Credits

Board of Supervisors

Janice K. Brewer, Chairman, District 4
Fulton Brock, District 1
Don Stapley, District 2
Andrew Kunasek, District 3
Mary Rose Garrido Wilcox, District 5

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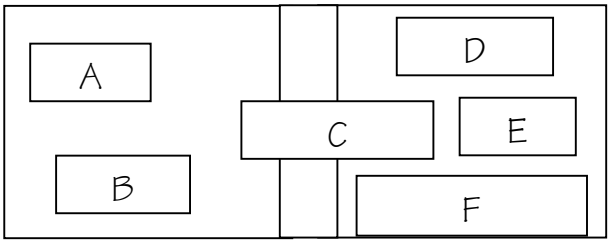

Cover Art contains renditions of new County facilities that are in the planning phases or are currently being built. (A) Mesa Detention Center, (B) Lower Buckeye Jail Central Services & Adult Detention, (C) Jackson Street Garage, (D) Fourth Avenue Jail, (E) Forensic Science Center and (F) Durango Juvenile Administration Building.

Maricopa County Mission Statement

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services to its residents so they can enjoy living in healthy and safe communities.

Strategic Priorities

- Provide regional leadership in critical public policy areas in a fiscally responsible manner.
- Minimize the burden on the property taxpayer through rate reductions.
- Healthy community and solvent healthcare system.
- Safe community through a streamlined, integrated criminal justice system.
- Provide regional leadership for a regional transportation system.
- Land use will be planned, managed and funded responsibly; Luke Air Force Base will be preserved.
- Maricopa County will continue to improve its positive public image based on results achieved.

Approved by the Maricopa County Board of Supervisors – February 21, 2001

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HOW TO USE THIS DOCUMENT

The Maricopa County Annual Business Strategies document is divided into thirteen major sections: County Administrative Officer's Transmittal Letter, Executive Summary, Summary Schedules, Personnel Plan, Capital Projects, Debt Service, County at a Glance, Managing for Results, Financial Forecast, Mandates, Departmental Budget Schedules, Attachments, and the Glossary. These sections contain critical information that is paramount to the administration of this County and are in compliance with the quality standards set by the Government Finance Officers Association (G.F.O.A.) for budget documents.

The 2001-02 Maricopa County Annual Business Strategies publication aims to be more than just a resource of numbers and graphs. It has been designed to serve as the primary reference for public policy, operating guidelines, financial and strategic planning and most of all, a communications tool that will enable this jurisdiction to effectively achieve its goals.

The major divisions within this document are outlined for the reader in the following paragraphs:

COUNTY ADMINISTRATIVE OFFICER'S TRANSMITTAL LETTER

This section provides a global perspective of the strategic and tactical planning for Maricopa County and emphasizes the arduous process of developing sound budget and financial plans.

EXECUTIVE SUMMARY

This section contains a description of the budget process, its cycle, timeline, budget modification policies, legal compliance, the financial structure and operation, and a review of policies and their impact on the budget process.

SUMMARY SCHEDULES

This section includes the consolidated revenues and expenditures by category and purpose, consolidated revenues and expenditures by department/fund, sources and uses of funds, revenue comparisons for local and non-local sources, transfers by fund, and various revenue and expenditure summaries for all the funds, and tax and levy expenditure limitations.

PERSONNEL PLAN

This section provides an overview of both financial and human resource issues that have occurred over the past fiscal year and trends for FY 2001-02. An outline of our position control process, maintenance, historical tracking of position data and the position budgeting process is also provided. A summary listing of the number of positions is presented for all departments.

CAPITAL PROJECTS

This section includes an explanation of the capital project funds and their relationship and impact on operating budgets. Bond projects are listed along with other capital improvement projects throughout Maricopa County.

DEBT SERVICE

This section provides a Debt Management Policy outlining financial alternatives, bond variations, debt issuance policies, and maturity structures. Schedules for General Obligation, Special Assessment, Housing, Stadium District, and Debt Service Obligation Bonds are also included.

COUNTY AT A GLANCE

This section provides general introductory and quick reference information about Maricopa County,

describing current environmental trends and characteristics that affect this jurisdiction and the decision-making processes. This information includes a profile, demographics, employment statistics, economic trends, service trends, legislation and technology.

Managing for Results

This section outlines the efforts which Maricopa County made in implementing an integrated Managing for Results (MFR) system throughout the County. Each element of the MFR cycle is discussed. A brief history of our progress to date and ongoing strategies are also included. Departmental performance measure information is included in this and the Departmental Budget Schedules section.

Financial Forecast

This section provides the reader with a ten year financial forecast of the County's major funds, based on general assumptions for both revenues and expenditures. Both a "Base" and "Low" scenario are included for each fund.

Mandates

This section provides a global perspective of mandates and their impact upon Maricopa County. Consolidated mandate expenditure information by department, category, mandate type and department type is included. Specific departmental mandate information is included in the Departmental Budget Schedules section.

Departmental Budget Schedules

This section provides the financial budget detail at the departmental activity level. The Elected Departments of the County are presented first. The organizational structure of these departments and biographical sketches for the Board of Supervisors and other Elected Officials are included. The Judicial Branch is next, followed by the Appointed Departments of the County. Lastly, Special Districts under County jurisdiction are presented.

Detail of the FY 2001-02 budget broken down by department appropriations, revenue summary, comparison by object code, total budget by program, and agency detail by object code is also provided. Other information provided in this section include a listing of budgeted positions by working title, performance measure information, and departmental mandate description and financial information.

Attachments

This section includes the various attachments referenced throughout the document.

Glossary

This section includes the terms, fund descriptions and acronyms used by Maricopa County.

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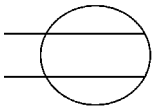
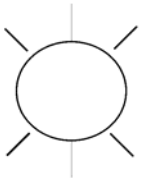
	Duplex Convenience Outlet
	Incandescent Indicator Light
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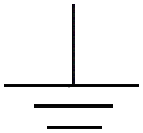	Earth ground
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COUNTY ADMINISTRATIVE OFFICER'S TRANSMITTAL LETTER

To: Janice K. Brewer, Chairman, District 4
Fulton Brock, District 1
Don Stapley, District 2
Andrew Kunasek, District 4
Mary Rose Garrido Wilcox, District 5

I am pleased to present the 2001-02 fiscal year budget for Maricopa County. The total budget is $2.143 billion (with Special Districts), which is a 5.5% increase from the fiscal year 2000-01 revised budget. The increase is primarily due to additional funds for our critical infrastructure projects, health care cost increases, and increases in mandated costs by the State of Arizona.

Maricopa County prides itself in providing high quality services at a low cost. One rough measure of efficiency can be found by comparing our growth in population and inflation to our overall operational cost increases. In fiscal year 2001-02, the expected growth in operations is 0.3%, while the growth of inflation plus population is 5.4%. Maricopa County's operating budget is actually growing much more slowly. We continue to be the fastest growing, large County in the United States. Our annual population growth is projected at 2.8%, and according to 2000 census information, our County had 44.8% growth in the last decade.

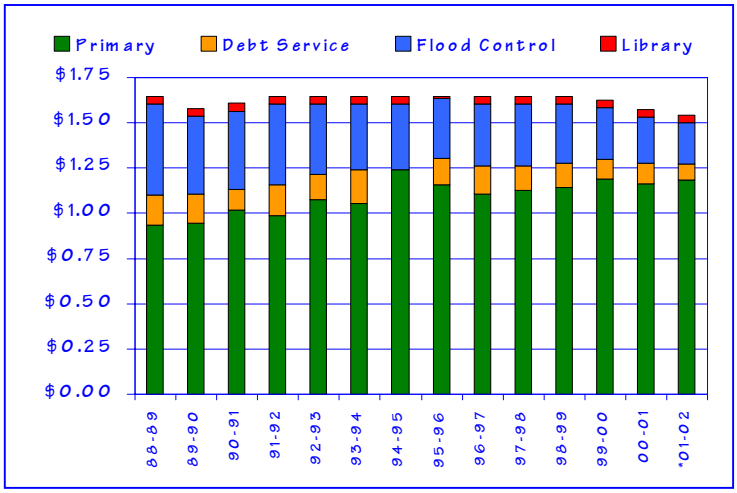
Econometric predictions declare that fiscal year 2001-02 will see the greatest slowdown that the nation and our local economy has seen for 10 years. Local and state governments throughout Arizona are experiencing a very difficult budget cycle, as their revenue growth slows and reductions in force and service cuts occur. However, in Maricopa County, this budget has been challenging, but has not resulted in recommended service reductions. In fact, we are still able to lower our overall property tax rate again. Since fiscal year 1994-95, Maricopa County's fiscal policies required conservative revenue projections and slow expenditure growth to avoid any fiscal difficulties. This budget is our first test of the reliability of the new system, and the county has succeeded in continuing our fiscal stability.

The Board of Supervisors sets the tone for the new budget year with the adoption of the Budgeting for Results Policy Guidelines. Our Elected Officials, the Judicial Branch, and the Appointed Management team constructed a frugally sound budget utilizing this blueprint. In addition to the budget guidelines, the Board of Supervisors also adopted the Budget Accountability and Managing for Results policies this past year. These tools ensure successfully administered budgets, and set high expectations for all programs in Maricopa County.

BUDGETING FOR RESULTS

Budgeting for Results is the conceptual emphasis for our budget process. The Office of Management and Budget, in conjunction with our Elected Officials, the Judicial Branch and Appointed Departments, have entered a stronger paradigm in budgeting. Together, we are looking at the outcomes for the dollars invested in programs. This year, our strategic plans and goals were front and center in our funding allocations. Greater emphasis was placed on the "family of measures" that will be used during fiscal year 2001-02 to evaluate the results that are being achieved. All offices and departments in Maricopa County have participated in the Managing for Results process, and we are confident that this new business practice will payoff in better alignment to overall County strategies, and better measurable results for the taxpayers.

Property Tax Rate Reduction



The Board of Supervisors participated in a County Strategic Plan development process in January 2001. The Board of Supervisors ratified this plan on February 21, 2001. One of their strategic goals was to continue to reduce the overall property tax rate for Maricopa County property owners. This critical strategic goal is difficult to achieve this year. The economy has slowed considerably, but growth and demand for services is unwavering. Conservative fiscal approaches to funding are the key. The overall tax rate, including the special districts, will include a recommend decrease from $1.5748 to $1.5448 per $100 of assessed valuation. This is a $0.0300 reduction from the prior fiscal year. This is the third year in a row a rate reduction has been recommended. In fiscal years 1991-92 through 1998-99, the rate was held flat at $1.6475 per $100 of assessment. The graphical illustration shows a 14 year historical perspective on this issue.

Managing for Results

On September 18, 2000, the Board of Supervisors approved the Managing for Results policy for implementation Countywide. Maricopa County is committed to the development of a comprehensive process, which aligns Strategic Plans and performance measurement. The information is then reported and analyzed. Performance data is then utilized to make business and funding decisions. This promotes greater accountability to our citizens and ensures that programs are effectively and efficiently operated. Maricopa County had a 100% participation in the program this year.

Managing for Results, or MfR, is a cyclical annual process. The system works in this cycle: planning for results, budgeting for results, reporting results, evaluating results, and decision-making. Individual manager and employee performance plans are aligned with their department's strategic plan. Performance appraisals and pay for performance is measured by how they contributed to the achievement of strategic goals and program results.

How does the whole process work? Below is an example of the level of detail that will be tracked and examined for every department in Maricopa County. The Election deparment has been used for reference purposes. This information will be available for every Maricopa County department at www.maricopa.gov in June 2001.

***Department Mission**:*
The mission of the Elections Department is to provide access to the electoral process for citizens, jurisdictions, candidates, the legislature and special interest groups so that they have equal access and may readily participate in elections.

***Department Goals**:*

- *Decrease the percentage of voters traveling to the polls by 5% by 2003.*
- *Reduce the number of candidates fined to less than 10% of the total filing.*
- *Reduce the rate of increase in mandated costs by 10%.*
- *Eliminate double counting and the possible need for human interpretation of votes on 1% of ballots cast by 2002.*
- *Cut complaints about counter voting at early voting sites in half by 2002.*

***Program Name and Purpose**: Elections*
The purpose of the Elections Program is to provide access to the electoral process for citizens, jurisdictions, candidates, the legislature and special interest groups so that they have equal access and may readily participate in elections

Activity Name and Purpose:
The purpose of the Elections Processing program is to process ballots for voters to insure the security of the ballot and to provide special processing for ballots not handled by the normal ballot tabulation process.

Key Results Measures:
Percentage of votes tabulated correctly.
The percentage of special ballots processed in time to meet the statutory deadline.
***Outputs:** The total number of ballots requiring special handling.*
***Demand:** The number of ballots requiring special handling.*
***Efficiency:** The number of special ballots processed per hour worked.*

BUDGET PRIORITIES

The Board of Supervisors identified four budget priorities/programs that would be considered for expansion or additional resources in fiscal year 2001-02. They were: 1) mandated health care services, 2) infrastructure, 3) justice issues primarily those that speed-up case processing or reduces jail days, and 4) compensation issues that are accompanied by a demonstrated need.

MANDATED HEALTH CARE

Health Care issues continue to comprise the largest outlay of funds for the County. Maricopa County is responsible for funding a large portion of the State of Arizona's acute care called the Arizona Health Care Cost Containment System (AHCCCS) and long-term care program called Arizona Long Term Care System (ALTCS). Beginning in 2001-02, Arizona counties will increase their contribution to the AHCCCS plan with an additional supplement to help support Proposition 204 which was passed by the voters in November 2000. This proposition is a mandate from the voters to raise the state indigency

standards from the current level of about 33% of the federal poverty level (FPL) to 100% of FPL. This will add 137,000 – 185,000 new recipients to the health acute care program. In addition, the state legislature will centralize the eligibility services at the state level, relieving the counties of the medical eligibility processing for the medically needy, medically indigent population. This burden, that was costly for the taxpayer and cumbersome for the applicants, will better serve the citizens though this new streamlined procedure. The new enrollment process will begin in October 2001. The partial year impact is reflected in this budget and will result in an increase in our AHCCCS contribution of $4.2 million. The County will have a savings as our eligibility function will be absorbed by the State, but we will also lose $13 million that will be transferred to the hospital. The budget also reflects a $4.9 million increase in the ALTCS contribution due to higher anticipated enrollment and higher long-term care costs.

Although this legislation will have a positive long-term impact on our costs, Maricopa County is still facing a possible residual liability from our medical eligibility mandate. In the Spring 1998, the County reached a $22 million global settlement with hospitals for $180 million in claims that the hospitals felt should have been paid for by the Maricopa County taxpayers. This settlement was meant to ring in a new collaborative spirit with these health care institutions, encouraging them to work collectively with us to get indigent patients on the AHCCCS rolls as quickly as possible. Had this strategy worked, more preventive care could have been given, and county taxpayer costs would have leveled off. Unfortunately, that new day never arrived. The global settlement seemed to only revitalize the hospitals' intent to file suit on unpaid claims, and the collaboration did not occur. Now our pending claim resolution/litigation pool could reach over $400 million. Litigation costs and potential adverse court decisions could yet have a devastating impact on our financial health. Maricopa County officials will do all they can to protect taxpayer funds by aggressively defending against claims the County believes are not eligible under state statutes.

Maricopa County is also focused on public health issues that affect our community. Increased funding is being provided for the childhood immunization program, laboratory technicians to help identify communicable disease in the community, and our vector control program. These community health issues continue to be a high priority for the Board of Supervisors and County administration.

For the fourth consecutive year, Maricopa Integrated Health System (MIHS) has not required County general fund subsidies despite the turbulent health care market. Competition for workers across virtually all health care disciplines is driving the market for salaries upward, yet patient care reimbursements are not keeping pace with increasing salaries and other rising expenses, such as pharmaceuticals. Uncompensated care exceeds 20% of net revenues and has been steadily increasing as Arizona ranks next to last in the nation when measuring the uninsured/underinsured populations. The implementation of proposition 204 will reduce (not eliminate) this burden on health care providers in the state.

In FY 2000-01, MIHS has continued to invest significant capital dollars into the health care system. The Avondale Family Health Center opened in October of this fiscal year. Construction of the Comprehensive Health Care Center began this past January and will be completed in November 2001. This $17 million project will expand ambulatory capacity for both primary and specialty care on the Maricopa Medical Center campus. The closure of four behavioral health facilities in Maricopa County prompted MIHS to acquire a 120-bed behavioral health facility in Mesa, Arizona. This acquisition will improve the delivery of behavioral health care in Maricopa County by providing needed services for these populations in a broader geographic range. Full occupation of this facility will occur in the fourth quarter of FY 2000-01. These state of the art facilities have placed MIHS as a health care leader in their respective communities. MIHS will continue to invest in technologies and equipment that improve diagnostic capabilities and reduce costs by improving efficiencies.

INFRASTRUCTURE

The second priority endorsed by the Board of Supervisors is infrastructure improvements. Infrastructure relates to our physical plants and office buildings, as well as our technological solutions to operational issues. Two years ago, we began a Capital Improvement Plan that included building new detention facilities, replacement of a 1960s public health building, a 1970s forensic science building, and constructing a new public services building. The public services building will allow the County to move from costly leased space in downtown Phoenix to permanent county-owned space, saving money.

Facility	Anticipated Fiscal Year of Completion
Security Building (ADA Improvements) Southeast Regional Property Acquisitions Environmental Services Facility MIHS: Comprehensive Health Care Clinic 3rd/4th Floor Buildouts/1st Floor Remodel MIHS: Glendale Dialysis MIHS: Electrical Project MIHS: Asbestos Abatement MIHS: Design Fees for ER and New Tower MIHS: South Central Renovation MIHS: Security Control and Access MIHS: FHC Improvements	FY 2001-02
Medical Examiner Facility MCSO Training Academy New Administration Building Parking Lower Buckeye Jail MCSO Training Facility Early Felony Processing Courtroom	FY 2002-03
New Administration Building Public Health Facility MIHS: Environmental Improvements 4th Avenue Jail Facility Replacement/Relocations Juvenile Durango Juvenile Mesa	FY 2003-04
MIHS: Warehouse Buildout Animal Control Facility	FY 2004-05

Our companion strategy is the utilization of technology to offset much of our facility space and personnel needs. Always aware that improvements in technology can offset the need for new facilities, we continue to investigate modernized ways to provide services to our citizenry through technological solutions. Our web-based deployments have included on-line recording of documents, property valuations, restaurant health reviews, some court case processing, and electronic adoptable animal site. The County also encourages departments to look for automated solutions that negate the need to increase staff. These solutions often result in improved service levels, as well as lower costs.

TECHNOLOGICAL IMPROVEMENTS

A number of technological investments funded in the 2001-02 budget are noteworthy. The most significant is the Electronic Document Management System (EDMS) Pilot Project that is being sponsored by the Clerk of the Court. This system is expected to result in a rebirth of the way court paperwork is processed in the Superior Court of Arizona in Maricopa County. Judges will have the ability to pull up court information at their desktop, and the paper generation will come to an end. The concept of EDMS/Imaging/Workflow for Clerk of the Court is still in its infancy; thus, the Office of the Chief Information Officer has recommended a low-end, low-cost pilot project to be exercised before a full-scale implementation is underway. The cost of implementing Phase I in fiscal year 2001-02 is $1.6 million. The proposed cost of implementing Year 2 of Phase I is estimated to be $1.77 million; however, completion of Phase I does not carry automatic approval of the remainder of the project.

Other notable technology projects include: the Clerk of the Board historical minute scanning project, Adult Probation enterprise tracking system, Clerk of the Court's minute entry electronic conversion, Sheriff's Office record management system, and the Superior Court case management system migration. Hardware and software upgrades are also occurring throughout the County. The cost of technological results initiatives is $5.8 million.

New Facilities

One innovative fiscal policy that the Board of Supervisors has adopted is to continue a pay-as-you-go capital financing plan for our general fund Capital Improvement Program (CIP). In accordance with the Board Reserve and Tax Reduction policy, the Board of Supervisors has authorized the funding of cash capital to fund the debt payments on our major CIP plan of $238 million. The County will issue "certificates of participation", (a financing instrument) in June 2001. The COPS will be repaid with the CIP cash reserve fund. The cost of financing will be offset by interest earned on the CIP cash reserve account. This fund also serves as a rainy day contingency fund, if a downturn in the economy would result in the immediate need for cash. This approach will provide the greatest fiscal flexibility and will result in the lowest cost option for our taxpayers. Maricopa County has already accumulated $122.6 million into the CIP cash reserve fund. An additional $82.1 million is planned to be transferred as a result of this budget.

Our adult and juvenile detention facilities are being funded by a 1/5 of a cent sales tax approved by the voters in November 1998. This tax will sunset after 9 years or when $900 million is raised. The 2001-02 CIP for these programs is $243 million and $452 million for the 5 years CIP. Projects underway include: 4th Avenue jail, Jackson Street garage, Lower Buckeye jail, Sheriff's training facility, Durango and Mesa juvenile detention facility, relocations, and the Southeast courtroom build-out.

In 2000-01, the completion of a few CIP projects has occurred. The Clerk of the Court customer service center opens in June 2001, renovation of the Facilities Management building, and the adult detention support center were opened as was the Avondale health clinic. The County also purchased the Security Building in downtown Phoenix to house several county departments that are currently in leased space. It will become the home of the Indigent Representation department after the opening of the new public services building.

Projects that are continuing from last year include: adult and juvenile detention facilities, public health building, forensic science building and administration garage, the public services building, and Sheriff's Office training academy. New projects being added to the CIP are two new building in Mesa to supplement the growth being experienced in the Southeast Regional Complex, that will allow us to accommodate new innovative Superior Court case processing.

Maricopa Integrated Health System (MIHS) is continuing many of their CIP projects and beginning new projects. MIHS is budgeted to spend $17.5 million in fiscal year 2001-02, of which $11.3 million is to improve the Comprehensive Health Care Clinic on the main campus.

Public works departments will be continuing their CIP programs into the new fiscal year. The Transportation department is experiencing a shortfall in revenue compared to the countywide transportation needs. New revenue sources will be investigated in the future. In the meantime, the department will program those projects with the greatest return within the available funding sources. Their total CIP budget for 2001-02 is $56 million with a 5-year CIP projection of $298.2 million. The Flood Control district continues to work collaboratively with cities, towns and the federal government. Their CIP for next year is $57.9 million, and the 5-year CIP forecast is $265.7 million. In addition this budget approved funding of $800,000 to study the structural soundness of the earthen dams in the County.

JUSTICE AND LAW ENFORCEMENT

Maricopa County has a very large focus on criminal justice issues and law enforcement activities. Many of our departments and elected officials oversee this critical community service. While the cities and towns are responsible for local law enforcement, Maricopa County adjudicates these issues through the Superior Court system. The functions funded through County tax dollars include the prosecutors and public defenders, probation services, superior, juvenile and justice courts, constables, and the medical examiner. Over $115.1 million is budgeted for adult and juvenile detention facilities operational costs, including the correctional health services department. The Sheriff's Office provides critical local law enforcement services for unincorporated Maricopa County, including Sun City, Sun City West, Anthem, Sun Lakes and other large unincorporated master planned communities. The Maricopa County Sheriff's Office (MCSO) also provides community-policing services for some of the small towns in the County. MCSO is responsible for countywide lake patrol and search and rescue services. As the fastest growing County, our costs associated with these services continue to grow, and much of the cost increases for the coming budget are associated with providing these services.

In November of 1998, the citizens of Maricopa County approved a dedicated sales tax to fund the construction and operation of adult and juvenile detention facilities. Construction on our new detention facilities is well underway. The construction of all facilities will be completed in October 2003. The first building to be completed was the Estrella Support Facility that opened in November 2000. The 2001-02 budget includes funding for the transition team for both the Sheriff's Office and Juvenile Detention. The cost for this is $2.9 million. This team will be responsible for ensuring that all elements of planning for the facility are completed, and that they complete recruitment and retention plans, which allow staffing of the new jails and juvenile detention facilities.

When the voters passed the jail initiative in November of 1998, there was also a funding element to be utilized for alternative jail population management programs. While this funding is authorized to come from the jail tax, the County's policy is to fund ongoing costs through ongoing revenue streams. Therefore, these programs are being funded through the General Fund. These programs primarily address new innovative ways to lower the jail days, thereby decreasing county costs, or are preventive and should eliminate growth in jail days. In the fiscal year 2001-02 budget, the County continues to fund these unique approaches to handling jail day growth. In the Superior Court of Arizona in Maricopa County, new regional felony processing centers are being funded to speed up criminal case processing. The idea is that the felony processing will occur in a couple of key locations in Maricopa County, rather than in the 23 regionally diverse justice courts around the County. Handling cases in this manner will result in more concentrated processing, less travel for attorneys, and less transporting of prisoners. This will save staff time, dollars, and will result in major court efficiencies. Funding has also been reserved for Superior Court to handle pretrial service activities. This function, again, enhances case processing and reduces jail days by adjudicating cases more quickly. Finally, Juvenile Probation received funding for the development of a 150-bed unit equivalent, and an increase in Probation staff to support the drug diversion program.

Finally, the voter approved jail tax initiative authorized the development of an Integrated Criminal Justice System. The department that was created to ensure that this project is accomplished will be fully operational in 2001-02. This "state of the art" system is expected to be the first fully comprehensive criminal justice system in the nation. The first phase of the project is currently underway. This phase includes the development of an information systems interface among County criminal justice departments, enabling departments to share data, reducing redundancy in data entry to expedite case

processing. Additionally, a process-modeling program will be developed for the entire County criminal justice system, allowing for continuous revisions, enabling quick and thorough assessment of impact to differing agencies. Another key aspect of this phase is increasing the network security requirements to be in compliance with those established by the Federal Bureau of Investigation (FBI). The budget for this project in 2001-02 is recommended to be $4.6 million.

A statewide issue that is affecting many departments in the criminal justice area involves the prosecution and processing of sexually violent predators. The State of Arizona passed legislation in 1998 requiring the County to perform psychological evaluations of convicted sex offenders. Those found to be sexually violent predators may be subject to a period of civil commitment. This unfunded mandate is having a major financial impact on the County. Funding allocations have occurred in prior years, and again this year new funding is being recommended. Funding included in the budget being presented totals $715,619 for the County Attorney's Office, Indigent Representation and the Sheriff's Office.

A reserve was created to establish a Northwest Regional Superior Court. This court is expected to eventually handle non-criminal calendars, such as family court, probate, and civil cases. This new presence in the West Valley will have enormous customer service benefits for residents in that part of the County. The court is scheduled to open in April 2002.

Other noteworthy justice issues include, funding for the Medical Examiner's Office for positions and equipment, a financial investigator for Public Fiduciary, Correctional Health department clinical management system and utilization management program, both which will reduce medical costs in the jail.

Homeless Campus

Homelessness is a visible problem in Maricopa County, as well as nationwide. The face of our homeless includes families economically destitute, individuals with mental illnesses, the drug addicted, persons with HIV/AIDS, victims of domestic violence, undocumented aliens and others. Our homeless population currently occupies the Capitol mall area, and redevelopment is underway. The State of Arizona is building two new administrative buildings, and Maricopa County is moving forward with the construction of our Forensic Science Center. The homeless issue needs to be addressed in order to ensure that proper human services are delivered to this population of approximately 700 people. Maricopa County has been coordinating a project to analyze the situation and to propose new structures that would become a human service campus to be referred to as the "Gateway Campus". Human service providers who have been part of this initiative include Central Arizona Shelter Services (CASS), St. Vincent de Paul, Andre House, St. Joseph the Worker, and the Maricopa County Public Health department. The initial capital cost of the project is $25 million, which includes: a health clinic, food services, transitional housing, a police substation, renovation of the county public health clinic, a new shelter facility, and a job training program. Maricopa County is working to identify potential funding sources to contribute to the capital and operating needs of the campus. These include block grants, loans, mortgages and tax credits. In addition, the County will continue to staff these collaborative efforts and contribute funding towards the architectural planning of the campus.

Market-based Salaries

Maricopa County has made significant progress in moving employees' salaries to a more competitive position. Ninety–two percent of our employees are near the market-midpoint, excluding the Health System. This evolution of salaries has occurred over the last 5 years. As a result, the County is better able to attract and retain skilled staff to perform our public functions. However, there is still a handful of classifications that are behind market and must be addressed. Those with the largest separation

between market and actual pay include nurses, attorneys, detention officers, and various medical positions. Funding of $7.0 million has been set aside to address these remaining job classes, once more comprehensive studies can be completed. Funding for performance pay has already been allocated in the budget recommendation. The County now refers to this as "pay for results."

EMPLOYEE BENEFITS

For the second year in a row, the County is struggling with the increased cost of medical insurance for our employees. The costs continue to escalate, causing Maricopa County and our employees to pay more for health coverage. Last year the costs increased by as much as 29% beginning in January 2001 and we are budgeting for an additional 20% for January 2002. Another benefit cost increase is occurring in the tuition reimbursement program. More employees are taking advantage of this educational based benefit. The program cost is expected to increase by $400,000 which is a 44% increase over the fiscal year 2000-01 budget. This is a direct investment in improving the quality of our employees' work.

CONCLUSION

I want to thank the Board of Supervisors for their clear policy and direction during the development of the 2001-02 budget. Their fiscally conservative policies and their commitment to "managing for results" has made this budget cycle challenging and a good fit for our community. I also want to thank our Elected Officials, the Judicial Branch and our appointed departments for their cooperation and dedication to public service throughout the budget process.

Sincerely,

David R. Smith
County Administrative Officer

The Board of Supervisors adopted the FY 2001-02 Final Budget with changes from the Tentative Budget. First, the fund transfer from the General Fund to the CIP Debt Service Reserve was adjusted to $81.7 million, and the beginning fund balance was adjusted to $124.3 million. Also, due to a technical reallocation of the Sheriff's budget between the General Fund and the Detention Fund, total Detention Fund operating expenditures increased to $120.0 million.

On June 18, 2001, the Board of Supervisors approved the 2001-02 Final Budget, including the Flood Control, Library and Stadium Districts, in the amount of $2,143,777,530.

On June 27, 2001, the Board of Supervisors approved the 2001-02 Tax Rates of $1.5448 (consisting of the Primary Tax Rate of $1.1832, the Debt Service Tax Rate of $0.0876, the Flood Control District Tax Rate of $0.2319 and the Library District Tax Rate of $0.0421) signifying the third and final action taken in the budget approval process.

Legend Notes	
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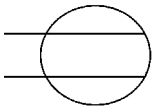
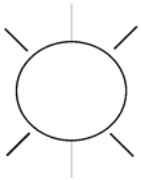
	Duplex Convenience Outlet
	Incandescent Indicator Light
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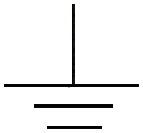	Earth ground
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EXECUTIVE SUMMARY

FINANCIAL STRUCTURE AND OPERATION

INTRODUCTION

The accounting policies of Maricopa County conform to general accepted accounting principles applicable to governmental units as promulgated by the Governmental Accounting Standards Board (GASB). A summary of the County's more significant accounting policies is presented.

FUND ACCOUNTING

The County's accounts are maintained in accordance with the principles of fund accounting to ensure that limitations and restrictions on the County's available resources are observed. The principles of fund accounting require that resources be classified for accounting and reporting purposes into funds or account groups in accordance with the activities or objectives specified for those resources. Each fund is considered a separate accounting entity, and its operations are accounted for in a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses. Account groups are reporting devises to account for certain assets and liabilities of the governmental funds not recorded directly in those funds. A description of the fund categories, types, and account groups are as follows.

GOVERNMENTAL FUNDS

Account for the County's general government activities using the flow of current financial resources measurement focus and include the following funds types:

- ↔ The General Fund is the County's primary operating fund. It accounts for all financial resources of the County, except those required to be accounted for in other funds.
- ↔ The Special Revenue Funds account for specific revenue sources, other than expendable trusts and major capital projects, that are legally restricted to expenditures for specific purposes.
- ↔ The Debt Service Funds account for resources accumulated and disbursed for the payment of general long-term debt principal, interest, and related costs.
- ↔ The Capital Projects Funds account for resources to be used for acquiring or constructing major capital facilities, other than those financed by Proprietary Funds.

PROPRIETARY FUNDS

Account for the County's ongoing activities that are similar to those found in the private sector using the flow of economic resources measurement focus. The County's proprietary funds include the following fund types:

- ↔ The Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises, in which the intent of the Board of Supervisors is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges; or for which the Board of Supervisors has decided that periodic determination of revenues earned, expenses incurred, or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.
- ↔ The Internal Service Funds account for the financing of goods and services provided by the department or agency to the County departments or agencies, or to other governments on a cost-reimbursement basis.

FIDUCIARY FUNDS

Account for assets held by the County on behalf of others, and include the following types:

- ↔ The Expendable Trust Fund is accounted for in essentially the same manner as the governmental fund

types, using the same measurement focus. Expendable trust funds account for assets where both the principal and interest may be spent.

- The Agency Fund is custodial in nature and does not present results of operations or have a measurement focus. This fund is used to account for assets that the government holds for others in an agency capacity.

ACCOUNT GROUPS

Used to establish control and accountability for certain County assets and liabilities that are not recorded in the funds and include the following two groups:

- The General Fixed Assets Account Group accounts for all fixed assets of the County, except those accounted for in Propriety Funds.
- The General Long-Term Debt Account Group accounts for all long-term obligations of the County, except those accounted for in Propriety Funds.

BASIS OF ACCOUNTING

Basis of Accounting relates to the timing of the measurements made, regardless of the measurement focus applied, and determines when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The financial statements of the Governmental, Expendable Trust, and Agency Funds are presented on the modified accrual basis of accounting. Revenues are recognized when they become measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred, except for principal and interest on general long-term debt that are recognized when due. However, since debt service resources are provided during the current year for payment of general long-term debt principal and interest due early in the following year, those expenditures and related liabilities have been recognized in the Debt Service Funds.

Those revenues susceptible to accrual prior to receipt are property taxes; franchise taxes; special assessments; intergovernmental aid, grants and reimbursements; interest revenue; charges for services; and sales taxes collected and held by the State at year end on behalf of the County. Fines and forfeits, licenses and permits, rents, contributions, and miscellaneous revenues are not susceptible to accrual because generally they are not measurable until received in cash.

The financial statements of the Proprietary Funds are presented on the accrual basis of accounting. Revenues are recognized when they are earned, and the expenses are recognized when they are incurred.

BUDGETING AND BUDGETARY CONTROL

The County is required by Arizona law to prepare and adopt a balanced budget annually for the General, Special Revenue, Debt Service, and Capital Projects Funds. Arizona law further requires that no expenditure shall be made or liability incurred in excess of the amounts budgeted except as provided by law.

Appropriation levels are established on a departmental basis and lapse annually. Transfers during the year from the contingency account to a department's budget require approval of the Board of Supervisors. Budgeted amounts are reported as originally adopted or as adjusted by allocations from reserves (contingency) or as amended by authorization from the Board of Supervisors.

The County budgets for Governmental Fund types on a basis consistent with generally accepted accounting principles (GAAP), with the exception of the following types of transactions:

- Capital Lease Transactions

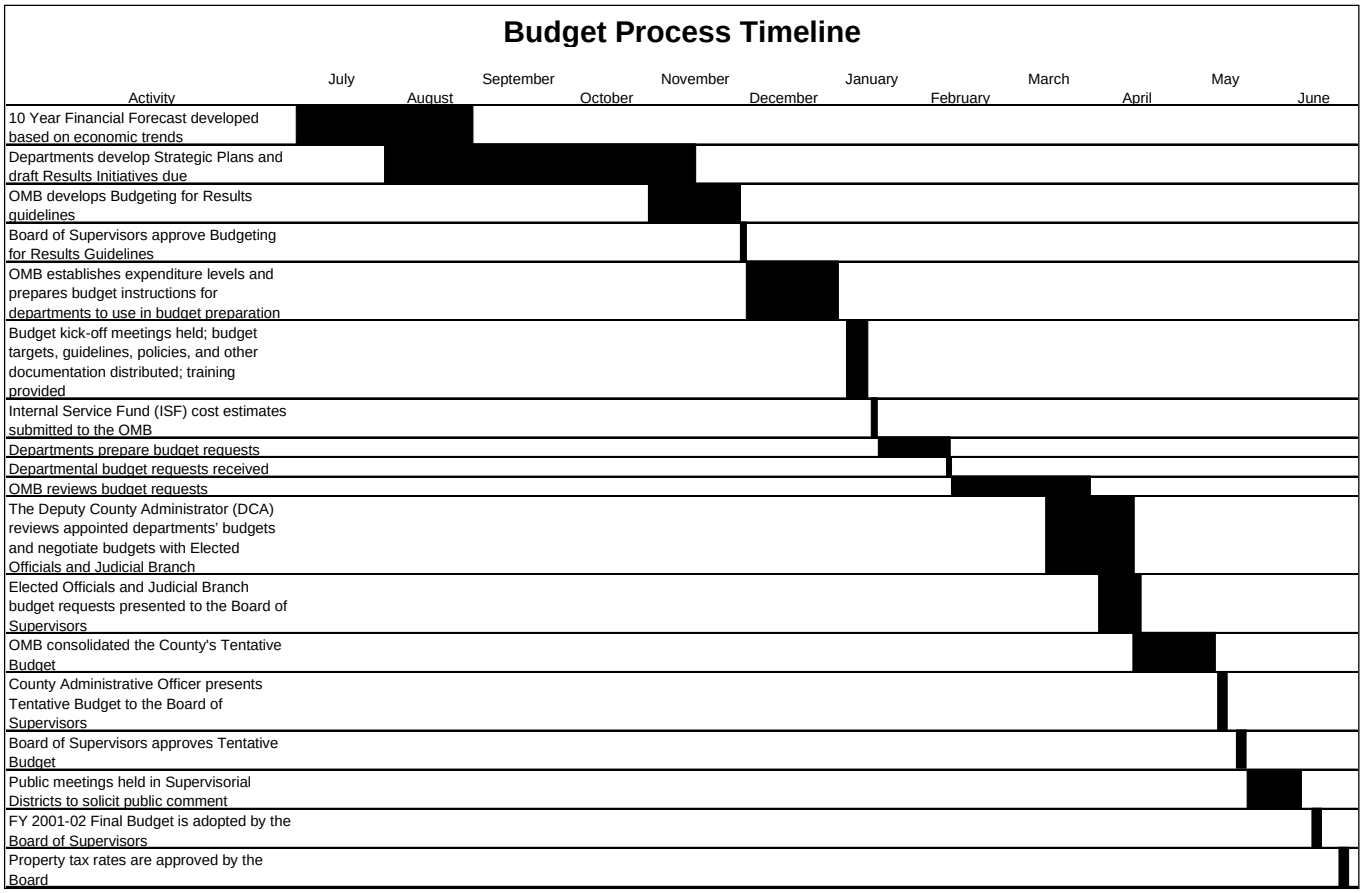
- ↔ Bond Issuance Transactions
- ↔ Arizona Long-Term Care System Refund

The activity in the law Library, Sports Authority, Probate Programs, Regional Schools, and taxpayers' Information Funds is not specifically budgeted, but is presented as separate funds in the Comprehensive Annual Financial Report (CAFR).

BUDGET PROCESS

INTRODUCTION

Maricopa County's fiscal year begins July 1 and ends the following June 30, coinciding with the State of Arizona's fiscal calendar. The Maricopa County budget process is closely tied to the strategic planning process, forming a continuous cycle of planning-budgeting-evaluation.



FISCAL YEAR 2001-02 BUDGET PROCESS

The FY 2001-02 budget process began with the update of the 10 year financial forecast, which is based on current economic trends provided to the Office of Management and Budget (OMB) by its contracted economist. This became the cornerstone for revenue projections for FY 2001-02. In the fall of 2000, all County departments developed new strategic plans and performance measures based on a standardized format (see Managing For Results Section and Managing For Results Policy in the Attachments section).

While keeping the County's Managing for Results (MFR) philosophy in mind, the Office of Management and Budget began updating the budget guidelines to reflect this new MFR initiative (see Budgeting For Results Policy Guidelines in the Attachment section). The Board of Supervisors approved this revised policy on December 4, 2000. OMB then developed the departmental expenditure levels (budget targets) and the instructions departments would use in developing their budget requests.

Budget kick-off meetings were held in early January with departments. Budget targets and related instructions were distributed and budget system training was provided to requesting departments. Internal Service Fund (ISF) cost estimates where submitted to the Office of Management and Budget (OMB) in mid-January and then distributed to departments.

The Office of Management and Budget received departmental budget requests in mid-February and reviewed them through the end of March. The Deputy County Administrator (DCA) reviewed the appointed departments' budgets and began the budget negotiation process with the Elected Officials and the Judicial Branch beginning in mid-March through mid-April. Elected Official and Judicial Branch budget requests were presented to the Board of Supervisors on April 2nd & 13th, 2001.

Through early May, the Office of Management and Budget consolidated the County's Tentative Budget and the County Administrative Officer presented it to the Board of Supervisors on May 14th, and the Board approved it on May 21st. Public meetings were scheduled in all Supervisorial Districts through mid-June to solicit public comment. The FY 2001-02 Final Budget was adopted by the Board of Supervisors on June 18, 2001. The property tax rate was later approved by the Board on June 27, 2001.

FISCAL YEAR 2002-03 BUDGET PROCESS

The FY 2002-03 budget process will be similar to that of FY 2001-02. Beginning in July 2001, various management reports will be prepared based on the need to review issues that will have an impact on the future year's budget. At the same time, a update of the 10 year financial forecast will begin. This process, in conjunction with other revenue forecasting based on economic trends, will be the cornerstone for revenue projections for FY 2002-03.

The Office of Management and Budget will begin developing the Budgeting For Results Policy Guidelines (budget guidelines), which the Board of Supervisors will approve in early December 2001. Following this Board action, expenditure budget targets will be developed and budget kick-off meetings will be held with departments. Budget instructions, policies, and necessary documentation will be distributed, as well as, training on the budget preparation system will be provided to departments.

The Office of Management and Budget will receive departmental budget requests in mid-February and will review them through the end of March. The Deputy County Administrator (DCA) will then review the appointed departments' budgets and begin the budget negotiation process with the Elected Official and the Judicial Branch. This process is expected to last through mid-April.

Through early May, the Office of Management and Budget will consolidate the County's Tentative Budget, which includes the maximum expenditure limits. The County Administrative Officer will present the preliminary budget to the Board of Supervisors in mid-May, and the Board is slated to approve it a week later. Public hearings will be scheduled in the Supervisorial Districts through mid-June to solicit public comment.

The final budget is scheduled for adoption by the Board of Supervisors shortly thereafter. The property tax rate, which must cover the expenditure total in the approved annual budget, is scheduled to be set shortly there after.

STATUTORY REQUIREMENTS

The Maricopa County budget adoption process is guided by various Arizona statutes. According to A.R.S. §42-17101, "On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare: 1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year. 2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102. 3. A summary schedule of estimated expenditures and revenues that shall be: (a) Entered in the minutes of the governing body. (b) Prepared according to forms supplied by the auditor general."

A.R.S. §42-17102 states, "A. The annual estimate of expenses of each county, city and town shall include: 1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes. 2. The amounts necessary to pay the interest and principal of outstanding bonds. 3. The items and amounts of each special levy provided by law. 4. An amount for unanticipated contingencies or emergencies. 5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes. 6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions. 7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year. 8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year. 9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies. 10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year. 11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue. 12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year. 13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter. 14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax. 15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax. 16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year. 17. The total expenditure limitation for the current fiscal year. 18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter. B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings: 1. The amounts that are estimated as required for each department, public office or official. 2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense. C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town."

According to A.R.S. §42-17103, "A. The governing body of each county, city or town shall publish the estimates of expenses and a notice of a public hearing and special meeting of the governing body to hear taxpayers and make tax levies at designated times and places. B. The estimates and notice shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town. C. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation

notice."

A.R.S. §42-17104 states, "A. The governing body of each county, city or town shall hold a public hearing and special meeting on or before the seventh day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy. B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing."

The budget is adopted per A.R.S. §42-17105, "A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal. B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year. C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates."

Beginning with the Fiscal Year 1997-98 budget process, A.R.S. §42-17107, otherwise know as the "Truth in Taxation" legislation went into effect, which states that, "A. On or before July 1, the county assessor shall transmit to the county, city or town an estimate of the total net assessed valuation of the county, city or town, including an estimate of new property that has been added to the tax roll since the previous levy of property taxes in the county, city or town. If the proposed primary property tax levy, excluding amounts that are attributable to new construction, is greater than the amount levied by the county, city or town in the preceding tax year in the county, city or town: 1. The governing body shall publish a notice that meets the following requirements: (a) The notice shall be published twice in a newspaper of general circulation in the county, city or town. The first publication shall be at least fourteen but not more than twenty days before the date of the hearing. The second publication shall be at least seven but not more than ten days before the date of the hearing. (b) The notice shall be published in a location other than the classified or legal advertising section of the newspaper in which it is published. (c) The notice shall be at least one-fourth page in size and shall be surrounded by a solid black border at least one-eighth inch in width. (d) The notice shall be in the following form, with the "truth in taxation hearing - notice of tax increase" headline in at least eighteen point type:

Truth in Taxation Hearing
Notice of Tax Increase

In compliance with section 42-17107, Arizona Revised Statutes, _____ (name of county, city or town) is notifying its property taxpayers of _____'s (name of county, city or town) intention to raise its primary property taxes over last year's level. _____ (name of county, city or town) is proposing an increase in primary property taxes of $_____ or _____%.

For example, the proposed tax increase will cause _____'s (name of county, city or town) primary property taxes on a $100,000 home to increase from $_____ (total taxes that would be owed without the proposed tax increase) to $_____ (total proposed taxes including the tax increase).

This proposed increase is exclusive of increased primary property taxes received from new construction. The increase is also exclusive of any changes that may occur from property tax levies for voter approved bonded indebtedness or budget and tax overrides.

All interested citizens are invited to attend the public hearing on the tax increase that is scheduled to be held _____ (date and time) at _____ (location).

2. In lieu of publishing the truth in taxation notice, the governing body may mail the truth in taxation notice prescribed by paragraph 1, subdivision (d) to all registered voters in the county, city or town at least ten but not more than twenty days before the date of the hearing on the estimates pursuant to section 42-17104. 3. In addition to publishing the truth in taxation notice under paragraph 1 or mailing

the notice under paragraph 2, the governing body shall issue a press release containing the truth in taxation notice. 4. The governing body shall consider a motion to levy the increased property taxes by roll call vote. 5. Within three days after the hearing, the governing body shall mail a copy of the truth in taxation notice, a statement of its publication or mailing and the result of the governing body's vote under paragraph 4 to the property tax oversight commission. 6. The governing body shall hold the truth in taxation hearing on or before the adoption of the county, city or town budget under section 42-17105. B. For purposes of this section, "amount attributable to new construction" means the net assessed valuation of property added to the tax roll since the previous year multiplied by a property tax rate computed by dividing the primary property tax levy of the county, city or town in the preceding year by the estimate of the total net assessed valuation of the county, city or town for the current year, excluding the net assessed valuation attributable to new construction."

Tax rates are set according to A.R.S. §42-17151, which states that, "A. On or before the third Monday in August each year the governing body of each county, city, town, community college district and school district shall: 1. Fix, levy and assess the amount to be raised from primary property taxation and secondary property taxation. This amount, plus all other sources of revenue, as estimated, and unencumbered balances from the preceding fiscal year, shall equal the total of amounts proposed to be spent in the budget for the current fiscal year. 2. Designate the amounts to be levied for each purpose appearing in the adopted budget. 3. Fix and determine a primary property tax rate and a secondary property tax rate, each rounded to four decimal places on each one hundred dollars of taxable property shown by the finally equalized valuations of property, less exemptions, that appear on the tax rolls for the fiscal year and that when extended on those valuations will produce, in the aggregate, the entire amount to be raised by direct taxation for that year. B. The governing body of a county, city, town or community college district shall not fix, levy or assess an amount of primary property taxes in excess of the amount permitted by section 42-17051, subsection A, paragraph 7 or section 42-17005 as determined by the property tax oversight commission. C. Within three days after the final levies are determined for a county, city, town or community college district, the chief county fiscal officer shall notify the property tax oversight commission of the amount of the primary property tax levied."

BUDGET ADJUSTMENT PROCESS

Any department requesting an adjustment to its budget must do so via a written request which must be approved by the Board of Supervisors. According to A.R.S. §42-17106, "A. Except as provided in subsection B, a county, city or town shall not: 1. Spend money for a purpose that is not included in its budget. 2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget. B. A governing body may transfer monies between budget items if all of the following apply: 1. The monies are available. 2. The transfer is in the public interest and based on a demonstrated need. 3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona. 4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting."

If approved, the requesting department must prepare and submit a completed budget adjustment per the instructions provided by the Office of Management & Budget for processing. The Office of Management & Budget is responsible for verifying the budget adjustment for accuracy and appropriateness on a timely basis. The Budget Analyst, after appropriate analysis is performed, authorizes the adjustment be made. The Office of Management and Budget is responsible for inputting the budget adjustments into the financial system. The Department of Finance is responsible for the final, electronic, approval of the budget adjustment in the financial system.

PROGRAMMATIC BUDGETING

Maricopa County has been budgeting based on program since the early 1990's. It provided a shift in the focus of financial planning from resource allocation (input) to service results (output). This budgetary policy is a focus which seeks to relate the consumption of financial resources to services provided. It allows for the modification of activities based on the prioritization's of strategic goals and objectives, as defined by departmental strategic plans, and reflects the financial conservatism of our community.

A major benefit of activity based budgeting is the ability to track program performance. Department directors develop budget requests based on program priorities. The involvement of service providers in the budget process ensures that priorities remain focused on the delivery of services to the community. By focusing on the service needs of County residents, and by developing strategic plans that take a systematic approach to meeting those needs, Maricopa County is better able to act as a steward of the public funds.

Through the Managing for Results initiative, Maricopa County has standardized how it will budget and report financial figures. Beginning in FY 2001-02, PAS (Program/Service/Activity) codes are being developed to track expenses at this level. Beginning in FY 2002-03, the budget will be developed and expenditures reported utilizing this new standardized PAS codes. Expenditure reporting will then align directly with department's strategic plan programs and performance measures (see Managing For Results section).

POLICIES AND THEIR BUDGETARY IMPACT

INTRODUCTION

Since the financial turbulence of FY 1993-94, Maricopa County has reached financial recovery and stability. Over the past few years, a set of systems and policies have been developed and adopted to ensure that the fiduciary obligations as stewards of public monies are met. The policies deal with a wide range of areas that provide financial safeguards and policy direction to the organization on matters such as lump sum budgeting, budget development and reserves and tax reduction. During the past year, many of these policies have been updated to incorporate the new Managing for Results philosophy. A discussion of these policies, which includes their intent and their applicability to the budget process or financial management, is included on the following pages. Copies of all these policies can be found in the Attachments section.

BUDGETING FOR RESULTS ACCOUNTABILITY POLICY

BACKGROUND

On June 13, 1994, the Board of Supervisors departed from tradition and approved a tentative budget which called for a lump sum allocation of authorized expenditures for all departments. While budgets are built by identifying expenditures and revenues by distinct categories and programs, budgets are controlled at the department/fund level. This policy is updated and adjusted annually. In May 1997 and later in December 2000, the Board of Supervisors amended this policy in order to meet the challenges of the implementation of a broad-band compensation system and Managing for Results. Funding is allocated to departments on an annual basis.

INTENT

According to A.R.S. §42-17106, the County may not incur expenditures in excess of the amounts appropriated by the Board of Supervisors in the annual budget. The purpose of the Budgeting for Results Accountability Policy is to provide departments with the flexibility in managing their allocated public resources to achieve program results, while upholding accountability for spending within legal

appropriations. This policy seeks to strengthen budget accountability and ownership at the department level. The program encourages departmental staff to save resources and be creative in the delivery of services. This approach to budgeting can help the County cope with new fiscal challenges and improve the quality of County Services.

MAIN PROVISIONS

Funding is allocated to departments on an annual basis. Departments are required to submit a monthly (calendarized) revenue and expenditure plan. This serves as the basis for the annual appropriations in the financial system. Departments are held responsible for bottom-line performance and absorb unanticipated cost increases and revenue shortfalls. Departments have the authority to adjust their monthly revenue and expenditure budgets, but adjustments are restricted to the same funding source, e.g., General Fund. Once a department exceeds (or is projected to exceed) their budget allotment, full controls may be implemented and the financial system will prevent payments from being generated.

Personnel costs account for a large portion of the budget. By taking a lump sum approach, adequate funding for all established positions becomes crucial. Therefore, all positions must be fully funded. Any positions not funded in a department's budget submission are eliminated per the Funded Positions Policy, which was also adopted by the Board in May 1997. (See the Attachments section for a copy of this policy.)

Expenditure and revenue variance reviews are conducted with departments on a monthly basis by the Department of Finance. This process includes participation by the Office of Management & Budget to insure accurate estimates, identify savings, and assist in preparing the following year's budget target. Departments are allowed to retain and carry forward savings achieved by cost cutting that does not decrease service levels. Any savings with a service level impact must be approved by the Board of Supervisors.

BUDGETING FOR RESULTS POLICY GUIDELINES

BACKGROUND

Developed each year, these guideline serves as the "umbrella" document for the next year's budget development process. It alludes to, and reinforces points from other policies.

INTENT

Provide policy direction to the departments in the development of their budget submissions. Maricopa County's budget process provides for responsible management of taxpayers' resources, while insuring that funds are directed towards achieving results at all levels. Budgetary decisions are based on performance information that describes the cost or efficiency of producing an activity and the results achieved for customers. This is accomplished by structuring the accounting and budgeting systems according to the structure of departments' strategic plans.

MAIN PROVISIONS:

GENERAL

The Board of Supervisors must understand and be aware of all fiscal impacts due to programs needs in order to make sound budgeting decisions. Therefore, specific guidelines were developed addressing several key areas that in the past may or may not have been surfaced. For example,

- ↔ New programs are not to be instituted without Board of Supervisors approval.
- ↔ New, unfunded, or underfunded program mandates from the state or federal government must be critically reviewed by the Director or Program Manager to identify fiscal impact and funding solutions.
- ↔ Full cost recovery is to be attempted for all programs and services. And,
- ↔ Organizational and financial structural changes are to be made prior to budget kick-off.

REVENUES

Traditionally User Fees had been inconsistently established. This policy section focuses attention on the adoption and review of those fees and charges. User Fees for all operations will be reviewed and set to attempt to recover up to, but not greater than 100% of costs; market rates and charges for comparable services for similar services will be considered.

EXPENDITURES

Communicates how budget targets are established and what adjustments if any will be made to those targets. Carryover items will not be budgeted without Board of Supervisor approval. Expenditure targets will be based on calendar year end current positions, revised budget supplies and services plus full-year impacts of any adjustments, and revised budget capital outlay. Turnover savings will be applied to submitted budgets based on current turnover rates (which can be negotiated with Office of Management & Budget and approved by the County Administrative Officer.)

INTERNAL SERVICE FUND AND COST ALLOCATION

Establishes the process to determine the charges for services and directs the departments to budget (according to those charges) for any discretionary services they may require. The Department of Finance will determine and charge the various funds for central service cost activities based on a full cost allocation methodology (and will include the base level service charges from Facilities, Materials, and Corporate Business Technology).

CAPITAL IMPROVEMENTS

Policy direction provides for the adequate and orderly replacement of facilities and major equipment from current revenue where possible, the funding of the organization's own maintenance needs, and reviewing and gaining approval on carryover projects prior to the consideration of new requests.

RESERVE AND TAX REDUCTION

BACKGROUND

In August 1996, the Board of Supervisors adopted this policy which established the guidelines for the maintenance and use of any reserve fund balances. Reserve funds, which are defined as the difference between fund assets and fund liabilities. A reserve fund balance that is determined to exist during any fiscal year will be budgeted for the next fiscal year according to priorities established by this policy.

INTENT

The policy provides for budgetary stability, debt reduction and, ultimately, stabilization and reduction of tax rates when possible. During times of economic downturn, such as an unexpected decrease in revenues or unavoidable increase in expenditures, the policy may be used to stabilize the general fund until appropriate long-term budgetary adjustments are made. However, every attempt will be made to forecast economic changes and manage finances in the new environment without expenditure of reserves or an increase in taxes. Reserves above the base level determined to ensure financial stability should be used to retire debt in advance of maturities.

Further, the purpose of the policy is to demonstrate a commitment to the maintenance and, when possible, reduction of the tax rate while ensuring that Maricopa County remains financially stable and accountable to the citizens.

MAIN PROVISIONS:

RESERVES

The Board of Supervisors will maintain an unreserved fund balance for the County. At the close of each

fiscal year, the status of the unreserved fund balance and outstanding debt in light of revenue projections and other economic considerations is determined and the County Administrative Officer will recommend to the Board of Supervisors a target unreserved balance for the coming fiscal year. The County Administrative Officer also recommends retention of proceeds from the sale of major County assets in the event of liabilities related to those assets.

The County Administrator Officer's recommendations may include any of the following:

- Fiscal stabilization by supplementing revenues during economic downturns.
- Reduction of cash flow borrowing.
- Funding of one-time capital purchases with cash.
- Retiring outstanding long and/or short term debt.
- Funding outstanding liabilities associated with major assets that were formerly owned by the County.

TAX REDUCTION

The County, will strive to set the county-wide tax rate at current or lower levels, unless otherwise mandated by a vote of the citizenry or legislative enactment. The Board of Supervisors may reduce tax rates when, according to reasonable estimates, the tax reduction is sustainable for the foreseeable future; when the recurring revenue is in excess of the recurring expenditures and the projections of the recurring revenue based on the proposed tax rate (after the tax reduction is made) must at least equal expenditures; when the County's reserve balance is sufficient to ensure against cash-flow borrowing and unexpected economic changes; when attempting to reduce short-term debt in advance of due dates, therefore, eliminating recurring short term debt; and when possible, attempts have been made to fund one-time capital purchases with cash rather than incurring further debt.

COUNTY JUDICIAL BRANCH

In FY 2001-02, Adult Probation, Justice Courts, Juvenile Probation and Superior Court will be known as the "Judicial Branch", and considered as one appropriation. Any and all appropriations in the "Judicial Branch" appropriation can be moved between any and all "Judicial Branch" departments by Fund, as requested and approved by the Presiding Judge, without any further Board approval.

MARICOPA INTEGRATED HEALTH SYSTEM EXEMPTION

The Maricopa Integrated Health Care System (MIHS) manages its staffing in a manner that is consistent with other health care entities. Employees are assigned flexible working hours based on current staffing needs, which change frequently during the year. Under these circumstances, budgeting and managing staff by position is not necessary, since staffing levels can be readily adjusted to conform with the budget and changing funding levels. Therefore, MIHS is exempt from budgeting by position as required by the Funded Position Policy, but is otherwise required to insure that actual staffing levels do not exceed budgeted or estimated resources.

STRUCTURALLY BALANCED BUDGET

The FY 2001-02 Budget includes two exceptions from the provision of the Budgeting for Results Policy Guidelines that requires structurally balanced budgets (recurring revenues fully support recurring expenditures). In both cases, FY 2002-03 will resolve the circumstances causing the structural imbalance. Specifics on the two exceptions are as follows:

Adult Probation: In order to address OMB's concern that Adult Probation's Special Fee Agency (112) revenue is insufficient to support budgeted ongoing expenditures, the Department agreed to provide a plan for review by OMB to structurally balance this agency by the end of Fiscal Year 2001-02. This plan

will include documentation of non-recurring expenditures paid through existing fund balance, and indicate which on-going costs are to be reduced in order to stay within estimated revenue.

Juvenile Probation: In order to address OMB's concern that Juvenile Probation's Special Funding Agency (272) revenue is insufficient to support budgeted ongoing expenditures, the Department provided a plan for review by OMB to structurally balance this agency by the end of Fiscal Year 2001-02. This plan includes documentation of non-recurring expenditures paid through existing fund balance and indicates that increased revenue will support on-going expenditures.

ECONOMIC DEVELOPMENT, NON-PROFITS, AGRICULTURAL EXTENSION AND ACCOMMODATION SCHOOLS

A.R.S. §11-254 authorizes the Maricopa County Board of Supervisors to appropriate up to a maximum of $1.5 million for contributions to non-profit organizations for economic development activities. A.R.S. §3-126 authorizes the Board of Supervisors to appropriate funds based on a request submitted to them by the Agricultural Extension Board for extension work that will benefit Maricopa County. The Board of Supervisors is authorized by A.R.S. §15-1001 to appropriate funding for Accommodation Schools. As illustrated in the table below, the FY 2001-02 Budget includes a total of $1,889,776 in funding for these issues.

Agency Supported	Program	FY 2001-02 Final Budget
Greater Phoenix Economic Council	Economic Development Action Plan	$ 659,776
Phoenix Chamber of Commerce	Bid Source Program, APTAN	165,000
Greater Phoenix Convention & Visitors Bureau	Convention & Tourism Destination Marketing	250,000
Maricopa County Sports Commission	Enriching Our Community Through Sports	25,000
Western Maricopa Enterprise Zone	Economic Development Support	15,000
Total Economic Development Funding		$ 1,114,776
Central Arizona Shelter Services (CASS)	Emergency Shelter	$ 180,000
Total General Non-Profit Funding		$ 180,000
University of Arizona Cooperative Extension	Maricopa County Cooperative Extension	$ 230,000
Total Agricultural Extension Funding		$ 230,000
Maricopa County Regional Schools	Maricopa County Regional Schools	$ 365,000
Total Accommodation School Funding		$ 365,000
	Grand Total	$ 1,889,776

SUMMARY SCHEDULE

CONSOLIDATED REVENUES AND EXPENDITURES BY CATEGORY - FY 01/02 ADOPTED BUDGET

CONSOLIDATED REVENUES AND EXPENDITURES BY CATEGORY - FY 01-02 ADOPTED

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUB-TOTAL	ELIMINATIONS	TOTAL FUNDS
Unreserved Beginning Fund Balance	$ 48,034,750	$ 73,314,815	$ 124,439,800	$ 252,488,959	$ 63,717,447	$ (23,603,619)	$ 538,392,152	$ -	$ 538,392,152
REVENUES									
PROPERTY TAXES	$ 252,676,223	$ 54,969,126	$ 20,071,906	$ -	$ -	$ -	$ 327,717,255	$ -	$ 327,717,255
TAX PENALTIES & INTEREST	8,000,000	-	-	-	-	-	8,000,000	-	8,000,000
SALES TAXES	-	108,747,791	-	-	-	-	108,747,791	-	108,747,791
LICENSES & PERMITS	375,000	22,547,491	-	-	-	-	22,922,491	-	22,922,491
GRANTS	-	172,936,587	-	-	9,897,659	-	182,834,246	(1,000,000)	181,834,246
OTHER INTERGOVERNMENTAL	13,565,019	97,939,785	-	-	-	-	111,504,804	-	111,504,804
PAYMENTS IN LIEU OF TAXES	6,391,210	346,801	402,033	-	-	-	7,140,044	-	7,140,044
STATE SHARED SALES TAX	341,524,693	-	-	-	-	-	341,524,693	-	341,524,693
STATE SHARED HIGHWAY USER REVENUE	-	81,000,000	-	-	-	-	81,000,000	-	81,000,000
STATE SHARED VEHICLE LICENSE TAX	92,868,667	7,200,000	-	-	-	-	100,068,667	-	100,068,667
OTHER CHARGES FOR SERVICES	15,954,567	26,977,271	-	-	19,955,502	6,061,596	68,948,936	(2,400,000)	66,548,936
INTERNAL SERVICE CHARGES	-	-	-	-	-	39,770,634	39,770,634	(39,770,634)	-
FINES & FORFEITS	10,333,814	2,787,615	-	-	-	-	13,121,429	-	13,121,429
PATIENT SERVICE REVENUE	93,044	1,241,801	-	-	595,311,060	-	596,645,905	(92,049,912)	504,595,993
INTEREST EARNINGS	12,000,000	2,003,500	5,507,546	2,867,487	431,700	914,120	23,724,353	-	23,724,353
MISCELLANEOUS REVENUE	2,965,158	24,138,254	-	2,008,000	11,592,501	466,475	41,170,388	-	41,170,388
GAIN ON FIXED ASSETS	50,000	240,000	-	-	9,242	-	299,242	-	299,242
PROCEEDS OF FINANCING	-	-	-	-	-	-	-	-	-
TRANSFERS IN	8,154,989	101,938,425	89,156,576	85,326,011	39,412,150	-	323,988,151	(323,988,151)	-
Revenues Subtotal	$ 764,952,384	$ 705,014,447	$ 115,138,061	$ 90,201,498	$ 676,609,814	$ 47,212,825	$ 2,399,129,029	$ (459,208,697)	$ 1,939,920,332
Total Sources	$ 812,987,134	$ 778,329,262	$ 239,577,861	$ 342,690,457	$ 740,327,261	$ 23,609,206	$ 2,937,521,181	$ (459,208,697)	$ 2,478,312,484
EXPENDITURES									
PERSONAL SERVICES	$ 258,222,152	$ 266,268,506	$ -	$ 18,535	$ 141,709,951	$ 6,736,350	$ 672,955,494	$ -	$ 672,955,494
SUPPLIES & SERVICES	314,458,563	202,144,783	-	3,000	498,389,576	38,633,701	1,053,629,623	(135,220,546)	918,409,077
CAPITAL OUTLAY	21,161,234	132,949,981	49,836,268	300,982,705	28,612,761	841,973	534,384,922	-	534,384,922
TRANSFERS OUT	119,376,625	97,698,869	-	-	24,060,664	1,111,470	242,247,628	(323,988,151)	(81,740,523)
Expenditures Subtotal	$ 713,218,574	$ 699,062,139	$ 49,836,268	$ 301,004,240	$ 692,772,952	$ 47,323,494	$ 2,503,217,667	$ (459,208,697)	$ 2,044,008,970
Appropriated Beginning Fund Balance	$ 99,768,560	$ -	$ -	$ -	$ -	$ -	$ 99,768,560	$ -	$ 99,768,560
Total Uses Subtotal	$ 812,987,134	$ 699,062,139	$ 49,836,268	$ 301,004,240	$ 692,772,952	$ 47,323,494	$ 2,602,986,227	$ (459,208,697)	$ 2,143,777,530
Estimated Ending Fund Balance	$ -	$ 79,267,123	$ 189,741,593	$ 41,686,217	$ 47,554,309	$ (23,714,288)	$ 334,534,954	$ -	$ 334,534,954
Total Uses and Ending Fund Balance	$ 812,987,134	$ 778,329,262	$ 239,577,861	$ 342,690,457	$ 740,327,261	$ 23,609,206	$ 2,937,521,181	$ (459,208,697)	$ 2,478,312,484

Consolidated Revenues and Expenditures by Category - FY 00/01 Revised Budget

CONSOLIDATED REVENUES AND EXPENDITURES BY CATEGORY - FY 00-01 REVISED RESTATED

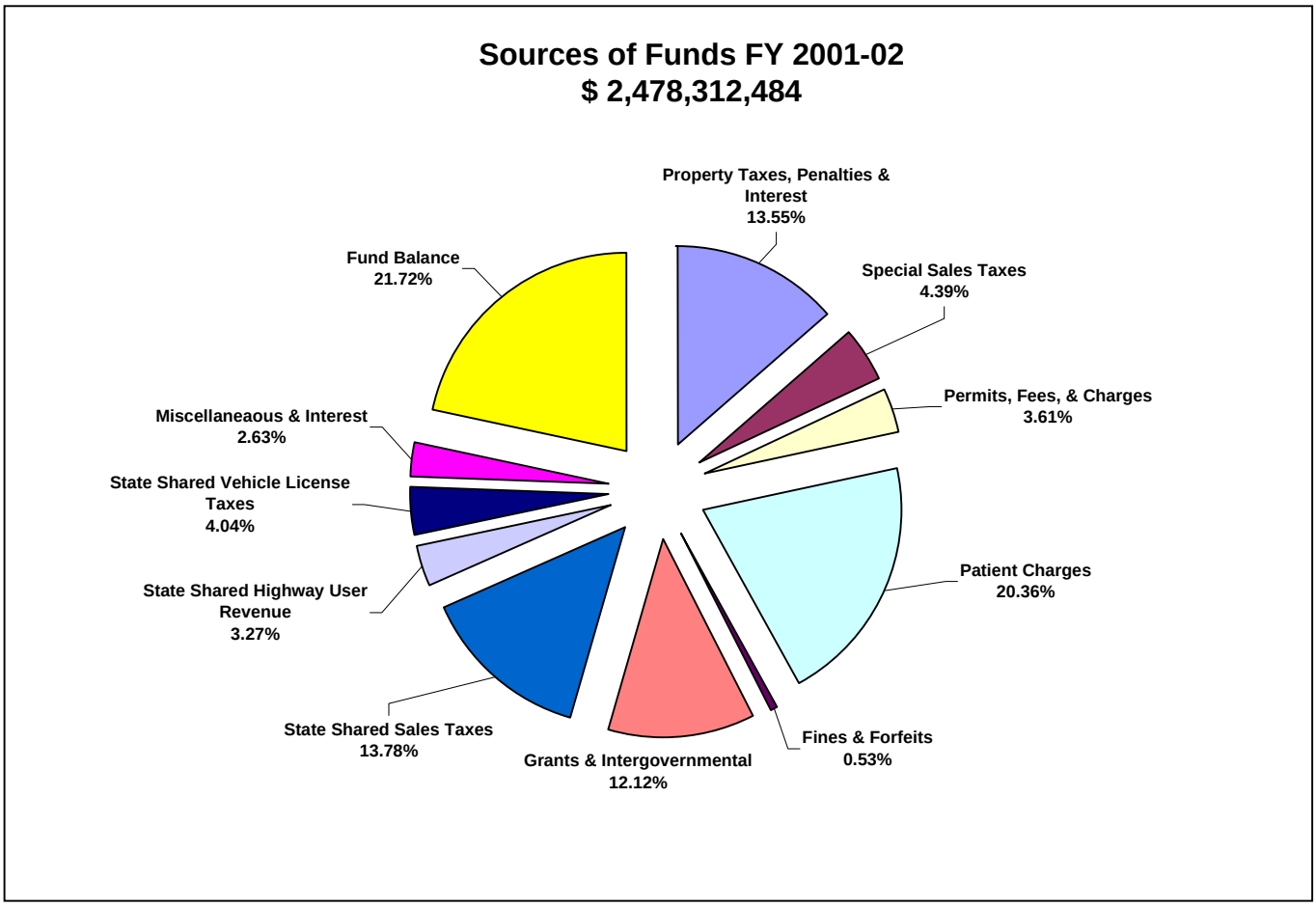
	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUB-TOTAL	ELIMINATIONS	TOTAL FUNDS
Unreserved Beginning Fund Balance	$ 76,595,653	$ 100,788,770	$ (946,629)	$ 148,052,810	$ 44,194,092	$ 1,741,473	$ 370,426,169	$ -	$ 370,426,169
REVENUES									
PROPERTY TAXES	$ 225,396,514	$ 53,628,868	$ 24,037,880	$ -	$ -	$ -	$ 303,063,262	$ -	$ 303,063,262
TAX PENALTIES & INTEREST	7,000,000	-	-	-	-	-	7,000,000	-	7,000,000
SALES TAXES	-	100,884,425	-	-	-	-	100,884,425	-	100,884,425
LICENSES & PERMITS	50,000	21,313,311	-	-	-	-	21,363,311	-	21,363,311
GRANTS	-	177,652,909	-	-	4,460,000	-	182,112,909	(626,500)	181,486,409
OTHER INTERGOVERNMENTAL	5,351,120	81,385,553	-	-	67,817,900	-	154,554,573	-	154,554,573
PAYMENTS IN LIEU OF TAXES	6,568,744	398,926	553,680	-	-	-	7,521,350	-	7,521,350
STATE SHARED SALES TAX	318,189,083	-	-	-	-	-	318,189,083	-	318,189,083
STATE SHARED HIGHWAY USER REVENUE	-	71,500,000	-	-	-	-	71,500,000	-	71,500,000
STATE SHARED VEHICLE LICENSE TAX	94,015,631	5,500,000	-	-	-	-	99,515,631	-	99,515,631
OTHER CHARGES FOR SERVICES	18,538,592	26,563,380	-	-	400,000	1,006,689	46,508,661	-	46,508,661
INTERNAL SERVICE CHARGES	-	-	-	-	-	39,573,844	39,573,844	(39,573,844)	-
FINES & FORFEITS	10,121,000	2,251,559	-	-	-	-	12,372,559	-	12,372,559
PATIENT SERVICE REVENUE	118,444	1,599,337	-	-	568,919,359	-	570,637,140	(54,315,097)	516,322,043
INTEREST EARNINGS	8,500,000	500,000	3,753,591	-	-	606,910	13,360,501	-	13,360,501
MISCELLANEOUS REVENUE	4,337,785	17,804,747	-	12,413,844	9,427,852	53,775	44,038,003	-	44,038,003
GAIN ON FIXED ASSETS	50,000	-	-	-	-	-	50,000	-	50,000
PROCEEDS OF FINANCING	-	-	-	238,231,704	18,000,000	-	256,231,704	-	256,231,704
TRANSFERS IN	62,848,723	95,797,683	137,866,754	103,634,318	25,191,689	-	425,339,167	(425,339,167)	-
Revenues Subtotal	$ 761,085,636	$ 656,780,698	$ 166,211,905	$ 354,279,866	$ 694,216,800	$ 41,241,218	$ 2,673,816,123	$ (519,854,608)	$ 2,153,961,515
Total Sources	$ 837,681,289	$ 757,569,468	$ 165,265,276	$ 502,332,676	$ 738,410,892	$ 42,982,691	$ 3,044,242,292	$ (519,854,608)	$ 2,524,387,684
EXPENDITURES									
PERSONAL SERVICES	$ 250,996,789	$ 267,771,682	$ -	$ 0	$ 119,110,446	$ 6,722,247	$ 644,601,164	$ -	$ 644,601,164
SUPPLIES & SERVICES	337,101,121	184,721,194	-	3,500	466,580,751	33,032,160	1,021,438,726	(94,515,441)	926,923,285
CAPITAL OUTLAY	23,372,374	158,754,723	69,991,363	131,848,650	38,586,375	1,218,151	423,771,636	-	423,771,636
TRANSFERS OUT	105,819,876	116,011,846	-	46,454,691	72,058,891	1,150,518	341,495,822	(425,339,167)	(83,843,345)
Expenditures Subtotal	$ 717,290,160	$ 727,259,445	$ 69,991,363	$ 178,306,841	$ 696,336,463	$ 42,123,076	$ 2,431,307,348	$ (519,854,608)	$ 1,911,452,740
Appropriated Beginning Fund Balance	$ 119,960,920	$ -	$ -	$ -	$ -	$ -	$ 119,960,920	$ -	$ 119,960,920
Total Uses Subtotal	$ 837,251,080	$ 727,259,445	$ 69,991,363	$ 178,306,841	$ 696,336,463	$ 42,123,076	$ 2,551,268,268	$ (519,854,608)	$ 2,031,413,660
Estimated Ending Fund Balance	$ 430,209	$ 30,310,023	$ 95,273,913	$ 324,025,835	$ 42,074,429	$ 859,615	$ 492,974,024	$ -	$ 492,974,024
Total Uses and Ending Fund Balance	$ 837,681,289	$ 757,569,468	$ 165,265,276	$ 502,332,676	$ 738,410,892	$ 42,982,691	$ 3,044,242,292	$ (519,854,608)	$ 2,524,387,684

CONSOLIDATED REVENUES AND EXPENDITURES BY CATEGORY - FY 00/01 ADOPTED RESTATED BUDGET

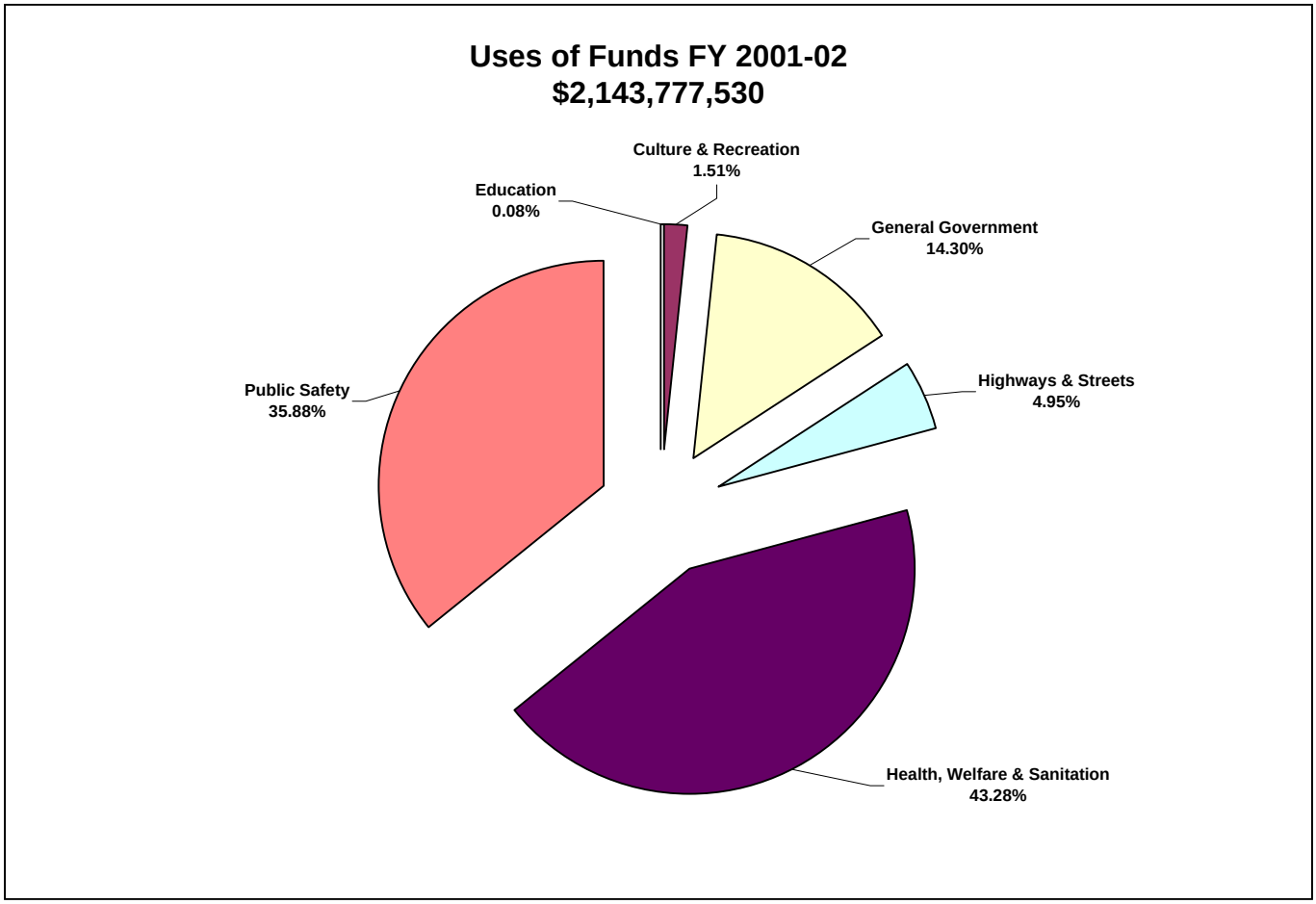
CONSOLIDATED REVENUES AND EXPENDITURES BY CATEGORY - FY 00-01 ADOPTED RESTATED

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	SUB-TOTAL	ELIMINATIONS	TOTAL FUNDS
Unreserved Beginning Fund Balance	$ 76,595,653	$ 100,788,770	$ (946,629)	$ 148,052,810	$ 44,194,092	$ 1,741,473	$ 370,426,169	$ -	$ 370,426,169
REVENUES									
PROPERTY TAXES	$ 226,771,307	$ 53,628,868	$ 24,037,880	$ -	$ -	$ -	$ 304,438,055	$ -	$ 304,438,055
TAX PENALTIES & INTEREST	7,000,000	-	-	-	-	-	7,000,000	-	7,000,000
SALES TAXES	-	100,884,425	-	-	-	-	100,884,425	-	100,884,425
LICENSES & PERMITS	50,000	21,313,311	-	-	-	-	21,363,311	-	21,363,311
GRANTS	-	171,941,589	-	-	4,460,000	-	176,401,589	(626,500)	175,775,089
OTHER INTERGOVERNMENTAL	5,212,370	81,610,156	-	-	67,817,900	-	154,640,426	-	154,640,426
PAYMENTS IN LIEU OF TAXES	6,586,640	398,926	553,680	-	-	-	7,539,246	-	7,539,246
STATE SHARED SALES TAX	316,796,394	-	-	-	-	-	316,796,394	-	316,796,394
STATE SHARED HIGHWAY USER REVENUE	-	71,500,000	-	-	-	-	71,500,000	-	71,500,000
STATE SHARED VEHICLE LICENSE TAX	94,015,631	5,500,000	-	-	-	-	99,515,631	-	99,515,631
OTHER CHARGES FOR SERVICES	18,538,592	26,340,567	-	-	400,000	1,006,689	46,285,848	-	46,285,848
INTERNAL SERVICE CHARGES	-	-	-	-	-	39,573,844	39,573,844	(39,573,844)	-
FINES & FORFEITS	10,121,000	2,251,559	-	-	-	-	12,372,559	-	12,372,559
PATIENT SERVICE REVENUE	118,444	1,599,337	-	-	568,919,359	-	570,637,140	(54,315,097)	516,322,043
INTEREST EARNINGS	8,500,000	500,000	3,753,591	-	-	606,910	13,360,501	-	13,360,501
MISCELLANEOUS REVENUE	4,337,785	17,559,978	-	12,413,844	9,427,852	53,775	43,793,234	-	43,793,234
GAIN ON FIXED ASSETS	50,000	242,979	-	-	-	-	292,979	-	292,979
PROCEEDS OF FINANCING	-	-	-	238,231,704	18,000,000	-	256,231,704	-	256,231,704
TRANSFERS IN	62,848,723	95,797,683	137,583,151	103,634,318	25,191,689	-	425,055,564	(425,055,564)	-
Revenues Subtotal	$ 760,946,886	$ 651,069,378	$ 165,928,302	$ 354,279,866	$ 694,216,800	$ 41,241,218	$ 2,667,682,450	$ (519,571,005)	$ 2,148,111,445
Total Sources	$ 837,542,539	$ 751,858,148	$ 164,981,673	$ 502,332,676	$ 738,410,892	$ 42,982,691	$ 3,038,108,619	$ (519,571,005)	$ 2,518,537,614
EXPENDITURES									
PERSONAL SERVICES	$ 249,291,689	$ 262,788,909	$ -	$ 8,127	$ 119,110,446	$ 6,584,488	$ 637,783,659	$ -	$ 637,783,659
SUPPLIES & SERVICES	337,933,916	167,293,744	-	21,000	466,694,751	33,119,919	1,005,063,330	(94,515,441)	910,547,889
CAPITAL OUTLAY	24,336,138	175,162,187	69,707,760	131,823,023	38,472,375	1,268,151	440,769,634	-	440,769,634
TRANSFERS OUT	105,819,876	115,728,243	-	46,454,691	72,058,891	1,150,518	341,212,219	(425,055,564)	(83,843,345)
Expenditures Subtotal	$ 717,381,619	$ 720,973,083	$ 69,707,760	$ 178,306,841	$ 696,336,463	$ 42,123,076	$ 2,424,828,842	$ (519,571,005)	$ 1,905,257,837
Appropriated Beginning Fund Balance	$ 120,160,920	$ -	$ -	$ -	$ -	$ -	$ 120,160,920	$ -	$ 120,160,920
Total Uses Subtotal	$ 837,542,539	$ 720,973,083	$ 69,707,760	$ 178,306,841	$ 696,336,463	$ 42,123,076	$ 2,544,989,762	$ (519,571,005)	$ 2,025,418,757
Estimated Ending Fund Balance	$ -	$ 30,885,065	$ 95,273,913	$ 324,025,835	$ 42,074,429	$ 859,615	$ 493,118,857	$ -	$ 493,118,857
Total Uses and Ending Fund Balance	$ 837,542,539	$ 751,858,148	$ 164,981,673	$ 502,332,676	$ 738,410,892	$ 42,982,691	$ 3,038,108,619	$ (519,571,005)	$ 2,518,537,614

Sources of Funds



Uses of Funds



RECONCILIATION OF EXPENDITURES FY 00/01 ADOPTED TO FY 00/01 ADOPTED RESTATED BUDGET

Fund	FY 2000-01 Adopted Budget	FY 2000-01 Adopted/ Restated	$ Variance	% Variance
General Fund	$ 837.4	$ 837.5	$ (0.1)	(0.01%)
Special Revenue Funds	719.0	721.0	(2.0)	(0.28%)
Debt Service Fund	69.7	69.7	-	0.00%
Capital Projects Fund	176.3	178.3	(2.0)	(1.13%)
Enterprise Funds	696.3	696.3	-	0.00%
Internal Service Funds	42.1	42.1	-	0.00%
Eliminations	(515.5)	(519.6)	4.1	(0.80%)
	$ 2,025.4	$ 2,025.4	$ -	0.00%

General Fund:

$ (0.1) Restatement of County Counsel Charges

Special Revenue Funds:

$ (3.4) Risk Mgmt. Charges to Sheriff, Juv. Prob., & Corr. Health
(0.6) Restatement of Stadium District Capital Reserve
2.0 Restatement of Stadium District Capital Projects Fund
$ (2.0) Total Special Revenue Fund Variance

Capital Project Funds:

$ (2.0) Restatement of Stadium District Capital Projects Fund

Eliminations:

$ (4.1) Increase for County Counsel, Risk Mgmt., & Stadium

RECONCILIATION OF EXPENDITURES FY 00/01 ADOPTED RESTATED TO FY 00/01 REVISED BUDGET

Fund	FY 2000-01 Adopted Budget	FY 2000-01 Revised Budget	$ Variance	% Variance
General Fund	$ 837.5	$ 837.3	$ 0.2	0.03%
Special Revenue Funds	721.0	727.3	(6.3)	(0.87%)
Debt Service Fund	69.7	70.0	(0.3)	(0.43%)
Capital Projects Fund	178.3	178.3	-	0.00%
Enterprise Funds	696.3	696.3	-	0.00%
Internal Service Funds	42.1	42.1	-	0.00%
Eliminations	(519.6)	(519.9)	0.3	(0.06%)
	$ 2,025.4	$ 2,031.4	$ (6.1)	(0.30%)

General Fund:

$	0.2	Mid-year approp. transfers to Animal Control & ICJIS
$	**0.2**	**Total General Fund Variance**

Special Revenue Funds:

$	(0.2)	Mid-year approp. transfers to Animal Control & ICJIS
	(0.5)	County Attorney & Indigent Rep. grant increases.
	(3.3)	Sheriff Grant increases.
	(0.3)	Stadium District Debt Service Transfers.
	(1.9)	Enviornmental Services grant increases.
$	**(6.3)**	**Total Special Revenue Fund Variance**

Debt Service Funds:

$	(0.3)	Increase in Stadium District Debt Service
$	**(0.3)**	**Total Capital Projects Fund Variance**

Eliminations:

$	0.3	Stadium District Debt Service Increases
$	**0.3**	**Total Eliminations Variance**

RECONCILIATION OF EXPENDITURES FY 00/01 REVISED TO FY 01/02 ADOPTED BUDGET

Fund	FY 2000-01 Revised Budget	FY 2001-02 Adopted Budget	$ Variance	% Variance	Operating	% of Variance
General Fund	$ 837.3	$ 813.0	$ 24.3	2.9%	$ 2.8	11.6%
Special Revenue Funds	727.3	699.1	28.2	3.9%	(5.9)	(21.1%)
Debt Service Fund	70.0	49.8	20.2	28.9%	3.8	18.7%
Capital Projects Fund	178.3	301.0	(122.7)	(68.8%)	-	0.0%
Enterprise Funds	696.3	692.8	3.5	0.5%	1.4	39.3%
Internal Service Funds	42.1	47.3	(5.2)	(12.4%)	(4.7)	91.2%
Eliminations	(519.9)	(459.2)	(60.7)	11.7%	(2.3)	3.7%
	$ 2,031.4	$ 2,143.8	$ (112.4)	(5.5%)	$ (5.0)	4.4%
					Est. Operating Increase:	(0.2%)

General Fund:

$ 21.5	Decrease in Approp. Fund Balance
(8.2)	Results Initiative Requests (exc. Gen. Govt., Health. Mandates)
(3.5)	Increased Health/Dental Benefit Premiums
1.8	Decreased Retirement Contributions
(0.2)	Annualized Impact of Mid-Year Adjustments
0.6	Net Total of Base Adjustments
(1.2)	Annualized Impact of FY 1999-00 Budget Issues
4.6	Primary/General Election Costs
(20.3)	General Government (see schedule)
45.7	Health Care Mandates - Prop. 204 Impact
(16.5)	Health Care Mandates - Other Increases
$ 24.3	**Total General Fund Variance**

RECONCILIATION OF EXPENDITURES FY 00/01 REVISED TO FY 01/02 ADOPTED BUDGET (CONTINUED)

Special Revenue Funds:		
$	(12.7)	Results Initiative Requests (exc. Gen. Govt., CIP)
	2.5	Decrease in CHS Payments to Maricopa Medical Center
	3.2	Net Change in Judicial Branch Grants & Special Revenues
	3.6	Net Change in Elected Official Grants & Special Revenues
	(5.1)	Parks Special Funds Increase - Spur Cross
	2.4	Net Change in Appointed Dept. Grants
	1.1	Transportation - Operating Reductions
	25.9	Transportation - CIP Reductions
	2.4	Transportation - Grant Reductions
	1.3	Flood Control District - Operating Reductions
	10.0	Flood Control District - CIP Reductions
	0.3	Decrease in General Government/Contingencies
	3.5	Other Base Reductions
	(7.0)	Public Health Grant & Spec. Rev. Increases
	(1.3)	Public Health, Environmental Grant Increases
$	**28.2**	**Total Special Revenue Fund Variance**
Debt Service Funds:		
$	3.8	Reduction in Gen. Obligation Debt Service
	16.4	Reduction in COP Debt Service
$	**20.2**	**Total Debt Service Funds Variance**
Capital Project Funds:		
$	(163.4)	Jail/Juvenile Detention CIP (See CIP Schedule)
	(5.8)	General Government CIP (see CIP Summary)
	46.5	Elimination of Fund Transfer to Debt Service
$	**(122.7)**	**Total Capital Project Funds Variance**
Enterprise Funds:		
$	(65.7)	Maricopa Health Plans (See Commentary)
	0.1	Solid Waste - Base Reductions
	76.8	Maricopa Health System (See Commentary)
$	**3.5**	**Total Enterprise Funds Variance**
Internal Service Funds:		
$	(5.2)	Self-Insured Health & Dental Benefits
	0.6	Risk Management Claims
	(0.3)	Equipment Services - Fuel, Other Increases
	0.1	Materials Management - Reprographics
	(0.5)	Increased Telecommunications Costs
$	**(5.2)**	**Total Internal Service Fund Variance**

Reconciliation of Expenditures FY 00/01 Revised to FY 01/02 Adopted Budget (Continued)

Eliminations:		
$	(110.3)	Net decrease in Fund Transfers (see Schedule)
	2.4	Increase in Self-Insured Benefits
	0.2	Increased Internal Service Charges
	(2.3)	Decrease in Corr. Health Payments for MIHS
	1.0	TB Hospitalization at MMC
	32.7	Increased MIHS Internal Payments
	6.4	Employer-paid Health Premiums to MHP
	0.4	Increase - Public Health to MIHS
$	**(60.7)**	**Total Eliminations Variance**

CONSOLIDATED REVENUES BY FUND TYPE / DEPARTMENT / FUND

CONSOLIDATED REVENUE BY FUNDTYPE/DEPARTMENT

	FY 99-00 Actual	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
TOTAL FUNDS							
JUDICIAL BRANCH							
11 ADULT PROBATION	$ 39,117,361	$ 47,798,637	$ 47,798,637	$ 41,201,431	$ 45,500,837	$ (2,297,800)	-5%
24 JUSTICE COURTS	13,617,433	12,826,000	12,826,000	12,843,968	12,887,438	61,438	0%
27 JUVENILE PROBATION	12,928,709	17,132,600	17,132,600	15,344,352	15,616,143	(1,516,457)	-9%
38 SUPERIOR COURT	6,224,889	9,297,871	9,297,871	7,682,593	10,600,909	1,303,038	14%
Subtotal	$ 71,888,391	$ 87,055,108	$ 87,055,108	$ 77,072,344	$ 84,605,327	$ (2,449,781)	-3%
ELECTED OFFICIAL							
12 ASSESSOR	$ 104,341	$ 100,000	$ 100,000	$ 98,510	$ 100,000	$ -	0%
16 CLERK OF SUPERIOR COURT	8,960,960	10,616,001	10,616,001	11,684,970	11,257,872	641,871	6%
19 COUNTY ATTORNEY	9,061,668	9,817,007	10,275,976	10,115,623	10,917,081	641,105	6%
21 ELECTIONS	1,927,194	2,673,730	2,673,730	2,521,920	792,500	(1,881,230)	-70%
25 CONSTABLES	557,654	453,000	453,000	491,881	509,872	56,872	13%
36 RECORDER	11,816,434	10,586,895	10,586,895	10,697,057	10,374,639	(212,256)	-2%
37 SUPERINTENDENT OF SCHOOLS	113,237	113,000	113,000	109,967	113,000	-	0%
43 TREASURER	3,653	6,000	6,000	5,717	6,000	-	0%
50 SHERIFF	37,711,596	34,401,391	37,698,243	30,487,813	33,180,649	(4,517,594)	-12%
Subtotal	$ 70,256,737	$ 68,767,024	$ 72,522,845	$ 66,213,459	$ 67,251,613	$ (5,271,232)	-7%
APPOINTED DEPARTMENT							
15 EMERGENCY MANAGEMENT	$ 675,185	$ 954,298	$ 954,298	$ 972,388	$ 897,964	$ (56,334)	-6%
17 COMMUNITY DEVELOPMENT	6,944,572	15,897,185	15,897,185	12,338,880	15,871,627	(25,558)	0%
18 FINANCE	7,488,963	8,171,123	8,171,123	8,232,085	8,154,989	(16,134)	0%
22 HUMAN SERVICES	23,149,863	24,315,741	24,315,741	24,315,741	26,975,193	2,659,452	11%
26 CORRECTIONAL HEALTH	6,300	89,708	89,708	50,846	72,913	(16,795)	-19%
28 MEDICAL ELIGIBILITY	1,646,472	1,125,668	1,125,668	1,064,929	8,482,366	7,356,698	654%
29 MEDICAL EXAMINER	289,325	235,000	373,750	279,573	420,000	46,250	12%
30 PARKS & RECREATION	10,093,115	4,171,369	4,171,369	3,820,539	4,163,081	(8,288)	0%
31 HUMAN RESOURCES	46,493,731	1,233,989	1,233,989	1,290,312	6,219,046	4,985,057	404%
33 INDIGENT REPRESENTATION	1,308,009	1,749,244	1,774,743	1,491,353	1,713,635	(61,108)	-3%
34 PUBLIC FIDUCIARY	813,249	780,000	780,000	840,146	830,000	50,000	6%
39 HEALTH CARE MANDATES	55,583,671	54,770,644	54,770,644	54,769,522	93,044	(54,677,600)	-100%
40 CRIMINAL JUSTICE FACILITIES DE\	108,693,923	103,034,318	103,034,318	104,592,420	84,726,011	(18,308,307)	-18%
41 CHIEF INFORMATION OFFICER	9,527	-	-	-	-	-	
44 PLANNING & DEVELOPMENT	8,394,922	7,470,500	7,470,500	9,464,208	8,335,000	864,500	12%
46 RESEARCH & REPORTING	465,130	716,508	716,508	692,625	316,192	(400,316)	-56%
47 GENERAL GOVERNMENT	874,630,090	1,108,351,171	1,108,351,171	1,004,122,280	933,569,730	(174,781,441)	-16%
49 MANAGEMENT & BUDGET	-	-	-	20	-	-	
60 MARICOPA HEALTH PLANS	159,093,101	348,804,683	348,804,683	398,053,076	408,034,795	59,230,112	17%
64 TRANSPORTATION	95,729,509	110,392,589	110,392,589	94,361,860	130,220,600	19,828,011	18%
65 LIBRARY DISTRICT	8,896,760	9,573,485	9,573,485	9,956,219	10,764,068	1,190,583	12%
66 HOUSING	-	16,427,780	16,427,780	8,749,266	11,429,508	(4,998,272)	-30%
67 SOLID WASTE	5,043,240	4,165,920	4,165,920	3,974,750	4,186,500	20,580	0%
68 STADIUM DISTRICT	11,389,139	11,028,644	11,312,247	11,685,822	11,639,410	327,163	3%
69 FLOOD CONTROL DISTRICT	72,109,992	73,488,393	73,488,393	66,763,231	79,435,207	5,946,814	8%
70 FACILITIES MANAGEMENT	39,838	-	-	2,416	1,636,550	1,636,550	
73 MATERIALS MANAGEMENT	849,937	746,734	746,734	898,206	725,517	(21,217)	-3%
74 EQUIPMENT SERVICES	7,985,817	8,370,465	8,370,465	8,269,307	9,200,000	829,535	10%
75 RISK MANAGEMENT	19,244,049	19,834,640	19,834,640	20,123,652	20,033,616	198,976	1%
76 TELECOMMUNICATIONS	12,634,486	11,309,690	11,309,690	12,184,997	11,219,096	(90,594)	-1%
78 STADIUM DISTRICT MLB	7,146,963	4,314,236	4,314,236	7,079,723	6,881,091	2,566,855	59%
79 ANIMAL CONTROL SERVICES	5,878,358	6,418,629	6,418,629	5,524,030	6,877,384	458,755	7%
86 PUBLIC HEALTH	24,924,604	31,385,645	31,385,645	28,946,531	38,514,035	7,128,390	23%
88 ENVIRONMENTAL SERVICES	16,618,789	16,176,433	18,106,433	16,257,112	17,199,688	(906,745)	-5%
90 MARICOPA HEALTH SYSTEM	101,764,601	345,829,803	345,829,803	298,727,622	269,005,582	(76,824,221)	-22%
98 ELIMINATIONS	-	(519,571,005)	(519,854,608)	(508,275,834)	(459,208,697)	60,645,911	12%
99 DEBT SERVICE	23,620,789	160,526,083	160,526,083	151,470,963	109,428,651	(51,097,432)	-32%
Subtotal	$ 1,719,656,019	$ 1,992,289,313	$ 1,994,383,562	$ 1,863,090,817	$ 1,788,063,392	$ (206,320,170)	-10%
Fund Total	$ 1,861,801,147	$ 2,148,111,445	$ 2,153,961,515	$ 2,006,376,620	$ 1,939,920,332	$ (214,041,183)	-10%

CONSOLIDATED REVENUES BY FUND TYPE / DEPARTMENT / FUND (CON'T)

CONSOLIDATED REVENUE BY FUNDTYPE/DEPARTMENT

	FY 99-00 Actual	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
General Fund							
Judicial Branch							
11 Adult Probation	$ 1,021	$ -	$ -	$ -	$ -	$ -	
24 Justice Courts	12,531,898	11,915,000	11,915,000	11,813,758	11,976,438	61,438	1%
27 Juvenile Probation	33,381	32,600	32,600	28,250	32,600	-	0%
38 Superior Court	387,869	260,000	260,000	199,682	260,000	-	0%
Subtotal	$ 12,954,168	$ 12,207,600	$ 12,207,600	$ 12,041,690	$ 12,269,038	$ 61,438	1%
Elected Official							
12 Assessor	$ 104,341	$ 100,000	$ 100,000	$ 98,510	$ 100,000	$ -	0%
16 Clerk Of Superior Court	5,608,908	5,250,000	5,250,000	6,136,151	5,250,000	-	0%
19 County Attorney	42,853	8,000	8,000	13,001	8,000	-	0%
21 Elections	1,927,194	2,673,730	2,673,730	2,521,920	792,500	(1,881,230)	-70%
25 Constables	557,654	453,000	453,000	491,881	509,872	56,872	13%
36 Recorder	7,813,451	6,951,000	6,951,000	7,066,897	6,736,000	(215,000)	-3%
37 Superintendent Of Schools	113,237	113,000	113,000	109,967	113,000	-	0%
43 Treasurer	3,653	6,000	6,000	5,717	6,000	-	0%
50 Sheriff	3,453,510	3,020,892	3,020,892	3,975,922	3,131,010	110,118	4%
Subtotal	$ 19,624,799	$ 18,575,622	$ 18,575,622	$ 20,419,967	$ 16,646,382	$ (1,929,240)	-10%
Appointed Department							
18 Finance	7,488,963	8,171,123	8,171,123	8,232,085	8,154,989	(16,134)	0%
28 Medical Eligibility	1,646,472	1,125,668	1,125,668	1,064,929	8,482,366	7,356,698	654%
29 Medical Examiner	289,325	235,000	373,750	279,573	420,000	46,250	12%
31 Human Resources	1,604,909	227,300	227,300	154,567	157,450	(69,850)	-31%
33 Indigent Representation	206,865	100,000	100,000	52,126	100,000	-	0%
34 Public Fiduciary	813,249	780,000	780,000	840,146	830,000	50,000	6%
39 Health Care Mandates	55,583,671	54,770,644	54,770,644	54,769,522	93,044	(54,677,600)	-100%
41 Chief Information Officer	9,527	-	-	-	-	-	
47 General Government	635,889,250	664,726,929	664,726,929	680,214,234	716,135,565	51,408,636	8%
49 Management & Budget	-	-	-	20	-	-	
70 Facilities Management	39,838	-	-	2,416	1,636,550	1,636,550	
73 Materials Management	82,383	27,000	27,000	50,000	27,000	-	0%
Subtotal	$ 703,654,452	$ 730,163,664	$ 730,302,414	$ 745,659,618	$ 736,036,964	$ 5,734,550	1%
Fund Total	$ 736,233,421	$ 760,946,886	$ 761,085,636	$ 778,121,275	$ 764,952,384	$ 3,866,748	1%
Special Revenue							
Judicial Branch							
11 Adult Probation							
201 Adult Probation	$ 6,518,144	$ 6,720,000	$ 6,720,000	$ 6,720,000	$ 7,026,902	$ 306,902	5%
211 Adult Probation Grants	32,598,197	41,078,637	41,078,637	34,481,431	38,473,935	(2,604,702)	-6%
Dept Total	$ 39,116,340	$ 47,798,637	$ 47,798,637	$ 41,201,431	$ 45,500,837	$ (2,297,800)	-5%
24 Justice Courts							
204 Judicial Enhancement Fund	$ 549,462	$ 466,000	$ 466,000	$ 422,970	$ 466,000	$ -	
245 Justice Court Enhancement Fund	450,956	445,000	445,000	400,405	445,000	-	
246 Justice Courts Grants	85,117	-	-	206,834	-	-	
Dept Total	$ 1,085,535	$ 911,000	$ 911,000	$ 1,030,209	$ 911,000	$ -	
	FY 99-00 Actual	**FY 00-01 Adopted**	**FY 00-01 Revised**	**FY 00-01 Projected**	**FY 01-02 Adopted**	**Variance**	**%**
27 Juvenile Probation							
227 Juvenile Court Grants	$ 12,070,712	$ 16,190,000	$ 16,190,000	$ 14,485,976	$ 14,690,792	$ (1,499,208)	-9%
228 Juvenile Court Special Fees	822,751	860,000	860,000	829,926	842,751	(17,249)	-2%
229 Juvenile Restitution Fund	1,865	50,000	50,000	200	50,000	-	
Dept Total	$ 12,895,328	$ 17,100,000	$ 17,100,000	$ 15,316,102	$ 15,583,543	$ (1,516,457)	-9%

CONSOLIDATED REVENUES BY FUND TYPE / DEPARTMENT / FUND (CON'T)

	FY 99-00 Actual	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
38 Superior Court							
208 Judicial Enhancement Fund	$ 396,369	$ 891,208	$ 600,000	$ 419,352	$ 600,000	$ -	
238 Superior Court Grants	1,555,089	2,463,867	2,463,867	2,402,686	3,756,054	1,292,187	52%
256 Probate	254,561	628,578	540,325	305,336	388,577	(151,748)	-28%
257 Conciliation Court	1,047,521	1,315,799	1,603,675	1,405,992	1,658,260	54,585	3%
258 Court Automated Services	481,645	907,284	550,000	496,951	549,976	(24)	0%
259 Superior Court Special Revenue	1,143,024	1,707,817	2,325,004	1,500,705	2,433,353	108,349	5%
261 Law Library Fund	820,593	800,000	800,000	802,495	800,000	-	
280 Old Courthouse Restoration	297	50,000	10,000	79	10,000	-	
281 Children's Issues Education	1,247	20,000	20,000	217	20,000	-	
282 Domestic Relatns/Mediation Edu	136,672	253,318	125,000	149,099	124,689	(311)	0%
Dept Total	$ 5,837,019	$ 9,037,871	$ 9,037,871	$ 7,482,911	$ 10,340,909	$ 1,303,038	14%
Subtotal	$ 58,934,223	$ 74,847,508	$ 74,847,508	$ 65,030,654	$ 72,336,289	$ (2,511,219)	-3%
Elected Official							
16 Clerk Of Superior Court							
205 Document Retrieval	$ 1,089,224	$ 1,086,000	$ 1,086,000	$ 1,183,596	$ 1,127,929	$ 41,929	4%
208 Judicial Enhancement Fund	295,402	890,000	890,000	979,763	904,683	14,683	2%
216 Clerk Of The Court Grants	1,385,413	2,781,657	2,781,657	2,518,669	3,315,019	533,362	19%
258 Court Automated Services	159,312	180,000	180,000	164,427	180,000	-	
270 Child Support Enhancement	72,816	35,800	35,800	145,442	65,500	29,700	83%
271 Expedited Child Support	322,409	362,544	362,544	487,934	399,569	37,025	10%
272 Child Support Automation	2,548	-	-	29,160	-	-	
273 Victim Location	24,928	30,000	30,000	39,828	15,172	(14,828)	-49%
Dept Total	$ 3,352,052	$ 5,366,001	$ 5,366,001	$ 5,548,819	$ 6,007,872	$ 641,871	12%
19 County Attorney							
213 Rico	$ 1,168,637	$ 1,300,000	$ 1,300,000	$ 1,300,000	$ 1,300,000	$ -	
219 County Attorney Grants	4,543,697	4,413,190	4,872,159	5,175,384	5,040,800	168,641	3%
220 Check Enforcement	3,306,481	4,095,817	4,095,817	3,627,238	4,568,281	472,464	12%
Dept Total	$ 9,018,815	$ 9,809,007	$ 10,267,976	$ 10,102,622	$ 10,909,081	$ 641,105	6%
36 Recorder						$ -	
236 Recorder's Surcharge	$ 4,002,984	$ 3,635,895	$ 3,635,895	$ 3,630,160	$ 3,638,639	$ 2,744	0%
Dept Total	$ 4,002,984	$ 3,635,895	$ 3,635,895	$ 3,630,160	$ 3,638,639	$ 2,744	0%
50 Sheriff							
203 Sheriff Donation Fund	$ 782	$ 100,000	$ 100,000	$ 49,998	$ 100,000	$ -	
224 Sheriff Aviation Fund	268,593	242,979	242,979	-	-	(242,979)	
251 Sheriff Grants	5,548,670	5,559,570	8,856,422	5,255,277	5,471,639	(3,384,783)	-38%
252 Sheriff Special Funding	7,812,963	6,432,178	6,432,178	4,750,165	5,700,000	(732,178)	-11%
254 Inmate Health Services Fund	57,871	327,772	327,772	204,940	60,000	(267,772)	-82%
255 Jail/Detention Operations	17,567,676	18,718,000	18,718,000	16,251,511	18,718,000	-	
Dept Total	$ 31,256,556	$ 31,380,499	$ 34,677,351	$ 26,511,891	$ 30,049,639	$ (4,627,712)	-13%
						$ -	
Subtotal	$ 47,630,407	$ 50,191,402	$ 53,947,223	$ 45,793,492	$ 50,605,231	$ (3,341,992)	-6%
Appointed Department							
15 Emergency Management							
207 Palo Verde	$ 222,840	$ 260,637	$ 260,637	$ 261,956	$ 231,747	$ (28,890)	-11%
215 Emergency Management	452,345	693,661	693,661	710,432	666,217	(27,444)	-4%
Dept Total	$ 675,185	$ 954,298	$ 954,298	$ 972,388	$ 897,964	$ (56,334)	-6%
17 Community Development							
217 Cdbg, Housing Trust	$ 6,944,572	$ 15,897,185	$ 15,897,185	$ 12,338,880	$ 15,871,627	$ (25,558)	0%
Dept Total	$ 6,944,572	$ 15,897,185	$ 15,897,185	$ 12,338,880	$ 15,871,627	$ (25,558)	0%
22 Human Services							
222 Human Services Grants	$ 23,149,863	$ 24,315,741	$ 24,315,741	$ 24,315,741	$ 26,975,193	$ 2,659,452	11%
Dept Total	$ 23,149,863	$ 24,315,741	$ 24,315,741	$ 24,315,741	$ 26,975,193	$ 2,659,452	11%
26 Correctional Health							
255 Jail/Detention Operations	$ -	$ -	$ -	$ 6,000	$ -	$ -	
292 Correctional Health Grant	6,300	89,708	89,708	44,846	72,913	(16,795)	-19%
Dept Total	$ 6,300	$ 89,708	$ 89,708	$ 50,846	$ 72,913	$ (16,795)	-19%

CONSOLIDATED REVENUES BY FUND TYPE / DEPARTMENT / FUND (CON'T)

	FY 99-00 Actual	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
30 Parks & Recreation							
225 Spur Cross Ranch Conservation	$ -	$ -	$ -	$ -	$ 490,455	$ 490,455	
230 Parks & Rec. Grants	4,361	170,645	170,645	41,700	78,750	(91,895)	-54%
239 Parks Sovenir Fund	43,483	30,000	30,000	43,382	30,000	-	
240 Lake Pleasant Recreation Svcs	8,052,396	2,278,848	2,278,848	1,888,842	1,875,000	(403,848)	-18%
241 Parks Enhancement Fund	1,973,012	1,676,876	1,676,876	1,834,615	1,676,876	-	
243 Parks Donations Fund	19,862	15,000	15,000	12,000	12,000	(3,000)	-20%
Dept Total	$ 10,093,115	$ 4,171,369	$ 4,171,369	$ 3,820,539	$ 4,163,081	$ (8,288)	0%
33 Indigent Representation							
209 Public Defender Training	$ 448,580	$ 494,760	$ 494,760	$ 363,210	$ 460,886	$ (33,874)	-7%
233 Public Defender Grants	652,564	1,154,484	1,179,983	1,076,017	1,152,749	(27,234)	-2%
Dept Total	$ 1,101,144	$ 1,649,244	$ 1,674,743	$ 1,439,227	$ 1,613,635	$ (61,108)	-4%
44 Planning & Development							
226 Planning And Development	$ 8,133,548	$ 7,295,500	$ 7,295,500	$ 9,243,829	$ 8,160,000	$ 864,500	12%
235 Planning/Infrastructure Grants	261,374	175,000	175,000	220,379	175,000	-	
Dept Total	$ 8,394,922	$ 7,470,500	$ 7,470,500	$ 9,464,208	$ 8,335,000	$ 864,500	12%
46 Research & Reporting						$ -	
260 Research & Reporting	$ 465,130	$ 716,508	$ 716,508	$ 692,625	$ 316,192	$ (400,316)	-56%
Dept Total	$ 465,130	$ 716,508	$ 716,508	$ 692,625	$ 316,192	$ (400,316)	-56%
47 General Government							
210 Economic Development	$ 86,214	$ 82,500	$ 82,500	$ 119,057	$ 82,500	$ -	
251 Sheriff Grants	10,872,723	6,051,013	6,051,013	-	10,721,425	4,670,412	
255 Jail/Detention Operations	181,501,529	190,223,475	190,223,475	193,788,989	204,304,753	14,081,278	7%
Dept Total	$ 192,460,466	$ 196,356,988	$ 196,356,988	$ 193,908,046	$ 215,108,678	$ 18,751,690	10%
60 Maricopa Health Plans							
247 Sail Grants Fund	$ 510,951	$ 1,643,606	$ 1,643,606	$ 1,544,642	$ 1,701,063	$ 57,457	3%
Dept Total	$ 510,951	$ 1,643,606	$ 1,643,606	$ 1,544,642	$ 1,701,063	$ 57,457	3%
64 Transportation							
232 Road Fund	$ 95,729,509	$ 110,392,589	$ 110,392,589	$ 94,361,860	$ 130,220,600	$ 19,828,011	18%
Dept Total	$ 95,729,509	$ 110,392,589	$ 110,392,589	$ 94,361,860	$ 130,220,600	$ 19,828,011	18%
65 Library District							
244 County Library District	$ 8,896,760	$ 9,573,485	$ 9,573,485	$ 9,956,219	$ 10,764,068	$ 1,190,583	12%
Dept Total	$ 8,896,760	$ 9,573,485	$ 9,573,485	$ 9,956,219	$ 10,764,068	$ 1,190,583	12%
66 Housing							
295 Housing	$ -	$ 16,427,780	$ 16,427,780	$ 8,749,266	$ 11,429,508	$ (4,998,272)	-30%
Dept Total	$ -	$ 16,427,780	$ 16,427,780	$ 8,749,266	$ 11,429,508	$ (4,998,272)	-30%
67 Solid Waste							
290 Waste Tire Fund	$ 3,256,060	$ 2,940,000	$ 2,940,000	$ 3,157,665	$ 2,916,000	$ (24,000)	-1%
Dept Total	$ 3,256,060	$ 2,940,000	$ 2,940,000	$ 3,157,665	$ 2,916,000	$ (24,000)	-1%
68 Stadium District							
250 County Stadium District	$ 5,895,945	$ 5,626,425	$ 5,626,425	$ 6,000,000	$ 5,930,000	$ 303,575	5%
371 Stadium Dist Debt Svs-1993a	631,210	633,025	633,025	633,025	634,525	1,500	0%
Dept Total	$ 5,895,945	$ 5,626,425	$ 5,626,425	$ 6,000,000	$ 5,930,000	$ 303,575	5%
69 Flood Control District							
991 Flood Control	$ 72,109,992	$ 73,488,393	$ 73,488,393	$ 66,763,231	$ 79,435,207	$ 5,946,814	8%
Dept Total	$ 72,109,992	$ 73,488,393	$ 73,488,393	$ 66,763,231	$ 79,435,207	$ 5,946,814	8%
78 Stadium District Mlb							
253 Mlb Stadium Operation	$ 3,677,541	$ 335,942	$ 335,942	$ 3,327,552	$ 3,731,091	$ 3,395,149	1011%
Dept Total	$ 3,677,541	$ 335,942	$ 335,942	$ 3,327,552	$ 3,731,091	$ 3,395,149	1011%
79 Animal Control Services							
572 Animal Control Services	$ 5,878,358	$ 6,418,629	$ 6,418,629	$ 5,524,030	$ 6,877,384	$ 458,755	7%
Dept Total	$ 5,878,358	$ 6,418,629	$ 6,418,629	$ 5,524,030	$ 6,877,384	$ 458,755	7%
86 Public Health							
265 Public Health Special Revenue	$ 2,491,909	$ 2,617,299	$ 2,617,299	$ 2,411,333	$ 2,640,461	$ 23,162	1%
532 Public Health	22,432,695	28,768,346	28,768,346	26,535,198	35,873,574	7,105,228	25%
Dept Total	$ 24,924,604	$ 31,385,645	$ 31,385,645	$ 28,946,531	$ 38,514,035	$ 7,128,390	23%

CONSOLIDATED REVENUES BY FUND TYPE / DEPARTMENT / FUND (CON'T)

	FY 99-00 Actual	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
88 Environmental Services							
504 Air Pollution	$ 16,618,789	$ 16,176,433	$ 18,106,433	$ 16,257,112	$ 17,199,688	$ (906,745)	-5%
Dept Total	$ 16,618,789	$ 16,176,433	$ 18,106,433	$ 16,257,112	$ 17,199,688	$ (906,745)	-5%
Subtotal	$ 480,789,206	$ 526,030,468	$ 527,985,967	$ 491,590,609	$ 582,072,927	$ 54,086,960	10%
Special Revenue Total	$ 587,353,836	$ 651,069,378	$ 656,780,698	$ 602,414,755	$ 705,014,447	$ 48,233,749	7%
Debt Service							
Appointed Department							
68 Stadium District							
371 Stadium Dist Debt Svs-1993a	$ 631,210	$ 633,025	$ 633,025	$ 633,025	$ 634,525	$ 1,500	0%
373 Stadium Dist Debt Svs-1993b	741,928	739,648	739,648	739,648	734,978	(4,670)	-1%
375 Stadium Dist Debt Svs-Peoria	2,383,205	2,623,028	2,381,055	2,381,055	2,378,503	(2,552)	0%
377 Stadium Dist Debt Svs- 1996	609,178	603,428	603,428	603,428	597,678	(5,750)	-1%
378 Mesa Subord Debt Acct.	563,837	401,545	664,333	664,333	681,863	17,530	3%
379 Maryvale Subord Debt Acct	563,837	401,545	664,333	664,333	681,863	17,530	3%
Dept Total	$ 5,493,194	$ 5,402,219	$ 5,685,822	$ 5,685,822	$ 5,709,410	$ 23,588	0%
99 Debt Service							
312 Bond-Debt Servicing	$ 23,620,789	$ 27,060,164	$ 27,060,164	$ 27,200,766	$ 22,580,582	$ (4,479,582)	-17%
320 County Improvement	-	133,465,919	133,465,919	124,270,197	86,848,069	(46,617,850)	-35%
Dept Total	$ 23,620,789	$ 160,526,083	$ 160,526,083	$ 151,470,963	$ 109,428,651	$ (51,097,432)	-32%
Subtotal	$ 29,113,983	$ 165,928,302	$ 166,211,905	$ 157,156,785	$ 115,138,061	$ (51,073,844)	-31%
Debt Service Total	$ 29,113,983	$ 165,928,302	$ 166,211,905	$ 157,156,785	$ 115,138,061	$ (51,073,844)	-31%
Capital Projects							
Judicial Branch							
50 Sheriff							
435 Cip's - General Fund	$ 3,001,531	$ -	$ -	$ -	$ -	$ -	
Dept Total	$ 3,001,531	$ -	$ -	$ -	$ -	$ -	
Subtotal	$ 3,001,531	$ -	$ -	$ -	$ -	$ -	
Appointed Department							
40 Criminal Justice Facilities Development							
455 Jail Construction Fund	$ 108,693,923	$ 103,034,318	$ 103,034,318	$ 104,592,420	$ 84,726,011	$ (18,308,307)	-18%
Dept Total	$ 108,693,923	$ 103,034,318	$ 103,034,318	$ 104,592,420	$ 84,726,011	$ (18,308,307)	-18%
47 General Government							
435 Cip's - General Fund	$ 46,353,620	$ 247,267,254	$ 247,267,254	$ 130,000,000	$ 2,325,487	$ (244,941,767)	-99%
455 Jail Construction Fund	(73,245)	-	-	-	-	-	
Dept Total	$ 46,280,375	$ 247,267,254	$ 247,267,254	$ 130,000,000	$ 2,325,487	$ (244,941,767)	-99%
78 Stadium District Mlb							
410 Stadium District Construction	$ 1,295,988	$ 2,002,000	$ 2,002,000	$ 2,002,500	$ 2,000,000	$ (2,000)	0%
450 Long Term Project Reserve	2,173,433	1,976,294	1,976,294	1,749,671	1,150,000	$ (826,294)	-42%
Dept Total	$ 3,469,422	$ 3,978,294	$ 3,978,294	$ 3,752,171	$ 3,150,000	$ (828,294)	-21%
Subtotal	$ 158,443,720	$ 354,279,866	$ 354,279,866	$ 238,344,591	$ 90,201,498	$ (264,078,368)	-75%
Capital Projects Total	$ 161,445,250	$ 354,279,866	$ 354,279,866	$ 238,344,591	$ 90,201,498	$ (264,078,368)	-75%

CONSOLIDATED REVENUES BY FUND TYPE / DEPARTMENT / FUND (CON'T)

	FY 99-00 Actual	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
Enterprise							
Appointed Department							
60 Maricopa Health Plans							
540 Health Plan	$ 29,911,695	$ 77,454,776	$ 77,454,776	$ 76,712,906	$ 107,343,117	$ 29,888,341	39%
550 Altcs	112,840,115	233,133,411	233,133,411	276,047,663	252,101,270	18,967,859	8%
560 Non Ahcccs Health Plans	5,289,165	4,494,693	4,494,693	5,198,649	7,119,798	2,625,105	58%
565 Senior Select Fund	10,541,174	32,078,197	32,078,197	31,861,371	39,769,547	7,691,350	24%
570 Managed Care Admin Alloc	-	-	-	6,687,845	-	-	
Dept Total	$ 158,582,150	$ 347,161,077	$ 347,161,077	$ 396,508,434	$ 406,333,732	$ 59,172,655	17%
67 Solid Waste							
580 Solid Waste Management	$ 1,787,179	$ 1,225,920	$ 1,225,920	$ 817,085	1,270,500	$ 44,580	4%
Dept Total	$ 1,787,179	$ 1,225,920	$ 1,225,920	$ 817,085	$ 1,270,500	$ 44,580	4%
90 Maricopa Health System							
534 Hospital	$ 101,764,601	$ 345,829,803	$ 345,829,803	$ 298,727,622	269,005,582	$ (76,824,221)	-22%
Dept Total	$ 101,764,601	$ 345,829,803	$ 345,829,803	$ 298,727,622	$ 269,005,582	$ (76,824,221)	-22%
Subtotal	$ 262,133,930	$ 694,216,800	$ 694,216,800	$ 696,053,141	$ 676,609,814	$ (17,606,986)	-3%
Enterprise Total	$ 262,133,930	$ 694,216,800	$ 694,216,800	$ 696,053,141	$ 676,609,814	$ (17,606,986)	-3%
Internal Service							
Appointed Department							
31 Human Resources							
685 Benefits Trust	$ 44,888,822	$ 1,006,689	$ 1,006,689	$ 1,135,745	$ 6,061,596	$ 5,054,907	502%
Dept Total	$ 44,888,822	$ 1,006,689	$ 1,006,689	$ 1,135,745	$ 6,061,596	$ 5,054,907	502%
73 Materials Management							
673 Reprographics	$ 767,555	$ 719,734	$ 719,734	$ 848,206	698,517	$ (21,217)	-3%
Dept Total	$ 767,555	$ 719,734	$ 719,734	$ 848,206	$ 698,517	$ (21,217)	-3%
74 Equipment Services							
654 Equipment Services	$ 7,985,817	$ 8,370,465	$ 8,370,465	$ 8,269,307	9,200,000	$ 829,535	10%
Dept Total	$ 7,985,817	$ 8,370,465	$ 8,370,465	$ 8,269,307	$ 9,200,000	$ 829,535	10%
75 Risk Management							
652 Environmental Cleanup	$ 107,367	$ 52,500	$ 52,500	$ 77,378	79,071	$ 26,571	51%
675 Risk Management	19,136,682	19,782,140	19,782,140	20,046,274	19,954,545	172,405	1%
Dept Total	$ 19,244,049	$ 19,834,640	$ 19,834,640	$ 20,123,652	$ 20,033,616	$ 198,976	1%
76 Telecommunications							
681 Telecommunications Service	$ 12,634,486	$ 11,309,690	$ 11,309,690	$ 12,184,997	11,219,096	$ (90,594)	-1%
Dept Total	$ 12,634,486	$ 11,309,690	$ 11,309,690	$ 12,184,997	$ 11,219,096	$ (90,594)	-1%
Subtotal	85,520,728	41,241,218	41,241,218	42,561,907	47,212,825	$ 5,971,607	14%
Internal Service Total	$ 85,520,728	$ 41,241,218	$ 41,241,218	$ 42,561,907	$ 47,212,825	$ 5,971,607	14%
Eliminations							
Appointed Department							
98 Eliminations							
Eliminations	$ -	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (459,208,697)	$ (60,645,911)	-12%
Dept Total	$ -	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (459,208,697)	$ (60,645,911)	-12%
Subtotal	$ -	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (459,208,697)	$ (60,645,911)	-12%
Eliminations Total	$ -	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (459,208,697)	$ (60,645,911)	-12%

CONSOLIDATED REVENUES BY DEPARTMENT AND FUND TYPE

CONSOLIDATED REVENUE BY DEPARTMENT AND FUND TYPE

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	ELIMINATIONS	TOTAL FUNDS
JUDICIAL BRANCH								
11 ADULT PROBATION	$ -	$ 45,500,837	$ -	$ -	$ -	$ -	$ -	$ 45,500,837
24 JUSTICE COURTS	11,976,438	911,000	-	-	-	-	-	12,887,438
27 JUVENILE PROBATION	32,600	15,583,543	-	-	-	-	-	15,616,143
38 SUPERIOR COURT	260,000	10,340,909	-	-	-	-	-	10,600,909
Subtotal	$ 12,269,038	$ 72,336,289	$ -	$ -	$ -	$ -	$ -	$ 84,605,327
ELECTED OFFICIAL								
12 ASSESSOR	100,000	-	-	-	-	-	-	100,000
16 CLERK OF SUPERIOR COURT	5,250,000	6,007,872	-	-	-	-	-	11,257,872
19 COUNTY ATTORNEY	8,000	10,909,081	-	-	-	-	-	10,917,081
21 ELECTIONS	792,500	-	-	-	-	-	-	792,500
25 CONSTABLES	509,872	-	-	-	-	-	-	509,872
36 RECORDER	6,736,000	3,638,639	-	-	-	-	-	10,374,639
37 SUPERINTENDENT OF SCHOOLS	113,000	-	-	-	-	-	-	113,000
43 TREASURER	6,000	-	-	-	-	-	-	6,000
50 SHERIFF	3,131,010	30,049,639	-	-	-	-	-	33,180,649
Subtotal	$ 16,646,382	$ 50,605,231	$ -	$ -	$ -	$ -	$ -	$ 67,251,613
APPOINTED DEPARTMENT								
15 EMERGENCY MANAGEMENT	$ -	$ 897,964	$ -	$ -	$ -	$ -	$ -	$ 897,964
17 COMMUNITY DEVELOPMENT	-	15,871,627	-	-	-	-	-	15,871,627
18 FINANCE	8,154,989	-	-	-	-	-	-	8,154,989
22 HUMAN SERVICES	-	26,975,193	-	-	-	-	-	26,975,193
26 CORRECTIONAL HEALTH	-	72,913	-	-	-	-	-	72,913
28 MEDICAL ELIGIBILITY	8,482,366	-	-	-	-	-	-	8,482,366
29 MEDICAL EXAMINER	420,000	-	-	-	-	-	-	420,000
30 PARKS & RECREATION	-	4,163,081	-	-	-	-	-	4,163,081
31 HUMAN RESOURCES	157,450	-	-	-	-	6,061,596	-	6,219,046
33 INDIGENT REPRESENTATION	100,000	1,613,635	-	-	-	-	-	1,713,635
34 PUBLIC FIDUCIARY	830,000	-	-	-	-	-	-	830,000
39 HEALTH CARE MANDATES	93,044	-	-	-	-	-	-	93,044
40 CRIMINAL JUSTICE FACILITIES DEVELOPMENT	-	-	-	84,726,011	-	-	-	84,726,011
44 PLANNING & DEVELOPMENT	-	8,335,000	-	-	-	-	-	8,335,000
46 RESEARCH & REPORTING	-	316,192	-	-	-	-	-	316,192
47 GENERAL GOVERNMENT	716,135,565	215,108,678	-	2,325,487	-	-	-	933,569,730
60 MARICOPA HEALTH PLANS	-	1,701,063	-	-	406,333,732	-	-	408,034,795
64 TRANSPORTATION	-	130,220,600	-	-	-	-	-	130,220,600
65 LIBRARY DISTRICT	-	10,764,068	-	-	-	-	-	10,764,068
66 HOUSING	-	11,429,508	-	-	-	-	-	11,429,508
67 SOLID WASTE	-	2,916,000	-	-	1,270,500	-	-	4,186,500
68 STADIUM DISTRICT	-	5,930,000	5,709,410	-	-	-	-	11,639,410
69 FLOOD CONTROL DISTRICT	-	79,435,207	-	-	-	-	-	79,435,207
70 FACILITIES MANAGEMENT	1,636,550	-	-	-	-	-	-	1,636,550
73 MATERIALS MANAGEMENT	27,000	-	-	-	-	698,517	-	725,517
74 EQUIPMENT SERVICES	-	-	-	-	-	9,200,000	-	9,200,000
75 RISK MANAGEMENT	-	-	-	-	-	20,033,616	-	20,033,616
76 TELECOMMUNICATIONS	-	-	-	-	-	11,219,096	-	11,219,096
78 STADIUM DISTRICT MLB	-	3,731,091	-	3,150,000	-	-	-	6,881,091
79 ANIMAL CONTROL SERVICES	-	6,877,384	-	-	-	-	-	6,877,384
86 PUBLIC HEALTH	-	38,514,035	-	-	-	-	-	38,514,035
88 ENVIRONMENTAL SERVICES	-	17,199,688	-	-	-	-	-	17,199,688
90 MARICOPA HEALTH SYSTEM	-	-	-	-	269,005,582	-	-	269,005,582
98 ELIMINATIONS	-	-	-	-	-	-	(459,208,697)	(459,208,697)
99 DEBT SERVICE	-	-	109,428,651	-	-	-	-	109,428,651
Subtotal	$ 736,036,964	$ 582,072,927	$ 115,138,061	$ 90,201,498	$ 676,609,814	$ 47,212,825	$ (459,208,697)	$1,788,063,392
Total Departments	$ 764,952,384	$ 705,014,447	$ 115,138,061	$ 90,201,498	$ 676,609,814	$ 47,212,825	$ (459,208,697)	$1,939,920,332

REVENUE SOURCES AND VARIANCE COMMENTARY

PROPERTY TAXES

Property taxes are imposed on both real and personal property, and consist of two components -- primary and secondary taxes. Primary taxes finance the County's general government operations through its General Fund. Secondary taxes finance the County's general obligation bonded debt, the Flood Control District and the Library District. State law restricts growth in local revenue generated from primary property taxation. The annual maximum primary property tax levy is computed by determining the prior year's maximum allowable property tax levy and increasing the base levy by two percent (with an allowance for new construction).

The County levies real property taxes on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears, and the first installment is due the first business day of October and becomes delinquent the first business day of November. The second installment is due on the first business day of April of the next calendar year and becomes delinquent the first business day of May.

Listed below are the overall primary and secondary assessed valuation (A.V.) and tax rates for the last ten fiscal years plus the budget for FY 2001-02. This table presents real property and personal property combined A.V. and tax rates. All rates presented are per $100 of assessed valuation.

Fiscal Year	Primary Valuation and Rate		Secondary Valuation and Rate					
	A.V. (000)	Rate	A.V. (000)	Debt Service	Library District	Flood Control A.V. (000)	Flood Control District	Total Rate
1991-92	13,875,616	0.9843	14,235,176	0.1741	0.0444	10,465,251	0.4447	1.6475
1992-93	13,605,515	1.0739	13,808,814	0.1409	0.0426	10,063,004	0.3901	1.6475
1993-94	13,296,195	1.0548	13,504,108	0.1878	0.0417	9,675,782	0.3632	1.6475
1994-95	13,302,327	1.2394	13,521,175	0.0032	0.0417	9,724,304	0.3632	1.6475
1995-96	13,493,737	1.1580	14,119,435	0.1464	0.0099	10,827,837	0.3332	1.6475
1996-97	13,975,668	1.1054	14,343,156	0.1575	0.0421	11,129,482	0.3425	1.6475
1997-98	15,006,270	1.1265	15,723,498	0.1364	0.0421	12,361,851	0.3425	1.6475
1998-99	16,017,265	1.1472	16,813,017	0.1312	0.0421	13,660,618	0.3270	1.6475
1999-00	17,463,875	1.1884	18,676,830	0.1085	0.0421	15,504,112	0.2858	1.6248
2000-01	19,362,298	1.1641	20,877,716	0.1152	0.0421	17,485,890	0.2534	1.5748
2001-02	21,355,326	1.1832	22,913,134	0.0876	0.0421	19,544,069	0.2319	1.5448

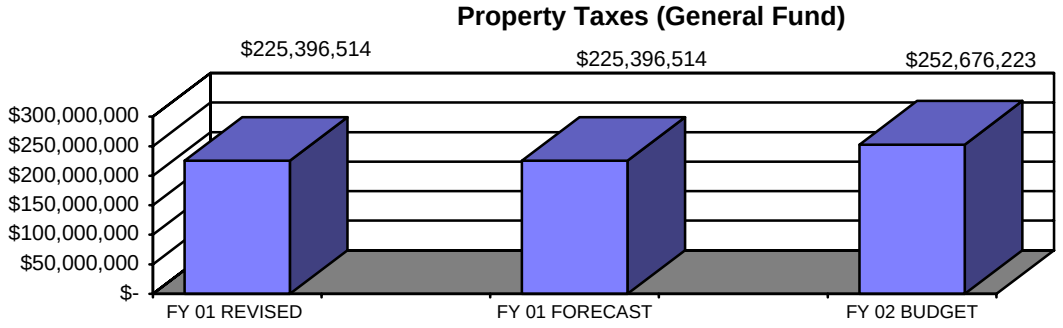
Note: Excludes SRP.

The FY 2001-02 adopted final budget includes an estimated primary property tax levy (excluding Salt River Project) of $252,676,223, an increase of $27,279,709 (11%) from the FY 2000-01 revised primary property tax budget. This increase is due to the continued growth in assessed value of property, predominantly from new properties added to the tax rolls. Overall, the combined county tax rate is dropping 3.00 cents per $100 in assessed valuation. The total new combined tax rate is $1.5448 versus the FY 2000-01 rate of $1.5748. This was accomplished by slightly increasing the Primary tax rate and reducing the Debt Service rate and the Flood Control District tax rate by $0.0276 and $0.0215 respectively. The Library District tax rate will be held constant at the Fiscal Year 2000-01 rate of $0.0421. The following table depicts the primary and secondary property tax levy for the last ten fiscal years, plus the budget for FY 2001-02.

	Primary		Preliminary Tax Levy Secondary		
Fiscal Year	General Fund	Debt Service	Flood Control District	Library District	Total
1991-92	136,572,245	25,868,883	46,536,850	6,320,418	**215,298,396**
1992-93	146,115,141	19,461,200	39,254,429	5,882,555	**210,713,325**
1993-94	140,248,266	25,360,203	35,142,441	5,631,213	**206,382,123**
1994-95	164,865,317	428,377	35,318,672	5,638,330	**206,250,696**
1995-96	156,257,472	20,670,863	36,078,354	1,397,824	**214,404,513**
1996-97	154,487,036	22,590,472	38,118,477	6,038,469	**221,234,454**
1997-98	169,045,638	21,446,852	42,339,342	6,619,593	**239,451,425**
1998-99	183,750,071	22,058,679	44,670,223	7,078,280	**257,557,253**
1999-00	207,540,697	20,264,361	44,310,754	7,862,946	**279,978,758**
2000-01	225,396,514	24,037,880	45,042,553	8,586,315	**303,063,262**
2001-02	252,676,223	20,071,906	45,322,696	9,646,430	**327,717,255**

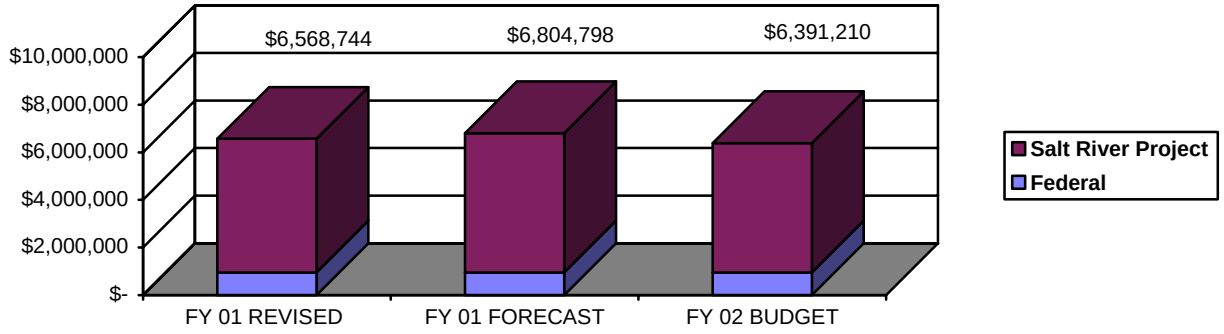
NOTE: Excludes SRP, Payments in Lieu of Taxes.

The preliminary Fiscal Year 2001-02 General Fund Primary tax levy provides an additional $27,279,709 above the Fiscal Year 2000-01 Primary tax levy. This increase in revenue is primarily due to new construction and other additions to the tax rolls. A large part (5.9%) of the 10.3% growth in assessed valuation is from new construction. For more information, refer to the Preliminary FY 2001-02 Levy vs. Truth-in-Taxation Levy page later in this section.



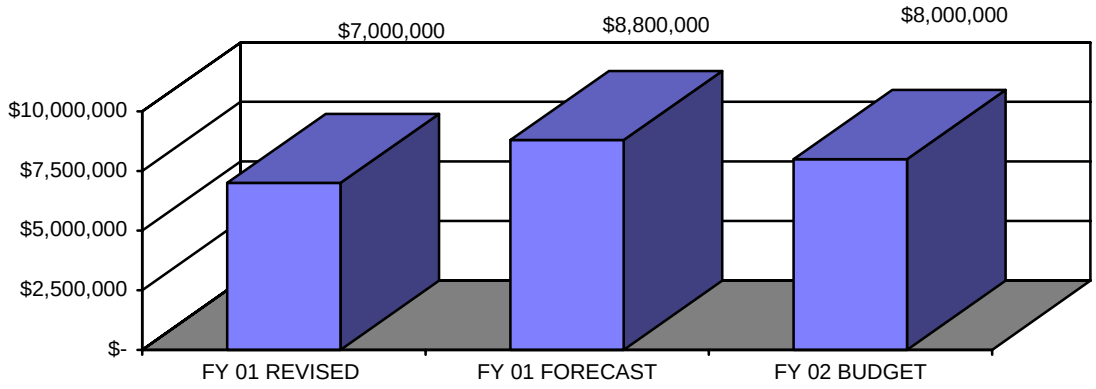
Personal property taxes are comprised of secured personal property and unsecured personal property. Secured personal property consists of fixed assets attached to real property. Unsecured personal property consists of moveable fixed assets. Secured and unsecured personal property taxes are now levied and billed with real property taxes. Residential personal property is exempt from taxation, with the exception of mobile homes. Personal property owners are exempt from Flood Control District taxation. Thus, personal property taxes are levied only for the General Fund (primary), Debt Service (secondary), and the Library District (secondary).

PAYMENTS IN LIEU OF TAXES



Payments in lieu of taxes are collected from the Salt River Project (SRP) and the federal government. SRP values have declined in recent years due to changes in tax laws and in the electric utility industry. The estimated FY 2001-02 budget for payments in lieu of taxes is $6,391,210, a decrease of $177,534 or 2.7% from FY 2000-01 revised budget.

TAX PENALTIES AND INTEREST



Penalties and interest are collected on delinquent property taxes. The FY 2000-01 forecast exceeds budget by $1,800,000, based on collections through March 2001. The FY 2001-02 budget is a conservative estimate based on historical collection trends. Tax penalties and interest fluctuate and are difficult to accurately forecast, so it is prudent to budget this revenue conservatively.

SPECIAL SALES TAXES

The County and Stadium District levy special sales taxes are collected by the State, which distributes them to Maricopa County with the County's State shared sales tax distribution.

In 1994-95 the State Legislature allowed the Stadium District to begin a surcharge on rental cars to help fund the Cactus League Stadium

Fiscal Year	Proposed Jail Detention Facilities	Stadium District Car Rental Surcharge	Stadium District Major League Baseball	Total
1993-94		3,998,649		
1994-95		4,408,888	18,883,297	
1995-96		4,818,487	87,061,064	
1996-97		5,326,147	96,058,302	
1997-98		5,443,369	35,997,339	
1998-99	41,477,224	5,400,000		
1999-00	91,984,716	5,722,238		
2000-01 F	98,798,514	5,800,000		104,598,514
2001-02 B	103,017,791	5,730,000		108,747,791

construction and operations in Maricopa County. The sunset of the Major League Sales tax which was used for the construction of Bank One Ballpark occurred in 1997-1998.

Maricopa County received citizens' approval in November 1998 to enact a new special sales tax to fund construction and operation of adult and juvenile detention facilities. This new special sales tax began collections in January of 1999. The FY 1999-00 budget reflected the first full year of collections of the special tax. The total budgeted sales tax for jails in FY 2001-02 is $103,017,791, an increase of $4,219,277 (4.2%) from what was forecasted for FY 2000-01.

LICENSES AND PERMITS

Maricopa County, as authorized by statute, collects revenue from a variety of licenses and permits that it issues through various County departments. Rates for licenses and permits are approved by the Board of Supervisors, unless otherwise set forth in State statutes. The revenue generated from licenses and permits is used to offset the cost of issuing the permits.

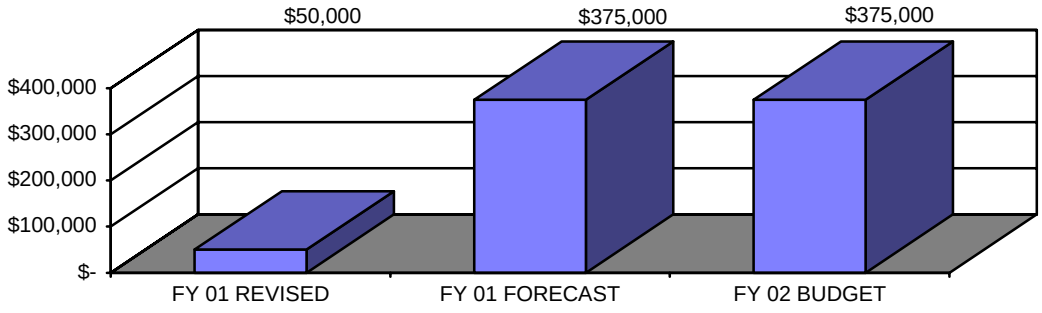
Examples of licenses and permits include: liquor licenses, pawn shop licenses, building permits, planning variance permits, marriage licenses, mobile home use permits, animal licenses, environmental permits, right-of-way use permits, mobile home moving permits, air pollution permits and flood control licenses. The various revenue sources are recorded in the various fund types, as applicable, depending on whether they are generated by a General Fund department (general government or general purpose) or Special Revenue Fund department (a restricted purpose department). Listed below are the actual license and permit revenues recorded for the last nine fiscal years, forecasted totals for FY 2000-01, plus the budget for FY 2001-02.

License and permit revenues within the General Fund are currently generated by General Government. Planning and Development revenues from license and permit fees were budgeted in the Special Revenue Fund rather than the General Fund beginning in FY 1999-00. This move is an effort to create more accountability for the development community. The increase in General Fund revenue in license/permits is from telecommunications firms for use of County Rights-of-way to lay fiber optic cables.

Licenses & Permits Revenues

Fiscal Year	General Fund	Special Revenue Funds	Total
1991-92	1,670,967	8,687,231	10,358,198
1992-93	1,880,372	9,378,628	11,259,000
1993-94	1,677,251	10,943,744	12,620,995
1994-95	1,927,793	13,012,399	14,940,192
1995-96	2,340,983	10,074,284	12,415,267
1996-97	2,380,622	10,944,271	13,324,933
1997-98	2,248,372	12,634,283	14,882,655
1998-99	2,839,905	14,227,608	17,067,513
1999-00	271,025	21,915,996	22,187,021
2000-01 F	375,000	21,852,963	22,227,963
2001-02 B	375,000	22,547,491	22,922,491

Licenses & Permits Revenue (General Fund)



Department	Amount	Description
General Government	50,000	Liquor Licenses
General Government	325,000	Other Licenses

INTERGOVERNMENTAL AND GRANTS

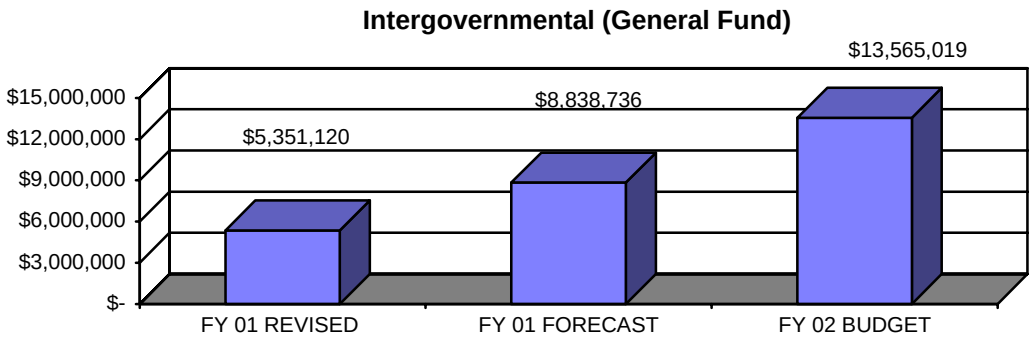
Maricopa County receives intergovernmental revenues from a variety of sources, including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions regarding how the funds may be expended. The restrictions normally specify that the funds must be spent on specific activities for specific purposes. For financial reporting purposes (the Comprehensive Annual Financial Report), collections of state shared sales tax and auto lieu revenues are included in intergovernmental revenues. However, for this publication, those items have been reported separately, and thus are not included in the table below.

Listed below are the actual intergovernmental and grant revenues recorded for the last ten fiscal years, forecasted totals for FY 2000-01, plus the budget for FY 2001-02. Beginning in FY 1999-00 the General Fund total revenue for this category decreased as a result of moving the jail per diem revenue to the special revenue category. The FY 2001-02 budget includes increases in various grant-funded programs and intergovernmental agreements with the State of Arizona.

Intergovernmental and Grant Revenues

Fiscal Year	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Capital Projects Funds	Debt Service	Eliminations	Total
1990-91	57,789,081	19,169,422	5,111,763	277,682	17,161,901	0		99,509,849
1991-92	56,917,902	33,259,242	4,382,076	609,417	5,107,746	0		100,276,383
1992-93	58,413,355	25,269,829	5,938,212	365,475	950,777	0		90,937,648
1993-94	61,766,027	30,442,290	8,930,589	0	1,065,771	0		102,204,677
1994-95	76,624,601	56,752,629	4,495,155	458,113	1,043,694	0		139,374,192
1995-96	28,170,608	92,219,010	6,506,520	0	0	277,295		127,173,433
1996-97	33,158,048	102,252,722	0	0	0	279,935		135,690,705
1997-98	16,869,017	105,234,817	13,010,680	0	42,238,451	262,793		177,615,758
1998-99	20,122,702	204,691,889	0	0	1,335,329	0		226,149,920
1999-00	4,201,782	207,059,486	0	0	0	0		211,261,268
2000-01 F	8,838,736	198,752,063	77,659,060	11,475	0	0	(626,500)	284,634,834
2001-02 B	13,565,019	270,876,372	9,897,659	0	0	0	(1,000,000)	293,339,050

Note: Historical data prior to FY 1997-98 for General Fund and Debt Service included Indirect Cost Recovery.



Most intergovernmental revenues fall within the Special Revenue category. The table below outlines the General Fund FY 2001-02 intergovernmental revenue budget, which has increased from the FY 2000-01 Forecast despite the reduction in election spending. Most of the increase is due to budgeted payments from state DES for reimbursement of eligibility determination cost.

Department	Amount	Description
Elections	$775,000	Election Services
General Government	249,772	Shared State Lottery Sales
Indigent Representation	100,000	State Grand Jury Reimbursements
Justice Courts	833,871	State Reimbursement for JP Salaries
Juvenile Courts	31,200	Federal Reimbursement for Inmate Housing
Medical Eligibility	8,482,366	SOBRA/DES Reimbursements for Eligibility
Sheriff's Office	3,014,810	Patrol Services
Superintendent of Schools	78,000	National Forest Fees for Schools
Total	13,565,019	

HIGHWAY USER REVENUE FUNDS (HURF)

The State of Arizona levies a highway user tax of $0.18 per gallon on the motor fuel sold within the state. The primary purpose of the highway user tax is to fund construction and maintenance of streets and highways. In pursuit of this goal, the State distributes these highway user funds in approximately the following proportions: 50 percent to the State Highway Fund, 30 percent to cities and towns and 20 percent to counties. The highway user revenues distributed to the counties are allocated based upon fuel sales and estimated consumption as well as population. Maricopa County records its portion of the highway user tax in the Transportation Fund that is administered by the Maricopa County Department of Transportation.

Fiscal Year	Highway User Tax
1992-93	55,922,890
1993-94	57,901,673
1994-95	63,227,494
1995-96	68,763,760
1996-97	73,249,850
1997-98	67,408,288
1998-99	72,392,313
1999-00	77,317,632
2000-01 F	71,500,000
2001-02 B	81,000,000

Listed to the right are the actual collections of the highway user revenues for the last eight fiscal years, forecasted totals for FY 2000-01, plus the budget for FY 2001-02.

STATE SHARED SALES TAXES

Maricopa County does not levy a general-purpose sales tax. However, the County does receive a portion of the State of Arizona's Transaction Privilege Tax collections, which are deposited in the General Fund. The State collects transaction privilege taxes on 30 types of business activities, at rates ranging from .516 to 6.05 percent. A portion of each of these taxes, ranging from 0 to 80 percent, is allocated to a pool for distribution to the cities, counties and state. Of this pool, 40.51 percent is allocated to Arizona counties.

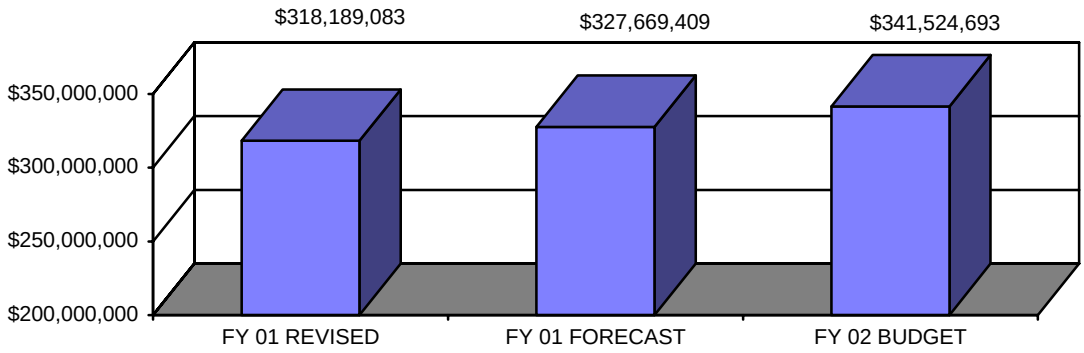
Prior to FY 1994-95, the counties' distribution was determined using a calculation that combined assessed valuation and location of actual sales tax receipts (point of sale). Beginning with FY 1994-95, the state started using a new allocation procedure. The new procedure distributes the funds determined from the larger of two different calculations: a) 50% based on point of sale + 50% based on assessed valuation; or b) 50% based on point of sale + 50% based on population. Also, as of FY 1994-95, the counties receive a portion of an additional 2.43 percent of the State's share of receipts, distributed using a 50% point of sale + 50% population basis method.

Listed to the right are the actual sales tax collections for the last eight fiscal years, forecasted totals for FY 2000-01, plus the budget for FY 2001-02. The FY 2001-02 budget for the General Fund is based on conservative economic forecasts and assumes a 4.3% growth rate over the 2000-01 forecast. The increase from the FY 2000-01 forecast is $13,855,284.

State Shared Sales Tax Collections

Fiscal Year	General Fund
1992-93	176,925,962
1993-94	209,588,061
1994-95	215,015,368
1995-96	231,009,128
1996-97	242,352,311
1997-98	257,643,630
1998-99	279,812,954
1999-00	309,009,200
2000-01 F	327,669,409
2001-02 B	341,524,693

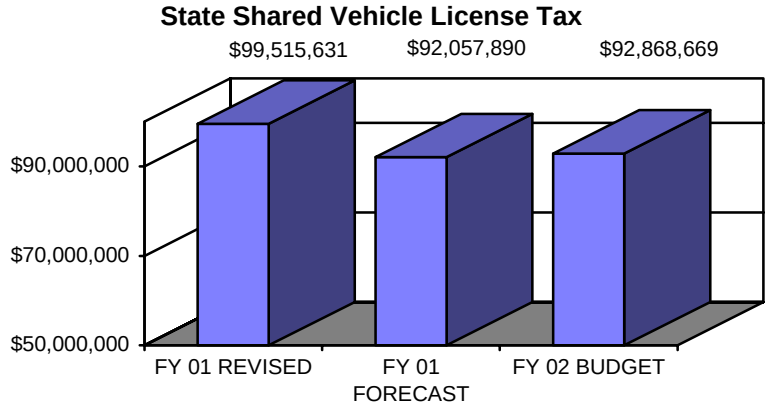
State Shared Sales Tax Collections



STATE SHARED VEHICLE LICENSE TAXES

The State of Arizona levies vehicle license taxes annually on all vehicles, based upon their estimated value. The Vehicle License Tax is essentially a personal property tax levied by the state on cars and trucks. The FY 2001-02 budget incorporates a $2,515,577 increase in Vehicle License Tax Revenue over the FY 2000-01 forecasted revenue. That equates to a 2.6% growth rate. These taxes are paid as part of the annual auto license renewal process, billed and payable during the month in which the vehicle was first registered. Collections are shared between the state, counties and cities. Revenue forecasts include the impact of recent tax cut legislation. Listed to the right are actual and projected vehicle license tax collections from FY 92-93 to FY 01-02.

State Shared Vehicle License Tax	
Fiscal Year	General Fund
1992-93	34,229,803
1993-94	39,330,291
1994-95	44,940,805
1995-96	53,481,261
1996-97	64,600,858
1997-98	68,309,110
1998-99	81,053,747
1999-00	94,431,066
2000-01 F	92,057,890
2001-02 B	92,868,669



FEES AND CHARGES, FINES AND FORFEITS, INTERNAL SERVICE CHARGES, AND PATIENT CHARGES

Maricopa County charges its customers fees for various services in the form of user fees or charges for services. Care is exercised in establishing charges for services so that the fees are not unduly discriminatory against those most in need of services. The County Board of Supervisors approves the fee rates for services. Charges for service are also levied internally within Maricopa County government for internal services provided by one County department to another department. The County's policy is to fully recover the cost for providing services.

Examples of charges for services to the public include building plan reviews, court fees, fiduciary fees, jury fees, passport fees, notary bond fees, zoning application fees, autopsy fees, kennel fees, landfill charges, park entrance fees, vital statistic document fees, room and board fees, probation service fees, patient service charges and medical capitation fees. Examples of internal charges for services include motor pool charges and long distance telephone charges. Through statutory and enforcement authority, Maricopa County also collects various fines and forfeitures such as citations, court fines, and library fines. Each of these types of revenues, charges for services, internal charges for services and fines and forfeits are recorded in the applicable fund type, depending on their nature. Charges for service to the public are recorded in the General Fund, the Special Revenue Funds and the Enterprise Funds. Fines and forfeits are recorded in the General and Special Revenue Funds.

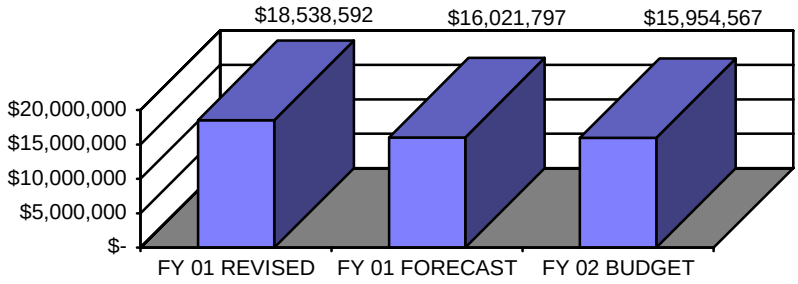
Listed below are the other charges for services, fines and forfeits and net patient service revenues recorded for the last eight fiscal years, forecasted totals for FY 2000-01, plus the budget for FY 2001-02.

Fees and Charges, Fines & Forfeits, and Patient Revenues

Fiscal Year	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Capital Projects Funds	Eliminations	Total
1992-93	27,817,045	24,510,472	401,393,522	137,626,475	909,657		592,257,171
1993-94	32,386,835	10,951,564	453,417,547	162,749,217	323,006		659,828,169
1994-95	33,205,377	21,211,035	464,406,141	126,851,818	67,014		645,741,385
1995-96	34,025,494	22,913,761	466,685,704	71,231,729	0		594,856,688
1996-97	31,051,154	24,660,740	459,442,809	85,204,601	64,018		597,423,322
1997-98	33,837,750	32,506,984	465,456,904	66,587,939	231,215		598,620,792
1998-99	31,106,510	24,883,434	511,798,260	65,310,440	0	(95,742,813)	538,003,411
1999-00	31,500,847	30,719,077	585,277,987	85,630,000	0		608,623,578
2000-01 F	27,081,476	30,101,797	576,101,268	41,302,287	0	(82,310,167)	592,276,661
2001-02 B	26,381,425	31,006,687	615,266,562	45,832,230	0	(134,220,546)	584,266,358

FEES AND CHARGES FOR SERVICES

Other Charges for Services (General Fund)



Most departments that collect charges for services have maintained or increased budgets over the prior year. However, budgeted Other Charges for Services have decreased for the second consecutive year. The Sheriff's revenue from Contract Law Enforcement was restated from Other Charges for Services to Intergovernmental revenues for better financial reporting.

Other Charges for Service Summary

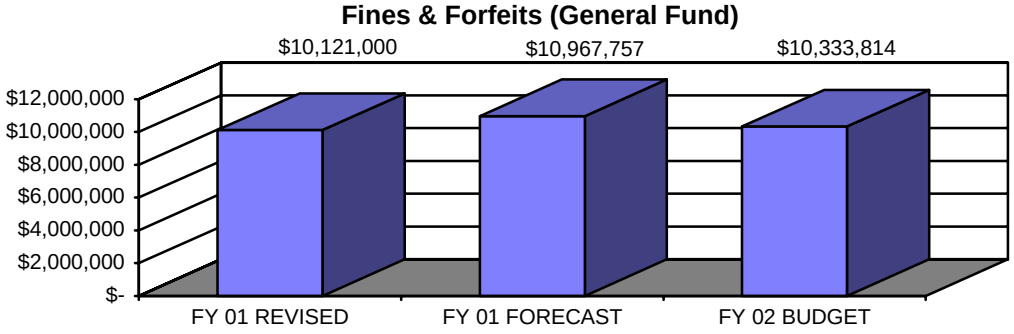
Department	FY 2000-01	FY 2001-02	Description
Clerk of the Court	3,610,000	3,610,000	Filing Fees
Constables	453,000	509,872	Writ & Restitution Collection Fees
Elections	0	0	Certification Fees
General Government	2,000,000	2,000,000	Tax Sale Fees and Cable TV Franchise Fees
Human Resources	25,300	25,300	Garnishments and Support Processing Fees
Justice Courts	2,350,000	2,318,395	Court Filing Fees
Medical Examiner	235,000	420,000	Cremation Certificate Fees and Transport Fees
Public Fiduciary	780,000	830,000	Fiduciary Fees and Probate Fees
Recorder	5,940,000	5,940,000	Document Recording Fees
Sheriff	2,879,292	0	Contract Law Enforcement
Superintendent of Schools	0	35,000	Garnishment & Support Processing Fees
Superior Court	260,000	260,000	Reimbursement of Court Costs
Treasurer	6,000	6,000	Miscellaneous Charges
Total	18,538,592	15,954,567	

INTERNAL SERVICE CHARGES

Internal service charges are established each budget season. The internal service fee rates are intended to recover from the appropriate user the full cost of the services provided. Internal charges for services are recorded in the Internal Service Funds. The decrease in the overall Internal Service Charge FY 2000-01 budget is due to a reduction in Risk Management and Equipment Services Charges.

Fiscal Year	Internal Service Funds
1991-92	132,704,926
1992-93	137,626,475
1993-94	162,749,217
1994-95	126,851,818
1995-96	71,231,729
1996-97	82,204,601
1997-98	24,354,392
1998-99	26,769,664
1999-00	40,522,322
2000-01 F	40,207,167
2001-02 B	39,770,634

FINES AND FORFEITS



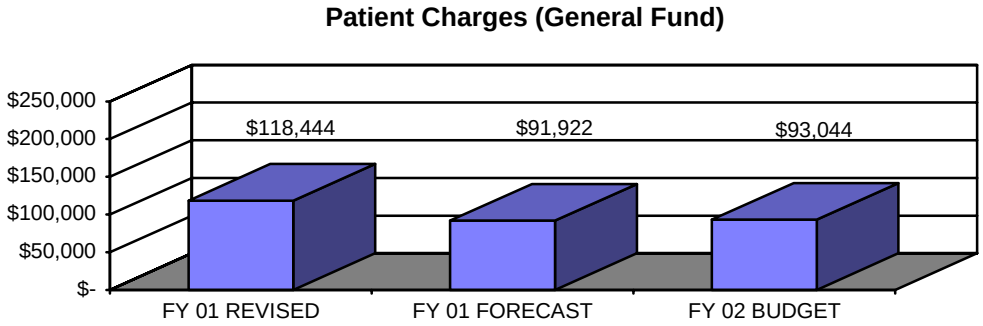
Department	Amount	Description
Clerk of the Superior Court	$1,157,000	Superior Court Fines
Justice Courts	9,176,814	Traffic and Misdemeanor Fines
	$10,333,814	

Fines and forfeits are collected by the Justice Courts and Superior Court. Based on collections through March, the forecasted revenue is expected to exceed budget due to rising caseloads. The FY 2001-02 budget anticipates fines and forfeits in line with caseload increases, primarily in the Justice Courts.

PATIENT CHARGES

Patient Charges and Patient Care – Revenue Allowances

Fiscal Year	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Capital Projects Funds	Eliminations	Total
1997-98	2,444,637	532,007	323,663,351	0	0	(54,232,273)	272,408,322
1998-99	647,580	602,542	508,799,795	0	0	(40,707,215)	469,342,702
1999-00	87,872	1,060,650	584,897,791	0	0	(47,811,146)	538,106,404
2000-01 F	91,922	1,371,256	576,082,040	0	0	(42,736,323)	534,808,895
2001-02 B	93,044	1,241,801	595,311,060	0	0	(92,049,912)	504,595,993



In the General Fund, patient service revenues are generated by the residual long-term care program. The long-term care residual population will decline because no new patients are enrolled in the program. This budget reflects the declining population of long-term care residual patients.

Patient Charges FY 2001-02 Adopted Budget Summary

Department	Amount	Description
Health Care Mandates	$93,044	LTC Share of Cost
	$93,044	

INTEREST EARNINGS AND MISCELLANEOUS REVENUE

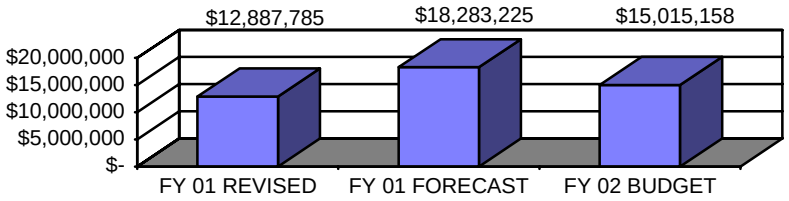
Maricopa County classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include concessions, sales of copies, sales of fixed assets, interest earnings, building rental, pay phone receipts, insurance recoveries, food sales, land sales, map sales, equipment rental and bond proceeds.

Listed below are the miscellaneous revenues recorded for the last eight fiscal years, forecasted amounts for FY 2000-01, plus the budget for FY 2001-02. Federal disproportionate share revenues were budgeted as patient service revenue in FY 1995-96, but have been presented in this table (through FY 2000-01) as miscellaneous revenues to provide consistency with the method of historical financial reporting. Additionally, bond proceeds available at the end of FY 1994-95 have been budgeted as miscellaneous revenue in FY 1995-96, rather than beginning fund balance, due to the nature of the accounting relationship between bond funds and the capital projects fund. Miscellaneous revenues are recorded in all of the fund types.

The major increase in miscellaneous revenue in Capital Projects Funds is due to one time receipt of proceeds from Certificates of Participation that will be used to fund the Capital Improvement Program.

	Miscellaneous Revenue						
Fiscal Year	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Debt Service Funds	Capital Projects Funds	Total
1992-93	10,911,198	8,550,621	59,160,264	3,285,982	3,820,486	1,454,953	87,183,504
1993-94	17,361,501	5,398,008	73,262,620	2,966,423	1,697,395	1,888,447	102,574,394
1994-95	22,290,356	11,745,466	77,468,996	2,974,265	772,308	1,395,661	116,647,052
1995-96	22,698,183	13,368,020	5,249,093	104,646	1,075,861	1,287,867	43,783,670
1996-97	12,052,384	19,343,464	5,221,705	741,659	622,445	10,056,965	48,038,622
1997-98	10,170,063	32,181,062	1,292,308	269,866	524,591	100,241,220	144,679,110
1998-99	12,514,416	24,642,605	78,878,826	2,594,804	400,000	407,093	119,437,744
1999-00	13,968,176	25,334,749	21,320,726	941,625	400,000	1,325,000	63,290,276
2000-01 F	18,283,225	22,123,032	17,516,444	1,215,434	3,108,004	7,105,888	69,352,027
2001-02 B	15,015,158	26,381,754	12,033,443	1,380,595	5,507,546	4,875,487	65,193,983

Miscellaneous Revenue (General Fund)



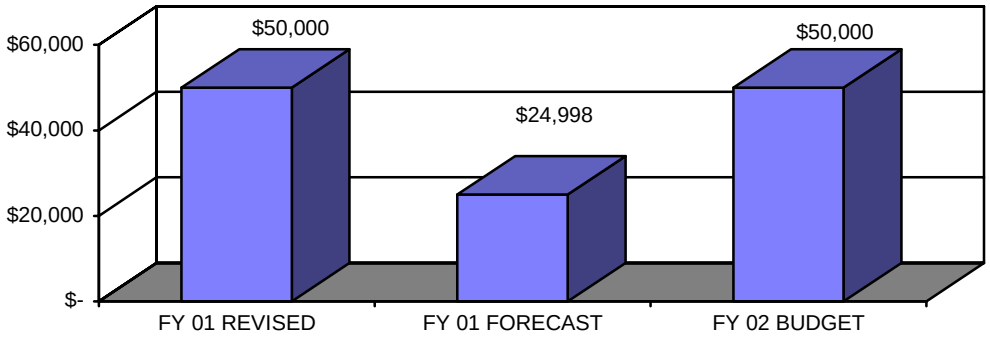
The largest single component of miscellaneous revenues in the General Fund is interest income. Increased miscellaneous revenue is attributed to an increase in budgeted interest income for FY 2000-01. Interest revenue was conservatively budgeted at $8.5million for FY 2000-01, and is projected to significantly exceed this target due to higher-than-anticipated beginning fund balance. Interest income is also accrued from other funds held by the Treasurer. Budgeted revenue for interest income is budgeted at $12,000,000 for FY 2001-02. In the future, General Fund interest income is expected to decline because of the transfer of the fund balance to the new County Improvement Fund to repay COP's. Additional revenue has also been realized from the parking fees generated by Facilities Management from parking fee's related to Major League Baseball.

General Fund Miscellaneous Revenue Summary

Department	FY 2000-01 F	FY 2001-02 B	Description
Assessor	98,510	100,000	Sale of Maps, Copies, Etc.
Clerk of the Court	109,461	25,000	Sale of Copies & Bad Check Fees
County Attorney	13,001	8,000	Drug Offender Diversion Fees
Elections	13,245	15,000	Sale of Copies and Maps
Facilities Management	2,416	1,636,550	Baseball Parking
General Government	16,956,310	12,000,000	Interest Income, Other
Human Resources	122,008	132,150	Sale of Copies
Justice Courts	126,178	107,858	Sale of Copies
Juvenile Probation	1,881	1,400	Key Replacement Fees
Management and Budget	20	0	Budget Book Sales
Materials Management	50,000	27,000	Surplus, Vending Machine, & Copy Sales
Medical Examiner	7,791	0	Sale of Copies
Recorder	781,797	796,000	Micrographics & Photocopy Sales
Sheriff	0	116,200	Sale of Copies and Reimbursement for ID Cards
Superintendent of Schools	462	0	National Forest Fees for Schools
Superior Court	146	0	Sale of Copies
	18,283,225	14,965,158	

GAIN / LOSS OF FIXED ASSETS

Gain / Loss of Fixed Assets (General Fund)

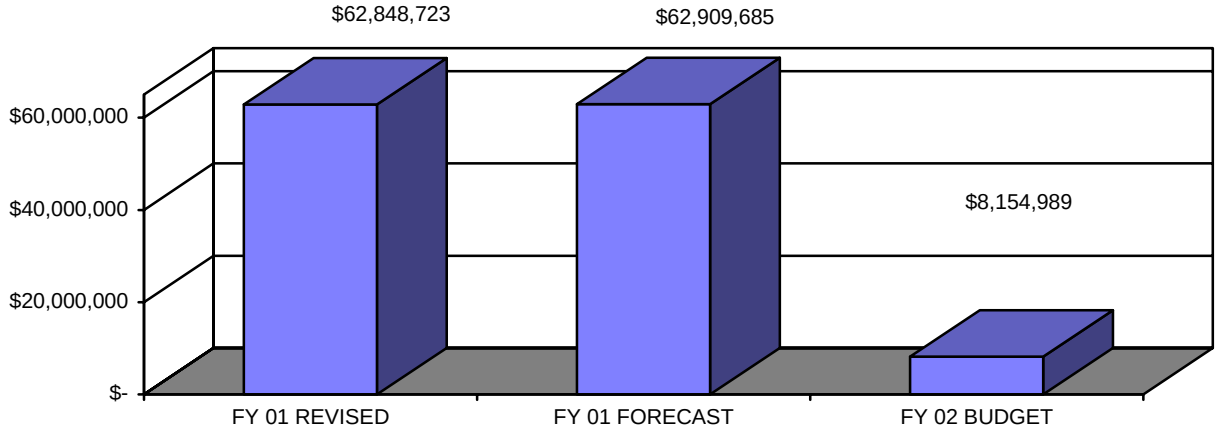


Gain/Loss on General Fund Fixed Assets is budgeted conservatively and is consistent with the FY 2000-01 revised budget.

TRANSFERS IN FROM OTHER FUNDS

The Transfers In to the General Fund had previously been made of two components: Central Service Costs to the Department of Finance, and the Disproportionate Share reimbursement from Maricopa Integrated Health System. The FY 2001-02 budget only includes $8,099,043 to Finance. The implementation of voter approved Proposition 204, which expands AHCCCS coverage to persons up to 100% of the Federal Poverty Level, eliminates the County's share of funds under the Disproportionate Share program. Proposition 204 establishes Tobacco Settlement revenue as the source of funds for the state match to the expanded AHCCCS program. In order to hold the Federal Government budget neutral due to the increased costs required to accommodate the expanded AHCCCS eligible population, the county and state Disproportionate Share revenue is eliminated.

Transfers In (General Fund)



COMPARATIVE TAX DATA

Maricopa County levies primary property taxes based on assessed valuations of personal and real property. The primary tax levy is limited by A.R.S. §42-17051. Each year the primary tax levy limit is computed by the Assessor's Office and is confirmed by the State Property Tax Oversight Commission. The primary property tax may be used to support any type or level of service within the legal purview of the County, and therefore is the major revenue source for the County General Fund. The County also levies secondary property taxes that are levied for a specific purpose, i.e. the Flood Control District, Library District and Debt Service.

