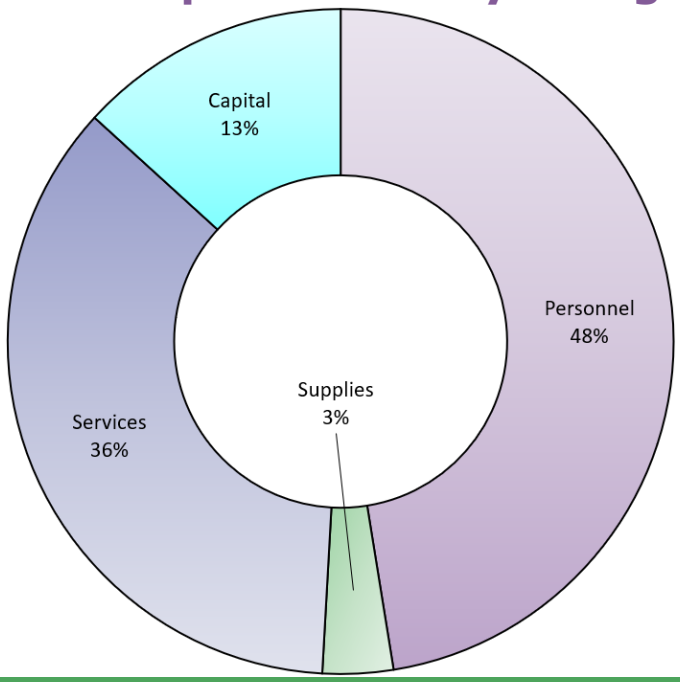
Other revenues include interest earned, fines, permits, intergovernmental payments, and program fees

Total County FY 2020 revenue and expenditure appropriation is $2,573,762,798.

Maricopa County Personnel



Total Expenditures by Category



Top 5 Largest Departments by Full Time Equivalent Positions

Department	FTEs
Sheriff	3,837.00
Superior Court	1,286.50
Adult Probation	1,201.48
County Attorney	1,059.48
Public Defense System	884.40