MARICOPA COUNTY FY 2001-02 PROPERTY TAX LEVY
Primary, Debt Service, Flood Control District and Library District Levies

Description	Assessed Value	Salt River Proj. Effective Assessed Value	Total Assessed Value w/SRP	Revenue from 1-cent Levy	Tax Rates	Property Tax Levy	SRP Payments in Lieu (PILT)	Total Tax Levy & PILT
PRIMARY (COUNTY OPERATING):								
FY 2001-02 Final	$ 21,355,326,477	$ 458,941,459	$ 21,814,267,936	$ 2,181,427	$ 1.1832	$ 252,676,223	$ 5,430,195	$ 258,106,418
FY 2000-01 Final	$ 19,362,298,255	$ 482,668,516	$ 19,844,966,771	$ 1,984,497	$ 1.1641	$ 225,396,514	$ 5,618,744	$ 231,015,258
Variance	*$ 1,993,028,222*	*$ (23,727,057)*	*$ 1,969,301,165*	*$ 196,930*	*$ 0.0191*	*$ 27,279,709*	*$ (188,549)*	*$ 27,091,160*
DEBT SERVICE:								
FY 2001-02 Final	$ 22,913,134,480	$ 458,941,459	$ 23,372,075,939	$ 2,337,208	$ 0.0876	$ 20,071,906	$ 402,033	$ 20,473,939
FY 2000-01 Final	$ 20,877,715,546	$ 482,668,516	$ 21,360,384,062	$ 2,136,038	$ 0.1152	$ 24,051,128	$ 556,034	$ 24,607,162
Variance	*$ 2,035,418,934*	*$ (23,727,057)*	*$ 2,011,691,877*	*$ 201,170*	*$ (0.0276)*	*$ (3,979,222)*	*$ (154,001)*	*$ (4,133,223)*
FLOOD CONTROL DISTRICT:								
FY 2001-02 Final	$ 19,544,068,975	$ 66,230,009	$ 19,610,298,984	$ 1,961,030	$ 0.2319	$ 45,322,696	$ 153,587	$ 45,476,283
FY 2000-01 Final	$ 17,485,889,868	$ 77,336,484	$ 17,563,226,352	$ 1,756,323	$ 0.2534	$ 44,309,245	$ 195,971	$ 44,505,216
Variance	*$ 2,058,179,107*	*$ (11,106,475)*	*$ 2,047,072,632*	*$ 204,707*	*$ (0.0215)*	*$ 1,013,451*	*$ (42,384)*	*$ 971,067*
LIBRARY DISTRICT:								
FY 2001-02 Final	$ 22,913,134,480	$ 458,941,459	$ 23,372,075,939	$ 2,337,208	$ 0.0421	$ 9,646,430	$ 193,214	$ 9,839,644
FY 2000-01 Final	$ 20,877,715,546	$ 482,668,516	$ 21,360,384,062	$ 2,136,038	$ 0.0421	$ 8,789,518	$ 203,203	$ 8,992,721
Variance	*$ 2,035,418,934*	*$ (23,727,057)*	*$ 2,011,691,877*	*$ 201,170*	*$ -*	*$ 856,912*	*$ (9,989)*	*$ 846,923*
GRAND TOTALS:								
FY 2001-02 Final					$ 1.5448	$ 327,717,255	$ 6,179,029	$ 333,896,284
FY 2000-01 Final					$ 1.5748	$ 302,546,405	$ 6,573,952	$ 309,120,357
Variance					*$ (0.0300)*	*$ 25,170,850*	*$ (394,923)*	*$ 24,775,927*
					-1.9%	8.3%	-6.0%	8.0%

LEVY LIMIT AND TRUTH-IN-TAXATION COMPARISONS

FY 2001-02 LEVY VS. TRUTH-IN-TAXATION LEVY	
FY 2001-02 Current NAV Subject to Taxation in Prior Year	$ 20,173,064,262
FY 2000-01 Primary Levy	$ 225,396,514
FY 2001-02 Truth-in-Taxation Rate	$ 1.1173
FY 2001-02 Current Net Assessed Value	$ 21,355,326,477
FY 2000-01 Preliminary Truth-in-Taxation Levy	**$ 238,603,063**
FY 2001-02 Tentative Primary Levy (excluding SRP)	$ 252,676,223
FY 2001-02 Tentative Primary Rate	$ 1.1832
Amount Under/(Over) Truth-in-Taxation Levy	$ (14,073,160)
Amount Under/(Over) Truth-in-Taxation Rate	$ (0.0659)
Truth-in-Taxation Assessment on an $100,000 Home:	$ 111.73
Tentative Primary Levy on an $100,000 Home:	$ 118.32
(Increase)/Decrease	$ (6.59)
	-5.9%
Impact of Overall Rate on an $100,000 home:	
FY 2000-01	$ 157.48
FY 2001-02	$ 154.48
Net Savings to Taxpayer	$ 3.00
	1.9%

LEVY VS. FY 2001-02 LIMIT	
FY 2001-02 Adjusted Allowable Levy Limit	$ 274,181,037
Maximum Rate	*$ 1.2839*
FY 2001-02 Tentative Primary Levy (excluding SRP):	$ 252,676,223
Primary Levy Rate	*$ 1.1832*
Amount Under/(Over) Limit:	$ 21,504,814
	$ 0.1007

SALES TAX PROJECTION

State Shared Sales (Transaction Privelege) Tax

History, Forecast, and Budget Assumptions

Fiscal Year	Actual Collections	Annual % Chg.
FY 1987-88	$ 131,829,410	
FY 1988-89	145,628,022	10.5%
FY 1989-90	153,351,540	5.3%
FY 1990-91	158,679,571	3.5%
FY 1991-92	164,190,068	3.5%
FY 1992-93	176,925,962	7.8%
FY 1993-94	194,846,044	10.1%
FY 1994-95	215,015,370	10.4%
FY 1995-96	231,009,129	7.4%
FY 1996-97	242,352,311	4.9%
FY 1997-98	257,643,630	6.3%
FY 1998-99	279,386,536	8.4%
FY 1999-00	309,009,200	10.6%

FORECASTS	Most Likely Scenario	Annual % Chg.	Pessimistic Scenario	Annual % Chg.	Budget Estimate	Annual % Chg.
FY 2000-01	$ 330,639,844	7.0%	$ 324,459,660	5.0%	**$ 327,549,752**	**6.0%**
FY 2001-02	350,478,235	6.0%	332,571,152	2.5%	**341,524,693**	**4.3%**
FY 2002-03	375,362,189	7.1%	352,525,421	6.0%		
FY 2003-04	400,886,818	6.8%	372,971,895	5.8%		
FY 2004-05	424,138,254	5.8%	390,874,546	4.8%		
FY 2005-06	447,889,996	5.6%	410,418,273	5.0%		

Budget estimate is mean of Most Likely and Pessimistic forecast scenarios.

Data Sources:
Historical - Comprehensive Annual Financial Report, Maricopa County Department of Finance
Forecasts - Elliott D. Pollack & Co. (April, 2001)

VEHICLE LICENSE TAX PROJECTION

State Shared Vehicle License Tax

History, Forecast, and Budget Assumptions

Fiscal Year	Actual Collections	Annual % Chg.
FY 1987-88	$ 27,759,127	
FY 1988-89	29,641,373	6.8%
FY 1989-90	30,758,091	3.8%
FY 1990-91	32,310,665	5.0%
FY 1991-92	32,764,329	1.4%
FY 1992-93	34,899,550	6.5%
FY 1993-94	41,791,049	19.7%
FY 1994-95	49,672,153	18.9%
FY 1995-96	53,421,417	7.5%
FY 1996-97	64,600,858	20.9%
FY 1997-98	67,164,259	4.0%
FY 1998-99	81,053,747	20.7%
FY 1999-00	88,147,523	8.8%

FORECASTS	Most Likely Scenario	Annual % Chg.	Pessimistic Scenario	Annual % Chg.	Budget Estimate	Annual % Chg.
FY 2000-01	$ 93,894,843	6.5%	$ 90,219,336	2.4%	**$ 92,057,090**	**4.4%**
FY 2001-02	100,467,482	7.0%	92,868,667	2.9%	**92,868,667**	**0.9%**
FY 2002-03	106,495,531	6.0%	98,837,009	6.4%		
FY 2003-04	114,163,209	7.2%	103,214,609	4.4%		
FY 2004-05	121,326,159	6.3%	106,905,436	3.6%		
FY 2005-06	127,976,190	5.5%	111,280,366	4.1%		

Budget estimate for FY 2000-01 is mean of Most Likely and Pessimistic forecast scenarios; estimate for FY 2001-02 is based on Pessimistic forecast scenario.

Data Sources:
Historical - Comprehensive Annual Financial Report, Maricopa County Department of Finance
Forecasts - Elliott D. Pollack & Co. (April, 2001)

BEGINNING FUND BALANCE VARIANCE COMMENTARY

GENERAL FUND

General Fund (100)	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved Beginning Fund Balance	$144,295,653	$ 144,295,653	$ 154,436,197	$ 124,034,750
Designated for Cash flow	$ (67,700,000)	$ (67,700,000)	$ (67,700,000)	$ (76,000,000)
Unreserved/Undesignated Beginning Fund Balance	$ 76,595,653	$ 76,595,653	$ 86,736,197	$ 48,034,750
Revenue	$760,946,886	$ 761,085,636	$ 778,121,275	$ 764,952,384
Operating Expenditures	$717,381,619	$ 717,290,161	$ 698,145,523	$ 713,218,574
Net Operating	$ 43,565,267	$ 43,795,475	$ 79,975,752	$ 51,733,810
Appropriated Fund Balance	$120,160,920	$ 119,960,920	$ 110,377,199	$ 99,768,560
Unreserved/Undesignated Ending Fund Balance	$ -	$ 430,208	$ 56,334,750	$ -
Unreserved Ending Fund Balance	$ 67,700,000	$ 68,130,208	$ 124,034,750	$ 76,000,000

JAIL AND JUVENILE DETENTION FUND

Detention Fund (255)	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ 17,809,216	$ 17,809,216	$ 21,069,426	$ 9,757,372
Revenue				
Operating (MOE/Per Diem)	$ 113,608,475	$ 113,608,475	$ 111,247,986	$ 120,004,962
Non-Operating (Jail Tax)	95,333,000	95,333,000	98,798,514	103,017,791
Total Revenue	$ 208,941,475	$ 208,941,475	$ 210,046,500	$ 223,022,753
Expenditures				
Operating	$ 110,649,286	$ 110,649,288	$ 107,779,080	$ 112,310,042
Non-Operating	116,439,404	116,530,866	113,579,474	114,287,817
Total Expenditures	$ 227,088,690	$ 227,180,154	$ 221,358,554	$ 226,597,859
Unreserved/Undesignated Ending Fund Balance	$ (337,999)	$ (429,463)	$ 9,757,372	$ 6,182,266
Operating				
Revenue	$ 113,608,475	$ 113,608,475	$ 111,247,986	$ 120,004,962
Expenditure	110,649,286	110,649,288	107,779,080	112,310,042
Net Operating Revenue/Expend.	$ 2,959,189	$ 2,959,187	$ 3,468,906	$ 7,694,920
Non-Operating				
Fund Balance	$ 17,809,216	$ 17,809,216	$ 21,069,426	$ 9,757,372
Revenue	95,333,000	95,333,000	98,798,514	103,017,791
Expenditure	116,439,404	116,530,866	113,579,474	114,287,817
Net Non-Operating Revenue/Expend.	$ (3,297,188)	$ (3,388,650)	$ 6,288,466	$ (1,512,654)

Detention Capital Improvements Fund (455)	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ 92,216,119	$ 92,216,119	$ 101,936,868	$ 148,271,667
Revenue	$ 103,034,318	$ 103,034,318	$ 104,592,420	$ 84,726,011
Expenditures	$ 69,618,279	$ 69,618,279	$ 58,257,621	$ 232,997,678
Unreserved/Undesignated Ending Fund Balance	$ 125,632,158	$ 125,632,158	$148,271,667	$ -

MARICOPA INTEGRATED HEALTH SYSTEM FUNDS

Maricopa Integrated Health System (all Enterprise Funds)*

	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ 38,212,650	$ 38,212,650	$ 58,284,419	$ 57,736,004
Revenue	$ 692,990,880	$ 692,990,880	$ 688,548,211	$ 675,339,314
Expenditures	$ 695,339,111	$ 695,339,111	$ 689,096,626	$ 681,003,809
Unreserved/Undesignated Ending Fund Balance	$ 35,864,419	$ 35,864,419	$ 57,736,004	$ 52,071,509

*Excludes grant activity classified as a special revenue fund.

Maricopa Health System (534)

	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ -	$ -	$ -	$ -
Revenue	$ 345,829,803	$ 345,829,803	$ 298,727,622	$ 269,005,582
Expenditures	$ 345,829,803	$ 345,829,803	$ 298,727,622	$ 269,005,582
Unreserved/Undesignated Ending Fund Balance	$ -	$ -	$ -	$ -

Health Plan (540)

	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ 9,343,650	$ 9,343,650	$ 16,976,818	$ 19,399,088
Revenue	$ 77,454,776	$ 77,454,776	$ 76,712,906	$ 107,343,117
Expenditures	$ 76,426,027	$ 76,426,027	$ 74,290,636	$ 103,296,188
Unreserved/Undesignated Ending Fund Balance	$ 10,372,399	$ 10,372,399	$ 19,399,088	$ 23,446,017

ALTCS (550)

	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ 28,869,000	$ 28,869,000	$ 44,460,817	$ 42,876,279
Revenue	$ 233,133,411	$ 233,133,411	$ 276,047,663	$ 252,101,270
Expenditures	$ 237,013,501	$ 237,013,501	$ 277,632,201	$ 268,538,320
Unreserved/Undesignated Ending Fund Balance	$ 24,988,910	$ 24,988,910	$ 42,876,279	$ 26,439,229

MARICOPA INTEGRATED HEALTH SYSTEM FUNDS (CONTINUED)

Non-AHCCCS Health Plans (560)	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ -	$ -	$ (367,350)	$ 182,548
Revenue	$ 4,494,693	$ 4,494,693	$ 5,198,649	$ 7,119,798
Expenditures	$ 4,237,578	$ 4,237,578	$ 4,648,751	$ 5,116,083
Unreserved/Undesignated Ending Fund Balance	$ 257,115	$ 257,115	$ 182,548	$ 2,186,263

Senior Select (565)	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ -	$ -	$ (2,785,866)	$ (4,721,911)
Revenue	$ 32,078,197	$ 32,078,197	$ 31,861,371	$ 39,769,547
Expenditures	$ 31,832,202	$ 31,832,202	$ 33,797,416	$ 35,047,636
Unreserved/Undesignated Ending Fund Balance	$ 245,995	$ 245,995	$ (4,721,911)	$ -

DEBT SERVICE FUNDS

Bond-Debt Service (312)	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ (946,629)	$ (946,629)	$ (1,089,486)	$ 169,603
Revenue	$ 27,060,164	$ 27,060,164	$ 27,200,766	$ 22,580,582
Expenditures	$ 25,941,675	$ 25,941,675	$ 25,941,675	$ 22,160,035
Unreserved/Undesignated Ending Fund Balance	$ 171,860	$ 171,860	$ 169,605	$ 590,150

County Improvement (320)	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ -	$ -	$ -	$ 124,270,197
Revenue	$ 133,465,919	$ 133,465,919	$ 124,270,197	$ 86,848,069
Expenditures	$ 38,363,866	$ 38,363,866	$ -	$ 21,966,823
Unreserved/Undesignated Ending Fund Balance	$ 95,102,053	$ 95,102,053	$ 124,270,197	$ 189,151,443
			$130,000,000 COP Issue Liability at 6/30/2002	$ 114,235,000
			Fund Balance as % of Liability	166%
			Additional anticipated COP Liability $108,000,000	$ 222,235,000
			Fund Balance as % of Total Anticipated Liability	85%

CAPITAL PROJECT FUNDS

CIP'S - General Fund (435)	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ 46,454,690	$ 46,454,691	$ 45,298,088	$ 93,397,011
Revenue	$ 247,267,254	$ 247,267,254	$ 130,000,000	$ 2,325,487
Expenditures	$ 106,685,062	$ 106,685,062	$ 81,901,077	$ 66,003,562
Unreserved/Undesignated Ending Fund Balance	$ 187,036,882	$ 187,036,883	$ 93,397,011	$ 29,718,936

RISK MANAGEMENT FUND

Risk Management (675)	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED
Unreserved/Undesignated Beginning Fund Balance	$ -	$ -	$ -	$ (25,554,511)
Revenue	$ 19,782,140	$ 19,782,140	$ 20,046,274	$ 19,954,545
Expenditures	$ 18,787,364	$ 18,787,364	$ 18,655,225	$ 18,251,517
Unreserved/Undesignated Ending Fund Balance	$ 994,776	$ 994,776	$ 1,391,049	$ (23,851,483)

This schedule is based on an accrual system of revenues and liabilities.

Trust Fund Cash Balance as of July 1, 2000	$ 17,531,626
Cash with Trust for Workers Compensation	2,347,238
Beginning Fund Balance	19,878,864
FY 2000/01 Projected Revenue	19,227,729
Projected Interest Earnings	818,545
	20,046,274
FY 2000/01 Projected Expenditures*	(18,655,225)
Projected Trust Fund Cash Balance at June 30, 2001	21,269,913
Budgeted Revenues FY 2001/02	19,119,496
Estimated Interest Revenue	835,049
	19,954,545
Budgeted Expenditures FY 2001/02	(18,251,517)
Estimated Trust Fund Cash Balance at June 30, 2002	$ 22,972,941

Projected expenditures are estimates and assume expending the entire FY 2000/01 budget, actual spending could vary depending on claims paid

This schedule is based on a cash system of revenues received and claims paid out.

CONSOLIDATED EXPENDITURES BY FUND TYPE/DEPARTMENT/FUND

CONSOLIDATED EXPENDITURES BY FUNDTYPE/DEPARTMENT

	FY 99-00 Actual	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
TOTAL FUNDS							
JUDICIAL BRANCH							
11 ADULT PROBATION	$ 50,453,789	$ 61,206,278	$ 61,433,327	$ 53,121,510	$ 59,406,032	$ 2,027,295	3%
24 JUSTICE COURTS	16,222,928	16,646,947	16,646,947	16,356,503	16,684,734	(37,787)	0%
27 JUVENILE PROBATION	34,501,875	40,701,531	40,701,531	38,672,813	39,981,307	720,225	2%
38 SUPERIOR COURT	42,759,354	48,322,253	48,322,253	46,193,071	52,125,839	(3,803,586)	-8%
Subtotal	$ 143,937,945	$ 166,877,009	$ 167,104,058	$ 154,343,897	$ 168,197,912	$ (1,093,853)	-1%
ELECTED OFFICIAL							
01 BOARD OF SUPERVISORS DISTRICT 1	$ 217,621	$ 226,304	$ 226,304	$ 221,650	$ 232,745	$ (6,441)	-3%
02 BOARD OF SUPERVISORS DISTRICT 2	206,035	226,304	226,304	213,053	232,745	(6,441)	-3%
03 BOARD OF SUPERVISORS DISTRICT 3	187,453	226,304	226,304	210,423	232,745	(6,441)	-3%
04 BOARD OF SUPERVISORS DISTRICT 4	189,978	226,304	226,304	203,582	232,745	(6,441)	-3%
05 BOARD OF SUPERVISORS DISTRICT 5	216,430	226,304	226,304	212,515	232,745	(6,441)	-3%
06 BOARD OF SUPERVISORS CLERK	446,157	495,804	495,804	442,119	528,574	(32,770)	-7%
12 ASSESSOR	13,932,814	14,304,298	14,304,298	14,304,297	14,453,030	(148,732)	-1%
14 COUNTY CALL CENTER	1,148,984	1,334,229	1,334,229	1,269,981	1,281,308	52,921	4%
16 CLERK OF SUPERIOR COURT	21,546,493	27,072,240	27,072,240	24,679,286	28,084,663	(1,012,423)	-4%
19 COUNTY ATTORNEY	46,375,425	50,197,980	50,656,949	51,948,817	52,298,254	(1,641,305)	-3%
21 ELECTIONS	7,192,998	10,609,961	10,609,961	10,440,551	6,069,510	4,540,452	43%
23 INTERNAL AUDIT	795,525	969,589	969,589	951,529	994,722	(25,132)	-3%
25 CONSTABLES	1,473,883	1,489,372	1,504,910	1,474,344	1,541,266	(36,356)	-2%
36 RECORDER	6,474,711	7,117,982	7,117,982	5,666,655	7,136,352	(18,370)	0%
37 SUPERINTENDENT OF SCHOOLS	1,372,766	1,584,232	1,584,232	1,584,232	1,637,442	(53,210)	-3%
43 TREASURER	3,335,030	3,715,263	3,715,263	3,470,096	3,735,313	(20,049)	-1%
50 SHERIFF	124,560,898	128,173,548	131,470,377	125,586,641	128,873,644	2,596,733	2%
Subtotal	$ 229,673,199	$ 248,196,019	$ 251,967,355	$ 242,879,768	$ 247,797,804	$ 4,169,551	2%
APPOINTED DEPARTMENT							
15 EMERGENCY MANAGEMENT	$ 765,517	$ 1,107,544	$ 1,107,544	$ 952,432	$ 1,005,875	$ 101,669	9%
17 COMMUNITY DEVELOPMENT	6,944,572	15,897,185	15,897,185	12,338,880	15,871,627	25,559	0%
18 FINANCE	1,857,842	2,087,227	2,087,227	1,925,305	2,060,231	26,996	1%
20 COUNTY ADMINISTRATIVE OFFICER	1,003,941	1,349,222	1,349,222	1,304,221	1,455,275	(106,053)	-8%
22 HUMAN SERVICES	24,452,735	25,626,307	25,626,307	25,625,372	28,283,047	(2,656,740)	-10%
26 CORRECTIONAL HEALTH	17,269,065	16,503,186	16,503,186	16,263,112	16,882,464	(379,278)	-2%
28 MEDICAL ELIGIBILITY	25,838,330	11,199,886	11,199,886	10,681,729	11,474,510	(274,624)	-2%
29 MEDICAL EXAMINER	2,939,903	3,267,452	3,406,202	3,250,527	3,693,196	(286,994)	-8%
30 PARKS & RECREATION	4,857,705	5,960,255	5,960,254	5,550,136	11,521,578	(5,561,323)	-93%
31 HUMAN RESOURCES	49,085,905	5,758,623	5,758,623	5,688,363	10,892,601	(5,133,978)	-89%
33 INDIGENT REPRESENTATION	31,957,276	34,344,648	34,370,147	33,376,426	35,134,711	(764,564)	-2%
34 PUBLIC FIDUCIARY	1,582,598	1,757,037	1,757,037	1,708,553	1,808,600	(51,563)	-3%
39 HEALTH CARE MANDATES	219,988,340	255,676,762	255,676,762	247,132,151	223,984,503	31,692,259	12%
40 CRIMINAL JUSTICE FACILITIES DEVELOPMEN	17,433,707	69,618,279	69,618,279	58,257,621	232,997,678	(163,379,399)	-235%
41 CHIEF INFORMATION OFFICER	5,072,766	5,269,733	5,269,733	5,103,662	5,423,007	(153,274)	-3%
42 INTEGRATED CRIMINAL JUSTICE	-	1,900,000	1,991,462	1,937,818	4,682,763	(2,691,301)	-135%
44 PLANNING & DEVELOPMENT	6,134,797	7,178,444	7,178,444	6,705,447	7,028,230	150,214	2%
45 JUDICIAL MANDATES	5,409,538	5,970,082	5,970,082	5,686,384	5,954,935	15,148	0%
46 RESEARCH & REPORTING	419,473	475,788	475,788	456,323	501,900	(26,112)	-5%
47 GENERAL GOVERNMENT	316,124,687	500,236,550	499,563,753	445,439,226	458,611,325	40,952,427	8%
49 MANAGEMENT & BUDGET	1,337,623	1,702,016	1,702,016	1,604,542	1,690,749	11,267	1%
60 MARICOPA HEALTH PLANS	145,845,935	351,138,414	351,138,414	395,902,592	424,642,202	(73,503,788)	-21%
64 TRANSPORTATION	107,008,005	134,911,602	134,911,602	120,957,325	106,159,810	28,751,792	21%
65 LIBRARY DISTRICT	8,409,802	9,727,239	9,727,239	9,688,953	10,496,279	(769,040)	-8%
66 HOUSING	(508)	16,427,780	16,427,780	8,749,266	11,429,508	4,998,272	30%
67 SOLID WASTE	307,440	4,796,980	4,796,980	4,236,020	4,707,815	89,165	2%
68 STADIUM DISTRICT	11,028,690	10,937,900	11,505,106	11,437,915	11,528,692	(23,586)	0%
69 FLOOD CONTROL DISTRICT	82,770,564	89,280,827	89,280,827	82,135,160	80,081,712	9,199,115	10%
70 FACILITIES MANAGEMENT	19,458,960	21,047,031	21,047,031	20,919,399	23,544,869	(2,497,838)	-12%
73 MATERIALS MANAGEMENT	2,109,413	2,280,749	2,280,749	2,179,490	2,221,004	59,745	3%
74 EQUIPMENT SERVICES	8,433,521	9,159,324	9,159,324	8,875,442	9,421,424	(262,100)	-3%
75 RISK MANAGEMENT	19,029,047	19,687,364	19,687,364	19,480,225	19,051,517	635,847	3%
76 TELECOMMUNICATIONS	13,162,589	11,471,479	11,471,479	11,471,479	11,930,097	(458,618)	-4%
78 STADIUM DISTRICT MLB	4,347,449	5,008,327	5,008,327	4,846,925	5,073,175	(64,848)	-1%
79 ANIMAL CONTROL SERVICES	6,188,522	6,622,934	6,822,934	6,167,845	6,718,245	104,689	2%
86 PUBLIC HEALTH	30,935,689	37,136,403	37,136,403	33,698,124	44,579,836	(7,443,433)	-20%
88 ENVIRONMENTAL SERVICES	16,393,191	17,260,812	19,190,812	17,178,721	21,313,084	(2,122,272)	-11%
90 MARICOPA HEALTH SYSTEM	166,840,147	345,829,803	345,829,803	298,727,622	269,005,582	76,824,221	22%
98 ELIMINATIONS	-	(519,571,005)	(519,854,608)	(508,275,834)	(459,208,697)	(60,645,911)	-12%
99 DEBT SERVICE	25,950,275	64,305,541	64,305,541	25,941,675	44,126,858	20,178,683	31%
Subtotal	$ 1,408,695,051	$ 1,610,345,728	$ 1,612,342,247	$ 1,465,306,575	$ 1,727,781,814	$ (115,439,568)	-7%
Fund Total	$ 1,782,306,195	$ 2,025,418,757	$ 2,031,413,660	$ 1,862,530,239	$ 2,143,777,530	$ (112,363,869)	-6%

CONSOLIDATED EXPENDITURES BY FUND TYPE/DEPARTMENT/FUND (CON'T)

CONSOLIDATED EXPENDITURES BY FUND TYPE / DEPARTMENT /FUND

	FY 99-00 Actual	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
General							
Judicial Branch							
11 Adult Probation	$ 10,834,886	$ 11,383,394	$ 11,610,442	$ 11,610,442	$ 12,134,273	$ (523,830)	-5%
24 Justice Courts	$ 14,778,168	$ 15,039,396	$ 15,039,396	$ 15,210,722	$ 15,494,859	$ (455,463)	-3%
27 Juvenile Probation	$ 9,546,027	$ 10,690,320	$ 10,690,320	$ 10,608,269	$ 10,956,082	$ (265,762)	-2%
38 Superior Court	$ 36,900,226	$ 39,284,382	$ 39,284,382	$ 38,728,524	$ 41,784,929	$ (2,500,547)	-6%
Subtotal	$ 72,059,308	$ 76,397,492	$ 76,624,540	$ 76,157,957	$ 80,370,143	$ (3,745,602)	-5%
Elected Official							
01 Board Of Supervisors District 1	$ 217,621	$ 226,304	$ 226,304	$ 221,650	$ 232,745	$ (6,441)	-3%
02 Board Of Supervisors District 2	$ 206,035	$ 226,304	$ 226,304	$ 213,053	$ 232,745	$ (6,441)	-3%
03 Board Of Supervisors District 3	$ 187,453	$ 226,304	$ 226,304	$ 210,423	$ 232,745	$ (6,441)	-3%
04 Board Of Supervisors District 4	$ 189,978	$ 226,304	$ 226,304	$ 203,582	$ 232,745	$ (6,441)	-3%
05 Board Of Supervisors District 5	$ 216,430	$ 226,304	$ 226,304	$ 212,515	$ 232,745	$ (6,441)	-3%
06 Board Of Supervisors Clerk	$ 446,157	$ 495,804	$ 495,804	$ 442,119	$ 528,574	$ (32,770)	-7%
12 Assessor	$ 13,932,814	$ 14,304,298	$ 14,304,298	$ 14,304,297	$ 14,453,030	$ (148,732)	-1%
14 County Call Center	$ 1,148,984	$ 1,334,229	$ 1,334,229	$ 1,269,981	$ 1,281,308	$ 52,921	4%
16 Clerk Of Superior Court	$ 18,499,955	$ 19,504,692	$ 19,504,692	$ 19,275,856	$ 19,968,254	$ (463,562)	-2%
19 County Attorney	$ 38,483,002	$ 40,388,973	$ 40,388,973	$ 41,862,247	$ 41,383,645	$ (994,672)	-2%
21 Elections	$ 7,192,998	$ 10,609,961	$ 10,609,961	$ 10,440,551	$ 6,069,510	$ 4,540,452	43%
23 Internal Audit	$ 795,525	$ 969,589	$ 969,589	$ 951,529	$ 994,722	$ (25,132)	-3%
25 Constables	$ 1,473,883	$ 1,489,372	$ 1,504,910	$ 1,474,344	$ 1,541,266	$ (36,356)	-2%
36 Recorder	$ 1,771,304	$ 1,832,087	$ 1,832,087	$ 1,731,463	$ 1,847,713	$ (15,626)	-1%
37 Superintendent Of Schools	$ 1,372,766	$ 1,584,232	$ 1,584,232	$ 1,584,232	$ 1,637,442	$ (53,210)	-3%
43 Treasurer	$ 3,335,030	$ 3,715,263	$ 3,715,263	$ 3,470,096	$ 3,735,313	$ (20,049)	-1%
50 Sheriff	$ 34,831,551	$ 37,553,437	$ 37,553,437	$ 37,553,445	$ 36,831,132	$ 722,305	2%
Subtotal	$ 124,301,485	$ 134,913,458	$ 134,928,997	$ 135,421,380	$ 131,435,634	$ 3,493,363	3%
Appointed Department							
15 Emergency Management	$ 109,715	$ 153,246	$ 153,246	$ 143,354	$ 86,179	$ 67,067	44%
18 Finance	$ 1,857,842	$ 2,087,227	$ 2,087,227	$ 1,925,305	$ 2,060,231	$ 26,996	1%
20 County Administrative Officer	$ 1,003,941	$ 1,349,222	$ 1,349,222	$ 1,304,221	$ 1,455,275	$ (106,053)	-8%
22 Human Services	$ 1,302,873	$ 1,310,566	$ 1,310,566	$ 1,309,631	$ 1,307,854	$ 2,711	0%
28 Medical Eligibility	$ 25,838,330	$ 11,199,886	$ 11,199,886	$ 10,681,729	$ 11,474,510	$ (274,624)	-2%
29 Medical Examiner	$ 2,939,903	$ 3,267,452	$ 3,406,202	$ 3,250,527	$ 3,693,196	$ (286,994)	-8%
30 Parks & Recreation	$ 1,334,263	$ 1,636,148	$ 1,636,148	$ 1,594,014	$ 1,749,747	$ (113,599)	-7%
31 Human Resources	$ 3,883,014	$ 4,876,759	$ 4,876,759	$ 4,876,759	$ 4,831,005	$ 45,754	1%
33 Indigent Representation	$ 30,929,569	$ 32,695,404	$ 32,695,404	$ 32,040,908	$ 33,521,075	$ (825,671)	-3%
34 Public Fiduciary	$ 1,582,598	$ 1,757,037	$ 1,757,037	$ 1,708,553	$ 1,808,600	$ (51,563)	-3%
39 Health Care Mandates	$ 219,988,340	$ 251,501,762	$ 251,501,762	$ 245,632,151	$ 222,284,503	$ 29,217,259	12%
41 Chief Information Officer	$ 5,072,766	$ 5,269,733	$ 5,269,733	$ 5,103,662	$ 5,423,007	$ (153,274)	-3%
45 Judicial Mandates	$ 5,409,538	$ 5,970,082	$ 5,970,082	$ 5,686,384	$ 5,954,935	$ 15,148	0%
47 General Government	$ 195,414,379	$ 272,679,113	$ 272,006,316	$ 251,820,628	$ 271,992,526	$ 13,790	
49 Management & Budget	$ 1,337,623	$ 1,702,016	$ 1,702,016	$ 1,604,542	$ 1,690,749	$ 11,267	1%
70 Facilities Management	$ 19,458,960	$ 21,047,031	$ 21,047,031	$ 20,919,399	$ 23,544,869	$ (2,497,838)	-12%
73 Materials Management	$ 1,249,300	$ 1,357,704	$ 1,357,704	$ 1,296,059	$ 1,362,142	$ (4,438)	0%
79 Animal Control Services	$ 243,938	$ 228,096	$ 228,096	$ 228,096	$ 304,041	$ (75,945)	-33%
86 Public Health	$ 4,830,203	$ 5,440,547	$ 5,440,547	$ 5,182,682	$ 5,872,998	$ (432,451)	-8%
88 Environmental Services	$ 641,334	$ 702,559	$ 702,559	$ 634,780	$ 763,915	$ (61,356)	-9%
Subtotal	$ 524,428,429	$ 626,231,589	$ 625,697,543	$ 596,943,385	$ 601,181,357	$ 24,516,187	4%
General Total	$ 720,789,222	$ 837,542,539	$ 837,251,080	$ 808,522,722	$ 812,987,134	$ 24,263,947	3%

CONSOLIDATED EXPENDITURES BY FUND TYPE/DEPARTMENT/FUND (CON'T)

	FY 99-00 Actual	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
Special Revenue							
Judicial Branch							
11 Adult Probation							
201 Adult Probation	$ 7,020,706	$ 8,744,247	$ 8,744,248	$ 6,973,399	$ 8,797,825	$ (53,577)	-1%
211 Adult Probation Grants	32,598,197	41,078,637	41,078,637	34,537,669	38,473,934	2,604,703	6%
Dept Total	$ 39,618,902	$ 49,822,884	$ 49,822,885	$ 41,511,068	$ 47,271,759	$ 2,551,126	5%
24 Justice Courts							
204 Judicial Enhancement Fund	$ 537,587	$ 694,181	$ 694,181	$ 501,482	$ 695,977	$ (1,796)	0%
245 Justice Court Enhancement Fund	822,057	913,370	913,370	437,466	493,898	419,472	46%
246 Justice Courts Grants	85,117	-	-	206,834	-	-	
Dept Total	$ 1,444,760	$ 1,607,551	$ 1,607,551	$ 1,145,781	$ 1,189,875	$ 417,676	26%
27 Juvenile Probation							
227 Juvenile Court Grants	$ 12,133,224	$ 16,393,300	$ 16,393,300	$ 14,658,524	$ 14,729,721	$ 1,663,579	10%
228 Juvenile Court Special Fees	1,111,347	1,263,531	1,263,531	1,098,867	1,155,887	107,644	9%
229 Juvenile Restitution Fund	-	50,000	50,000	2,773	50,000	-	
255 Jail/Detention Operations	11,711,277	12,304,380	12,304,380	12,304,380	13,089,617	(785,236)	-6%
Dept Total	$ 24,955,847	$ 30,011,211	$ 30,011,211	$ 28,064,544	$ 29,025,225	$ 985,987	3%
38 Superior Court							
208 Judicial Enhancement Fund	$ 567,235	$ 891,208	$ 600,000	$ 700,709	$ 600,000	$ -	
238 Superior Court Grants	1,487,167	2,463,867	2,463,867	2,002,232	3,756,054	(1,292,187)	-52%
256 Probate	260,869	628,578	540,325	423,831	388,577	151,748	28%
257 Conciliation Court	1,168,677	1,315,799	1,603,675	1,402,037	1,658,261	(54,586)	-3%
258 Court Automated Services	527,846	907,284	550,000	537,810	549,977	23	0%
259 Superior Court Special Revenue	990,461	1,707,817	2,325,004	1,552,019	2,433,352	(108,348)	-5%
261 Law Library Fund	798,050	800,000	800,000	763,035	800,000	-	
280 Old Courthouse Restoration	132	50,000	10,000	-	10,000	-	
281 Children's Issues Education	-	20,000	20,000	-	20,000	-	
282 Domestic Relatns/Mediation Edu	58,689	253,318	125,000	82,874	124,689	311	0%
Dept Total	$ 5,859,128	$ 9,037,871	$ 9,037,871	$ 7,464,547	$ 10,340,910	$ (1,303,039)	-14%
Subtotal	$ 71,878,637	$ 90,479,517	$ 90,479,518	$ 78,185,940	$ 87,827,769	$ 2,651,749	3%
Elected Official							
16 Clerk Of Superior Court							
205 Document Retrieval	$ 941,933	$ 1,620,891	$ 1,620,891	$ 1,225,526	$ 1,631,087	$ (10,196)	-1%
208 Judicial Enhancement Fund	232,854	1,600,000	1,600,000	994,446	1,600,000	-	
216 Clerk Of The Court Grants	1,316,694	2,781,657	2,781,657	2,264,770	3,315,020	(533,362)	-19%
258 Court Automated Services	123,695	343,900	343,900	164,427	343,900	-	
270 Child Support Enhancement	21,583	270,642	270,642	175,142	270,642	-	
271 Expedited Child Support	380,889	778,221	778,221	524,959	783,524	(5,304)	-1%
272 Child Support Automation	28,891	118,974	118,974	29,160	118,974	-	
273 Victim Location	-	53,263	53,263	25,000	53,263	0	0%
Dept Total	$ 3,046,538	$ 7,567,548	$ 7,567,548	$ 5,403,430	$ 8,116,409	$ (548,862)	-7%
19 County Attorney							
213 Rico	$ 1,168,637	$ 1,300,000	$ 1,300,000	$ 1,300,000	$ 1,300,000	$ (0)	0%
219 County Attorney Grants	4,543,697	4,413,189	4,872,160	5,175,384	5,040,800	(168,640)	-3%
220 Check Enforcement	2,180,089	4,095,817	4,095,816	3,611,186	4,573,809	(477,992)	-12%
Dept Total	$ 7,892,423	$ 9,809,007	$ 10,267,976	$ 10,086,570	$ 10,914,609	$ (646,633)	-6%
36 Recorder							
236 Recorder's Surcharge	$ 4,703,407	$ 5,285,895	$ 5,285,895	$ 3,935,192	$ 5,288,639	$ (2,744)	0%
Dept Total	$ 4,703,407	$ 5,285,895	$ 5,285,895	$ 3,935,192	$ 5,288,639	$ (2,744)	0%
50 Sheriff							
203 Sheriff Donation Fund	$ -	$ 100,000	$ 100,000	$ 49,998	$ 100,000	$ -	
224 Sheriff Aviation Fund	$ 263,083	$ -	$ -	$ -	$ -	$ -	
251 Sheriff Grants	5,588,031	5,559,570	8,856,422	5,255,277	5,471,639	3,384,783	38%
252 Sheriff Special Funding	7,810,883	6,818,133	6,818,109	4,766,547	5,700,000	1,118,109	16%
254 Inmate Health Services Fund	68,982	385,979	385,979	204,940	60,000	325,979	84%
255 Jail/Detention Operations	73,519,799	77,756,429	77,756,430	77,756,434	80,710,874	(2,954,444)	-4%
Dept Total	$ 87,250,779	$ 90,620,111	$ 93,916,940	$ 88,033,196	$ 92,042,512	$ 1,874,427	2%
						$ -	
Subtotal	$ 102,893,146	$ 113,282,561	$ 117,038,358	$ 107,458,387	$ 116,362,170	$ 676,188	1%

CONSOLIDATED EXPENDITURES BY FUND TYPE/DEPARTMENT/FUND (CON'T)

	FY 99-00 Actual	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
Appointed Department							
15 Emergency Management							
207 Palo Verde	$ 203,457	$ 260,637	$ 260,637	$ 239,316	$ 227,669	$ 32,968	13%
215 Emergency Management	452,345	693,661	693,661	569,762	692,027	1,634	0%
Dept Total	$ 655,802	$ 954,298	$ 954,298	$ 809,078	$ 919,695	$ 34,602	4%
17 Community Development							
217 Cdbg, Housing Trust	$ 6,944,572	$ 15,897,185	$ 15,897,185	$ 12,338,880	$ 15,871,627	$ 25,559	0%
Dept Total	$ 6,944,572	$ 15,897,185	$ 15,897,185	$ 12,338,880	$ 15,871,627	$ 25,559	0%
22 Human Services							
222 Human Services Grants	$ 23,149,863	$ 24,315,741	$ 24,315,741	$ 24,315,741	$ 26,975,193	$ (2,659,452)	-11%
Dept Total	$ 23,149,863	$ 24,315,741	$ 24,315,741	$ 24,315,741	$ 26,975,193	$ (2,659,452)	-11%
26 Correctional Health							
255 Jail/Detention Operations	$ 17,262,452	$ 16,413,478	$ 16,413,478	$ 16,218,266	$ 16,809,552	$ (396,073)	-2%
292 Correctional Health Grant	6,613	89,708	89,708	44,846	72,913	16,795	19%
Dept Total	$ 17,269,065	$ 16,503,186	$ 16,503,186	$ 16,263,112	$ 16,882,464	$ (379,278)	-2%
30 Parks & Recreation							
225 Spur Cross Ranch Conservation	$ -	$ -	$ -	$ -	$ 490,455	$ (490,455)	
230 Parks & Rec. Grants	4,361	170,645	170,645	41,700	78,750	91,895	54%
239 Parks Sovenir Fund	55,588	30,000	30,000	25,552	30,000	-	
240 Lake Pleasant Recreation Svcs	1,506,326	2,273,719	2,273,719	2,196,820	7,305,220	(5,031,501)	-221%
241 Parks Enhancement Fund	1,946,485	1,834,743	1,834,743	1,680,550	1,855,906	(21,163)	-1%
243 Parks Donations Fund	10,681	15,000	15,000	11,500	11,500	3,500	23%
Dept Total	$ 3,523,442	$ 4,324,107	$ 4,324,107	$ 3,956,122	$ 9,771,831	$ (5,447,724)	-126%
33 Indigent Representation							
209 Public Defender Training	$ 427,407	$ 486,606	$ 494,760	$ 363,211	$ 460,886	$ 33,874	7%
233 Public Defender Grants	600,299	1,162,638	1,179,983	972,307	1,152,749	27,234	2%
Dept Total	$ 1,027,706	$ 1,649,244	$ 1,674,743	$ 1,335,518	$ 1,613,635	$ 61,108	4%
39 Health Care Mandates							
255 Jail/Detention Operations	$ -	$ 4,175,000	$ 4,175,000	$ 1,500,000	$ 1,700,000	$ 2,475,000	59%
Dept Total	$ -	$ 4,175,000	$ 4,175,000	$ 1,500,000	$ 1,700,000	$ 2,475,000	59%
42 Integrated Criminal Justice							
255 Jail/Detention Operations	$ -	$ 1,900,000	$ 1,991,462	$ 1,937,818	$ 4,682,763	$ (2,691,301)	-135%
Dept Total	$ -	$ 1,900,000	$ 1,991,462	$ 1,937,818	$ 4,682,763	$ (2,691,301)	-135%
44 Planning & Development							
226 Planning And Development	$ 6,050,061	$ 7,024,241	$ 7,024,241	$ 6,571,069	$ 6,899,782	$ 124,459	2%
235 Planning/Infrastructure Grants	84,736	154,203	154,203	134,378	128,448	25,755	17%
Dept Total	$ 6,134,797	$ 7,178,444	$ 7,178,444	$ 6,705,447	$ 7,028,230	$ 150,214	2%
46 Research & Reporting							
260 Research & Reporting	$ 419,473	$ 475,788	$ 475,788	$ 456,323	$ 501,900	$ (26,112)	-5%
Dept Total	$ 419,473	$ 475,788	$ 475,788	$ 456,323	$ 501,900	$ (26,112)	-5%
47 General Government							
210 Economic Development	$ 74,612	$ 281,958	$ 281,958	$ 75,866	$ 288,758	$ (6,800)	-2%
251 Sheriff Grants	4,132,625	6,051,013	6,051,013	-	10,721,425	(4,670,412)	
255 Jail/Detention Operations	107,935,708	114,539,404	114,539,404	111,641,655	109,605,054	4,934,349	4%
Dept Total	$ 112,142,944	$ 120,872,375	$ 120,872,375	$ 111,717,521	$ 120,615,237	$ 257,137	0%
60 Maricopa Health Plans							
247 Sail Grants Fund	$ 633,661	$ 1,629,106	$ 1,629,106	$ 1,478,086	$ 1,732,352	$ (103,246)	-6%
Dept Total	$ 633,661	$ 1,629,106	$ 1,629,106	$ 1,478,086	$ 1,732,352	$ (103,246)	-6%
64 Transportation							
232 Road Fund	$ 107,008,005	$ 134,911,602	$ 134,911,602	$ 120,957,325	$ 106,159,810	$ 28,751,792	21%
Dept Total	$ 107,008,005	$ 134,911,602	$ 134,911,602	$ 120,957,325	$ 106,159,810	$ 28,751,792	21%
65 Library District							
244 County Library District	$ 8,409,802	$ 9,727,239	$ 9,727,239	$ 9,688,953	$ 10,496,279	$ (769,040)	-8%
Dept Total	$ 8,409,802	$ 9,727,239	$ 9,727,239	$ 9,688,953	$ 10,496,279	$ (769,040)	-8%
66 Housing							
295 Housing	$ 0	$ 16,427,780	$ 16,427,780	$ 8,749,266	$ 11,429,508	$ 4,998,272	30%
590 Housing	(508)	0	0	(0)	(0)	0	269%
Dept Total	$ (508)	$ 16,427,780	$ 16,427,780	$ 8,749,266	$ 11,429,508	$ 4,998,272	30%

CONSOLIDATED EXPENDITURES BY FUND TYPE/DEPARTMENT/FUND (CON'T)

	FY 99-00 Actual	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
67 Solid Waste							
290 Waste Tire Fund	$ 2,726,214	$ 3,799,628	$ 3,799,628	$ 3,418,936	$ 3,850,296	$ (50,668)	-1%
Dept Total	$ 2,726,214	$ 3,799,628	$ 3,799,628	$ 3,418,936	$ 3,850,296	$ (50,668)	-1%
68 Stadium District							
250 County Stadium District	$ 5,535,496	$ 5,535,681	$ 5,819,284	$ 5,752,093	$ 5,819,282	$ 2	0%
371 Stadium Dist Debt Svs-1993a	631,210	633,025	633,025	633,025	634,525	(1,500)	0%
Dept Total	$ 5,535,496	$ 5,535,681	$ 5,819,284	$ 5,752,093	$ 5,819,282	$ 2	0%
69 Flood Control District							
991 Flood Control	$ 82,770,564	$ 89,280,827	$ 89,280,827	$ 82,135,160	$ 80,081,712	$ 9,199,115	10%
Dept Total	$ 82,770,564	$ 89,280,827	$ 89,280,827	$ 82,135,160	$ 80,081,712	$ 9,199,115	10%
78 Stadium District Mlb							
253 Mlb Stadium Operation	$ 3,011,634	$ 3,004,827	$ 3,004,827	$ 2,865,375	$ 3,070,175	$ (65,348)	-2%
Dept Total	$ 3,011,634	$ 3,004,827	$ 3,004,827	$ 2,865,375	$ 3,070,175	$ (65,348)	-2%
79 Animal Control Services							
572 Animal Control Services	$ 5,944,584	$ 6,394,838	$ 6,594,838	$ 5,939,749	$ 6,414,204	$ 180,634	3%
Dept Total	$ 5,944,584	$ 6,394,838	$ 6,594,838	$ 5,939,749	$ 6,414,204	$ 180,634	3%
86 Public Health							
265 Public Health Special Revenue	$ 2,465,146	$ 2,927,511	$ 2,927,510	$ 2,700,228	$ 2,833,265	$ 94,245	3%
532 Public Health	23,640,340	28,768,345	28,768,346	25,815,214	35,873,574	(7,105,228)	-25%
Dept Total	$ 26,105,486	$ 31,695,856	$ 31,695,856	$ 28,515,442	$ 38,706,839	$ (7,010,983)	-22%
88 Environmental Services							
504 Air Pollution	$ 15,751,856	$ 16,558,253	$ 18,488,253	$ 16,543,941	$ 20,549,169	$ (2,060,916)	-11%
Dept Total	$ 15,751,856	$ 16,558,253	$ 18,488,253	$ 16,543,941	$ 20,549,169	$ (2,060,916)	-11%
Subtotal	$ 429,164,458	$ 517,211,005	$ 519,741,568	$ 467,379,886	$ 494,872,200	$ 24,869,368	5%
Special Revenue Total	$ 603,936,242	$ 720,973,083	$ 727,259,445	$ 653,024,212	$ 699,062,139	$ 28,197,306	4%
Debt Service							
Appointed Department							
68 Stadium District							
371 Stadium Dist Debt Svs-1993a	$ 631,210	$ 633,025	$ 633,025	$ 633,025	$ 634,525	$ (1,500)	0%
373 Stadium Dist Debt Svs-1993b	741,928	739,648	739,648	739,648	734,978	4,670	1%
375 Stadium Dist Debt Svs-Peoria	2,383,205	2,623,028	2,381,055	2,381,055	2,378,503	2,552	0%
377 Stadium Dist Debt Svs- 1996	609,178	603,428	603,428	603,428	597,678	5,750	1%
378 Mesa Subord Debt Acct.	563,837	401,545	664,333	664,333	681,863	(17,530)	-3%
379 Maryvale Subord Debt Acct	563,837	401,545	664,333	664,333	681,863	$ (17,530)	-3%
Dept Total	$ 5,493,194	$ 5,402,219	$ 5,685,822	$ 5,685,822	$ 5,709,410	$ (23,588)	0%
99 Debt Service							
312 Bond-Debt Servicing	$ 25,950,275	$ 25,941,675	$ 25,941,675	$ 25,941,675	$ 22,160,035	$ 3,781,640	15%
320 County Improvement	-	38,363,866	38,363,866	-	21,966,823	16,397,043	43%
Dept Total	$ 25,950,275	$ 64,305,541	$ 64,305,541	$ 25,941,675	$ 44,126,858	$ 20,178,683	31%
Subtotal	$ 31,443,469	$ 69,707,760	$ 69,991,363	$ 31,627,497	$ 49,836,268	$ 20,155,095	29%
Debt Service Total	$ 31,443,469	$ 69,707,760	$ 69,991,363	$ 31,627,497	$ 49,836,268	$ 20,155,095	29%
Capital Projects							
Judicial Branch							
435 Cip's - General Fund	$ 2,478,568	$ -	$ -	$ -	$ -	$ -	
Dept Total	$ 2,478,568	$ -	$ -	$ -	$ -	$ -	
Subtotal	$ 2,478,568	$ -	$ -	$ -	$ -	$ -	
Appointed Department							
40 Criminal Justice Facilities Development							
455 Jail Construction Fund	$ 17,433,707	$ 69,618,279	$ 69,618,279	$ 58,257,621	$ 232,997,678	$ (163,379,399)	-235%
Dept Total	$ 17,433,707	$ 69,618,279	$ 69,618,279	$ 58,257,621	$ 232,997,678	$ (163,379,399)	-235%

CONSOLIDATED EXPENDITURES BY FUND TYPE/DEPARTMENT/FUND (CON'T)

	FY 99-00 Actual	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Adopted	Variance	%
47 General Government							
435 Cip's - General Fund	$ 8,708,016	$ 106,685,062	$ 106,685,062	$ 81,901,077	$ 66,003,562	$ 40,681,500	38%
455 Jail Construction Fund	(140,653)	-	-	-	-	$ -	
Dept Total	$ 8,567,364	$ 106,685,062	$ 106,685,062	$ 81,901,077	$ 66,003,562	$ 40,681,500	38%
78 Stadium District Mlb							
410 Stadium District Construction	1,298,020	2,000,000	2,000,000	1,761,130	2,000,000	$ -	
450 Long Term Project Reserve	$ 37,795	$ 3,500	$ 3,500	$ 220,420	$ 3,000	$ 500	14%
Dept Total	$ 1,335,815	$ 2,003,500	$ 2,003,500	$ 1,981,550	$ 2,003,000	$ 500	0%
Subtotal	$ 27,336,886	$ 178,306,841	$ 178,306,841	$ 142,140,248	$ 301,004,240	$ (122,697,399)	-69%
Capital Projects Total	$ 29,815,454	$ 178,306,841	$ 178,306,841	$ 142,140,248	$ 301,004,240	$ (122,697,399)	-69%
Enterprise							
Appointed Department							
60 Maricopa Health Plans							
540 Health Plan	$ 31,057,632	$ 76,426,027	$ 76,426,027	$ 74,290,636	$ 103,296,188	$ (26,870,161)	-35%
550 Altcs	101,171,348	237,013,501	237,013,501	277,632,201	268,538,320	(31,524,819)	-13%
560 Non Ahcccs Health Plans	1,552,759	4,237,578	4,237,578	4,648,751	5,116,083	(878,505)	-21%
565 Senior Select Fund	11,254,501	31,832,202	31,832,202	33,797,416	35,047,636	(3,215,434)	-10%
570 Managed Care Admin Alloc	176,034	-	-	4,055,502	10,911,624	(10,911,624)	
Dept Total	$ 145,212,274	$ 349,509,308	$ 349,509,308	$ 394,424,506	$ 422,909,851	$ (73,400,543)	-21%
67 Solid Waste							
580 Solid Waste Management	(2,418,774)	997,352	997,352	817,084	857,520	$ 139,833	14%
Dept Total	$ (2,418,774)	$ 997,352	$ 997,352	$ 817,084	$ 857,520	$ 139,833	14%
90 Maricopa Health System							
534 Hospital	166,840,147	345,829,803	345,829,803	298,727,622	269,005,582	$ 76,824,221	22%
Dept Total	$ 166,840,147	$ 345,829,803	$ 345,829,803	$ 298,727,622	$ 269,005,582	$ 76,824,221	22%
Subtotal	$ 309,633,646	$ 696,336,463	$ 696,336,463	$ 693,969,212	$ 692,772,952	$ 3,563,511	1%
Enterprise Total	$ 309,633,646	$ 696,336,463	$ 696,336,463	$ 693,969,212	$ 692,772,952	$ 3,563,511	1%
Internal Service							
Appointed Department							
31 Human Resources							
685 Benefits Trust	$ 45,202,891	$ 881,864	$ 881,864	$ 811,604	6,061,596	$ (5,179,732)	-587%
Dept Total	$ 45,202,891	$ 881,864	$ 881,864	$ 811,604	$ 6,061,596	$ (5,179,732)	-587%
73 Materials Management							
673 Reprographics	$ 860,113	$ 923,045	$ 923,045	$ 883,431	858,861	$ 64,183	7%
Dept Total	$ 860,113	$ 923,045	$ 923,045	$ 883,431	$ 858,861	$ 64,183	7%
74 Equipment Services							
654 Equipment Services	$ 8,433,521	$ 9,159,324	$ 9,159,324	$ 8,875,442	9,421,424	$ (262,100)	-3%
Dept Total	$ 8,433,521	$ 9,159,324	$ 9,159,324	$ 8,875,442	$ 9,421,424	$ (262,100)	-3%
75 Risk Management							
652 Environmental Cleanup	$ 298,448	$ 900,000	$ 900,000	$ 825,000	$ 800,000	$ 100,000	11%
675 Risk Management	18,730,599	18,787,364	18,787,364	18,655,225	18,251,517	535,847	3%
Dept Total	$ 19,029,047	$ 19,687,364	$ 19,687,364	$ 19,480,225	$ 19,051,517	$ 635,847	3%
76 Telecommunications							
681 Telecommunications Service	$ 13,162,589	$ 11,471,479	$ 11,471,479	$ 11,471,479	11,930,097	$ (458,618)	-4%
Dept Total	$ 13,162,589	$ 11,471,479	$ 11,471,479	$ 11,471,479	$ 11,930,097	$ (458,618)	-4%
Subtotal	$ 86,688,162	$ 42,123,076	$ 42,123,076	$ 41,522,182	$ 47,323,494	$ (5,200,419)	-12%
Internal Service Total	$ 86,688,162	$ 42,123,076	$ 42,123,076	$ 41,522,182	$ 47,323,494	$ (5,200,419)	-12%
Eliminations							
Appointed Department							
98 Eliminations							
Eliminations	$ -	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (459,208,697)	$ (60,645,911)	-12%
Dept Total	$ -	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (459,208,697)	$ (60,645,911)	-12%
Subtotal	$ -	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (459,208,697)	$ (60,645,911)	-12%
Eliminations Total	$ -	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (459,208,697)	$ (60,645,911)	-12%

CONSOLIDATED EXPENDITURES BY DEPARTMENT AND FUND TYPE

CONSOLIDATED EXPENDITURE BY DEPARTMENT AND FUND TYPE

	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	ELIMINATIONS	TOTAL FUNDS
JUDICIAL BRANCH								
11 ADULT PROBATION	$ 12,134,273	$ 47,271,759	$ -	$ -	$ -	$ -	$ -	$ 59,406,032
24 JUSTICE COURTS	15,494,859	1,189,875	-	-	-	-	-	16,684,734
27 JUVENILE PROBATION	10,956,082	29,025,225	-	-	-	-	-	39,981,307
38 SUPERIOR COURT	41,784,929	10,340,910	-	-	-	-	-	52,125,839
Subtotal	$ 80,370,143	$ 87,827,769	$ -	$ -	$ -	$ -	$ -	$ 168,197,912
ELECTED OFFICIAL								
01 BOARD OF SUPERVISORS DISTRICT 1	$ 232,745	$ -	$ -	$ -	$ -	$ -	$ -	$ 232,745
02 BOARD OF SUPERVISORS DISTRICT 2	232,745	-	-	-	-	-	-	232,745
03 BOARD OF SUPERVISORS DISTRICT 3	232,745	-	-	-	-	-	-	232,745
04 BOARD OF SUPERVISORS DISTRICT 4	232,745	-	-	-	-	-	-	232,745
05 BOARD OF SUPERVISORS DISTRICT 5	232,745	-	-	-	-	-	-	232,745
06 BOARD OF SUPERVISORS CLERK	528,574	-	-	-	-	-	-	528,574
12 ASSESSOR	14,453,030	-	-	-	-	-	-	14,453,030
14 COUNTY CALL CENTER	1,281,308	-	-	-	-	-	-	1,281,308
16 CLERK OF SUPERIOR COURT	19,968,254	8,116,409	-	-	-	-	-	28,084,663
19 COUNTY ATTORNEY	41,383,645	10,914,609	-	-	-	-	-	52,298,254
21 ELECTIONS	6,069,510	-	-	-	-	-	-	6,069,510
23 INTERNAL AUDIT	994,722	-	-	-	-	-	-	994,722
25 CONSTABLES	1,541,266	-	-	-	-	-	-	1,541,266
36 RECORDER	1,847,713	5,288,639	-	-	-	-	-	7,136,352
37 SUPERINTENDENT OF SCHOOLS	1,637,442	-	-	-	-	-	-	1,637,442
43 TREASURER	3,735,313	-	-	-	-	-	-	3,735,313
50 SHERIFF	36,831,132	92,042,512	-	-	-	-	-	128,873,644
Subtotal	$ 131,435,634	$ 116,362,170	$ -	$ -	$ -	$ -	$ -	$ 247,797,804
APPOINTED DEPARTMENT								
15 EMERGENCY MANAGEMENT	$ 86,179	$ 919,695	$ -	$ -	$ -	$ -	$ -	$ 1,005,875
17 COMMUNITY DEVELOPMENT	-	15,871,627	-	-	-	-	-	15,871,627
18 FINANCE	2,060,231	-	-	-	-	-	-	2,060,231
20 COUNTY ADMINISTRATIVE OFFICER	1,455,275	-	-	-	-	-	-	1,455,275
22 HUMAN SERVICES	1,307,854	26,975,193	-	-	-	-	-	28,283,047
26 CORRECTIONAL HEALTH	-	16,882,464	-	-	-	-	-	16,882,464
28 MEDICAL ELIGIBILITY	11,474,510	-	-	-	-	-	-	11,474,510
29 MEDICAL EXAMINER	3,693,196	-	-	-	-	-	-	3,693,196
30 PARKS & RECREATION	1,749,747	9,771,831	-	-	-	-	-	11,521,578
31 HUMAN RESOURCES	4,831,005	-	-	-	-	6,061,596	-	10,892,601
33 INDIGENT REPRESENTATION	33,521,075	1,613,635	-	-	-	-	-	35,134,711
34 PUBLIC FIDUCIARY	1,808,600	-	-	-	-	-	-	1,808,600
39 HEALTH CARE MANDATES	222,284,503	1,700,000	-	-	-	-	-	223,984,503
40 CRIMINAL JUSTICE FACILITIES DEVELOPMENT	-	-	-	232,997,678	-	-	-	232,997,678
41 CHIEF INFORMATION OFFICER	5,423,007	-	-	-	-	-	-	5,423,007
42 INTEGRATED CRIMINAL JUSTICE	-	4,682,763	-	-	-	-	-	4,682,763
44 PLANNING & DEVELOPMENT	-	7,028,230	-	-	-	-	-	7,028,230
45 JUDICIAL MANDATES	5,954,935	-	-	-	-	-	-	5,954,935
46 RESEARCH & REPORTING	-	501,900	-	-	-	-	-	501,900
47 GENERAL GOVERNMENT	271,992,526	120,615,237	-	66,003,562	-	-	-	458,611,325
49 MANAGEMENT & BUDGET	1,690,749	-	-	-	-	-	-	1,690,749
60 MARICOPA HEALTH PLANS	-	1,732,352	-	-	422,909,851	-	-	424,642,202
64 TRANSPORTATION	-	106,159,810	-	-	-	-	-	106,159,810
65 LIBRARY DISTRICT	-	10,496,279	-	-	-	-	-	10,496,279
66 HOUSING	-	11,429,508	-	-	-	-	-	11,429,508
67 SOLID WASTE	-	3,850,296	-	-	857,520	-	-	4,707,815
68 STADIUM DISTRICT	-	5,819,282	5,709,410	-	-	-	-	11,528,692
69 FLOOD CONTROL DISTRICT	-	80,081,712	-	-	-	-	-	80,081,712
70 FACILITIES MANAGEMENT	23,544,869	-	-	-	-	-	-	23,544,869
73 MATERIALS MANAGEMENT	1,362,142	-	-	-	-	858,861	-	2,221,004
74 EQUIPMENT SERVICES	-	-	-	-	-	9,421,424	-	9,421,424
75 RISK MANAGEMENT	-	-	-	-	-	19,051,517	-	19,051,517
76 TELECOMMUNICATIONS	-	-	-	-	-	11,930,097	-	11,930,097
78 STADIUM DISTRICT MLB	-	3,070,175	-	2,003,000	-	-	-	5,073,175
79 ANIMAL CONTROL SERVICES	304,041	6,414,204	-	-	-	-	-	6,718,245
86 PUBLIC HEALTH	5,872,998	38,706,839	-	-	-	-	-	44,579,836
88 ENVIRONMENTAL SERVICES	763,915	20,549,169	-	-	-	-	-	21,313,084
90 MARICOPA HEALTH SYSTEM	-	-	-	-	269,005,582	-	-	269,005,582
98 ELIMINATIONS	-	-	-	-	-	-	(459,208,697)	(459,208,697)
99 DEBT SERVICE	-	-	44,126,858	-	-	-	-	44,126,858
Subtotal	$ 601,181,357	$ 494,872,200	$ 49,836,268	$ 301,004,240	$ 692,772,952	$ 47,323,494	$ (459,208,697)	$ 1,727,781,814
Total Departments	$ 812,987,134	$ 699,062,139	$ 49,836,268	$ 301,004,240	$ 692,772,952	$ 47,323,494	$ (459,208,697)	$ 2,143,777,530

CONSOLIDATED EXPENDITURES BY FUND TYPE/OBJECT CODE/FUND

CONSOLIDATED EXPENDITURES BY FUND TYPE/OBJECT

	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
TOTAL FUNDS							
PERSONAL SERVICES							
701 REGULAR PAY	$ 517,398,578	$ 522,883,842	$ 496,427,607	$ 542,940,148	$ 520,702,030	$ 2,181,812	0%
705 TEMPORARY PAY	7,212,080	7,914,350	8,117,642	7,290,447	6,607,522	1,306,828	17%
710 OVERTIME	9,939,282	10,267,142	17,545,296	13,267,282	12,425,344	(2,158,202)	-21%
750 FRINGE BENEFITS	102,258,891	102,414,980	95,810,060	124,000,828	116,732,872	(14,317,891)	-14%
790 OTHER PERSONAL SERVICES	14,521,404	13,473,678	11,242,421	21,381,533	23,723,018	(10,249,340)	-76%
795 PERSONAL SERVICES ALLOC.-OUT	(29,644,194)	(30,827,091)	(21,721,794)	(25,529,051)	(31,245,246)	418,155	1%
796 PERSONAL SERVICES ALLOC.-IN	16,097,618	18,474,263	17,546,848	22,149,056	24,009,954	(5,535,691)	-30%
Sub Total	$ 637,783,659	$ 644,601,164	$ 624,968,078	$ 705,500,243	$ 672,955,494	$ (28,354,329)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 45,976,352	$ 42,372,332	$ 44,613,416	$ 45,810,030	$ 45,984,849	$ (3,612,517)	-9%
802 MEDICAL SUPPLIES	33,593,767	33,591,099	35,097,189	49,460,518	48,989,662	(15,398,563)	-46%
803 FUEL	2,172,963	2,337,328	2,475,931	3,055,115	3,099,972	(762,644)	-33%
804 NON-CAPITAL EQUIPMENT	4,236,667	5,096,834	4,365,654	9,124,391	5,904,637	(807,803)	-16%
810 LEGAL SERVICES	28,168,651	28,797,975	25,157,552	35,121,599	32,621,367	(3,823,392)	-13%
811 HEALTH CARE SERVICES	59,257,085	59,436,820	407,869,936	419,329,951	425,072,868	(365,636,048)	-615%
812 OTHER SERVICES	180,279,407	197,580,046	131,451,375	187,990,214	184,254,477	13,325,569	7%
820 OPERATING LEASES & RENTS	21,081,598	21,031,432	22,733,536	22,650,433	20,358,513	672,919	3%
825 REPAIRS & MAINTENANCE	21,377,627	21,808,655	17,301,714	21,137,990	20,604,106	1,204,549	6%
830 INTERGOVERNMENTAL PAYMENTS	239,901,810	239,076,463	234,231,473	193,474,729	193,522,718	45,553,745	19%
839 INTERNAL SERVICE CHARGES	(82,375)	501,443	1,520,159	(2,376,989)	(2,481,824)	2,983,267	595%
842 TRAVEL & EDUCATION	6,603,248	7,114,447	7,090,025	8,243,772	7,839,680	(725,233)	-10%
843 POSTAGE/FREIGHT/SHIPPING	1,468,329	1,765,553	3,826,519	3,310,056	3,302,045	(1,536,492)	-87%
845 SUPPORT & CARE OF PERSONS	264,668,140	264,525,139	(39,163,063)	(85,672,040)	(85,519,077)	350,044,216	132%
850 UTILITIES	18,810,300	18,882,399	19,366,495	20,883,963	21,443,019	(2,560,620)	-14%
855 INTEREST EXPENSE	-	-	508	35,000	35,000	(35,000)	
865 DEPRECIATION	-	-	-	11,290,223	299,905	(299,905)	
880 TRANSFERS OUT	-	-	(8,836,628)	(71,406,206)	-	-	
890 LOSS ON FIXED ASSETS	-	-	(134,286)	-	-	-	
Sub Total	$ 927,513,569	$ 943,917,965	$ 908,967,504	$ 871,462,749	$ 925,331,917	$ 18,586,048	2%
CAPITAL OUTLAY							
910 LAND	$ 1,779,645	$ 16,108,645	$ 13,304,583	$ 19,725,000	$ 16,412,112	$ (303,467)	-2%
915 BUILDINGS & IMPROVEMENTS	308,061,841	225,651,727	201,041,877	437,622,030	435,078,401	(209,426,674)	-93%
920 CAPITAL EQUIPMENT	22,681,181	21,465,861	15,154,736	9,526,502	10,448,272	11,017,589	51%
930 VEHICLES & CONSTRUCTION EQUIP.	8,783,392	9,024,696	8,825,346	9,547,807	8,451,907	572,789	6%
940 INFRASTRUCTURE	2,500,000	54,060,000	24,555,884	3,878,000	6,540,225	47,519,775	88%
950 DEBT SERVICE	116,315,470	116,583,602	65,712,230	68,492,936	68,559,202	48,024,400	41%
Sub Total	$ 460,121,529	$ 442,894,531	$ 328,594,657	$ 548,792,275	$ 545,490,119	$ (102,595,588)	-23%
Fund Total	$ 2,025,418,757	$ 2,031,413,660	$ 1,862,530,239	$ 2,125,755,267	$ 2,143,777,530	$ (112,363,869)	-6%

CONSOLIDATED EXPENDITURES BY FUND TYPE/OBJECT CODE/FUND (CON'T)

	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
General Fund							
Personal Services							
701 Regular Pay	$212,730,967	$216,972,936	$209,077,750	$227,773,421	$217,551,520	$ (578,584)	0%
705 Temporary Pay	2,350,724	2,253,964	3,375,034	2,529,919	2,462,178	(208,214)	-9%
710 Overtime	2,686,327	2,332,770	6,870,299	3,693,325	2,938,069	(605,299)	-26%
750 Fringe Benefits	42,103,547	43,082,919	39,475,833	48,289,230	46,749,162	(3,666,242)	-9%
790 Other Personal Services	2,243,446	2,457,925	2,710,345	6,729,329	10,157,169	(7,699,244)	-313%
795 Personal Services Alloc.-Out	(13,785,380)	(17,096,978)	(16,964,744)	(18,614,632)	(22,303,254)	5,206,276	30%
796 Personal Services Alloc.-In	962,059	993,253	734,090	550,925	667,308	325,945	33%
Sub Total	$249,291,689	$250,996,789	$245,278,608	$270,951,517	$258,222,152	$ (7,225,362)	-3%
Supplies & Services							
801 General Supplies	$ 24,946,629	$ 22,984,851	$ 10,910,459	$ 6,456,979	$ 9,759,543	$13,225,308	58%
802 Medical Supplies	645,068	645,302	592,781	622,317	557,361	87,941	14%
803 Fuel	885,004	1,049,373	1,217,940	1,389,160	908,661	140,712	13%
804 Non-Capital Equipment	550,580	1,540,627	1,224,184	4,374,436	1,625,657	(85,030)	-6%
810 Legal Services	24,286,073	24,321,369	20,622,707	30,385,719	27,993,422	(3,672,053)	-15%
811 Health Care Services	13,228,713	13,308,983	13,007,980	8,314,386	7,884,483	5,424,500	41%
812 Other Services	20,395,114	18,960,177	17,633,685	37,014,726	48,666,277	(29,706,100)	-157%
820 Operating Leases & Rents	10,995,726	11,102,235	11,862,191	12,365,982	10,240,960	861,275	8%
825 Repairs & Maintenance	7,001,547	7,730,521	6,997,143	7,989,584	7,119,622	610,899	8%
830 Intergovernmental Payments	223,601,312	222,775,965	221,631,476	177,150,256	177,210,632	45,565,333	20%
839 Internal Service Charges	16,757,019	17,408,283	19,617,811	16,090,219	15,428,746	1,979,537	11%
842 Travel & Education	3,009,055	3,076,912	3,406,786	3,809,398	3,225,749	(148,837)	-5%
843 Postage/Freight/Shipping	757,834	1,173,383	2,198,167	2,084,196	2,069,721	(896,338)	-76%
845 Support & Care Of Persons	747,986	779,985	710,147	743,867	741,031	38,954	5%
850 Utilities	7,091,936	7,237,835	7,468,709	7,364,400	7,914,538	(676,703)	-9%
855 Interest Expense	-	-	-	35,000	35,000	(35,000)	
880 Transfers Out	189,663,221	189,663,221	185,955,327	199,898,176	201,117,148	(11,453,927)	-6%
Sub Total	$544,562,817	$543,759,022	$525,057,494	$516,088,801	$522,498,551	$21,260,471	4%
Capital Outlay							
915 Buildings & Improvements	16,737,950	17,158,950	16,833,534	35,041,512	16,297,950	861,000	5%
920 Capital Equipment	14,164,720	12,548,723	7,834,921	2,123,127	1,411,984	11,136,739	89%
930 Vehicles & Construction Equip.	3,962,841	3,980,545	3,895,173	4,907,602	4,276,852	(296,307)	-7%
940 Infrastructure	2,500,000	2,500,000	1,420,587	3,100,000	3,100,000	(600,000)	-24%
950 Debt Service	6,322,522	6,307,051	8,202,406	7,572,206	7,179,645	(872,594)	-14%
Sub Total	$ 43,688,033	$ 42,495,269	$ 38,186,621	$ 52,744,447	$ 32,266,431	$10,228,838	24%
Fund Total	$837,542,539	$837,251,080	$808,522,722	$839,784,765	$812,987,134	$24,263,947	3%
Special Revenue							
Personal Services							
701 Regular Pay	$191,044,368	$192,127,177	$180,883,395	$195,249,771	$189,207,950	$ 2,919,227	2%
705 Temporary Pay	4,548,656	5,378,856	4,564,334	4,566,867	3,951,683	1,427,173	27%
710 Overtime	6,773,205	7,457,058	5,203,235	3,674,972	3,588,289	3,868,769	52%
750 Fringe Benefits	42,393,987	41,562,733	37,415,080	47,304,003	46,458,381	(4,895,648)	-12%
790 Other Personal Services	12,248,658	10,961,825	5,340,053	9,230,024	8,143,669	2,818,156	26%
795 Personal Services Alloc.-Out	(9,209,230)	(7,049,405)	(4,484,813)	(6,914,419)	(8,405,577)	1,356,172	19%
796 Personal Services Alloc.-In	14,989,265	17,333,438	16,690,969	21,598,131	23,324,111	(5,990,673)	-35%
Sub Total	$262,788,909	$267,771,682	$245,612,254	$274,709,349	$266,268,506	$ 1,503,176	1%
Supplies & Services							
801 General Supplies	$ 21,296,666	$ 19,710,782	$ 25,022,037	$ 28,752,554	$ 25,889,705	$ (6,178,923)	-31%
802 Medical Supplies	2,845,115	2,842,213	3,322,529	7,997,362	7,591,462	(4,749,249)	-167%
803 Fuel	1,117,354	1,117,350	1,114,030	1,546,772	2,111,688	(994,338)	-89%
804 Non-Capital Equipment	3,591,526	3,411,646	3,059,153	4,560,880	4,138,230	(726,584)	-21%
810 Legal Services	1,676,125	2,270,153	1,641,156	2,411,916	2,393,981	(123,828)	-5%
811 Health Care Services	9,306,275	9,405,740	7,930,514	6,693,633	6,723,195	2,682,545	29%
812 Other Services	74,602,790	93,420,767	73,723,090	107,457,107	97,101,692	(3,680,925)	-4%
820 Operating Leases & Rents	5,354,289	5,311,614	5,478,686	5,960,631	5,980,833	(669,219)	-13%

CONSOLIDATED EXPENDITURES BY FUND TYPE/OBJECT CODE/FUND (CON'T)

	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
825 Repairs & Maintenance	7,523,157	7,225,211	6,232,470	7,367,804	7,704,482	(479,271)	-7%
830 Intergovernmental Payments	16,172,498	16,172,498	12,417,202	16,123,214	16,110,827	61,671	0%
839 Internal Service Charges	12,240,661	12,173,215	11,989,311	13,475,140	13,944,965	(1,771,750)	-15%
842 Travel & Education	2,497,799	2,942,641	2,820,341	3,538,736	3,727,893	(785,252)	-27%
843 Postage/Freight/Shipping	510,419	392,094	732,727	320,086	327,750	64,344	16%
845 Support & Care Of Persons	5,718,373	5,543,373	2,863,113	5,634,005	5,682,417	(139,044)	-3%
850 Utilities	2,840,697	2,781,897	2,312,238	2,706,745	2,715,663	66,234	2%
855 Interest Expense	-	-	508	-	-	-	
880 Transfers Out	115,728,243	116,011,846	116,072,798	97,903,195	97,698,869	18,312,977	16%
890 Loss On Fixed Assets	-	-	(24,772)	-	-	-	
Sub Total	$283,021,987	$300,733,040	$276,707,129	$312,449,780	$299,843,652	$ 889,388	0%
Capital Outlay							
910 Land	$ 1,779,645	$ 16,108,645	$ 13,222,827	$ 19,725,000	$ 16,412,112	$ (303,467)	-2%
915 Buildings & Improvements	159,422,668	76,615,927	81,274,308	104,876,719	98,613,131	(21,997,204)	-29%
920 Capital Equipment	7,640,734	7,927,411	6,561,165	6,666,375	5,485,985	2,441,426	31%
930 Vehicles & Construction Equip.	4,707,104	4,930,704	4,827,304	4,535,055	4,069,905	860,799	17%
940 Infrastructure	-	51,560,000	23,135,297	778,000	2,562,784	48,997,216	95%
950 Debt Service	1,612,036	1,612,036	1,683,927	5,347,237	5,806,064	(4,194,028)	-260%
Sub Total	$175,162,187	$158,754,723	$130,704,829	$141,928,386	$132,949,981	$25,804,742	16%
Fund Total	$720,973,083	$727,259,445	$653,024,212	$729,087,515	$699,062,139	$28,197,306	4%
Debt Service							
Capital Outlay							
950 Debt Service	$69,707,760	$69,991,363	$31,627,497	$49,836,268	$49,836,268	$20,155,095	29%
Sub Total	$69,707,760	$69,991,363	$31,627,497	$49,836,268	$49,836,268	$20,155,095	29%
Fund Total	$69,707,760	$69,991,363	$31,627,497	$49,836,268	$49,836,268	$20,155,095	29%
Capital Projects							
Personal Services							
701 Regular Pay	$ 398,467	$ 422,582	$ 313,824	$ 431,297	$ 400,934	$ 21,648	5%
705 Temporary Pay	46,285	46,285	8,257	27,045	27,045	19,240	42%
750 Fringe Benefits	76,722	75,604	48,293	78,380	75,301	303	0%
790 Other Personal Services	-	-	272,238	-	-	-	
795 Personal Services Alloc.-Out	(513,347)	(544,471)	(272,238)	-	(503,280)	(41,191)	-8%
796 Personal Services Alloc.-In	-	-	-	-	18,535	(18,535)	
Sub Total	$ 8,127	$ 0	$ 370,374	$ 536,722	$ 18,535	$ (18,535)	-
Supplies & Services							
801 General Supplies	$ (563,114)	$ (580,614)	$ 22,489	$ 31,200	$ -	$ (580,614)	-100%
803 Fuel	5,500	5,500	2,748	4,560	-	5,500	100%
804 Non-Capital Equipment	8,750	8,750	-	28,325	-	8,750	100%
810 Legal Services	175,000	175,000	2,347	90,000	-	175,000	100%
812 Other Services	113,500	113,500	4,144	79,000	3,000	110,500	97%
820 Operating Leases & Rents	110,000	110,000	97,838	5,400	-	110,000	100%
825 Repairs & Maintenance	5,000	5,000	-	600	-	5,000	100%
839 Internal Service Charges	165,864	165,864	158,529	100,440	-	165,864	100%
842 Travel & Education	-	-	475	9,600	-	-	
843 Postage/Freight/Shipping	500	500	117	1,200	-	500	100%
880 Transfers Out	46,454,691	46,454,691	38,029,556	-	-	46,454,691	100%
Sub Total	$ 46,475,691	$ 46,458,191	$ 38,318,243	$ 350,325	$ 3,000	$ 46,455,191	100%
Capital Outlay							
910 Land	$ -	$ -	$ 81,756	$ -	$ -	$ -	
915 Buildings & Improvements	131,823,023	131,848,650	102,934,035	297,623,799	300,105,264	(168,256,614)	-128%
940 Infrastructure	-	-	-	-	877,441	(877,441)	
950 Debt Service	-	-	435,840	-	-	-	
Sub Total	$131,823,023	$131,848,650	$103,451,631	$297,623,799	$300,982,705	$(169,134,055)	-128%
Fund Total	$178,306,841	$178,306,841	$142,140,248	$298,510,846	$301,004,240	$(122,697,399)	-69%

CONSOLIDATED EXPENDITURES BY FUND TYPE/OBJECT CODE/FUND (CON'T)

	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
Enterprise							
Personal Services							
701 Regular Pay	$108,154,742	$108,163,873	$101,174,939	$113,958,602	$108,253,652	$ (89,779)	0%
705 Temporary Pay	158,262	158,262	88,733	77,000	77,000	81,262	51%
710 Overtime	240,214	240,214	5,250,639	5,668,875	5,668,875	(5,428,661)	-2260%
750 Fringe Benefits	16,664,165	16,655,034	17,922,508	27,156,865	22,321,379	(5,666,345)	-34%
790 Other Personal Services	29,300	29,300	2,856,102	5,422,180	5,422,180	(5,392,880)	-18406%
795 Personal Services Alloc.-Out	(6,136,237)	(6,136,237)	-	-	(33,135)	(6,103,102)	-99%
Sub Total	$119,110,446	$119,110,446	$127,292,921	$152,283,522	$141,709,951	$(22,599,505)	-19%
Supplies & Services							
801 General Supplies	$ (3,807,945)	$ (3,807,945)	$ 2,383,476	$ 5,360,285	$ 5,348,249	$ (9,156,194)	-240%
802 Medical Supplies	30,103,584	30,103,584	31,181,878	40,840,839	40,840,839	(10,737,255)	-36%
803 Fuel	152,005	152,005	104,010	98,472	63,472	88,533	58%
810 Legal Services	-	-	247,954	-	-	-	
811 Health Care Services	36,722,097	36,722,097	386,931,442	406,721,932	410,465,190	(373,743,093)	-1018%
812 Other Services	70,341,175	70,341,175	26,682,976	23,514,706	20,958,833	49,382,342	70%
820 Operating Leases & Rents	3,266,455	3,152,455	4,189,964	3,124,448	3,024,448	128,007	4%
825 Repairs & Maintenance	3,883,531	3,883,531	2,830,553	3,266,613	3,266,613	616,918	16%
830 Intergovernmental Payments	-	-	25,769	11,259	11,259	(11,259)	
839 Internal Service Charges	7,841,866	7,841,866	6,916,765	5,810,071	6,098,003	1,743,863	22%
842 Travel & Education	951,419	951,419	713,894	737,488	737,488	213,931	22%
843 Postage/Freight/Shipping	197,176	197,176	890,996	901,274	901,274	(704,098)	-357%
845 Support & Care Of Persons	312,516,878	312,516,878	-	-	-	312,516,878	100%
850 Utilities	4,526,510	4,526,510	4,732,382	6,632,828	6,632,828	(2,106,318)	-47%
865 Depreciation	-	-	-	11,031,398	41,080	(41,080)	
880 Transfers Out	72,058,891	72,058,891	75,294,340	(55,330,733)	24,060,664	47,998,227	67%
890 Loss On Fixed Assets	-	-	(109,514)	-	-	-	
Sub Total	$538,753,642	$538,639,642	$543,016,885	$452,720,880	$522,450,240	$ 16,189,402	3%
Capital Outlay							
915 Buildings & Improvements	$ -	$ -	$ -	$ -	$ 19,982,056	$(19,982,056)	
920 Capital Equipment	50,000	164,000	42,133	-	2,921,080	(2,757,080)	-1681%
950 Debt Service	38,422,375	38,422,375	23,617,273	5,709,625	5,709,625	32,712,750	85%
Sub Total	$ 38,472,375	$ 38,586,375	$ 23,659,406	$ 5,709,625	$ 28,612,761	$ 9,973,614	26%
Fund Total	$696,336,463	$696,336,463	$693,969,212	$610,714,027	$692,772,952	$ 3,563,511	1%
Internal Service							
Personal Services							
701 Regular Pay	$ 5,070,034	$ 5,197,274	$ 4,977,699	$ 5,527,057	$ 5,287,975	$ (90,701)	-2%
705 Temporary Pay	108,153	76,983	81,285	89,616	89,616	(12,633)	-16%
710 Overtime	239,536	237,100	221,122	230,110	230,111	6,989	3%
750 Fringe Benefits	1,020,471	1,038,690	948,345	1,172,349	1,128,649	(89,959)	-9%
790 Other Personal Services	-	24,628	63,683	-	-	24,628	100%
796 Personal Services Alloc.-In	146,294	147,572	121,788	-	-	147,572	100%
Sub Total	$ 6,584,488	$ 6,722,247	$ 6,413,922	$ 7,019,133	$ 6,736,350	$ (14,104)	0%
Supplies & Services							
801 General Supplies	$ 4,104,116	$ 4,065,258	$ 6,274,955	$ 5,209,012	$ 4,987,352	$ (922,094)	-23%
803 Fuel	13,100	13,100	37,203	16,151	16,151	(3,051)	-23%
804 Non-Capital Equipment	85,811	135,811	82,317	160,750	140,750	(4,939)	-4%
810 Legal Services	2,031,453	2,031,453	2,643,387	2,233,964	2,233,964	(202,511)	-10%
811 Health Care Services	-	-	-	-	2,400,000	(2,400,000)	
812 Other Services	15,453,328	15,370,927	14,033,980	20,924,675	18,524,675	(3,153,748)	-21%
820 Operating Leases & Rents	1,355,128	1,355,128	1,104,857	1,193,972	1,112,272	242,856	18%
825 Repairs & Maintenance	2,964,392	2,964,392	1,241,548	2,513,389	2,513,389	451,003	15%
830 Intergovernmental Payments	128,000	128,000	157,026	190,000	190,000	(62,000)	-48%
839 Internal Service Charges	2,486,059	2,486,059	2,411,587	1,917,775	1,817,096	668,963	27%

CONSOLIDATED EXPENDITURES BY FUND TYPE/OBJECT CODE/FUND (CON'T)

	FY 00-01 Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
842 Travel & Education	144,975	143,475	148,530	148,550	148,550	(5,075)	-4%
843 Postage/Freight/Shipping	2,400	2,400	4,513	3,300	3,300	(900)	-38%
845 Support & Care Of Persons	-	-	-	-	107,387	(107,387)	
850 Utilities	4,351,157	4,336,157	4,853,166	4,179,990	4,179,990	156,167	4%
865 Depreciation	-	-	-	258,825	258,825	(258,825)	
880 Transfers Out	1,150,518	1,150,518	1,150,518	1,121,280	1,111,470	39,048	3%
Sub Total	$34,270,437	$34,182,678	$34,143,587	$40,071,633	$39,745,171	$(5,562,493)	-16%
Capital Outlay							
915 Buildings & Improvements	78,200	28,200	-	80,000	80,000	(51,800)	-184%
920 Capital Equipment	825,727	825,727	716,517	737,000	629,223	196,504	24%
930 Vehicles & Construction Equip.	113,447	113,447	102,869	105,150	105,150	8,297	7%
950 Debt Service	250,777	250,777	145,287	27,600	27,600	223,177	89%
Sub Total	$ 1,268,151	$ 1,218,151	$ 964,673	$ 949,750	$ 841,973	$ 376,178	31%
Fund Total	$42,123,076	$42,123,076	$41,522,182	$48,040,516	$47,323,494	$(5,200,419)	-12%
Eliminations							
Supplies & Services							
811 Health Care Services	-	-	-	(2,400,000)	(2,400,000)	2,400,000	
812 Other Services	(626,500)	(626,500)	(626,500)	(1,000,000)	(1,000,000)	373,500	60%
839 Internal Service Charges	(39,573,844)	(39,573,844)	(39,573,844)	(39,770,634)	(39,770,634)	196,790	0%
845 Support & Care Of Persons	(54,315,097)	(54,315,097)	(42,736,323)	(92,049,912)	(92,049,912)	37,734,815	69%
880 Transfers Out	(425,055,564)	(425,339,167)	(425,339,167)	(314,998,124)	(323,988,151)	(101,351,016)	-24%
Sub Total	$(519,571,005)	$(519,854,608)	$(508,275,834)	$(450,218,670)	$(459,208,697)	$(60,645,911)	-12%
Fund Total	$(519,571,005)	$(519,854,608)	$(508,275,834)	$(450,218,670)	$(459,208,697)	$(60,645,911)	-12%

GENERAL GOVERNMENT EXPENDITURE VARIANCE COMMENTARY

GENERAL GOVERNMENT EXPENDITURE VARIANCE COMMENTARY

Description	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED	Comment
AGENCY 470 - GENERAL FUND					
Contingency					
General Contingency	$ 12,000,000	$ 11,769,788	$ -	$ 14,427,096	General Contingency
FY 2000-01 Reserved Items:					
Adult Prob. - Substance Abuse Prog.	$ 1,000,000	$ 772,953	$ -	$ -	Reserved FY 00-01 Budget Issue
Constables - Compensation	138,666	123,128	-	-	Reserved FY 00-01 Legislation
Sup. of Schools - Asst. Finance Director	59,328	59,328	-	-	Reserved FY 00-01 Budget Issue
Sheriff Aviation Fund	500,000	500,000	-	-	
Sheriff -Detention Offcr. Compensation	235,627	235,627	-	-	Reserved FY 00-01 Budget Issue
Internal Audit - Outside Consulting	131,600	131,600	-	-	Reserved FY 00-01 Budget Issue
Superior Court - Contract Court Reporters	200,000	200,000	-	-	Reserved FY 00-01 Budget Issue
Superior Court - Interpreter Fees	100,000	100,000	-	-	Reserved FY 00-01 Budget Issue
County Attorney - EDC Reserve	79,855	79,855	-	-	Reserved FY 99-00 Board Agenda
County Attorney - Grants Reserve	245,004	245,004	-	-	Budget adj. Between Tentative/Final--Grant pos. reserved FY 99-00 Bd. Agenda
Indigent Rep. Projected Budget Overrun	-	-	2,000,000	-	Maintain Structurally Balanced Budget
Sheriff's Office Projected Budget Overrun			3,000,000	-	Maintain Structurally Balanced Budget
Animal Control Projected Fund Deficit	-	-	130,000	-	Maintain Structurally Balanced Budget
Subtotals	$ 2,690,080	$ 2,447,495	$ 5,130,000	$ -	
FY 2001-02 Reserved Items:					
Salary Adjustment Contingency	$ -	$ -	$ -	$ 7,000,000	Reserved add'l analysis for amounts > 2.5%
Justice Courts - Pending Leases	-	-	-	26,266	Reserved FY 01-02 RIR
Superior Court - NW Reg. Court - Operating				282,723	Reserved FY 01-02 RIR
Superior Court - Pretrial Svcs. Staff	-	-	-	258,685	Reserved FY 01-02 RIR
Superior Court - Court Reporters	-	-	-	250,000	Reserved FY 01-02 RIR
Clerk of the Superior Court - EDMS	-	-	-	1,597,094	Reserved FY 01-02 RIR
Clerk of the Superior Court - NW Reg. Court		-	-	300,000	Reserved FY 01-02 RIR
Co. Attorney - CAIS Programmer	-	-	-	75,000	Reserved FY 01-02 RIR
Co. Attorney - Data Entry Night Shift	-	-	-	341,225	Reserved FY 01-02 RIR
Co. Attorney - Electronic Crimes Program		-	-	371,371	Reserved FY 01-02 RIR
Sheriff Overtime	-	-	-	366,240	Reserved FY 01-02 RIR
Parks and Rec. - Park Police Retirement		-	-	172,045	Reserved FY 01-02 RIR
Court App. Counsel - Caseload (Crim.)		-	-	2,680,937	Reserved FY 01-02 RIR
Chief Information Officer	-	-	-	50,000	Reserved FY 01-02 RIR
Court Appointed Counsel - Caseload (Civil)		-	-	676,552	Reserved FY 01-02 RIR
Facilities Mgmt. - Janitorial Contract	-	-	-	150,000	Reserved pending outcome of new contract
Materials Mgmt. - Procurement Trainer		-	-	45,197	Reserved FY 01-02 RIR
Subtotals	$ 14,690,080	$ 14,217,283	$ 5,130,000	$ 29,070,431	
Other Gen. Fund Programs					
Base-level Internal Service Charges	$ 14,646,994	$ 14,646,994	$ 14,646,994	$ 13,107,154	Risk Mgmt, base Eq Svcs, and base Telecom
Public Works Administrative Charge	-	-	-	45,816	PW constellation charge to GF depts.
Detention Fund - Maint of Effort (MOE) Trnsfr.	94,890,475	94,890,475	94,890,475	101,186,962	For future oper. costs of new detention facilities
Vehicle Replacement	3,152,841	3,152,841	3,152,841	3,833,202	Like unit replacement cost
Emergency Mgmt.- Disaster Relief	-	-	-	50,000	Fill the gap between event and FEMA funding

GENERAL GOVERNMENT EXPENDITURE VARIANCE COMMENTARY (CON'T)

Description	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED	Comment
Charitable Campaigns (United Way)	1,500	1,500	1,500	-	
Citizen Tax Education	200,000	200,000	200,000	200,000	Printing and Postage
Security Bldg. Mgmt. Contract/Lease	-	-	-	84,215	Per FY 01-02 budget recommendation
Tax					
State Automated Tax System Contribution		-	-	-	Potential unfunded mandate
Customer Satisfaction Survey	125,000	125,000	125,000	125,000	Survey conducted by Research & Reporting
Board NW Regional Facility Charges	5,280	5,280	5,280	5,280	
Subtotals	$ 113,022,090	$ 113,022,090	$ 113,022,090	$ 118,637,629	
Debt Service/Cap. Leases	$ 6,354,722	$ 6,354,722	$ 6,354,722	$ 5,894,104	Costs assoc w/debt service, and HP cmptr lease
Dues and Memberships	453,453	453,453	453,453	284,752	Annual Fees for Local and Nat'l County Gov't Orgs.
Taxes and Assessments	75,000	75,000	75,000	90,000	Downtown Contribution
Consultants	2,356,409	2,356,409	2,356,409	2,315,003	Consultant Services re:Countywide activities/initiatives
Tuition Reimbursement	900,000	900,000	900,000	1,300,000	Employee course completion reimb.
Major Maintenance:					
County Facilities	$ 7,152,271	$ 7,152,271	$ 7,052,271	$ 7,022,271	On-going Major Maintenance
Parks	2,500,000	2,500,000	1,485,316	2,500,000	Programmed Parks Enhancement Projects
Subtotals	$ 9,652,271	$ 9,652,271	$ 8,537,587	$ 9,522,271	
ADA Facility Projects	$ 300,000	$ 300,000	$ 300,000	$ -	
Tax Appeals	500,000	500,000	500,000	700,000	
Judgments	500,000	500,000	100,000	500,000	
Outside Legal Counsel	1,664,768	1,664,768	1,664,768	1,700,000	
District Special Projects					
District 1	$ -	$ -	$ -	$ 20,000	
District 2	-	-	-	20,000	
District 3	-	-	-	20,000	
District 4	-	-	-	20,000	
District 5	-	-	-	20,000	
Subtotals	$ -	$ -	$ -	$ 100,000	
Indigent Burials	$ 400,000	$ 400,000	$ 400,000	$ 400,000	
Non-Profit Funding	1,054,400	1,054,400	1,054,400	1,114,776	See schedule in Exec. Summary and 6/18 BOS amend.
Accommodation Schools	365,000	365,000	365,000	365,000	Mandated - Regional School
Cooperative Extension	230,000	230,000	230,000	230,000	
Totals	$ 152,518,193	$ 152,045,396	$ 141,443,429	$ 172,223,966	
AGENCY 471 - GRANTS					
State Crim. Alien Asst. Prog. (SCAAP) Funds	$ 6,051,013	$ 6,051,013	$ -	$ 10,721,425	
AGENCY 472 - DETENTION FUND					
Contingency - Detention Fund Operating: (funded by General Fund MOE transfer):					
General Contingency	$ -	$ -	$ -	$ 2,000,000	
Compensation Reserve	-	-	-	1,500,000	Reserved pending further analysis for amounts over 2.5%
Corr. Health - Pharmaceutical Cost Increases		-	-	350,000	Reserved FY 01-02 RIR

GENERAL GOVERNMENT EXPENDITURE VARIANCE COMMENTARY (CON'T)

Description	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED	Comment
ICJIS - Info. Security Officer	-	-	-	21,546	Reserved FY 01-02 RIR
Sheriff - Sexually Violent Predator Mandate		-	-	200,000	Reserved FY 01-02 RIR
Subtotals	$ -	$ -	$ -	$ 4,071,546	
Non-Recurring Detention Fund Programs:					
Contingency - Cap. Improvement Program		$ -	$ -	$ 10,000,000	
Detention CIP - Fund Transfer	$ 103,034,318	$103,034,318	$ 103,034,318	$ 84,726,011	Criminal Justice Facilities Construction Program
Sheriff - Inmate Education	1,815,917	1,815,917	328,038	-	Reserved FY 00-01 Budget Issue
Sheriff DO Compensation	643,271	643,271	-	-	Reserved FY 00-01 Budget Issue
Sheriff - Recruiting Expenses	500,000	500,000	500,000	500,000	Carryover FY 00-01 Budget Issue
CountyAttorney - Network Security	97,049	97,049	97,049	-	Reserved FY 00-01 Budget Issue
Sheriff - Records Management System	250,048	250,048	-	250,000	Carryover FY 00-01 Budget Issue
Sheriff - Jail Crimes and Intelligence	141,475	141,475	84,924	56,551	Carryover FY 00-01 Budget Issue
Sup. Court - Jury Mgmt. System (Crim)	716,928	716,928	716,928	-	Reserved FY 00-01 Budget Issue
Relocations	460,000	460,000	400,000	500,000	Detention Fund related moves
Sheriff - Estrella Supp. Facility Start-up	273,378	273,378	273,378	-	Carryover FY 00-01 Budget Issue
Sheriff - Classroom Space	1,150,000	1,150,000	850,000	300,000	Carryover FY 99-00 Budget Issue
Juvenile Detention/Sup. Court Vehicles	67,020	67,020	67,020	-	Reserved FY 00-01 Budget Issue
Major Maintenance - Detention Facilities		-	5,290,000	5,390,000	Major Maint on Existing Jail Facilities
Sheriff - Refrigerated Trucks	-	-	-	3,410,946	Reserved for Lease/Purchase of Food Storage Trucks
ICJIS - Parallel Agency Projects	-	-	-	400,000	Reserved FY 01-02 RIR
Subtotals	$ 114,539,404	$114,539,404	$ 111,641,655	$ 95,533,508	
Totals	$ 114,539,404	$114,539,404	$ 111,641,655	$ 109,605,054	
AGENCY 473 - GENERAL FUND APPROPRIATED FUND BALANCE					
Contingency					
Environmental Svcs. - SE Reg. Office	$ 274,930	$ 274,930	$ -	$ -	Reserved FY 00-01 Budget Issue
Animal Control - Market Compensation	355,857	155,857	-	-	Reserved FY 00-01 Budget Issue
County Attorney - HPN Server	185,496	185,496	185,496	-	Reserved FY 00-01 Budget Issue
County Attorney - Video Conferencing	134,446	134,446	134,446	-	Reserved FY 00-01 Budget Issue
Telecomm. - Capital Equipment	1,920,000	1,920,000	1,775,000	145,000	Reserved FY 00-01 Budget Issue
Clerk of the Court - Desktop Lifecycle	449,000	449,000	-	-	Reserved FY 00-01 Budget Issue
Materials Mgmt. - E-Proc. System	2,025,000	1,745,000	338,038	-	Reserved FY 00-01 Budget Issue
Contingency	12,000,000	12,000,000	6,000,000	-	
Relocation Costs	2,500,000	2,500,000	2,500,000	-	
Assessor - GIS Enhancements	550,000	830,000	830,000	-	Year 3 of 4-year Budget Issue
Technology Projects	2,603,766	1,953,766	1,850,000	2,343,100	
Superior Court - NW Reg. Court - Start-Up		-	-	586,641	Reserved FY 01-02 RIR
County Atty. - CAIS Enhancements	-	-	-	156,900	Reserved FY 01-02 RIR
Subtotals	$ 22,998,495	$ 22,148,495	$ 13,612,980	$ 3,231,641	
Other Gen. Fund Programs:					
Materials Mgmt. - E-Procurement System		-	-	$ 1,808,657	Carryover FY 00-01 Budget Issue
Assessor - GIS Enhancements	-	-	-	270,089	4th Year of 4-Year Budget Issue
Sup. Court - ACS/CMS/JCS Replacement		-	-	873,000	Reserved FY 01-02 RIR
Animal Control Veh. Replacement/Subsidy		-	-	406,400	

GENERAL GOVERNMENT EXPENDITURE VARIANCE COMMENTARY (CON'T)

Description	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED	Comment
Sheriff - Match/Neighborhood Narc. Enf. Grant		-	-	172,149	BOS Approved Agenda Item
Sheriff - Match/Boat House Grant	-	-	-	20,449	BOS Approved Agenda Item
Sheriff - Match/Ed. and First Aid Center Grant		-	-	31,105	BOS Approved Agenda Item
CountyAttorney - Admin. 2nd Floor Remodel		-	-	230,000	Carryover. County Attorney budget adjustment
CountyAdmin. Officer - Video Prod. Equip.				14,000	
Superior Court - PC Replacement	650,000	650,000	650,000	-	Reserved FY 00-01 Budget Issue
CIO - Advantage System Upgrade	344,514	344,514	344,514	-	Reserved FY 00-01 Budget Issue
County Attorney - CAIS Phase II	331,118	331,118	255,618	75,500	Carryover FY 00-01 Budget Issue
County Attorney - Novell Servers	79,822	79,822	79,822	-	Reserved FY 00-01 Budget Issue
Superior Court - Jury System (Civil)	307,255	307,255	307,255	-	Reserved FY 00-01 Budget Issue
Sheriff - Records Mgmt. System (GF portion)		-	128,813	-	Reserved FY 00-01 Budget Issue
Parks and Recreation - PC's and Server	69,500	69,500	69,500	-	Reserved FY 00-01 Budget Issue
Medical Eligibility - Outreach Vans	200,000	200,000	180,000	-	Reserved FY 00-01 Budget Issue
Vehicle Replacement Carryover99-00	500,000	500,000	500,000	-	To be handled through contingency
Burke Litigation	300,000	300,000	300,000	-	Human Resources Burke Litigation
Research and Reporting	185,708	185,708	185,708	-	Non-Recurring Subsidy
Sheriff ADA/Ergonomics	50,000	50,000	50,000	-	Reserved FY 00-01 Budget Issue
Justice Court Co-location	234,261	234,261	234,261	-	Scottsdale Court Re-Location
Subtotals	$ 3,380,991	$ 3,380,991	$ 3,285,491	$ 3,901,349	
Infrastructure/CIP					
Fund Transfer to Capital Projects	$ 83,657,637	$ 83,657,637	$ 83,657,637	$ 81,740,523	
Wiltel Phone System (carryover)	828,118	828,118	-	828,118	Carryover from FY 1997-98
Subtotals	$ 84,485,755	$ 84,485,755	$ 83,657,637	$ 82,568,641	
Consultants:					
Human Resources - Imaging System	$ 25,000	$ 25,000	$ -	$ -	Reserved FY 00-01 Budget Issue
Space Planning Aperture Consultant FMD		-	-	160,000	Carryover FY 99-00 Budget Issue
Childcare Survey Funding Carryover	-	-	-	11,250	Carryover from FY 00-01 Study
Homeless Campus Study Carryover	-	-	-	25,000	Carryover from FY 00-01 Study
	25,000	675,000	650,000	196,250	
Subtotals	$ 25,000	$ 675,000	$ 650,000	$ 196,250	
Major Maintenance	$ 9,270,679	$ 9,270,679	$ 9,171,091	$ 9,870,679	Includes $600,000 for Parks
Totals	$ 120,160,920	$119,960,920	$ 110,377,199	$ 99,768,560	
AGENCY 475 - WASTE MANAGEMENT FUND					
District 1	$ 20,147	$ 20,147	$ 2,638	$ 20,509	
District 2	21,261	21,261	-	24,261	
District 3	24,628	24,628	-	27,628	
District 4	23,763	23,763	-	26,763	
District 5	8,099	8,099	-	11,099	
Summer Youth/Scholarship	20,000	20,000	20,000	20,000	5th of last year
Illegal Dumping Program	100,000	100,000	47,666	100,000	
Mobile Comm. Council Requests	64,060	64,060	5,562	58,498	
Totals	$ 281,958	$ 281,958	$ 75,866	$ 288,758	
AGENCY 478 - CAPITAL PROJECTS FUND					
Infrastructure/CIP					
Capital Projects (See CIP Schedule)	$ 60,230,371	$ 60,230,370	$ 43,871,521	$ 66,003,562	
Fund Transfer to Debt Service	46,454,691	46,454,692	38,029,556	-	
Totals	$ 106,685,062	$106,685,062	$ 81,901,077	$ 66,003,562	

MAJOR MAINTENANCE PROJECT SUMMARY

PROJECT DESCRIPTION	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06	TOTAL
General Government--Fund 100						
Agency 470 - Major Maintenance						
Courts--Infrastructure Improvements						
Central Court Building Infrastructure Improvements	$ 325,000	$ 295,000	$ 500,000	$ -	$ -	$ 1,120,000
Central Courts Plaza Infrastructure Improvements	150,000	-	-	-	-	150,000
Courts Records Ctr Building Infrastructure Improvements	350,000	-	-	-	-	350,000
East Court Building Infrastructure Improvements	410,000	760,000	150,000	-	-	1,320,000
S.E. Regional Building Infrastructure Improvements	110,000	190,000	-	-	-	300,000
Superior Court Infrastructure Improvements	150,000	350,000	350,000	350,000	350,000	1,550,000
West Court Building Infrastructure Improvements	265,000	1,270,000	-	-	-	1,535,000
Subtotal Courts Infrastructure Improvements	**$ 1,760,000**	**$ 2,865,000**	**$ 1,000,000**	**$ 350,000**	**$ 350,000**	**$ 6,325,000**
County-wide--Regular Maintenance						
Annual County-wide Maintenance Programs	**$2,680,000**	**$2,692,000**	**$2,465,000**	**$2,168,000**	**$1,926,000**	**$11,931,000**
County-wide Projects						
Administration Building Infrastructure Improvements	$ 365,000	$ 30,000	$ -	$ -	$ -	$ 395,000
Agricultural Center Building Infrastructure Improvements	30,000	-	-	-	-	30,000
Assessors Office Building Infrastructure Improvements	130,000	-	-	-	-	130,000
BOS Auditorium Building Infrastructure Improvements	50,000	-	-	-	-	50,000
Code Compliance Reserve	587,000	595,000	595,000	595,000	595,000	2,967,000
Emergency Management Building Infrastructure Improvements	100,000	-	-	-	-	100,000
Materials Management Building Infrastructure Improvements	250,000	-	-	-	-	250,000
Program FEES	782,271	829,385	829,385	829,385	829,385	4,099,811
Security Center Building Infrastructure Improvements	288,000	700,000	700,000	700,000	700,000	3,088,000
Subtotal County-wide Projects	**$ 2,582,271**	**$ 2,154,385**	**$ 2,124,385**	**$ 2,124,385**	**$ 2,124,385**	**$ 11,109,811**
Parks--Parks Enhancement						
System-wide Enhancements/Upgrades	$ 230,000	TBD	TBD	TBD	TBD	$ 230,000
(Note: Only Parks with FY 01-02 budgeted $$ are listed)						
Estrella Mountain	350,000	-	-	-	-	350,000
McDowell Mountain	265,225	TBD	TBD	TBD	TBD	265,225
White Tank Mountain	783,770	-	-	-	-	783,770
San Tan Mountain	150,000	TBD	TBD	TBD	TBD	150,000
Buckeye Hills Recreation Area	721,005	TBD	TBD	TBD	TBD	721,005
Subtotal Parks Projects	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 12,500,000**
Total Agency 470	**$ 9,522,271**	**$ 10,211,385**	**$ 8,089,385**	**$ 7,142,385**	**$ 6,900,385**	**$ 41,865,811**

PROJECT DESCRIPTION	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06	TOTAL
General Government--Fund 100						
Agency 473 - Appropriated Fund Balance						
Deferred Major Maintenance						
Courts						
Central Court Building Improvements	$ 2,000,000	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 8,000,000
Central Courts Building Infrastructure Improvements	500,000	600,000	-	-	-	1,100,000
East Court Building Improvements	-	1,500,000	1,500,000	1,500,000	1,500,000	6,000,000
East Court Building Infrastructure Improvements	1,300,000	1,050,000	900,000	900,000	900,000	5,050,000
Old Court House Building Improvements	2,074,500	2,000,000	2,800,000	2,000,000	-	8,874,500
S.E. Regional Building Infrastructure Improvements	1,050,000	121,000	-	-	-	1,171,000
S.E. Regional Building Improvements	1,100,000	-	-	-	-	1,100,000
West Court Building Infrastructure Improvements	231,300	3,850,000	800,000	850,000	900,000	6,631,300
Subtotal Deferred MM Courts	**$ 8,255,800**	**$ 10,621,000**	**$ 7,500,000**	**$ 6,750,000**	**$ 4,800,000**	**$ 37,926,800**
County-wide Projects						
911 Building Infrastructure Improvements	$ 325,000	$ 30,000	$ 50,000	$ -	$ -	$ 405,000
Administration Building Infrastructure Improvements	225,000	-	-	-	1,500,000	1,725,000
Central Clinic Building Infrastructure Improvements	-	40,000	-	-	-	40,000
Durango West Infrastructure Improvements	-	60,000	-	-	-	60,000
Homeless Clinic Building Infrastructure Improvements	-	50,000	-	-	-	50,000
MCSO/Substation Improvements	44,510	-	-	-	-	44,510
MCSO/Records Building Infrastructure Improvements	-	40,000	-	-	-	40,000
MCSO Computer Ctr Building Infrastructure Improvements	-	100,000	450,000	-	-	550,000
Security Center Building Infrastructure Improvements	420,369	-	-	-	-	420,369
Subtotal Deferred MM County-Wide	**$ 1,014,879**	**$ 320,000**	**$ 500,000**	**$ -**	**$ 1,500,000**	**$ 3,334,879**
Parks & Recreation						
Major Maintenance Carryover	$ 600,000	$ -	$ -	$ -	$ -	$ 600,000
Total Agency 473	**$ 9,870,679**	**$ 10,941,000**	**$ 8,000,000**	**$ 6,750,000**	**$ 6,300,000**	**$ 41,861,679**

MAJOR MAINTENANCE PROJECT SUMMARY (CONTINUED)

PROJECT DESCRIPTION	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06	TOTAL
General Government--Fund 255						
Agency 472 - Detention Fund						
Annual Detention Facilities Maintenance Programs	$ 662,000	$ 630,000	$ 630,000	$ 630,000	$ 555,000	$ 3,107,000
Blue Point Bldg Insrastructure Improvements	-	80,000	-	-	-	80,000
Durango Jail Bldg Infrastructure Improvements	1,905,000	5,496,000	460,000	-	-	7,861,000
Durango Juvenile Bldg Infrastructure Improvements	1,175,000	2,381,000	-	-	-	3,556,000
Estrella Jail Bldg Infrastructure Improvements	33,000	2,855,000	500,000	500,000	100,000	3,888,000
Madison Jail Bldg Infrastructure Improvements	745,000	2,605,000	1,000,000	1,000,000	100,000	5,450,000
Main Jail Bldg Infrastructure Improvements	-	45,000	50,000	55,000	60,000	210,000
MCSO/Substation(2021) Bldg Infrastructure Improvements	170,000	-	-	-	-	170,000
MCSO/Substation(2853) Bldg Infrastructure Improvements	140,000	330,000	-	-	-	470,000
S.E. Juvenile Bldg Infrastructure Improvements	70,000	453,000	-	200,000	1,500,000	2,223,000
Towers Jail Bldg Infrastructure Improvements	490,000	432,000	250,000	2,000,000	200,000	3,372,000
Total Agency 472	**$ 5,390,000**	**$ 15,262,000**	**$ 2,890,000**	**$ 4,385,000**	**$ 2,415,000**	**$ 30,387,000**

HEALTH CARE MANDATES EXPENDITURE VARIANCE COMMENTARY

HEALTH CARE MANDATES REVENUE AND EXPENDITURE VARIANCE COMMENTARY

Description	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED	COMMENT
AGENCY 390 - GENERAL FUND					
Revenue					
Disproportionate Share Refund	$ 54,677,600	$ 54,677,600	$ 54,677,600	$ -	Elimination of County's portion of Disproportionate Share withholding under Proposition 204.
Long-Term Care Residual:					
Nursing Home Care	$ 13,597	$ 13,597	$ 13,434	$ 13,597	
Home Care	79,447	79,447	78,488	79,447	
	$ 93,044	$ 93,044	$ 91,922	$ 93,044	
Subtotals	**$ 54,770,644**	**$ 54,770,644**	**$ 54,769,522**	**$ 93,044**	
Expenditures					
Administration:					
Contract Monitoring Admin.	$ 255,973	$ 251,368	$ 169,086	$ 170,786	
Healthcare Mandates Consulting	1,242,175	1,242,175	1,242,175	1,250,000	
Health Care Financial Admin.:					
Health Care Financial Admin.	$ 1,620,330	$ 920,696	$ 744,805	$ 1,150,182	
Claims Processing	270,919	799,881	860,617	937,373	
Notifications	1	687,266	799,128	650,117	
Claims Resolution	39,357	292,198	292,198	355,719	
SubSubtotals	$ 1,930,607	$ 2,700,041	$ 2,696,748	$ 3,093,391	
Subtotals	$ 3,428,755	$ 4,193,584	$ 4,108,009	$ 4,514,178	
AHCCCS:	$ 38,659,236	$ 38,659,236	$ 38,659,236	$ 42,957,626	
AHCCCS Acute	*38,659,236*	*38,659,236*	*38,659,236*	*38,659,236*	
Prop. 204 Admin. Contribution	-	-	-	*2,223,305*	
Prop. 204 Urban Nomad	-	-	-	*2,075,085*	
AHCCCS Sanctions	1,000,000	1,000,000	500,000	125,000	Decrease in AHCCCS Sanctions as result of Proposition 204.
Subtotals	$ 39,659,236	$ 39,659,236	$ 39,159,236	$ 43,082,626	
ALTCS Contribution	$ 96,130,000	$ 96,130,000	$ 96,130,000	$ 101,077,241	ALTCS contribution increase due to member months and inflationary growth.
Mental Health:					
Arnold v Sarn IGA/Court Order	$ 26,001,022	$ 25,236,193	$ 24,600,000	$ 25,800,000	
Arnold v Sarn Litigation Costs	230,000	230,000	1,000	75,000	
Arnold v Sarn Court Monitor	135,000	135,000	135,000	140,000	Rent increase.
Gen Mental Health IGA/Non-SMI	4,856,576	4,856,576	4,856,576	4,856,576	
Mental Health Orders	50,000	50,000	30,000	50,000	
Mental Health Testimony	220,000	220,000	220,000	220,000	
Subtotals	$ 31,492,598	$ 30,727,769	$ 29,842,576	$ 31,141,576	
MMC Teaching Prog. Subsidy	$ 3,547,901	$ 3,547,900	$ 3,547,900	$ 3,547,900	

HEALTH CARE MANDATES EXPENDITURE VARIANCE COMMENTARY (CONTINUED)

HEALTH CARE MANDATES REVENUE AND EXPENDITURE VARIANCE COMMENTARY

Description	FY 2000-01 ADOPTED	FY 2000-01 REVISED	FY 2000-01 PROJECTED	FY 2001-02 ADOPTED	COMMENT
Disproportionate Share Match	$ 54,677,600	$ 54,677,600	$ 54,677,600	$ -	Elimination of County's portion of Disproportionate Share withholding under Proposition 204.
Public Health TB Hospitalization	$ -	$ -	$ 500,000	$ 1,000,000	Payment to Maricopa Medical Center for costs incurred for Tuberculosis Hospitalizations.
SAIL Grant Matching Funds	$ 656,500	$ 656,501	$ 627,348	$ 686,463	
Long-Term Care Residual:					
Administration	$ 2,656	$ 2,656	$ 1,326	$ 2,845	Covered population will not increase.
Acute Care	25,692	25,692	25,692	27,444	
Nursing Home Care	117,287	117,287	117,287	125,303	
Home Care	139,365	139,365	139,365	148,892	
Subtotals	$ 285,000	$ 285,000	$ 283,670	$ 304,484	
Pre-AHCCCS:					
Outside Hospital Claims	$ 7,750,000	$ 9,500,000	$ 9,500,000	$ 1,937,500	Reduction in Outside Hospital Claims resulting from Proposition 204 implementation.
Medical Eligibility Lawsuits	3,255,812	3,255,812	3,255,812	18,102,235	
1998 Settlement	*3,255,812*	*3,255,812*	*3,255,812*	*2,102,235*	
New Settlements	-	-	-	*16,000,000*	
MMC Pre-AHCCCS Subsidy	6,660,000	6,660,000	3,000,000	750,000	Reduction in MMC Pre-AHCCCS Claims subsidy resulting from Proposition 204 implementation.
Pre-AHCCCS Contingency	2,958,360	1,208,360	-	-	
Claims Resolution	1,000,000	1,000,000	1,000,000	3,000,000	
Subtotals	$ 21,624,172	$ 21,624,172	$ 16,755,812	$ 23,789,735	
MIHS Operating Subsidy	$ -	$ -	$ -	$ 13,140,300	General Fund subsidy to MIHS to compensate for elimination of County's net Disproportionate Share revenue under Proposition 204.
Totals	**$ 251,501,762**	**$ 251,501,762**	**$ 245,632,151**	**$ 222,284,503**	
AGENCY 392 - DETENTION FUND					
Expenditures					
Correctional Health Claims	**$ 4,175,000**	**$ 4,175,000**	**$ 1,500,000**	**$ 1,700,000**	Reduced payment to MIHS for hospital treatment of inmates from Correctional Health
Totals	**$ 4,175,000**	**$ 4,175,000**	**$ 1,500,000**	**$ 1,700,000**	

MARICOPA INTEGRATED HEALTH SYSTEM EXPENDITURE VARIANCE COMMENTARY

MARICOPA MEDICAL CENTER - FUND 534 (AGENCIES 900, 901, 908, 909)

FY 2001-02 Final Adopted	Revenues	Expenditures	Net Revenue Before ALTCS Transfer	ALTCS Transfer	Net Revenue After ALTCS Transfer
	$251,922,582	$269,005,582	$(17,083,000)	$17,083,000	$ -

Maricopa Medical Center's (MMC) Fiscal Year 2001-02 Budget, including a transfer-in from the Arizona Long Term Care System Fund (ALTCS), is projected at a loss of$2,791,326. Budgeted FY2001-02 acute patient days and admissions are projected to increase 5.6% from forecast due to population growth and continued expansion of AHCCCS/Health Plan membership. Psychiatric patient days and admissions are budgeted to increase 6.2% from forecast as a result of the acquisition of Desert Vista increasing available bed capacity from 92 to 152. Outpatient visits are projected to increase by 13.1% from forecast due to addition of new services or services previously not available due to capacity constraints.

Net revenue per adjusted patient day is budgeted to increase by 6.3%. The budgeted net revenue increase reflects overall rate increases in AHCCCS, commercial insurance, self pay rates and other payer rates and a decrease in Medicare outpatient reimbursements due to the implementation of APCs. Budgeted bad debt is 18.8% or 3.2% higher than our forecasted rate due to anticipated volume/rate increases.

The increase in budgeted capital spending is to be financed through the issuance of Certificates of Participation (COP), capital leases and cash from operations. The FY2001-02 budget includes$11 million in COP Proceeds for the Comprehensive Health Center build out. Budgeted depreciation and interest expense is increasing by 51.6% over current year forecast due to the increased capital activity in FY2000-01 that did not impact operations for a full fiscal year and the budgeted capital outlays for FY2001-02 budget.

<u>Expenditures</u>

$ (16) Personal Services: Net impact of addition of full time equivalents related to budgeted volume increases, bringing in-house our Business Office function, annualization of our FY00-01 equity increases, funding a 2.5% pay for performance incentive and an additional$2.4 million needed for further equity adjustments.

(10) Supplies & Services: Projected increase due to contract terms, inflation and/or increased utilization.

1 Internal Service Fund: Decrease due to a reduction in Risk Management charge.

(2) Medical Service Fees: Increase for additional radiology services, a family medical fellowship program, reimbursement for a pathology lab director and volume increases.

4 Purchased Services: Transfer of the Business Office to in-house staff vs contract and a reduction of expenses related to the tobacco tax grant and outside hospital services.

(4) Depreciation Expense: Increased capital outlay FY01 impact for a full fiscal year and a budgeted increase in capital expenditures FY02.

(18) Provision for Doubtful Accounts: Increase in the estimate for Bad Debts expense due to volume/rate increases.

MARICOPA INTEGRATED HEALTH SYSTEM EXPENDITURE VARIANCE COMMENTARY (CONTINUED)

MARICOPA HEALTH PLAN - FUND 540 (AGENCY 602)

FY 2001-02 Final Adopted	Revenues	Expenditures	Net Revenue
	$126,742,205	$103,296,188	$23,446,017

The Maricopa Health Plan (MHP) budget includes 8.6% membership growth and an average 2.0% increase in medical expenses on a per member per month basis relative to FY 00-01. The overall expenditure increase is exceeded by increases in revenue. Relative to FY 00-01 (December to June forecast), the department budgeted a 2.0% per member per month increase in capitation revenue, a 16.0% per member per month increase in reinsurance revenue and a 12.0% per member per month increase in Sixth Omnibus Budget Reconciliation Act (SOBRA) reimbursements.

The FY 2001-02 Maricopa Health Plan (MHP) Budget was based on year-end member months totaling 403,682 relative to the 371,842 FY 2000-01 year-end projection. Member months were budgeted by prospective and prior-period coverage (PPC) population types based on historical analyses of each MHP population. The 8.6% total member months growth relative to the FY 00-01 year-end projection consists of the following: 1) Non-Kidscare population projection of 7.0% (AHCCCS data), 2) Kidscare population projection of 15.0% (AHCCCS data), 3) Market share increase of 1.0% in TANF and SOBRA rate groups, 4) Market share increase of 1.5% in Kidscare rate groups, 5) Flat market share in MNMI, SSI With Medicare and SSI Without Medicare rate groups and 6) A 3.0% budgeted growth rate due to the marketing initiative for the Kidscare Program. The 2.0% per member per month budgeted expense increase consists of a 1.0% decrease in the hospitalization per member per month rate, a 3.0% increase in the medical compensation per member per month rate, an average 5.0% increase in the other medical per member per month rate and a 6.0% increase in the administration per member per month rate.

<u>Expenditures</u>

$(3.8) Inpatient expenses due to membership growth.
(2.2) Medical Compensation due to membership growth and price increases.
(10.1) Other medical expenses due to membership growth and price increases.
(0.8) Administrative expenses increase due to smaller allocation base resulting from MLTCP membership decline, 2.5% pay for performance and 7.03 net FTE increase.

ARIZONA LONG-TERM CARE SYSTEM - FUND 550 (AGENCY 600)

FY 2001- 02 Final Adopted	Revenues	Expenditures	Net Revenue Before ALTCS Transfer to MMC and Senior Select	Transfer to MMC and Senior Select	Net Revenue After ALTCS Transfer to MMC and Senior Select
	$294,977,549	$246,564,370	$48,413,179	$(21,973,950)	$26,439,229

Maricopa Long Term Care is now one of three ALTCS contractors in Maricopa County. The program was put out to competitive bid by AHCCCS in the summer of 2000. The Fiscal Year 2001-02 Maricopa Long Term Care Plan Budget was based on year-end member months totaling 97,944 relative to the 112,446 fiscal year 2000-01 year-end projection. The 13.0% budgeted member months decrease from the fiscal year 2000-01 year-end projection is based on a 31.0% historical population growth and a

MARICOPA INTEGRATED HEALTH SYSTEM EXPENDITURE VARIANCE COMMENTARY (CONTINUED)

27.0% historical death rate. In addition, MIHS assumed that the MLTCP would attract 40.0% of new enrollees and retain 90.0% of eligible members during open enrollment periods of October, November and December 2001. The$16.1 million expense reduction, driven by the loss of member months, includes an average increase in expenses of 4.0%.

Expenditures

$ 5.9 Institutional expenses due to membership decline.
6.1 Home and Community Based expenses due to membership decline.
1.0 Inpatient expenses due to membership decline.
0.5 Medical Compensation due to membership decline.
1.9 Medical expenses due to membership decline.
0.6 Administrative expense decrease due to smaller allocation base resulting from MLTCP membership decline.

MARICOPA HEALTH SELECT PLAN - FUND 560 (AGENCY 603)

FY 2001-02	Revenues	Expenditures	Net Revenue
Final Adopted	$7,302,346	$5,116,083	$2,186,263

The fiscal year 2001-02 Maricopa Health Select Plan Budget was based on year-end member months totaling 45,728 relative to the 40,163 fiscal year 2000-01 year-end projection. This is a 13.9% increase from the fiscal year 2000-01 year-end projection. Member months were projected by 1) applying the Health Select proportionate share of total benefited employees of 13.05% to average recruitments, 2) applying the Health Select proportionate share to the County attrition rate of 10.5% and 3) projecting dependents at current rates on net new employees allocated by rate category. The budget increase reflects an 11.0% per member per month increase in premium revenues (relative to the FY 2000-01 December – June forecast) and a total per member per month expense increase of 5.0% which includes a 4.0% increase in per member per month medical expenses and an 11.0% per member per month increase in administration due to new insurance costs for the larger membership and greater administration allocation due to the reduced allocation base resulting from the MLTCP membership decline.

Expenditures

$ (0.3) Inpatient expenses due to membership increase and price increase.
(0.2) Medical Compensation due to membership increase and price increase.
(0.4) Medical expenses due to membership increase and price increase.
(0.2) Administrative expenses increase due to insurance membership increases, smaller allocation base resulting from MLTCP membership decline, 2.5% pay for performance and 7.03 net FTE increases.

MARICOPA INTEGRATED HEALTH SYSTEM EXPENDITURE VARIANCE COMMENTARY (CONTINUED)

MARICOPA SENIOR SELECT PLAN - FUND 560 (AGENCY 604)

FY 2001-02 Final Adopted	Revenues	Expenditures	Net Revenue Before ALTCS Transfer	ALTCS Transfer	Net Revenue After ALTCS Transfer
	$30,156,686	$35,047,636	$(4,890,950)	$4,890,950	$ -

The fiscal year 2001-02 Maricopa Senior Select Plan Budget is based on year-end member months totaling 45,682 relative to the 40,325 fiscal year 2000-01 year end projection. The 13.3% member months increase from the fiscal year 2000-01 year-end projection is based upon the monthly historical run rate of the Senior Select population, and the historical run rate of the Evercare population adjusted down by 1.0% (to mirror the nursing home population decline of the MLTCP). The increase in budgeted expenses over FY 2000-01 is due to membership growth. On a per member per month basis, the pmpm decreases over FY 2000-01 (December – June forecast) by 4.0% due to an 18.0% decline in subcapitation expense resulting from the decline in Evercare membership.

Expenditures

$(2.3) Inpatient expenses due to membership growth and price increase.
(.5) Medical Compensation due to membership growth and price increases.
(1.3) Other Medical (excluding Evercare subcapitation) expense membership growth and price increases.
1.6 Evercare subcapitation due to Evercare membership decline.
(.3) Administrative expenses increase due to smaller allocation base resulting from MLTCP membership decline, 2.5% pay for performance and 7.03 net FTE increases.

RESULTS INITIATIVES SUMMARY AND COMMENTARY

RESULTS INITIATIVES REQUESTS COMMENTARY

DEPT	DESCRIPTION	FY 2001-02 REQUESTED	FY 2001-02 ADOPTED	FY 2002-03 (ONGOING)	SUMMARY
GENERAL FUND					
06 BOARD OF SUPERVISORS CLERK					
01.	Historical Minutes Scanning Project	$ 35,000	$ 35,000	$ -	
	DEPT 06 TOTAL	$ 35,000	$ 35,000	$ -	
11 ADULT PROBATION					
01.	Compensation	$ 346,760	$ 98,860	$ 98,860	Balance placed in contingency pending HR validation & prioritization
02.	Hardware Replacement	391,160	-	-	
03.	Adult Probation Enterprise Tracking System	589,869	61,855	61,855	Recommended from Probation Fee Fund
04.	Staffing Increases	199,172	85,168	85,167	
	DEPT 11 TOTAL	$ 1,526,961	$ 245,883	$ 245,882	
12 ASSESSOR					
01.	Employee Compensation	$ 518,324	$ 240,851	$ 240,851	Balance placed in contingency pending HR validation & prioritization
	DEPT 12 TOTAL	$ 518,324	$ 240,851	$ 240,851	
14 COUNTY CALL CENTER					
01.	Market Compensation	$ 34,149	$ -	$ -	Placed in contingency pending HR validation & prioritization
	DEPT 14 TOTAL	$ 34,149	$ -	$ -	
16 CLERK OF SUPERIOR COURT					
01.	Desktop Lifecycle Plan	$ 427,000	$ 25,862	$ -	Replacement of PCs (majority funded in base request)
02.	Court Related Workload	113,820	601,847	547,088	Increase in staffing of 12 Courtroom Clerks.
03.	Market Compensation Adjustments	437,129	-	-	Placed in contingency pending HR validation & prioritization
04.	Electronic Document Management System	3,229,532	-	-	Fully Funded in Base
05.	Software Upgrades	172,260	-	-	
06.	E-Commerce/E-Government	97,800	-	-	
07.	COC Website	85,320	-	-	
	DEPT 16 TOTAL	$ 4,562,862	$ 627,709	$ 547,088	
19 COUNTY ATTORNEY					
01.	Ongoing Market/Compensation Adjustments	$ 3,307,392	$ 720,623	$ 720,623	
02.	Information Technology	352,968	230,870	230,870	
03.	CAIS Projects	359,267	-	-	Fully Funded in Base
04.	Night Shift Staff	341,225	-	-	General Government -$ 341,225
05.	Records Manager, CALEA Investigator, Grant Administrator, Technology/Electronic Crimes	546,573	117,822	116,370	
06.	Sexual Violent Person Expert Witness/Sexual Assault Exams	250,000	201,818	201,818	
07.	Westlaw Facilities Plan	219,840	-	-	
09.	County Counsel Increases	417,919	-	-	
	DEPT 19 TOTAL	$ 5,795,184	$ 1,271,133	$ 1,115,768	

RESULTS INITIATIVES SUMMARY AND COMMENTARY (CONTINUED)

RESULTS INITIATIVES REQUESTS COMMENTARY

DEPT	DESCRIPTION	FY 2001-02 REQUESTED	FY 2001-02 ADOPTED	FY 2002-03 (ONGOING)	SUMMARY
20 COUNTY ADMINISTRATIVE OFFICER					
01.	Management Intern Program	$ 100,000	$ 100,000	$ 100,000	
	DEPT 20 TOTAL	$ 100,000	$ 100,000	$ 100,000	
22 HUMAN SERVICES					
01.	Salary Advancement Funding	$ 15,176	$ -	$ -	Placed in contingency pending HR validation & prioritization
	DEPT 22 TOTAL	$ 15,176	$ -	$ -	
23 INTERNAL AUDIT					
01.	Pay for Performance	$ 24,099	$ 19,352	$ 19,352	
02.	Co-Sourcing	375,000	-	-	Continue funding in General Government
03.	Citizens' Report	161,725	-	-	Service Efforts and Accomplishments Report
04.	MFR Program/Performance Measure Verification and Certification	212,798	-	-	
05.	IA Personal Computer Upgrade	15,000	-	-	
	DEPT 23 TOTAL	$ 788,622	$ 19,352	$ 19,352	
24 JUSTICE COURTS					
01.	Lease Increases	$ 150,614	$ 117,492	$ 117,492	$26,266 (Wickenburg Lease) – reserved in Contingency
02.	Merit Increase - 2.5%	41,566	193,320	193,321	
03.	Security for Remaining Justice Courts	110,230	55,116	55,116	
04.	Court Clerks, Security Guards, and IT Staff Market Adjustments	449,134	-	-	Placed in contingency pending HR validation & prioritization
05.	Additional Clerical Staff	230,473	-	-	
06.	Volunteer Coordinator Program	66,010	-	-	
07.	Bilingual Clerks and Interpreter Services	209,631	-	-	General Government Contingency
	DEPT 24 TOTAL	$ 1,257,658	$ 365,928	$ 365,929	
25 CONSTABLES					
01.	Compensation Increase	$ 15,780	$ 5,622	$ 5,622	Balance placed in contingency pending HR validation & prioritization
02.	Training	11,500	-	-	
03.	Increase in Vehicle Fleet	2,550	-	-	
	DEPT 25 TOTAL	$ 29,830	$ 5,622	$ 5,622	
27 JUVENILE PROBATION					
01.	Compensation	$ 61,666	$ 218,721	$ 218,721	Balance placed in contingency pending HR validation & prioritization
02.	Recruitment and Staffing	154,119	-	-	Balance placed in contingency pending HR validation & prioritization
05.	Warehouse Relocation	41,076	-	-	Funded in CJFD
08.	Collections	72,649	40,438	40,438	
09.	Technology	263,185	42,500	12,248	
	DEPT 27 TOTAL	$ 592,695	$ 301,659	$ 251,187	
28 MEDICAL ELIGIBILITY					
01.	Market Compensation	$ 556,833	$ -	$ -	
02.	Goal Attainment Award	770,980	120,603	120,603	To increase efficiency & reduce financial liability rate
03.	Proposition 204	-	440,560	-	
	DEPT 28 TOTAL	$ 1,327,813	$ 561,163	$ 120,603	

RESULTS INITIATIVES SUMMARY AND COMMENTARY (CONTINUED)

RESULTS INITIATIVES REQUESTS COMMENTARY

DEPT	DESCRIPTION	FY 2001-02 REQUESTED	FY 2001-02 ADOPTED	FY 2002-03 (ONGOING)	SUMMARY
29 MEDICAL EXAMINER					
01.	Admitting Office Support Positions	$ 49,752	$ 49,752	$ 49,752	
02.	Positions to Support Increased Number of MEs	119,435	119,435	119,435	
04.	Toxicology Equipment Lease Purchase	-	22,070	22,070	
	DEPT 29 TOTAL	$ 169,187	$ 191,257	$ 191,257	
30 PARKS & RECREATION					
01.	Park Police Participation in Public Safety Personnel Retirement System	$ 172,045	$ -	$ -	Contingent upon outcome of legislation
02.	5-yr Capital and Development Plan	19,499,957	-	-	
03.	Volunteer Coordinator/Grants Coordinator	45,047	-	-	
05.	Technology Support from MCDOT	46,203	46,203	-	
06.	Technology Enterprise Agreement	12,990	-	-	
07.	Technology Leasing Agreement	23,536	-	-	
08.	CSA Agency Allocation	52,698	52,698	52,698	
	DEPT 30 TOTAL	$ 19,852,477	$ 98,901	$ 52,698	
31 HUMAN RESOURCES					
01.	Compensation Services New Position	$ 51,918	$ -	$ -	
02.	Customer Service - New Position	36,249	-	-	
03.	Employee Benefits - New Position	47,108	-	-	
04.	Drug Testing Program	49,350	-	-	
05.	Salary Advancements	130,641	-	-	Placed in contingency pending HR validation & prioritization
06.	Benefits Administration System Implementation	51,000	-	-	
	DEPT 31 TOTAL	$ 366,266	$ -	$ -	
33 INDIGENT REPRESENTATION					
01.	Market Compensation	$ 1,379,470	$ -	$ -	Placed in contingency pending HR validation & prioritization
02.	Merit Based Salary Adjustments - 2.5%	596,324	444,100	444,100	
03.	Additional Staff / Sexually Violent Predator Funding	486,438	175,298	156,173	
	DEPT 33 TOTAL	$ 2,462,233	$ 619,398	$ 600,273	
34 PUBLIC FIDUCIARY					
01.	Salary Advancements	$ 41,517	$ -	$ -	
02.	FIT (Financial Investigation Team)	49,721	49,721	49,721	
03.	Technology	14,200	14,200	-	
	DEPT 34 TOTAL	$ 105,438	$ 63,921	$ 49,721	
36 RECORDER					
01.	Move Mesa Office	$ 500,000	$ -	$ -	
	DEPT 36 TOTAL	$ 500,000	$ -	$ -	
37 SUPERINTENDENT OF SCHOOLS					
01.	Small Schools Administrator	$ 53,016	$ -	$ -	To be resolved once a written legal opinion is received from County Counsel via a contingency item
02.	Small Schools Coordinator	33,016	-	-	To be resolved once a written legal opinion is received from County Counsel via a contingency item
03.	Network Server Upgrade	10,172	10,172	-	
04.	Microsoft 2000 Software Licenses	9,755	-	-	
	DEPT 37 TOTAL	$ 105,959	$ 10,172	$ -	

RESULTS INITIATIVES SUMMARY AND COMMENTARY (CONTINUED)

RESULTS INITIATIVES REQUESTS COMMENTARY

DEPT	DESCRIPTION	FY 2001-02 REQUESTED	FY 2001-02 ADOPTED	FY 2002-03 (ONGOING)	SUMMARY
38 SUPERIOR COURT					
01.	Northwest Regional Superior Court	$ 869,364	$ -	$ -	One-time start-up expenses - General Government Contingency -$ 586,641
02.	Employee Compensation Issues	560,003	450,226	450,226	Recommendation includes merit increases only, market-based recommendations are contingent upon HR approval and County prioritization
03.	Regional Felony Processing Centers	243,551	243,450	243,450	Fill the Gap
04.	PC and Server Replacement	164,600	164,600	164,600	
05.	Pretrial Services Agency Staffing	258,685	-	-	Pre-trial Services Agency Staffing - General Government Contingency
06.	Probate Court Admin Staffing	112,253	-	-	
07.	Security Guard Staffing	94,688	-	-	
08.	Contract Court Reporters/Court Interpreters	250,000	-	-	Contract Court Reporters/Court Interpreters – Carry forward from FY 2000-01 General Government Contingency$ 250,000
09.	ACS, CMS and JCS Replacement	1,025,094	873,000	366,000	Migration of 3 case management systems to create economies of scale and decrease the need for technical staff, hardware and software in the future.
10.	Judicial Officer Salary Increase	121,704	-	-	
11.	Juror Fees and Mileage	295,600	209,030	209,030	Juror fees and mileage may increase based on the increased numbers of grand juries sitting.
12.	Juror Fee Increase	2,158,500	-	-	
	DEPT 38 TOTAL	$ 6,154,042	$ 1,940,306	$ 1,433,305	
39 HEALTH CARE MANDATES					
01.	Proposition 204	$ (45,676,410)	$ (45,676,410)	$ (46,099,840)	Impact of legislation (see Health Care Mandates Variance Commentary)
	DEPT 39 TOTAL	$ (45,676,410)	$ (45,676,410)	$ (46,099,840)	
41 CHIEF INFORMATION OFFICER					
01.	Information Technology Market Adjustments	$ 143,007	$ -	$ -	Placed in contingency pending HR validation & prioritization
02.	High-Reliability File and Print Services	213,595	35,198	35,198	
03.	Network Protection	20,000	-	-	
	DEPT 41 TOTAL	$ 376,602	$ 35,198	$ 35,198	
45 JUDICIAL MANDATES					
01.	Market-Based Salary Adjustments	$ 11,375	$ -	$ -	Placed in contingency pending HR validation & prioritization
02.	Merit Increases-2.5% Salary Adjustments	28,197	43,921	43,921	
03.	IT Applications & Infrastructure	28,813	-	-	
04.	Car for OLA Dependency Staff	26,600	-	-	
	DEPT 45 TOTAL	$ 94,985	$ 43,921	$ 43,921	
47 GENERAL GOVERNMENT					
01.	Compensation	$ -	$ 7,000,000	$ 7,000,000	Reserved for pending compensation requests
02.	Contingency Reserve	-	10,874,976	7,343,335	Reserved for other pending RIRs
	DEPT 47 TOTAL	$ -	$ 17,874,976	$ 14,343,335	
50 SHERIFF					
01.	Detention OT & Regular Over-Budget Compensation	$ 366,436	$ -	$ -	Funded in base

RESULTS INITIATIVES SUMMARY AND COMMENTARY (CONTINUED)

RESULTS INITIATIVES REQUESTS COMMENTARY

DEPT	DESCRIPTION	FY 2001-02 REQUESTED	FY 2001-02 ADOPTED	FY 2002-03 (ONGOING)	SUMMARY
02.	Positions Requiring a Grant Match	770,000	-	-	
03.	Market Range Adjustment for Deputy Sheriffs	1,272,398	-	-	Placed in contingency pending HR validation & prioritization
04.	Staff Compensation - 5% Sworn/Uniform	562,305	674,143	674,143	
05.	Staff Compensation - 5% Civilian	202,176	307,847	307,847	
07.	Records Management System	206,447	-	-	
08.	Consultant to Review Distribution between Intake & Custody Ops	68,000	-	-	
09.	Continuation of MCSO Recruitment	170,000	-	-	
10.	Phase 3 - Ergo Needs for MCSO	100,000	-	-	
	DEPT 50 TOTAL	$ 3,717,762	$ 981,989	$ 981,989	
73 MATERIALS MANAGEMENT					
01.	Salary Advancements & Contract Specialist	$ 24,275	$ 24,099	$ 24,098	
02.	Procurement Trainer & IT Compensation	45,197	-	-	
03.	Procurement Consultant Training	10,000	-	-	
	DEPT 73 TOTAL	$ 79,472	$ 24,099	$ 24,098	
86 PUBLIC HEALTH					
01.	Salary Adjustments	$ 74,845	$ 39,133	$ 39,133	Balance placed in contingency pending HR validation & prioritization
02.	Staffing for Childhood Immunization Program	330,972	288,516	288,516	
03.	OSHA Required Safety Devices	71,338	71,338	71,338	
04.	Rent for Immunization Clinic (Grunow Bldg.)	30,500	30,500	30,500	Contract increase in rent
05.	Laboratory Technician	36,064	18,032	18,032	
06.	Adult Vaccinations for Low Income Persons	56,000	-	-	
07.	Childhood Injury Prevention Program Coordinator	39,867	-	-	
	DEPT 86 TOTAL	$ 639,586	$ 447,518	$ 447,518	
88 ENVIRONMENTAL SERVICES					
05.	Vector Control Human Resource Increases	$ 53,299	$ 53,299	$ 53,299	
	DEPT 88 TOTAL	$ 53,299	$ 53,299	$ 53,299	
Total Departments					
	GENERAL FUND TOTAL	$ 5,585,173	$ (19,517,157)	$ (24,830,947)	
SPECIAL REVENUE					
16 CLERK OF SUPERIOR COURT					
01.	Desktop Lifecycle Plan	$ -	$ 114,333	$ -	Replacement of PCs (recommended partial funding from automation funds)

RESULTS INITIATIVES SUMMARY AND COMMENTARY (CONTINUED)

RESULTS INITIATIVES REQUESTS COMMENTARY

DEPT	DESCRIPTION	FY 2001-02 REQUESTED	FY 2001-02 ADOPTED	FY 2002-03 (ONGOING)	SUMMARY
08.	Conversion of Minute Entries to XML Documents	48,000	-	-	
09.	Electronic Criminal Case Disposition	48,000	-	-	
	DEPT 16 TOTAL	$ 96,000	$ 114,333	$ -	
19 COUNTY ATTORNEY					
02.	Information Technology	$ -	$ -	$ -	
08.	Demand Reduction/Check Enforcement	309,268	277,931	277,931	
	DEPT 19 TOTAL	$ 309,268	$ 277,931	$ 431,844	
22 HUMAN SERVICES					
02.	Community Services Initiative	$ 55,000	$ -	$ -	
	DEPT 22 TOTAL	$ 55,000	$ -	$ -	
26 CORRECTIONAL HEALTH					
01.	Salary Adjustments	$ 357,953	$ 131,890	$ 131,890	Balance placed in contingency pending HR validation & prioritization
02.	Pharmaceutical Budget Adjustments	350,000	-	-	Contingency
03.	Personal Computers for the Clinics	47,480	26,838	10,319	
04.	Medical Record/Clinical Management (MR/CM) Automated System	506,578	100,000	-	
05.	Utilization Management Program	216,185	216,185	185,754	
06.	Estrella Support Clinic Target Adjustment	56,094	-	-	
	DEPT 26 TOTAL	$ 1,534,290	$ 474,913	$ 327,963	
27 JUVENILE PROBATION					
01.	Compensation	$ 453,521	$ 196,278	$ 196,278	Balance placed in contingency pending HR validation & prioritization
02.	Recruitment and Staffing	47,451	43,043	43,043	Balance placed in contingency pending HR validation & prioritization
03.	Juvenile Detention Staffing	431,132	167,379	155,750	
04.	Detention Alternatives	220,184	86,086	86,086	
06.	ACA Accreditation	81,490	-	-	
08.	Collections	-	32,211	20,219	
	DEPT 27 TOTAL	$ 1,233,778	$ 524,997	$ 521,595	
30 PARKS & RECREATION					
04.	Air Conditioning - Desert Outdoor Ctr.	$ 353,923	$ 353,923	$ -	
	DEPT 30 TOTAL	$ 353,923	$ 353,923	$ -	
42 INTEGRATED CRIMINAL JUSTICE					
01.	ICJIS Management	$ 916,600	$ 778,858	$ 579,737	
02.	Data Integration	2,537,767	2,357,585	2,284,640	
03.	Network	1,665,728	1,346,320	511,432	
04.	Phase II Consulting in Phase I	450,000	200,000	-	
05.	Contingency	400,000	-	-	
	DEPT 42 TOTAL	$ 5,970,095	$ 4,682,763	$ 3,375,808	
44 PLANNING & DEVELOPMENT					
01.	New Positions	$ 264,111	$ -	$ -	
02.	Asst. Director Position	92,560	-	-	Fully funded in Base
03.	Plan Review Supervisors	109,154	-	-	Fully funded in Base
	DEPT 44 TOTAL	$ 465,825	$ -	$ -	
47 GENERAL GOVERNMENT					
01.	Compensation	$ -	$ 1,500,000	$ 1,500,000	
	DEPT 47 TOTAL	$ -	$ 1,500,000	$ 1,500,000	

RESULTS INITIATIVES SUMMARY AND COMMENTARY (CONTINUED)

RESULTS INITIATIVES REQUESTS COMMENTARY

DEPT	DESCRIPTION	FY 2001-02 REQUESTED	FY 2001-02 ADOPTED	FY 2002-03 (ONGOING)	SUMMARY
50 SHERIFF					
01.	Detention OT & Regular Over-Budget Compensation	$ 1,711,318	$ -	$ -	Funded in base
04.	Staff Compensation - 5% Sworn/Uniform	1,910,210	1,078,752	1,078,752	
05.	Staff Compensation - 5% Civilian	392,460	115,541	115,541	
06.	Sexual Violent Predators	370,000	-	-	Unfunded state mandate previously absorbed by Dept
07.	Records Management System	400,750	-	-	
08.	Consultant to Review Distribution between Intake & Custody Ops	132,000	-	-	
09.	Continuation of MCSO Recruitment	330,000	-	-	
	DEPT 50 TOTAL	$ 5,246,738	$ 1,194,293	$ 1,194,293	
64 TRANSPORTATION					
01.	Capital Budget	$ 77,380,324	$ 56,017,647	$ -	
02.	Personnel Increases	234,356	-	-	
03.	Risk Mgmt and County Counsel Charges	641,860	641,860	641,860	
	DEPT 64 TOTAL	$ 78,256,540	$ 56,659,507	$ 641,860	
65 LIBRARY DISTRICT					
01.	Market Salary Increases	$ 248,325	$ 248,325	$ 248,325	
02.	Computer Replacement	230,000	76,667	76,667	
03.	Automation System Replacement Evaluation	30,000	30,000	-	Library District Fund Balance
04.	Additional Print and Electronic Materials	500,000	-	-	
05.	IT Training	20,000	-	-	
06.	Bookmobile Technology and Network Upgrades	41,000	41,000	-	
07.	Bookmobile Replacement	150,000	150,000	-	Library District Fund Balance
08.	Technology Infrastructure Upgrade	68,850	-	-	
09.	Windows 2000 & Office 2000 Upgrades	30,000	-	-	
	DEPT 65 TOTAL	$ 1,318,175	$ 545,992	$ 324,992	
67 SOLID WASTE					
03.	Increase in Risk Management Costs	$ -	$ 382,200	$ -	
	DEPT 67 TOTAL	$ -	$ 382,200	$ -	
69 FLOOD CONTROL DISTRICT					
01.	Dam Safety Assessment Studies	$ 920,000	$ 920,000	$ -	
02.	Compensation	437,708	-	-	Placed in contingency pending HR validation & prioritization
03.	Planning & Floodplain Delineation	720,000	720,000	-	
04.	ISF Charges	433,467	433,467	-	
05.	Capital Budget	56,161,000	57,946,292	-	
	DEPT 69 TOTAL	$ 58,672,175	$ 60,019,759	$ -	
78 STADIUM DISTRICT MLB					
01.	Pedestrian Bridge	$ 75,000	$ 75,000	$ -	
02.	Long-term Project Reserve Transfer	600,000	600,000	-	
	DEPT 78 TOTAL	$ 675,000	$ 675,000	$ -	
79 ANIMAL CONTROL SERVICES					
01.	Clinic Supervision	$ 208,698	$ -	$ -	
02.	Salary Advancements	120,667	-	-	

RESULTS INITIATIVES SUMMARY AND COMMENTARY (CONTINUED)

RESULTS INITIATIVES REQUESTS COMMENTARY

DEPT	DESCRIPTION	FY 2001-02 REQUESTED	FY 2001-02 ADOPTED	FY 2002-03 (ONGOING)	SUMMARY
03.	Shelter Operations	154,530	-	-	
04.	ISF Charges	34,838	-	-	Funded in base
	DEPT 79 TOTAL	$ 518,733	$ -	$ -	
88 ENVIRONMENTAL SERVICES					
01.	IT Support	$ 225,000	$ 160,000	$ 160,000	$35K to Capital Lease
02.	Expanded Photo ID System	97,372	-	-	
03.	Vehicle Replacement	154,155	154,155	-	Refer to County Vehicle Replacement Schedule; Fund Balance
04.	Business Services FTE	33,428	-	-	
06.	Permit Management Program	284,645	284,645	284,645	
07.	Onsite Wastewater - Environmental Inspector	40,690	-	-	
08.	Market Study Adjustments	75,446	45,708	45,708	
09.	Enviro. Health Southeast Regional Office	483,520	134,957	134,957	
	DEPT 88 TOTAL	$ 1,394,257	$ 779,466	$ 625,311	
Total Departments					
	SPECIAL REVENUE TOTAL	$ 156,099,797	$ 128,185,076	$ 8,943,666	
CAPITAL PROJECTS					
40 CRIMINAL JUSTICE FACILITIES DEVELOPMENT					
01.	4th Avenue Jail	$ 48,000,000	$ 48,877,441	$ 48,000,000	
02.	Jackson Street Garage	2,000,000	2,000,000	2,000,000	
03.	Lower Buckeye Jail	121,000,000	121,000,000	121,000,000	
04.	MCSO Training Facility	7,300,000	7,300,000	7,300,000	
05.	FMD Maintenance Facility	2,420,237	2,420,237	2,420,237	
06.	Adult Transition Team	2,100,000	2,100,000	1,700,000	
07.	Durango Juvenile	37,000,000	37,000,000	37,000,000	
08.	Facility Replacement Relocations	1,000,000	1,000,000	1,000,000	
09.	Juvenile Transition Team	800,000	800,000	700,000	
10.	Mesa Juvenile	8,000,000	8,000,000	8,000,000	
11.	Southeast Courtroom Build-out	-	2,500,000	-	
	DEPT 40 TOTAL	$ 229,620,237	$ 232,997,678	$ 229,120,237	
Total Departments					
	CAPITAL PROJECTS TOTAL	$ 229,620,237	$ 232,997,678	$ 229,120,237	
ENTERPRISE					
60 MARICOPA HEALTH PLANS					
01.	Proposition 204	$ 21,663,179	$ 21,663,179	$ -	Net impact of new legislation
	DEPT 60 TOTAL	$ 21,663,179	$ 21,663,179	$ -	
90 MARICOPA HEALTH SYSTEM					
01.	Proposition 204	$ (52,636,600)	$ (52,636,600)	$ -	Net impact of new legislation
	DEPT 90 TOTAL	$ (52,636,600)	$ (52,636,600)	$ -	
Total Departments					
	ENTERPRISE TOTAL	$ (30,973,421)	$ (30,973,421)	$ -	

RESULTS INITIATIVES SUMMARY AND COMMENTARY (CONTINUED)

RESULTS INITIATIVES REQUESTS COMMENTARY

DEPT	DESCRIPTION	FY 2001-02 REQUESTED	FY 2001-02 ADOPTED	FY 2002-03 (ONGOING)	SUMMARY
INTERNAL SERVICE					
73 MATERIALS MANAGEMENT					
01.	Salary Advancements & Contract Specialist	$ 40,025	$ 40,025	$ 40,025	
02.	Procurement Trainer & IT Compensation	4,193	-	-	
	DEPT 73 TOTAL	$ 44,218	$ 40,025	$ 40,025	
74 EQUIPMENT SERVICES					
01.	Additional Fuel Funding	$ 631,470	$ 400,000	$ -	
02.	Alternative Fuel Technician	38,634	-	-	
	DEPT 74 TOTAL	$ 670,104	$ 400,000	$ -	
75 RISK MANAGEMENT					
01.	2.5% Salary Adjustments	$ 26,568	$ 24,399	$ 24,399	
02.	PC Replacement - Hardware	30,000	10,000	-	
	DEPT 75 TOTAL	$ 56,568	$ 34,399	$ 24,399	
76 TELECOMMUNICATIONS					
01.	Technology Salary Increases	$ 107,387	$ 107,387	$ 107,387	
02.	Telephone Switch Enhancements	120,000	120,000	-	
03.	Backbone Enhancement	416,000	416,000	-	
04.	Key Systems Replacement	175,000	175,000	-	
	DEPT 76 TOTAL	$ 818,387	$ 818,387	$ 107,387	
Total Departments					
	INTERNAL SERVICE TOTAL	$ 1,589,277	$ 1,292,812	$ 171,812	

ELIMINATIONS SUMMARY

DESCRIPTION	FY 2000-01 Adopted	FY 2000-01 Revised	FY 2001-02 Adopted	Variance Rev./Rec.	%
Fund Transfers (including Central Service Costs)	$ 425,055,564	$425,339,167	$ 323,988,151	$ (101,351,016)	-23.8%
Payments from Departments to Employer Benefit Costs	-	-	2,400,000	2,400,000	N/A
Internal Service Charges	39,573,844	39,573,844	39,770,634	196,790	0.5%
Payments from Health Care Mandates to Health System for Correctional Health	4,000,000	4,000,000	1,700,000	(2,300,000)	-57.5%
Payments from Health Care Mandates to Health System for Public Health TB Hospitalization	-	-	1,000,000	1,000,000	N/A
Payments from Maricopa Health Plan to Health System:					
Patient Services	37,976,843	37,976,843	67,000,000	29,023,157	76.4%
Attendant Care	12,338,254	12,338,254	16,000,000	3,661,746	29.7%
Payments from Departments to Maricopa Health Plans for Employer Health Premiums			6,349,912	6,349,912	N/A
Payments from Public Health to Health Plan for Ryan White Grant	626,500	626,500	1,000,000	373,500	59.6%
Totals	$ 519,571,005	$ 519,854,608	$ 459,208,697	$ (60,645,911)	-11.7%

TRANSFERS BY FUND

SUMMARY OF FUND TRANSFERS
FY 2001-02
ADOPTED

FUND TYPE/DEPARTMENT	IN	OUT	DESCRIPTION
GENERAL FUND			
18 FINANCE	$ 8,154,989	$ -	CENTRAL SERVICE COSTS
39 HEALTH CARE MANDATES	-	18,124,663	MIHS SUBSIDIES
47 GENERAL GOVERNMENT	-	182,927,485	DET. FUND MOE/COP DEBT SERVICE
86 PUBLIC HEALTH	-	65,000	VITAL STATISTICS
Total Departments	$ 8,154,989	$ 201,117,148	
SPECIAL REVENUE			
17 COMMUNITY DEVELOPMENT	$ -	$ 30,213	CENTRAL SERVICE COST ALLOCATION
30 PARKS & RECREATION	-	121,530	CENTRAL SERVICE COST ALLOCATION
44 PLANNING & DEVELOPMENT	-	342,563	CENTRAL SERVICE COST ALLOCATION
46 RESEARCH & REPORTING	-	79,243	CENTRAL SERVICE COST ALLOCATION
47 GENERAL GOVERNMENT	101,186,962	84,726,011	DET. FUND MOE/JAIL TAX TO CIP
60 MARICOPA HEALTH PLANS	686,463	-	SAIL GRANT MATCH SUBSIDY
64 TRANSPORTATION	-	2,014,028	CENTRAL SERVICE COST ALLOCATION
65 LIBRARY DISTRICT	-	587,133	CENTRAL SERVICE COST ALLOCATION
66 HOUSING	-	68,483	CENTRAL SERVICE COST ALLOCATION
68 STADIUM DISTRICT	-	5,709,410	STADIUM DISTRICT DEBT SERVICE
69 FLOOD CONTROL DISTRICT	-	1,192,941	CENTRAL SERVICE COST ALLOCATION
78 STADIUM DISTRICT MLB	-	635,110	CIP RES. ALLOC./CTRL. SVC. ALLOC.
79 ANIMAL CONTROL SERVICES	-	548,707	CENTRAL SERVICE COST ALLOCATION
86 PUBLIC HEALTH	65,000	1,118,927	VITAL STATS./CTRL. SVC. COST ALLOC.
88 ENVIRONMENTAL SERVICES	-	524,570	CENTRAL SERVICE COST ALLOCATION
Total Departments	$ 101,938,425	$ 97,698,869	
DEBT SERVICE			
68 STADIUM DISTRICT	$ 5,709,410	$ -	STADIUM DISTRICT DEBT SERVICE
99 DEBT SERVICE	83,447,166	-	COP DEBT SERVICE/CTRL. SVC. ALLOC.
Total Departments	$ 89,156,576	$ -	
CAPITAL PROJECTS			
40 CRIMINAL JUSTICE FACILITIES DEVELOPMENT	$ 84,726,011	$ -	JAIL TAX TO CIP
78 STADIUM DISTRICT MLB	600,000	-	CIP RESERVE ALLOCATION
Total Departments	$ 85,326,011	$ -	
ENTERPRISE			
60 MARICOPA HEALTH PLANS	$ 4,890,950	$ 22,029,896	OP. SUBSIDIES/CTRL. SVC. ALLOC.
67 SOLID WASTE	-	334,516	CENTRAL SERVICE COST ALLOCATION
90 MARICOPA HEALTH SYSTEM	34,521,200	1,696,252	OP. SUBSIDIES/CTRL. SVC. ALLOC.
Total Departments	$ 39,412,150	$ 24,060,664	
INTERNAL SERVICE			
73 MATERIALS MANAGEMENT	$ -	$ 17,666	CENTRAL SERVICE COST ALLOCATION
74 EQUIPMENT SERVICES	-	667,741	CENTRAL SERVICE COST ALLOCATION
75 RISK MANAGEMENT	-	84,002	CENTRAL SERVICE COST ALLOCATION
76 TELECOMMUNICATIONS	-	342,061	CENTRAL SERVICE COST ALLOCATION
Total Departments	$ -	$ 1,111,470	
ELIMINATIONS			
98 ELIMINATIONS	$ (323,988,151)	$(323,988,151)	
Total Departments	$ (323,988,151)	$(323,988,151)	

DIRECT ASSESSMENT SPECIAL DISTRICTS SECONDARY ROLL

MARICOPA COUNTY
DIRECT ASSESSMENT SPECIAL DISTRICTS
SECONDARY ROLL
FISCAL YEAR 2001-02

DIST. NO.	DISTRICT NAME	LEVY PURPOSE	2000-01 BUDGET	ESTIMATED EXPENDITURES 2000-01	2001-02 ADOPTED BUDGET	LESS AVAILABLE FUNDS	2001-02 DIRECT ASSESSMENT
28583	Boulder	Bond Interest	477	477	294	0	294
		Bond redemption	2,036	2,036	3,264	0	3,264
			2,513	2,513	3,558	0	3,558
28589	158TH Street	Bond Interest	444	444	54	0	54
		Bond redemption	4,334	4,334	600	0	600
			4,778	4,778	654	0	654
28590	Grandview Manor	Bond Interest	4,702	4,702	3,969	0	3,969
		Bond redemption	0	0	0	0	0
			4,702	4,702	3,969	0	3,969
28592	Fairview Lane	Bond Interest	1,728	1,728	1,071	0	1,071
		Bond redemption	1,592	1,592	2,953	0	2,953
			3,320	3,320	4,024	0	4,024
28593	East Fairview Lane	Bond Interest	2,668	2,668	2,051	0	2,051
		Bond redemption	2,791	2,791	0	0	0
			5,459	5,459	2,051	0	2,051
28594	White Fence Farms	Bond Interest	6,814	6,814	5,261	0	5,261
		Bond redemption	0	0	5,332	0	5,332
			6,814	6,814	10,593	0	10,593
28595	104th Place/University Dr.	Bond Interest	4,552	4,552	2,795	0	2,795
		Bond redemption	8,323	8,323	640	0	640
			12,875	12,875	3,435	0	3,435
28793	Queen Creek Water Imp	Bond Interest	13,224	13,224	12,167	0	12,167
		Bond redemption	14,125	14,125	15,126	0	15,126
			27,349	27,349	27,293	0	27,293
	Central Ave	Bond Interest	21,986	21,986	15,684	0	15,684
		Bond redemption	30,191	30,191	30,191	0	30,191
			52,177	52,177	45,875	0	45,875
	Billings Street	Bond Interest	872	872	566	0	566
		Bond redemption	1,400	1,400	681	0	681
			2,272	2,272	1,247	0	1,247
28529	Estrella Dells	General	87,762	87,762	75,026	0	75,026
28530	129th Avenue	General	1,210	1,210	248	0	248
28531	14th Street	General	310	310	617	0	617
28532	Avenida Del Sol	General	220	220	115	0	115
28533	Mallory	General	353	353	543	0	543
28535	Eagle Peak	General	1,530	1,530	1,304	0	1,304
28546	Desert Foothills North	General	11,900	11,900	15,340	0	15,340
28539	West Phoenix Estates 10	General	8,586	8,586	8,100	0	8,100
28547	Beautiful Arizona Estates	General	30,817	30,817	28,897	0	28,897
28548	192nd Ave.	General	489	489	247	0	247
28795	Circle City Community Park	General	0	0	13,000		13,000
			$183,638	$183,638	$171,721	$0	$171,721

STREET LIGHTING IMPROVEMENT DISTRICT LEVIES SECONDARY ROLL

MARICOPA COUNTY
STREET LIGHTING IMPROVEMENT DISTRICT LEVIES
SECONDARY ROLL
FISCAL YEAR 2001-02

DISTRICT #	DESCRIPTION	2000-01 BUDGET	2001-02 BUDGET	DIRECT TAX LEVY	2001 ASSESSED VALUATION	2001 TAX RATE
23189	Anthem I	81,730	221,436	249,219	19,937,539	1.2500
13879	Apache Cntry Club Est. 1	6,970	6,970	8,732	2,068,800	0.4221
13908	Apache Cntry Club Est. 3	10,587	10,587	12,739	3,171,350	0.4017
13447	Apache Cntry Club Est. 5	3,861	3,861	4,498	1,508,700	0.2982
13446	Apache Wells Mobil P 1&2	12,870	12,875	17,474	2,082,330	0.8392
13972	Apache Wells Mobile P 3	7,624	7,624	10,117	1,205,862	0.8390
13109	Apache Wells Mobile P 3A	1,904	1,904	2,717	211,814	1.2827
13248	Apache Wells Mobile P 3B	2,850	2,850	3,756	369,958	1.0151
13974	Apache Wells Mobile P 4	5,570	5,570	7,407	1,440,381	0.5142
13978	Apache Wells Mobile P 4A	2,419	2,419	3,413	469,478	0.7270
13448	Apache Wells Mobile P 4B	927	927	1,166	179,500	0.6495
13955	Apache Wells Mobile P 5	2,431	2,431	3,524	268,492	1.3125
13315	Apache Wells Mobile P 6	2,430	2,430	3,249	474,782	0.6844
13420	Az Skies Mobil Estates	3,617	3,617	5,118	278,000	1.8409
13418	AZ Skies Mobile Est E2	2,855	2,855	4,217	177,081	2.3815
13490	Brentwood Acres	1,523	1,523	1,616	232,650	0.6946
13449	Caballeros Haciendas	1,191	1,191	1,367	323,500	0.4225
13070	Camelot Golf Club Est. 1	3,842	3,842	4,037	867,988	0.4651
13510	Camelot Golf Club Est. 2	3,362	3,248	2,902	1,208,125	0.2402
13450	Casa Mia	5,599	5,599	5,970	849,500	0.7027
13310	Casa Mia 2A	1,858	1,858	1,952	359,950	0.5423
13335	Casa Mia 2B	2,284	2,284	2,053	575,800	0.3565
13817	Cavalier	5,882	5,882	6,556	1,606,737	0.4080
13346	Circle City	2,961	2,915	3,195	773,492	0.4131
23255	Citrus Point	4,344	3,060	976	1,444,020	0.0676
13057	Clark Acres	685	685	676	268,580	0.2516
23254	Cloud Creek Ranch	972	984	2,369	156,333	1.5153
13177	Coronado Acres	555	555	585	199,450	0.2935
23137	Country Meadows 10	12,747	12,549	9,198	2,600,750	0.3537
13059	Country Meadows 9	15,795	15,528	15,273	2,085,600	0.7323
13863	Country Place at Chandler	6,315	6,315	5,657	1,680,810	0.3366
13838	Cox Heights 1	3,395	3,395	3,306	1,136,633	0.2908
13839	Cox Heights 2	9,441	9,441	10,171	2,411,500	0.4218
13888	Cox Heights 4	4,141	4,141	4,174	1,383,050	0.3018
13886	Cox Heights 6	1,132	1,132	1,093	351,750	0.3108
13885	Cox Heights 7	1,690	1,690	1,732	559,110	0.3098
13853	Cox Hghts 3 & Scot Est 12	8,658	8,658	8,329	3,112,640	0.2676
13210	Crestview Manor	762	762	737	163,400	0.4509
13228	Crimson Cove	1,713	1,713	2,091	127,324	1.6420
23176	Crystal Manor	6,737	6,737	6,376	896,100	0.7116
13103	Desert Foothills Est 5	3,502	3,502	3,116	1,147,635	0.2715
13107	Desert Foothills Est 6	4,568	4,568	4,032	1,224,280	0.3293
13329	Desert Saguaro Estates 1	3,617	3,617	3,811	466,450	0.8169
13348	Desert Saguaro Estates 2	1,523	1,523	1,365	403,900	0.3379
13072	Desert Sands Golf & CC 3	5,062	5,062	7,219	615,961	1.1719
13121	Desert Sands Golf & CC 4	8,945	8,945	11,822	1,145,719	1.0318
13356	Desert Sands Golf & CC 6	2,224	2,229	2,614	347,042	0.7532
13357	Desert Sands Golf & CC 7	3,807	3,807	4,536	467,456	0.9703

STREET LIGHTING IMPROVEMENT DISTRICT LEVIES SECONDARY ROLL (CONTINUED)

DISTRICT #	DESCRIPTION	2000-01 BUDGET	2001-02 BUDGET	DIRECT TAX LEVY	2001 ASSESSED VALUATION	2001 TAX RATE
13492	Desert Sands Golf & CC 8	4,758	4,758	4,201	1,037,800	0.4048
13451	Desert Skies	1,504	1,504	1,589	249,800	0.6361
13396	Desert Skies 2	1,879	1,879	2,092	359,150	0.5824
13836	Dreamland Villa	1,683	1,683	2,091	278,650	0.7506
13840	Dreamland Villa 02	2,456	2,456	2,803	1,260,163	0.2224
13859	Dreamland Villa 03	4,798	4,798	5,991	827,350	0.7241
13872	Dreamland Villa 04	2,122	2,122	2,713	403,750	0.6719
13890	Dreamland Villa 05	5,395	5,395	6,900	970,075	0.7113
13909	Dreamland Villa 06	3,823	3,823	4,003	860,503	0.4652
13919	Dreamland Villa 07	5,931	5,931	7,534	1,232,837	0.6111
13921	Dreamland Villa 08	4,092	4,092	4,593	979,950	0.4687
13930	Dreamland Villa 09	5,745	5,749	7,425	1,199,950	0.6188
13937	Dreamland Villa 10	5,560	5,374	6,740	1,100,900	0.6122
13943	Dreamland Villa 11	7,794	7,794	8,582	1,589,850	0.5398
13951	Dreamland Villa 12	6,502	6,502	7,330	1,250,650	0.5861
13973	Dreamland Villa 14	12,462	12,462	14,681	3,036,596	0.4835
13995	Dreamland Villa 15	8,345	8,160	9,846	1,847,587	0.5329
13452	Dreamland Villa 16	9,677	9,677	11,819	2,053,960	0.5754
13453	Dreamland Villa 17	2,933	2,933	3,366	656,750	0.5124
13191	Dreamland Villa-19	762	762	983	329,850	0.2980
13010	Empire Gardens 2	955	955	985	195,300	0.5044
13287	Empire Gardens 3	965	965	855	207,700	0.4118
13288	Empire Gardens 4	1,119	1,119	1,115	229,200	0.4865
13844	Esquire Villa 1	4,902	4,902	5,128	792,780	0.6469
13079	Estate Ranchos	876	876	874	402,450	0.2171
13855	Glenmar	1,853	1,853	1,709	371,760	0.4598
13005	Golden West 2	7,792	7,792	7,258	1,591,650	0.4560
13437	Granite Reef Vista Park	799	799	781	192,200	0.4062
13874	Hallcraft 1	25,183	25,183	24,908	7,518,975	0.3313
13875	Hallcraft 2	15,172	15,172	14,759	4,525,470	0.3261
13876	Hallcraft 3	10,541	10,541	10,370	6,610,100	0.1569
13820	Hidden Village	1,507	1,507	1,381	930,450	0.1485
13913	Holiday Gardens 1	155	155	0	418,275	0.0000
13184	Hopeville	1,104	1,086	1,130	70,840	1.5957
13869	J & O Frontier Place	2,374	2,374	2,359	782,408	0.3015
13343	Knott Manor	1,742	1,742	2,530	181,200	1.3965
13478	La Casa Bonita	1,215	1,215	1,747	134,440	1.2993
13424	Linda Vista	3,409	3,409	3,164	522,050	0.6060
13454	Linda Vista 2	2,869	2,869	2,719	534,980	0.5083
13128	Litchfield Park 17	3,202	3,125	2,921	692,300	0.4219
13386	Litchfield Park 18	3,309	3,214	3,287	1,003,600	0.3276
13075	Litchfield Park 19	3,782	3,717	3,884	1,779,400	0.2183
23145	Litchfield Vista Views II	1,907	1,878	1,710	884,220	0.1934
13455	Lucy T. Homesites 2	2,719	2,719	2,927	529,940	0.5524
13456	Luke Field Homes	7,467	7,374	9,411	466,772	2.0162
13459	McAfee Mobile Manor	1,492	1,492	1,846	229,689	0.8039
13870	McCormick Estates 1	1,426	1,426	1,464	273,110	0.5361
13810	Melville 1	5,379	5,379	5,249	1,334,000	0.3935
13884	Mereway Manor	5,085	5,085	5,621	1,721,223	0.3265
13825	Mesa Country Club Park	3,017	3,017	3,067	592,400	0.5177

STREET LIGHTING IMPROVEMENT DISTRICT LEVIES SECONDARY ROLL (CONTINUED)

DISTRICT #	DESCRIPTION	2000-01 BUDGET	2001-02 BUDGET	DIRECT TAX LEVY	2001 ASSESSED VALUATION	2001 TAX RATE
13352	Mesa East	18,167	18,167	20,783	2,648,003	0.7848
13271	Mesquite Trails	3,350	3,350	3,326	616,736	0.5392
13371	Oasis Verde	6,366	6,354	4,972	1,066,700	0.4661
23076	Pinnacle Ranch at 83rd Ave	2,647	2,607	2,330	939,240	0.2481
13311	Pomeroy Estates	2,162	2,162	2,382	512,900	0.4644
13325	Queen Creek Plaza	1,713	1,713	1,792	246,350	0.7273
13402	Rancho Del Sol 2	2,785	2,785	2,959	1,073,180	0.2757
13460	Rancho Grande Tres	6,350	6,350	6,398	1,301,527	0.4916
13326	Rio Vista West	4,514	4,514	4,776	617,625	0.7733
13312	Rio Vista West 2	534	534	521	188,690	0.2760
13837	Scottsdale Cntry Acres	3,578	3,578	3,514	1,299,400	0.2704
13882	Scottsdale Cntry Acres 2	5,884	5,884	5,767	1,907,350	0.3023
13801	Scottsdale Estates 01	4,700	4,700	4,921	1,306,221	0.3767
13816	Scottsdale Estates 02	4,924	4,924	5,021	1,525,510	0.3291
13821	Scottsdale Estates 03	6,666	6,672	6,556	2,453,850	0.2672
13812	Scottsdale Estates 04	12,281	12,281	11,963	3,182,050	0.3759
13827	Scottsdale Estates 05	10,041	10,041	9,982	3,342,508	0.2986
13849	Scottsdale Estates 06	10,527	10,527	10,576	3,122,757	0.3387
13848	Scottsdale Estates 07	10,364	10,364	9,907	3,057,610	0.3240
13850	Scottsdale Estates 08	6,820	6,820	6,524	2,222,350	0.2935
13851	Scottsdale Estates 09	4,344	4,355	4,453	1,155,200	0.3855
13868	Scottsdale Estates 16	5,649	5,649	5,702	1,445,800	0.3944
13802	Scottsdale Highlands 1	1,700	1,700	1,654	681,400	0.2428
13813	Scottsdale Highlands 2	1,878	1,878	1,786	618,900	0.2886
13864	Scottsdale Highlands 4	1,153	1,153	1,072	381,650	0.2808
13896	Scottsdale Highlands 5	1,502	1,502	1,420	383,450	0.3704
13991	Suburban Ranchettes	3,881	3,881	3,592	898,950	0.3996
13935	Sun City 01	241,253	238,234	261,918	31,781,924	0.8241
13917	Sun City 05	14,978	14,601	15,558	2,765,715	0.5625
13916	Sun City 06	35,976	34,962	43,949	5,197,339	0.8456
13923	Sun City 06C	27,269	26,457	27,892	4,311,974	0.6468
13924	Sun City 06D	25,112	24,355	30,915	3,504,197	0.8822
13925	Sun City 06G	10,279	10,048	11,230	2,047,716	0.5484
13926	Sun City 07	8,525	8,364	9,999	1,788,182	0.5592
13927	Sun City 08	10,397	10,216	11,495	2,160,434	0.5321
13928	Sun City 09	8,340	8,355	10,949	1,523,632	0.7186
13263	Sun City 10	18,963	18,737	24,321	3,812,818	0.6379
13281	Sun City 10A	17,713	17,479	19,773	3,580,794	0.5522
13931	Sun City 11	36,677	35,940	40,852	6,318,382	0.6466
13952	Sun City 11A	8,821	8,707	11,196	1,214,459	0.9219
13932	Sun City 12	27,564	27,194	32,731	4,340,798	0.7540
13964	Sun City 14	5,176	5,111	5,805	571,878	1.0152
13933	Sun City 15	3,206	3,162	3,708	1,116,139	0.3322
13938	Sun City 15B	4,853	4,807	5,003	1,009,853	0.4954
13953	Sun City 15C	10,206	10,278	10,147	3,251,863	0.3120
13372	Sun City 15D	4,318	4,258	6,012	345,406	1.7405
13970	Sun City 16	19,770	19,538	23,640	7,414,040	0.3189
13934	Sun City 17	4,049	3,996	4,167	569,029	0.7324
13940	Sun City 17A	2,420	2,433	4,569	375,566	1.2167
13941	Sun City 17B & 17C	6,939	6,848	7,616	1,453,610	0.5240

STREET LIGHTING IMPROVEMENT DISTRICT LEVIES SECONDARY ROLL (CONTINUED)

DISTRICT #	DESCRIPTION	2000-01 BUDGET	2001-02 BUDGET	DIRECT TAX LEVY	2001 ASSESSED VALUATION	2001 TAX RATE
13404	Sun City 17E F&G	7,752	7,828	9,248	2,284,193	0.4049
13432	Sun City 17H	3,638	3,608	3,776	939,590	0.4019
13939	Sun City 18 & 18A	27,371	27,107	33,085	4,890,032	0.6766
13942	Sun City 19 & 20	30,891	30,637	37,425	4,971,039	0.7529
13950	Sun City 21 & 21A	25,414	26,647	32,080	4,549,128	0.7052
13954	Sun City 22 & 22A	24,442	24,226	29,262	3,274,131	0.8937
13965	Sun City 22B	7,697	7,649	7,720	2,442,639	0.3161
13944	Sun City 23	16,950	16,724	18,631	3,179,429	0.5860
13985	Sun City 24	6,493	6,406	7,241	2,043,296	0.3544
13992	Sun City 24B	6,583	6,489	6,758	2,262,989	0.2986
13999	Sun City 24C	4,231	4,188	4,579	1,670,284	0.2741
13966	Sun City 25	29,064	30,251	35,678	6,233,381	0.5724
13967	Sun City 25A	16,490	16,279	18,162	3,035,974	0.5982
13986	Sun City 26	15,024	14,854	16,836	3,668,245	0.4590
13989	Sun City 26A	12,763	12,609	14,199	2,371,274	0.5988
13968	Sun City 27	8,080	7,981	9,402	1,779,592	0.5283
13993	Sun City 28	2,821	2,783	3,153	748,985	0.4209
13421	Sun City 28A	2,034	2,065	2,318	681,475	0.3402
13499	Sun City 28B	2,287	2,254	2,585	419,200	0.6168
13969	Sun City 30	30,893	30,529	36,908	5,310,586	0.6950
13990	Sun City 31	11,760	11,623	12,103	2,240,483	0.5402
13486	Sun City 31A	20,325	20,154	25,754	3,895,043	0.6612
13994	Sun City 32	10,380	11,443	14,172	2,194,289	0.6459
13485	Sun City 32A	15,393	15,215	17,361	3,857,675	0.4500
13401	Sun City 33	19,116	18,887	21,539	3,533,288	0.6096
13438	Sun City 34	1,622	3,210	5,437	736,070	0.7386
13439	Sun City 34A	15,077	14,892	16,683	3,522,287	0.4736
13419	Sun City 35	22,922	22,682	25,668	4,197,439	0.6115
13440	Sun City 35A	15,045	14,888	19,141	2,959,239	0.6468
13441	Sun City 36	5,047	4,984	5,157	3,586,561	0.1438
13494	Sun City 37	13,379	13,244	15,471	2,120,495	0.7296
13351	Sun City 38	2,459	2,431	3,168	269,598	1.1749
13358	Sun City 38A	2,508	2,489	3,547	282,979	1.2536
13001	Sun City 38B	2,694	2,630	6,215	738,667	0.8414
13487	Sun City 39	9,220	9,115	10,181	3,112,503	0.3271
13488	Sun City 40	5,410	5,336	6,199	1,858,169	0.3336
13392	Sun City 41	10,039	9,885	11,294	1,890,387	0.5975
13495	Sun City 42	8,623	8,507	9,284	1,412,034	0.6575
13496	Sun City 43	16,458	16,506	18,860	2,636,202	0.7154
13316	Sun City 44	15,178	15,056	16,738	2,518,859	0.6645
13330	Sun City 45	11,904	11,759	14,959	2,371,407	0.6308
13331	Sun City 46	7,575	7,508	7,613	1,738,280	0.4380
13349	Sun City 47	16,928	16,782	18,704	2,912,895	0.6421
13364	Sun City 48	13,410	13,236	14,452	3,318,480	0.4355
13354	Sun City 49	17,488	17,290	19,237	3,527,818	0.5453
13376	Sun City 50	6,932	6,829	7,729	1,799,046	0.4296
13291	Sun City 50A	3,460	3,408	3,760	522,983	0.7189
13374	Sun City 51	11,037	10,899	13,794	2,166,337	0.6368
13375	Sun City 52	10,138	9,990	10,863	2,360,574	0.4602
13393	Sun City 53	24,182	23,896	26,041	6,636,316	0.3924

STREET LIGHTING IMPROVEMENT DISTRICT LEVIES SECONDARY ROLL (CONTINUED)

DISTRICT #	DESCRIPTION	2000-01 BUDGET	2001-02 BUDGET	DIRECT TAX LEVY	2001 ASSESSED VALUATION	2001 TAX RATE
13394	Sun City 54	14,715	14,524	16,483	3,778,227	0.4363
13395	Sun City 55	16,062	15,848	17,583	3,209,826	0.5478
13397	Sun City 56	3,878	3,822	4,465	935,202	0.4775
13247	Sun City 57	8,416	8,292	8,937	1,797,822	0.4971
13298	Sun City West	704,713	694,301	828,621	182,150,930	0.4549
13383	Sun City West Expansion	189,036	131,899	106,892	30,580,876	0.3495
23324	SCW Expansion #17	0	76,225	125,560	13,469,452	0.9322
13433	Sun Lakes 01	5,597	5,605	6,646	1,060,461	0.6268
13434	Sun Lakes 02	5,871	5,876	7,495	1,018,645	0.7358
13463	Sun Lakes 03	9,335	9,335	10,306	1,411,429	0.7302
13264	Sun Lakes 03A	1,789	1,789	1,895	541,930	0.3497
13361	Sun Lakes 04	5,711	5,711	6,188	2,541,237	0.2435
13362	Sun Lakes 05	11,100	11,106	13,932	2,107,413	0.6611
13363	Sun Lakes 06	9,136	9,136	9,910	3,096,980	0.3200
13122	Sun Lakes 07	3,121	3,121	3,321	958,650	0.3464
13268	Sun Lakes 08	3,045	3,045	3,310	690,200	0.4796
13069	Sun Lakes 09	2,207	2,207	2,337	776,450	0.3010
13178	Sun Lakes 10	6,959	6,959	7,451	3,264,700	0.2282
13226	Sun Lakes 11 & 11A	1,298	1,298	1,490	1,059,950	0.1405
13219	Sun Lakes 12	7,093	7,093	7,685	2,631,338	0.2920
13220	Sun Lakes 14	5,783	5,783	6,059	2,262,480	0.2678
13290	Sun Lakes 15	5,471	5,471	5,800	2,401,514	0.2415
13221	Sun Lakes 16 &16A	9,137	9,137	9,566	3,369,040	0.2840
13303	Sun Lakes 17	10,021	10,021	9,484	3,345,000	0.2835
13223	Sun Lakes 18	12,303	12,303	15,138	4,055,720	0.3732
13203	Sun Lakes 19	4,952	4,800	4,602	2,285,500	0.2014
13188	Sun Lakes 21	10,200	10,200	11,116	4,966,089	0.2238
13169	Sun Lakes 22	3,937	3,937	4,231	3,437,480	0.1231
13078	Sunrise Meadows 1	190	190	0	4,911,827	0.0000
13003	Sunrise Unit 5 Ph 2	2,736	2,692	6,727	706,490	0.9522
13147	Superstition View #1	3,198	3,198	3,218	529,100	0.6082
13056	The Vineyards of Mesa	8,591	8,591	7,746	1,762,800	0.4394
13862	Town & Country Scottsdale	2,002	2,004	1,906	593,650	0.3210
13051	Towne Meadows	17,246	17,246	15,724	6,279,739	0.2504
13830	Trail West	1,502	1,502	1,432	520,700	0.2751
13865	Trail West 2	1,883	1,883	1,734	672,800	0.2578
13132	Valencia Village	6,375	6,373	5,849	1,185,307	0.4934
13922	Velda Rose Cntry Club Add	2,386	2,386	2,482	288,279	0.8609
13901	Velda Rose Estates 1	1,112	1,112	1,176	207,950	0.5657
13911	Velda Rose Estates 2	1,683	1,683	1,886	258,000	0.7311
13912	Velda Rose Estates 3	1,853	1,853	2,025	508,550	0.3983
13929	Velda Rose Estates 4	1,853	1,853	1,983	469,800	0.4220
13962	Velda Rose Estates East	0	3,336	8,085	463,400	1.7448
13444	Velda Rose Estates East 2	1,488	1,488	1,649	332,700	0.4957
13422	Velda Rose Estates East 3	927	927	1,092	253,200	0.4312
13423	Velda Rose Estates East 4	1,297	1,297	1,439	186,800	0.7701
13359	Velda Rose Estates East 5	2,224	2,224	2,903	517,250	0.5612
13936	Velda Rose Gardens	3,576	3,576	4,883	303,914	1.6067
13176	Villa Royale	571	571	576	678,018	0.0849

STREET LIGHTING IMPROVEMENT DISTRICT LEVIES SECONDARY ROLL (CONTINUED)

DISTRICT #	DESCRIPTION	2000-01 BUDGET	2001-02 BUDGET	DIRECT TAX LEVY	2001 ASSESSED VALUATION	2001 TAX RATE
13417	Western Ranchettes	2,835	2,835	2,881	476,500	0.6047
13465	Western Ranchettes 2	2,815	2,815	2,683	490,100	0.5474
		2,974,158	3,112,985	3,553,538	688,407,240	
					2001 SQUARE FOOTAGE	
13435	Az Skies Mobile Est. W 2	1,868	1,868	2,325	314,226	0.7398
23104	Litchfield Vista Views	1,704	1,677	1,780	1,351,641	0.1317
		3,572	3,546	4,105	1,665,867	

PERSONNEL PLAN

INTRODUCTION

Achieving Countywide strategic performance results, increasing employee job satisfaction and providing a better quality of life for employees, requires successful financial and personnel resource accountability. This section provides management with the tools necessary to achieve organization objectives and measurable results in order to assess emerging personnel trends and make informed decisions. Accomplishing personnel strategies and improving accountability processes requires successful management of funded positions, administration and control of staffing resources and financial and personnel decision making based upon accurate and timely data. The Office of Management and Budget (OMB) works to provide this information and ensure full funding for all positions through the Funded Position Policy and the Lump Sum Budgeting Guidelines used in preparation of the annual budget.

Maricopa County's financial and personnel resource strategies focus on the recruitment and retention of productive employees. Retaining highly productive and accomplished employees requires alignment of employee performance with a personal commitment and cooperation in attaining Countywide objectives. Crucial elements of these processes include:

- ↔ Compensation, including wages, benefits and employee leave programs.
- ↔ Development of employee relations programs.
- ↔ Ongoing development and maintenance of programs, processes, services, resources, and training to enhance the health, morale, productivity, and organizational knowledge of employees Countywide.

The operational and financial impact of human resources issues, trends, position control, recruitment and staff retention are contained in the following sections:

- ↔ Highlights
- ↔ Personnel Costs & Savings
- ↔ Attrition (Turnover Rates)
- ↔ Employee Retention
- ↔ New Directions

Information concerning departments with small numbers of employees (less than 25) should be used with extreme caution. A change of one or two vacancies, positions or terminations reflects a higher percentage change than those same movements within larger departments. These higher percentage changes may or may not reflect significant issues within these smaller departments.

HIGHLIGHTS

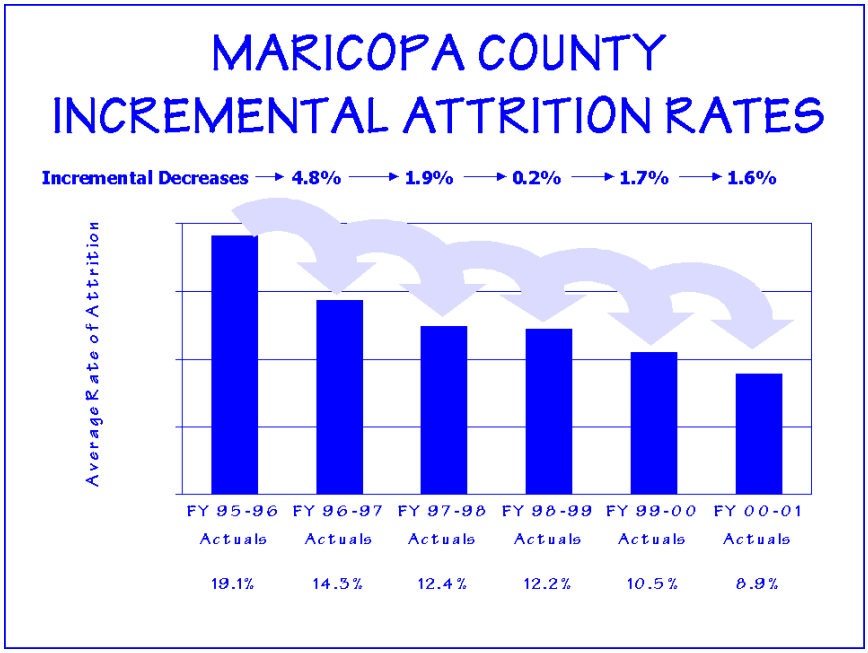
Maricopa County's success in maintaining its strategic position as a leader in the local labor market is evident by the continued drop in attrition. Average annual FY 2000-01 Countywide attrition[1], or turnover, is at an all-time low of 8.9% down 1.6 basis points from last fiscal year. Maintaining its market share of highly productive and skilled employees results from the County's focusing its resources on increasing employee satisfaction and quality of life issues.

[1] The formula used to calculate Maricopa County's attrition rates compares the number of vacant positions to total authorized positions.

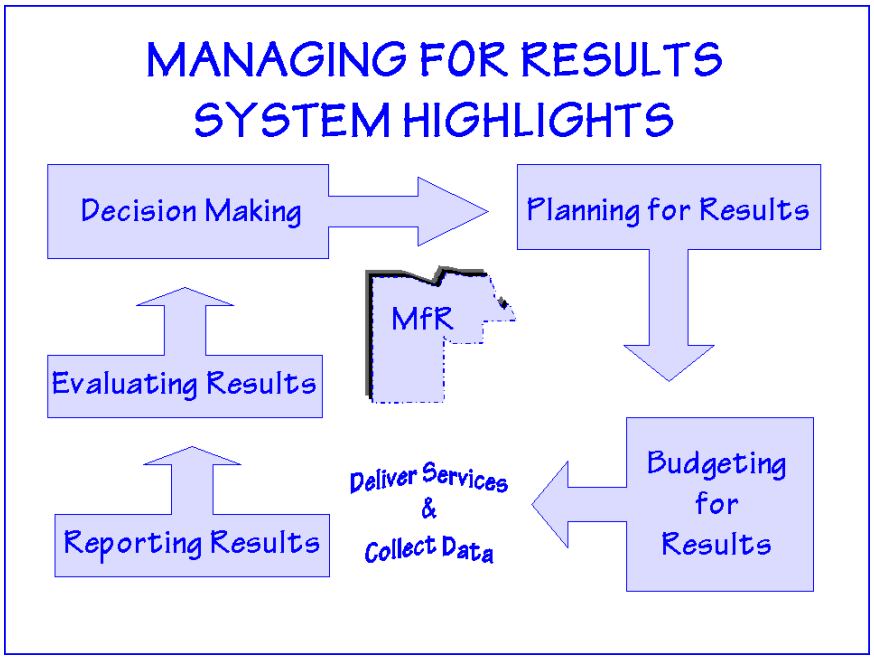
Maricopa County's drop in attrition may be attributed to such factors as:

- ↔ Pay equity. (Maricopa County achieved its goal set forth in the Compensation Plan of 1997, to attain a level of pay for all employees relative to market pay-rates.)
- ↔ Recruitment and retention strategies.
- ↔ Continued growth in the local economy, etc.

As demonstrated on the chart at right, average annual rates of attrition and incremental decreases in attrition rates have continued to drop since FY 1995-96, when tracking began.

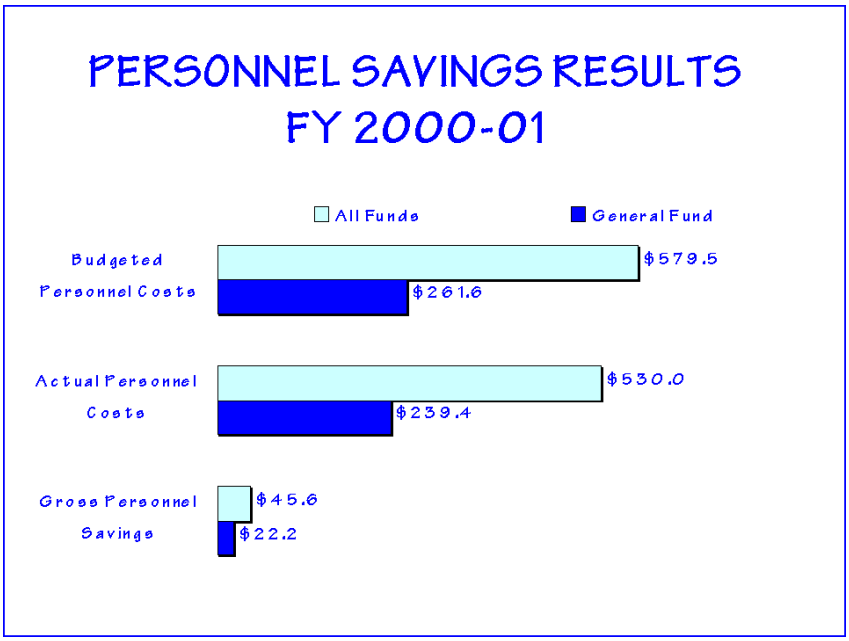


Maricopa County leadership continues to make a conscious effort to stem employee attrition while focusing on providing results for customers. Maricopa County's successful decline in attrition had its roots during FY 1995-96. This was the first time employee satisfaction surveys were put in effect and a new leave plan implemented. Management began to focus on accountability to the citizens and employees. Today, these efforts have evolved into Maricopa County's Managing for Results (MfR) System.



Maricopa County departments have participated in the Planning for Results stage of MfR, Budgeting for Results, and are now immersed in service delivery and data collection in preparation for Reporting Results. (All of the stages are shown on the chart at left.) Additional information regarding the impact of MfR may be found in the New Directions section of this document.

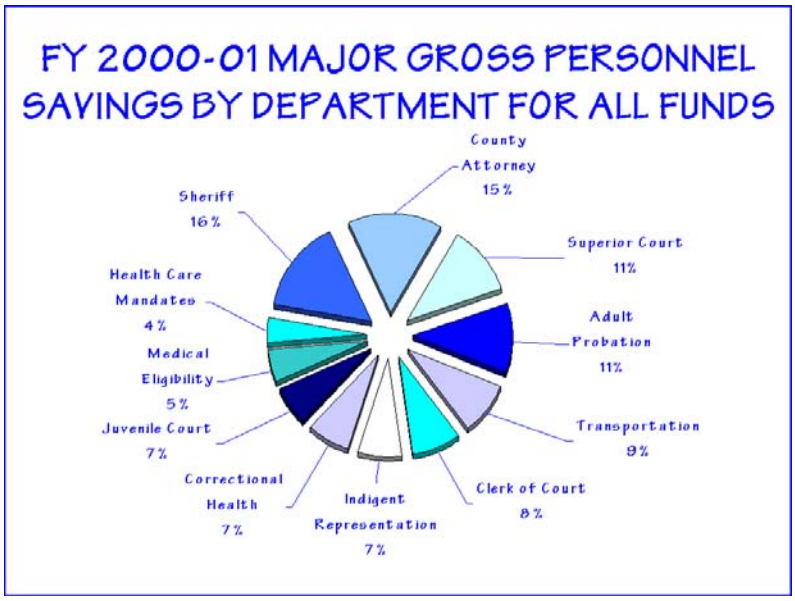
Maricopa County's FY 2000-01 gross actual personnel savings[2] for all funds (excluding grants) of $45.6 million represents a 7.9% savings over budget. General Fund annual gross actual personnel savings of $22.2 million represents a 8.5% savings over the General Fund budget. The chart at right compares FY 2000-01 personnel savings results for all funds (excluding grants) to those of the General Fund.



General Fund departments showing the highest gross personnel savings are provided on the table below.

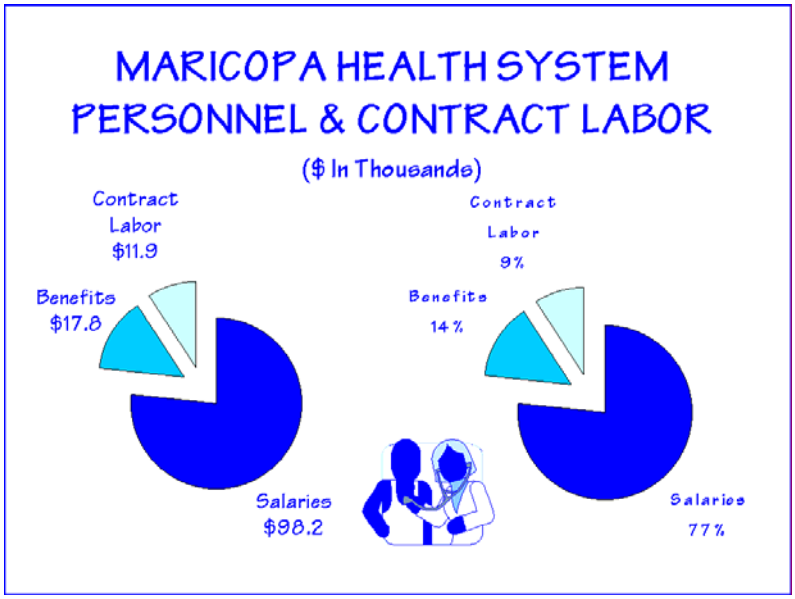
General Fund Major Gross Personnel Savings By Department	
Superior Court	$ 1,465,418
Sheriff's Office	$ 1,374,340
County Attorney	$ 1,336,632
Indigent Representation	$ 938,974
Clerk of Superior Court	$ 793,948
Assessor	$ 665,445
Adult Probation	$ 535,370
Facilities Management	$ 510,627

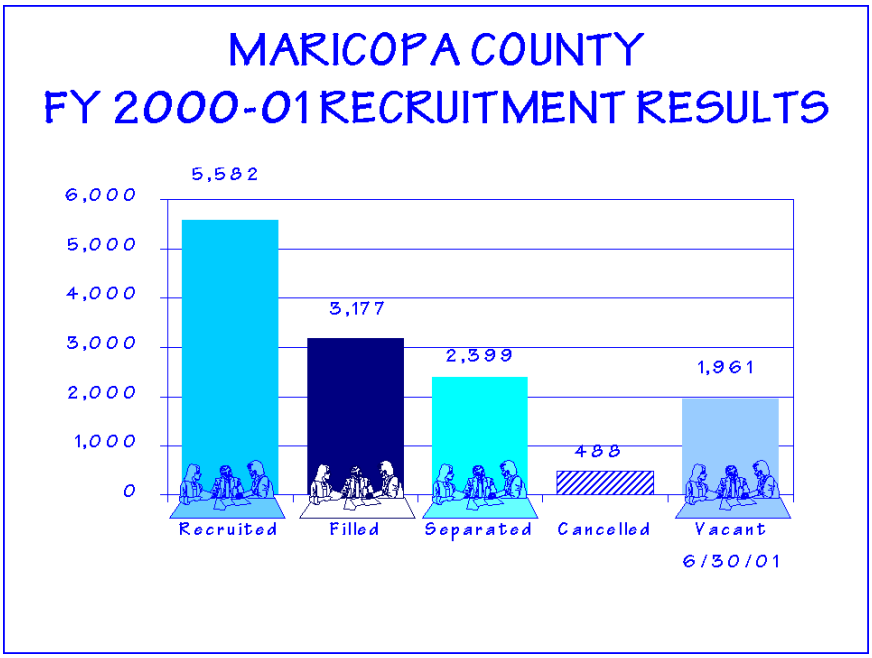
[2] Personnel savings are grouped by fund in this document. The General Fund is a general operating fund set-up to account for the resources and uses of general governmental operations of the County. Taxes provide most of these resources. Enterprise funds are accounted for in a method similar to private business enterprise, where user fees are intended to recover expenditures. Special Revenue Funds are restricted to use by statute and local policy. The personnel savngs section of this document places emphasis upon General Fund personnel savings. This fund has the greatest impact upon the citizens of Maricopa County. All other sections of this document which make reference to personnel savings include all funds (excluding grants).



The chart at left shows major gross actual personnel savings for all funds by department for FY 2000-01.

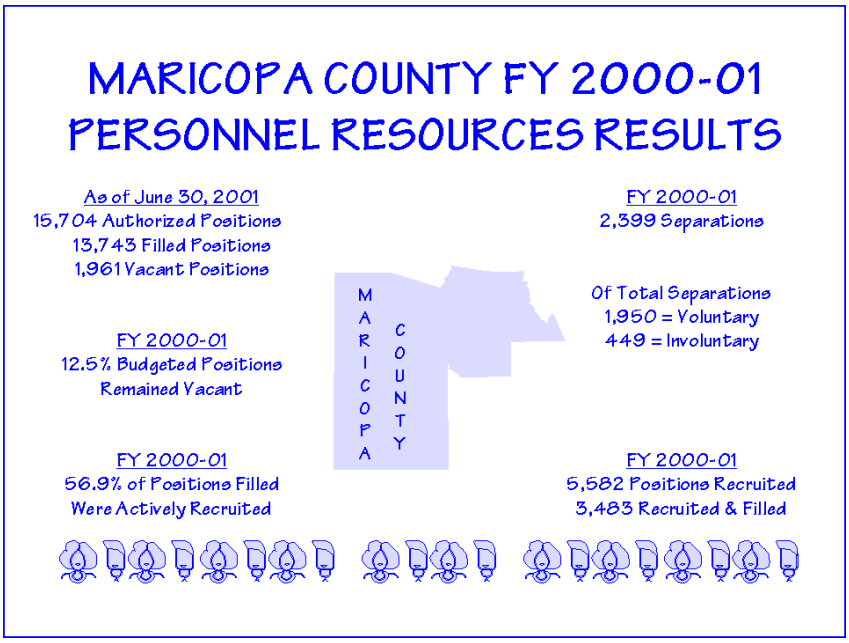
Maricopa County's economic growth nurtures competition in the local job market, as evidenced in the health care arena. The County continues to rely upon more costly and erratic contract labor to meet customer demands, such as seen in nursing. Registered nurses are an essential workforce that continues to see high vacancy rates. These vacancies must be filled immediately in order to meet patient demand. Total contract labor represents 9% of the Maricopa Health System workforce as seen on the chart at right.





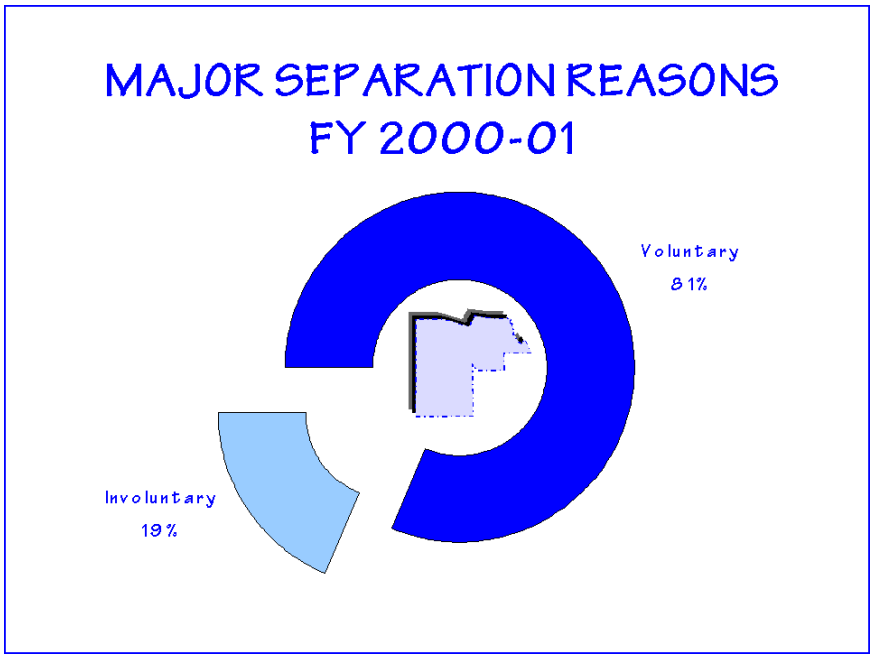
The chart at left provides a Countywide glimpse of FY 2000-01 recruitment results. Of the 5,582 positions recruited, 3,177 or 56.9% were filled and 1,961 or 35.1% remained vacant as of June 30, 2001. 2,399 positions or 42.9% of those recruited represent vacancies created due to employee separations and 444 or 8.0% of all recruitment requests were cancelled.

The chart at below addresses summary personnel resources results for FY 2000-01. Total authorized positions increased by 995 positions from FY 1999-00. Attrition dropped from 10.5% to 8.9% over the same period, which is an indication of employee satisfaction.



Personnel resources results provide management with tools necessary to achieve organization objectives and measurable results in order to assess emerging personnel trends and make informed decisions.

Maricopa County's success at meeting staffing objectives while increasing resource accountability during FY 2000-01 may be attributed to an ongoing commitment to attract and retain highly qualified, diversified and satisfied employees. The County continues to maintain a value-added compensation plan, leave plan and employee programs that provide competitive salary, wages and benefits, creative recruitment and innovative retention strategies. One of the major areas recently addressed focuses upon educational and career growth in order to achieve employee satisfaction.



Separations, or the number of employees leaving the County, are classified as either voluntary or involuntary, as shown on the chart at left. Separation reasons provide management with an opportunity to assess and resolve staffing issues such as employee retention and impacts to customer service. The higher the voluntary separation rates the higher the financial and operational impact to County departments. Involuntary separation increases may reflect personnel training, recruitment or performance issues.

Valuable experience is lost when employee separations increase. This results in costly recruitment and training, while adversely impacting customer confidence. Maricopa County's emphasis on employee satisfaction is geared to stem the flow of quality individuals leaving its employ.

Maricopa County's staffing objectives focus on organizational performance relative to strategic goals. One tool available for achieving staffing objectives is the new employee Performance Management process. The Managing for Results Strategic Plans provide the capacity for linking individual employee performance to departmental performance through the Performance Management process. This process allows employees to see how they contribute at the operational, departmental, and corporate levels. This performance oriented focus enables the County to place a high value on employees while providing quality customer directed services.

PERSONNEL COSTS AND SAVINGS

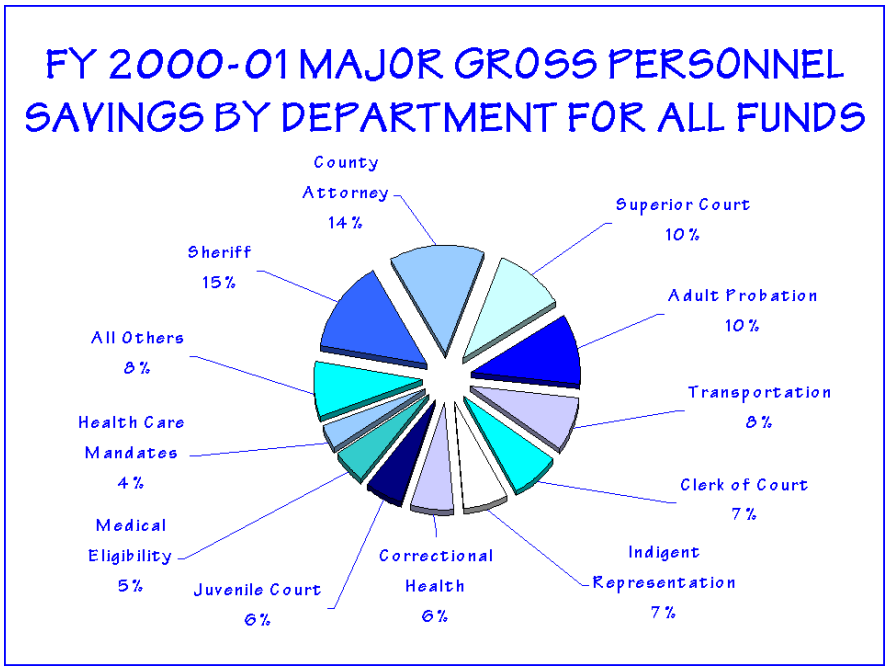
FY 2000-01 actual personnel costs for all funds total $544.2 million and gross actual personnel savings for all funds total $18.1 million. Gross actual personnel savings represent 3.3% of total personnel costs. The table below compares actual personnel savings to budget.

Maricopa County Annual FY 2000-01 Personnel Savings - All Funds						
Total Budget Personnel Costs	Actual Personnel Costs	Gross Actual Personnel Savings	% Gross Actual Savings/ Total Budget	Budgeted Personnel Savings	Net Actual Savings (Above Budget)	% Net Actual Savings/ Budgeted Savings
$579,990,347	$544,552,443	$31,461,861	5.5%	$18,065,649	$13,396,212	74.2%

The chart at right provides a glimpse of the financial impact individual departments have on the total gross personnel savings of $31.5 million. The departments shown represent $28.9 million or 91.7% of the total gross personnel savings, which leaves $8.3 million divided amongst the remaining 48 departments.

Personnel savings result when positions remain vacant, the actual pay of a position's incumbent is lower than budgeted, or when compensation plan funding remains unused.

The table below breaks-out the major departmental savings as a percent of the total gross personnel savings.

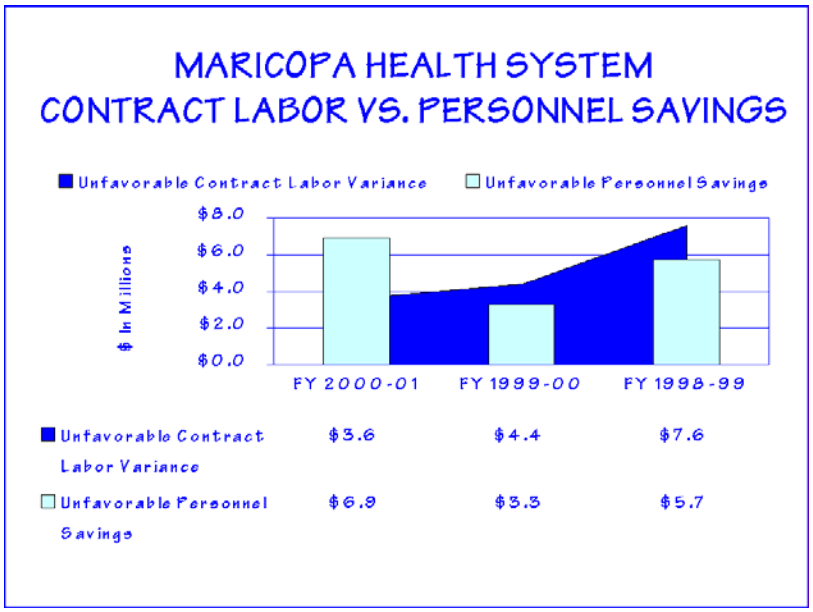


FY 2000-01 Major Gross Personnel Savings For All Funds		
Department	**Gross Personnel Savings**	**% of Total Personnel Savings**
Sheriff's Office	$4.4 Million	14.0%
County Attorney	$4.4 Million	14.0%
Superior Court	$3.3 Million	10.5%
Adult Probation	$3.3 Million	10.5%
Transportation	$2.5 Million	7.9%
Clerk of Court	$2.3 Million	7.3%
Indigent Representative	$2.1 Million	6.7%
Correctional Health	$2.0 Million	6.3%
Juvenile Court	$1.9 Million	6.0%
Medical Eligibility	$1.5 Million	4.8%
Health Care Mandates	$1.2 Million	3.8%
All Other Departments	$2.6 Million	8.3%

Maricopa Health System FY 2000-01 Personnel Results			
Budget Personnel Costs	Actual Personnel Costs	Gross Actual Personnel Savings to Budget	% Gross Actual Savings to Budget
$109,011,037	$115,949,742	**($6,938,705)**	**(6.4%)**

Gross actual personnel savings for the Maricopa Health System (MHS) are a negative ($6.9) million or (6.5%) over budget. MHS FY 2000-01 contract labor also exceeded budget by ($3.6) million or (4.3%).

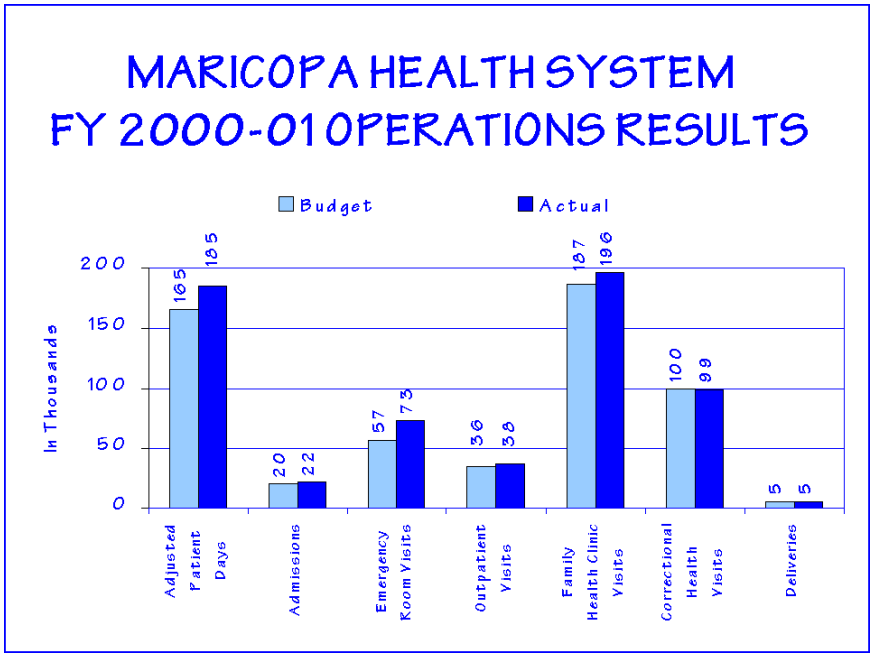
The chart at right shows the increase in unfavorable personnel savings from FY 1999-00 of $3.6 million and an offsetting decrease in the unfavorable contract labor by $0.8 million.



The MHS negative personnel variances are primarily due to the following unbudgeted items:

- ↔ Weekend bonus and overtime paid;
- ↔ Employee medical insurance premium increases;
- ↔ Business office employees and Family Health Center housekeeping staff transitioned to regular employees from outside services;

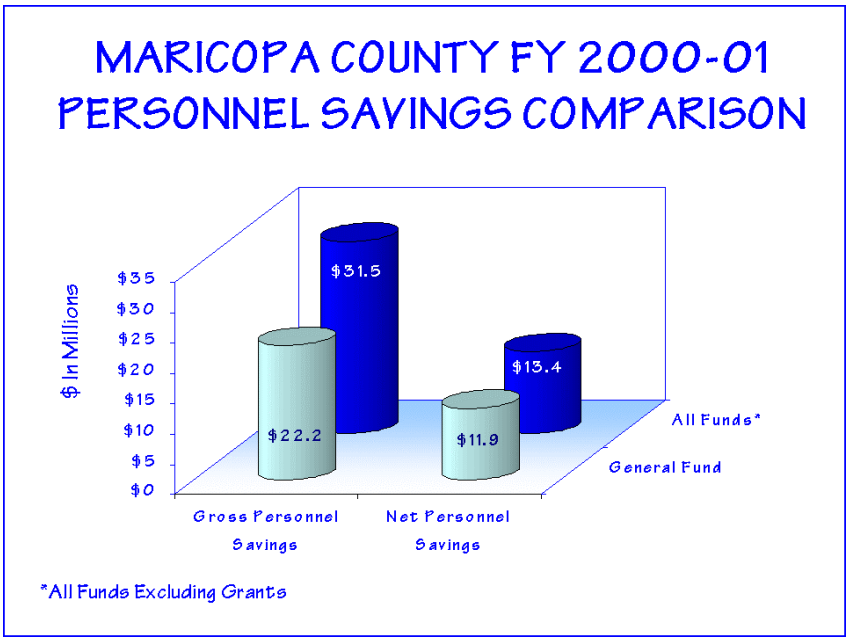
Negative personnel variances are offset by below budget salaries per patient day.



The growing demands for service continue to place additional burdens on the health system. The chart at left shows that all areas are expanding except correctional health clinic visits and deliveries.

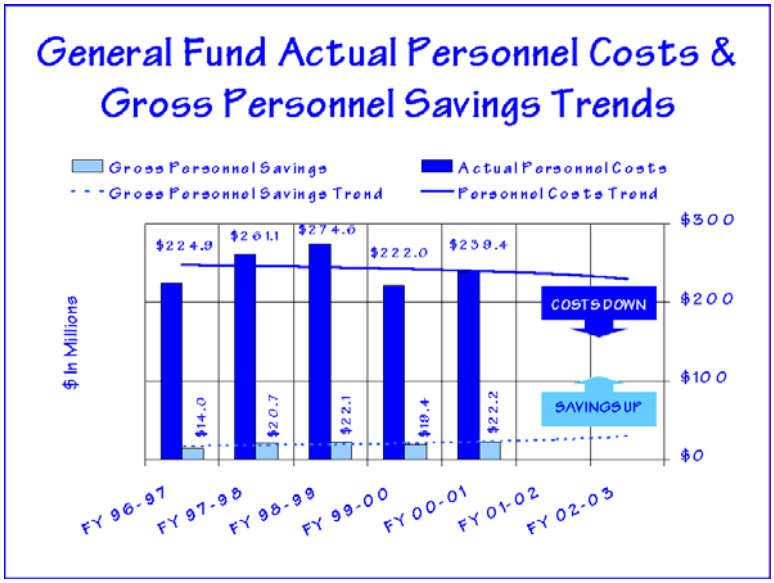
The chart at right provides a comparison of gross personnel savings to net savings above budget for the General Fund vs. all funds.

FY 2000-01 General Fund actual personnel costs total $239.4 million and gross actual personnel savings for the General Fund total $22.2 million. Gross actual personnel savings represent 9.3% of actual personnel costs. The chart below compares actual personnel savings to budget. The $11.9 million in net actual savings (above budget) equates to a 5.6% variance to total budgeted personnel costs.



Maricopa County Annual FY 2000-01 Personnel Savings - General Fund						
Total Budget Personnel Costs	Actual Personnel Costs	Gross Actual Personnel Savings	% Gross Actual Savings/ Total Budget	Budgeted Personnel Savings	Net Actual Savings (Above Budget)	% Net Actual Savings/ Budgeted Savings
$259,626,840	$239,389,010	$22,163,724	8.5%	$10,250,145	$11,913,579	116.2%

The chart at right shows trends in General Fund actual personnel costs and gross personnel savings. General Fund actual personnel costs continue on a downward trend as the personnel savings trend continues to increase.



The table below shows the FY 2000-01 General Fund personnel savings by department, excluding General Government.

AGENCY NAME	GROSS BUDGET PERSONNEL COSTS	ACTUAL PERSONNEL COSTS	GROSS PERSONNEL SAVINGS	BUDGETED PERSONNEL SAVINGS	NET ACTUAL PERSONNEL SAVINGS	GROSS ACTUAL VARIANCE TO BUDGET
ADULT PROBATION	10,163,416	9,541,378	622,038	535,370	86,668	6.1%
ANIMAL CARE AND CONTROL	122,009	-	122,009	-	122,009	1.2%
ASSESSOR	12,586,156	11,635,597	950,559	665,445	285,114	7.6%
BOARD OF SUPERVISORS CLERK	353,908	326,358	27,550	-	27,550	7.8%
BOARD OF SUPERVISORS DISTRICT 1	217,248	213,267	3,981	-	3,981	1.8%
BOARD OF SUPERVISORS DISTRICT 2	192,409	181,626	10,783	-	10,783	5.6%
BOARD OF SUPERVISORS DISTRICT 3	212,993	196,580	16,413	-	16,413	7.7%
BOARD OF SUPERVISORS DISTRICT 4	193,558	181,312	12,246	-	12,246	6.3%
BOARD OF SUPERVISORS DISTRICT 5	204,900	200,959	3,941	-	3,941	1.9%
CLERK OF SUPERIOR COURT	18,425,507	16,950,122	1,475,385	793,948	681,437	8.0%
CONSTABLES	1,437,434	1,400,788	36,646	15,538	21,108	2.5%
COUNTY ADMINISTRATION OFFICE	1,089,216	830,417	258,799	33,243	225,556	23.8%
COUNTY ATTORNEY	40,110,873	36,274,214	3,836,659	1,336,632	2,500,027	9.6%
COUNTY CALL CENTER	1,170,882	1,027,656	143,226	59,852	83,374	12.2%
DEPARTMENT OF FINANCE	1,805,364	1,595,509	209,855	89,427	120,428	11.6%
ELECTIONS	3,540,646	3,089,414	451,232	12,285	438,947	12.7%
EMERGENCY MANAGEMENT	115,329	94,683	20,646	-	20,646	17.9%
ENVIRONMENTAL SERVICES	471,272	466,991	4,281	26,900	(22,619)	0.9%
FACILITIES MANAGEMENT	8,000,562	7,382,741	617,821	510,627	107,194	131.1%
HEALTH CARE MANDATES	2,601,392	1,446,284	1,155,108	76,630	1,078,478	44.4%
HUMAN RESOURCES	3,143,423	2,922,549	220,874	55,085	165,789	7.0%
HUMAN SERVICES	361,037	387,712	(26,675)	-	(26,675)	(7.4%)
INDIGENT REPRESENTATION	26,209,574	24,417,459	1,792,115	938,974	853,141	6.8%
INTERNAL AUDIT	861,052	781,815	79,237	10,000	69,237	9.2%
JUDICIAL MANDATES	2,134,603	1,694,977	439,626	66,627	372,999	20.6%
JUSTICE COURTS	12,074,415	11,418,704	655,711	450,000	205,711	5.4%
JUVENILE COURT	9,541,530	8,776,564	764,966	278,139	486,827	8.0%
MANAGEMENT & BUDGET	1,392,875	1,188,481	204,394	24,787	179,607	14.7%
MATERIALS MANAGEMENT	1,308,170	1,197,846	110,324	58,615	51,709	7.9%
MEDICAL ELIGIBILITY	10,478,412	8,973,992	1,504,420	588,875	915,545	14.4%
MEDICAL EXAMINER	3,158,777	2,838,287	320,490	206,026	114,464	10.1%
OFFICE OF THE CIO	3,861,157	3,599,549	261,608	133,485	128,123	6.8%
PLANNING & TRAINING	590,189	475,075	115,114	4,830	110,284	19.5%
PUBLIC FIDUCIARY	1,556,166	1,483,671	72,495	37,596	34,899	4.7%
PUBLIC HEALTH	4,525,605	4,229,156	296,449	202,804	93,645	6.6%
RECORDER	1,398,883	1,135,672	263,211	58,911	204,300	18.8%
RECREATION SERVICES	1,142,469	1,005,132	137,337	37,558	99,779	12.0%
SHERIFF	35,207,710	34,520,311	687,399	1,374,340	(686,941)	60.2%
SUPERINTENDENT OF SCHOOLS	1,450,711	1,402,902	47,809	-	47,809	3.3%
SUPERIOR COURT	33,575,004	31,441,798	2,133,206	1,465,418	667,788	6.4%
TREASURER	2,640,004	2,461,462	178,542	102,178	76,364	6.8%
	259,626,840	239,389,010	20,237,830	10,250,145	9,987,685	7.8%

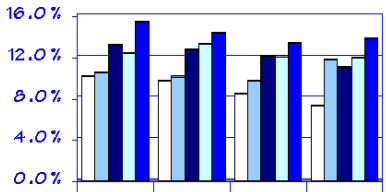
ATTRITION

Maricopa County's FY 2000-01 annual average rate of attrition[3], or turnover was 8.9%. Actual 4th quarter attrition was 7.2%, the lowest quarterly rate of attrition in the past five years.

A marked decrease in attrition Countywide has occurred since FY 1995-96. As demonstrated on the chart at right, quarterly attrition rates continue to drop. This is due to the filling of vacant positions.

Maricopa County's retention continues to improve in this price-competitive market. Continuing declines in attrition may be attributed to a push towards competitive employee remuneration and employee satisfaction. The County's retention strategies offset the affects of continued low unemployment coupled with sustained increases in population that tend to increase competition.

QUARTERLY ATTRITION RATE TREND



	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
FY 00-01	10.1%	9.7%	8.4%	7.2%
FY 99-00	10.5%	10.1%	9.7%	11.7%
FY 98-99	13.2%	12.7%	12.1%	11.0%
FY 97-98	12.4%	13.3%	12.0%	11.9%
FY 96-97	15.5%	14.4%	13.4%	13.8%

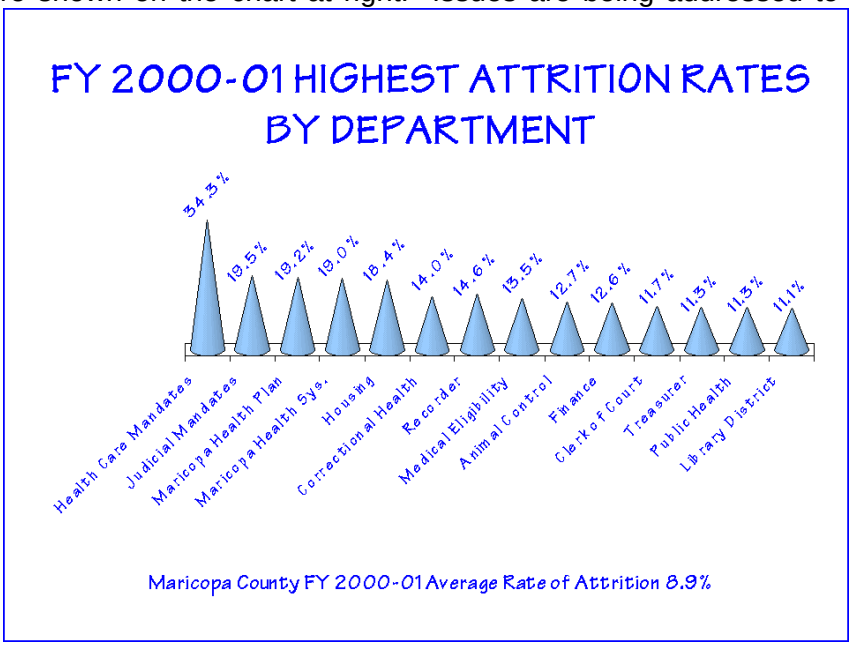
The most significant results, the decline in employee attrition over the past five years, show average annual attrition rates falling from a high of 19.1% in FY 1995-96 to a low of 8.9% FY 2000-01. This reflects a reduction of 10.2 basis points.

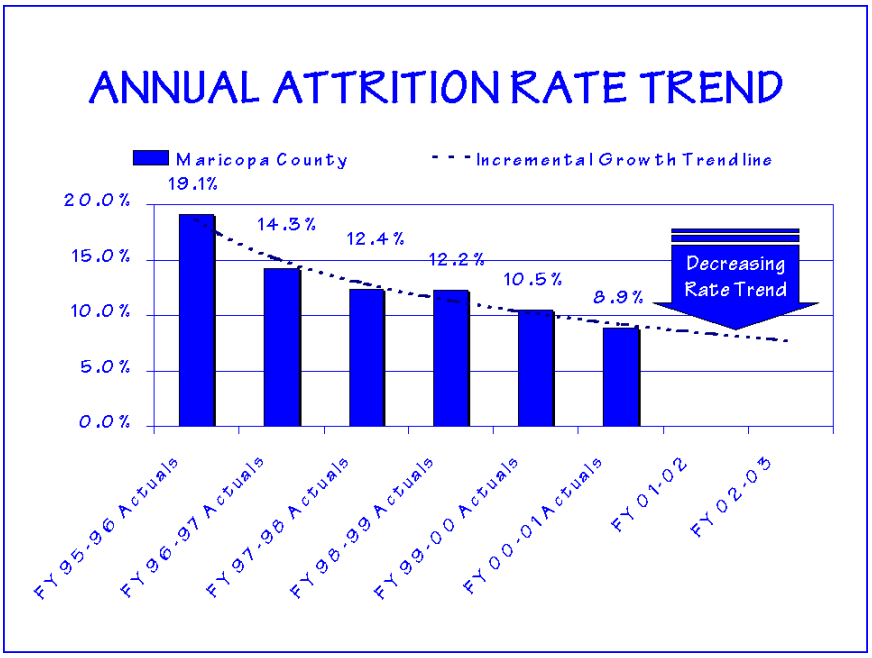
[3] The formula used to calculate Maricopa County's attrition rates compares the number of vacant positions to total authorized positions.

Maricopa County departments with average annual attrition at or higher than the FY 2000-01 8.9% average are compared to the FY 1999-00 average attrition on the table below, including basis point reductions or increases in attrition.

Department	FY 99-00 Avg. Attrition	FY 00-01 Avg. Attrition	Lower(Higher)
Health Care Mandates	32.8%	34.3%	(1.5)
Judicial Mandates	8.9%	19.5%	(10.6)
Maricopa Health Plan	12.9%	19.2%	(6.3)
Maricopa Health System	12.8%	19.0%	(6.2)
Housing	18.0%	18.4%	(0.4)
Recorder	13.2%	14.7%	(1.5)
Correctional Health	16.0%	14.0%	2.0
Medical Eligibility	20.9%	13.5%	7.4
Animal Care & Control	15.2%	12.7%	2.5
Finance	20.2%	12.6%	7.6
Clerk of Superior Court	10.2%	11.7%	(1.5)
Public Health	13.5%	11.3%	2.2
Treasurer	14.8%	11.3%	3.5
Library District	25.3%	11.1%	14.2
Planning & Development	9.9%	10.3%	(0.4)
Parks & Recreation	13.5%	10.0%	3.5
Call Center	13.3%	9.9%	3.4
Indigent Representation	10.3%	9.8%	0.5

Departments with more than 25 employees, showing the highest rates of attrition over the FY 2000-01 average annual attrition rate of 8.9% are shown on the chart at right. Issues are being addressed to reduce the relatively high turnover in these departments.





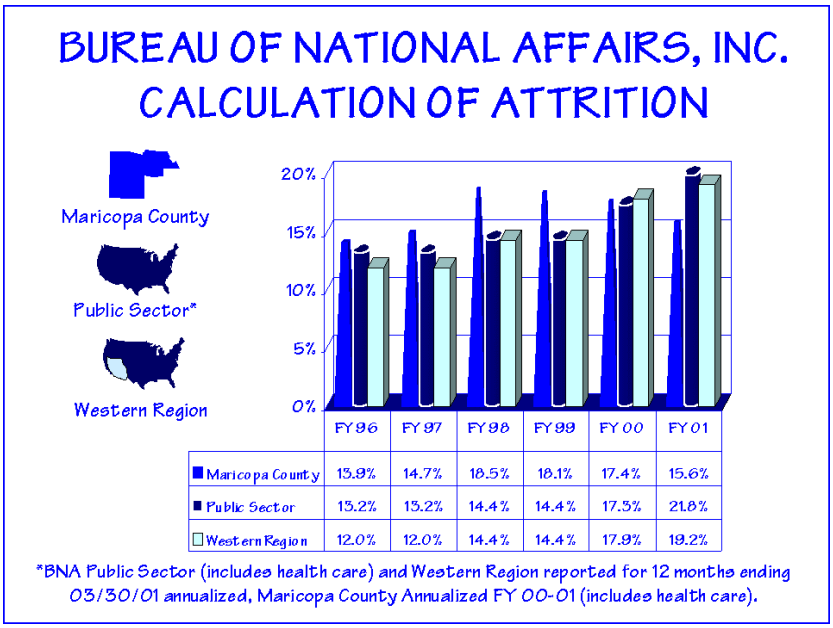
As shown on the chart at left, Maricopa County's average annual attrition rate trend has declined by over 53% since FY 1995-96. The decreasing rates of attrition are attributed to increases in the number of positions actively recruited combined with reductions in vacant positions, increases in the number of positions authorized in the budget process, combined with Countywide efforts to recruit and retain productive employees.

Attrition may be directly related to employee satisfaction. Employee issues are addressed through employee satisfaction survey results annually. Maricopa County continues to place an emphasis on employee compensation through market equity. The Maricopa County Compensation Plan of 1997 provided the outline for attaining a level of pay for all employees that is relative to current market pay-rates. This goal has been met as of June 30, 2001, one year earlier than the plan anticipated. Market equity has been achieved through salary surveys and other ongoing initiatives to retain capable and responsible staff. By attaining a level of pay for all employees that is relative to current market pay-rates resolves significant problems that have hindered the County's ability to attract and retain a quality workforce.

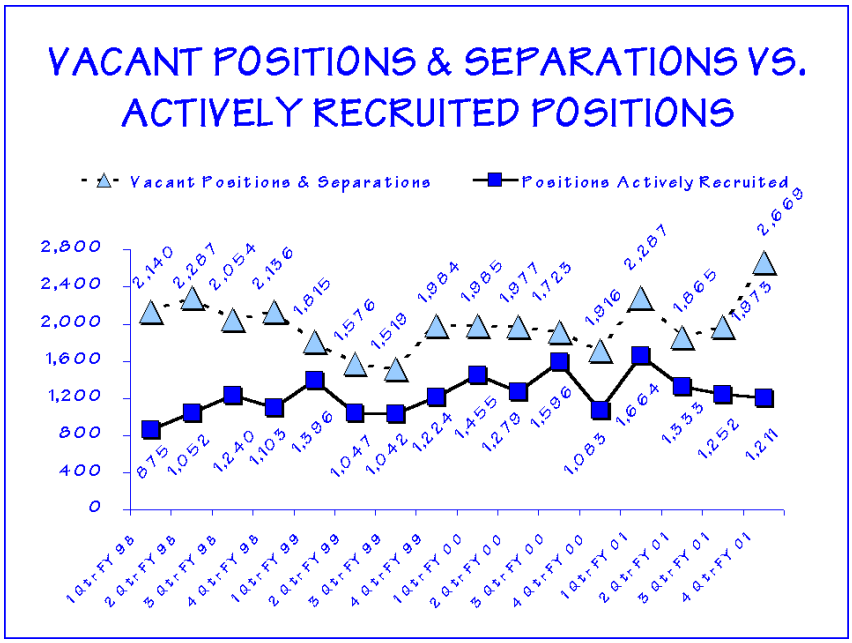
Maricopa County utilizes another source and methodology in calculating attrition in order to measure itself against other comparable employers. The source is the Bureau of National Affairs, Inc., (BNA). BNA's formula differs from Maricopa County's calculation of attrition because BNA compares the number of separations to the average number of regular positions filled and annualized. BNA turnover rates do not include reductions-in-force. BNA surveys human resource and employee relations executives representing organizations throughout the United States.

The BNA formula looks at separating employees (true attrition based upon employees leaving the County) versus the number of vacant positions (or vacancy rate) as compared in the County formula. During departmental strategic planning and the annual budget process, an emphasis is placed upon the BNA formula in order to highlight possible retention issues. Vacant positions are then examined to ensure correct funding levels.

The chart at right provides a glimpse of the attrition nationwide, as compared to Maricopa County. The BNA calculated County rate of attrition is substantially lower than the rest of the nation. This may be an indication of the County's push towards competitive employee remuneration combined with employee satisfaction.



The chart at below shows the number of positions vacant at the end of the 4th quarter, including vacancies occuring during the quarter, and separations occuring throughout the quarter, as compared to the total number of positions actively recruited during the quarter. The percent of positions recruited is also reflected on the chart. This data assists management in determining the impact of recruitment efforts on attrition.



Attrition is an indication of how well employers hold on to their employees. Maricopa County continues to examine employee issues in combination with recruitment and retention efforts in order to stem the tide of attrition.

Maricopa County Attrition Rate Calculations By Department

AGENCY NAME	COUNTY CALCULATED ATTRITION	ANNUALIZED BNA CALCULATED ATTRITION
ADULT PROBATION	8.17%	9.48%
ANIMAL CARE & CONTROL	12.73%	33.06%
ASSESSOR	7.87%	9.48%
BOARD OF SUPERVISORS CLERK	3.57%	0.00%
BOARD OF SUPERVISORS DISTRICT 1	0.00%	0.00%
BOARD OF SUPERVISORS DISTRICT 2	16.67%	33.33%
BOARD OF SUPERVISORS DISTRICT 3	0.00%	0.00%
BOARD OF SUPERVISORS DISTRICT 4	0.00%	0.00%
BOARD OF SUPERVISORS DISTRICT 5	6.25%	0.00%
CLERK OF SUPERIOR COURT	11.74%	16.76%
COMMUNITY DEVELOPMENT	0.00%	0.00%
CONSTABLES	2.50%	10.00%
CORRECTIONAL HEALTH	14.01%	23.56%
COUNTY ADMINISTRATION OFFICE	14.06%	7.69%
COUNTY ATTORNEY	8.21%	16.33%
COUNTY CALL CENTER	9.85%	24.24%
CRIMINAL JUSTICE FACILITIES	10.00%	0.00%
DEPARTMENT OF FINANCE	12.61%	9.68%
ELECTIONS	5.09%	13.21%
EMERGENCY MANAGEMENT	5.12%	13.33%
ENVIRONMENTAL SERVICES	6.18%	11.34%
EQUIPMENT SERVICES	3.57%	9.84%
FACILITIES MANAGEMENT	6.59%	9.33%
FLOOD CONTROL DISTRICT	4.82%	5.31%
GENERAL GOVERNMENT	0.00%	0.00%
HEALTH CARE MANDATES	34.29%	62.16%
HOUSING	18.36%	21.43%
HUMAN RESOURCES	7.69%	3.75%
HUMAN SERVICES	7.06%	18.71%
INDIGENT REPRESENTATION	9.79%	10.90%
INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEM	6.35%	0.00%
INTERNAL AUDIT	7.81%	6.25%
JUDICIAL MANDATES	19.51%	13.89%
JUSTICE COURTS	5.82%	11.51%
JUVENILE PROBATION	6.19%	8.41%
LIBRARY DISTRICT	11.01%	16.07%
MANAGEMENT & BUDGET	11.78%	23.53%
MARICOPA HEALTH PLAN	19.21%	26.07%
MARICOPA HEALTH SYSTEM	19.02%	26.64%
MATERIALS MANAGEMENT	5.26%	7.89%
MEDICAL ELIGIBILITY	13.52%	13.78%
MEDICAL EXAMINER	8.75%	14.04%
OFFICE OF THE CIO	5.37%	6.45%
PARKS & RECREATION	9.95%	18.39%
PLANNING & DEVELOPMENT	10.25%	10.00%
PLANNING & TRAINING	0.00%	0.00%
PUBLIC FIDUCIARY	8.09%	9.09%
PUBLIC HEALTH	11.32%	17.10%
RECORDER	14.64%	19.70%
RESEARCH & REPORTING	13.61%	50.00%
RISK MANAGEMENT	5.00%	16.67%
SHERIFF	7.62%	11.55%
SOLID WASTE GENERAL	8.33%	0.00%
STADIUM DISTRICT MLB	0.00%	25.00%
SUPERINTENDENT OF SCHOOLS	5.00%	26.09%
SUPERIOR COURT	7.72%	16.11%
TELECOMMUNICATIONS	8.31%	10.00%
TRANSPORTATION	8.71%	8.05%
TREASURER	11.33%	9.09%
TOTALS	8.86%	15.56%

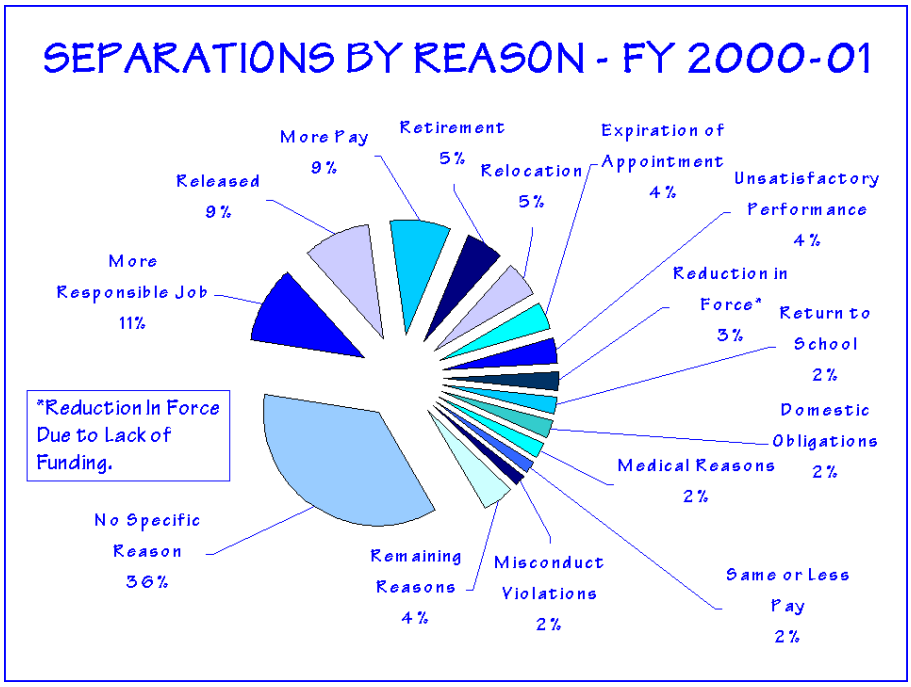
EMPLOYEE RETENTION

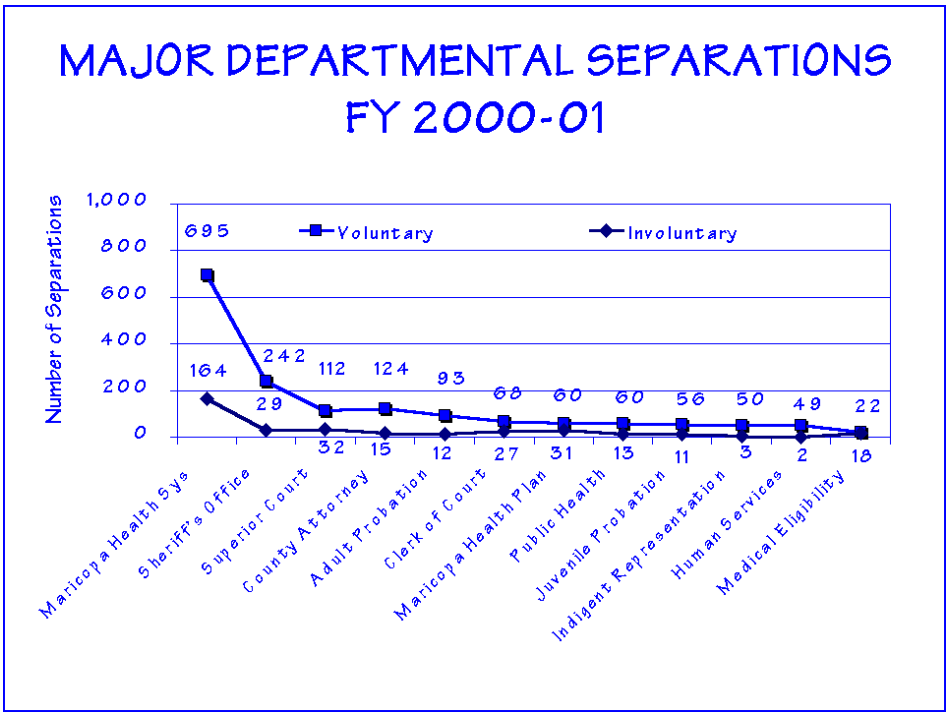
Maricopa County strives to align employee performance with a personal commitment and cooperation in achieving and maintaining Countywide strategic goals. This retention strategy is geared to stem the flow of quality individuals leaving its employ. Valuable experience is lost when employee separations increase. This results in costly recruitment and training, while adversely impacting customer confidence.

Separations impose significant financial and operational impacts to County departments. Examples include lost productivity, increased recruitment activity, additional training time and cost, reductions in the level of customer service, and reduced employee morale due to additional demands placed upon existing employees that assume extra workloads. Emphasis is placed upon voluntary separations due to the substantial impact on attrition, employee morale, and customer service.

Separation information is vital to improving the quality of working life as well as solving attrition issues. Separations remain a key indicator of employee satisfaction and provide management with an opportunity to assess and resolve staffing issues.

Maricopa County strives to maintain a highly competitive stance in the labor marketplace today. Evaluating the County's personnel retention programs through measurable performance results in such areas as employee separations plays a crucial role in identifying employee needs. The chart at right provides the top separation reasons given by employees upon separation during FY 2000-01.

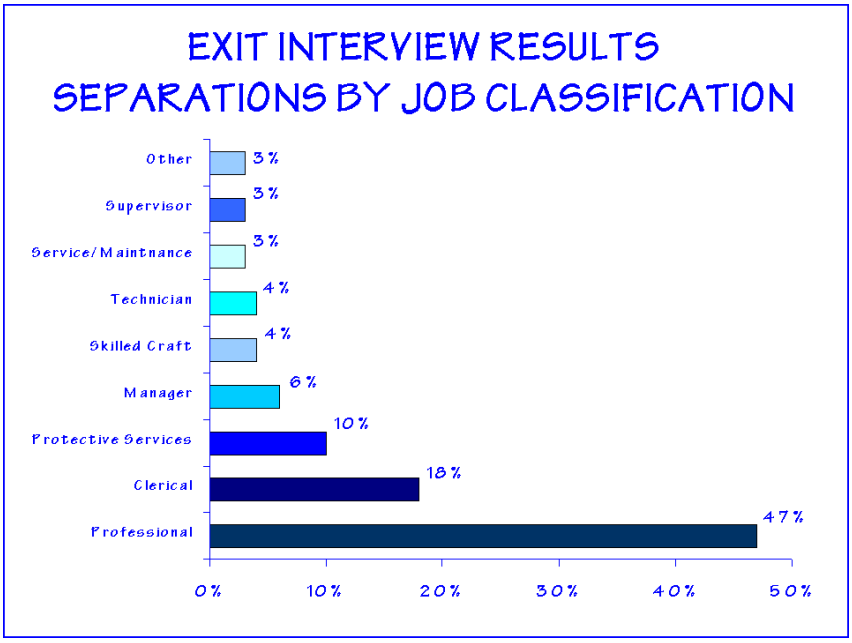




FY 2000-01 separations total 2,399. The departments showing the largest number of separations are provided on the chart at left, and are divided into the two separation categories, voluntary and involuntary.

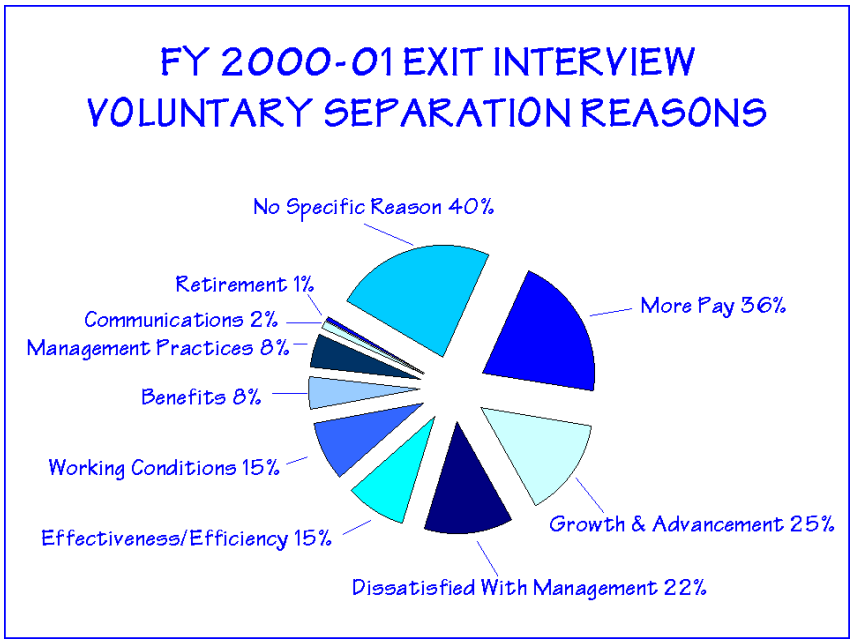
Separations play a major role in identifying employee needs. By examining separation reasons, management is able to address current issues, increase employee satisfaction and reduce the number of employees leaving the County voluntarily. Information provided by separating employees is a critical factor in improving the work environment, quality of work generated and customer satisfaction.

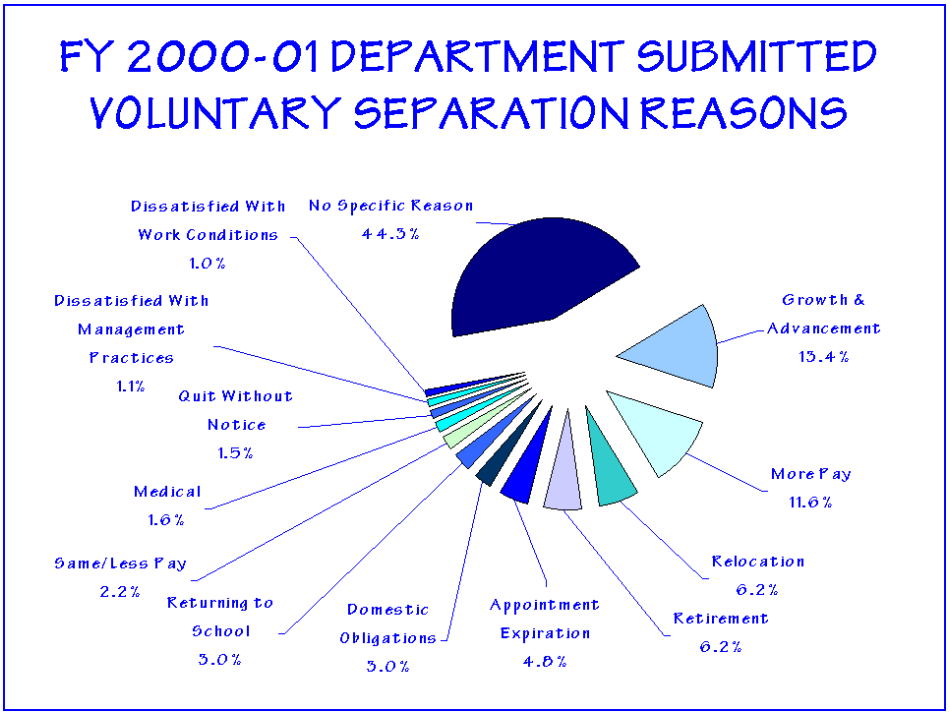
The chart at right shows the job classifications of employees leaving the County voluntarily. This information was obtained via exit interviews performed after separation from County employment.



The chart at right provides the top separation reasons given by employees **after separating through the exit interview process**, as performed by the County's Research and Reporting department.

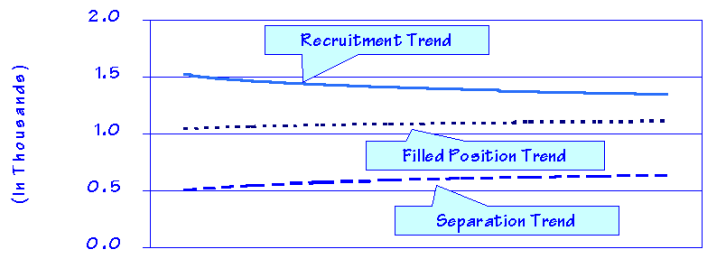
The chart at the right can be compared to the chart below, which represents FY 2000-01 **department submitted separation reasons**. At the time of separation, employees provide department management with a separation reason.





Separation reasons, as shown on both charts, represent voluntary separations only.

Another measure of retention success is demonstrated through the trend results provided on the chart at left. The separation trend and filled position trend increase slightly over the FY 2000-01. The recruitment trend shows a greater decrease. Recruitment efforts may play a significant role in filling newly created positions.



	1st Q FY 00	2nd Q FY 00	4th Q FY 00	1st Q FY 01	2nd Q FY 01	4th Q FY 01
Positions Recruited	1.5	1.3	1.4	1.7	1.3	1.2
Positions Filled	1.1	0.9	1.3	1.0	1.1	1.1
Separations	0.6	0.5	0.5	0.6	0.6	0.7

It is incumbent upon management to analyze employee separation reasons in order to develop retention strategies. Successful employee retention results require knowledge of employee issues, knowledge of the competition in the local job market and a management team that is equipped to assess emerging personnel trends in order to promote a climate where employees are provided personal and career growth opportunities.

NEW DIRECTIONS

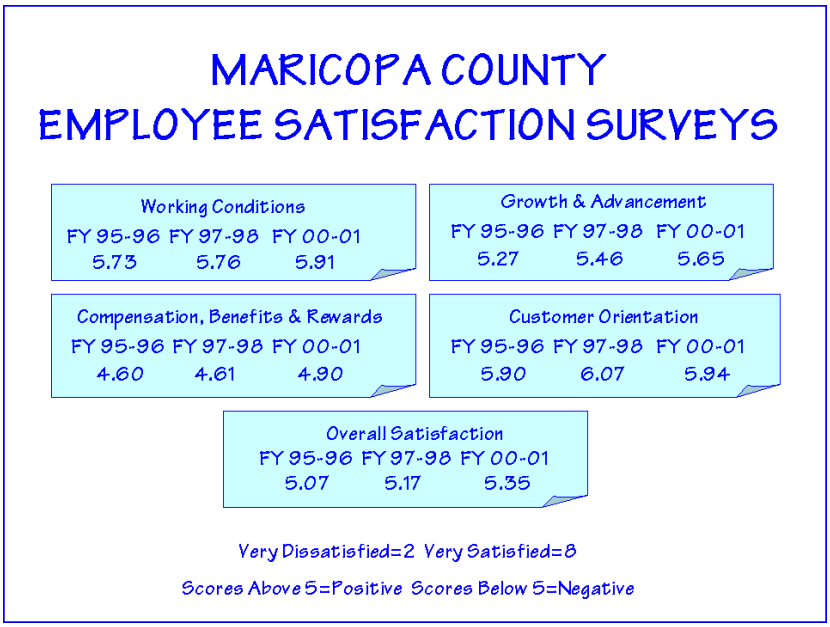
Maricopa County's Managing for Results[4] (MfR) process aligns strategic plan measures into employee Performance Management Plans. A new Performance Management Policy instituted provides a process that links employee plans directly to department strategic plans. The process provides a new rating system that focuses on results. A training roll-out plan has been instituted. The plan calls for aligning employee performance, evaluation and rewards to results. Using measurable program and process results uniformly across all departments provides management with the tools necessary for making informed decisions regarding the use of its resources. It also provides a platform for determining our stance in the local labor market. The County expects the new process to be fully implemented in departments by June 30, 2002.

FY 2000-01 accomplishments include the completion of market adjustments for employees. The average County employee's salary is now within 6% of the market average. Another personnel related accomplishment is the development of a new Performance Management Policy, which incorporates Managing for Results initiatives of linking employee performance to department and Countywide strategic goals.

Maricopa County Employee Satisfaction Surveys provide management with critical information necessary to recruit and retain productive employees.

[4] Maricopa County's management system that focuses upon achieving results for their customers.

The County is moving forward in resolving retention and other employee issues, as addressed in the chart at right comparing FY 1995-96 Employee Satisfaction Survey results to those of FY 1997-98 and FY 1999-00. All areas of employee satisfaction have increased.

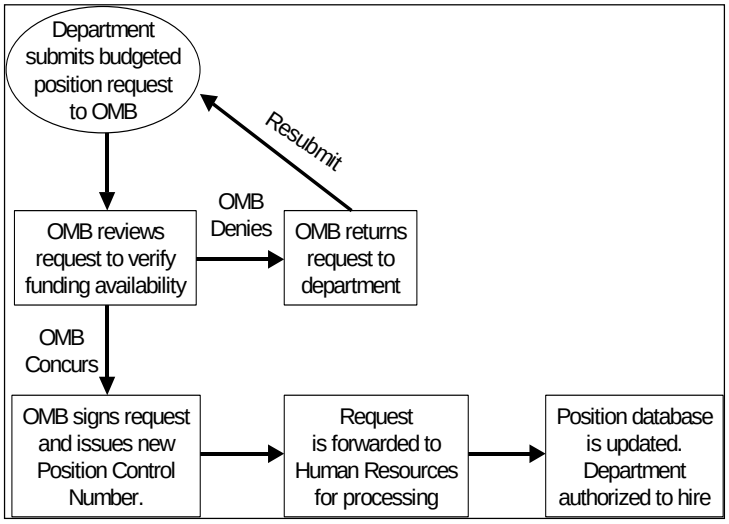


Managing for Results moved from the planning for results stage through the budgeting for results stage during FY 2000-01.

The FY 2000-01 MfR processes completed include County vision, mission and strategic priorities developed; vision and mission statements for departments followed suit; department strategic goals were set; and programs were developed with purpose statements and key results identified. A number of departments began preparing new employee performance plans in an effort to strategically align department program results with County strategic priorities.

Maricopa County's personnel resource focus must address mandated services and align hiring practices with organization wide strategic goals. County mandated services such as law enforcement, healthcare and attending to the welfare and safety of its citizens require a large labor force. Hence, employee satisfaction and motivation remain at the forefront of all financial and personnel resource issues.

POSITION CONTROL



Throughout the year, departmental staffing needs change. These changes are handled through new position creation process. Departments submit detailed requests to add or delete positions with adequate funding identified by source. Position description information is verified by Human Resources. Budgetary information (particularly funding sources) is verified by Budget Analysts. Once approved, the position changes are entered into the position database through one central control point.

Another key element in position control is the historical tracking of funded positions. A trend view of staffing levels puts into perspective the prior year's staffing (and consequently service) funding decisions. The chart below presents a ten year historical look at the County's staffing levels for Elected/Judicial Offices, Appointed Departments, and the Special Districts of Library, Stadium, and Flood Control.

Department	FY 1991/92 Actual	FY 1992/93 Actual	FY 1993/94 Actual	FY 1994/95 Actual	FY 1995/96 Actual	FY 1996/97 Actual	FY 1997-98 Actual	FY 1998-99 Actual	FY 1999-00 Actual	FY 2000-01 Actual	FY 2001-02 Budgeted
Elected/ Judicial	5,681	5,817	5,171	6,120	6,140	6,295	6,592	6,954	6,962	7,629	7,802
Appointed	6,601	6,999	7,644	7,048	6,972	6,842	6,091	5,634	5,791	8,179	8,427
Special Districts	338	353	353	391	391	508	412	375	340	358	349
Total Positions	12,620	13,169	13,168	13,559	13,503	13,645	13,095	12,963	13,093	16,166	16,578

Over 400 new positions are budgeted for FY 2001-02. As demonstrated on the table below, the Elected/Judicial System has added more courts, creating more positions. Appointed Department position increases reside primarily within the Maricopa Integrated Health System and Indigent Representation. MIHS has increased its' ability to compete in the marketplace. Also, additional demands for services due to population expansion mean more beds are filled, etc. The Indigent Representation position increase is due to the conversion of contract labor to County positions within the Office of Legal Advocacy. Special District positions were lower due to reduced demands within the Library District.

BUDGETED POSITION SUMMARY

In order to more accurately follow past staffing and human resource allocation decisions by program, a three year history by department is presented along with the Full-Time Equivalent number of positions. Full-Time Equivalents (FTEs) reflect the hours budgeted for part-time positions converted to an equal number of full-time positions (based on a standard of 40 hours per week.)

BUDGETED POSITIONS

DEPARTMENT	FY 98/99 Actual Positions	FY 99/00 Actual Positions	FY 00/01 Actual Positions	FY 01/02 Budgeted Positions	FY 01/02 Budgeted FTEs
11 Adult Probation	949.00	1058.00	1124.00	1171.00	1,167.00
79 Animal Control	135.00	130.00	147.00	142.00	141.00
12 Assessor	329.00	307.00	326.00	322.00	322.00
6 Board of Supervisors Clerk	7.00	7.00	7.00	7.00	7.00
1 Board of Supervisors-District 1	4.00	4.00	4.00	4.00	4.00
2 Board of Supervisors-District 2	3.00	3.00	4.00	3.00	3.00
3 Board of Supervisors-District 3	4.00	4.00	4.00	4.00	3.50
4 Board of Supervisors-District 4	3.00	3.00	3.00	3.00	3.00
5 Board of Supervisors-District 5	3.00	3.00	4.00	4.00	3.50
16 Clerk of the Superior Court	596.00	557.00	624.00	647.00	649.00
17 Community Development	10.00	10.00	10.00	10.00	10.00
25 Constables	29.00	29.00	30.00	30.00	30.00
26 Correctional Health Services	177.00	178.00	224.00	246.00	244.65
20 County Administrator	15.00	13.00	16.00	15.00	15.00
19 County Attorney	796.00	823.00	857.00	914.00	907.25
14 County Call Center	20.00	29.00	33.00	33.00	33.00
40 Criminal Justice Facilities	-	4.00	6.00	6.00	6.00
21 Elections	53.00	47.00	54.00	54.00	54.00
15 Emergency Management	14.00	13.00	15.00	15.00	15.00
88 Environmental Services	272.00	257.00	267.00	285.00	284.25
74 Equipment Services	60.00	60.00	62.00	63.00	63.00
70 Facilities Management	158.00	179.00	198.00	222.00	219.50
18 Finance	46.00	32.00	36.00	35.00	35.00
69 Flood Control	222.00	215.00	223.00	223.00	222.50
47 General Government	1.00	1.00	1.00	1.00	1.00
39 Health Care Mandates	1.00	22.00	46.00	78.00	78.00
66 Housing	64.00	51.00	64.00	64.00	64.00
31 Human Resources	73.00	66.00	70.00	80.00	80.00
22 Human Services	281.00	259.00	287.00	309.00	309.00
33 Indigent Representation	459.00	445.00	468.00	514.00	510.55
42 Integrated Criminal Justice Information Sys	-	-	1.00	14.00	13.80
23 Internal Audit	12.00	14.00	15.00	16.00	16.00
45 Judicial Mandates	-	28.00	35.00	41.00	40.00
24 Justice Court Administration	294.00	263.00	290.00	298.00	293.01
27 Juvenile Court Center	679.00	735.00	785.00	798.00	794.00
65 Library District	146.00	122.00	131.00	122.00	116.00
49 Management and Budget	22.00	17.00	18.00	20.00	20.00
60 Maricopa Health Plans	361.00	348.00	355.00	372.00	361.73
90 Maricopa Health System	1812.00	2059.00	3979.00	4015.00	3,040.21
73 Materials Management	38.00	37.00	38.00	39.00	39.00
28 Medical Eligibility	263.00	218.00	293.00	292.00	291.50
29 Medical Examiner	50.00	48.00	55.00	63.00	62.00
41 Office of the Chief Information Officer	64.00	58.00	67.00	64.00	64.00
35 Organizational Planning and Training	9.00	10.00	11.00	-	-
30 Parks and Recreation	74.00	77.00	89.00	98.00	96.50
44 Planning & Development	65.00	82.00	108.00	106.00	106.00
34 Public Fiduciary	33.00	31.00	35.00	35.00	34.00
86 Public Health	441.00	430.00	467.00	480.00	469.38

BUDGETED POSITIONS (Continued)					
DEPARTMENT	FY 98/99 Actual Positions	FY 99/00 Actual Positions	FY 00/01 Actual Positions	FY 01/02 Budgeted Positions	FY 01/02 Budgeted FTEs
36 Recorder	65.00	61.00	69.00	70.00	69.75
46 Research and Reporting	8.00	9.00	10.00	12.00	9.50
75 Risk Management	19.00	19.00	19.00	20.00	20.00
50 Sheriff's Office	2235.00	2210.00	2490.00	2476.00	2,470.50
67 Solid Waste	17.00	10.00	18.00	12.00	13.00
68 Stadium District - Cactus League	7.00	-	-	-	-
78 Stadium District Major League	-	3.00	4.00	4.00	4.00
37 Superintendent of Schools	29.00	26.00	30.00	30.00	30.00
38 Superior Court	819.00	821.00	921.00	964.00	953.00
76 Telecommunications	41.00	37.00	42.00	40.00	40.00
64 Transportation	512.00	456.00	513.00	509.00	509.00
43 Treasurer	64.00	55.00	64.00	64.00	64.00
TOTALS	**12963.00**	**13093.00**	**16166.00**	**16578.00**	**15,523.58**

Within each department, positions may be budgeted from a variety of funding sources. In general, as discussed earlier in this document, the General Fund covers the bulk of Personnel Services, with monies from Grant and Special Revenue funds covering the rest. To make the link between the number of positions budgeted and the course of funding for these positions, the following chart was developed.

FY 2001-2002 POSITION DISTRIBUTION BY FUNDING SOURCE							
DEPARTMENT	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	TOTAL FUNDS
ADULT PROBATION	229	942	0	0	0	0	1171
ANIMAL CONTROL SERVICES	0	0	0	0	142	0	142
ASSESSOR	322	0	0	0	0	0	322
BOARD OF SUPERVISORS CLERK	7	0	0	0	0	0	7
BOARD OF SUPERVISORS DISTRICT 1	4	0	0	0	0	0	4
BOARD OF SUPERVISORS DISTRICT 2	3	0	0	0	0	0	3
BOARD OF SUPERVISORS DISTRICT 3	4	0	0	0	0	0	4
BOARD OF SUPERVISORS DISTRICT 4	3	0	0	0	0	0	3
BOARD OF SUPERVISORS DISTRICT 5	4	0	0	0	0	0	4
CHIEF INFORMATION OFFICER	64	0	0	0	0	0	64
CLERK OF SUPERIOR COURT	549	62	36	0	0	0	647
COMMUNITY DEVELOPMENT	0	10	0	0	0	0	10
CONSTABLES	30	0	0	0	0	0	30
CORRECTIONAL HEALTH	0	246	0	0	0	0	246
COUNTY ADMINISTRATIVE OFFICER	15	0	0	0	0	0	15
COUNTY ATTORNEY	769	145	0	0	0	0	914
COUNTY CALL CENTER	33	0	0	0	0	0	33
CRIMINAL JUSTICE FACILITIES DEVEL.	0	0	0	6	0	0	6
ELECTIONS	54	0	0	0	0	0	54
EMERGENCY MANAGEMENT	0	15	0	0	0	0	15
ENVIRONMENTAL SERVICES	13	0	0	0	272	0	285
EQUIPMENT SERVICES	0	0	0	0	0	63	63
FACILITIES MANAGEMENT	222	0	0	0	0	0	222
FINANCE	35	0	0	0	0	0	35
FLOOD CONTROL DISTRICT	0	223	0	0	0	0	223
GENERAL GOVERNMENT	1	0	0	0	0	0	1
HEALTH CARE MANDATES	78	0	0	0	0	0	78
HOUSING	0	0	0	0	64	0	64

FY 2001-2002 POSITION DISTRIBUTION BY FUNDING SOURCE (Continued)

DEPARTMENT	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	TOTAL FUNDS
HUMAN RESOURCES	80	0	0	0	0	0	80
HUMAN SERVICES	5	304	0	0	0	0	309
INDIGENT REPRESENTATION	490	24	0	0	0	0	514
INTEGRATED CRIMINAL JUSTICE	0	14	0	0	0	0	14
INTERNAL AUDIT	16	0	0	0	0	0	16
JUDICIAL MANDATES	41	0	0	0	0	0	41
JUSTICE COURTS	298	0	0	0	0	0	298
JUVENILE PROBATION	223	575	0	0	0	0	798
LIBRARY DISTRICT	0	122	0	0	0	0	122
MANAGEMENT & BUDGET	20	0	0	0	0	0	20
MARICOPA HEALTH PLANS	0	0	0	0	372	0	372
MARICOPA HEALTH SYSTEM	0	0	0	0	4015	0	4015
MATERIALS MANAGEMENT	27	0	0	0	0	12	39
MEDICAL ELIGIBILITY	292	0	0	0	0	0	292
MEDICAL EXAMINER	63	0	0	0	0	0	63
PARKS & RECREATION	33	65	0	0	0	0	98
PLANNING & DEVELOPMENT	0	106	0	0	0	0	106
PUBLIC FIDUCIARY	35	0	0	0	0	0	35
PUBLIC HEALTH	100	40	0	0	340	0	480
RECORDER	44	26	0	0	0	0	70
RESEARCH & REPORTING	0	12	0	0	0	0	12
RISK MANAGEMENT	0	0	0	0	0	20	20
SHERIFF	898	1578	0	0	0	0	2476
SOLID WASTE	0	7	0	0	5	0	12
STADIUM DISTRICT MLB	0	4	0	0	0	0	4
SUPERINTENDENT OF SCHOOLS	30	0	0	0	0	0	30
SUPERIOR COURT	829	135	0	0	0	0	964
TELECOMMUNICATIONS	0	0	0	0	0	40	40
TRANSPORTATION	0	509	0	0	0	0	509
TREASURER	64	0	0	0	0	0	64
Total Departments	**6027**	**5164**	**36**	**6**	**5210**	**135**	**16578**

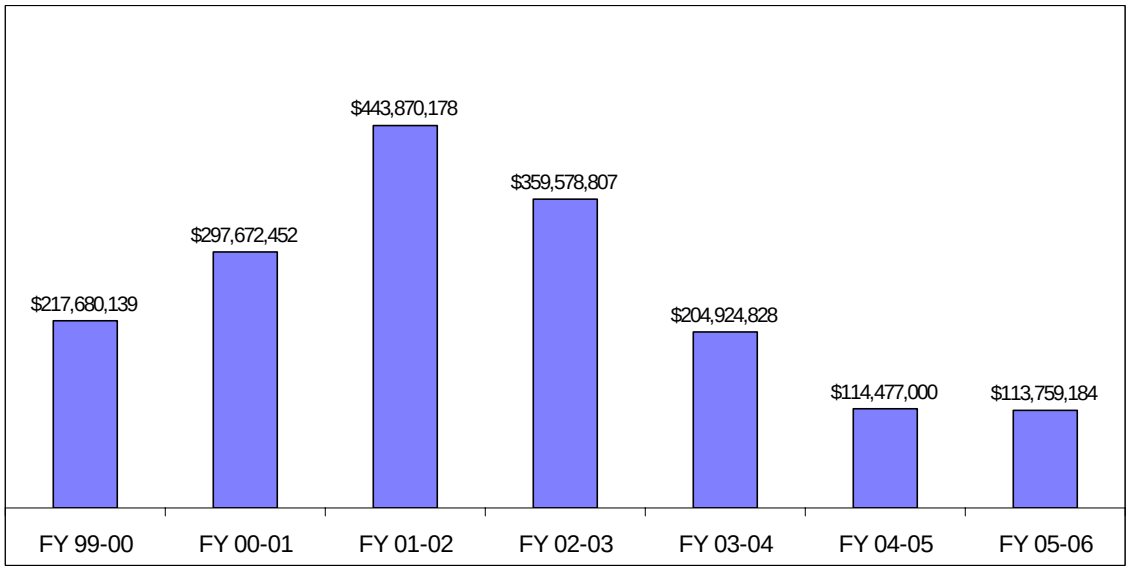
CAPITAL PROJECTS

CAPITAL IMPROVEMENT PROJECTS

A Capital Improvement Project is defined by policy as a non-recurring project costing more than $150,000, resulting in the construction, renovation, or acquisition of infrastructure with an expected useful life of many years. The most common examples include land and building purchases, construction of buildings, roads, and flood control projects. Sources of funding for Capital Improvement Projects include: voter-authorized bonds, voter-authorized taxes, fund revenues and reserves, intergovernmental payments, grants, and other forms of long-term financing such as Certificates of Participation (COPs).

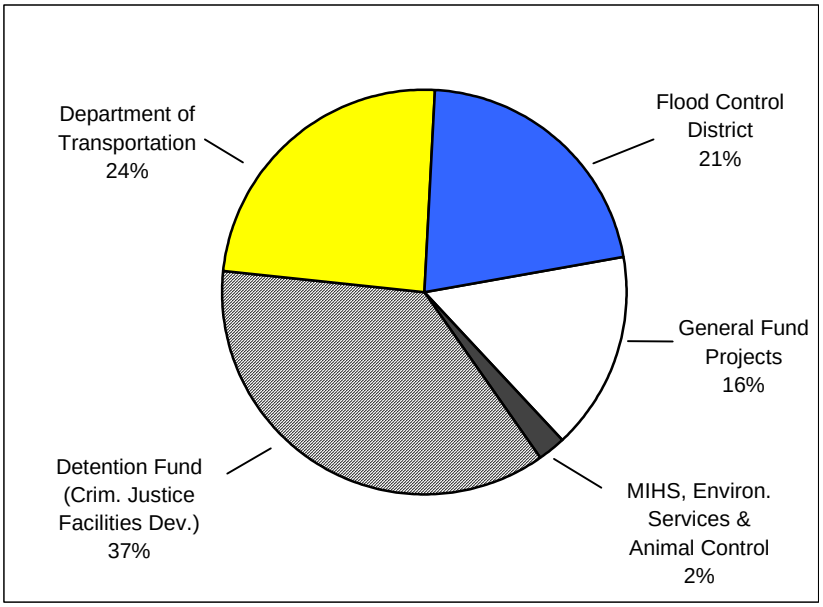
This is the third year of the County's planned capital growth and expansion period. As indicated by the chart below, the growth will taper off in FY 2003-04. COPs, backed by reserved fund balances, will be used to fund three years of General Fund and Enterprise capital projects. FY 2001-02 will be the highest spending year for capital projects overall, FY 2002-03 for General Fund capital projects.

Capital Improvement Plan Budget All Funds
FY 99-00 through FY 05-06



The largest portion of expenditures for the County's Five-Year Capital Improvement Plan (CIP) is in Adult and Juvenile Criminal Justice Facilities at 37%, funded by a voter-approved jail tax passed in November 1998. The Department of Transportation is next with 24%, followed by the Flood Control District at 21%; General Government Projects account for 16% and other department projects for MIHS, Environmental Services, and Animal Care and Control Services comprise the remaining 2% of the five-year CIP. These allocations are best shown on the chart that follows.

Five-Year CIP
Budget Allocation by Fund



OPERATING AND CAPITAL BUDGETS - THEIR RELATIONSHIP

A direct relationship exists between Maricopa County's capital and operating budgets. Capital projects completed generally require additional operating budget resources for upkeep, maintenance, security and other costs associated with additional acreage, mileage, or square footage.

Additional operating costs resulting from capital projects must be considered in planning future operating budgets. This is a particularly important budgetary consideration with the new jail and juvenile detention facilities. It is the County's philosophy and policy that new capital projects will be undertaken *only if* future operating revenues are sufficient to support future operating costs.

THE CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program (CIP) is a five-year plan of Capital Improvement Projects, identifying projects to be completed throughout the next five years. The CIP outlines project costs, funding sources, and future operating costs associated with each capital improvement. Because these projects typically span more than one fiscal year, the plan is updated annually to track existing projects and to identify new projects.

It should be noted that over the five-year period, the cost of a project and projected completion date could vary from the initial plan. Reasons include Board priorities, greater than anticipated escalation costs, and unforeseen events. The following table illustrates changes that have occurred with the CIP as it relates to the General Fund.

General Fund Project Estimates
FY 99-00 to FY 01-02

GENERAL FUND PROJECTS	1st Year	Original Project Estimate	FY 2001-02 New Project Estimate	Variance
Medical Examiner Facility	FY00	$ 13,500,000	$ 15,459,862	**$ 1,959,862**
New Public Services Building	FY00	61,500,000	141,500,000 *	**$ 80,000,000**
New Public Services Building Parking	FY00	22,900,000	15,373,402	**$ (7,526,598)**
Total		$ 97,900,000	$ 172,333,264	**74,433,264**

*New estimate includes a change in scope in terms of departments occupying the building, merging of associated real property purchases and all associated site preparation costs.

THE CAPITAL BUDGET

The capital budget is the first year of a Capital Improvement Program. The proposed FY 2001-02 Maricopa County capital budget is $443,870,178 and is comprised of projects for which funding has been clearly identified for the duration of the project. Total budgeted expenditures by fund source compared with FY 2000-01 are shown in the table below:

Capital Budget by Fund

Fund	FY 00 - 01 Adopted	FY 00-01 Revised	FY 00-01 Projected Expenditure	FY 01-02 Request
General Fund	**$ 60,230,371**	**$ 60,230,371**	**$ 43,871,521**	**$ 66,003,562**
Enterprise Funds:				
Maricopa Integrated Health Care System	18,000,000	18,000,000	16,341,813	17,505,000
Special Revenue:				
Detention Fund	$ 69,618,279	$ 69,618,279	54,545,439	$ 242,997,677
Environmental Services	-	-	-	3,400,000
Department of Transportation	81,894,000	81,894,000	60,014,344	56,017,647
Flood Control District	67,929,802	67,929,802	49,854,000	57,946,292
Total Special Revenue	**$ 219,442,081**	**$ 219,442,081**	**$ 164,413,783**	**$ 360,361,616**
Total All Funds	**$ 297,672,452**	**$ 297,672,452**	**$ 224,627,117**	**$ 443,870,178**

*Includes $10,000,000 in Gen'l Gov't Detention Fund Contingency

THE CAPITAL BUDGET AND PLANNING PROCESS

In general, capital projects are budgeted separately from the operating budget in a series of capital project funds. During FY 1999-2000, the Board adopted a new policy (A1920) establishing a formal review and approval process for Capital Improvement Project requests. This policy requires each department to submit to the Facilities Review Committee (FRC) proposals for potential projects that may be undertaken during the next five-year period, regardless of the source of funds or building delivery method.

The FRC is comprised of the Facilities Management Department Director, senior representatives from the Office of Management and Budget, Judiciary Branch and the offices of the County Administrative Officer and the Chief Financial Officer. The committee also includes an elected official and an at-large representative, both of whom are committee appointees. It should be noted that, specifically excluded from this policy are the previously established processes for the capital improvement plans of the Flood Control District and the Department of Transportation.

The process begins with the FRC approving instructions to be used for Capital Improvement Project requests in the coming year; the instructions are normally provided no later than June 30. By September 1 of each year, departmental requests need to be submitted to the FRC using the Justification Approval Request format. Departmental requests are not considered without an approved facilities master plan.

There are five phases in the Capital Budget and Planning Process: 1) Justification Phase; 2) Conceptual Phase; 3) Design Phase; 4) Construction Phase and 5) Occupancy Phase. There are specific requirements for each phase outlined in the aforementioned policy. Recommended projects are entered into the Capital Improvement Plan (CIP) in the latter portion of the conceptual phase and before the design phase. The new policy is expected to yield more consistency and efficiency in capital project planning and implementation and ensure that projects are congruent with County wide long-term goals and initiatives.

The Department of Transportation and the Flood Control District currently employ separate planning procedures. These include intergovernmental agency collaboration and prioritization based on an established list of ranking criteria for designated types of projects. Ranking criteria used by the Department of Transportation for roadway improvement projects include:

- Safety
- Land use, regional travel usage, and environmental factors
- Traffic volume compared to capacity of roadway
- Cost/benefit ratio
- Joint sponsorship
- Bonus points for intelligent transportation systems, alternative mode and environmental enhancements

Separate ranking systems exist for evaluating potential bridges, channel upgrades, bicycle, pedestrian and other multi-modal improvements.

The Flood Control project ranking criteria include the following:

- Submitting agency priority
- Master Plan Element
- Hydrologic/hydraulic significance
- Level of protection
- Area protected
- Environmental quality
- Area-wide benefits

- Total projected cost
- Level of partner(s) participation
- Operational and maintenance costs
- Operational and maintenance responsibility

CAPITAL IMPROVEMENT PLAN

The Capital Improvement Plan spans a five-year period beginning FY 2001-02 and ending FY 2005-06. The total anticipated cost for projects presented in the FY 2001-02 Capital Projects Department Summary is over $1.23 billion.

FY 2001-02 Capital Improvement Plan
Five-Year Total By Fund

CIP Allocation by Fund	FIVE-YEAR TOTAL FY 2001-02 through FY 2005-06
General Fund	
Infrastructure Development/Enhancement	$ 194,216,066
Enterprise Funds	
Maricopa Integrated Health Systems	$ 17,505,000
Special Revenue	
Detention Fund (Crim. Justice Facilities Dev.)	$ 451,571,816
Environmental Services	3,400,000
Animal Control Services	6,000,000
Department of Transportation	298,221,823
Flood Control District	265,695,292
Total Special Revenue	$ 1,024,888,931
Totals	$ 1,236,609,997

GENERAL GOVERNMENT PROJECTS

The General Fund capital project list has undergone considerable modification. This is due to several factors, including a change in the original purpose of co-located justice courts; the opportunity to purchase real property which would result in net budget economies through lease payment savings; and the decision to house Public Health administration personnel in the new public services building.

There are seven (7) projects identified and recommended to the Board for support from the General Fund by the Facilities Review Committee in the proposed CIP. They are:

- Medical Examiner Facility
- New County Public Services Building
- New County Public Services Building Parking
- Security Building
- MCSO Training Facility
- Public Health Facility
- Southeast Regional Property Acquisitions

The General Fund budget status and request are summarized in the following table.

General Fund Capital Budget
FY 2000-01 Project Status and FY 2001-02 Budget Request

GENERAL FUND PROJECTS	Comments	FY 2000-01 Beginning Budget	FY 2000-01 Transfers	FY 2000-01 Revised Budget	FY 2000-01 Projected Expenditures	FY 2001-02 Budget
Spur Cross Ranch (All Carryover)	Done	$ 3,750,000	$ 3,750,000	$ 7,500,000	$ 7,500,000	$ -
Medical Examiner Facility (Forensic Sciences Center)	**Recommended**	389,665	1,400,000	1,789,665	2,174,042	**9,548,200**
Clerk of the Court Service Center	Done	15,658,440	-	15,658,440	14,915,355	-
Relocation of Scottsdale Justice Courts	Done	2,340,000	-	2,340,000	2,040,000	-
New Public Services Building	**Recommended**	**7,851,000**	**-**	**7,851,000**	**2,500,000**	**26,037,000**
New Public Services Building Parking	**Recommended**	**271,501**	**3,000,000**	**3,271,501**	**2,887,124**	**10,503,200**
Public Health Facility	**Recommended**	**8,000,000**	**(1,000,000)**	**7,000,000**	**75,000**	**3,500,000**
Mesa Justice Court Facility	Reconsider	900,000	-	900,000	150,000	-
Regional Land Acquisitions	Reconsider	350,000	-	350,000	275,000	-
Tempe Co-located Justice Courts	Reconsider	1,050,000	-	1,050,000	50,000	-
Northwest Co-located Justice Courts	Reconsider	20,000	-	20,000	-	-
Northeast Co-located Justice Courts	Reconsider	20,000	-	20,000	-	-
Facilities Management Building 401 W. Jefferson	Done	2,375,000	-	2,375,000	2,375,000	-
Early Felony Processing Court Room Space in Jail	To Detention Fund	250,000	-	250,000	-	-
Downtown Building Purchase (Security Building)	**Recommended**	**-**	**8,930,000**	**8,930,000**	**8,930,000**	**170,000**
CIP Program Reserve		17,004,765	(16,080,000)	924,765		**6,245,162**
Subtotal FY 01 CIP		**$ 60,230,371**	**$ -**	**$ 60,230,371**	**$ 43,871,521**	**$ 56,003,562**
New or Additional Items Recommended by Facilities Review Committee						
SE Regional Property Acquisitions	**Recommended**	$ -	$ -	$ -	$ -	**$ 10,000,000**
Southeast Regional Complex/Courtroom Buildout	To Detention Fund	-	-	-	-	-
Subtotal New Projects						**$ 10,000,000**
GENERAL GOVERNMENT TOTAL		$ 60,230,371	$ -	$ 60,230,371	$ 43,871,521	**$ 66,003,562**

MEDICAL EXAMINER FACILITY

This project involves the construction of a 62,000 square foot Forensic Science Center located south of Jefferson Street, between 7th to 8th Avenues in Phoenix. The three-level building, with one below grade level, is affixed to the 8th Avenue Parking Structure. The facility will house autopsy suites, labs, and administrative offices. The General Fund project budget is $16 million. The FY 2001-02 budget is $9.5 million. Construction will begin in FY 2001-02 and will be completed in FY 2002-03.

COUNTY PUBLIC SERVICES BUILDING

The new County Public Services Building will have a completed schematic design that will enter the development phase at the start of FY 2001-02. The site is bounded by Jackson Street on the south, Jefferson Street on the north, Seventh Avenue on the west, and Fifth Avenue on the east, comprising an area of approximately ten contiguous acres.

Application to and approval by the City of Phoenix will allow the closure of Madison Street, Sixth Avenue and all of the alleys running through the site. This closure will allow for unencumbered pedestrian traffic flow on the site and significant design freedom allowing a facility to better serve its employees and the public. The site will allow for future building growth in the form of an additional mid-rise and lower level development.

The project is envisioned as a four-building complex connected by interior public space. Buildings A, B and C identify these three sections. Building A (the tower) will be located and have its front door at the corner of Jefferson Street and Fifth Avenue. This building will be 23 stories in height with an average

floor plate size of 20,000 square feet. Connected to the west and facing on Jefferson Street will be Building B, which will contain a new Board of Supervisors Auditorium and meeting rooms common to the complete complex. This portion will be about three stories high. Building C is located more to the west and slightly to the south. This building will contain employee amenities such as the food service, fitness center, healthcare, etc. Building D will be located at Madison Street and Fifth Avenue, housing a childcare facility and Human Resources or other departments. The Public Services Building will offer significant amenities incorporating space for public functions, water features, and landscaping. The buildings will contain approximately 710,000 gross square feet of space.

The County will consolidate into this project various county departments, some of which currently occupy costly leased space in various downtown office buildings. The capital investment in this project will generate ongoing savings in long-term lease expenditures. The total project cost from conception to completion is currently estimated to be $141,500,000. This total represents an increase of $45,295,000 from the prior year's Capital Improvement Plan as a result of new needs identified through additional programming. The total also includes the cost of additional land and building demolition.

COUNTY PUBLIC SERVICES BUILDING PARKING GARAGE

Additional parking is required in conjunction with the construction of the new County Public Services Building. The site for this structure will be shared with the new Medical Examiner Facility, described above. The project involves the construction of an eight-level, 985-space parking structure located south of Jefferson Street, between Seventh to Eight Avenues in Phoenix. The Public Services Building Parking Garage has 903 dedicated parking spaces and the Forensic Science Center has 82 spaces. The General Fund budget is $15.3 million with $2.8 million expended through FY 2000-01. The FY 2001-02 budget is $10.5 million. Construction begins in FY 2001-02 and ends in FY 2002-03.

DOWNTOWN BUILDING PURCHASE (SECURITY BUILDING)

This building was purchased during FY 2000-01 with $8,930,000, using funds from the project reserve account. The project was added after the adoption of the formal budget when it became known that the building was available for acquisition and that it met the County's requirements for additional space. The building is located at 222-234 N. Central Ave. and includes approximately 230,000 square feet of space that is jointly occupied by County and private tenants. The County will assume additional square footage as tenant leases expire. The amount budgeted in the FY 2001-02 CIP is for ADA improvements. Future costs associated with the building will be normal operating and major maintenance costs. The cost of purchasing the Security Building will be offset by savings in ongoing lease costs.

MCSO TRAINING FACILITY

This project for the Maricopa County Sheriff's Office was initially included in the FY 1999-00 Capital Improvement Plan under both General Government and Jail Tax funding and in last fiscal year's plan under Jail Tax only. During the last fiscal year, additional programming has led to a revised jointly funded project with approximately $10 million in contingency available if construction were to begin in FY 2001-02. However, construction is not anticipated until FY 2002-03, for a combined estimated cost of $15,940,440, with Jail Tax contributing $12,274,139 and the General Fund contributing $3,666,301. The new facility is planned to be the first building of a new Sheriff's complex at the northeast corner of 35th Avenue and Lower Buckeye Rd. This facility will be designed specifically for the training of existing and new Detention Officers and Deputies.

The approximately 70,000 square foot building will contain 10 classrooms, a computer lab, indoor physical training rooms including a weight room, a Fire Arms Training Simulator (FATS) room, and a mock-up jail pod. The facility will also have a comprehensive personnel section to accommodate one-

stop recruiting and assessment of new staff. Parking will be at grade. The master plan has dedicated areas for an additional physical training building and additional mock-up training buildings that are not part of the first phase. The new Training Facility is scheduled to begin the design/build process in FY 2001-02 and should be open for use in FY 2002-03.

PUBLIC HEALTH CLINIC

This project has undergone several iterations. The recommendation from the FRC is that the administrative functions reside in the County Public Services Building, while a new facility is constructed for the clinic. The revised $12,000,000 project is a Public Health Clinic to be located at 1825 E. Roosevelt, the existing Public Health Department site. The allocated funds are intended to cover the temporary relocation of the existing clinic and administrative personnel; the abatement and demolition of the existing buildings; the remediation of the existing site and the construction of a new clinic with related parking on the existing site. The design of the building is scheduled to start FY 2001-02 with contract document preparation and construction over a 24- to 30-month period.

NEW ITEMS BEING RECOMMENDED BY THE FACILITIES REVIEW COMMITTEE

SOUTHEAST REGIONAL PROPERTY ACQUISITIONS

A total of $10,000,000 is allocated in the Capital Improvements Budget for FY 2001-02 for strategic property acquisitions adjacent to the existing Southeast Regional Complex. Acquisitions will allow for needed growth in facilities to handle increasing court caseloads, and to provide office space for the County Attorney, Public Defender, and other County agencies.

CONTINUING PROJECTS RECOMMENDED FOR DELAY OR RECONSIDERATION BY FRC

Below is a list of Court and Justice Courts items originally included in the FY 2000-01 Capital Improvement Plan (CIP) that are recommended for reconsideration by the Board. Due to recent changes in felony case processing, these projects need to be reevaluated in order to meet the critical space needs of the Justice Courts in the most cost-effective manner. Alternatives are now being investigated, and some projects will be re-considered for funding from the CIP project reserve.

- Mesa Justice Court Facility
- Tempe Co-Located Justice Courts
- Northwest Co-Located Justice Courts
- Northeast Co-Located Justice Courts

<u>These projects may be reconsidered if they are re-scoped, and planned in such a manner that savings in ongoing lease costs can fund the financing necessary for their construction.</u>

Another project that was included in the FY 2000-01 CIP for which reconsideration is recommended is Regional Land Acquisitions. The project is currently on hold until further study can be completed on the costs and benefits of additional regional facilities.

DETENTION FUND PROJECTS (CRIMINAL JUSTICE FACILITIES)

Criminal Justice Facilities Capital Improvement Projects for adult jails and juvenile detention total $4.4 million of the new five-year Capital Improvement Plan; these projects are funded by a sales tax increase approved by voters in November 1998. The programming phase, based on the Jail Master Plan, was finalized in July 1999. The design phase will be completed in 2001. The construction closeout phase continues into 2004 and includes completion of all work and closeout of contracts. Additional funds totaling $10 million have been placed in the FY 2001-02 Detention Fund contingency budget for capital project spending.

4TH AVENUE JAIL

The jail will be located between Third and Fourth Avenues, and Madison and Jackson Streets in Phoenix. The approximately 560,000 square foot mid-rise building consists of a basement, ground level, and three housing levels with mezzanines. The jail accommodates 1,360 maximum-security pre-trial jail beds and includes a new intake processing center, two initial arraignment courtrooms, two early felony processing courtrooms (see General Government project descriptions), and administrative and support areas. A tunnel system connects the new facility with the existing Madison Street Jail directly to the east. The total budget for this project is $140 million with $16 million expended through FY 2000-01. The FY 2001-02 budget is $48.7 million. Construction begins in 2001 and will be completed in 2003. Operating costs associated with the facility are budgeted by the user department in conjunction with the Facilities Management Department.

JACKSON ST. PARKING STRUCTURE/CLERK OF THE COURT SERVICE CENTER

This project is funded from a combination of general fund and jail tax revenues. The jail tax is funding 1,300 spaces dedicated for Sheriff's employees and visitors. The jail tax portion of the budget is $11.3 million, with $9.4 expended through FY 2000-01. The FY 2001-02 budget is $2 million.

LOWER BUCKEYE JAIL

The jail will be located on Lower Buckeye Road just east of 35th Avenue in Phoenix. The approximately 825,000 square foot campus includes a two-level minimum security 400 bed dormitory and a 256-bed psychiatric unit; three housing levels with mezzanines for 512 remanded juveniles beds and 576 maximum security adult beds; and a two-level administrative wing providing intake, jail command offices, Correctional Health Services offices, and a central infirmary and pharmacy. The campus also includes Central Services, consisting of a laundry, stores warehouse/food factory and central plant. The budget for this project is $226 million with $32 million expended through FY 2000-01. The FY 2001-02 budget is $122.8 million. Construction begins in 2001 and completes in 2003. Operating costs associated with the facility are budgeted by the user department in conjunction with the Facilities Management Department.

MCSO TRAINING FACILITY

The Facilities Management Department is responsible for construction of a training facility (see General Government project descriptions) for the Maricopa County Sheriff's Department. The project is funded from a combination of General Fund and Jail Tax revenues. The Jail Tax budget for this project is $12.3 million with $150,000 expended through FY 2000-01. The FY 2001-02 budget is $7.3 million.

FACILITIES MANAGEMENT DEPARTMENT MAINTENANCE FACILITY

This facility will allow the Operations and Maintenance Division of Facilities Management Department to consolidate its current functions as well as support the increased staff and equipment required to service and maintain the new adult and juvenile jails facilities. The FMD portion of this facility will contain office, shop, and locker facilities and will be housed in a 24,800 square foot building. There will be a paved area that will provide exterior loading, storage, and service vehicle parking, as well as related City-required parking. This project will be located in undeveloped land and will require new access roads meeting city and/or state standards. Construction is expected to begin in FY 2001-02 and be completed in FY 2002-03. $2.4 million has been budgeted in FY 2001-02. Additional funding is anticipated to be requested for this project from the Detention Fund Capital Contingency being held in General Government. The final amount is unknown at this time.

JUVENILE DURANGO

The facilities are located south of Durango Street between 27th and 35th Avenues in Phoenix. The

approximately 270,000 square feet project includes housing, courts, and support space. The housing areas have a mezzanine level and provide 220 beds. A new three-story Juvenile Court Center adds 12 new courts with judicial suites and associated office space for support staff and related functions. A single-level approximately 28,000 square foot 48-bed residential treatment facility is located at the corner of Durango and 35th Avenue, just west of the new and existing Durango Juvenile Court Center. The budget for this project is $76 million with $6 million expended through FY 2000-01. The FY 2001-02 budget is $37.8 million. Construction begins in 2001 and will be completed in 2003. Operating costs associated with the facility are budgeted by the user department in conjunction with the Facilities Management Department.

JUVENILE MESA

The facility is located at the County's existing Southeast Facilities complex in Mesa. The approximately 80,000 square foot single-level building provides an additional 120-beds of housing with mezzanine levels. It also provides supporting educational, program, and administrative space. Remodeling existing space adds one new courtroom. A 400-space parking structure is located southeast of the existing and future juvenile detention facilities. The budget for this project is $26 million with $5.6 million expended through FY 2000-01. The FY 2001-02 budget is $8.1 million. Construction begins in 2001 and will be completed in 2003. Operating costs associated with the facility are budgeted by the user department in conjunction with the Facilities Management Department.

EARLY FELONY PROCESSING COURTROOM SPACE IN 4TH AVENUE JAIL

The Criminal Justice Facilities Development Department is responsible for construction of two Early Felony Processing Courtrooms in the Fourth Avenue Jail. The budget is $3,800,000, with $0 expended through FY 2000-01. Construction begins in 2001 and will be completed in 2003. Operating costs associated with the facility are budgeted by the user department in conjunction with the Facilities Management Department.

SOUTHEAST COMPLEX/EDC COURT

This project will provide additional space for courtrooms at the Maricopa County Southeast Regional Campus. The EDC court will be located in the vacant detention area of the Sheriff's Substation No. 1. This allows more space for Superior Court courtrooms in the main Courts building and allows vacant space to be fully utilized. The proposed improvements will provide an estimated 10,000 square feet for the Early Disposition Courtroom, a Judicial Suite, detention and public waiting areas, offices for the County Attorney, Public Defender, Adult Probation, Clerk of Court, and TASC offices. $2.5 million is budgeted for this project in FY 2001-02.

OTHER DEPARTMENT PROJECTS

Enterprise Fund projects comprise 2% of the County wide five-year Capital Improvement Plan or $29.9 million. Of this amount, projects from Maricopa Integrated Health Systems (MIHS) comprise $17.5 million, followed by Animal Care and Control with $6 million, and Environmental Services with $3.4 million.

MARICOPA INTEGRATED HEALTH SYSTEMS (MIHS)

In FY 1999-00, a master plan was completed for MIHS. The plan resulted in two major projects that are included in this year's Capital Improvement Plan. The Comprehensive Health Care Clinic and the first floor of the Maricopa Medical Center will undergo substantial remodeling over the next two years which will cost $40 million - $22 million for the clinic and $18 million for the hospital. Funding for these projects is provided through Certificates of Participation.

Following is a list of the projects being planned by MIHS. They include items that might otherwise be considered major maintenance; however, there are significant dollars attached and they are considered capital improvements in the MIHS budget.

- Comprehensive Health Care Clinic 3rd and 4th Floor Buildouts
- Maricopa Medical Center First Floor Reconfiguration
- Environmental Improvements
- Warehouse Buildout
- Glendale Dialysis
- Electrical Project
- Asbestos Abatement
- Design Fees for ER and New Tower
- South Central Renovation
- Security Control and Access
- FHC Improvements

COMPREHENSIVE HEALTH CENTER REMODEL

Involves renovation of existing first floor and build-out of second and third floors. Total scope of construction is approximately 150,000 square feet. The project includes acquisition of furniture and equipment and is scheduled to be complete in December of 2001.

MARICOPA MEDICAL CENTER FIRST FLOOR RECONFIGURATION

The project originally intending to completely remodel the first floor is on hold, until the master plan is complete. Minor remodeling will occur in seriously space-deprived areas such as the Emergency Department, Pediatric Emergency Department, and selected ancillary areas.

ENVIRONMENTAL IMPROVEMENTS

This is an on-going project to increase the aesthetics and functionality of the Health System. Interior projects, exterior painting, and parking improvements are some examples.

WAREHOUSE BUILD-OUT

The warehouse is under construction to provide a location for the new Long Term Care (LTC) Pharmacy and office space for Home Health and Attendant Care. The LTC Pharmacy will provide the Health Plans with a much needed service and the office space for Home Health and Attendant Care will reduce current rent expense.

GLENDALE DIALYSIS

The Glendale Dialysis project is underway to provide needed dialysis services to the west valley. The project will add the dialysis function to the existing Glendale Family Health Center. The project includes approximately 3,000 square feet of renovation and will be complete by the end of the summer.

ELECTRICAL UPGRADES

This project (currently underway) involves upgrading the hospital's existing electrical distribution system. The current system is in poor shape and at risk of possible failure. The project should be complete in the fall of 2001.

ASBESTOS ABATEMENT

This is an on-going project to remove existing asbestos from the hospital.

DESIGN FEES FOR REMODEL OF EMERGENCY DEPARTMENT AND ADDITION OF NEW TOWER

The fees reflected are for the architectural design of the potential project. Remodel of the Emergency

Department and the addition of a new patient tower will allow MIHS to be competitive with other hospitals.

SOUTH CENTRAL RENOVATION

The South Central Family Health Center is in need of upgrading. Patient flow and confidentiality issues will be addressed in this project, which is scheduled to begin in the second half of the fiscal year.

SECURITY ACCESS CONTROL AND CAMERA SYSTEM

This project will tighten security at the Medical Center. The new equipment will replace existing non-functional equipment and will allow for expansion to remote sites. The access control system will be compatible with other County security systems.

FAMILY HEALTH CENTER IMPROVEMENTS

Environmental improvements at the family health centers will be addressed. Paint, carpet, lights, ceilings, and minor remodel for patient flow and confidentiality are the focus.

ANIMAL CONTROL FACILITY

The existing facility at the Durango Campus is out dated and undersized. Depending on the ability of this department to raise revenue, a new facility may be built. $6 million has been identified in FY 2004-05. The project, which would include refurbishing the existing site at Durango, is expected to cost $12,000,000 and must be fully supported by fees. $6 million has been set aside in the fourth year of this CIP.

ENVIRONMENTAL SERVICES FACILITY

Accumulated fund balance has been identified as a source of funding to provide new facilities that will allow the department to move out of leased space. Planning efforts are now underway.

DEPARTMENT OF TRANSPORTATION PROJECTS

Fund allocations for specific Department of Transportation projects for the next five years are detailed in the Five-year Department Summary that follows.

FLOOD CONTROL DISTRICT PROJECTS

Fund allocations for specific Flood District projects for the next five years are detailed in the Five-year Capital Projects Department Summary that follows.

CAPITAL PROJECTS FUND SUMMARY

Fund, Department, and PROJECT	CAPITAL PROJECTS DEPARTMENT SUMMARY Five Year Capital Improvement Plan by Fiscal year Budget 2001-02	Estimated 2002-03	2003-04	Projected 2004-05	2005-06	Five Year Total
GENERAL FUND						
GENERAL GOVERNMENT						
Continuing Projects						
Medical Examiner Facility (Forensic Sciences Ctr.)	$ 9,548,200	$ 3,480,997	$ -	$ -	$ -	$ 13,029,197
New Public Services Building	26,037,000	51,887,000	59,030,048	-	-	136,954,048
New Public Services Building Parking	10,503,200	1,648,158	-	-	-	12,151,358
Security Building (ADA Improvements)	170,000	-	-	-	-	170,000
MCSO Training Facility (Balance funded by Jail Tax)	-	3,666,301	-	-	-	3,666,301
Public Health Facility	3,500,000	7,000,000	1,500,000	-	-	12,000,000
New Projects						
Southeast Regional Property Acquisitions	10,000,000	-	-	-	-	10,000,000
Subtotal FRC Recommended Projects	$ 59,758,400	$ 67,682,456	$ 60,530,048	$ -	$ -	$ 187,970,904
CIP Program Reserve	6,245,162	-	-	-	-	6,245,162
TOTAL GENERAL FUND PROJECTS	**$ 66,003,562**	**$ 67,682,456**	**$ 60,530,048**	**$ -**	**$ -**	**$ 194,216,066**
SPECIAL REVENUE--DETENTION						
CRIMINAL JUSTICE FACILITIES DEVELOPMENT (CJFD)						
FMD Maintenance Facility	$ 2,429,485	$ -	$ -	$ -	$ -	2,429,485
4th Avenue Jail	48,747,756	60,735,654	18,593,750	-	-	128,077,160
Jackson Street Garage	2,031,156	-	-	-	-	2,031,156
Lower Buckeye Jail	122,884,967	69,846,002	-	-	-	192,730,969
MCSO Training Facility	7,413,721	4,883,287	-	-	-	12,297,008
Facility Replacement/Relocations	1,015,578	759,196	656,250	-	-	2,431,024
Juvenile Durango	37,801,678	29,483,333	5,361,111	-	-	72,646,122
Juvenile Mesa	8,173,336	10,166,667	4,288,889	-	-	22,628,892
Southeast Courtroom Buildout	2,500,000	-	-	-	-	2,500,000
Early Felony Processing Courtroom*	-	3,800,000	-	-	-	3,800,000
*(Potential proportional General Funds to support in part, depending on final use)	-	-	-	-	-	
Subtotal CJFD	$ 232,997,677	$ 179,674,139	$ 28,900,000	$ -	$ -	$ 441,571,816
GENERAL GOVERNMENT						
Detention Fund Project Contingency	$ 10,000,000	$ -	$ -	$ -	$ -	$ 10,000,000
TOTAL SPECIAL REVENUE--DETENTION FUNDS	**$ 242,997,677**	**$ 179,674,139**	**$ 28,900,000**	**$ -**	**$ -**	**$ 451,571,816**
Other Special Revenue						
ENVIRONMENTAL SERVICES						
New or Expanded Facility	$ 3,400,000	$ -	$ -	$ -	$ -	$ 3,400,000
Total Environmental Services	$ 3,400,000	$ -	$ -	$ -	$ -	$ 3,400,000
ANIMAL CARE and CONTROL						
New Facility	$ -	$ -	$ -	$ 6,000,000	$ -	$ 6,000,000
Total Animal Care and Control	$ -	$ -	$ -	$ 6,000,000	$ -	$ 6,000,000
TOTAL OTHER SPECIAL REVENUE	**$ 3,400,000**	**$ -**	**$ -**	**$ 6,000,000**	**$ -**	**$ 9,400,000**

CAPITAL PROJECTS FUND SUMMARY (CONTINUED)

CAPITAL PROJECTS DEPARTMENT SUMMARY						
Fund, Department, and PROJECT	Five Year Capital Improvement Plan by Fiscal year					
	Budget	Estimated		Projected		Five Year
	2001-02	2002-03	2003-04	2004-05	2005-06	Total
MARICOPA INTEGRATED HEALTH SYSTEMS (MIHS)						
Comprehensive Health Care Clinic 3rd/4th Floor Buildouts	$ 11,330,000	$ -	$ -	$ -	$ -	$ 11,330,000
Maricopa Medical Center First Floor Reconfiguration	-	-	-	-	-	-
Environmental Improvements	1,000,000	-	-	-	-	1,000,000
Warehouse Buildout	900,000	-	-	-	-	900,000
Glendale Dialysis	200,000	-	-	-	-	200,000
Electrical Project	850,000	-	-	-	-	850,000
Asbestos Abatement	1,000,000	-	-	-	-	1,000,000
Design Fees for ER and New Tower	750,000	-	-	-	-	750,000
South Central Renovation	650,000	-	-	-	-	650,000
Security Control and Access	350,000	-	-	-	-	350,000
FHC Improvements	475,000	-	-	-	-	475,000
Total MIHS Projects	$ 17,505,000	$ -	$ -	$ -	$ -	$ 17,505,000
TOTAL ENTERPRISE FUNDS	**$ 17,505,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 17,505,000**
DEPARTMENT OF TRANSPORTATION (MCDOT)						
Bridge Projects						
Chandler Hts Rd Culvert at Eastern Canal	$ -	$ -	$ -	$ -	$ 223,000	$ 223,000
Chandler Hts Rd @ Sanoki Wash	-	120,000	-	-	-	120,000
Alma School Rd, North Bridge Grade Control Structure	1,000	93,000	1,000	2,602,000	1,087,000	3,784,000
MC 85 @ Avondale Wash	-	100,000	-	-	-	100,000
MC 85 @ Agua Fria / Bridge Scour	5,000	5,000	5,000	2,410,000	-	2,425,000
Old US 80 @ Hassayampa / Scour	5,000	5,000	-	1,315,000	-	1,325,000
Indian School @ Agua Fria / Scour	241,700	-	-	-	-	241,700
Tuthill Rd @ Gila River / Scour	-	-	-	250,000	-	250,000
Queen Creek Rd Culvert at Eastern Canal	49,000	215,000	-	-	-	264,000
Power Rd Bridge @ Queen Creek Wash	1,155,000	1,070,000	-	-	-	2,225,000
Deer Valley Rd Bridge @ New River	856,000	3,625,000	-	-	-	4,481,000
Sub-Total Bridges	$ 2,312,700	$ 5,233,000	$ 6,000	$ 6,577,000	$ 1,310,000	$ 15,438,700
CDBG (CDAC) Assistance Program	300,000	300,000	300,000	300,000	300,000	1,500,000
Sub-Total Enhancements	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 1,500,000
AzTech Smart Corridors	-	-	400,000	1,100,000	-	1,500,000
Sub-Total ITS	$ -	$ -	$ 400,000	$ 1,100,000	$ -	$ 1,500,000
Local Roads						
87th Ave Channel: Deer Valley Dr to Williams Rd	-	-	215,000	635,000	-	850,000
Sub-Total Local Roads	$ -	$ -	$ 215,000	$ 635,000	$ -	$ 850,000
Primary Roads						
Warner Rd Lindsay to Greenfield	$ -	$ -	$ 530,000	$ -	$ -	$ 530,000
51st Ave: GRIC Bdry to Baseline Rd	-	-	305,000	602,000	1,150,000	2,057,000
Ellsworth Germann to Baseline	1,700,283	3,435,000	11,680,000	9,010,000	-	25,825,283
Gilbert Rd: Williams Field to Ray (IGA w/ Gilbert)	13,000	1,913,000	-	-	-	1,926,000
MC 85: Estrella Pkwy to Litchfield	-	-	2,673,000	-	-	2,673,000

CAPITAL PROJECTS FUND SUMMARY (CONTINUED)

Fund, Department, and PROJECT	CAPITAL PROJECTS DEPARTMENT SUMMARY Five Year Capital Improvement Plan by Fiscal year					
	Budget	Estimated		Projected		Five Year
	2001-02	2002-03	2003-04	2004-05	2005-06	Total
MC 85: Cotton Lane to Estrella Pkwy	-	1,260,000	250,000	2,975,000	1,090,000	5,575,000
Queen Creek Rd: Arizona Ave to McQueen		-	821,000	3,500,000	3,524,000	7,845,000
Williams Field Rd: Gilbert to Lindsay	65,000	20,000	-	-	420,000	505,000
Loop 303: Indian School to Clearview	1,977,000	-	-	-	-	1,977,000
Chandler Blvd: West of Gilbert Rd	-	450,000	-	-	-	450,000
Lake Pleasant Rd: Williams Rd to SR74	150,000	-	-	-	-	150,000
MC85: 107th Ave to 91st Ave	70,000	-	-	-	-	70,000
MC85: 91st Ave to 75th Ave	70,000	-	-	-	-	70,000
Riggs Rd: I-10 to Price	-	925,000	830,000	-	-	1,755,000
Estrella Interim Loop 303 (II)	4,084,000	10,000,000	2,333,000	-	-	16,417,000
McDowell Rd: Pima Fwy to Alma School	65,000	1,000,000	6,635,000	-	-	7,700,000
Baseline Rd: 7th Ave to 43rd Ave	10,307,000	-	-	-	-	10,307,000
51st Ave: Broadway to Baseline	-	500,000	-	3,260,000	6,350,000	10,110,000
Estrella Pkwy: Yuma to McDowell	-	487,000	3,817,000	-	-	4,304,000
Gilbert Rd: McDowell to Thomas (PH 1)	947,000	6,985,000	-	-	-	7,932,000
Loop 303: McDowell to 3/4 mi. N. of Thomas	1,219,000	2,307,000	-	-	-	3,526,000
Riggs Rd: Arizona Ave to Gilbert Rd	-	-	4,500,000	-	-	4,500,000
Estrella Rdwy and Grade Separation	7,807,114	-	-	-	-	7,807,114
Sub-total Primary Roads	$ 28,474,397	$ 29,282,000	$ 34,374,000	$ 19,347,000	$ 12,534,000	$ 124,011,397
Secondary Roads						
Bush Hwy II; McKellips to McDowell	$ -	$ -	$ 717,000	$ -	$ -	$ 717,000
Ray Rd Lindsay to Greenfield	-	-	550,000	-	-	550,000
Higley Rd Olney to Guadalupe	-	-	1,050,000	-	-	1,050,000
Elliot Rd Val Vista to Greenfield	-	-	680,000	-	-	680,000
Alma School Rd: McLellan to McKellips	5,000	5,000	5,000	1,996,000	-	2,011,000
McQueen Rd: Queen Ck to Pecos	245,000	-	1,013,000	531,000	9,712,000	11,501,000
Thomas Rd 99th Ave to 91st Ave	-	-	1,949,000	-	-	1,949,000
Val Vista Dr: Ray to Warner	-	-	530,000	-	-	530,000
75th Ave: MC 85 to Van Buren	35,000	-	-	-	-	35,000
Ocotilla: EOM to Palo Verde	48,000	-	-	-	-	48,000
Ocotillo Rd: Basha to Arizona Ave	100,000	-	-	-	-	100,000
El Mirage: Bell to Beardsley	-	1,350,000	-	-	-	1,350,000
El Mirage: Beardsley to Loop 303	-	1,000,000	-	-	-	1,000,000
Meridian Rd: Southern to University	-	-	-	-	-	-
Val Vista Dr: Riggs to 1/2 mi south	85,000	-	-	-	-	85,000
Ellsworth: University to McLellan	66,000	-	2,067,000	4,149,000	-	6,282,000
Northern Ave 95th Ave to 71st Ave	1,539,320	-	-	-	-	1,539,320
107th Ave Rose Garden to Jomax	36,000	2,130,000	-	-	-	2,166,000
Lindsay Rd: Williams Field to Ray Rd	-	-	-	2,600,000	-	2,600,000
Sub-Total Secondary Roads	$ 2,159,320	$ 4,485,000	$ 8,561,000	$ 9,276,000	$ 9,712,000	$ 34,193,320
Safety Improvements						
Bartlett Lake Rd; Cave Creek to Horseshoe	$ 35,000	$ -	$ -	$ -	$ -	$ 35,000
Williams Field @ Higley	-	-	-	1,096,000	-	1,096,000
Loop 303 Intersection Improvements	1,380,000		-	-	-	1,380,000
Bike Project McDowell Mt. Rd	-	-	-	-	1,028,184	1,028,184
Signal Modernization	750,000	550,000				1,300,000
Sub-Total Safety Improvements	2,165,000	550,000	-	1,096,000	1,028,184	4,839,184
Total Project Development	**$ 35,411,417**	**$ 39,850,000**	**$ 43,856,000**	**$ 38,331,000**	**$ 24,884,184**	**$ 182,332,601**

CAPITAL PROJECTS FUND SUMMARY (CONTINUED)

Fund, Department, and PROJECT	CAPITAL PROJECTS DEPARTMENT SUMMARY Five Year Capital Improvement Plan by Fiscal year Budget 2001-02	Estimated 2002-03	2003-04	Projected 2004-05	2005-06	Five Year Total
PM 10						
27th Ave: Twin Peaks to New River	$ 193,000	$ -	$ -	$ -	$ -	$ 193,000
PM10 Program Reimbursements	-	-	2,000,000	2,000,000	2,000,000	6,000,000
PM10 Roads in SE Mesa #1AA	215,000	-	-	-	-	215,000
PM10 Roads in West Valley	246,000	-	-	-	-	246,000
PM10 Roads in SE Valley	211,228	-	-	-	-	211,228
PM10 Roads in SE Mesa #1AB	106,000	-	-	-	-	106,000
PM10 Roads (Ph 2) in NE area (grp 1)	925,000	-	-	-	-	925,000
PM10 Roads (Ph 2) in NE area (grp 2)	1,060,000	-	-	-	-	1,060,000
PM10 Roads (Ph 2) in NE area (grp 3)	1,724,967	-	-	-	-	1,724,967
PM10 Roads (Ph 3) in NE area	222,677	3,654,212	-	-	-	3,876,889
PM10 Roads (Ph 2) in NW area (grp 1)	1,320,493	-	-	-	-	1,320,493
PM10 Roads (Ph 2) in NW area (grp 2)	1,741,677	-	-	-	-	1,741,677
PM10 Roads (Ph 2) in SW area	1,145,000	-	-	-	-	1,145,000
PM10 Roads (Ph 2) in SE area	804,000	-	-	-	-	804,000
PM10 Roads (Ph 3) in SE area	195,000	1,940,000	-	-	-	2,135,000
PM10 Roads (Ph 3) in SW area	100,000	535,000	-	-	-	635,000
PM 10 Roads (PH 3) in NE Area	162,865	1,875,000	112,780	-	-	2,150,645
Total PM 10	**$ 10,372,907**	**$ 8,004,212**	**$ 2,112,780**	**$ 2,000,000**	**$ 2,000,000**	**$ 24,489,899**
System Supports						
R.O.W. In-fill on Road Inventory System	$ 443,000	$ 442,000	$ -	$ -	$ -	$ 885,000
GDACS: Geodetic Densification & Cadastral Surveys	647,000	647,000	644,000	-	-	1,938,000
Construction Management Consultant Contracts (unspecified projects)	-	75,000	75,000	75,000	75,000	300,000
Previous Year's Projects; backcharges Includes consultant fees, utility relocations, R/W, Construction	350,000	350,000	350,000	350,000	350,000	1,750,000
Utility Locating (Pot-hole) Annual Contract	-	50,000	50,000	50,000	49,000	199,000
Unallocated Force Account	3,513,000	4,511,000	5,419,000	5,504,000	5,683,000	24,630,000
Preliminary Engineering Contracts (CAR's, PAR's, DCR's)	300,000	300,000	300,000	300,000	300,000	1,500,000
Archeological On-Call Consultant contracts	-	50,000	50,000	50,000	50,000	200,000
Geotechnical Services Annual On-Call Contracts	-	50,000	50,000	50,000	50,000	200,000
Surveying Services; Annual On-Call Contracts	-	50,000	50,000	50,000	50,000	200,000
General Civil Engineering; Annual On-Call Contracts	-	75,000	75,000	75,000	75,000	300,000
Real Estate Appraisal Services; Annual On-Call Contracts	-	50,000	50,000	50,000	50,000	200,000
Warranted Traffic Improvements (as needed) To be identified later	-	100,000	100,000	100,000	100,000	400,000
Northeast Maintenance Facility	-	-	-	1,000,000	1,400,000	2,400,000
Environmental Assessment Consultant Contracts for unspecified projects	-	38,000	38,000	38,000	38,000	152,000
Haz-mat Consultant Services contracts; unspecified projects	-	10,000	10,000	10,000	10,000	40,000
Biological Assessment Services, Consultant contracts unspecified projects	-	10,000	10,000	10,000	10,000	40,000
R.O.W. Delineation Services, Consultant On-Call contracts	50,000	50,000	50,000	50,000	50,000	250,000

CAPITAL PROJECTS FUND SUMMARY (CONTINUED)

Fund, Department, and PROJECT	CAPITAL PROJECTS DEPARTMENT SUMMARY Five Year Capital Improvement Plan by Fiscal year Budget 2001-02	Estimated 2002-03	2003-04	Projected 2004-05	2005-06	Five Year Total
Property Management on prior years	50,000	50,000	50,000	50,000	50,000	250,000
CIP projects						
Total System Supports	**$ 5,353,000**	**$ 6,908,000**	**$ 7,371,000**	**$ 7,812,000**	**$ 8,390,000**	**$ 35,834,000**
TOTAL CONSTRUCTION RELATED	**$ 51,137,324**	**$ 54,762,212**	**$ 53,339,780**	**$ 48,143,000**	**$ 35,274,184**	**$ 242,656,500**
Project Reserves Account	$ 2,715,000	$ 2,530,000	$ 10,665,000	$ 7,590,000	$ 25,900,000	$ 49,400,000
TAB Opportunities	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Dept Operations Funds on Hold	1,165,323					1,165,323
Total Other	$ 4,880,323	$ 3,530,000	$ 11,665,000	$ 8,590,000	$ 26,900,000	$ 55,565,323
GRAND TOTAL TRANSPORTATION IMPROVEMENT PROGRAM	**$ 56,017,647**	**$ 58,292,212**	**$ 65,004,780**	**$ 56,733,000**	**$ 62,174,184**	**$ 298,221,823**
FLOOD CONTROL DISTRICT						
Drainage and Area Drainage Master Plans (ADMPs)						
Downtown Chandler Drainage	$ 1,718,000	$ 805,000	$ 1,635,000	$ 1,269,000	$ -	$ 5,427,000
Alma School Drain	120,000	-	-	-	-	120,000
SE Phoenix Regional Basin	62,000	-	-	-	-	62,000
Buckeye / Sun Valley ADMP	661,000	1,200,000	-	-	-	1,861,000
Laveen ADMP	11,613,000	7,800,000	150,000	2,500,000	2,500,000	24,563,000
Wittmann ADMP Update	765,000	1,200,000	-	-	-	1,965,000
Spook Hill ADMP	463,000	-	-	800,000	5,000,000	6,263,000
East Mesa ADMP	8,315,000	9,135,000	5,555,000	5,000,000	1,500,000	29,505,000
Glendale / Peoria ADMP	296,000	-	-	-	1,385,000	1,681,000
North Peoria ADMP	238,000	-	-	-	-	238,000
Higley ADMP	2,154,000	250,000	250,000	4,000,000	5,000,000	11,654,000
Adobe Dam ADMP	1,146,000	500,000	-	-	-	1,646,000
Durango ADMP	2,343,000	4,700,000	8,200,000	6,900,000	4,000,000	26,143,000
White Tanks ADMP	3,679,000	6,480,000	15,400,000	13,600,000	10,600,000	49,759,000
Metro ADMP	-	3,500,000	3,500,000	-	-	7,000,000
Fountain Hills ADMP	-	-	-	-	700,000	700,000
Dams						
Dam Assessment	1,516,000	1,250,000	1,100,000	1,100,000	6,100,000	11,066,000
Mitigation						
EMF Mitigation	3,376,000	3,461,000	4,000,000	6,000,000	6,000,000	22,837,000
Aguila Mitigation	1,377,000	-	-	-	-	1,377,000
Channels and Channelization						
Sossaman Channel	92,000	-	-	-	-	92,000
Salt River Channel	301,000	-	1,000,000	-	-	1,301,000
Greenway / Parkway Channel	1,051,000	-	-	-	-	1,051,000
Queen Creek Channelization	1,033,000	1,050,000	300,000	2,000,000	2,700,000	7,083,000
Other						
Ortho Aerial Photography	157,000.00	-	-	-	-	157,000.00
Town Of Guadalupe	1,706,000	2,700,000	-	375,000	-	4,781,000
Town Of Carefree	285,000	-	-	-	-	285,000
CIP CARs	110,000	100,000	100,000	100,000	100,000	510,000
PV, Scottsdale, Phoenix- PVSP	172,000	150,000	1,000,000	2,100,000	-	3,422,000
Phoenix Rio Salado	8,486,000	-	-	-	-	8,486,000
Skunk Creek / New River	507,000	1,550,000	2,300,000	-	-	4,357,000
Bethany Home Outfall	1,089,000	8,099,000	6,000,000	6,000,000	6,000,000	27,188,000
Subtotal Flood Control Projects	**$ 54,831,000**	**$ 53,930,000**	**$ 50,490,000**	**$ 51,744,000**	**$ 51,585,000**	**$ 262,580,000**

CAPITAL PROJECTS FUND SUMMARY (CONTINUED)

CAPITAL PROJECTS DEPARTMENT SUMMARY						
Fund, Department, and PROJECT	Five Year Capital Improvement Plan by Fiscal year					
	Budget	Estimated		Projected		Five Year
	2001-02	2002-03	2003-04	2004-05	2005-06	Total
Project Reserve	1,330,508	-	-	-	-	1,330,508
Dept Operations Funds on Hold	1,784,784	-	-	-	-	1,784,784
Total Flood Control CIP	$ 57,946,292	$ 53,930,000	$ 50,490,000	$ 51,744,000	$ 51,585,000	$ 265,695,292
GRAND TOTAL CAPITAL PROJECTS ALL FUNDS	$ 443,870,178	$ 359,578,807	$ 204,924,828	$ 114,477,000	$ 113,759,184	$ 1,236,609,997

NEW FACILITY ONGOING OPERATING AND MAJOR MAINTENANCE COSTS

Future operating and maintenance costs related to new facilities constructed or acquired through the Capital Improvement Program (CIP) are carefully considered before project commitments are made. The estimated costs, as well as anticipated savings in lease costs, are factored into the County's 10-year financial forecast. Estimates are also used to plan annual operating budgets. The ability to fund future operating costs is considered before projects are initiated.

The Flood Control District utilizes its CIP prioritization procedure to limit future structure maintenance responsibility to only those projects that are multi-jurisdictional and regional in nature and involve main watercourses.

NEW FACILITY OPERATING COSTS

The estimated annual operating costs for the new general fund and detention fund facilities include utility costs, housekeeping staff, general maintenance commodities (e.g., janitorial supplies), and miscellaneous contract costs (e.g., janitorial contracts). The new Public Services Building Parking Garage houses the boiler room, which serves the new County Public Services Building and the new Durango Juvenile Detention facility; therefore, the utility costs for this facility are greater as additional costs are required for employees to operate the boiler room. The utility costs for the Lower Buckeye Central Services facility are greater as this facility includes a kitchen and freezer that will service the other jail facilities. The annual estimate of operating costs is based upon a 4% increase per year after the base year.

NEW FACILITY MAJOR MAINTENANCE COSTS

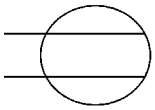
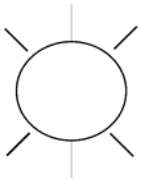
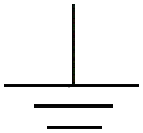
Once new facilities are placed in service, the major maintenance costs for the new general fund facilities are estimated as 1% of the total construction cost of the facility with costs increasing by 1% during the second year, 2% during the third year and held flat each year thereafter throughout the course of the maintenance project. Similarly, the major maintenance costs for the detention fund facilities are estimated as 1% of the total construction cost of the facility with an increase of 1% each year thereafter throughout the course of the maintenance project.

Based upon a comparison of the costs of similar structures presently in the Flood Control District infrastructure inventory, the District maintains that the current CIP includes only three projects with a potential future increased or decreased maintenance impact. At the present time, the future maintenance status of the Alma School Drain project is in IGA negotiation with both the City of Mesa and SRP. The project will change the drain surface from unlined to lined resulting in a reduced overall maintenance burden in the future. District maintenance cost savings will be reduced approximately $5,000 per year in future years. The Sossaman Channel project will result in increased landscaping that

will run the length of the channel. The cost per 1,000 linear feet of channel is estimated to increase from $258 to $650 resulting in an increase of approximately $2,300 per year. The East Maricopa Floodway project is planned for development over a six-year time frame and includes among other features the construction of several detention basins. The new basins will cost in terms of maintenance approximately $409 per acre per year over a total of 479 acres, resulting in a future per year maintenance burden of approximately $200,000. It should be noted that negotiations with local municipalities over future maintenance responsibility are in progress that could relieve the District of a portion of the future cost.

The following table illustrates the estimated ongoing operating and major maintenance costs associated with new facilities constructed or acquired through the CIP.

General Fund: New Facility Operating Costs	**FY 01-02**	**FY 02-03**	**FY 03-04**	**FY 04-05**	**FY 05-06**
Forensic Science Center	$ -	$ 171,600	$ 237,952	$ 247,470	$ 257,369
Administrative Parking Garage	-	190,042	263,525	274,066	285,029
New Administrative Services Building	-	-	2,191,993	2,279,673	2,370,860
MCSO Training Academy	-	-	386,100	401,544	417,606
Public Health Clinic	-	-	352,395	366,491	381,151
Southeast Regional Land Acquisition	91,667	104,000	108,160	112,486	116,986
FMD Support Building	-	-	108,000	112,320	116,813
Total	$ 91,667	$ 465,642	$ 3,648,126	$ 3,794,051	$ 3,945,813
Detention Fund: New Facility Operating Costs	**FY 01-02**	**FY 02-03**	**FY 03-04**	**FY 04-05**	**FY 05-06**
4th Avenue Jail	$ -	$ -	$ 3,023,168	$ 3,875,856	$ 4,030,891
Lower Buckeye Adult Detention Center Jail	-	618,555	3,859,781	4,014,172	4,174,739
Lower Buckeye Central Services	182,614	2,279,026	2,370,187	2,464,994	2,563,594
Durango Juvenile Detention	-	-	747,087	776,970	808,049
Durango Juvenile Courts	-	-	572,540	595,442	619,260
Durango Juvenile Treatment Facility	-	142,598	161,783	168,255	174,985
Mesa Juvenile Detention	-	65,848	410,889	427,325	444,418
Durango Parking Garage	635,000	990,600	1,030,224	1,071,433	1,114,290
Total	$ 817,614	$ 4,096,626	$ 12,175,659	$ 13,394,447	$ 13,930,225
General Fund: New Facility Major Maintenance	**FY 01-02**	**FY 02-03**	**FY 03-04**	**FY 04-05**	**FY 05-06**
Forensic Science Center	$ -	$ 73,875	$ 98,500	$ 197,000	$ 197,000
Administrative Parking Garage	-	73,875	98,500	197,000	197,000
New Administrative Services Building	-	-	500,000	1,000,000	2,000,000
MCSO Training Academy	-	-	100,000	200,000	200,000
Public Health Clinic	-	-	93,000	186,000	186,000
Southeast Regional Land Acquisition	-	-	-	-	-
FMD Support Building	-	-	42,000	84,000	84,000
Total	$ -	$ 147,750	$ 932,000	$ 1,864,000	$ 2,864,000
Detention Fund: New Facility Major Maintenance	**FY 01-02**	**FY 02-03**	**FY 03-04**	**FY 04-05**	**FY 05-06**
4th Avenue Jail	$ -	$ -	$ 744,750	$ 1,986,000	$ 2,979,000
Lower Buckeye Adult Detention Center Jail	-	175,000	2,100,000	3,150,000	4,200,000
Lower Buckeye Central Services	44,917	539,000	1,078,000	1,617,000	2,156,000
Durango Juvenile Detention	-	-	230,000	460,000	690,000
Durango Juvenile Courts	-	-	180,000	360,000	360,000
Durango Juvenile Treatment Facility	-	40,333	88,000	132,000	176,000
Mesa Juvenile Detention	-	27,500	330,000	495,000	660,000
Durango Parking Garage	52,500	90,000	180,000	180,000	180,000
Total	$ 97,417	$ 871,833	$ 4,930,750	$ 8,380,000	$ 11,401,000

Legend Notes	
	Transformer
	Duplex Convenience Outlet
	Incandescent Indicator Light
	Fuse
	Earth ground
	Overload Thermal Relay-Line Circuit

DEBT SERVICE

DEBT MANAGEMENT PLAN

INTRODUCTION TO DEBT

A comprehensive debt plan should be developed by all jurisdictions intending to issue debt. The purpose of Maricopa County's debt management plan is to set forth the parameters for issuing debt and to manage the debt portfolio and provide guidance to decision makers regarding the timing and purposes for which debt may be issued.

Provisions of the debt plan must be compatible with the County's goals pertaining to the capital program and budget, the financial plan, and the operating budget. A debt plan should strike an appropriate balance between establishing limits on the debt program and providing sufficient flexibility to enable the County to respond to unforeseen circumstances and new opportunities that may benefit the County. This document is not intended to review the County's total financial position. It is a study of the County's debt position, as growth in the County could result in an increased need for capital financing. The County's debt issuance program should be driven by revenues, as well as needs.

Decisions regarding the use of debt will be based in part on the long-term needs of the County and the amount of equity (cash) dedicated in a given fiscal year to capital outlay. A disciplined, systematic approach to debt management should allow the County to enhance its credit ratings.

The information contained herein reflects the current debt status of Maricopa County for the fiscal year ended June 30, 2000. The tables have been compiled by the Department of Finance. Portions of this Debt Management Plan are contained in the Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2000. A copy of the CAFR can be viewed at: http://www.maricopa.gov/finance.

CURRENT DEBT SITUATION

It is recognized that all debt, regardless of the source of revenue pledged for repayment, represents some sort of cost to taxpayers or ratepayers. Therefore, all types of County debt/obligations are considered herein. While lease-secured and certificate of participation obligations may not be debt under strict legal definitions, they still require future appropriations, and are a fixed charge. These lease payments and other non-bond obligations are added as defacto debt by most security analysts when calculating an issuers debt ratios.

DEBT ISSUANCE HISTORY

The County has used debt financing for many years to finance infrastructure. The following chart illustrates the amount of debt, as well as, categories of outstanding debt for the fiscal year ended June 30, 2000. The amounts shown as outstanding are after the July 1, 2000, accrual for payment of principal and interest (if applicable). The debt service expenditures are accrued in the current period (before they are due and payable) because the resources are available in a dedicated debt service fund and the interest and principal payments are due and payable early in the following fiscal year.

DEBT SERVICE REQUIREMENTS TO MATURITY
All Categories Of Debt
Principal And Interest
Maricopa County, Arizona
As of June 30, 2000

	Fiscal Year Ended June 30th				
Category of Bonds	**1996**	**1997**	**1998**	**1999**	**2000**
BONDS					
General Obligation	$194,396,883	$168,431,175	$142,506,430	$116,542,735	$90,592,460
Stadium District (1 & 2)	63,473,580	76,633,420	72,270,175	67,909,481	63,543,961
Special Assessment (1)	725,205	843,895	696,604	1,264,278	961,761
Housing Department	180,181	160,543	144,220	125,568	107,460
Certificates of Participation (3)	42,970,598	36,344,399	32,919,169	26,205,737	28,157,581
NOTES PAYABLE					
Housing Department (4)	17,942,385	17,973,888	17,973,888	17,973,888	0
LOANS PAYABLE					
Housing Department	4,009,714	3,749,800	3,490,206	3,243,884	2,997,562
CAPITAL LEASE					
Enterprise Funds	4,433,848	2,964,566	2,137,120	1,191,850	633,070
Long-Term Debt Acct. Group	13,846,507	10,459,924	20,459,172	20,295,592	21,335,458
TOTAL	$341,978,901	$317,561,610	$292,596,984	$254,753,013	$208,329,313

Notes:

(1) Does not represent an obligation of the County.

(2) The principal and interest on the Second Subordinate Capital Appreciation Net Revenue Bonds ($6,669,259) and the IGA City of Mesa Municipal Development Corporation Revenue Bonds Series 1996B ($8,895,000) have been excluded from the above schedule as the timing of the repayments cannot be determined due to these bonds having variable interest rates and other factors affecting future payments. Included in the Stadium District revenue bonds are Stadium District debt with governmental commitment (IGA Peoria Sports Complex Series 1993A) which are obligations issued by other municipalities on behalf of the Stadium District. Under the Intergovernmental Agreement (IGA), the Stadium District has agreed to pay principal and interest due on the bonds from Stadium District revenue.

(3) Includes amounts applicable to the Enterprise Funds and the General Fund.

(4) Under the direction of the U.S. Department of Housing and Urban Development (HUD) Public Housing Authority GAAP Conversion Guide dated January 1, 2000, Maricopa County will no longer report a liability for the $17,973,888 of Housing Department permanent notes and interest.

FINANCING ALTERNATIVES

The County should evaluate all potential funding sources before considering which method of financing may be the most appropriate. Sources of funding may include: current revenues and fund balances; intergovernmental grants from federal, state or other sources; state revolving funds or loan pools; private sector contributions through impact fees or public/private partnerships; and leasing.

There are many sources of funding, depending on the type of debt to be incurred and the length of time for repayment. Short-term financing is defined as debt maturing not later than one year after the date of its issuance. There are basically three reasons for using short-term debt:

- A vehicle to deal with temporary cash flow difficulties. This arises when cash receipts do not follow the same pattern as cash outlays.
- To handle unexpected costs resulting from natural emergencies or other significantly unexpected events.
- In anticipation of issuing a long-term bond for capital financing. This form of financing offers an opportunity to borrow for short periods until the true, final costs of a project are known.

PAY-AS-YOU-GO FINANCING

This method means that capital projects are paid for from the government's current revenue base. The County does not issue bonds and does not have to repay the borrowings over time.

There are several advantages to this method. For example, pay-as-you-go financing will save the amount of interest which otherwise would be paid on bonds issued to finance the program. The government is not encumbered by as much debt service when economic conditions deteriorate due to normal business cycles. Since contributions can be reduced in a given budget year, pay-as-you-go contributions provide greater budgetary flexibility than does a debt issue. The jurisdiction's long-term debt capacity is preserved for the future. Finally, lower debt ratios may have a positive effect upon the jurisdiction's credit rating.

Relying on current revenues to finance capital improvements also presents several disadvantages. Exclusive reliance upon pay-as-you-go funds for capital improvements means that existing residents are obliged to pay for improvements that will benefit new residents who relocate to the area after the expenditure is made. If the jurisdiction is forced to finance the expenditure within a single budget, the large capital outlay required for some projects may result in an onerous tax burden. The County must be careful to ensure that the use of current revenues for capital projects does not diminish its availability to respond to emergencies.

GRANTS

Government grants stem from a variety of sources, but the majority of grant revenues for capital projects come from the federal and state governments. Often they require a County matching contribution. Most grants require an application from the County, identifying specific improvements or equipment that will be purchased with the grant money.

SHORT-TERM BORROWING (NOTES)

Tax Anticipation Notes (TAN's) are notes issued in anticipation of the collection of taxes, as referenced in the Arizona Revised Statutes (A.R.S.), Title 35, Chapter 3, Article 3.1. They provide operating moneys to meet regular payroll and other operating expenses. During the fiscal year when tax payments are received, sufficient sums are used to retire the note. The timing of the note sale, the note's due date, and repayment of funds are all components of cash flow and cash management analysis.

Lines and Letter of Credit – Where their use is judged by the Chief Financial Officer to be prudent and advantageous to the County, the County has the power to enter into agreements with commercial banks or other financial entities for purposes of acquiring lines or letters of credit. Any agreement with financial institutions for the acquisition of lines or letters of credit shall be approved by the Board of Supervisors.

The County last issued a TAN in August 1995 for $40 million which matured on July 31, 1996. The TAN was retired and the County has not needed to issue additional TAN's.

GENERAL OBLIGATION BONDS (GO)

Bond security is the taxing power of the state or local government, as referenced in the A.R.S., Title 35, Chapter 3, for new GO bonds and Title 35, Chapter 3, Article 4 for refunding bonds. An issuer selling a GO bond secured by its full faith and credit attaches to that issue its broadest pledge. This makes the security of these bonds very high. The full faith and credit backing of a GO bond includes the pledge of all general revenues, unless specifically limited, as well as, the legal means to raise tax rates to cover debt service. The public entity is authorized to levy property taxes or to draw from other unrestricted revenue streams such as sales or income taxes to pay the bond's principal and interest. Interest rates on these bonds are generally lowest of any public securities due to this superior security. Prior to issuance, Arizona GO bonds must have a majority vote approval from the residents of the County.

REVENUE BONDS

Revenue bonds are long-term debt instruments retired by specific dedicated revenues, often revenues generated by a project funded out of debt proceeds. Revenue bonds are designed to be self-supporting through user fees or other special earmarked receipts. The general taxing powers of the jurisdiction are not pledged. The debt created through the issuance of revenue bonds is to be repaid by the earnings from the operations of a revenue producing enterprise, from special taxes, or from contract leases or rental agreements. County revenue bonds do not burden the constitutional or statutory debt limitation placed on the County because they are not backed by the full faith and credit of the issuer. The underlying security is the only revenue stream pledged to pay the bond principal and interest.

CERTIFICATES OF PARTICIPATION (COP)

COP's represent proportionate interests in semiannual lease payments. Participation in the lease is sold in the capital markets. The County's obligation to make lease payments is subject to annual appropriations being made by the County for that purpose. Rating agencies typically give COP issues a grade below that of General Obligation Bonds. A.R.S., Title 11, Chapter 2, Article 4, §11-251, Paragraph 46, provides for a maximum repayment term of twenty five years for the purchase or improvement of real property.

LEASE-PURCHASE

Lease-Purchase financing provides long-term financing through a lease (with a mandatory purchase provision). This method does not constitute indebtedness under a state or local government's constitutional debt limit and does not require voter approval. In a lease-purchase transaction, the asset being financed can include new capital asset needs or assets under existing lease agreements.

SPECIAL ASSESSMENT BONDS

Special Assessment Bonds are issued to districts that are within a legally designated geographic area located within the County, which through the consent of the affected property owners, pay for basic infrastructure and public improvements to the area through a supplemental assessment. This financing approach achieves the objective of tying the repayment of debt to those property owners who most directly benefit from the improvements financed.

DEBT LIMIT

The Arizona Constitution, Article 9, Section 8, states that a County may become indebted for an amount not to exceed fifteen percent of taxable property.

The following table represents the County's outstanding general obligation indebtedness with respect to its constitutional general obligation debt limitation.

1999-00 Constitutional General Obligation Bonding Capacity Maricopa County, Arizona		
1999-00 Secondary Assessed Valuation	$	18,676,830,848
15% of Secondary Assessed Valuation	$	2,801,524,627
Less: GO Bonded Debt Outstanding		(79,595,000)
Plus: GO Debt Service Fund Balance		0
Unused Fifteen Percent Borrowing Capacity	$	2,721,929,627

RATING AGENCY ANALYSIS

An independent assessment of the relative credit worthiness of municipal securities is provided by rating agencies. They furnish letter grades that convey each company's assessment of the ability and willingness of a borrower to repay its debt in full and on time. Credit ratings issued by these agencies are a major function in determining the cost of borrowed funds in the municipal bond market.

Moody's Investors Service, Standard and Poor's Corporation, and Fitch IBCA are the three major rating agencies that rate municipal debt. The rating agencies provide a rating assessment of credit worthiness for Maricopa County. There are five primary factors that comprise their ratings:

- Economic conditions – stability of trends,
- Debt-history of County – debt and debt position,
- Governmental/administration – organizational structure of the County,
- Financial performance – current financial status and the history of financial reports,
- Debt Management – debt policies, including long-term planning.

Each of the rating agencies has their own method of assigning a rating on the ability and willingness of a borrower to repay in full and on time. Issuers must pay a fee for the opportunity to have one or more rating agencies rate the proposed debt issuance. The following shows how the ratings reflect creditworthiness, ranging from very strong securities to speculative and default situations.

Examples of the rating systems are:

BOND RATINGS Explanation of corporate/municipal bond ratings	RATING AGENCIES		
	Fitch	Moody's	Standard & Poor's
Premium quality High quality Medium quality	AAA AA A	Aaa Aa A	AAA AA A
Medium grade, lower quality Predominantly speculative Speculative, low grade	BBB BB B	Baa Ba B	BBB BB B
Poor to default Highest speculation Lowest quality, no interest	CCC CC C	Caa Ca C	CCC CC C
In default, in arrears Questionable value	DDD DD D		DDD DD D

Note: Fitch and Standard & Poor's may use "+" or "-" to modify ratings while Moody's may use numerical modifiers such as 1 (highest), 2, or 3.

HISTORY OF DEBT RATING

Maricopa County received ratings upgrades from Fitch IBCA and Moody's Investors Service on April 5, 2000, and May 26, 2000, respectively. Moody's Investors Service Press Release dated May 26, 2000, states that the bond upgrade "reflects improvement in the county's financial position, due to the continuation of conservative fiscal strategies and the elimination of non-service support of the county hospital. The Aa3 rating also reflects the county's large and diverse economic base, which continues to experience significant growth, and the county's low debt position."

The following illustrates a history of the County's various debt ratings.

Type of Debt	Fitch	Date Rating Assigned	Moody's	Date Rating Assigned	Standard & Poor's	Date Rating Assigned
General Obligation	AA	4/5/00	Aa3	5/26/00	A+	4/11/97
			A-1	11/6/98	A	5/27/94
			A-2	3/17/97	AA	6/2/76
			A	6/13/94		
			Aa	7/26/93		
			Aa-1	8/21/81		
			Aa	12/6/72		
Stadium District Revenue Bonds			Aaa (1)		AAA (1)	

(1) First lien bonds are insured, no underlying rating. Second subordinate capital appreciation bonds were a private placement, therefore, they were not rated or insured.

RATIO ANALYSIS

Rating analysts compare direct net debt to the population in order to measure the size or magnitude of the County's debt. This ratio is referred to as the Direct Net Debt Per Capita Ratio. The same ratio is

applied to all debt within the County which includes School Districts, Cities and Towns, and Special Districts. This ratio is referred to as the Overall Net Debt Per Capita Ratio. The taxable value of the County is a measure of the County's wealth. It also reflects the capacity of the County's ability to service current and future debt. The ratio of Direct Net Debt as a percentage of Full Value (FV) Property is the comparison of direct net debt to the County's taxable value. The same ratio is applied to all debt within the County and is referred to as the Overall Net Debt as a percentage of Full Value Property. The Full Value Property Per Capita ratio represents the per capita value of taxable property in the County. An explanation of how each ratio is calculated is included in the notes below.

There are an infinite number of ratios which could be calculated to measure the County's debt burden. This analysis focuses on commonly used ratios instead of creating customized ones.

DIRECT AND OVERALL NET DEBT
MARICOPA COUNTY, ARIZONA

OUTSTANDING DEBT	**Audited 6/30/99**	**Audited 6/30/00**	**Projected 6/30/01**	**Projected 6/30/02**
General Obligation	$99,910,000	$79,595,000	$58,205,000	$39,350,000
Less: Amount avail. for Retirement of General Obligation Debt	(1,240,000)	0	0	0
Capital Lease - General Long Term Debt Account Group (GLTDAC)	17,633,952	18,121,511	14,074,040	11,232,088
Certificate of Participation (GLTDAC)	20,667,686	17,222,210	13,575,119	9,804,315
Direct Net Debt	$136,971,638	$114,938,721	$85,854,159	$60,386,403
Overlapping Debt (1)	4,751,102,012	5,159,228,001	5,494,577,821	5,851,725,379
Overall Net Debt	$4,888,073,650	$5,274,166,722	$5,580,431,980	$5,912,111,782
Population Estimate (2)	2,806,100	2,879,492	2,951,479	3,025,266
Full Value of Taxable Property (3)	$128,171,305	$142,792,237	$154,929,577	$168,098,591
Ratios (4)				
Direct Net Debt Per Capita	$48.81	$39.92	$29.09	$19.96
Overall Net Debt Per Capita	$1,741.95	$1,831.63	$1,890.72	$1,954.25
Direct Net Debt As Percentage Of Full Value Property	.1069%	.0805%	.0554%	.0359%
Overall Net Debt As % Of FV Property	3.81%	3.69%	3.60%	3.52%
FV Property Per Capita	$45,675.96	$49,589.38	$52,492.18	$55,564.90

Notes:

(1) Projected overlapping debt was based on a 6.5% increase for 2001 and 2002.

(2) Source: Arizona Department of Economic Security. Projection for 2001 and 2002 was based on a 2.50% growth rate.

(3) Taxable Property Estimates: 2000 provided by the Assessor's Office; 2001 and 2002 based on 8.5% estimated annual growth; amounts are in billions (000's omitted).

(4) Summary of Debt Ratios:

- ↔ Direct net debt per capita = Direct net debt/Population
- ↔ Overall net debt per capita = Overall net debt/Population
- ↔ Direct net debt as a percentage of full value property (FV) = Direct net debt/FV property
- ↔ Overall net debt a percentage of FV property = Overall net debt/FV property
- ↔ FV property per capita = FV property/Population

The following sections of the Debt Management Plan contain information on the obligations of Maricopa County by debt type.

GENERAL OBLIGATION BONDS

Long-term General Obligation Bonds shall be issued to finance significant capital improvements for purposes set forth by voters in bond elections. Interest rates on these bonds are generally lowest of any public securities. Prior to issuance, Arizona GO Bonds must have a majority vote approval from the residents of the County.

General Obligation Bonds currently outstanding were the result of the 1986 general election where the voters authorized the County to issue long term debt. The resulting proceeds from the sale of the bonds were used for the purpose of making improvements in the County which included Criminal and Civil Courts Facilities, Juvenile Court – Juvenile Treatment and Detention Facilities, Law Enforcement and Public Safety, Regional Park Improvements, Environmental Protection, Sanitary Landfill, Public Health Facilities, Infrastructure, Communication Improvements, etc.

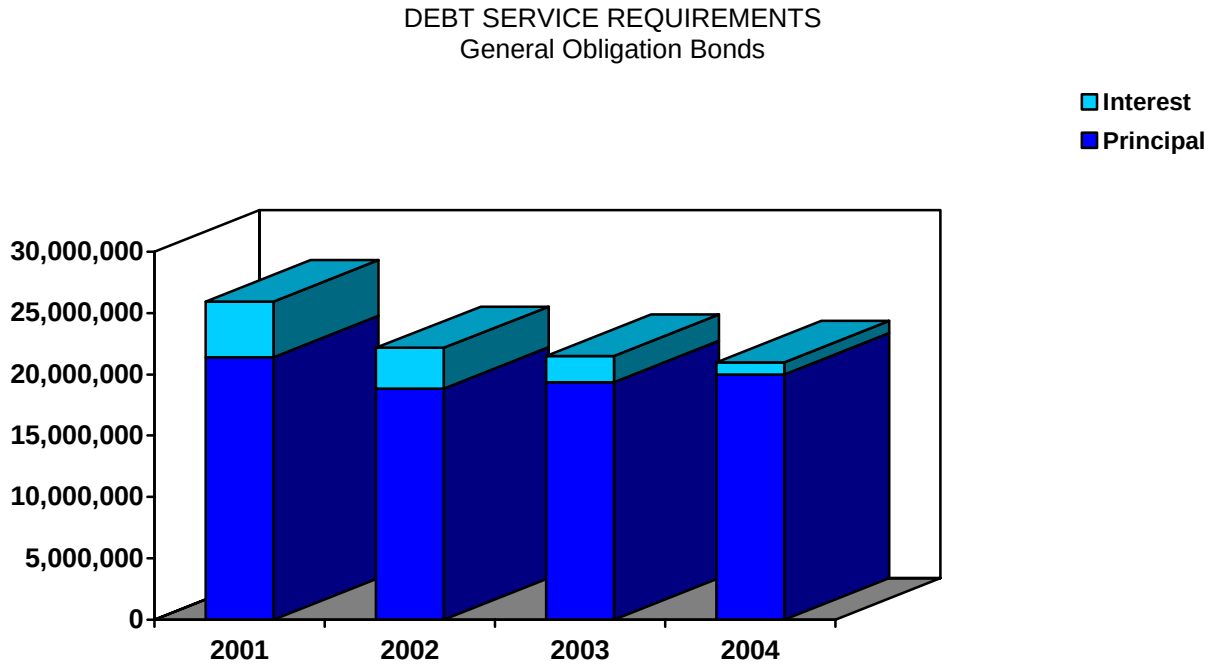
The following tables and chart illustrate the existing debt service for the outstanding general obligation bonded debt currently paid by ad valorem taxes.

DEBT SERVICE REQUIREMENTS TO MATURITY
General Obligation Bonds
Maricopa County, Arizona
As of June 30, 2000

FY End June 30th	Principal	Interest	Debt Service
2001	$ 21,390,000	$ 4,551,675	$ 25,941,675
2002	18,855,000	3,305,035	22,160,035
2003	19,350,000	2,165,750	21,515,750
2004	20,000,000	975,000	20,975,000
TOTAL	$ 79,595,000	$ 10,997,460	$ 90,592,460

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2000

Bond Issue	Amount
1992 Bond Issue – Refunding	$ 1,625,000
1992 Bond Issue – Refunding	49,450,000
1986 Bond Issue – Series D (1993)	23,000,000
1994 Bond Issue – Refunding (1994A Tax Exempt)	1,835,000
1995 Bond Issue – Refunding	3,685,000
TOTAL	$ 79,595,000



STADIUM DISTRICT

The Stadium District was formed through action of the Maricopa County Board of Supervisors in September 1991 pursuant to the A.R.S., Title 48, Chapter 26. The Stadium District has two purposes:

- To oversee the operation and maintenance of Bank One Ballpark, a major league baseball stadium, and
- Enhance and promote major league baseball spring training in the County through the development of new, and the improvement of, existing baseball training facilities.

To accomplish this purpose, the Stadium District possesses the statutory authority to issue special obligation bonds to provide financial assistance for the development and improvement of baseball training facilities located within the County. Ten major league baseball teams hold spring training in the County as part of the Cactus League: California Angels, Chicago Cubs, Colorado Rockies, Milwaukee Brewers, Oakland Athletics, San Diego Padres, San Francisco Giants, Seattle Mariners, Chicago White Sox and Arizona Diamondbacks.

The Stadium District Revenue Bonds are special obligations of the District. The bonds are payable solely from pledged revenues, consisting of car rental surcharges levied and collected by the District pursuant to A.R.S., Title 48, Chapter 26, Article 2, §48-4234. Under the statute, the District may set the surcharge at $2.50 on each lease or rental of a motor vehicle licensed for hire, for less than one year, and designed to carry fewer than 15 passengers, regardless of whether such vehicle is licensed in the State of Arizona. The District Board of Directors initially levied a surcharge at a rate of $1.50 beginning in January 1992. The District Board of Directors increased the surcharge to $2.50, the maximum amount permitted by statute, in January 1993. The bonds do not constitute a debt or a pledge of the faith or credit of Maricopa County, the State of Arizona, or any other political subdivision. The payment of the bonds is enforceable solely out of the pledged revenues and no owner shall have any right to compel any exercise of taxing power of the District, except for surcharges.