Budget by Activity

Highways & Streets

$209,943,420

8.16%

Transportation

Education, Culture, and Recreation

$43,404,103

1.69%

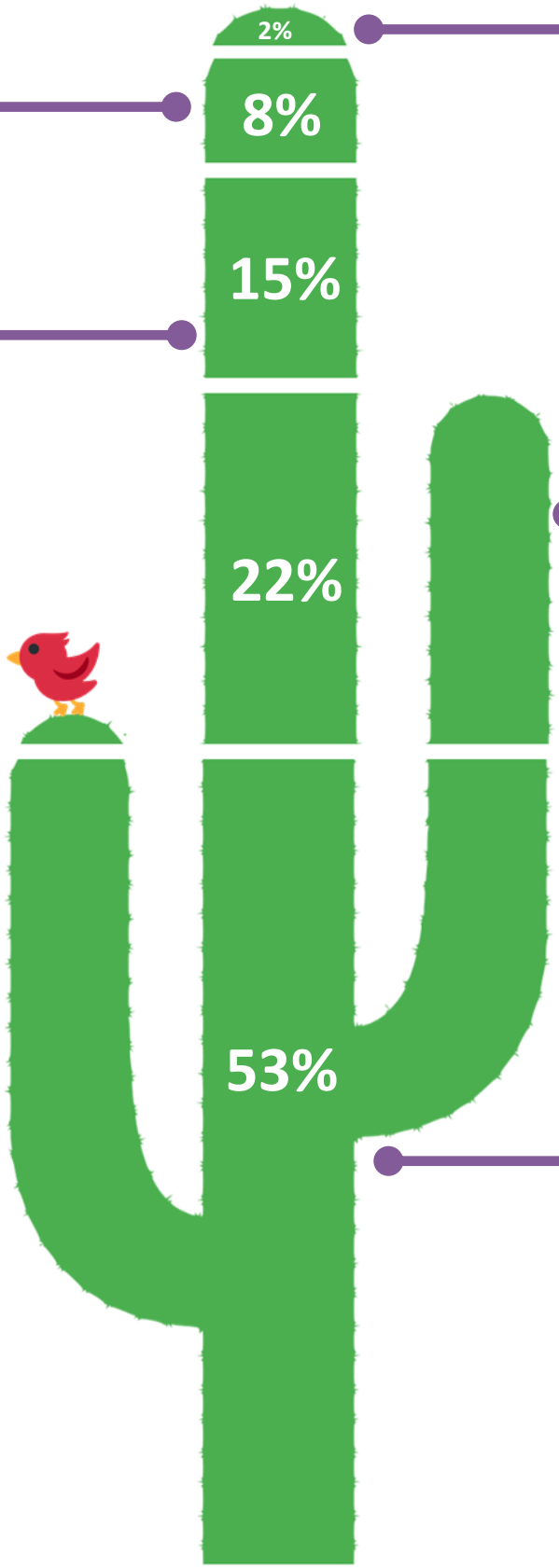
Capital Improvement Projects

Elected Officials and Essential Support

$381,436,969

14.82%

Assessor, Board of Supervisors, Budget Office, Call Center, Capital Improvement Projects, Clerk of the Board of Supervisors, County Manager, Elections, Enterprise Technology, Equipment Services,



Health, Welfare, and Sanitation

$580,724,172

22.56%

Air Quality

Animal Care & Control

Correctional Health

Public Safety

$1,358,254,134

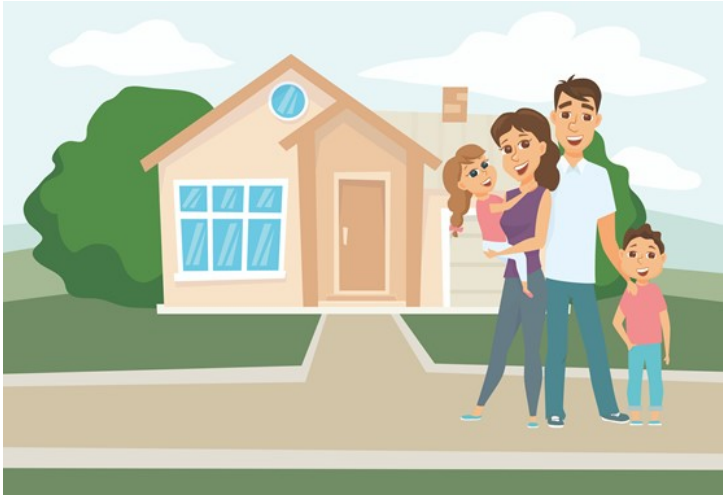
52.77%

Adult Probation, Capital Improvement Projects, Clerk of the Superior Court, Constables, County Attorney, Emergency Management, Equipment Services, Facilities, Integrated Criminal Justice Info System, Justice Courts, Juvenile Probation, Planning & Development,

Top 5 Public Safety Departments

Department	Budget
Sheriff	404,493,644
Superior Court	120,800,602
Adult Probation	118,092,784
County Attorney	110,864,118
Correctional Health	72,416,720