The following provides additional information regarding the Stadium District's Subordinate Debt and Second Subordinate Debt.

SUBORDINATE DEBT

On June 1, 1993, the City of Peoria issued $24,160,000 of 1993 Series A Bonds on behalf of the Stadium District to construct the Peoria Sports Complex for use by the San Diego Padres and the Seattle Mariners. The Stadium District entered into an Intergovernmental Agreement (IGA) with the City of Peoria and the City of Peoria Municipal Sports Complex Authority, pursuant to which the Stadium District has agreed to pay the principal and interest payments due on the bonds from Stadium District Revenues. Stadium District Revenues in the Peoria Subordinated Obligation Subaccount remain subject to the pledge and priority lien of the Stadium District Bonds.

SECOND SUBORDINATE DEBT

On April 1, 1996, the City of Mesa Municipal Development Corporation issued $10,000,000 of Revenue Bonds Series 1996B on behalf of the Stadium District. Pursuant to the terms of an IGA with the City of Mesa, the Stadium District will, as certain specified revenues become available in the future, repay the City of Mesa an amount equal to the debt service associated with the Series 1996B Bonds, plus certain expenses relating thereto.

The bonds are secured solely by the City of Mesa's obligation to make payments under the lease and its pledge of excise taxes to secure such obligation. The bonds are remarketed by their remarketing agent at an annual interest rate necessary to market such bonds at prices equal to 100% of the principal amounts thereof, which is not to exceed 15%.

On March 10, 1997, the Stadium District issued $10,000,000 in Second Subordinate Capital Appreciation Net Revenue Bonds to assist in the construction of the City of Phoenix Maryvale Baseball Park for use by the Milwaukee Brewers. Pursuant to terms of the agreement, the Stadium District will, as certain specified revenues become available in the future, prepay the bonds.

The following tables illustrate the existing debt service for the outstanding Stadium District Revenue Bonds and Second Subordinate Bonds.

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2000

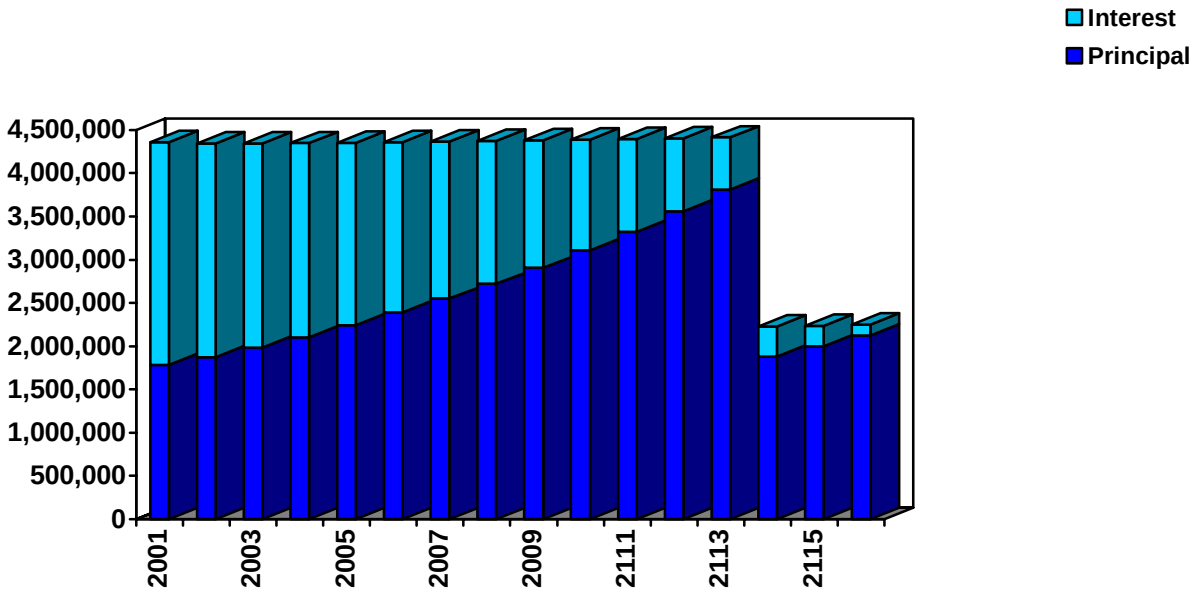
Bond Issue	**Amount**
Series 1993A	$10,335,000
Series 1993B	2,020,000
Series 1996	8,680,000
IGA Peoria Sports Complex Series 1993A	19,330,000
Sub-Total	$40,365,000
<u>Second Subordinate Obligation:</u>	
IGA Mesa Municipal Development Corporation Series 1996B	8,895,000
Capital Appreciation Bonds	6,669,259
TOTAL	$55,929,259

DEBT SERVICE REQUIREMENTS TO MATURITY

Stadium District Revenue Bonds
Maricopa County, Arizona
As of June 30, 2000

FY End June 30th	Principal	Interest	Debt Service
2001	$ 1,785,000	$ 2,572,155.00	$ 4,357,155.00
2002	1,875,000	2,470,682.50	4,345,682.50
2003	1,985,000	2,361,105.00	4,346,105.00
2004	2,105,000	2,242,300.00	4,347,300.00
2005	2,240,000	2,111,295.00	4,351,295.00
2006	2,390,000	1,970,037.50	4,360,037.50
2007	2,550,000	1,817,592.50	4,367,592.50
2008	2,720,000	1,652,817.50	4,372,817.50
2009	2,905,000	1,476,107.50	4,381,107.50
2110	3,110,000	1,280,377.50	4,390,377.50
2111	3,325,000	1,070,387.50	4,395,387.50
2112	3,560,000	845,322.50	4,405,322.50
2113	3,810,000	604,117.50	4,414,117.50
2114	1,880,000	345,287.50	2,225,287.50
2115	2,000,000	237,187.50	2,237,187.50
2116	2,125,000	122,187.50	2,247,187.50
TOTAL	$ 40,365,000	$ 23,178,961.00	$ 63,543,961.00

DEBT SERVICE REQUIREMENTS
Stadium District Revenue Bonds



Note:

The principal and interest on the Second Subordinate Capital Appreciation Net Revenue Bonds ($6,669,259) and the IGA City of Mesa Municipal Development Corporation Revenue Bonds Series 1996B ($8,895,000) have been excluded from the Debt Service Requirements To Maturity and the Debt Service Requirements graph as the timing of the repayments cannot be determined due to these bonds having variable interest rates and other factors

affecting future payments. Included in the Stadium District revenue bonds are Stadium District debt with governmental commitment (IGA Peoria Sports Complex Series 1993A) which are obligations issued by other municipalities on behalf of the Stadium District. Under an Intergovernmental Agreement (IGA), the Stadium District has agreed to pay principal and interest due on the bonds from Stadium District revenue.

SPECIAL ASSESSMENT DISTRICTS

A Special Assessment District (Improvement District) process begins with the circulation of a petition. The petition must be signed by either a majority of the persons owning real property or by the owners of fifty-one percent or more of the real property within the limits of the proposed district. With the approval of the petition by the Board of Supervisors, a new improvement district is established. County Improvement Districts are further described in A.R.S., Title 48, Chapter 6, Article 1.

With the Board of Supervisors acting as the Board of Directors for each district, approval of an engineer, and the approval of plans, specifications and cost estimates soon follow. Each of these early phases of the improvement district process contains regulations for public notification through posting of the property, publication in the local newspaper, and the set up of a protest period.

Once the Board approves the awarding of the bid, construction follows. Since the residents pay these improvements, an assessment is levied against each property owner. Depending on the type of improvement, some assessments are carried on the property tax roll, while others are collected through the Improvement District Office. If the property owners are unable to prepay the improvement assessment within 30 days after the completion of the work, bonds are sold for the balance of the construction amount. The bonds are collateralized by properties within the district. The receivable is held by the Improvement District, and billed on a semi-annual basis.

In cases of a delinquent payment of an assessment, the lien including penalty and interest may be sold at a public auction. If there is no purchaser for the lien, the District (not the County) will assume, as a general obligation, the amount of the assessment and interest accruing thereon.

The following table illustrates the outstanding principal amount by issue for the Assessment District Bonds.

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2000

Bond Issue	Amount
Boulder	$ 5,299.91
158th Street	3,825.13
Grandview Manor	44,099.03
Queen Creek Water	257,134.69
Fairview Lane	13,486.50
East Fairview Lane	25,579.02
White Fence Farms	58,451.03
104th Place/University Drive	39,377.10
Central Avenue	204,452.87
Billings Street	7,683.01
TOTAL	$ 659,388.29

HOUSING DEPARTMENT

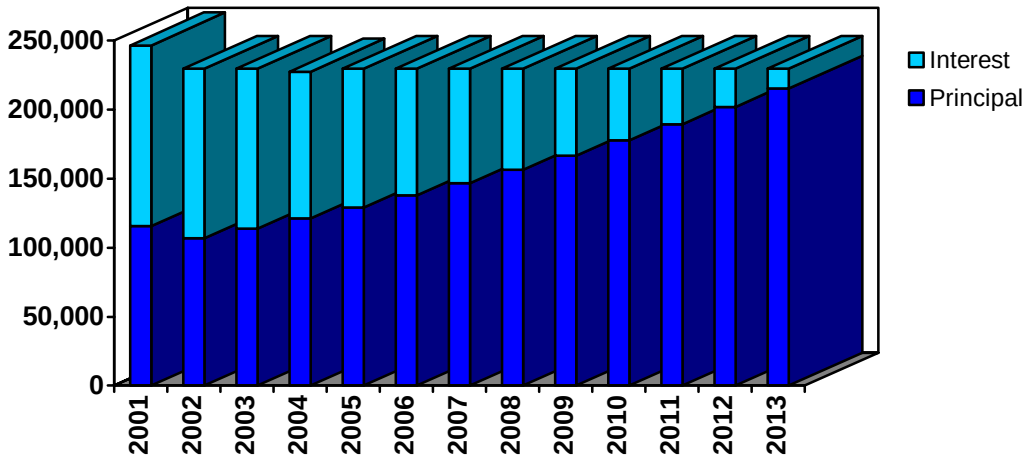
These bonds are due annually in varying principal and interest amounts, and are payable from Federal government subsidies.

The Housing Department loans payable at June 30, 2000, consisted of the following outstanding notes. The Department sold notes to the Federal Financing Bank. These notes will be repaid through Federal government subsidies.

DEBT SERVICE REQUIREMENTS TO MATURITY
Housing Department Loans Payable
Maricopa County, Arizona
As of June 30, 2000

FY End June 30th	Principal	Interest	Total Debt Service
2001	$ 115,484.04	$ 130,838.37	$ 246,322.41
2002	106,577.64	122,858.96	229,436.60
2003	113,611.76	115,824.84	229,436.60
2004	121,110.14	106,326.46	229,436.60
2005	128,828.52	100,608.08	229,436.60
2006	137,606.09	91,830.51	229,436.60
2007	146,688.09	82,748.51	229,436.60
2008	156,369.50	73,067.10	229,436.60
2009	166,517.98	62,918.62	229,436.60
2010	177,680.08	51,756.52	229,436.60
2011	189,406.96	40,029.64	229,436.60
2012	201,907.82	27,528.78	229,436.60
2013	215,194.86	14,241.74	229,436.60
TOTAL	$ 1,976,983.48	$ 1,020,578.13	$ 2,997,561.61

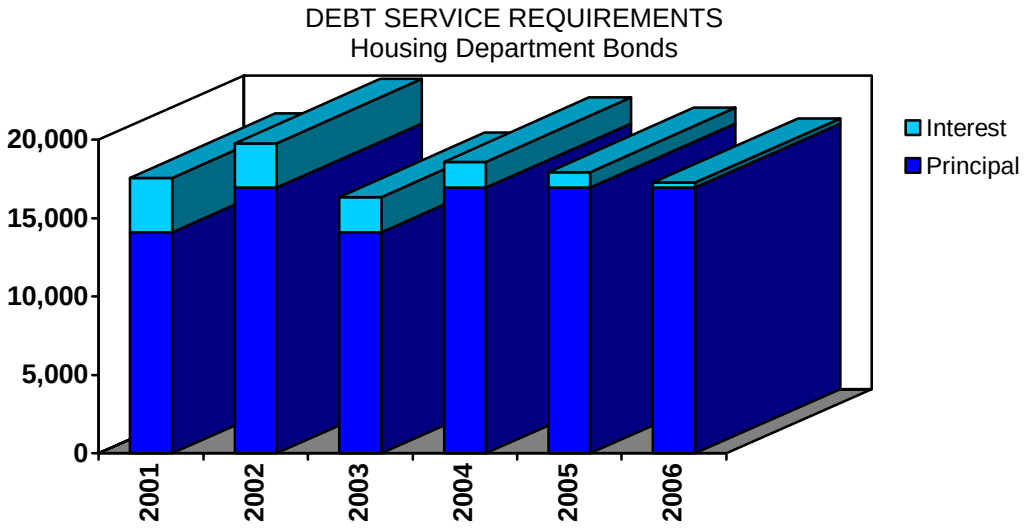
DEBT SERVICE REQUIREMENTS
Housing Department Loans Payable



The following illustrates the debt service for the outstanding Public Housing bonds which are payable from Federal government subsidies.

DEBT SERVICE REQUIREMENTS TO MATURITY
Housing Department Bonds
Maricopa County, Arizona
As of June 30, 2000

FY End June 30th	Principal	Interest	Total Debt Service
2001	$ 14,114.01	$ 3,445.59	$ 17,559.60
2002	16,936.81	2,843.98	19,780.79
2003	14,114.01	2,242.37	16,356.38
2004	16,936.81	1,640.76	18,577.57
2005	16,936.81	984.46	17,921.27
2006	16,936.84	328.15	17,264.99
TOTAL	$ 95,975.29	$ 11,485.31	$ 107,460.60



CERTIFICATES OF PARTICIPATION

Certificates of Participation represent proportionate interests in semiannual lease payments. The County's obligation to make lease payments are subject to annual appropriations being made by the County for that purpose.

On August 1, 1993, Maricopa County issued $3,850,000 of Certificates of Participation to assist in the acquisition, construction and equipping of the County's West Mesa Justice Court and Northwest Regional Probation Center facilities. Additionally, the proceeds were used for an advance refunding of the Certificates of Participation Series 1989 and to prepay land purchase agreements the County had previously executed with the State of Arizona.

On August 1, 1994, Maricopa County issued $30,000,000 of Certificates of Participation to assist in the acquisition of the County's Southeast Juvenile Court and Detention Center and its adult detention facility know as the Estrella Jail Complex.

On August 1, 1996, Maricopa County issued $2,500,000 of Certificates of Participation to pay for the cost of a building for Maricopa County Regional School District 509.

On February 1, 2000, Maricopa County issued $5,300,000 of Certificates of Participation to pay for the cost of construction for the Avondale Family Health Center.

The following illustrates the debt service for the outstanding Certificates of Participation.

DEBT SERVICE REQUIREMENTS TO MATURITY
Certificates of Participation
Maricopa County, Arizona
As of June 30, 2000

FY End June 30th	Enterprise Funds	General Long Term Account Group	Total Debt Service
2001	$ 839,557	$ 4,671,788	$ 5,511,345
2002	803,826	4,579,683	5,383,509
2003	803,860	4,580,727	5,384,587
2004	805,447	4,482,259	5,287,706
2005	760,958	326,120	1,087,078
After 2005	3,752,911	1,750,445	5,503,356
Total principal and interest	7,766,559	20,391,022	28,157,581
Amount representing interest	(2,100,388)	(3,168,812)	(5,269,200)
Total payable at June 30, 2000	$5,666,171	$17,222,210	$ 22,888,381

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2000

Certificate of Participation Issues	Amount
Series 1993 Certificates of Participation	$ 1,300,001
Series 1994 Certificates of Participation	14,285,000
Series 1996 Certificates of Participation	2,003,380
Series 2000 Certificates of Participation	5,300,000
TOTAL	$ 22,888,381

CAPITAL LEASES (LEASE-PURCHASE OBLIGATIONS)

Maricopa County uses lease-purchase financing to expand its borrowing power. This financing technique provides long-term financing through a lease (with a mandatory purchase provision). The County negotiates a multi-year contract with lending institutions to finance various pieces of equipment. Lease-purchase agreements use non-appropriation clauses to avoid being classified as long term debt, which might be subject to State legal restrictions. This clause allows the government to terminate the lease without penalty. However, because it is not likely that the County would be willing to forego the property, lease-purchase agreements are considered long-term obligations for policy planning purposes, regardless of the legal structure.

The County maintains several capital leases, with five leases accounting for the majority of the balance. The departments and leased equipment include Elections Department optical scan counter, General Government SmartZone radio system, two Sheriff's helicopters, and Facilities Management energy savings retrofit.

The security for lease-purchase financing is the lease payments made by the County and, where legally permitted, also the asset being financed. The following schedule shows all outstanding capital leases for the Enterprise Funds and the General Long Term Debt Account Group as of June 30, 2000.

Capital Leases Maricopa County, Arizona Fiscal Year Ended June 30, 2000	
2000-01	$ 5,281,159
2001-02	3,731,784
2002-03	3,014,194
2003-04	2,546,944
2004-05	2,485,438
Thereafter	4,909,009
Total minimum lease payments	21,968,528
Less: Amount representing interest	(3,238,223)
Present value of net minimum lease payments	$ 18,730,305

DEBT POLICIES

Regular, updated debt policies can be an important tool to ensure the use of the County's resources to meet its commitments to provide needed services to the citizens of Maricopa County and to maintain sound financial practices.

ADMINISTRATION OF POLICY

The Chief Administrative Officer is the Chief Executive of the County. With the exception of those responsibilities specifically assigned by state statute to the Chief Financial Officer, the Chief Administrative Officer is ultimately responsible for the approval of any form of County borrowing. The Chief Financial Officer coordinates the administration and issuance of debt, as designated by the Chief Administrative Officer.

The Chief Financial Officer is also responsible for attestation of disclosure and other bond related documents. References to the "Chief Administrative Officer or his designee" in bond documents are hereinafter assumed to assign the Chief Financial Officer as the "designee" for administration of this policy.

USE OF DEBT FINANCING

Debt financing includes General Obligation Bonds, Revenue Bonds, Certificates of Participation, Lease/Purchase agreements, and other obligations permitted to be issued or incurred under Arizona law.

METHOD OF SALE

Debt issues of the County may be sold by competitive, negotiated, or private placement sale methods unless otherwise limited by state law. The selected method of sale will be the option which is expected to result in the lowest cost and most favorable terms given the financial structure used, market conditions, and prior experience.

COMPETITIVE SALE

The County will use the competitive sale method unless there are compelling reasons which indicate that a negotiated sale or private placement would have a more favorable result due to prevailing conditions in the market, a financing structure which requires special premarketing efforts, or factors are present that are expected to result in an insufficient number or competitive bids.

NEGOTIATED SALE

When determined appropriate, the County may elect to sell its debt obligations through a negotiated sale. Such determination may be made on an issue by issue basis, for a series of issues, or for part or all of a specific financing program. Negotiated underwriting may be considered upon recommendation of the Chief Financial Officer.

USE OF BOND INSURANCE

This is an insurance policy purchased by an issuer or an underwriter for either an entire issue or specific maturities. It will guarantee the payment of principal and interest, which in turn provides a higher credit rating and thus a lower borrowing cost for an issuer.

The present value of the estimated debt service savings from insurance should be at least equal to or greater than the insurance premium when insurance is purchased directly by the County. The bond insurance company will usually be chosen based on an estimate of the greatest net present value

insurance benefit (present value of debt service savings less insurance premium).

ARBITRAGE LIABILITY MANAGEMENT

Arbitrage is defined as the practice of simultaneously buying and selling an item in different markets in order to profit from a spread in prices or yields resulting from market conditions.

Arbitrage profits are made by selling tax-exempt bonds and investing the proceeds in higher-yielding taxable securities, when referencing municipal bonds. Municipal issuers are allowed to make arbitrage profits under certain restricted conditions. The sale of tax-exempt bonds primarily for the purpose for making arbitrage profits is prohibited by Section 103(c) of the Internal Revenue Code.

The Debt Management Division of the Department of Finance shall establish a system of record keeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. This will include tracking investment earnings on bond proceeds, using outside experts to assist in calculating rebate payments, preparing returns, and making payments in a timely manner in order to preserve the tax exempt status of the County's outstanding debt issues. Additionally, general financial reporting and certification requirements embodied in bond covenants will be monitored to ensure that all covenants are met. The County will structure its financing in such a way as to reduce or eliminate future Arbitrage Rebate liability, wherever feasible.

SELECTION OF PROFESSIONAL SERVICES

The Chief Financial Officer shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the County's debt program. Goals of the solicitation and selection process shall include encouraging participation from qualified service providers, both local and national, and securing services at competitive prices.

BOND COUNSEL

To render opinions on the validity, enforceability and tax exempt status of the debt and related legal matters, and to prepare the necessary resolutions, agreements and other documents.

FINANCIAL ADVISOR

To advise on the structuring of obligations to be issued, inform the County of various options, advise the County as to how choices will impact the marketability of County obligations and provide other services as defined by contract. To ensure independence, the financial advisor will not bid on nor underwrite any County debt issues.

Competitive proposals will be taken periodically for services to be provided over a period of one year with annual renewal options.

Other professional services will be retained, when required, including managing underwriters, credit agencies, escrow agents, trustees, printers, and others. These services will be procured when in the best interest of the County by a competitive selection process.

CONTINUING DISCLOSURE OF COUNTY FINANCIAL INFORMATION

Annual financial statements and other pertinent credit information, including the Comprehensive Annual Financial Report (CAFR), will be provided by the County upon request. A copy of the CAFR can be viewed from the Maricopa County home page at: http://www.maricopa.gov.finance. All material that has a pertinent bearing on County finances will be provided to the agencies that maintain a rating on County securities.

The Chief Financial Officer shall be responsible for providing ongoing disclosure information to established national information repositories and for maintaining compliance with disclosure standards

dictated by state and national regulatory bodies.

Copies of official statements for future issuance's of its bonds will be available through the following recognized municipal repositories:

Bloomberg Municipal Repositories
P.O. Box 840
Princeton, NJ 08542
Phone: (609) 279-3225
Fax: (609) 279-5962
Internet: Munis@Bloomberg.com

DPC Data Inc
One Executive Drive
Fort Lee, NJ 07024
Phone: (201) 346-0701
Fax: (201) 947-0107
Internet: nrmsir@dpcdata.com

Interactive Data
Attn: Repository
100 Williams Street
New York, NY 10038
Phone (212) 771-6899
Fax: (212) 771-7390
Email: NRMSIR@interactivedate.com

Standard & Poor's
J.J. Kenny Repository
55 Water Street – 45th Floor
New York, NY 10041
Phone: (212) 438-4595
Fax: (212) 438-3975
Email: nrmsir_repository@sandp.com

The Securities and Exchange Commission released final "continuing disclosure" rules (the "Rules") for municipal bond issues on November 10, 1994, (amended existing Rule 15c2-12). The Rules, which in general were effective on July 3, 1995, impact nearly every issuer of municipal securities. The stated purpose of the Rules is to deter fraud and manipulation in the municipal securities market by prohibiting the underwriting and subsequent recommendation of securities for which adequate information is not available. No underwriter can purchase or sell bonds in an offering of more than $1,000,000 after July 3, 1995, unless it has reasonably determined that an issuer has undertaken to provide to the public information repositories on a continuing basis both annual financial information and notices of specified material events affecting the issuer or its securities.

This is applicable unless an exemption applies. The County intends to fully comply with the "continuing disclosure" rules.

MATURITY STRUCTURES

Principal payment schedules should not extend beyond the economic life of the project or equipment financed.

The structure of debt issued by the County should be to provide for either level principal or level debt service. Except in select instances, deferring the repayment of principal should be avoided.

RATINGS

The County's goal is to maintain or improve its bond ratings. To that end, prudent financial management policies will be adhered to in all areas. The Chief Financial Officer shall be responsible for maintaining relationships with the rating agencies that currently assign ratings to the County's various debt obligations. The County will maintain a line of communication with the rating agencies informing them of major financial events in the County as they occur. Full disclosure of operations will be made to the bond rating agencies. County staff, with the assistance of the financial advisor and bond counsel, will prepare the necessary materials for presentation to the rating agencies. A personal meeting with representatives of the rating agencies will be scheduled every few years or whenever a major project is initiated.

MODIFICATION TO POLICIES

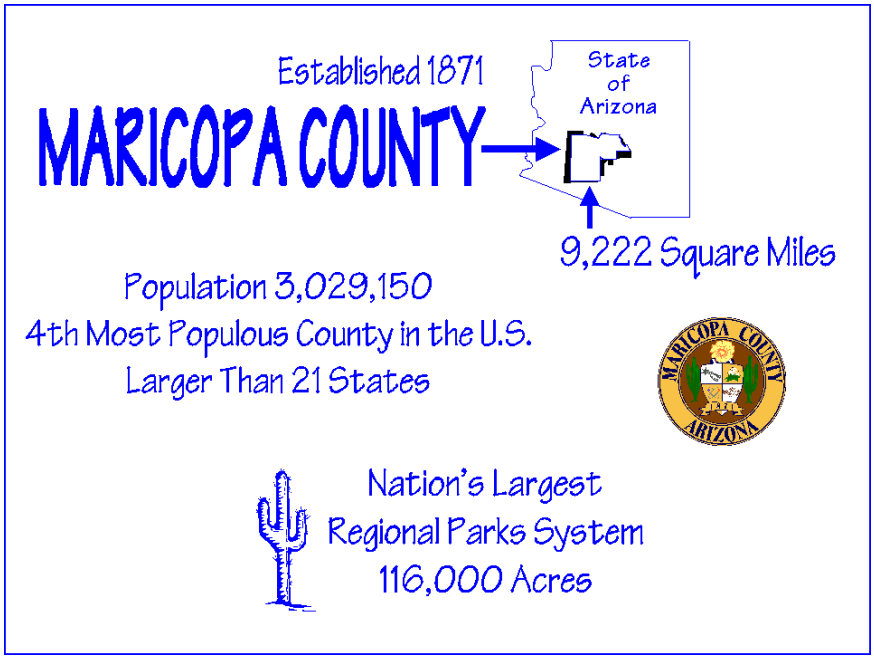
These policies will be reviewed annually and significant changes may be made with the approval of the County Manager. Significant policy changes will be presented to the Board of Supervisors for approval.

COUNTY AT A GLANCE

PROFILE

Collectively, the cities of Maricopa County make up what is known as the Valley of the Sun. Maricopa County is one of the fastest growing counties in the nation with a population of over 3 million. It is the 4th most populous county in the United States and is larger in population than 21 states. Created in 1871 the County is named after the Maricopa Indian Tribe that is known to have inhabited the area as early as 1775. Today, Indian Reservations make-up 5% of total land ownership while individuals and corporations own 29%, the Bureau of Land Management 28%, the U.S. Forest Service 11%, the State of Arizona 11%, leaving the remaining 16% publicly owned land.

The County's boundaries have not changed since 1881. The County measures 132 miles from east to west and 103 miles from north to south. Within the boundaries are 9,124 square miles of land and 98 square miles of water, making it the 14th largest county in the United States. Maricopa County is larger than seven states (New Hampshire, Hawaii, Massachusetts, New Jersey, Connecticut, Delaware, Rhode Island) and the District of Columbia. It is also home to the nation's largest regional parks system measuring over 116,000 acres.



Maricopa County is Arizona's largest local government; it operates without powers of self-government. Accordingly, the State Legislature represents a key external factor whose actions greatly influence County finances and operations in five major areas: 1. State shared revenues; 2. State budget; 3. Tax law changes; 4. Mandates; and 5. County powers. Maricopa County has the largest population of the 15 counties in the State of Arizona. A County Administrative Officer, appointed by the Board of Supervisors, is responsible for the administration of Maricopa County. The State Capital and County seat are located in Phoenix.

The County has 13 airports, three of which support large aircraft, i.e., Phoenix Sky Harbor International Airport, Phoenix-Goodyear Airport and Williams Gateway Airport. The Phoenix Sky Harbor International Airport is the 5th busiest airport in the world for aircraft operations, takeoffs and landings, servicing over 36 million air passengers annually and over 200 cities worldwide.

There are 61 hospitals within the County providing nearly 10,000 hospital beds. Maricopa County's Library District offers a North Central Regional Library and Southeast Regional Library, 10 branch libraries, a bookmobile, outreach services and books-by-mail for the homebound and visually impaired.

The County offers a broad range of community and cultural facilities and activities. Professional sports prosper in Maricopa County. Teams include the Phoenix Suns of the National Basketball Association; the Phoenix Mercury of the Women's National Basketball Association; Arizona Diamondbacks of Major League Baseball; the Phoenix Coyotes of the National Hockey League; and the Arizona Cardinals of the National Football League. Maricopa County is home to many other professional sports and events including arena football, indoor soccer, roller hockey and thoroughbred and greyhound racing. College fans can enjoy inter-collegiate athletics also. There are golf tournaments sanctioned by the Professional Golf Association, Ladies Professional Golf Association and the Senior Professional Golf Association, such as the Phoenix Open. Maricopa County is home to the Phoenix International Raceway Indy and Sprint car racing and the NASCAR Winston Cup race. Maricopa County owns several baseball stadiums, including the Bank One Ballpark, and home to the Major League Baseball team, the Arizona Diamondbacks. The spring training baseball parks located within the boundaries of Maricopa County provide the majority of the Major League spring training games for Arizona's Cactus League. Teams include the Chicago Cubs, Milwaukee Brewers, San Francisco Giants, Anaheim Angels, Seattle Mariners, San Diego Padres and Oakland A's.

ECONOMY

Maricopa County, like other areas across the nation, is experiencing a slowing in economic growth. The *Arizona Blue Chip* December 2000 issue suggests "the slower growth has to do with national rather than local factors that, for the first time in years, bring some clouds onto the horizon". These "clouds" include such items as a possible continued decline in consumer confidence, one of the highest consumer debt-service payments relative to income that has been seen in a decade, extremely low personal savings rates, a non-sustainable trade gap and high oil prices that take away from other types of consumption.

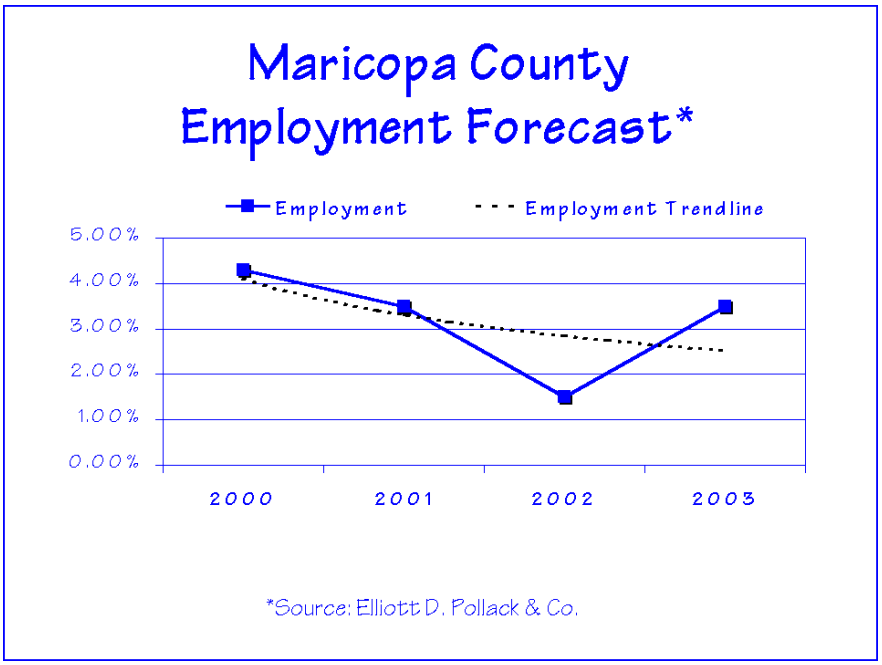
Maricopa County Forecast 2001 and 2002

	1999	2000	2001	2002
POPULATION	3.1%	2.9%	2.8%	2.8%
EMPLOYMENT	4.8%	3.9%	3.4%	3.2%
PERSONAL INCOME	7.7%	7.1%	6.5%	6.4%
RETAIL SALES	10.4%	8.4%	5.9%	6.0%

Source: Elliott D. Pollack & Co. and Greater Phoenix Blue Chip

Elliott D. Pollack & Co., a local economist, suggest that a recession is possible. Overall, the rate of economic growth is slowing. The indicators shown on the forecast chart at left evidence this.

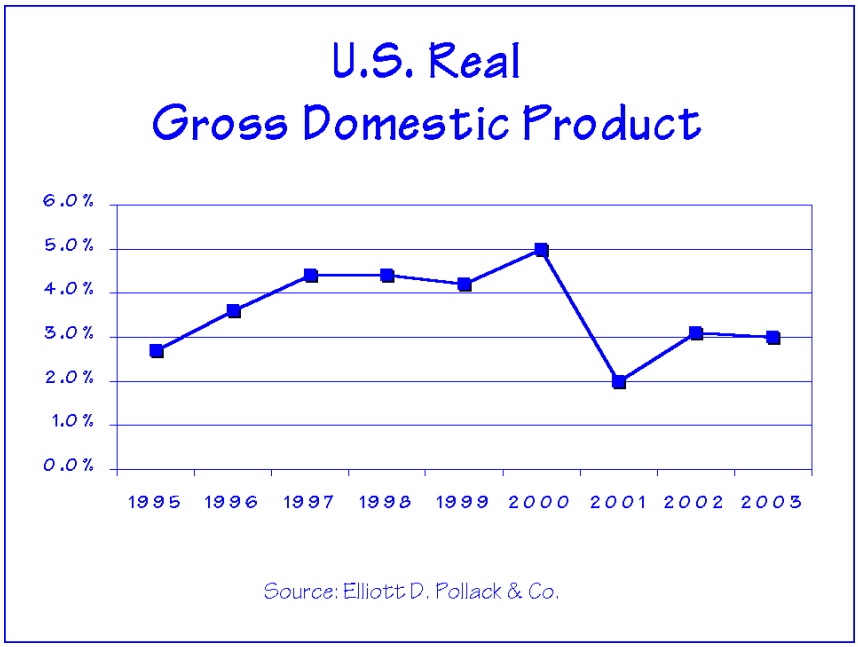
The growth in the nation's personal income of 7.3% was only slightly higher than that of Maricopa County's 7.1% during 2000.



Employment growth is on the decline in Maricopa County. During the year 2000, the greater Phoenix area, (also referred to as Maricopa County), ranked 2nd in employment growth of the 30 metropolitan statistical areas with populations greater than 1 million. That may not be the case in 2001 and 2002 according to the employment forecast shown at left.

Manufacturing employment is under pressure. High-technology manufacturing employment represents 42% of total manufacturing employment in Maricopa County, versus 14% in the U.S.

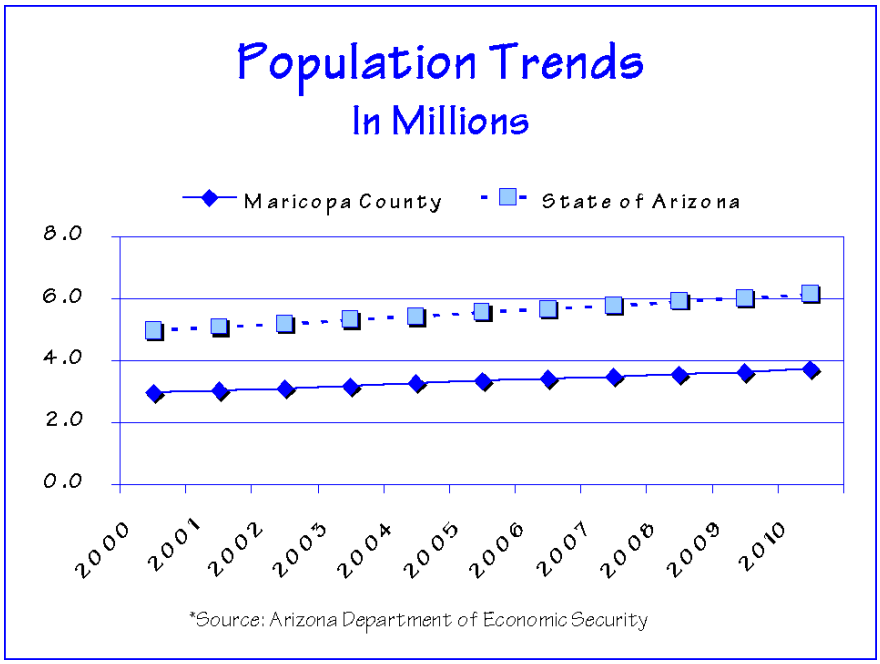
Real gross domestic product (GDP) increased at an annual rate of 1.3% in the first quarter of 2001, according to preliminary estimates released by the Bureau of Economic Analysis (BEA). In the fourth quarter, real GDP increased 1.0%. Personal consumption expenditures were the largest contributor to the increase in GDP. Government spending, nonresidential structures and residential structures also contributed to the increase. The contributions of these components were partly offset by a large decrease in private inventory investment and decreases in exports and in equipment and software. Imports, which are a subtraction in the calculation of GDP, decreased.



POPULATION

According to the Arizona Department of Economic Security, Maricopa County's estimated population as of July 1, 2001, stands at 3,029,150. Of the 3,141 counties in the nation, Maricopa County ranks 4th in population. The County's population is larger than 21 states and the District of Columbia. 60% of the State of Arizona's population resides in Maricopa County.

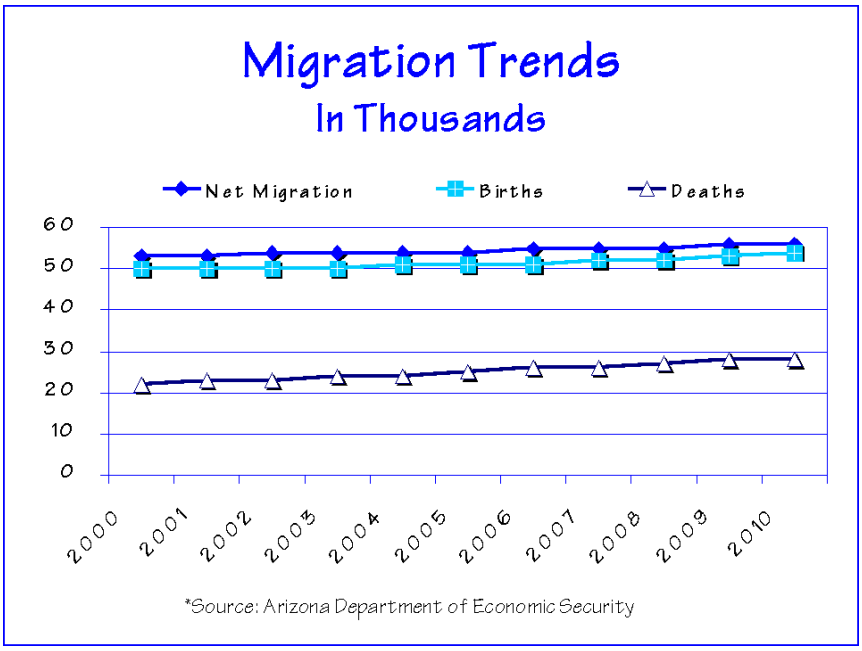
The chart at right compares Maricopa County's population trend to that of the State of Arizona. Maricopa County's population growth is slowing. The County gained 94,993 citizens in the past year, a 2.5% increase in population from July 1, 2000. The July 1, 1999 to July 1, 2000 population growth of 2.6% is 1/10th of 1% more than the 2.5% current year growth. The County continues to see reductions in overall population growth.



According to the Arizona State University Center for Business Research, the number of births in Maricopa County is expected to rise due to the increase in migration by women of childbearing age. The increase from 51,000 in 1999 to 54,000 in 2010 and 63,000 in 2020 will be much less rapid than the 20,000 to 40,000 increases seen between 1976 and 1990.

Maricopa County's death rate is expected to accelerate due to the increased proportion of elderly in age brackets with high death rates. This acceleration combined with the slowing in birth rates will remain at current levels compared to the big increase of the mid-1970s through 1990.

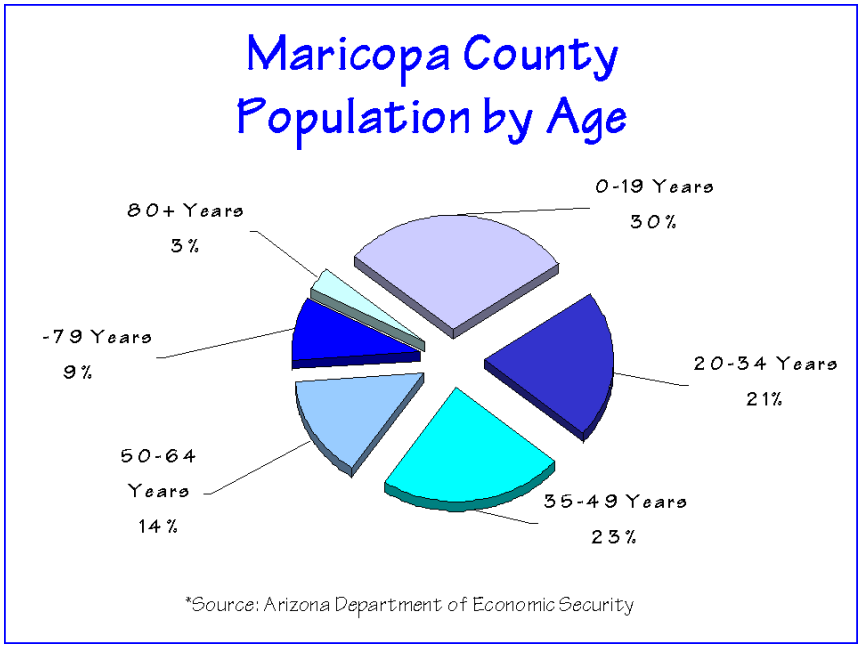
Population growth rates in Maricopa County contain three major components, births, deaths and migration. Maricopa County's growth reflects a national trend of population shifts to the Sunbelt states.



As demonstrated on the chart at left, Maricopa County's net migration is projected to continue to rise over the next 10 years due to increases in the national population, changes in the age structure of the population, along with slight increases in migration rates in some age groups and increases in births. These are offset by slight increases in deaths.

Migration flows to and from Maricopa County are primarily with other U.S. states, mainly California and neighboring states, or more distant but populous states such as New York and Illinois. Employment opportunity in Maricopa County is the most important factor explaining the high influx of people to the County. Immigration and emigration contributes to Maricopa County's net migration, but information is limited.

The aging of Maricopa County is very important as it affects the revenue and expenditure profile. As demonstrated on the chart at right, the largest portion of our population lies in the 0 – 19 and 35 – 49 age groups. This is a surprising change from prior years when the 45 – 65 year olds accounted for the bulk of the growth in population. The age mix of a population may affect revenues such as sales taxes (consumer spending), residential property taxes and vehicle license taxes due to the migration factor in population growth.



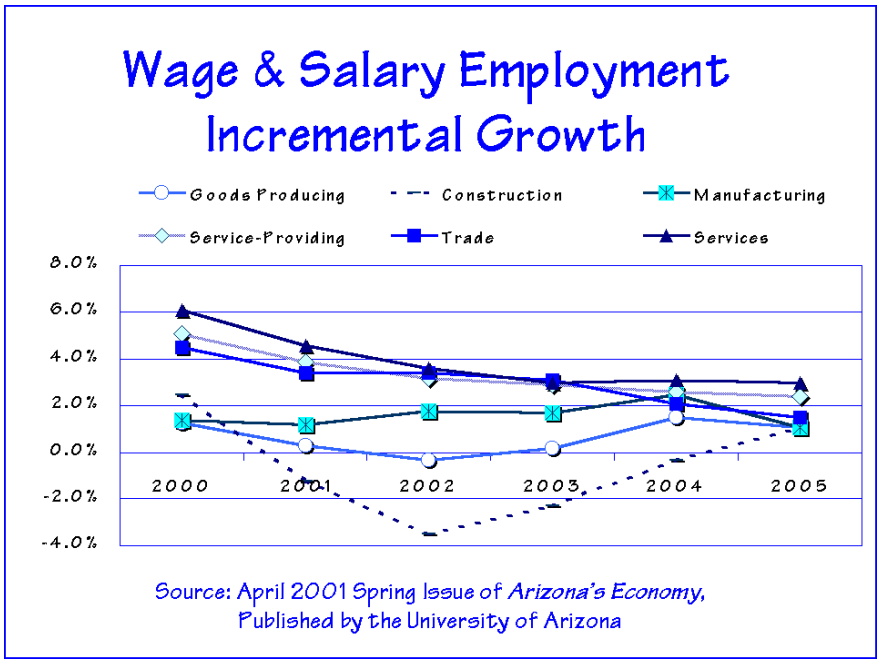
According to the U.S. Census Bureau, the most recent population estimate for Maricopa County by race for all persons over the age of 18 and as of July 1, 2000 shows the following distributions:

- White persons comprised 62.5%
- Persons of Hispanic or Latino origin comprised 19.4%
- Other origins comprised 10.5%
- Black or African American persons comprised 3.4%
- Asian persons comprised 2.1%
- American Indian and Alaska Native persons comprised 1.9%
- Native Hawaiian and Other Pacific Islander persons comprised 0.2%

EMPLOYMENT

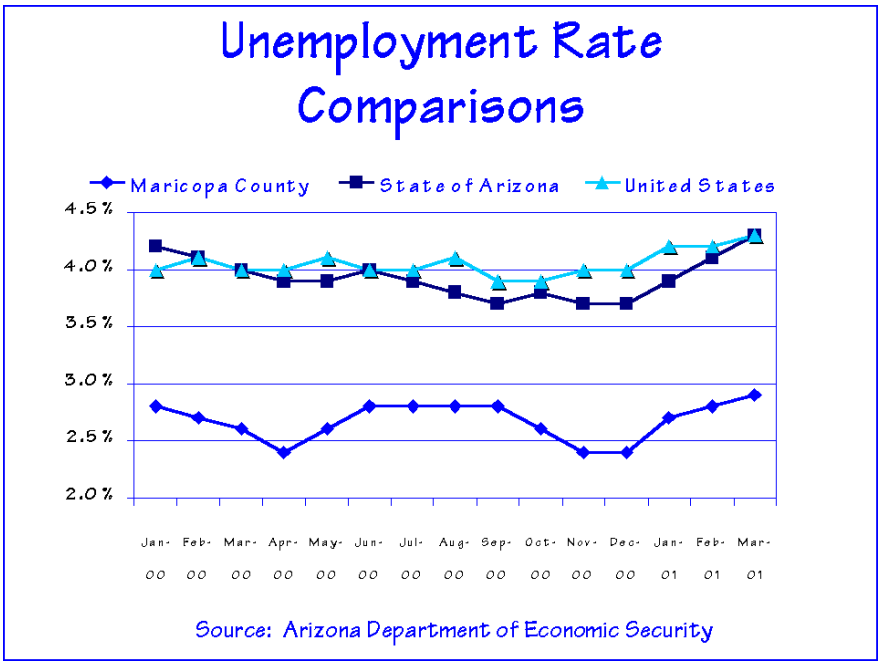
Maricopa County makes up 67% of the state's employment base. The average annual growth in total nonfarm payroll employment is forecast to decrease from 3.7% in 2000 to 3.2% in 2001, according to the March 13, 2001 edition of *Arizona's Workforce*. The employment slow-down suggests some fundamental economic weakness, as is occurring throughout Arizona and the nation.

The mix of employment is probably as well diversified as any county its size in the country. While the County may be under-weighted in manufacturing, a much higher percentage of the area's manufacturing is in high technology-related manufacturing, such as computers, components, aerospace and scientific instrumentation.



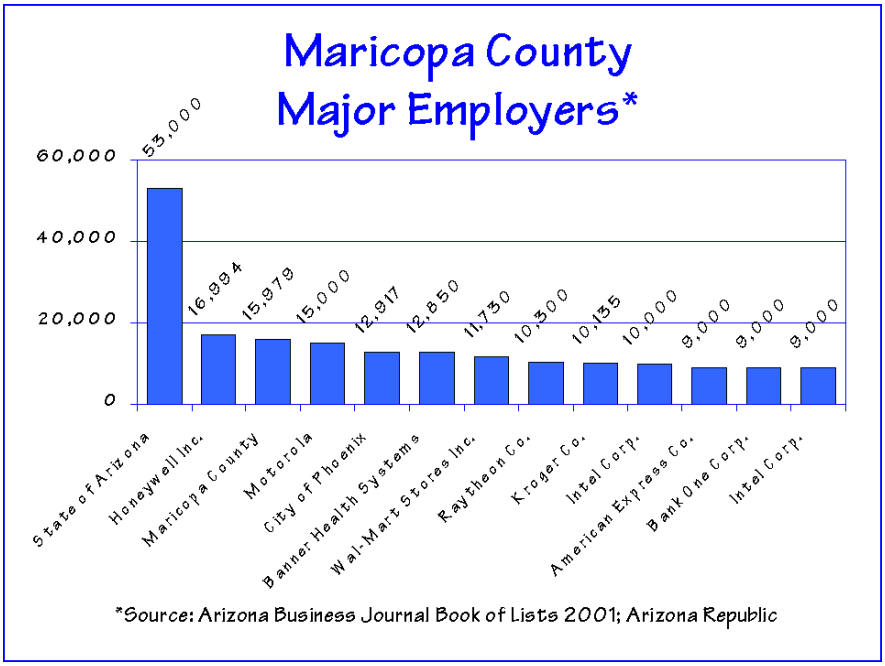
The chart at left shows Maricopa County's wage and salary employment incremental growth forecast. The construction industry may be the hardest hit in terms of a large singular downward swing in the coming year.

Maricopa County's unemployment rate has generally been consistently below the state and national average. As of January 2001, the unemployment rate for Maricopa County was 2.7%, compared to 3.9% and 4.2% for Arizona and the United States, respectively.



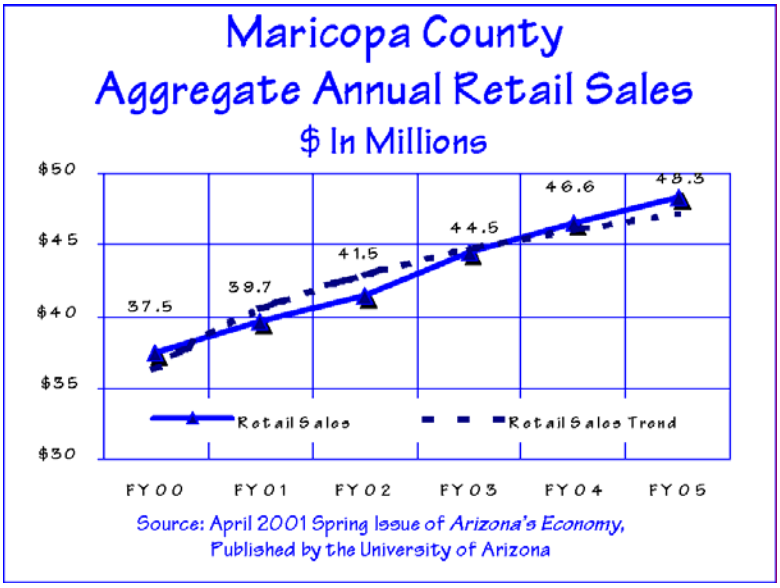
The chart at left compares unemployment rates and trends for Maricopa County, Arizona and the United States. Maricopa County's unemployment rate remains consistently below that of Arizona and the U.S.

The major employers in Maricopa County are shown on the chart at right. Maricopa County is the 3rd largest employer in the state with 15,979 in FY 2000-01.



RETAIL SALES

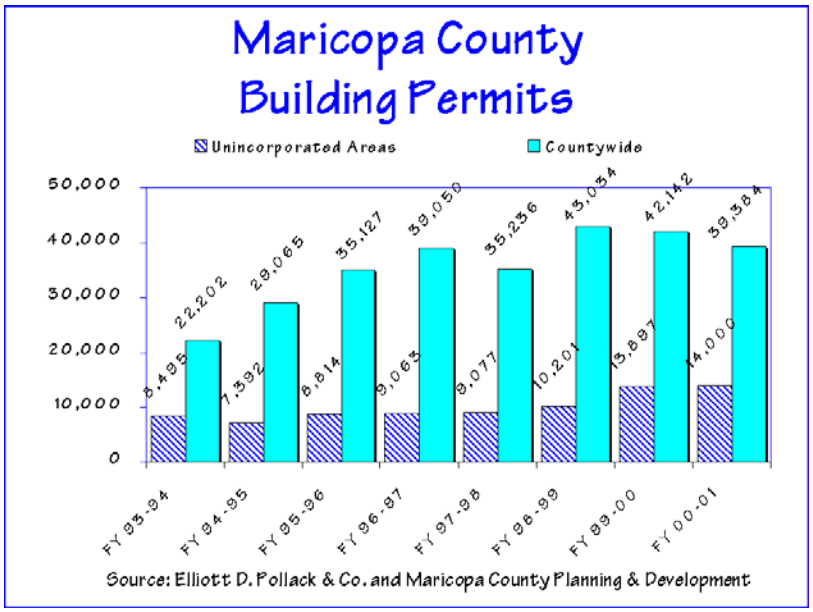
Retail sales increased 9.2% in FY 2000, and are expected to increase 5.9% in FY 2001, 4.6% in FY 2002, 7.3% in FY 2003, 4.6% in FY 2004, and 3.7% in FY 2005. Maricopa County's retail sales continue to expand at a greater rate than that of Arizona as a whole. Maricopa County's retail sales represent nearly 70% of total retail sales in the state.

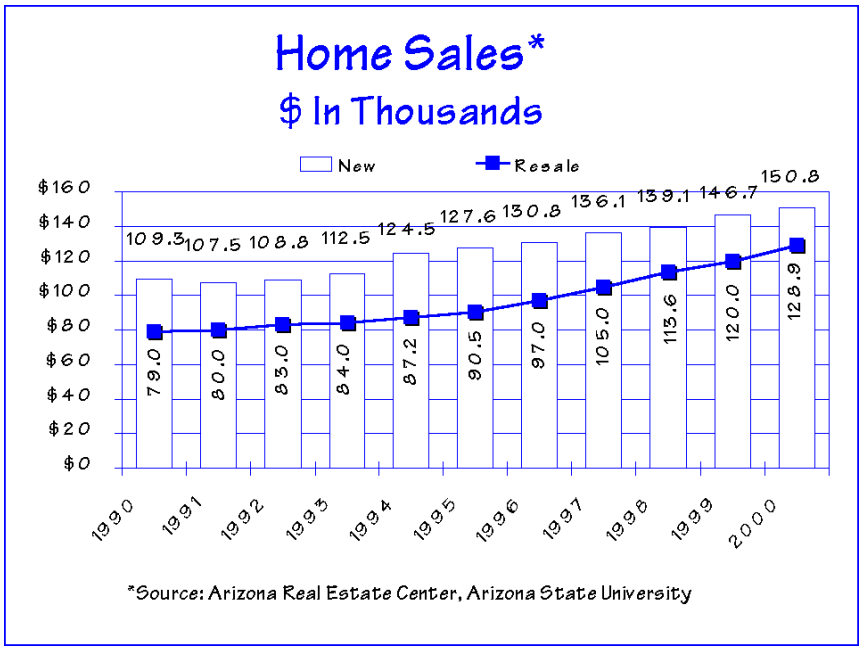


The retail sales long-term forecast for Maricopa County continues to be positive, as provided on the chart at left. The trend shows a moderate slowing through FY 2005.

CONSTRUCTION AND REAL ESTATE MARKET

A combination of low interest rates and continued job and population growth has lead to housing permits near record levels during FY 1999-00. Actual FY 2000-01 building permits issued are projected to drop in the incorporated areas of Maricopa County, while unincorporated areas are expanding. Single family housing permit growth in Maricopa County is expected to be moderate this year and slow even further as we enter 2002. In 1997, there were 29,109 single-family units permitted, a 3.5% increase over 1996, with the highest level ever of 35,574 in 1998, according to the Arizona Real Estate Center of Arizona State University. Single family housing permits declined to 35,430 in 1999 and 33,107 in 2000.

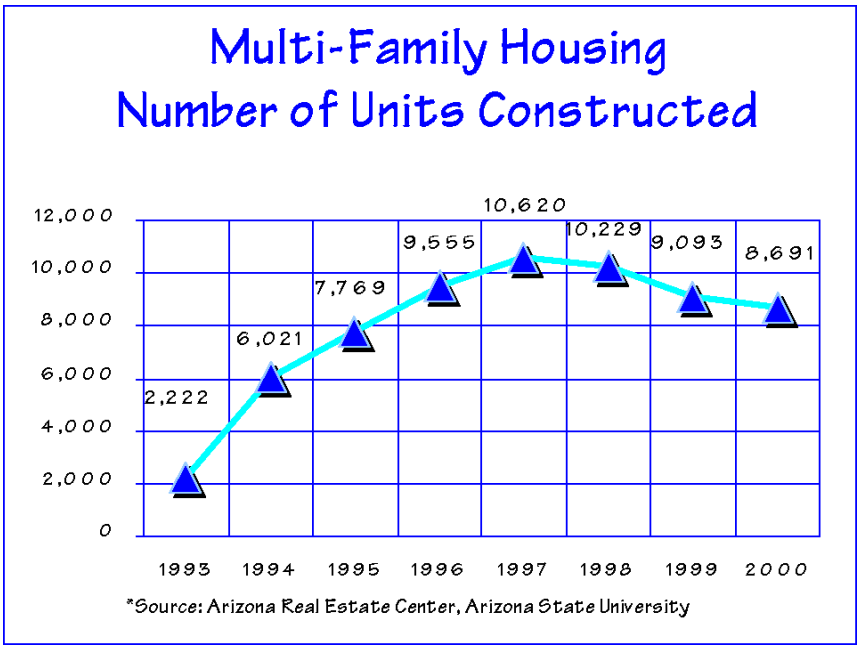




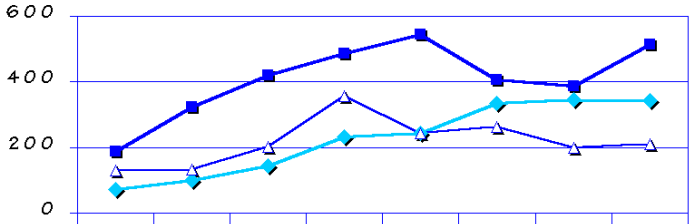
The median price of single-family homes in Maricopa County continues to increase. The median sales price of a *new* single-family home in Maricopa County is $150,770, versus $128,900 for a *resale* home. Average median new single-family home prices increased 2.8% between 1999 and 2000, and resale home prices increased 7.4% over the same period of time.

As demonstrated on the chart below, multi-family housing was hit harder by the last recession than single family, and permits declined annually from 1984 to 1991. The market recovered and reached a peak in 1997. Between 1993 and 1997, the number of multi-family housing units increased 378%. Between 1997 and 1998, the number of units constructed decreased 3.7%, and 1998 to 1999, 11.1%, and 1999 to 2000 4.4%.

The national economy is affecting the local office market. According to Grubb & Ellis Company, businesses and investors are cautious to commit to office space, lowering the levels of sale and leasing activity. Indicators of the slowdown are evident in areas such as new development, vacancy rates and absorption activity.



Commercial Building Permits



	1993	1994	1995	1996	1997	1998	1999	2000
Office Buildings	72	99	145	232	244	334	347	344
Retail Stores	187	324	420	487	545	407	387	515
Industrial	129	132	201	356	243	264	198	209

*Source: Arizona Real Estate Center, Arizona State University

The chart at left shows the growth in the number of commercial building permits, i.e., office buildings, retail stores and industrial permits. Retail and industrial building permits are tapering while office building permits show a marked increase between 1999 and 2000.

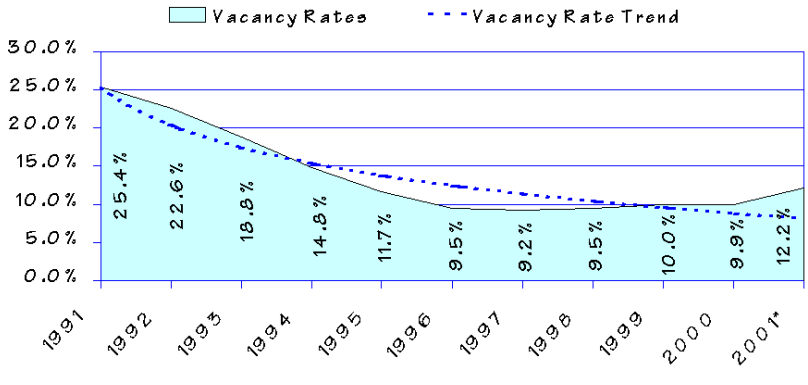
The national economy is affecting the local office market. According to Grubb & Ellis Company, businesses and investors are cautious to commit to office space, lowering the levels of sale and leasing activity. Indicators of the slowdown are evident in areas such as new development, vacancy rates and absorption activity.

Maricopa County's office market is slowing. The level of construction declined by approximately one million square feet from the first quarter 2000 to the first quarter of 2001.

Office vacancy rates are on the rise. One of the main reasons for the increase is lower level of actual pre-leasing in new space that has come on-line.

The retail market continues to show improvement. The total amount of new space under construction is just over 6.7 million square feet for 2000, bringing the total retail space to just over 87 million square feet. The industrial market continues to see lighter absorption and a rise in vacancy rates. During the first quarter of 2001 the industrial market vacancy rate rose slightly to 6.3%, with 13.6 million square feet of vacant space.

Maricopa County Office Space Vacancy Rates



*Data is through 1st Quarter 2001.

Source: CB Richard Ellis

HEALTH CARE

Maricopa Integrated Health System (MIHS) has long been a community provider of comprehensive, high quality, cost-competitive health care services across a continuum of care. Professional medical education, training and research are critical elements of MIHS's past, present and future and remain critical to its vision and mission. The challenges and competitive pressures that affect MIHS in the greater Phoenix marketplace are not unlike those experienced by health care organizations across the nation. Revolutionary change continues to occur at a rapid pace. The pressures of regulatory issues, shrinking reimbursement, employee resource supply shortages, and managed care in the Phoenix market requires health care facilities and providers to continually adapt and evolve. These issues continue to place a downward pressure on prices and utilization, forcing many organizations into evaluations of various strategic alliances, consolidation and partnerships in an attempt to maintain a viable presence in their respective competitive markets. The level of competition for new and takeaway health plan membership in the Phoenix market is at an all time high.

Amid this environment of change and flux, Maricopa County maintains in constant commitment to serving the indigent and low-income residents through its contributions to the state's Medicaid and Medicare programs. MIHS continues to grow and adapt within this changing environment, and has made significant strides in enhancing its services to the community.

Recent milestones include the opening of a new behavioral health facility in the East Valley (Desert Vista); the opening of a brand new Avondale Family Health Center; the build-out of the second and third floors of the CHC (estimated completion Fall 2001); a complete renovation of the Arizona Burn Center; the purchase of a new Magnetic Resonance Imaging; and more. MIHS has set forth in FY 2001-02, strategic and aggressive objectives developed to ensure its viability in the market, including plans for enhancement of employee recruitment/retention, governance options, information technology, facilities master planning, network management, customer service, medical education and membership growth.

MEDICAID - THE ARIZONA HEALTH CARE COST CONTAINMENT SYSTEM (AHCCCS)

AHCCCS is Arizona's Medicaid program. Rather than using a fee-for-service delivery model, AHCCCS uses an HMO model to deliver acute care services to persons who are Medicaid eligible or qualify for medical assistance under certain state programs. In FY 2001-02, Maricopa County, through MIHS, will expend approximately $85,413,785 for AHCCCS related services. MIHS provides AHCCCS care through its Maricopa Health Plan. Additionally, with the recent passing of Proposition 204 by Arizona voters, increased eligibility thresholds for benefits will inject an estimated 137,000 to 185,000 new members into the AHCCCS program by the year 2005. With continued population growth and a likely downward turn in the economy, the impact of Prop. 204 on the Phoenix market will be significant.

ARIZONA LONG TERM CARE SYSTEM (ALTCS)

The Arizona Long Term Care System (ALTCS), a component of AHCCCS, is the program for services to the Medicaid-eligible or indigent elderly and disabled throughout Arizona. In FY 2001-02, Maricopa County, through MIHS, will expend approximately $228,159,970 for ALTCS services. Approximately half of the state's ALTCS enrollees live in Maricopa County. Approximately half of the Maricopa County enrollees receive care in nursing homes. The other half receives care at home or in community-based settings. Strong case management is a key component in assuring that ALTCS services are delivered cost effectively in the most appropriate nursing home, community or household setting. Until FY 2000-01, Maricopa County, through MIHS, was the sole ALTCS provider in Maricopa County. In FY 1999-00 the state opened the ALTCS Maricopa County contract up for competitive bid, resulting in three ALTCS contractors, including MIHS.

MEDICARE - MARICOPA SENIOR SELECT PLAN

Maricopa County provides care to Medicare-eligible seniors through MIHS's health plan – Maricopa Senior Select Plan (MSSP). MSSP is a Medicare HMO which has been recognized for it's value among the Valley's 15 HMOs because of the plan's low cost and range of services. In FY 2001-02, Maricopa County, through MIHS, will expend approximately $36,051,671 for its Medicare HMO services.

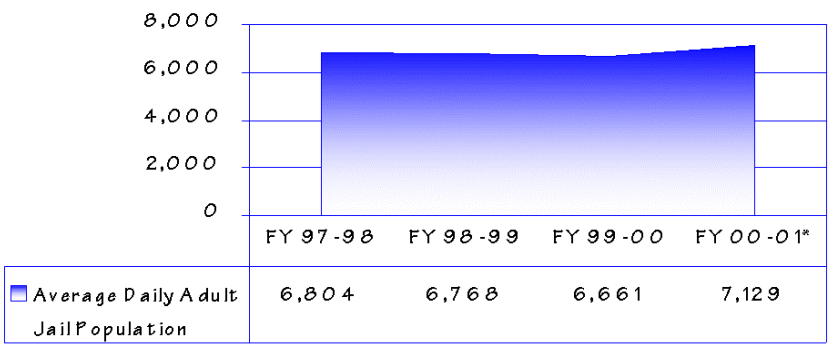
CRIMINAL JUSTICE

SHERIFF'S OFFICE[1]

The Maricopa County Sheriff's Office is a fully integrated law enforcement agency. Professional law enforcement, detention, and support services are provided to the citizens of the County and to other criminal justice agencies, including cities that contract with the Office for service 24-hours per day, 365-days per year. Maricopa County houses the 5th largest jail system operated by a sheriff in the nation, the only accredited high school in an American jail, the nation's largest volunteer posse made-up of over 3,000 men and women, and the nation's largest tent city for convicted inmates. The County maintains the only full-scale jail operation in the County. Over 1,500 convicted men, women and juveniles serve their sentences in a canvas incarceration compound. Tents are cost effective but they can only house convicted non-violent inmates. Pre-trial inmates, which make-up 70% of the County jail population, are mandated to be housed in traditional jail settings, not tents, thus limiting tent usage.

Adults make-up 95% of Maricopa County's inmate population, while juveniles comprise 5%. Overcrowding has led to the removal of maximum-security inmates to a medium security facility due to a lack of single person cells.

The average daily jail population for adult offenders is provided on the chart at right. The average daily jail population of 7,129 currently exceeds jail capacity of 5,600 by 27.3%.



Adult Jail Population Data

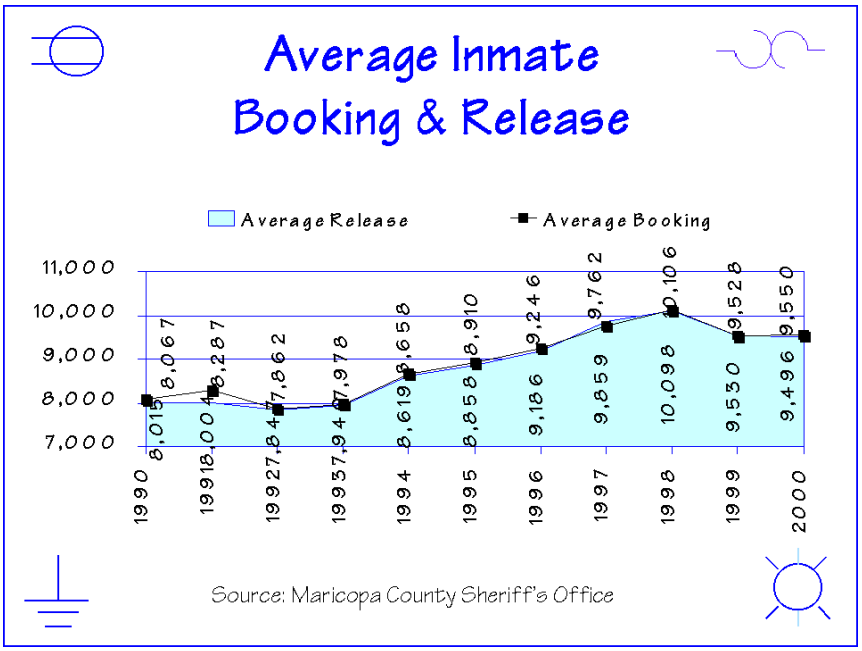
	FY 97-98	FY 98-99	FY 99-00	FY 00-01*
Average Daily Adult Jail Population	6,804	6,768	6,661	7,129

*FY 2000-01 Nine Month Average Used.

Source: Maricopa County Sheriff's Office

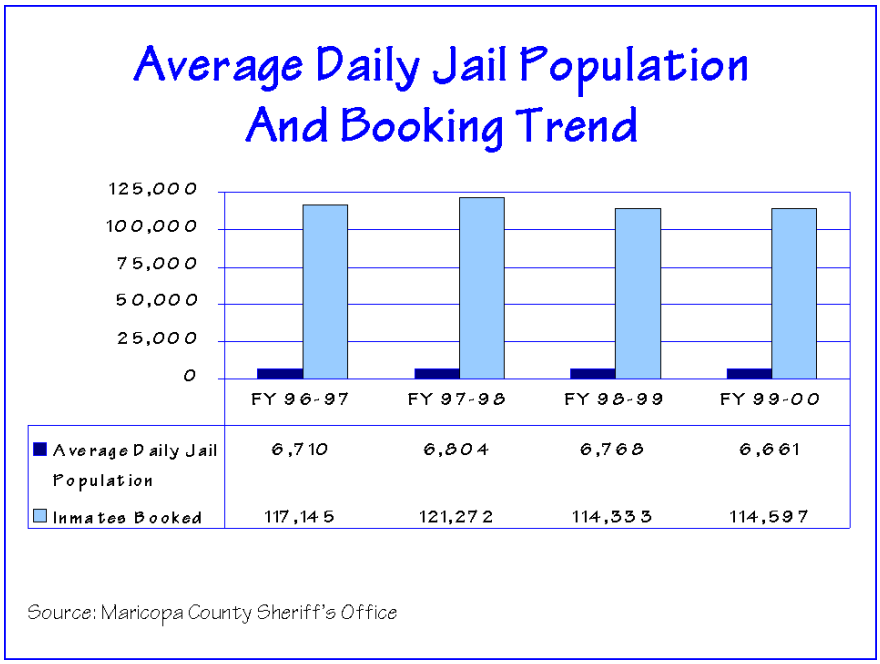
[1] Sources of information include the Maricopa County Sheriff's Office and the Arizona Criminal Justice Commission's April 2001 edition of *Crime Trends in Arizona: 1990 through 1999 and Beyond*.

In order to fulfill the demands of a growing inmate population, the taxpayers approved expansion of County jail facilities in FY 1998-99. The jail expansion program includes two new major jail facilities, a support building and renovations of other facilities.



The first new major facility, the 4th Avenue Jail, is currently underway. It is a mid-rise high-security adult jail that is designed to contain 1,360 cells and a new Central Intake facility, capable of handling 600 bookings every 12 hours. Also included are two Initial Appearance courts, a high-security Superior Court room and a new Early Felony Disposition courtroom. Maricopa County's detention rates are on par with other regions in the United States. This includes a growing trend in which jail bookings exceed releases. The chart at left compares average inmate booking and release statistics.

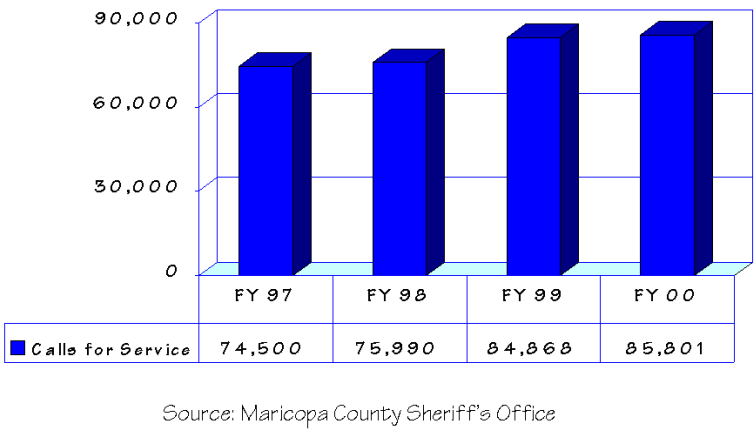
There remains a severe shortage of detention beds. In order to offset this trend, time and resources are devoted toward strengthening crime prevention efforts. Some innovations instituted include: 1. Shortening of court processing time to disposition, which will decrease the length of stay in jail; 2. The use of e-courtrooms and holding certain court proceedings via video; 3. Use of pretrial and sentencing options in the adult and juvenile systems, including home detention, electronic monitoring, probation, pretrial release with community supervision; 4. Use of tents to house convicted non-violent inmates who are sentenced to County jail time, thus freeing "hard beds" for unsentenced and more dangerous inmates; 5. Modifying inmate menus, participating in the donated food program and establishing the cook chill food-processing system, reducing the cost per meal to below $0.45; 6. Men and women on chain gangs; and 7. A volunteer posse of 3,000 trained men and women from the community helping to keep the County free from crime.



The Sheriff's Office additionally contributes thousands of dollars of free labor to the community through the male chain gang and the world's first ever-female chain gang. These chain gangs clean streets, paint over graffiti and bury the indigent in the County cemetery. The "Hard Knocks High" program is the only accredited high school in an American jail. Finally, Maricopa County boasts the nation's largest volunteer posse of over 3,200 members. These volunteers assist in search and rescue, traditional police work, round-ups of deadbeat parents, and patrolling malls and shops during the holidays.

The Sheriff's Office also maintains a Lake Patrol Division that provides law enforcement services in the recreational areas of Tonto National Forest and Lake Pleasant Regional Park. This area primarily encompasses Saguaro, Canyon, Apache, Bartlett and Horseshoe Lakes, as well as the Lower Salt and Verde River recreational areas, Four Peaks, Superstition, Mazatzals, Camp Creek and Seven Springs recreational and wilderness areas. The total area covers over 1,000 square miles, which are visited by over 1.5 million people annually.

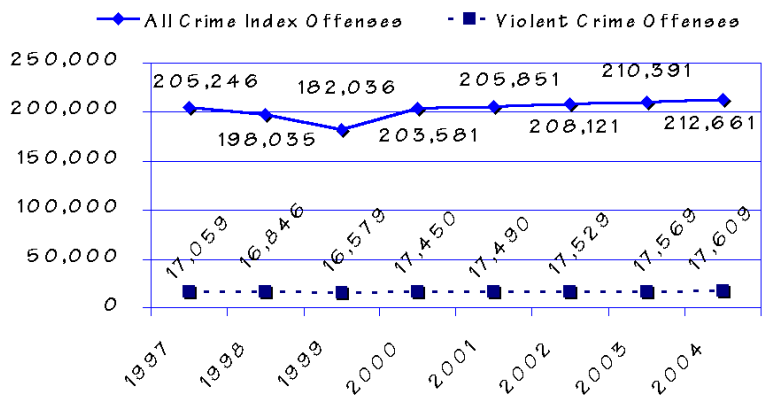
The Maricopa County Sheriff's Office provides patrol and response to all criminal activity in the unincorporated areas of Maricopa County and cities that contract with the Office for service. During FY 1999-00, the Sheriff's Office received a total of 85,801 calls for service, or 235 calls for service daily.



Sheriff's Office Calls for Service

	FY 97	FY 98	FY 99	FY 00
Calls for Service	74,500	75,990	84,868	85,801

Source: Maricopa County Sheriff's Office



Maricopa County Annual Crime Index Offenses

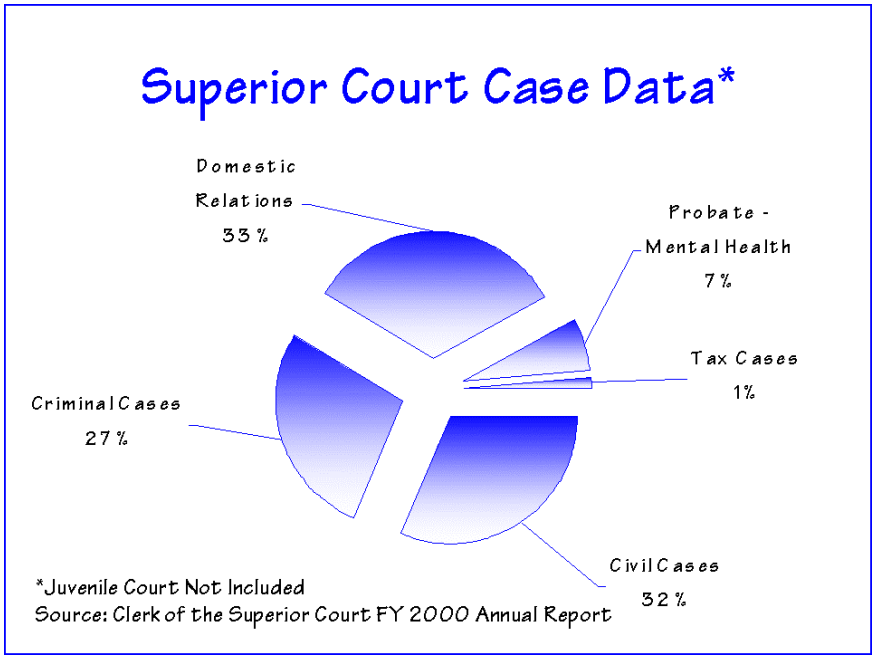
Crime Offenses Projected, 2000-2004
Source: Arizona Criminal Justice Commission

Violent crimes represent 9.1% of all crime index offenses in Maricopa County. The County's total offenses, as reported in the Uniform Crime Reporting program for the State of Arizona, are shown at left

SUPERIOR COURT

The Superior Court of Arizona in Maricopa County collected over $1.4 million during 2000 from defendants who fled and failed to appear for court. The funds were collected through the implementation of a Bond Forfeiture Calendar. Another recent innovation includes the lessening of trial court judges' calendars through specialized dockets created solely for probation revocations and change-of-plea proceedings.

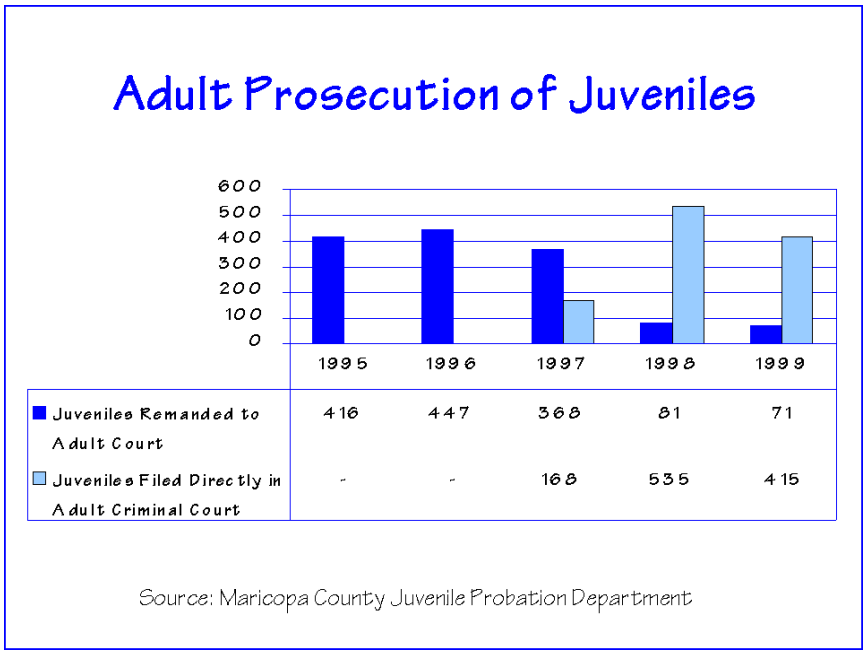
More than 27,000 criminal cases were filed in Superior Court in Maricopa County during FY 1999-00. Over 23% of the court's caseload are due to criminal cases. More than 900 criminal jury trials were conducted in 2000.



JUVENILE PROBATION

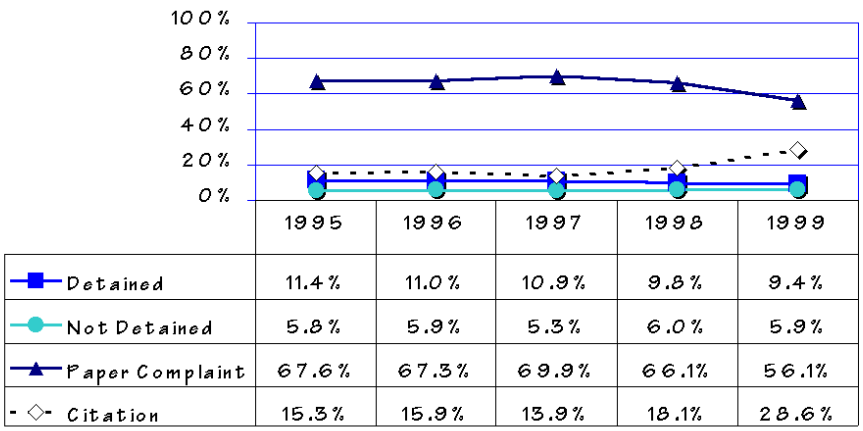
The Juvenile Court no longer has *exclusive* jurisdiction over the illegal acts of juveniles, effective July 1997. The passage of Proposition 102 and Senate Bill 1446 changed the law to allow for serious consequences and mandatory sentencing for juveniles 15 years and older. Juveniles who commit a violent crime or are arrested for their third felony complaint are required by law to be tried as an adult. If convicted, mandatory sentencing is invoked by the Judge, even if the juvenile is a first time offender in the adult system.

According to the latest figures available, the number of juveniles remanded to adult court decreased 81% between 1997 and 1999, while the number of juveniles filed directly in adult criminal court increased 147% during the same period.



There are four types of complaints, which are described below and shown on the chart at right.

1. Detained: child is detained at detention center.
2. Not Detained: child is brought to detention center, screened and released for follow-up.
3. Paper: report is sent to the Probation Department and the County Attorney for processing.
4. Citation: child is issued a citation (ticket).



Juvenile Complaint Types

	1995	1996	1997	1998	1999
Detained	11.4%	11.0%	10.9%	9.8%	9.4%
Not Detained	5.8%	5.9%	5.3%	6.0%	5.9%
Paper Complaint	67.6%	67.3%	69.9%	66.1%	56.1%
Citation	15.3%	15.9%	13.9%	18.1%	28.6%

Source: Maricopa County Juvenile Probation Dept.

Maricopa County is one of the fastest growing counties in the nation. The result of this growth is expected to be an increase in the number of referrals and juveniles detained. In 1999, there were an estimated 423,984 juveniles between the ages of 8 and 17 living in Maricopa County. In any given year, between 6% - 7% of the juveniles between the ages of 8 and 17 in Maricopa County are referred at least once to the Court Center. That's approximately one juvenile in every 16. In 1999, there were 33,591 referrals generated by 22,928 juveniles, which computes to 1.46 referrals per juvenile on average.

Juvenile referrals allege either delinquent or incorrigible acts by a juvenile. Referrals that come from police departments are generally for delinquent acts, whereas, schools primarily refer for truancy, parents generally refer for incorrigibility or runaway, and referrals from probation officers are usually for probation violations.

Juvenile Detention	1995	1996	1997	1998	1999
Juveniles Brought to Detention	10,440	11,463	12,113	12,066	10,652
Juveniles Detained	9,208	9,995	10,640	10,687	9,772
Percent Detained	88.2%	87.2%	87.9%	88.6%	91.7%
Average Daily Population	334	339	352	365	376
Detention Capacity at Year End	277	277	277	277	317
Average Length of Stay in Detention (Days)	13.0	12.5	12.5	12.0	14.0

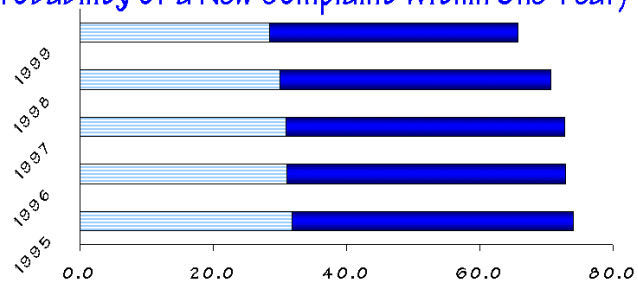
Consistently over the last eight years, the number of juveniles detained has exceeded the detention capacity. During 1993, detainees exceeded capacity by an average of 31 per day versus 59 juveniles per day in 1999. The solution to overcrowding lies with the newly planned 504-cell juvenile remand facility that is part of the planned Lower Buckeye Jail complex. The new juvenile detention cells are scheduled for occupation during FY 2004-05.

Detention overcrowding creates an "at risk" environment for juveniles and staff. Individual cases are reviewed for release, which carry the least risk. These juveniles are put back into the community under stringent release orders. The degree of "low risk" fluctuates daily based upon population change. When overcrowding reaches crisis level, a first-time burglar may fall into the "low risk" category. The same situation may occur and a youth charged with a joy ride may be considered "low risk". Without additional beds for juvenile offenders, the "low risk" category may become a greater risk to the community-at-large.

Recidivism is defined as the probability of a subsequent referral to juvenile probation within one year of the initial referral, i.e., the probability of a subsequent arrest (guilt may not have been determined). Juvenile "first time referrals" escalates markedly at 10 years of age. The number of first felonies committed by these "first time referrals" also increase coequally. The older the juvenile is for a first referral, the greater the number of felonies committed. For example, at age 17, over 50% of all "first time referrals" are committing felonies.

Recidivism

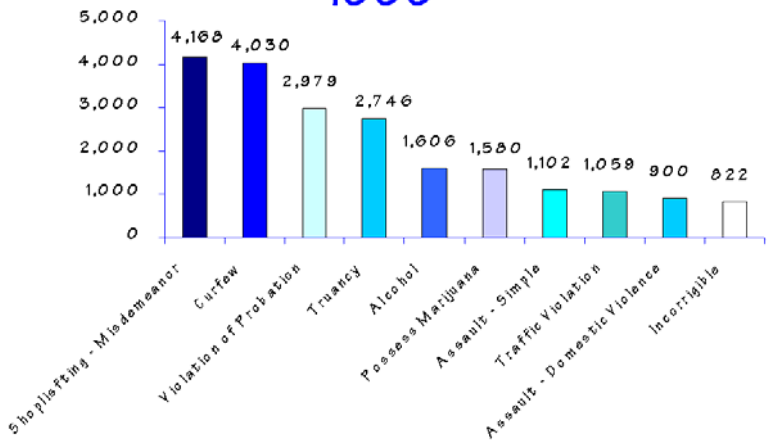
(Probability of a New Complaint Within One Year)



	1995	1996	1997	1998	1999
All Juveniles	42.1	41.8	41.8	40.5	37.2
First Timers	31.9	31.1	31.0	30.1	28.5

Source: Maricopa County Juvenile Probation Department

10 Most Common Offenses 1999



Source: Maricopa County Juvenile Probation Department

The 10 most common offenses of 1999 are shown on the chart at left. Shoplifting, curfew, simple assault, assaults – domestic violence, and incorrigible offenses have reduced in number since 1995. Those increasing over the same period include violation of probation, truancy, alcohol, possession of marijuana and traffic violations.

LEGISLATIVE STRATEGIES

2001 LEGISLATIVE SESSION

Maricopa County entered the 2001 legislative session with one of Arizona's biggest unresolved public policy issues in decades hanging over every county-state discussion – how the State should best spend $3.2 billion in tobacco settlement funds. Faced with a variety of competing tobacco proposals during the 2000 session, neither the Legislature nor the Governor acted to commit or appropriate these tobacco funds. This lack of action motivated two separate groups, through the citizens' initiative process, to place two competing propositions dealing with the expenditure of the tobacco monies on the November 2000 general election ballot.

Proposition 200, known as "Healthy Children, Healthy Families," was initiated, financially backed, and vigorously advanced by the Arizona Hospital and Healthcare Association. In addition to allocating all of the tobacco tax and tobacco settlement revenues, Proposition 200 went even further to specify that certain health care programs which were already being funded by tobacco tax revenue were to be funded instead by the state's general fund.

The competing ballot initiative, Proposition 204, was referred to by its proponents as "Healthy Arizona 2" because it used tobacco monies to fund programs that voters had previously approved in a similar 1996 initiative, known as "Healthy Arizona." Proposition 204 directed that all of the tobacco settlement money be utilized for the expansion of AHCCCS health care coverage to those individuals with income levels up to 100% of the Federal Poverty Level (FPL), in addition to the funding of six other health-related programs.

Voters passed Proposition 204 with a 62.9% vote, over the hospital association initiative's 58.1% vote; thus, Proposition 204 had prevailed, and Proposition 200 was gone. This set the stage for a massive effort by Maricopa County to strive for a complete reform of the state's eligibility system.

The crafting of a major piece of legislation could begin which would not only appropriately implement the voter-approved provisions of Proposition 204 but would also go beyond 204 to reform the entire system by combining the county-funded, pre-AHCCCS residuality healthcare programs with the State's DES and AHCCCS programs to form a single, unified, state-operated, jointly-funded system. This reform was necessary because Arizona's indigent health care system comprised a bewildering maze of fifteen different programs, with eligibility determined by seventeen different entities, including Maricopa County. Counties had found this system over the years to be unnecessarily complicated, expensive and inefficient. It was also an extremely dysfunctional system, which lent itself to excessive litigation between private hospitals and counties, thereby driving up the cost to taxpayers.

Ultimately, Senate Bill 1577, the legislation which implements Proposition 204 and additionally makes all the necessary changes relating to counties, was passed by the Legislature nine days before the end of the session, and subsequently signed by the Governor. Under this legislation, all eligibility functions are transferred to the state and counties' long-standing maintenance of effort requirements are repealed. Also repealed from statute is the mandate that counties are the "payors of last resort" for uncompensated indigent health care claims.

Maricopa County succeeded in gaining passage of every bill on the priority list of state legislative issues approved by the Board of Supervisors in December 2000. These included making important changes to the laws governing county expenditure limits; allowing county park rangers into the public safety retirement system; and receiving money to continue the very successful voluntary vehicle repair and retrofit program. In addition, a number of extremely unfavorable legislative proposals which would have eliminated or reduced existing revenue for counties, or eroded local power and control were defeated.

Maricopa County's lobbying firms in Washington, D.C. pursued the county's legislative and strategic interests at the federal level. The two significant federal appropriations requests for Safe Schools Funding and for the Maricopa Integrated Health System to assist with a major and much-needed renovation project were successful.

The grants function of our office provides oversight of County involvement with grants, serves as the information clearinghouse and coordinator of some grants, gaining and sharing knowledge of available grants and facilitating interdepartmental efforts and interjurisdictional grant partnering. Government Relations also steers applications through the process of Board approval with information sharing and preparation for agenda items. These grant projects include the Bulletproof Vest Partnership, Justice Funding Equity, the State Criminal Alien Assistance Program, Local Law Enforcement Block Grant, and the Juvenile Accountability Incentive Block Grant.

2002 LEGISLATIVE SESSION

The county legislative development process is currently ongoing. Departments countywide have been asked for what they perceive as necessary legislative changes, which, if approved for inclusion in the Maricopa County Board of Supervisors legislative package, would be considered in the 2002 Second Regular Session of the Arizona Legislature. Research, meetings and coalition-building efforts will take place throughout the late summer and fall of 2001. The Board of Supervisors will then consider and approve a finalized 2002 legislative agenda. Legislative sponsorship will be sought for pre-filing of bills during November and December 2001. The Board has already identified several major legislative priorities for next session including the improvement of the operation of our county hospital.

The Second Regular Session of the 45th Legislature opens on Monday, January 14, 2002. Next year, a non-budget and election year, may see all five state executive offices open. The effect of term limits will be felt next year, as it will be the last term for many legislators currently holding leadership positions. Redistricting, of course, is the major issue of the moment. Redistricting normally occurs once every ten years after the completion of the decennial census; the 435 congressional seats are reallocated among the states and Arizona will go from six to eight seats in Congress. This is the first time congressional and legislative district lines will be drawn, not by the Legislature as in the past, but by a five-member Citizens' Independent Redistricting Commission put into place by voters' passage of Proposition 106 in the 2000 general election. It is also probable that sitting legislators eligible to run for office in the 2002 general election will find themselves pitted against legislators who are currently in different districts.

Other issues percolating which may capture legislative attention, include the regulation of sand and gravel operations, the location and operation of shooting ranges, and the continued financial viability of Level I trauma centers statewide.

Our relationship with the State Legislature is an extremely important one, and our successes or failures there can make a great deal of difference in how well the County can serve and respond to the needs of its citizens.

Information Technology Strategies

Information Technology will champion Maricopa County into Information Age Government by...

Enhancing Business Models:

↔ County Personal Services	On-line Citizen Self-sufficiency
↔ Internal Department Services	Employee Self-sufficiency
↔ Paper / Phone-based Services	Electronic Government
↔ Varying Technical Skills	Full Technology Literacy
↔ Solid Department Boundaries	Flexible Public/Private Boundaries
↔ 8 x 5 Service	7 x 24 Service

Converting to a Digital Medium:

↔ Silo-bound Paper Processes	Horizontal Digital Workflow & Forms
↔ Paper Archiving	Electronic Document Image Archives
↔ Videoconference Rooms	Desktop Video
↔ Serial Comment & Approval	Concurrent Collaboration
↔ Group Classroom Training	Real-time On-line / Video Training

Enabling a Mobile Workforce:

↔ Limited Dial-up Services	Extensive Mobile Infrastructure
↔ Discrete PDA/Pager/Cell Phone	Integrated Remote Device
↔ Discrete Mail Systems	Integrated Voice, E-Mail & Publishing
↔ Facsimile Machines	Internet-directed Retrieval & Printing

Increasing Efficiency:

↔ Departmental Data Centers	Shared Service Bureaus
↔ Insourced Technology Services	External Service Providers
↔ Multiple Microcomputer Vendors	Consolidated Purchasing Portal

Integrating Systems:

↔ Discrete E-mail / Web / GIS	Integrated Desktop Services
↔ Discrete Resource Directories	Universal Resource Directory
↔ Discrete Office Equipment	Networked Office Devices

IT MISSION

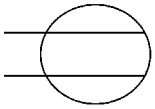
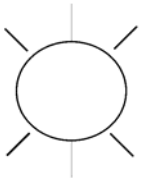
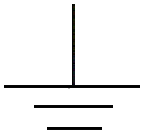
The Mission of the Information Technology Department is to provide strategic vision, leadership, and enterprise solutions to County leaders and staff so they can meet their goals and deliver results to the Public.

IT VALUES

- ↔ - We understand and enhance our clients business operations.
- ↔ - We are dependable and follow through on commitments.
- ↔ - We proactively make things happen and seek opportunities for improvement.
- ↔ - We progressively innovate while maintaining a stable operating environment.
- ↔ - We cooperate and work well with teammates, clients and business partners.
- ↔ - We accept accountability to educate ourselves and maintain superior technical skills.

IT STRATEGIC GOALS

- ↔ County employees will have the flexibility to do their jobs from anywhere in the County at any time. (July 2003)
- ↔ The Public and outside organizations will be able to obtain services and transact business electronically from any location at any time. (July 2006)
- ↔ Operational and strategic decision-makers will be able to readily and easily access information they need to make informed decisions. (July 2005)
- ↔ Streamlining business operations through the use of technology will reduce the cost and time to deliver services. (July 2006)
- ↔ Through countywide technology standardization, we will optimize the use of resources so that the information technology department strategic goals will be achieved. (July 2003)

Legend Notes	
	Transformer
	Duplex Convenience Outlet
	Incandescent Indicator Light
	Fuse
	Earth ground
	Overload Thermal Relay-Line Circuit

MANAGING FOR RESULTS

MARICOPA COUNTY'S MANAGING FOR RESULTS SYSTEM

Maricopa County's efforts in Managing for Results established a foundation on which to build a highly integrated and cyclical management system focused on results for customers as depicted below. Through its Managing for Results system, Maricopa County has engaged in substantive strategic planning and performance measurement, including the systematic creation of strategic goals that link to programs; the use of measures to track performance, support operational improvements, and inform resource allocation decisions; and the communication of goals and progress.

PLANNING FOR RESULTS

A well-executed plan promotes a common understanding of a department's overall direction and purpose so that employees can readily determine how their work, actions and behaviors support the strategic direction and business success. In Planning for Results, current and future trends are examined in terms of how they may affect the business. Strategic goals and operational results are developed to best manage anticipated challenges. Results are projected based on demand and internal capacity.

HISTORICAL BACKGROUND

For over 10 years, Maricopa County has had a formal strategic planning process at a County-wide level, as well as within individual departments. The Maricopa County Board of Supervisors has engaged in County-wide strategic planning every two years since 1991. In addition to the strategic planning process, a business plan has been completed on an annual basis since 1994. Included in the business plan are strategic and tactical approaches to achieving County-wide goals, along with our long-range financial forecasts.

Individual departments have been responsible for completing departmental strategic plans for over 10 years. Departments have had the responsibility for ensuring that their plans are accurate and updated

as needed. Elements of departmental strategic plans were also included in the annual budget document. In addition, performance indicators have been included annually in the budget process for over 20 years. Although strategic planning was occurring at the departmental level, full standardization and alignment was not achieved until fiscal year 2000-01.

Over the past few years, a Countywide initiative has been undertaken to standardize and integrate the planning, measurement, budgeting, reporting, and evaluation components of the Managing for Results system. The Managing for Results initiative has resulted in a more focused approach. All departments, elected officials, and the judicial branch have enthusiastically participated in this process. Highlights of the level of commitment exhibited during fiscal year 2000-01 include

- ↔ Maricopa County Board of Supervisors adopted the "Managing for Results," "Budgeting for Results Policy Guidelines," and "Budgeting for Results – Accountability" policies. (These policies are discussed later in this section, and copies can be found in the Attachments section of this document.)
- ↔ All elected officials and department directors received an overview and training on the key elements of Maricopa County's Managing for Results management system.
- ↔ Each department identified a strategic planning coordinator to serve as the facilitator and focal point for departmental strategic planning. Strategic coordinators participated in rigorous training sessions to enable the facilitation of the strategic planning process.
- ↔ Central service departments – Office of Management and Budget, Finance, Human Resources, Internal Audit, Information Technology, and Materials Management – participated in specialized Managing for Results training. The training assisted these departments in identifying and modifying Maricopa County business practices to align with Managing for Results principles.
- ↔ Each department prepared a strategic plan utilizing the same processes and format. The compilation of each department's plan was conducted via a web-based application.
- ↔ A four-phase corporate-level review process was conducted on departmental strategic plan:

1. Technical Review – Using a uniform checklist, Office of Management and Budget analysts conducted a review of each submission to ensure its completeness and that the most basic plan components were included.
2. Structural Review – Using standard criteria, Office of Management and Budget analysts performed in-depth reviews of each plan element; i.e.,
   - Issue Statements
   - Strategic Goals
   - Mission Statement
   - Services
   - Activities
   - Programs
   - Performance Measures
3. Content Review – Using a short list of criteria, Office of Management and Budget analysts reviewed each plan at a holistic level to determine if the Activities and Programs delineated would facilitate the department in reaching its strategic goals, and if any policy issues were identified. The review yielded written questions and comments that provided the basis for discussion during the fourth phase.

4. Corporate Review Committee Meeting – A Strategic Plan Corporate Review Committee, comprised of the Deputy County Administrator, Budget Manager, Human Resources Director, Chief Financial Officer, a representative from the Internal Audit Department, and County business representatives from Court Agencies, Criminal Justice, Health, Community Services, Public Works, Administration, and specialized Elected Offices, met with each department to discuss each departmental plan. These departmental discussions also provided a forum for identifying issues requiring elevation to the Board of Supervisors in formulating the overall Maricopa County strategic direction.

↔ The Maricopa County Board of Supervisors set corporate strategic priorities. The Board's planning process began with a review of issues derived from the Corporate Review process which provided a broad scope of issues facing all lines of business in Maricopa County. The discussion included whether or not these issues would impact the established budget priorities. A new mission statement was adopted and strategic priorities for the next two to five years were developed:

Maricopa County Mission Statement:

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services to its residents so they can enjoy living in healthy and safe communities.

Strategic Priorities:

- Provide regional leadership in critical public policy areas in a fiscally responsible manner.
- Minimize the burden on the property taxpayer through rate reductions.
- Healthy community and solvent healthcare system.
- Safe community through a streamlined, integrated criminal justice system.
- Provide regional leadership for a regional transportation system.
- Land use will be planned, managed and funded responsibly; Luke AFB will be preserved.
- Maricopa County will continue to improve its positive public image based on results achieved.

STRATEGIC PLANNING ELEMENTS

Each department's Strategic Plan includes three key strategic elements:

1. Environmental Assessment and Issue Statements – Reviewing emerging issues and trends that may impact the department and its customers over the next two to five years and summarizing those trends into concise Issue Statements.
2. Mission Statement – Providing a statement of purpose for the entire department utilizing the following standardized format:

"The purpose of the _____ is to provide/produce
(Department Name)
_____ to
(summary of Services provided)
_____ so that they can
(Customer)
_____.
(Planned Benefit experienced by the Customer)

3. Strategic Goals – Identifying measurable results to be achieved by the department to address Issues identified in the Environmental Assessment.

Operationally, departmental Strategic Plans organize how the departments will deliver results into three levels:

↔ **Services:** The deliverables or products that the customer receives. Services are described as nouns, not verbs, thus defining Service in terms of what the customer receives rather than in terms of what the department does.

↔ **Activity:** A set of Services grouped together around a common purpose or result.

↔ **Program:** A set of Activities that have a common purpose or result. Programs provide operational and performance information for strategic decision-making.

Defining the levels of operations in this manner makes it possible to demonstrate how each contributes to results at the next higher level, creating an aligned organization. The use of the following worksheet assisted departments in ensuring that each plan element aligned with both the departmental and County missions.

ALIGNMENT WORKSHEET BY ACTIVITY	
Strategic Plan Element	**Results**
Maricopa County Vision	
Maricopa County Mission	
Department Vision (optional)	
Department Mission	
Department Strategic Goals	
Program	
Program Purpose Statement	
Key Result(s)	
Activity	
Activity Purpose Statement	
Services that Comprise the Activity	
Activity Performance Measures (Measure & Target)	**Results:** **Outputs:** **Demand:** **Efficiency**:
Responsible Employee	

Activities and Programs have a Purpose Statement that readily identifies the customer and the intended results or impact for that customer. Therefore, managers are able to make day-to-day decisions about resource allocation and service improvements in ways that align with the next higher level of results as well as ensuring alignment with the department's mission and goals.

Each department developed a Family of Performance Measures for each Activity. The Family of Measures refers to the four categories of Performance Measures used to measure the performance of each Activity reflected in every department's Strategic Plan. Performance measurement data provides information managers need to make decisions, as well as generating information to policy makers as they make resource and policy decisions. Performance data allows us to tell this story for each Activity: "We will produce this Result for this Customer by producing this Output(s), against this Demand for this Output(s) (Service(s)), at this cost (Efficiency)."

OVERVIEW OF MARICOPA COUNTY'S FAMILY OF MEASURES

↔ **Result Measure:** A performance measure that reflects the impact or benefit that customers get because they received the department's Services; outcome measure; expressed as a percent or rate.

↔ **Output Measure:** A performance measure that reflects the amount of Service provided or number of units produced or processed. Outputs are expressed as a number.

↔ **Demand Measure:** A performance measure that reflects the number of total units of service or product anticipated to be demanded or needed by the customer.

↔ **Efficiency Measure:** A performance measure that reflects the average Activity cost per Output or Result; expressed as a dollar cost.

Strategic Plans organize how departments tell their stories of challenges and achievements. Plans also provide a vehicle to tell stakeholders what the department will be accountable for achieving. Additionally, the Plans provide the capacity for linking individual employee performance to departmental performance through the Employee Performance Management System.

A revised performance management system was designed to ensure direct alignment of each employee's job responsibilities and performance expectations to departmental strategic plans, strategic goals, and performance measures. A key component of the system is the development of an individual employee performance plan. The following example of the planning tool depicted below assists employees and supervisors in recognizing and documenting how each employee's contributions affect the results produced by the department.

Employee Performance Results Planning & Alignment Worksheet

Name: Sally Smith	**Employee ID:** 123-45-6789	**Date:** July 1, 2001
Period Covered: July 1, 2001 to June 30, 2002	**Department:** Human Resources	

Department Mission

The Mission of the Maricopa County Human Resources Department is to provide leadership and human resources systems and programs to officials, departments, and agencies so that they can achieve their business results.

Department Strategic Goals Related to Position

By June 2002, our internal customers will report that HR services and delivery methods have been redefined and redesigned so that they meet the emerging business needs of their department/ agency.

Program and Purpose

The purpose of the Business Performance Program is to provide consultation, education, policy direction and a performance management system to departments so they can increase employee and organizational performance.

Activity, Purpose & Related Measures	Individual Performance Purpose Statement	Individual Results/ Goals/ Expectations (Measures & Targets)	Evaluation Review Comments
Employee Development The purpose of the Employee Development Activity is to provide training courses to employees so that they can apply newly learned skills on their job and meet their personal goals. Result: % of participants who report they were able to apply newly learned skills on the job. Output: # of Tuition Reimbursement classes paid. Demand: Cost of processing tuition request forms.	Sally's role in the Employee Development activity is to provide tuition reimbursement data processing to the Tuition Reimbursement Coordinator and payroll department so that they can provide TR status information and payments to eligible employees.	Goal – By Jan 2002, Sally will reach these targets: • process all tuition reimbursement applications within the guidelines specified in the written process 95% of the time or higher.	

BUDGETING FOR RESULTS

Maricopa County is committed to a budget system that provides financial and performance information upon which County leaders can make good business decisions that achieve results. The County uses the operational structure developed in the Strategic Plan to structure financial planning and reporting for each department. This strategy ensures that the budget is driven by policy and customers' needs. Integrating Budgeting for Results with Strategic Planning is critical to creating a unified management system where financial resources, policy, departments' operations and County staff are all aligned to achieve results.

Managing for Results (MFR) was front and center in the FY 2001-02 budgeting process. In line with the Managing for Results initiative, the Board of Supervisors adopted both the Budgeting for Results Policy Guidelines and Budgeting for Results Accountability Policy on December 4, 2000 (see Attachments section). These two policies were updated versions of previous policies, and now combine the MFR results oriented philosophy with the budgeting process.

Departmental funding requests were evaluated by the Office of Management and Budget based on the Board of Supervisors' strategic direction and budget goals, and focused on ensuring that requests aligned with the department's own Strategic Plan.

The financial cost accounting system, that parallels the Programs, Activities, and Services (PAS) delineated within each department strategic plan, was finalized and became operation July 1, 2001.

REPORTING RESULTS

Maricopa County demonstrates accountability to residents through its ability and willingness to communicate what is and is not being achieved. The Strategic Plans, and the information generated by the Performance Measures, make this possible.

Departments report performance data via the Managing for Results database. This strategy provides an efficient and timely vehicle to ensure that data is complete or to identify incomplete reporting. All departments are scheduled to provide quarterly reports to apprise County leaders and the public of their progress in meeting their strategic goals and to provide performance measurement result data. Every department's strategic plan is available via www.maricopa.gov under the "Information Resources" Services listing. The link text is "Managing for Results-Strategic Plans & Perf. Info".

In addition to specialized performance data created by individual departments, internal service departments crafted standardized Program purpose statements, Activity purpose statements, and performance measures for the Administrative Services Program. This comprehensive, standardized Program, as outlined below, is included within each departmental plan and ensure consistent data collection, measurement, and reporting of key administrative functions, including human resources, risk management, budgeting, financial services, procurement and office of the director/elected official activities.

> Administrative Services Program - The purpose of the Administrative Services Program is to provide standardized performance data on a variety of internal administrative and support services for County departments and the Board of Supervisors so they can conduct benchmarking analyses and track program performance and costs.

Budgeting Activity - The purpose of the Budgeting Activity is to produce an annual budget request and related consultative services to department leadership so they can make informed program and budgeting decisions while staying within their approved budget.

% expense variance in annual budget
% criteria met for Fiscal Fitness Award
% revenue variance in annual budget
% expenditure variance by program (initiate FY 02/03)
# dollars expended by department
# approved Department budget dollars
$ cost per budgeted dollar

Financial Services Activity - The purpose of the Financial Services Activity is to provide general accounting reporting for the department management so they can meet their financial obligations and manage their financial operation in support of their mission.

% of fixed asset compliance
% of discounts taken
$ cost per Financial Services Activity cost

Human Resources Activity - The purpose of the Human Resources Activity is to provide human resources transactional and/or consultative support to department management so that they can hire, manage and retain a qualified and productive workforce.

% of departmental turnover
% turnover within the first six months of hire
% of grievances resolved within the prescribed time at the department level
Average % of salary advancements given
# of outside courses/conferences/seminars attended
# of employees (unduplicated) attending outside courses/ conferences/ seminars
# of department employees (unduplicated) attending department sponsored courses
# of Workers' Compensation claims filed
# of days lost due to workplace injury
# of grievances submitted within department
Total $ cost of outside training

Office of the Director/Official Activity - The purpose of the Office of the Director Activity is to provide the leadership, strategic direction, and administrative support to the employees of the department so they can produce the results necessary to achieve their departmental mission.

- % satisfied customers
- % department employees reporting satisfaction with Management Practices and Effectiveness/ Efficiency
- % department employees reporting satisfaction with Department Management
- % Department Goals achieved
- % Key Program Results achieved
- % Strategic Fitness criteria met
- Administrative Services Program as a % of total Department budget

Procurement Activity - The purpose of the Procurement Activity is to provide materials management services and technical expertise to department staff so they can obtain the services and commodities they need to fulfill their mission.

- % transactions completed electronically
- % transactions procured using existing contracts
- Purchasing cost per dollars purchased

Risk Management Activity - The purpose of the Risk Management Activity is to provide loss prevention and claims processing for the Department so they can reduce or eliminate losses and claims.

- % reduction/increase in accident rates
- % decrease/increase in # of claims

Through the quarterly web-based reporting, the data can be viewed on an individual department basis and can be consolidated to obtain Countywide results, outputs, demands and efficiencies. Individual departments may also use the data to benchmark their results against other County departments and agencies.

EVALUATING RESULTS

The integrity of the process and the information produced by the planning and budgeting systems are critical to the County's efforts in Managing for Results and in sustaining public support. The County is committed to building a system founded on accurate information.

INTERNAL AUDIT FUNCTION

Additional accountability and credibility is achieved by involving the Internal Audit Department in performance audits of Programs and Activities managed by departments. The Internal Audit Department has established specific procedures to ensure that the performance information is sufficiently complete, accurate, valid, and consistent. The purpose of the Internal Audit review and analysis is to provide some assurance to the users that reported data is accurate and can be relied upon for decision-making purposes. Internal Audit's specific objectives are to:

- Determine the accuracy of the data;
- Assess the adequacy of procedures;
- Provide assistance with problems; and
- Report the results in an "Accountability Report" to citizens via the Board of Supervisors.

During fiscal year 2001-02, Internal Audit will begin to utilize the following procedures when auditing a department's performance measures:

1. Select the areas to be reviewed based on factors such as:
   - Organizational changes
   - Budget size and change
   - Unexpected performance
   - Concerns on the part of the Board of Supervisors or County Administrative Officer
   - Previous issues or problems
   - Time since last review
2. Review the calculations;
3. Analyze the procedures;
4. Test the source documents;
5. Examine internal controls to determine if they ensure data integrity; and
6. Report the results to the Board of Supervisors, citizens, the County Administrative Officer, Deputy County Administrator, Chief Officers or Elected Officials, and department directors.

Internal Audit will classify and report the audited performance measures under the following categories:

- Certified: Reported data is accurate within +/- 5%; and adequate procedures are in place
- Certified with Qualifications: Reported data appears accurate within +/- 5%; but adequate procedures are not in place
- Inaccurate: Reported data is not within +/- 5% of actual performance
- Could Not Certify: Actual data could not be determined due to inadequate procedures or insufficient documentation

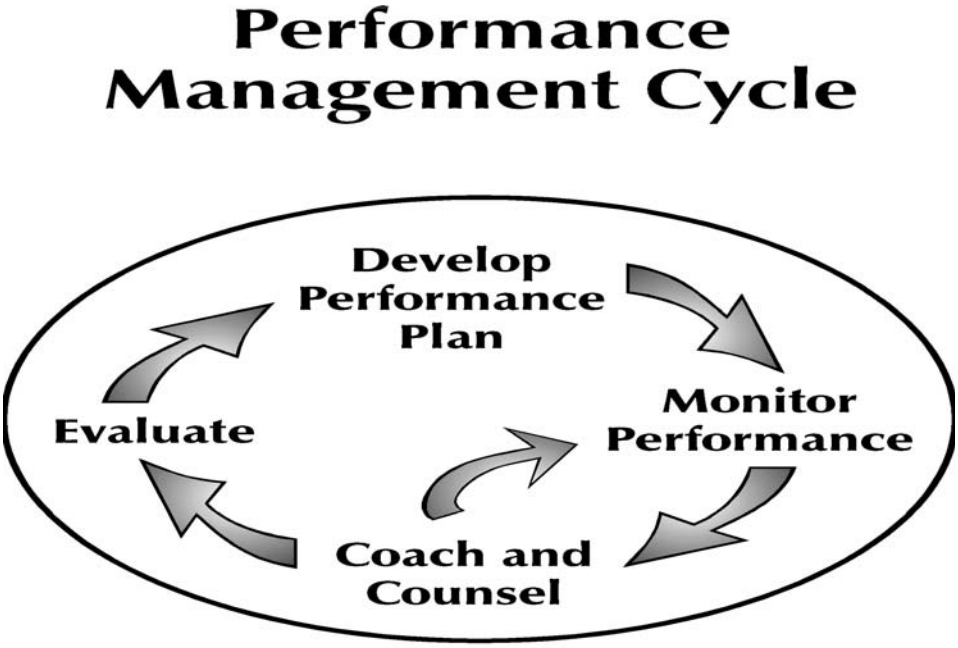
EMPLOYEE PERFORMANCE MANAGEMENT AND EVALUATION SYSTEM

One of the most powerful tools available to high-performing organizations is the Employee Performance Management System. Maricopa County uses this system to make it possible for employees to see how they contribute at the operational, departmental, and corporate levels. Performance Measures for Activities are used to develop the performance standards for individual employees.

Contributions to the achievement of departmental strategic goals and performance measures are the cornerstones of Maricopa County's Employee Performance Management and Evaluation system. The

Managing for Results process further strengthens the alignment from the County's strategic goals through the department's strategic goals. This alignment, in turn, directly links to the performance expectations of each individual employee. Performance ratings are based on the employee's contributions to the department's success in furthering its strategic goals, as demonstrated through performance measures that can be linked directly to those goals.

In keeping with the cyclical nature of the Managing for Results system, the individual Employee Performance Management process also involves an on-going process as depicted in the following graphic:



Accountability and credibility are powerful motivators for departments to survey customers to identify whether their needs are being met. This endeavor has become a part of the County's management ethic and will continue to be expanded and enhanced in the future.

DECISION MAKING

Maricopa County is committed to planning ahead to make the best business decisions possible concerning future use of its resources. This means making decisions that produce results that make a difference in people's lives and give taxpayers value for their money.

In order to make the best business decisions, citizens and County government need the highest quality performance information available. Maricopa County's Managing for Results system provides standardization for all departments in developing performance information that is clear and consistent for decision-makers and the public.

The County recently implemented an enhanced agenda submittal process, which aligns with the County's Managing For Results (MFR) initiative. Since the Board of Supervisors is responsible for making policy and contractual decisions for Maricopa County, it is imperative that they have the necessary information to make decisions based on results to be achieved. This newly enhanced process mandates that all departments include performance related information within their agenda items. This performance information, taken directly from their departmental strategic plan, includes at a

minimum the following: program name, activity name and anticipated results. This is shown in the example on the next page.

> PERFORMANCE INFORMATION:
>
> Program: Multi-year Planning Program.
>
> Activity: Forecasting.
>
> Performance Measure: # of forecasts provided.
>
> Anticipated Results: By approving this contract with an economist, OMB will be able to provide the Board with accurate forecasts twice per annum.

If the action requested does not tie directly to a program, a departmental or Countywide strategic goal can be used instead. The goal and the anticipated achievement would be used in lieu of the programmatic performance info.

IMPLEMENTATION STRATEGIES - OPPORTUNITIES AND CHALLENGES

The diversity and scope of Maricopa County departments' missions offer unique and dynamic opportunities to create and maintain an integrated Managing for Results system. The system requires sufficient standardization to provide consistent planning, budgeting/financial management, and evaluation data across the County while ensuring an appropriate level of flexibility to accommodate the myriad needs of distinct programs, activities and services provided by Maricopa County, including those of elected departments and the judiciary. Since Maricopa County has appointed, elected, and judicial departments, utilization of a standardized system has been challenging. However, in fiscal year 2000-01, we did receive 100% participation.

INFORMATION TECHNOLOGY OPPORTUNITIES

Existing technology systems significantly enhance our ability to collect and evaluate performance data. A custom-designed Managing for Results data warehouse was developed and deployed on the County Intranet. This system allows departments to document their strategic plans and to maintain their performance measurement estimates and results. The system also includes provisions to record and store specific efficiency measures to facilitate the evaluation and comparison of performance data by individual departments as well as from a County-wide perspective.

MANAGING FOR RESULTS DATA WAREHOUSE

The data warehouse serves multiple purposes by providing an opportunity for efficient information exchange and publishing, enhancing management's visibility of performance data, and providing flexibility to view data in various formats and combinations for effective evaluation. The custom system is used in addition to other existing methods of evaluating departmental budget performance based upon integrated data from the County Budget (Adaytum) and Financial (Advantage) systems.

The range of the data warehouse is extensive. It collects and integrates strategic plan and performance data from the highest County-wide level down to the most detailed specifics of departmental operations. All strategic planning elements are present such as mission, vision and goals – both for the County as a whole and those specific to the owning agency. A second tier of management information relates to the Programs/Activities/Services that a department performs, as reflected by its strategic plan. The most detailed data captured by the system are specific performance measures related to each Activity. The

warehouse includes provisions for entering and maintaining result, output, demand, and efficiency measures. System users can specify as many performance measures as they deem necessary. To capture the time element, there are twelve different time dimension "containers" for each measure. Using these fields, historical, quarterly, year-to-date and projected future measures can be captured and analyzed.

BUDGET AND FINANCE SYSTEMS

Maricopa County has traditionally measured budget performance as cost centers, such as fund, department and division, through our general ledger and reporting system. However, system reporting limitations have not supported the utilization of cost accounting data within the general ledger system at an optimal level.

During FY 2000-01, we completed three significant steps toward enhancing our ability to collect and report this information. We have successfully

- ↔ Completed the conversion of the Advantage financial system to a relational database foundation (IBM DB2).
- ↔ Secured a new financial reporting tool that will:
  - allow us to effectively report costs at Program/Activity/Service performance levels; and
  - dramatically enhance our ability to analyze and report financial information for traditional cost centers.
- ↔ Tested the general ledger system's ability to manage this new data source.

We are also completing the first full year of implementation of our latest budget development system, Adaytum. Beginning with budget development for FY 2002-03, departments will be able to budget by Program using the new Program/Activity/Service codes that have been established in the financial system (in alignment with departments' strategic plans). Ultimately, the system will facilitate budget development from performance measures. The system also has "e-budgeting" capability, through which we will be able to broaden access to budget and financial planning information.

HUMAN RESOURCE SYSTEMS

The following systems provide enhanced Managing for Results capability for the Human Resources Department:

- ↔ Beginning in July 2001, the e-Jamis electronic timecard system will be extended County-wide to track time at a more detailed level. This system, which will directly interface with our payroll/personnel system, will provide greater accuracy in tracking and reporting personnel costs at the program, activity and service levels.
- ↔ The Registrar classroom management system has been converted to a web-enabled Learning Management System. This system is integrated with HRMS and is used to track all centrally sponsored training and tuition reimbursements. It is also used by more than 15 departments to track their department-specific training.
- ↔ We are currently developing a new, major subsystem with the Data Warehouse to collect and utilize data related to the County's organization portfolio. This subsystem will fully automate organization charts, position information, job title, job family, compensation, and history. This information, which will be integrated with the other administrative systems, will greatly enhance reporting and analysis capability.

- Other specific areas targeted for automated system enhancement include Personnel Agenda processing, new hire processing, and workers' compensation/case management

PROACTIVE DEPLOYMENT AND COMMUNICATION STRATEGIES

The number of employees and the geographically dispersed nature of Maricopa County service sites also creates challenges. These factors prompted the use of creative deployment and communication strategies.

Establishing Strategic Coordinators to serve as the focal point for the Managing for Results system facilitates the active understanding and enthusiastic support of leaders, both appointed and elected. Similarly, the four-phase Corporate Review Process enhances the quality and consistency of plans, supports the use of common terminology across the organization, and provides a vehicle for each department to tell their story and to raise issues to the level of the Board of Supervisors.

The key components of our Managing for Results system are communicated and deployed through a wide variety of strategies, such as:

- Departmental meetings and e-mail
- Providing written materials to employees
- Through the County websites, both Intranet and Internet
- Employee newsletters
- Monthly "Strategic Coordinators' Newsletter"
- Management Team meetings and retreats
- A variety of employee training venues, including New Employee Orientation, Supervisors' School, Managers' School, and training classes offered through the Employee Course Catalog
- Government access cable television airing of Board of Supervisors' meetings
- Postings on departmental bulletin boards
- Establishing a large Managing for Results display board located in a high traffic pedestrian walkway
- Video presentations to department employees
- Individual employee performance plans

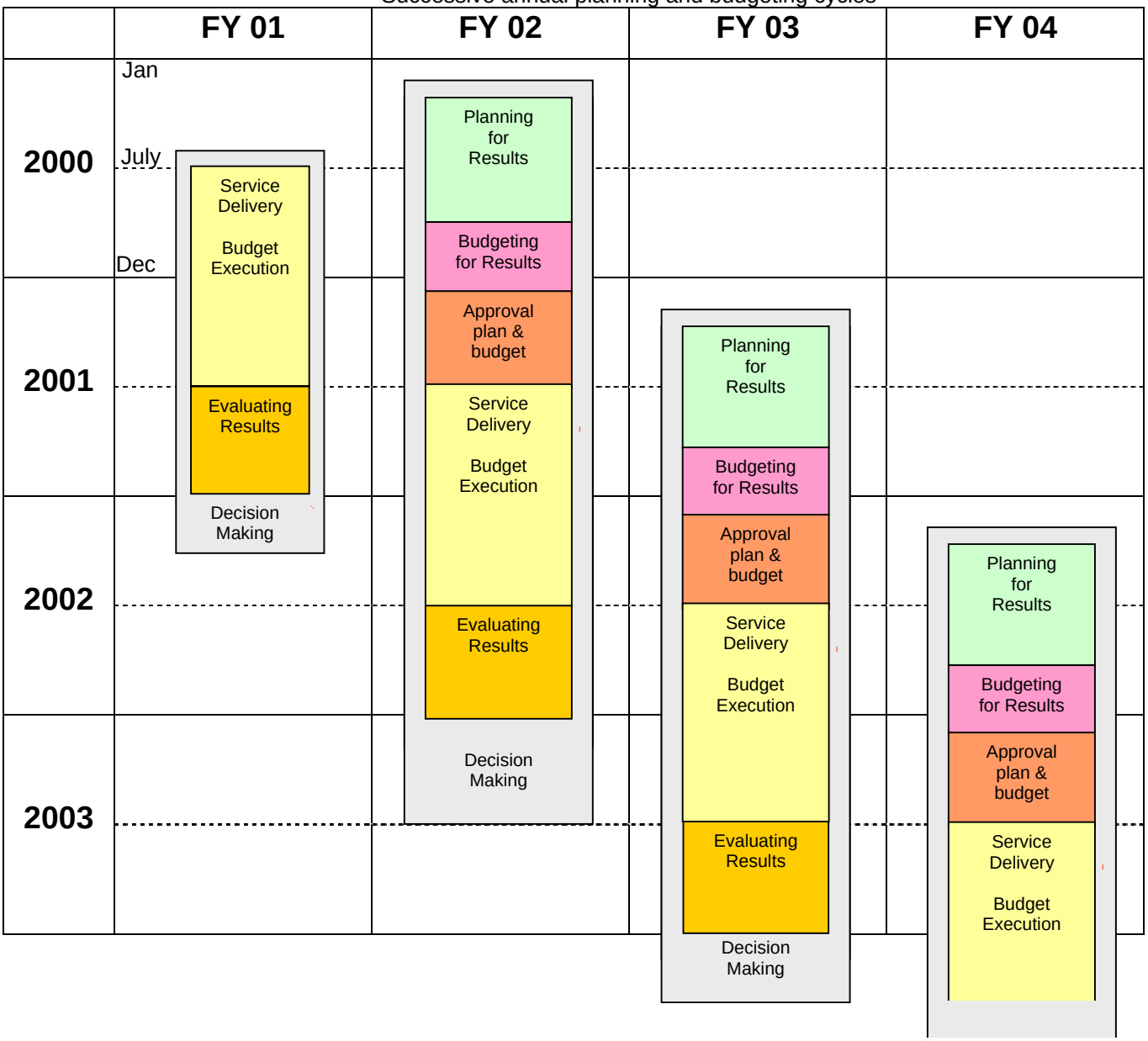
MANAGEMENT CHALLENGES

The Managing for Results system challenges the ability to manage many tasks and functions simultaneously across multiple fiscal years. The graphic on the following page depicts the different elements applicable to different fiscal years. The first column identified the calendar year in which tasks are performed to support the budgeting cycles reflected in the subsequent columns.

MARICOPA COUNTY

MANAGING FOR RESULTS

Successive annual planning and budgeting cycles



Planning for Results - Mission, Issue Statements, Strategic Goals, Operational Results, Family of Measures per activity & Employee Performance Plans.

Budgeting for Results - Demand for services, performance budget, resource allocation.

Approval - Presenting, negotiating, approving final strategic plan & budget

Service Delivery - Implementing the approved plan & budget and collecting data.

Reporting Results - Results are reported quarterly & at the end of the year.

Evaluating Results - Performance audit, employee evaluations, citizen surveys & input.

Decision Making - Future demand, performance targets, adjust allocations, operational improvement.

DEPARTMENTAL KEY MEASURES

When Maricopa County implemented its new Managing for Results (MFR) initiative, departments were required to develop their strategic plan in accordance with the Board approved Managing For Results Policy, process and common template. This resulted in departments developing new performance measures that differed from what they had reported on in prior years. In order to provide a historical perspective, departments were asked to provide their FY 2000-01 actual performance data based on the previously reported measures. This data is included in the Departmental Budget Schedules section of this document.

The following data is an extract from the strategic planning database, which includes the most current departmental strategic plans developed in accordance with the Managing for Results initiative. It is a limited view of the information found on Maricopa County's web site at http://www.maricopa.gov/cio/mfr/viewOnly.asp. Only the program name, purpose statement and key result measure is included on the following pages for each department. Since the majority of these key result measures are new, historical data is not available for some of them.

ADULT PROBATION

Program Name: Community Justice

Program Purpose: The purpose of the Community Justice Program is to provide public safety through offender accountability and restoration to victims and community members so that they can live in revitalized, restored and safer neighborhoods.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of probationers who successfully complete probation.	63	65	62	62
Percent of victims receiving services that are satisfied with services.	31	52	49	61

ANIMAL CARE AND CONTROL SERVICES

Program Name: Field Services Program

Program Purpose: The purpose of the Field Services Program is to provide contractual animal control services to Maricopa County and participating Cities and Towns within the County so that they can be free from the health and safety dangers of stray dogs and cats.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of answers, referrals and ACCS facts given to callers	N/A	N/A	N/A	98
Percent of dispatches to ACO's	N/A	N/A	N/A	98
Percent of responses to animal related problems in the field	N/A	N/A	N/A	98

Program Name: Sheltering And Adoption Program

Program Purpose: The purpose of the Sheltering and Adoption Program is to provide modern humane sheltering and professional adoption services to the people of Maricopa County so that they can manage animal issues in a humane, caring manner and adopt healthy well adjusted animals.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of animals sheltered and managed	N/A	N/A	N/A	100
Percent of animals receiving spay/neuter surgeries and the proper medicines in the clinic	N/A	N/A	N/A	90
Percent of impounded dogs and cats adopted	N/A	N/A	N/A	10
Percent of dogs licensed	N/A	N/A	N/A	85
Percent of accurate financial and customer service transactions	N/A	N/A	N/A	95

ASSESSOR

Program Name: Information Resource

Program Purpose: The purpose of the Information Resource program is to provide quality customer service and reliable data to the public, government agencies and internal customers so that they can utilize our broad base of property information.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of public and other government agencies that rate our quality customer service as "more than satisfies"	N/A	N/A	N/A	60
Percent of satisfied data distribution customers	N/A	N/A	N/A	96

Program Name: Property Assessment

Program Purpose: The purpose of the Property Assessment program is to provide ownership, mapping, property characteristics and valuation information to the public, government agencies and internal customers so that they can be assured that our valuations are fair and equitable.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of accurate and timely ownership and exemption information	N/A	N/A	N/A	96
Percent of accurate and timely digitized maps	N/A	N/A	N/A	98
Percent of updated and accurate property characteristics of all new or changed real and personal property	N/A	N/A	N/A	99
Percent of fair and equitable valuations that meet or exceed DOR guidelines	100	100	100	100
Percent of accurate and informative notifications	N/A	N/A	95.8	98
Percent of property owners satisfied with their valuations	N/A	96.8	97.4	97.4
Percent of Property Assessment services reviewed within a two year cycle	N/A	N/A	N/A	100

CHIEF INFORMATION OFFICER

Program Name: Information Technology Infrastructure

Program Purpose: The purpose of the IT Infrastructure program is to provide an integrated, robust, electronic platform to County departments, participating jurisdictions and the Public so that they can conveniently and dependably conduct business regardless of location.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of time we satisfy work orders for our customers within our committed time frames	N/A	N/A	N/A	95

Program Name: Information Technology Management

Program Purpose: The purpose of the IT Management program is to provide vision, direction, leadership and IT oversight to County senior management so that they can effectively plan for and obtain maximum benefit from the IT resource.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Dollars saved by Enterprise Contracts/Agreements	N/A	1,130,000	1,830,100	1,330,000
Proactively manage the IT Agenda	N/A	N/A	N/A	20
Enhance key stakeholder relationships.	N/A	N/A	N/A	80

CLERK OF THE BOARD OF SUPERVISORS

Program Name: Executive Services

Program Purpose: The purpose of the Executive Services Program is to provide information and specialized assistance to elected and appointed officials and the public so they can make informed decisions, and understand and comply with County processes and protocol.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of customers reporting they received the advice, answers, and assistance they needed	N/A	N/A	N/A	95
Percent of elected and appointed officials who received materials and support within statutory or specified time frames	100	100	98	100

Program Name: Information Resources

Program Purpose: The purpose of the Information Resources Program is to provide research, compilation, and management of official records for County staff and the public so they can store and access information.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of documents managed in accordance with retention schedule	N/A	N/A	N/A	90
Percent of requestors who are able to access the information they asked for in a specified time period	N/A	N/A	N/A	95

Program Name: Statutory Services Program

Program Purpose: The purpose of the Statutory Services Program is to provide applications processing and assistance for statutorily mandated procedures to applicants and/or requestors so they can conduct or maintain community related activities as needs arise.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of applicants who obtain a fully processed license or permit application within the statutory time frame.	100	100	100	100

CLERK OF THE SUPERIOR COURT

Program Name: Administrative / Technical Services

Program Purpose: The purpose of the Administrative / Technical Services Program is to provide centralized administrative and technical support services to Clerk's Office divisions and other court departments so they can conduct their business operations in a fiscally responsible manner.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent Improvement in employee turnover rate (Service # 21)	25.3	26.3	27.7	22

Program Name: Court Records

Program Purpose: The purpose of the Court Record Program is to provide access to the judicial system and related public records to the public, legal community, courts, and County / other governmental agencies so they can pursue legal processes and / or obtain and maintain legal and financial records and information.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent Minute Entries completed within established time standards (Service # 01)	N/A	N/A	N/A	30
Percent Items docketed within established time standards (Service # 06)	N/A	N/A	N/A	45
Percent Records delivered within established time standards (Service #10)	N/A	N/A	N/A	95
Percent Cases microfilmed within established time standards (Service # 33)	100	100	100	100

Program Name: Fiduciary Services

Program Purpose: The purpose of the Fiduciary Services Program is to provide financial account services and fund oversight to the public, legal community, courts and County / other governmental agencies so they can be assured all monies are properly receipted, accounted for, and disbursed.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent Remittances processed within established time standards (Service # 31)	47	52	67	75
Percent Deposits made within established time standards (Service # 32)	93	94	96	96
Percent Reconciliations completed within established time standards (Service # 36)	85	88	92	98

Program Name: Public Services

Program Purpose: The purpose of the Public Services Activity is to provide access to the public so they can obtain documentation and information to complete applications for certification or licensing.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent Marriage licenses completed within established time standards (Service # 04)	N/A	N/A	N/A	95
Percent Passport applications processed within established time standards (Service # 05)	N/A	N/A	N/A	95
Percent Notary Bond Certificates completed within established time standards (Service # 28)	N/A	N/A	N/A	95
Percent Requests for information completed within established time standards (Service # 17)	N/A	N/A	N/A	95

COMMUNITY DEVELOPMENT

Program Name: Grant Management

Program Purpose: The purpose of Grant Management is to provide continuing CDBG and HOME Program funding to qualified municipalities and other subrecipients so that they can provide community improvements and expand/maintain housing stock according to locally prioritized community needs.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent County General Fund cost to float grant reimbursements.	0	0	0	0

CONSTABLES

Program Name: Community/Public Relations Program

Program Purpose: The purpose of the Community/Public relations Program is to provide/share information, resources and assistance to local community, general public and private agencies so they can better address their specific needs.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of public/private organizations receive information and assistance within specified time requested.	N/A	N/A	95	98

Program Name: Service of Process

Program Purpose: The purpose of the Service of Process Program is to provide the distribution of court documents to public and governmental agencies so they can proceed with litigation.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Writs of Restitution are served within five working days	N/A	N/A	4	3
Writs of Execution are served within sixty days of issue.	N/A	N/A	55	40

CORRECTIONAL HEALTH SERVICES

Program Name: Dental Services

Program Purpose: The purpose of the Dental Program is to provide inmates with necessary emergency dental care so they may be relieved of debilitating dental pain.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of inmates receiving an initial dental assessment by a dentist.	N/A	N/A	46	30
Percent of inmates treated by oral surgical specialists.	N/A	N/A	38	60
Percent of inmates treated.	N/A	N/A	45	81

Program Name: Health Record Services

Program Purpose: The purpose of the Health Record Services Program is to provide a complete account of health care events for CHS health care providers and staff so that they have the information needed for continuity of inmate care or legal proceedings.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of inmates who have a duplicate health record.	N/A	N/A	N/A	22
Percent health records established	N/A	N/A	N/A	95
Percent times health records are available to providers.	N/A	N/A	N/A	95

Program Name: Medical

Program Purpose: The purpose of the Medical program is to provide medically necessary health care to persons in County correctional facilities in order to protect the health and safety of the community.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent Patients who choose and accept recommended treatment	N/A	N/A	N/A	56
Percent of patients with chronic disease receiving treatment as defined by Special Needs Treatment Plans (SNTP)	N/A	N/A	N/A	18
Percent Patient-days in hospital of the incarcerated individuals (mandays in jail).	N/A	N/A	<1	3

Program Name: Pharmacy

Program Purpose: The purpose of CHS pharmacy program is to provide medications and medication use expertise to persons and healthcare providers in County Correctional facilities to minimize patients' adverse health consequences as related to drug therapies.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent released SMI inmates received discharge medications	N/A	N/A	N/A	13
Percent inmates receiving mental health medications	N/A	N/A	N/A	16

Program Name: Psychiatric Program

Program Purpose: The purpose of the Psychiatric Program is to identify and treat persons in county correctional facilities that request or need mental health services to maintain or restore mental health and to successfully reintegrate into the community.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of treatment initiated as defined by all the components of the Special Needs Treatment plan. (inpatient)	N/A	N/A	N/A	85
Percent of SMI inmates (oupatient/ inpatient) who are released with psychiatric services identified (includes private, VA, RBHA, community resource list, or any other mental health resource).	N/A	N/A	N/A	90
Percent of individuals that are discharged from the Inpatient Psych. units to General Population (least restrictive environment).	N/A	N/A	N/A	90

Program Name: Quality Management

Program Purpose: The purpose of the Quality Management Program is to provide reports, analyses, and recommendations regarding Infection Control, Continuous Quality Improvement, Risk Management, and Utilization Management to the CHS Director so he/she can evaluate CHS performance and take action to improve health services.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent QI recommendations that lead to improvements of health services and/or achieve compliance with NCCHC standards, licensure regulations and legal mandates.	N/A	N/A	N/A	75
Percent communicable disease reports processed within specified time frames.	N/A	N/A	N/A	90
Percent positive patient and legal outcomes, such as analysis, grievances without adverse outcomes, claims denied by Risk Management, litigation decided in the CHS' favor, suicide attempts rate and suicide death rates.	N/A	N/A	N/A	75
Percent of specialty health care services provided that meet CHS UM guidelines.	N/A	N/A	N/A	85

COUNTY ADMINISTRATIVE OFFICER

Program Name: Communications

Program Purpose: The purpose of the communications program is to provide internal communication, media relations and community relations to the county so that the public is informed of results achieved by Maricopa County.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Combined dollar value of positive and negative media coverage generated.	N/A	N/A	N/A	$137,550
Percent of Board of Supervisors, County Administrative Officer, department directors, and PIO's satisfied with services provided by the Communications Office.	N/A	77	N/A	82
Percent of county respondents (as measured by Office of Research and Reporting) who believe the county is effective in communicating to the public	N/A	38	N/A	42

Program Name: County Administrative Office

Program Purpose: The purpose of the County Administrative Office program is to provide administrative leadership, budget and policy recommendations, and countywide management coordination for the Board of Supervisors so that they can achieve the county's strategic goals and fulfill the county's legal mandates and local policy initiatives in the most fiscally responsible manner.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of citizens satisfied with county services	N/A	75	N/A	75
Percent of complaints/concerns responded to within three days	N/A	N/A	N/A	90

Program Name: Government Relations

Program Purpose: The purpose of the Legislative Service Activity is to provide representation and information to the Board of Supervisors and County Administrative Officer so they can pursue and achieve state and federal operational and fiscal legislative goals.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of targeted bills passed, favorably amended or defeated low difficulty	N/A	N/A	80	80
Percent of targeted bills passed, favorably amended or defeated medium difficulty	N/A	N/A	80	80
Percent of targeted bills passed, favorably amended or defeated high difficulty	N/A	N/A	100	60
Percent of BOS and CAO satisfied with research activities provided	N/A	N/A	N/A	100
Percent of grant dollars achieved vs. applied for	N/A	100	N/A	90

Program Name: Justice System Coordination

Program Purpose: The purpose of the justice system coordination activity is to provide interdepartmental coordination and communicate credible, useful information to the justice and law enforcement agencies and county administration, so that they may comply with requirements, solve problems with effective systemic solutions, and fulfill strategic goals to reduce recidivism and improve case processing.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent users satisfied with utility of reports	N/A	N/A	N/A	90

Program Name: Ombudsman

Program Purpose: The purpose of the ombudsman activity is to provide investigation and consulting services to employees and department managers so that they can resolve workplace conflicts quickly.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of requests responded to in a timely manner	N/A	N/A	N/A	100

COUNTY ATTORNEY

Program Name: Community Services Program

Program Purpose: The purpose of the Community Services Program is to provide a variety of special services and assistance to people in Maricopa County so that the office fulfills its statutory mandates.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of uncontested adoptions cases completed.	94.65	97.73	82.23	91.54
Percent of victim compensation claims completed.	100	99.50	89.13	96.21
Percent of sexually violent predator cases completed.	28.92	40.70	35.80	35.14

Program Name: Employee Training and Development Program

Program Purpose: The purpose of the Employee Training and Development Program is to provide training, education and career development to MCAO employees so that they can have the training, skills and support necessary to efficiently and effectively perform their job functions.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of MCAO employees who received training.	92.45	95.04	88.28	91.92

CRIMINAL JUSTICE FACILITIES DEVELOPMENT

Program Name: Adult Detention Construction

Program Purpose: The purpose of the Adult Detention Construction Program is to provide construction management services for Maricopa County so that facilities to house an additional 3,139 jail beds can be constructed on time and within budget, thereby ensuring that there is adequate jail space to incarcerate the growing population of dangerous offenders.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent 4th Avenue Jail Construction project completion as compared to budget	1	5	16	49
Percent Lower Buckeye Jail Construction project completion as compared to budget	0	4	12	68

Program Name: Construction Project Management Administration

Program Purpose: The purpose of the Construction Project Management Administration Program is to provide construction management services for Maricopa County so that programs can be completed on schedule and within budget.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent construction project management costs as a percentage of the project budget	8	8	8	8

Program Name: Juvenile Detention Construction

Program Purpose: The purpose of the Juvenile Detention Construction Program is to provide construction management services for Maricopa County so that facilities to house an additional 388 beds can be constructed on time and within budget, thereby ensuring that there is adequate detention space to incarcerate the growing population of juvenile offenders.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent Juvenile Durango Construction project completion as compared to budget	0	3	13	59
Percent Juvenile Mesa Construction project completion as compared to budget	0	3	13	49

Program Name: Parking Structure and Forensic Science Center Construction

Program Purpose: The purpose of the Jefferson St. Parking Structure and Forensic Science Center Construction Program is to provide construction management services to Maricopa County so that parking and a forensic science facility can be constructed on schedule and within budget, thereby ensuring that there is adequate capacity to accommodate current demand as well as population growth.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent Jefferson Street Parking Structure Construction project completion as compared to budget	N/A	4	15	77
Percent Forensic Science Center Construction project completion as compared to budget	N/A	3	15	83

ELECTIONS

Program Name: Elections

Program Purpose: The purpose of the Elections Program is to provide access to the electoral process for citizens, jurisdictions, candidates, the legislature and special interest groups so that they have equal access and may readily participate in elections.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percentage of deliveries of supplies and equipment delivered to the correct polling place	N/A	N/A	N/A	100
Percentage of candidates fined	N/A	N/A	N/A	7
The percentage of ballots returned for which the correct ballot has been issued	N/A	N/A	N/A	98
Percentage of elections not postponed because of improper boundaries	N/A	N/A	N/A	100
Percentage reduction in complaints about board workers	N/A	N/A	N/A	1
Percentage increase in the number of voter registration cards collected at events	N/A	N/A	N/A	0
Percentage of votes tabulated correctly	N/A	N/A	N/A	100
The percentage of special ballots processed in time to meet the statutory deadline	N/A	N/A	N/A	100

Program Name: Voter Registration

Program Purpose: The purpose of the Voter Registration Program is to provide registration services to eligible citizens who maintain residency in the County so they may readily express their preferences through the electoral process.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percentage of all valid registrations processed in time to meet election deadlines	N/A	N/A	N/A	100
The percentage of valid registrations scanned and indexed in time to meet election deadlines	N/A	N/A	N/A	100

EMERGENCY MANAGEMENT

Program Name: Mitigation

Program Purpose: The purpose of the mitigation program is to provide mitigation plans and programs to Maricopa County and political subdivisions therein so that they can reduce or eliminate the effects of future disasters.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of county, city, and town governments with a hazard mitigation plan	0	0	0	4

Program Name: Preparedness

Program Purpose: The purpose of the preparedness program is to provide knowledge and experience to the people of Maricopa County so that they can be prepared to respond to an emergency.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of county and city/town emergency operations plans updated within past four years.	N/A	72	68	84
Percent gain in knowledge as a result of emergency operations center (EOC) related training	N/A	N/A	N/A	33
Percent knowledge gain from presentations	N/A	N/A	N/A	33
Percent of participants in exercises conducted by the department who are better prepared to respond to an emergency.	N/A	N/A	N/A	90

Program Name: Response and Recovery

Program Purpose: The purpose of the response and recovery program is to provide a coordinated disaster response capability for the people of Maricopa County in order to protect their lives and property and allow them to recover from a disaster.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of time 24-hour-a-day coverage, including communications, was maintained to protect lives, property, and the environment	100	100	100	100
Percent of public entities declaring a disaster that received disaster assistance	N/A	N/A	100	100

ENVIRONMENTAL SERVICES

Program Name: Air Quality Program

Program Purpose: The purpose of the Air Quality Program is to provide air pollution information and regulatory services to industry, other governmental agencies, and the general public so that they can effectively contribute to the attainment of the national ambient air quality standards.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percentage of days in compliance with NAAQS for CO, O3, and PM10	97.2	97.8	98.4	98.6

Program Name: Community Services

Program Purpose: The purpose of the Community Services Program is to provide environmental regulatory and compliance information for the residents of Maricopa County so they can be confident they live in a healthful environment.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Number of businesses receiving assistance	657	2,787	2,275	2,300

Program Name: Environmental Health Services

Program Purpose: The purpose of the Environmental Health Division is to provide Environmental Health Inspections and educational services for the general public and regulated facilities so that compliance is maintained with applicable regulations of the Maricopa County Environmental Health Code.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Number of Environmental Health Inspections	75,158	80,995	83,192	86,000

Program Name: Water and Waste Management

Program Purpose: The purpose of the Water and Waste Management Program is to provide plan review, inspection and vector control activities for stakeholders in Maricopa County so that they can be safe from hazards caused by non compliance with applicable rules governing environmental and public health protection for these facilities.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of Engineering Plans Reviewed Within the Standard Timeframe of 7 days or According to Time Limits of 72 days Set by Regulation	N/A	N/A	N/A	0

EQUIPMENT SERVICES

Program Name: Fleet Management

Program Purpose: The purpose of the Fleet Management Program is to provide operational vehicles and equipment to Maricopa County departments so they have reliable and cost-effective transportation for County activities.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of fleet availability	96.06	96.2	96.7	96.3

FACILITIES MANAGEMENT

Program Name: Building Construction and Renovation

Program Purpose: The purpose of the Building Construction and Renovation Program is to provide repaired or new County facilities to appointed and elected departments so that they can accomplish their missions in a cost-efficient and productive environment.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of project work done in FY (New Admin Bldg)	N/A	2	2	18
Percent of Actual Project completed to Project Budget (MCSO Training Academy)	N/A	N/A	N/A	46.4
Percent of Major Maintenance Projects (FMD-controlled) completed in FY	N/A	55.6	89.2	92
Percent of facility consultations completed with customer satisfied	N/A	N/A	N/A	100
Percent Value of Project Completion to Project Budget (Durango Maintenance Bld)	N/A	N/A	N/A	50
Percent of Department-funded Projects completed on time (by June 30th)	100	100	100	100
Percent Value of Project Completion in FY to Project Budget (Public Health Facility)	N/A	N/A	N/A	29
Percent of properties in compliance w/dust control regulations	N/A	99	99	99

Program Name: Operations and Maintenance

Program Purpose: The purpose of the operations and maintenance program is to provide cleaning and maintenance services to appointed and elected departments so they can have their employees work in safe, clean, and functional facilities.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of CM work orders completed	N/A	99	98	99
Percent burials completed as prescribed by Public Fiduciary	100	100	100	100
Percent of facilities cleaned and landscaped to standard	N/A	85	85	89
Percent of detention facilities cleaned to standards	N/A	99	98	98
Percent of utility consumption reduced	N/A	N/A	1.19	5
Percent of Preventive Maintenance Work Orders completed	N/A	71	66	80

Program Name: Planning and Real Estate

Program Purpose: The purpose of the FMD Planning & Real Estate program is to provide planning & real estate services to appointed and elected departments so that County properties are utilized to their maximum potential.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of master plan project requests successfully completed	N/A	76	85	95
Percent of space plans completed on time	N/A	71	88	95
Percent of properties disposed vs. the total Number identified for disposal	N/A	N/A	N/A	50
Percent of studies and reports completed on timely basis	N/A	56	63	75
Percent of leases requiring renewal completed before expiration	N/A	96	98	100
Percent of CIP identified needs for property/rights fulfilled	N/A	100	100	100
Percent of properties in compliance w/dust control regulations	N/A	99	N/A	99

Program Name: Protective Services

Program Purpose: The purpose of the Protective Services Program is to provide security and parking services to County appointed and elected departments, and visitors so that they can efficiently conduct their business in a safe and secure manner.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent or rate of major crimes for Downtown/Durango County properties vs. crimes reported for those surrounding Phoenix areas.	28	30	29	33
Percent of cars parked to the number of spaces available to employees within a 3 block area of their work site	80	100	100	100

FINANCE

Program Name: Financial Reporting

Program Purpose: The purpose of the Financial Reporting Program is to provide timely financial and operational information to external entities such as external government and private financial institutions, as a measurement of financial health; and to Maricopa County government departments so they can make timely informed decisions, manage resources, and measure and report results.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of customers who indicate our reports facilitate informed decision-making.	N/A	N/A	N/A	100
Percent of customers satisfied regarding the completeness, accuracy and timeliness of the financial information i.e. system reports.	N/A	N/A	N/A	100
Percent of customers satisfied regarding the completeness, accuracy and timeliness of the financial information, i.e. internally prepared reports.	N/A	N/A	N/A	100

Program Name: Financial Services Program

Program Purpose: The purpose of the Financial Services Program is to provide general accounting, systems (technological), accounts payable, and debt service activities to Maricopa County government departments so they can make informed decisions, manage resources, and measure and report results.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of payments processed within the established turnaround time.	N/A	N/A	N/A	100
Percent of customers satisfied with the debt related services.	N/A	N/A	N/A	100
Percent of customers satisfied regarding the processing of various transactions.	N/A	N/A	N/A	100

FLOOD CONTROL DISTRICT

Program Name: Flood Protection Program

Program Purpose: The purpose of the Flood Protection program is to provide structural and non-structural mitigation of flood hazards for the public so that they can live with acceptable risk of loss of life or property due to flooding.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of capital projects requested, prioritized, and recommended on the current list that are completed in that year.	18	8	17	7
Percent of dams receiving routine maintenance to state and sponsoring agency specifications.	100	100	100	100
Percent of available lease property parcels leased.	N/A	N/A	N/A	100

Program Name: Floodplain And Drainage Compliance Program

Program Purpose: The purpose of the Floodplain and Drainage Compliance program is to provide guidance, direction, and enforcement for the public so that they can use their property safely and in compliance with applicable state and federal laws.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of Technical Advisory Committee letters sent to Planning and Development not later than 24 clock hours prior to Committee meeting.	N/A	N/A	N/A	48
Percent of cumulative linear miles of Zone A watercourses requiring delineation that were delineated and submitted to FEMA.	N/A	N/A	2.5	7.5

Program Name: Information Collection And Dissemination Program

Program Purpose: The purpose of the Information Collection and Dissemination program is to provide flood hazard information, technical data, and flood safety guidance to public agencies and the public so that they are aware of and can respond to flood hazards.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of sensor-days operational.	N/A	N/A	99	99
Percent of $ value of positive media attention received at a rating of five or above (on a scale of one to nine).	N/A	N/A	N/A	100
Percent of representative samples collected.	31	100	73	100

Program Name: Planning Program

Program Purpose: The purpose of the Planning program is to provide flood and erosion hazard information and documentation to the public so that they can be knowledgeable about the dangers of erosion and flooding, the areas in which they occur, and required future remediation measures.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of cumulative square miles of watershed identified for Area Drainage Master Plan study where study was completed.	N/A	N/A	N/A	13

HEALTH CARE MANDATES

Program Name: Financial Liability Control

Program Purpose: The purpose of the Financial Liability Control program is to provide Financial Risk Management Services to the Board of Supervisors and County Management so they can manage the cost of providing Indigent Health Care Services.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of reduction in dollars from original lawsuit	0	0	19	20

Program Name: Provider Payment

Program Purpose: The purpose of the Provider Payment Program is to provide timely reimbursement to Health Care Providers so they can receive payment for approved eligible services.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of available discounts captured each month	94.65	92.00	95.01	95.00

HOUSING

Program Name: Bolster Program

Program Purpose: The purpose of the Bolster Program is to respond to the financial, purchasing, technological and administrative needs of housing department staff so that they can get their work completed without delay.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
99 Percent of computer “up” time	N/A	99	99	99
100 Percent of services provided within time frame	N/A	93	95	99

Program Name: Property Management

Program Purpose: The purpose of the Property Management Program is to maintain and manage publicly owned rental housing for eligible households so that the inventory is 99Percent leased at all times to those in need of rental assistance

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
97 Percent of work orders completed within 2 days of request	N/A	100	100	100
99 Percent occupancy every month	N/A	98	98	98

Program Name: Resident Initiatives Program

Program Purpose: The purpose of the Resident Initiatives Program is to provide education, training and support services to housing clients so they can eventually move from assisted housing to homeownership.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of families reaching Family Self-Sufficiency goals	N/A	N/A	15	8
Percent of crime related evictions	N/A	N/A	3	3

Program Name: Voucher Program

Program Purpose: The purpose of the Voucher Program is to achieve and maintain 98Percent lease-up and make timely rental assistance payments to landlords on behalf of eligible households so they can reside in privately owned rental housing of their choice.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Contract lease at 80 Percent	N/A	N/A	83	100

HUMAN RESOURCES

Program Name: Business Performance

Program Purpose: The purpose of the Business Performance Program is to provide consultation, education, policy direction and a performance management system to departments so they can increase employee and organizational performance.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of clients who report that performance and/or employee satisfaction was improved as a result of the consulting service	N/A	N/A	N/A	65
Percent of departments who report that the performance management system helps them align, motivate, and develop employee performance.	N/A	N/A	N/A	50
Percent of department leaders who are satisfied with the information and resources received	N/A	N/A	N/A	90
Percent of participants who report they were able to apply newly learned skills on the job.	N/A	N/A	N/A	70
Percent of employees reporting content and course materials helped them understand the topic.	N/A	N/A	N/A	95
Percent retreat participants reporting learned new concepts that will be used to achieve superior business results.	N/A	N/A	N/A	75
Percent of time requirements met.	100	100	100	100
Percent of management dissatisfaction with case management of the ill/injured employees	N/A	N/A	4	0

Program Name: Corporate Initiatives

Program Purpose: The purpose of Corporate Initiatives is to provide development, implementation and administration services for Maricopa County employees so that they can voluntarily participate in accomplishing the goals of the special initiatives.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent pre-determined goals achieved.	N/A	100	N/A	100

Program Name: Total Compensation & Benefits

Program Purpose: The purpose of the Total Compensation and Benefits Program is to provide Board-approved compensation and benefit plans, strategic direction and administration support to departments so that they can attract and retain qualified employees to achieve their business results.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Number of all positive impact responses to "value of benefits program in hire decision" on New Employee Orientation survey.	N/A	N/A	N/A	50
Percent of jobs for which a new market analysis is requested within 2 years.	N/A	N/A	N/A	25
Percent of departments with an established compensation philosophy and/or strategy in place.	N/A	N/A	0	10

Program Name: Workforce Planning

Program Purpose: The purpose of the Workforce Planning Program is to provide information, consultation, and hiring services to department management so that they can make workforce decisions and to attract and retain the staff they need to achieve their business results.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of turnover within the first six months of the initial probationary period.	N/A	N/A	N/A	11

HUMAN SERVICES

Program Name: Community Services

Program Purpose: The purpose of the Community Services Program is to provide an array of basic needs services for Maricopa County low-income individuals and families, so that they avoid becoming homeless and can maintain or achieve economic self-sufficiency.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of food box recipients who were also referred to the food stamp program	N/A	N/A	N/A	17
Percent of clients who rate services as satisfactory or better	N/A	N/A	N/A	70
Percent of families who demonstrate an improved level of self-sufficiency following intervention.	N/A	60	61	60

Program Name: Early Childhood Education

Program Purpose: The purpose of the Early Childhood Education Program is to provide school readiness opportunities for children (ages 0-5), so that they will be successful in school.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of enrolled 4-year-olds who demonstrate 10Percent (9 points) amount of increase on the Developmental Assessment by the end of the school year.	N/A	N/A	N/A	80
Percent of children linked with a medical home – Head Start	N/A	58	73	80
Percent of children linked with a medical home – Early Head Start	N/A	96	97	90

Program Name: Special Transportation Services

Program Purpose: The purpose of the Special Transportation Services Program is to provide transportation options for the most transit-dependent populations in Maricopa County, so that a lack of transportation is not a barrier to enhancing their economic and social well-being.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of customer satisfaction -- Core STS services	83	92	87	83
Percent of clients provided employment transportation that remain employed for at least six months	N/A	N/A	N/A	70

Program Name: Workforce Development

Program Purpose: The purpose of the Workforce Development Program is to provide qualified individuals and other resources to employers to meet their workforce needs.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent Retention rate @ six months after placement -- Adults	N/A	N/A	80	80
Percent Retention rate @ six months after placement - Dislocated Workers	N/A	N/A	87	87
Percent Retention rate @ six months after placement -- Youth (ages 19-21).	N/A	N/A	N/A	76
Percent of employer satisfaction	N/A	N/A	N/A	66

INDIGENT REPRESENTATION

Program Name: Office of Contract Counsel

Program Purpose: The purpose of the Office of Contract Counsel is to provide legal services to indigent clients so that their constitutional rights are safeguarded and Maricopa County fulfills its obligations to provide cost-effective legal representation.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of cases in which there were no judicial complaints against contractors	N/A	N/A	N/A	3
Percent of contracts completed in compliance with OCC contract terms	N/A	N/A	N/A	50

Program Name: Office of the Legal Advocate

Program Purpose: The purpose of the Office of the Legal Advocate is to provide legal representation to our clients so that their rights are protected and they receive fair treatment in the judicial system.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of criminal defense cases with disposition less than original charge	N/A	N/A	N/A	55
Percent stable placement within 12 months	N/A	N/A	N/A	77

Program Name: Office of the Legal Defender

Program Purpose: The purpose of the Office of the Legal Defender is to provide legal representation, when appointed by the court, to those indigent clients to ensure the protection of their rights and, in doing such, safeguarding the legal rights of each member of the community.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of cases with disposition less than original charge	N/A	N/A	N/A	75
Percent of cases in which the court has dismissed the dependency matter and no further action is pending (dependency matters are those for which the court will determine if a child is to become a ward of the court and/or remain in the custody of the parent.)	N/A	N/A	N/A	25

Program Name: Office of the Public Defender

Program Purpose: The purpose of the Office of the Public Defender is to provide legal representation, when appointed by the court, for indigent individuals facing criminal charges, juvenile delinquency or incorrigibility accusations, and mental health proceedings, thus safeguarding the fundamental legal rights of all individuals.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of adult criminal cases with disposition less than original charge	N/A	N/A	N/A	85
Percent of juvenile cases with disposition less than original charge	N/A	N/A	N/A	75
Percent of Superior Court mental health matters concluded within 30 days	N/A	N/A	N/A	90
Percent of appeal briefs completed within 45-day due date	N/A	N/A	N/A	55

INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEMS

Program Name: Integration Systems and Information Distribution

Program Purpose: The Mission of the Integrated Criminal Justice Information System is to provide automated systems, information technology expertise, and information pathways to justice and law enforcement agencies, and to develop and implement systems that promote the sharing of criminal justice information that is timely, secure, reliable, and comprehensive, so that criminal justice agencies may more efficiently enhance public safety, improve service to the community, and make quality justice and law enforcement decisions.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of ICJIS projects completed on schedule	N/A	N/A	100	100
Percent of shared business process transactions automated	N/A	N/A	1	2
Percent of data network connections that satisfy FBI security requirements	N/A	N/A	0	50

INTERNAL AUDIT

Program Name: Audit Services Program

Program Purpose: The purpose of the Audit Services Program is to provide independent assessments and recommendations to the Board of Supervisors and County management so they can make informed decisions regarding County policies and operations.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of IA recommendations concurred with by BOS and County management.	97	98	99	95
Percent of IA recommendations implemented within six months after the report has been issued.	34	51	54	55

Program Name: Management Services Program

Program Purpose: The purpose of the Management Services Program is to provide strategic information and education to County officials and employees so that they can perform their jobs more effectively

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent satisfaction rating from customers indicating educational efforts (newsletters, courses, etc.) help them do their job more effectively	N/A	N/A	N/A	85
Percent overall approval rating by the Board of Supervisors and key County management of Internal Audit's strategic information reports.	84	87	89	85
Percent satisfaction rating from customers indicating consulting services delivered by IA helped them do their job more effectively	N/A	N/A	N/A	85

JUSTICE COURTS

Program Name: Court Services

Program Purpose: The purpose of the Court Services program is to provide non-case processing services for the Justice Courts and court customers so that they can be obtain other services that are reliable, timely, convenient, and within a safe environment.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of Justices of the Peace that meet the training requirements mandated by the Arizona Supreme Court Committee on Judicial Education and Training (COJET)	87	96	96	100
Percent of Justice Court Staff meeting the training requirements mandated by the Arizona Supreme Court Committee on Judicial Education and Training (COJET)	99	100	100	100

JUVENILE PROBATION

Program Name: Community Justice Program

Program Purpose: The purpose of the Community Justice Program is to provide the residents of Maricopa County a juvenile justice system in which: offenders are held accountable and given the opportunity and encouragement to change; victims are acknowledged and compensated; and the community is actively involved, so that juveniles become personally responsible and community safety is enhanced.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of juveniles completing probation	80.1	82.8	84.0	82.4
Percent of juveniles who complete programs without re-offending	N/A	N/A	N/A	78
Percent of Maricopa County residents who are Juvenile Probation Department volunteers	N/A	N/A	N/A	0.022
Percent of juveniles successfully completing diversion programs	N/A	N/A	N/A	77.9

Program Name: Detention Program

Program Purpose: The purpose of the Detention Program is to provide a secure and safe custody in an environment that promotes skill-building, accountability, and responsible citizenship to detained juveniles, so they can become responsible citizens and the public safety is enhanced.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of detainees requiring Class I Incident Reports	N/A	N/A	N/A	4
Percent of detainees completing cognitive skills programs	N/A	N/A	N/A	16

Program Name: Operational Support Program

Program Purpose: The purpose of the Operational Support Program is to provide our employees with intellectual and emotional support so they will grow professionally.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of employees who report they feel safe in doing their job	N/A	N/A	N/A	75
Amount of revenue collected from Probation	833,569	822,751	1,097,471	60,111
Amount of revenue collected from Diversion Fees	190,123	185,970	251,006	18,488

LIBRARY DISTRICT

Program Name: Administrative and Staff Support Services

Program Purpose: The purpose of the Administrative and Staff Support Services program is to provide leadership, resources and support to MCLD staff, so that they may contribute fully as a member of the MCLD team in order to do their jobs effectively.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of staff who say they work effectively as a team to better serve our customers	N/A	N/A	N/A	65

Program Name: Public Library Service

Program Purpose: The purpose of the Public Library Service program is to provide resources, activities and skilled assistance to our customers, so that their needs, interests and goals are met.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of customers who report that the collection met their needs	N/A	N/A	N/A	65

Program Name: Resource Management

Program Purpose: The purpose of the Resource Management program is to provide materials management, technological support and problem-solving for MCLD customers and staff, so that materials and technological tools are available to meet their needs.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of customers who say they can find items in a timely manner	N/A	N/A	N/A	50

MANAGEMENT AND BUDGET

Program Name: Budget Administration

Program Purpose: The purpose of the Budget Administration Program is to provide budget-related approvals, recommendations, and monitoring for the Board of Supervisors so that they can hold departments accountable for staying within approved budgets and achieving results.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of departments that stay within approved (by fund type) FY budget allocations.	N/A	98	98	100

Program Name: Budgeting Program

Program Purpose: The purpose of the Budgeting Program is to provide an annual budget to the Board of Supervisors so they can effectively manage the County resources.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent BOS satisfied that info provided was what they needed to make informed decisions	N/A	N/A	100	100

Program Name: Management Services

Program Purpose: The purpose of the Management Services Program is to provide information and consultation services to County management and the general public so that they can make informed decisions and form opinions.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of respondents who report that the information provided helped them form educated opinions and/or make informed decisions	N/A	N/A	100	100

Program Name: Multi-year Planning Program

Program Purpose: The purpose of the Multi-year Planning Program is to provide forecasting and strategic planning services to the Board of Supervisors so they can set policy and make strategic decisions.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of forecasts (most likely scenario) within 10 Percent of actual	N/A	75	75	100

MATERIALS MANAGEMENT

Program Name: Business Services

Program Purpose: The purpose of the Materials Management Business Services program is to provide products and services associated with graphics, procurement and records management to clients and the public so that they can satisfy their customers needs and obtain high quality competitively priced products and services, resulting in cost-effective government programs.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of work requests successfully completed.	N/A	N/A	N/A	70
Percent of order successfully placed.	N/A	N/A	N/A	70
Percent of clients satisfied with procurement products provided.	N/A	N/A	N/A	75
Percent of clients satisfied with records management products provided.	N/A	N/A	N/A	75

Program Name: Consulting

Program Purpose: The Purpose of the Materials Management Consulting program is to provide training and customer support services to clients and the public so that they can meet their goals, participate in county contracting activities and deliver high quality competitively priced products and services.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of clients trained and who successfully pass course assessment.	N/A	N/A	N/A	86
Percent of clients satisfied with Graphic Communications consulting results.	N/A	N/A	N/A	75
Percent of clients satisfied with Procurement consulting results.	N/A	N/A	N/A	75
Percent of Procurement training classes meeting demand.	N/A	N/A	N/A	45
Percent of clients satisfied with Records Management consulting results.	N/A	N/A	N/A	75
Percent of Records Management training classes meeting demand.	N/A	N/A	N/A	80

Program Name: Systems and Support

Program Purpose: The purpose of the Materials Management System Support program is to provide technology solutions to clients and the public so that they can access information and process business transactions that support the achievement of their goals without geographic constraints.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of projected Graphic Communications systems application support hours completed.	N/A	N/A	N/A	100
Percent of projected Procurement systems and support hours completed.	N/A	N/A	N/A	56
Percent of projected Records Management systems and support hours completed.	N/A	N/A	N/A	50

MEDICAL ELIGIBILITY

Program Name: Community Focus

Program Purpose: The purpose of the Community Focus program is to provide eligibility awareness and determination services to the Board of Supervisors and individuals in need of health care coverage so that they can limit the financial cost of emergency medical episodes.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent increase of eligible community site applications received due to community awareness (Outreach)	N/A	N/A (2,157 est.)	233 (5,037)	0

Program Name: Compliance and Recovery

Program Purpose: The purpose of the Compliance and Recovery program is to provide advocacy and financial recovery services to Maricopa County and the Board of Supervisors so they can prevent and recover indigent health care costs.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of case file information given to HCM and DoME on-time, by request	N/A	N/A	92	95
Percent of files submitted accurately and timely	95.11	97.88	98	97
Percent of dual applications where the County is able to remove or recover County liability based on an approval for a Federal program	N/A	N/A	16.8	20
Percent of successful legal challenges (Appeals Unit)	N/A	85	89	85
Amount collected from Random Moment Samples	989,291	894,854	1,664,999	416,249

Program Name: Employee First

Program Purpose: The purpose of the Employee First program is to provide education and information to DoME employees so that they can successfully perform their jobs.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of employees who are 'satisfied' or 'very satisfied' that they have information necessary to do their job (Baseline established December 1999)	63	77	N/A	90
Percent of employees who are 'satisfied' or 'very satisfied' with communication within the department (Baseline established December 1999)	39	61	N/A	90
Percent of employees meeting at least a 80Percent score on technical competency assessments	N/A	N/A	N/A	100
Percent increase of employees who are 'satisfied' or 'very satisfied' that they have the training necessary to do their job (Baseline established December 1999)	57	62	N/A	90
Percent of employees who are 'satisfied' or 'very satisfied' with their opportunities for job-related training.	37	71	N/A	90

Program Name: High Risk

Program Purpose: The purpose of the High Risk program is to provide eligibility determination services to Maricopa County and the Board of Supervisors so they can control and reduce health care financial liability for medical services provided to the indigent.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent reduction in health care financial liability related to inpatient claims in the trauma hospitals by date of service each quarter for a 20Percent reduction from 6/30/00 through 6/30/02	N/A	N/A	27	4
Percent decrease in County financial liability for inpatient claims	N/A	N/A	27	4

MEDICAL EXAMINER

Program Name: Laboratory Services

Program Purpose: The purpose of Laboratory Services is to provide toxicology reports and microslides of organ tissues to the Medical Examiners so that they can determine whether or not drugs, chemicals, or an identifiable disease contributed to the cause and manner of death.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of toxicology reports produced within 30 days	N/A	47	66	80

Program Name: Medical Examiners

Program Purpose: The purpose of the Medical Examiners is to provide a determination and timely report of findings as to the cause and manner of death, and an authorization for the cremation of decedent remains, for the families of decedents and the legal and medical community so that they can have closure, prosecute offenders, and take actions to safeguard public health and safety.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of cases completed within 90 days	86	82	76	90
Percent of autopsies performed	62	61	60	60

Program Name: Medical Investigations And Decedent Handling

Program Purpose: The purpose of Medical Investigations and Decedent Handling is to report medical and forensic information to the Medical Examiners and preserve the chain of custody of the decedent remains and evidence so that the Medical Examiners can review the information and examine the body to make a timely determination of the cause and manner of death.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of investigation summaries provided to medical examiner prior to, or same day, as examination	N/A	38	92	95

Program Name: Office Support And Case Records

Program Purpose: The purpose of Office Support and Case Records is to provide data entry of forms and case records and distribution of forms, records and reports of findings for the Medical Examiners so that they can issue their findings to family members and private and public agencies.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of initial reports transcribed within two weeks of receipt	N/A	46	98	100

MARICOPA INTEGRATED HEALTH SYSTEM

Program Name: Health Care Delivery

Program Purpose: The purpose of the Health Care Delivery program is to provide medical and related services to patients so that they can improve their health status.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of favorable responses (rating > "5") on patient & employee satisfaction survey - Satisfaction with Cleanliness	N/A	N/A	94.8	96.0
Percent of favorable responses (rating > "5") on patient & employee satisfaction survey - Satisfaction with Safety	N/A	N/A	96.3	97.0
Percent of favorable responses (rating > "5") on patient & employee satisfaction survey - Satisfaction with Food	N/A	N/A	85.0	88.0
Percent of re-admissions within 30 days	8.4	5.3	4.9	5.0
Percent of patients who receive timely lab tests	94.9	96.2	96.8	97.0
Percent of patients with a funding source	92.3	95.2	96.0	94.8

Program Name: Health Plan

Program Purpose: The purpose of the Health Plan program is to provide access to and coordination of health care benefits for members so that they can receive appropriate health care services.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of members who receive acute care indicator services - Pap Smears	34.80	29.02	31.80	32.80
Percent of members who receive acute care indicator services - Mammogram	62.00	60.70	60.70	62.00
Percent of members who receive acute care indicator services - Dental Preventive & Treatment	34.15	31.51	34.00	36.00
Percent of members who receive acute care indicator services - Well-Child Care Birth to 15 months	43.08	56.85	62.50	64.00
Percent of members who receive acute care indicator services - Immunizations 2 year olds	42.46	39.83	79.50	80.50
Percent of members who receive acute care indicator services - Elderly Immunizations	71.00	76.00	80.00	82.00
Percent of members hospitalized	26.8	24.5	24.7	25.0

Program Name: Medical Education

Program Purpose: The purpose of the Medical Education program is to provide medical education to residents and students so that they can complete their training.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of residents who complete their residency training	N/A	N/A	96	96

Program Name: Nursing Care

Program Purpose: The purpose of the Nursing Care program is to provide medical and related services to patients so that they can improve their health status.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of patients who report satisfaction with nursing care quality	N/A	96.0	94.0	96.0
Percent of vacant nursing care positions	36.60	12.37	21.82	21.0

PARKS AND RECREATION

Program Name: Park Education Program

Program Purpose: The purpose of the Park Education Program is to provide natural resource interpretation and unique recreation facilities for individuals and groups so they can appreciate and enjoy the natural environment.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of park visitors who attend a program	7	18	5	5
Rate of satisfaction with structured recreational and education programs	N/A	N/A	N/A	85
Percent of satisfaction from facility evaluations	N/A	N/A	N/A	100

Program Name: Park Recreation Program

Program Purpose: The purpose of the Park Recreation Program is to provide diverse facilities and opportunities for park users so they can have a healthy and exhilarating outdoor experience.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Satisfaction rate of passive park users	N/A	88	N/A	92
Satisfaction rate of active park users (future surveys)	N/A	85	N/A	89

Program Name: Park Support Program

Program Purpose: The purpose of the Park Support Program is to provide well-maintained and safe facilities for park users so they can appreciate and enjoy the natural environment.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of park visitors who are satisfied with the service provided by the park police	N/A	N/A	N/A	75
Percent of park user satisfaction as related to facilities	70	N/A	N/A	80

PLANNING AND DEVELOPMENT

Program Name: Code Enforcement

Program Purpose: The purpose of the Code Enforcement Program is to provide inspection, enforcement, licensing and permitting services, under the operational guidelines of the Planning and Development Department, to constituents, so they can enjoy their properties and/or operate their businesses in compliance with County codes and ordinances.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of licenses/permits applications completed within 45 days of application date	N/A	N/A	N/A	80
Percent of cases that complete an initial site investigation within 30 days of receipt of violation complaint	N/A	N/A	N/A	90

Program Name: Comprehensive Planning

Program Purpose: The purpose of the Comprehensive Planning Program is to provide information to various private and public entities of Maricopa County so they make informed decisions concerning growth, development and investment.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of planning elements prepared by required dates	N/A	N/A	N/A	100

Program Name: One Stop Shop

Program Purpose: The purpose of the One Stop Shop program is to provide a single point of contact for coordinated county development services to the customer so they may complete their development projects in a faster and more cost efficient manner.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of customers contacted within OSS targets	N/A	N/A	N/A	66
Percent of inspection stops completed within 1 day of request	N/A	N/A	N/A	99
Percent of occupancy certificates issued within 14 days of final building inspection	N/A	N/A	N/A	50
Percent of requests responded to within 2 days	N/A	N/A	N/A	75

Program Name: Strategic Business Planning

Program Purpose: The purpose of the Strategic/Business Planning Program is to provide business services to department staff so they can perform their assigned duties in an accurate and efficient manner.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of quality control tests meeting accuracy standards	N/A	N/A	N/A	50
Percent of decisions made within 30 days	N/A	N/A	N/A	75
Percent of developed/revised business rules/plans within required time frames	N/A	N/A	N/A	75
Percent of benchmarked data used	N/A	N/A	N/A	25

Program Name: Training

Program Purpose: The purpose of the Training Program is to provide and coordinate training to staff so they can perform their assigned duties in a consistent, accurate and efficient manner.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of oriented new employees who can perform basic functions when released to assigned area	N/A	N/A	N/A	50
Percent of Policy Board members who have been oriented	N/A	N/A	N/A	66
Percent of employees attending training sessions	N/A	N/A	N/A	75

PUBLIC FIDUCIARY

Program Name: Burial Services Program

Program Purpose: The purpose of the Burial Services Program is to provide final disposition to decedents of indigent families of Maricopa County so that eligible burial services can be arranged.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of disallowed referrals.	70	73	60	65
Percent of indigent burial determinations made within five business days.	95	95	89.67	95

Program Name: Fiduciary Services Program

Program Purpose: The purpose of the Fiduciary Services Program is to provide court appointed guardianship, conservatorship and probate services to those persons or estates when no other person or corporation is qualified and willing to serve so that their well being, property and interests are protected.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of annual guardian reports filed with the court on time.	100	99	98.95	96
Percent of inventories filed with the court on time.	86	84	83	92
Percent of court accountings filed with the court on time.	99	99	99.43	96
Percent of increase in revenue collection from prior fiscal year.	26	15	7	0

Program Name: Investigation Services Program

Program Purpose: The purpose of the Investigation Services Program is to provide information and recommendations to the court and community so that adjudication or alternative services may be sought.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of timeliness in filing mental health mandated reports and court ordered reports.	97	92	97.87	96
Percent of cases resulting in a recommendation for protective action.	N/A	N/A	N/A	40

PUBLIC HEALTH

Program Name: Clinical Services

Program Purpose: The purpose of Clinical Services is to provide clinical, outreach, and community-based prevention services to defined populations and communities in order to prevent sexually transmitted diseases and tuberculosis, and promote the health of the community.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of women with abnormal cancer screening findings referred for colposcopy	N/A	N/A	40	45
Percent of clients who said that their HIV test result was explained clearly and simply	N/A	100	97	90
Cost savings on lab tests	3,717,949	3,834,770	4,801,329	4,324,485
Percent savings over wholesale price: Rifampin 300 mg	76	76	76	76
Cost savings for treating congenital syphilis cases before the birth of the infant	N/A	1,272,466	784,000	1,321,326
Percent positive response on customer satisfaction surveys	92	92	95	95
Percent of suspects/cases who receive intervention	90	92	95	95
Percent of refugees entering Maricopa County who complete health screening	90	90	80	85
Percent of clients followed by the Hansen's Clinic who did not have deformities at the time of diagnosis, who develop such during treatment	0	0	0	0
Percent of communicable disease outbreaks in early release facility originating with individuals screened by Con-Tents .	N/A	N/A	0	0

Program Name: Community Development

Program Purpose: The purpose of the Community Development Program is to provide facilitation and resources to communities at risk in Maricopa County so that they can reduce disease and respond to catastrophic events.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of all applied grants that are awarded	N/A	N/A	N/A	12
Percent of Health and Human Services Emergency Response Plan completed	N/A	30	70	100
Percent of members who indicate that they are equipped to make allocation decisions	N/A	N/A	75	80

Program Name: Community Health Services

Program Purpose: The purpose of Community Health Services is to provide public health prevention activities to Maricopa County residents in order to maximize their physical and behavioral health.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of pregnancy clients who, at delivery, had received 6 or more prenatal care visits	77	76	78	80
Percent of NICU-referred babies that receive a home visit	N/A	N/A	80	75
Percent of lead hazard referrals who receive at least one home visit	N/A	N/A	95	80
Percent of families that improve in parenting skills	N/A	N/A	85	85
Parenting interventions completed (number of families)	2,364	3,183	2,796	2,200
Percent of stakeholders in sample who report that they have used the Maternal/Child Health (MCH) needs assessment or PRAMS data	N/A	N/A	57	10
Increase (percent) on post-survey vs. pre-survey: Identification of five or more as the correct number of fruits/vegetables to eat each day	33	59	N/A	5
Value of food draft redemption within Maricopa County	38,014,143	39,386,063	36,849,161	41,000,000
Percent of eligible population served	N/A	52	52	53
Hours contributed to public health projects	800	800	800	800

Program Name: Community Health Services (Continued)

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of children with untreated dental needs given dental referral sheet following screening	N/A	100	100	100
Percent client satisfaction with the Office of Oral Health	86	90	92	90
Attendee satisfaction with training session (percent)	N/A	N/A	N/A	85
Percent of children with urgent conditions (pain and/or infection) referred to school nurse for subsequent dental treatment services	100	100	100	100
Percent of students reporting 30 minutes or more of physical activity each school day	85	80	N/A	70
Percent of planning group members supporting the direction of the plan	95	97	90	92
Increase in knowledge as measured by pre/post test (percent)	18	57	48	17
Car seats inspected	652	937	843	600
Percent quit for adult clients	N/A	N/A	35	19
Public Health clinic coverage level	N/A	44	44	50
Percent improvement in scores on pre/post tests	N/A	30	N/A	20
Percent increase in mean immunization completion rate after intervention	15	21	20	15
Percent of referrals receiving services	N/A	44	N/A	45
Percent of reports investigated	63	50	N/A	50
Percent of investigated individuals who receive HIV prevention education	66	92	82	85
Percent of homeless in Phoenix metropolitan area seen at least once at clinic	38	40	43	40
Percent of eligible clients interviewed	N/A	N/A	6.5	8
Percent of women returning for annual re-screening for breast and cervical cancer	N/A	57	36	60
Percent of businesses requesting repeat services	N/A	N/A	33	50

Program Name: Epidemiology and Vital Statistics

Program Purpose: The purpose of Epidemiology and Vital Statistics is to provide accurate and timely data and documents to members of the public and service providers so that they have relevant information for disease detection, disease prevention, and legal documentation.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Health Status Yearly Reports	2	2	2	2
Number of certified copies issued	206,678	218,644	219,702	222,100

Program Name: Ryan White HIV Care Services

Program Purpose: The purpose of Ryan White Care Services is to provide medical, health and support services to people living with HIV in the Phoenix Eligible Metropolitan Area (EMA) so that they can lead healthier, longer, and more productive lives.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of all Title I funded clients who access primary medical care	N/A	90	92	94

RECORDER

Program Name: Recorder's Program

Program Purpose: The purpose of the Recorders program is to maintain a perpetual, comprehensive set of public records consisting of all documents appropriately presented for recording for the public so that any member of the public can readily access the information to conduct their personal and business activities with the assurance that, where appropriate, privacy will be protected and that their transactions were executed in accordance with the law.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
The percentage of documents presented over the counter which are recorded on the same day	100	100	N/A	100
Percentage of documents recorded returned within ten business days	N/A	N/A	N/A	100
The percentage of documents presented for scanning which are scanned by the end of the next day	N/A	N/A	N/A	100

RESEARCH AND REPORTING

Program Name: Research And Reporting

Program Purpose: The purpose of the Research And Reporting Program is to provide survey data services to county managers and external agencies so they can have statistically valid data upon which to base informed decisions.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of consultations providing information needed to make study decisions	N/A	N/A	N/A	100
Percent of customers reporting that study goals were met	N/A	N/A	N/A	100

RISK MANAGEMENT

Program Name: Claims Resolution and Litigation Management Program

Program Purpose: The purpose of the risk management claims resolution and litigation management program is to provide claims disposition services to county government so they can reduce the cost of losses.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent maximum of pay out against the demand annually	N/A	12	15	17
Percent maximum of litigation costs versus claims costs annually	N/A	30	40	35
Percent of increase of collections (subrogation) of available funds	N/A	10	13	10

Program Name: Risk Management Safety and Environmental Program

Program Purpose: The purpose of the risk management safety and environmental program is to provide loss prevention services to county government so they can minimize or eliminate losses.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent reduction in losses where claims consultations have occurred	N/A	N/A	N/A	10
Percent reduction of losses where safety consultations have occurred	N/A	N/A	N/A	5
Percent reduction in losses where training has occurred	N/A	N/A	N/A	5
Percent reduction in injuries where training has occurred	N/A	N/A	N/A	5
Percent reduction in losses where inspections have occurred	N/A	N/A	N/A	5
Percent reduction in environmental liability exposures	N/A	5.6	2.5	1
Percent reduction in safety liability exposures	N/A	N/A	N/A	5

Program Name: Risk Management Self-Insurance Program

Program Purpose: The purpose of the risk management self-insurance program is to provide coverage and liability reduction services to county government so they will have adequate protection of county assets.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent maximum deviation from trust funding plan	N/A	3.38	0	5
Percent of premium costs that are within brokers budget estimate	N/A	92	100	80
Percent decrease of adverse actions where county contracts were reviewed by risk management	N/A	N/A	N/A	10
Percent of county contracts reviewed by risk management	N/A	N/A	N/A	50
Percent of contracts administered where services were provided or performed in accordance with specific contract performance indicators	N/A	N/A	N/A	80
Percent of users who report documents helped them make better decisions	N/A	N/A	N/A	60

SHERIFF'S OFFICE

Program Name: Administrative Management

Program Purpose: The purpose of the Administrative Management Program is to provide a qualified and productive workforce (detention, enforcement and civilian), legal and loss prevention services to Sheriff's Command staff so they can achieve their goals in compliance with all legal standards.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Employee Performance Enhancement - Percent of employees that meet performance standards	N/A	N/A	N/A	95
Percent of workers' compensation claims	N/A	N/A	N/A	5
Percent of turnover rate for detention	17.83	24.62	19.18	25
Percent of turnover rate for enforcement	6.93	6.48	14.88	20
Percent of turnover rate for civilian	22.54	24.71	30.65	22
Percent of detention positions filled	93.29	95.21	89.09	89
Percent of enforcement positions filled	87.57	88.18	89.70	90
Percent of civilian positions filled	N/A	N/A	N/A	90

Program Name: Community Services

Program Purpose: The purpose of the Community Services Program is to provide crime prevention information and increase public involvement for the general public so that they can be more aware of public safety issues and safely project themselves from criminal elements.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of inquiries addressed with one business day	N/A	N/A	N/A	95
Percent of volunteer cost vs. compensated deputy cost for public safety services	N/A	N/A	N/A	2

Program Name: Cost Abatement

Program Purpose: The purpose of the Cost Abatement Program is to provide inmate labor services and funding to MCSO and various agencies so that they can provide necessary services at a reduced or no cost to the public.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of meal cost subsidized by donated food	N/A	N/A	N/A	45

Program Name: Custody Management

Program Purpose: The purpose of the Custody Management Program is to provide security, safety, care, custody, and control services to inmates and Maricopa County Sheriff's Office staff so that the inmates can properly and expeditiously be processed through the system and have non-violent, safe, secure facilities for inmates and staff to live and work in.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of inmates properly processed in the intake area within 24 hours	N/A	N/A	N/A	98
Percent of staff assaults annually	N/A	N/A	N/A	5
Percent of uses of force meeting standards for appropriateness	N/A	N/A	N/A	100
Percent of inmates released according to procedure from custody	N/A	N/A	N/A	98
Percent of inmates who make their appointment	N/A	N/A	N/A	95

Program Name: Financial Program

Program Purpose: The purpose of the Financial Program is to provide coordination of fiscal, property and equipment activities to the Sheriff's Office Command Staff so that they can fulfill public safety demands for the citizens of Maricopa County.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of expense variance in annual budget	N/A	N/A	N/A	2
Percent of billed dollars collected	N/A	N/A	N/A	80
Percent of requisitions completed within 48 hours	N/A	N/A	N/A	60
Percent of stock deliveries completed within 48 hours	N/A	N/A	N/A	70

Program Name: Information Management

Program Purpose: The purpose of the Information Management Program is to provide data collection, manipulation, communication and retention tools to Sheriff's Office Command staff so that they can make operational decisions and affect policy in furtherance of public safety for the citizens of Maricopa County.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of targeted data sources accessible by pertinent staff	N/A	N/A	N/A	95
Percent of successful radio transmissions	N/A	N/A	N/A	95
Percent of targeted users receiving desktop training	N/A	N/A	N/A	85
Percent of reports (standard, usage, etc.) provided on time	N/A	N/A	N/A	95
Percent of records maintained in compliance with pertinent laws	N/A	N/A	N/A	90
Percent of official records maintained with accurate information	N/A	N/A	N/A	90
Percent of system availability	N/A	N/A	N/A	98

Program Name: Inmate Services

Program Purpose: The purpose of the Inmate Services Program is to provide educational, behavioral, health, and program services to inmates so that they can (be all they can be) have the opportunity for improvement, to maintain their health, and to participate in mandated services.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of program graduates that do not return to jail within two years	N/A	N/A	N/A	50
Percent of juvenile inmates participating in Hard Knocks High	N/A	N/A	N/A	90
Percent of inmates who receive mandated services	N/A	N/A	N/A	95
Percent of inmates receiving the appropriate religious, medical or nutritionally balanced meal each day	N/A	N/A	N/A	95
Percent of National Commission on Correctional Health Care standards met	N/A	N/A	N/A	95

Program Name: Investigative

Program Purpose: The purpose of the Investigative Program is to provide investigative reports and services for prosecuting agencies so the prosecution has sufficient information to decide legal actions.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of delinquent tax dollars collected	N/A	N/A	N/A	90
Percent of mental health patients and Tuberculosis patients located and transported to hospital facilities	N/A	N/A	N/A	98
Percent of testimonies with complete and accurate information provided	N/A	N/A	N/A	100
Percent of evidence analyzed within established timelines	N/A	N/A	N/A	98
Percent of property maintained in seized condition until released by the court	N/A	N/A	N/A	100
Percent of general investigations submitted to prosecuting agencies considered complete with no additional investigation required	N/A	N/A	N/A	98
Percent of notifications made within established timelines	N/A	N/A	N/A	98
Percent of pawnshops meeting standards for accuracy and accountability	N/A	N/A	N/A	95
Percent of property made available on demand in preserved condition	N/A	N/A	N/A	100
Percent of investigations submitted to prosecuting agencies considered complete with no additional investigation required	N/A	N/A	N/A	98

Program Name: Patrol

Program Purpose: The purpose of the Patrol Program is to provide law enforcement response and preventative services to the general public within Maricopa County so that they feel safe and secure in the community.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of arrests completed in compliance with pertinent laws	N/A	N/A	N/A	99
Percent of requested missions completed	N/A	N/A	N/A	98
Percent of requests responded to through preventive enforcement services	N/A	N/A	N/A	95
Percent of incidents that are resolved within acceptable standards	N/A	N/A	N/A	99
Percent of reduction of fatal accident rate	N/A	N/A	N/A	2
Percent of CFS dispatched within established timelines	N/A	N/A	N/A	90

SOLID WASTE

Program Name: Waste Management

Program Purpose: The purpose of the Waste Management Program is to provide transfer and disposal of Solid Waste and Waste Tire Recycling services for residents so they can dispose of their trash conveniently, safely and economically.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of tire tonnage properly disposed	75	75	80	90
Percent customers satisfied	N/A	N/A	80	80
Percent of groundwater wells monitored	100	100	100	100

STADIUM DISTRICT-MAJOR LEAGUE BASEBALL

Program Name: Entertainment Management

Program Purpose: The purpose of the Entertainment Management Program is to provide ticketing and entertainment event services to the Maricopa County community and visitors so they can attend baseball and other entertainment events.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent increase in revenue	765	6	20	10
Percent increase in discount tickets sold	123	72	N/A	7

Program Name: Financial Management

Program Purpose: The purpose of the Financial Management Program is to provide fiscal resources and asset management of Cactus League and BankOne Ballpark to the Board of Directors of the Stadium District, the community, and to its visitors, in order to ensure sound fiscal management of publicly owned facilities.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent increase in revenue	10	7	(2)	4
Percent of satisfied customers	N/A	N/A	N/A	96

Program Name: Information Management

Program Purpose: The purpose of the Information Management Program is to provide information and related services to the public in order to increase their awareness of the Stadium District and fulfill public information requests.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent requests filled in 5 business days or less	100	100	100	100

STAR CALL CENTER

Program Name: STAR Center

Program Purpose: The purpose of the STAR Call Center is to provide an immediate information bridge for the residents of Maricopa County so that the caller and the customer service agent can identify and define the issue or problem and either solve the problem or recommend a course of action in a single telephone call.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of calls answered within 30 seconds	0	0	66 est	70
Percent of requested documents mailed within 24 hours	0	0	95 est	98

SUPERINTENDENT OF SCHOOLS

Program Name: Schools

Program Purpose: The purpose of the schools program is to provide fiscal and education services to school districts and the community so that students receive quality education.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of customers who report good/excellent service on annual survey	N/A	N/A	75	80

SUPERIOR COURT

Program Name: Case Management

Program Purpose: The purpose of the Case Management program is to provide caseflow management services to the court so it can advance case progress in a timely manner.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of criminal cases resolved within established trial court standards *(180 days)*	70	70	74	80
Percent of civil cases resolved within established trial court standards*(18 months)*	83	84	87	89
Percent of Family Court cases (pre-decree) resolved within established trial court standards *(12 months)*	N/A	N/A	N/A	85

Program Name: Court Information Services

Program Purpose: The purpose of the Court Information Services program is to provide court, legal and community information resources and services to the public and the court so they can better understand the law and the courts.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent self-represented litigants reporting that they are better prepared to access judicial process.	N/A	N/A	N/A	80
Percent judicial officers/JAs reporting that self-represented litigants who use the Self Service Center are better prepared to access judicial process.	N/A	N/A	N/A	80

Program Name: Court Operations Support

Program Purpose: The purpose of the Court Operations Support program is to provide internal services to the court and interested parties so they can efficiently resolve court cases in a safe and productive work environment.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent users reporting that information and services provided assists in achieving their strategic goals.	N/A	N/A	N/A	80

Program Name: Early Assessment And ADR Program

Program Purpose: The purpose of the Early Assessment and Alternative Dispute Resolution (ADR) program is to provide screening, intervention and dispute resolution alternatives to litigants and interested parties so they can resolve case-related issues in a timely and appropriate manner.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent cases referred to ADR reach resolution through ADR services provided.	N/A	N/A	N/A	70

Program Name: Monitoring/Enforcement

Program Purpose: The purpose of the Monitoring/Enforcement program is to provide probate oversight and enforcement services to the court and interested parties so they can assure compliance with judicial reporting and collection requirements and court orders.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of cases that comply with monetary component of court orders, excluding bond forfeitures.	N/A	N/A	40	50

Program Name: Pre-Adjudication Program

Program Purpose: The purpose of the Pre-Adjudication program is to provide pre-file information services and monitoring activity to the court, defendants and interested parties so they can initiate case activity and monitor case progress.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of in-custody cases processed within 24 hours of arrest, including advisements of allegations and determinations on release conditions, attorney status and interpreter needs.	N/A	N/A	N/A	100

Program Name: Trial Delivery

Program Purpose: The purpose of the Trial Delivery program is to provide adjudication services to litigants and jurors to the court so that cases can proceed to trial and resolution without delay.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent judges receiving Judicial Performance Report with a minimum 80 Percent approval rating. *(even years only)*	N/A	91	N/A	95
Percent of jurors reporting for service that are utilized. *(sent to a courtroom)*	86	83	75	90

TRANSPORTATION

Program Name: Build Transportation Systems

Program Purpose: The purpose of the Build Transportation Systems program is to provide planning, design, and construction of roads to the traveling public so that they can get to their desired destination in a safe and efficient manner.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of projects bid that were planned to be bid	44	85	81	85
Percent of lane miles delivered that were approved for improvement	N/A	N/A	71	90

Program Name: Operate and Maintain Transportation Systems

Program Purpose: The purpose of the Operate and Maintain Transportation Systems program is to provide roadway upkeep and traffic flow management to the traveling public so that they can have safe trips on smooth, cost effective roads.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of arterial road mileage with pavement condition rating of “good” or better	99.6	99.3	98.3	99

Program Name: Support Transportation Systems

Program Purpose: The purpose of the Support Transportation Systems program is to provide information, tools, and guidance to teams within MCDOT and their customers so that they can prepare and deliver better products and services and make sound business decisions.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent increase of customer satisfaction	N/A	N/A	N/A	5
Percent of project expenditures that MCDOT saved through partnerships	N/A	N/A	N/A	17

TREASURER

Program Name: Accounting Program

Program Purpose: The purpose of the Accounting Program is to provide accounting and investment services for the Treasurer and Maricopa County and its political subdivisions so that there is fiscal accountability to county residents.

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percent of Treasurer's Journal Entries created by month-end	100	100	100	100
Percent of Cash Receipts Actually Processed	100	100	100	100
Tax Apportionments - Percent of Levy apportioned	97.10	97.14	97.08	97.15
Month-end Closings - Percent time month-end balance/close by due date	100	100	100	100

Program Name: Property Tax Program

Program Purpose: The purpose of the Property Tax Program is to provide tax information for owners of property in Maricopa County so that they may pay their taxes in an accurate and prompt fashion and that their payments are accurately posted (applied).

Key Results:	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Payments Posted - Percent of Levy collected	97.10	97.14	97.08	97.15
Percent of levy collected by LockBox (LB) facility	42.47	38.62	38.35	37.00
Percent of Tax Bills Correctly Mailed	N/A	N/A	N/A	80
Back Tax Sale - Percent of BTX Collected	42.06	45.26	43.08	44.00

FINANCIAL FORECAST

EXECUTIVE SUMMARY

Since 1994, the Maricopa County Office of Management and Budget has developed a financial forecast to assist Executive County Management in both short and long range financial planning. The FY 2001-02 version forecasts revenues, expenditures and ending fund balance figures for each of ten years. The forecast narrative includes a summary and detailed narrative description of both the revenue and expenditure assumptions used in preparing this forecast. Schedules for both a "Base Scenario" and "Low Scenario" are included for the major County funds.

GENERAL ASSUMPTIONS

This forecast provides a conservative estimate of the County's fiscal condition through the next ten years given realistic economic forecasts, current Board policies and existing laws. The forecast does not incorporate anticipated policy changes or spending priorities. The forecast is based on the following assumptions:

- ↔ The Maricopa Integrated Health System (MIHS) will continue to operate as a part of County government.
- ↔ The County will continue to fund the Maricopa Integrated Health System (MIHS) operating subsidy in lieu of the prior Disproportionate Share transfer.
- ↔ The policy of avoiding use of the voter-approved jail excise tax for ongoing jail operating costs will continue.
- ↔ General Fund surpluses, if any, will be reserved to repay debt used to complete the current capital improvement program (CIP) for general government facilities.

OVERALL FISCAL POSITION

The overall forecast is based on econometric forecasts of major revenues and demographic/economic cost drivers developed for Maricopa County by the consulting firm of Elliott D. Pollack and Company. In keeping with conservative planning practices, forecast information is provided to the County under both "most likely" and "pessimistic" scenarios; a "high" scenario is not considered. The key issues in the latest forecast update are the jail and juvenile detention program, the impact of escalating costs for indigent health care, and funding requirements for the CIP. A ten-year forecast horizon is used to assess the impact of the expiration of the jail tax, which is limited to nine years or $900 million in total collections.

The Most Likely scenario indicates that Maricopa County will be able to absorb the full cost of operating new jail and juvenile detention facilities in the General Fund, with an increasing net surplus. In the Most Likely scenario, annual General Fund revenue growth ranges from approximately 4.00% to 7.00% over the next five years, while expenditures and fund transfers increase from approximately 4.85% to 7.00% during the same period. In the Pessimistic scenario, General Fund revenue growth rates are lower while expenditure increases are higher, leaving smaller relative surpluses.

The Most Likely scenario indicates that the Criminal Justice Facility Capital Plan will require a short-term borrowing to bridge a temporary funding gap beginning in Fiscal Year 2002-03. The scenario assumes the short-term debt is entirely repaid by the end of Fiscal Year 2004-05.

REVENUE

- ↔ The Board of Supervisors adopted a tax rate reduction of $.0300 for FY 2001-02, and the forecast assumes continued reduction in the combined rates for the Primary, Debt Service, Flood Control District, and Library District levies. The primary rate is held at the FY 2001-02 level until FY 2004-05, whereupon it is increased by an amount to offset the elimination of the Debt Service levy when all of the County's

outstanding general obligation bonds are repaid. The Library District rate is held at the current rate of $.0421 through the forecast horizon, while the Flood Control District levy is held flat at $45 million, thus causing the tax rate to decline. In the Most Likely scenario, the Primary rate reaches the constitutional maximum limit in Fiscal Year 2009-10 and decreases each year thereafter. In the Pessimistic scenario, the Primary rate is maintained at a level that would not impose a tax increase on existing property owners, as defined in the "Truth in Taxation" law.

- The forecast predicts a resumption of normal growth in primary net assessed value; assessed value growth due to market changes and new construction are projected to subside to lower levels. Estimated growth rates are conservative; market and growth estimates are based on local historical trends. However, assessed value could very well experience lower or no growth if the State Legislature makes further changes in the property tax system. Utility de-regulation could also have a significant negative impact on assessed values.
- Forecasts of other revenue sources are based on economic forecasts and historical trends.
- The revenue forecast includes the elimination of Disproportionate Share revenue under the provisions of Senate Bill 1577.

EXPENDITURES

- Expenditure projections include relatively small increases in the cost of existing programs, plus estimated annual increases in staffing levels consistent with population growth.
- Projections include funding for pay increases that are in line with inflation and population growth estimates.
- Major maintenance for current facilities and park-enhancements continues through the end of the forecast period. Major maintenance for future general governmental and jail facilities begins in Fiscal Year 2002-03 and increases each year thereafter as new facilities are placed in service.
- County contributions to the Arizona Health Care Cost Containment System (AHCCCS) and the Arizona Long-Term Care System (ALTCS) are projected to increase in line with State forecasted growth. Consistent with Senate Bill 1577, the County's Administrative Implementation contribution increases through the forecast horizon.
- MIHS does not require a General Fund subsidy in the Most Likely scenario above the prior net Disproportionate Share revenue. The Pessimistic scenario includes a higher subsidy relative to the Most Likely scenario.

REVENUE ASSUMPTION DETAIL

NET ASSESSED VALUE

Net assessed value includes:

- locally assessed real property and improvements,
- secured and unsecured personal property, and
- centrally assessed real property and improvements

The assessed value of each of these elements changes from year to year due to market trends, legislative changes and addition of new taxable property. For purposes of this forecast, each component of change was projected separately for each category of property. Market and growth estimates are based on historical trends; the impacts of legislative changes are also factored in where they are known. The forecasts should be considered conservative.

PENALTIES AND INTEREST

The base forecast assumes that revenue from this source will remain at current levels relative to property tax collections.

LICENSES AND PERMITS

Overall, license and permit revenue is forecast to grow in line with economic factors. The two sources of General Fund license and permit revenue are liquor licenses and fiber optic franchise permits.

INTERGOVERNMENTAL REVENUE (EXCLUDING STATE SHARED SALES TAX AND VEHICLE LICENSE TAX)

Intergovernmental revenue is projected to grow in line with inflation. The major sources of intergovernmental revenue are Sheriff's Office Patrol Service reimbursements, election reimbursements, and Justice of the Peace salary reimbursements.

STATE SHARED SALES TAXES

Based on econometric forecasts, growth in state shared sales tax revenue is expected to slow to lower levels of 3.00% to 6.50%, depending on the forecast scenario.

STATE SHARED VEHICLE LICENSE TAXES

Vehicle License Tax (VLT) revenue had grown rapidly over the past two years due to biennial registration and the strong economy. Both VLT forecast scenarios assume that fewer vehicle owners will register on a biennial basis. Because the existing stock of vehicles continually depreciates, growth in VLT is dependent on sales of new vehicles and importation of existing vehicles from out of state by new residents. Movements to cut or eliminate VLT by the State Legislature could reduce the amount of revenue to Maricopa County.

CHARGES FOR SERVICES

Major sources of charges for services are recording fees, court fees, and tax sale fees. Most charges for service are expected to increase in line with County population growth. The forecast assumes no increase in fee rates.

FINES AND FORFEITS

General Fund fine and forfeit revenue is primarily from Justice Court traffic fines. Fines are expected to grow in line with County population growth. The forecast assumes no change in fine rates.

PATIENT REVENUE

Patient charges collected in the General Fund consist of partial reimbursements by County residual long-term care patients for their cost of care. These revenues are projected to decline gradually in line with expenditures for residual long-term care, which are decreasing as the capped patient population decreases.

INTEREST EARNINGS

Interest Earnings are forecasted proportionate to historical interest earnings relative to total General Fund revenue.

MISCELLANEOUS REVENUE

Major sources of miscellaneous revenue include Facilities Management Security Building lease revenue from Non-County organizations, Recorder fees for micro-graphics and Assessor Map and Copy fees. The forecast assumes that Facilities Management will phase out Non-County Security Building leases over the next five years. The forecast assumes no change in current miscellaneous fee rates.

SALE OF FIXED ASSETS

No major property liquidations are anticipated through the forecast period. Minimal revenue is projected through the forecast period.

OPERATING TRANSFERS-IN

Operating transfers-in represent General Fund Departments' central service cost allocation. The forecast assumes that transfers-in will increase with inflation.

EXPENDITURE ASSUMPTION DETAIL

WAGES & SALARIES

Wages and salaries are projected to increase at the anticipated rates of inflation and population growth.

EMPLOYEE BENEFITS

Beginning in Fiscal Year 2003-04 forecasted benefit costs include the projected impact of increasing ASRS contributions. In Fiscal Year 2002-03, the health coverage growth rate is approximately 17.6% with anticipated medical inflation growth thereafter.

SUPPLIES AND SERVICES

Supplies and services are projected to increase at the anticipated rates of inflation and population growth.

CAPITAL OUTLAY

Capital outlay expenditures are projected to increase at the anticipated rates of inflation and population growth.

GENERAL GOVERNMENT

General Government is presented as a separate item because it is comprised of many program elements that must be projected individually. These programs include the following:

- General Contingency - the Fiscal Year 2001-02 budgeted $14.4 million increases each year in line with increases in the overall General Fund budget.
- Major maintenance for current facilities and park-enhancements continues through the end of the forecast period. Major maintenance for future general government facilities begins in Fiscal Year 2002-03 and increases each year thereafter as new facilities are placed in service.
- Vehicle Replacement - replacement of vehicles operated by General Fund departments is projected to increase with inflation and population growth through the forecast period.

JAIL/JUVENILE DETENTION MAINTENANCE OF EFFORT

In accordance with current Board policy, the forecast assumes that the General Fund will continue to support ongoing existing and future detention facility operating costs. The General Fund contribution fully covers all existing and future detention facility operating costs through the forecast period. The contribution increases by 21% in Fiscal Year 2003-04 as new detention facilities are placed in service.

ELECTION COSTS

The incremental cost of administering primary and general elections is cyclical in nature. Efficiencies, anticipated restructuring, and process improvements, particularly from the new voter tabulation system, will allow the County to contain election costs.

HEALTH CARE MANDATES

Health Care Mandates include a variety of mandated and Board-sponsored health care related costs: the Arnold v. San Court Order requirements for treatment of the seriously mentally ill, an intergovernmental agreement for general mental health assistance, and the Long Term Care Residual program. The Arnold v. Sarn Court Order forecast includes anticipated medical inflation and an additional 2% inflation to account for a possible change in the pharmaceuticals weighting in future Intergovernmental Agreement formulae. For certain programs in Health Care Mandates, no growth is projected, while costs for some programs are projected to increase based on population growth and medical inflation.

AHCCCS/ALTCS CONTRIBUTIONS

County contributions to AHCCCS and ALTCS are projected to increase in line with State forecasted growth. Consistent with Senate Bill 1577, the County's Administrative Implementation contribution increases through the forecast period.

GENERAL FUND - BASE SCENARIO

	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Sources of Funds:					
Revenue					
Property Taxes	$ 252,676,223	$ 261,996,168	$ 278,316,416	$ 306,179,056	$ 320,515,152
Payments in Lieu of Taxes/SRP	5,430,195	5,314,130	5,314,130	5,644,242	5,644,242
Payments in Lieu of Taxes/Federal	961,015	950,000	950,000	950,000	950,000
Tax Penalties & Interest	8,000,000	8,295,079	8,811,796	9,693,957	10,147,853
Licenses and Permits	375,000	477,551	555,000	560,000	565,000
Intergovernmental	13,565,019	5,213,002	5,421,816	5,562,776	5,800,243
State Shared Sales Tax	341,524,693	355,870,194	378,341,676	398,457,596	419,621,840
Vehicle License Tax	92,868,667	102,400,348	109,065,397	116,990,579	125,196,718
Charges for Services	15,954,567	16,386,300	16,846,300	17,406,300	17,916,300
Fines & Forfeits	10,333,814	10,597,409	10,846,701	11,129,158	11,419,145
Patient Charges	93,044	74,435	55,826	37,217	18,608
Gain/Loss Fixed Assets	50,000	50,000	50,000	50,000	50,000
Interest Earnings	12,000,000	12,417,250	13,176,779	14,116,448	14,847,405
Miscellaneous Revenue	2,965,158	2,380,779	2,285,234	2,254,144	1,897,126
Total Revenue	$ 756,797,395	$ 782,422,646	$ 830,037,071	$ 889,031,474	$ 934,589,632
Net Growth Rate		3.39%	6.09%	7.11%	5.12%
Operating Transfers-In	$ 8,154,989	$ 8,380,000	$ 8,610,000	$ 8,840,000	$ 9,080,000
Total Sources	$ 764,952,384	$ 790,802,646	$ 838,647,071	$ 897,871,474	$ 943,669,632
Net Growth Rate		3.38%	6.05%	7.06%	5.10%
Uses of Funds:					
Expenditures:					
Wages and Salaries - Base	$ 194,339,704	$ 205,931,227	$ 216,891,547	$ 228,761,804	$ 241,281,709
Salary Adjustments	5,850,006	6,171,759	6,500,240	6,855,991	7,231,213
Employee Benefits	45,785,779	52,131,743	53,995,517	56,510,898	59,572,042
Supplies and Services	64,613,448	68,677,959	75,839,578	83,709,551	92,155,591
Capital Outlay	2,051,657	2,099,040	2,206,425	2,325,007	2,450,000
General Government	71,037,005	59,101,482	61,837,231	58,660,590	60,947,618
Primary/General Elections Cost	6,069,510	11,174,376	6,719,415	12,377,325	7,461,193
AHCCCS/ALTCS Contributions	144,159,867	155,701,828	160,460,503	170,093,938	180,459,729
Transfer Out to Detention Fund	101,186,962	107,355,043	129,266,615	159,307,061	184,398,137
Other Mandated Health Care	64,984,336	66,332,824	68,382,464	50,475,687	52,667,426
MIHS Subsidy	13,140,300	13,140,300	13,140,300	13,140,300	13,140,300
Total Uses	$ 713,218,574	$ 747,817,582	$ 795,239,835	$ 842,218,152	$ 901,764,958
Net Growth Rate		4.85%	6.34%	5.91%	7.07%
Projected Surplus/Deficit:	$ 51,733,810	$ 42,985,064	$ 43,407,236	$ 55,653,322	$ 41,904,674
Percent of Total Expenditures	7.25%	5.75%	5.46%	6.61%	4.65%
Unreserved Fund Balance:					
Beginning Balance	$ 124,034,750	$ 76,000,000	$ 82,978,019	$ 95,415,256	$ 123,818,578
Net Cashflow Reserve	(76,000,000)	(79,686,843)	(84,740,120)	(89,746,092)	(96,091,352)
Net Expendable Fund Balance	$ 48,034,750	$ (3,686,843)	$ (1,762,101)	$ 5,669,164	$ 27,727,226
Net Surplus/Deficit	51,733,810	42,985,064	43,407,236	55,653,322	41,904,674
Appropriated Fund Balance	(99,768,560)	(36,007,045)	(30,970,000)	(27,250,000)	(26,300,000)
Ending Expendable Fund Balance	$ -	$ 3,291,177	$ 10,675,136	$ 34,072,486	$ 43,331,900
Ending Fund Balance	$ 76,000,000	$ 82,978,019	$ 95,415,256	$ 123,818,578	$ 139,423,252

* Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors.

GENERAL FUND - BASE SCENARIO

	6 FY 2006-07	7 FY 2007-08	8 FY 2008-09	9 FY 2009-10	10 FY 2010-11
Sources of Funds:					
Revenue					
Property Taxes	$ 338,141,038	$ 357,608,833	$ 375,076,491	$ 384,930,163	$ 395,626,555
Payments in Lieu of Taxes/SRP	5,644,242	5,644,242	5,644,242	5,457,403	5,371,170
Payments in Lieu of Taxes/Federal	950,000	950,000	950,000	950,000	950,000
Tax Penalties & Interest	10,705,908	11,322,279	11,875,324	12,187,301	12,525,961
Licenses and Permits	570,000	575,000	580,000	586,000	592,000
Intergovernmental	5,946,791	6,200,609	6,363,473	6,645,355	6,815,133
State Shared Sales Tax	440,908,103	463,286,831	486,814,723	511,551,449	537,559,811
Vehicle License Tax	133,215,473	141,057,933	150,044,235	158,794,617	168,937,459
Charges for Services	18,446,300	19,016,300	19,586,300	20,136,300	20,706,300
Fines & Forfeits	11,716,866	12,022,532	12,336,359	12,658,570	12,989,395
Patient Charges	-	-	-	-	-
Gain/Loss Fixed Assets	50,000	50,000	50,000	50,000	50,000
Interest Earnings	15,631,187	16,463,342	17,297,871	18,019,798	18,799,163
Miscellaneous Revenue	1,780,720	1,654,319	1,696,679	1,741,425	1,786,577
Total Revenue	$ 983,706,628	$ 1,035,852,220	$ 1,088,315,696	$ 1,133,708,381	$ 1,182,709,523
Net Growth Rate	5.26%	5.30%	5.06%	4.17%	4.32%
Operating Transfers-In	$ 9,330,000	$ 9,580,000	$ 9,840,000	$ 10,110,000	$ 10,380,000
Total Sources	$ 993,036,628	$ 1,045,432,220	$ 1,098,155,696	$ 1,143,818,381	$ 1,193,089,523
Net Growth Rate	5.23%	5.28%	5.04%	4.16%	4.31%
Uses of Funds:					
Expenditures:					
Wages and Salaries - Base	$ 254,486,816	$ 268,414,625	$ 283,104,689	$ 298,598,725	$ 314,940,735
Salary Adjustments	7,626,970	8,044,386	8,484,648	8,949,004	9,438,774
Employee Benefits	62,799,571	66,202,555	69,790,566	73,573,696	77,562,591
Supplies and Services	101,214,997	110,927,349	121,334,636	132,481,399	144,414,889
Capital Outlay	2,581,751	2,720,629	2,867,020	3,021,335	3,184,004
General Government	63,116,810	64,381,199	67,183,483	70,145,502	73,305,996
Primary/General Elections Cost	13,744,117	8,285,363	15,262,766	9,201,129	16,950,248
AHCCCS/ALTCS Contributions	191,638,349	203,675,731	216,749,277	230,720,457	246,545,210
Transfer Out to Detention Fund	203,875,521	212,186,004	216,149,803	219,914,641	224,521,492
Other Mandated Health Care	49,148,829	51,447,621	53,846,372	56,265,085	58,819,935
MIHS Subsidy	13,140,300	13,140,300	13,140,300	13,140,300	13,140,300
Total Uses	$ 963,374,030	$ 1,009,425,761	$ 1,067,913,560	$ 1,116,011,274	$ 1,182,824,173
Net Growth Rate	6.83%	4.78%	5.79%	4.50%	5.99%
Projected Surplus/Deficit:	$ 29,662,598	$ 36,006,459	$ 30,242,136	$ 27,807,107	$ 10,265,351
Percent of Total Expenditures	3.08%	3.57%	2.83%	2.49%	0.87%
Unreserved Fund Balance:					
Beginning Balance	$ 139,423,252	$ 157,396,130	$ 182,212,868	$ 201,265,284	$ 217,882,671
Net Cashflow Reserve	(102,656,365)	(107,563,601)	(113,796,014)	(118,921,268)	(126,040,796)
Net Expendable Fund Balance	$ 36,766,887	$ 49,832,529	$ 68,416,855	$ 82,344,017	$ 91,841,875
Net Surplus/Deficit	29,662,598	36,006,459	30,242,136	27,807,107	10,265,351
Appropriated Fund Balance	(11,689,720)	(11,189,720)	(11,189,720)	(11,189,720)	(11,189,720)
Ending Expendable Fund Balance	$ 54,739,765	$ 74,649,268	$ 87,469,271	$ 98,961,404	$ 90,917,505
Ending Fund Balance	$ 157,396,130	$ 182,212,868	$ 201,265,284	$ 217,882,671	$ 216,958,302

GENERAL FUND - LOW SCENARIO

	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Sources of Funds:					
Revenue					
Property Taxes	$ 252,676,223	$ 259,469,405	$ 269,082,962	$ 292,148,901	$ 302,767,393
Payments in Lieu of Taxes/SRP	5,430,195	5,314,130	5,314,130	5,655,021	5,655,021
Payments in Lieu of Taxes/Federal	961,015	950,000	950,000	950,000	950,000
Tax Penalties & Interest	8,000,000	8,215,079	8,519,455	9,249,747	9,585,940
Licenses and Permits	375,000	477,400	555,000	560,000	566,000
Intergovernmental	13,565,019	5,224,372	5,443,644	5,591,625	5,838,349
State Shared Sales Tax	341,524,693	345,538,239	365,579,457	383,127,271	402,283,635
Vehicle License Tax	92,868,667	97,047,811	102,431,545	107,449,959	112,551,845
Charges for Services	15,954,567	16,377,140	16,767,857	17,268,661	17,699,483
Fines & Forfeits	10,333,814	10,581,826	10,793,462	11,030,918	11,273,598
Patient Charges	93,044	74,435	55,826	37,217	18,608
Gain/Loss Fixed Assets	50,000	50,000	50,000	50,000	50,000
Interest Earnings	12,000,000	12,121,129	12,707,126	13,476,774	14,061,106
Miscellaneous Revenue	2,965,158	2,377,900	2,277,251	2,239,988	1,878,781
Total Revenue	$ 756,797,395	$ 763,818,866	$ 800,527,715	$ 848,836,083	$ 885,179,760
Net Growth Rate		0.93%	4.81%	6.03%	4.28%
Operating Transfers-In	$ 8,154,989	$ 8,400,000	$ 8,650,000	$ 8,910,000	$ 9,180,000
Total Sources	$ 764,952,384	$ 772,218,866	$ 809,177,715	$ 857,746,083	$ 894,359,760
Net Growth Rate		0.95%	4.79%	6.00%	4.27%
Uses of Funds:					
Expenditures:					
Wages and Salaries - Base	$ 194,339,704	$ 206,531,796	$ 218,798,587	$ 232,123,421	$ 246,259,737
Salary Adjustments	5,850,006	6,877,509	7,285,993	7,729,710	8,200,449
Employee Benefits	45,785,779	52,283,918	54,136,609	56,764,970	59,952,533
Supplies and Services	64,613,448	68,776,383	75,904,594	83,695,780	92,049,013
Capital Outlay	2,051,657	2,102,166	2,208,535	2,324,837	2,447,263
General Government	71,037,005	59,132,960	61,861,584	58,665,868	60,931,242
Primary/General Elections Cost	6,069,510	11,190,538	6,725,555	12,375,891	7,452,541
AHCCCS/ALTCS Contributions	144,159,867	156,741,193	161,652,644	171,780,287	182,698,677
Transfer Out to Detention Fund	101,186,962	106,334,765	129,391,107	159,527,329	184,720,328
Other Mandated Health Care	64,984,336	66,751,133	69,285,054	51,884,806	54,616,665
MIHS Subsidy	13,140,300	19,455,466	26,321,399	35,902,112	45,917,022
Total Uses	$ 713,218,574	$ 756,116,070	$ 813,571,660	$ 872,775,012	$ 945,245,469
Net Growth Rate		6.01%	7.60%	7.28%	8.30%
Projected Surplus/Deficit:	$ 51,733,810	$ 16,102,796	$ (4,393,945)	$ (15,028,929)	$ (50,885,710)
Percent of Total Expenditures	7.25%	2.13%	-0.54%	-1.72%	-5.38%
Unreserved Fund Balance:					
Beginning Balance	$ 124,034,750	$ 76,000,000	$ 56,095,751	$ 20,731,807	$ (21,547,123)
Net Cashflow Reserve	(76,000,000)	(80,571,123)	(86,693,544)	(93,002,206)	(100,724,600)
Net Expendable Fund Balance	$ 48,034,750	$ (4,571,123)	$ (30,597,793)	$ (72,270,400)	$ (122,271,723)
Net Surplus/Deficit	51,733,810	16,102,796	(4,393,945)	(15,028,929)	(50,885,710)
Appropriated Fund Balance	(99,768,560)	(36,007,045)	(30,970,000)	(27,250,000)	(26,300,000)
Ending Expendable Fund Balance	$ -	$ (24,475,371)	$ (65,961,738)	$ (114,549,329)	$ (199,457,433)
Ending Fund Balance	$ 76,000,000	$ 56,095,751	$ 20,731,807	$ (21,547,123)	$ (98,732,833)

* Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors.

GENERAL FUND - LOW SCENARIO

	6 FY 2006-07	7 FY 2007-08	8 FY 2008-09	9 FY 2009-10	10 FY 2010-11
Sources of Funds:					
Revenue					
Property Taxes	$ 317,816,900	$ 334,427,129	$ 347,038,791	$ 357,904,095	$ 370,790,194
Payments in Lieu of Taxes/SRP	5,655,021	5,655,021	5,623,582	5,519,832	5,533,306
Payments in Lieu of Taxes/Federal	950,000	950,000	950,000	950,000	950,000
Tax Penalties & Interest	10,062,424	10,588,321	10,987,620	11,331,627	11,739,615
Licenses and Permits	572,000	578,000	584,000	590,000	596,000
Intergovernmental	5,991,508	6,264,085	6,432,871	6,723,002	6,898,124
State Shared Sales Tax	420,386,398	439,303,786	459,072,457	479,730,717	501,318,600
Vehicle License Tax	117,765,689	123,116,377	128,625,975	134,957,479	141,545,781
Charges for Services	18,170,323	18,671,182	19,152,059	19,622,956	20,123,872
Fines & Forfeits	11,521,618	11,775,093	12,034,145	12,298,896	12,569,472
Patient Charges	-	-	-	-	-
Gain/Loss Fixed Assets	50,000	50,000	50,000	50,000	50,000
Interest Earnings	14,703,375	15,389,891	16,023,595	16,656,564	17,343,068
Miscellaneous Revenue	1,757,167	1,625,537	1,662,648	1,701,122	1,740,978
Total Revenue	$ 925,402,423	$ 968,394,423	$ 1,008,237,743	$ 1,048,036,291	$ 1,091,199,009
Net Growth Rate	4.54%	4.65%	4.11%	3.95%	4.12%
Operating Transfers-In	$ 9,460,000	$ 9,740,000	$ 10,030,000	$ 10,330,000	$ 10,640,000
Total Sources	$ 934,862,423	$ 978,134,423	$ 1,018,267,743	$ 1,058,366,291	$ 1,101,839,009
Net Growth Rate	4.53%	4.63%	4.10%	3.94%	4.11%
Uses of Funds:					
Expenditures:					
Wages and Salaries - Base	$ 261,256,955	$ 277,167,503	$ 294,047,004	$ 311,954,467	$ 330,952,494
Salary Adjustments	8,699,857	9,229,678	9,791,765	10,388,084	11,020,718
Employee Benefits	63,320,030	66,877,672	70,636,254	74,607,184	78,802,522
Supplies and Services	100,999,959	110,586,408	120,848,391	131,828,310	143,571,074
Capital Outlay	2,576,135	2,711,795	2,854,598	3,004,921	3,163,160
General Government	63,075,958	64,334,580	67,128,972	70,080,724	73,228,299
Primary/General Elections Cost	13,713,639	8,258,109	15,195,989	9,150,754	16,838,570
AHCCCS/ALTCS Contributions	194,560,853	207,374,792	221,343,262	236,336,247	253,355,263
Transfer Out to Detention Fund	204,305,998	212,812,679	216,984,106	220,968,107	225,806,410
Other Mandated Health Care	51,587,890	54,478,436	57,505,911	60,574,544	63,825,752
MIHS Subsidy	47,391,974	48,899,048	50,436,674	51,928,529	53,480,058
Total Uses	$ 1,011,489,248	$ 1,062,730,700	$ 1,126,772,926	$ 1,180,821,871	$ 1,254,044,321
Net Growth Rate	7.01%	5.07%	6.03%	4.80%	6.20%
Projected Surplus/Deficit:	$ (76,626,825)	$ (84,596,277)	$ (108,505,184)	$ (122,455,580)	$ (152,205,312)
Percent of Total Expenditures	-7.58%	-7.96%	-9.63%	-10.37%	-12.14%
Unreserved Fund Balance:					
Beginning Balance	$ (98,732,833)	$ (187,049,377)	$ (282,835,375)	$ (402,530,278)	$ (536,175,578)
Net Cashflow Reserve	(107,783,484)	(113,243,732)	(120,068,021)	(125,827,433)	(133,629,958)
Net Expendable Fund Balance	$ (206,516,317)	$ (300,293,110)	$ (402,903,395)	$ (528,357,711)	$ (669,805,537)
Net Surplus/Deficit	(76,626,825)	(84,596,277)	(108,505,184)	(122,455,580)	(152,205,312)
Appropriated Fund Balance	(11,689,720)	(11,189,720)	(11,189,720)	(11,189,720)	(11,189,720)
Ending Expendable Fund Balance	$ (294,832,862)	$ (396,079,107)	$ (522,598,299)	$ (662,003,011)	$ (833,200,569)
Ending Fund Balance	$ (187,049,377)	$ (282,835,375)	$ (402,530,278)	$ (536,175,578)	$ (699,570,611)

DETENTION FUND - BASE SCENARIO

	1 FY 2001-2002	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
DETENTION FUND-OPERATING					
Jail Excise Tax	$ 103,017,791	$ 108,506,893	$ 115,362,422	$ 121,500,172	$ 127,956,286
Transfers In from Other Funds-Base Maintenance of Effort	101,186,962	107,355,043	114,802,363	118,905,796	123,857,929
Transfers In from Other Funds-Above Base Maintenance of Effort	-	-	14,464,252	40,401,265	60,540,208
Intergovernmental/Jail Per Diem	18,718,000	21,852,358	24,037,594	26,441,353	29,085,488
Interest Income	100,000	63,360	10,904	21,919	794,713
Totals	$ 223,022,753	$ 237,777,653	$ 268,677,534	$ 307,270,506	$ 342,234,625
Uses of Funds:					
Operating Expenditures - Current Facilities					
Personal Services	$ 92,125,539	$ 97,260,153	$ 101,016,451	$ 103,610,376	$ 106,266,374
Operations	20,221,479	20,767,459	21,328,180	21,904,041	22,495,450
Correctional Health Payment to MIHS	1,700,000	1,825,302	1,956,047	2,095,292	2,242,333
Subtotal - Current Operations	$ 114,047,018	$ 119,852,914	$ 124,300,678	$ 127,609,708	$ 131,004,157
Operating Expenditures - New Facilities					
Personal Services	$ -	$ -	$ 9,897,121	$ 34,364,258	$ 55,148,243
Operations	-	4,096,626	12,175,659	13,394,447	13,930,225
Major Maintenance - New Detention Facilities	-	871,833	4,930,750	8,380,000	11,401,000
Subtotal - New Facility Operations	$ -	$ 4,968,459	$ 27,003,530	$ 56,138,705	$ 80,479,468
Contingency	-	2,000,000	2,000,000	2,000,000	2,000,000
Total Operating Expenditures	$ 114,047,018	$ 126,821,373	$ 153,304,208	$ 185,748,414	$ 213,483,626
Operating Surplus/(Deficit)	$ 5,957,944	$ 2,449,388	$ 10,904	$ 21,919	$ 794,713
Non-Recurring Expenditures					
ICJIS - Phase I	$ 4,682,863	$ 3,716,599	$ 3,057,451	$ 1,123,722	$ 1,837,860
ICJIS - Phase II	-	3,408,922	2,722,453	7,158,582	6,653,060
ICJIS - Phase IIII	-	-	-	-	6,302,658
Subtotal ICJIS Phases I-III	$ 4,682,863	$ 7,125,521	$ 5,779,904	$ 8,282,304	$ 14,793,578
Contingency - Capital Improvement Program	10,000,000	-	-	-	-
Sheriff - Records Management System	250,000	-	-	-	-
Sheriff - Jail Crimes and Intelligence	56,551	-	-	-	-
ICJIS - Parallel Agency Projects	400,000	500,000	500,000	500,000	500,000
Sheriff Classroom Space	300,000	-	-	-	-
Sheriff - Recruiting Expenses	500,000	750,000	750,000	750,000	750,000
Relocations	500,000	3,596,000	2,806,000	-	-
Sheriff - Refrigerated Trucks	3,410,946	-	-	-	-
Major Maintenance - Current Detention Facilities	5,390,000	15,262,000	2,890,000	4,385,000	2,515,000
Contingency	2,334,616	-	-	-	-
Sub-Total Non-Recurring	$ 27,824,876	$ 27,233,521	$ 12,725,904	$ 13,917,304	$ 18,558,578
Transfer to Detention Capital Projects	$ 84,726,011	$ 88,841,106	$ 101,572,600	$ 32,200,433	$ -
Total Non-Operating Expenditures	$ 112,550,887	$ 116,074,628	$ 114,298,504	$ 46,117,737	$ 18,558,578
Non-Operating Surplus/(Deficit)	$ (9,533,096)	$ (7,567,735)	$ 1,063,918	$ 75,382,436	$ 109,397,708
Total Expenditures (Operating Plus Non-Operating)	$ 226,597,905	$ 242,896,001	$ 267,602,712	$ 231,866,150	$ 232,042,204
Total Projected Surplus/Deficit (Operating Plus Non-Operating)	$ (3,575,152)	$ (5,118,347)	$ 1,074,822	$ 75,404,355	$ 110,192,421
Unreserved/Undesignated Fund Balance (Fund 255):					
Beginning Fund Balance	$ 9,757,372	$ 6,182,265	$ 1,063,918	$ 2,138,740	$ 77,543,095
Projected Surplus/Deficit	(3,575,152)	(5,118,347)	1,074,822	75,404,355	110,192,421
Ending Fund Balance	$ 6,182,265	$ 1,063,918	$ 2,138,740	$ 77,543,095	$ 187,735,516
DETENTION FUND-CAPITAL PROJECTS (Fund 455)					
Sources of Funds:					
Transfer-In from Detention Operating Fund	$ 84,726,011	$ 88,841,106	$ 101,572,600	$ 32,200,433	$ -
Proceeds of Short-term Debt	-	95,000,000	-	-	-
Miscellaneous	-	-	-	-	-
Total Sources	$ 84,726,011	$ 183,841,106	$ 101,572,600	$ 32,200,433	$ -
Uses of Funds					
Capital Improvements	$ 232,997,677	$ 179,674,139	$ 28,900,000	$ -	$ -
Estimated Short-Term Debt Principal	-	-	62,000,000	33,000,000	-
Estimated Short-Term Debt Interest	-	3,800,000	7,600,000	2,640,000	-
Total Uses	$ 232,997,677	$ 183,474,139	$ 98,500,000	$ 35,640,000	$ -
Projected Surplus/Deficit:	$ (148,271,666)	$ 366,967	$ 3,072,600	$ (3,439,567)	$ -
Unreserved Fund Balance:					
Beginning Balance	$ 148,271,667	$ -	$ 366,967	$ 3,439,567	$ -
Net Surplus/Deficit	(148,271,667)	366,967	3,072,600	(3,439,567)	-
Ending Balance	$ -	$ 366,967	$ 3,439,567	$ -	$ -

* Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors.

DETENTION FUND - BASE SCENARIO

	6 FY 2006-07	7 FY 2007-08	8 FY 2008-09	9 FY 2009-10	10 FY 2010-11
DETENTION FUND-OPERATING					
Jail Excise Tax	$ 91,860,916	$ -	$ -	$ -	$ -
Transfers In from Other Funds-Base Maintenance of Effort	131,172,582	-	-	-	-
Transfers In from Other Funds-Above Base Maintenance of Effort	72,702,939	212,186,004	216,149,803	219,914,641	224,521,492
Intergovernmental/Jail Per Diem	31,994,037	35,193,441	38,712,785	42,584,064	42,584,064
Interest Income	1,924,038	2,778,492	2,677,756	2,641,839	2,603,993
Totals	$ 329,654,513	$ 250,157,937	$ 257,540,343	$ 265,140,545	$ 269,709,549
Uses of Funds:					
Operating Expenditures - Current Facilities					
Personal Services	$ 108,982,996	$ 111,760,913	$ 114,600,782	$ 117,478,410	$ 120,430,264
Operations	23,102,827	23,726,604	24,367,222	25,025,137	25,700,816
Correctional Health Payment to MIHS	2,397,428	2,560,831	2,732,784	2,907,915	3,094,316
Subtotal - Current Operations	$ 134,483,251	$ 138,048,347	$ 141,700,788	$ 145,411,461	$ 149,225,395
Operating Expenditures - New Facilities					
Personal Services	$ 72,274,873	$ 79,487,655	$ 82,566,584	$ 85,719,957	$ 85,719,957
Operations	14,487,434	14,878,595	15,280,317	15,692,886	16,116,594
Major Maintenance - New Detention Facilities	12,624,000	12,964,848	13,314,899	13,674,401	14,043,610
Subtotal - New Facility Operations	$ 99,386,307	$ 107,331,098	$ 111,161,800	$ 115,087,244	$ 115,880,161
Contingency	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Total Operating Expenditures	$ 235,869,559	$ 247,379,445	$ 254,862,588	$ 262,498,705	$ 267,105,556
Operating Surplus/(Deficit)	$ 1,924,038	$ 2,778,492	$ 2,677,756	$ 2,641,839	$ 2,603,993
Non-Recurring Expenditures					
ICJIS - Phase I	$ 1,692,177	$ 1,091,951	$ 1,126,603	$ 1,162,914	$ -
ICJIS - Phase II	4,215,028	7,079,102	531,253	557,362	-
ICJIS - Phase IIII	672,517	534,072	550,095	566,597	-
Subtotal ICJIS Phases I-III	$ 6,579,721	$ 8,705,126	$ 2,207,951	$ 2,286,873	$ -
Contingency - Capital Improvement Program	-	-	-	-	-
Sheriff - Records Management System	-	-	-	-	-
Sheriff - Jail Crimes and Intelligence	-	-	-	-	-
ICJIS - Parallel Agency Projects	500,000	500,000	500,000	500,000	500,000
Sheriff Classroom Space	-	-	-	-	-
Sheriff - Recruiting Expenses	750,000	750,000	750,000	750,000	750,000
Relocations	-	-	-	-	-
Sheriff - Refrigerated Trucks	-	-	-	-	-
Major Maintenance - Current Detention Facilities	2,582,905	2,652,643	2,724,265	2,797,820	2,873,361
Contingency	-	-	-	-	-
Sub-Total Non-Recurring	$ 10,412,626	$ 12,607,769	$ 6,182,216	$ 6,334,693	$ 4,123,361
Transfer to Detention Capital Projects	$ -	$ -	$ -	$ -	$ -
Total Non-Operating Expenditures	$ 10,412,626	$ 12,607,769	$ 6,182,216	$ 6,334,693	$ 4,123,361
Non-Operating Surplus/(Deficit)	$ 81,448,290	$ (12,607,769)	$ (6,182,216)	$ (6,334,693)	$ (4,123,361)
Total Expenditures (Operating Plus Non-Operating)	$ 246,282,185	$ 259,987,214	$ 261,044,804	$ 268,833,398	$ 271,228,917
Total Projected Surplus/Deficit (Operating Plus Non-Operating)	$ 83,372,328	$ (9,829,277)	$ (3,504,461)	$ (3,692,854)	$ (1,519,368)
Unreserved/Undesignated Fund Balance (Fund 255):					
Beginning Fund Balance	$ 187,735,516	$ 271,107,844	$ 261,278,567	$ 257,774,106	$ 254,081,252
Projected Surplus/Deficit	83,372,328	(9,829,277)	(3,504,461)	(3,692,854)	(1,519,368)
Ending Fund Balance	$ 271,107,844	$ 261,278,567	$ 257,774,106	$ 254,081,252	$ 252,561,884
DETENTION FUND-CAPITAL PROJECTS (Fund 455)					
Sources of Funds:					
Transfer-In from Detention Operating Fund	$ -	$ -	$ -	$ -	$ -
Proceeds of Short-term Debt	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Total Sources	$ -	$ -	$ -	$ -	$ -
Uses of Funds					
Capital Improvements	$ -	$ -	$ -	$ -	$ -
Estimated Short-Term Debt Principal	-	-	-	-	-
Estimated Short-Term Debt Interest	-	-	-	-	-
Total Uses	$ -	$ -	$ -	$ -	$ -
Projected Surplus/Deficit:	$ -	$ -	$ -	$ -	$ -
Unreserved Fund Balance:					
Beginning Balance	$ -	$ -	$ -	$ -	$ -
Net Surplus/Deficit	-	-	-	-	-
Ending Balance	$ -	$ -	$ -	$ -	$ -

DETENTION FUND - LOW SCENARIO

	1 FY 2001-2002*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
DETENTION FUND-OPERATING					
Jail Excise Tax	$ 103,017,791	$ 104,587,874	$ 110,653,971	$ 115,965,361	$ 121,763,629
Transfers In from Other Funds-Base Maintenance of Effort	101,186,962	106,334,765	111,027,674	113,276,013	116,807,287
Transfers In from Other Funds-Above Base Maintenance of Effort	-	-	18,363,433	46,251,316	67,913,041
Intergovernmental/Jail Per Diem	18,718,000	21,852,358	24,037,594	26,441,353	29,085,488
Interest Income	100,000	63,360	-	-	724,546
Totals	$ 223,022,753	$ 232,838,357	$ 264,082,671	$ 301,934,044	$ 336,293,993
Uses of Funds:					
Operating Expenditures - Current Facilities					
Personal Services	$ 92,125,539	$ 97,260,153	$ 101,016,451	$ 103,640,700	$ 106,329,751
Operations	20,221,479	20,828,123	21,452,967	22,096,556	22,759,453
Correctional Health Payment to MIHS	1,700,000	1,826,099	1,955,752	2,092,721	2,237,144
Subtotal - Current Operations	$ 114,047,018	$ 119,914,376	$ 124,425,170	$ 127,829,977	$ 131,326,349
Operating Expenditures - New Facilities					
Personal Services	$ -	$ -	$ 9,897,121	$ 34,364,258	$ 55,148,243
Operations	-	4,096,626	12,175,659	13,394,447	13,930,225
Major Maintenance - New Detention Facilities	-	871,833	4,930,750	8,380,000	11,401,000
Subtotal - New Facility Operations	$ -	$ 4,968,459	$ 27,003,530	$ 56,138,705	$ 80,479,468
Contingency	-	2,000,000	2,000,000	2,000,000	2,000,000
Total Operating Expenditures	$ 114,047,018	$ 126,882,835	$ 153,428,700	$ 185,968,683	$ 213,805,817
Operating Surplus/(Deficit)	$ 5,957,944	$ 1,367,648	$ -	$ -	$ 724,546
Non-Recurring Expenditures					
ICJIS - Phase I	$ 4,682,863	$ 3,716,599	$ 3,057,451	$ 1,123,722	$ 1,837,860
ICJIS - Phase II	-	3,408,922	2,722,453	7,158,582	6,653,060
ICJIS - Phase IIII	-	-	-	-	6,302,658
Subtotal ICJIS Phases I-III	$ 4,682,863	$ 7,125,521	$ 5,779,904	$ 8,282,304	$ 14,793,578
Contingency - Capital Improvement Program	10,000,000	-	-	-	-
Sheriff - Records Management System	250,000	-	-	-	-
Sheriff - Jail Crimes and Intelligence	56,551	-	-	-	-
ICJIS - Parallel Agency Projects	400,000	500,000	500,000	500,000	500,000
Sheriff Classroom Space	300,000	-	-	-	-
Sheriff - Recruiting Expenses	500,000	750,000	750,000	750,000	750,000
Relocations	500,000	3,596,000	2,806,000	-	-
Sheriff - Refrigerated Trucks	3,410,946	-	-	-	-
Major Maintenance - Current Detention Facilities	5,390,000	15,262,000	2,890,000	4,385,000	2,515,000
Contingency	2,334,616	-	-	-	-
Sub-Total Non-Recurring	$ 27,824,876	$ 27,233,521	$ 12,725,904	$ 13,917,304	$ 18,558,578
Transfer to Detention Capital Projects	$ 84,726,011	$ 84,922,088	$ 97,945,889	$ 31,315,729	$ -
Total Non-Operating Expenditures	$ 112,550,887	$ 112,155,609	$ 110,671,793	$ 45,233,033	$ 18,558,578
Non-Operating Surplus/(Deficit)	$ (9,533,096)	$ (7,567,735)	$ (17,822)	$ 70,732,329	$ 103,205,052
Total Expenditures (Operating Plus Non-Operating)	$ 226,597,905	$ 239,038,444	$ 264,100,493	$ 231,201,715	$ 232,364,395
Total Projected Surplus/Deficit (Operating Plus Non-Operating)	$ (3,575,152)	$ (6,200,087)	$ (17,822)	$ 70,732,329	$ 103,929,598
Unreserved/Undesignated Fund Balance (Fund 255):					
Beginning Fund Balance	$ 9,757,372	$ 6,182,265	$ (17,822)	$ (35,644)	$ 70,696,685
Projected Surplus/Deficit	(3,575,152)	(6,200,087)	(17,822)	70,732,329	103,929,598
Ending Fund Balance	$ 6,182,265	$ (17,822)	$ (35,644)	$ 70,696,685	$ 174,626,283
DETENTION FUND-CAPITAL PROJECTS (Fund 455)					
Sources of Funds:					
Transfer-In from Detention Operating Fund	$ 84,726,011	$ 84,922,088	$ 97,945,889	$ 31,315,729	$ -
Proceeds of Short-term Debt	-	95,000,000	-	-	-
Total Sources	$ 84,726,011	$ 179,922,088	$ 97,945,889	$ 31,315,729	$ -
Uses of Funds					
Capital Improvements	$ 232,997,677	$ 179,674,139	$ 28,900,000	$ -	$ -
Estimated Short-Term Debt Principal	-	-	62,000,000	33,000,000	-
Estimated Short-Term Debt Interest	-	3,800,000	7,600,000	2,640,000	-
Total Uses	$ 232,997,677	$ 183,474,139	$ 98,500,000	$ 35,640,000	$ -
Projected Surplus/Deficit:	$ (148,271,666)	$ (3,552,051)	$ (554,111)	$ (4,324,271)	$ -
Unreserved Fund Balance:					
Beginning Balance	$ 148,271,667	$ -	$ (3,552,051)	$ (4,106,162)	$ (8,430,433)
Net Surplus/Deficit	(148,271,667)	(3,552,051)	(554,111)	(4,324,271)	-
Ending Balance	$ -	$ (3,552,051)	$ (4,106,162)	$ (8,430,433)	$ (8,430,433)

* Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors.

DETENTION FUND - LOW SCENARIO

	6 FY 2006-07	7 FY 2007-08	8 FY 2008-09	9 FY 2009-10	10 FY 2010-11
DETENTION FUND-OPERATING					
Jail Excise Tax	$ 112,913,255	$ -	$ -	$ -	$ -
Transfers In from Other Funds-Base MOE	122,470,986	-	-	-	-
Transfers In from Other Funds-Above Base MOE	81,835,012	212,812,679	216,984,106	220,968,107	225,806,410
Intergovernmental/Jail Per Diem	31,994,037	35,193,441	38,712,785	42,584,064	42,584,064
Interest	1,789,686	2,858,444	2,758,368	2,723,033	2,685,681
Totals	$ 351,002,976	$ 250,864,565	$ 258,455,259	$ 266,275,204	$ 271,076,155
Uses of Funds:					
Operating Expenditures - Current Facilities					
Personal Services	$ 109,082,244	$ 111,898,934	$ 114,780,554	$ 117,702,622	$ 120,702,072
Operations	23,442,236	24,145,503	24,869,869	25,615,965	26,384,444
Correctional Health Payment to MIHS	2,389,248	2,549,251	2,717,364	2,888,232	3,069,844
Subtotal - Current Operations	$ 134,913,728	$ 138,593,688	$ 142,367,787	$ 146,206,818	$ 150,156,359
Operating Expenditures - New Facilities					
Personal Services	$ 72,274,873	$ 79,487,655	$ 82,566,584	$ 85,719,957	$ 85,719,957
Operations	14,487,434	14,922,057	15,369,719	15,830,811	16,305,735
Major Maintenance - New Detention Facilities	12,624,000	13,002,720	13,392,802	13,794,586	14,208,423
Subtotal - New Facility Operations	$ 99,386,307	$ 107,412,432	$ 111,329,105	$ 115,345,353	$ 116,234,115
Contingency	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Total Operating Expenditures	$ 236,300,035	$ 248,006,120	$ 255,696,891	$ 263,552,171	$ 268,390,474
Operating Surplus/(Deficit)	$ 1,789,686	$ 2,858,444	$ 2,758,368	$ 2,723,033	$ 2,685,681
Non-Recurring Expenditures					
ICJIS - Phase I	$ 1,692,177	$ 1,091,951	$ 1,126,603	$ 1,162,914	$ -
ICJIS - Phase II	4,215,028	7,079,102	531,253	557,362	-
ICJIS - Phase IIII	672,517	534,072	550,095	566,597	-
Subtotal ICJIS Phases I-III	$ 6,579,721	$ 8,705,126	$ 2,207,951	$ 2,286,873	$ -
Contingency - Capital Improvement Program	-	-	-	-	-
Sheriff - Records Management System	-	-	-	-	-
Sheriff - Jail Crimes and Intelligence	-	-	-	-	-
ICJIS - Parallel Agency Projects	500,000	500,000	500,000	500,000	500,000
Sheriff Classroom Space	-	-	-	-	-
Sheriff - Recruiting Expenses	750,000	750,000	750,000	750,000	750,000
Relocations	-	-	-	-	-
Sheriff - Refrigerated Trucks	-	-	-	-	-
Major Maintenance - Current Detention Facilities	2,590,450	2,668,164	2,748,208	2,830,655	2,915,574
Contingency	-	-	-	-	-
Sub-Total Non-Recurring	$ 10,420,171	$ 12,623,289	$ 6,206,160	$ 6,367,528	$ 4,165,574
Transfer to Detention Capital Projects	$ -	$ -	$ -	$ -	$ -
Total Non-Operating Expenditures	$ 10,420,171	$ 12,623,289	$ 6,206,160	$ 6,367,528	$ 4,165,574
Non-Operating Surplus/(Deficit)	$ 102,493,084	$ (12,623,289)	$ (6,206,160)	$ (6,367,528)	$ (4,165,574)
Total Expenditures (Operating Plus Non-Operating)	$ 246,720,206	$ 260,629,409	$ 261,903,051	$ 269,919,699	$ 272,556,048
Total Projected Surplus/Deficit (Operating Plus Non-Operating)	$ 104,282,770	$ (9,764,845)	$ (3,447,792)	$ (3,644,495)	$ (1,479,893)
Unreserved/Undesignated Fund Balance (Fund 255):					
Beginning Fund Balance	$ 174,626,283	$ 278,909,053	$ 269,144,208	$ 265,696,416	$ 262,051,921
Projected Surplus/Deficit	104,282,770	(9,764,845)	(3,447,792)	(3,644,495)	(1,479,893)
Ending Fund Balance	$ 278,909,053	$ 269,144,208	$ 265,696,416	$ 262,051,921	$ 260,572,028
DETENTION FUND-CAPITAL PROJECTS (Fund 455)					
Sources of Funds:					
Transfer-In from Detention Operating Fund	$ -	$ -	$ -	$ -	$ -
Proceeds of Short-term Debt	-	-	-	-	-
Total Sources	$ -	$ -	$ -	$ -	$ -
Uses of Funds					
Capital Improvements	$ -	$ -	$ -	$ -	$ -
Estimated Short-Term Debt Principal	-	-	-	-	-
Estimated Short-Term Debt Interest	-	-	-	-	-
Total Uses	$ -	$ -	$ -	$ -	$ -
Projected Surplus/Deficit:	$ -	$ -	$ -	$ -	$ -
Unreserved Fund Balance:					
Beginning Balance	$ (8,430,433)	$ (8,430,433)	$ (8,430,433)	$ (8,430,433)	$ (8,430,433)
Net Surplus/Deficit	-	-	-	-	-
Ending Balance	$ (8,430,433)	$ (8,430,433)	$ (8,430,433)	$ (8,430,433)	$ (8,430,433)

TRANSPORTATION - BASE SCENARIO

(excludes grants)	1 FY2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Sources of Funds:					
Revenue:					
Highway User Revenue Funds	$ 81,000,000	83,214,930	88,618,544	92,565,884	96,747,645
State Shared VLT	7,200,000	7,753,127	8,352,079	8,997,845	9,653,643
Other Intergovernmental	39,958,766	11,658,442	13,000,956	11,346,600	12,434,837
Licenses and Permits	720,000	739,440	759,405	779,909	800,966
Interest	500,000	-	-	-	-
Other Charges for Services	34,000	34,918	35,861	36,829	37,823
Gain on Fixed Assets	240,000	-	-	-	-
Miscellaneous	267,834	275,066	282,492	290,120	297,953
Total Sources	$ 129,920,600	$ 103,675,923	$ 111,049,336	$ 114,017,186	$ 119,972,867
Net Growth Rate		-20.20%	7.11%	2.67%	5.22%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries-Base	$ 17,762,236	$ 18,529,704	$ 19,009,284	$ 19,509,586	$ 20,022,837
Salary Adjustments	851,889	532,334	555,335	569,708	584,702
Employee Benefits	4,295,504	4,848,257	5,463,009	5,666,409	5,874,242
Supplies and Services	22,608,229	23,218,651	23,845,555	24,489,385	25,150,598
Capital Outlay	4,324,305	4,441,061	4,560,970	4,684,116	4,810,587
Total Operating	$ 49,842,163	$ 51,570,007	$ 53,434,153	$ 54,919,204	$ 56,442,967
Net Growth Rate		3.47%	3.61%	2.78%	2.77%
Capital Project Expenditures:	$ 56,017,647	$ 58,292,212	$ 65,004,780	$ 56,733,000	$ 62,174,184
Total Uses	$ 105,859,810	$ 109,862,219	$ 118,438,933	$ 111,652,204	$ 118,617,151
Projected Surplus/Deficit:	$ 24,060,790	$ (6,186,296)	$ (7,389,596)	$ 2,364,982	$ 1,355,716
Unreserved Fund Balance:					
Beginning Balance	$ 7,000,306	$ 31,061,096	$ 24,874,800	$ 17,485,204	$ 19,850,185
Net Surplus/Deficit	24,060,790	(6,186,296)	(7,389,596)	2,364,982	1,355,716
Ending Balance	$ 31,061,096	$ 24,874,800	$ 17,485,204	$ 19,850,185	$ 21,205,901

* Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.

TRANSPORTATION - BASE SCENARIO

(excludes grants)	6 FY 2006-07	7 FY 2007-08	8 FY 2008-09	9 FY 2009-10	10 FY 2010-11
Sources of Funds:					
Revenue:					
Highway User Revenue Funds	101,315,065	105,655,627	110,427,220	115,213,937	$ 120,052,923
State Shared VLT	10,390,874	11,120,828	11,954,049	12,836,249	13,656,151
Other Intergovernmental	12,770,577	13,115,383	13,469,498	13,833,175	14,206,670
Licenses and Permits	822,592	844,802	867,612	891,038	915,096
Interest	-	-	-	-	-
Other Charges for Services	38,845	39,893	40,971	42,077	43,213
Gain on Fixed Assets	-	-	-	-	-
Miscellaneous	305,998	314,259	322,744	331,459	340,408
Total Sources	$ 125,643,951	$ 131,090,793	$ 137,082,095	$ 143,147,934	$ 149,214,460
Net Growth Rate	4.73%	4.34%	4.57%	4.42%	4.24%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries-Base	$ 20,549,595	$ 21,090,212	$ 21,645,051	$ 22,214,487	$ 22,798,903
Salary Adjustments	600,084	615,871	632,074	648,702	665,768
Employee Benefits	6,086,398	6,302,730	6,523,075	6,738,971	6,962,186
Supplies and Services	25,829,664	26,527,065	27,243,296	27,978,865	28,734,294
Capital Outlay	4,940,473	5,073,866	5,210,860	5,351,553	5,496,045
Total Operating	$ 58,006,216	$ 59,609,744	$ 61,254,355	$ 62,932,578	$ 64,657,197
Net Growth Rate	2.77%	2.76%	2.76%	2.74%	2.74%
Capital Project Expenditures:	$ 63,852,887	$ 65,576,915	$ 67,347,492	$ 69,165,874	$ 71,033,352
Total Uses	$ 121,859,103	$ 125,186,659	$ 128,601,847	$ 132,098,452	$ 135,690,549
Projected Surplus/Deficit:	$ 3,784,849	$ 5,904,134	$ 8,480,248	$ 11,049,481	$ 13,523,911
Unreserved Fund Balance:					
Beginning Balance	$ 21,205,901	$ 24,990,750	$ 30,894,884	$ 39,375,131	$ 50,424,613
Net Surplus/Deficit	3,784,849	5,904,134	8,480,248	11,049,481	13,523,911
Ending Balance	$ 24,990,750	$ 30,894,884	$ 39,375,131	$ 50,424,613	$ 63,948,524

TRANSPORTATION - LOW SCENARIO

(excludes grants)	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Sources of Funds:					
Revenue:					
Highway User Revenue Funds	$ 81,000,000	83,214,930	88,618,544	92,565,884	96,747,645
State Shared VLT	7,200,000	7,753,127	8,352,079	8,997,845	9,653,643
Other Intergovernmental	39,958,766	11,658,442	13,000,956	11,346,600	12,434,837
Licenses and Permits	720,000	741,600	763,848	786,763	810,366
Interest	500,000	-	-	-	-
Other Charges for Services	34,000	35,020	36,071	37,153	38,267
Gain on Fixed Assets	240,000	-	-	-	-
Miscellaneous	267,834	275,869	284,145	292,669	301,450
Total Sources	$ 129,920,600	$ 103,678,989	$ 111,055,642	$ 114,026,914	$ 119,986,207
Net Growth Rate		-20.20%	7.11%	2.68%	5.23%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries-Base	$ 17,762,236	$ 18,529,704	$ 19,062,571	$ 19,618,462	$ 20,190,339
Salary Adjustments	851,889	591,482	617,039	634,784	653,295
Employee Benefits	4,295,504	4,848,257	5,468,870	5,688,502	5,913,810
Supplies and Services	22,608,229	23,286,476	23,985,070	24,704,622	25,445,761
Capital Outlay	4,324,305	4,454,034	4,587,655	4,725,285	4,867,043
Total Operating	$ 49,842,163	$ 51,709,953	$ 53,721,205	$ 55,371,654	$ 57,070,248
Net Growth Rate		3.75%	3.89%	3.07%	3.07%
Capital Project Expenditures:	$ 56,017,647	$ 58,292,212	$ 65,004,780	$ 56,733,000	$ 62,174,184
Total Uses	$ 105,859,810	$ 110,002,165	$ 118,725,985	$ 112,104,654	$ 119,244,432
Projected Surplus/Deficit:	$ 24,060,790	$ (6,323,176)	$ (7,670,343)	$ 1,922,260	$ 741,775
Unreserved Fund Balance:					
Beginning Balance	$ 7,000,306	$ 31,061,096	$ 24,737,920	$ 17,067,576	$ 18,989,836
Net Surplus/Deficit	24,060,790	(6,323,176)	(7,670,343)	1,922,260	741,775
Ending Balance	$ 31,061,096	$ 24,737,920	$ 17,067,576	$ 18,989,836	$ 19,731,612

* Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.

TRANSPORTATION - LOW SCENARIO

(excludes grants)	6 FY 2006-07	7 FY 2007-08	8 FY 2008-09	9 FY 2009-10	10 FY 2010-11
Sources of Funds:					
Revenue:					
Highway User Revenue Funds	101,315,065	105,655,627	110,427,220	115,213,937	$ 120,398,564
State Shared VLT	10,390,874	11,120,828	11,954,049	12,836,249	13,462,884
Other Intergovernmental	12,807,882	13,192,118	13,587,882	13,995,518	14,415,384
Licenses and Permits	834,677	859,718	885,509	912,074	939,437
Interest	-	-	-	-	-
Other Charges for Services	39,415	40,598	41,816	43,070	44,362
Gain on Fixed Assets	-	-	-	-	-
Miscellaneous	310,493	319,808	329,402	339,284	349,463
Total Sources	$ 125,698,407	$ 131,188,696	$ 137,225,878	$ 143,340,133	$ 149,610,094
Net Growth Rate	4.76%	4.37%	4.60%	4.46%	4.37%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries-Base	$ 20,778,893	$ 21,384,603	$ 22,007,970	$ 22,649,508	$ 23,309,747
Salary Adjustments	672,338	691,937	712,107	732,865	754,229
Employee Benefits	6,144,730	6,381,157	6,622,967	6,861,620	7,109,054
Supplies and Services	26,209,134	26,995,408	27,805,270	28,639,428	29,498,611
Capital Outlay	5,013,055	5,163,446	5,318,350	5,477,900	5,642,237
Total Operating	$ 58,818,150	$ 60,616,551	$ 62,466,664	$ 64,361,322	$ 66,313,877
Net Growth Rate	3.06%	3.06%	3.05%	3.03%	3.03%
Capital Project Expenditures:	$ 64,039,410	$ 65,960,592	$ 67,939,410	$ 69,977,592	$ 72,076,920
Total Uses	$ 122,857,559	$ 126,577,142	$ 130,406,074	$ 134,338,914	$ 138,390,797
Projected Surplus/Deficit:	$ 2,840,848	$ 4,611,554	$ 6,819,804	$ 9,001,219	$ 11,219,297
Unreserved Fund Balance:					
Beginning Balance	$ 19,731,612	$ 22,572,459	$ 27,184,013	$ 34,003,818	$ 43,005,037
Net Surplus/Deficit	2,840,848	4,611,554	6,819,804	9,001,219	11,219,297
Ending Balance	$ 22,572,459	$ 27,184,013	$ 34,003,818	$ 43,005,037	$ 54,224,334

FLOOD CONTROL DISTRICT - BASE SCENARIO

(excludes grants)	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Sources of Funds:					
Revenue					
Property Taxes	$ 45,322,696	$ 44,870,124	$ 44,873,814	$ 44,877,192	$ 44,877,743
SRP Payments in Lieu of Taxes	153,587	129,383	119,743	115,303	110,483
Licenses and Permits	1,500,027	1,530,028	1,391,560	1,296,721	1,330,435
Intergovernmental	20,800,000	15,907,000	18,151,000	16,100,000	14,100,000
Interest	878,500	357,998	180,987	-	-
Miscellaneous	10,032,397	9,336,000	670,000	230,000	300,000
Total Sources	$ 78,687,207	$ 72,130,533	$ 65,387,104	$ 62,619,216	$ 60,718,661
Net Growth Rate		-8.33%	-9.35%	-4.23%	-3.04%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries - Base	$ 6,998,231	$ 7,180,307	$ 7,369,259	$ 7,563,127	$ 7,762,097
Salary Adjustments	202,104	209,737	215,194	220,857	226,667
Employee Benefits	1,992,816	2,257,446	2,498,373	2,599,023	2,698,661
Supplies and Services	12,052,769	12,378,194	12,712,405	13,055,640	13,408,142
Capital Outlay	889,500	913,517	938,181	963,512	989,527
Total Operating	$ 22,135,420	$ 22,939,200	$ 23,733,412	$ 24,402,159	$ 25,085,095
Net Growth Rate		3.63%	3.46%	2.82%	2.80%
Capital Project Expenditures:	$ 57,198,292	$ 53,930,000	$ 50,490,000	$ 51,744,000	$ 51,858,000
Total Uses	$ 79,333,712	$ 76,869,200	$ 74,223,412	$ 76,146,159	$ 76,943,095
Net Growth Rate		-3.11%	-3.44%	2.59%	1.05%
Projected Surplus/(Deficit):	$ (646,505)	$ (4,738,668)	$ (8,836,308)	$ (13,526,944)	$ (16,224,433)
Percent of Total Expenditures	-0.81%	-6.16%	-11.91%	-17.76%	-21.09%
Unreserved Fund Balance:					
Beginning Balance	$ 12,794,939	$ 12,148,434	$ 7,409,766	$ (1,426,542)	$ (14,953,486)
Net Surplus/Deficit	(646,505)	(4,738,668)	(8,836,308)	(13,526,944)	(16,224,433)
Ending Balance	$ 12,148,434	$ 7,409,766	$ (1,426,542)	$ (14,953,486)	$ (31,177,919)

* Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.

FLOOD CONTROL DISTRICT - BASE SCENARIO

(excludes grants)	6 FY 2006-07	7 FY 2007-08	8 FY 2008-09	9 FY 2009-10	10 FY 2010-11
Sources of Funds:					
Revenue					
Property Taxes	$ 44,893,791	$ 44,886,379	$ 44,891,216	$ 44,914,816	$ 44,898,581
SRP Payments in Lieu of Taxes	104,141	100,589	96,530	91,202	86,953
Licenses and Permits	1,365,027	1,400,517	1,436,931	1,474,291	1,512,623
Intergovernmental	14,400,000	14,800,000	15,200,000	15,600,000	15,600,000
Interest	-	-	-	-	-
Miscellaneous	300,000	300,000	300,000	300,000	300,000
Total Sources	$ 61,062,959	$ 61,487,485	$ 61,924,677	$ 62,380,309	$ 62,398,157
Net Growth Rate	0.57%	0.70%	0.71%	0.74%	0.03%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries - Base	$ 7,966,302	$ 8,175,878	$ 8,390,968	$ 8,611,717	$ 8,838,273
Salary Adjustments	232,630	238,750	245,031	251,477	258,093
Employee Benefits	2,800,451	2,904,320	3,010,183	3,117,953	3,223,189
Supplies and Services	13,770,162	14,141,956	14,523,789	14,915,932	15,318,662
Capital Outlay	1,016,244	1,043,683	1,071,862	1,100,803	1,130,524
Total Operating	$ 25,785,790	$ 26,504,587	$ 27,241,834	$ 27,997,881	$ 28,768,741
Net Growth Rate	2.79%	2.79%	2.78%	2.78%	2.75%
Capital Project Expenditures:	$ 53,258,166	$ 54,696,136	$ 56,172,932	$ 57,689,601	$ 59,247,221
Total Uses	$ 79,043,956	$ 81,200,724	$ 83,414,767	$ 85,687,483	$ 88,015,962
Net Growth Rate	2.73%	2.73%	2.73%	2.72%	2.72%
Projected Surplus/(Deficit):	$ (17,980,997)	$ (19,713,238)	$ (21,490,090)	$ (23,307,174)	$ (25,617,805)
Percent of Total Expenditures	-22.75%	-24.28%	-25.76%	-27.20%	-29.11%
Unreserved Fund Balance:					
Beginning Balance	$ (31,177,919)	$ (49,158,916)	$ (68,872,154)	$ (90,362,244)	$ (113,669,418)
Net Surplus/Deficit	(17,980,997)	(19,713,238)	(21,490,090)	(23,307,174)	(25,617,805)
Ending Balance	$ (49,158,916)	$ (68,872,154)	$ (90,362,244)	$ (113,669,418)	$ (139,287,223)

FLOOD CONTROL DISTRICT - LOW SCENARIO

(excludes grants)	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Sources of Funds:					
Revenue					
Property Taxes	$ 45,322,696	$ 44,878,378	$ 44,883,290	$ 44,887,149	$ 44,875,963
SRP Payments in Lieu of Taxes	153,587	132,047	124,563	121,772	117,840
Licenses and Permits	1,500,027	1,455,026	1,382,275	998,807	1,020,781
Intergovernmental	20,800,000	15,907,000	18,151,000	16,100,000	14,100,000
Interest	878,500	357,998	180,987	-	-
Miscellaneous	10,032,397	9,336,000	670,000	230,000	300,000
Total Sources	$ 78,687,207	$ 72,066,449	$ 65,392,115	$ 62,337,728	$ 60,414,584
Net Growth Rate		-8.41%	-9.26%	-4.67%	-3.09%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries - Base	$ 6,998,231	$ 7,180,307	$ 7,390,254	$ 7,605,663	$ 7,827,370
Salary Adjustments	202,104	233,041	239,104	246,095	253,269
Employee Benefits	1,992,816	2,257,446	2,500,683	2,608,765	2,716,444
Supplies and Services	12,052,769	12,414,352	12,786,783	13,170,386	13,565,498
Capital Outlay	889,500	916,185	943,671	971,981	1,001,140
Total Operating	$ 22,135,420	$ 23,001,331	$ 23,860,494	$ 24,602,890	$ 25,363,721
Net Growth Rate		3.91%	3.74%	3.11%	3.09%
Capital Project Expenditures:	$ 57,198,292	$ 53,930,000	$ 50,490,000	$ 51,744,000	$ 51,858,000
Total Uses	$ 79,333,712	$ 76,931,331	$ 74,350,494	$ 76,346,890	$ 77,221,721
Net Growth Rate		-3.03%	-3.35%	2.69%	1.15%
Projected Surplus/(Deficit):	$ (646,505)	$ (4,864,882)	$ (8,958,379)	$ (14,009,162)	$ (16,807,137)
Percent of Total Expenditures	-0.81%	-6.32%	-12.05%	-18.35%	-21.76%
Unreserved Fund Balance:					
Beginning Balance	$ 12,794,939	$ 12,148,434	$ 7,283,552	$ (1,674,827)	$ (15,683,989)
Net Surplus/Deficit	(646,505)	(4,864,882)	(8,958,379)	(14,009,162)	(16,807,137)
Ending Balance	$ 12,148,434	$ 7,283,552	$ (1,674,827)	$ (15,683,989)	$ (32,491,125)

* Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.

FLOOD CONTROL DISTRICT - LOW SCENARIO

(excludes grants)	6 FY 2006-07	7 FY 2007-08	8 FY 2008-09	9 FY 2009-10	10 FY 2010-11
Sources of Funds:					
Revenue					
Property Taxes	$ 44,890,707	$ 44,895,083	$ 44,881,457	$ 44,902,940	$ 44,895,340
SRP Payments in Lieu of Taxes	112,195	109,532	106,170	101,350	97,671
Licenses and Permits	1,043,238	1,066,189	1,089,646	1,113,618	1,138,117
Intergovernmental	14,400,000	14,800,000	15,200,000	15,600,000	15,600,000
Interest	-	-	-	-	-
Miscellaneous	300,000	300,000	300,000	300,000	300,000
Total Sources	$ 60,746,140	$ 61,170,804	$ 61,577,273	$ 62,017,908	$ 62,031,128
Net Growth Rate	0.55%	0.70%	0.66%	0.72%	0.02%
Uses of Funds:					
Operating Expenditures:					
Wages and Salaries - Base	$ 8,055,540	$ 8,290,361	$ 8,532,028	$ 8,780,738	$ 9,036,699
Salary Adjustments	260,651	268,249	276,069	284,117	292,399
Employee Benefits	2,826,892	2,940,058	3,055,878	3,174,283	3,290,775
Supplies and Services	13,972,463	14,391,637	14,823,386	15,268,087	15,726,130
Capital Outlay	1,031,174	1,062,110	1,093,973	1,126,792	1,160,596
Total Operating	$ 26,146,721	$ 26,952,415	$ 27,781,333	$ 28,634,017	$ 29,506,598
Net Growth Rate	3.09%	3.08%	3.08%	3.07%	3.05%
Capital Project Expenditures:	$ 53,413,740	$ 55,016,152	$ 56,666,637	$ 58,366,636	$ 60,117,635
Total Uses	$ 79,560,461	$ 81,968,567	$ 84,447,970	$ 87,000,653	$ 89,624,233
Net Growth Rate	3.03%	3.03%	3.02%	3.02%	3.02%
Projected Surplus/(Deficit):	$ (18,814,321)	$ (20,797,763)	$ (22,870,698)	$ (24,982,745)	$ (27,593,105)
Percent of Total Expenditures	-23.65%	-25.37%	-27.08%	-28.72%	-30.79%
Unreserved Fund Balance:					
Beginning Balance	$ (32,491,125)	$ (51,305,446)	$ (72,103,209)	$ (94,973,906)	$ (119,956,651)
Net Surplus/Deficit	(18,814,321)	(20,797,763)	(22,870,698)	(24,982,745)	(27,593,105)
Ending Balance	$ (51,305,446)	$ (72,103,209)	$ (94,973,906)	$ (119,956,651)	$ (147,549,756)

LIBRARY DISTRICT - BASE SCENARIO

(excludes grants)	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Source of Funds:					
Revenue					
Property Taxes	$ 9,646,430	$ 10,150,108	$ 10,854,231	$ 11,242,199	$ 11,710,408
Payments in Lieu of Taxes	193,214	189,085	189,085	189,085	189,085
Intergovernmental	337,413	24,000	24,000	24,000	24,000
Other Charges for Services	227,188	233,322	239,622	246,092	252,736
Interest Earnings	225,000	-	-	-	-
Miscellaneous	25,000	25,675	26,368	27,080	27,811
Total Sources	$ 10,654,245	$ 10,622,190	$ 11,333,306	$ 11,728,456	$ 12,204,040
Net Growth Rate		-0.30%	6.69%	3.49%	4.05%
Uses of Funds:					
Operating Expenditures					
Wages & Salaries - Base	$ 3,974,865	$ 4,599,574	$ 4,706,895	$ 4,831,084	$ 4,958,170
Salary Adjustments	693,427	119,127	137,849	141,066	144,788
Employee Benefits	923,185	1,064,795	1,102,866	1,142,272	1,182,518
Collection Development Materials	1,777,644	1,825,640	1,874,933	1,925,556	1,977,546
Other Supplies & Services	2,768,069	2,842,807	2,919,563	2,998,391	3,079,347
Capital Outlay	249,267	255,997	262,909	270,008	277,298
Total Uses	$ 10,386,457	$ 10,707,941	$ 11,005,015	$ 11,308,376	$ 11,619,667
Net Growth Rate		3.10%	2.77%	2.76%	2.75%
Projected Surplus/Deficit:	$ 267,788	$ (85,751)	$ 328,291	$ 420,080	$ 584,374
Percent of Total Expenditures	2.58%	-0.80%	2.98%	3.71%	5.03%
Unreserved Fund Balance:					
Beginning Fund Balance	$ 6,139,823	$ 6,407,611	$ 6,321,860	$ 6,650,151	$ 7,070,231
Net Surplus/Deficit	267,788	(85,751)	328,291	420,080	584,374
Ending Balance	$ 6,407,611	$ 6,321,860	$ 6,650,151	$ 7,070,231	$ 7,654,604

* Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.

LIBRARY DISTRICT - BASE SCENARIO

(excludes grants)	6 FY 2006-07	7 FY 2007-08	8 FY 2008-09	9 FY 2009-10	10 FY 2010-11
Source of Funds:					
Revenue					
Property Taxes	$ 12,401,988	$ 12,826,273	$ 13,355,475	$ 14,126,609	$ 14,799,659
Payments in Lieu of Taxes	189,085	189,085	189,085	189,085	189,085
Intergovernmental	24,000	24,000	24,000	24,000	24,000
Other Charges for Services	259,560	266,568	273,765	281,157	288,748
Interest Earnings	-	-	-	-	-
Miscellaneous	28,562	29,333	30,125	30,939	31,774
Total Sources	$ 12,903,195	$ 13,335,259	$ 13,872,451	$ 14,651,790	$ 15,333,266
Net Growth Rate	5.73%	3.35%	4.03%	5.62%	4.65%
Uses of Funds:					
Operating Expenditures					
Wages & Salaries - Base	$ 5,088,609	$ 5,222,480	$ 5,359,872	$ 5,500,879	$ 5,645,596
Salary Adjustments	148,596	152,506	156,518	160,635	164,861
Employee Benefits	1,223,625	1,265,570	1,308,327	1,350,431	1,393,928
Collection Development Materials	2,030,940	2,085,775	2,142,091	2,199,927	2,259,325
Other Supplies & Services	3,162,490	3,247,877	3,335,570	3,425,630	3,518,122
Capital Outlay	284,785	292,474	300,371	308,481	316,810
Total Uses	$ 11,939,045	$ 12,266,682	$ 12,602,749	$ 12,945,984	$ 13,298,642
Net Growth Rate	2.75%	2.74%	2.74%	2.72%	2.72%
Projected Surplus/Deficit:	$ 964,150	$ 1,068,578	$ 1,269,702	$ 1,705,805	$ 2,034,624
Percent of Total Expenditures	8.08%	8.71%	10.07%	13.18%	15.30%
Unreserved Fund Balance:					
Beginning Fund Balance	$ 7,654,604	$ 8,618,754	$ 9,687,332	$ 10,957,034	$ 12,662,839
Net Surplus/Deficit	964,150	1,068,578	1,269,702	1,705,805	2,034,624
Ending Balance	$ 8,618,754	$ 9,687,332	$ 10,957,034	$ 12,662,839	$ 14,697,464

LIBRARY DISTRICT - LOW SCENARIO

(excludes grants)	1 FY 2001-02*	2 FY 2002-03	3 FY 2003-04	4 FY 2004-05	5 FY 2005-06
Source of Funds:					
Revenue					
Property Taxes	$ 9,646,430	$ 10,053,644	$ 10,497,345	$ 10,709,919	$ 11,043,791
Payments in Lieu of Taxes	193,214	189,085	189,085	189,085	189,085
Intergovernmental	337,413	24,000	24,000	24,000	24,000
Other Charges for Services	227,188	234,004	241,024	248,254	255,702
Interest Earnings	225,000	-	-	-	-
Miscellaneous	25,000	25,750	26,523	27,318	28,138
Total Sources	$ 10,654,245	$ 10,526,483	$ 10,977,976	$ 11,198,577	$ 11,540,716
Net Growth Rate		-1.20%	4.29%	2.01%	3.06%
Uses of Funds:					
Operating Expenditures					
Wages & Salaries - Base	$ 3,974,865	$ 4,599,574	$ 4,718,820	$ 4,856,807	$ 4,998,372
Salary Adjustments	693,427	132,363	153,166	157,137	161,732
Employee Benefits	923,185	1,064,795	1,105,855	1,148,612	1,192,445
Collection Development Materials	1,777,644	1,830,973	1,885,903	1,942,480	2,000,754
Other Supplies & Services	2,768,069	2,851,111	2,936,644	3,024,744	3,115,486
Capital Outlay	249,267	256,745	264,447	272,381	280,552
Total Uses	$ 10,386,457	$ 10,735,562	$ 11,064,835	$ 11,402,160	$ 11,749,341
Net Growth Rate		3.36%	3.07%	3.05%	3.04%
Projected Surplus/Deficit:	$ 267,788	$ (209,079)	$ (86,858)	$ (203,583)	$ (208,625)
Percent of Total Expenditures	2.58%	-1.95%	-0.78%	-1.79%	-1.78%
Unreserved Fund Balance:					
Beginning Fund Balance	$ 6,139,823	$ 6,407,611	$ 6,198,532	$ 6,111,673	$ 5,908,090
Net Surplus/Deficit	267,788	(209,079)	(86,858)	(203,583)	(208,625)
Ending Balance	$ 6,407,611	$ 6,198,532	$ 6,111,673	$ 5,908,090	$ 5,699,465

* Fiscal Year 2001-02 Budget Adopted by Maricopa County Board of Supervisors, excluding grants.

LIBRARY DISTRICT - LOW SCENARIO

(excludes grants)	6 FY 2006-07	7 FY 2007-08	8 FY 2008-09	9 FY 2009-10	10 FY 2010-11
Source of Funds:					
Revenue					
Property Taxes	$ 11,579,277	$ 11,851,943	$ 12,213,422	$ 12,786,037	$ 13,255,222
Payments in Lieu of Taxes	189,085	189,085	189,085	189,085	189,085
Intergovernmental	24,000	24,000	24,000	24,000	24,000
Other Charges for Services	263,373	271,274	279,413	287,795	296,429
Interest Earnings	-	-	-	-	-
Miscellaneous	28,982	29,851	30,747	31,669	32,619
Total Sources	$ 12,084,717	$ 12,366,154	$ 12,736,666	$ 13,318,586	$ 13,797,355
Net Growth Rate	4.71%	2.33%	3.00%	4.57%	3.59%
Uses of Funds:					
Operating Expenditures					
Wages & Salaries - Base	$ 5,144,076	$ 5,294,027	$ 5,448,349	$ 5,607,170	$ 5,770,621
Salary Adjustments	166,446	171,298	176,291	181,430	186,719
Employee Benefits	1,237,390	1,283,433	1,330,555	1,377,275	1,425,674
Collection Development Materials	2,060,777	2,122,600	2,186,278	2,251,866	2,319,422
Other Supplies & Services	3,208,951	3,305,219	3,404,376	3,506,507	3,611,702
Capital Outlay	288,969	297,638	306,567	315,764	325,237
Total Uses	$ 12,106,608	$ 12,474,215	$ 12,852,416	$ 13,240,013	$ 13,639,375
Net Growth Rate	3.04%	3.04%	3.03%	3.02%	3.02%
Projected Surplus/Deficit:	$ (21,891)	$ (108,061)	$ (115,750)	$ 78,574	$ 157,980
Percent of Total Expenditures	-0.18%	-0.87%	-0.90%	0.59%	1.16%
Unreserved Fund Balance:					
Beginning Fund Balance	$ 5,699,465	$ 5,677,574	$ 5,569,513	$ 5,453,763	$ 5,532,337
Net Surplus/Deficit	(21,891)	(108,061)	(115,750)	78,574	157,980
Ending Balance	$ 5,677,574	$ 5,569,513	$ 5,453,763	$ 5,532,337	$ 5,690,317

Legend Notes	
	Transformer
	Duplex Convenience Outlet
	Incandescent Indicator Light
	Fuse
	Earth ground
	Overload Thermal Relay-Line Circuit

MANDATES

INTRODUCTION

Mandated services are the basic resources used in the development of Maricopa County's financial and strategic planning. Mandates drive operating policies and significantly impact the financial structure of the County, including critical insights and justification of the County's use of funds. This section provides a global perspective of mandates and their fiscal impact upon Maricopa County.

In preparation for the FY 2001-02 budget process, the Office of Management and Budget surveyed every County department in order to update the mandate study performed during FY 2000-01. County departments supplied all of the information contained herein. Individual mandated programs and administrative mandates including their associated costs are located in the Department Summaries section of this Annual Business Strategies document. Please refer to the table of contents to find specific departmental mandate information.

EXECUTIVE SUMMARY

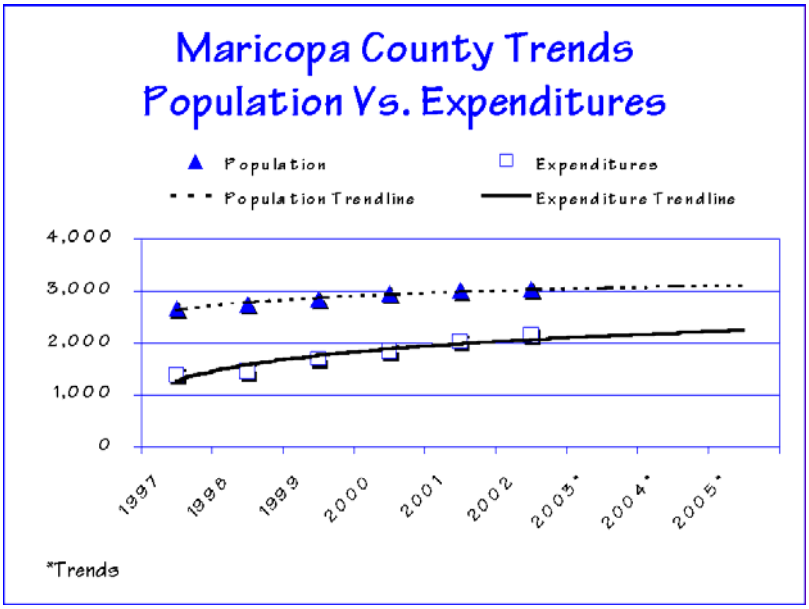
Maricopa County is one of the fastest growing counties in the nation in terms of population, employment and personal income. The expanding economy impacts the cost of energy, water, land, building and infrastructure services, as well as the number and cost of crimes committed and the cost of health care to its citizens.

County efforts to meet ever-growing citizen needs are undermined by the vast growth in and significant cost of providing mandated services many of which are imposed upon the County without a dedicated funding source.

Mandates, as defined for this study, are functions or services that meet constitutional, statutory or court-ordered requirements from either Federal or State entities. These create expenditures Maricopa County might not otherwise incur. They represent the portion of the County budget over which the Board of Supervisors has little or no discretion.

Administrative mandates, as used throughout this document, refers to functions that provide essential support to State or Federally mandated programs, without which, those mandated provisions would either cease to exist, or function in a less than complete capacity.

As demonstrated at right, County expenditure growth expands at a faster rate than the population increases. Significant increases in the indigent health care contributions mandated by the State of Arizona and various criminal justice issues leave little to meet increasing citizen demands for service. Revenues cannot keep pace with the growing economic expansion resulting in increased costs of providing citizen services.



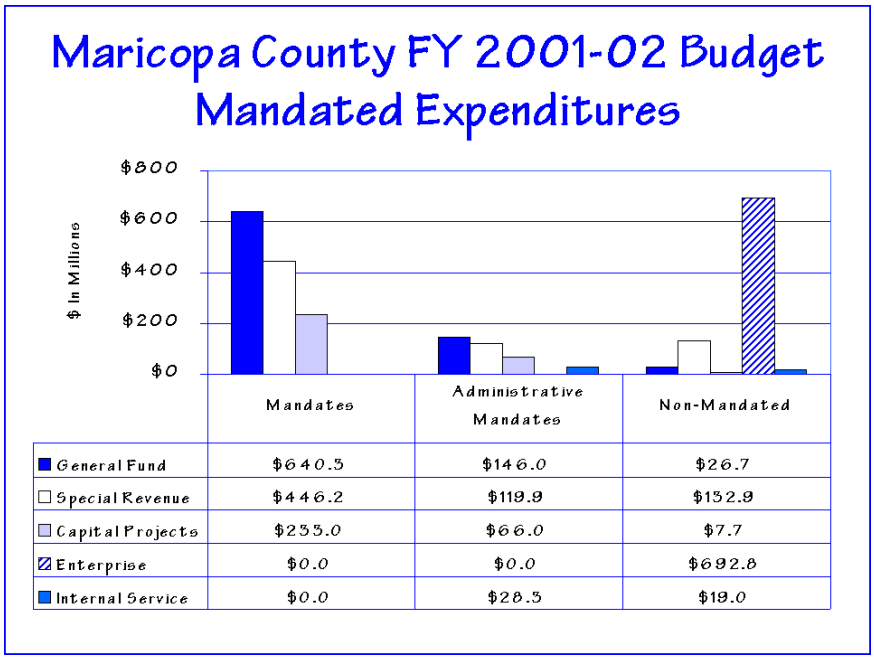
This FY 2001-02 mandate summary section provides the citizens of Maricopa County with a comprehensive understanding of the County's use of funds while ensuring that mandate compliance is maintained at a minimum service level.

As demonstrated on the table below, $1,319,498,732 or 51.57% of the Maricopa County FY 2001-02 budget expenditures of $2,558,859,372 (not including debt service of $44,126,858 and eliminations of $459,208,697) are committed to satisfying mandated services. An additional $360,196,499 or 14.08% in administrative mandates provides essential support to mandated services. Consolidating budgeted mandates with administrative mandates total $1,679,695,231 or 65.65% of the FY 2001-02 budget. The remaining expenditures of $879,164,141 or 34.35% are non-mandated.

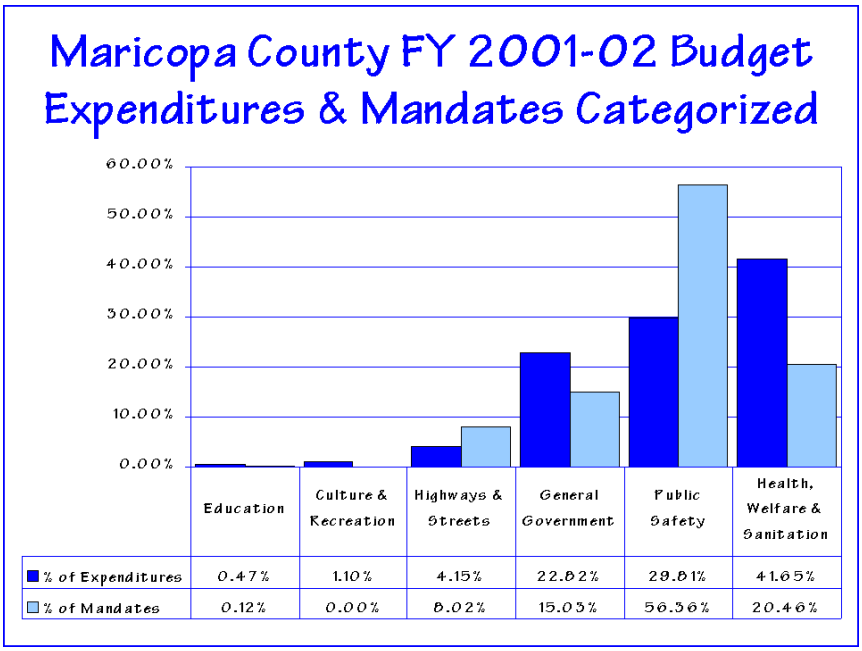
FY 2001-02 Budget Expenditures

Fund	Mandates	% Budget	Administrative Mandates	% Budget	Non-Mandated	% Budget
General Fund	$ 640,290,051	25.02%	$ 146,005,722	5.71%	$ 26,691,361	1.04%
Special Revenue	446,211,003	17.44%	119,915,237	4.69%	132,935,900	5.20%
Capital Projects	232,997,678	9.11%	66,003,562	2.58%	7,712,410	0.30%
Enterprise	-	0.00%	-	0.00%	692,772,953	27.07%
Internal Service	-	0.00%	28,271,978	1.10%	19,051,517	0.74%
Total All Funds	$ 1,319,498,732	51.57%	$ 360,196,499	14.08%	$ 879,164,141	34.35%

The chart at right shows the breakout of mandates, administrative mandates and non-mandated expenditures by fund in the FY 2001-02 budget. *General Fund* mandates lead with $640.3 million or 25.02% of the FY 2001-02 budget, versus *Special Revenue* fund mandates of $446.2 million or 17.44%, and *Capital Projects* fund mandates of $233.0 million or 9.11%.



Expenditures and mandated expenditures are categorized as Education, Culture & Recreation, General Government, Highways and Streets, Health, Welfare and Sanitation, or Public Safety. There are no mandates that fall under the Culture and Recreation category. Therefore, Culture and Recreation is not seen in this document, except as an expenditure.



FY 2001-02 budget expenditures and mandates are categorized on the chart at left. Categorized expenditures are shown as a percent of total expenditures and as a percent of mandated expenditures.

FY 2001-02 MANDATES FOR ALL FUNDS

Mandated services benefit residents as well as visitors to Maricopa County by affording a better way of life in a safer environment. Maricopa County's FY 2001-02 budget, including all funds, is comprised of 51.57% mandated services. The following tables below show budgeted expenditures versus mandated expenditures by expenditure category.

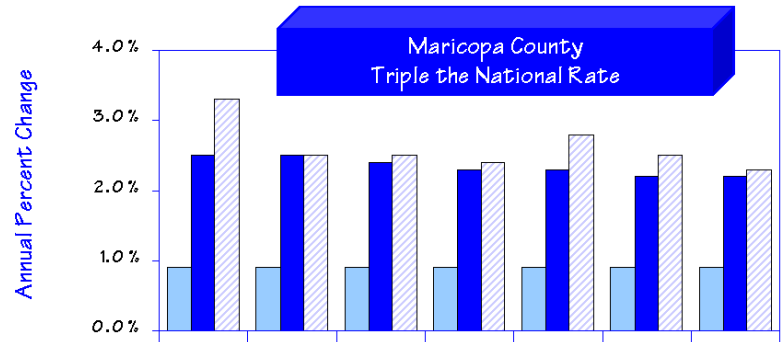
Mandated Expenditures By Category And Type For All Funds

Expenditure Category	Judicial Branch	Elected Officials	Appointed Departments	Special Districts	Totals
Education	$ -	$ 1,637,442	$ -	$ -	$ 1,637,442
General Government	-	33,096,504	165,289,184	-	198,385,688
Highways & Streets	-	-	105,859,810	-	105,859,810
Health, Welfare & Sanitation	-	-	269,914,290	-	269,914,290
Public Safety	159,361,880	210,797,827	301,029,504	72,512,291	743,701,502
Totals	$ 159,361,880	$ 245,531,773	$ 842,092,788	$ 72,512,291	$ 1,319,498,732

FY 2000-01 Budgeted Expenditures Vs. Mandated Expenditures For All Funds

Expenditure Category	Budgeted Expenditures FY 2001-02	Mandated Expenditures FY 2001-02	% Mandates of Total Expenditures	% Mandates of Total Mandates
Education	$ 12,133,721	$ 1,637,442	0.06%	0.12%
Culture & Recreation	28,123,445	-	0.00%	0.00%
General Government	583,972,132	198,385,688	7.75%	15.03%
Highways & Streets	106,159,810	105,859,810	4.14%	8.02%
Health, Welfare & Sanitation	1,065,703,158	269,914,290	10.55%	20.46%
Public Safety	762,764,106	743,701,502	29.06%	56.36%
Totals	$ 2,558,856,372	$ 1,319,498,732	51.57%	100.00%

Population Growth Comparison



	1999	2000	2001	2002	2003	2004	2005
U.S.	0.9%	0.9%	0.9%	0.9%	0.9%	0.9%	0.9%
Arizona	2.5%	2.5%	2.4%	2.3%	2.3%	2.2%	2.2%
Maricopa County	3.3%	2.5%	2.5%	2.4%	2.8%	2.5%	2.3%

Maricopa County remains one of the most rapidly growing counties in the nation as evidenced by its strong population growth. Maricopa County's population grew 3.3% during 1999 while the state's population increased more slowly, at 2.5%, and the nation's population increased by only .09%. Growth of this magnitude requires additional resources to support infrastructure and provide a safety net within all of the categories above for the welfare and protection of its citizens.

The chart at left compares population growth for the United States, Arizona and Maricopa County. Estimates are used for the years 2001 forward.

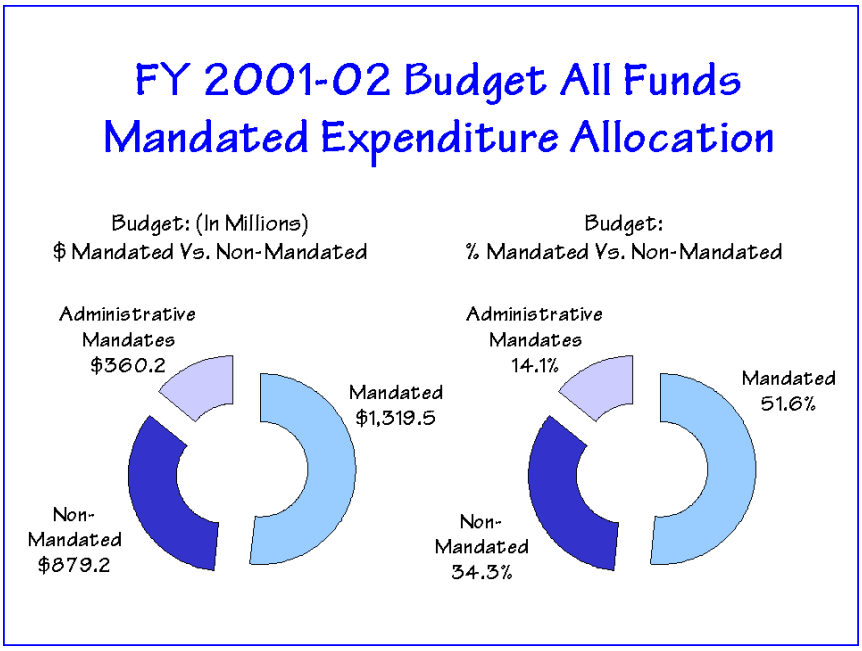
Since FY 1997-98, Maricopa County's budgeted expenditures increased $504 million or 30.8% and mandated expenditures increased $301 million or 29.6%. These increases place added demands on fiscal operations for expanded and new services. The lack of funding and ability to keep up with a growing population base poses potential threats to public safety.

As shown on the chart at right, Maricopa County's population increased 11.4% since FY 1997-98. The population increase has spurred a 15.7% increase in Sheriff's Office calls for service, a 15.1% increase in new criminal cases initiated, a 13.2% increase in parcels of land to be assessed and a 9.2% increase in the average daily jail population.

Maricopa County Service Increases

FY 1997-98 to FY 2000-01

SERVICES	% INCREASE
Population Increases	11.4%
Calls for Service	15.7%
New Criminal Cases Initiated	15.1%
Assessments	13.2%
Average Daily Jail Population	9.2%



The chart at left provides breakouts of the total FY 2001-02 budget expenditures for all funds. The funds are allocated as either mandated, administrative mandates or non-mandated.

FY 2001-02 GENERAL FUND MANDATES

The FY 2001-02 General Fund budget totals $812,987,134. General Fund mandates total $640,290,051 or 79% of the General Fund budget. Maricopa County's General Fund mandated services fall into five primary categories: Public Safety; Health, Welfare and Sanitation; Highways and Streets; Education; and General Government. In addition, administrative functions, which support mandated services, such as Human Resources and Finance, are also included. Very few non-mandated programs fall within the General Fund.

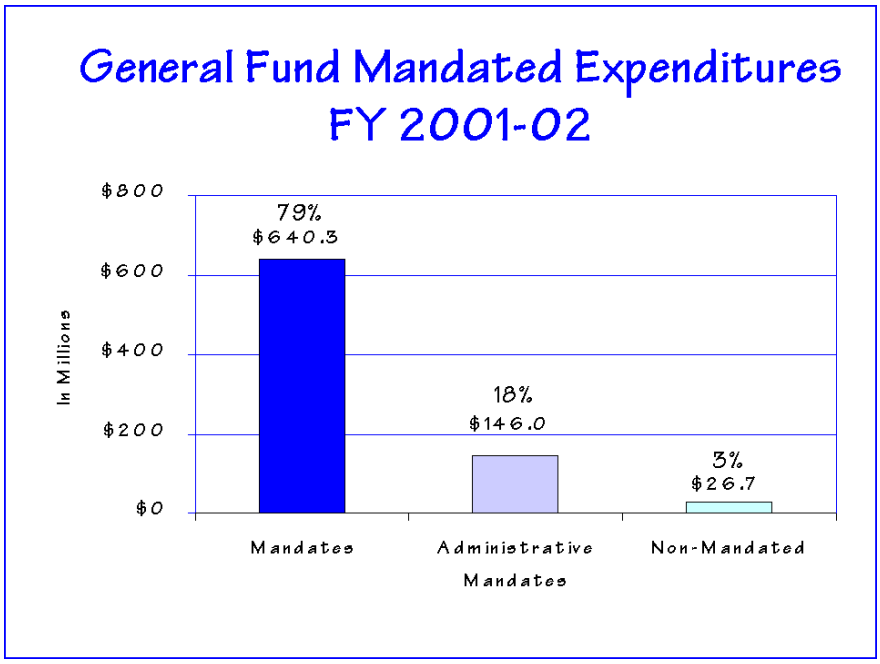
General Fund Mandated Expenditures By Category And Type

Expenditure Category	Judicial Branch	Elected Officials	Appointed Departments	Special Districts	Totals
Education	$-	$1,637,442	$ -	$-	$ 1,637,442
General Government	-	27,807,865	165,089,184	-	192,897,049
Highways & Streets	-	-	-	-	-
Health, Welfare & Sanitation	-	-	226,628,204	-	226,628,204
Public Safety	79,840,870	99,724,297	39,562,189	-	219,127,356
Totals	$ 79,840,870	$129,169,604	$ 431,279,577	$ -	$ 640,290,051

General Fund Mandate Summary

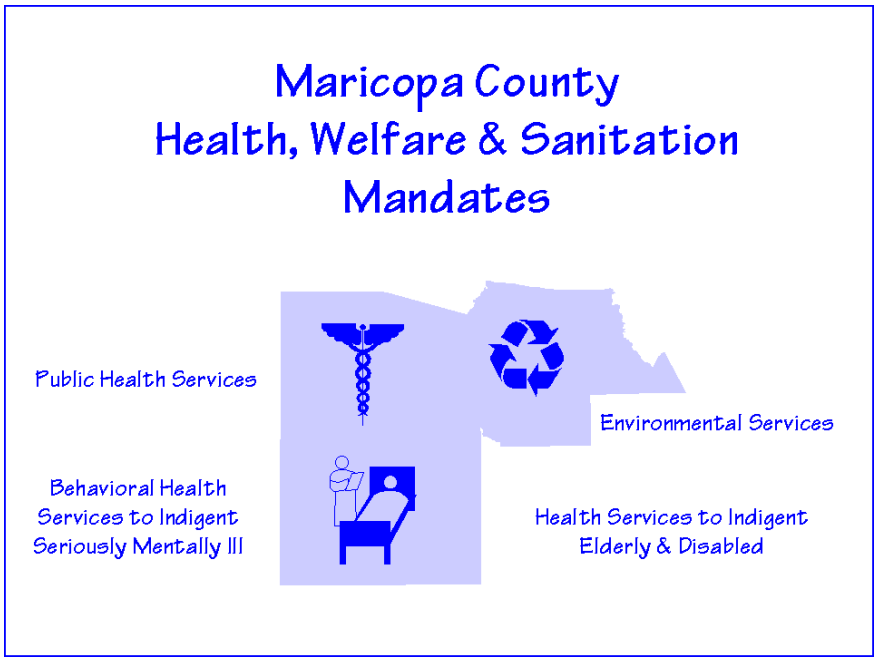
	FY 2001-02 Budget Total Expenditures	FY 2001-02 Budget Mandated Expenditures	FY 2001-02 Budget Administrative Mandates	FY 2001-02 Budget Non-Mandated
Judicial Branch	$ 80,370,143	$ 79,840,870	$ -	$ 529,273
Elected Officials	130,154,326	129,169,604	984,722	-
Appointed Departments	602,462,665	431,279,577	145,021,000	26,162,088
Total	$ 812,987,134	$ 640,290,051	$ 146,005,722	$ 26,691,361
% of General Fund Expenditures		78.76%	17.96%	3.28%

As shown on the chart at right, $640.3 million or 79% of all General Fund expenditures are mandated, $146.0 million or 18% are administratively mandated, and $26.7 million or 3% are non-mandated expenditures.



GENERAL FUND HEALTH, WELFARE & SANITATION MANDATES

The largest group of General Fund mandated activity falls under the Health, Welfare & Sanitation category. $226.6 million or 35.3% of General Fund mandates fall in this category. Health Care Mandates comprise the bulk of these mandated expenditures at $206.9 million for FY 2001-02.



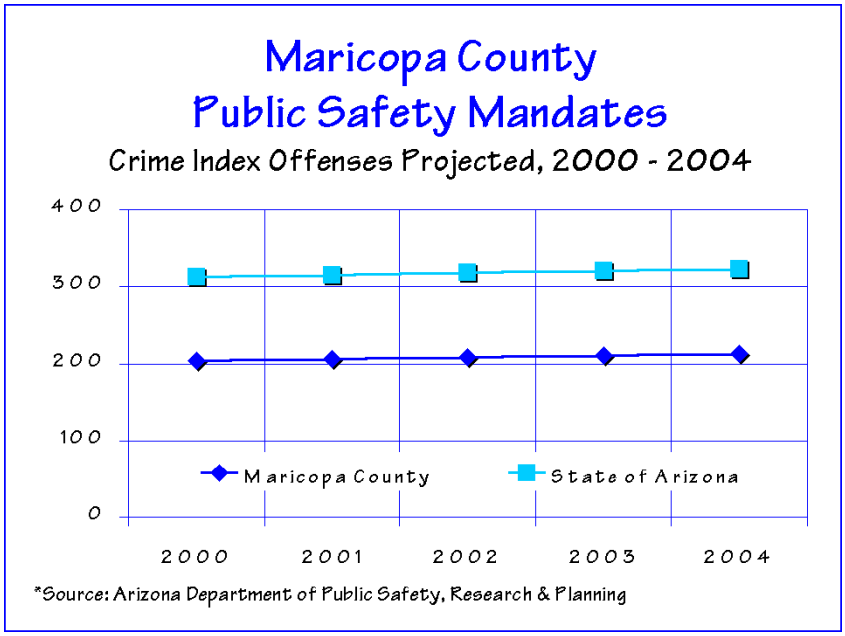
Maricopa County is responsible for the protection of the food and water supplies, the detection and abatement of environmentally transmitted disease and public health nuisances, and the institution of programs that control the release into the atmosphere of hazardous air pollutants. Maricopa County is required to provide for the indigent sick and general mental health of it's indigent population.

GENERAL FUND PUBLIC SAFETY MANDATES

FY 2001-02 General Fund Public Safety mandates total $219.1 million or 34.2% of total General Fund mandates. These dollars are dedicated to providing for the safety of Maricopa County citizens while protecting their unalienable rights, and provides due process of law. Animal Care and Control Services provides for the safety of Maricopa County citizens and the humane care of animals. The greatest resource used protects citizen rights and falls under the umbrella of the criminal justice and law enforcement systems.

According to the Arizona Department of Public Safety, Crime Index offenses in Maricopa County are projected to increase by 4.5% between 2000 and 2004 versus 3.5% for the State of Arizona as a whole.

Maricopa County funds prosecutors, public defenders, the judicial branch, jails and policing activities, to name a few Criminal Justice activities.



GENERAL FUND GENERAL GOVERNMENT MANDATES

The General Government category includes a broad range of mandated citizen oriented services. Taxation, elections, property assessment, revenue and expenditure accountability, support and care of persons, and legal proceedings make up the majority of these services. The governing body of the County, the Board of Supervisors, is also a mandated function, as shown below.

General Government Departments	FY 2001-02 General Fund Mandated Expenditures*	
Assessor	$	14,453,030
Board of Supervisors		1,163,725
Call Center		1,281,308
Clerk of the Board of Supervisors		528,574
Elections		6,069,510
Facilities Management		719,574
General Government		158,511,053
Human Resources		2,768,649
Internal Audit		10,000
Public Fiduciary		1,808,600
Recorder		1,847,713
Treasurer		3,735,313
Total General Government Mandates:	$	192,897,049

*Does not include administratively mandated expenditures.

One of the General Government category departments is the *General Government Department*. *General Government Department* expenditures benefit the County as a whole and do not relate directly to a particular department or program. Examples of these mandated expenditures for the *General Government Department* include:

- Capital Projects $66.0 million
- Major Maintenance $7.0 million
- Debt Service $5.9 million
- Professional Services – Legal $1.7 million
- Tax Appeals $0.7 million
- Judgements $0.5 million
- Burial of Indigents $0.4 million

GENERAL FUND EDUCATION MANDATES

The Maricopa County Superintendent of Schools is responsible for providing mandated services to the school districts within the County. Maricopa County's Superintendent of Schools supports Accommodation Schools through a Special School Reserve Fund. Expenses are set-aside annually for the establishment and conducting of schools in the unincorporated areas of the County. The department of Superintendent of Schools is the sole department within the education category.

FY 2001-02 MANDATES EXCLUDING THE GENERAL FUND

The rapid population growth as experienced in Maricopa County over the past decade continues to place increased demands for services on County government. Excluding the General Fund, all other mandates total $679,208,681 as shown on the table below.

Fund	Mandates	% Budget	Administrative Mandates	% Budget	Non-Mandated	% Budget
Special Revenue	$ 446,211,003	17.4%	$ 119,915,237	4.7%	$ 132,935,900	5.2%
Capital Projects	232,997,678	9.1%	66,003,562	2.6%	7,712,410	0.3%
Enterprise	-	0.0%	-	0.0%	692,772,953	27.1%
Internal Service	-	0.0%	28,271,978	1.1%	19,051,517	0.7%
Total Above Funds	$ 679,208,681	26.5%	$ 214,190,777	8.4%	$ 852,472,780	33.3%

SUMMARY SCHEDULES

CONSOLIDATED MANDATES - ALL FUNDS

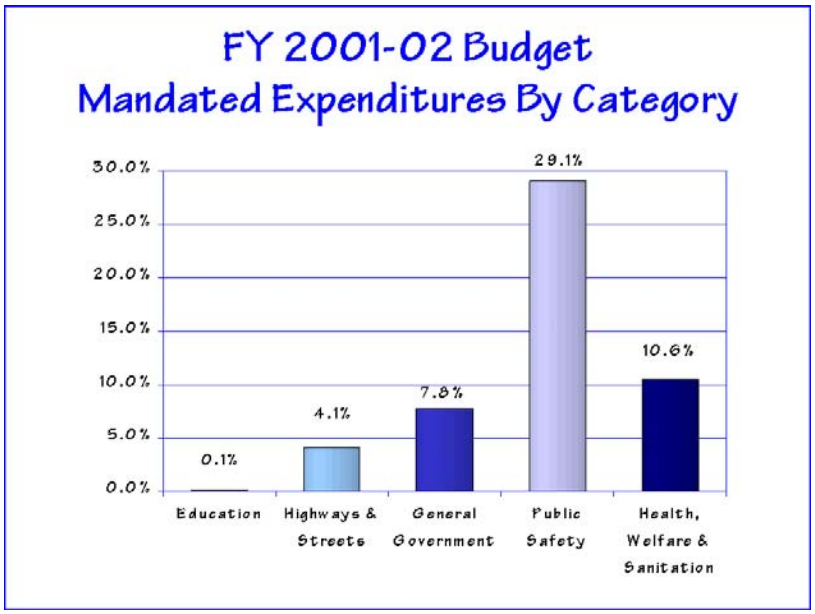
FY 2001-02 Budgeted Mandates By Department And Fund

Department	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total Mandates
Judicial Branch							
Adult Probation	11,605,000	38,965,000	-	-	-	-	50,570,000
Justice Courts	15,494,859	1,189,875	-	-	-	-	16,684,734
Juvenile Probation	10,956,082	29,025,225	-	-	-	-	39,981,307
Superior Court	41,784,929	10,340,910	-	-	-	-	52,125,839
Sub-Total	79,840,870	79,521,010	-	-	-	-	159,361,880
Elected Officials							
Assessor	14,453,030	-	-	-	-	-	14,453,030
Board of Supervisors	1,163,725	-	-	-	-	-	1,163,725
Clerk of the Board of Supervisors	528,574	-	-	-	-	-	528,574
Clerk of the Superior Court	19,968,254	8,116,409	-	-	-	-	28,084,663
Constables	1,541,266	-	-	-	-	-	1,541,266
County Attorney	41,383,645	10,914,609	-	-	-	-	52,298,254
Elections	6,069,510	-	-	-	-	-	6,069,510
Internal Audit	10,000	-	-	-	-	-	10,000
Recorder	1,847,713	5,288,639	-	-	-	-	7,136,352
Sheriff	36,831,132	92,042,512	-	-	-	-	128,873,644
Superintendent Of Schools	1,637,442	-	-	-	-	-	1,637,442
Treasurer	3,735,313	-	-	-	-	-	3,735,313
Sub-Total	129,169,604	116,362,169	-	-	-	-	245,531,773
Appointed Departments							
Animal Care & Control	304,041	6,414,204	-	-	-	-	6,718,245
Call Center	1,281,308	-	-	-	-	-	1,281,308
Correctional Health	-	16,882,464	-	-	-	-	16,882,464
Criminal Justice Facilities Development	-	-	-	232,997,678	-	-	232,997,678
Emergency Management	86,179	919,695	-	-	-	-	1,005,874
Environmental Services	763,915	20,549,169	-	-	-	-	21,313,084
Facilities Management	719,574	-	-	-	-	-	719,574
General Government	158,511,053	200,000	-	-	-	-	158,711,053
Health Care Mandates	206,911,606	1,700,000	-	-	-	-	208,611,606
Human Resources	2,768,649	-	-	-	-	-	2,768,649
Indigent Representation	33,521,075	1,613,635	-	-	-	-	35,134,710
Integrated Criminal Justice Information Systems	-	4,682,763	-	-	-	-	4,682,763
Judicial Mandates	5,954,935	-	-	-	-	-	5,954,935
Medical Eligibility	11,474,510	-	-	-	-	-	11,474,510
Medical Examiner	3,693,196	-	-	-	-	-	3,693,196
Planning & Development	-	4,371,080	-	-	-	-	4,371,080
Public Fiduciary	1,808,600	-	-	-	-	-	1,808,600
Public Health	3,480,936	10,772,417	-	-	-		14,253,353
Solid Waste	-	3,850,296	-	-	-	-	3,850,296
Transportation	-	105,859,810	-	-	-	-	105,859,810
Sub-Total	431,279,577	177,815,533	-	232,997,678	-	-	842,092,788
Special Districts							
Flood Control District	-	72,512,291	-	-	-	-	72,512,291
Sub-Total	-	72,512,291	-	-	-	-	72,512,291
Total	640,290,051	446,211,003	-	232,997,678	-	-	1,319,498,732

Departments with the greatest allocation of mandated dollars budgeted include Criminal Justice Facilities Development with $233.0 million, Health Care Mandates with $208.6 million, General Government with $158.7 million, the Sheriff's Office with $128.9 million, and Transportation with $105.9 million.

FY 2001-02 BUDGET AND MANDATE COMPARISON BY CATEGORY

Expenditure Category	Budgeted Expenditures FY 2001-02	Mandated Expenditures FY 2001-02	Administrative Mandates FY 2001-02	Non-Mandated Expenditures FY 2001-02	% Mandates of Total Expenditures	% Mandates of Total Mandates
Culture & Recreation						
Library District	10,496,279	-	-	10,496,279	0.00%	0.00%
Parks & Recreation	11,521,578	-	-	11,521,578	0.00%	0.00%
Stadium District	16,601,867	-	-	16,601,867	0.00%	0.00%
Culture & Recreation Total	38,619,724	-	-	38,619,724	0.00%	0.00%
Education						
Superintendent Of Schools	1,637,442	1,637,442	-	-	0.06%	0.12%
Education Total	1,637,442	1,637,442	-	-	0.06%	0.12%
General Government						
Assessor	14,453,030	14,453,030	-	-	0.56%	1.06%
Board of Supervisors	1,163,725	1,163,725	-	-	0.05%	0.09%
Call Center	1,281,308	1,281,308	-	-	0.05%	0.09%
Chief Information Officer	5,423,007	-	5,423,007	-	0.00%	0.00%
Clerk of the Board of Supervisors	528,574	528,574	-	-	0.02%	0.04%
County Administrative Officer	1,455,275	-	1,455,275	-	0.00%	0.00%
Elections	6,069,510	6,069,510	-	-	0.24%	0.45%
Equipment Services	9,421,424	-	9,421,424	-	0.00%	0.00%
Facilities Management	23,544,869	719,574	22,825,295	-	0.03%	0.05%
Finance	2,060,231	-	2,060,231	-	0.00%	0.00%
General Government	458,611,325	198,395,688	294,389,836	5,839,528	7.75%	14.60%
Human Resources	10,892,601	2,768,649	8,123,952	-	0.11%	0.20%
Internal Audit	994,722	10,000	984,722	-	0.00%	0.00%
Management & Budget	1,690,749	-	1,690,749	-	0.00%	0.00%
Materials Management	2,221,003	-	2,221,003	-	0.00%	0.00%
Public Fiduciary	1,808,600	1,808,600	-	-	0.07%	0.13%
Recorder	7,136,352	7,136,352	-	-	0.28%	0.53%
Research & Reporting	501,900	-	-	501,900	0.00%	0.00%
Risk Management	19,051,517	-	-	19,051,517	0.00%	0.00%
Telecommunications	11,930,097	-	11,930,097	-	0.00%	0.00%
Treasurer	3,735,313	3,735,313	-	-	0.15%	0.27%
General Government Total	583,975,132	238,070,323	360,525,591	25,392,945	9.30%	17.52%
Highways & Streets						
Transportation	106,159,810	105,859,810	-	300,000	4.14%	7.79%
Highways & Streets Total	106,159,810	105,859,810	-	300,000	4.14%	7.79%
Health, Welfare & Sanitation						
Animal Care & Control	6,718,245	6,718,245	-	-	0.26%	0.49%
Community Development	15,871,627	-	-	15,871,627	0.00%	0.00%
Environmental Services	21,313,084	21,313,084	-	-	0.83%	1.57%
Health Care Mandates	223,984,503	208,611,606	-	15,372,897	8.15%	15.35%
Housing	11,429,508	-	-	11,429,508	0.00%	0.00%
Human Services	28,283,047	-	-	28,283,047	0.00%	0.00%
Maricopa Health Plan	424,642,203	-	-	424,642,203	0.00%	0.00%
Maricopa Health System	269,005,582	-	-	269,005,582	0.00%	0.00%
Medical Eligibility	11,474,510	11,474,510	-	-	0.45%	0.84%
Medical Examiner	3,693,196	3,693,196	-	-	0.14%	0.27%
Public Health	44,579,837	14,253,353	-	30,326,484	0.56%	1.05%
Solid Waste	4,707,816	3,850,296	-	857,520	0.15%	0.28%
Health, Welfare & Sanitation Total	1,065,703,158	269,914,290	-	795,788,868	10.55%	19.86%
Public Safety						
Adult Probation	59,406,033	50,570,000	-	8,836,033	1.98%	3.72%
Clerk of the Superior Court	28,084,663	28,084,663	-	-	1.10%	2.07%
Constables	1,541,266	1,541,266	-	-	0.06%	0.11%
Correctional Health	16,882,464	16,882,464	-	-	0.66%	1.24%
County Attorney	52,298,254	52,298,254	-	-	2.04%	3.85%
Criminal Justice Facilities Development	232,997,678	232,997,678	-	-	9.11%	17.14%
Emergency Management	1,005,874	1,005,874	-	-	0.04%	0.07%
Flood Control District	80,081,712	72,512,291	-	7,569,421	2.83%	5.33%
Indigent Representation	35,134,710	35,134,710	-	-	1.37%	2.58%
Integrated Criminal Justice Information Sys	4,682,763	4,682,763	-	-	0.18%	0.34%
Judicial Mandates	5,954,935	5,954,935	-	-	0.23%	0.44%
Justice Courts	16,684,734	16,684,734	-	-	0.65%	1.23%
Juvenile Probation	39,981,307	39,981,307	-	-	1.56%	2.94%
Planning & Development	7,028,230	4,371,080	-	2,657,150	0.17%	0.32%
Sheriff	128,873,644	128,873,644	-	-	5.04%	9.48%
Superior Court	52,125,839	52,125,839	-	-	2.04%	3.84%
Public Safety Total	762,764,106	743,701,502	-	19,062,604	29.06%	54.72%
Grand Total	2,558,859,372	1,359,183,367	360,525,591	879,164,141	53.12%	100.00%

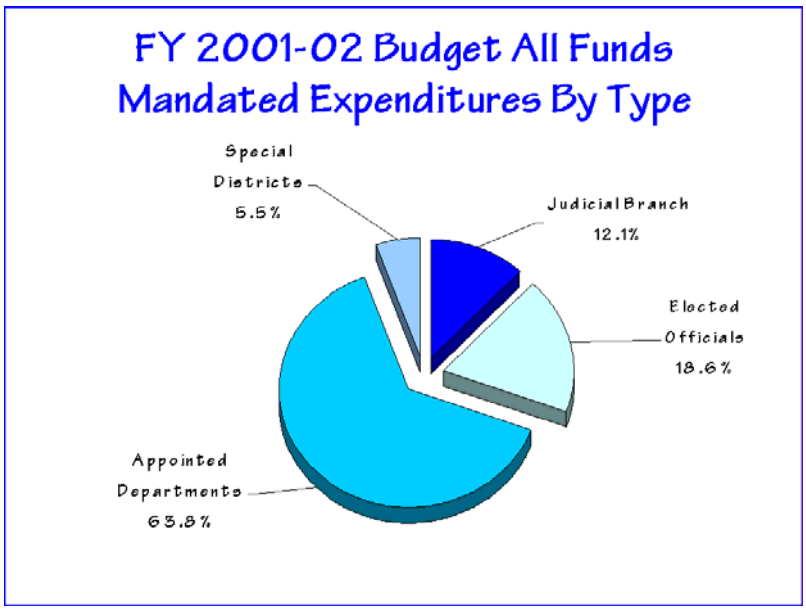


The chart at left shows FY 2001-02 budget expenditures by category. Public Safety is by far the largest mandated category. This is primarily due to the citizen-supported construction and operation of adult and juvenile detention facilities, which are currently underway. Law enforcement activities and criminal justice issues comprise this $743 million category. One of many General Government major mandated expenditure provides for Infrastructure Systems. The Health Care Mandates department dominates Health, Welfare and Sanitation mandates. The remaining two categories, Highways and Streets and Education represent individual departments.

MANDATED EXPENDITURES BY TYPE FOR ALL FUNDS

Mandate Type	Total Mandates
Judicial Branch	$ 159,361,880
Elected Officials	$ 245,531,773
Appointed Departments	$ 842,092,788
Special Districts	$ 72,512,291
Total	$ 1,319,498,732

The chart at right shows mandated expenditures by type for all funds as a percent of total mandates in the FY 2001-02 budget.



GENERAL FUND MANDATES

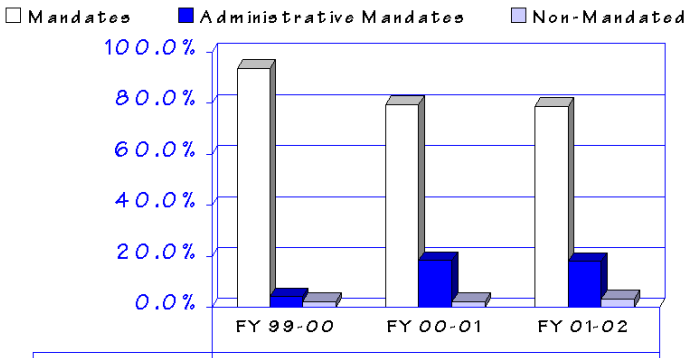
General Fund Mandate Comparison

	General Fund Projected Mandates FY 2000-01	General Fund Budgeted Mandates FY 2001-02	$ Variance Increase (Decrease)	% Variance
Mandated Services				
Judicial Branch				
Adult Probation	11,162,000	11,605,000	443,000	4.0%
Justice Courts	15,210,722	15,494,859	284,137	1.9%
Juvenile Probation	10,520,359	10,956,082	435,723	4.1%
Superior Court	38,728,524	41,784,929	3,056,405	7.9%
Sub-Total	75,621,605	79,840,870	4,219,265	5.6%
Elected Officials				
Assessor	14,354,291	14,453,030	98,739	0.7%
Board of Supervisors	1,061,220	1,163,725	102,505	9.7%
Clerk of the Board of Supervisors	442,119	528,574	86,455	19.6%
Clerk of the Superior Court	19,275,856	19,968,254	692,398	3.6%
Constables	1,474,344	1,541,266	66,922	4.5%
County Attorney	40,108,587	41,383,645	1,275,058	3.2%
Elections	10,440,551	6,069,510	(4,371,041)	(41.9%)
Internal Audit	15,767	10,000	(5,767)	(36.6%)
Recorder	1,731,463	1,847,713	116,250	6.7%
Sheriff	37,553,445	36,831,132	(722,313)	(1.9%)
Superintendent Of Schools	1,584,232	1,637,442	53,210	3.4%
Treasurer	3,520,000	3,735,313	215,313	6.1%
Sub-Total	131,561,875	129,169,604	(2,392,271)	(1.8%)
Appointed Departments				
Animal Care & Control	228,096	304,041	75,945	33.3%
Call Center	1,269,981	1,281,308	11,327	0.9%
Emergency Management	143,354	86,179	(57,175)	(39.9%)
Environmental Services	659,444	763,915	104,471	15.8%
Facilities Management	654,925	719574	64,649	9.9%
General Government	135,372,021	158,511,053	23,139,032	17.1%
Health Care Mandates	210,247,858	206,911,606	(3,336,252)	(1.6%)
Human Resources	2,795,126	2,768,649	(26,477)	(0.9%)
Indigent Representation	32,040,908	33,521,075	1,480,167	4.6%
Judicial Mandates	5,686,384	5,954,935	268,551	4.7%
Medical Eligibility	10,681,729	11,474,510	792,781	7.4%
Medical Examiner	3,250,527	3,693,196	442,669	13.6%
Public Fiduciary	1,708,553	1,808,600	100,047	5.9%
Public Health	3,238,491	3,480,936	242,445	7.5%
Sub-Total	407,977,397	431,279,577	23,302,180	5.7%
Total Mandated Services	615,160,877	640,290,051	25,129,174	4.1%
Percent of General Fund Expenditures	79.3%	78.8%		
Non-Mandated Services				
Adult Probation	457,113	529,273	72,160	15.8%
General Government	7,977,570	5,339,528	(2,638,042)	(33.1%)
Health Care Mandates	4,046,565	15,372,897	11,326,332	279.9%
Human Services	1,309,631	1,307,854	(1,777)	(0.1%)
Parks & Recreation	1,487,359	1,749,747	262,388	17.6%
Public Health	1,944,191	2,392,062	447,871	23.0%
Sub-Total	17,222,429	26,691,361	9,468,932	55.0%
Total Non-Mandated Services	17,222,429	26,691,361	9,468,932	55.0%
Percent of General Fund Expenditures	2.2%	3.3%		
Administrative Mandates				
Chief Information Officer	5,103,662	5,423,007	319,345	6.3%
County Administrative Officer	1,304,221	1,455,275	151,054	11.6%
Facilities Management	20,264,474	22,825,295	2,560,821	12.6%
Finance	1,925,305	2,060,231	134,926	7.0%
General Government	108,471,037	108,141,945	(329,092)	100.0%
Human Resources	2,081,633	2,062,356	(19,277)	100.0%
Internal Audit	935,762	984,722	48,960	5.2%
Management & Budget	1,604,542	1,690,749	86,207	5.4%
Materials Management	1,296,059	1,362,142	66,083	5.1%
Sub-Total	142,986,695	146,005,722	3,019,027	2.1%
Total Administrative Mandates	142,986,695	146,005,722	3,019,027	2.1%
Percent of General Fund Expenditures	18.4%	18.0%		
Grand Total General Fund Expenditures	775,370,001	812,987,134	37,617,133	4.9%

The FY 2001-02 General Fund budget totals $812,987,134 of which 78.8% represents mandated expenditures. The chart at right compares General Fund mandates, administrative mandates and non-mandated expenditures over the past three years.

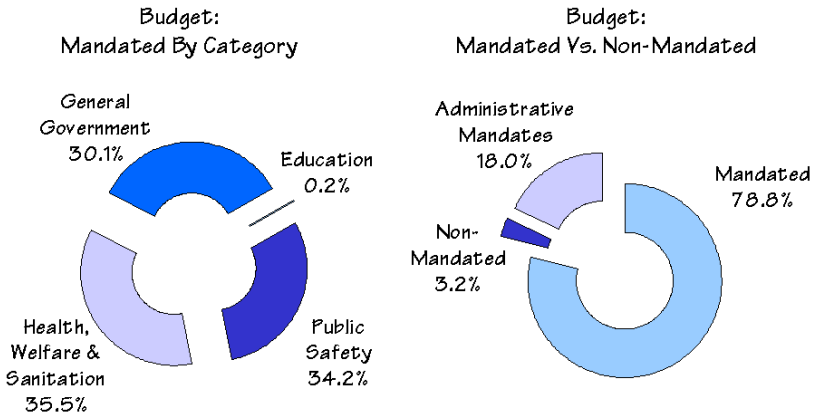
The large swing from FY 2000-01 to FY 2001-02 between mandated, administratively mandated and non-mandated expenditures occur primarily within the General Government, Maricopa Health Plans and Health Care Mandates departments.

General Fund Mandates Year-Over-Year Comparison



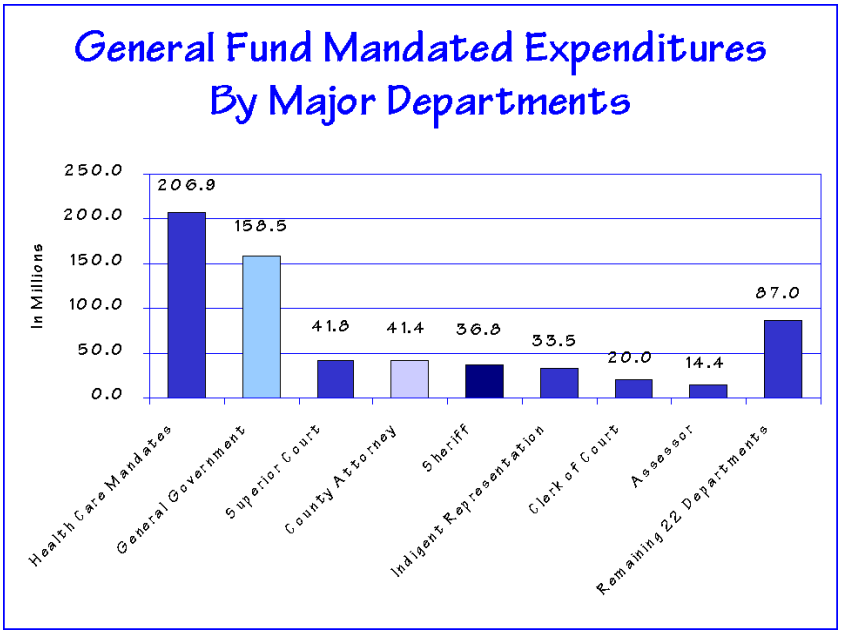
	FY 99-00	FY 00-01	FY 01-02
Mandates	93.6%	79.3%	78.8%
Administrative Mandates	4.2%	18.4%	18.0%
Non-Mandated	2.2%	2.2%	3.2%

FY 2001-02 General Fund Budget Mandated Expenditures



As demonstrated on the chart at left, the General Fund FY 2001-02 budget is comprised of 78.8% mandated expenditures of which 35.5% are allocated to Health, Welfare & Sanitation, 34.2% to Public Safety, 30.1% to General Government and 0.2% to Education.

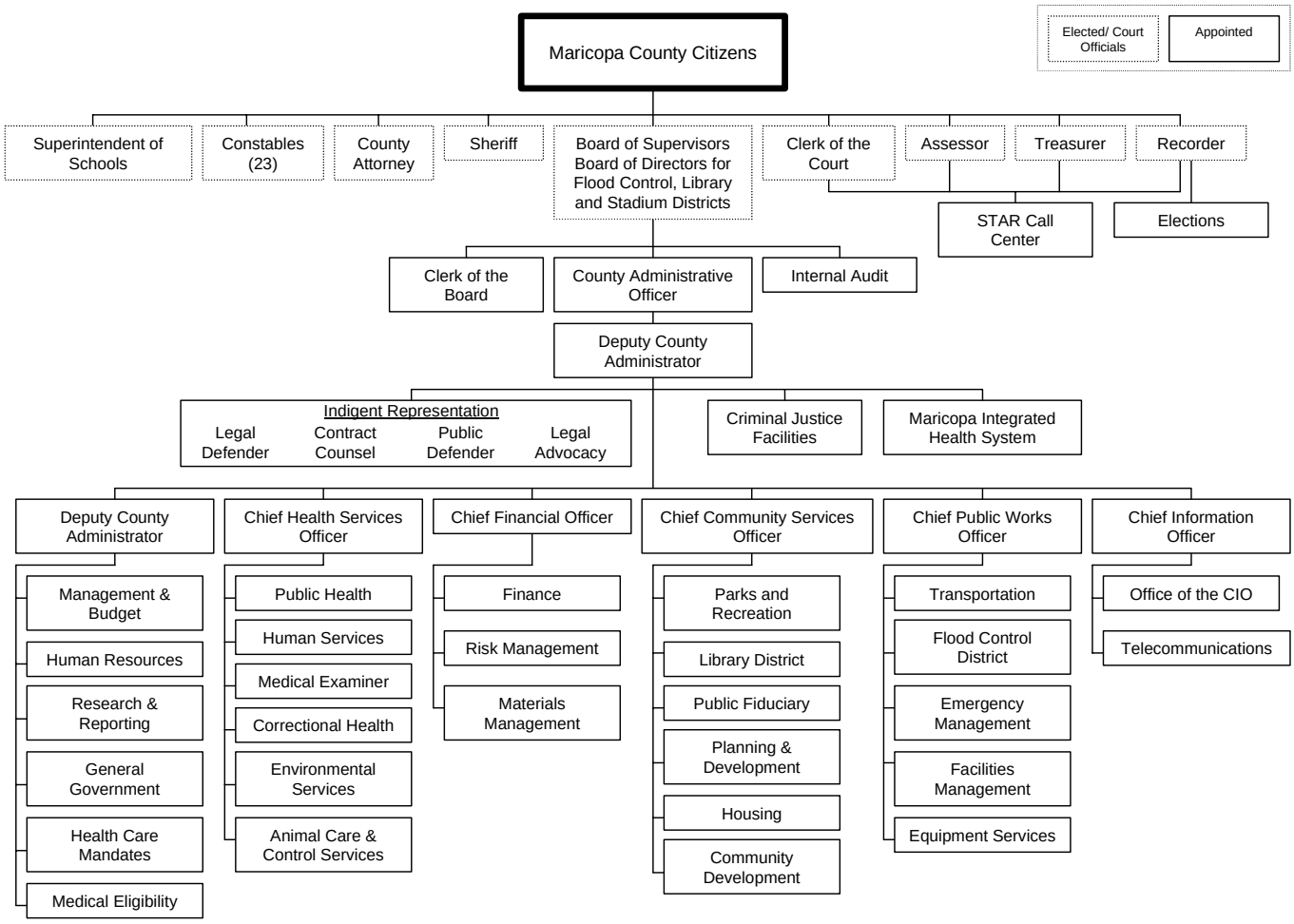
General Fund mandated expenditures are provided on the chart at right by major department. The remaining 22 departments may be found at the beginning of this General Fund section on page 302.



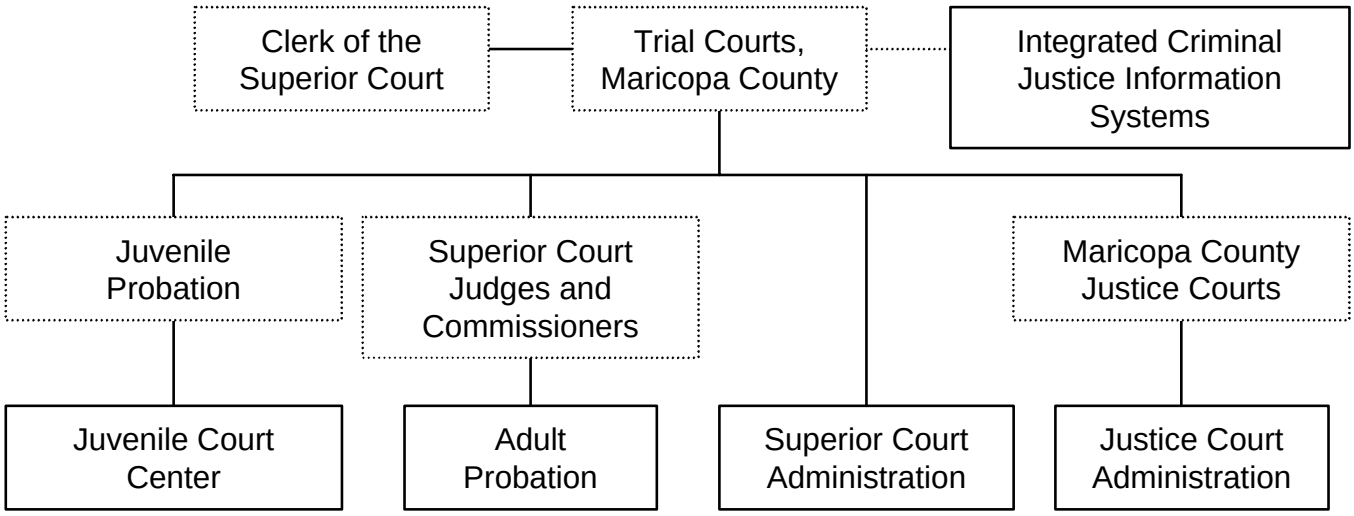
General Fund Budgeted Mandates FY 2001-02		
Education		
Superintendent Of Schools		1,637,442
	Sub-Total	$ 1,637,442
General Government		
Assessor		14,453,030
Board of Supervisors		1,163,725
Call Center		1,281,308
Clerk of the Board of Supervisors		528,574
Elections		6,069,510
Facilities Management		719,574
General Government		158,511,053
Human Resources		2,768,649
Internal Audit		10,000
Public Fiduciary		1,808,600
Recorder		1,847,713
Treasurer		3,735,313
	Sub-Total	$ 192,897,049
Health, Welfare & Sanitation		
Animal Care & Control		304,041
Environmental Services		763,915
Health Care Mandates		206,911,606
Medical Eligibility		11,474,510
Medical Examiner		3,693,196
Public Health		3,480,936
	Sub-Total	$ 226,628,204
Public Safety		
Adult Probation		11,605,000
Clerk of the Superior Court		19,968,254
Constables		1,541,266
County Attorney		41,383,645
Emergency Management		86,179
Indigent Representation		33,521,075
Judicial Mandates		5,954,935
Justice Courts		15,494,859
Juvenile Probation		10,956,082
Sheriff		36,831,132
Superior Court		41,784,929
	Sub-Total	$ 219,127,356
Total General Fund Mandates		$ 640,290,051

Departmental Budget Schedules

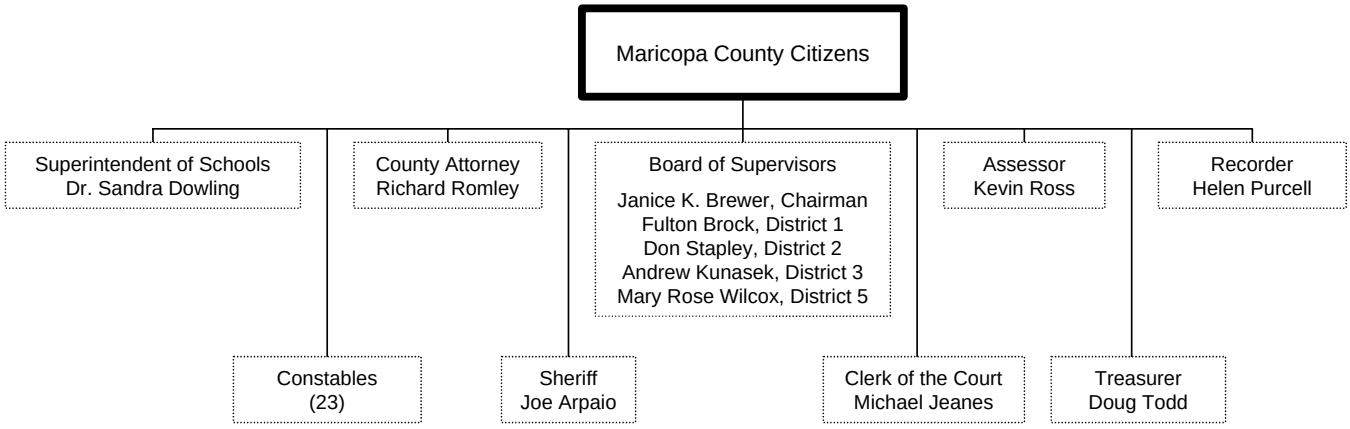
Countywide Organization Chart



Countywide Organization Chart (Continued)



ELECTED OFFICIALS



BOARD OF SUPERVISORS

The five-member Board of Supervisors is the governing body of Maricopa County. Members are elected to four-year terms and the supervisors elect a chairman during their first meeting each January. Appointed by the Board are the Internal Auditor, the Clerk of the Board, and the County Administrative Officer.

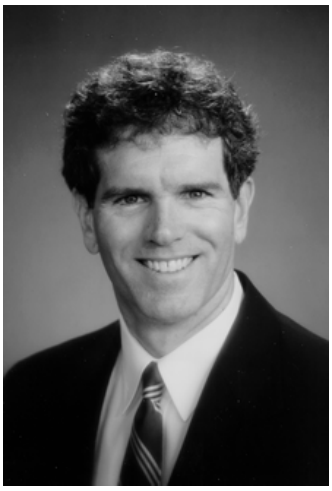
Special functions of the Board of Supervisors are to also serve as the Board of Directors for the Flood Control District, the Library and Stadium Districts. Other duties include the Board of Equalization and the Planning and Zoning Commission.

The board holds statutory and formal meetings that generally are scheduled twice each month on Wednesdays. Informal meetings generally are held on the Monday preceding the formal meetings. Although the adopted schedule can change, meetings are posted at least 24 hours in advance, in compliance with Arizona's Open Meeting Law.

Citizens are encouraged to attend. All meetings are videotaped and air on local government access channels throughout Maricopa County. Check your nearest cable company or city office for scheduling information.

FULTON BROCK

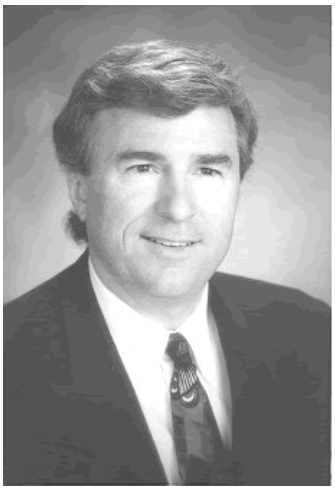
DISTRICT 1



(Republican) Fulton Brock was elected to the Board of Supervisors in November 1996. He was elected Chairman in 1999. In January 2000, Supervisor Brock was appointed Chairman of the Maricopa County Trails Commission. As a former State Representative of District 6 in the Arizona House of Representatives, Supervisor Brock served as Vice-Chairman of the Commerce Committee and member of the Economic Development, International Trade and Tourism, Banking and Insurance and Rules Committees. Supervisor Brock is a graduate of Centre College of Kentucky. In 1982, Supervisor Brock Founded LDC, Inc. a privately-held telephone/operator service company. Supervisor Brock, his wife Susan, and their three 3 daughters are residents of Chandler.

DON STAPLEY

DISTRICT 2



(Republican) Don Stapley was first elected to the Maricopa County Board of Supervisors in November 1994 and re-elected for a four-year term in November 1996. Stapley was elected as the 1997 chairman of the Board of Supervisors. He served as a member of the Board of Directors and Fiscal Affairs Committee of the Lutheran Health Care Network for more than 10 years and is an honorary member of the Mesa Baseline Rotary Club, having previously served as club director and president. Stapley and his wife Kathy have four children and are actively involved in the East Valley.

ANDREW KUNASEK

DISTRICT 3

(Republican) Andrew Kunasek was appointed to the Board in September of 1997, and was subsequently elected by the constituency of District 3 to a two-year term in 1998 and a four-year term in 2000. Supervisor Kunasek is an Arizona native and earned a degree in management from Arizona State University. He owns interest in farming, citrus and cattle operations, and is president of Mercado Management, a land acquisition and real estate management company. Kunasek has served as treasurer of the Maricopa County Republican Party; Maricopa County Trial Court Selection Committee; Maricopa County Charter Committee; and the Maricopa County Citizens Judicial Advisory Council. He was also a Delegate to the 1996 Republican National Convention. Kunasek, wife Kim and daughter Emily live in North Phoenix.

JANICE K. BREWER - CHAIRMAN

DISTRICT 4

(Republican) Janice K. Brewer was elected to the Board in November 1996 and elected as Chairman of the Board for 1998. Ms. Brewer previously served in the Arizona State Legislature for 14 years, as a State Representative from 1983-86 and as a State Senator from 1987-96. She was Majority Whip from 1993-96. Since being elected to the Board of Supervisors, Ms Brewer chairs the Maricopa County Hospital and Health Systems Board and serves on the Greater Phoenix Economic Council.

Ms. Brewer contributes a great deal of time to the community serving as the Vice-Chairman of Continuum of Care, a committee providing regional leadership and direction in addressing issues of homelessness in Maricopa County. She serves as Chairman of the Board of Directors for META Services, Inc., a behavioral health service provider, and is a member of the Northwest Valley and Wickenburg Chambers of Commerce. In addition, Supervisor Brewer was elected Chairman-Elect of WESTMARC, a regional coalition representing leadership of government, business and community organizations.

A businesswoman, Ms. Brewer is also a licensed radiological technician. She is married, a devoted mother of three sons and a member of Christ the Redeemer Lutheran Church.

MARY ROSE GARRIDO WILCOX

DISTRICT 5

(Democrat) Mary Rose Garrido Wilcox was born in Superior, Arizona and is a fourth generation Arizona native from a pioneer Mexican-American family. Mary Rose was re-elected to the Maricopa County Board of Supervisors in 2000 for a third four-year term. Mary Rose previously served on the Phoenix City Council for nine years. Ms. Wilcox was honored as being the first Hispanic woman ever to serve on the Phoenix City Council and the Maricopa County Board of Supervisors. Mary Rose has been involved with numerous boards and commissions, including her membership on the boards of the Phoenix Economic Growth Corporation, Downtown Phoenix Partnership, and the Arizona Hispanic Women's Corporation. She is the National President for National Association of Latino Elected Officials-Education Fund. Mary Rose and her husband Earl have a daughter and five grandsons.

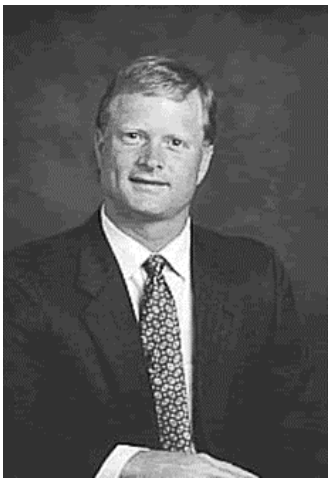
MICHAEL K. JEANES

CLERK OF THE SUPERIOR COURT

(Republican) Michael K. Jeanes was elected by the voters of Maricopa County in November 1998 to serve a four-year term. He earned his Bachelor of Arts Degree in Political Science from Loyola University of Chicago and a Master of Public Administration Degree from Arizona State University. He has 20 years of court/county management experience, which include 14 years with the Clerk's Office. As Clerk of the Court, Mr. Jeanes is the official record keeper and financial officer for the Superior Court and is responsible for administering a $20 million budget. Mr. Jeanes is active in many local and national professional organizations. Michael and his wife Jill have three sons.

KEVIN M. ROSS

MARICOPA COUNTY ASSESSOR



Kevin Ross was elected to serve as Maricopa County Assessor in November of 1996 and re-elected in November 2000. Mr. Ross is a native of a small farming community in south central Minnesota. He earned his bachelor's degree at the University of Minnesota. Kevin trained from 1986 through 1989 in commercial and residential lending. In 1990, Kevin founded his own mortgage company in Tempe, specializing in Commercial and Residential accounts. He is a current member of the International Association of Assessing Officers, a member of the Board of Directors of the Father Joseph Patterson Foundation and is a past member of the National and State Associations of Mortgage Brokers. Kevin has been active in a variety of independent businesses and charitable causes. Kevin and his wife, Lisa, reside in Gilbert, Arizona.

RICHARD M. ROMLEY

COUNTY ATTORNEY

(Republican) Richard M. Romley, now serving his fourth term, became Maricopa County Attorney on January 1, 1989. He has taken a leadership position on many criminal justice issues, including victims rights, DUI legislation, domestic violence, slumlord abatements, and illegal drugs. During Romley's tenure, the Office has received national recognition and numerous rewards for leadership and innovation. A native of Arizona, born in Tuscon, he served two years as a U.S. Marine in Vietnam, after which he attended Arizona State University where he earned a Bachelor of Science Degree and a Law Degree. Romley began his career as a prosecutor with the City of Phoenix in 1980. Two years later he joined the Maricopa County Attorney's Office as a Deputy County Attorney, resigning in 1988 to make a successful run for County Attorney. He and his wife, Carol, live in Scottsdale. They have three grown sons.

HELEN PURCELL

COUNTY RECORDER

(Republican) was elected to the Office of Maricopa County Recorder in November 1988, re-elected in 1992, 1996, and 2000. She has been a member of the Board of Directors of the National Association of Counties since 1997, and a member of the Board of Directors of the Kids Voting-Arizona. In 2000 she was presented with an award designating the Elections Department Vote-by-Mail technology as part of the 2000 Computerworld Collection at the Smithsonian's National Museum of American History in Washington, D.C. In July of 2001 she received the NACo Achievement Award for Digital Recording. Her responsibilities include recording and maintaining 4,500 to 10,000 documents for public record per day and administering the Elections Department that conducts all national, state and countywide elections, and provides support for cities, towns, schools, and other jurisdictions. She is married to attorney Joe Purcell and has two sons, Mark and Todd, and four grandsons.

JOSEPH M. ARPAIO

COUNTY SHERIFF

(Republican) Joseph M. Arpaio took office as Sheriff of Maricopa County in January 1993, and won re-election in 1996. Labeled "the toughest Sheriff in America" after he opened the largest tent city jail in U.S. and demanded spartan conditions in all County jails. Sheriff Arpaio is equally renowned for his extensive use of posse volunteers in major law enforcement operations. A distinguished law enforcement career spanning more than 43 years, primarily with the U.S. Drug Enforcement Administration, shaped the philosophy that guides his actions as Sheriff. Programs that have made him a national and international leader in the anti-crime movement have simultaneously saved the county taxpayers millions of dollars.

SANDRA DOWLING, ED.D.

SUPERINTENDENT OF SCHOOLS

(Republican) was first elected School Superintendent in 1988. She was re-elected by a wide margin in 1992, 1996 & 2000. As Superintendent, her responsibilities include serving as fiscal agent for 41 school districts, providing educational programs, maintaining payroll services for 10,000 school district employees, conducting school district elections and technological support for school districts. Dr. Dowling is a member of over two dozen civic, educational, county and state organizations. Dr. Dowling earned a Bachelor's degree in secondary education and a master's in educational administration from ASU. In 1994, she received her doctorate degree in school finance and education law from NAU. Dr. Dowling and her husband Dennis live in Peoria. They have four children.

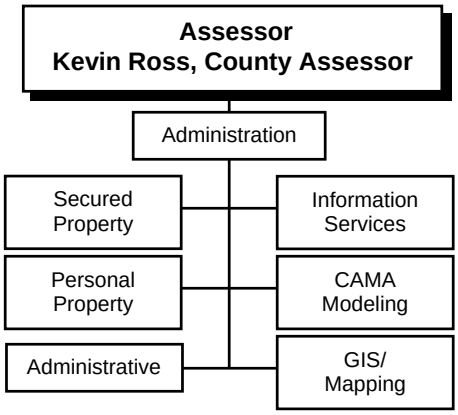
DOUG TODD

COUNTY TREASURER

(Republican) Doug Todd was elected to the Office of County Treasurer in November 1992. Mr. Todd is a 14-year veteran of the Arizona Legislature, having served 4 terms as a member of the House of Representatives and 3 terms as State Senator from Legislative District 27 (Tempe). Doug was born in Prescott, and moved to attend Arizona State University, where he graduated in 1951 with a Bachelor's Degree in Agronomy. He farmed 320 acres south of Tempe, raising alfalfa, cotton, barley, a small herd of Registered Hereford cattle retiring from all farming operations in 1974. Doug lives in Tempe with his wife, Mary Anne Corbell Todd. They have five children and many grandchildren.

DEPARTMENTAL SUMMARIES

ASSESSOR



MISSION

The Mission of the Maricopa County Assessor's Office is to efficiently administer state property tax laws and to provide quality information to the taxpayers and various taxing jurisdictions to assure that all county property is valued fairly and equitably.

VISION

To be the best Assessor organization in the country by being efficient, timely, accurate and public service oriented.

GOALS

- Maintaining an employee retention rate of at least 95% of quality, experienced employees exclusive of retirees.
- Fair and equitable valuation of property that continues to meet or exceed Department of Revenue guidelines.
- Quality customer service and information that "more than satisfies" the public and taxing jurisdictions based upon satisfaction surveys.
- Timely and accurate identification of property owners that is 99.5% consistent with recorded documents and is updated within 30 days of a recorded change.
- Utilization and implementation of technology that allows our results to be efficient, timely, accurate and public service oriented based on annual internal and external satisfaction surveys.
- Full quality controlled digitization of county parcels by April 2002.

ISSUES

- A competitive market for quality employees will continue to create a problem of retaining qualified and experienced staff.
- The county's economic health will continue to stretch our resources in keeping up with new construction and property, splits, sales, appeals and other growth issues.
- Legislative changes, unfunded mandates, will continue to demand more resources, specifically staffing and technology.
- Technological advancements and opportunities will allow for more efficient work processes in every department and provide additional sources of analysis and information for the public.
- Budgetary constraints may limit our technological advancements and level of services available.
- Demographic shifts will create a larger population eligible for exemption benefits and a change in population and land use densities.