County Revenues



Property Taxes

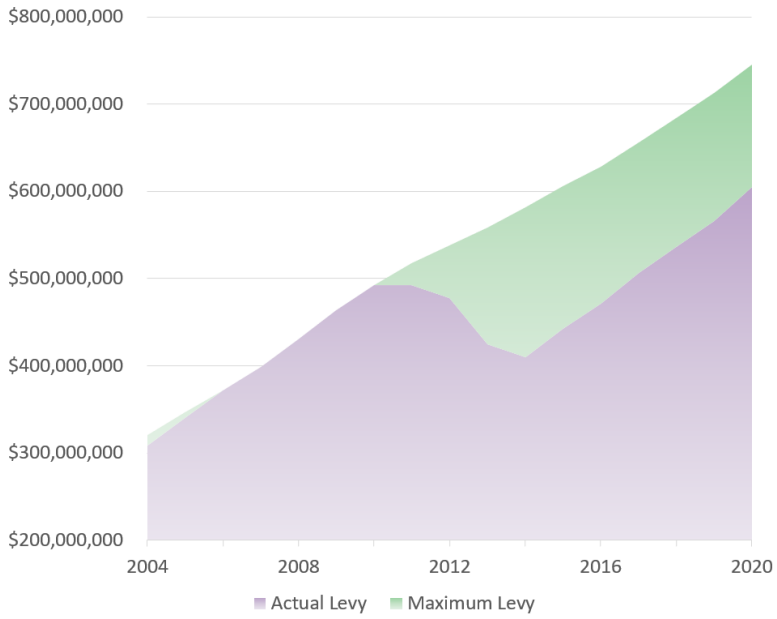
Per the budget guidelines, there was no increase to the property tax rate. Maricopa County's primary property tax rate will remain flat at $1.4009 for fourth consecutive year. This will yield a levy of $605,109,318, against the maximum allowable amount of $745,620,462.

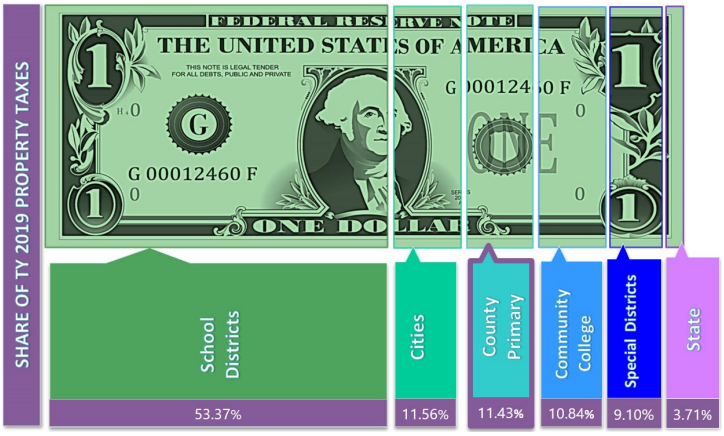
Responsible Taxation

State statute limits the amount of money that the County can levy in a year. As can be seen in the graph to the right, Maricopa County continues to provide relief to taxpayers by staying $140.5 million UNDER the maximum allowable tax levy.

Maricopa County's primary property taxes comprise only 11.43% of the property taxes levied within the County.

Actual vs Maximum Levy





What is a tax levy?

A tax levy refers to the total amount of tax revenue collected, rather than the rate at which people are taxed.

County Districts

What are County Districts?

- Maricopa County's Flood Control and Library Districts are subdivisions of the state which are funded by secondary property taxes, while Maricopa County's government is funded through primary property taxes and sales tax

- The County Board of Supervisors serves as the Board of Directors for the Flood Control and Library Districts

- Maricopa County also assists residents who choose to form Improvement Districts within unincorporated areas. Improvement Districts use bonds to fund infrastructure improvements.

El Mirage Branch Library

White Tanks Area 4 in the Flood Control District

Library District

- The Library District operates 18 libraries countywide

- In 2018, nearly 10 million items were checked out, and more than 6,500 events were hosted. Overdue fees have also been waived as of May 2019

- The FY 2020 tax rate remains flat at $.0556 per $100 of assessed property value

- The FY 2020 operating budget is $31.4 million, with 168.24 full-time equivalent employees

Maricopa County Library District
where curiosity leads

Flood Control District

- Works to reduce flood risk to minimize property damage and loss of life

- Ensures that economic development is supported in a responsible manner through floodplain management

- The FY 2020 tax rate remains flat at $.1792 per $100 of assessed property value

- The FY 2020 expenditure budget is $123.1 million, with $85.3 million dedicated to capital projects, and 195.99 full-time equivalent employees

Flood Control District of Maricopa County