↔ Inter-operability of county and other government agencies will impact departments' abilities to achieve objectives.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Parcel Count	1,094,002	1,113,247	1,180,820	1,250,000
Appeal Count	16,284	13,690	11,316	12,500
Subdivisions-New	720	783	690	800
Splits	5,206	4,970	5,353	5,500

POSITION DISTRIBUTION

POSITION DISTRIBUTION
12 ASSESSOR

WORKING TITLE	FTE
ADMIN ASST I	16.0
ADMIN ASST II	36.0
ADMIN COOR I	4.0
ADMIN COOR II	3.0
ADMIN COOR III	4.0
APPLICATIONS SERVICES MANAGER	1.0
APPRAISAL COORDINATOR	2.0
APPRAISER I	17.0
APPRAISER II	49.0
APPRAISER III	52.0
APPRAISER IV	12.0
APPRAISER MANAGER	3.0
AREA SUPERVISOR	6.0
ASSESSOR	1.0
AUDITOR APPRAISER I	1.0
AUDITOR APPRAISER II	2.0
AUDITOR APPRAISER III	2.0
CAMA APPRAISER	1.0
CAMA MODELER	1.0
CHIEF AUDITOR	1.0
CHIEF DEPUTY ASSESSOR	1.0
COMMUNITY LIAISON	1.0
COMPUTER OPERATOR - LEAD	1.0
COMPUTER OPERATOR II	1.0
COMPUTER OPERATOR III	2.0
COST MODELER	1.0
COURIER	1.0
DATABASE ADMINISTRATOR	1.0
DECISION SUPPORT ANALYST	1.0
DEPUTY ASSESSOR - FINANCE	1.0
GENERAL PROGRAMMER ANALYST	1.0
GIS MANAGER	1.0
GIS PROGRAMMER ANALYST	1.0
GIS TECHNICIAN I	3.0
GIS TECHNICIAN II	3.0
GIS TECHNICIAN III	2.0
INFO TECH CONSULTANT	1.0
NETWORK SERVICES MANAGER	1.0
OPERATIONS SERVICES MANAGER	1.0
OWNERSHIP SUPERVISOR	1.0
PAYROLL COORDINATOR	1.0
PERMITS LIAISON	1.0
PERSONNEL COORDINATOR	1.0
PRODUCTION CONTROL ANALYST	2.0
PROGRAMMER ANALYST I	4.0
PROGRAMMER ANALYST II	2.0
PROJECT MANAGER	3.0
PROJECTS ADMINISTRATOR	1.0
PURCHASING COORDINATOR	1.0

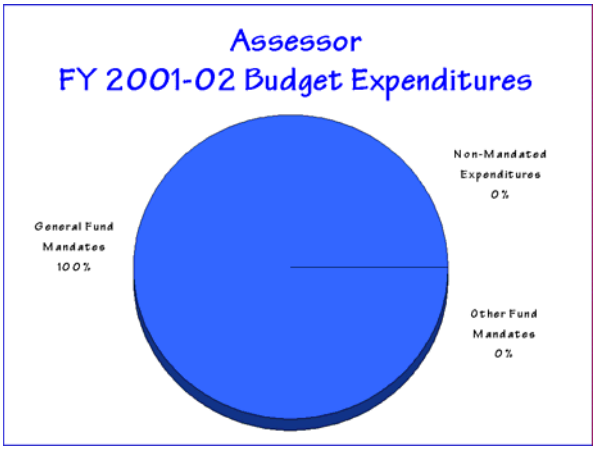
WORKING TITLE	FTE
REAL PROPERTY ENGINEERING ASSOCIATE	1.0
REAL PROPERTY TECHNICIAN	3.0
REAL PROPERTY TECHNICIAN - CN	1.0
RECEPTIONIST	1.0
REGRESSION MODELER	1.0
SENIOR PROGRAMMER ANALYST	2.0
SENIOR SYSTEMS ADMINISTRATOR	1.0
SENIOR SYSTEMS ANALYST	1.0
SPLITS TEAM SUPERVISOR	1.0
SUPPORT SERVICES MANAGER	1.0
SUPPORT SPECIALIST	31.0
SUPPORT TRAINEE	2.0
SYSTEM ANALYST II	1.0
SYSTEMS ADMINISTRATOR I	2.0
TITLE EXAM SUPERVISOR	1.0
TITLE EXAMINER I	4.0
TITLE EXAMINER II	3.0
TITLE EXAMINER III	4.0
TITLE EXAMINER IV	4.0
TRAINING COORDINATOR/ANYL	1.0
TOTAL	322.0

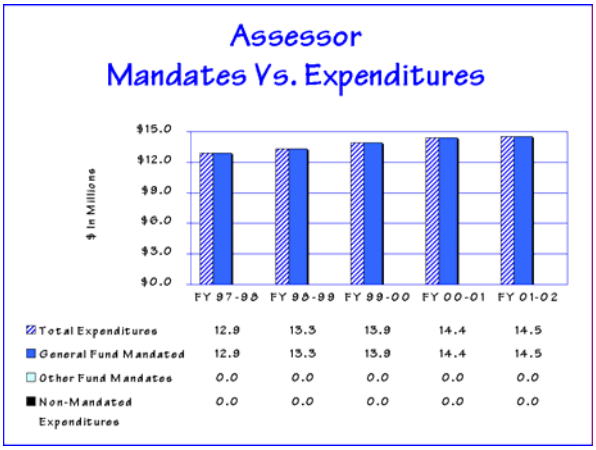
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 9,933,370	$ 9,933,370
FY 1997-98 Actuals	$ 12,851,681	$ 12,851,681
FY 1998-99 Actuals	$ 13,311,601	$ 13,311,601
FY 1999-00 Actuals	$ 13,921,894	$ 13,921,894
FY 2000-01 Estimate	$ 14,354,291	$ 14,354,291
FY 2001-02 Adopted Budget	$ 14,453,030	$ 14,453,030

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 9,933,370	$ 9,933,370
FY 1997-98 Actuals	$ 12,851,681	$ 12,851,681
FY 1998-99 Actuals	$ 13,311,601	$ 13,311,601
FY 1999-00 Actuals	$ 13,921,894	$ 13,921,894
FY 2000-01 Estimate	$ 14,354,291	$ 14,354,291
FY 2001-02 Adopted Budget	$ 14,453,030	$ 14,453,030

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

ASSESSOR

AUTHORITY

A.R.S. § 11-401 Enumeration Of Officers; A.R.S. § 11-541 Powers And Duties Generally; A.R.S. § 11-542 Bond, Oath; A.R.S. § 11-401; Liability For Taxes On Property Unassessed Through Negligence; A.R.S. § 42 Taxation.

HISTORY/ BACKGROUND

The County Assessor is an elected official of Maricopa County.

MANDATE DESCRIPTION

The Assessor will to the best of his knowledge and ability, truly and fairly determine the valuation, without favor or partiality of all the taxable property in the County at its full cash value. The Assessor and his sureties shall be liable for all taxes on taxable property within the County, which through the neglect of the Assessor remains unassessed. The primary duties are dictated by ARS 42, Chapters 11-17 and include, but are not limited to the following:

On any date before March 1 of each year the County Assessor shall notify each owner of record, or purchaser under a deed of trust or an agreement of sale, of property that is valued by the Assessor as to the property's full cash value and the limited value, if applicable, to be used for assessment purposes. For property that is valued by the Assessor, in the case of new construction, additions to or deletions from assessment parcels and changes in property use that occur after January 1 of the valuation year, the Assessor shall notify the owner of the property of any change in valuation on or before September 30 of the valuation year.

The County Assessor shall prepare the assessment roll in the form and containing the information prescribed by the department. On or before December 1 of each year, the County Assessor shall complete property and mines listed in the roll, showing the ownership of the real property and mines and all assessment lists from which the roll was compiled. The Assessor shall deliver the list and certified roll to the Clerk of the Board of Supervisors who shall file them in the Clerk's office.

On or before February 10 of the tax year, the county assessor shall transmit and certify to the property tax oversight commission and to the governing body of the political subdivision or district in the county the values that are required to compute the levy limit prescribed by section 42-17051.

On or before February 10 of the tax year, the county assessor shall determine the limited property value for the current tax year of each school district in the county and shall transmit the values to the county school superintendent to assist the superintendent in computing equalization assistance for education as provided in section 15-991.

On or before February 10 of the tax year, the county assessor shall transmit to the staff of the joint legislative budget committee and to the governor's office of strategic planning and budgeting the values that are required to compute the truth in taxation rates prescribed by section 41-1276

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

ASSESSOR
Department 12

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 12,113,578	$ 2,143,452	$ 196,000	$ 14,453,030	$ 100,000
SUB-TOTAL	$ 12,113,578	$ 2,143,452	$ 196,000	$ 14,453,030	$ 100,000
TOTAL FUNDS	$ 12,113,578	$ 2,143,452	$ 196,000	$ 14,453,030	$ 100,000

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

ASSESSOR
Department 12

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
650 MISCELLANEOUS REVENUE	100,000	100,000	98,510	100,000	100,000	-	0%
Sub Total	$ 100,000	$ 100,000	$ 98,510	$ 100,000	$ 100,000	$ -	0%
Total Resources	$ 100,000	$ 100,000	$ 98,510	$ 100,000	$ 100,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 9,522,351	$ 9,501,270	$ 9,397,874	$ 9,900,440	$ 9,521,339	$ (20,069)	0%
705 TEMPORARY PAY	160,000	160,000	168,765	170,000	170,000	(10,000)	-6%
710 OVERTIME	43,637	43,637	50,902	65,066	65,066	(21,429)	-49%
750 FRINGE BENEFITS	2,194,723	2,215,804	2,061,729	2,406,984	2,345,173	(129,369)	-6%
790 OTHER PERSONAL SERVICES	-	-	14,757	12,000	12,000	(12,000)	
Subtotal	$ 11,920,711	$ 11,920,711	$ 11,694,027	$ 12,554,490	$ 12,113,578	$ (192,867)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 469,001	$ 344,001	$ 445,610	$ 388,000	$ 388,000	$ (43,999)	-13%
802 MEDICAL SUPPLIES	25,000	25,000	16,730	20,005	20,005	4,995	20%
803 FUEL	-	-	1,571	2,496	2,496	(2,496)	
804 NON-CAPITAL EQUIPMENT	122,000	138,000	74,468	147,000	67,667	70,333	51%
812 OTHER SERVICES	824,000	728,000	943,285	549,800	578,048	149,952	21%
820 OPERATING LEASES & RENTS	325,400	325,400	380,008	457,792	457,792	(132,392)	-41%
825 REPAIRS & MAINTENANCE	195,000	195,000	173,840	178,992	178,992	16,008	8%
839 INTERNAL SERVICE CHARGES	29,186	29,186	88,145	24,000	24,000	5,186	18%
842 TRAVEL & EDUCATION	53,100	53,100	200,571	192,500	192,500	(139,400)	-263%
843 POSTAGE/FREIGHT/SHIPPING	119,700	324,700	46,213	193,952	193,952	130,748	40%
850 UTILITIES	43,200	43,200	35,557	40,000	40,000	3,200	7%
Subtotal	$ 2,205,587	$ 2,205,587	$ 2,405,998	$ 2,194,537	$ 2,143,452	$ 62,135	3%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	15,000	15,000	-	5,000	5,000	10,000	67%
920 CAPITAL EQUIPMENT	163,000	163,000	41,272	28,000	28,000	135,000	83%
950 DEBT SERVICE	-	-	163,000	163,000	163,000	(163,000)	
Subtotal	$ 178,000	$ 178,000	$ 204,272	$ 196,000	$ 196,000	$ (18,000)	-10%
Total Expenditures	$ 14,304,298	$ 14,304,298	$ 14,304,297	$ 14,945,027	$ 14,453,030	$ (148,732)	-1%

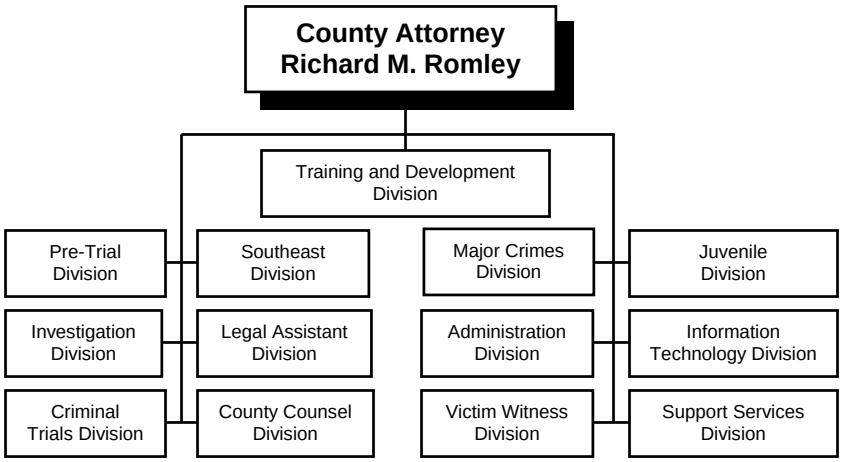
TOTAL BUDGET BY PROGRAM
FY 2001-02
ASSESSOR
Agency 120

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1210	ADMINISTRATION	$ 1,150,836	$ 487,517	$ -	$ 1,638,353	$ -
1220	SECURED PROPERTY	5,609,442	789,472	5,000	6,403,914	50,000
1230	PERSONAL PROPERTY	1,143,337	70,000	-	1,213,337	50,000
1240	PUBLIC ASSISTANCE AND RECORDS	1,692,372	4,000	-	1,696,372	-
1290	INFORMATION SERVICES DIVISION	2,517,591	792,463	191,000	3,501,054	-
	Totals:	$ 12,113,578	$ 2,143,452	$ 196,000	$ 14,453,030	$ 100,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ASSESSOR
Agency 120

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
650 MISCELLANEOUS REVENUE	100,000	98,510	100,000	100,000	100,000	-	0%
Sub Total	$100,000	$98,510	$100,000	$100,000	$ 100,000	$ -	0%
Total Resources	$100,000	$98,510	$100,000	$100,000	$ 100,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$9,522,351	$9,397,874	$9,501,270	$9,900,440	$ 9,521,339	$ (20,069)	0%
705 TEMPORARY PAY	160,000	168,765	160,000	170,000	170,000	(10,000)	-6%
710 OVERTIME	43,637	50,902	43,637	65,066	65,066	(21,429)	-49%
750 FRINGE BENEFITS	2,194,723	2,061,729	2,215,804	2,406,984	2,345,173	(129,369)	-6%
790 OTHER PERSONAL SERVICES	-	14,757	-	12,000	12,000	(12,000)	
Subtotal	$11,920,711	$11,694,027	$11,920,711	$12,554,490	$ 12,113,578	$ (192,867)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$469,001	$445,610	$344,001	$388,000	$ 388,000	$ (43,999)	-13%
802 MEDICAL SUPPLIES	25,000	16,730	25,000	20,005	20,005	4,995	20%
803 FUEL	-	1,571	-	2,496	2,496	(2,496)	
804 NON-CAPITAL EQUIPMENT	122,000	74,468	138,000	147,000	67,667	70,333	51%
812 OTHER SERVICES	824,000	943,285	728,000	549,800	578,048	149,952	21%
820 OPERATING LEASES & RENTS	325,400	380,008	325,400	457,792	457,792	(132,392)	-41%
825 REPAIRS & MAINTENANCE	195,000	173,840	195,000	178,992	178,992	16,008	8%
839 INTERNAL SERVICE CHARGES	29,186	88,145	29,186	24,000	24,000	5,186	18%
842 TRAVEL & EDUCATION	53,100	200,571	53,100	192,500	192,500	(139,400)	-263%
843 POSTAGE/FREIGHT/SHIPPING	119,700	46,213	324,700	193,952	193,952	130,748	40%
850 UTILITIES	43,200	35,557	43,200	40,000	40,000	3,200	7%
Subtotal	$2,205,587	$2,405,998	$2,205,587	$2,194,537	$ 2,143,452	$ 62,135	3%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	15,000	-	15,000	5,000	5,000	10,000	67%
920 CAPITAL EQUIPMENT	163,000	41,272	163,000	28,000	28,000	135,000	83%
950 DEBT SERVICE	-	163,000	-	163,000	163,000	(163,000)	
Subtotal	$178,000	$204,272	$178,000	$196,000	$ 196,000	$ (18,000)	-10%
Total Expenditures	$14,304,298	$14,304,297	$14,304,298	$14,945,027	$ 14,453,030	$ (148,732)	-1%
Operating Balance (Rev. - Exp.)	($14,204,298)	($14,205,787)	($14,204,298)	($14,845,027)	$ (14,353,030)	$ (148,732)	-1%

ATTORNEY



MISSION

The mission of the Maricopa County Attorney's Office (MCAO) is to provide quality prosecution, victim services, crime prevention and legal counsel for county government on behalf of the people of Maricopa County so that they can live in a safe and well-governed community.

GOALS

- By 2003, identify and implement strategies that provide market appropriate salaries for employees, salary advancements commensurate with performance and experience, career development counseling, training and other employee benefits and work/personal life balance issues to reduce turnover.
- Annually assess crime distribution trends and legislative changes to determine if additional enforcement initiatives and/or prosecution programs are needed, if staffing resources and facilities are required, and if changes to state statutes or court rules are needed; and analyze the need for enhanced victim services and community interaction in order to protect the safety of the public and improve the quality of life in our neighborhoods.
- Reduce the percentage of criminal cases open longer than 180 days each year over the next five years while adhering to MCAO policies and procedures, quality standards and attorney ethics.
- By 2003, implement computer applications that will integrate existing applications internal to MCAO in order to reduce redundant data entry, ensure data integrity, improve the MCAO's ability to adhere to statutory and county mandated deadlines, and enhance management processes and reports.
- By 2002, ensure that access to the MCAO network, applications and data is secured in accordance with projected state and federal requirements.
- By 2005, implement designated projects in accordance with the Maricopa County Integrated Criminal Justice System strategic business plan to share case information data between other criminal justice agencies in a timely, secured manner in order to increase data integrity and reduce redundant data entry.
- By 2003, develop and implement a case tracking system for the Division of County Counsel to track and report information concerning civil lawsuits and advisory matters for Maricopa County, which will enable the Division to formulate and track measurable goals to increase the quantity and quality of legal services delivered, reduce the response time and/or completion time for the legal services delivered, and improve client satisfaction.

ISSUES

- Competition in the marketplace will affect our ability to attract and retain quality employees with the skills necessary to complete our mission.
- Legislative and Judicial mandates (including service expectations from community groups, victims, businesses, law enforcement and a broader community focus on crime deterrence), will place an

increased burden on available resources including time, money and equipment, and require an increased need to respond.

- ↔ Changes in population and demographics such as the aging population, juvenile crime, and population diversity, will result in an increase in the number, type and complexity of prosecutions and victim services required.
- ↔ The population growth (and resulting growth in county government) coupled with the trend toward increased professionalism in County management will require an increase in the quantity and quality of legal services in order to meet the demands of a larger practice and a more sophisticated client base.
- ↔ The rapid growth of advancing technology and public demand for it will necessitate the hiring of qualified staff to handle the increasing demand for technical support as well as require an enhanced quality of decision making and improved productivity in certain areas for availability and access.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Felony Cases Submitted (Adult)	44,431	40,724	42,611	43,418
Felony Cases Filed (Adult)	25,903	26,830	26,317	27,683
Referrals (Juvenile)	16,812	15,317	15,532	12,223
Petitions Filed (Juvenile)	10,372	10,872	10,552	10,298
Number of Victims of Adult Offenders	21,455	21,013	23,119	21,862
Victims Services - Adult (Victim Witness)	287,150	264,665	329,647	350,895
Number of Victims of Juvenile Offenders	7,442	7,524	6,913	7,293
Victim Services - Juvenile (Victim Witness)	100,328	104,536	85,403	96,756
Victim Compensation Claims Reviewed	517	605	736	891

POSITION DISTRIBUTION

POSITION DISTRIBUTION
19 COUNTY ATTORNEY

WORKING TITLE	FTE
ACCOUNTING CLERK	2.0
ADMINISTRATIVE	11.0
ADMINISTRATIVE ASSISTANT	1.0
ADMINISTRATIVE MANAGER	31.0
ADMINISTRATIVE/OFFICE SUPPORT	119.0
ADMINISTRATIVE/OFFICE SUPPORT ENTRY	50.5
ADMINISTRATIVE/OFFICE SUPPORT SENIOR/LEAD	11.0
ADMINISTRATIVE/OFFICE SUPPORT SUPERVISOR	2.0
ADMINISTRATOR	3.0
ATTORNEY CHIEF DEPUTY	1.0
CAREER DEVELOPMENT COORDINATOR	1.0
CIVIL ATTORNEY	25.0
COUNTY ATTORNEY	1.0
COUNTY ATTORNEY INVESTIGATOR	1.0
DEMAND REDUCTION PROGRAM COORDINATOR	1.0
DEPARTMENTAL ACCOUNTANT/BUDGET ANALYST	2.0
DEPARTMENTAL HR SPECIALIST	2.0
DEPARTMENTAL HR SUPERVISOR	1.0
FINANCIAL/BUSINESS MANAGER	1.0
GRANTS ADMINISTRATOR	1.0
INFO TECH PGRM COORD	1.0
LAN TECHNICIAN	1.0
LEAD/SENIOR LEGAL ASSISTANT	1.0
LEGAL ASSISTANT	83.0
LEGAL SECRETARY	116.0
MANAGERIAL	5.0
PC TECHNICIAN	1.0
PROFESSIONAL	27.0
PROSECUTOR	183.0
RECORDS MANAGER	1.0
SENIOR CIVIL ATTORNEY	9.0

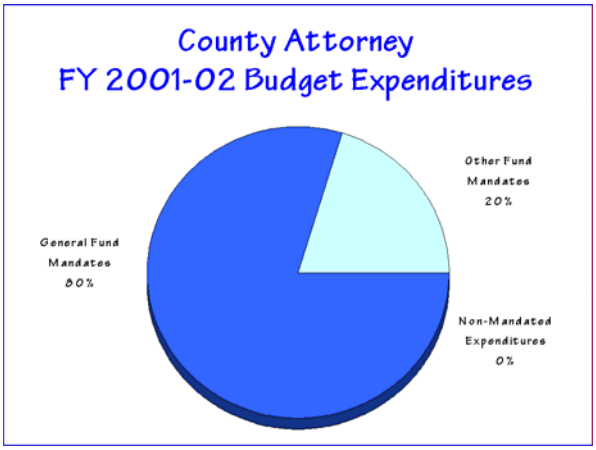
WORKING TITLE	FTE
SENIOR PROSECUTOR	89.0
SUPERVISORY	12.0
SUPPORT SERVICES	1.0
TECHNICAL	57.0
VICTIM WITNESS ADVOCATE	51.8
WEB MASTER	1.0
TOTAL	907.3

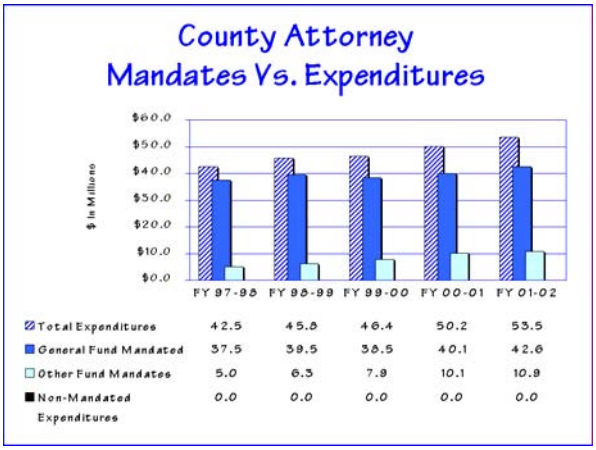
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 29,613,299	$4,705,982	$ 34,319,281
FY 1997-98 Actuals	$ 37,510,299	$5,014,421	$ 42,524,720
FY 1998-99 Actuals	$ 39,467,131	$6,295,403	$ 45,762,534
FY 1999-00 Actuals	$ 38,492,972	$7,892,423	$ 46,385,395
FY 2000-01 Estimate	$ 40,108,587	$10,086,570	$ 50,195,157
FY 2001-02 Adopted Budget	$ 41,383,645	$10,914,609	$ 52,298,254

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 29,613,299	$4,705,982	$ 34,319,281
FY 1997-98 Actuals	$ 37,510,299	$5,014,421	$ 42,524,720
FY 1998-99 Actuals	$ 39,467,131	$6,295,403	$ 45,762,534
FY 1999-00 Actuals	$ 38,492,972	$7,892,423	$ 46,385,395
FY 2000-01 Estimate	$ 40,108,587	$10,086,570	$ 50,195,157
FY 2001-02 Adopted Budget	$ 41,383,645	$10,914,609	$ 52,298,254

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

COUNTY ATTORNEY POWERS AND DUTIES, VICTIMS' BILL OF RIGHTS, CRIME VICTIM'S RIGHTS, ORGANIZED CRIME AND FRAUD, AND JUVENILE VICTIM'S RIGHTS

AUTHORITY

Constitutional Article 2-1, Victims' Bill of Rights; A.R.S. § 11-532 Powers and Duties; A.R.S. § 13-4400 et seq. Crime Victim's Rights; A.R.S. § 13-2314.03 County Anti-racketeering Revolving Fund; A.R.S. § 8-381 et seq. Juvenile Victim's Rights.

HISTORY/ BACKGROUND

The County Attorney is a constitutional officer. The County Counsel function is one of the original duties of the County Attorney. The Constitution of Arizona was amended by voter initiative to include a "Victims' Bill of Rights" in 1990. A Victims' Rights Implementation Act adding A.R.S. § 13-4400 et seq. was approved by the Legislature in 1991 and took effect in 1992. In 1994, the County anti-racketeering revolving fund was amended to require the County Attorneys Office to administer the fund. In 1995, the Legislature passed Senate Bill 1149, which extended the Act to victims of juvenile crime. In 1998, Juvenile Victim's Rights for juvenile offenses were amended.

MANDATE DESCRIPTION

Prosecute Criminal Cases:

Attend courts and conduct prosecutions of all misdemeanors in Justice Courts, felonies, delinquencies and incorrigible offenses in Superior Court. Seek arrest warrants from magistrates for persons suspected of committing crimes. Attend and advise Grand Jury. Draw indictments and informations. Inform victims about the progress of the cases and expected outcomes.

Represent Board of Supervisors and County in civil matters:

Provide written opinions to County officers on legal matters related to their duties. Act as legal advisor to the Board of Supervisors. Act as attorney for school districts and community college districts. Defend all locally valued and assessed property tax appeals.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

COUNTY ATTORNEY
Department 19

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 35,631,112	$ 5,459,377	$ 293,156	$ 41,383,645	$ 8,000
SPECIAL REVENUE	6,425,238	3,856,371	633,000	10,914,609	10,909,081
SUB-TOTAL	$ 42,056,350	$ 9,315,748	$ 926,156	$ 52,298,254	$ 10,917,081
TOTAL FUNDS	$ 42,056,350	$ 9,315,748	$ 926,156	$ 52,298,254	$ 10,917,081

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

COUNTY ATTORNEY
Department 19

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ -	$ -	$ -	$ -	$ 2,896,073	$ 2,896,073	
REVENUE							
615 GRANTS	5,228,191	5,687,160	6,483,787	5,832,071	5,832,066	144,906	3%
620 OTHER INTERGOVERNMENTAL	1,685,757	1,685,757	842,877	1,875,000	1,875,000	189,243	11%
637 FINES & FORFEITS	1,655,059	1,655,059	2,103,855	1,962,015	1,962,015	306,956	19%
645 INTEREST EARNINGS	-	-	51,605	-	-	-	
650 MISCELLANEOUS REVENUE	1,248,000	1,248,000	633,499	1,248,000	1,248,000	-	0%
Sub Total	$ 9,817,007	$ 10,275,976	$ 10,115,623	$ 10,917,086	$ 10,917,081	$ 641,105	6%
Total Resources	$ 9,817,007	$ 10,275,976	$ 10,115,623	$ 10,917,086	$ 13,813,154	$ 3,537,178	34%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 38,200,653	$ 38,081,823	$ 36,717,394	$ 41,458,762	$ 37,961,706	$ 120,117	0%
705 TEMPORARY PAY	-	-	158,179	-	-	-	
710 OVERTIME	254,778	254,778	208,909	41,501	21,748	233,030	91%
750 FRINGE BENEFITS	6,689,514	7,093,609	6,487,293	7,740,283	7,293,688	(200,079)	-3%
790 OTHER PERSONAL SERVICES	55,642	55,642	118,347	53,216	43,923	11,719	21%
795 PERSONAL SERVICES ALLOC.-OUT	-	(207,219)	(104,333)	-	(3,264,715)	3,057,496	1475%
Subtotal	$ 45,200,587	$ 45,278,633	$ 43,585,789	$ 49,293,761	$ 42,056,350	$ 3,222,283	7%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 2,713,884	$ 2,538,523	$ 2,488,420	$ 617,034	$ 591,966	$ 1,946,557	77%
803 FUEL	25,000	37,000	47,188	37,000	37,000	-	0%
804 NON-CAPITAL EQUIPMENT	10,375	769,882	553,586	1,576,688	517,243	252,639	33%
810 LEGAL SERVICES	1,386,482	1,804,790	1,477,496	2,151,777	2,058,446	(253,656)	-14%
811 HEALTH CARE SERVICES	470,000	605,000	1,231,948	1,082,796	720,152	(115,152)	-19%
812 OTHER SERVICES	(4,358,536)	(4,597,289)	(4,174,048)	(649,125)	2,745,297	(7,342,586)	-160%
820 OPERATING LEASES & RENTS	1,659,000	1,664,000	1,726,871	1,650,386	1,288,145	375,855	23%
825 REPAIRS & MAINTENANCE	180,000	249,600	323,357	247,100	240,984	8,616	3%
830 INTERGOVERNMENTAL PAYMENTS	527,478	466,960	386,956	528,267	528,267	(61,307)	-13%
839 INTERNAL SERVICE CHARGES	134,841	581,259	2,516,702	202,074	202,062	379,197	65%
842 TRAVEL & EDUCATION	239,600	316,000	513,806	340,000	322,000	(6,000)	-2%
843 POSTAGE/FREIGHT/SHIPPING	58,800	61,800	87,829	61,800	58,186	3,614	6%
850 UTILITIES	6,000	6,000	7,030	6,000	6,000	-	0%
Subtotal	$ 3,052,924	$ 4,503,525	$ 7,187,141	$ 7,851,797	$ 9,315,748	$ (4,812,223)	-107%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	-	28,035	-	-	-	
920 CAPITAL EQUIPMENT	1,701,469	631,791	1,009,472	430,000	515,057	116,734	18%
930 VEHICLES & CONSTRUCTION EQUIF	200,000	200,000	116,882	200,000	200,000	-	0%
950 DEBT SERVICE	43,000	43,000	21,498	3,000	211,099	(168,099)	-391%
Subtotal	$ 1,944,469	$ 874,791	$ 1,175,887	$ 633,000	$ 926,156	$ (51,365)	-6%
Total Expenditures	$ 50,197,980	$ 50,656,949	$ 51,948,817	$ 57,778,558	$ 52,298,254	$ (1,641,305)	-3%
Operating Balance (Rev. - Exp.)	$ (40,380,973)	$ (40,380,973)	$ (41,833,194)	$ (46,861,472)	$ (41,381,173)	$ (1,000,200)	-2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
COUNTY ATTORNEY
Agency 190

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1901	EXECUTIVE OFFICE	$ 235	$ 189,842	$ 16,140	$ 206,217	$ -
1902	ADMINISTRATION DIVISION	228	26,135	16,140	42,503	-
1903	AUTOMATION SERVICES DIVISION	228	823,987	16,140	840,355	-
1904	POSITION COST CENTER	34,191,836	11,336	16,140	34,219,312	-
1919	ISF/COMMON COST CENTER	228	3,401,076	16,140	3,417,444	8,000
1920	SUPPORT DIVISION	228	76,834	16,140	93,202	-
1932	CRIMINAL TRIAL DIVISION	228	47,337	16,136	63,701	-
1938	PRE-TRIAL SERVICES DIVISION	204	81,020	13,830	95,054	-
1944	APPEALS & RESEARCH	24	1,615	2,298	3,937	-
1945	MAJOR FELONY DIVISION	228	348,334	16,128	364,690	-
1954	LEGAL ASSISTANT DIVISION	228	23,835	16,128	40,191	-
1960	JUVENILE CRIMES DIVISION	227	39,334	16,128	55,689	-
1967	DIVISION OF COUNTY COUNSEL	216	11,335	16,128	27,679	-
1970	VICTIM WITNESS DIVISION	216	32,835	16,128	49,179	-
1980	INVESTIGATIONS DIVISION	216	58,034	16,128	74,378	-
1990	SOUTHEAST JUDICIAL DIVISION	216	66,334	16,118	82,668	-
1996	TRAINING DIVISION	208	50,936	16,109	67,253	-
	Totals:	$ 34,195,194	$ 5,290,159	$ 258,099	$ 39,743,452	$ 8,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
COUNTY ATTORNEY
Agency 190

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
650 MISCELLANEOUS REVENUE	8,000	13,001	8,000	8,000	8,000	-	0%
Sub Total	$8,000	$13,001	$8,000	$8,000	$ 8,000	$ -	0%
Total Resources	$8,000	$13,001	$8,000	$8,000	$ 8,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$28,295,693	$27,290,702	$28,080,052	$31,580,568	$ 28,636,995	$ (556,943)	-2%
705 TEMPORARY PAY	-	53,361	-	-	-	-	
710 OVERTIME	150,635	132,081	150,635	-	-	150,635	100%
750 FRINGE BENEFITS	5,237,967	4,902,531	5,283,368	5,883,243	5,514,276	(230,908)	-4%
790 OTHER PERSONAL SERVICES	55,642	89,238	55,642	47,115	43,923	11,719	21%
795 PERSONAL SERVICES ALLOC.-OUT	-	(104,333)	(207,219)	-	-	(207,219)	-100%
Subtotal	$33,739,937	$32,363,580	$33,362,478	$37,510,927	$ 34,195,194	$ (832,716)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$689,593	$542,898	$492,562	$490,000	$ 474,733	$ 17,829	4%
803 FUEL	25,000	47,188	37,000	37,000	37,000	-	0%
804 NON-CAPITAL EQUIPMENT	10,375	200,000	750,662	1,500,193	440,876	309,786	41%
810 LEGAL SERVICES	319,500	453,674	342,500	342,500	342,500	-	0%
811 HEALTH CARE SERVICES	470,000	766,234	605,000	755,000	720,152	(115,152)	-19%
812 OTHER SERVICES	468,395	1,338,294	662,376	1,308,423	1,075,250	(412,874)	-62%
820 OPERATING LEASES & RENTS	1,174,407	1,232,453	1,179,407	1,179,407	1,179,407	-	0%
825 REPAIRS & MAINTENANCE	166,000	310,277	235,600	235,600	235,600	-	0%
830 INTERGOVERNMENTAL PAYMENTS	367,478	306,958	306,960	367,767	367,767	(60,807)	-20%
839 INTERNAL SERVICE CHARGES	119,841	2,505,479	566,259	197,074	197,074	369,185	65%
842 TRAVEL & EDUCATION	88,600	428,906	165,000	165,000	165,000	-	0%
843 POSTAGE/FREIGHT/SHIPPING	50,800	57,044	53,800	53,800	53,800	-	0%
850 UTILITIES	1,000	4,363	1,000	1,000	1,000	-	0%
Subtotal	$3,950,989	$8,193,768	$5,398,126	$6,632,764	$ 5,290,159	$ 107,967	2%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	90	-	-	-	-	
920 CAPITAL EQUIPMENT	1,069,678	240,042	-	-	50,000	(50,000)	
950 DEBT SERVICE	-	-	-	-	208,099	(208,099)	
Subtotal	$1,069,678	$240,132	$0	$0	$ 258,099	$ (258,099)	
Total Expenditures	$38,760,604	$40,797,480	$38,760,604	$44,143,691	$ 39,743,452	$ (982,848)	-3%
Operating Balance (Rev. - Exp.)	($38,752,604)	($40,784,479)	($38,752,604)	($44,135,691)	$ (39,735,452)	$ (982,848)	-3%

TOTAL BUDGET BY PROGRAM
FY 2001-02
COUNTY ATTORNEY GRANTS
Agency 191

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1905	CRIMINAL JUSTICE RECORDS IMPRO	$ 61,856	$ 20,145	$ -	$ 82,001	$ 82,000
1908	DUI COURT GRANT	13,442	2,070	-	15,512	15,512
1946	DRUG CONTROL GRANT - ACJC	1,471,090	-	-	1,471,090	1,471,090
1947	STOP VIOLENCE AGAINST WOMEN	145,000	-	-	145,000	145,000
1952	CRIMES AGAINST CHILDREN TRAINI	-	15,000	-	15,000	15,000
1953	METH PROSECUTION GRANT	-	-	-	-	-
1955	ANTI-GANG ENFORCEMENT GRANT -	488,389	12,416	-	500,805	500,805
1971	VICTIMS' RIGHTS IMPLEMENTATION	496,220	16,480	-	512,700	512,700
1972	VICTIM COMPENSATION - ACJC - S	-	1,339,363	-	1,339,363	1,339,363
1973	VICTIM COMPENSATION - VOCA - F	-	191,420	-	191,420	191,420
1974	VICTIM COMPENSATION ADMINISTRA	205,212	-	-	205,212	205,212
1976	VICTIMS OF CRIME ACT (VOCA) GR	37,861	19,033	-	56,894	56,894
1977	VICTIM ASSISTANCE GRANT - ACJC	104,500	3,500	-	108,000	108,000
1978	CHILDREN'S JUSTICE ACT IGA -GO	27,010	3,950	-	30,960	30,960
1980	AGGAVATED DOMESTIC VILOLENCE	34,768	462	-	35,230	35,230
1981	INSURANCE FRAUD GRANT	94,500	-	-	94,500	94,500
1982	OBSCENITY PROSECUTION - ACJC	153,108	-	-	153,108	153,108
1983	DUI TRAINING GRANT	69,536	14,470	-	84,006	84,006
	Totals:	$ 3,402,491	$ 1,638,309	$ -	$ 5,040,800	$ 5,040,800

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
COUNTY ATTORNEY GRANTS
Agency 191

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	4,413,190	5,178,005	4,872,159	5,040,804	5,040,800	168,641	3%
645 INTEREST EARNINGS	-	(2,621)	-	-	-	-	
Sub Total	$4,413,190	$5,175,384	$4,872,159	$5,040,804	$ 5,040,800	$ 168,641	3%
Total Resources	$4,413,190	$5,175,384	$4,872,159	$5,040,804	$ 5,040,800	$ 168,641	3%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$2,906,506	$3,154,940	$2,881,902	$2,870,806	$ 2,870,804	$ 11,098	0%
705 TEMPORARY PAY	-	55,493	-	-	-	-	
710 OVERTIME	-	8,079	-	1	-	-	
750 FRINGE BENEFITS	477,653	487,241	525,305	531,687	531,687	(6,382)	-1%
790 OTHER PERSONAL SERVICES	-	4,679	-	-	-	-	
Subtotal	$3,384,159	$3,710,432	$3,407,207	$3,402,494	$ 3,402,491	$ 4,716	0%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$39,915	$41,583	$54,685	$53,648	$ 53,648	$ 1,037	2%
804 NON-CAPITAL EQUIPMENT	-	3,567	19,220	19,220	19,220	-	0%
810 LEGAL SERVICES	961,982	914,838	1,357,290	1,545,783	1,545,783	(188,493)	-14%
811 HEALTH CARE SERVICES	-	451,971	-	-	-	-	
812 OTHER SERVICES	25,133	29,953	31,758	17,658	17,658	14,100	44%
839 INTERNAL SERVICE CHARGES	-	2,345	-	-	-	-	
842 TRAVEL & EDUCATION	2,000	4,876	2,000	2,000	2,000	-	0%
843 POSTAGE/FREIGHT/SHIPPING	-	15,671	-	-	-	-	
850 UTILITIES	-	148	-	-	-	-	
Subtotal	$1,029,030	$1,464,952	$1,464,953	$1,638,309	$ 1,638,309	$ (173,356)	-12%
Total Expenditures	$4,413,189	$5,175,384	$4,872,160	$5,040,803	$ 5,040,800	$ (168,640)	-3%
Operating Balance (Rev. - Exp.)	$1	$0	($1)	$1	$ (0)	$ 1	67%

TOTAL BUDGET BY PROGRAM
FY 2001-02
COUNTY ATTORNEY SPECIAL FUNDING
Agency 192

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1940	DEMAND REDUCTION FUND	$ 52,782	$ 1,003,607	$ 20,000	$ 1,076,389	$ 830,000
1943	CHECK ENFORCEMENT PROGRAM	711,268	286,297	13,000	1,010,565	1,032,015
1951	CRIM JUST ENHANCEMENT FUND	1,474,753	101,199	-	1,575,952	1,800,000
1975	VICTIM COMP RESTITUTION FUND	-	77,285	-	77,285	75,000
1979	VICTIMS COMP INTEREST	-	42,351	-	42,351	40,000
	Totals:	$ 2,238,804	$ 1,510,739	$ 33,000	$ 3,782,543	$ 3,777,015

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
COUNTY ATTORNEY SPECIAL FUNDING
Agency 192

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ 2,896,073	$ 2,896,073	
REVENUE							
615 GRANTS	-	495,268	-	-	-	-	
620 OTHER INTERGOVERNMENTAL	1,685,757	842,877	1,685,757	1,875,000	1,875,000	189,243	11%
637 FINES & FORFEITS	1,555,059	1,403,855	1,555,059	1,862,015	1,862,015	306,956	20%
645 INTEREST EARNINGS	-	54,226	-	-	-	-	
650 MISCELLANEOUS REVENUE	40,000	20,498	40,000	40,000	40,000	-	0%
Sub Total	$3,280,816	$2,816,724	$3,280,816	$3,777,015	$ 3,777,015	$ 496,199	15%
Total Resources	$3,280,816	$2,816,724	$3,280,816	$3,777,015	$ 6,673,088	$ 3,392,272	103%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,896,828	$1,550,813	$1,843,528	$2,124,410	$ 1,840,572	$ 2,956	0%
710 OVERTIME	65,000	44,788	65,000	15,000	15,000	50,000	77%
750 FRINGE BENEFITS	254,000	298,740	362,300	412,013	383,231	(20,932)	-6%
790 OTHER PERSONAL SERVICES	-	3,032	-	610	-	-	
Subtotal	$2,215,828	$1,897,373	$2,270,828	$2,552,033	$ 2,238,804	$ 32,024	1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$260,113	$177,964	$240,113	$12,806	$ 25,040	$ 215,073	90%
804 NON-CAPITAL EQUIPMENT	-	-	-	57,275	57,147	(57,147)	
810 LEGAL SERVICES	75,000	39,155	75,000	125,000	124,712	(49,712)	-66%
811 HEALTH CARE SERVICES	-	13,743	-	-	-	-	
812 OTHER SERVICES	552,943	354,731	517,943	1,206,969	1,204,864	(686,921)	-133%
820 OPERATING LEASES & RENTS	74,932	78,485	74,932	80,700	80,516	(5,584)	-7%
825 REPAIRS & MAINTENANCE	5,000	8,584	5,000	2,000	2,000	3,000	60%
830 INTERGOVERNMENTAL PAYMENTS	-	-	-	500	500	(500)	
839 INTERNAL SERVICE CHARGES	15,000	8,878	15,000	5,000	4,988	10,012	67%
842 TRAVEL & EDUCATION	6,000	4,592	6,000	8,000	7,988	(1,988)	-33%
843 POSTAGE/FREIGHT/SHIPPING	3,000	9,036	3,000	3,000	2,984	16	1%
Subtotal	$991,988	$695,168	$936,988	$1,501,250	$ 1,510,739	$ (573,751)	-61%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	27,945	-	-	-	-	
920 CAPITAL EQUIPMENT	30,000	168,233	30,000	30,000	30,000	-	0%
930 VEHICLES & CONSTRUCTION EQUIP.	-	16,884	-	-	-	-	
950 DEBT SERVICE	43,000	21,498	43,000	3,000	3,000	40,000	93%
Subtotal	$73,000	$234,560	$73,000	$33,000	$ 33,000	$ 40,000	55%
Total Expenditures	$3,280,816	$2,827,101	$3,280,816	$4,086,283	$ 3,782,543	$ (501,727)	-15%
Operating Balance (Rev. - Exp.)	($0)	($10,377)	$0	($309,268)	$ (5,528)	$ (5,528)	-2261785%
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ 2,890,545	$ 2,890,545	

TOTAL BUDGET BY PROGRAM
FY 2001-02
COUNTY ATTORNEY RICO
Agency 193

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1949	FORFEITED ASSETS PROGRAM (RICO	$ -	$ 700,000	$ 600,000	$ 1,300,000	$ 1,300,000
	Totals:	$ -	$ 700,000	$ 600,000	$ 1,300,000	$ 1,300,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
COUNTY ATTORNEY RICO
Agency 193

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
637 FINES & FORFEITS	100,000	700,000	100,000	100,000	100,000	-	0%
650 MISCELLANEOUS REVENUE	1,200,000	600,000	1,200,000	1,200,000	1,200,000	-	0%
Sub Total	$1,300,000	$1,300,000	$1,300,000	$1,300,000	$ 1,300,000	$ -	0%
Total Resources	$1,300,000	$1,300,000	$1,300,000	$1,300,000	$ 1,300,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$35,714	$22,103	$44,207	$0	$ -	$ 44,207	100%
750 FRINGE BENEFITS	8,493	0	(0)	-	-	(0)	-100%
Subtotal	$44,207	$22,103	$44,207	$0	$ -	$ 44,207	100%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$22,000	$10,998	$22,000	$22,000	$ 22,000	$ -	0%
804 NON-CAPITAL EQUIPMENT	-	350,019	-	-	-	-	
810 LEGAL SERVICES	22,000	10,998	22,000	43,207	43,207	(21,207)	-96%
812 OTHER SERVICES	320,793	160,394	320,793	323,793	323,793	(3,000)	-1%
820 OPERATING LEASES & RENTS	5,000	2,498	5,000	5,000	5,000	-	0%
825 REPAIRS & MAINTENANCE	1,000	498	1,000	1,000	1,000	-	0%
830 INTERGOVERNMENTAL PAYMENTS	160,000	79,998	160,000	160,000	160,000	-	0%
842 TRAVEL & EDUCATION	120,000	59,996	120,000	140,000	140,000	(20,000)	-17%
850 UTILITIES	5,000	2,498	5,000	5,000	5,000	-	0%
Subtotal	$655,793	$677,897	$655,793	$700,000	$ 700,000	$ (44,207)	-7%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	400,000	500,002	400,000	400,000	400,000	-	0%
930 VEHICLES & CONSTRUCTION EQUIP.	200,000	99,998	200,000	200,000	200,000	-	0%
Subtotal	$600,000	$600,000	$600,000	$600,000	$ 600,000	$ -	0%
Total Expenditures	$1,300,000	$1,300,000	$1,300,000	$1,300,000	$ 1,300,000	$ (0)	0%

TOTAL BUDGET BY PROGRAM
FY 2001-02
COUNTY ATTORNEY COUNTY COUNSEL
Agency 194

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1967	DIVISION OF COUNTY COUNSEL	$ 1,435,917	$ 169,218	$ 35,057	$ 1,640,192	$ -
	Totals:	$ 1,435,917	$ 169,218	$ 35,057	$ 1,640,192	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
COUNTY ATTORNEY COUNTY COUNSEL
Agency 194

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$4,312,372	$4,099,789	$4,588,058	$4,239,464	$ 3,976,470	$ 611,588	13%
705 TEMPORARY PAY	-	10,518	-	-	-	-	
710 OVERTIME	39,143	21,176	39,143	26,500	6,748	32,395	83%
750 FRINGE BENEFITS	682,789	673,675	784,562	765,587	717,414	67,148	9%
790 OTHER PERSONAL SERVICES	-	19,480	-	5,491	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	-	-	-	-	(3,264,715)	3,264,715	
Subtotal	$5,034,304	$4,824,638	$5,411,763	$5,037,042	$ 1,435,917	$ 3,975,846	73%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$1,687,263	$1,707,477	$1,714,163	$38,580	$ 16,545	$ 1,697,618	99%
810 LEGAL SERVICES	8,000	58,831	8,000	95,287	2,244	5,756	72%
811 HEALTH CARE SERVICES	-	-	-	327,796	-	-	
812 OTHER SERVICES	(5,743,650)	(6,066,342)	(6,148,009)	(3,505,968)	116,409	(6,264,418)	-102%
820 OPERATING LEASES & RENTS	404,661	413,435	404,661	385,279	23,222	381,439	94%
825 REPAIRS & MAINTENANCE	8,000	3,998	8,000	8,500	2,384	5,616	70%
842 TRAVEL & EDUCATION	23,000	15,436	23,000	25,000	7,012	15,988	70%
843 POSTAGE/FREIGHT/SHIPPING	5,000	6,078	5,000	5,000	1,402	3,598	72%
850 UTILITIES	-	21	-	-	-	-	
Subtotal	($3,607,726)	($3,861,066)	($3,985,185)	($2,620,526)	$ 169,218	$ (4,154,403)	-104%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	201,791	101,195	201,791	-	35,057	166,734	83%
Subtotal	$201,791	$101,195	$201,791	$0	$ 35,057	$ 166,734	83%
Total Expenditures	$1,628,369	$1,064,767	$1,628,369	$2,416,516	$ 1,640,192	$ (11,823)	-1%
Operating Balance (Rev. - Exp.)	($1,628,369)	($1,064,767)	($1,628,369)	($2,416,516)	$ (1,640,192)	$ (11,823)	-1%

TOTAL BUDGET BY PROGRAM
FY 2001-02
COUNTY ATTORNEY FILL THE GAP
Agency 195

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1966	FILL THE GAP	$ 783,943	$ 7,323	$ -	$ 791,266	$ 791,266
	Totals:	$ 783,943	$ 7,323	$ -	$ 791,266	$ 791,266

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
COUNTY ATTORNEY FILL THE GAP
Agency 195

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	815,001	810,514	815,001	791,267	791,266	(23,735)	-3%
Sub Total	$815,001	$810,514	$815,001	$791,267	$ 791,266	$ (23,735)	-3%
Total Resources	$815,001	$810,514	$815,001	$791,267	$ 791,266	$ (23,735)	-3%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$753,540	$599,047	$644,076	$643,513	$ 636,864	$ 7,212	1%
705 TEMPORARY PAY	-	38,807	-	-	-	-	
710 OVERTIME	-	2,785	-	-	-	-	
750 FRINGE BENEFITS	28,611	125,106	138,074	147,753	147,079	(9,005)	-7%
790 OTHER PERSONAL SERVICES	-	1,918	-	-	-	-	
Subtotal	$782,151	$767,663	$782,150	$791,266	$ 783,943	$ (1,793)	0%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$15,000	$7,500	$15,000	$0	$ -	$ 15,000	100%
812 OTHER SERVICES	17,850	8,922	17,850	-	7,323	10,527	59%
Subtotal	$32,850	$16,422	$32,850	$0	$ 7,323	$ 25,527	78%
Total Expenditures	$815,001	$784,085	$815,000	$791,266	$ 791,266	$ 23,734	3%
Operating Balance (Rev. - Exp.)	$0	$26,429	$1	$1	$ (0)	$ (1)	-102%

BOARD OF SUPERVISORS

Maricopa County Citizens

Board of Supervisors

District 4 - Janice K. Brewer - Chairman
District 1 - Fulton Brock
District 2 - Don Stapley
District 3 - Andrew Kunasek
District 5 - Mary Rose Wilcox

MISSION STATEMENT

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services to its residents so they can enjoy living in healthy and safe communities.

STRATEGIC PRIORITIES

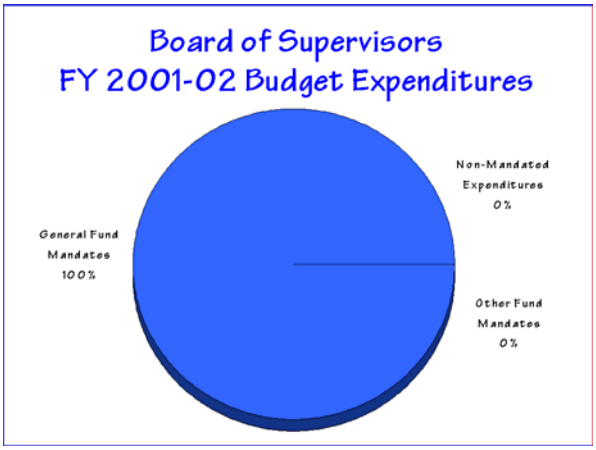
- ↔ Provide regional leadership in critical public policy areas in a fiscally responsible manner.
- ↔ Minimize the burden on the property taxpayer through rate reductions.
- ↔ Healthy community and solvent healthcare system.
- ↔ Safe community through a streamlined, integrated criminal justice system.
- ↔ Provide regional leadership for a regional transportation system.
- ↔ Land use will be planned, managed and funded responsibly; Luke AFB will be preserved.
- ↔ Maricopa County will continue to improve its positive public image based on results achieved.

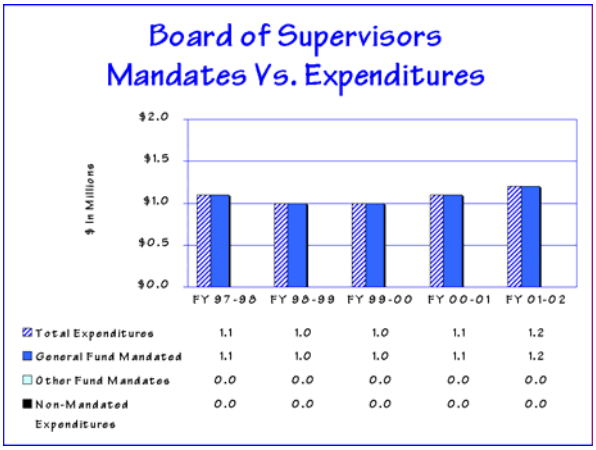
MANDATE INFORMATION (EACH DISTRICT OFFICE)

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 1,014,190	$ 1,014,190
FY 1997-98 Actuals	$ 1,103,665	$ 1,103,665
FY 1998-99 Actuals	$ 1,023,980	$ 1,023,980
FY 1999-00 Actuals	$ 1,017,517	$ 1,017,517
FY 2000-01 Estimate	$ 1,061,220	$ 1,061,220
FY 2001-02 Adopted Budget	$ 1,163,725	$ 1,163,725

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 1,014,190	$ 1,014,190
FY 1997-98 Actuals	$ 1,103,665	$ 1,103,665
FY 1998-99 Actuals	$ 1,023,980	$ 1,023,980
FY 1999-00 Actuals	$ 1,017,517	$ 1,017,517
FY 2000-01 Estimate	$ 1,061,220	$ 1,061,220
FY 2001-02 Adopted Budget	$ 1,163,725	$ 1,163,725

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





BOARD OF SUPERVISORS

AUTHORITY

A.R.S. §11-201 Powers of county; A.R.S. §11-251 Powers of board; A.R.S. §11-214 Regular and special meetings. There are other statutory references regarding the Board of Supervisors, far too many to detail in this type of report. Everything the Board does is in some way mandated by statute; A.R.S. §11-251 lists some sixty (60) powers and duties of the Board. The Board of Supervisors are also the Board of Directors of the Flood Control District A.R.S. § 48-3602, Library District A.R.S. § 48-3901, and the Stadium District A.R.S. § 48-4202, as well as numerous special districts.

HISTORY/ BACKGROUND

The Board of Supervisors is the governing body of Maricopa County with specific statutory duties. Boards of Supervisors in general and Maricopa County jurisdiction boundaries are delineated in A.R.S. § 11-211 and 11-109.

MANDATE DESCRIPTION

The powers of a County shall be exercised only by the Board of Supervisors or by agents and officers acting under its authority and authority of law. Action of the Board of Supervisors shall determine the budgets of all elected and appointed county officers. Regular meetings of the Board shall be held each month as designated by the Board. Special meetings may also be called with appropriate notice. Powers of the Board include, but are not limited to the following: supervise the official conduct of all county officers and officers of all districts; divide the counties into such districts as required by law; establish, abolish, and change election precincts; lay out, maintain, control and manage public roads; provide for the care and maintenance of the indigent sick of the county; cause to be erected and furnished buildings as necessary; sell at public auction property of the county as may be necessary to defray general current expenses thereof; and direct and control prosecution and defense of all actions to which the county is a party.

DISTRICT 1

POSITION DISTRIBUTION

POSITION DISTRIBUTION
01 BOARD OF SUPERVISORS DISTRICT 1

WORKING TITLE	FTE
BOARD OF SPVSRS EXEC ASST	1.0
CHIEF ADMINISTRATOR	1.0
COUNTY SUPERVISOR	1.0
EXECTV SCRTRY-OFC MGR II	1.0
TOTAL	4.0

MANDATE CONSOLIDATED FINANCIAL DATA

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED
BOARD OF SUPERVISORS DISTRICT 1
Department 01

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 223,677	$ 9,068	$ -	$ 232,745	$ -
SUB-TOTAL	$ 223,677	$ 9,068	$ -	$ 232,745	$ -
TOTAL FUNDS	$ 223,677	$ 9,068	$ -	$ 232,745	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT
BOARD OF SUPERVISORS DISTRICT 1
Department 01

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 173,646	$ 175,344	$ 174,799	$ 182,470	$ 182,470	$ (7,126)	-4%
705 TEMPORARY PAY	3,160	781	390	-	-	781	100%
750 FRINGE BENEFITS	38,827	39,508	37,310	41,208	41,208	(1,700)	-4%
Subtotal	$ 215,633	$ 215,633	$ 212,500	$ 223,677	$ 223,677	$ (8,044)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 1,081	$ 2,081	$ 2,002	$ 1,800	$ 1,800	$ 281	14%
804 NON-CAPITAL EQUIPMENT	500	500	248	2,100	2,100	(1,600)	-320%
812 OTHER SERVICES	800	800	1,006	348	348	452	57%
820 OPERATING LEASES & RENTS	300	300	221	300	300	-	0%
825 REPAIRS & MAINTENANCE	120	120	56	20	20	100	83%
839 INTERNAL SERVICE CHARGES	3,400	3,400	2,815	2,900	2,900	500	15%
842 TRAVEL & EDUCATION	3,970	2,970	2,514	1,500	1,500	1,470	49%
843 POSTAGE/FREIGHT/SHIPPING	500	500	288	100	100	400	80%
Subtotal	$ 10,671	$ 10,671	$ 9,150	$ 9,068	$ 9,068	$ 1,603	15%
Total Expenditures	$ 226,304	$ 226,304	$ 221,650	$ 232,745	$ 232,745	$ (6,441)	-3%

TOTAL BUDGET BY PROGRAM
FY 2001-02
BOARD OF SUPERVISORS DISTRICT 1
Agency 010

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1311	DISTRICT 1	$ 223,677	$ 9,068	$ -	$ 232,745	$ -
	Totals:	$ 223,677	$ 9,068	$ -	$ 232,745	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
BOARD OF SUPERVISORS DISTRICT 1
Agency 010

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$173,646	$174,799	$175,344	$182,470	$ 182,470	$ (7,126)	-4%
705 TEMPORARY PAY	3,160	390	781	-	-	781	100%
750 FRINGE BENEFITS	38,827	37,310	39,508	41,208	41,208	(1,700)	-4%
Subtotal	$215,633	$212,500	$215,633	$223,677	$ 223,677	$ (8,044)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$1,081	$2,002	$2,081	$1,800	$ 1,800	$ 281	14%
804 NON-CAPITAL EQUIPMENT	500	248	500	2,100	2,100	(1,600)	-320%
812 OTHER SERVICES	800	1,006	800	348	348	452	57%
820 OPERATING LEASES & RENTS	300	221	300	300	300	-	0%
825 REPAIRS & MAINTENANCE	120	56	120	20	20	100	83%
839 INTERNAL SERVICE CHARGES	3,400	2,815	3,400	2,900	2,900	500	15%
842 TRAVEL & EDUCATION	3,970	2,514	2,970	1,500	1,500	1,470	49%
843 POSTAGE/FREIGHT/SHIPPING	500	288	500	100	100	400	80%
Subtotal	$10,671	$9,150	$10,671	$9,068	$ 9,068	$ 1,603	15%
Total Expenditures	$226,304	$221,650	$226,304	$232,745	$ 232,745	$ (6,441)	-3%
Operating Balance (Rev. - Exp.)	($226,304)	($221,650)	($226,304)	($232,745)	$ (232,745)	$ (6,441)	-3%

DISTRICT 2

POSITION DISTRIBUTION

POSITION DISTRIBUTION
02 BOARD OF SUPERVISORS DISTRICT 2

WORKING TITLE	FTE
CHIEF ADMINISTRATOR	1.0
COUNTY SUPERVISOR	1.0
EXECTV SCRTRY-OFC MGR II	1.0
TOTAL	3.0

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED
BOARD OF SUPERVISORS DISTRICT 2
Department 02

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 204,286	$ 28,459	$ -	$ 232,745	$ -
SUB-TOTAL	$ 204,286	$ 28,459	$ -	$ 232,745	$ -
TOTAL FUNDS	$ 204,286	$ 28,459	$ -	$ 232,745	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT
BOARD OF SUPERVISORS DISTRICT 2
Department 02

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 156,585	$ 156,415	$ 153,036	$ 159,465	$ 159,465	$ (3,050)	-2%
705 TEMPORARY PAY	3,000	6,664	7,611	12,000	12,000	(5,336)	-80%
750 FRINGE BENEFITS	32,824	29,330	28,844	32,822	32,822	(3,492)	-12%
Subtotal	$ 192,409	$ 192,409	$ 189,492	$ 204,286	$ 204,286	$ (11,877)	-6%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 4,002	$ 4,002	$ 2,196	$ 1,500	$ 1,500	$ 2,502	63%
804 NON-CAPITAL EQUIPMENT	1,400	1,400	698	5,992	5,992	(4,592)	-328%
812 OTHER SERVICES	4,243	4,243	2,741	947	947	3,296	78%
820 OPERATING LEASES & RENTS	800	800	472	500	500	300	38%
825 REPAIRS & MAINTENANCE	150	150	72	120	120	30	20%
839 INTERNAL SERVICE CHARGES	10,600	10,600	8,509	9,600	9,600	1,000	9%
842 TRAVEL & EDUCATION	12,000	12,000	8,430	9,500	9,500	2,500	21%
843 POSTAGE/FREIGHT/SHIPPING	700	700	445	300	300	400	57%
Subtotal	$ 33,895	$ 33,895	$ 23,562	$ 28,459	$ 28,459	$ 5,436	16%
Total Expenditures	$ 226,304	$ 226,304	$ 213,053	$ 232,745	$ 232,745	$ (6,441)	-3%

TOTAL BUDGET BY PROGRAM
FY 2001-02
BOARD OF SUPERVISORS DISTRICT 2
Agency 020

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1312	DISTRICT 2	$ 204,286	$ 28,459	$ -	$ 232,745	$ -
	Totals:	$ 204,286	$ 28,459	$ -	$ 232,745	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
BOARD OF SUPERVISORS DISTRICT 2
Agency 020

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$156,585	$153,036	$156,415	$159,465	$ 159,465	$ (3,050)	-2%
705 TEMPORARY PAY	3,000	7,611	6,664	12,000	12,000	(5,336)	-80%
750 FRINGE BENEFITS	32,824	28,844	29,330	32,822	32,822	(3,492)	-12%
Subtotal	$192,409	$189,492	$192,409	$204,286	$ 204,286	$ (11,877)	-6%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$4,002	$2,196	$4,002	$1,500	$ 1,500	$ 2,502	63%
804 NON-CAPITAL EQUIPMENT	1,400	698	1,400	5,992	5,992	(4,592)	-328%
812 OTHER SERVICES	4,243	2,741	4,243	947	947	3,296	78%
820 OPERATING LEASES & RENTS	800	472	800	500	500	300	38%
825 REPAIRS & MAINTENANCE	150	72	150	120	120	30	20%
839 INTERNAL SERVICE CHARGES	10,600	8,509	10,600	9,600	9,600	1,000	9%
842 TRAVEL & EDUCATION	12,000	8,430	12,000	9,500	9,500	2,500	21%
843 POSTAGE/FREIGHT/SHIPPING	700	445	700	300	300	400	57%
Subtotal	$33,895	$23,562	$33,895	$28,459	$ 28,459	$ 5,436	16%
Total Expenditures	$226,304	$213,053	$226,304	$232,745	$ 232,745	$ (6,441)	-3%
Operating Balance (Rev. - Exp.)	($226,304)	($213,053)	($226,304)	($232,745)	$ (232,745)	$ (6,441)	-3%

DISTRICT 3

POSITION DISTRIBUTION

POSITION DISTRIBUTION
03 BOARD OF SUPERVISORS DISTRICT 3

WORKING TITLE	FTE
ADMINISTRATIVE ASSTNT I	1.0
BOARD OF SPVSRS EXEC ASST	0.5
CHIEF ADMINISTRATOR	1.0
COUNTY SUPERVISOR	1.0
TOTAL	3.5

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED
BOARD OF SUPERVISORS DISTRICT 3
Department 03

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 215,389	$ 17,356	$ -	$ 232,745	$ -
SUB-TOTAL	$ 215,389	$ 17,356	$ -	$ 232,745	$ -
TOTAL FUNDS	$ 215,389	$ 17,356	$ -	$ 232,745	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT
BOARD OF SUPERVISORS DISTRICT 3
Department 03

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 179,056	$ 179,101	$ 170,876	$ 174,491	$ 174,491	$ 4,610	3%
705 TEMPORARY PAY	2,000	2,670	1,332	9,600	9,600	(6,930)	-260%
750 FRINGE BENEFITS	31,937	31,222	29,349	31,299	31,299	(77)	0%
Subtotal	$ 212,993	$ 212,993	$ 201,557	$ 215,389	$ 215,389	$ (2,396)	-1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 1,702	$ 1,702	$ 1,362	$ 1,200	$ 1,200	$ 502	29%
804 NON-CAPITAL EQUIPMENT	500	500	248	3,996	3,996	(3,496)	-699%
812 OTHER SERVICES	2,009	2,009	1,109	1,490	1,490	519	26%
820 OPERATING LEASES & RENTS	500	500	323	500	500	-	0%
825 REPAIRS & MAINTENANCE	150	150	72	120	120	30	20%
839 INTERNAL SERVICE CHARGES	1,850	1,850	1,894	2,450	2,450	(600)	-32%
842 TRAVEL & EDUCATION	6,300	6,300	3,588	7,300	7,300	(1,000)	-16%
843 POSTAGE/FREIGHT/SHIPPING	300	300	270	300	300	-	0%
Subtotal	$ 13,311	$ 13,311	$ 8,866	$ 17,356	$ 17,356	$ (4,045)	-30%
Total Expenditures	$ 226,304	$ 226,304	$ 210,423	$ 232,745	$ 232,745	$ (6,441)	-3%

TOTAL BUDGET BY PROGRAM
FY 2001-02
BOARD OF SUPERVISORS DISTRICT 3
Agency 030

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1313	DISTRICT 3	$ 215,389	$ 17,356	$ -	$ 232,745	$ -
	Totals:	$ 215,389	$ 17,356	$ -	$ 232,745	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
BOARD OF SUPERVISORS DISTRICT 3
Agency 030

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$179,056	$170,876	$179,101	$174,491	$ 174,491	$ 4,610	3%
705 TEMPORARY PAY	2,000	1,332	2,670	9,600	9,600	(6,930)	-260%
750 FRINGE BENEFITS	31,937	29,349	31,222	31,299	31,299	(77)	0%
Subtotal	$212,993	$201,557	$212,993	$215,389	$ 215,389	$ (2,396)	-1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$1,702	$1,362	$1,702	$1,200	$ 1,200	$ 502	29%
804 NON-CAPITAL EQUIPMENT	500	248	500	3,996	3,996	(3,496)	-699%
812 OTHER SERVICES	2,009	1,109	2,009	1,490	1,490	519	26%
820 OPERATING LEASES & RENTS	500	323	500	500	500	-	0%
825 REPAIRS & MAINTENANCE	150	72	150	120	120	30	20%
839 INTERNAL SERVICE CHARGES	1,850	1,894	1,850	2,450	2,450	(600)	-32%
842 TRAVEL & EDUCATION	6,300	3,588	6,300	7,300	7,300	(1,000)	-16%
843 POSTAGE/FREIGHT/SHIPPING	300	270	300	300	300	-	0%
Subtotal	$13,311	$8,866	$13,311	$17,356	$ 17,356	$ (4,045)	-30%
Total Expenditures	$226,304	$210,423	$226,304	$232,745	$ 232,745	$ (6,441)	-3%
Operating Balance (Rev. - Exp.)	($226,304)	($210,423)	($226,304)	($232,745)	$ (232,745)	$ (6,441)	-3%

DISTRICT 4

POSITION DISTRIBUTION

POSITION DISTRIBUTION
04 BOARD OF SUPERVISORS DISTRICT 4

WORKING TITLE	FTE
CHIEF ADMINISTRATOR	1.0
COUNTY SUPERVISOR	1.0
EXECTV SCRTRY-OFC MGR II	1.0
TOTAL	3.0

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED
BOARD OF SUPERVISORS DISTRICT 4
Department 04

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 196,870	$ 35,875	$ -	$ 232,745	$ -
SUB-TOTAL	$ 196,870	$ 35,875	$ -	$ 232,745	$ -
TOTAL FUNDS	$ 196,870	$ 35,875	$ -	$ 232,745	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT
BOARD OF SUPERVISORS DISTRICT 4
Department 04

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 164,718	$ 164,548	$ 157,030	$ 156,812	$ 156,812	$ 7,736	5%
705 TEMPORARY PAY	5,000	5,000	2,498	12,500	12,500	(7,500)	-150%
750 FRINGE BENEFITS	23,840	24,010	23,941	27,558	27,558	(3,548)	-15%
Subtotal	$ 193,558	$ 193,558	$ 183,469	$ 196,870	$ 196,870	$ (3,312)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 6,002	$ 6,002	$ 3,210	$ 4,455	$ 4,455	$ 1,547	26%
804 NON-CAPITAL EQUIPMENT	1,000	1,000	498	7,700	7,700	(6,700)	-670%
812 OTHER SERVICES	4,400	4,400	2,461	2,500	2,500	1,900	43%
820 OPERATING LEASES & RENTS	800	800	482	300	300	500	63%
825 REPAIRS & MAINTENANCE	200	200	96	120	120	80	40%
839 INTERNAL SERVICE CHARGES	4,300	4,300	3,015	4,300	4,300	-	0%
842 TRAVEL & EDUCATION	15,000	15,000	9,759	16,000	16,000	(1,000)	-7%
843 POSTAGE/FREIGHT/SHIPPING	1,044	1,044	592	500	500	544	52%
Subtotal	$ 32,746	$ 32,746	$ 20,113	$ 35,875	$ 35,875	$ (3,129)	-10%
Total Expenditures	$ 226,304	$ 226,304	$ 203,582	$ 232,745	$ 232,745	$ (6,441)	-3%

TOTAL BUDGET BY PROGRAM
FY 2001-02
BOARD OF SUPERVISORS DISTRICT 4
Agency 040

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1314	DISTRICT 4	$ 196,870	$ 35,875	$ -	$ 232,745	$ -
	Totals:	$ 196,870	$ 35,875	$ -	$ 232,745	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
BOARD OF SUPERVISORS DISTRICT 4
Agency 040

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$164,718	$157,030	$164,548	$156,812	$ 156,812	$ 7,736	5%
705 TEMPORARY PAY	5,000	2,498	5,000	12,500	12,500	(7,500)	-150%
750 FRINGE BENEFITS	23,840	23,941	24,010	27,558	27,558	(3,548)	-15%
Subtotal	$193,558	$183,469	$193,558	$196,870	$ 196,870	$ (3,312)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$6,002	$3,210	$6,002	$4,455	$ 4,455	$ 1,547	26%
804 NON-CAPITAL EQUIPMENT	1,000	498	1,000	7,700	7,700	(6,700)	-670%
812 OTHER SERVICES	4,400	2,461	4,400	2,500	2,500	1,900	43%
820 OPERATING LEASES & RENTS	800	482	800	300	300	500	63%
825 REPAIRS & MAINTENANCE	200	96	200	120	120	80	40%
839 INTERNAL SERVICE CHARGES	4,300	3,015	4,300	4,300	4,300	-	0%
842 TRAVEL & EDUCATION	15,000	9,759	15,000	16,000	16,000	(1,000)	-7%
843 POSTAGE/FREIGHT/SHIPPING	1,044	592	1,044	500	500	544	52%
Subtotal	$32,746	$20,113	$32,746	$35,875	$ 35,875	$ (3,129)	-10%
Total Expenditures	$226,304	$203,582	$226,304	$232,745	$ 232,745	$ (6,441)	-3%
Operating Balance (Rev. - Exp.)	($226,304)	($203,582)	($226,304)	($232,745)	$ (232,745)	$ (6,441)	-3%

DISTRICT 5

POSITION DISTRIBUTION

POSITION DISTRIBUTION
05 BOARD OF SUPERVISORS DISTRICT 5

WORKING TITLE	FTE
BOARD OF SPVSRS EXEC ASST	1.5
COUNTY SUPERVISOR	1.0
EXECTV SCRTRY-OFC MGR II	1.0
TOTAL	3.5

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED
BOARD OF SUPERVISORS DISTRICT 5
Department 05

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 208,735	$ 24,010	$ -	$ 232,745	$ -
SUB-TOTAL	$ 208,735	$ 24,010	$ -	$ 232,745	$ -
TOTAL FUNDS	$ 208,735	$ 24,010	$ -	$ 232,745	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT
BOARD OF SUPERVISORS DISTRICT 5
Department 05

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 163,746	$ 153,774	$ 147,729	$ 158,774	$ 158,774	$ (5,000)	-3%
705 TEMPORARY PAY	5,000	15,593	15,549	7,000	7,000	8,593	55%
750 FRINGE BENEFITS	36,154	35,533	33,773	39,961	39,961	(4,428)	-12%
790 OTHER PERSONAL SERVICES	-	-	-	3,000	3,000	(3,000)	
Subtotal	$ 204,900	$ 204,900	$ 197,052	$ 208,735	$ 208,735	$ (3,835)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 3,002	$ 3,002	$ 2,247	$ 3,000	$ 3,000	$ 2	0%
804 NON-CAPITAL EQUIPMENT	500	500	248	4,000	4,000	(3,500)	-700%
812 OTHER SERVICES	5,502	5,502	3,524	3,310	3,310	2,192	40%
820 OPERATING LEASES & RENTS	800	800	564	500	500	300	38%
825 REPAIRS & MAINTENANCE	100	100	48	100	100	-	0%
839 INTERNAL SERVICE CHARGES	2,500	2,500	2,402	3,000	3,000	(500)	-20%
842 TRAVEL & EDUCATION	9,000	9,000	6,022	9,500	9,500	(500)	-6%
843 POSTAGE/FREIGHT/SHIPPING	-	-	408	600	600	(600)	
Subtotal	$ 21,404	$ 21,404	$ 15,463	$ 24,010	$ 24,010	$ (2,606)	-12%
Total Expenditures	$ 226,304	$ 226,304	$ 212,515	$ 232,745	$ 232,745	$ (6,441)	-3%

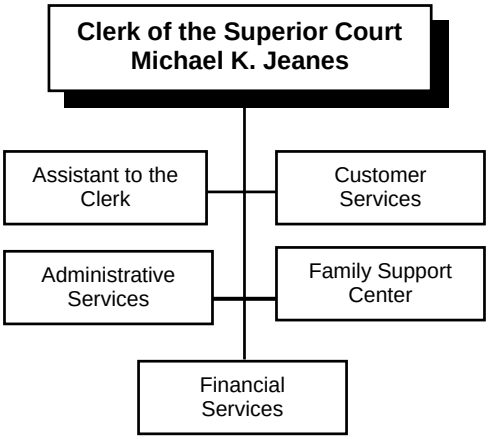
TOTAL BUDGET BY PROGRAM
FY 2001-02
BOARD OF SUPERVISORS DISTRICT 5
Agency 050

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1315	DISTRICT 5	$ 208,735	$ 24,010	$ -	$ 232,745	$ -
	Totals:	$ 208,735	$ 24,010	$ -	$ 232,745	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
BOARD OF SUPERVISORS DISTRICT 5
Agency 050

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$163,746	$147,729	$153,774	$158,774	$ 158,774	$ (5,000)	-3%
705 TEMPORARY PAY	5,000	15,549	15,593	7,000	7,000	8,593	55%
750 FRINGE BENEFITS	36,154	33,773	35,533	39,961	39,961	(4,428)	-12%
790 OTHER PERSONAL SERVICES	-	-	-	3,000	3,000	(3,000)	
Subtotal	$204,900	$197,052	$204,900	$208,735	$ 208,735	$ (3,835)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$3,002	$2,247	$3,002	$3,000	$ 3,000	$ 2	0%
804 NON-CAPITAL EQUIPMENT	500	248	500	4,000	4,000	(3,500)	-700%
812 OTHER SERVICES	5,502	3,524	5,502	3,310	3,310	2,192	40%
820 OPERATING LEASES & RENTS	800	564	800	500	500	300	38%
825 REPAIRS & MAINTENANCE	100	48	100	100	100	-	0%
839 INTERNAL SERVICE CHARGES	2,500	2,402	2,500	3,000	3,000	(500)	-20%
842 TRAVEL & EDUCATION	9,000	6,022	9,000	9,500	9,500	(500)	-6%
843 POSTAGE/FREIGHT/SHIPPING	-	408	-	600	600	(600)	
Subtotal	$21,404	$15,463	$21,404	$24,010	$ 24,010	$ (2,606)	-12%
Total Expenditures	$226,304	$212,515	$226,304	$232,745	$ 232,745	$ (6,441)	-3%
Operating Balance (Rev. - Exp.)	($226,304)	($212,515)	($226,304)	($232,745)	$ (232,745)	$ (6,441)	-3%

CLERK OF THE SUPERIOR COURT



MISSION

The Mission of the Clerk of the Superior Court (COC) is to provide court-related records management, financial, and family support services to the public, the legal community, and the Superior Court so they can have effective access to the legal process.

VISION

We will excel in service to our customers, and innovation in government.

GOALS

- By January 2002, the Clerk of the Superior Court will implement a comprehensive development program to ensure adequate staffing resources are available to significantly reduce major process interruptions, handle continually increasing court activity workload, and meet the escalating service delivery expectations of our internal and external customers.
- By July 2002, the Clerk of the Superior Court will realize an increase in overall customer satisfaction over the previous year by expanding public and legal community access to court information and services.
- By July 2002, The Clerk of the Superior Court will implement the initial phase of an electronic document management system to reduce file storage requirements, improve file access, and reduce work processing. Completion of the phase includes replacement of current imaging system, establishing imaging for all active cases, and providing electronic routing and processing.

ISSUES

- The growing workload demands continue to tax present personnel and facility space resources, resulting in many internal process delays and system breakdowns. Results include high staff turnover rates, particularly in key skill positions; processes dependent on manual efforts require high maintenance to ensure data integrity; and the increasing requirement for facilities to warehouse the continual growth of documentation
- In addition to the workload volume demands in the issue above, internal customer (court) expectations of improved quality, response time, and completeness of information continue to increase (effectively to have COC provide more / better / faster).
- External customer requirements of increased accountability and service have become directives through legislative measures, administrative orders, and federal / state mandates.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
New Cases Initiated – Domestic Relations	32,839	33,593	33,054	34,000
New Cases Initiated – Criminal	25,056	26,761	27,516	28,000
Subsequent Case Filings – Criminal	495,144	462,426	512,508	525,000
Juvenile Court Petitions Documents Docketed	258,627	248,833	227,875	225,000
Number of RFR Payments Processed	146,921	194,132	198,602	200,000
Amount of RFR Payments Processed	$15,701,268	$18,248,273	$21,426,024	$22,500,000

POSITION DISTRIBUTION

POSITION DISTRIBUTION
16 CLERK OF SUPERIOR COURT

WORKING TITLE	FTE
ACCOUNT SERVICING ANALYST	3.0
ACCOUNT SERVICING SPECIALIST	2.0
ACCOUNT SERVICING SPECIALIST I	4.0
ACCOUNT SERVICING SPECIALIST II	7.0
ACCOUNT SERVICING SPECIALIST III	5.0
ACCOUNTANT - LEAD	1.0
ACCOUNTING CLERK	3.0
ADDITIONS & CORRECTIONS CLERK	3.0
ADMINISTRATIVE ASSISTANT	1.0
ADMINISTRATIVE COORDINATOR	2.0
ADMINISTRATIVE COORDINATOR, CUSTOMER SERVICES	1.0
ADMINISTRATIVE RECEPTIONIST	1.0
ADMINISTRATOR, COURT SERVICES	1.0
ADMINISTRATOR, DOCUMENT MANAGEMENT	1.0
ADMINISTRATOR, FAMILY SUPPORT	1.0
ADMINISTRATOR, JUVENILE SERVICES	1.0
ADMINISTRATOR, ORG DEVELOPMENT	1.0
APPEALS ASSOCIATE	5.0
APPEALS AUDITOR/TRAINER	1.0
APPEALS POST-CONVICTION RELIEF CLK	1.0
APPEALS TYPIST	2.0
APPOINTMENT-TRACKING SPECIALIST	11.0
ASSISTANT TO CLERK OF COURT	1.0
ASSOC CLERK, ADMIN SERVICES	1.0
ASSOC CLERK, CUSTOMER SVCS	1.0
ASSOC CLERK, FAMILY SUPPORT SV	1.0
ASSOC CLERK, FINANCIAL SERV	1.0
ASST TO ASSOC CLERK,FINANCIAL SVCS	1.0
AUDITOR/TRAINING COORDINATOR	4.0
AUTO DOCKET/CRIMINAL TEAM LEADER	1.0
BUSINESS ANALYST	1.0
CASEWORKER	9.0
CERTIFICATION SPECIALIST	1.0
CHILD SUPPORT RPTG/TRACK CLK	1.0
CIVIL RIGHTS DESK CLERK	2.0
CLERICAL SUPPORT CLERK	1.0
CLERK OF THE COURT	1.0
COLLECTIONS OFFICER I	2.0
COLLECTIONS OFFICER II	2.0
CONFERENCE OFFICER	14.0
COURT CLERK	12.0
COURT COURIER	7.0
COURTROOM CLERK	177.0
COURTROOM SVCS TRAINING COORD	3.0
CR JUSTICE INFO & SYSTEMS SPEC	1.0
CRIMINAL CASE PROJECT MANAGER	1.0
CRIMINAL DIRECT COMPLAINT CLERK	1.0

WORKING TITLE	FTE
CRIMINAL FILING COUNTER CLERK	1.0
CRIMINAL SPECIAL ASSIGNMENT ASSOC	1.0
CRIMINAL TEAM ASSOCIATE	2.0
CTRM SVCS TRANSCRIB	1.0
CUSTOMER SERVICE REP	10.0
DATA ENTRY SPECIALIST	1.0
DEPOSIT CLERK	1.0
DIRECTOR, COURT SERVICES	1.0
DIRECTOR, CUSTOMER RELATIONS	1.0
DIRECTOR, DOCUMENT SERVICES	1.0
DIRECTOR, EXPEDITED SERVICES	1.0
DIRECTOR, INFO TECH GROUP	2.0
DIRECTOR, MANAGEMENT RESOURCES	1.0
DISBURSEMENT CLERK	1.0
DISPO/ABSTRACT CLERK	3.0
DISPOSITION CLERK	2.0
DISTRIBUTION CLERK	9.0
DISTRIBUTION TEAM LEADER	1.0
DOCKET AUDITOR/TRAINING COORD	1.0
DOCKET SPECIALIST	6.0
DOCKET SPECIALIST & ASST SUPERVISOR	1.0
DOCUMENT PREP ASSOCIATE	3.0
DOCUMENT PREP SPECIALIST	1.0
DR FILE COUNTER SPECIALIST	2.0
EARLY DISPOSITION CLERK	3.0
EDM PROJECTS SPECIALIST	1.0
ELECTRONIC DOC MGMT COORD	1.0
EMPLOYEE RELATIONS SPECIALIST	1.0
EXHIBITS ASSOCIATE	11.0
EXHIBITS GROUP LEADER	1.0
EXHIBITS TEAM LEADER	1.0
FAMILY COURT FILE COUNTER SPEC	1.0
FILE COUNTER SPECIALIST-FAMILY CT	9.0
FILE MAINTENANCE ASSOCIATE	1.0
FILE ROOM ASSC-EV	0.5
FILE ROOM ASSOCIATE	30.5
FILE ROOM COURIER	1.0
FILING COUNTER SPECIALIST	9.0
FILING COUNTER SPECIALIST - CIVIL	4.0
FILING COUNTER SPECIALIST-PROBATE	2.0
FINANCIAL ANALYST I	1.0
FR ASSOC/FC SPECIALIST	1.0
FS CASEWORKER	2.0
FSC PROJECT MANAGER	1.0
GRAND JURY CLERK	4.0
INFORMATION SPECIALIST	10.0
INMATE CORRESPONDENCE SPECIALIST	1.0
ITG HELP DESK COORDINATOR	1.0
JUVENILE OFFICE ASSOCIATE	18.0
LCA DESK	1.0
LEAD ACCOUNTANT	1.0
LEAD LAN ADMINISTRATOR	1.0
LEAD PROD CONTROL ANALYST	1.0
LEGISLATIVE AIDE	1.0
LICENSE SERVICES ASSOCIATE	7.0
MAILROOM ASSOCIATE	3.0
MANAGER, ACCOUNTING OPERATIONS	1.0
MANAGER, APPLICATIONS	1.0
MANAGER, APPLICATIONS SUPPORT	1.0
MANAGER, COURTROOM SERVICES	7.0
MANAGER, CRIMINAL FINANCIAL OBLIGATIONS	1.0
MANAGER, MICROCOMPUTER TECH	1.0
MANAGER, OFFICE STAFF	1.0
MANAGER, TRAINING & PROJECT MGMT	1.0
MANAGER,CENTRALIZED SERVICES	1.0
MICROGRAPHIC TEAM LEADER	1.0

WORKING TITLE	FTE
MICROGRAPHICS A/C TEAM	1.0
NOVELL NETWORK ADMINISTRATOR	1.0
NT ADMINISTRATOR	1.0
OCH FR COOR	1.0
OPERATIONS TEAM LEADER	1.0
PAYROLL COORDINATOR	2.0
PC SUPPORT SPECIALIST	2.0
PERSONNEL ASSISTANT	1.0
PROBATE DOCUMENT CLERK	2.0
PROCUREMENT COORDINATOR	1.0
PRODUCTION CONTROL ANALYST	2.0
PROGRAM ASSISTANT	2.0
PROGRAMMER ANALYST	1.0
PROGRAMMER ANALYST TRAINEE	1.0
PROJECT MANAGER	2.0
PROJECT SPECIALIST	1.0
PUBLIC AFFAIRS OFFICER	1.0
PUBLIC RECORDS ASSOCIATE	12.5
PUBLIC RECORDS SERVICE CTR ASSOC	1.5
PUBLIC RECORDS SPECIALIST	1.0
QP3 - AUTO DOCKET & IMAGE SPEC	5.0
QP3 - AUTO DOCKET SPECIALIST	2.0
QP3 - DATA ENTRY SPECIALIST	2.0
QP3 - DOCKET SPECIALIST	4.0
QP3 - DOCUMENT PREP SPECIALIST	1.0
QP3 - MICROGRAPHICS	1.0
QP3 - RECORDS PROCESSOR	11.0
QUALITY ASSURANCE ANALYST	1.0
QUALITY ASSURANCE AUDITOR	1.0
QUALITY REVIEW/TRAINING COORD	1.0
RECEPTIONIST, EXPEDITED SERVICES	1.0
RECORDS AUDITOR	2.0
RECORDS PROCESSOR	1.0
RFR SPECIALIST	1.0
RMC SPVR	1.0
SECURITY/TELECOM COORD	1.0
SOFTWARE APPLICATION SPECIALIST	1.0
SOFTWARE SUPPORT SPECIALIST	2.0
SPECIAL PROJECTS RECORDS PROCESSOR	8.0
SUN/UNIX SYSTEMS ADMINISTRATOR	1.0
SUPERVISOR, APPEALS/DISPO CLERKS	1.0
SUPERVISOR, CIVIL DOCKET/FILING COUNTER	1.0
SUPERVISOR, COLLECTIONS	1.0
SUPERVISOR, COURT SERVICES	2.0
SUPERVISOR, COURTROOM CLERKS	1.0
SUPERVISOR, DOCKET SVCS/CR FILE COUNTER	1.0
SUPERVISOR, DR FILE COUNTER	1.0
SUPERVISOR, EXHIBITS/CLASS MATERIAL	1.0
SUPERVISOR, EXPEDITED SERVICES	1.0
SUPERVISOR, FILE COUNTER	1.0
SUPERVISOR, FILE DELIVERY	1.0
SUPERVISOR, FILE MAINTENANCE	1.0
SUPERVISOR, FINANCIAL SERVICES	1.0
SUPERVISOR, JUVENILE OFFICE STAFF	1.0
SUPERVISOR, LICENSE SERVICES	1.0
SUPERVISOR, MAILROOM	1.0
SUPERVISOR, PAYROLL/PERSONNEL	1.0
SUPERVISOR, PUBLIC RECORDS	1.0
SUPERVISOR, SE FAMILY SUPPORT	1.0
SUPERVISOR, SUPPORT SVCS ORDERS	1.0
SUPERVISOR,DOCUMENT SERVICES	1.0
SUPERVISOR,FILE ROOM EVENING	1.0
SUPERVISOR,SE COURT OPERATIONS	1.0
SUPPORT SERVICES FINANCE	1.0
SUPPORT SERVICES RESEARCH SPEC	1.0
SUPPORT SERVICES SPECIALIST	16.0
SUPPORT SVC CTR FACILITY COORD	1.0

WORKING TITLE	FTE
SYSTEM CONSULTANT	1.0
TEAM LEADER	1.0
TEAM LEADER/QUALITY CONTROL CLK	1.0
TEAM SUPERVISOR	1.0
TRADES GENERALIST	1.0
TRADES LEAD	1.0
TRAINING ASSISTANT	1.0
TRAINING CONSULTANT	2.0
TRUST DEPOSIT CLERK	1.0
VOICE COMMUNICATION COORD	1.0
WAGE ASSIGNMENT SPECIALIST	3.0
TOTAL	649.0

MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$15,989,976	$1,211,752	$ 17,201,728
FY 1997-98 Actuals	$17,371,344	$1,226,836	$ 18,598,180
FY 1998-99 Actuals	$17,617,816	$1,944,172	$ 19,561,988
FY 1999-00 Actuals	$18,499,955	$3,049,554	$ 21,549,509
FY 2000-01 Estimate	$19,275,856	$5,403,430	$ 24,679,286
FY 2001-02 Adopted Budget	$19,968,254	$8,116,409	$ 28,084,663

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$15,989,976	$1,211,752	$ 17,201,728
FY 1997-98 Actuals	$17,371,344	$1,226,836	$ 18,598,180
FY 1998-99 Actuals	$17,617,816	$1,944,172	$ 19,561,988
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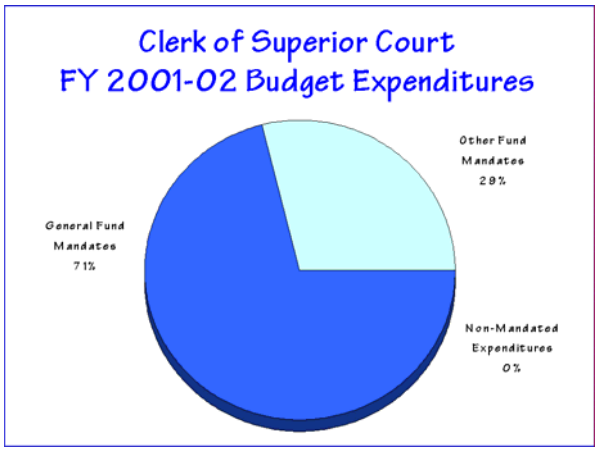
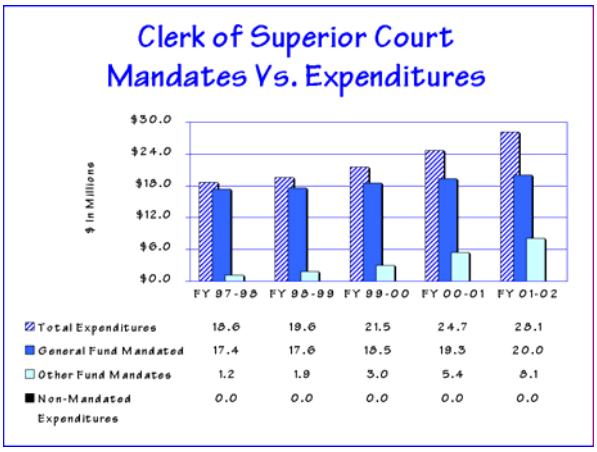




MANDATE INFORMATION

CLERK OF THE SUPERIOR COURT

AUTHORITY

Arizona Constitution, Article VI, Section 23 – Superior Court Clerk, Arizona Revised Statutes. Supreme Court Administrative Orders. Local Rules.

HISTORY/ BACKGROUND

The Clerk of the Superior Court is an elected office established by the Arizona Constitution, Article VI, Section 23. Prior to 1982, the Clerk of Superior Court was defined as a "county officer." In Laws 1982, Chapter 168, Section 1 amended A.R.S. Section 11-401 to delete the Clerk of the Superior Court from that statute. The duties of Superior Court Clerks was moved to Title 12 which relates to the courts, recognizing the Clerk as a judicial officer. Duties and responsibilities of this Constitutional Office are prescribed in state statute, court rule, and case law. Supreme Court Administrative Order 93-30 provides that the Presiding Judge may prescribe powers and duties of the Clerk of the Court, in addition to those prescribed by the Supreme Court. State law (A.R.S. 12-283) was further amended to clarify the Clerk authority to manage its own staff and operations. The Clerk of the Court's Office serves one of the largest and fastest growing counties in the nation.

MANDATE DESCRIPTION

The Clerk of the Superior Court is mandated to be the official record-keeper of the court and acts as a safeguard and processor of all monies collected. The functions of the Clerk of the Court satisfy more than 500 state statutes and court rules, i.e., provide public access to the records of the Superior Court in Maricopa County; attend each Superior Court session to record the actions of the court; be the first stop in initiating any Superior Court action in civil, criminal, probate, juvenile, tax, or family court matters; collect and disburse court-ordered fees, fines, and victim restitution in an expedient manner; provide various family support services to the public; receive, distribute and preserve official court documents; provide minute entries to all parties in a case; keep a docket of all actions and proceedings; process records in juvenile dependency, delinquency, severance, and adoption cases; process applications for certification to adopt and store these confidential records; issue and record marriage licenses; process passport application; and store exhibits for all court cases.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

CLERK OF SUPERIOR COURT
Department 16

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 18,250,438	$ 1,717,816	$ -	$ 19,968,254	$ 5,250,000
SPECIAL REVENUE	4,246,958	3,352,701	516,750	8,116,409	6,007,872
SUB-TOTAL	$ 22,497,396	$ 5,070,517	$ 516,750	$ 28,084,663	$ 11,257,872
TOTAL FUNDS	$ 22,497,396	$ 5,070,517	$ 516,750	$ 28,084,663	$ 11,257,872

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

CLERK OF SUPERIOR COURT
Department 16

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 2,325,503	$ 2,325,503	$ 2,325,503	$ 2,216,994	$ 2,426,549	$ 101,046	4%
REVENUE							
615 GRANTS	71,000	71,000	888,914	105,634	105,634	34,634	49%
620 OTHER INTERGOVERNMENTAL	3,780,657	3,780,657	2,517,821	4,294,068	4,294,068	513,411	14%
635 OTHER CHARGES FOR SERVICES	5,094,344	5,094,344	5,688,579	5,202,998	5,202,998	108,654	2%
637 FINES & FORFEITS	1,615,000	1,615,000	2,416,690	1,615,000	1,615,000	-	0%
645 INTEREST EARNINGS	-	-	132,276	-	-	-	
650 MISCELLANEOUS REVENUE	55,000	55,000	40,690	40,172	40,172	(14,828)	-27%
Sub Total	$ 10,616,001	$ 10,616,001	$ 11,684,970	$ 11,257,872	$ 11,257,872	$ 641,871	6%
Total Resources	$ 12,941,504	$ 12,941,504	$ 14,010,473	$ 13,474,866	$ 13,684,421	$ 742,917	6%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 16,960,710	$ 17,169,851	$ 16,245,919	$ 18,403,695	$ 17,661,863	$ (492,012)	-3%
705 TEMPORARY PAY	4,497	6,600	80,259	10,955	10,955	(4,355)	-66%
710 OVERTIME	406,795	230,998	257,925	359,692	359,692	(128,694)	-56%
750 FRINGE BENEFITS	3,930,859	3,993,919	3,608,020	4,487,719	4,464,886	(470,967)	-12%
790 OTHER PERSONAL SERVICES	-	-	89,507	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(896,372)	(896,372)	(614,839)	(828,729)	(828,729)	(67,643)	-8%
796 PERSONAL SERVICES ALLOC.-IN	1,041,920	943,413	626,343	944,277	828,729	114,684	12%
Subtotal	$ 21,448,409	$ 21,448,409	$ 20,293,134	$ 23,377,609	$ 22,497,396	$ (1,048,987)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 916,447	$ 869,947	$ 1,090,957	$ 1,669,429	$ 905,838	$ (35,891)	-4%
803 FUEL	500	500	4,874	500	500	-	0%
804 NON-CAPITAL EQUIPMENT	210,975	305,975	159,144	1,741,357	759,784	(453,809)	-148%
810 LEGAL SERVICES	-	-	4,873	-	-	-	
812 OTHER SERVICES	2,557,291	2,421,791	1,319,698	4,125,272	2,732,002	(310,211)	-13%
825 REPAIRS & MAINTENANCE	424,401	510,901	510,079	459,272	459,272	51,629	10%
839 INTERNAL SERVICE CHARGES	111,852	111,852	92,726	114,906	102,406	9,446	8%
842 TRAVEL & EDUCATION	107,115	107,615	232,480	110,715	110,715	(3,100)	-3%
843 POSTAGE/FREIGHT/SHIPPING	-	-	130,558	-	-	-	
850 UTILITIES	-	-	1,088	-	-	-	
Subtotal	$ 4,328,581	$ 4,328,581	$ 3,546,477	$ 8,221,451	$ 5,070,517	$ (741,936)	-17%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	1,295,250	1,295,250	839,675	516,750	376,750	918,500	71%
950 DEBT SERVICE	-	-	-	-	140,000	(140,000)	
Subtotal	$ 1,295,250	$ 1,295,250	$ 839,675	$ 516,750	$ 516,750	$ 778,500	60%
Total Expenditures	$ 27,072,240	$ 27,072,240	$ 24,679,286	$ 32,115,810	$ 28,084,663	$ (1,012,423)	-4%
Operating Balance (Rev. - Exp.)	$ (16,456,239)	$ (16,456,239)	$ (12,994,316)	$ (20,857,938)	$ (16,826,791)	$ (370,552)	-2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
CLERK OF COURT FILL THE GAP
Agency 16A

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1689	FILL THE GAP OPERATIONS	$ 1,411,865	$ 248,135	$ 140,000	$ 1,800,000	$ 1,800,000
	Totals:	$ 1,411,865	$ 248,135	$ 140,000	$ 1,800,000	$ 1,800,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CLERK OF COURT FILL THE GAP
Agency 16A

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	-	597,400	-	-	-	-	
620 OTHER INTERGOVERNMENTAL	1,174,618	634,582	1,174,618	1,800,000	1,800,000	625,382	53%
Sub Total	$1,174,618	$1,231,982	$1,174,618	$1,800,000	$ 1,800,000	$ 625,382	53%
Total Resources	$1,174,618	$1,231,982	$1,174,618	$1,800,000	$ 1,800,000	$ 625,382	53%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$760,989	$660,094	$781,750	$1,106,867	$ 1,106,864	$ (325,114)	-42%
705 TEMPORARY PAY	-	6,600	6,600	-	-	6,600	100%
710 OVERTIME	38,049	7,253	14,960	52,708	52,708	(37,748)	-252%
750 FRINGE BENEFITS	165,415	138,081	161,143	252,292	252,293	(91,150)	-57%
790 OTHER PERSONAL SERVICES	-	109	-	-	-	-	
Subtotal	$964,453	$812,137	$964,453	$1,411,867	$ 1,411,865	$ (447,412)	-46%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$50,000	$65,000	$5,000	$17,650	$ 17,650	$ (12,650)	-253%
804 NON-CAPITAL EQUIPMENT	45,000	40,148	140,000	25,320	25,320	114,680	82%
812 OTHER SERVICES	112,165	29,148	62,165	202,165	202,165	(140,000)	-225%
825 REPAIRS & MAINTENANCE	2,500	10,000	2,500	2,500	2,500	-	0%
842 TRAVEL & EDUCATION	500	2,500	500	500	500	-	0%
Subtotal	$210,165	$146,796	$210,165	$248,135	$ 248,135	$ (37,970)	-18%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	200,000	-	140,000	-	-	
950 DEBT SERVICE	-	-	-	-	140,000	(140,000)	
Subtotal	$0	$200,000	$0	$140,000	$ 140,000	$ (140,000)	
Total Expenditures	$1,174,618	$1,158,933	$1,174,618	$1,800,002	$ 1,800,000	$ (625,382)	-53%
Operating Balance (Rev. - Exp.)	($0)	$73,049	($0)	($2)	$ (0)	$ 0	17%

TOTAL BUDGET BY PROGRAM
FY 2001-02
CLERK OF SUPERIOR COURT
Agency 160

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1610	OFFICE OF THE CLERK	$ 369,443	$ 30,235	$ -	$ 399,678	$ 5,250,000
1620	ADMINISTRATIVE SERVICES	2,607,232	860,107	-	3,467,339	-
1630	GENERAL ACCOUNTING	1,300,682	69,298	-	1,369,980	-
1640	CUSTOMER SERVICES	12,634,218	713,604	-	13,347,822	-
1650	FAMILY SUPPORT	-	-	-	-	-
1660	INFORMATION TECHNOLOGY GROUP	-	-	-	-	-
1670	FAMILY SUPPORT CENTER	1,338,862	39,480	-	1,378,342	-
1699	COURT FAMILY WAREHOUSE	-	5,092	-	5,092	-
	Totals:	$ 18,250,438	$ 1,717,816	$ -	$ 19,968,254	$ 5,250,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CLERK OF SUPERIOR COURT
Agency 160

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	3,610,000	3,610,000	3,610,000	3,610,000	3,610,000	-	0%
637 FINES & FORFEITS	1,615,000	2,416,690	1,615,000	1,615,000	1,615,000	-	0%
645 INTEREST EARNINGS	-	75,082	-	-	-	-	
650 MISCELLANEOUS REVENUE	25,000	34,379	25,000	25,000	25,000	-	0%
Sub Total	$5,250,000	$6,136,151	$5,250,000	$5,250,000	$ 5,250,000	$ -	0%
Total Resources	$5,250,000	$6,136,151	$5,250,000	$5,250,000	$ 5,250,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$14,868,105	$14,408,446	$14,928,894	$15,726,835	$ 15,072,220	$ (143,326)	-1%
705 TEMPORARY PAY	-	73,401	-	-	-	-	
710 OVERTIME	235,581	196,358	112,330	189,466	189,466	(77,136)	-69%
750 FRINGE BENEFITS	3,424,245	3,192,640	3,486,707	3,831,472	3,817,481	(330,774)	-9%
790 OTHER PERSONAL SERVICES	-	73,942	-	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(896,372)	(825,871)	(896,372)	(828,729)	(828,729)	(67,643)	-8%
Subtotal	$17,631,559	$17,118,916	$17,631,559	$18,919,044	$ 18,250,438	$ (618,879)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$408,200	$913,679	$408,200	$1,188,501	$ 424,910	$ (16,710)	-4%
803 FUEL	500	4,874	500	500	500	-	0%
804 NON-CAPITAL EQUIPMENT	41,000	20,496	41,000	1,067,683	86,110	(45,110)	-110%
810 LEGAL SERVICES	-	4,873	-	-	-	-	
812 OTHER SERVICES	685,289	394,620	684,789	2,252,027	743,152	(58,363)	-9%
825 REPAIRS & MAINTENANCE	242,102	229,564	242,102	271,048	271,048	(28,946)	-12%
839 INTERNAL SERVICE CHARGES	111,852	92,691	111,852	114,906	102,406	9,446	8%
842 TRAVEL & EDUCATION	89,190	87,852	89,690	89,690	89,690	-	0%
843 POSTAGE/FREIGHT/SHIPPING	-	128,938	-	-	-	-	
850 UTILITIES	-	1,088	-	-	-	-	
Subtotal	$1,578,133	$1,878,675	$1,578,133	$4,984,355	$ 1,717,816	$ (139,683)	-9%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	295,000	278,265	295,000	-	-	295,000	100%
Subtotal	$295,000	$278,265	$295,000	$0	$ -	$ 295,000	100%
Total Expenditures	$19,504,692	$19,275,856	$19,504,692	$23,903,399	$ 19,968,254	$ (463,562)	-2%
Operating Balance (Rev. - Exp.)	($14,254,692)	($13,139,705)	($14,254,692)	($18,653,399)	$ (14,718,254)	$ (463,562)	-3%

TOTAL BUDGET BY PROGRAM
FY 2001-02
CLERK OF SUPERIOR COURT GRANTS
Agency 161

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1681	CASE PROCESSING ASSISTANCE	$ 265,270	$ -	$ -	$ 265,270	$ 270,940
1690	NAT'L CRIM HISTORY IMP PROGRAM	-	40,000	-	40,000	40,000
1694	IV-D REGULAR	500,000	54,838	-	554,838	554,838
1695	AOC COURT IMPROVEMENT	60,634	5,000	-	65,634	65,634
1696	JCEF (AOC) $400,000 GRANT	-	-	-	-	-
1698	IV-D TSUNAMI	156,351	432,926	-	589,277	583,607
	Totals:	$ 982,255	$ 532,764	$ -	$ 1,515,019	$ 1,515,019

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CLERK OF SUPERIOR COURT GRANTS
Agency 161

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	71,000	291,514	71,000	105,634	105,634	34,634	49%
620 OTHER INTERGOVERNMENTAL	1,536,039	978,768	1,536,039	1,409,385	1,409,385	(126,654)	-8%
645 INTEREST EARNINGS	-	16,405	-	-	-	-	
Sub Total	$1,607,039	$1,286,687	$1,607,039	$1,515,019	$ 1,515,019	$ (92,020)	-6%
Total Resources	$1,607,039	$1,286,687	$1,607,039	$1,515,019	$ 1,515,019	$ (92,020)	-6%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$89,939	$122,217	$179,730	$184,811	$ 184,809	$ (5,079)	-3%
705 TEMPORARY PAY	4,497	-	-	10,000	10,000	(10,000)	
710 OVERTIME	-	1,513	-	15,218	15,218	(15,218)	
750 FRINGE BENEFITS	22,795	26,908	36,008	43,499	43,499	(7,491)	-21%
795 PERSONAL SERVICES ALLOC.-OUT	-	211,032	-	-	-	-	
796 PERSONAL SERVICES ALLOC.-IN	1,041,920	626,343	943,413	844,277	728,729	214,684	23%
Subtotal	$1,159,151	$988,013	$1,159,151	$1,097,805	$ 982,255	$ 176,896	15%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$116,747	$10,353	$116,747	$127,140	$ 127,140	$ (10,393)	-9%
812 OTHER SERVICES	263,641	104,078	243,641	202,574	318,124	(74,483)	-31%
825 REPAIRS & MAINTENANCE	61,000	-	81,000	81,000	81,000	-	0%
839 INTERNAL SERVICE CHARGES	-	35	-	-	-	-	
842 TRAVEL & EDUCATION	6,500	2,234	6,500	6,500	6,500	-	0%
843 POSTAGE/FREIGHT/SHIPPING	-	1,125	-	-	-	-	
Subtotal	$447,888	$117,825	$447,888	$417,214	$ 532,764	$ (84,876)	-19%
Total Expenditures	$1,607,039	$1,105,838	$1,607,039	$1,515,019	$ 1,515,019	$ 92,020	6%
Operating Balance (Rev. - Exp.)	($0)	$180,849	($0)	$0	$ (0)	$ (0)	-9764%

TOTAL BUDGET BY PROGRAM
FY 2001-02
CLERK OF COURT DOCUMENT STORAGE
Agency 162

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1691	DOCUMENT STORAGE & RETRIEVAL	$ 1,081,031	$ 475,056	$ 75,000	$ 1,631,087	$ 1,127,929
	Totals:	$ 1,081,031	$ 475,056	$ 75,000	$ 1,631,087	$ 1,127,929

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CLERK OF COURT DOCUMENT STORAGE
Agency 162

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$638,016	$638,016	$638,016	$596,087	$ 744,216	$ 106,200	17%
REVENUE							
635 OTHER CHARGES FOR SERVICES	1,086,000	1,166,596	1,086,000	1,127,929	1,127,929	41,929	4%
645 INTEREST EARNINGS	-	17,000	-	-	-	-	
Sub Total	$1,086,000	$1,183,596	$1,086,000	$1,127,929	$ 1,127,929	$ 41,929	4%
Total Resources	$1,724,016	$1,821,612	$1,724,016	$1,724,016	$ 1,872,145	$ 148,129	9%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$736,112	$642,846	$758,814	$799,457	$ 759,999	$ (1,185)	0%
705 TEMPORARY PAY	-	258	-	-	-	-	
710 OVERTIME	110,414	47,801	95,801	95,800	95,800	1	0%
750 FRINGE BENEFITS	205,859	161,449	197,770	229,233	225,232	(27,462)	-14%
790 OTHER PERSONAL SERVICES	-	16,756	-	-	-	-	
Subtotal	$1,052,385	$869,110	$1,052,385	$1,124,490	$ 1,081,031	$ (28,646)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$110,100	$65,222	$90,100	$75,665	$ 75,665	$ 14,435	16%
804 NON-CAPITAL EQUIPMENT	75,000	75,000	75,000	97,687	97,687	(22,687)	-30%
812 OTHER SERVICES	155,156	41,044	125,156	154,995	198,454	(73,298)	-59%
825 REPAIRS & MAINTENANCE	97,000	75,000	147,000	97,000	97,000	50,000	34%
842 TRAVEL & EDUCATION	6,250	150	6,250	6,250	6,250	-	0%
Subtotal	$443,506	$256,416	$443,506	$431,597	$ 475,056	$ (31,550)	-7%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	125,000	100,000	125,000	75,000	75,000	50,000	40%
Subtotal	$125,000	$100,000	$125,000	$75,000	$ 75,000	$ 50,000	40%
Total Expenditures	$1,620,891	$1,225,526	$1,620,891	$1,631,087	$ 1,631,087	$ (10,196)	-1%
Operating Balance (Rev. - Exp.)	($534,891)	($41,930)	($534,891)	($503,158)	$ (503,158)	$ 31,733	6%
Ending Fund Balance (Resources - Exp.)	$103,125	$596,086	$103,125	$92,929	$ 241,058	$ 137,933	134%

TOTAL BUDGET BY PROGRAM
FY 2001-02
CLERK OF COURT CHILD SUPP. ENHANCEMENT
Agency 163

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1692	CHILD SUPPORT ENHANCEMENT	$ 35,700	$ 158,192	$ 76,750	$ 270,642	$ 65,500
	Totals:	$ 35,700	$ 158,192	$ 76,750	$ 270,642	$ 65,500

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CLERK OF COURT CHILD SUPP. ENHANCEMENT
Agency 163

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$234,842	$234,842	$234,842	$205,142	$ 251,113	$ 16,271	7%
REVENUE							
620 OTHER INTERGOVERNMENTAL	-	30,394	-	-	-	-	
635 OTHER CHARGES FOR SERVICES	35,800	109,298	35,800	65,500	65,500	29,700	83%
645 INTEREST EARNINGS	-	5,750	-	-	-	-	
Sub Total	$35,800	$145,442	$35,800	$65,500	$ 65,500	$ 29,700	83%
Total Resources	$270,642	$380,284	$270,642	$270,642	$ 316,613	$ 45,971	17%
EXPENDITURES							
PERSONAL SERVICES							
796 PERSONAL SERVICES ALLOC.-IN	-	-	-	35,700	35,700	(35,700)	
Subtotal	$0	$0	$0	$35,700	$ 35,700	$ (35,700)	
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$0	$1,000	$0	$0	$ -	$ -	
804 NON-CAPITAL EQUIPMENT	23,500	23,500	23,500	33,692	33,692	(10,192)	-43%
812 OTHER SERVICES	160,192	67,642	160,192	120,000	120,000	40,192	25%
825 REPAIRS & MAINTENANCE	9,500	7,250	9,500	4,500	4,500	5,000	53%
842 TRAVEL & EDUCATION	700	750	700	-	-	700	100%
Subtotal	$193,892	$100,142	$193,892	$158,192	$ 158,192	$ 35,700	18%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	76,750	75,000	76,750	76,750	76,750	-	0%
Subtotal	$76,750	$75,000	$76,750	$76,750	$ 76,750	$ -	0%
Total Expenditures	$270,642	$175,142	$270,642	$270,642	$ 270,642	$ -	0%
Operating Balance (Rev. - Exp.)	($234,842)	($29,700)	($234,842)	($205,142)	$ (205,142)	$ 29,700	13%
Ending Fund Balance (Resources - Exp.)	$0	$205,142	$0	$0	$ 45,971	$ 45,971	

TOTAL BUDGET BY PROGRAM
FY 2001-02
CLERK OF COURT EXPEDITED CHILD SUPP.
Agency 164

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1693	EXPEDITED CHILD SUPPORT	$ 637,617	$ 120,907	$ 25,000	$ 783,524	$ 399,569
	Totals:	$ 637,617	$ 120,907	$ 25,000	$ 783,524	$ 399,569

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CLERK OF COURT EXPEDITED CHILD SUPP.
Agency 164

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$426,167	$426,167	$426,167	$389,142	$ 338,085	$ (88,082)	-21%
REVENUE							
635 OTHER CHARGES FOR SERVICES	362,544	479,584	362,544	399,569	399,569	37,025	10%
645 INTEREST EARNINGS	-	8,350	-	-	-	-	
Sub Total	$362,544	$487,934	$362,544	$399,569	$ 399,569	$ 37,025	10%
Total Resources	$788,711	$914,101	$788,711	$788,711	$ 737,654	$ (51,057)	-6%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$505,565	$412,316	$520,663	$559,014	$ 511,260	$ 9,403	2%
710 OVERTIME	22,751	5,000	7,907	6,500	6,500	1,407	18%
750 FRINGE BENEFITS	112,545	88,943	112,291	124,699	119,857	(7,566)	-7%
790 OTHER PERSONAL SERVICES	-	(1,300)	-	-	-	-	
Subtotal	$640,861	$504,959	$640,861	$690,213	$ 637,617	$ 3,243	1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$7,500	$7,500	$7,500	$7,500	$ 7,500	$ -	0%
804 NON-CAPITAL EQUIPMENT	26,475	-	26,475	16,975	16,975	9,500	36%
812 OTHER SERVICES	30,335	5,000	30,335	34,561	87,157	(56,822)	-187%
825 REPAIRS & MAINTENANCE	10,575	-	10,575	1,500	1,500	9,075	86%
842 TRAVEL & EDUCATION	3,975	7,500	3,975	7,775	7,775	(3,800)	-96%
Subtotal	$78,860	$20,000	$78,860	$68,311	$ 120,907	$ (42,047)	-53%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	58,500	-	58,500	25,000	25,000	33,500	57%
Subtotal	$58,500	$0	$58,500	$25,000	$ 25,000	$ 33,500	57%
Total Expenditures	$778,221	$524,959	$778,221	$783,524	$ 783,524	$ (5,304)	-1%
Operating Balance (Rev. - Exp.)	($415,677)	($37,025)	($415,677)	($383,955)	$ (383,955)	$ 31,721	8%
Ending Fund Balance (Resources - Exp.)	$10,490	$389,142	$10,490	$5,187	$ (45,870)	$ (56,361)	-537%

TOTAL BUDGET BY PROGRAM
FY 2001-02
CLERK OF COURT CHILD SUPP. AUTOMATION
Agency 165

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1697	CHILD SUPPORT AUTOMATION	$ 64,300	$ 54,674	$ -	$ 118,974	$ -
	Totals:	$ 64,300	$ 54,674	$ -	$ 118,974	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CLERK OF COURT CHILD SUPP. AUTOMATION
Agency 165

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$118,974	$118,974	$118,974	$118,974	$ 105,405	$ (13,569)	-11%
REVENUE							
620 OTHER INTERGOVERNMENTAL	-	27,160	-	-	-	-	
645 INTEREST EARNINGS	-	2,000	-	-	-	-	
Sub Total	$0	$29,160	$0	$0	$ -	$ -	
Total Resources	$118,974	$148,134	$118,974	$118,974	$ 105,405	$ (13,569)	-11%
EXPENDITURES							
PERSONAL SERVICES							
796 PERSONAL SERVICES ALLOC.-IN	-	-	-	64,300	64,300	(64,300)	
Subtotal	$0	$0	$0	$64,300	$ 64,300	$ (64,300)	
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$20,000	$1,750	$13,500	$5,000	$ 5,000	$ 8,500	63%
812 OTHER SERVICES	97,250	4,013	87,250	47,950	47,950	39,300	45%
825 REPAIRS & MAINTENANCE	1,724	16,987	18,224	1,724	1,724	16,500	91%
Subtotal	$118,974	$22,750	$118,974	$54,674	$ 54,674	$ 64,300	54%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	6,410	-	-	-	-	
Subtotal	$0	$6,410	$0	$0	$ -	$ -	
Total Expenditures	$118,974	$29,160	$118,974	$118,974	$ 118,974	$ -	0%
Operating Balance (Rev. - Exp.)	($118,974)	$0	($118,974)	($118,974)	$ (118,974)	$ -	0%
Ending Fund Balance (Resources - Exp.)	$0	$118,974	$0	$0	$ (13,569)	$ (13,569)	

TOTAL BUDGET BY PROGRAM
FY 2001-02
CLERK OF COURT VICTIM COMPENSATION
Agency 166

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1696	VICTIM LOCATION	$ 34,190	$ 19,073	$ -	$ 53,263	$ 15,172
	Totals:	$ 34,190	$ 19,073	$ -	$ 53,263	$ 15,172

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CLERK OF COURT VICTIM COMPENSATION
Agency 166

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$23,263	$23,263	$23,263	$38,091	$ 63,920	$ 40,657	175%
REVENUE							
620 OTHER INTERGOVERNMENTAL	-	25,828	-	-	-	-	
645 INTEREST EARNINGS	-	7,689	-	-	-	-	
650 MISCELLANEOUS REVENUE	30,000	6,311	30,000	15,172	15,172	(14,828)	-49%
Sub Total	$30,000	$39,828	$30,000	$15,172	$ 15,172	$ (14,828)	-49%
Total Resources	$53,263	$63,091	$53,263	$53,263	$ 79,092	$ 25,829	48%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$0	$0	$0	$26,711	$ 26,711	$ (26,711)	
705 TEMPORARY PAY	-	-	-	955	955	(955)	
750 FRINGE BENEFITS	-	-	-	6,524	6,524	(6,524)	
Subtotal	$0	$0	$0	$34,190	$ 34,190	$ (34,190)	
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$0	$0	$0	$19,073	$ 19,073	$ (19,073)	
812 OTHER SERVICES	53,263	25,000	53,263	-	-	53,263	100%
Subtotal	$53,263	$25,000	$53,263	$19,073	$ 19,073	$ 34,190	64%
Total Expenditures	$53,263	$25,000	$53,263	$53,263	$ 53,263	$ 0	0%
Operating Balance (Rev. - Exp.)	($23,263)	$14,828	($23,263)	($38,091)	$ (38,091)	$ (14,828)	-64%
Ending Fund Balance (Resources - Exp.)	$0	$38,091	$0	$0	$ 25,829	$ 25,829	

TOTAL BUDGET BY PROGRAM
FY 2001-02
CLERK/COURT LOCAL JCEF
Agency 167

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1671	LOCAL JCEF	$ -	$ 1,200,000	$ -	$ 1,200,000	$ 504,683
1673	STATE JCEF	-	200,000	200,000	400,000	400,000
	Totals:	$ -	$ 1,400,000	$ 200,000	$ 1,600,000	$ 904,683

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CLERK/COURT LOCAL JCEF
Agency 167

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$720,341	$720,341	$720,341	$705,658	$ 822,327	$ 101,986	14%
REVENUE							
620 OTHER INTERGOVERNMENTAL	890,000	741,810	890,000	904,683	904,683	14,683	2%
635 OTHER CHARGES FOR SERVICES	-	237,953	-	-	-	-	
Sub Total	$890,000	$979,763	$890,000	$904,683	$ 904,683	$ 14,683	2%
Total Resources	$1,610,341	$1,700,104	$1,610,341	$1,610,341	$ 1,727,010	$ 116,669	7%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$0	$26	$0	$0	$ -	$ -	
804 NON-CAPITAL EQUIPMENT	-	-	-	500,000	500,000	(500,000)	
812 OTHER SERVICES	900,000	649,153	900,000	996,000	900,000	-	0%
825 REPAIRS & MAINTENANCE	-	33,278	-	-	-	-	
842 TRAVEL & EDUCATION	-	131,494	-	-	-	-	
843 POSTAGE/FREIGHT/SHIPPING	-	495	-	-	-	-	
Subtotal	$900,000	$814,446	$900,000	$1,496,000	$ 1,400,000	$ (500,000)	-56%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	700,000	180,000	700,000	200,000	200,000	500,000	71%
Subtotal	$700,000	$180,000	$700,000	$200,000	$ 200,000	$ 500,000	71%
Total Expenditures	$1,600,000	$994,446	$1,600,000	$1,696,000	$ 1,600,000	$ -	0%
Operating Balance (Rev. - Exp.)	($710,000)	($14,683)	($710,000)	($791,317)	$ (695,317)	$ 14,683	2%
Ending Fund Balance (Resources - Exp.)	$10,341	$705,658	$10,341	($85,659)	$ 127,010	$ 116,669	1128%

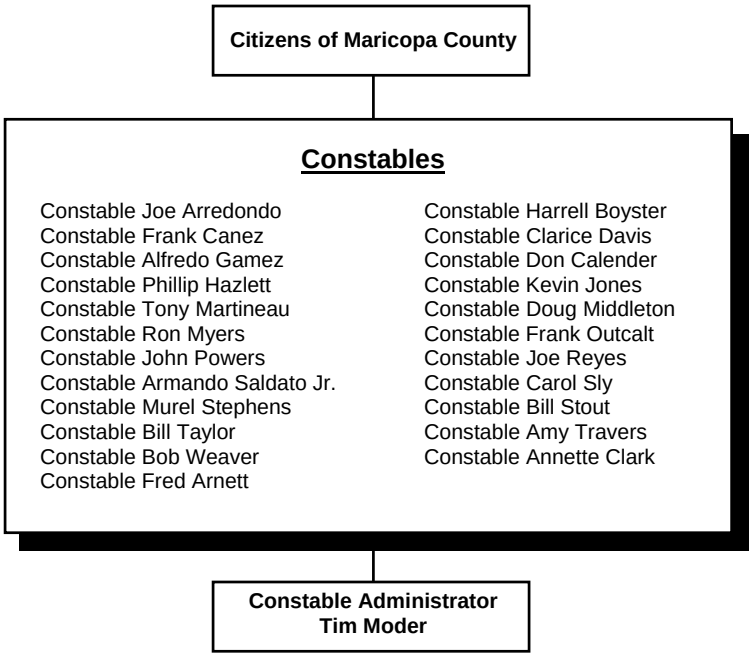
TOTAL BUDGET BY PROGRAM
FY 2001-02
CLERK/COURT COURT AUTOMATION
Agency 168

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1681	CAF FILING FEE	$ -	$ 343,900	$ -	$ 343,900	$ 180,000
	Totals:	$ -	$ 343,900	$ -	$ 343,900	$ 180,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CLERK/COURT COURT AUTOMATION
Agency 168

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$163,900	$163,900	$163,900	$163,900	$ 101,483	$ (62,417)	-38%
REVENUE							
620 OTHER INTERGOVERNMENTAL	180,000	79,279	180,000	180,000	180,000	-	0%
635 OTHER CHARGES FOR SERVICES	-	85,148	-	-	-	-	
Sub Total	$180,000	$164,427	$180,000	$180,000	$ 180,000	$ -	0%
Total Resources	$343,900	$328,327	$343,900	$343,900	$ 281,483	$ (62,417)	-18%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$203,900	$26,427	$228,900	$228,900	$ 228,900	$ -	0%
812 OTHER SERVICES	100,000	-	75,000	115,000	115,000	(40,000)	-53%
825 REPAIRS & MAINTENANCE	-	138,000	-	-	-	-	
Subtotal	$303,900	$164,427	$303,900	$343,900	$ 343,900	$ (40,000)	-13%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	40,000	-	40,000	-	-	40,000	100%
Subtotal	$40,000	$0	$40,000	$0	$ -	$ 40,000	100%
Total Expenditures	$343,900	$164,427	$343,900	$343,900	$ 343,900	$ -	0%
Operating Balance (Rev. - Exp.)	($163,900)	$0	($163,900)	($163,900)	$ (163,900)	$ -	0%
Ending Fund Balance (Resources - Exp.)	$0	$163,900	$0	$0	$ (62,417)	$ (62,417)	

CONSTABLES



MISSION

The mission of the Constables is to provide execution of mandated civil and criminal processes to citizens of Maricopa County so they can receive timely, cost effective and professional service.

GOALS

- ↔ By FY 02, the Office of the Constables will be able to train, compensate and retain enough personnel in order to meet the growing demands and needs of increasing population and demographics.
- ↔ By FY 04, the Constables will be fully automated, enabling the interface of court records and documents, ensuring accountability for services and fees.
- ↔ By FY 02, the Constables will increase revenues received from mandated service fees by the addition of surcharges in order to offset increasing operational costs and while maintaining the current level of service.
- ↔ By FY 02, the Constables Administrator will certify that each Constable has received the Arizona Peace Officer Standards and Training (AZPOST) mandated 24 hour Civil Process Training and will develop an additional eight hours of annual in-service training.

ISSUES

- ↔ Continuing change in population and demographics determines where, how, and when Constables Office services may be provided and at what cost with available personnel.
- ↔ The anticipated improvements in various technology formats will improve the ability of the Office of the Constable to improve accountability for services and fees.
- ↔ Increasing operational cost due to mandated services, without increasing resources will decrease the department's ability to provide professional and timely service.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Collection of fines and fees	$439,680	$511,389	$568,796	$822,500
Improve internal statistical reporting	61%	65%	69%	80%

POSITION DISTRIBUTION

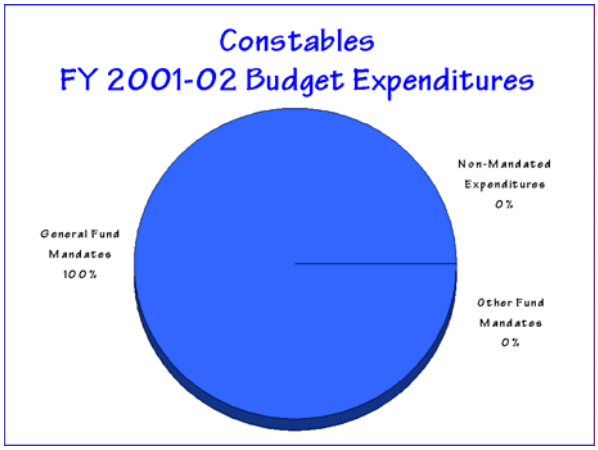
POSITION DISTRIBUTION 25 CONSTABLES	
WORKING TITLE	**FTE**
ADMINISTRATIVE COORD I	1.0
CONSTABLE	23.0
DEPUTY CONSTABLE	4.0
PROCESS SERVER	1.0
SUPPORT SERVICES	1.0
TOTAL	30.0

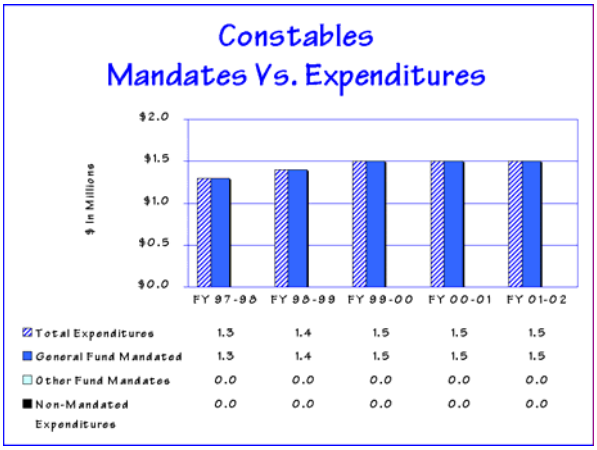
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 1,323,670	$ 1,323,670
FY 1997-98 Actuals	$ 1,335,646	$ 1,335,646
FY 1998-99 Actuals	$ 1,438,872	$ 1,438,872
FY 1999-00 Actuals	$ 1,473,894	$ 1,473,894
FY 2000-01 Estimate	$ 1,474,344	$ 1,474,344
FY 2001-02 Adopted Budget	$ 1,541,266	$ 1,541,266

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 1,323,670	$ 1,323,670
FY 1997-98 Actuals	$ 1,335,646	$ 1,335,646
FY 1998-99 Actuals	$ 1,438,872	$ 1,438,872
FY 1999-00 Actuals	$ 1,473,894	$ 1,473,894
FY 2000-01 Estimate	$ 1,474,344	$ 1,474,344
FY 2001-02 Adopted Budget	$ 1,541,266	$ 1,541,266

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Mandate Information

Constables

Authority	A.R.S. § 22-101 Justice Precincts; A.R.S. § 22-102 Officers and Term of Office; A.R.S. § 22-131 Powers and Duties; A.R.S. § 22-132 Expenses
History/ Background	The Constables were among the original elected County officers. The law provides for establishment of Justice precincts in each county. The officers of a justice precinct are the Justice of the Peace and the Constable. The Board of Supervisors can establish, change or abolish justice precincts, but cannot abolish them until the end of the term of the Justice of the Peace and Constable. The Board of Supervisors sets Constables' salaries within specific ranges according to the number of registered voters in the precincts (A.R.S. § 11-424.01).
Mandate Description	The Constables are mandated to: 1) Attend Justice Courts when required. 2) Execute, serve and return all processes and notices directed or delivered to them by a Justice of the Peace of the county or by other competent authority.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

CONSTABLES
Department 25

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 1,458,171	$ 83,095	$ -	$ 1,541,266	$ 509,872
SUB-TOTAL	$ 1,458,171	$ 83,095	$ -	$ 1,541,266	$ 509,872
TOTAL FUNDS	$ 1,458,171	$ 83,095	$ -	$ 1,541,266	$ 509,872

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

CONSTABLES
Department 25

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	453,000	453,000	491,881	453,000	509,872	56,872	13%
Sub Total	$ 453,000	$ 453,000	$ 491,881	$ 453,000	$ 509,872	$ 56,872	13%
Total Resources	$ 453,000	$ 453,000	$ 491,881	$ 453,000	$ 509,872	$ 56,872	13%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,190,088	$ 1,204,240	$ 1,187,146	$ 1,233,528	$ 1,224,310	$ (20,070)	-2%
705 TEMPORARY PAY	10,221	10,221	9,978	10,221	10,221	-	0%
710 OVERTIME	2,160	2,160	1,080	2,160	2,160	-	0%
750 FRINGE BENEFITS	203,889	205,275	195,982	222,413	221,481	(16,206)	-8%
790 OTHER PERSONAL SERVICES	-	-	174	-	-	-	
Subtotal	$ 1,406,358	$ 1,421,896	$ 1,394,360	$ 1,468,322	$ 1,458,171	$ (36,275)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 6,179	$ 6,179	$ 5,345	$ 6,179	$ 6,179	$ -	0%
803 FUEL	23,400	23,400	23,487	27,718	25,168	(1,768)	-8%
812 OTHER SERVICES	4,545	4,545	4,019	4,545	4,545	-	0%
839 INTERNAL SERVICE CHARGES	26,150	26,150	26,583	26,150	26,150	-	0%
842 TRAVEL & EDUCATION	3,740	3,740	10,909	15,240	3,740	-	0%
843 POSTAGE/FREIGHT/SHIPPING	19,000	19,000	9,496	17,313	17,313	1,687	9%
Subtotal	$ 83,014	$ 83,014	$ 79,839	$ 97,145	$ 83,095	$ (81)	0%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	-	145	-	-	-	
Subtotal	$ -	$ -	$ 145	$ -	$ -	$ -	
Total Expenditures	$ 1,489,372	$ 1,504,910	$ 1,474,344	$ 1,565,467	$ 1,541,266	$ (36,356)	-2%

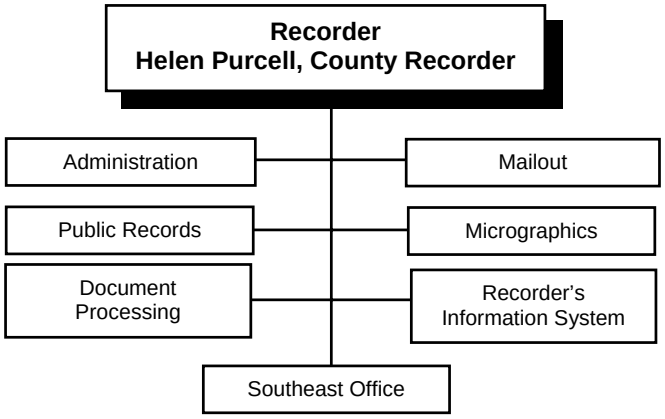
TOTAL BUDGET BY PROGRAM
FY 2001-02
CONSTABLES
Agency 250

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2500	ADMIN/CLERICAL	$ 275,072	$ 66,605	$ -	$ 341,677	$ -
2501	BUCKEYE	51,505	690	-	52,195	3,376
2502	CENTRAL PHOENIX	51,505	690	-	52,195	32,076
2503	CHANDLER	51,505	690	-	52,195	22,508
2504	EAST MESA	51,505	690	-	52,195	19,136
2505	EAST PHOENIX #1	51,505	690	-	52,195	24,760
2506	EAST PHOENIX #2	55,938	690	-	56,628	41,644
2507	GILA BEND	17,380	-	-	17,380	672
2508	GLENDALE	52,298	690	-	52,988	67,536
2509	MARYVALE	55,938	690	-	56,628	30,388
2510	NORTH MESA	56,731	690	-	57,421	12,380
2511	NORTHEAST PHOENIX	55,938	690	-	56,628	43,896
2512	NORTHWEST PHOENIX	55,938	690	-	56,628	40,524
2513	PEORIA	51,505	690	-	52,195	14,632
2514	SCOTTSDALE	51,505	690	-	52,195	32,640
2515	SOUTH MESA/GILBERT	55,938	690	-	56,628	9,008
2516	SOUTH PHOENIX	51,505	690	-	52,195	14,072
2517	TEMPE	51,505	690	-	52,195	11,820
2518	TOLLESON	51,505	690	-	52,195	21,388
2519	WEST MESA	55,938	690	-	56,628	33,208
2520	WEST PHOENIX	51,505	690	-	52,195	18,120
2521	WICKENBURG	51,505	2,000	-	53,505	896
2522	NORTH VALLEY	51,505	690	-	52,195	3,372
2523	TEMPE WEST	51,505	690	-	52,195	11,820
	Totals:	$ 1,458,171	$ 83,095	$ -	$ 1,541,266	$ 509,872

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CONSTABLES
Agency 250

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	453,000	491,881	453,000	453,000	509,872	56,872	13%
Sub Total	$453,000	$491,881	$453,000	$453,000	$ 509,872	$ 56,872	13%
Total Resources	$453,000	$491,881	$453,000	$453,000	$ 509,872	$ 56,872	13%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,190,088	$1,187,146	$1,204,240	$1,233,528	$ 1,224,310	$ (20,070)	-2%
705 TEMPORARY PAY	10,221	9,978	10,221	10,221	10,221	-	0%
710 OVERTIME	2,160	1,080	2,160	2,160	2,160	-	0%
750 FRINGE BENEFITS	203,889	195,982	205,275	222,413	221,481	(16,206)	-8%
790 OTHER PERSONAL SERVICES	-	174	-	-	-	-	
Subtotal	$1,406,358	$1,394,360	$1,421,896	$1,468,322	$ 1,458,171	$ (36,275)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$6,179	$5,345	$6,179	$6,179	$ 6,179	$ -	0%
803 FUEL	23,400	23,487	23,400	27,718	25,168	(1,768)	-8%
812 OTHER SERVICES	4,545	4,019	4,545	4,545	4,545	-	0%
839 INTERNAL SERVICE CHARGES	26,150	26,583	26,150	26,150	26,150	-	0%
842 TRAVEL & EDUCATION	3,740	10,909	3,740	15,240	3,740	-	0%
843 POSTAGE/FREIGHT/SHIPPING	19,000	9,496	19,000	17,313	17,313	1,687	9%
Subtotal	$83,014	$79,839	$83,014	$97,145	$ 83,095	$ (81)	0%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	145	-	-	-	-	
Subtotal	$0	$145	$0	$0	$ -	$ -	
Total Expenditures	$1,489,372	$1,474,344	$1,504,910	$1,565,467	$ 1,541,266	$ (36,356)	-2%
Operating Balance (Rev. - Exp.)	($1,036,372)	($982,462)	($1,051,910)	($1,112,467)	$ (1,031,394)	$ 20,516	2%

RECORDER



MISSION

The mission of the Recorders Office is to maintain a perpetual, comprehensive set of public records consisting of all documents appropriately presented for recording for the public so that any member of the public can readily access the information to conduct their personal and business activities with the assurance that, where appropriate, privacy will be protected and that their transactions were executed in accordance with the law.

VISION

Our vision is to be the most productive recording office with the best customer service and the best solutions for recording documents and accessing public records.

GOALS

- Increase the percentage of recording and retrieval of documents by individual citizens by 20% by 2004.
- Increase the percentage of recording and retrievals of documents from offsite locations by corporate clients by 25% by 2003.
- By 2001, have a plan in place to selectively block information from public viewing and to inform the public of our policies. Implement the plan by 2002.
- Reduce the complaints about the need to visit multiple County offices by 50% by 2002.
- Input legal descriptions, parcel #s and addresses on all recordings and make that data available to the public in a searchable format by 2005.
- Reduce the space needed for document storage by 50% by 2004.

ISSUES

- Our sprawling population demanding easier commutes for recording and access to records will challenge the department to develop satellite facilities over the next few years.
- The customers' demand to accept digital signatures in lieu of handwritten signatures on recorded documents will challenge the Department's ability to set up security and authenticity procedures needed to verify the digital signature.
- The public demand for exclusion of personal data from the Internet versus the requirement that recording be public will need a creative solution.
- For the convenience of the public, we need to create an adequate floor plan encompassing representatives from the Assessor and Treasurer, making the office customer friendly, and eliminating the need for customers to go from floor to floor.
- With customer expectations rising, the department will need the ability and workforce to deliver more data, increasing the usefulness of the information to the customer.
- Storage of records will become an internal issue due to the scarcity of storage space, creating the need

for an external plan coordinated with the State Archivist and for new legislation.

↔ Pressure by customers for streamlined information will require more communication and sharing of information between the Recorder's, Assessor's and Treasurer's Offices.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Internet - images accessed	823,318	2,546,749	2,500,000	2,500,000
Number of Recordings	1,239,647	1,034,888	1,050,000	1,050,000
Number of Documents Processed	1,238,164	1,029,919	985,000	950,000
Number of Documents Keyed	916,967	1,412,515	985,000	950,000
Hours Worked	10,914	20,283	13,500	13,550
Documents Keyed per Hour	84.01	70	73	70
Number Assisted	49,070	49,976	51,000	51,000
Hard Copies Produced	204,807	211,640	230,000	245,000
Hours Worked	6,622	8,412	8,750	9,750
Copies Produced per Hour	30.93	25	26	25
Documents Processed	1,235,406	1,031,132	985,000	950,000
Hours Worked	25,875	24,788	21,200	25,700
Documents Processed Hourly	47.75	42	46	37
Images Captured	4,021,688	3,219,926	3,450,000	3,375,000
Hours Worked	9,893	9,548	7,950	11,350
Images Captured per Hour	406.51	337	434	297
Days Behind Micrographics	25	5	11	11
Documents Delivered	952,527	N/A	N/A	N/A
Hours Worked	12,042	11,296	9,900	9,550
Documents Delivered Hourly	79.10	N/A	N/A	N/A
Number of Transactions	13,227	20614	21,000	21,000
Hours Worked	9,932	11574.3	12,500	14650
Transactions per Hour	1.33	1.78	2	1
Hours Worked	43,170	N/A	N/A	N/A

POSITION DISTRIBUTION

POSITION DISTRIBUTION
36 RECORDER

WORKING TITLE	FTE
ACCOUNTING TECHNICIAN II	1.0
ADMINISTRATIVE ASSTNT III	2.0
ADMINISTRATIVE COORD	2.0
ADMINISTRATIVE COORD III	1.0
COMPUTER OPERATOR III	2.0
COMPUTER SYST OPRS MGR I	1.0
CONTRACT EMPLOYEE	0.8
DATABASE ADMINISTRATOR	1.0
EXECTV SCRTRY-OFC MGR II	1.0
INFORMATION SYSTEMS DIRECTOR	1.0
INTEGRATD SYS DSGN ANL II	1.0
INTERNET PROGRAMER ANALYST	1.0
LAN SUPPORT ADMIN	1.0
LEAD COMPUTER OPERATOR	1.0
LEAD PROGRAMMER-ANALYST	1.0
LEAD SYSTEMS PROGRAMMER	1.0
MICROGRAPHIC TECHNICIAN	2.0
OFFICE SUPERVISOR II	3.0
PRODUCTION CONTROL ANLYST	1.0
PROJECT LEADER	1.0
PROJECT MANAGER	3.0
RECORDER	1.0
RECORDER CHIEF DEPUTY	1.0
RECORDING SUPERVISOR	1.0
RECORDS PROCESSOR	30.0
SENIOR CLIENT SERVER PROGRAMER	1.0

WORKING TITLE	FTE
SENIOR COMPUTER OPERATOR	1.0
SENIOR PROGRAMMER-ANALYST	3.0
SYSTEMS SOFTWARE CONSLTNT	1.0
TOTAL	69.8

MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 1,237,685	$2,752,853	$3,990,538
FY 1997-98 Actuals	$ 1,310,296	$3,111,227	$4,421,523
FY 1998-99 Actuals	$ 1,612,556	$3,946,633	$5,559,189
FY 1999-00 Actuals	$ 1,771,304	$4,703,406	$6,474,710
FY 2000-01 Estimate	$ 1,731,463	$3,935,192	$5,666,655
FY 2001-02 Adopted Budget	$ 1,847,713	$5,288,639	$7,136,352

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 1,237,685	$2,752,853	$3,990,538
FY 1997-98 Actuals	$ 1,310,296	$3,111,227	$4,421,523
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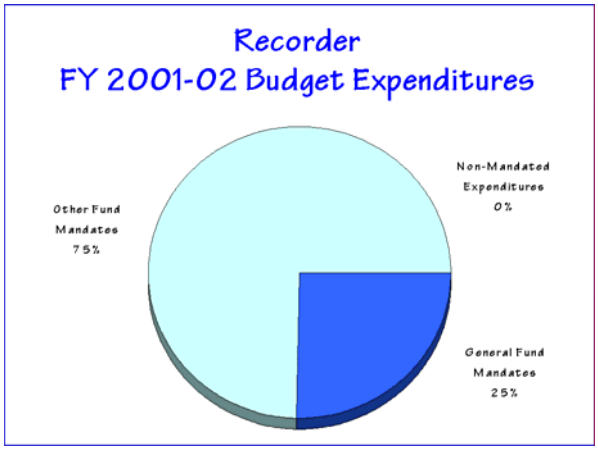
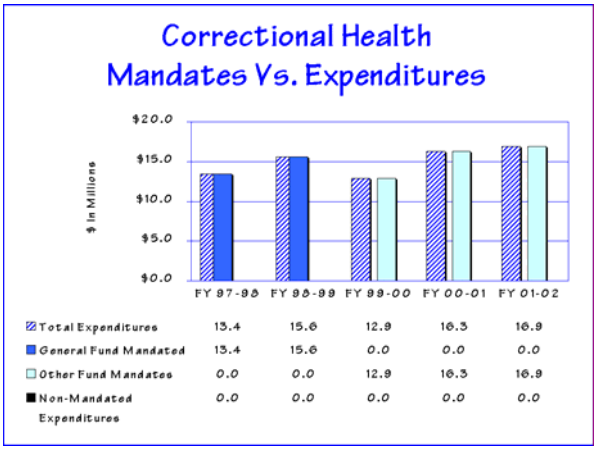
NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

OFFICE OF THE COUNTY RECORDER

AUTHORITY	A.R.S. §§ 11-461 through 11-483 County Recorder.
HISTORY/ BACKGROUND	The Office of the County Recorder and its records date back to 1871 during the territorial days. However, the office, duties, powers, and qualifications of the County Recorder as they exist today were created in 1910 by Article XII § 3 of the State Constitution.
MANDATE DESCRIPTION	The Recorder is mandated to record, index, and preserve certain documents as a permanent public record. The recorder is also required to register all voters, maintain voter registration rolls and perform election-related duties.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

RECORDER
Department 36

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 1,323,462	$ 524,251	$ -	$ 1,847,713	$ 6,736,000
SPECIAL REVENUE	1,730,189	3,148,450	410,000	5,288,639	3,638,639
SUB-TOTAL	$ 3,053,651	$ 3,672,701	$ 410,000	$ 7,136,352	$ 10,374,639
TOTAL FUNDS	$ 3,053,651	$ 3,672,701	$ 410,000	$ 7,136,352	$ 10,374,639

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

RECORDER
Department 36

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 1,650,000	$ 1,650,000	$ 1,955,031	$ 1,650,000	$ 1,650,000	$ -	0%
REVENUE							
635 OTHER CHARGES FOR SERVICES	9,472,800	9,472,800	9,788,964	9,472,800	9,472,800	-	0%
645 INTEREST EARNINGS	-	-	126,296	-	-	-	
650 MISCELLANEOUS REVENUE	1,114,095	1,114,095	781,797	901,839	901,839	(212,256)	-19%
Sub Total	$ 10,586,895	$ 10,586,895	$ 10,697,057	$ 10,374,639	$ 10,374,639	$ (212,256)	-2%
Total Resources	$ 12,236,895	$ 12,236,895	$ 12,652,088	$ 12,024,639	$ 12,024,639	$ (212,256)	-2%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 2,695,157	$ 2,692,048	$ 2,249,132	$ 2,807,042	$ 2,439,093	$ 252,955	9%
705 TEMPORARY PAY	-	-	2,623	-	-	-	
710 OVERTIME	43,000	43,000	20,412	46,145	46,145	(3,145)	-7%
750 FRINGE BENEFITS	496,990	500,148	434,642	571,875	560,413	(60,265)	-12%
790 OTHER PERSONAL SERVICES	49	-	6,671	8,000	8,000	(8,000)	
Subtotal	$ 3,235,196	$ 3,235,196	$ 2,713,480	$ 3,433,062	$ 3,053,651	$ 181,545	6%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 213,700	$ 213,700	$ 541,128	$ 1,410,687	$ 1,410,687	$ (1,196,987)	-560%
802 MEDICAL SUPPLIES	300	300	125	-	-	300	100%
804 NON-CAPITAL EQUIPMENT	195,000	195,000	106,171	575,000	575,000	(380,000)	-195%
810 LEGAL SERVICES	-	-	84	-	-	-	
812 OTHER SERVICES	2,245,521	2,245,521	708,227	740,742	1,120,154	1,125,367	50%
820 OPERATING LEASES & RENTS	20,900	20,900	25,802	525,400	25,400	(4,500)	-22%
825 REPAIRS & MAINTENANCE	415,000	415,000	190,003	83,660	83,660	331,340	80%
839 INTERNAL SERVICE CHARGES	10,000	10,000	9,045	10,100	10,100	(100)	-1%
842 TRAVEL & EDUCATION	89,015	89,015	54,530	210,850	210,850	(121,835)	-137%
843 POSTAGE/FREIGHT/SHIPPING	1,500	1,500	151,696	235,000	235,000	(233,500)	-15567%
850 UTILITIES	850	850	1,955	1,850	1,850	(1,000)	-118%
Subtotal	$ 3,191,786	$ 3,191,786	$ 1,788,766	$ 3,793,289	$ 3,672,701	$ (480,915)	-15%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	691,000	691,000	1,164,409	410,000	410,000	281,000	41%
Subtotal	$ 691,000	$ 691,000	$ 1,164,409	$ 410,000	$ 410,000	$ 281,000	41%
Total Expenditures	$ 7,117,982	$ 7,117,982	$ 5,666,655	$ 7,636,351	$ 7,136,352	$ (18,370)	0%
Operating Balance (Rev. - Exp.)	$ 3,468,913	$ 3,468,913	$ 5,030,402	$ 2,738,288	$ 3,238,287	$ (230,626)	-7%
Ending Fund Balance (Resources. - Exp.)	$ 5,118,913	$ 5,118,913	$ 6,985,433	$ 4,388,288	$ 4,888,287	$ (230,626)	-5%

TOTAL BUDGET BY PROGRAM
FY 2001-02
RECORDER
Agency 360

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3610	ADMINISTRATION	$ 442,181	$ 190,004	$ -	$ 632,185	$ 15,000
3620	PUBLIC RECORDS	151,931	39,810	-	191,741	300,000
3630	DOCUMENT PROCESSING	369,527	22,600	-	392,127	5,700,000
3640	MICROGRAPHICS	146,168	9,487	-	155,655	150,000
3650	SOUTHEAST OFFICE	71,841	15,600	-	87,441	271,000
3670	MAILOUT	141,815	246,750	-	388,565	300,000
	Totals:	$ 1,323,462	$ 524,251	$ -	$ 1,847,713	$ 6,736,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
RECORDER
Agency 360

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	5,940,000	6,285,100	5,940,000	5,940,000	5,940,000	-	0%
650 MISCELLANEOUS REVENUE	1,011,000	781,797	1,011,000	796,000	796,000	(215,000)	-21%
Sub Total	$6,951,000	$7,066,897	$6,951,000	$6,736,000	$ 6,736,000	$ (215,000)	-3%
Total Resources	$6,951,000	$7,066,897	$6,951,000	$6,736,000	$ 6,736,000	$ (215,000)	-3%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,069,778	$1,001,217	$1,067,708	$1,124,567	$ 999,194	$ 68,514	6%
705 TEMPORARY PAY	-	2,623	-	-	-	-	
710 OVERTIME	15,000	12,229	15,000	26,145	26,145	(11,145)	-74%
750 FRINGE BENEFITS	255,145	234,465	257,264	306,328	298,123	(40,859)	-16%
790 OTHER PERSONAL SERVICES	49	3,064	-	-	-	-	
Subtotal	$1,339,972	$1,253,598	$1,339,972	$1,457,040	$ 1,323,462	$ 16,510	1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$22,500	$29,570	$22,500	$55,687	$ 55,687	$ (33,187)	-147%
802 MEDICAL SUPPLIES	300	125	300	-	-	300	100%
810 LEGAL SERVICES	-	84	-	-	-	-	
812 OTHER SERVICES	429,050	233,113	429,050	37,125	170,704	258,346	60%
820 OPERATING LEASES & RENTS	9,900	18,863	9,900	512,400	12,400	(2,500)	-25%
825 REPAIRS & MAINTENANCE	10,000	19,575	10,000	23,660	23,660	(13,660)	-137%
839 INTERNAL SERVICE CHARGES	10,000	8,768	10,000	10,100	10,100	(100)	-1%
842 TRAVEL & EDUCATION	9,015	15,987	9,015	14,850	14,850	(5,835)	-65%
843 POSTAGE/FREIGHT/SHIPPING	500	149,825	500	235,000	235,000	(234,500)	-46900%
850 UTILITIES	850	1,955	850	1,850	1,850	(1,000)	-118%
Subtotal	$492,115	$477,865	$492,115	$890,672	$ 524,251	$ (32,136)	-7%
Total Expenditures	$1,832,087	$1,731,463	$1,832,087	$2,347,712	$ 1,847,713	$ (15,626)	-1%
Operating Balance (Rev. - Exp.)	$5,118,913	$5,335,434	$5,118,913	$4,388,288	$ 4,888,287	$ (230,626)	-5%

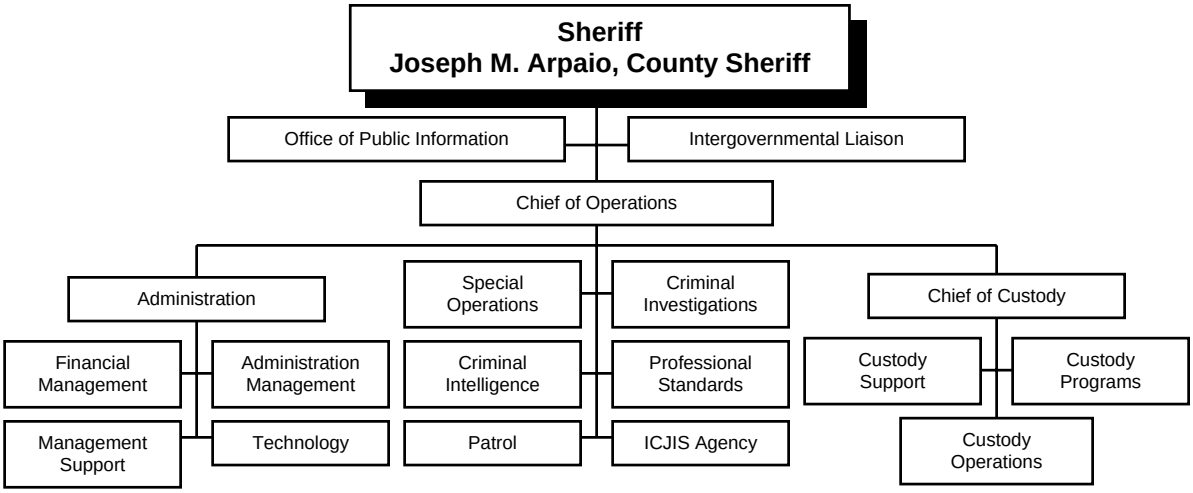
TOTAL BUDGET BY PROGRAM
FY 2001-02
RECORDER SPECIAL FUNDING
Agency 362

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3661	RECORDER INFORMATION SYSTEMS	$ 1,730,189	$ 3,148,450	$ 410,000	$ 5,288,639	$ 3,638,639
3662	VOTER REGISTRATION AUTOMATION	-	-	-	-	-
	Totals:	$ 1,730,189	$ 3,148,450	$ 410,000	$ 5,288,639	$ 3,638,639

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
RECORDER SPECIAL FUNDING
Agency 362

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$1,650,000	$1,955,031	$1,650,000	$1,650,000	$ 1,650,000	$ -	0%
REVENUE							
635 OTHER CHARGES FOR SERVICES	3,532,800	3,503,864	3,532,800	3,532,800	3,532,800	-	0%
645 INTEREST EARNINGS	-	126,296	-	-	-	-	
650 MISCELLANEOUS REVENUE	103,095	-	103,095	105,839	105,839	2,744	3%
Sub Total	$3,635,895	$3,630,160	$3,635,895	$3,638,639	$ 3,638,639	$ 2,744	0%
Total Resources	$5,285,895	$5,585,191	$5,285,895	$5,288,639	$ 5,288,639	$ 2,744	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,625,379	$1,247,915	$1,624,340	$1,682,475	$ 1,439,899	$ 184,441	11%
710 OVERTIME	28,000	8,183	28,000	20,000	20,000	8,000	29%
750 FRINGE BENEFITS	241,845	200,177	242,884	265,547	262,290	(19,406)	-8%
790 OTHER PERSONAL SERVICES	-	3,607	-	8,000	8,000	(8,000)	
Subtotal	$1,895,224	$1,459,882	$1,895,224	$1,976,022	$ 1,730,189	$ 165,035	9%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$191,200	$511,558	$191,200	$1,355,000	$ 1,355,000	$ (1,163,800)	-609%
804 NON-CAPITAL EQUIPMENT	195,000	106,171	195,000	575,000	575,000	(380,000)	-195%
812 OTHER SERVICES	1,816,471	475,114	1,816,471	703,617	949,450	867,021	48%
820 OPERATING LEASES & RENTS	11,000	6,939	11,000	13,000	13,000	(2,000)	-18%
825 REPAIRS & MAINTENANCE	405,000	170,428	405,000	60,000	60,000	345,000	85%
839 INTERNAL SERVICE CHARGES	-	277	-	-	-	-	
842 TRAVEL & EDUCATION	80,000	38,543	80,000	196,000	196,000	(116,000)	-145%
843 POSTAGE/FREIGHT/SHIPPING	1,000	1,871	1,000	-	-	1,000	100%
Subtotal	$2,699,671	$1,310,901	$2,699,671	$2,902,617	$ 3,148,450	$ (448,779)	-17%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	691,000	1,164,409	691,000	410,000	410,000	281,000	41%
Subtotal	$691,000	$1,164,409	$691,000	$410,000	$ 410,000	$ 281,000	41%
Total Expenditures	$5,285,895	$3,935,192	$5,285,895	$5,288,639	$ 5,288,639	$ (2,744)	0%
Operating Balance (Rev. - Exp.)	($1,650,000)	($305,032)	($1,650,000)	($1,650,000)	$ (1,650,000)	$ (0)	0%
Ending Fund Balance (Resources - Exp.)	($0)	$1,649,999	$0	$0	$ -	$ (0)	-100%

SHERIFF'S OFFICE



MISSION

The purpose of the Maricopa County Sheriff's Office is to provide law enforcement, detention and crime prevention services to the public so they can be safe and secure in our community.

GOALS

- ↔ Increase the competitiveness of our Compensation and Benefits package for all classifications.
- ↔ By January 1, 2002, Maricopa County Sheriff's Office must achieve 100% staffing of current Detention positions and 85% of support staff positions, while maintaining Enforcement staff levels. Additionally, all required positions for opening the new jail will be hired, trained and ready to report according to established schedules.
- ↔ Reduce the response time to Priority 1 calls over the next 2-5 years in areas served by Maricopa County Sheriff's Office through innovative detention and enforcement strategies, based on baseline data to be available in Spring, 2003.
- ↔ Increase the clearance rate for resolved cases for violent crimes over next 2-5 years through innovative investigation, Enforcement and Detention strategies, based on baseline data to be available in Spring, 2003.
- ↔ Reduce work related injuries and illnesses.
- ↔ Significantly reduce identified criminal activity in response to neighborhood requests and concerns, such as: Drug activity, Prostitution activity, Mall patrol, Animal abuse, DUI (driving under the influence) task force, Selected traffic enforcement.
- ↔ The Sheriff's Office will meet constitutional standards for care, custody and control of inmates as well as a safe environment for staff. Additionally, efforts will be made to expedite construction of new jail facilities and obtain necessary resources to achieve and maintain compliance with constitutional standards.

ISSUES

- ↔ As Maricopa County compensation and leave policies continue to fall behind other government entities, the current critical problems of attracting and retaining employees will exacerbate, resulting in: Inability to staff new facilities without closing existing facilities, Increase in unsafe work environments, Increase in crime, Increased costs of increasing turnover rate, Increased inability to staff existing services and facilities, which increase liability exposure.
- ↔ Qualified, trained and experienced employees are leaving Maricopa County Sheriff's Office in substantial numbers for higher pay and benefits, which has, and continues to, negatively impact critical public and employee safety.
- ↔ The current climate regarding recruitment of new employees will not allow Maricopa County Sheriff's Office to meet its goals of recruiting a qualified, competent and ethnically diverse workforce. As a result,

Maricopa County Sheriff's Office will fail to adequately staff its entities resulting in unsafe working conditions and more crime in the community.

- ↔ Sheriff's Office is concerned about providing high quality service, which meets the expectations of our citizens. County Government is concerned about providing minimal services concerning only mandated services. The result is a failure to meet the demands and needs of our citizens.
- ↔ Historically, Maricopa County Sheriff's Office has been significantly under funded and negatively influenced by political in fighting (tension). This dynamic is likely to continue, which will significantly conflict with the documented community demands for services, both mandated and non-mandated.
- ↔ Public support of the Sheriff, public safety issues and passage of the jail tax have been translated into adequate County financial support of Maricopa County Sheriff's Office operations.
- ↔ Evolving technical sophistication is creating new types of crime and information systems and new crime prevention tools. Increased employee skills, compensation and training will be necessary, as well as greater investments in technology. This creates an ever-widening gap between Maricopa County Sheriff's Office and other justice agencies.
- ↔ Increasing expectations by the public and other Law Enforcement agencies to provide traditional and non-traditional services in an increasing non-supportive and violent environment will cause issues such as role conflicts, increased stress and injuries. All will adversely affect morale, employee absenteeism and turnover, ultimately impacting negatively on the public's safety and well being.
- ↔ Increased population, density, transient populations, and an increase in ethnic diversity are changing the nature of crime and complexity of law enforcement services. Changes include: Dramatic increases in Methamphetamine labs, drug trafficking and related crimes, increases in juveniles in adult jail facilities, greater sophistication and organization of criminal activity, increased STD's (sexually transmitted diseases), increased percentage of violent offenders in jail facilities, increase of recovered weapons in jails, increase in deaths, assaults and serious injuries in community and jail facilities.
- ↔ As new jail facilities come on line over the next decade, a 40% increase in jail population will require a substantial increase in staff (60-80%)* and ancillary services.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Calls for service	82,140	84,868	85,801	87,500
Inmates booked	177,353	112,530	115,323	118,500
Average daily jail population	6,768	6,660	7,055	7,200

POSITION DISTRIBUTION

POSITION DISTRIBUTION
50 SHERIFF

WORKING TITLE	FTE
ACCOUNT CLERK III	7.5
ACCOUNTANT I	9.0
ACCOUNTANT II	2.0
ACCOUNTANT III	2.0
ACCOUNTANT IV	2.0
ADMINISTRATIVE ASSISTANT	1.0
ADMINISTRATIVE ASSISTANT I	55.0
ADMINISTRATIVE ASSISTANT II	84.0
ADMINISTRATIVE ASSISTANT III	1.0
ADMINISTRATIVE COORD I	11.0
ADMINISTRATIVE COORD II	9.0
ADMINISTRATIVE COORD III	17.0
ADMINISTRATIVE COORD IV	7.0
ADMINISTRATIVE COORD V	9.0
ADMINISTRATIVE COORD VI	9.0
ADMINISTRATIVE SUPPORT MANAGER	3.0
ADMINISTRATOR I	4.0
ADMINISTRATOR II	1.0
ADMINISTRATOR III	3.0
AFIS SUPERVISOR	3.0

WORKING TITLE	FTE
APPLICATIONS SERVICES MGR	1.0
ATC HELP DESK	1.0
AVIATION MECHANIC	2.0
CAPTAIN	17.0
CENTRAL STORE DISTRIBUTOR	1.0
CHIEF ARCHITECT	1.0
CHIEF AVIATION MECHANIC	1.0
CHIEF FINANCIAL OFFICER	1.0
CHIEF INFORMATION OFFICER	1.0
CHIEF OF CUSTODY	1.0
CLERK III	8.0
CLERK IV	1.0
COMMUNICATIONS DVSN MANGR	1.0
COMMUNICATIONS OPERS MGR	1.0
COMMUNITY REL COORD	1.0
COMPUTER CENTER DIRECTOR	1.0
COMPUTER OPERATOR II	1.0
COMPUTER OPERATOR III	4.0
COUNSELOR I	4.0
COUNSELOR III	4.0
CRIME LAB ANALYST I	7.0
CRIME LAB ANALYST II	4.0
DATA ADMINISTRATOR	1.0
DEPUTY CHIEF	6.0
DEPUTY SHERIFF	559.0
DET SPEC ED TEACHER	4.0
DETENTION DIRECTOR	2.0
DETENTION OFFICER	1031.0
DETENTION OFFICER CAPTAIN	8.0
DETENTION OFFICER LT	36.0
DETENTION OFFICER MAJOR	2.0
DETENTION OFFICER SGT	102.0
DETENTION SPEC ED TEACHER	1.0
DIETITIAN II	1.0
DIRECTOR	1.0
DO CAPTAIN	1.0
EDUCATION COORDINATOR	1.0
ELECTRONIC SURVEILLANCE SPECIALIST	2.0
FACILITIES PROJ COORD II	1.0
FINANCIAL SERVICS ADM III	1.0
FINGERPRINT ANALYST	9.0
FINGERPRINT TECHNICIAN	2.0
FOOD SERVICE COORD	3.0
FOOD SERVICE CREW LDR	20.0
FOOD SERVICE MGR	1.0
FOOD SERVICE SUPV	12.0
INFO SVCS DIR-LAW ENFRCM	1.0
INFORMATION SYSTEMS CNSLT	2.0
INFORMTN TCHNLGY CNSLT I	1.0
INMATE CLSSFCTN CNSLR I	16.0
INMATE CLSSFCTN CNSLR II	3.0
INMATE CLSSFCTN CNSLR III	3.0
INMATE PHONE MANAGER	1.0
INSTITUTIONAL CHAPLAIN	4.0
INVENTORY CONTROL MANAGER	2.0
INVESTIGATOR	4.0
INVESTIGATOR SUPERVISOR	1.0
LEAD BUSINESS SYST ANLYST	1.0
LEAD COMPUTER OPERATOR	3.0
LEAD INFORMATN SYS ANLYST	2.0
LEAD INTGRTD SYS DSGN ANL	2.0
LEAD PROGRAMMER	1.0
LEAD PROGRAMMER-ANALYST	5.0
LEAD SYSTEMS ADMINISTRATR	2.0
LEAD SYSTEMS ANALYST	3.0
LEAD SYSTEMS PROGRAMMER	1.0

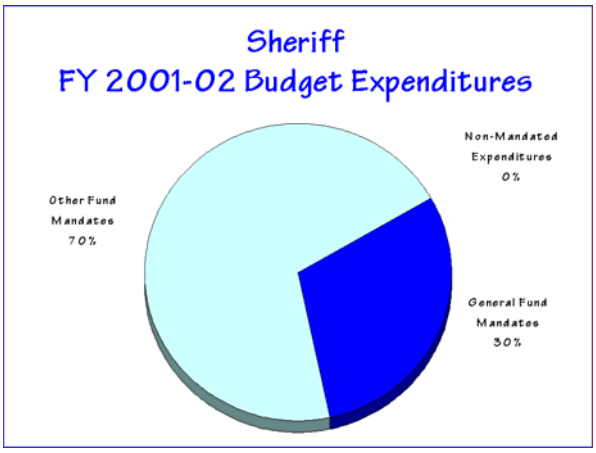
WORKING TITLE	FTE
LEAD TELECOMMUNICATNS ANL	1.0
LEGAL ASSISTANT	6.0
LIBRARIAN	1.0
LIBRARY SENIOR ASSISTANT	1.0
LIEUTENANT	36.0
MAJOR	2.0
MANAGEMENT ANALYST III	1.0
MANAGEMENT ANALYST IV	1.0
MATERIALS HANDLING SPECIALIST	2.0
MECHANIC II	2.0
MEDIA PRODUCTION SPECIALIST	1.0
PBLC SFTY ANSWRNG PT COOR	1.0
PC SUPPORT	2.0
PC TECH SUPPORT	2.0
PILOT	2.0
POLYGRAPH EXAMINER	3.0
POLYGRAPH EXAMINER SPVSR	1.0
PROGRAM ANALYST	2.0
PROGRAM MANAGER	1.0
PROJECT LEADER	1.0
PROJECT MANAGER	1.0
PROVOST	1.0
PSYCHOLOGIST I	2.0
PUBLIC SAFETY COM SYS MGR	1.0
REGISTRAR	1.0
SAFETY TECHNICIAN	1.0
SECRETARY	8.0
SENIOR BUSNSS SYST ANLYST	1.0
SENIOR COMPUTER OPERATOR	3.0
SENIOR PRODCTN CTL ANLYST	1.0
SENIOR PROGRAMMER	1.0
SENIOR PROGRAMMER-ANALYST	1.0
SENIOR SYSTEMS PROGRAMMER	1.0
SERGEANT	77.0
SERVICE WORKER I	4.0
SERVICE WORKER III	1.0
SERVICE WORKER IV	8.0
SHERIFF	1.0
SHERIFF CHIEF DEPUTY	1.0
SHERIFF'S DELVRY DRVR II	3.0
SHERIFF'S DELVRY DRVR III	1.0
SHERIFF'S DELVRY DRVR SPVR	1.0
SHERIFF'S EXECUTIVE ASST	1.0
SHERIFF'S FUND ADMINISTRATOR	5.0
SHERIFF'S LAUNDRY MANAGER	1.0
SHERIFF'S LAW CLERK II	1.0
SHERIFF'S LEGAL CLERK I	9.0
SHERIFF'S LEGAL CLERK II	3.0
SHERIFF'S LEGAL CLERK SPV	1.0
SHERIFF'S PROPERTY CUSTDN	2.0
SHERIFF'S PSYCHOLOGY ASST	1.0
SHERIFF'S RECORD CLK I	24.0
SHERIFF'S RECORD CLK II	7.0
SHERIFF'S RECORD CLK III	3.0
SPEC ED TEACHER	2.0
SYSTEM ANALYST	1.0
SYSTEM PROGRAM MANAGER	1.0
SYSTEMS & PROGRAMMING MGR	1.0
SYSTEMS SOFTWARE CONSLTNT	1.0
TEACHER	2.0
TEACHER AIDE	4.0
TELECOMMUNICATIONS ANL II	2.0
TELECOMMUNICATIONS OPER	35.0
TELECOMMUNICTNS SHFT SPVR	5.0
WAREHOUSE SUPERVISOR	1.0
TOTAL	2470.5

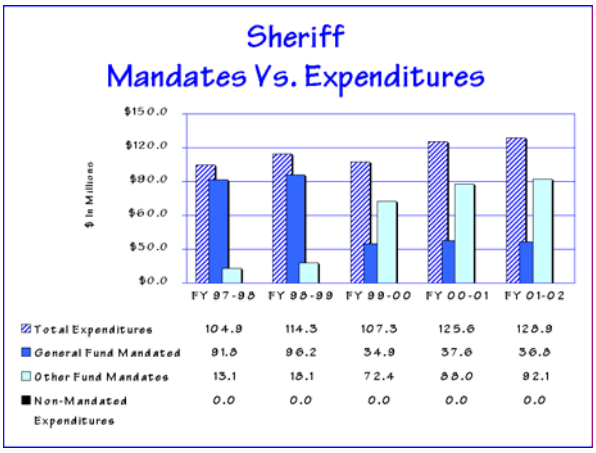
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ 87,426,347	$ 8,467,004	$ 1,437,796	$ 97,331,147
FY 1997-98 Actuals	$ 91,768,805	$ 10,193,003	$ 2,971,814	$ 104,933,622
FY 1998-99 Actuals	$ 96,210,610	$ 15,233,122	$ 2,806,315	$ 114,250,047
FY 1999-00 Actuals	$ 34,873,554	$ 72,446,126	$ -	$ 107,319,680
FY 2000-01 Estimate	$ 37,553,445	$ 88,033,196	$ -	$ 125,586,641
FY 2001-02 Adopted Budget	$ 36,831,132	$ 92,042,512	$ -	$ 128,873,644

Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ 87,426,347	$ 8,467,004	$ 1,437,796	$ 97,331,147
FY 1997-98 Actuals	$ 91,768,805	$ 10,193,003	$ 2,971,814	$ 104,933,622
FY 1998-99 Actuals	$ 96,210,610	$ 15,233,122	$ 2,806,315	$ 114,250,047
FY 1999-00 Actuals	$ 34,873,554	$ 72,446,126	$ -	$ 107,319,680
FY 2000-01 Estimate	$ 37,553,445	$ 88,033,196	$ -	$ 125,586,641
FY 2001-02 Adopted Budget	$ 36,831,132	$ 92,042,512	$ -	$ 128,873,644

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

SHERIFF'S OFFICE - CHIEF LAW ENFORCEMENT OFFICER FOR THE COUNTY

AUTHORITY

A.R.S §11-441 Powers and duties; A.R.S. §11-444 Expenses of sheriff as county charge; expense fund; A.R.S. §31-101, Common jails; duty of sheriff; use of jails; A.R.S. §31-121, Duty of Sheriff to receive and provide for prisoners; contracts for furnishing food; city or town prisoners; employment; A.R.S. §31-122; Receiving and keeping federal prisoners; Hart v. Hill amended Judgement; Arnold v. Sarn; Prop 102 Juvenile/Adult Special Education; A.R.S § 15-913.01 Juvenile Education; A.R.S §36-3701 to 36-3716, Sexually Violent Persons.

HISTORY/ BACKGROUND

The Primary focus for the Sheriff's law enforcement activities has been the unincorporated areas of the County and those cities and towns that contract for service. The population of the unincorporated areas has grown as quickly as Phoenix, Tempe and other large cities. The changing characteristics of that population affect the demand for service. The Sheriff has called on his Reserve Officers and the Posse members, which numbers over 3,000, to assist in the keeping the citizens of Maricopa County safe. The County jail population has grown steadily over the years. The 1981 Hart v. Hill judgement placed more stringent standards on housing of pre-sentenced prisoners.

MANDATE DESCRIPTION

The Sheriff as the Chief Law Enforcement Officer for the county shall preserve the peace. Arrest and take before a magistrate all persons suspected of committing crimes. "Prevent or suppress all affrays, breaches of peace, riots, and insurrections which may come to the knowledge of the Sheriff." Provide security in Superior Court when requested by the presiding judge. Serve Processes. "Take charge of and keep the county jail, including a county jail under the jurisdiction of a county jail district, and the prisoner therein." Receive all persons committed by competent authority and provide food, clothing, and bedding at cost to the county. May charge cities and town for inmates detained solely for violations of city or town ordinances. Accept federal prisoners, and the Sheriff may obtain reimbursement from the federal government. Transport and maintain prisoners for appearance as witnesses.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

SHERIFF
Department 50

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 33,426,555	$ 3,088,077	$ 316,500	$ 36,831,132	$ 3,131,010
SPECIAL REVENUE	74,028,326	17,438,234	575,952	92,042,512	30,049,639
SUB-TOTAL	$ 107,454,881	$ 20,526,311	$ 892,452	$ 128,873,644	$ 33,180,649
TOTAL FUNDS	$ 107,454,881	$ 20,526,311	$ 892,452	$ 128,873,644	$ 33,180,649

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

SHERIFF
Department 50

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 201,204	$ 201,204	$ 74,622	$ 58,228	$ 58,228	$ (142,976)	-71%
REVENUE							
615 GRANTS	5,559,570	8,856,422	5,266,126	6,091,625	5,471,639	(3,384,783)	-38%
620 OTHER INTERGOVERNMENTAL	18,718,000	18,718,000	20,187,602	18,718,000	21,732,810	3,014,810	16%
635 OTHER CHARGES FOR SERVICES	2,879,292	2,879,292	-	2,914,612	-	(2,879,292)	-100%
638 PATIENT SERVICE REVENUE	353,172	353,172	227,269	411,400	60,000	(293,172)	-83%
645 INTEREST EARNINGS	-	-	(22,954)	-	-	-	
650 MISCELLANEOUS REVENUE	6,648,378	6,891,357	4,829,770	7,034,333	5,916,200	(975,157)	-14%
651 GAIN ON FIXED ASSETS	242,979	-	-	-	-	-	
Sub Total	$ 34,401,391	$ 37,698,243	$ 30,487,813	$ 35,169,970	$ 33,180,649	$ (4,517,594)	-12%
Total Resources	$ 34,602,595	$ 37,899,447	$ 30,562,435	$ 35,228,198	$ 33,238,877	$ (4,660,570)	-12%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 84,747,969	$ 84,530,326	$ 83,165,096	$ 79,601,386	$ 80,605,769	$ 3,924,557	5%
705 TEMPORARY PAY	222,480	1,429,180	530,363	1,349,518	815,824	613,356	43%
710 OVERTIME	4,125,680	4,578,805	4,317,622	3,819,825	3,002,570	1,576,235	34%
750 FRINGE BENEFITS	19,955,887	18,243,140	17,418,382	21,300,765	21,197,700	(2,954,560)	-16%
790 OTHER PERSONAL SERVICES	734,925	876,391	1,340,519	9,851,513	3,674,695	(2,798,304)	-319%
795 PERSONAL SERVICES ALLOC.-OUT	(11,914,166)	(12,629,137)	(12,863,007)	(14,683,925)	(16,392,699)	3,763,562	30%
796 PERSONAL SERVICES ALLOC.-IN	9,433,405	12,015,546	12,365,875	13,023,069	14,551,022	(2,535,476)	-21%
Subtotal	$ 107,306,180	$ 109,044,251	$ 106,274,850	$ 114,262,151	$ 107,454,881	$ 1,589,370	1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 7,451,829	$ 9,416,082	$ 5,176,328	$ 7,105,192	$ 7,235,819	$ 2,180,263	23%
802 MEDICAL SUPPLIES	75,796	73,288	59,986	75,788	77,190	(3,902)	-5%
803 FUEL	640,597	805,136	943,009	1,323,463	1,443,160	(638,024)	-79%
804 NON-CAPITAL EQUIPMENT	31,696	38,417	24,431	242,417	242,417	(204,000)	-531%
810 LEGAL SERVICES	40,698	124,419	67,324	40,699	40,700	83,719	67%
811 HEALTH CARE SERVICES	9,180	9,180	9,839	9,180	89,710	(80,530)	-877%
812 OTHER SERVICES	3,695,683	2,055,656	2,370,565	5,367,864	3,421,433	(1,365,777)	-66%
820 OPERATING LEASES & RENTS	2,000,943	2,013,026	2,691,895	2,466,362	1,580,776	432,250	21%
825 REPAIRS & MAINTENANCE	1,661,086	1,648,125	1,359,227	1,573,974	1,565,750	82,375	5%
839 INTERNAL SERVICE CHARGES	3,649,882	3,870,165	4,050,562	3,825,959	3,825,959	44,206	1%
842 TRAVEL & EDUCATION	660,118	719,822	858,561	835,624	832,048	(112,226)	-16%
843 POSTAGE/FREIGHT/SHIPPING	58,670	58,679	338,192	58,679	55,487	3,192	5%
845 SUPPORT & CARE OF PERSONS	8,997	8,996	37,307	8,996	8,864	132	1%
850 UTILITIES	106,999	106,998	175,659	106,998	106,998	-	0%
Subtotal	$ 20,092,174	$ 20,947,989	$ 18,162,885	$ 23,041,195	$ 20,526,311	$ 421,678	2%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	124,000	124,000	121,450	16,000	9,592	114,408	92%
920 CAPITAL EQUIPMENT	611,194	1,214,137	449,060	1,313,947	221,860	992,277	82%
930 VEHICLES & CONSTRUCTION EQUIP.	40,000	140,000	6,168	70,000	70,000	70,000	50%
950 DEBT SERVICE	-	-	572,228	591,000	591,000	(591,000)	
Subtotal	$ 775,194	$ 1,478,137	$ 1,148,906	$ 1,990,947	$ 892,452	$ 585,685	40%
Total Expenditures	$ 128,173,548	$ 131,470,377	$ 125,586,641	$ 139,294,293	$ 128,873,644	$ 2,596,733	2%
Operating Balance (Rev. - Exp.)	$ (93,772,157)	$ (93,772,134)	$ (95,098,828)	$ (104,124,323)	$ (95,692,995)	$ (1,920,861)	-2%
Ending Fund Balance (Resources. - Exp.)	$ (93,570,953)	$ (93,570,930)	$ (95,024,206)	$ (104,066,095)	$ (95,634,767)	$ (2,063,837)	-2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
SHERIFF
Agency 500

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
5000	SHERIFF'S OPERATIONS	$ 46,013,774	$ 3,088,077	$ 316,500	$ 49,418,351	$ 1,121,140
5200	SHERIFF'S RESOURCE MANAGEMENT	1,636,475	-	-	1,636,475	1,004,940
5300	INTERFUND CHARGES	(14,223,695)	-	-	(14,223,695)	1,004,930
	Totals:	$ 33,426,555	$ 3,088,077	$ 316,500	$ 36,831,132	$ 3,131,010

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SHERIFF
Agency 500

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	-	3,975,922	-	-	3,014,810	3,014,810	
635 OTHER CHARGES FOR SERVICES	2,879,292	-	2,879,292	2,914,612	-	(2,879,292)	-100%
638 PATIENT SERVICE REVENUE	25,400	-	25,400	25,400	-	(25,400)	-100%
650 MISCELLANEOUS REVENUE	116,200	-	116,200	116,200	116,200	-	0%
Sub Total	$3,020,892	$3,975,922	$3,020,892	$3,056,212	$ 3,131,010	$ 110,118	4%
Total Resources	$3,020,892	$3,975,922	$3,020,892	$3,056,212	$ 3,131,010	$ 110,118	4%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$33,938,189	$35,711,951	$36,697,856	$34,418,079	$ 34,962,748	$ 1,735,108	5%
705 TEMPORARY PAY	-	282,383	-	500,000	569,490	(569,490)	
710 OVERTIME	1,106,177	2,162,009	886,523	2,656,729	1,902,556	(1,016,033)	-115%
750 FRINGE BENEFITS	7,143,799	7,382,612	7,334,121	8,491,195	8,473,943	(1,139,821)	-16%
790 OTHER PERSONAL SERVICES	453,293	479,219	453,293	5,610,212	2,068,840	(1,615,547)	-356%
795 PERSONAL SERVICES ALLOC.-OUT	(8,999,243)	(12,180,971)	(11,729,578)	(14,126,847)	(14,551,022)	2,821,444	24%
796 PERSONAL SERVICES ALLOC.-IN	191,155	95,575	191,155	-	-	191,155	100%
Subtotal	$33,833,370	$33,932,778	$33,833,370	$37,549,369	$ 33,426,555	$ 406,815	1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	($1,381,077)	($2,779,702)	($2,077,661)	($3,681,085)	$ 755,455	$ (2,833,116)	-136%
802 MEDICAL SUPPLIES	37,601	28,488	37,595	37,595	28,639	8,956	24%
803 FUEL	636,897	936,700	801,440	1,081,542	605,093	196,347	24%
804 NON-CAPITAL EQUIPMENT	31,696	10,814	38,417	38,417	9,447	28,970	75%
810 LEGAL SERVICES	39,298	43,972	39,299	39,299	38,054	1,245	3%
811 HEALTH CARE SERVICES	7,180	6,784	7,180	7,180	1,885	5,295	74%
812 OTHER SERVICES	333,384	420,142	333,381	1,133,381	231,531	101,850	31%
820 OPERATING LEASES & RENTS	1,489,853	2,166,239	1,501,929	1,721,508	616,652	885,277	59%
825 REPAIRS & MAINTENANCE	1,094,028	1,017,859	1,081,078	986,975	323,129	757,949	70%
839 INTERNAL SERVICE CHARGES	500,683	756,262	720,953	634,149	146,477	574,476	80%
842 TRAVEL & EDUCATION	627,532	435,616	627,536	777,536	235,148	392,388	63%
843 POSTAGE/FREIGHT/SHIPPING	34,995	51,380	34,994	34,994	24,122	10,872	31%
845 SUPPORT & CARE OF PERSONS	8,397	7,240	8,396	8,396	5,560	2,836	34%
850 UTILITIES	75,804	89,567	75,803	75,803	66,885	8,918	12%
Subtotal	$3,536,271	$3,191,361	$3,230,340	$2,895,690	$ 3,088,077	$ 142,263	4%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	1,645	-	-	-	-	
920 CAPITAL EQUIPMENT	143,796	(122,897)	449,727	607,197	-	449,727	100%
930 VEHICLES & CONSTRUCTION EQUIP.	40,000	(21,670)	40,000	65,000	16,250	23,750	59%
950 DEBT SERVICE	-	572,228	-	591,000	300,250	(300,250)	
Subtotal	$183,796	$429,306	$489,727	$1,263,197	$ 316,500	$ 173,227	35%
Total Expenditures	$37,553,437	$37,553,445	$37,553,437	$41,708,256	$ 36,831,132	$ 722,305	2%
Operating Balance (Rev. - Exp.)	($34,532,545)	($33,577,523)	($34,532,545)	($38,652,044)	$ (33,700,122)	$ 832,423	2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
SHERIFF GRANTS
Agency 501

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
5700	SHERIFF GRANTS	$ 3,315,190	$ 1,555,473	$ 101,000	$ 4,971,663	$ 4,971,663
	Totals:	$ 3,315,190	$ 1,555,473	$ 101,000	$ 4,971,663	$ 4,971,663

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SHERIFF GRANTS
Agency 501

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	4,500,732	4,406,232	7,686,757	4,971,663	4,971,663	(2,715,094)	-35%
645 INTEREST EARNINGS	-	(18,777)	-	-	-	-	
650 MISCELLANEOUS REVENUE	-	7,928	-	-	-	-	
Sub Total	$4,500,732	$4,395,383	$7,686,757	$4,971,663	$ 4,971,663	$ (2,715,094)	-35%
Total Resources	$4,500,732	$4,395,383	$7,686,757	$4,971,663	$ 4,971,663	$ (2,715,094)	-35%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,624,189	$1,679,564	$1,290,349	$2,169,825	$ 2,152,883	$ (862,534)	-67%
705 TEMPORARY PAY	158,000	92,369	1,418,165	12,500	12,500	1,405,665	99%
710 OVERTIME	1,563,259	864,694	1,662,253	242,637	242,637	1,419,616	85%
750 FRINGE BENEFITS	366,779	369,721	523,530	527,905	526,085	(2,555)	0%
790 OTHER PERSONAL SERVICES	-	10,923	161,093	381,085	381,085	(219,992)	-137%
796 PERSONAL SERVICES ALLOC.-IN	-	207,930	349,535	-	-	349,535	100%
Subtotal	$3,712,227	$3,225,201	$5,404,925	$3,333,952	$ 3,315,190	$ 2,089,735	39%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$418,378	$331,059	$1,081,279	$814,836	$ 833,598	$ 247,681	23%
803 FUEL	-	4,015	-	-	-	-	
804 NON-CAPITAL EQUIPMENT	-	10,940	-	204,000	204,000	(204,000)	
810 LEGAL SERVICES	-	21,725	83,720	-	-	83,720	100%
811 HEALTH CARE SERVICES	-	1,683	-	-	-	-	
812 OTHER SERVICES	-	196,799	600,508	517,875	517,875	82,633	14%
820 OPERATING LEASES & RENTS	-	18,558	-	-	-	-	
825 REPAIRS & MAINTENANCE	-	33,526	-	-	-	-	
839 INTERNAL SERVICE CHARGES	-	850	-	-	-	-	
842 TRAVEL & EDUCATION	-	61,968	46,198	-	-	46,198	100%
843 POSTAGE/FREIGHT/SHIPPING	-	(42)	-	-	-	-	
850 UTILITIES	-	14,781	-	-	-	-	
Subtotal	$418,378	$695,862	$1,811,705	$1,536,711	$ 1,555,473	$ 256,232	14%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	10,000	60,669	10,000	-	-	10,000	100%
920 CAPITAL EQUIPMENT	360,127	385,813	360,127	96,000	96,000	264,127	73%
930 VEHICLES & CONSTRUCTION EQUIP.	-	27,838	100,000	5,000	5,000	95,000	95%
Subtotal	$370,127	$474,320	$470,127	$101,000	$ 101,000	$ 369,127	79%
Total Expenditures	$4,500,732	$4,395,383	$7,686,757	$4,971,663	$ 4,971,663	$ 2,715,094	35%
Operating Balance (Rev. - Exp.)	($0)	($0)	($0)	($0)	$ (0)	$ (0)	-86%

TOTAL BUDGET BY PROGRAM
FY 2001-02
SHERIFF INMATE CANTEEN
Agency 502

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
5920	SHERIFF INMATE CANTEEN	$ 1,889,534	$ 3,810,466	$ -	$ 5,700,000	$ 5,700,000
	Totals:	$ 1,889,534	$ 3,810,466	$ -	$ 5,700,000	$ 5,700,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SHERIFF INMATE CANTEEN
Agency 502

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$385,955	$16,394	$385,955	$0	$ -	$ (385,955)	-100%
REVENUE							
645 INTEREST EARNINGS	-	(4,430)	-	-	-	-	
650 MISCELLANEOUS REVENUE	6,432,178	4,754,595	6,432,178	6,818,133	5,700,000	(732,178)	-11%
Sub Total	$6,432,178	$4,750,165	$6,432,178	$6,818,133	$ 5,700,000	$ (732,178)	-11%
Total Resources	$6,818,133	$4,766,559	$6,818,133	$6,818,133	$ 5,700,000	$ (1,118,133)	-16%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,488,065	$1,428,360	$1,474,013	$1,474,013	$ 1,471,413	$ 2,600	0%
705 TEMPORARY PAY	15,000	11,252	7,306	15,000	15,000	(7,694)	-105%
710 OVERTIME	143,857	101,874	286,431	11,455	11,455	274,976	96%
750 FRINGE BENEFITS	324,477	308,403	338,520	367,753	367,490	(28,970)	-9%
790 OTHER PERSONAL SERVICES	13,771	20,893	13,771	24,176	24,176	(10,405)	-76%
796 PERSONAL SERVICES ALLOC.-IN	315,529	90,324	180,654	-	-	180,654	100%
Subtotal	$2,300,699	$1,961,106	$2,300,695	$1,892,397	$ 1,889,534	$ 411,161	18%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$1,046,053	$824,152	$3,349,901	$1,774,388	$ 1,372,037	$ 1,977,864	59%
802 MEDICAL SUPPLIES	1,500	796	1,500	1,500	1,152	348	23%
803 FUEL	3,700	2,337	3,696	917	708	2,988	81%
812 OTHER SERVICES	3,156,938	1,581,082	853,065	3,066,233	2,365,985	(1,512,920)	-177%
820 OPERATING LEASES & RENTS	20,000	14,341	20,004	7,438	5,736	14,268	71%
825 REPAIRS & MAINTENANCE	65,343	64,845	65,340	65,340	50,424	14,916	23%
839 INTERNAL SERVICE CHARGES	205,200	102,812	205,212	-	-	205,212	100%
842 TRAVEL & EDUCATION	4,100	2,046	4,092	4,092	3,156	936	23%
843 POSTAGE/FREIGHT/SHIPPING	14,000	154,932	14,004	14,004	10,800	3,204	23%
845 SUPPORT & CARE OF PERSONS	600	30,067	600	600	468	132	22%
850 UTILITIES	-	14,799	-	-	-	-	
Subtotal	$4,517,434	$2,792,209	$4,517,414	$4,934,512	$ 3,810,466	$ 706,948	16%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	13,232	-	-	-	-	
Subtotal	$0	$13,232	$0	$0	$ -	$ -	
Total Expenditures	$6,818,133	$4,766,547	$6,818,109	$6,826,909	$ 5,700,000	$ 1,118,109	16%
Operating Balance (Rev. - Exp.)	($385,955)	($16,382)	($385,931)	($8,776)	$ 0	$ 385,931	100%
Ending Fund Balance (Resources - Exp.)	($0)	$12	$24	$0	$ -	$ (24)	-100%

TOTAL BUDGET BY PROGRAM
FY 2001-02
SHERIFF JUVENILE EDUCATION
Agency 503

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
5930	SHERIFF JUVENILE SCHOOL	$ 319,008	$ 45,516	$ 135,452	$ 499,976	$ 499,976
	Totals:	$ 319,008	$ 45,516	$ 135,452	$ 499,976	$ 499,976

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SHERIFF JUVENILE EDUCATION
Agency 503

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	1,058,838	859,894	1,169,665	1,119,962	499,976	(669,689)	-57%
Sub Total	$1,058,838	$859,894	$1,169,665	$1,119,962	$ 499,976	$ (669,689)	-57%
Total Resources	$1,058,838	$859,894	$1,169,665	$1,119,962	$ 499,976	$ (669,689)	-57%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$492,209	$506,896	$651,165	$603,221	$ 262,912	$ 388,253	60%
705 TEMPORARY PAY	49,480	42,939	3,709	22,018	-	3,709	100%
710 OVERTIME	122,183	77	-	1,069	1,069	(1,069)	
750 FRINGE BENEFITS	56,962	99,397	130,963	131,588	55,027	75,936	58%
790 OTHER PERSONAL SERVICES	19,627	9,921	-	-	-	-	
Subtotal	$740,461	$659,230	$785,837	$757,896	$ 319,008	$ 466,829	59%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$40,326	$38,443	$45,449	$19,099	$ 6,391	$ 39,058	86%
812 OTHER SERVICES	93,271	65,582	153,603	73,276	24,513	129,090	84%
820 OPERATING LEASES & RENTS	-	848	-	1,695	564	(564)	
825 REPAIRS & MAINTENANCE	-	-	-	20,000	6,692	(6,692)	
839 INTERNAL SERVICE CHARGES	-	69	-	-	-	-	
842 TRAVEL & EDUCATION	10,000	6,973	9,996	21,996	7,356	2,640	26%
Subtotal	$143,597	$111,915	$209,048	$136,066	$ 45,516	$ 163,532	78%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	114,000	57,000	114,000	16,000	9,592	104,408	92%
920 CAPITAL EQUIPMENT	60,780	31,749	60,780	210,000	125,860	(65,080)	-107%
Subtotal	$174,780	$88,749	$174,780	$226,000	$ 135,452	$ 39,328	23%
Total Expenditures	$1,058,838	$859,894	$1,169,665	$1,119,962	$ 499,976	$ 669,689	57%
Operating Balance (Rev. - Exp.)	$0	$0	$0	($0)	$ 0	$ 0	25%

TOTAL BUDGET BY PROGRAM
FY 2001-02
SHERIFF INMATE HEALTH SERVICES
Agency 504

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
5940	SHERIFF INMATE HEALTH OPS	$ -	$ 60,000	$ -	$ 60,000	$ 60,000
	Totals:	$ -	$ 60,000	$ -	$ 60,000	$ 60,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SHERIFF INMATE HEALTH SERVICES
Agency 504

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$58,228	$58,228	$58,228	$58,228	$ 58,228	$ -	0%
REVENUE							
638 PATIENT SERVICE REVENUE	327,772	189,738	327,772	386,000	60,000	(267,772)	-82%
645 INTEREST EARNINGS	-	199	-	-	-	-	
650 MISCELLANEOUS REVENUE	-	15,003	-	-	-	-	
Sub Total	$327,772	$204,940	$327,772	$386,000	$ 60,000	$ (267,772)	-82%
Total Resources	$386,000	$263,168	$386,000	$444,228	$ 118,228	$ (267,772)	-69%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$12,570	$903	$0	$0	$ -	$ -	
710 OVERTIME	9,478	20,015	24,755	-	-	24,755	100%
750 FRINGE BENEFITS	2,707	69	0	-	-	0	100%
790 OTHER PERSONAL SERVICES	3,000	1,500	3,000	-	-	3,000	100%
Subtotal	$27,755	$22,487	$27,755	$0	$ -	$ 27,755	100%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$357,724	$182,201	$357,720	$385,475	$ 59,916	$ 297,804	83%
812 OTHER SERVICES	500	252	504	504	84	420	83%
Subtotal	$358,224	$182,453	$358,224	$385,979	$ 60,000	$ 298,224	83%
Total Expenditures	$385,979	$204,940	$385,979	$385,979	$ 60,000	$ 325,979	84%
Operating Balance (Rev. - Exp.)	($58,207)	$0	($58,207)	$21	$ -	$ 58,207	100%
Ending Fund Balance (Resources - Exp.)	$21	$58,228	$21	$58,249	$ 58,228	$ 58,207	279265%

TOTAL BUDGET BY PROGRAM
FY 2001-02
SHERIFF DONATIONS FUND
Agency 505

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
5950	SHERIFF DONATION FUND	$ -	$ 100,000	$ -	$ 100,000	$ 100,000
	Totals:	$ -	$ 100,000	$ -	$ 100,000	$ 100,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SHERIFF DONATIONS FUND
Agency 505

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
645 INTEREST EARNINGS	-	54	-	-	-	-	
650 MISCELLANEOUS REVENUE	100,000	49,944	100,000	100,000	100,000	-	0%
Sub Total	$100,000	$49,998	$100,000	$100,000	$ 100,000	$ -	0%
Total Resources	$100,000	$49,998	$100,000	$100,000	$ 100,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$100,000	$49,998	$100,000	$100,000	$ 100,000	$ -	0%
Subtotal	$100,000	$49,998	$100,000	$100,000	$ 100,000	$ -	0%
Total Expenditures	$100,000	$49,998	$100,000	$100,000	$ 100,000	$ -	0%

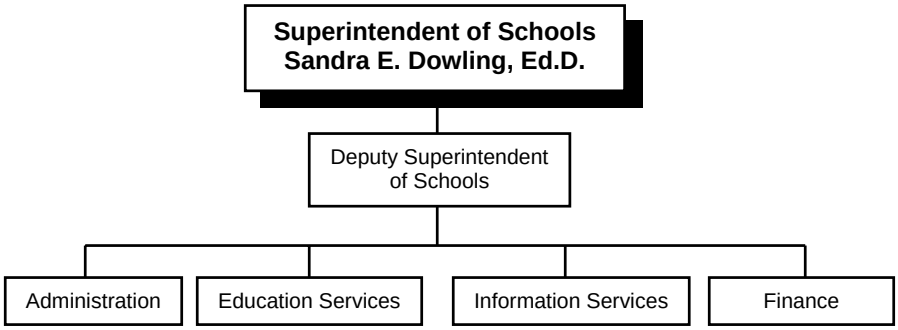
TOTAL BUDGET BY PROGRAM
FY 2001-02
SHERIFF DETENTION FUND
Agency 507

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
5000	SHERIFF'S OPERATIONS	$ 12,615,151	$ 3,373,750	$ -	$ 15,988,901	$ -
5100	SHERIFF'S CUSTODY	44,642,157	5,179,213	-	49,821,370	18,718,000
5250	SHERIFF'S RESOURCE MANAGEMENT	(3,836,771)	57,077	-	(3,779,694)	-
5300	INTERFUND CHARGES	15,084,058	3,256,739	339,500	18,680,297	-
	Totals:	68,504,595	11,866,779	339,500	80,710,874	18,718,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SHERIFF DETENTION FUND
Agency 507

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	18,718,000	16,211,680	18,718,000	18,718,000	18,718,000	-	0%
638 PATIENT SERVICE REVENUE	-	37,531	-	-	-	-	
650 MISCELLANEOUS REVENUE	-	2,300	-	-	-	-	
Sub Total	$18,718,000	$16,251,511	$18,718,000	$18,718,000	$ 18,718,000	$ -	0%
Total Resources	$18,718,000	$16,251,511	$18,718,000	$18,718,000	$ 18,718,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$47,192,747	$43,837,422	$44,416,943	$40,936,248	$ 41,755,813	$ 2,661,130	6%
705 TEMPORARY PAY	-	101,420	-	800,000	218,834	(218,834)	
710 OVERTIME	1,180,726	1,168,953	1,718,843	907,935	844,853	873,990	51%
750 FRINGE BENEFITS	12,061,163	9,258,180	9,916,006	11,782,322	11,775,156	(1,859,150)	-19%
790 OTHER PERSONAL SERVICES	245,234	818,063	245,234	3,836,040	1,200,594	(955,360)	-390%
795 PERSONAL SERVICES ALLOC.-OUT	(2,914,923)	(682,036)	(899,559)	(557,078)	(1,841,677)	942,118	105%
796 PERSONAL SERVICES ALLOC.-IN	8,926,721	11,972,046	11,294,202	13,023,069	14,551,022	(3,256,820)	-29%
Subtotal	$66,691,668	$66,474,048	$66,691,669	$70,728,536	$ 68,504,595	$ (1,812,926)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$6,870,425	$6,530,177	$6,559,394	$7,692,479	$ 4,108,422	$ 2,450,972	37%
802 MEDICAL SUPPLIES	36,695	30,702	34,193	36,693	47,399	(13,206)	-39%
803 FUEL	-	(43)	-	241,004	837,359	(837,359)	
804 NON-CAPITAL EQUIPMENT	-	2,677	-	-	28,970	(28,970)	
810 LEGAL SERVICES	1,400	1,627	1,400	1,400	2,646	(1,246)	-89%
811 HEALTH CARE SERVICES	2,000	1,372	2,000	2,000	87,825	(85,825)	-4291%
812 OTHER SERVICES	111,590	106,708	114,595	576,595	281,445	(166,850)	-146%
820 OPERATING LEASES & RENTS	491,090	491,909	491,093	735,721	957,824	(466,731)	-95%
825 REPAIRS & MAINTENANCE	501,715	242,997	501,707	501,659	1,185,505	(683,798)	-136%
839 INTERNAL SERVICE CHARGES	2,943,999	3,190,569	2,944,000	3,191,810	3,679,482	(735,482)	-25%
842 TRAVEL & EDUCATION	18,486	351,958	32,000	32,000	586,388	(554,388)	-1732%
843 POSTAGE/FREIGHT/SHIPPING	9,675	131,922	9,681	9,681	20,565	(10,884)	-112%
845 SUPPORT & CARE OF PERSONS	-	-	-	-	2,836	(2,836)	
850 UTILITIES	31,195	56,512	31,195	31,195	40,113	(8,918)	-29%
Subtotal	$11,018,270	$11,139,087	$10,721,258	$13,052,237	$ 11,866,779	$ (1,145,521)	-11%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	2,136	-	-	-	-	
920 CAPITAL EQUIPMENT	46,491	141,163	343,503	400,750	-	343,503	100%
930 VEHICLES & CONSTRUCTION EQUIP.	-	-	-	-	48,750	(48,750)	
950 DEBT SERVICE	-	-	-	-	290,750	(290,750)	
Subtotal	$46,491	$143,299	$343,503	$400,750	$ 339,500	$ 4,003	1%
Total Expenditures	$77,756,429	$77,756,434	$77,756,430	$84,181,523	$ 80,710,874	$ (2,954,444)	-4%
Operating Balance (Rev. - Exp.)	($59,038,429)	($61,504,923)	($59,038,430)	($65,463,523)	$ (61,992,874)	$ (2,954,444)	-5%

SUPERINTENDENT OF SCHOOLS



MISSION

The mission of the Superintendent of Schools (MCSOS) is to provide fiscal and educational services to school districts and the community so that they can ensure that students receive the best possible education in order to meet the challenges of tomorrow.

VISION

The Superintendent of Schools will provide cost-effective leadership and support services to school districts and the community to ensure that students meet their future educational challenges and become contributing members of society.

GOALS

- By July 2002 each employee's performance plan will be aligned with the MCSOS mission and include an individual growth plan, resulting in a 30% increase in employee satisfaction ratings on internal employee surveys.
- By December 2001 MCSOS will develop a comprehensive technology plan that will identify current and future school district and internal technology needs.
- By December 2001 MCSOS will develop and implement a public relations strategy that will provide to the community, school district, and other government agencies, an awareness of programs and services available through MCSOS.
- By January 2002 MCSOS will develop and implement a small schools administration program that will support the educational and administrative needs of the small and rural school districts.
- By January 2002 MCSOS will identify and develop training courses in each functional area to provide school district personnel with information necessary to serve the needs of their staff and students.

ISSUES

- Without qualified staff and state of the art systems, we can not deliver support and direction needed by the school districts.
- Poor internal communications and lack of adequate training, leads to low morale, perceived pay inequities, and lack of understanding of their role in fulfilling department mission and goals.
- Lack of adequate resources results in an inability to meet the needs of the Small and Rural school districts.
- Lack of community and school districts awareness of the services available through the County Superintendent of Schools' office, result in students not receiving the full benefits of the educational opportunities available to them.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
School districts served	41	56	56	56
School district elections	60	27	77	25
Payroll warrants processed	315,705	420,000	404,367	425,000
A/P warrants processed	141,443	145,000	149,722	165,000

POSITION DISTRIBUTION

POSITION DISTRIBUTION
37 SUPERINTENDENT OF SCHOOLS

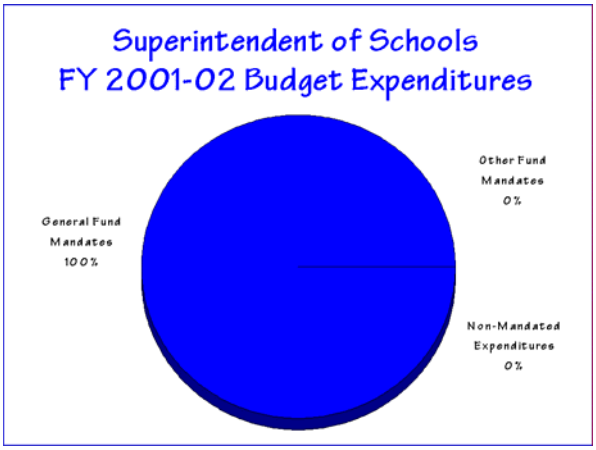
WORKING TITLE	FTE
ACCOUNTANT I	2.0
ACCOUNTANT II	1.0
ACCOUNTING TECHNICIAN I	4.0
ADMINISTRATIVE	1.0
ADMINISTRATIVE ASSTNT III	1.0
ADMINISTRATIVE COORD I	4.0
ADMINISTRATIVE COORD II	1.0
ADMINISTRATIVE COORD III	2.0
ADMINISTRATIVE COORD IV	4.0
ASST. DIRECTOR OF FINANCE	1.0
DIRECTOR OF FINANCE	1.0
LEAD SYSTEMS OPERATOR	1.0
LEAD SYSTEMS PROGRAMMER	1.0
PROGRAMMER-ANALYST II	1.0
SCHOOL SPRNTNDNT CHF DPTY	1.0
SCHOOL SUPERINTENDENT	1.0
SCHOOL SUPRTDNT EXEC ASST	1.0
SENIOR NETWORK ENGINEER	1.0
TECHNOLOGY DIRECTOR	1.0
TOTAL	30.0

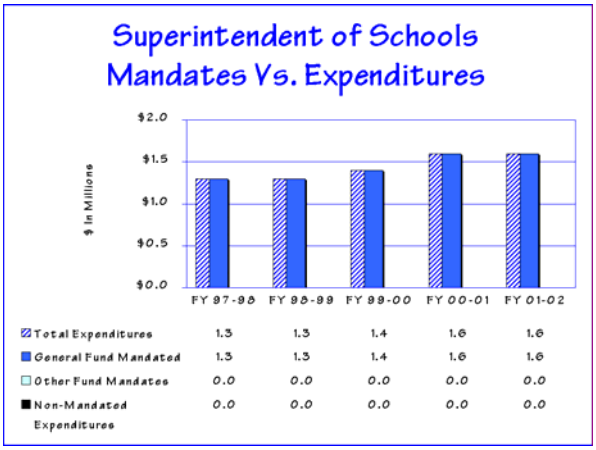
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 1,305,043	$ 1,305,043
FY 1997-98 Actuals	$ 1,275,348	$ 1,275,348
FY 1998-99 Actuals	$ 1,288,460	$ 1,288,460
FY 1999-00 Actuals	$ 1,372,766	$ 1,372,766
FY 2000-01 Estimate	$ 1,584,232	$ 1,584,232
FY 2001-02 Adopted Budget	$ 1,637,442	$ 1,637,442

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 1,305,043	$ 1,305,043
FY 1997-98 Actuals	$ 1,275,348	$ 1,275,348
FY 1998-99 Actuals	$ 1,288,460	$ 1,288,460
FY 1999-00 Actuals	$ 1,372,766	$ 1,372,766
FY 2000-01 Estimate	$ 1,584,232	$ 1,584,232
FY 2001-02 Adopted Budget	$ 1,637,442	$ 1,637,442

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

SUPERINTENDENT OF SCHOOLS

AUTHORITY

A.R.S. §11-511 Powers And Duties; A.R.S. §15-301-§15-310 Local Governance Of Schools-County School Superintendent.

HISTORY/ BACKGROUND

The County Superintendent of Schools is an elected officer of the county. The first County School Superintendent in Maricopa County was elected in 1871.

MANDATE DESCRIPTION

Distribute all laws, reports, circulars, instructions and forms received for the use of school officers: appoint governing board members of school districts to fill all vacancies; make reports showing matters relating to schools in the county as may be required. The Superintendent of Public Instruction is to report on or before October 1 of each year the amount of moneys received from state school funds, special school district taxes and other sources, the total expenditures for school purposes and the balance on hand to the credit of each school district at the close of the school year. Contract with the Board of Supervisors for the Board of Supervisors to conduct all regular school district elections. Maintain teacher and administrator certification in compliance with guidelines prescribed in the uniform system of financial records. Apportion the school moneys to each school district of the county. Draw warrants on the County Treasurer for all necessary expenses against the school fund of the districts. Keep a register of warrants showing the funds upon which the warrants have been drawn. May provide educational services of and accommodation school to the school district using the facilities of the accommodation school or school district; determine the per student cost of such services which shall be reimbursed by the school district. Maintain nationally standardized norm-referenced achievement test results from the person who has custody of a child educated at home; review annually these results to see if the child being instructed at home is progressing academically. Adhere to the uniform financial records, accounting system, accounting methods and accounting procedures proscribed by the Superintendent of Public Instruction and the State Auditor General. File in writing with the governing board of each school district in the county and the board of supervisors their estimate of the amount of school moneys required by each school district for the ensuing year, including: student count; number and student count of one room and two room rural schools; total amount to be reviewed for each school district from the county school fund and the special county school reserve fund; ending cash balance from the previous year; anticipated interest earnings; estimate additional amounts need for each school district from the primary property tax and secondary property tax.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

SUPERINTENDENT OF SCHOOLS
Department 37

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 1,472,977	$ 150,043	$ 14,422	$ 1,637,442	$ 113,000
SUB-TOTAL	$ 1,472,977	$ 150,043	$ 14,422	$ 1,637,442	$ 113,000
TOTAL FUNDS	$ 1,472,977	$ 150,043	$ 14,422	$ 1,637,442	$ 113,000

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

SUPERINTENDENT OF SCHOOLS
Department 37

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	78,000	78,000	76,130	78,000	78,000	-	0%
635 OTHER CHARGES FOR SERVICES	-	-	33,375	35,000	35,000	35,000	
650 MISCELLANEOUS REVENUE	35,000	35,000	462	-	-	(35,000)	-100%
Sub Total	$ 113,000	$ 113,000	$ 109,967	$ 113,000	$ 113,000	$ -	0%
Total Resources	$ 113,000	$ 113,000	$ 109,967	$ 113,000	$ 113,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,204,273	$ 1,199,782	$ 1,177,987	$ 1,252,056	$ 1,178,794	$ 20,988	2%
705 TEMPORARY PAY	-	-	28,686	21,366	21,366	(21,366)	
750 FRINGE BENEFITS	221,006	225,497	214,526	277,587	265,944	(40,447)	-18%
790 OTHER PERSONAL SERVICES	-	-	5,446	-	6,873	(6,873)	
Subtotal	$ 1,425,279	$ 1,425,279	$ 1,426,645	$ 1,551,009	$ 1,472,977	$ (47,698)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 30,000	$ 30,000	$ 28,810	$ 43,458	$ 28,703	$ 1,297	4%
804 NON-CAPITAL EQUIPMENT	-	-	-	12,600	5,350	(5,350)	
812 OTHER SERVICES	22,500	22,500	13,437	24,400	24,400	(1,900)	-8%
820 OPERATING LEASES & RENTS	-	-	5,655	4,700	4,700	(4,700)	
825 REPAIRS & MAINTENANCE	46,500	46,500	45,001	47,900	47,900	(1,400)	-3%
839 INTERNAL SERVICE CHARGES	25,500	25,500	22,562	22,090	22,090	3,410	13%
842 TRAVEL & EDUCATION	12,000	12,000	11,361	14,500	14,500	(2,500)	-21%
843 POSTAGE/FREIGHT/SHIPPING	1,736	1,736	7,510	2,400	2,400	(664)	-38%
Subtotal	$ 138,236	$ 138,236	$ 134,336	$ 172,048	$ 150,043	$ (11,807)	-9%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	20,717	20,717	23,251	10,172	10,172	10,545	51%
950 DEBT SERVICE	-	-	-	-	4,250	(4,250)	
Subtotal	$ 20,717	$ 20,717	$ 23,251	$ 10,172	$ 14,422	$ 6,295	30%
Total Expenditures	$ 1,584,232	$ 1,584,232	$ 1,584,232	$ 1,733,229	$ 1,637,442	$ (53,210)	-3%

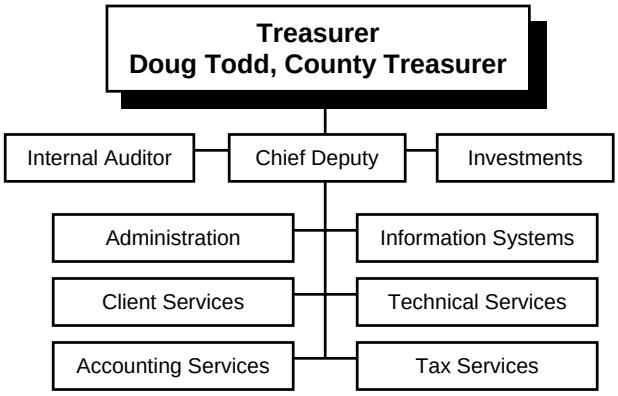
TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERINTENDENT OF SCHOOLS
Agency 370

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3700	SCHOOLS SUMMARY	$ 1,472,977	$ 150,043	$ 14,422	$ 1,637,442	$ 113,000
	Totals:	$ 1,472,977	$ 150,043	$ 14,422	$ 1,637,442	$ 113,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERINTENDENT OF SCHOOLS
Agency 370

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	78,000	76,130	78,000	78,000	78,000	-	0%
635 OTHER CHARGES FOR SERVICES	-	33,375	-	35,000	35,000	35,000	
650 MISCELLANEOUS REVENUE	35,000	462	35,000	-	-	(35,000)	-100%
Sub Total	$113,000	$109,967	$113,000	$113,000	$ 113,000	$ -	0%
Total Resources	$113,000	$109,967	$113,000	$113,000	$ 113,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,204,273	$1,177,987	$1,199,782	$1,252,056	$ 1,178,794	$ 20,988	2%
705 TEMPORARY PAY	-	28,686	-	21,366	21,366	(21,366)	
750 FRINGE BENEFITS	221,006	214,526	225,497	277,587	265,944	(40,447)	-18%
790 OTHER PERSONAL SERVICES	-	5,446	-	-	6,873	(6,873)	
Subtotal	$1,425,279	$1,426,645	$1,425,279	$1,551,009	$ 1,472,977	$ (47,698)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$30,000	$28,810	$30,000	$43,458	$ 28,703	$ 1,297	4%
804 NON-CAPITAL EQUIPMENT	-	-	-	12,600	5,350	(5,350)	
812 OTHER SERVICES	22,500	13,437	22,500	24,400	24,400	(1,900)	-8%
820 OPERATING LEASES & RENTS	-	5,655	-	4,700	4,700	(4,700)	
825 REPAIRS & MAINTENANCE	46,500	45,001	46,500	47,900	47,900	(1,400)	-3%
839 INTERNAL SERVICE CHARGES	25,500	22,562	25,500	22,090	22,090	3,410	13%
842 TRAVEL & EDUCATION	12,000	11,361	12,000	14,500	14,500	(2,500)	-21%
843 POSTAGE/FREIGHT/SHIPPING	1,736	7,510	1,736	2,400	2,400	(664)	-38%
Subtotal	$138,236	$134,336	$138,236	$172,048	$ 150,043	$ (11,807)	-9%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	20,717	23,251	20,717	10,172	10,172	10,545	51%
950 DEBT SERVICE	-	-	-	-	4,250	(4,250)	
Subtotal	$20,717	$23,251	$20,717	$10,172	$ 14,422	$ 6,295	30%
Total Expenditures	$1,584,232	$1,584,232	$1,584,232	$1,733,229	$ 1,637,442	$ (53,210)	-3%
Operating Balance (Rev. - Exp.)	($1,471,232)	($1,474,265)	($1,471,232)	($1,620,229)	$ (1,524,442)	$ (53,210)	-4%

TREASURER



MISSION

The mission of the Maricopa County Treasurer is to provide both the administration of property taxation for the County's residents and the accounting and investment of public monies for county agencies, school districts and other sub-political jurisdictions, as mandated by state and federal law, so that they can provide appropriate services to the County's residents.

GOALS

- By FY 2005, the Treasurer will excel in customer service using technological advances to provide taxpayers with access to all tax information via the Internet.
- By FY 2005, the Treasurer will improve and refine all tax collection and revenue apportionment functions by upgrading software related to these procedures.
- Per House Bill 2428 Legislation, by FY 2004, the Treasurer will have fully integrated all tax billing and collecting procedures for Unsecured Personal Property (e.g. commercial office equipment, heavy construction equipment and mobile homes) into the existing Treasurer's Secured Property tax activities (those which relate to real estate), thereby streamlining Unsecured Personal Property operations and enhancing collective Treasurer's Office customer services.

ISSUES

- Continuous population growth of Maricopa County will result in increased service demands for the Treasurer by County property owners.
- Commercial and residential parcel count growth within Maricopa County will require more efficient methods of property tax payment processing by the Treasurer.
- The Treasurer's Office operating from one, non-central location in the County is challenged to find more efficient/convenient methods of servicing customers.
- House Bill 2428 Legislation, that will merge Unsecured Personal Property with Secured Property activities in FY 2004, will result in an increased workload for the Treasurer in billing and collecting Unsecured Property taxes, functions previously performed by the Assessor and the Sheriff.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Annual amt. of transactions	$5,697,000,000	N/A	N/A	N/A
# of Warrants processed	1,308,973	1,289,693	1,310,423	1,312,000
Parcels per FTE	16,472	17,124	17,425	20,313
Cost to process per parcel	$3.41	$3.04	$3.12	$2.87
% of levy collected current	97.1%	97.1%	97.1%	97.2%

POSITION DISTRIBUTION

POSITION DISTRIBUTION
43 TREASURER

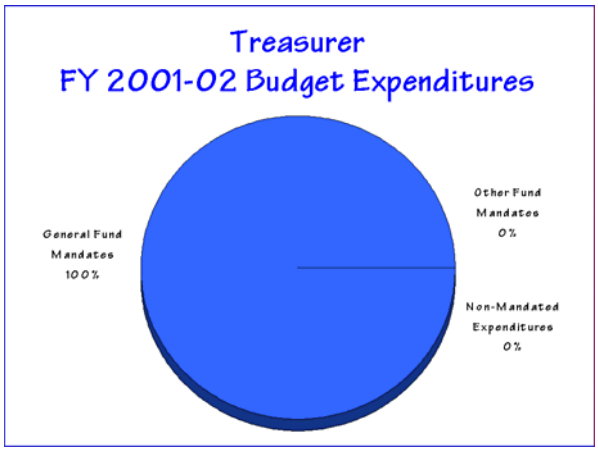
WORKING TITLE	FTE
ACCOUNTANT I	2.0
ADMINISTRATIVE ASSISTANT	1.0
ADMINISTRATIVE ASSISTANT III	1.0
ADMINISTRATIVE COORDINATOR I	1.0
ADMINISTRATIVE/OFFICE SUPPORT	5.0
ADMINISTRATIVE/OFFICE SUPPORT ENTRY	1.0
ASSISTANT MANAGER	4.0
ASSISTANT SUPERVISOR	3.0
BUDGET LIAISON RECRUIT	1.0
BUSINESS ANALYST	2.0
CASHIERING LINE SUPERVISOR	1.0
CHIEF AUDITOR	1.0
CHIEF DEPUTY TREASURER	1.0
CHIEF INVESTMENT OFFICER	1.0
CLIENT SERVICES COORDINATOR	1.0
CLIENT SERVICES REPRESENTATIVE	5.0
CORPORATE SERVICES ADMINISTRATOR	2.0
CUSTOMER SERVICE OPERATIONS LEAD	1.0
DIVISION MANAGER	4.0
EXECUTIVE SECRETARY	1.0
FACILITIES COORDINATOR	1.0
HUMAN RESOURCES LIAISON	1.0
INFORMATION SYSTEMS DIRECTOR	1.0
LAN ADMINISTRATOR	1.0
LEAD COMPUTER OPERATOR	1.0
LEAD INTEGRATED SYS DESIGN ANALYST	1.0
LITIGATION COORDINATOR	1.0
LOCAL AREA NETWORK (LAN) ADMINISTRATOR, ENTRY - SR	1.0
LOCKBOX PAYMENT SPECIALIST	1.0
MAIL COORDINATOR	1.0
MANAGER OF SYSTEMS & PROGRAMS	1.0
OPERATIONS ANALYST	1.0
OPERATIONS SITE MANAGER	1.0
POSTING ADMINISTRATOR	1.0
PROCUREMENT SPECIALIST	1.0
PROGRAMMER ANALYST	2.0
RECEPTIONIST	1.0
RESEARCH ADMINISTRATOR	2.0
TAX LIEN SPECIALIST	1.0
TREASURER	1.0
TREASURER'S RECEIPT ADMINISTRATOR	1.0
UNSECURED PERSONAL PROP SPECIALIST	1.0
WARRANT RECONCILIATION ADMINISTRATOR	1.0
TOTAL	64.0

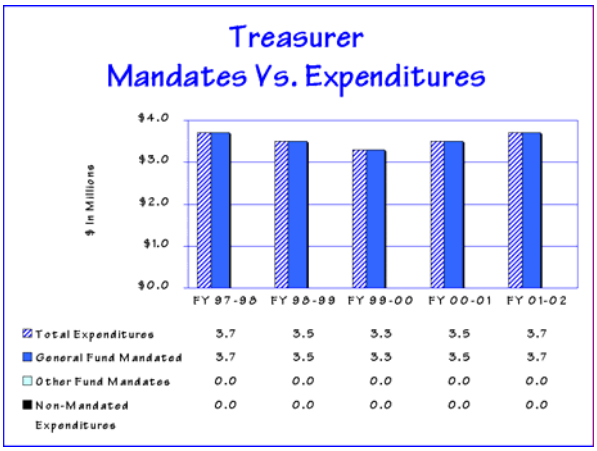
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 3,491,886	$3,491,886
FY 1997-98 Actuals	$ 3,659,749	$3,659,749
FY 1998-99 Actuals	$ 3,504,370	$3,504,370
FY 1999-00 Actuals	$ 3,336,300	$3,336,300
FY 2000-01 Estimate	$ 3,520,000	$3,520,000
FY 2001-02 Adopted Budget	$ 3,735,313	$3,735,313

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 3,491,886	$3,491,886
FY 1997-98 Actuals	$ 3,659,749	$3,659,749
FY 1998-99 Actuals	$ 3,504,370	$3,504,370
FY 1999-00 Actuals	$ 3,336,300	$3,336,300
FY 2000-01 Estimate	$ 3,520,000	$3,520,000
FY 2001-02 Adopted Budget	$ 3,735,313	$3,735,313

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

COUNTY TREASURER RESPONSIBILITIES AND REPORTING

AUTHORITY

A.R.S. § 11-491; A.R.S. § 11-494; A.R.S. § 11-604-605; A.R.S. § 15-996; A.R.S. §§ 35-323 through 35-327; A.R.S. § 41-1285.21; A.R.S. § 42; IRC150,148.

HISTORY/ BACKGROUND

The County Treasurer is an elected official whose duties are to enhance the accountability of public monies to the citizens at large and act as the ex-officio tax collector. The Office of the Treasurer of Maricopa County was established on February 14, 1871.

MANDATE DESCRIPTION

The Maricopa County Treasurer provides both the administration of property taxation for the County's residents and the accounting and investment of public monies for County agencies, school districts, and other sub-political jurisdictions as mandated by state and federal law, so that they can provide appropriate services to the County's residents.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

TREASURER
Department 43

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 2,695,258	$ 1,003,931	$ 36,124	$ 3,735,313	$ 6,000
SUB-TOTAL	$ 2,695,258	$ 1,003,931	$ 36,124	$ 3,735,313	$ 6,000
TOTAL FUNDS	$ 2,695,258	$ 1,003,931	$ 36,124	$ 3,735,313	$ 6,000

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

TREASURER
Department 43

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	6,000	6,000	5,717	6,000	6,000	-	0%
Sub Total	$ 6,000	$ 6,000	$ 5,717	$ 6,000	$ 6,000	$ -	0%
Total Resources	$ 6,000	$ 6,000	$ 5,717	$ 6,000	$ 6,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 2,110,243	$ 2,109,482	$ 2,050,062	$ 2,290,974	$ 2,218,212	$ (108,730)	-5%
705 TEMPORARY PAY	-	832	10,580	5,500	5,500	(4,668)	-561%
710 OVERTIME	-	-	4,287	-	-	-	
750 FRINGE BENEFITS	427,583	427,512	395,617	484,873	471,545	(44,033)	-10%
Subtotal	$ 2,537,826	$ 2,537,826	$ 2,460,546	$ 2,781,347	$ 2,695,258	$ (157,431)	-6%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 100,000	$ 122,500	$ 114,728	$ 100,000	$ 186,089	$ (63,589)	-52%
803 FUEL	500	500	375	300	300	200	40%
810 LEGAL SERVICES	-	-	(2,464)	-	-	-	
812 OTHER SERVICES	500,000	475,100	322,207	375,000	375,000	100,100	21%
820 OPERATING LEASES & RENTS	80,000	90,000	87,074	96,000	96,000	(6,000)	-7%
825 REPAIRS & MAINTENANCE	201,000	178,000	201,494	180,000	180,000	(2,000)	-1%
839 INTERNAL SERVICE CHARGES	13,100	13,100	12,202	10,542	10,542	2,558	20%
842 TRAVEL & EDUCATION	40,000	55,000	57,767	55,000	55,000	-	0%
843 POSTAGE/FREIGHT/SHIPPING	100	100	80,448	100,000	100,000	(99,900)	-99900%
850 UTILITIES	700	1,100	965	1,000	1,000	100	9%
Subtotal	$ 935,400	$ 935,400	$ 874,796	$ 917,842	$ 1,003,931	$ (68,531)	-7%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	242,037	242,037	134,754	6,124	6,124	235,913	97%
950 DEBT SERVICE	-	-	-	30,000	30,000	(30,000)	
Subtotal	$ 242,037	$ 242,037	$ 134,754	$ 36,124	$ 36,124	$ 205,913	85%
Total Expenditures	$ 3,715,263	$ 3,715,263	$ 3,470,096	$ 3,735,313	$ 3,735,313	$ (20,049)	-1%

TOTAL BUDGET BY PROGRAM
FY 2001-02
TREASURER
Agency 430

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4310	ADMINISTRATION	$ 372,786	$ -	$ -	$ 372,786	$ -
4320	CLIENT AND REVENUE SERVICES	416,451	-	-	416,451	-
4330	ACCOUNTING	303,687	-	-	303,687	-
4340	TAX SERVICES	403,629	-	-	403,629	-
4350	INFORMATION SYSTEMS	580,998	-	-	580,998	-
4380	TECHNICAL SERVICES	617,706	1,003,931	36,124	1,657,761	6,000
	Totals:	$ 2,695,258	$ 1,003,931	$ 36,124	$ 3,735,313	$ 6,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
TREASURER
Agency 430

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	6,000	5,717	6,000	6,000	6,000	-	0%
Sub Total	$6,000	$5,717	$6,000	$6,000	$ 6,000	$ -	0%
Total Resources	$6,000	$5,717	$6,000	$6,000	$ 6,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$2,110,243	$2,050,062	$2,109,482	$2,290,974	$ 2,218,212	$ (108,730)	-5%
705 TEMPORARY PAY	-	10,580	832	5,500	5,500	(4,668)	-561%
710 OVERTIME	-	4,287	-	-	-	-	
750 FRINGE BENEFITS	427,583	395,617	427,512	484,873	471,545	(44,033)	-10%
Subtotal	$2,537,826	$2,460,546	$2,537,826	$2,781,347	$ 2,695,258	$ (157,431)	-6%
SUPPLIES & SERVICES							
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803 FUEL	500	375	500	300	300	200	40%
810 LEGAL SERVICES	-	(2,464)	-	-	-	-	
812 OTHER SERVICES	500,000	322,207	475,100	375,000	375,000	100,100	21%
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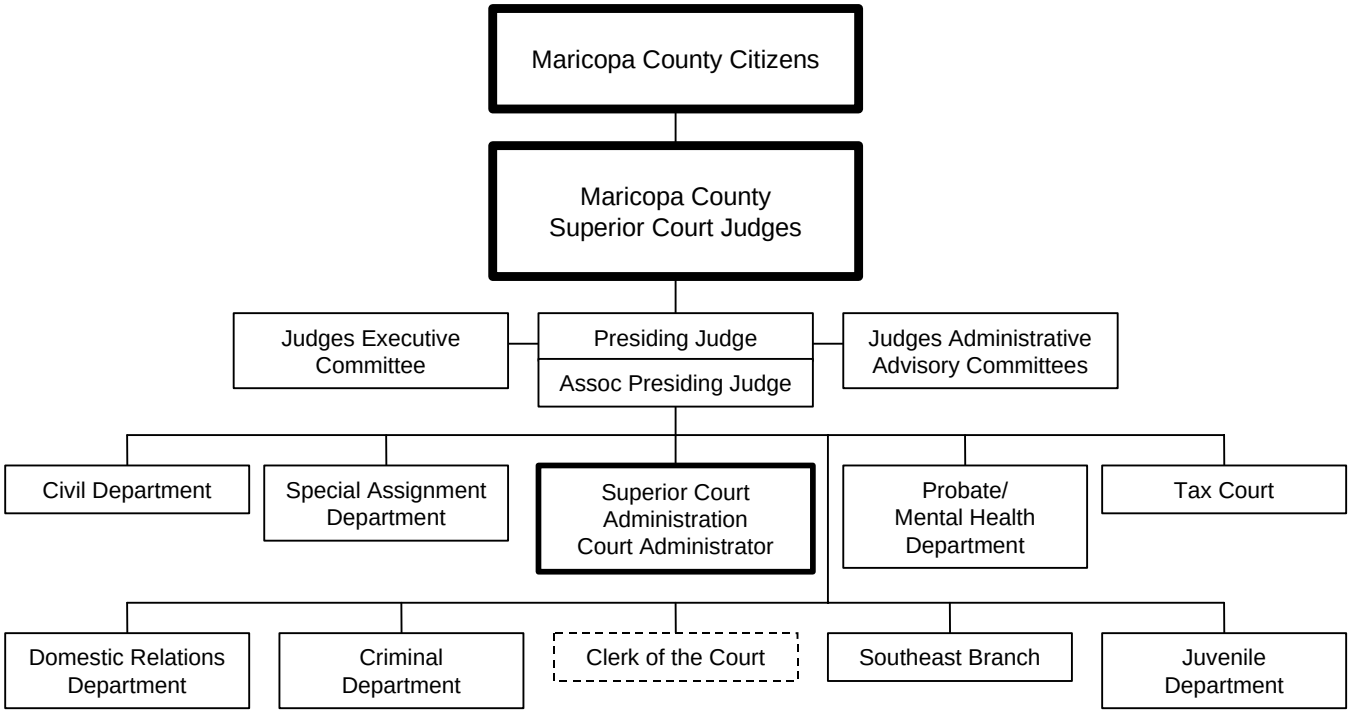
850 UTILITIES	700	965	1,100	1,000	1,000	100	9%
Subtotal	$935,400	$874,796	$935,400	$917,842	$ 1,003,931	$ (68,531)	-7%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	242,037	134,754	242,037	6,124	6,124	235,913	97%
950 DEBT SERVICE	-	-	-	30,000	30,000	(30,000)	
Subtotal	$242,037	$134,754	$242,037	$36,124	$ 36,124	$ 205,913	85%
Total Expenditures	$3,715,263	$3,470,096	$3,715,263	$3,735,313	$ 3,735,313	$ (20,049)	-1%
Operating Balance (Rev. - Exp.)	($3,709,263)	($3,464,378)	($3,709,263)	($3,729,313)	$ (3,729,313)	$ (20,049)	-1%

JUDICIAL BRANCH



COURTS JURISDICTION

The Superior Court of Arizona in Maricopa County is a general jurisdiction court handling criminal felonies, civil matters over $10,000, juvenile, family, probate/mental health, and statewide tax cases. Jurisdiction also extends to appeals from limited jurisdiction courts. The Superior Court is part of an integrated judicial system in the State under the administrative authority of the Arizona Supreme Court.

MARICOPA COUNTY

Almost 3 million of Arizona's 5 Million people reside in Maricopa County (July 2000). It is one of the fastest growing urban areas in the country. The County, one of 15 in the state, encompasses almost 10,000 square miles. The Court conducts it's business in three primary locations: a complex of buildings in downtown Phoenix, a separate juvenile court center on Durango Ave. a few miles southwest of downtown, and the Southeast branch juvenile and adult court facilities in Mesa.

JUDGES OF THE COURT

As of July 2001, 90 Superior Court judges and 30 court commissioners/hearing officers staff the Court. All judicial officers are lawyers; judges are selected through a Qualifications Commission for appointment by the Governor. The Merit Selection System is patterned after the "Missouri Plan" and applies only in the state's two most populous counties: Maricopa (Phoenix) and Pima (Tucson). Judges stand for election every four years on a yes-no retention ballot.

Judges in the Court are either full-time Constitutional "divisions" created by the State and standing for election, or judges pro tempore. Judge pro tempores are lawyers appointed by the Court with the full powers of a constitutional division and serving temporarily at the pleasure of the court. Judge pro

tempores are used sparingly as adjuncts to constitutional divisions. Court commissioners are appointed by the Court's presiding judge.

COURT JUDICIAL DEPARTMENTS

The Court performs it's work by departments, each headed by a departmental presiding judge selected by the Courts Presiding Judge. Departmental presiding judges generally serve in that capacity for 2-4 years. Trial judges of the Court rotate from one department to another, as assigned by the Presiding Judge, generally on two-year cycles. Commissioners are assigned to departments.

Judges meet as departments and as a full bench en banc once a month. Most of the calendars are structured on an individual basis, meaning that once a case is assigned to a judge early in the process, it stays with that judge until resolved.

THE PRESIDING JUDGE

The Court's Presiding Judge oversees the Superior Court and its departments and has superintendent responsibilities over the limited jurisdiction courts in the County. The Presiding Judge, appointed to his administrative position by the Supreme Court, serves in that position at the pleasure of the Supreme Court. He is assisted by an associate Presiding Judge of his choosing.

THE COURT ADMINISTRATOR

A Court Administrator, appointed by the Court, functions as the Chief Executive Officer providing management support to each of the judicial departments and coordinating, together with the Presiding judge, the work of the Court and it's departments. A number of standing committees are utilized to perform the policy and program planning work of the Court. They are staffed by Court Administration.

NON-JUDICIAL STAFFING

Four major staffing units support the Court: Court Administration, Adult Probation, Juvenile Probation, and the Clerk of the Court. Also providing support to the Court is a small group of special-purpose agencies: Judicial Information Systems, Conciliation Services, and the Law Library. The Court operates it's own Judicial Personnel Merit System, working in close harmony with the County of Maricopa.

ELECTED CLERK OF THE COURT

As established by the Constitution, each of the counties in Arizona elects a Clerk of the Superior Court, who functions as the official record keeper and financial officer of the Court. In addition to these traditional services, the Clerk operates a broadly based child support program and provides special licensing services (marriage licenses and passports). As an elected official, the Clerk is an officer of the Court. The Court Administrator and the Clerk of the Court work closely together in the day-to-day operations of the Court although one is not subordinate to the other. By Court rule, the Court's Presiding Judge exercises general supervision over the Clerk.

JUVENILE COURT

As a specialized court, Juvenile Court operates somewhat independently. Through powers delegated by the judges en banc, the Presiding Judge designates the Juvenile Court Presiding Judge responsible for the day-to-day operations of the court, which includes a probation department and detention facilities, and court administration staff who are responsible for processing juvenile cases.

ADULT PROBATION

The Adult Probation Department, headed by a Chief Adult Probation Officer, is more closely integrated into the overall management of the Court. The department works through the Court Administrator on

management issues and through the Criminal Department Presiding Judge on program matters. The Chief Adult Probation Officer is appointed by the Court's Presiding Judge. In addition to the traditional probation services, the department operates a number of specialized programs, including community based treatment programs.

JUDICIAL INFORMATION SYSTEMS

The JIS department performs two major functions. First, it provides computer services to the judges, Court Administrator, and the Clerk of the Court. Juvenile and Adult Probation each operate separate computer systems. The Clerk is developing separate child support and financial systems. All computer systems, however, will be interconnected. Second, the department is charged with coordinating county-wide automation and advising the Presiding Judge and Court staff on broad-scoped issues. In that capacity, the director serves as the primary liaison between the Court, Maricopa County, and criminal/civil justice agencies on computer matters.

CONCILIATION SERVICES

A Court staff of professionals provide marriage counseling, methods of resolving child custody, visitation disputes outside the courtroom, divorce and family mediation, and evaluation of custody and visitation disputes. The department works through the Court Administrator on management issues and through the Family Court Presiding Judge on program matters.

LAW LIBRARY

The Court operates a law library serving the Court staff, lawyers in the community, and the general public. The library maintains a broad collection of law books, and legal publications and provides computer assisted legal research services.

SUPERIOR COURT JUDGES

HON. COLIN F CAMPBELL

PRESIDING JUDGE - SUPERIOR COURT

JUDGE COLIN F. CAMPBELL has been Presiding Judge of Superior Court in Maricopa County since July 1, 2000. During his judicial career, he has presided over cases in each of the court's divisions, including juvenile, family court, special assignment, probate, criminal and civil. Judge Campbell graduated from Northwestern University in 1974 with a Bachelor of Science Degree in economics. He received his law degree from the University of Arizona where he graduated Summa Cum Laude. Upon graduation he served as the law clerk for United States District Judge William Copple. In 1978 he became an associate with the Phoenix law firm of Martori, Meyer, Hendricks & Victor. From 1981 to 1983 he served as an Assistant Federal Public Defender. From 1984 until 1990, he was a partner with Meyer, Hendricks, Victor, Osborn & Maledon. In 1990, he was appointed to the Superior Court Bench.

Judge Campbell is deeply committed to his profession and his community. From 1988 to 1990, he was a member of the Maricopa County Community Punishment Committee. He has served in a leadership capacity for numerous State Bar committees including the Legal Services Committee and the Committee on Professional Rules of Conduct. He formerly served as a board member and president of Community Legal Services and the Arizona Bar Foundation. Judge Campbell also served as an Advisory Board member of the Volunteer Lawyer Program. He was on the Judicial Ethics Advisory Committee. As Presiding Judge, he sits on the Arizona Judicial Council, the State-Federal Judicial Council and the board of the Arizona Judicial College. He is a member of the Board of Visitors for the University of Arizona College of Law and has taught as an Adjunct Professor at Arizona State University's College of Law. In 1990, the University of Arizona presented him with its Outstanding Graduate Award.

Judge Campbell is former president of the Greater East Phoenix Neighborhood Association and also was president of the St. Thomas More Society and board member of the Malta Center. He served as a member and chairman of the Youth at Risk Task Force of the Arizona Coalition for Tomorrow. Judge Campbell is president of the Southwest Phoenix Community Center and formerly served on the board of directors of the Phoenix Natural Family Planning Center and Child and Family Resources, Inc. He currently serves on the board of directors of Ville de Marie - a private, non-profit school.

HON. LINDA K. SCOTT

PRESIDING JUDGE - JUVENILE COURT CENTER

Linda K. Scott is the Presiding Juvenile Court Judge. Since becoming a Superior Court judge in 1984, the majority of her judicial service has been concentrated on Juvenile Court matters, dealing with children who have engaged in criminal behavior and those who are abused, neglected or abandoned by their families. She served as the Associate Presiding Juvenile Judge from 1991 until 1995. Although her specialty is juvenile law, Judge Scott has handled every other kind of court case including criminal, civil, probate, domestic relations, and special assignment matters. Prior to becoming a judge, she was in private practice with Treon, Warnike, & Roush, a firm specializing in personal injury litigation. Judge Scott is an Arizona native who grew up in Tempe and never strayed far from her roots. She attended Tempe schools, including the Arizona State University College of Law, where

she received her law degree in 1974.

In 1986, Judge Scott became the second judge to be assigned to the then newly opened Southeast Branch of the Superior Court in Mesa, when the Court began developing its first full-service regional site away from the downtown Phoenix court complex. She has been a member of the National Association of Women Judges, Arizona Association of Women Judges, Juvenile Practice Committee, Civil Practice Committee and the Governor's Task Force on Juvenile Corrections. In 1998, she participated in the Moot Court program at ASU's College of Law.

JUDGE	DIV	JUDGE	DIV	JUDGE	DIV
Mark F Aceto	46	John M Gaylord	70	Karen L O'Connor	68
Linda A Akers	50	Stephen A Gerst	6	Michael J O'Melia	9
Rebecca A Albrecht	10	Robert L Gottsfield	2	Thomas W O'Toole (ε)	8
Arthur T Andersen	63	Warren J Granville	69	James E Padish	67
Louis A Araneta	41	Cari Harrison	85	Maurice Portley	32
Silvia R Arellano	30	Brian R Hauser	34	Douglas L Rayes	73
Mark W Armstrong (β)	19	Joseph B Heilman	64	Peter C Reinstein	55
Anna Maria Baca	42	Bethany G Hicks (ζ)	57	Ronald S Reinstein	13
Eddward P Ballinger	53	Ruth H Hilliard	14	David L Roberts	3
Janet Barton	76	Marion J Hoag	48	Emmet J Ronan	72
Robert Budoff	77	Cathy M Holt	68	Mark Santana	79
Edward Burke (δ)	59	Jeffrey A Hotham	17	William Sargeant	16
John Buttrick	84	Sherry H Hutt	32	Barry C Schneider	15
Colin F Campbell (α)	29	Carey Hyatt	78	Jonathan H Schwartz	33
Jeffrey S Cates	1	Brian K Ishikawa	44	Linda K Scott (γ)	7
David R Cole	22	Barbara M Jarrett	39	Steven D Sheldon	28
Dennis W Dairman	38	Michael D Jones	47	Roland Steinle	82
Donald Daughton	52	Alan S Kamin	4	Sherry Stephens	86
Norman J Davis	45	Paul A Katz (θ)	27	John R Sticht	5
John Ditsworth	83	Roger W Kaufman	40	David M Talamante	56
Gary Donahoe	75	James H Keppel	49	William L Topf	37
Margaret H Downie	71	Andrew Klein	87	Dean Trebesch	80
Thomas Dunevant	25	J Kenneth Mangum	31	Maria Verdin	61
Alfred M Fenzel	66	Gregory H Martin	26	Michael O Wilkinson	18
Kenneth L Fields	20	Crane McClennen	51	Eileen Willett	65
John F Foreman	11	Colleen McNally	81	Penny Willrich	62
Pamela J Franks	21	Michael R McVey	41	Michael A Yarnell	36
Francis P Gaines	58	Barbara A Mundell (η)	35	VACANT	88
Frank T Galati	12	Robert D Myers	24	VACANT	89
Joe R Gama	74	Robert H Oberbillig	54	VACANT	90

α Presiding Judge
β Associate Presiding Judge
γ Presiding Judge – Juvenile Court
δ Presiding Judge – Civil Department
ε Presiding Judge – Criminal Department
ζ Presiding Judge – Family Court Department
η Presiding Judge – Probate/Mental Health Department
θ Presiding Judge – Tax Court

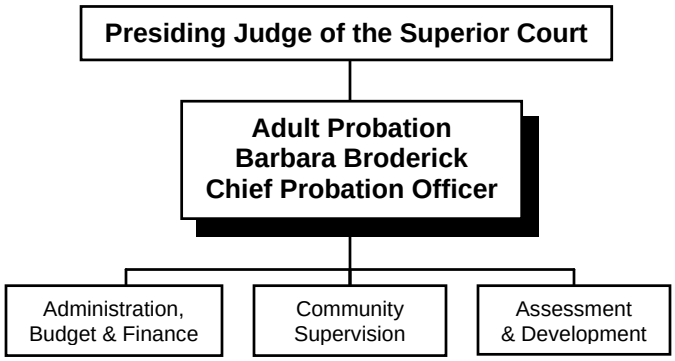
PRECINCT	JUSTICE OF THE PEACE
Buckeye	G. Mike Osterfeld
Central Phoenix	C. Steven McMurry
Chandler	Ron Johnson
East Mesa	R. Wayne Johnson
East Phoenix No. 1	Adelita Villegas
East Phoenix No. 2	Michael W. Orcutt
Gila Bend	Joe Getzwiller
Glendale	Quentin Tolby
Maryvale	Andy Gastelum
Northeast Phoenix	Jacqueline McVay
North Mesa	Lester Pearce*
North Valley	Kenneth Warren
Northwest Phoenix	Barbara Watkins
Peoria	Lex E. Anderson
Scottsdale	Mark Dobronski
South Mesa/Gilbert	Tom Freestone
South Phoenix	Pamela C. Gutierrez
East Tempe	John Ore
Tolleson	Joseph Guzman
West Mesa	Clayton Hamblen
West Phoenix	Rachel Carrillo
West Tempe	Victor “Mike” Wilkins
Wickenburg	John Henry

* Presiding Justice of the Peace

Lester N. Pearce currently serves as the Presiding Justice of the Peace for Maricopa County. He has served as the Justice of the Peace for the North Mesa precinct since 1997. Before joining the bench, he served in a variety of roles in both private business and state government. He served in the Arizona State Senate from 1989 to 1995 representing Legislative District 29 and was the assistant minority leader from 1991 to 1992.

While in the legislature, Judge Pearce served on the Judiciary Committee, the Commerce, Labor, Insurance and Banking Committee and the rules Committee. He also was the Chairman of the Government Committee from 1989-1991 and the vice-chairman of the Commerce, Labor, Insurance and Banking Committee and the Finance and Government Committees.

ADULT PROBATION



MISSION

The Mission of the Maricopa County Adult Probation Department (MCAPD) is to provide assistance and services to neighborhoods, courts, offenders and victims so that they experience enhanced safety and well being.

VISION

An agency of professionals committed to continuous improvement in the quality of community life by offering hope to neighborhoods, victims and offenders.

GOALS

- MCAPD will enhance public safety by: Reducing the number of probationers committed to the Department of Corrections to 2 out of every 10 by fiscal year 2002. Reducing the number of probationers convicted of a new felony offense by 2% beginning fiscal year 2003. It is assumed 10% of probationers will be convicted of a new felony during the fiscal year.
- By fiscal year 2002, employee resignations from MCAPD because of pay (51%- as of September 2000) will be reduced to the Maricopa County average (34%- as of September 2000).
- By fiscal year 2004, MCAPD will obtain and use technology to enhance the efficiency and effectiveness of probation services as evidenced by: A 10% (2.8 day) reduction in the time needed to submit a pre-sentence report to the court. A 10% increase in the rate of successful completions from probation by using technological risk/needs assessment tools. A 10% increase in the rate of restitution collected. The department maintaining technology standards and replacement schedules recommended by the County Chief Information Officer in order to remain capable of participating in integration projects (e.g. Integrated Criminal Justice Information System).
- MCAPD will provide excellence in customer service as evidenced by a measurable increase in the number of customers who report increasing satisfaction. By 2005, 75% of victims will be satisfied with services provided by MCAPD. By 2005, 67% of offenders will be satisfied with services provided by MCAPD. By 2005, 75% of criminal court judges will be satisfied with services provided by MCAPD. Establish a baseline by 2002, of the number of staff satisfied with MCAPD. By 2005, the number of staff satisfied with MCAPD will improve by 10%. Establish a baseline by 2002, for community partner satisfaction with MCAPD. By 2005, the number of community partners satisfied with MCAPD will improve by 5%. Establish a baseline by 2002 for criminal justice agency partner satisfaction with MCAPD. By 2005, the number of criminal justice partners satisfied with MCAPD will improve by 5%.
- By 2003, MCAPD will have the equipment, facilities, support services and technological interconnectivity with agencies to provide efficient and effective probation services as evidenced by: A minimum mean score of 5 on a scale of 2 to 8 on employee surveys that rate staff's satisfaction level with equipment, facilities and support services. A 20% increase in the number of targeted agencies that are interconnected with Adult Probation.

ISSUES

- The high demand for educated and skilled staff is placing additional responsibilities upon the agency to use new and innovative practices to recruit, retain and reward staff.
- The trend to treat substance abuse offenses as a public health issue within the criminal justice system requires partnerships and new methods of supervision and treatment.
- The growing population and increases in police, courts and offenders are stretching the agency's resources and ability to meet the demand for effective services.
- Organizations are increasingly turning to technology to use, share and manage information, which requires the agency to obtain more resources, allocate resources differently and shift current resources to acquire, use, stay current and maintain the technologies.
- Changes in laws, societal demands, criminal justice practices and demographic shifts in offender populations are causing criminal justice agencies to develop specialization and expertise in managing and providing services to offenders.
- Criminal justice agencies are relying more upon collaborations and partnerships with both public and private agencies to enhance the safety and well being of our neighborhoods. Our agency is committing additional resources and expertise to develop and sustain these relationships.
- The public demands that agencies and staff be held accountable for their practices and show positive results which requires the agency to allocate more resources to develop methods to monitor and use performance measures.
- An increase in expectations that criminal justice agencies be more responsive to victims' needs and rights requires the agency to develop new and provide additional victim services.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Pre-sentence Reports	14,290	13,942	18,888	19,000
Clients in General Supervision	21,047	22,509	22,272	22,600
Cost Per Pre-sentence Report	$428	$501	N/A	N/A
Day Reporting Centers/Jail Days Saved	32,219	19,259	17,915	18,000
Court Liaison Program/Jail Days Saved	61,150	70,727	74,964	75,000
Client Community Services Hours	675,043	897,326	903,051	910,000
Restitution Collected	$6,729,551	$7,536,386	$8,425,867	$8,500,000

POSITION DISTRIBUTION

POSITION DISTRIBUTION
11 ADULT PROBATION

WORKING TITLE	FTE
ACCOUNTANT III	1.0
ADMINISTRATIVE COORD I	1.0
ADMINISTRATIVE COORD II	14.0
ADMINISTRATIVE COORD III	18.0
ADMINISTRATIVE COORD IV	12.0
ADMINISTRATIVE COORD V	2.0
ADMINISTRATIVE COORD VI	10.0
ADMINISTRATOR III	1.0
ADULT EDUCATION INSTR II	7.0
ADULT EDUCATION INSTR III	2.0
ADULT PRBTN DPTY CHF OFCR	3.0
ADULT PROB SRVLNC OFCR I	6.0
ADULT PROB SRVLNC OFCR II	16.0
ADULT PROB SRVLNC OFCR III	95.0
ADULT PROB TRNG&DEV COORD	1.0
ADULT PROBATION CHF OFFCR	1.0
ADULT PROBATION OFFICER I	32.0
ADULT PROBATION OFFICER II	57.5
ADULT PROBATION OFFICER III	510.0
ADULT PROBATION OFFICER IV	72.0

WORKING TITLE	FTE
ADULT PROBATION OFFICER V	8.0
BUSINESS ANALYST LEAD	1.0
CASE ADMINISTRATOR	12.0
CHEMICAL DEPENDENCY COUNSELOR III	1.0
COLLECTOR	7.0
COLLECTOR III	7.0
COM SYS OP	12.0
COUNSELOR II	30.0
COUNSELOR III	1.0
COURT INFORMATION PROCESSOR II	1.0
COURT INFORMATION PROCESSOR III	109.5
COURT INFORMATION PROCESSOR IV	3.0
COURT INFORMATION PROCESSOR V	1.0
DATABASE ADMINISTRATOR	1.0
DECISION SUPPORT ANALYST I	2.0
FAC PROJ COORD I	1.0
HELP DESK COORDINATOR	1.0
HUMAN RESOURCES MANAGER	1.0
INFORMATION SYSTEMS ANALYST	1.0
INFORMATION SYSTEMS DESIGN ANALYST I	3.0
INFORMATION SYSTEMS TECH II	2.0
INFORMATION SYSTMS TCH II	1.0
IT COORDINATOR	1.0
IT PROFESSIONAL - SENIOR CP	1.0
IT PROGRAM COORDINATOR	1.0
JUDICIAL ADMINISTRATOR II	1.0
JUDICIAL ADMINISTRATOR III	8.0
JUDICIAL ADMINISTRATOR IV	2.0
JUDICIAL ASSISTANT II	1.0
JUDICIAL SERVICES ADMINISTRATOR II	1.0
JUDICIAL SERVICES ADMINISTRATOR III	1.0
JUDICIAL SERVICES ADMINISTRATOR V	4.0
LEAD COM SYS	1.0
LEAD PROGRAMMER-ANALYST	1.0
LEAD SYSTEMS ADMINISTRATR	1.0
LEAD SYSTEMS PROGRAMMER	1.0
LEGAL ASSISTANT	1.0
MANAGEMENT ANALYST III	1.0
MANAGEMENT ANALYST IV	1.0
PRESENTENCE SCREENER I	45.0
PROGRAM COORDINATOR I	2.0
PROGRAM COORDINATOR II	8.0
PROGRAMMER ANALYST II	2.0
PROJECT LEADER	1.0
PROJECT MANAGER	1.0
PUBLIC WORKS LEAD	1.0
SENIOR SYSTEMS ADMINSTRTR	1.0
SENIOR SYSTEMS PROGRAMMER	2.0
SERVICE WORKER IV	3.0
SYSTEMS ADMINISTRATOR II	2.0
SYSTEMS PROGRAMMER II	2.0
VICTIM WITNESS ADVOCATE	1.0
TOTAL	1167.0

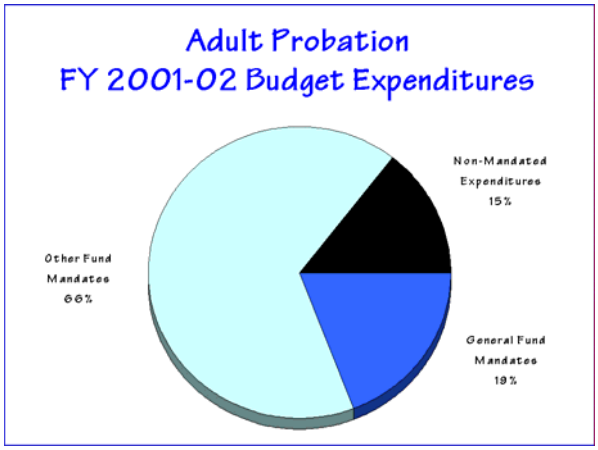
MANDATE CONSOLIDATED FINANCIAL DATA

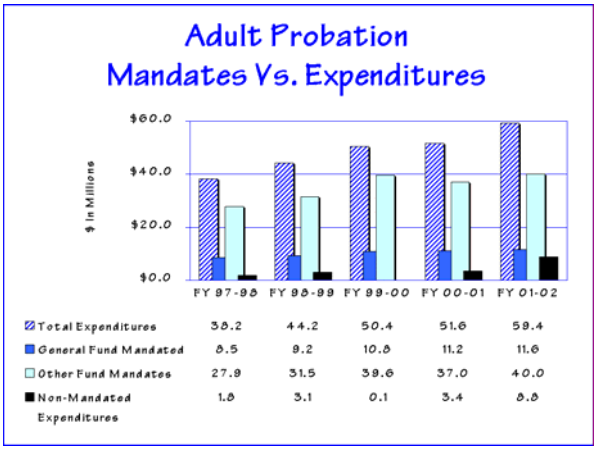
Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 8,775,108	$23,957,577	$32,732,685
F7 1997-98 Actuals	$ 9,643,329	$28,547,618	$38,190,947
FY 1998-99 Actuals	$ 9,716,296	$34,440,477	$44,156,773
FY 1999-00 Actuals	$ 10,834,886	$39,618,900	$50,453,786
FY 2000-01 Estimate	$ 11,619,113	$40,000,000	$51,619,113
FY 2001 - 2002 Adopted Budget	$ 12,134,273	$47,271,760	$59,406,033

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 7,586,131	$22,639,126	$30,225,257
F7 1997-98 Actuals	$ 8,528,740	$27,916,432	$36,445,172
FY 1998-99 Actuals	$ 9,224,666	$31,505,947	$40,730,613
FY 1999-00 Actuals	$ 10,815,035	$39,562,257	$50,377,292
FY 2000-01 Estimate	$ 11,162,000	$37,040,000	$48,202,000
FY 2001 - 2002 Adopted Budget	$ 11,605,000	$38,965,000	$50,570,000

Total Non-Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 1,188,977	$ 1,318,451	$ 2,507,428
F7 1997-98 Actuals	$ 1,114,589	$631,186	$ 1,745,775
FY 1998-99 Actuals	$491,630	$ 2,934,530	$ 3,426,160
FY 1999-00 Actuals	$ 19,851	$56,643	$76,494
FY 2000-01 Estimate	$457,113	$ 2,960,000	$ 3,417,113
FY 2001 - 2002 Adopted Budget	$529,273	$ 8,306,760	$ 8,836,033

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

COMMUNITY PUNISHMENT PROGRAM, LITERACY PROGRAMS

AUTHORITY ARS §12-299.01 Community Punishment Programs, Submission Of Plan; Use Of Monies; Prohibitions

HISTORY/ BACKGROUND This statute created probation treatment programs to both enhance the supervision of offenders and present an alternative to prison commitments for class 4,5, and 6 felonies.

MANDATE DESCRIPTION Enhance the adult probation services system by developing additional probation conditions, programs and services for offenders placed on supervised probation and intensive probation. Provide programs, services and increased supervision, surveillance and control to special probation populations.

Community Punishment Program, Literacy Programs	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 7,433	$ 1,668,688	$ 1,676,121
F7 1997-98 Actuals	$ 18,942	$ 2,175,685	$ 2,194,627
FY 1998-99 Actuals	$ 32,226	$ 2,181,240	$ 2,213,466
FY 1999-00 Actuals	$267,489	$ 3,008,717	$ 3,276,206
FY 2000-01 Estimate	$270,000	$ 2,395,000	$ 2,665,000
FY 2001 - 2002 Adopted Budget	$290,000	$ 2,600,000	$ 2,890,000

ADULT INTENSIVE PROBATION

AUTHORITY A.R.S. §§ 13-913 through 13-918 Intensive Probation

HISTORY/ BACKGROUND Based on programs in Georgia, the legislature created another level of probation intensity. Intensive Probation (IPS) is a last chance effort for those who failed on standard probation.

MANDATE DESCRIPTION A two-person intensive probation team shall supervise no more than twenty-five persons at one time, and a three-person intensive probation team shall supervise no more than forty persons at one time. The intensive probation team shall…exercise close supervision and observation over persons sentenced to intensive probation including (a) visual contact with each probationer at least 4 times per week, and (b) weekly contact with the employer of the probationer.

Adult Intensive Probation	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$245,811	$ 6,296,206	$ 6,542,017
F7 1997-98 Actuals	$532,292	$ 6,794,852	$ 7,327,144
FY 1998-99 Actuals	$428,995	$ 7,193,974	$ 7,622,969
FY 1999-00 Actuals	$567,064	$ 8,562,119	$ 9,129,183
FY 2000-01 Estimate	$580,000	$ 7,800,000	$ 8,380,000
FY 2001 - 2002 Adopted Budget	$600,000	$ 8,200,000	$ 8,800,000

VICTIM NOTIFICATION

AUTHORITY

A.R.S. § 13-4415 Notice Of Probation Modification, Termination Or Revocation Disposition Matters; Notice Of Arrest

HISTORY/ BACKGROUND

This mandate was a major portion of the victims' rights legislation. Probation has a duty to inform opted-in victims at every step of the process.

MANDATE DESCRIPTION

On request of the victim, the court shall notify the victim of any probation revocation disposition proceeding or any proceeding in which the court is asked to terminate the probation or intensive probation of a person who is convicted of committing a criminal offense against the victim. On request of the victim, the court shall notify the victim of a modification of the terms of probation or intensive probation of a person only if the modification will substantially affect the persons; contact with or safety of the victim or if notification affects restitution or incarceration status. On request of the victim, the court shall notify the victim of the arrest of a person who is on supervised probation and who is arrested pursuant to a warrant issued for a probation violation.

Victim Notification	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 5,585	$ -	$5,585
F7 1997-98 Actuals	$ 9,497	$ -	$9,497
FY 1998-99 Actuals	$ 8,103	$104,832	$112,935
FY 1999-00 Actuals	$ 11,609	$125,714	$137,323
FY 2000-01 Estimate	$ 15,000	$205,000	$220,000
FY 2001 - 2002 Adopted Budget	$ 30,000	$250,000	$280,000

DNA TESTING

AUTHORITY

A.R.S. § 13-4438 (C) Deoxyribonucleic Acid (DNA) Testing; Exception

HISTORY/ BACKGROUND

The legislature decided that sex offenders' DNA needed to be recorded for future investigation of offenses. Probation was viewed as an ideal point to enforce compliance.

MANDATE DESCRIPTION

The County Probation Department shall secure a blood sample sufficient for DNA testing and extraction within 15 days after a person is convicted or adjudicated delinquent of a sexual offense and is sentenced to a term of probation and within thirty days after the arrival of a person who is accepted under the interstate compact for the supervision of probationers. The County Probation Department shall secure a blood sample sufficient for deoxyribonucleic acid testing as extraction. The County department shall transmit the sample to the Department of Public Safety.

DNA Testing	General Fund	Special Revenue	Total
FY 1996-97 Actuals			
F7 1997-98 Actuals	CLIENT IS RESPONSIBLE FOR		
FY 1998-99 Actuals	COST OF SPECIMEN COLLECTION		
FY 1999-00 Estimate			
FY 2000-01 Estimate			
FY 2001 - 2002 Adopted Budget			

DRUG TREATMENT AND EDUCATION FUND

AUTHORITY A.R.S. § 13-3422 Drug Court Programs; Establishment; Participation

HISTORY/ BACKGROUND This mandate was passed as a voter initiative. The proposition mandates treatment of drug offenders rather than incarceration, and provides funding for treatment.

MANDATE DESCRIPTION To cover the costs of placing persons in drug education and treatment programs administered by a qualified agency or organization that provides such programs to persons who abuse controlled substances.

Drug Treatment and Education Fund	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$-	$ -	$ -
F7 1997-98 Actuals	$-	$ 1,392,342	$ 1,392,342
FY 1998-99 Actuals	$ 25,468	$ 2,011,449	$ 2,036,917
FY 1999-00 Actuals	$ 25,273	$ 1,617,381	$ 1,642,654
FY 2000-01 Estimate	$ 50,000	$ 2,300,000	$ 2,350,000
FY 2001 - 2002 Adopted Budget	$ 70,000	$ 2,500,000	$ 2,570,000

COMMUNITY SERVICE

AUTHORITY A.R.S. § 12-299.01 Community Punishment Program; A.R.S. § 13-914 Intensive Probation; Evaluation; Sentence; Criteria; Limit; Conditions; Court Order

HISTORY/ BACKGROUND Community service is a politically popular and a good public relations program. It is a good example of Restorative Justice. It contributes extensively to the improvement of the community. Clean up and graffiti abatement programs have a major impact on our neighborhoods. The concept of giving "giving back to society" by those who have violated the law is its objective. The Chief Justice has incorporated community service into his "2002 Initiative."

MANDATE DESCRIPTION Intensive probation shall be conditioned on the offender being involved in community service work at least six days a week throughout his term of intensive probation performing not less than forty hours of community service each month. Promote accountability of offenders to their local community by requiring community work service to local governments and community agencies.

Community Service	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 60,322	$144,928	$205,250
F7 1997-98 Actuals	$ 72,519	$164,774	$237,293
FY 1998-99 Actuals	$106,630	$264,281	$370,911
FY 1999-00 Actuals	$ 92,179	$383,646	$475,825
FY 2000-01 Estimate	$140,000	$300,000	$440,000
FY 2001 - 2002 Adopted Budget	$175,000	$350,000	$525,000

COMMUNITY NOTIFICATION OF SEX OFFENDERS

AUTHORITY

A.R.S. § 13-3825 Community Notification

HISTORY/ BACKGROUND

Responding to the massive public pressure, the legislature decided that the community needed to be notified of sex offender residence. Probation and law enforcement are held responsible.

MANDATE DESCRIPTION

Within seventy-two hours after a person who was convicted is released from confinement or who was accepted under the interstate compact for the supervision of probationers has arrived in the state, the agency that has accepted supervision shall provide information to the department of public safety. A law enforcement agency may delegate all or part of the notification process for offenders on community supervision to the county probation department as appropriate.

Community Notification of Sex Offenders	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 21,323	$ -	$ 21,323
F7 1997-98 Actuals	$ 19,623	$ -	$ 19,623
FY 1998-99 Actuals	$105,496	$ -	$105,496
FY 1999-00 Estimate	$-	$ -	$ -
FY 2000-01 Estimate	$-	$ -	$ -
FY 2001 - 2002 Adopted Budget	$-	$ -	$ -

DRUG COURT

AUTHORITY

A.R.S. § 13-3422 Drug Court Programs; Establishment; Participation

HISTORY/ BACKGROUND

The Drug Court was created because of the success of Drug Courts in other jurisdictions in dealing with first time drug offenders.

MANDATE DESCRIPTION

The Presiding Judge of the Superior Court in each county may establish a drug court program. Cases assigned to a drug court program shall consist of defendants who are drug dependent persons and who are charged with a probation eligible offense under this chapter, including preparatory offenses. The terms and conditions of probation shall provide for the treatment of the drug dependent person and shall include any other conditions and requirements that the court deems appropriate.

Drug Court	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 46,058	$244,078	$290,136
F7 1997-98 Actuals	$ 64,919	$330,233	$395,152
FY 1998-99 Actuals	$ 80,470	$493,283	$573,753
FY 1999-00 Actuals	$ 93,189	$844,799	$937,988
FY 2000-01 Estimate	$100,000	$530,000	$630,000
FY 2001 - 2002 Adopted Budget	$135,000	$580,000	$715,000

FIELD SERVICES SUPERVISION

AUTHORITY

A.R.S. § 12-251 (A) Adult Probation Officers and support staff; appointment; qualifications

HISTORY/ BACKGROUND

Why is the service level at 60:1? In order to be effective, the probation officer must have the time to effectively manage offenders. In many states, where the ratio is much higher, probation has become purely a prison diversion.

MANDATE DESCRIPTION

The Chief Adult Probation Officer, with the approval of the Presiding Judge of the Superior Court, shall appoint such deputy adult probation officers and support staff as are necessary to provide pre-sentence investigations and supervision services to the court. Those deputy adult probation officers engaged in case supervision shall supervise no more than an average of sixty adults who reside in the county on probation to the court.

Field Services Supervision	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 4,072,914	$10,863,454	$14,936,368
F7 1997-98 Actuals	$ 4,532,787	$13,018,982	$17,551,769
FY 1998-99 Actuals	$ 5,085,518	$14,795,404	$19,880,922
FY 1999-00 Actuals	$ 5,512,076	$18,787,651	$24,299,727
FY 2000-01 Estimate	$ 5,757,000	$17,900,000	$23,657,000
FY 2001 - 2002 Adopted Budget	$ 5,900,000	$18,700,000	$24,600,000

INDIRECT SERVICES

AUTHORITY

A.R.S. § 31-461 through 31-466 (A) Compact Agreement/Adult Probation Procedures

HISTORY/ BACKGROUND

The Indirect Services Unit manages felony offenders who are sentenced in Maricopa County and leave the state to reside elsewhere, and supervises felons sentenced in another state who come to reside in Maricopa County. The objective is to protect the community from and provide treatment resources to felony offenders whom, if not for the Interstate Compact Agreement, would be residing in Maricopa County without the knowledge or consent of the authorities or citizens of the County.

MANDATE DESCRIPTION

That each receiving state will assume the duties of visitation of and supervision over probationers or parolees of any sending state and in the exercise of those duties will be governed by the same standards that prevail for its own probationers and parolees.

Indirect Services	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$169,257	$580,913	$750,170
F7 1997-98 Actuals	$155,842	$700,332	$856,174
FY 1998-99 Actuals	$ 13,339	$918,043	$931,382
FY 1999-00 Actuals	$ 88,827	$ 1,215,625	$ 1,304,452
FY 2000-01 Estimate	$100,000	$ 1,250,000	$ 1,350,000
FY 2001 - 2002 Adopted Budget	$115,000	$ 1,300,000	$ 1,415,000

PRESENTENCE INVESTIGATIONS

AUTHORITY

A.R.S. § 12-251 (A) Adult Probation Officers And Support Staff; Appointment; Qualifications; A.R.S. § 12-253 (4) Adult Probation Officers Powers And Duties; A.R.S. § 13-914 (A) Intensive Probation; Evaluation; Sentence; Criteria; Limit; Conditions; A.R.S. § 13-701 (B) Sentence Of Imprisonment For Felony; Presentence Report; Rule 26.4 - Rules Of Criminal Procedure

HISTORY/ BACKGROUND

A 1988 amendment included all class felonies. In 1993, it was mandated that any person who committed a felony after January 1, 1994 needed a copy of a recent Presentence Investigation (PSI) report when transferring to the Department of Corrections.

MANDATE DESCRIPTION

An Adult Probation Officer shall investigate cases referred to him for investigation by the court in which he is serving and report thereon to the court. An Adult Probation Officer shall prepare a presentence report for every offender who has either been convicted of a felony and for whom the granting of probation is not prohibited by law, or violated probation by commission of a technical violation that was not chargeable or indictable as a criminal offense. No prisoner shall be transferred to the custody of the State Department of Corrections without a copy of a recent PSI report unless the court has waived preparation of the report.

Presentence Investigations	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 2,303,108	$ 2,339,767	$ 4,642,875
F7 1997-98 Actuals	$ 2,631,808	$ 2,781,475	$ 5,413,283
FY 1998-99 Actuals	$ 2,871,024	$ 2,980,485	$ 5,851,509
FY 1999-00 Actuals	$ 3,418,922	$ 3,567,665	$ 6,986,587
FY 2000-01 Estimate	$ 3,500,000	$ 3,600,000	$ 7,100,000
FY 2001 - 2002 Adopted Budget	$ 3,600,000	$ 3,700,000	$ 7,300,000

WARRANTS

AUTHORITY

A.R.S. § 13-901 (C) (D) Probation

HISTORY/ BACKGROUND

The Warrants Locator Unit was created due to the safety risks posed to the community of leaving individuals, for whom warrants have been issued, to exist in the community without consequence.

MANDATE DESCRIPTION

The court may in its discretion issue a warrant for the re-arrest of the defendant. At any time during the probationary term of the person released on probation, any probation officer may, without warrant or other process, at any time until the final disposition of the case, re-arrest any person and bring the person before the court.

Warrants	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$183,272	$312,249	$495,521
F7 1997-98 Actuals	$180,396	$344,990	$525,386
FY 1998-99 Actuals	$254,295	$404,222	$658,517
FY 1999-00 Actuals	$283,036	$489,326	$772,362
FY 2000-01 Estimate	$300,000	$490,000	$790,000
FY 2001 - 2002 Adopted Budget	$320,000	$500,000	$820,000

WORK FURLOUGH

AUTHORITY

Court Order

HISTORY/ BACKGROUND

Work Furlough reduces full time jail bed occupancy and allows an offender to serve jail term as part of probation, yet be employed, pay restitution to victim and to be assessed a Work Furlough fee to offset part of the cost of the Work Furlough program.

Work Furlough	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$492,371	$188,843	$681,214
F7 1997-98 Actuals	$329,738	$212,767	$542,505
FY 1998-99 Actuals	$318,598	$158,734	$477,332
FY 1999-00 Actuals	$329,456	$269,112	$598,568
FY 2000-01 Estimate	$350,000	$270,000	$620,000
FY 2001 - 2002 Adopted Budget	$370,000	$285,000	$655,000

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

ADULT PROBATION
Department 11

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 10,147,219	$ 1,987,054	$ -	$ 12,134,273	$ -
SPECIAL REVENUE	39,654,922	7,538,337	78,500	47,271,759	45,500,837
SUB-TOTAL	$ 49,802,141	$ 9,525,391	$ 78,500	$ 59,406,032	$ 45,500,837
TOTAL FUNDS	$ 49,802,141	$ 9,525,391	$ 78,500	$ 59,406,032	$ 45,500,837

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

ADULT PROBATION
Department 11

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 2,024,247	$ 2,024,247	$ 2,024,247	$ 1,770,923	$ 1,770,923	$ (253,324)	-13%
REVENUE							
615 GRANTS	41,078,637	41,078,637	34,398,845	38,473,935	38,473,935	(2,604,702)	-6%
635 OTHER CHARGES FOR SERVICES	6,720,000	6,720,000	6,770,107	7,026,902	7,026,902	306,902	5%
637 FINES & FORFEITS	-	-	46,569	-	-	-	
645 INTEREST EARNINGS	-	-	(14,090)	-	-	-	
Sub Total	$ 47,798,637	$ 47,798,637	$ 41,201,431	$ 45,500,837	$ 45,500,837	$ (2,297,800)	-5%
Total Resources	$ 49,822,884	$ 49,822,884	$ 43,225,678	$ 47,271,760	$ 47,271,760	$ (2,551,124)	-5%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 37,170,645	$ 39,432,523	$ 36,956,323	$ 42,875,490	$ 40,483,108	$ (1,050,585)	-3%
705 TEMPORARY PAY	550,000	550,000	679,384	590,004	590,004	(40,004)	-7%
710 OVERTIME	-	-	109,949	50,000	50,000	(50,000)	
750 FRINGE BENEFITS	7,534,904	7,782,559	7,284,848	8,901,438	8,644,662	(862,103)	-11%
790 OTHER PERSONAL SERVICES	6,530,572	4,104,003	1,778,752	-	34,367	4,069,636	99%
795 PERSONAL SERVICES ALLOC.-OUT	(23,672)	(23,672)	(23,672)	(60,000)	(60,000)	36,328	153%
796 PERSONAL SERVICES ALLOC.-IN	15,000	15,000	15,000	60,000	60,000	(45,000)	-300%
Subtotal	$ 51,777,449	$ 51,860,413	$ 46,800,584	$ 52,416,932	$ 49,802,141	$ 2,058,272	4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 914,676	$ 953,761	$ 638,314	$ 998,142	$ 3,088,421	$ (2,134,660)	-224%
802 MEDICAL SUPPLIES	-	-	4,030	10,000	10,000	(10,000)	
803 FUEL	12,905	12,905	14,518	15,682	15,682	(2,777)	-22%
804 NON-CAPITAL EQUIPMENT	1,100,000	1,100,000	613,726	258,516	258,516	841,484	76%
810 LEGAL SERVICES	50,000	50,000	50,442	60,000	60,000	(10,000)	-20%
811 HEALTH CARE SERVICES	370,923	370,923	208,879	305,000	305,000	65,923	18%
812 OTHER SERVICES	4,193,647	4,266,647	2,482,207	3,366,077	3,230,357	1,036,290	24%
820 OPERATING LEASES & RENTS	829,000	829,000	865,486	979,000	931,593	(102,593)	-12%
825 REPAIRS & MAINTENANCE	497,100	497,100	392,699	600,000	600,000	(102,900)	-21%
830 INTERGOVERNMENTAL PAYMENTS	-	-	760	1,500	1,500	(1,500)	
839 INTERNAL SERVICE CHARGES	397,001	397,001	339,710	595,844	381,644	15,357	4%
842 TRAVEL & EDUCATION	534,378	534,378	468,159	485,000	485,000	49,378	9%
843 POSTAGE/FREIGHT/SHIPPING	5,000	5,000	31,508	65,000	65,000	(60,000)	-1200%
845 SUPPORT & CARE OF PERSONS	132,000	164,000	118,306	92,678	92,678	71,322	43%
Subtotal	$ 9,036,630	$ 9,180,715	$ 6,228,744	$ 7,832,439	$ 9,525,391	$ (344,676)	-4%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	392,199	392,199	75,000	60,000	60,000	332,199	85%
930 VEHICLES & CONSTRUCTION EQUIP	-	-	17,182	18,500	18,500	(18,500)	
950 DEBT SERVICE	-	-	-	391,160	-	-	
Subtotal	$ 392,199	$ 392,199	$ 92,182	$ 469,660	$ 78,500	$ 313,699	80%
Total Expenditures	$ 61,206,278	$ 61,433,327	$ 53,121,510	$ 60,719,031	$ 59,406,032	$ 2,027,295	3%
Operating Balance (Rev. - Exp.)	$ (13,407,641)	$ (13,634,690)	$ (11,920,079)	$ (15,218,194)	$ (13,905,195)	$ (270,505)	-2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
ADULT PROBATION
Agency 110

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1110	ADMINISTRATION/TECHNICAL SERVI	$ 1,613,005	$ 1,987,054	$ -	$ 3,600,059	$ -
1130	PRE-SENTENCE INVESTIGATIONS	3,167,261	-	-	3,167,261	-
1140	COMMUNITY PUNISHMENT PROGRAM	370,344	-	-	370,344	-
1150	INTENSIVE PROBATION SUPERVISIO	86,148	-	-	86,148	-
1160	FIELD SERVICES	4,910,461	-	-	4,910,461	-
	Totals:	$ 10,147,219	$ 1,987,054	$ -	$ 12,134,273	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ADULT PROBATION
Agency 110

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$7,938,481	$7,809,021	$8,015,164	$8,694,303	$ 8,313,245	$ (298,081)	-4%
705 TEMPORARY PAY	50,000	79,863	50,000	50,001	50,001	(1)	0%
710 OVERTIME	-	50,703	-	50,000	50,000	(50,000)	
750 FRINGE BENEFITS	1,556,603	1,541,132	1,562,883	1,812,428	1,759,606	(196,722)	-13%
790 OTHER PERSONAL SERVICES	-	233,222	-	-	34,367	(34,367)	
795 PERSONAL SERVICES ALLOC.-OUT	(23,672)	(23,672)	(23,672)	(60,000)	(60,000)	36,328	153%
796 PERSONAL SERVICES ALLOC.-IN	15,000	15,000	15,000	-	-	15,000	100%
Subtotal	$9,536,412	$9,705,269	$9,619,375	$10,546,733	$ 10,147,219	$ (527,843)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$359,676	$360,737	$398,761	$446,000	$ 321,002	$ 77,759	20%
802 MEDICAL SUPPLIES	-	4,030	-	10,000	10,000	(10,000)	
803 FUEL	12,905	14,518	12,905	15,682	15,682	(2,777)	-22%
804 NON-CAPITAL EQUIPMENT	-	162,160	-	73,276	73,276	(73,276)	
810 LEGAL SERVICES	25,000	37,944	25,000	30,000	30,000	(5,000)	-20%
811 HEALTH CARE SERVICES	20,923	31,381	20,923	30,000	30,000	(9,077)	-43%
812 OTHER SERVICES	173,800	180,869	246,800	426,077	290,357	(43,557)	-18%
820 OPERATING LEASES & RENTS	404,000	384,866	404,000	454,000	406,593	(2,593)	-1%
825 REPAIRS & MAINTENANCE	197,100	212,011	197,100	250,000	250,000	(52,900)	-27%
830 INTERGOVERNMENTAL PAYMENTS	-	760	-	1,500	1,500	(1,500)	
839 INTERNAL SERVICE CHARGES	272,001	255,267	272,001	465,844	251,644	20,357	7%
842 TRAVEL & EDUCATION	204,378	216,931	204,378	207,000	207,000	(2,622)	-1%
843 POSTAGE/FREIGHT/SHIPPING	5,000	28,519	5,000	40,000	40,000	(35,000)	-700%
845 SUPPORT & CARE OF PERSONS	30,000	15,180	62,000	60,000	60,000	2,000	3%
Subtotal	$1,704,783	$1,905,173	$1,848,868	$2,509,379	$ 1,987,054	$ (138,186)	-7%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	142,199	-	142,199	-	-	142,199	100%
950 DEBT SERVICE	-	-	-	391,160	-	-	
Subtotal	$142,199	$0	$142,199	$391,160	$ -	$ 142,199	100%
Total Expenditures	$11,383,394	$11,610,442	$11,610,442	$13,447,272	$ 12,134,273	$ (523,830)	-5%
Operating Balance (Rev. - Exp.)	($11,383,394)	($11,610,442)	($11,610,442)	($13,447,272)	$ (12,134,273)	$ (523,830)	-5%

TOTAL BUDGET BY PROGRAM
FY 2001-02
ADULT PROBATION GRANTS
Agency 111

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1110	ADMINISTRATION/TECHNICAL SERVI	$ 1,152,946	$ 5,715,804	$ 38,500	$ 6,907,250	$ 38,473,935
1130	PRE-SENTENCE INVESTIGATIONS	1,489,306	-	-	1,489,306	-
1140	COMMUNITY PUNISHMENT PROGRAM	1,805,916	900,000	-	2,705,916	-
1150	INTENSIVE PROBATION SUPERVISIO	7,874,967	-	-	7,874,967	-
1160	FIELD SERVICES	19,496,494	-	-	19,496,494	-
	Totals:	$ 31,819,630	$ 6,615,804	$ 38,500	$ 38,473,934	$ 38,473,935

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ADULT PROBATION GRANTS
Agency 111

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	41,078,637	34,398,845	41,078,637	38,473,935	38,473,935	(2,604,702)	-6%
635 OTHER CHARGES FOR SERVICES	-	118,497	-	-	-	-	
645 INTEREST EARNINGS	-	(35,911)	-	-	-	-	
Sub Total	$41,078,637	$34,481,431	$41,078,637	$38,473,935	$ 38,473,935	$ (2,604,702)	-6%
Total Resources	$41,078,637	$34,481,431	$41,078,637	$38,473,935	$ 38,473,935	$ (2,604,702)	-6%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$23,499,622	$23,978,162	$25,319,445	$27,425,511	$ 25,808,932	$ (489,487)	-2%
705 TEMPORARY PAY	400,000	507,955	400,000	440,003	440,003	(40,003)	-10%
710 OVERTIME	-	23,255	-	-	-	-	
750 FRINGE BENEFITS	4,789,701	4,631,811	5,009,980	5,674,616	5,510,695	(500,715)	-10%
790 OTHER PERSONAL SERVICES	5,912,314	1,346,335	3,872,212	-	-	3,872,212	100%
796 PERSONAL SERVICES ALLOC.-IN	-	-	-	60,000	60,000	(60,000)	
Subtotal	$34,601,637	$30,487,518	$34,601,637	$33,600,130	$ 31,819,630	$ 2,782,007	8%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$355,000	$233,634	$355,000	$358,266	$ 2,138,766	$ (1,783,766)	-502%
804 NON-CAPITAL EQUIPMENT	500,000	253,998	500,000	131,360	131,360	368,640	74%
810 LEGAL SERVICES	25,000	12,498	25,000	30,000	30,000	(5,000)	-20%
811 HEALTH CARE SERVICES	350,000	177,498	350,000	225,000	225,000	125,000	36%
812 OTHER SERVICES	3,995,000	2,263,848	3,995,000	2,900,000	2,900,000	1,095,000	27%
820 OPERATING LEASES & RENTS	425,000	480,620	425,000	475,000	475,000	(50,000)	-12%
825 REPAIRS & MAINTENANCE	250,000	168,452	250,000	300,000	300,000	(50,000)	-20%
839 INTERNAL SERVICE CHARGES	125,000	84,443	125,000	130,000	130,000	(5,000)	-4%
842 TRAVEL & EDUCATION	270,000	249,626	270,000	228,000	228,000	42,000	16%
843 POSTAGE/FREIGHT/SHIPPING	-	2,989	-	25,000	25,000	(25,000)	
845 SUPPORT & CARE OF PERSONS	82,000	103,126	82,000	32,678	32,678	49,322	60%
Subtotal	$6,377,000	$4,030,732	$6,377,000	$4,835,304	$ 6,615,804	$ (238,804)	-4%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	100,000	2,237	100,000	20,000	20,000	80,000	80%
930 VEHICLES & CONSTRUCTION EQUIP.	-	17,182	-	18,500	18,500	(18,500)	
Subtotal	$100,000	$19,419	$100,000	$38,500	$ 38,500	$ 61,500	62%
Total Expenditures	$41,078,637	$34,537,669	$41,078,637	$38,473,934	$ 38,473,934	$ 2,604,703	6%
Operating Balance (Rev. - Exp.)	$0	($56,238)	($0)	$1	$ 1	$ 1	4506%

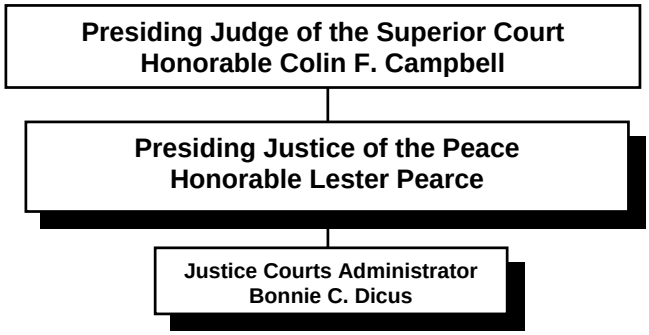
TOTAL BUDGET BY PROGRAM
FY 2001-02
ADULT PROBATION SPECIAL FUNDING
Agency 112

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1110	ADMINISTRATION/TECHNICAL SERVI	$ 1,429,428	$ 922,533	$ 40,000	$ 2,391,961	$ 7,026,902
1130	PRE-SENTENCE INVESTIGATIONS	2,207,612	-	-	2,207,612	-
1140	COMMUNITY PUNISHMENT PROGRAM	116,924	-	-	116,924	-
1150	INTENSIVE PROBATION SUPERVISION	117,771	-	-	117,771	-
1160	FIELD SERVICES	3,963,559	-	-	3,963,559	-
	Totals:	$ 7,835,292	$ 922,533	$ 40,000	$ 8,797,825	$ 7,026,902

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ADULT PROBATION SPECIAL FUNDING
Agency 112

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$2,024,247	$2,024,247	$2,024,247	$1,770,923	$ 1,770,923	$ (253,324)	-13%
REVENUE							
635 OTHER CHARGES FOR SERVICES	6,720,000	6,651,610	6,720,000	7,026,902	7,026,902	306,902	5%
637 FINES & FORFEITS	-	46,569	-	-	-	-	
645 INTEREST EARNINGS	-	21,821	-	-	-	-	
Sub Total	$6,720,000	$6,720,000	$6,720,000	$7,026,902	$ 7,026,902	$ 306,902	5%
Total Resources	$8,744,247	$8,744,247	$8,744,247	$8,797,825	$ 8,797,825	$ 53,578	1%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$5,732,542	$5,169,140	$6,097,914	$6,755,676	$ 6,360,931	$ (263,017)	-4%
705 TEMPORARY PAY	100,000	91,566	100,000	100,000	100,000	-	0%
710 OVERTIME	-	35,991	-	-	-	-	
750 FRINGE BENEFITS	1,188,600	1,111,905	1,209,696	1,414,394	1,374,361	(164,665)	-14%
790 OTHER PERSONAL SERVICES	618,258	199,195	231,791	-	-	231,791	100%
Subtotal	$7,639,400	$6,607,797	$7,639,401	$8,270,069	$ 7,835,292	$ (195,891)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$200,000	$43,943	$200,000	$193,876	$ 628,653	$ (428,653)	-214%
804 NON-CAPITAL EQUIPMENT	600,000	197,568	600,000	53,880	53,880	546,120	91%
811 HEALTH CARE SERVICES	-	-	-	50,000	50,000	(50,000)	
812 OTHER SERVICES	24,847	37,490	24,847	40,000	40,000	(15,153)	-61%
820 OPERATING LEASES & RENTS	-	-	-	50,000	50,000	(50,000)	
825 REPAIRS & MAINTENANCE	50,000	12,236	50,000	50,000	50,000	-	0%
842 TRAVEL & EDUCATION	60,000	1,602	60,000	50,000	50,000	10,000	17%
845 SUPPORT & CARE OF PERSONS	20,000	-	20,000	-	-	20,000	100%
Subtotal	$954,847	$292,839	$954,847	$487,756	$ 922,533	$ 32,314	3%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	150,000	72,763	150,000	40,000	40,000	110,000	73%
Subtotal	$150,000	$72,763	$150,000	$40,000	$ 40,000	$ 110,000	73%
Total Expenditures	$8,744,247	$6,973,399	$8,744,248	$8,797,825	$ 8,797,825	$ (53,577)	-1%
Operating Balance (Rev. - Exp.)	($2,024,247)	($253,399)	($2,024,248)	($1,770,923)	$ (1,770,923)	$ 253,325	13%
Ending Fund Balance (Resources - Exp.)	$0	$1,770,848	($1)	($0)	$ (0)	$ 1	74%

JUSTICE COURTS



MISSION

The mission of the Maricopa County Justice Courts is to provide professional judicial services for court customers so they can obtain timely and economical justice within their community.

VISION

The vision of the Maricopa County Justice Courts is to provide community-based, user-friendly, efficient and professional justice.

GOALS

- By January 2002, the Justice Courts will produce educational programs to educate the public about the unique services provided by the Justice Courts.
- By June 2002, the Justice Courts will implement a comprehensive security program at all Justice Court locations, thus reducing the threat of harm to staff and court users.
- By July 2002 we will identify and maintain an appropriate staffing level for the Justice Court system to support justice court processes.
- By July 2002, enhance service delivery through a comprehensive volunteer program which measures volunteer hours and additional services rendered.
- By December 31, 2002, develop a formula for and identify sites for Justice Court locations based on population and corresponding demographics for an appropriate number of additional Justice Courts by 2006.
- By July 2003, process all case types within timeframes established by the National Trial Court Performance Standards and or statutory requirements.

ISSUES

- The increase in the population will increase the demand for Justice Court services.
- Increasing technology will reduce personal contact with customers, while placing additional demands on staff and facilities.
- The increasing demand for Justice Courts Services will challenge us to deliver services more efficiently.
- An integrated court/law enforcement information system will improve information sharing and improve service throughout the court and law enforcement community.
- A diverse array of unmet customer expectations leads to dissatisfaction, but presents opportunities for Justice Courts to enhance service delivery.
- Funding limitations and associated resource management challenges may reduce the Justice Courts capacity to properly serve the community.
- The potential implementation of initiatives reducing individual justice courts' autonomy will create new challenges for the department to ensure that their customers can access a swift and economical forum of justice within the community.
- The challenges of attracting and retaining a qualified workforce will impact adversely the ability of the Justice Courts to deliver services.

↔ The volatile and emotional nature of the issues handled by the Justice Courts may threaten court security and employee/customer safety.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Number of Justice Courts	21/23	23	23	23
Number of Judicial Productivity Credits	22,194	22,375	26,786	22,556
Number of filings per case type:				
DUI	6,806	6,867	7,415	6,928
Serious traffic	701	838	905	975
Other traffic	16,554	20,634	18,735	24,714
Total Criminal Traffic	24,061	28,339	27,055	32,617
Civil Traffic	149,299	158,204	154,469	167,109
Misdemeanors	21,589	22,883	23,475	24,177
Misdemeanors FTA	4,166	3,810	3,730	3,466
Traffic FTA	6,301	6,148	6,063	5,933
Total Misdemeanors	32,056	32,841	33,268	33,576
Felonies	18,808	18,111	16,661	17,414
Small Claims	19,990	17,500	16,161	15,010
Forcible Detainers	55,144	59,744	68,567	64,344
Other Civil	19,705	17,381	20,153	15,057
Total Civil Cases	94,839	94,625	104,881	94,411
Parking	2	8	13	19
Total Local Ordin.	2	8	13	19
Total All Cases	319,065	332,128	336,347	345,145
Ave. filings per Justice Court	13,772	14,440	14,624	15,006
Ave. cost per filing (based on GF actuals)	$40.39	$44.46	$44.22	$44.89
Ave. filings per GF employee (PT and FT)	1,186	1,186	1,172	1,166
Number of disposed cases per type:				
DUI	5,473	4,279	6,507	6,454
Serious traffic	663	720	787	847
Other traffic	17,604	18,595	16,641	16,650
Total Criminal Traffic	23,740	23,594	23,935	23,951
Civil Traffic	137,054	147,268	144,279	150,092
Misdemeanors	19,627	20,971	19,143	19,430
Misdemeanors FTA	2,179	2,274	2,322	2,401
Traffic FTA	4,455	4,595	3,493	3,219
Total Misdemeanors	26,261	27,840	24,958	25,050
Felonies	17,973	16,928	16,394	15,519
Small Claims	18,101	17,483	16,529	15,799
Forcible Detainers	54,121	58,596	66,961	72,733
Other Civil	17,983	17,859	17,543	17,355
Total Civil Cases	90,205	93,938	101,033	105,887
Parking	19	8	15	10
Total Local Ordin.	19	8	15	10
Total All Cases	295,252	309,576	310,614	320,509
Number of cases disposed per JPC	13.30	13.84	11.60	14.21

POSITION DISTRIBUTION

POSITION DISTRIBUTION
24 JUSTICE COURTS

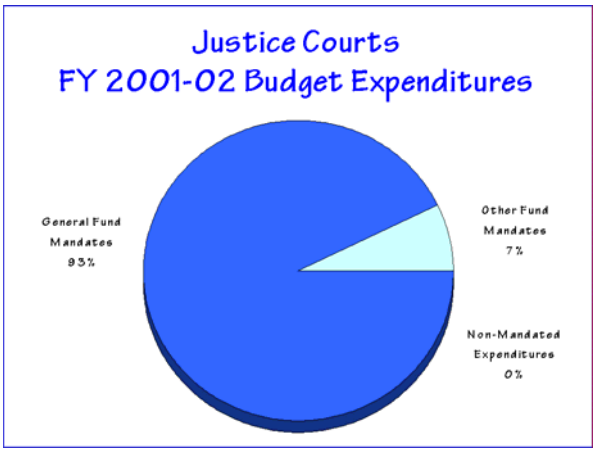
WORKING TITLE	FTE
ACCOUNTANT II	1.0
ACCOUNTANT III	1.0
ADMINISTRATIVE ASSTNT II	2.0
ADMINISTRATIVE COORD II	1.0
ADMINISTRATIVE COORD III	1.0
ADMINISTRATIVE COORD IV	1.0
ADMINISTRATIVE COORD V	2.0
ASSOCIATE BUSNSS SYS ANLT	2.0
ASSOCIATE CLIENT REPRSNTV	1.0
COURT INFORMATION PROCESSOR II	1.0
COURT SECURITY SUPERVISOR	1.0
DECISION SUPPRT ANLYST I	1.0
DECISION SUPPRT ANLYST II	1.0
FISCAL MGMT ANALYST III	1.0
INTEGRATD SYS DSGN ANL I	1.0
JUDICIAL ADMINISTRATOR IV	1.0
JUDICIAL SRVCS ADMIN IV	1.0
JUDICIAL SRVCS ADMIN V	1.0
JUSTICE COURT ADMINISTRTR	1.0
JUSTICE COURT CLERK I	85.0
JUSTICE COURT CLERK II	13.0
JUSTICE COURT CLERK III	50.0
JUSTICE COURT CLERK IV	22.0
JUSTICE COURT CLERK V	23.0
JUSTICE COURT COLLECTOR	20.0
JUSTICE COURT DEPUTY ADMIN	1.0
JUSTICE OF THE PEACE	23.0
MANAGEMENT ANALYST IV	1.0
PROJECT MANAGER	1.0
PUBLIC INFORMATION OFFICER	1.0
SECURITY GUARD	2.0
SECURITY GUARD I	27.0
SENIOR SYSTEMS PROGRAMMER	1.0
SR HUMAN RESOURCE ANALYST	1.0
TOTAL	293.0

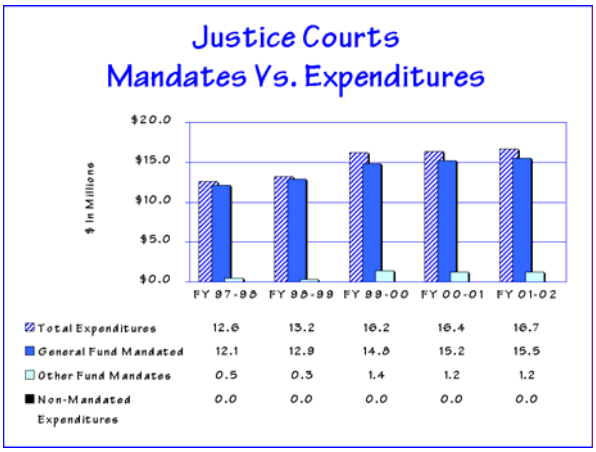
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 10,940,071	$ -	$ 10,940,071
FY 1997-98 Actuals	$ 12,055,282	$ 515,672	$ 12,570,954
FY 1998-99 Actuals	$ 12,887,250	$ 332,830	$ 13,220,080
FY 1999-00 Actuals	$ 14,767,834	$ 1,444,760	$ 16,212,594
FY 2000-01 Estimate	$ 15,210,722	$ 1,145,781	$ 16,356,503
FY 2001-02 Adopted Budget	$ 15,494,859	$ 1,189,875	$ 16,684,734

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 10,940,071	$ -	$ 10,940,071
FY 1997-98 Actuals	$ 12,055,282	$ 515,672	$ 12,570,954
FY 1998-99 Actuals	$ 12,887,250	$ 332,830	$ 13,220,080
FY 1999-00 Actuals	$ 14,767,834	$ 1,444,760	$ 16,212,594
FY 2000-01 Estimate	$ 15,210,722	$ 1,145,781	$ 16,356,503
FY 2001-02 Adopted Budget	$ 15,494,859	$ 1,189,875	$ 16,684,734

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

JUSTICES OF THE PEACE

AUTHORITY

Constitution Article 6, § 32 Superior and other courts; qualification of judges; A.R.S. §§ 22-101 through 22-125 Justice Precincts and Precinct Officers; A.R.S. §§ 22-201 through 22-284 Civil Proceedings in Justice Courts; A.R.S. §§ 22-301 through 22-375 Criminal Proceedings in Justice Courts, and Small Claims A.R.S. §§ 22-501 through 22-524

HISTORY/ BACKGROUND

The office of the Justice of the Peace is established in the Arizona Constitution. The Constitution was amended in 1990 to increase Civil Jurisdiction to $10,000 or less.

MANDATE DESCRIPTION

The Board of Supervisors can create, change and abolish justice precincts, but may not abolish a precinct until the expiration of terms of office of the present Justice and Constable. Justices of the Peace may act in other precincts within the County. The County must pay for office rent, stationary, telephone, lights, official travel expenses when the Justice of the Peace is outside of his/her precinct and 60% of the salary and benefits of the Justice. Justices of the Peace salaries are established by judicial productivity credits, which entitle them to varying percentages of the salary of the Superior Court Judge ranging from 25% to 70% (A.R.S §§ 22-125).

Justices of the Peace are required to prepare a schedule of misdemeanor traffic violations and specific amounts of bail each; they are also required to prepare a schedule of civil traffic violations and the specific amount of deposit for each.

The Superior Court Presiding Judge may appoint Justices of the Peace Pro Tempore with approval of the Board of Supervisors. Justices Pro Tempore are entitled to compensation as set for elected Justices in the precincts in which they serve. The County must pay the cost of their salaries plus facilities, staff, and supplies. Justices of the Peace are required to keep civil and criminal dockets.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

JUSTICE COURTS
Department 24

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 12,050,797	$ 3,444,062	$ -	$ 15,494,859	$ 11,976,438
SPECIAL REVENUE	114,419	659,727	415,729	1,189,875	911,000
SUB-TOTAL	$ 12,165,216	$ 4,103,789	$ 415,729	$ 16,684,734	$ 12,887,438
TOTAL FUNDS	$ 12,165,216	$ 4,103,789	$ 415,729	$ 16,684,734	$ 12,887,438

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

JUSTICE COURTS
Department 24

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 863,328	$ 863,328	$ 665,059	$ 549,486	$ 549,486	$ (313,842)	-36%
REVENUE							
615 GRANTS	-	-	204,767	-	-	-	
620 OTHER INTERGOVERNMENTAL	975,000	975,000	885,136	833,871	833,871	(141,129)	-14%
635 OTHER CHARGES FOR SERVICES	2,785,000	2,785,000	2,668,922	2,753,395	2,753,395	(31,605)	-1%
637 FINES & FORFEITS	8,960,000	8,960,000	8,942,437	9,176,314	9,176,314	216,314	2%
645 INTEREST EARNINGS	-	-	8,529	-	-	-	
650 MISCELLANEOUS REVENUE	106,000	106,000	134,176	123,858	123,858	17,858	17%
Sub Total	$ 12,826,000	$ 12,826,000	$ 12,843,968	$ 12,887,438	$ 12,887,438	$ 61,438	0%
Total Resources	$ 13,689,328	$ 13,689,328	$ 13,509,027	$ 13,436,924	$ 13,436,924	$ (252,404)	-2%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 9,104,044	$ 9,282,281	$ 8,632,637	$ 9,649,097	$ 9,279,992	$ 2,289	0%
705 TEMPORARY PAY	540,825	410,779	727,178	744,811	607,580	(196,801)	-48%
710 OVERTIME	64,066	63,200	165,761	98,363	98,363	(35,163)	-56%
750 FRINGE BENEFITS	1,915,480	1,867,207	1,733,927	2,277,278	2,179,281	(312,074)	-17%
790 OTHER PERSONAL SERVICES	-	101,932	60,309	85,909	-	101,932	100%
Subtotal	$ 11,624,415	$ 11,725,399	$ 11,319,812	$ 12,855,458	$ 12,165,216	$ (439,817)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 467,533	$ 213,733	$ 1,080,833	$ 449,387	$ 410,342	$ (196,609)	-92%
803 FUEL	-	43	974	500	500	(457)	-1063%
804 NON-CAPITAL EQUIPMENT	604,618	96,519	18,624	112,446	86,355	10,164	11%
810 LEGAL SERVICES	152,201	150,996	225,534	326,122	202,400	(51,404)	-34%
812 OTHER SERVICES	252,500	474,837	427,382	130,688	120,688	354,149	75%
820 OPERATING LEASES & RENTS	2,658,069	2,644,818	2,549,816	2,617,938	2,584,816	60,002	2%
825 REPAIRS & MAINTENANCE	78,200	69,523	76,641	91,750	91,750	(22,227)	-32%
830 INTERGOVERNMENTAL PAYMENTS	-	-	10,946	32,146	32,146	(32,146)	
839 INTERNAL SERVICE CHARGES	102,917	110,367	177,208	175,810	175,810	(65,443)	-59%
842 TRAVEL & EDUCATION	153,100	160,566	134,493	223,582	223,582	(63,016)	-39%
843 POSTAGE/FREIGHT/SHIPPING	27,400	11,915	57,643	130,400	130,400	(118,485)	-994%
850 UTILITIES	-	40,000	33,374	45,000	45,000	(5,000)	-13%
Subtotal	$ 4,496,538	$ 3,973,317	$ 4,793,468	$ 4,335,769	$ 4,103,789	$ (130,472)	-3%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	525,994	948,231	243,223	415,729	415,729	532,502	56%
Subtotal	$ 525,994	$ 948,231	$ 243,223	$ 415,729	$ 415,729	$ 532,502	56%
Total Expenditures	$ 16,646,947	$ 16,646,947	$ 16,356,503	$ 17,606,956	$ 16,684,734	$ (37,787)	0%
Operating Balance (Rev. - Exp.)	$ (3,820,947)	$ (3,820,947)	$ (3,512,535)	$ (4,719,518)	$ (3,797,296)	$ 23,651	1%
Ending Fund Balance (Resources. - Exp.)	$ (2,957,619)	$ (2,957,619)	$ (2,847,476)	$ (4,170,032)	$ (3,247,810)	$ (290,191)	-10%

TOTAL BUDGET BY PROGRAM
FY 2001-02
JUSTICE COURTS
Agency 240

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2400	ADJUDICATION	$ 407,371	$ -	$ -	$ 407,371	$ -
2430	CASE PROCESSING	9,335,294	3,005,893	-	12,341,187	11,974,088
2460	ADMINSTRATION	2,308,131	438,169	-	2,746,300	2,350
	Totals:	$ 12,050,797	$ 3,444,062	$ -	$ 15,494,859	$ 11,976,438

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
JUSTICE COURTS
Agency 240

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	975,000	885,136	975,000	833,871	833,871	(141,129)	-14%
635 OTHER CHARGES FOR SERVICES	2,350,000	2,273,114	2,350,000	2,318,395	2,318,395	(31,605)	-1%
637 FINES & FORFEITS	8,500,000	8,529,330	8,500,000	8,716,314	8,716,314	216,314	3%
650 MISCELLANEOUS REVENUE	90,000	126,178	90,000	107,858	107,858	17,858	20%
Sub Total	$11,915,000	$11,813,758	$11,915,000	$11,976,438	$ 11,976,438	$ 61,438	1%
Total Resources	$11,915,000	$11,813,758	$11,915,000	$11,976,438	$ 11,976,438	$ 61,438	1%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$9,104,044	$8,629,028	$9,282,281	$9,649,097	$ 9,279,992	$ 2,289	0%
705 TEMPORARY PAY	540,825	727,178	410,779	638,523	501,292	(90,513)	-22%
710 OVERTIME	64,066	165,761	63,200	98,363	98,363	(35,163)	-56%
750 FRINGE BENEFITS	1,915,480	1,733,067	1,867,207	2,269,147	2,171,150	(303,943)	-16%
790 OTHER PERSONAL SERVICES	-	60,309	948	85,909	-	948	100%
Subtotal	$11,624,415	$11,315,342	$11,624,415	$12,741,039	$ 12,050,797	$ (426,382)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$205,200	$261,677	$145,958	$139,499	$ 100,454	$ 45,504	31%
803 FUEL	-	974	43	500	500	(457)	-1063%
804 NON-CAPITAL EQUIPMENT	-	9,340	-	26,091	-	-	
810 LEGAL SERVICES	152,201	225,534	150,996	326,122	202,400	(51,404)	-34%
812 OTHER SERVICES	152,500	369,396	173,037	69,188	59,188	113,849	66%
820 OPERATING LEASES & RENTS	2,492,469	2,460,038	2,506,018	2,604,936	2,571,814	(65,796)	-3%
825 REPAIRS & MAINTENANCE	78,200	73,823	69,523	91,750	91,750	(22,227)	-32%
830 INTERGOVERNMENTAL PAYMENTS	-	10,946	-	32,146	32,146	(32,146)	
839 INTERNAL SERVICE CHARGES	102,917	176,364	104,367	175,810	175,810	(71,443)	-68%
842 TRAVEL & EDUCATION	113,100	132,847	123,795	34,600	34,600	89,195	72%
843 POSTAGE/FREIGHT/SHIPPING	27,400	48,996	10,250	130,400	130,400	(120,150)	-1172%
850 UTILITIES	-	33,374	40,000	45,000	45,000	(5,000)	-13%
Subtotal	$3,323,987	$3,803,309	$3,323,987	$3,676,042	$ 3,444,062	$ (120,075)	-4%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	90,994	92,071	90,994	-	-	90,994	100%
Subtotal	$90,994	$92,071	$90,994	$0	$ -	$ 90,994	100%
Total Expenditures	$15,039,396	$15,210,722	$15,039,396	$16,417,081	$ 15,494,859	$ (455,463)	-3%
Operating Balance (Rev. - Exp.)	($3,124,396)	($3,396,964)	($3,124,396)	($4,440,643)	$ (3,518,421)	$ (394,025)	-13%

TOTAL BUDGET BY PROGRAM
FY 2001-02
JUSTICE COURTS JCEF
Agency 242

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2470	JUSTICE COURTS JCEF	$ 114,419	$ 165,829	$ 415,729	$ 695,977	$ 466,000
	Totals:	$ 114,419	$ 165,829	$ 415,729	$ 695,977	$ 466,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
JUSTICE COURTS JCEF
Agency 242

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$394,958	$579,100	$394,958	$500,588	$ 500,588	$ 105,630	27%
REVENUE							
635 OTHER CHARGES FOR SERVICES	-	1,747	-	-	-	-	
637 FINES & FORFEITS	460,000	413,107	460,000	460,000	460,000	-	0%
645 INTEREST EARNINGS	-	5,116	-	-	-	-	
650 MISCELLANEOUS REVENUE	6,000	3,000	6,000	6,000	6,000	-	0%
Sub Total	$466,000	$422,970	$466,000	$466,000	$ 466,000	$ -	0%
Total Resources	$860,958	$1,002,070	$860,958	$966,588	$ 966,588	$ 105,630	12%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$0	$818	$0	$0	$ -	$ -	
705 TEMPORARY PAY	-	-	-	106,288	106,288	(106,288)	
750 FRINGE BENEFITS	-	165	-	8,131	8,131	(8,131)	
790 OTHER PERSONAL SERVICES	-	-	100,984	-	-	100,984	100%
Subtotal	$0	$984	$100,984	$114,419	$ 114,419	$ (13,435)	-13%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$39,571	$470,610	$50,000	$17,312	$ 17,312	$ 32,688	65%
804 NON-CAPITAL EQUIPMENT	346,610	-	55,000	86,355	86,355	(31,355)	-57%
812 OTHER SERVICES	100,000	-	100,000	45,000	45,000	55,000	55%
842 TRAVEL & EDUCATION	40,000	364	271	17,162	17,162	(16,891)	-6233%
Subtotal	$526,181	$470,974	$205,271	$165,829	$ 165,829	$ 39,442	19%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	168,000	29,524	387,926	415,729	415,729	(27,803)	-7%
Subtotal	$168,000	$29,524	$387,926	$415,729	$ 415,729	$ (27,803)	-7%
Total Expenditures	$694,181	$501,482	$694,181	$695,977	$ 695,977	$ (1,796)	0%
Operating Balance (Rev. - Exp.)	($228,181)	($78,512)	($228,181)	($229,977)	$ (229,977)	$ (1,796)	-1%
Ending Fund Balance (Resources - Exp.)	$166,777	$500,588	$166,777	$270,611	$ 270,611	$ 103,834	62%

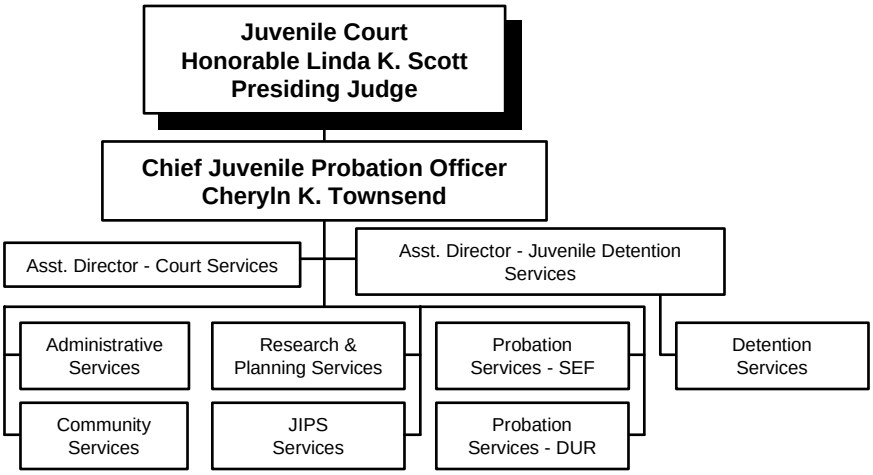
TOTAL BUDGET BY PROGRAM
FY 2001-02
JUSTICE COURTS ENHANCEMENT
Agency 243

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2430	CASE PROCESSING	$ -	$ 31,500	$ -	$ 31,500	$ 445,000
2431	BUCKEYE	-	10,802	-	10,802	-
2432	PHOENIX	-	10,802	-	10,802	-
2433	CHANDLER	-	10,920	-	10,920	-
2434	EAST MESA	-	10,820	-	10,820	-
2435	EAST PHOENIX #1	-	10,920	-	10,920	-
2436	EAST PHOENIX #2	-	10,886	-	10,886	-
2437	GILA BEND	-	10,802	-	10,802	-
2438	GLENDALE	-	10,870	-	10,870	-
2439	MARYVALE	-	10,986	-	10,986	-
2440	NORTH MESA	-	10,836	-	10,836	-
2441	NORTHEAST PHOENIX	-	11,202	-	11,202	-
2442	NORTHWEST PHOENIX	-	10,920	-	10,920	-
2443	PEORIA	-	10,986	-	10,986	-
2444	SCOTTSDALE	-	11,020	-	11,020	-
2445	SOUTH MESA/GILBERT	-	10,986	-	10,986	-
2446	SOUTH PHOENIX	-	10,920	-	10,920	-
2447	TEMPE	-	11,102	-	11,102	-
2448	TOLLESON	-	11,036	-	11,036	-
2449	WEST MESA	-	10,920	-	10,920	-
2450	WEST PHOENIX	-	11,036	-	11,036	-
2451	WICKENBURG	-	10,736	-	10,736	-
2456	NORTH VALLEY	-	10,902	-	10,902	-
2457	TEMPE WEST	-	11,102	-	11,102	-
2460	ADMINISTRATION	-	210,886	-	210,886	-
	Totals:	$ -	$ 493,898	$ -	$ 493,898	$ 445,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
JUSTICE COURTS ENHANCEMENT
Agency 243

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$468,370	$85,959	$468,370	$48,898	$ 48,898	$ (419,472)	-90%
REVENUE							
635 OTHER CHARGES FOR SERVICES	435,000	394,061	435,000	435,000	435,000	-	0%
645 INTEREST EARNINGS	-	1,346	-	-	-	-	
650 MISCELLANEOUS REVENUE	10,000	4,998	10,000	10,000	10,000	-	0%
Sub Total	$445,000	$400,405	$445,000	$445,000	$ 445,000	$ -	0%
Total Resources	$913,370	$486,364	$913,370	$493,898	$ 493,898	$ (419,472)	-46%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$0	$2,791	$0	$0	$ -	$ -	
750 FRINGE BENEFITS	-	695	-	-	-	-	
Subtotal	$0	$3,487	$0	$0	$ -	$ -	
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$222,762	$141,712	$17,775	$292,576	$ 292,576	$ (274,801)	-1546%
804 NON-CAPITAL EQUIPMENT	258,008	9,284	41,519	-	-	41,519	100%
812 OTHER SERVICES	-	57,986	201,800	16,500	16,500	185,300	92%
820 OPERATING LEASES & RENTS	165,600	89,778	138,800	13,002	13,002	125,798	91%
825 REPAIRS & MAINTENANCE	-	2,818	-	-	-	-	
839 INTERNAL SERVICE CHARGES	-	844	6,000	-	-	6,000	100%
842 TRAVEL & EDUCATION	-	1,282	36,500	171,820	171,820	(135,320)	-371%
843 POSTAGE/FREIGHT/SHIPPING	-	8,647	1,665	-	-	1,665	100%
Subtotal	$646,370	$312,351	$444,059	$493,898	$ 493,898	$ (49,839)	-11%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	267,000	121,628	469,311	-	-	469,311	100%
Subtotal	$267,000	$121,628	$469,311	$0	$ -	$ 469,311	100%
Total Expenditures	$913,370	$437,466	$913,370	$493,898	$ 493,898	$ 419,472	46%
Operating Balance (Rev. - Exp.)	($468,370)	($37,061)	($468,370)	($48,898)	$ (48,898)	$ 419,472	90%
Ending Fund Balance (Resources - Exp.)	$0	$48,898	$0	$0	$ -	$ -	

JUVENILE PROBATION



MISSION

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services to its residents so they can enjoy living in healthy and safe communities.

VISION

We envision Maricopa County as being a place where: Juveniles who come into contact with the Department become responsible citizens; Victims of juvenile crime experience justice; The Public feels safer.

GOALS

- ↔ At each step of involvement wit the Probation Department where over-representation or differential treatment is noted, starting in FY 2002, we will institute training programs and/or services to reverse the trend.
- ↔ We will recruit and fund staff positions that, by FY 2003 result in the following retention rates: YS: 0 - 2 years @ 85% 3 - 5 years @ 90% Over 5 years @ 95% All Other Positions: 0 - 2 years @ 90% 3 - 5 years @ 90% Over 5 years @ 95% and achieve and maintain an average staffing of 96.5% filled positions by July, 2003.
- ↔ Analyze and evaluate current and projected client service needs by June, 2002. By February 2003, a departmental plan will be developed in conjunction with other governmental and community based agencies that will identify a continuum of service delivery options. By June 30, 2004 we will have implemented at least 50% of the continuum in alignment with available research and “Best Practice.”
- ↔ Eighty five percent of our employees will be satisfied or very satisfied with their employment at MCJPD by FY 2004.
- ↔ In FY 2001 determine (a) the amount of undistributed Restitution funds, and (b) the average number of days it takes to distribute funds. In FY 2002, decrease by 20% the number of days it takes to distribute the funds.

ISSUES

- ↔ The need to recruit qualified staff is impacted by increased competition among the public and private sector. This will challenge the department's ability to staff the expansion of the agency.
- ↔ A large percentage of juveniles and families referred to the Court experience psychological, behavioral, educational and social problems in addition to delinquency. The impact on our department is that we must develop and fund programs that meet these needs in order to change behavior.
- ↔ Communities perceive that there is little or no connection between their lives and "The Justice System".

This creates a situation of reduced community support and approval of our efforts.

- ↔ Maricopa County is the fastest growing county in the United States. The impact on the probation department has been unprecedented growth an decentralization resulting in staff feeling separated and isolated from each other and lacking purpose.
- ↔ Research results leading toward better diagnostics and treatment, political forces, and other forces combine to create a situation in which our personnel require more and more specialized knowledge.
- ↔ The over-representation of minorities throughout the juvenile justice system results in resentment, hostility, and distrust of our Department.
- ↔ Other political and legislative agendas require resources from our department and impact our ability to focus on our identified goals and priorities.
- ↔ Treatment funding is not going to rise to the level needed to properly serve our juvenile population. Our department is challenged to do more with less.
- ↔ The Court has undistributed funds allocated for victim restitution. This negatively affects public perception of the court, probation, and the juvenile justice system.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Incorrig. & Delinquency Complaints Received	33,808	34,157	37,542	39,438
Average Daily Detention Population	363	397	404	415
Juveniles Detained	9,890	10,054	10,195	10,382
Juveniles Placed on Probation	4,228	5,508	5,703	5,724
Satisfaction of Parents of Juveniles on Probation	NA	85.6%	86.8%	87.5%
Success of Probation type of release:				
- Standard Probation	80.1%	82.8%	84.0%	82.4%
- Intensive Probation	73.9%	72.9%	73.9%	74.3%

POSITION DISTRIBUTION

POSITION DISTRIBUTION
27 JUVENILE PROBATION

WORKING TITLE	FTE
ACCOUNTANT III	1.0
ADMINISTRATIVE ASSISTANT	2.0
ADMINISTRATIVE COORD II	3.0
ADMINISTRATIVE COORD IV	1.0
ADMINISTRATIVE COORD V	2.0
ADMINISTRATV SUPPORT MGR	1.0
ASSOCIATE DECISION SUPPORT ANALYST	2.0
COLLECTOR	2.0
COUNSELOR	1.0
COURT INFORMATION PROCESSOR	1.0
COURT INFORMATION PROCESSOR III	56.0
COURT INFORMATION PROCESSOR IV	7.0
COURT INFORMATION PROCESSOR V	14.0
CUSTODIAN III	5.0
DECISION SUPPORT ANALYST I	5.0
FINANCIAL SERVICS ADM II	1.0
GRAPHICS EQUIPMNT TECHII	1.0
INFORMATION SVCS ADM-JDCL	1.0
JUDICIAL ADMINISTRATR III	3.0
JUDICIAL ADMINISTRATR V	2.0
JUVENILE COURT SRVCS DIR	1.0
JUVENILE PROBATION OFFICER II	5.0
JUVENILE PROBATION OFFICER III	427.0
JUVENILE PROBATION OFFICER IV	38.0
JUVENILE PROBATION OFFICER V	7.0
JUVENLE CRT SVCS ASST DIR	3.0

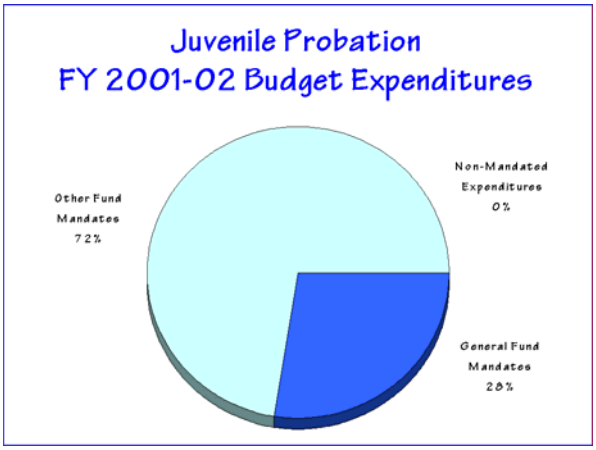
WORKING TITLE	FTE
LAUNDRY WORKER II	6.0
MANAGEMENT ANALYST IV	1.0
MENTAL HEALTH CLINICAL DIRECTOR	1.0
PHYSICAL EDUC-RECR COORD	2.0
SENIOR DECISION SUPPORT ANALYST	5.0
SENIOR INFO TCHNLGY CNSLT	1.0
SERVICE WORKER III	2.0
SPECIAL EDUCATN TCHR III	1.0
SYSTEMS ADMINISTRATOR II	1.0
TECHNICAL	1.0
YOUTH SUPERVISOR	181.0
TOTAL	794.0

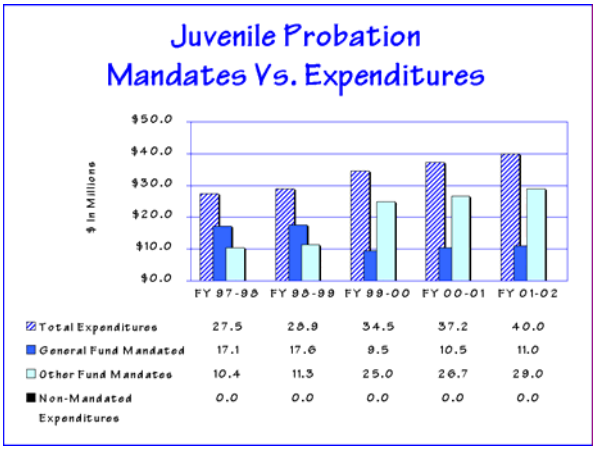
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 15,950,652	$ 7,437,918	$ 23,388,570
FY 1997-98 Actuals	$ 17,115,615	$ 10,344,805	$ 27,460,420
FY 1998-99 Actuals	$ 17,538,982	$ 11,312,751	$ 28,851,733
FY 1999-00 Actuals	$ 9,546,024	$ 24,955,845	$ 34,501,869
FY 2000-01 Estimate	$ 10,520,359	$ 26,673,527	$ 37,193,886
FY 2001-02 Adopted Budget	$ 10,956,082	$ 29,025,225	$ 39,981,307

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 15,950,652	$ 7,437,918	$ 23,388,570
FY 1997-98 Actuals	$ 17,115,615	$ 10,344,805	$ 27,460,420
FY 1998-99 Actuals	$ 17,538,982	$ 11,312,751	$ 28,851,733
FY 1999-00 Actuals	$ 9,546,024	$ 24,955,845	$ 34,501,869
FY 2000-01 Estimate	$ 10,520,359	$ 26,673,527	$ 37,193,886
FY 2001-02 Adopted Budget	$ 10,956,082	$ 29,025,225	$ 39,981,307

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

JUVENILE COURT*

AUTHORITY

Constitution Article 6 § 15 Superior Court ; Procedures Affecting Children; A.R.S. §§ 8-101 Through 8-863 Juvenile Court

HISTORY/ BACKGROUND

The Juvenile Court is a part of the Superior Court, headed by a Juvenile Presiding Judge. While most of the funding for Juvenile Court is provided by County revenue sources, a significant portion is funded through Federal and State grant awards.

MANDATE DESCRIPTION

The Juvenile Court has jurisdiction over all cases involving crimes committed by persons under 18 years of age, including some traffic offenses. The Juvenile Court also has jurisdiction over all adoptions, cases of neglect and abuse, termination of parental rights, Title 8 guardianships and other child-related matters. Juvenile Probation: The number of deputy probation officers must not exceed one for every thirty-five children under protective supervision or probation. Juvenile Detention: The Board of Supervisors is required to "maintain a detention center separate and apart from a jail or lock-up in which adults are confined where children alleged to be delinquent or incorrigible…shall, when necessary before or after hearing, be detained." The Juvenile Intensive Probation program is also required by statute, but is fully funded by the State.

*The Juvenile Court has jurisdiction over all cases involving crimes committed by juveniles, therefore, total mandated expenditures for the Juvenile Court program is considered to be the consolidated Juvenile Probation department expenditures. In order to avoid double counting, the Juvenile Court program mandate calculation equals total department expenditures minus all other Juvenile Probation mandated program expenditures.

COMMUNITY SERVICES

AUTHORITY

A.R.S. § 8-205 Powers and duties of Juvenile Court personnel; A.R.S. § 8-321 Referrals; diversions; conditions; definitions; A.R.S. § 8-322 Juvenile Probation Services Fund; program and contract requirements; A.R.S. §§ 8-381 through 8-418 Victims Rights for Juvenile Offenses; Supreme Court A.O. 93-59 Educational Policies and Standards Laws 1994, 2nd S…, Chap 201, Sec. 23,25, 33 provides funds for "Safe Schools".

HISTORY/ BACKGROUND

During 1997, changes were made to juvenile statutes which included providing for direct filing, in Adult Court, of specified charges on juveniles meeting certain criteria.

MANDATE DESCRIPTION

The County Attorney may divert the prosecution of certain juveniles to a diversion program administered by the juvenile court. The Supreme Court provides funds for the staff administering diversion programs and program services to juveniles participating in diversion. Victims' rights include information, notification, and "rights to be heard", all of which require activities of probation officers. Staff Development develops, presents and arranges for training programs in support of mandated training requirements for judicial employees. The "Safe School's" Program provides funding for 24 Juvenile Probation Officers who are assigned to various schools and participate in school safety and law related education programs.

Community Services	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 576,222	$ 1,575,998	$ 2,152,220
FY 1997-98 Actuals	$ 931,320	$ 2,876,556	$ 3,807,876
FY 1998-99 Actuals	$ 1,015,176	$ 3,468,096	$ 4,483,272
FY 1999-00 Actuals	$ 1,099,238	$ 4,450,762	$ 5,550,000
FY 2000-01 Estimate	$ 1,095,257	$ 4,515,374	$ 5,610,631
FY 2001-02 Adopted Budget	$ 1,134,980	$ 3,419,115	$ 4,554,095

PROBATION SERVICES

AUTHORITY

A.R.S. § 8-203 Court employees; appointment; certification; qualifications; salary; bond; A.R.S. § 8-205 Powers and duties of Juvenile Court personnel; A.R.S. § 8-341 Disposition and Commitment; A.R.S. § 8-239 Transfer Hearing; A.R.S. §§ 8-351 through 8-358 Intensive Probation; A.R.S. § 13-501 Persons under 18 years of age; felony charging; definitions; Supreme Court A.O. 90-09 Administrative Requirements for Juvenile Intensive Probation Supervision Programs; Supreme Court Rules of Procedure for Juvenile Court.

HISTORY/ BACKGROUND

During 1997, changes were made to juvenile statutes which included providing for direct filing, in Adult Court, of specified charges on juveniles meeting certain criteria.

MANDATE DESCRIPTION

Probation officers are required to provide post adjudication and transfer investigations and reports, standard and intensive probation supervision, and process and coordinate the transfer of juveniles for adult prosecution. Juvenile probation officers performing standard field supervision shall not supervise more than an average of 35 juveniles on probation.

Probation Services	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 5,380,630	$ 5,109,548	$ 10,490,178
FY 1997-98 Actuals	$ 5,742,062	$ 6,348,152	$ 12,090,214
FY 1998-99 Actuals	$ 5,901,254	$ 6,387,759	$ 12,289,013
FY 1999-00 Actuals	$ 6,496,986	$ 7,070,617	$ 13,567,603
FY 2000-01 Estimate	$ 6,962,873	$ 5,195,840	$ 12,158,713
FY 2001-02 Adopted Budget	$ 7,051,303	$ 7,380,624	$ 14,431,927

JIPS	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$-	$-	$-
FY 1997-98 Actuals	$-	$-	$-
FY 1998-99 Actuals	$-	$-	$-
FY 1999-00 Actuals	$-	$-	$-
FY 2000-01 Estimate	$-	$ 3,597,014	$ 3,597,014
FY 2001-02 Adopted Budget	$-	$ 3,651,629	$ 3,651,629

JUVENILE DETENTION CENTER

AUTHORITY

A.R.S. § 8-305 Detention center; jail; separate custody; A.R.S. § 8-306 Supervision and inspection of detention center and shelter care facilities; A.R.S. § 8-249 Disposition of offenses involving driving…of a motor vehicle while under the influence.

HISTORY/ BACKGROUND

The Juvenile Detention facility at Durango was constructed in about 1972 and expanded in 1989 with bond funds. A second Southeast facility was completed in 1990 with 1986 bond funds. In 1999, an additional 80 beds were added to the Durango Facility. The passage of the 1998 Jail Tax will provide funding for a 48-bed treatment facility and an additional 340 juvenile detention beds by the end of 2003.

MANDATE DESCRIPTION

The Board of Supervisors is required to maintain a detention center that the Juvenile Court is required to supervise. The detention population has steadily increased since the opening of the second facility. Overcrowding has been especially problematic in the last few years with the facilities capacity being exceeded by 20-50%.

Juvenile Detention Center	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 7,265,326	$389,361	$ 7,654,687
FY 1997-98 Actuals	$ 7,627,750	$538,393	$ 8,166,143
FY 1998-99 Actuals	$ 7,746,801	$715,369	$ 8,462,170
FY 1999-00 Actuals	$ 1,534	$ 12,464,294	$ 12,465,828
FY 2000-01 Estimate	$ 91,296	$ 12,585,073	$ 12,676,369
FY 2001-02 Adopted Budget	$ 74,062	$ 12,542,189	$ 12,616,251

RESEARCH AND PLANNING SERVICES (RAPS)

AUTHORITY

Supreme Court A.O. 90-09 Administrative Requirements for Juvenile Intensive Probation Supervision Programs; A.R.S. § 8-205 Powers and duties of Juvenile Court personnel; A.R.S. § 8-208 Juvenile Court records; public inspection; exceptions.

HISTORY/ BACKGROUND

The Maricopa County Juvenile Probation Department's computerized information system was originally designed to track the processing of juveniles throughout the court system and was thus named JOLTS - Joint On-Line Tracking System. Operational since 1977, it is now evolved into much more than just a tracking system for juveniles. The system now contains a calendaring subsystem for Judicial Officers, a caseload reporting subsystem for the Clerk of the Court, a dependency subsystem and much more.

MANDATE DESCRIPTION

Statutes require that complaints be received and examined. The RAPS program is necessary to insure compliance levels are met throughout the agency. Statistical information required by grantors, the Supreme Court, the Board of Supervisors and the legislature are collected and disseminated by the RAPS program. Additionally, the RAPS program supports all mandates that govern the other programs of the Juvenile Probation Department.

Research and Planning Services (RAPS)	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 1,024,588	$102,358	$ 1,126,946
FY 1997-98 Actuals	$ 1,078,910	$297,146	$ 1,376,056
FY 1998-99 Actuals	$ 1,020,549	$428,217	$ 1,448,766
FY 1999-00 Actuals	$ 1,176,896	$506,433	$ 1,683,329
FY 2000-01 Estimate	$ 1,403,907	$255,375	$ 1,659,282
FY 2001-02 Adopted Budget	$ 1,461,901	$265,692	$ 1,727,593

EXECUTIVE SERVICES

AUTHORITY A.R.S. 8 § 203 Court employees; appointment; certification; qualifications; salary; bond.

HISTORY/ BACKGROUND Executive Services consists of the Director, two Assistant Directors, Community Education Liaison and two executive support positions.

MANDATE DESCRIPTION The Presiding Juvenile Court Judge appoints a director of Juvenile Court Services, who recommends appointment of all other juvenile probation/detention staff.

Executive Services	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 252,077	$57,257	$309,334
FY 1997-98 Actuals	$ 259,731	$79,290	$339,021
FY 1998-99 Actuals	$ 270,809	$76,130	$346,939
FY 1999-00 Actuals	$ 289,806	$109,176	$398,982
FY 2000-01 Estimate	$ 295,852	$137,566	$433,418
FY 2001-02 Adopted Budget	$ 401,091	$143,205	$544,296

ADMINISTRATIVE SERVICES

AUTHORITY A.R.S. § 8-321 Referrals; diversions; conditions; definition; A.R.S. § 8-341 Disposition and commitment; definitions; A.R.S. § 12-268 Juvenile Probation fund; use; Labor Laws, Americans with Disabilities Act, Fair Labor Standards Act, Family and Medical Leave Act, Judicial Procurement Code.

HISTORY/ BACKGROUND In 1997, the legislature enacted new diversion laws that included the requirement to separate the accounting and use of diversion fees from probation fees.

MANDATE DESCRIPTION Parents of juveniles who are diverted are required to be assessed a $40 fee and parents of juveniles on probation are assessed a fee of $40 per month for the supervision of the juveniles. If inability to pay is determined, fees may be for lesser amounts. Accountability for, and reporting of, all Juvenile Probation Department funds, (County, State, and other grants) is also mandated. In FY 01 $1,587,130 in fees was assessed and $1,119,369 was collected

Administrative Services	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 1,451,809	$203,396	$ 1,655,205
FY 1997-98 Actuals	$ 1,475,842	$205,268	$ 1,681,110
FY 1998-99 Actuals	$ 1,584,393	$237,180	$ 1,821,573
FY 1999-00 Actuals	$ 481,564	$354,563	$836,127
FY 2000-01 Estimate	$ 671,174	$387,285	$ 1,058,459
FY 2001-02 Adopted Budget	$ 832,715	$ 1,622,801	$ 2,455,516

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

JUVENILE PROBATION
Department 27

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 9,467,476	$ 1,469,606	$ 19,000	$ 10,956,082	$ 32,600
SPECIAL REVENUE	25,345,210	3,680,015	-	29,025,225	15,583,543
SUB-TOTAL	$ 34,812,686	$ 5,149,621	$ 19,000	$ 39,981,307	$ 15,616,143
TOTAL FUNDS	$ 34,812,686	$ 5,149,621	$ 19,000	$ 39,981,307	$ 15,616,143

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

JUVENILE PROBATION
Department 27

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 1,079,000	$ 1,079,000	$ 807,805	$ 363,743	$ 363,743	$ (715,257)	-66%
REVENUE							
615 GRANTS	16,000,000	16,000,000	13,481,052	14,504,816	14,504,816	(1,495,184)	-9%
620 OTHER INTERGOVERNMENTAL	31,200	31,200	10,000	31,200	31,200	-	0%
635 OTHER CHARGES FOR SERVICES	1,050,000	1,050,000	1,025,097	1,008,727	1,028,727	(21,273)	-2%
645 INTEREST EARNINGS	-	-	4,473	-	-	-	
650 MISCELLANEOUS REVENUE	51,400	51,400	823,730	51,400	51,400	-	0%
Sub Total	$ 17,132,600	$ 17,132,600	$ 15,344,352	$ 15,596,143	$ 15,616,143	$ (1,516,457)	-9%
Total Resources	$ 18,211,600	$ 18,211,600	$ 16,152,157	$ 15,959,886	$ 15,979,886	$ (2,231,714)	-12%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 25,780,734	$ 26,869,917	$ 25,608,783	$ 27,769,415	$ 26,945,487	$ (75,570)	0%
705 TEMPORARY PAY	931,930	653,810	698,794	700,271	700,271	(46,461)	-7%
710 OVERTIME	478,935	439,646	597,624	446,200	446,200	(6,554)	-1%
750 FRINGE BENEFITS	5,459,225	5,659,829	5,385,156	6,277,167	6,145,486	(485,657)	-9%
790 OTHER PERSONAL SERVICES	3,063,775	2,087,297	1,285,085	396,714	575,241	1,512,056	72%
795 PERSONAL SERVICES ALLOC.-OUT	(774,489)	(774,489)	(1,051,870)	(878,346)	(918,784)	144,295	19%
796 PERSONAL SERVICES ALLOC.-IN	774,489	774,489	898,583	878,346	918,784	(144,295)	-19%
Subtotal	$ 35,714,599	$ 35,710,499	$ 33,422,155	$ 35,589,766	$ 34,812,686	$ 897,814	3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 3,063,283	$ 3,097,033	$ 2,334,604	$ 3,371,571	$ 3,251,671	$ (154,638)	-5%
802 MEDICAL SUPPLIES	7,100	7,100	8,720	7,100	7,100	-	0%
803 FUEL	23,986	23,986	32,897	33,546	33,546	(9,560)	-40%
804 NON-CAPITAL EQUIPMENT	56,300	315,050	340,723	404,572	312,866	2,184	1%
810 LEGAL SERVICES	6,800	6,800	9,309	6,800	6,800	-	0%
811 HEALTH CARE SERVICES	800	1,800	58,306	83,400	3,400	(1,600)	-89%
812 OTHER SERVICES	742,247	745,347	1,353,002	839,660	749,460	(4,113)	-1%
820 OPERATING LEASES & RENTS	70,000	70,000	135,824	135,000	135,000	(65,000)	-93%
825 REPAIRS & MAINTENANCE	180,400	180,400	178,687	155,400	155,400	25,000	14%
839 INTERNAL SERVICE CHARGES	82,316	82,316	105,973	125,387	125,387	(43,071)	-52%
842 TRAVEL & EDUCATION	225,600	225,600	266,276	238,600	238,600	(13,000)	-6%
843 POSTAGE/FREIGHT/SHIPPING	106,500	106,500	126,415	116,500	116,500	(10,000)	-9%
845 SUPPORT & CARE OF PERSONS	1,000	1,000	1,000	-	-	1,000	100%
850 UTILITIES	65,500	65,500	59,494	13,891	13,891	51,609	79%
Subtotal	$ 4,631,832	$ 4,928,432	$ 5,011,230	$ 5,531,427	$ 5,149,621	$ (221,189)	-4%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	347,300	54,800	150,472	19,000	19,000	35,800	65%
930 VEHICLES & CONSTRUCTION EQUIP.	-	-	77,264	-	-	-	
950 DEBT SERVICE	7,800	7,800	11,692	-	-	7,800	100%
Subtotal	$ 355,100	$ 62,600	$ 239,428	$ 19,000	$ 19,000	$ 43,600	70%
Total Expenditures	$ 40,701,531	$ 40,701,531	$ 38,672,813	$ 41,140,193	$ 39,981,307	$ 720,225	2%
Operating Balance (Rev. - Exp.)	$ (23,568,931)	$ (23,568,931)	$ (23,328,461)	$ (25,544,050)	$ (24,365,164)	$ (796,232)	-3%
Ending Fund Balance (Resources. - Exp.)	$ (22,489,931)	$ (22,489,931)	$ (22,520,656)	$ (25,180,307)	$ (24,001,421)	$ (1,511,489)	-7%

TOTAL BUDGET BY PROGRAM
FY 2001-02
JUVENILE PROBATION
Agency 270

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2729	PROBATION SVCS	$ 6,672,105	$ 379,198	$ -	$ 7,051,303	$ -
2739	ADMINISTRATION	429,814	383,901	19,000	832,715	32,600
2749	COMMUNITY SVCS	776,473	358,507	-	1,134,980	-
2769	RESEARCH & PLANNING	1,146,001	315,900	-	1,461,901	-
2779	DETENTION	74,092	-	-	74,092	-
2780	EXECUTIVE SERVICES	368,991	32,100	-	401,091	-
	Totals:	$ 9,467,476	$ 1,469,606	$ 19,000	$ 10,956,082	$ 32,600

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
JUVENILE PROBATION
Agency 270

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	31,200	10,000	31,200	31,200	31,200	-	0%
635 OTHER CHARGES FOR SERVICES	-	16,369	-	-	-	-	
650 MISCELLANEOUS REVENUE	1,400	1,881	1,400	1,400	1,400	-	0%
Sub Total	$32,600	$28,250	$32,600	$32,600	$ 32,600	$ -	0%
Total Resources	$32,600	$28,250	$32,600	$32,600	$ 32,600	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$8,307,422	$7,972,388	$8,326,883	$8,510,559	$ 8,333,577	$ (6,694)	0%
705 TEMPORARY PAY	50,430	21,878	40,198	40,198	40,198	-	0%
710 OVERTIME	30,000	28,738	7,000	7,000	7,000	-	0%
750 FRINGE BENEFITS	1,626,628	1,716,822	1,663,799	1,852,390	1,812,265	(148,466)	-9%
790 OTHER PERSONAL SERVICES	26,000	80,157	-	-	112,344	(112,344)	
795 PERSONAL SERVICES ALLOC.-OUT	(774,489)	(898,589)	(774,489)	(878,346)	(878,346)	103,857	13%
796 PERSONAL SERVICES ALLOC.-IN	-	-	-	-	40,438	(40,438)	
Subtotal	$9,265,991	$8,921,394	$9,263,391	$9,531,801	$ 9,467,476	$ (204,085)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$118,042	$297,978	$151,792	$359,835	$ 244,017	$ (92,225)	-61%
802 MEDICAL SUPPLIES	700	4,704	700	700	700	-	0%
803 FUEL	23,986	32,897	23,986	31,665	31,665	(7,679)	-32%
804 NON-CAPITAL EQUIPMENT	46,000	161,500	158,500	250,082	169,717	(11,217)	-7%
810 LEGAL SERVICES	5,600	5,600	5,600	5,600	5,600	-	0%
811 HEALTH CARE SERVICES	800	4,501	800	81,400	1,400	(600)	-75%
812 OTHER SERVICES	424,287	477,041	426,887	431,000	431,000	(4,113)	-1%
820 OPERATING LEASES & RENTS	70,000	59,999	70,000	70,000	70,000	-	0%
825 REPAIRS & MAINTENANCE	166,400	152,801	166,400	141,400	141,400	25,000	15%
839 INTERNAL SERVICE CHARGES	78,364	102,001	78,364	120,807	120,807	(42,443)	-54%
842 TRAVEL & EDUCATION	130,300	143,225	130,300	143,300	143,300	(13,000)	-10%
843 POSTAGE/FREIGHT/SHIPPING	98,500	108,500	98,500	108,500	108,500	(10,000)	-10%
850 UTILITIES	52,500	51,500	52,500	1,500	1,500	51,000	97%
Subtotal	$1,215,479	$1,602,247	$1,364,329	$1,745,789	$ 1,469,606	$ (105,277)	-8%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	201,050	76,828	54,800	19,000	19,000	35,800	65%
950 DEBT SERVICE	7,800	7,800	7,800	-	-	7,800	100%
Subtotal	$208,850	$84,628	$62,600	$19,000	$ 19,000	$ 43,600	70%
Total Expenditures	$10,690,320	$10,608,269	$10,690,320	$11,296,590	$ 10,956,082	$ (265,762)	-2%
Operating Balance (Rev. - Exp.)	($10,657,720)	($10,580,019)	($10,657,720)	($11,263,990)	$ (10,923,482)	$ (265,762)	-2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
JUVENILE PROBATION GRANTS
Agency 271

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2729	PROBATION SVCS	$ 4,694,144	$ 1,999,997	$ -	$ 6,694,141	$ -
2739	ADMINISTRATION	830,052	-	-	830,052	14,504,816
2749	COMMUNITY SVCS	3,108,120	-	-	3,108,120	-
2759	JUVENILE INTENSIVE PROBATION SUPV GRA	3,651,629	-	-	3,651,629	-
2769	RESEARCH & PLANNING	186,559	-	-	186,559	-
2779	DETENTION	34,315	-	-	34,315	-
2780	EXECUTIVE SERVICES	-	-	-	-	-
	Totals:	$ 12,504,819	$ 1,999,997	$ -	$ 14,504,816	$ 14,504,816

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
JUVENILE PROBATION GRANTS
Agency 271

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	16,000,000	13,481,052	16,000,000	14,504,816	14,504,816	(1,495,184)	-9%
645 INTEREST EARNINGS	-	(2,737)	-	-	-	-	
650 MISCELLANEOUS REVENUE	-	821,685	-	-	-	-	
Sub Total	$16,000,000	$14,300,000	$16,000,000	$14,504,816	$ 14,504,816	$ (1,495,184)	-9%
Total Resources	$16,000,000	$14,300,000	$16,000,000	$14,504,816	$ 14,504,816	$ (1,495,184)	-9%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$9,136,750	$9,250,527	$9,904,515	$10,017,919	$ 10,017,919	$ (113,404)	-1%
710 OVERTIME	-	23,592	-	-	-	-	
750 FRINGE BENEFITS	1,902,459	1,810,336	2,008,188	2,183,805	2,183,805	(175,617)	-9%
790 OTHER PERSONAL SERVICES	2,960,791	1,195,004	2,087,297	303,095	303,095	1,784,202	85%
795 PERSONAL SERVICES ALLOC.-OUT	-	(153,281)	-	-	-	-	
796 PERSONAL SERVICES ALLOC.-IN	-	124,100	-	-	-	-	
Subtotal	$14,000,000	$12,250,278	$14,000,000	$12,504,819	$ 12,504,819	$ 1,495,181	11%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$2,000,000	$1,258,422	$2,000,000	$1,999,997	$ 1,999,997	$ 3	0%
802 MEDICAL SUPPLIES	-	15	-	-	-	-	
804 NON-CAPITAL EQUIPMENT	-	22,687	-	-	-	-	
810 LEGAL SERVICES	-	2,609	-	-	-	-	
811 HEALTH CARE SERVICES	-	8,632	-	-	-	-	
812 OTHER SERVICES	-	547,936	-	-	-	-	
820 OPERATING LEASES & RENTS	-	75,825	-	-	-	-	
825 REPAIRS & MAINTENANCE	-	16,374	-	-	-	-	
839 INTERNAL SERVICE CHARGES	-	115	-	-	-	-	
842 TRAVEL & EDUCATION	-	33,663	-	-	-	-	
843 POSTAGE/FREIGHT/SHIPPING	-	9,800	-	-	-	-	
Subtotal	$2,000,000	$1,976,078	$2,000,000	$1,999,997	$ 1,999,997	$ 3	0%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	73,644	-	-	-	-	
Subtotal	$0	$73,644	$0	$0	$ -	$ -	
Total Expenditures	$16,000,000	$14,300,000	$16,000,000	$14,504,816	$ 14,504,816	$ 1,495,184	9%
Operating Balance (Rev. - Exp.)	$0	$0	($0)	$0	$ 0	$ 0	13471%

TOTAL BUDGET BY PROGRAM
FY 2001-02
JUVENILE PROBATION SPECIAL FUNDING
Agency 272

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2729	PROBATION SVCS	$ 499,815	$ 2,000	$ -	$ 501,815	$ 3,334
2739	ADMINISTRATION	394,544	2,000	-	396,544	826,085
2749	COMMUNITY SVCS	37,838	1,998	-	39,836	3,333
2769	RESEARCH & PLANNING	50,507	1,998	-	52,505	3,333
2779	DETENTION	46,612	1,998	-	48,610	3,333
2780	EXECUTIVE SERVICES	39,579	76,998	-	116,577	3,333
	Totals:	$ 1,068,895	$ 86,992	$ -	$ 1,155,887	$ 842,751

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
JUVENILE PROBATION SPECIAL FUNDING
Agency 272

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$798,000	$578,141	$798,000	$309,200	$ 309,200	$ (488,800)	-61%
REVENUE							
635 OTHER CHARGES FOR SERVICES	860,000	822,752	860,000	822,751	842,751	(17,249)	-2%
645 INTEREST EARNINGS	-	7,174	-	-	-	-	
Sub Total	$860,000	$829,926	$860,000	$822,751	$ 842,751	$ (17,249)	-2%
Total Resources	$1,658,000	$1,408,067	$1,658,000	$1,131,951	$ 1,151,951	$ (506,049)	-31%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$960,831	$802,221	$1,001,335	$844,543	$ 892,882	$ 108,453	11%
705 TEMPORARY PAY	-	-	-	27,868	27,868	(27,868)	
710 OVERTIME	-	393	-	-	-	-	
750 FRINGE BENEFITS	185,036	168,164	187,196	176,265	188,583	(1,387)	-1%
790 OTHER PERSONAL SERVICES	42,664	7,500	-	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	-	-	-	-	(40,438)	40,438	
Subtotal	$1,188,531	$978,278	$1,188,531	$1,048,676	$ 1,068,895	$ 119,636	10%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$0	$464	$0	$0	$ 7,856	$ (7,856)	
804 NON-CAPITAL EQUIPMENT	-	-	-	-	4,136	(4,136)	
811 HEALTH CARE SERVICES	-	44,173	-	-	-	-	
812 OTHER SERVICES	-	1,185	-	-	-	-	
839 INTERNAL SERVICE CHARGES	-	5	-	-	-	-	
842 TRAVEL & EDUCATION	75,000	74,696	75,000	75,000	75,000	-	0%
843 POSTAGE/FREIGHT/SHIPPING	-	66	-	-	-	-	
Subtotal	$75,000	$120,589	$75,000	$75,000	$ 86,992	$ (11,992)	-16%
Total Expenditures	$1,263,531	$1,098,867	$1,263,531	$1,123,676	$ 1,155,887	$ 107,644	9%
Operating Balance (Rev. - Exp.)	($403,531)	($268,941)	($403,531)	($300,925)	$ (313,136)	$ 90,395	22%
Ending Fund Balance (Resources - Exp.)	$394,469	$309,200	$394,469	$8,275	$ (3,936)	$ (398,405)	-101%

TOTAL BUDGET BY PROGRAM
FY 2001-02
JV PROBATION VICTIM RESTITUTION PROGRAM
Agency 274

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2729	PROBATION SVCS	$ -	$ -	$ -	$ -	$ -
2739	ADMINISTRATION	-	-	-	-	-
2749	COMMUNITY SVCS	-	50,000	-	50,000	50,000
2769	RESEARCH & PLANS	-	-	-	-	-
2779	DETENTION SVCS	-	-	-	-	-
2780	EXECUTIVE SERVICES	-	-	-	-	-
	Totals:	$ -	$ 50,000	$ -	$ 50,000	$ 50,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
JV PROBATION VICTIM RESTITUTION PROGRAM
Agency 274

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$2,573	$0	$0	$ -	$ -	
REVENUE							
645 INTEREST EARNINGS	-	36	-	-	-	-	
650 MISCELLANEOUS REVENUE	50,000	164	50,000	50,000	50,000	-	0%
Sub Total	$50,000	$200	$50,000	$50,000	$ 50,000	$ -	0%
Total Resources	$50,000	$2,773	$50,000	$50,000	$ 50,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$50,000	$2,773	$50,000	$50,000	$ 50,000	$ -	0%
Subtotal	$50,000	$2,773	$50,000	$50,000	$ 50,000	$ -	0%
Total Expenditures	$50,000	$2,773	$50,000	$50,000	$ 50,000	$ -	0%
Operating Balance (Rev. - Exp.)	$0	($2,573)	$0	$0	$ -	$ -	

TOTAL BUDGET BY PROGRAM
FY 2001-02
JUVENILE PROBATION DIVERSION FEES
Agency 275

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2729	PROBATION SERVICES	$ -	$ -	$ -	$ -	$ -
2739	ADMINISTRATION	30,374	-	-	30,374	185,976
2749	COMMUNITY SVCS	194,531	-	-	194,531	-
2769	RESEARCH & PLANS	-	-	-	-	-
2779	DETENTION SVCS	-	-	-	-	-
2780	EXECUTIVE SERVICES	-	-	-	-	-
	Totals:	$ 224,905	$ -	$ -	$ 224,905	$ 185,976

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
JUVENILE PROBATION DIVERSION FEES
Agency 275

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$281,000	$227,091	$281,000	$54,543	$ 54,543	$ (226,457)	-81%
REVENUE							
635 OTHER CHARGES FOR SERVICES	190,000	185,976	190,000	185,976	185,976	(4,024)	-2%
Sub Total	$190,000	$185,976	$190,000	$185,976	$ 185,976	$ (4,024)	-2%
Total Resources	$471,000	$413,067	$471,000	$240,519	$ 240,519	$ (230,481)	-49%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$309,884	$251,477	$329,717	$250,869	$ 171,371	$ 158,346	48%
705 TEMPORARY PAY	-	-	-	18,580	18,580	(18,580)	
710 OVERTIME	16,289	-	-	-	-	-	
750 FRINGE BENEFITS	64,007	47,912	63,583	50,431	34,954	28,629	45%
790 OTHER PERSONAL SERVICES	3,120	(18,766)	-	-	-	-	
Subtotal	$393,300	$280,623	$393,300	$319,880	$ 224,905	$ 168,395	43%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$0	$3,146	$0	$0	$ -	$ -	
812 OTHER SERVICES	-	18,280	-	-	-	-	
842 TRAVEL & EDUCATION	-	673	-	-	-	-	
Subtotal	$0	$22,099	$0	$0	$ -	$ -	
CAPITAL OUTLAY							
930 VEHICLES & CONSTRUCTION EQUIP.	-	55,802	-	-	-	-	
Subtotal	$0	$55,802	$0	$0	$ -	$ -	
Total Expenditures	$393,300	$358,524	$393,300	$319,880	$ 224,905	$ 168,395	43%
Operating Balance (Rev. - Exp.)	($203,300)	($172,548)	($203,300)	($133,904)	$ (38,929)	$ 164,371	81%
Ending Fund Balance (Resources - Exp.)	$77,700	$54,543	$77,700	($79,361)	$ 15,614	$ (62,086)	-80%

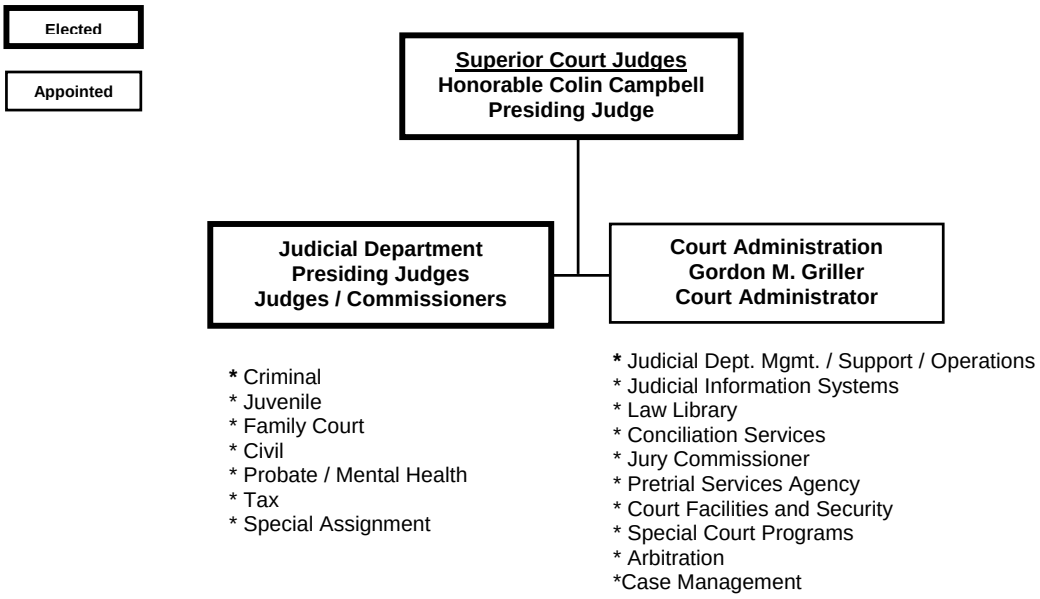
TOTAL BUDGET BY PROGRAM
FY 2001-02
JUVENILE PROBATION DETENTION FUND
Agency 276

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2729	PROBATION SERVICES	$ 184,668	$ -	$ -	$ 184,668	$ -
2739	ADMINISTRATION	365,831	-	-	365,831	-
2749	COMMUNITY SERVICES	26,628	-	-	26,628	-
2769	RESEARCH & PLANNING	26,628	-	-	26,628	-
2779	DETENTION SERVICES	10,916,207	1,543,026	-	12,459,233	-
2780	EXECUTIVE SERVICES	26,628	-	-	26,628	-
	Totals:	$ 11,546,591	$ 1,543,026	$ -	$ 13,089,617	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
JUVENILE PROBATION DETENTION FUND
Agency 276

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$7,065,847	$7,332,170	$7,307,467	$8,145,524	$ 7,529,738	$ (222,271)	-3%
705 TEMPORARY PAY	881,500	676,916	613,612	613,625	613,625	(13)	0%
710 OVERTIME	432,646	544,901	432,646	439,200	439,200	(6,554)	-2%
750 FRINGE BENEFITS	1,681,095	1,641,922	1,737,063	2,014,276	1,925,879	(188,816)	-11%
790 OTHER PERSONAL SERVICES	31,200	21,190	-	93,619	159,802	(159,802)	
796 PERSONAL SERVICES ALLOC.-IN	774,489	774,483	774,489	878,346	878,346	(103,857)	-13%
Subtotal	$10,866,777	$10,991,582	$10,865,277	$12,184,590	$ 11,546,591	$ (681,313)	-6%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$895,241	$771,821	$895,241	$961,739	$ 949,801	$ (54,560)	-6%
802 MEDICAL SUPPLIES	6,400	4,001	6,400	6,400	6,400	-	0%
803 FUEL	-	-	-	1,881	1,881	(1,881)	
804 NON-CAPITAL EQUIPMENT	10,300	156,536	156,550	154,490	139,013	17,537	11%
810 LEGAL SERVICES	1,200	1,100	1,200	1,200	1,200	-	0%
811 HEALTH CARE SERVICES	-	1,000	1,000	2,000	2,000	(1,000)	-100%
812 OTHER SERVICES	317,960	308,560	318,460	408,660	318,460	-	0%
820 OPERATING LEASES & RENTS	-	-	-	65,000	65,000	(65,000)	
825 REPAIRS & MAINTENANCE	14,000	9,512	14,000	14,000	14,000	-	0%
839 INTERNAL SERVICE CHARGES	3,952	3,852	3,952	4,580	4,580	(628)	-16%
842 TRAVEL & EDUCATION	20,300	14,019	20,300	20,300	20,300	-	0%
843 POSTAGE/FREIGHT/SHIPPING	8,000	8,049	8,000	8,000	8,000	-	0%
845 SUPPORT & CARE OF PERSONS	1,000	1,000	1,000	-	-	1,000	100%
850 UTILITIES	13,000	7,994	13,000	12,391	12,391	609	5%
Subtotal	$1,291,353	$1,287,444	$1,439,103	$1,660,641	$ 1,543,026	$ (103,923)	-7%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	146,250	-	-	-	-	-	
930 VEHICLES & CONSTRUCTION EQUIP.	-	21,462	-	-	-	-	
950 DEBT SERVICE	-	3,892	-	-	-	-	
Subtotal	$146,250	$25,354	$0	$0	$ -	$ -	
Total Expenditures	$12,304,380	$12,304,380	$12,304,380	$13,845,231	$ 13,089,617	$ (785,236)	-6%
Operating Balance (Rev. - Exp.)	($12,304,380)	($12,304,380)	($12,304,380)	($13,845,231)	$ (13,089,617)	$ (785,236)	-6%

SUPERIOR COURT



MISSION

The mission of the Superior Court of Arizona in Maricopa County is to provide access to a public forum for dispute resolution and court services to the public so they can realize timely, fair and individualized justice.

VISION

The Superior Court continually explores ways to improve by experimenting with better methods to resolve disputes and program designs that address civil and criminal issues fairly and without undue delay. We focus on how to be the best at what we do, whether providing a judicial forum or specific customer-centered programs and how to position ourselves to anticipate change, rather than react to it.

GOALS

- ↔ By December 2003, the Court will provide speedy and fair justice in case processing as follows: -95% of cases shall be disposed in compliance with established trial court standards; -case terminations shall equal or exceed case filings; -pending case inventories shall be reduced by 3%.
- ↔ To prevent delay in judicial decisions, by December 2003, 90% of needs assessments and evaluative reports will be made to judges within guidelines adopted by the court.
- ↔ Individuals are held accountable and the integrity of the court maintained through monitoring: -100% of probate cases requiring audits and financial accounting within a two year cycle; -80% of court-supervised defendants to comply with pretrial release conditions; -18% of cases complying with court collections orders.
- ↔ Families will experience sustainable resolution of their issues through earlier assessment, more individualized, appropriate decision-making, and coordinated use of available resources and court services as evidenced by: -70% cases referred to alternative dispute resolution (ADR) will be resolved by ADR; -50% of cases resolved through ADR will not require further court intervention for two years thereafter.
- ↔ The public will experience increased access to the court system through improved affordability, convenience and understanding of court processes, while maintaining the efficiency and quality of court services.
- ↔ By July 2003, the court and justice agencies will make informed decisions using timely, accurate and

comprehensive information provided through an integrated management information system. -100% of information systems with integrated databases by December 2003. -100% of targeted justice and law enforcement business processes that share data by December 2002.

ISSUES

- ↔ Delays in case processing negatively impact the purposes of the Court: 1. To do individual justice in individual cases. 2. To appear to do justice. 3. To provide a forum for the resolution of legal disputes. 4. To protect individuals from the arbitrary use of government power. 5. To provide a formal record of legal status. 6. To deter criminal behavior. 7. To rehabilitate persons convicted of crime. 8. To separate convicted persons from society. 9. To protect the vulnerable.

- ↔ The growing complexity of the Court's case processing demands, user needs, and the immediate need for information for decision-making requires an increasingly more sophisticated application of technology in the delivery of system integration, data sharing among justice agencies, and information access by the public.
- ↔ The trend toward an increase in workload and case complexity will magnify the need for additional resources and re-engineering of case processing to avoid delay and maintain public trust and confidence in the justice system.
- ↔ Increased internal and external demand for improved case monitoring and auditing systems and procedures impact on the Court's ability to meet its mandatory obligations.
- ↔ Increasing complexity of court cases, legislative decisions, an expanded definition of family, and a desire by a judiciary unfamiliar with diagnostic adjudication to provide litigants and families with a more meaningful outcome, all drive the Court to provide expert ancillary services, thus taxing the current limited resources and available physical space.
- ↔ Population growth, complexity of the justice system, citizen diversity, and the transitory nature of the Maricopa County population have increased the demand for existing and new court services, while available court space, staff, and physical infrastructure have failed to support expansion of court programs or diversification of customer services.
- ↔ The public's increasing expectations for the court to provide social and customer services may be inconsistent with the court's role or ability, resulting in continued erosion of public trust in the judicial system.
- ↔ Court reform will cause the court to examine and re-evaluate its role and organizational boundaries.
- ↔ An uncertain economy, low unemployment, Maricopa County's compensation policies, and a lack of training make it increasingly difficult for the Court to attract and retain a qualified workforce.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Civil case filings	32,817	31,258	28,052	27,000
Criminal case filings	24,372	26,184	28,106	29,500
Domestic Relations case filings (Family Court)	29,984	28,551	30,695	32,500
Probate case filings*	7,965	6,414	6,569	6,700
Mental Health case filings*	N/A	1,518	1,640	1,800
Juvenile case filings	16,515	19,439	18,003	18,275
Tax Court case filings	1,319	1,043	1,140	1,000

* In FY2000, the Superior Court began reporting Probate and Mental Health case filings separately.

POSITION DISTRIBUTION

POSITION DISTRIBUTION
38 SUPERIOR COURT

WORKING TITLE	FTE
ACCOUNTANT I	2.0
ACCOUNTANT II	0.0
ACCOUNTANT III	1.0

WORKING TITLE	FTE
ADMINISTRATIVE ASSTNT II	11.0
ADMINISTRATIVE ASSTNT III	4.0
ADMINISTRATIVE COORD I	1.0
ADMINISTRATIVE COORD II	24.0
ADMINISTRATIVE COORD III	21.0
ADMINISTRATIVE COORD IV	10.0
ADMINISTRATIVE COORD V	7.0
BAILIFF	101.0
BUILDING OPERATIONS SUPDT	1.0
BUYER I	1.0
BUYER III	1.0
BUYER IV	1.0
CHIEF DEPUTY COURT ADMIN.	1.0
CHIEF TECHNOLOGY OFFICER	1.0
CLIENT SERVER PROG ANALYST-LEAD	2.0
COLLECTOR	3.0
COMPUTER CENTER DIRECTOR	1.0
COMPUTER OPERATIONS SPVR	1.0
CONCILIATN SRVCS DIR	1.0
COURT COMMISSIONER	31.0
COURT CONCILIATOR II	1.0
COURT CONCILIATOR III	13.0
COURT CONCILIATOR IV	15.0
COURT CONCILIATOR V	4.0
COURT HR DIRECTOR	1.0
COURT INFORMATN PRCSR II	2.0
COURT INFORMATN PRCSR III	112.0
COURT INFORMATN PRCSR IV	30.5
COURT INFORMATN PRCSR V	8.0
COURT INTERPRETER COORD	1.0
COURT INTERPRETER I	8.0
COURT INTERPRETER II	9.0
COURT INVESTIGATOR II	4.0
COURT REPORTER	76.0
COURT SECURITY SUPERVISOR	3.0
COURT SPECIALIST	1.0
COURT TRAINING & EDUC DIRECTOR	1.0
COURT TRANSLATOR II	1.0
DATABASE ADMINISTRATOR	1.0
FACILITIES PROJ COORD I	1.0
GRAPHICS EQUIPMNT TECHI	4.0
HUMAN RESOURCES ANALYST	0.0
HUMAN RESOURCES SENIOR ANALYST	3.0
INFORMATION SVCS ADM-JDCL	1.0
INFORMATION SYSTEMS ANALYST	3.0
INFORMATION SYSTEMS CNSLT	1.0
INFORMATION TECHNOLOGY CNSLT II	3.0
INTEGRATED SYSTEMS DESIGN ANALYST I	2.0
JUDICIAL ADMINISTRATOR I	1.0
JUDICIAL ASSISTANT	0.0
JUDICIAL ASSISTANT I	2.0
JUDICIAL ASSISTANT II	117.0
JUDICIAL SRVCS ADMIN II	3.0
JUDICIAL SRVCS ADMIN III	15.0
JUDICIAL SRVCS ADMIN IV	6.0
JUDICIAL SRVCS ADMIN V	7.0
LAW LIBRARIAN II	3.0
LAW LIBRARIAN III	3.0
LAW LIBRARY ADMINISTRTR	0.0
LAW LIBRARY AIDE	2.0
LAW LIBRARY ASSISTANT DIR	1.0
LAW LIBRARY ASSISTANT I	2.0
LAW LIBRARY ASSISTANT II	3.0
LAW LIBRARY ASSISTANT III	2.0
LAW RESEARCHER	5.0

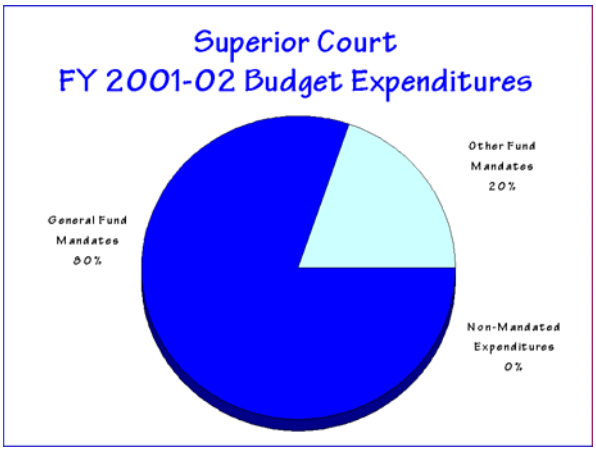
WORKING TITLE	FTE
LEAD COMPUTER OPERATOR	5.0
LEAD DATA ANALYST	1.0
LEAD INTEGRATED SYSTEMS DESIGN ANALYST	1.0
LEAD PROGRAMMER-ANALYST	3.0
LEAD SYSTEMS ADMINISTRATOR	1.0
MANAGEMENT ANALYST II	1.0
MANAGEMENT ANALYST III	4.0
MANAGEMENT ANALYST IV	1.0
OFFICE SUPERVISOR I	1.0
PRETRIAL SERVICES ADMIN	1.0
PRETRIAL SERVICES OFFCR III	0.0
PRETRIAL SRVCS OFFCR I	6.0
PRETRIAL SRVCS OFFCR III	29.0
PRETRIAL SRVCS OFFCR IV	7.0
PRETRIAL SRVCS OFFCR V	1.0
PROBATE EXAMINER	1.0
PRODUCTION CONTROL ANLYST	2.0
PROJECT MANAGER	4.0
PROJECT MANAGER APPLICATIONS	1.0
SECURITY GUARD	0.0
SECURITY GUARD I	70.5
SECURITY MANAGER	1.0
SENIOR DECISION SUPPORT ANALYST	1.0
SENIOR LAW RESEARCHER	2.0
SENIOR PROGRAMMER-ANALYST	1.0
SENIOR SYSTEMS PROGRAMMER	2.0
SERVICE WORKER IV	1.0
SUPERIOR COURT ADMNSTRTR	1.0
SUPERIOR COURT DPTY ADMIN	3.0
SUPERIOR COURT JUDGE	90.0
TRADES GENERALIST	1.0
TWO DIFFERENT CLASSES	0.0
WEB DEVELOPER	1.0
TOTAL	953.0

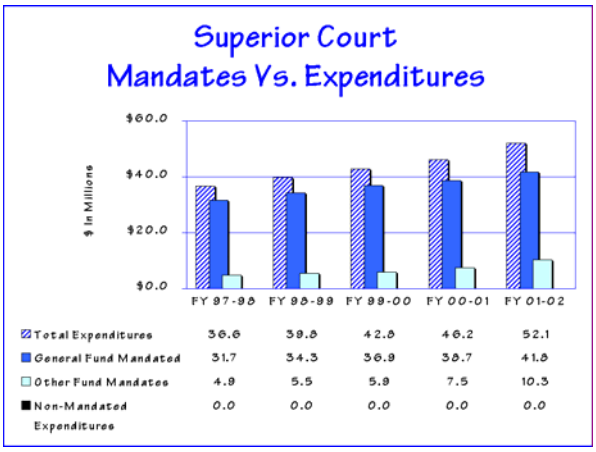
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 26,032,510	$ 3,086,911	$ 29,119,421
FY 1997-98 Actuals	$ 31,699,859	$ 4,875,679	$ 36,575,538
FY 1998-99 Actuals	$ 34,312,503	$ 5,491,186	$ 39,803,689
FY 1999-00 Actuals	$ 36,925,166	$ 5,859,134	$ 42,784,300
FY 2000-01 Estimate	$ 38,728,524	$ 7,464,547	$ 46,193,071
FY 2001-02 Adopted Budget	$ 41,784,929	$ 10,340,910	$ 52,125,839

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 26,032,510	$ 3,086,911	$ 29,119,421
FY 1997-98 Actuals	$ 31,699,859	$ 4,875,679	$ 36,575,538
FY 1998-99 Actuals	$ 34,312,503	$ 5,491,186	$ 39,803,689
FY 1999-00 Actuals	$ 36,925,166	$ 5,859,134	$ 42,784,300
FY 2000-01 Estimate	$ 38,728,524	$ 7,464,547	$ 46,193,071
FY 2001-02 Adopted Budget	$ 41,784,929	$ 10,340,910	$ 52,125,839

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

SUPERIOR COURT

AUTHORITY

Constitution Article VI. §10 Superior Court; Number Of Judges; Constitution Article VI. §11 Superior Court; Presiding Judges; Duties Constitution Article VI. §24 Superior Court; Court Commissioners, Masters And Referees; Constitution. Article VI. §31 Judges Pro Tempore; A.R.S. §12-128 Salary Of Judges; Payment By State And Counties; A.R.S. §12-141 Appointment Of Judges Pro Tempore; A.R.S. §12-143 Payment Of Salaries And Other Expenses; Providing Facilities; Judicial Employees; A.R.S. §12-161 Definition Of Tax Court; A.R.S.§12-162 Administration Of The Tax Court; Principal Office; Travel Expenses; Facilities; Employees; A.R.S. §12-211, Appointment; Qualifications And Residence (Court Commissioners); A.R.S. §12-213 Commissioners In Certain Counties; Appointment; Powers And Duties; Salary; A.R.S. §12-221, Appointment And Oath (Court Reporter); A.R.S. §12-223 Attendance At And Report Of Proceedings; Sale Of Transcripts; A.R.S. §12-224 Salary; Fees For Transcripts; Free Transcripts; Office Supplies; A.R.S. §12-225 Appointment Of Deputies; Compensation; A.R.S. §12-231 Appointment And Duties (Bailiff); A.R.S. §12-241 Appointment; Court Attendance (Interpreters); A.R.S. §12-242 Interpreters For Deaf Persons; Proceedings; Definitions.

HISTORY/ BACKGROUND

The status of the courts as a separate branch of the government is established by the Federal and state constitutions.

MANDATE DESCRIPTION

Judges/Commissioners/Pro Tems: Every county must have at least one judge of the Superior Court, and may have additional judges up to a limit of one judge per 30,000 county residents. Superior Court judges may appoint court commissioners, masters, and referees; the presiding judge in counties with three or more superior court judges can appoint commissioners. Judges salaries are set by the legislature and paid one half by the state and one half by the counties. The Presiding Judge can request authority from the Chief Justice of the Supreme Court to appoint judges pro tempore "subject to the approval of the board of supervisors of the county." The associated support personnel and other operating costs of judges pro tempore must be paid by the county. Tax Court: The Arizona Tax Court is required to be in the Superior Court in Maricopa County. The "county shall fund the personnel and budget requirements' of the Tax Court "as determined by the Presiding Judge." Court Reporters: The statutes specify that "each judge of the superior court shall appoint a court reporter." Court Reporters' salaries are fixed by the presiding judge with the approval of the Board of Supervisors, and must be funded by the county. Bailiffs: "Each Judge … may appoint such bailiffs as necessary to ensure the orderly transaction of the business court." Interpreters: The court is required to provide interpreters for witness and defendants. Aside from the above, a number of laws, court rules, and judicial orders regulate the policies and procedures followed by the Superior Court.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

SUPERIOR COURT
Department 38

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 33,452,177	$ 8,332,752	$ -	$ 41,784,929	$ 260,000
SPECIAL REVENUE	7,300,204	3,040,706	-	10,340,910	10,340,909
SUB-TOTAL	$ 40,752,381	$ 11,373,458	$ -	$ 52,125,839	$ 10,600,909
TOTAL FUNDS	$ 40,752,381	$ 11,373,458	$ -	$ 52,125,839	$ 10,600,909

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

SUPERIOR COURT
Department 38

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ -	$ -	$ -	$ -	$ 2,131,753	$ 2,131,753	
REVENUE							
615 GRANTS	2,463,867	2,463,867	2,401,925	3,756,054	3,756,054	1,292,187	52%
620 OTHER INTERGOVERNMENTAL	1,327,186	1,102,583	958,322	1,193,318	1,193,318	90,735	8%
635 OTHER CHARGES FOR SERVICES	5,206,187	5,429,000	4,211,816	5,503,037	5,503,037	74,037	1%
637 FINES & FORFEITS	-	-	2,092	-	-	-	
645 INTEREST EARNINGS	-	-	31,267	-	-	-	
650 MISCELLANEOUS REVENUE	300,631	302,421	77,172	148,500	148,500	(153,921)	-51%
Sub Total	$ 9,297,871	$ 9,297,871	$ 7,682,593	$ 10,600,909	$ 10,600,909	$ 1,303,038	14%
Total Resources	$ 9,297,871	$ 9,297,871	$ 7,682,593	$ 10,600,909	$ 12,732,662	$ 3,434,791	37%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 31,267,106	$ 31,575,098	$ 29,295,985	$ 34,004,030	$ 33,582,116	$ (2,007,018)	-6%
705 TEMPORARY PAY	67,000	-	203,742	-	-	-	
710 OVERTIME	205,000	172,000	255,913	-	-	172,000	100%
750 FRINGE BENEFITS	5,416,444	5,611,914	4,823,589	6,301,242	5,979,660	(367,746)	-7%
790 OTHER PERSONAL SERVICES	1,139,987	874,025	1,702,754	1,630,181	1,264,926	(390,901)	-45%
795 PERSONAL SERVICES ALLOC.-OUT	(734,126)	(589,665)	(429,053)	(776,040)	(776,040)	186,375	32%
796 PERSONAL SERVICES ALLOC.-IN	742,798	598,337	436,728	701,719	701,719	(103,382)	-17%
Subtotal	$ 38,104,209	$ 38,241,709	$ 36,289,658	$ 41,861,132	$ 40,752,381	$ (2,510,672)	-7%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 1,219,838	$ 2,180,023	$ 2,146,130	$ 2,696,645	$ 2,640,645	$ (460,622)	-21%
802 MEDICAL SUPPLIES	-	-	2	-	-	-	
803 FUEL	-	-	909	-	-	-	
804 NON-CAPITAL EQUIPMENT	-	20,000	251,934	916,330	666,330	(646,330)	-3232%
810 LEGAL SERVICES	3,889,800	4,018,300	4,304,023	6,678,100	4,183,030	(164,730)	-4%
811 HEALTH CARE SERVICES	318,630	263,900	243,017	283,900	283,900	(20,000)	-8%
812 OTHER SERVICES	2,064,100	908,250	598,766	989,500	1,140,784	(232,534)	-26%
820 OPERATING LEASES & RENTS	792,920	759,745	713,230	1,131,960	876,760	(117,015)	-15%
825 REPAIRS & MAINTENANCE	900,056	558,971	333,016	852,000	652,000	(93,029)	-17%
839 INTERNAL SERVICE CHARGES	202,000	205,855	243,220	275,000	275,000	(69,145)	-34%
842 TRAVEL & EDUCATION	232,700	415,200	337,480	308,500	308,500	106,700	26%
843 POSTAGE/FREIGHT/SHIPPING	61,000	296,000	277,976	346,509	346,509	(50,509)	-17%
850 UTILITIES	22,000	42,000	21,336	-	-	42,000	100%
Subtotal	$ 9,703,044	$ 9,668,244	$ 9,471,039	$ 14,478,444	$ 11,373,458	$ (1,705,214)	-18%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	40,000	-	-	-	-	-	
920 CAPITAL EQUIPMENT	475,000	412,300	432,374	-	-	412,300	100%
Subtotal	$ 515,000	$ 412,300	$ 432,374	$ -	$ -	$ 412,300	100%
Total Expenditures	$ 48,322,253	$ 48,322,253	$ 46,193,071	$ 56,339,576	$ 52,125,839	$ (3,803,586)	-8%
Operating Balance (Rev. - Exp.)	$ (39,024,382)	$ (39,024,382)	$ (38,510,477)	$ (45,738,667)	$ (41,524,930)	$ (2,500,548)	-6%
Ending Fund Balance (Resources. - Exp.)	$ -	$ -	$ -	$ -	$ (39,393,177)	$ (39,393,177)	

TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT CHILDREN'S ISS EDUC
Agency 38A

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3882	STAFF AND OPERATING COSTS	$ -	$ 20,000	$ -	$ 20,000	$ 20,000
3883	PROFESSIONAL SERVICES	-	-	-	-	-
3885	CUSTODY AND VISITATION PROGRAM	-	-	-	-	-
	Totals:	$ -	$ 20,000	$ -	$ 20,000	$ 20,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT CHILDREN'S ISS EDUC
Agency 38A

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ 15,932	$ 15,932	
REVENUE							
635 OTHER CHARGES FOR SERVICES	20,000	-	20,000	20,000	20,000	-	0%
645 INTEREST EARNINGS	-	217	-	-	-	-	
Sub Total	$20,000	$217	$20,000	$20,000	$ 20,000	$ -	0%
Total Resources	$20,000	$217	$20,000	$20,000	$ 35,932	$ 15,932	80%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$2,500	$0	$0	$0	$ -	$ -	
812 OTHER SERVICES	17,500	-	20,000	20,000	20,000	-	0%
Subtotal	$20,000	$0	$20,000	$20,000	$ 20,000	$ -	0%
Total Expenditures	$20,000	$0	$20,000	$20,000	$ 20,000	$ -	0%
Operating Balance (Rev. - Exp.)	$0	$217	$0	$0	$ -	$ -	
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ 15,932	$ 15,932	

TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT DOM REL MEDIATION/EDUC
Agency 38B

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3882	STAFF AND OPERATING COSTS	$ 120,606	$ 1,023	$ -	$ 121,629	$ 124,689
3883	PROFESSIONAL SERVICES	-	1,020	-	1,020	-
3885	CUSTODY AND VISITATION PROGRAM	-	1,020	-	1,020	-
3895	LIBRARY BOOK FUND	-	1,020	-	1,020	-
	Totals:	120,606	4,083	-	124,689	124,689

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT DOM REL MEDIATION/EDUC
Agency 38B

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ 211,811	$ 211,811	
REVENUE							
635 OTHER CHARGES FOR SERVICES	253,318	147,408	125,000	124,689	124,689	(311)	0%
645 INTEREST EARNINGS	-	1,691	-	-	-	-	
Sub Total	$253,318	$149,099	$125,000	$124,689	$ 124,689	$ (311)	0%
Total Resources	$253,318	$149,099	$125,000	$124,689	$ 336,500	$ 211,500	169%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$81,266	$51,556	$90,022	$95,022	$ 91,315	$ (1,293)	-1%
705 TEMPORARY PAY	-	4,083	-	-	-	-	
750 FRINGE BENEFITS	14,591	9,223	15,553	16,201	15,825	(272)	-2%
790 OTHER PERSONAL SERVICES	3,000	18,012	9,425	13,465	13,465	(4,040)	-43%
796 PERSONAL SERVICES ALLOC.-IN	144,461	-	-	-	-	-	
Subtotal	$243,318	$82,874	$115,000	$124,689	$ 120,606	$ (5,606)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$10,000	$0	$0	$0	$ -	$ -	
804 NON-CAPITAL EQUIPMENT	-	-	10,000	-	-	10,000	100%
812 OTHER SERVICES	-	-	-	-	4,083	(4,083)	
Subtotal	$10,000	$0	$10,000	$0	$ 4,083	$ 5,917	59%
Total Expenditures	$253,318	$82,874	$125,000	$124,689	$ 124,689	$ 311	0%
Operating Balance (Rev. - Exp.)	$0	$66,224	$0	$0	$ 0	$ 0	
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ 211,811	$ 211,811	

TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT LAW LIBRARY FUND
Agency 38C

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3894	PUBLIC SERVICES	$ -	$ -	$ -	$ -	$ -
3895	LIBRARY BOOK FUND	-	800,000	-	800,000	800,000
3896	PRO PER LITIGANT SERVICES	-	-	-	-	-
	Totals:	$ -	$ 800,000	$ -	$ 800,000	$ 800,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT LAW LIBRARY FUND
Agency 38C

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ 537,220	$ 537,220	
REVENUE							
635 OTHER CHARGES FOR SERVICES	800,000	771,442	800,000	800,000	800,000	-	0%
637 FINES & FORFEITS	-	2,092	-	-	-	-	
645 INTEREST EARNINGS	-	6,327	-	-	-	-	
650 MISCELLANEOUS REVENUE	-	22,634	-	-	-	-	
Sub Total	$800,000	$802,495	$800,000	$800,000	$ 800,000	$ -	0%
Total Resources	$800,000	$802,495	$800,000	$800,000	$ 1,337,220	$ 537,220	67%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$0	$702,082	$800,000	$800,000	$ 800,000	$ -	0%
812 OTHER SERVICES	800,000	22,152	-	-	-	-	
820 OPERATING LEASES & RENTS	-	8,728	-	-	-	-	
825 REPAIRS & MAINTENANCE	-	30,072	-	-	-	-	
Subtotal	$800,000	$763,035	$800,000	$800,000	$ 800,000	$ -	0%
Total Expenditures	$800,000	$763,035	$800,000	$800,000	$ 800,000	$ -	0%
Operating Balance (Rev. - Exp.)	$0	$39,460	$0	$0	$ -	$ -	
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ 537,220	$ 537,220	

TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT FILL THE GAP
Agency 38D

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3851	JUDGES STAFF	$ 740,156	$ 9,300	$ -	$ 749,456	$ 756,823
3862	CASE PROCESSING	1,018,410	209,295	-	1,227,705	1,227,503
3872	SPECIAL FUNDING FOR JIS	70,885	9,288	-	80,173	73,009
	Totals:	$ 1,829,451	$ 227,883	$ -	$ 2,057,334	$ 2,057,335

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT FILL THE GAP
Agency 38D

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	863,578	1,056,331	975,000	2,057,335	2,057,335	1,082,335	111%
Sub Total	$863,578	$1,056,331	$975,000	$2,057,335	$ 2,057,335	$ 1,082,335	111%
Total Resources	$863,578	$1,056,331	$975,000	$2,057,335	$ 2,057,335	$ 1,082,335	111%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$509,476	$602,376	$754,936	$1,077,826	$ 1,052,510	$ (297,574)	-39%
705 TEMPORARY PAY	-	20,578	-	-	-	-	
710 OVERTIME	-	4,500	-	-	-	-	
750 FRINGE BENEFITS	104,102	116,558	139,353	179,509	176,942	(37,589)	-27%
790 OTHER PERSONAL SERVICES	200,000	6,205	30,711	600,000	600,000	(569,289)	-1854%
Subtotal	$813,578	$750,217	$925,000	$1,857,334	$ 1,829,451	$ (904,451)	-98%
SUPPLIES & SERVICES							
804 NON-CAPITAL EQUIPMENT	-	-	-	100,000	100,000	(100,000)	
810 LEGAL SERVICES	-	-	-	100,000	100,000	(100,000)	
812 OTHER SERVICES	-	-	-	-	27,883	(27,883)	
Subtotal	$0	$0	$0	$200,000	$ 227,883	$ (227,883)	
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	50,000	50,000	50,000	-	-	50,000	100%
Subtotal	$50,000	$50,000	$50,000	$0	$ -	$ 50,000	100%
Total Expenditures	$863,578	$800,217	$975,000	$2,057,334	$ 2,057,334	$ (1,082,334)	-111%
Operating Balance (Rev. - Exp.)	$0	$256,114	$0	$1	$ 1	$ 1	

TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT
Agency 380

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3821	JUDICIAL DIVISIONS	$ 119,044	$ 10,001	$ -	$ 129,045	$ -
3822	ADMINISTRATION	842,164	187,001	-	1,029,165	-
3823	CASE PROCESSING - DURANGO	652	10,001	-	10,653	-
3824	CASE PROCESSING - SEF	652	10,001	-	10,653	-
3825	DETENTION DIVISION	652	10,001	-	10,653	-
3826	AUTOMATION DIVISION	652	10,001	-	10,653	-
3827	INITIAL APPEARANCE COURT	652	10,001	-	10,653	-
3828	SECURITY	167,915	10,001	-	177,916	-
3829	COUNTY SERVICES	652	10,001	-	10,653	-
3831	JUDGES' SALARIES & ERE	5,779,732	136,001	-	5,915,733	-
3832	COMMISSIONERS' SALARIES & ERE	1,890,288	10,001	-	1,900,289	-
3833	COMMISSIONER SALARY/ERE(IV-D)	20,720	10,001	-	30,721	-
3834	COMMISSIONERS - JUVENILE COURT	440,329	10,001	-	450,330	-
3835	COMMISSIONERS(PROBATE FUND)	652	10,001	-	10,653	-
3837	RETIRED JUDGES	652	10,001	-	10,653	-
3841	JUDGES' STAFF (SE)	652	10,001	-	10,653	-
3842	COMMISSIONERS' STAFF (SE)	652	10,000	-	10,652	-
3843	CASE-RELATED OPERATIONS (SE)	350,780	29,500	-	380,280	-
3844	SECURITY (SE)	443,298	10,000	-	453,298	-
3845	ADMINISTRATION (SE)	652	10,000	-	10,652	-
3847	LAW LIBRARY (SE)	652	10,000	-	10,652	-
3848	JURY COMMISSION (SE)	30,143	490,107	-	520,250	-
3849	COUNTY SERVICES	652	10,000	-	10,652	-
3851	JUDGES' STAFF	9,080,602	10,000	-	9,090,602	-
3852	COMMISSIONERS' STAFF	465,523	10,000	-	475,523	-
3853	FAMILY LAW REFEREE	(49,196)	10,000	-	(39,196)	-
3854	PRO TEMPORE STAFF	652	10,000	-	10,652	-
3855	SUPPLEMENTAL STAFF	706,574	10,000	-	716,574	-
3856	SPECIAL DIVISION STAFF	652	10,000	-	10,652	-
3857	VISITING JUDGES	652	13,000	-	13,652	-
3858	INITIAL APPEARANCE COURT	652	10,000	-	10,652	-
3859	SPECIAL DR DIVISIONS	652	10,000	-	10,652	-
3861	ADMINISTRATION	1,809,298	207,008	-	2,016,306	-
3862	CASE PROCESSING	4,654,762	1,278,900	-	5,933,662	-
3863	SECURITY	987,948	10,000	-	997,948	-
3864	JURY COMMISSION	412,281	2,599,923	-	3,012,204	260,000
3865	PRE-TRIAL SERVICES	2,054,333	284,999	-	2,339,332	-
3866	INTERPRETERS	956,373	117,000	-	1,073,373	-
3867	SUPPLY & FACILITIES	454,283	596,145	-	1,050,428	-
3868	COPY CENTER OPERATIONS	118,851	165,000	-	283,851	-
3869	COUNTY SERVICES	(1,184,907)	294,999	-	(889,908)	-
3871	ADMINISTRATION	400,189	1,068,569	-	1,468,758	-
3873	TECHNICAL SUPPORT	556,024	9,999	-	566,023	-
3874	APPLICATIONS	651	9,999	-	10,650	-
3875	OPERATIONS	651,925	9,999	-	661,924	-
3876	USER SUPPORT	651	174,599	-	175,250	-
3877	COUNTY SERVICES	651	9,999	-	10,650	-
3878	ACS COSTS	650	9,999	-	10,649	-
3879	ACS PERSONNEL	324,532	9,999	-	334,531	-
3881	COUNTY FUNDED STAFF	276,588	9,999	-	286,587	-
3891	STAFF AND OPERATING COSTS	674,261	289,999	-	964,260	-
3892	ON-CALL STAFF	637	9,999	-	10,636	-
3893	COUNTY SERVICES	637	9,999	-	10,636	-
3894	PUBLIC SERVICES	637	9,999	-	10,636	-
3895	LIBRARY BOOK FUND	637	9,999	-	10,636	-
3896	PRO PER LITIGANT SERVICES	637	9,999	-	10,636	-
	Totals:	$ 33,452,177	$ 8,332,752	$ -	$ 41,784,929	$ 260,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT
Agency 380

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	260,000	199,536	260,000	260,000	260,000	-	0%
650 MISCELLANEOUS REVENUE	-	146	-	-	-	-	
Sub Total	$260,000	$199,682	$260,000	$260,000	$ 260,000	$ -	0%
Total Resources	$260,000	$199,682	$260,000	$260,000	$ 260,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$27,685,668	$26,038,441	$27,469,470	$29,281,910	$ 28,997,353	$ (1,527,883)	-6%
705 TEMPORARY PAY	67,000	149,650	-	-	-	-	
710 OVERTIME	190,000	247,278	172,000	-	-	172,000	100%
750 FRINGE BENEFITS	4,676,172	4,221,390	4,811,416	5,414,175	5,106,522	(295,106)	-6%
790 OTHER PERSONAL SERVICES	65,411	1,177,265	231,365	415,276	50,021	181,344	78%
795 PERSONAL SERVICES ALLOC.-OUT	(589,665)	(429,053)	(589,665)	(701,719)	(701,719)	112,054	19%
796 PERSONAL SERVICES ALLOC.-IN	23,672	23,672	23,672	-	-	23,672	100%
Subtotal	$32,118,258	$31,428,643	$32,118,258	$34,409,643	$ 33,452,177	$ (1,333,919)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$1,115,838	$1,405,887	$1,322,923	$1,766,645	$ 1,710,645	$ (387,722)	-29%
803 FUEL	-	909	-	-	-	-	
804 NON-CAPITAL EQUIPMENT	-	1,472	-	250,000	-	-	
810 LEGAL SERVICES	3,659,500	4,075,503	3,673,000	6,395,100	3,900,030	(227,030)	-6%
811 HEALTH CARE SERVICES	318,630	243,017	263,900	283,900	283,900	(20,000)	-8%
812 OTHER SERVICES	858,100	325,265	406,230	571,000	570,998	(164,768)	-41%
820 OPERATING LEASES & RENTS	304,500	312,664	314,245	801,870	546,670	(232,425)	-74%
825 REPAIRS & MAINTENANCE	488,556	293,197	521,471	808,000	608,000	(86,529)	-17%
839 INTERNAL SERVICE CHARGES	202,000	240,951	205,855	275,000	275,000	(69,145)	-34%
842 TRAVEL & EDUCATION	174,500	106,642	121,500	113,000	113,000	8,500	7%
843 POSTAGE/FREIGHT/SHIPPING	23,500	266,511	296,000	324,509	324,509	(28,509)	-10%
850 UTILITIES	21,000	20,315	41,000	-	-	41,000	100%
Subtotal	$7,166,124	$7,292,334	$7,166,124	$11,589,024	$ 8,332,752	$ (1,166,628)	-16%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	7,546	-	-	-	-	
Subtotal	$0	$7,546	$0	$0	$ -	$ -	
Total Expenditures	$39,284,382	$38,728,524	$39,284,382	$45,998,667	$ 41,784,929	$ (2,500,547)	-6%
Operating Balance (Rev. - Exp.)	($39,024,382)	($38,528,842)	($39,024,382)	($45,738,667)	$ (41,524,929)	$ (2,500,547)	-6%

TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT GRANTS
Agency 381

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3812	CASE OPERATIONS GRANTS	$ 419,968	$ 62,020	$ -	$ 481,988	$ 488,162
3813	CASE PROCESSING ASSISTANCE	384,285	97,500	-	481,785	500,216
3815	CRIMINAL JUSTICE ENHANCEMENT	122,327	20,000	-	142,327	145,744
3816	MISCELLANEOUS GRANTS & FUNDS	300,000	56,840	-	356,840	320,000
3818	SJI GRANTS	-	-	-	-	-
3822	ADMINISTRATION	202,861	32,920	-	235,781	244,597
3872	SPECIAL FUNDING FOR JIS	-	-	-	-	-
	Totals:	$ 1,429,440	$ 269,280	$ -	$ 1,698,720	$ 1,698,719

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT GRANTS
Agency 381

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	1,600,289	1,345,594	1,488,867	1,698,719	1,698,719	209,852	14%
645 INTEREST EARNINGS	-	761	-	-	-	-	
Sub Total	$1,600,289	$1,346,355	$1,488,867	$1,698,719	$ 1,698,719	$ 209,852	14%
Total Resources	$1,600,289	$1,346,355	$1,488,867	$1,698,719	$ 1,698,719	$ 209,852	14%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$902,801	$712,196	$924,165	$976,097	$ 937,638	$ (13,473)	-1%
710 OVERTIME	-	1,800	-	-	-	-	
750 FRINGE BENEFITS	175,568	135,940	192,126	195,702	191,802	324	0%
790 OTHER PERSONAL SERVICES	195,000	109,796	135,656	300,000	300,000	(164,344)	-121%
Subtotal	$1,273,369	$959,732	$1,251,947	$1,471,800	$ 1,429,440	$ (177,493)	-14%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$10,000	$4,594	$28,000	$9,000	$ 9,000	$ 19,000	68%
802 MEDICAL SUPPLIES	-	2	-	-	-	-	
804 NON-CAPITAL EQUIPMENT	-	-	-	156,130	156,130	(156,130)	
810 LEGAL SERVICES	96,300	70,970	96,300	-	-	96,300	100%
812 OTHER SERVICES	123,000	88,305	72,920	23,000	65,360	7,560	10%
820 OPERATING LEASES & RENTS	32,920	-	-	16,290	16,290	(16,290)	
825 REPAIRS & MAINTENANCE	2,500	4,393	2,500	11,000	11,000	(8,500)	-340%
842 TRAVEL & EDUCATION	1,200	49,974	27,200	4,500	4,500	22,700	83%
843 POSTAGE/FREIGHT/SHIPPING	11,000	6,132	-	7,000	7,000	(7,000)	
850 UTILITIES	-	21	-	-	-	-	
Subtotal	$276,920	$224,389	$226,920	$226,920	$ 269,280	$ (42,360)	-19%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	50,000	17,895	10,000	-	-	10,000	100%
Subtotal	$50,000	$17,895	$10,000	$0	$ -	$ 10,000	100%
Total Expenditures	$1,600,289	$1,202,015	$1,488,867	$1,698,720	$ 1,698,720	$ (209,853)	-14%
Operating Balance (Rev. - Exp.)	$0	$144,340	$0	($1)	$ (1)	$ (1)	

TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT JCEF
Agency 382

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3814	COLLECTION ENHANCEMENT	$ -	$ -	$ -	$ -	$ -
3816	MISCELLANEOUS GRANTS & FUNDS	-	264,800	-	264,800	264,800
3822	ADMINISTRATION	-	10,200	-	10,200	10,200
3861	ADMINISTRATION	-	-	-	-	-
3862	CASE PROCESSING	-	-	-	-	-
3872	SPECIAL FUNDING FOR JIS	-	325,000	-	325,000	325,000
	Totals:	$ -	$ 600,000	$ -	$ 600,000	$ 600,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT JCEF
Agency 382

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ 555,653	$ 555,653	
REVENUE							
620 OTHER INTERGOVERNMENTAL	-	126,007	-	-	-	-	
635 OTHER CHARGES FOR SERVICES	891,208	283,184	600,000	600,000	600,000	-	0%
645 INTEREST EARNINGS	-	10,161	-	-	-	-	
Sub Total	$891,208	$419,352	$600,000	$600,000	$ 600,000	$ -	0%
Total Resources	$891,208	$419,352	$600,000	$600,000	$ 1,155,653	$ 555,653	93%
EXPENDITURES							
PERSONAL SERVICES							
790 OTHER PERSONAL SERVICES	191,208	-	-	-	-	-	
Subtotal	$191,208	$0	$0	$0	$ -	$ -	
SUPPLIES & SERVICES							
804 NON-CAPITAL EQUIPMENT	-	101,238	-	293,200	293,200	(293,200)	
812 OTHER SERVICES	-	8,192	-	-	-	-	
820 OPERATING LEASES & RENTS	450,000	385,278	440,000	306,800	306,800	133,200	30%
842 TRAVEL & EDUCATION	-	8,000	-	-	-	-	
Subtotal	$450,000	$502,709	$440,000	$600,000	$ 600,000	$ (160,000)	-36%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	250,000	198,000	160,000	-	-	160,000	100%
Subtotal	$250,000	$198,000	$160,000	$0	$ -	$ 160,000	100%
Total Expenditures	$891,208	$700,709	$600,000	$600,000	$ 600,000	$ -	0%
Operating Balance (Rev. - Exp.)	$0	($281,357)	$0	$0	$ -	$ -	
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ 555,653	$ 555,653	

TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT PROBATE FUND
Agency 383

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3817	PROBATE FUND PROGRAMS	$ -	$ -	$ -	$ -	$ -
3835	COMMISIONERS (PROBATE FUND)	-	-	-	-	-
3852	COMMISSIONER'S STAFF	-	-	-	-	-
3861	ADMINISTRATION	-	-	-	-	-
3862	CASE PROCESSING	342,528	46,049	-	388,577	388,577
3872	SPECIAL FUNDING FOR JIS	-	-	-	-	-
	Totals:	$ 342,528	$ 46,049	$ -	$ 388,577	$ 388,577

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT PROBATE FUND
Agency 383

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ 9,156	$ 9,156	
REVENUE							
635 OTHER CHARGES FOR SERVICES	628,578	304,896	540,325	388,577	388,577	(151,748)	-28%
645 INTEREST EARNINGS	-	440	-	-	-	-	
Sub Total	$628,578	$305,336	$540,325	$388,577	$ 388,577	$ (151,748)	-28%
Total Resources	$628,578	$305,336	$540,325	$388,577	$ 397,733	$ (142,592)	-26%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$284,227	$266,383	$281,674	$285,513	$ 278,205	$ 3,469	1%
705 TEMPORARY PAY	-	2,521	-	-	-	-	
710 OVERTIME	15,000	-	-	-	-	-	
750 FRINGE BENEFITS	64,098	56,585	62,086	65,064	64,323	(2,237)	-4%
790 OTHER PERSONAL SERVICES	213,253	59,324	129,565	-	-	129,565	100%
Subtotal	$576,578	$384,813	$473,325	$350,577	$ 342,528	$ 130,797	28%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$11,000	$2,500	$2,500	$0	$ -	$ 2,500	100%
804 NON-CAPITAL EQUIPMENT	-	-	-	5,000	5,000	(5,000)	
810 LEGAL SERVICES	1,000	53	-	-	-	-	
812 OTHER SERVICES	17,000	3,621	5,500	8,000	16,049	(10,549)	-192%
825 REPAIRS & MAINTENANCE	1,000	1,062	22,000	5,000	5,000	17,000	77%
842 TRAVEL & EDUCATION	1,000	15,782	21,000	15,000	15,000	6,000	29%
843 POSTAGE/FREIGHT/SHIPPING	20,000	-	-	5,000	5,000	(5,000)	
850 UTILITIES	1,000	1,000	1,000	-	-	1,000	100%
Subtotal	$52,000	$24,018	$52,000	$38,000	$ 46,049	$ 5,951	11%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	15,000	15,000	-	-	15,000	100%
Subtotal	$0	$15,000	$15,000	$0	$ -	$ 15,000	100%
Total Expenditures	$628,578	$423,831	$540,325	$388,577	$ 388,577	$ 151,748	28%
Operating Balance (Rev. - Exp.)	$0	($118,494)	$0	($0)	$ (0)	$ (0)	
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ 9,156	$ 9,156	

TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT CONCILIATION
Agency 384

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3846	CONCILIATION SERVICES (SE)	$ 251,236	$ -	$ -	$ 251,236	$ 258,216
3861	ADMINISTRATION	-	-	-	-	-
3862	CASE PROCESSING	-	-	-	-	-
3872	SPECIAL FUNDING FOR JIS	-	-	-	-	-
3882	STAFF AND OPERATING COSTS	1,267,085	139,940	-	1,407,025	1,400,044
3883	PROFESSIONAL SERVICES	-	-	-	-	-
3884	EXPEDITED SERVICES	-	-	-	-	-
3885	CUSTODY AND VISITATION PROGRAM	-	-	-	-	-
3886	JUVENILE COURT SERVICES	-	-	-	-	-
3887	JUSTICE COURT SERVICES	-	-	-	-	-
3888	STATE AGENCY PROGRAMS	-	-	-	-	-
3889	COUNTY SERVICES	-	-	-	-	-
	Totals:	$ 1,518,321	$ 139,940	$ -	$ 1,658,261	$ 1,658,260

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT CONCILIATION
Agency 384

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ 312,980	$ 312,980	
REVENUE							
635 OTHER CHARGES FOR SERVICES	1,315,799	1,401,770	1,603,675	1,658,260	1,658,260	54,585	3%
645 INTEREST EARNINGS	-	4,222	-	-	-	-	
Sub Total	$1,315,799	$1,405,992	$1,603,675	$1,658,260	$ 1,658,260	$ 54,585	3%
Total Resources	$1,315,799	$1,405,992	$1,603,675	$1,658,260	$ 1,971,240	$ 367,565	23%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,064,045	$1,005,225	$1,200,576	$1,313,454	$ 1,277,192	$ (76,616)	-6%
705 TEMPORARY PAY	-	22,392	-	-	-	-	
710 OVERTIME	-	68	-	-	-	-	
750 FRINGE BENEFITS	210,328	182,408	228,163	244,806	241,129	(12,966)	-6%
790 OTHER PERSONAL SERVICES	49,887	78,944	38,936	-	-	38,936	100%
795 PERSONAL SERVICES ALLOC.-OUT	(144,461)	-	-	-	-	-	
Subtotal	$1,179,799	$1,289,037	$1,467,675	$1,558,261	$ 1,518,321	$ (50,646)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$16,000	$8,556	$15,000	$15,000	$ 15,000	$ -	0%
804 NON-CAPITAL EQUIPMENT	-	12,498	-	12,000	12,000	(12,000)	
810 LEGAL SERVICES	3,000	1,354	3,000	3,000	3,000	-	0%
812 OTHER SERVICES	37,500	10,379	45,000	20,000	59,940	(14,940)	-33%
820 OPERATING LEASES & RENTS	5,500	6,180	5,500	7,000	7,000	(1,500)	-27%
825 REPAIRS & MAINTENANCE	2,000	2,945	2,000	3,000	3,000	(1,000)	-50%
839 INTERNAL SERVICE CHARGES	-	2,234	-	-	-	-	
842 TRAVEL & EDUCATION	21,000	13,588	15,500	30,000	30,000	(14,500)	-94%
843 POSTAGE/FREIGHT/SHIPPING	1,000	5,267	-	10,000	10,000	(10,000)	
Subtotal	$86,000	$63,000	$86,000	$100,000	$ 139,940	$ (53,940)	-63%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	50,000	50,000	50,000	-	-	50,000	100%
Subtotal	$50,000	$50,000	$50,000	$0	$ -	$ 50,000	100%
Total Expenditures	$1,315,799	$1,402,037	$1,603,675	$1,658,261	$ 1,658,261	$ (54,586)	-3%
Operating Balance (Rev. - Exp.)	$0	$3,956	$0	($1)	$ (1)	$ (1)	
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ 312,979	$ 312,979	

TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT JIS OPERATIONS
Agency 385

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3871	ADMINISTRATION	$ 38,172	$ -	$ -	$ 38,172	$ 39,033
3872	SPECIAL FUNDING FOR JIS	-	207,613	-	207,613	200,000
3873	TECHNICAL SUPPORT	137,803	-	-	137,803	140,592
3874	APPLICATIONS	-	-	-	-	-
3875	OPERATIONS	166,388	-	-	166,388	170,351
3876	USER SUPPORT	-	-	-	-	-
3877	COUNTY SERVICES	-	-	-	-	-
3878	ACS COSTS	-	-	-	-	-
3879	ACS PERSONNEL	-	-	-	-	-
	Totals:	$ 342,364	$ 207,613	$ -	$ 549,977	$ 549,976

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT JIS OPERATIONS
Agency 385

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ 60,624	$ 60,624	
REVENUE							
635 OTHER CHARGES FOR SERVICES	907,284	495,444	550,000	549,976	549,976	(24)	0%
645 INTEREST EARNINGS	-	1,507	-	-	-	-	
Sub Total	$907,284	$496,951	$550,000	$549,976	$ 549,976	$ (24)	0%
Total Resources	$907,284	$496,951	$550,000	$549,976	$ 610,600	$ 60,600	11%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$246,334	$235,037	$269,505	$283,156	$ 276,244	$ (6,739)	-3%
750 FRINGE BENEFITS	41,222	37,844	43,769	45,127	44,426	(657)	-2%
790 OTHER PERSONAL SERVICES	222,228	11,726	11,726	21,694	21,694	(9,968)	-85%
Subtotal	$509,784	$284,607	$325,000	$349,977	$ 342,364	$ (17,364)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$19,500	$10,508	$6,600	$40,000	$ 40,000	$ (33,400)	-506%
804 NON-CAPITAL EQUIPMENT	-	136,726	10,000	55,000	55,000	(45,000)	-450%
812 OTHER SERVICES	-	15,211	100,100	55,000	62,613	37,487	37%
820 OPERATING LEASES & RENTS	-	379	-	-	-	-	
825 REPAIRS & MAINTENANCE	378,000	869	1,000	10,000	10,000	(9,000)	-900%
842 TRAVEL & EDUCATION	-	70,577	55,000	40,000	40,000	15,000	27%
Subtotal	$397,500	$234,271	$172,700	$200,000	$ 207,613	$ (34,913)	-20%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	18,933	52,300	-	-	52,300	100%
Subtotal	$0	$18,933	$52,300	$0	$ -	$ 52,300	100%
Total Expenditures	$907,284	$537,810	$550,000	$549,977	$ 549,977	$ 23	0%
Operating Balance (Rev. - Exp.)	$0	($40,860)	$0	($1)	$ (1)	$ (1)	
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ 60,623	$ 60,623	

TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT SPECIAL FUNDING
Agency 386

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3811	STATE GRAND JURY	$ -	$ 105,000	$ -	$ 105,000	$ 105,000
3816	MISCELLANEOUS GRANTS & FUNDS	232,401	-	-	232,401	232,401
3819	CITY COURT SECURITY SVCS.	309,321	5,000	-	314,321	320,599
3833	COMMISSIONER SALARY/ERE (IV-D)	413,499	-	-	413,499	413,499
3836	JUDGES'SALARIES & ERE (IV-D)	-	-	-	-	-
3844	SECURITY (SE)	-	-	-	-	-
3853	FAMILY LAW REFEREE	288,220	66,000	-	354,220	354,220
3854	PRO TEMPORE STAFF	-	-	-	-	-
3858	INITIAL APPEARANCE COURT	-	-	-	-	-
3859	SPECIAL DR COURT	-	-	-	-	-
3861	ADMINISTRATION	-	115,351	-	115,351	107,500
3862	CASE PROCESSING	238,371	392,775	-	631,146	624,653
3863	SECURITY	(1,890)	31,732	-	29,842	31,000
3872	SPECIAL FUNDING FOR JIS	237,573	-	-	237,573	244,481
	Totals:	$ 1,717,494	$ 715,858	$ -	$ 2,433,352	$ 2,433,353

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT SPECIAL FUNDING
Agency 386

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ 422,604	$ 422,604	
REVENUE							
620 OTHER INTERGOVERNMENTAL	1,327,186	832,315	1,102,583	1,193,318	1,193,318	90,735	8%
635 OTHER CHARGES FOR SERVICES	130,000	608,135	930,000	1,101,535	1,101,535	171,535	18%
645 INTEREST EARNINGS	-	5,863	-	-	-	-	
650 MISCELLANEOUS REVENUE	250,631	54,392	292,421	138,500	138,500	(153,921)	-53%
Sub Total	$1,707,817	$1,500,705	$2,325,004	$2,433,353	$ 2,433,353	$ 108,349	5%
Total Resources	$1,707,817	$1,500,705	$2,325,004	$2,433,353	$ 2,855,957	$ 530,953	23%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$493,289	$384,771	$584,750	$691,051	$ 671,659	$ (86,909)	-15%
705 TEMPORARY PAY	-	4,518	-	-	-	-	
710 OVERTIME	-	2,267	-	-	-	-	
750 FRINGE BENEFITS	130,363	63,642	119,448	140,657	138,691	(19,243)	-16%
790 OTHER PERSONAL SERVICES	-	241,482	286,641	279,746	279,746	6,895	2%
795 PERSONAL SERVICES ALLOC.-OUT	-	-	-	(74,321)	(74,321)	74,321	
796 PERSONAL SERVICES ALLOC.-IN	574,665	413,056	574,665	701,719	701,719	(127,054)	-22%
Subtotal	$1,198,317	$1,109,736	$1,565,504	$1,738,852	$ 1,717,494	$ (151,990)	-10%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$35,000	$12,003	$5,000	$66,000	$ 66,000	$ (61,000)	-1220%
804 NON-CAPITAL EQUIPMENT	-	-	-	45,000	45,000	(45,000)	
810 LEGAL SERVICES	130,000	156,143	246,000	180,000	180,000	66,000	27%
812 OTHER SERVICES	211,000	125,641	258,500	292,500	313,858	(55,358)	-21%
825 REPAIRS & MAINTENANCE	18,000	478	-	5,000	5,000	(5,000)	
839 INTERNAL SERVICE CHARGES	-	35	-	-	-	-	
842 TRAVEL & EDUCATION	35,000	72,917	175,000	106,000	106,000	69,000	39%
843 POSTAGE/FREIGHT/SHIPPING	5,500	66	-	-	-	-	
Subtotal	$434,500	$367,284	$684,500	$694,500	$ 715,858	$ (31,358)	-5%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	75,000	75,000	75,000	-	-	75,000	100%
Subtotal	$75,000	$75,000	$75,000	$0	$ -	$ 75,000	100%
Total Expenditures	$1,707,817	$1,552,019	$2,325,004	$2,433,352	$ 2,433,352	$ (108,348)	-5%
Operating Balance (Rev. - Exp.)	($0)	($51,315)	$0	$1	$ 1	$ 1	
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ 422,605	$ 422,605	

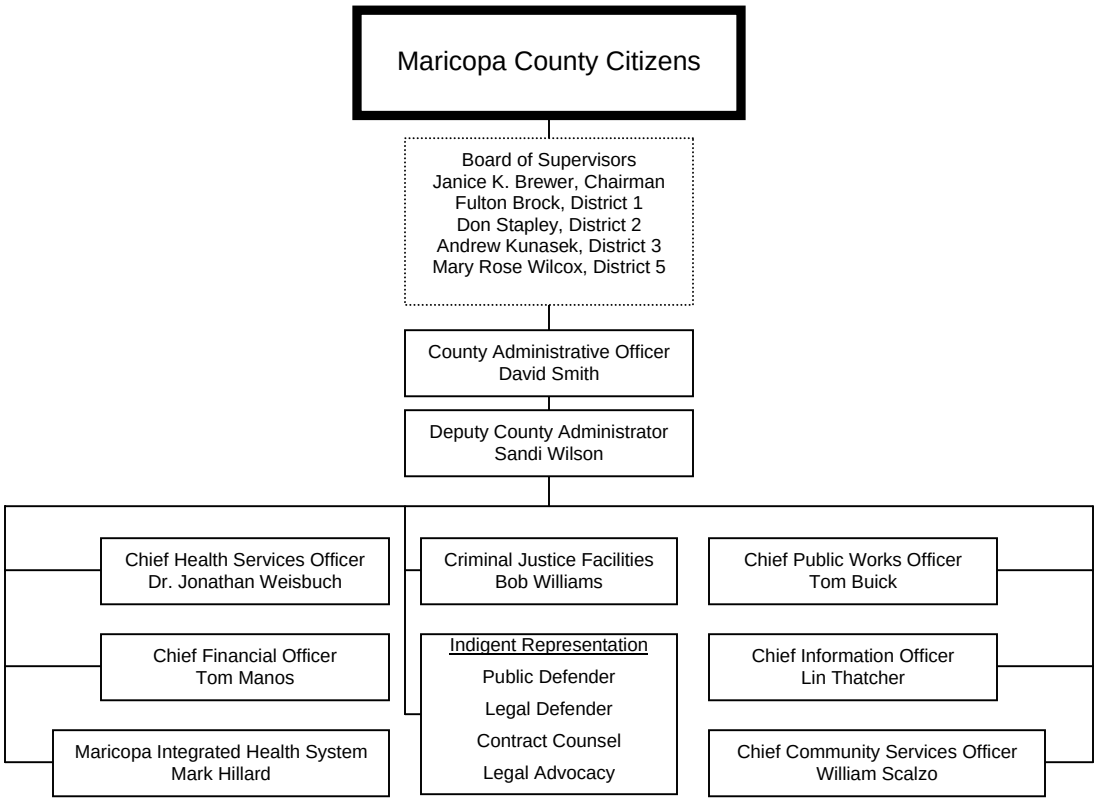
TOTAL BUDGET BY PROGRAM
FY 2001-02
SUPERIOR COURT COURTHOUSE FUND
Agency 387

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3861	ADMINISTRATION	$ -	$ -	$ -	$ -	$ -
3867	SUPPLY & FACILITIES	-	10,000	-	10,000	10,000
	Totals:	$ -	$ 10,000	$ -	$ 10,000	$ 10,000

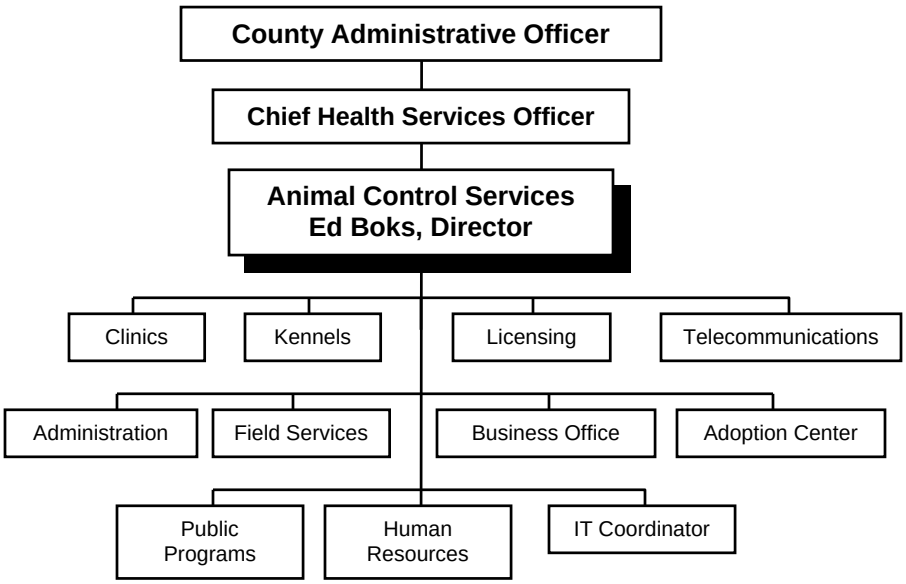
EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SUPERIOR COURT COURTHOUSE FUND
Agency 387

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ 5,773	$ 5,773	
REVENUE							
645 INTEREST EARNINGS	-	79	-	-	-	-	
650 MISCELLANEOUS REVENUE	50,000	-	10,000	10,000	10,000	-	0%
Sub Total	$50,000	$79	$10,000	$10,000	$ 10,000	$ -	0%
Total Resources	$50,000	$79	$10,000	$10,000	$ 15,773	$ 5,773	58%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
825 REPAIRS & MAINTENANCE	10,000	-	10,000	10,000	10,000	-	0%
Subtotal	$10,000	$0	$10,000	$10,000	$ 10,000	$ -	0%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	40,000	-	-	-	-	-	
Subtotal	$40,000	$0	$0	$0	$ -	$ -	
Total Expenditures	$50,000	$0	$10,000	$10,000	$ 10,000	$ -	0%
Operating Balance (Rev. - Exp.)	$0	$79	$0	$0	$ -	$ -	
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ 5,773	$ 5,773	

Appointed


Maricopa County Citizens
Board of Supervisors
Janice K. Brewer, Chairman
Fulton Brock, District 1
Don Stapley, District 2
Andrew Kunasek, District 3
Mary Rose Wilcox, District 5
County Administrative Officer
David Smith
Deputy County Administrator
Sandi Wilson
Chief Health Services Officer
Dr. Jonathan Weisbuch
Criminal Justice Facilities
Bob Williams
Chief Public Works Officer
Tom Buick
Chief Financial Officer
Tom Manos
Indigent Representation
Public Defender
Legal Defender
Contract Counsel
Legal Advocacy
Chief Information Officer
Lin Thatcher
Maricopa Integrated Health System
Mark Hillard
Chief Community Services Officer
William Scalzo

ANIMAL CARE AND CONTROL SERVICES



MISSION

The mission of the Animal Care and Control Services (ACCS) department is to provide humane animal control and safety to people in Maricopa County so that they can be free from nuisances, diseases and other dangers caused by animals.

VISION

Animal Care and Control Services envisions the day when residents, their property and neighborhoods will be free from the dangers and nuisances of irresponsible pet ownership and when every pet born will be assured of a good home and care all its natural life and will not suffer due to abuse, neglect or ignorance.

GOALS

- Achieve a "no kill" environment.
- Recruit and retain competent staff.
- Provide excellent customer service.
- Increase alternative funding and expand public programs.
- Improve infrastructure.

ISSUES

- Due to the demand for quality pet adoption, licensing, and contractual field services with the cities and towns, there is substantial pressure on Animal Control to provide high quality, cost-effective and timely animal control services delivered by a professional staff using state-of-the-art technology in a culture conducive to animal welfare.
- Many individuals and agencies have indicated that they welcome opportunities to support progressive ACCS programs involving animal welfare issues. However, a substantial number of valley residents are unaware of these issues and the action Animal Care and Control takes in addressing them. Therefore, Animal Care and Control will continue to be viewed as a refuge for unwanted animals and criticized for destroying adoptable animals.
- The rapid population growth in Maricopa County coupled with the national trend toward "no-kill " animal care programs, will necessitate the acquisition of additional equipment and the building of new facilities in order to provide quality service to pets and people.

- ↔ Animal Control will increasingly depend on alternative funding sources to enhance the scope and delivery of Public Programs.
- ↔ Due to market pressure, ACCS will continue to experience problems hiring and retaining quality staff.
- ↔ The use of up-to-date technology will be necessary to provide efficient, convenient service to our customers.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Animals Adopted	13,347	14,200	14,200	N/A
Animals Released to Owner	7,661	6,766	7,500	N/A
Other Disposition	985	1,068	1,100	N/A
Remaining Inventory	1,000	986	1,000	N/A
Total Animals Saved	22,993	23,215	23,800	N/A
Animals Euthanized	35,313	34,623	33,200	N/A
Total Animals Impounded	58,306	57,838	60,000	N/A
Dog Licenses Sold	231,079	255,336	265,000	N/A
Rabies Vaccinations	22,468	30,309	22,937	N/A
Animals Adopted as % Impounded	23%	25%	25%	N/A
Animals Released as % Impounded	13%	12%	13%	N/A
Other Disposition as % Impounded	2%	2%	2%	N/A
Remaining as % Impounded	2%	2%	2%	N/A
Total Animals Saved as % Impounded	39%	40%	42%	N/A
Animals Euthanized as % Impounded	61%	60%	58%	N/A
Dog Licenses Sold as % Owners *	48%	51%	48%	N/A

POSITION DISTRIBUTION

POSITION DISTRIBUTION
79 ANIMAL CONTROL SERVICES

WORKING TITLE	FTE
ACCOUNTING TECH I	2.0
ANIMAL CARE OFFICER	17.0
ANIMAL CARE SUPERVISOR	2.0
ANIMAL CONTROL CLERK	34.5
ANIMAL CONTROL OFFICER	42.0
ANIMAL CONTROL SERGEANT	3.0
ANIMAL CONTROL SUPERVISOR	4.0
AUTOMATION TRAINER	1.0
BUS OFFICE SUPERVISOR	1.0
CLINIC MANAGER	1.0
CLINIC TECHNICIAN	4.0
CONTROLLER	1.0
DEPUTY DIRECTOR	1.0
DIRECTOR	1.0
EXECUTIVE SECRETARY	1.0
FACILITIES MANAGER	1.0
FIELD OPERATIONS MANAGER	1.0
HR MANAGER	1.0
HUMAN RESOURCES CLERK	1.0
LEAD RADIO DISPATCHER	1.0
LEAD TELECOMMUNICATIONS CLERK	1.0
LICENSING CLERK	0.5
LICENSING DATA ENTRY CLERK	1.0
LICENSING SUPERVISOR	1.0
OFFICE MANAGER	1.0
OFFICE SUPERVISOR	1.0
PROGRAMS MANAGER	1.0
RADIO DISPATCHER	4.0
SENIOR CLINIC TECHNICIAN	2.0
SHELTER DIRECTOR	1.0
SHELTER OPERATIONS MANAGER	1.0

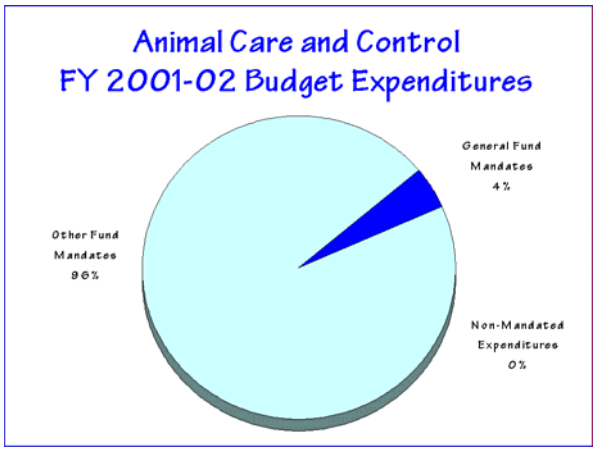
WORKING TITLE	FTE
SHELTER SGT	1.0
SHELTER SUPERVISOR	1.0
SPECIAL EVENTS COORDINATOR	1.0
VETERINARIAN	2.0
VOLUNTEER COORDINATOR	1.0
TOTAL	141.0

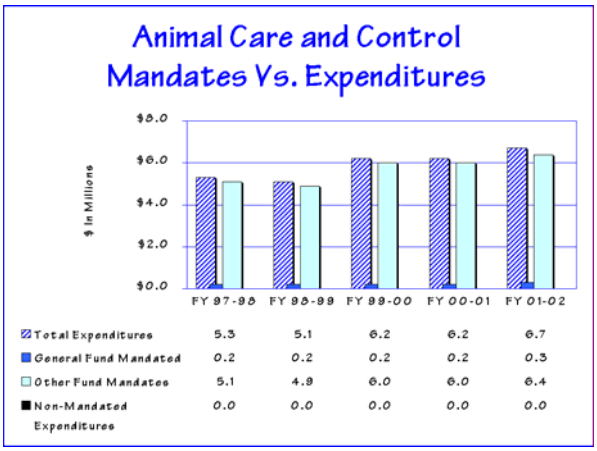
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 200,000	$ 4,407,517	$ 4,607,517
FY 1997-98 Actuals	$ 237,569	$ 5,072,686	$ 5,310,255
FY 1998-99 Actuals	$ 228,571	$ 4,867,188	$ 5,095,759
FY 1999-00 Actuals	$ 243,938	$ 5,944,584	$ 6,188,522
FY 2000-01 Estimate	$ 228,096	$ 5,939,749	$ 6,167,845
FY 2001-02 Adopted Budget	$ 304,041	$ 6,414,204	$ 6,718,245

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 200,000	$ 4,407,517	$ 4,607,517
FY 1997-98 Actuals	$ 237,569	$ 5,072,686	$ 5,310,255
FY 1998-99 Actuals	$ 228,571	$ 4,867,188	$ 5,095,759
FY 1999-00 Actuals	$ 243,938	$ 5,944,584	$ 6,188,522
FY 2000-01 Estimate	$ 228,096	$ 5,939,749	$ 6,167,845
FY 2001-02 Adopted Budget	$ 304,041	$ 6,414,204	$ 6,718,245

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

ANIMAL CONTROL IN CITIES AND TOWNS (INCORPORATED AREAS) AND UNINCORPORATED AREAS

AUTHORITY

A.R.S. § 11, Chapter 7, Article 6 - Animal Control

HISTORY/ BACKGROUND

Maricopa County has the responsibility to enforce State legislation and County ordinances for the unincorporated areas within the County. Maricopa County is also tasked with enforcing State legislation for those municipalities that do not enact local ordinances that are equal to or more stringent than State Statutes.

MANDATE DESCRIPTION

Animal Control Services is mandated to (1) Provide dog licensing, durable dog tags, kennel permits, and the enforcement of rabies vaccine requirements, (2) Shelter and humanely destroy unwanted dogs and cats, adopt animals and provide for the reclaiming of pets, (3) Make provisions for the spaying and neutering of all adopted animals, (4) Impound stray dogs, (5) Handle bite animals and vicious dogs, (6) Issue citations and license violation warnings to violators.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

ANIMAL CONTROL SERVICES

Department 79

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 197,954	$ 106,087	$ -	$ 304,041	$ -
SPECIAL REVENUE	4,427,003	1,987,201	-	6,414,204	6,877,384
SUB-TOTAL	$ 4,624,957	$ 2,093,288	$ -	$ 6,718,245	$ 6,877,384
TOTAL FUNDS	$ 4,624,957	$ 2,093,288	$ -	$ 6,718,245	$ 6,877,384

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT
ANIMAL CONTROL SERVICES
Department 79

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 339,623	$ 339,623	$ (175,615)	$ (333,970)	$ (591,334)	$ (930,957)	-274%
REVENUE							
610 LICENSES & PERMITS	3,180,348	3,180,348	3,143,341	3,324,464	3,324,464	144,116	5%
620 OTHER INTERGOVERNMENTAL	1,460,240	1,460,240	757,786	2,271,364	1,971,508	511,268	35%
635 OTHER CHARGES FOR SERVICES	1,459,005	1,459,005	1,426,180	1,525,783	1,525,783	66,778	5%
637 FINES & FORFEITS	4,600	4,600	4,599	4,600	4,600	-	0%
650 MISCELLANEOUS REVENUE	314,436	314,436	192,124	328,827	51,029	(263,407)	-84%
Sub Total	$ 6,418,629	$ 6,418,629	$ 5,524,030	$ 7,455,038	$ 6,877,384	$ 458,755	7%
Total Resources	$ 6,758,252	$ 6,758,252	$ 5,348,415	$ 7,121,068	$ 6,286,050	$ (472,202)	-7%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 3,298,660	$ 3,484,627	$ 3,222,430	$ 3,764,503	$ 3,499,019	$ (14,392)	0%
705 TEMPORARY PAY	34,000	34,000	13,509	20,000	20,000	14,000	41%
710 OVERTIME	57,370	57,370	101,401	64,889	64,889	(7,519)	-13%
750 FRINGE BENEFITS	865,729	879,762	705,543	987,336	1,038,475	(158,712)	-18%
790 OTHER PERSONAL SERVICES	-	-	25,952	32,575	32,575	(32,575)	
795 PERSONAL SERVICES ALLOC.-OUT	(152,009)	(152,009)	(152,009)	(152,009)	(227,954)	75,945	50%
796 PERSONAL SERVICES ALLOC.-IN	122,009	122,009	122,009	122,009	197,954	(75,945)	-62%
Subtotal	$ 4,225,759	$ 4,425,759	$ 4,038,835	$ 4,839,303	$ 4,624,957	$ (199,198)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 193,671	$ 193,671	$ 400,702	$ 326,028	$ 295,257	$ (101,586)	-52%
802 MEDICAL SUPPLIES	153,653	153,653	89,924	170,000	170,000	(16,347)	-11%
803 FUEL	60,310	60,310	44,083	79,901	41,009	19,301	32%
804 NON-CAPITAL EQUIPMENT	59,600	59,600	-	20,117	2,450	57,150	96%
810 LEGAL SERVICES	-	-	747	-	-	-	
811 HEALTH CARE SERVICES	10,000	10,000	72,005	20,000	20,000	(10,000)	-100%
812 OTHER SERVICES	371,477	371,477	263,700	216,400	216,400	155,077	42%
820 OPERATING LEASES & RENTS	19,950	19,950	26,720	38,308	38,308	(18,358)	-92%
825 REPAIRS & MAINTENANCE	112,129	112,129	39,190	61,910	61,910	50,219	45%
830 INTERGOVERNMENTAL PAYMENTS	-	-	-	3,847	-	-	
839 INTERNAL SERVICE CHARGES	284,036	284,036	236,430	558,053	421,497	(137,461)	-48%
842 TRAVEL & EDUCATION	29,400	29,400	14,252	45,450	45,450	(16,050)	-55%
843 POSTAGE/FREIGHT/SHIPPING	4,500	4,500	1,336	71,800	71,800	(67,300)	-1496%
850 UTILITIES	94,005	94,005	155,033	160,500	160,500	(66,495)	-71%
880 TRANSFERS OUT	438,696	438,696	438,696	548,707	548,707	(110,011)	-25%
Subtotal	$ 1,831,427	$ 1,831,427	$ 1,782,818	$ 2,321,021	$ 2,093,288	$ (261,861)	-14%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	250,000	250,000	30,000	-	-	250,000	100%
920 CAPITAL EQUIPMENT	20,000	20,000	5,740	-	-	20,000	100%
930 VEHICLES & CONSTRUCTION EQUIP	295,748	295,748	310,452	477,900	-	295,748	100%
Subtotal	$ 565,748	$ 565,748	$ 346,192	$ 477,900	$ -	$ 565,748	100%
Total Expenditures	$ 6,622,934	$ 6,822,934	$ 6,167,845	$ 7,638,224	$ 6,718,245	$ 104,689	2%
Operating Balance (Rev. - Exp.)	$ (204,305)	$ (404,305)	$ (643,815)	$ (183,186)	$ 159,139	$ 563,444	139%

TOTAL BUDGET BY PROGRAM
FY 2001-02
ANIMAL CONTROL GENERAL OPERATIONS
Agency 790

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7910	ADMINISTRATION	$ -	$ -	$ -	$ -	$ -
7920	CUSTOMER SERVICES	-	-	-	-	-
7930	FIELD SERVICES	197,954	106,087	-	304,041	-
7940	SHELTER SERVICES	-	-	-	-	-
7950	SPAY/NEUTER SERVICES	-	-	-	-	-
7960	DONATIONS (CARRY OVER)	-	-	-	-	-
	Totals:	$ 197,954	$ 106,087	$ -	$ 304,041	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ANIMAL CONTROL GENERAL OPERATIONS
Agency 790

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
796 PERSONAL SERVICES ALLOC.-IN	122,009	122,009	122,009	122,009	197,954	(75,945)	-62%
Subtotal	$122,009	$122,009	$122,009	$122,009	$ 197,954	$ (75,945)	-62%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$106,087	$106,087	$106,087	$106,087	$ 106,087	$ -	0%
Subtotal	$106,087	$106,087	$106,087	$106,087	$ 106,087	$ -	0%
Total Expenditures	$228,096	$228,096	$228,096	$228,096	$ 304,041	$ (75,945)	-33%
Operating Balance (Rev. - Exp.)	($228,096)	($228,096)	($228,096)	($228,096)	$ (304,041)	$ (75,945)	-33%

TOTAL BUDGET BY PROGRAM
FY 2001-02
ANIMAL CONTROL SPEC FUNDING
Agency 792

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7910	ADMINISTRATION	$ 502,380	$ 830,755	$ -	$ 1,333,135	$ -
7920	CUSTOMER SERVICES	785,498	284,601	-	1,070,099	4,901,276
7930	FIELD SERVICES	10,772	4,980	-	15,752	-
7940	SHELTER SERVICES	1,177,176	366,052	-	1,543,228	-
7950	SPAY/NEUTER SERVICES	324,589	239,358	-	563,947	-
7960	DONATIONS	10,745	4,980	-	15,725	-
	Totals:	$ 2,811,160	$ 1,730,726	$ -	$ 4,541,886	$ 4,901,276

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ANIMAL CONTROL SPEC FUNDING
Agency 792

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$339,623	($175,615)	$339,623	($333,970)	$ 307,186	$ (32,437)	-10%
REVENUE							
610 LICENSES & PERMITS	3,180,348	3,143,341	3,180,348	3,324,464	3,324,464	144,116	5%
635 OTHER CHARGES FOR SERVICES	1,459,005	1,426,180	1,459,005	1,525,783	1,525,783	66,778	5%
637 FINES & FORFEITS	-	(1)	-	-	-	-	
650 MISCELLANEOUS REVENUE	314,436	192,124	314,436	328,827	51,029	(263,407)	-84%
Sub Total	$4,953,789	$4,761,644	$4,953,789	$5,179,074	$ 4,901,276	$ (52,513)	-1%
Total Resources	$5,293,412	$4,586,029	$5,293,412	$4,845,104	$ 5,208,462	$ (84,950)	-2%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$2,065,075	$2,014,984	$2,162,515	$2,342,539	$ 2,137,968	$ 24,547	1%
705 TEMPORARY PAY	10,000	13,509	10,000	10,000	10,000	-	0%
710 OVERTIME	28,100	63,476	28,100	12,923	12,923	15,177	54%
750 FRINGE BENEFITS	541,243	433,736	548,347	606,046	640,656	(92,309)	-17%
790 OTHER PERSONAL SERVICES	-	7,530	-	9,613	9,613	(9,613)	
Subtotal	$2,644,418	$2,533,235	$2,748,962	$2,981,121	$ 2,811,160	$ (62,198)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$161,660	$293,772	$161,660	$276,500	$ 189,170	$ (27,510)	-17%
802 MEDICAL SUPPLIES	153,553	89,924	153,553	170,000	170,000	(16,447)	-11%
803 FUEL	5,297	5,343	5,297	29,901	29,901	(24,604)	-464%
804 NON-CAPITAL EQUIPMENT	15,800	-	15,800	2,450	2,450	13,350	84%
810 LEGAL SERVICES	-	747	-	-	-	-	
811 HEALTH CARE SERVICES	10,000	71,330	10,000	20,000	20,000	(10,000)	-100%
812 OTHER SERVICES	301,936	243,378	301,936	166,300	166,300	135,636	45%
820 OPERATING LEASES & RENTS	16,350	26,720	16,350	34,200	34,200	(17,850)	-109%
825 REPAIRS & MAINTENANCE	106,429	34,690	106,429	56,150	56,150	50,279	47%
830 INTERGOVERNMENTAL PAYMENTS	-	-	-	3,847	-	-	
839 INTERNAL SERVICE CHARGES	114,497	170,935	114,497	395,035	252,898	(138,401)	-121%
842 TRAVEL & EDUCATION	14,800	13,827	14,800	29,350	29,350	(14,550)	-98%
843 POSTAGE/FREIGHT/SHIPPING	4,500	1,336	4,500	71,600	71,600	(67,100)	-1491%
850 UTILITIES	92,509	154,037	92,509	160,000	160,000	(67,491)	-73%
880 TRANSFERS OUT	306,416	306,416	306,416	548,707	548,707	(242,291)	-79%
Subtotal	$1,303,747	$1,412,455	$1,303,747	$1,964,040	$ 1,730,726	$ (426,979)	-33%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	250,000	30,000	250,000	-	-	250,000	100%
920 CAPITAL EQUIPMENT	20,000	2,155	20,000	-	-	20,000	100%
930 VEHICLES & CONSTRUCTION EQUIP.	66,000	300,998	66,000	67,200	-	66,000	100%
Subtotal	$336,000	$333,153	$336,000	$67,200	$ -	$ 336,000	100%
Total Expenditures	$4,284,165	$4,278,843	$4,388,709	$5,012,361	$ 4,541,886	$ (153,177)	-3%
Operating Balance (Rev. - Exp.)	$669,624	$482,801	$565,080	$166,713	$ 359,390	$ (205,690)	-36%
Ending Fund Balance (Resources - Exp.)	$1,009,247	$307,186	$904,703	($167,257)	$ 666,576	$ (238,127)	-26%

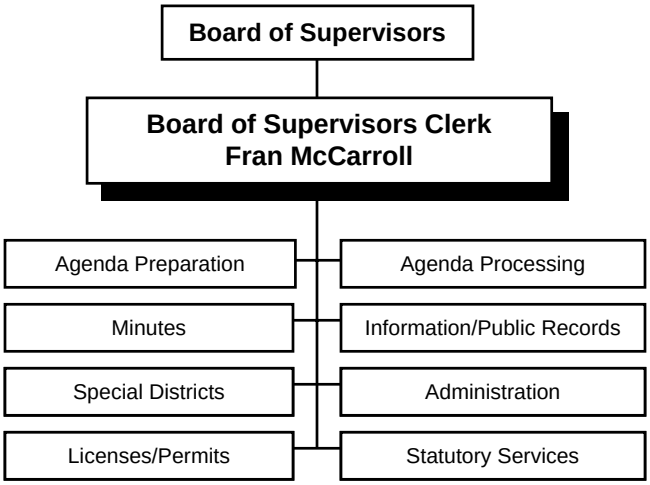
TOTAL BUDGET BY PROGRAM
FY 2001-02
ANIMAL CONTROL FIELD SERVICES
Agency 794

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7920	FIELD SERVICES	$ 476,710	$ 22,747	$ -	$ 499,457	$ -
7930	FIELD SERVICES	1,139,134	233,728	-	1,372,862	1,976,108
	Totals:	$ 1,615,843	$ 256,475	$ -	$ 1,872,318	$ 1,976,108

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ANIMAL CONTROL FIELD SERVICES
Agency 794

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ (898,520)	$ (898,520)	
REVENUE							
620 OTHER INTERGOVERNMENTAL	1,460,240	757,786	1,460,240	2,271,364	1,971,508	511,268	35%
637 FINES & FORFEITS	4,600	4,600	4,600	4,600	4,600	-	0%
Sub Total	$1,464,840	$762,386	$1,464,840	$2,275,964	$ 1,976,108	$ 511,268	35%
Total Resources	$1,464,840	$762,386	$1,464,840	$2,275,964	$ 1,077,588	$ (387,252)	-26%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,233,585	$1,207,446	$1,322,112	$1,421,964	$ 1,361,051	$ (38,939)	-3%
705 TEMPORARY PAY	24,000	-	24,000	10,000	10,000	14,000	58%
710 OVERTIME	29,270	37,925	29,270	51,966	51,966	(22,696)	-78%
750 FRINGE BENEFITS	324,486	271,807	331,415	381,290	397,819	(66,403)	-20%
790 OTHER PERSONAL SERVICES	-	18,422	-	22,962	22,962	(22,962)	
795 PERSONAL SERVICES ALLOC.-OUT	(152,009)	(152,009)	(152,009)	(152,009)	(227,954)	75,945	50%
Subtotal	$1,459,332	$1,383,591	$1,554,788	$1,736,173	$ 1,615,843	$ (61,055)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	($74,076)	$843	($74,076)	($56,559)	$ -	$ (74,076)	-100%
802 MEDICAL SUPPLIES	100	-	100	-	-	100	100%
803 FUEL	55,013	38,740	55,013	50,000	11,108	43,905	80%
804 NON-CAPITAL EQUIPMENT	43,800	-	43,800	17,667	-	43,800	100%
811 HEALTH CARE SERVICES	-	675	-	-	-	-	
812 OTHER SERVICES	69,541	20,322	69,541	50,100	50,100	19,441	28%
820 OPERATING LEASES & RENTS	3,600	-	3,600	4,108	4,108	(508)	-14%
825 REPAIRS & MAINTENANCE	5,700	4,500	5,700	5,760	5,760	(60)	-1%
839 INTERNAL SERVICE CHARGES	169,539	65,495	169,539	163,018	168,599	940	1%
842 TRAVEL & EDUCATION	14,600	425	14,600	16,100	16,100	(1,500)	-10%
843 POSTAGE/FREIGHT/SHIPPING	-	-	-	200	200	(200)	
850 UTILITIES	1,496	996	1,496	500	500	996	67%
880 TRANSFERS OUT	132,280	132,280	132,280	-	-	132,280	100%
Subtotal	$421,593	$264,276	$421,593	$250,894	$ 256,475	$ 165,118	39%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	3,585	-	-	-	-	
930 VEHICLES & CONSTRUCTION EQUIP.	229,748	9,454	229,748	410,700	-	229,748	100%
Subtotal	$229,748	$13,039	$229,748	$410,700	$ -	$ 229,748	100%
Total Expenditures	$2,110,673	$1,660,906	$2,206,129	$2,397,767	$ 1,872,318	$ 333,811	15%
Operating Balance (Rev. - Exp.)	($645,833)	($898,520)	($741,289)	($121,803)	$ 103,790	$ 845,079	114%
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ (794,730)	$ (794,730)	

BOARD OF SUPERVISORS CLERK



MISSION

The mission of the Office of the Clerk of the Board is to provide official record keeping and other statutory and policy-related services for the Board of Supervisors (BOS), other County Agencies, Special Districts, and the general public, so they can make informed decisions and conduct business affairs.

VISION

The vision of the Office of the Clerk of the Board is to be recognized as a leader in the field of statutory and policy record keeping and procedures for the Maricopa County Board of Supervisors.

GOALS

- By June 2002, provide all Clerk's Office forms and all County ordinances to citizens via the Internet.
- By June 2002, add document-scanning capabilities to Agenda Central for additional expeditious handling of agenda items, e.g., backup documents.
- By June 2003, pursue legislative corrections and changes to the statutes to reduce and/or eliminate unnecessary or redundant processes mandated to the Clerk of the Board: 1) eliminate the requirement to publish BOS minutes in a newspaper; 2) modify the timeframe or approval level for certain types of liquor license and permit applications (BOS delegate approval authority responsibility to another); and 3) have copies of disciplinary / dismissal letters sent to Human Resources rather than to the Clerk's Office for filing.
- By June 2005, move the record filing system in the Clerk's Office to imaged / stored documents versus paper copies in concert with a countywide effort.

ISSUES

- An increase in management demands and an increase in Board directives, reviews, reports, and official appointments has resulted in a significant increase in staff time devoted to administrative reporting and follow-up action.
- An increase in the types and amounts of documents retained in the Clerk's Office and the number of public records requests has revealed inadequate storage space and an inadequate records documentation and tracking system which results in the frequent redistribution of documents and an increase in staff time devoted to research.
- Recent changes in the Procurement Code signing authority has resulted in an increase in confusion regarding Bid Serials, Agenda Information Forms (AIFs), and renewal of contracts and has led to inconsistencies in the processing and filing of documents.
- An increase in Countywide and department policy violations, and an increase in incomplete and incorrect

Agenda Information Form documentation, has resulted in an increase in staff time devoted to researching, reconciling, correcting, and processing documents. This causes a much longer than necessary turn-around time in getting documents processed and returned to initiating departments.

- ↔ An increase in the use of Agenda Central by departments has resulted in a decrease in the use of agenda related paper; and a decrease in department requests (phone and e-mail) for agenda information has resulted in more efficient and expeditious processing of the agenda.
- ↔ An increase in new legislation, as well as an increase in legislative changes and amendments, has resulted in an increase in the number of statutory mandates required to be performed by the Clerk's Office. As legislation is added, old or obsolete legislation is not necessary removed from the statutes. The overlap of new and old legislation results in certain mandated processes that are unnecessary or redundant, thus causing an increase in the workload of the Clerk's Office.
- ↔ An increase in the broad uses of computer technology has resulted in an increased need for staff technology training.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
No. of Board Mtgs staffed	181	186	168	154
Number agenda items processed	2,305	2,379	2,249	N/A
Number claims processed	2,177	1,935	1,788	2,000
Number of licenses (liquor, bingo, fireworks)	70	70	53	70
Number of pages of minutes	2,179	2,296	2,135	N/A

POSITION DISTRIBUTION

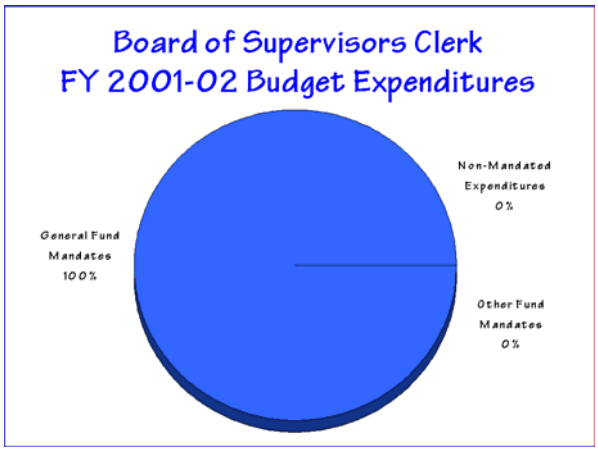
POSITION DISTRIBUTION 06 BOARD OF SUPERVISORS CLERK	
WORKING TITLE	**FTE**
ADMINISTRATIVE ASSTNT I	1.0
ADMINISTRATIVE ASSTNT III	1.0
ADMINISTRATIVE COORD III	3.0
CLERK OF THE BOARD	1.0
DEPUTY CLERK OF THE BOARD	1.0
TOTAL	7.0

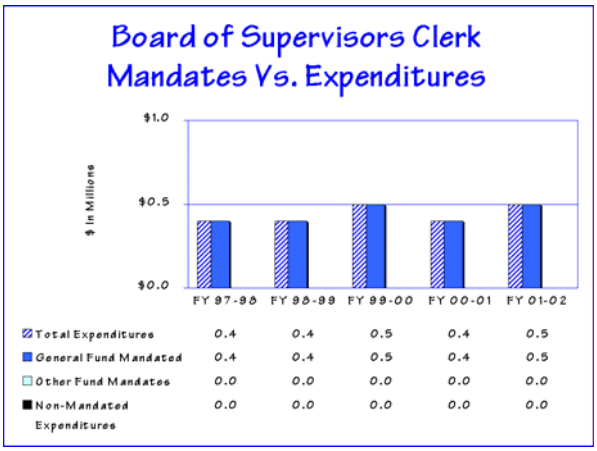
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 330,164	$ 330,164
FY 1997-98 Actuals	$ 369,870	$ 369,870
FY 1998-99 Actuals	$ 382,036	$ 382,036
FY 1999-00 Actuals	$ 446,157	$ 446,157
FY 2000-01 Estimate	$ 442,119	$ 442,119
FY 2001-02 Adopted Budget	$ 528,574	$ 528,574

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 330,164	$ 330,164
FY 1997-98 Actuals	$ 369,870	$ 369,870
FY 1998-99 Actuals	$ 382,036	$ 382,036
FY 1999-00 Actuals	$ 446,157	$ 446,157
FY 2000-01 Estimate	$ 442,119	$ 442,119
FY 2001-02 Adopted Budget	$ 528,574	$ 528,574

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

CLERK OF THE BOARD OF SUPERVISORS

AUTHORITY

A.R.S. §11-201 Powers of county; A.R.S. §11-251 Powers of board; A.R.S. §11-241 Clerk of Board appointment; duties; A.R.S. §11-214 Regular and special meetings. There are other statutory references regarding the Clerk of the Board, far too many to detail in this type of report. Because the Clerk of the Board works directly with and for the Board of Supervisors, everything the Clerk does is in some way mandated by statute, particularly recording all proceedings of the board, recording the vote of each member on every question, and preserving and filing all accounts and actions of the Board. The Clerk of the Board of Supervisors is also the Clerk of the Flood Control District A.R.S. § 48-3602, Library District A.R.S. § 48-3901, and the Stadium District A.R.S. § 48-4202, as well as numerous special districts.

HISTORY/ BACKGROUND

The Clerk of the Board is appointed by the Board of Supervisors to be the official administrative record keeper and to perform all mandated statutory services for the Board of Supervisors.

MANDATE DESCRIPTION

The Clerk of the Board has numerous statutory and constitutional duties including signing all orders made and warrants issued by order of the board for payment of money, publishing minutes, accepting notices of claim for the county, assisting in formation of special districts and coordinating special district annual reports, processing annexations and franchise applications, and licensing and permitting for certain special events. Regular meetings of the Board shall be held each month as designated by the Board; each meeting to be posted and conducted in accordance with the Arizona Open Meeting Law statute A.R.S. § 38-431.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

BOARD OF SUPERVISORS CLERK
Department 06

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 358,119	$ 170,455	$ -	$ 528,574	$ -
SUB-TOTAL	$ 358,119	$ 170,455	$ -	$ 528,574	$ -
TOTAL FUNDS	$ 358,119	$ 170,455	$ -	$ 528,574	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

BOARD OF SUPERVISORS CLERK
Department 06

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 281,922	$ 291,455	$ 269,961	$ 289,788	$ 289,788	$ 1,667	1%
705 TEMPORARY PAY	7,000	7,000	5,300	7,000	7,000	-	0%
750 FRINGE BENEFITS	52,986	53,453	48,726	51,331	51,331	2,122	4%
790 OTHER PERSONAL SERVICES	2,000	2,000	998	10,000	10,000	(8,000)	-400%
Subtotal	$ 343,908	$ 353,908	$ 324,984	$ 358,119	$ 358,119	$ (4,211)	-1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 14,001	$ 14,001	$ 9,777	$ 12,500	$ 12,500	$ 1,501	11%
804 NON-CAPITAL EQUIPMENT	8,000	-	3,998	7,500	7,500	(7,500)	
810 LEGAL SERVICES	40,000	40,000	28,011	37,000	37,000	3,000	8%
812 OTHER SERVICES	76,250	74,250	61,057	94,500	94,500	(20,250)	-27%
820 OPERATING LEASES & RENTS	6,000	6,000	6,357	9,000	9,000	(3,000)	-50%
825 REPAIRS & MAINTENANCE	1,050	1,050	2,130	1,700	1,700	(650)	-62%
839 INTERNAL SERVICE CHARGES	3,400	3,400	3,106	3,955	3,955	(555)	-16%
842 TRAVEL & EDUCATION	3,045	3,045	2,212	3,500	3,500	(455)	-15%
843 POSTAGE/FREIGHT/SHIPPING	150	150	488	800	800	(650)	-433%
Subtotal	$ 151,896	$ 141,896	$ 117,135	$ 170,455	$ 170,455	$ (28,559)	-20%
Total Expenditures	$ 495,804	$ 495,804	$ 442,119	$ 528,574	$ 528,574	$ (32,770)	-7%

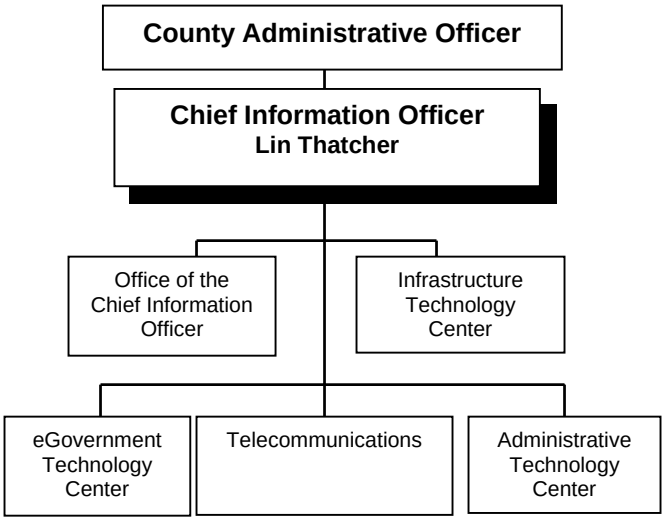
TOTAL BUDGET BY PROGRAM
FY 2001-02
BOARD OF SUPERVISORS CLERK
Agency 060

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1320	CLERK OF THE BOARD	$ 358,119	$ 115,455	$ -	$ 473,574	$ -
1330	BOARD OF EQUALIZATION	-	35,000	-	35,000	-
1340	CHAIRMAN'S BUDGET	-	20,000	-	20,000	-
	Totals:	$ 358,119	$ 170,455	$ -	$ 528,574	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
BOARD OF SUPERVISORS CLERK
Agency 060

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$281,922	$269,961	$291,455	$289,788	$ 289,788	$ 1,667	1%
705 TEMPORARY PAY	7,000	5,300	7,000	7,000	7,000	-	0%
750 FRINGE BENEFITS	52,986	48,726	53,453	51,331	51,331	2,122	4%
790 OTHER PERSONAL SERVICES	2,000	998	2,000	10,000	10,000	(8,000)	-400%
Subtotal	$343,908	$324,984	$353,908	$358,119	$ 358,119	$ (4,211)	-1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$14,001	$9,777	$14,001	$12,500	$ 12,500	$ 1,501	11%
804 NON-CAPITAL EQUIPMENT	8,000	3,998	-	7,500	7,500	(7,500)	
810 LEGAL SERVICES	40,000	28,011	40,000	37,000	37,000	3,000	8%
812 OTHER SERVICES	76,250	61,057	74,250	94,500	94,500	(20,250)	-27%
820 OPERATING LEASES & RENTS	6,000	6,357	6,000	9,000	9,000	(3,000)	-50%
825 REPAIRS & MAINTENANCE	1,050	2,130	1,050	1,700	1,700	(650)	-62%
839 INTERNAL SERVICE CHARGES	3,400	3,106	3,400	3,955	3,955	(555)	-16%
842 TRAVEL & EDUCATION	3,045	2,212	3,045	3,500	3,500	(455)	-15%
843 POSTAGE/FREIGHT/SHIPPING	150	488	150	800	800	(650)	-433%
Subtotal	$151,896	$117,135	$141,896	$170,455	$ 170,455	$ (28,559)	-20%
Total Expenditures	$495,804	$442,119	$495,804	$528,574	$ 528,574	$ (32,770)	-7%
Operating Balance (Rev. - Exp.)	($495,804)	($442,119)	($495,804)	($528,574)	$ (528,574)	$ (32,770)	-7%

CHIEF INFORMATION OFFICER



MISSION

The Mission of the Information Technology (IT) Department is to provide strategic vision, leadership, and enterprise solutions to County leaders and staff so they can meet their goals and deliver results to the Public.

VISION

Information Technology will champion Maricopa County into Information-Age Government

GOALS

- County employees will have the flexibility to do their jobs from anywhere in the County at any time by July 2003.
- Operational and strategic decision-makers will be able to readily and easily access information they need to make informed decisions by July 2005.
- The cost and time to deliver services will be reduced by streamlining business operations through the use of technology by July 2006.
- Through countywide technology standardization, we will optimize the use of resources so that the information technology department strategic goals will be achieved by July 2003.
- The Public and outside organizations will be able to obtain services and transact business electronically from any location at any time by July 2006.

ISSUES

- As the County increasingly depends upon collaboration in the workplace, supporting the process will be impossible if the technology infrastructure is inadequately funded and allowed to stagnate.
- The lack of robust tools to manage, organize, maintain and catalog data will negate the usefulness of the constantly increasing supply of and demand for web-based information.
- Increased demand for video, imaging, and other high bandwidth applications to support business processes are greater than what current network capacity and flexibility can provide.
- The lack of competitive compensation, education, and career development opportunities for IT staff will make it difficult to attract and retain skilled employees.
- If IT doesn't pursue alternative service delivery models, the shortage of IT talent may result in the inability to meet our customers' demands for services.
- Current development methodologies, tools, infrastructure, and organizational models won't be able to support the Public's demand for easy, online, 7X24 access to all government services from any location.

- Existing systems are being challenged to present decision-making information to county staff, management, and citizenry to meet current and anticipated increase in demand.
- The changing work environment and growth in population require county employees to perform their jobs from remote locations, seriously challenging the County telecommunications system, which was designed primarily to serve centralized locations.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Cost per hour - Customer Support Center (Help Desk)	$98.00	$102.00	$106.00	N/A
Cost per hour - Web content design, development & deployment	$114.04	$90.67	86.48	N/A
Charge per hour - Ethernet & x.25, key system, microwave, phone switch and voice mail services (repair orders)	N/A	N/A	45.00	N/A
Charge per hour - Ethernet & x.25, key system, radio, phone switch and voice mail services (work orders)	50	45	45.00	N/A
Cost per mailbox - Exchange mailboxes (add/change/delete)	48.25	31.48	30.86	N/A
Charge per port per month - Ethernet	14.52	8.11	6.34	N/A
Charge per port per month - Key System	2.5	3.06	4.39	N/A
Charge per port per month - Phone switch services	20	19	18.84	N/A
Charge per port per month - Voice mailbox	5	4.64	4.45	N/A
Charge per port per month - X.25	500	355.11	371.27	N/A
Charge per radio per month - Radio systems	N/A	25.44	26.1	N/A
Time to Complete - Ethernet & x.25 services (repair orders) - critical within 4 hours	98%	93%	91%	N/A
Time to Complete - Ethernet & x.25 services (repair orders) - non-critical within 8 hours	98%	93%	91%	N/A
Time to Complete - Ethernet & x.25 services (work orders) - 15 users or less in 7 days	94%	96%	93%	N/A
Time to Complete - Ethernet & x.25 services (work orders) - 16 users or more in 12 days	94%	96%	93%	N/A
Time to Complete - All phone systems' repair orders - critical within 3 hours	100%	100%	100%	N/A
Time to Complete - All phone systems' work orders 3 days or less when no dispatch	95%	98%	100%	N/A
Time to Complete - All phone systems' work orders 5 days or less if dispatch (or outside vendor)	86%	89%	91%	N/A

PERSONNEL LIST

POSITION DISTRIBUTION
41 CHIEF INFORMATION OFFICER

WORKING TITLE	FTE
ADMINISTRATION/OFFICE SUPPORT	1.0
APPLICATIONS MANAGER	2.0
BUDGET ANALYST	1.0
BUSINESS ANALYST	3.0
CHIEF INFORMATION OFFICER	1.0
COMPUTER OPERATOR	6.0
DATA SECURITY ANALYST	1.0
DATABASE ADMINISTRATOR	2.0
DISTRIBUTED P/A	1.0
GROUPWARE ADMINISTRATOR	2.0
HELP DESK COORDINATOR	3.0
HELP DESK MANAGER	1.0
IS DIRECTOR	2.0
IT CONSULTANT	6.0
LAN ADMINISTRATOR	2.0
LAN MANAGER	1.0
MAINFRAME P/A	6.0
MAINFRAME PROGRAMMER	1.0
MANAGER, COMPUTER OPERATIONS	1.0
MANAGERIAL	1.0
OPERATIONS ANALYST	1.0
PC ANALYST	1.0
PC SUPPORT SPECIALIST	2.0
PROFESSIONAL	2.0
PROJECT MGR., DISTRIBUTED SYS	1.0
SR SYSTEMS SUPPORT SPECIALIST	1.0
SR WEB DEVELOPER	2.0
SYSTEM ADMINISTRATOR, ANTI-VIRUS	1.0

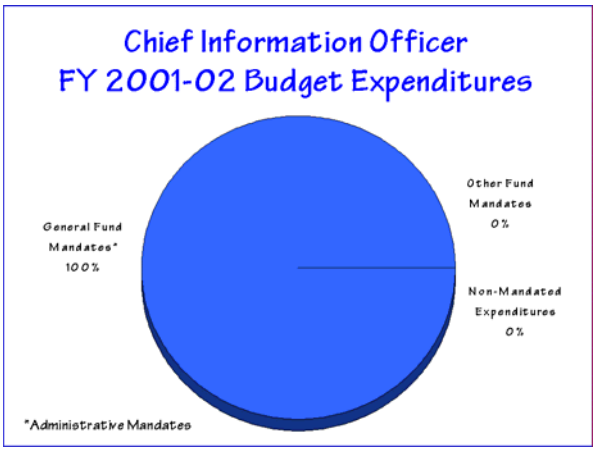
WORKING TITLE	FTE
SYSTEMS PROGRAMMER	4.0
TECHNICAL	1.0
TRAINING COORD/ADMIN SUP	1.0
WEB DEVELOPER	3.0
TOTAL	64.0

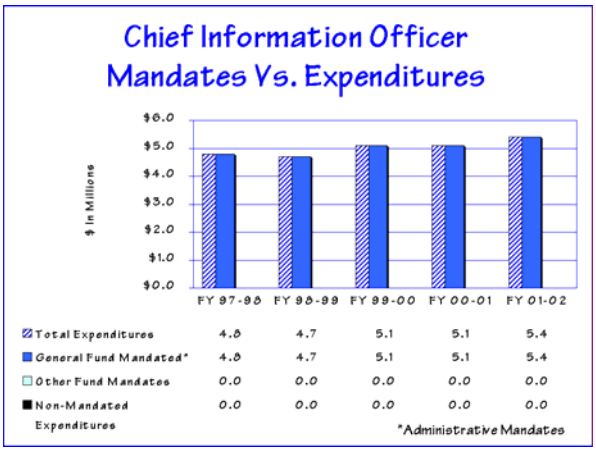
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 5,091,648	$ 5,091,648
FY 1997-98 Actuals	$ 4,754,353	$ 4,754,353
FY 1998-99 Actuals	$ 4,651,613	$ 4,651,613
FY 1999-00 Actuals	$ 5,072,766	$ 5,072,766
FY 2000-01 Estimate	$ 5,103,662	$ 5,103,662
FY 2001-02 Adopted Budget	$ 5,423,007	$ 5,423,007

Total Administrative Mandates	General Fund	Total
FY 1996-97 Actuals	$ 5,091,648	$ 5,091,648
FY 1997-98 Actuals	$ 4,754,353	$ 4,754,353
FY 1998-99 Actuals	$ 4,651,613	$ 4,651,613
FY 1999-00 Actuals	$ 5,072,766	$ 5,072,766
FY 2000-01 Estimate	$ 5,103,662	$ 5,103,662
FY 2001-02 Adopted Budget	$ 5,423,007	$ 5,423,007

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

CHIEF INFORMATION OFFICER
Department 41

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 3,786,327	$ 1,239,236	$ 397,444	$ 5,423,007	$ -
SUB-TOTAL	$ 3,786,327	$ 1,239,236	$ 397,444	$ 5,423,007	$ -
TOTAL FUNDS	$ 3,786,327	$ 1,239,236	$ 397,444	$ 5,423,007	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

CHIEF INFORMATION OFFICER
Department 41

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 3,488,850	$ 3,439,068	$ 3,306,486	$ 3,605,735	$ 3,346,331	$ 92,737	3%
705 TEMPORARY PAY	7,000	6,000	7,778	23,228	23,228	(17,228)	-287%
710 OVERTIME	32,400	32,400	24,767	13,200	13,200	19,200	59%
750 FRINGE BENEFITS	596,390	601,081	544,311	619,439	613,676	(12,595)	-2%
790 OTHER PERSONAL SERVICES	-	-	11,878	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(417,968)	(350,877)	(328,068)	(210,108)	(210,108)	(140,769)	-40%
Subtotal	$ 3,706,672	$ 3,727,672	$ 3,567,152	$ 4,051,494	$ 3,786,327	$ (58,655)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 875,041	$ 872,121	$ 855,910	$ 951,686	$ 965,164	$ (93,043)	-11%
804 NON-CAPITAL EQUIPMENT	40,000	136,903	130,920	55,000	55,000	81,903	60%
810 LEGAL SERVICES	-	-	-	-	20,000	(20,000)	
812 OTHER SERVICES	87,615	79,636	128,962	24,450	24,450	55,186	69%
820 OPERATING LEASES & RENTS	15,600	15,095	15,414	8,500	8,500	6,595	44%
825 REPAIRS & MAINTENANCE	116,110	90,440	83,122	74,832	74,832	15,608	17%
839 INTERNAL SERVICE CHARGES	25,000	25,350	22,042	24,180	24,180	1,170	5%
842 TRAVEL & EDUCATION	99,255	84,076	61,317	65,500	65,500	18,576	22%
843 POSTAGE/FREIGHT/SHIPPING	-	-	382	1,610	1,610	(1,610)	
Subtotal	$ 1,258,621	$ 1,303,621	$ 1,298,069	$ 1,205,758	$ 1,239,236	$ 64,385	5%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	304,440	238,440	88,000	381,073	170,000	68,440	29%
950 DEBT SERVICE	-	-	150,440	150,444	227,444	(227,444)	
Subtotal	$ 304,440	$ 238,440	$ 238,440	$ 531,517	$ 397,444	$ (159,004)	-67%
Total Expenditures	$ 5,269,733	$ 5,269,733	$ 5,103,662	$ 5,788,769	$ 5,423,007	$ (153,274)	-3%

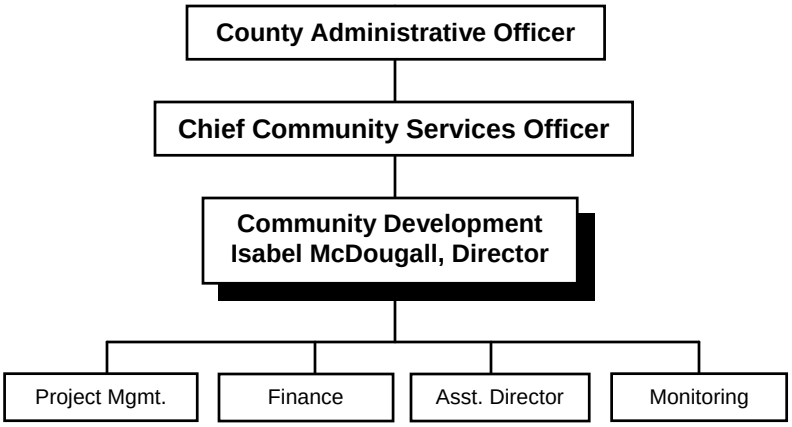
TOTAL BUDGET BY PROGRAM
FY 2001-02
CHIEF INFORMATION OFFICER
Agency 410

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4100	CIO	$ -	$ -	$ -	$ -	$ -
4110	CIO	$ 737,533.86	$ 23,975.00	$ -	$ 761,508.86	$ -
4120	CIO	$ -	$ -	$ -	$ -	$ -
4130	ADMINISTRATIVE TECH CENTER	$ 1,815,549.72	$ 928,361.00	$ 150,444.00	$ 2,894,354.72	$ -
4150	EGOVERNMENT TECHNOLOGY CENTER	$ 1,233,243.02	$ 286,900.00	$ 247,000.00	$ 1,767,143.02	$ -
	Totals:	$ 3,786,326.60	$ 1,239,236.00	$ 397,444.00	$ 5,423,006.60	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CHIEF INFORMATION OFFICER
Agency 410

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$3,488,850	$3,306,486	$3,439,068	$3,605,735	$ 3,346,331	$ 92,737	3%
705 TEMPORARY PAY	7,000	7,778	6,000	23,228	23,228	(17,228)	-287%
710 OVERTIME	32,400	24,767	32,400	13,200	13,200	19,200	59%
750 FRINGE BENEFITS	596,390	544,311	601,081	619,439	613,676	(12,595)	-2%
790 OTHER PERSONAL SERVICES	-	11,878	-	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(417,968)	(328,068)	(350,877)	(210,108)	(210,108)	(140,769)	-40%
Subtotal	$3,706,672	$3,567,152	$3,727,672	$4,051,494	$ 3,786,327	$ (58,655)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$875,041	$855,910	$872,121	$951,686	$ 965,164	$ (93,043)	-11%
804 NON-CAPITAL EQUIPMENT	40,000	130,920	136,903	55,000	55,000	81,903	60%
810 LEGAL SERVICES	-	-	-	-	20,000	(20,000)	
812 OTHER SERVICES	87,615	128,962	79,636	24,450	24,450	55,186	69%
820 OPERATING LEASES & RENTS	15,600	15,414	15,095	8,500	8,500	6,595	44%
825 REPAIRS & MAINTENANCE	116,110	83,122	90,440	74,832	74,832	15,608	17%
839 INTERNAL SERVICE CHARGES	25,000	22,042	25,350	24,180	24,180	1,170	5%
842 TRAVEL & EDUCATION	99,255	61,317	84,076	65,500	65,500	18,576	22%
843 POSTAGE/FREIGHT/SHIPPING	-	382	-	1,610	1,610	(1,610)	
Subtotal	$1,258,621	$1,298,069	$1,303,621	$1,205,758	$ 1,239,236	$ 64,385	5%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	304,440	88,000	238,440	381,073	170,000	68,440	29%
950 DEBT SERVICE	-	150,440	-	150,444	227,444	(227,444)	
Subtotal	$304,440	$238,440	$238,440	$531,517	$ 397,444	$ (159,004)	-67%
Total Expenditures	$5,269,733	$5,103,662	$5,269,733	$5,788,769	$ 5,423,007	$ (153,274)	-3%
Operating Balance (Rev. - Exp.)	($5,269,733)	($5,103,662)	($5,269,733)	($5,788,769)	$ (5,423,007)	$ (153,274)	-3%

COMMUNITY DEVELOPMENT



MISSION

The mission of Community Development is to provide Community Development Block Grant (CDBG) and HOME Program funding to municipalities and other sub-recipients not eligible for direct United States Department of Housing and Urban Development (HUD) funding so they can develop viable communities to primarily benefit low and moderate income people.

VISION

Develop viable communities through the provision of affordable housing, suitable living environments and expansion of strong economic bases, principally for persons of low and moderate income.

GOALS

- Develop capacity to meet an increased demand for administrative services generated from population growth and anticipated new HUD grant requirements with a reduction in funding for such administrative services.
- Maintain compliance with all HUD CDBG and HOME Program grant requirements each year.

ISSUES

- The increasing population growth of Maricopa County will lead to a reduction of urban county participating municipalities and a corresponding increase of Maricopa HOME Consortium members, which results in an increase demand for administrative services while funding for these services will be decreased.
- Anticipated new HUD requirements will require more administrative ability and expertise while administrative funding is decreasing.
- Expanding County-required non-grant tasks impacts Community Development's ability to administer HUD grants.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
HUD CDBG Allocation	$3,434,000.00	$3,454,000.00	$3,439,000.00	$3,598,000.00
HUD Admin./Planning Limit	$686,800.00	$690,800.00	$687,800.00	$719,600.00
CD Administration Budget	$452,423.00	$507,415.00	$591,673.00	$645,765.00
Favorable Performance	$234,377.00	$183,385.00	$96,127.00	$73,835.00
HUD HOME Allocation	$3,985,584.00	$4,328,000.00	$4,323,000.00	$4,802,000.00
HUD Administrative Limit	$398,558.00	$432,800.00	$432,300.00	$480,200.00
CD Administration Budget	$184,137.00	$207,442.00	$202,204.00	$223,995.00
Favorable Performance	$214,421.00	$225,358.00	$230,096.00	$256,205.00

POSITION DISTRIBUTION

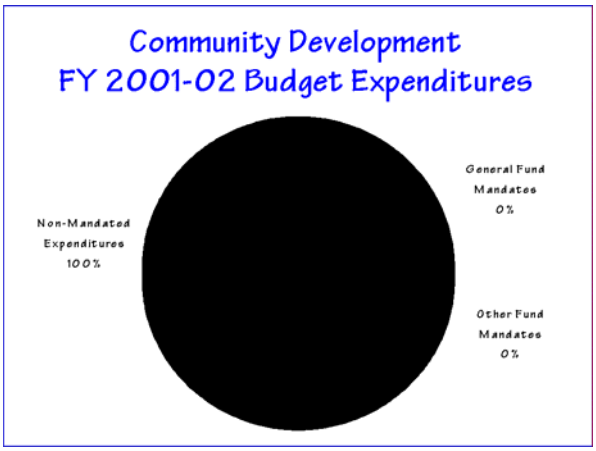
POSITION DISTRIBUTION 17 COMMUNITY DEVELOPMENT	
WORKING TITLE	**FTE**
ACCOUNTANT	1.0
ADMINISTRATIVE ASSISTANT II	2.0
ASSISTANT DIRECTOR	1.0
DIRECTOR	1.0
FINANCIAL SVCS. ADMINISTRATOR	1.0
PROJECT MANAGER	4.0
TOTAL	10.0

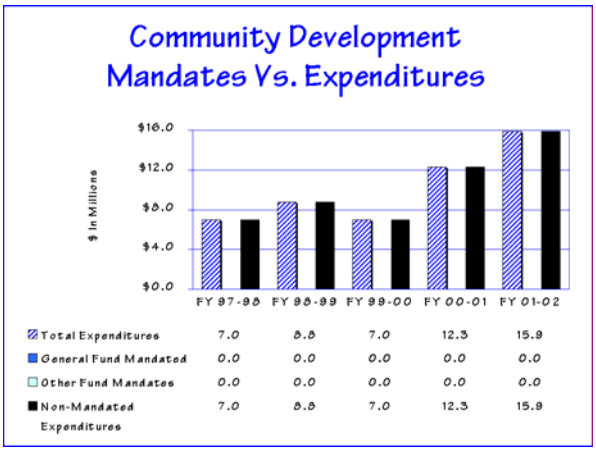
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 8,097,120	$ 8,097,120
FY 1997-98 Actuals	$ 6,770,686	$ 6,770,686
FY 1998-99 Actuals	$ 8,791,847	$ 8,791,847
FY 1999-00 Actuals	$ 6,946,804	$ 6,946,804
FY 2000-01 Estimate	$ 12,338,880	$ 12,338,880
FY 2001-02 Adopted Budget	$ 15,871,627	$ 15,871,627

Total Non-Mandated Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 8,097,120	$ 8,097,120
FY 1997-98 Actuals	$ 6,770,686	$ 6,770,686
FY 1998-99 Actuals	$ 8,791,847	$ 8,791,847
FY 1999-00 Actuals	$ 6,946,804	$ 6,946,804
FY 2000-01 Estimate	$ 12,338,880	$ 12,338,880
FY 2001-02 Adopted Budget	$ 15,871,627	$ 15,871,627

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

COMMUNITY DEVELOPMENT
Department 17

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	555,745	15,315,882	-	15,871,627	15,871,627
SUB-TOTAL	$ 555,745	$ 15,315,882	$ -	$ 15,871,627	$ 15,871,627
TOTAL FUNDS	$ 555,745	$ 15,315,882	$ -	$ 15,871,627	$ 15,871,627

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

COMMUNITY DEVELOPMENT
Department 17

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	15,897,185	15,897,185	12,338,880	15,871,627	15,871,627	(25,558)	0%
Sub Total	$ 15,897,185	$ 15,897,185	$ 12,338,880	$ 15,871,627	$ 15,871,627	$ (25,558)	0%
Total Resources	$ 15,897,185	$ 15,897,185	$ 12,338,880	$ 15,871,627	$ 15,871,627	$ (25,558)	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 436,326	$ 439,254	$ 437,992	$ 453,817	$ 453,817	$ (14,563)	-3%
705 TEMPORARY PAY	5,000	5,000	2,498	11,300	11,300	(6,300)	-126%
710 OVERTIME	720	720	360	-	-	720	100%
750 FRINGE BENEFITS	83,305	85,025	82,247	90,627	90,627	(5,602)	-7%
795 PERSONAL SERVICES ALLOC.-OUT	-	-	(5,051)	-	-	-	
Subtotal	$ 525,351	$ 529,999	$ 518,046	$ 555,745	$ 555,745	$ (25,745)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 15,003	$ 15,003	$ 13,614	$ 17,500	$ 17,500	$ (2,497)	-17%
803 FUEL	1,040	1,040	1,142	1,173	1,173	(133)	-13%
804 NON-CAPITAL EQUIPMENT	40,000	35,352	23,588	15,000	15,000	20,352	58%
810 LEGAL SERVICES	-	-	-	2,000	2,000	(2,000)	
812 OTHER SERVICES	123,000	123,000	107,229	140,000	140,000	(17,000)	-14%
820 OPERATING LEASES & RENTS	72,000	72,000	71,695	75,307	75,307	(3,307)	-5%
825 REPAIRS & MAINTENANCE	2,000	2,000	1,137	2,000	2,000	-	0%
830 INTERGOVERNMENTAL PAYMENTS	15,055,498	15,055,498	11,540,127	15,001,867	15,001,867	53,631	0%
839 INTERNAL SERVICE CHARGES	18,784	18,784	21,007	21,622	21,622	(2,838)	-15%
842 TRAVEL & EDUCATION	10,000	10,000	6,110	9,000	9,000	1,000	10%
843 POSTAGE/FREIGHT/SHIPPING	100	100	630	200	200	(100)	-100%
850 UTILITIES	-	-	146	-	-	-	
880 TRANSFERS OUT	34,409	34,409	34,409	30,213	30,213	4,196	12%
Subtotal	$ 15,371,834	$ 15,367,186	$ 11,820,834	$ 15,315,882	$ 15,315,882	$ 51,304	0%
Total Expenditures	$ 15,897,185	$ 15,897,185	$ 12,338,880	$ 15,871,627	$ 15,871,627	$ 25,559	0%

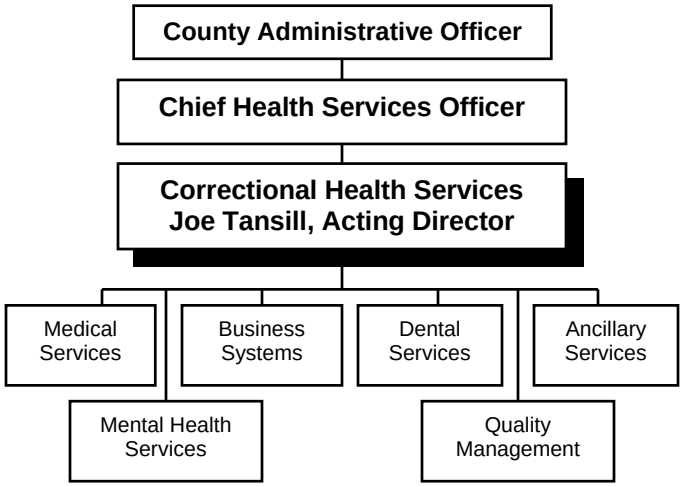
TOTAL BUDGET BY PROGRAM
FY 2001-02
COMMUNITY DEVELOPMENT GRANTS
Agency 171

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1720	HOME FUNDS	$ -	$ 9,049,653	$ -	$ 9,049,653	$ 9,049,653
1730	CDBG PROGRAM	555,745	6,266,229	-	6,821,974	6,821,974
	Totals:	$ 555,745	$ 15,315,882	$ -	$ 15,871,627	$ 15,871,627

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
COMMUNITY DEVELOPMENT GRANTS
Agency 171

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	15,897,185	12,338,880	15,897,185	15,871,627	15,871,627	(25,558)	0%
Sub Total	$15,897,185	$12,338,880	$15,897,185	$15,871,627	$ 15,871,627	$ (25,558)	0%
Total Resources	$15,897,185	$12,338,880	$15,897,185	$15,871,627	$ 15,871,627	$ (25,558)	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$436,326	$437,992	$439,254	$453,817	$ 453,817	$ (14,563)	-3%
705 TEMPORARY PAY	5,000	2,498	5,000	11,300	11,300	(6,300)	-126%
710 OVERTIME	720	360	720	-	-	720	100%
750 FRINGE BENEFITS	83,305	82,247	85,025	90,627	90,627	(5,602)	-7%
795 PERSONAL SERVICES ALLOC.-OUT	-	(5,051)	-	-	-	-	
Subtotal	$525,351	$518,046	$529,999	$555,745	$ 555,745	$ (25,745)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$15,003	$13,614	$15,003	$17,500	$ 17,500	$ (2,497)	-17%
803 FUEL	1,040	1,142	1,040	1,173	1,173	(133)	-13%
804 NON-CAPITAL EQUIPMENT	40,000	23,588	35,352	15,000	15,000	20,352	58%
810 LEGAL SERVICES	-	-	-	2,000	2,000	(2,000)	
812 OTHER SERVICES	123,000	107,229	123,000	140,000	140,000	(17,000)	-14%
820 OPERATING LEASES & RENTS	72,000	71,695	72,000	75,307	75,307	(3,307)	-5%
825 REPAIRS & MAINTENANCE	2,000	1,137	2,000	2,000	2,000	-	0%
830 INTERGOVERNMENTAL PAYMENTS	15,055,498	11,540,127	15,055,498	15,001,867	15,001,867	53,631	0%
839 INTERNAL SERVICE CHARGES	18,784	21,007	18,784	21,622	21,622	(2,838)	-15%
842 TRAVEL & EDUCATION	10,000	6,110	10,000	9,000	9,000	1,000	10%
843 POSTAGE/FREIGHT/SHIPPING	100	630	100	200	200	(100)	-100%
850 UTILITIES	-	146	-	-	-	-	
880 TRANSFERS OUT	34,409	34,409	34,409	30,213	30,213	4,196	12%
Subtotal	$15,371,834	$11,820,834	$15,367,186	$15,315,882	$ 15,315,882	$ 51,304	0%
Total Expenditures	$15,897,185	$12,338,880	$15,897,185	$15,871,627	$ 15,871,627	$ 25,559	0%
Operating Balance (Rev. - Exp.)	($0)	($0)	($0)	$0	$ 0	$ 1	891%

CORRECTIONAL HEALTH SERVICES



MISSION

The mission of the Correctional Health Services Department (CHS) is to provide medically necessary health care to persons in County correctional facilities in order to protect the health and safety of the community.

VISION

Correctional Health Services will demonstrate excellence in correctional health care and be an integral part of the health and safety of the community.

GOALS

- CHS will redesign its work force and improve employee morale by maintaining a filled rate of 95 % of budgeted positions, on the average, per month and by retaining 88% of all new hires for at least 6 months from their hire date by the end of FY 2002.
- CHS will annually achieve and maintain a community standard of care in a correctional setting, as defined by the National Commission on Correctional Health Care (NCCHC).
- CHS will achieve efficiencies in the provision of services as determined by cost per inmate per day and demonstrate enhanced accountability for resources through the implementation of an automated information system by 2004.
- CHS will protect the community's health and safety by providing leadership to establish continuity of care for inmates as they are released from jail who are seriously mentally ill (SMI), have communicable diseases and/or are pregnant.
- CHS will control costs of specialty health care services and hospitalizations through the use of effective utilization management guidelines and resource allocation practices.

ISSUES

- Increasing inmate litigation will drain CHS and County resources in the form of cash awards, increased staff time preparing and attending depositions and trials, cost of legal representation and fosters additional litigation. This negativity impacts CHS's quality of care, public image and the ability to recruit and retain staff.
- The shortage of health care personnel and our inability to competitively recruit and retain quality clinical personnel will increase our financial/legal risks, adversely affect our morale and the delivery of quality results.
- The transition from a capped outside services costs to fee-for-service will necessitate use of new utilization management and other "managed-care" functions, drive the implementation of

physician/provider guidelines and require expanded data collection and analysis capability, effecting an unknown level of savings and requiring an unknown business investment cost.

- ↔ Lack of automation and IT results in: poor decision making, poor data mining, poor performance measuring, inability to defend use of resources, lack of communication between agencies and internally, and lower staff morale due to inefficiencies and prehistoric systems.
- ↔ The Department is receiving a proportionately increasing share of County dollars, which will increase accountability for use of resources and diminish our image.
- ↔ Decreasing community mental health services and criminalization of the mentally ill will continue to increase the number of incarcerated SMI's and cost associated with staffing, acuity, level of care, medications, advocacy and risk management.
- ↔ Inadequate facilities, equipment and trained detention officers, along with an increase in inmate population, will result in an increase in the delay of treatment, an increase in the risk of an adverse outcome and diminish staff morale.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Medical Encounters	43,563	44,613	69,854	74,045
Nursing Encounters	128,695	146,684	173,874	184,164
Psychiatric Encounters	11,763	13,384	16,957	17,974
Counseling Encounters	11,195	11,136	9,708	10,290
Dental Encounters	5,296	10,212	13,051	13,834
X-rays	4,723	4,523	5,405	5,729
Prescriptions Dispensed	124,550	N/A	249,485	250,000
Medical Service Requests	84,360	N/A	N/A	N/A
Average Daily Census	7,130	7,057	7,486	N/A
Total man-days	N/A	2,704,400	2,845,417	N/A
Total Health Care Expenditures per man-day (excluding County Indirect)	N/A	N/A	N/A	N/A
Vacancy Rate of Budgeted Positions	N/A	N/A	N/A	N/A
% of Health Assessments completed within 14 days of booking	N/A	N/A	N/A	N/A
% of Inmates seen in clinic within 48 hours of request	N/A	N/A	N/A	N/A
Data error rate on encounters	N/A	N/A	N/A	N/A
% of NCCHC essential standards met (Goal = 100%)	N/A	100%	100%	100%
% of NCCHC important standards met (Goal = 85%)	N/A	89%	89%	90%
100% of clinics and inpatient units meet licensure requirements	N/A	100%	100%	100%

POSITION DISTRIBUTION

POSITION DISTRIBUTION
26 CORRECTIONAL HEALTH

WORKING TITLE	FTE
ADMIN SYSTEMS MANAGER	1.0
BUSINESS SYSTEMS ANALYST	1.0
CERTIFIED DENTAL ASSISTANT	3.0
CERTIFIED MEDICAL ASSISTANT	18.0
CLINICAL SYSTEMS EDUCATOR	1.0
CONTRACT SPECIALIST	1.0
CORRECTIONAL HLTHSVCS DIR	1.0
COUNSELOR	18.8
COUNSELOR COORDINATOR	2.0
DATA ENTRY CLERK	1.0
DATA SPECIALIST	1.0
DEPUTY DIRECTOR	1.0
DIRECTOR OF CLINICAL SERVICES	1.0
EDUCATION COORDINATOR	1.0
EXECUTIVE ASSISTANT	1.0
FINANCE MANAGER	1.0
INFECTION CONTROL NURSE	1.0

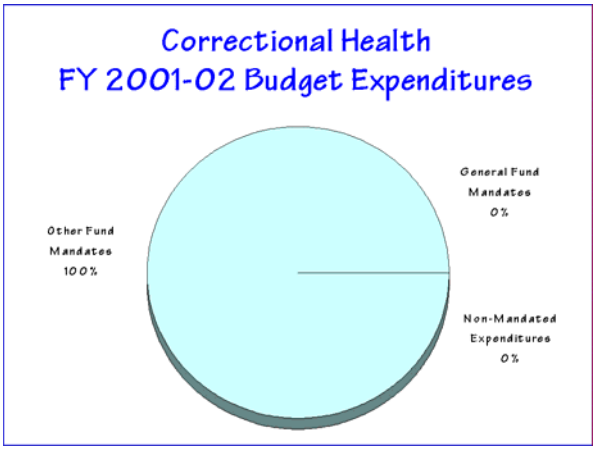
WORKING TITLE	FTE
INFO SYSTEMS ADMINISTRATOR	1.0
LICENSED PRACTICAL NRS	40.6
LPN FLOAT	1.0
MEDICAL REC ADMINISTRATOR	1.0
MEDICAL REC TECHNICIAN	5.0
NIGHT SHIFT SUPERVISOR	2.0
OFFICE ASST/RECEPTIONIST	1.0
PATIENT CARE ASSISTANT	14.0
PATIENT CARE ASSISTANT (GRANT)	3.0
PATIENT CARE SPECIALIST	5.0
PERSONNEL/PAYROLL COORDINATOR	1.0
PHARMACIST	3.0
PHARMACY MANAGER	1.0
PHARMACY TECHNICIAN	7.0
PROCUREMENT SPECIALIST	1.0
PSYCH TECHNICIAN	3.0
PSYCHOLOGIST	1.0
QUALITY MANAGER	1.0
RADIOLOGY TECHNICIAN	1.0
RECRUITMENT SPECIALIST	1.0
REFERRAL / AUTH SPECIALIST	1.0
REGISTERED NURSE	53.3
RN FLOAT	2.0
SERVICE WORKER	2.0
STAFFING MANAGER	1.0
STAFFING SPECIALIST	1.0
UNIT MANAGER	6.0
UNIT MANAGER (POWER SQUAD)	1.0
UNIT SECRETARY	25.0
UTILIZATION NURSE MANAGER	1.0
UTILIZATION REVIEW NURSE	2.0
UTILIZATION/RISK MANAGER	1.0
TOTAL	244.7

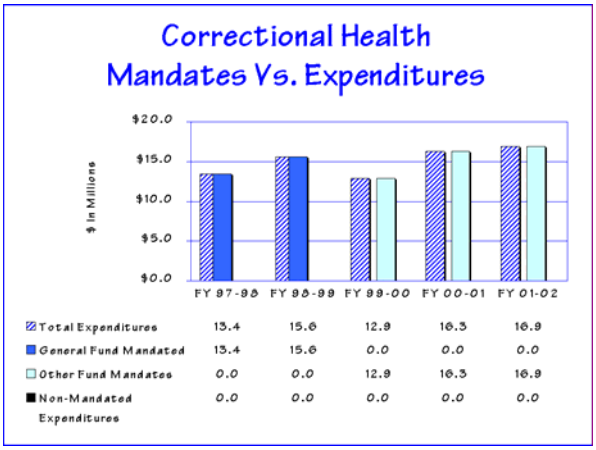
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 11,750,607	$-	$ 11,750,607
FY 1997-98 Actuals	$ 13,383,318	$-	$ 13,383,318
FY 1998-99 Actuals	$ 15,622,026	$-	$ 15,622,026
FY 1999-00 Actuals	$-	$ 12,848,307	$ 12,848,307
FY 2000-01 Estimate	$-	$ 16,263,112	$ 16,263,112
FY 2001-02 Adopted Budget	$-	$ 16,882,464	$ 16,882,464

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 11,750,607	$-	$ 11,750,607
FY 1997-98 Actuals	$ 13,383,318	$-	$ 13,383,318
FY 1998-99 Actuals	$ 15,622,026	$-	$ 15,622,026
FY 1999-00 Actuals	$-	$ 12,848,307	$ 12,848,307
FY 2000-01 Estimate	$-	$ 16,263,112	$ 16,263,112
FY 2001-02 Adopted Budget	$-	$ 16,882,464	$ 16,882,464

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

HEALTH CARE TO INDIGENTS IN COUNTY CORRECTIONAL FACILITIES

AUTHORITY

A.R.S. § 11-291 Hospitalization and Medical Care of Indigent Sick

HISTORY/ BACKGROUND

The State has historically placed the burden of indigent care at the county level. The Board of Supervisors has the sole and exclusive authority to provide for the hospitalization and medical care of the indigent sick in the county, including indigent persons under the supervision of a county corrections agency, to the extent such expenses are not covered by a third party payor. Third party payor does not include the Arizona Health Care Cost Containment System (AHCCCS) or the Arizona Long Term Care System (ALTCS).

HEALTH CARE TO INMATES AND PRE-TRIAL DETAINEES

AUTHORITY

U.S. District Court of Arizona Judgement No. Civ 77-479 Hart vs. Hill

HISTORY/ BACKGROUND

The State has historically placed the burden of indigent care at the county level. The Board of Supervisors has the sole and exclusive authority to provide for the hospitalization and medical care of the indigent sick in the county, including indigent persons under the supervision of a county corrections agency, to the extent such expenses are not covered by a third party payor. Third party payor does not include the Arizona Health Care Cost Containment System (AHCCCS) or the Arizona Long Term Care System (ALTCS).

MANDATE DESCRIPTION

Comply with the National Commission on Correctional Health Care accreditation standards, including 100% compliance with essential and 85% compliance with important standards.

PSYCHIATRIC SERVICES TO THE SERIOUSLY MENTALLY ILL (SMI) IN COUNTY CORRECTIONAL FACILITIES

AUTHORITY	Court Order: Arnold vs. Sarn (Maricopa No. C432355)
HISTORY/ BACKGROUND	Class action lawsuit on behalf of all persons in Maricopa County with serious mental illness brought against the State and the County Board of Supervisors. Courts' judgement rendered August 1986 and affirmed by the Supreme Court. Currently in process of disengagement.
MANDATE DESCRIPTION	Comply with all stipulations of the exit criteria set by the court.

CIVIL RIGHTS OF INSTITUTIONALIZED PERSONS ACT (CRIPA)

AUTHORITY	Federal Statute USA42.1997a
HISTORY/ BACKGROUND	CRIPA ensures that the civil rights of persons in institutions are protected against unconstitutional conditions. Those confined in institutions include persons in a jail prison or other correctional facility, a pre-trial detention facility and juveniles awaiting trial or who are adjudicated delinquent in need of supervision.
MANDATE DESCRIPTION	Ensure that inmates receive health care at a level that is constitutionally mandated.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

CORRECTIONAL HEALTH
Department 26

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	10,405,058	6,450,568	26,838	16,882,464	72,913
SUB-TOTAL	$ 10,405,058	$ 6,450,568	$ 26,838	$ 16,882,464	$ 72,913
TOTAL FUNDS	$ 10,405,058	$ 6,450,568	$ 26,838	$ 16,882,464	$ 72,913

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

CORRECTIONAL HEALTH
Department 26

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	89,708	89,708	44,846	72,913	72,913	(16,795)	-19%
635 OTHER CHARGES FOR SERVICES	-	-	6,000	-	-	-	
Sub Total	$ 89,708	$ 89,708	$ 50,846	$ 72,913	$ 72,913	$ (16,795)	-19%
Total Resources	$ 89,708	$ 89,708	$ 50,846	$ 72,913	$ 72,913	$ (16,795)	-19%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 6,877,295	$ 7,402,437	$ 5,639,621	$ 7,841,388	$ 7,590,958	$ (188,521)	-3%
705 TEMPORARY PAY	568,870	496,880	605,450	445,550	445,550	51,330	10%
710 OVERTIME	369,760	448,500	524,929	337,940	337,940	110,560	25%
750 FRINGE BENEFITS	1,597,619	1,633,608	1,206,964	1,719,107	1,690,223	(56,615)	-3%
790 OTHER PERSONAL SERVICES	542,288	50,942	364,318	313,400	313,400	(262,458)	-515%
795 PERSONAL SERVICES ALLOC.-OUT	-	-	(60,000)	-	-	-	
796 PERSONAL SERVICES ALLOC.-IN	-	-	30,744	26,987	26,987	(26,987)	
Subtotal	$ 9,955,832	$ 10,032,367	$ 8,312,026	$ 10,684,373	$ 10,405,058	$ (372,691)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 138,164	$ 138,164	$ 87,695	$ 367,858	$ 72,532	$ 65,632	48%
802 MEDICAL SUPPLIES	1,335,030	1,335,030	1,905,127	1,678,050	1,328,050	6,980	1%
803 FUEL	1,600	1,600	2,690	2,526	2,526	(926)	-58%
804 NON-CAPITAL EQUIPMENT	45,800	45,800	126,619	85,980	38,500	7,300	16%
811 HEALTH CARE SERVICES	4,077,847	4,176,312	5,089,250	4,272,158	4,216,063	(39,751)	-1%
812 OTHER SERVICES	81,406	81,406	142,126	175,240	240,183	(158,777)	-195%
820 OPERATING LEASES & RENTS	-	-	508	-	-	-	
825 REPAIRS & MAINTENANCE	50,100	50,100	44,252	48,250	48,250	1,850	4%
839 INTERNAL SERVICE CHARGES	470,447	470,447	461,433	464,364	464,364	6,083	1%
842 TRAVEL & EDUCATION	32,120	32,120	12,566	45,060	34,500	(2,380)	-7%
843 POSTAGE/FREIGHT/SHIPPING	6,000	6,000	7,514	-	-	6,000	100%
845 SUPPORT & CARE OF PERSONS	175,000	-	-	-	-	-	
850 UTILITIES	5,600	5,600	5,540	5,600	5,600	-	0%
Subtotal	$ 6,419,114	$ 6,342,579	$ 7,885,320	$ 7,145,086	$ 6,450,568	$ (107,989)	-2%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	128,240	128,240	65,766	60,000	-	128,240	100%
950 DEBT SERVICE	-	-	-	-	26,838	(26,838)	
Subtotal	$ 128,240	$ 128,240	$ 65,766	$ 60,000	$ 26,838	$ 101,402	79%
Total Expenditures	$ 16,503,186	$ 16,503,186	$ 16,263,112	$ 17,889,459	$ 16,882,464	$ (379,278)	-2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
CORRECTIONAL HEALTH GRANTS
Agency 261

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2642	TB SCREENING GRANT	$ -	$ -	$ -	$ -	$ -
2656	SCREENING	67,681	5,232	-	72,913	72,913
	Totals:	67,681	5,232	-	72,913	72,913

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CORRECTIONAL HEALTH GRANTS
Agency 261

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	89,708	44,846	89,708	72,913	72,913	(16,795)	-19%
Sub Total	$89,708	$44,846	$89,708	$72,913	$ 72,913	$ (16,795)	-19%
Total Resources	$89,708	$44,846	$89,708	$72,913	$ 72,913	$ (16,795)	-19%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$53,601	$26,799	$59,493	$52,957	$ 52,957	$ 6,536	11%
750 FRINGE BENEFITS	15,213	7,603	9,321	14,724	14,724	(5,403)	-58%
Subtotal	$68,814	$34,402	$68,814	$67,681	$ 67,681	$ 1,133	2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$6,064	$3,030	$6,064	$5,232	$ 5,232	$ 832	14%
802 MEDICAL SUPPLIES	14,830	7,414	14,830	-	-	14,830	100%
Subtotal	$20,894	$10,444	$20,894	$5,232	$ 5,232	$ 15,662	75%
Total Expenditures	$89,708	$44,846	$89,708	$72,913	$ 72,913	$ 16,795	19%
Operating Balance (Rev. - Exp.)	$0	$0	($0)	$0	$ 0	$ 0	95220%

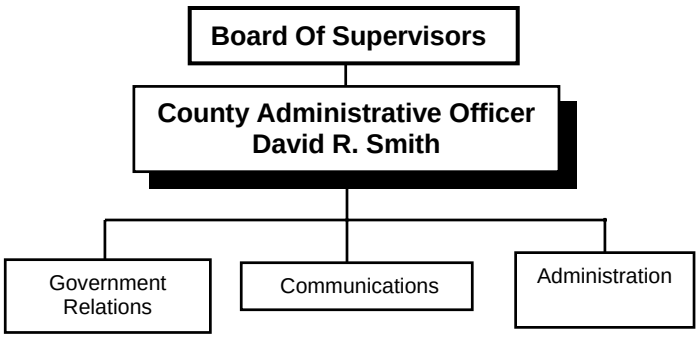
TOTAL BUDGET BY PROGRAM
FY 2001-02
CORRECTIONAL HEALTH DETENTION FUND
Agency 262

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2611	CORRECTIONAL HEALTH ADMIN.	$ 1,373,188	$ 319,173	$ -	$ 1,692,361	$ -
2621	MEDICAL MANAGEMENT	297,242	331,030	-	628,272	-
2642	ESTRELLA O/P	843,056	103,470	-	946,526	-
2643	DURANGO JUVENILE	275,957	27,210	-	303,167	-
2644	SOUTHEAST JUVENILE	272,356	25,410	-	297,766	-
2645	ESTRELLA SPECIALTY CLINIC	691,256	114,753	-	806,009	-
2647	DURANGO O/P	1,200,227	129,080	-	1,329,307	-
2648	TOWERS O/P	516,854	50,770	-	567,624	-
2651	SOUTHEAST O/P	-	-	-	-	-
2652	MADISON O/P	1,094,213	154,950	-	1,249,163	-
2653	MADISON INFIRMARY	511,466	42,270	-	553,736	-
2656	MADISON INTAKE	1,012,932	62,480	-	1,075,412	-
2657	1ST AVENUE O/P	-	-	-	-	-
2658	DURANGO PSYCH	749,902	30,050	-	779,952	-
2659	MADISON PSYCH	669,484	21,070	-	690,554	-
2661	MADISON SPECIALTY CLINIC	-	-	-	-	-
2672	AVONDALE O/P	-	-	-	-	-
2680	PHARMACY SERVICES	552,097	978,890	-	1,530,987	-
2699	OTHER	277,148	4,054,730	26,838	4,358,716	-
	Totals:	$ 10,337,378	$ 6,445,336	$ 26,838	$ 16,809,552	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CORRECTIONAL HEALTH DETENTION FUND
Agency 262

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	-	6,000	-	-	-	-	
Sub Total	$0	$6,000	$0	$0	$ -	$ -	
Total Resources	$0	$6,000	$0	$0	$ -	$ -	
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$6,823,694	$5,612,822	$7,342,944	$7,788,431	$ 7,538,001	$ (195,057)	-3%
705 TEMPORARY PAY	568,870	605,450	496,880	445,550	445,550	51,330	10%
710 OVERTIME	369,760	524,929	448,500	337,940	337,940	110,560	25%
750 FRINGE BENEFITS	1,582,406	1,199,361	1,624,287	1,704,383	1,675,499	(51,212)	-3%
790 OTHER PERSONAL SERVICES	542,288	364,318	50,942	313,400	313,400	(262,458)	-515%
795 PERSONAL SERVICES ALLOC.-OUT	-	(60,000)	-	-	-	-	
796 PERSONAL SERVICES ALLOC.-IN	-	30,744	-	26,987	26,987	(26,987)	
Subtotal	$9,887,018	$8,277,624	$9,963,553	$10,616,692	$ 10,337,378	$ (373,824)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$132,100	$84,665	$132,100	$362,626	$ 67,300	$ 64,800	49%
802 MEDICAL SUPPLIES	1,320,200	1,897,713	1,320,200	1,678,050	1,328,050	(7,850)	-1%
803 FUEL	1,600	2,690	1,600	2,526	2,526	(926)	-58%
804 NON-CAPITAL EQUIPMENT	45,800	126,619	45,800	85,980	38,500	7,300	16%
811 HEALTH CARE SERVICES	4,077,847	5,089,250	4,176,312	4,272,158	4,216,063	(39,751)	-1%
812 OTHER SERVICES	81,406	142,126	81,406	175,240	240,183	(158,777)	-195%
820 OPERATING LEASES & RENTS	-	508	-	-	-	-	
825 REPAIRS & MAINTENANCE	50,100	44,252	50,100	48,250	48,250	1,850	4%
839 INTERNAL SERVICE CHARGES	470,447	461,433	470,447	464,364	464,364	6,083	1%
842 TRAVEL & EDUCATION	32,120	12,566	32,120	45,060	34,500	(2,380)	-7%
843 POSTAGE/FREIGHT/SHIPPING	6,000	7,514	6,000	-	-	6,000	100%
845 SUPPORT & CARE OF PERSONS	175,000	-	-	-	-	-	
850 UTILITIES	5,600	5,540	5,600	5,600	5,600	-	0%
Subtotal	$6,398,220	$7,874,876	$6,321,685	$7,139,854	$ 6,445,336	$ (123,651)	-2%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	128,240	65,766	128,240	60,000	-	128,240	100%
950 DEBT SERVICE	-	-	-	-	26,838	(26,838)	
Subtotal	$128,240	$65,766	$128,240	$60,000	$ 26,838	$ 101,402	79%
Total Expenditures	$16,413,478	$16,218,266	$16,413,478	$17,816,546	$ 16,809,552	$ (396,073)	-2%
Operating Balance (Rev. - Exp.)	($16,413,478)	($16,212,266)	($16,413,478)	($17,816,546)	$ (16,809,552)	$ (396,073)	-2%

COUNTY ADMINISTRATIVE OFFICER



MISSION

The mission of the County Administrative Office (CAO) is to provide leadership and direction for county departments and agencies so that they can deliver services countywide to residents of Maricopa County.

VISION

To manage, lead, and direct countywide services. This includes managing the continued financial stabilization plan, responding to citizenry and meeting public needs, providing leadership for county initiatives, initiating program development, and implementation in response to policy direction set by the Board of Supervisors, coordinating county issues which have regional impact, providing leadership related to county legislative initiatives and intergovernmental issues, and providing information to employees and the public concerning county activities. To assist the Board of Supervisors in every way possible in meeting the challenges facing the county in the years ahead. These include the efficient responsive provision of services, sound financial planning, growth management, and insightful policy recommendations.

GOALS

- ↔ Reduce pre-AHCCCS costs by FY 2003 while maintaining appropriate access to health care for the indigent.
- ↔ Maintain county expenditures within the constitutional limits set by the voters in 1998 through FY 2004.
- ↔ MFR: 100% of county departments/agencies will be actively Managing for Results by FY 2002. Management will use results-based performance information to make program and policy decisions by FY 2002. The entire county will be fully engaged in budgeting for results by FY 2003.
- ↔ Reduce Maricopa County turnover rate to below or equal to the average of the Maricopa County metro area.
- ↔ Develop regional strategies by FY 2002 for reducing juvenile delinquency, and then show a 25% reduction in violent crimes and a 10% reduction in non-violent crimes in targeted areas by 2004. Conduct a comprehensive evaluation of which Maricopa County justice sanctions, services, and programs that effectively discourage repeat offenses by 2002. With this understanding, realize a 2-5% reduction per year in felony offender recidivism rates beginning in 2003. 3. Determine what additional progress needs to be made to most efficiently administer active criminal cases without diminishing effectiveness, by FY 2002 and then: — Close as many cases as are opened each month by FY 2003; — Clear 90% of cases within 180 days by FY 2002; — Clear 99% of cases within 180 days by FY 2006.

ISSUES

- ↔ The implementation of Managing for Results and its focus on linking strategic planning efforts to the budget/accounting system will cause the CAO and the Office of Management and Budget (OMB) to significantly change the way we do business--our communications, policies, procedures, and interactions

with departments.

- ↔ The constitutionally mandated expenditure limit will challenge the CAO and OMB to address spending growth and increasing service demands largely driven by the county's rapidly growing population.
- ↔ Rising indigent health care service costs will make it increasingly difficult for the CAO and OMB to make budget recommendations for all other county programs within current revenue and expenditure limits.
- ↔ The rising costs of administering justice will require the CAO and OMB to partner with criminal justice agencies identifying management strategies around effectiveness and processes.
- ↔ A poor public image could impact the county's ability to hire and retain qualified employees.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
No. of priority bills introduced as part of the county legislative program	7	N/A	5	5
No. of bills researched for county impact	1180	N/A	1261	1200
Dollar Value of grants coordinated	$1,500,000	N/A	$1,722,619	$2,500,000
% increase in grants coordinated	N/A	N/A	N/A	N/A
No. of constituent assistance requests	60	65	70	80
No. of special projects worked on for positive community impact	N/A	N/A	N/A	N/A
No. of annual goals accomplished (performance plan)	8.5/10	9/10	10/11	14/14
% of constituent assistance requests resolved	100%	N/A	100%	100%
No. of favorable issues successfully amended or passed	6	N/A	7	6
No. of issues successfully opposed that have negative fiscal or programmatic impact	44	N/A	45	45
% of priority bills successfully passed or amended	86%	N/A	100%	90
No. of annual goals accomplished ÷ progress on goals communicated internally	8.5/10	N/A	N/A	N/A
Variance percentage of current budget to actual expenditures	19%	29%	20%	10%
% of citizens' expressing satisfaction with county government	N/A	60%	N/A	60%
% of county employees expressing satisfaction with county as employer	N/A	52%	N/A	60%
No. of constituent assistance requests resolved	1,000	1,100	1,200	1,250
% of Chief Officers and Department Directors expressing satisfaction with services provided by staff of the CAO office	N/A	N/A	N/A	N/A
No. of press conferences organized	10	N/A	N/A	N/A
No. of special events coordinated	8	N/A	N/A	N/A
No of image-enhancing and public awareness communications generated	85	N/A	N/A	N/A
% of county residents who trust county government	N/A	N/A	N/A	N/A
% of county residents who are knowledgeable about county government	N/A	N/A	N/A	N/A
No. of media hits	3,201	N/A	N/A	N/A
% increase in media hits	15%	N/A	N/A	N/A

POSITION DISTRIBUTION

POSITION DISTRIBUTION
20 COUNTY ADMINISTRATIVE OFFICER

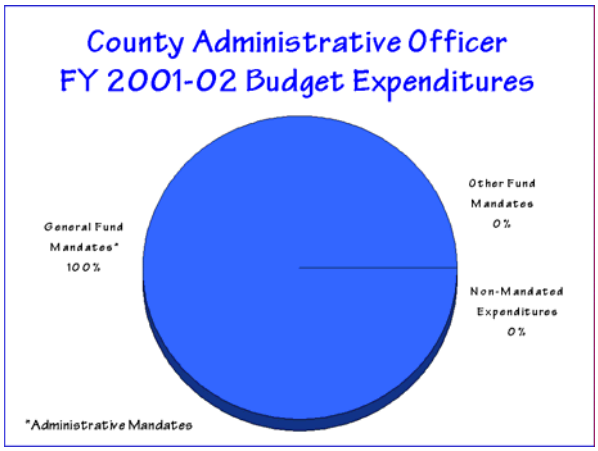
WORKING TITLE	FTE
ADMINISTRATIVE COORDINATOR - CAO	1.0
ADMINISTRATIVE COORDINATOR III - GR	1.0
COMMUNICATIONS DIRECTOR	1.0
COUNTY ADMINISTRATIVE OFFICER	1.0
EMPLOYEE OMBUDSMAN	1.0
EXECUTIVE ASSISTANT	1.0
GOVERNMENT RELATIONS DIRECTOR	1.0
GRANTS COORDINATOR	1.0
JUSTICE SYSTEMS COORDINATOR	1.0
LEGISLATIVE LIASON	1.0
MANAGERIAL/SPECIAL ASSISTANT	1.0
OFFICE ASSOCIATE	2.0
PRESS SECRETARY	1.0
PUBLIC INFORMATION OFFICER	1.0
TOTAL	15.0

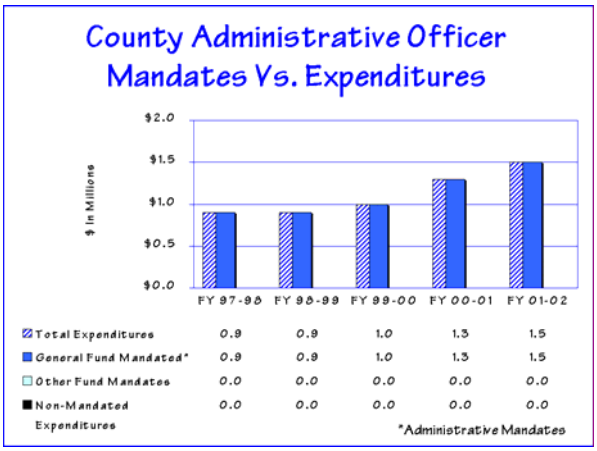
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$610,537	$610,537
FY 1997-98 Actuals	$903,664	$903,664
FY 1998-99 Actuals	$934,344	$934,344
FY 1999-00 Actuals	$ 1,003,941	$ 1,003,941
FY 2000-01 Estimate	$ 1,304,221	$ 1,304,221
FY 2001-02 Adopted Budget	$ 1,455,275	$ 1,455,275

Total Administrative Mandates	General Fund	Total
FY 1996-97 Actuals	$610,537	$610,537
FY 1997-98 Actuals	$903,664	$903,664
FY 1998-99 Actuals	$934,344	$934,344
FY 1999-00 Actuals	$ 1,003,941	$ 1,003,941
FY 2000-01 Estimate	$ 1,304,221	$ 1,304,221
FY 2001-02 Adopted Budget	$ 1,455,275	$ 1,455,275

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

COUNTY ADMINISTRATIVE OFFICER
Department 20

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 1,132,247	$ 323,028	$ -	$ 1,455,275	$ -
SUB-TOTAL	$ 1,132,247	$ 323,028	$ -	$ 1,455,275	$ -
TOTAL FUNDS	$ 1,132,247	$ 323,028	$ -	$ 1,455,275	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

COUNTY ADMINISTRATIVE OFFICER
Department 20

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 895,709	$ 894,411	$ 802,990	$ 868,378	$ 868,378	$ 26,033	3%
705 TEMPORARY PAY	6,000	6,000	60,740	98,894	98,894	(92,894)	-1548%
750 FRINGE BENEFITS	154,264	155,562	132,275	164,975	164,975	(9,413)	-6%
790 OTHER PERSONAL SERVICES	-	-	160	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	-	-	(52,975)	-	-	-	
Subtotal	$ 1,055,973	$ 1,055,973	$ 943,190	$ 1,132,247	$ 1,132,247	$ (76,274)	-7%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 6,000	$ 6,000	$ 63,216	$ 8,000	$ 8,000	$ (2,000)	-33%
804 NON-CAPITAL EQUIPMENT	-	-	-	3,000	3,000	(3,000)	
812 OTHER SERVICES	259,000	259,000	272,689	296,078	296,078	(37,078)	-14%
825 REPAIRS & MAINTENANCE	3,250	3,250	1,616	2,650	2,650	600	18%
839 INTERNAL SERVICE CHARGES	15,999	15,999	17,678	6,300	6,300	9,699	61%
842 TRAVEL & EDUCATION	7,000	7,000	4,587	7,000	7,000	-	0%
843 POSTAGE/FREIGHT/SHIPPING	-	-	247	-	-	-	
Subtotal	$ 291,249	$ 291,249	$ 360,033	$ 323,028	$ 323,028	$ (31,779)	-11%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	2,000	2,000	998	-	-	2,000	100%
Subtotal	$ 2,000	$ 2,000	$ 998	$ -	$ -	$ 2,000	100%
Total Expenditures	$ 1,349,222	$ 1,349,222	$ 1,304,221	$ 1,455,275	$ 1,455,275	$ (106,053)	-8%

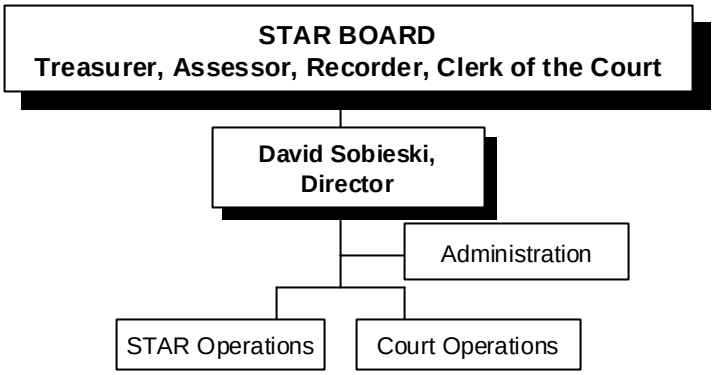
TOTAL BUDGET BY PROGRAM
FY 2001-02
COUNTY ADMINISTRATIVE OFFICER
Agency 200

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2010	COUNTY ADMINISTRATOR'S OFFICE	$ 1,132,247	$ 323,028	$ -	$ 1,455,275	$ -
	Totals:	$ 1,132,247	$ 323,028	$ -	$ 1,455,275	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
COUNTY ADMINISTRATIVE OFFICER
Agency 200

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$895,709	$802,990	$894,411	$868,378	$ 868,378	$ 26,033	3%
705 TEMPORARY PAY	6,000	60,740	6,000	98,894	98,894	(92,894)	-1548%
750 FRINGE BENEFITS	154,264	132,275	155,562	164,975	164,975	(9,413)	-6%
790 OTHER PERSONAL SERVICES	-	160	-	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	-	(52,975)	-	-	-	-	
Subtotal	$1,055,973	$943,190	$1,055,973	$1,132,247	$ 1,132,247	$ (76,274)	-7%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$6,000	$63,216	$6,000	$8,000	$ 8,000	$ (2,000)	-33%
804 NON-CAPITAL EQUIPMENT	-	-	-	3,000	3,000	(3,000)	
812 OTHER SERVICES	259,000	272,689	259,000	296,078	296,078	(37,078)	-14%
825 REPAIRS & MAINTENANCE	3,250	1,616	3,250	2,650	2,650	600	18%
839 INTERNAL SERVICE CHARGES	15,999	17,678	15,999	6,300	6,300	9,699	61%
842 TRAVEL & EDUCATION	7,000	4,587	7,000	7,000	7,000	-	0%
843 POSTAGE/FREIGHT/SHIPPING	-	247	-	-	-	-	
Subtotal	$291,249	$360,033	$291,249	$323,028	$ 323,028	$ (31,779)	-11%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	2,000	998	2,000	-	-	2,000	100%
Subtotal	$2,000	$998	$2,000	$0	$ -	$ 2,000	100%
Total Expenditures	$1,349,222	$1,304,221	$1,349,222	$1,455,275	$ 1,455,275	$ (106,053)	-8%
Operating Balance (Rev. - Exp.)	($1,349,222)	($1,304,221)	($1,349,222)	($1,455,275)	$ (1,455,275)	$ (106,053)	-8%

COUNTY CALL CENTER



MISSION

The mission of the STAR Center is to provide knowledgeable, courteous information to callers of the Treasurer, Assessor, Recorder, Elections and Clerk of the Court offices and the County switchboard so they can conduct their business with the County accurately and conveniently.

VISION

To increase STAR Center efficiency by expanding the information available on the 24-hour automated system .

GOALS

- By the end of 2002, the STAR Center will identify, convert and expand the automated call answering system which will result in increased customer service 24 hours a day and at a lower overall cost.
- Beginning in 2001, the STAR Center will budget for temporary help based on anticipated demand and by the end of 2002 create a teleworking pilot project, to provide better customer service during peak call periods.
- Begining in 2001, the STAR Center will hire a training specialist to coordinate the development and delivery of training, which emphasizes all information including legislative changes affecting the residents of Maricopa County, insuring accurate and timely customer service.
- The STAR Center will initiate a program to review, evaluate and upgrade its software/hardware compatibility with the agencies we serve. We will convert both the Treasurer and Assessor system by the end of 2001.
- By the end of 2001, the STAR Center will be able to probide web-based initial training for all public assistance call answering activities, resulting in better customer service.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Call Volume	1,045,886	1,127,101	1,244,170	1,300,000
Voter Registration Mail-Outs	18,150	42,411	26,759	30,000
Assessor Petition Forms	8,400	4,632	1,756	8,000
Treasurer Tax Bill Mail-Outs	12,700	13,928	13,092	14,000
Landlord Registration Forms	N/A	8,496	941	1,000
Average Time per Agent Call	N/A	N/A	N/A	N/A
Treasurer Fax Back Service	N/A	13,900	14,456	15,000
Early Ballot Requests	N/A	15084	81,644	30,000

POSITION DISTRIBUTION

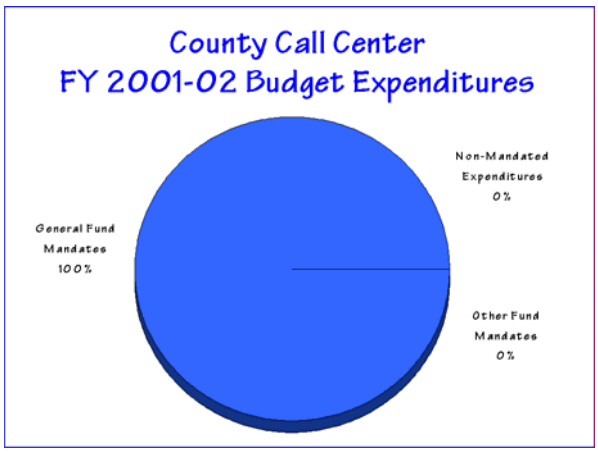
POSITION DISTRIBUTION 14 COUNTY CALL CENTER	
WORKING TITLE	**FTE**
ADMINISTRATIVE MANAGER	1.0
ADMINISTRATIVE/OFFICE SUPPORT SUPERVISOR	2.0
ADMINISTRATOR	1.0
CALL AGENT	23.0
DEPARTMENTAL HR SPECIALIST	1.0
LEAD CALL AGENT	4.0
PROFESSIONAL	1.0
TOTAL	33.0

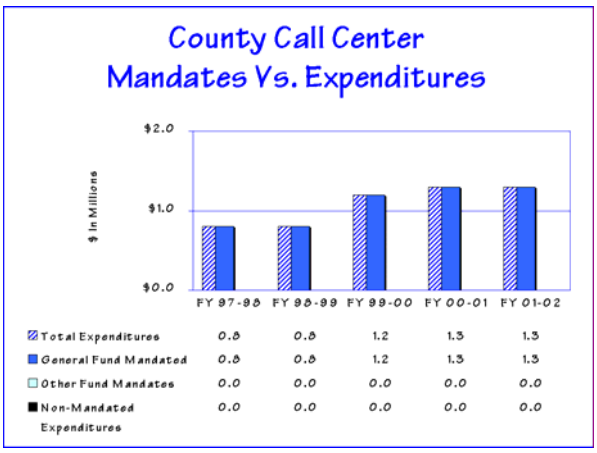
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	N/A	N/A
FY 1997-98 Actuals	$ 820,341	$ 820,341
FY 1998-99 Actuals	$ 841,250	$ 841,250
FY 1999-00 Actuals	$ 1,148,984	$ 1,148,984
FY 2000-01 Estimate	$ 1,269,981	$ 1,269,981
FY 2001-02 Adopted Budget	$ 1,281,308	$ 1,281,308

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	N/A	N/A
FY 1997-98 Actuals	$ 820,341	$ 820,341
FY 1998-99 Actuals	$ 841,250	$ 841,250
FY 1999-00 Actuals	$ 1,148,984	$ 1,148,984
FY 2000-01 Estimate	$ 1,269,981	$ 1,269,981
FY 2001-02 Adopted Budget	$ 1,281,308	$ 1,281,308

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

STAR CALL CENTER

AUTHORITY

A.R.S. § 11-401 Enumeration Of Officers; A.R.S. § 11-541 Powers And Duties Generally County Assessor; A.R.S. §§ 11-461 through 11-483 County Recorder; A.R.S. § 11-491; A.R.S. § 11-494; A.R.S. § 11-604-605; A.R.S. § 15-996; A.R.S. §§ 35-323 through 35-327; A.R.S. § 41-1285.21; A.R.S. § 42, :IRC150, 148 County Treasurer; A.R.S. § 16-201 Primary Election; A.R.S. § 16-211 General Election; A.R.S. § 16-452 State of Arizona Electronic Voting System Instructions and Procedures Manual Elections Office.

HISTORY/ BACKGROUND

The STAR Call Center is the official communication medium between the Offices of the Board of Supervisors, Treasurer, Assessor, & Recorder (including Elections) and the citizens of Maricopa County.

MANDATE DESCRIPTION

The STAR Call Center has numerous statutory and constitutional duties, which mirror those of the Assessor, Treasurer, Recorder and Elections. The Call Center provides information, such as property tax information, assessed value of property, deed recording information, polling places on elections day, etc., all without transferring between departments. Services extend to the citizens of Maricopa County and beyond, such as property owners, mortgage banks, investors, heirs, etc.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

COUNTY CALL CENTER
Department 14

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 1,050,537	$ 230,771	$ -	$ 1,281,308	$ -
SUB-TOTAL	$ 1,050,537	$ 230,771	$ -	$ 1,281,308	$ -
TOTAL FUNDS	$ 1,050,537	$ 230,771	$ -	$ 1,281,308	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

COUNTY CALL CENTER
Department 14

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 802,032	$ 795,396	$ 766,089	$ 886,842	$ 806,448	$ (11,052)	-1%
705 TEMPORARY PAY	61,202	61,202	84,104	51,052	51,052	10,150	17%
710 OVERTIME	-	-	2,417	-	-	-	
750 FRINGE BENEFITS	225,078	231,714	197,050	193,787	193,037	38,677	17%
790 OTHER PERSONAL SERVICES	22,718	22,718	14,741	-	-	22,718	100%
Subtotal	$ 1,111,030	$ 1,111,030	$ 1,064,401	$ 1,131,681	$ 1,050,537	$ 60,493	5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 55,387	$ 55,387	$ 34,889	$ 14,000	$ 14,000	$ 41,387	75%
803 FUEL	-	-	74	120	120	(120)	
810 LEGAL SERVICES	-	-	119	-	-	-	
812 OTHER SERVICES	2,000	2,000	1,155	200	47,194	(45,194)	-2260%
820 OPERATING LEASES & RENTS	146,612	146,612	144,450	151,857	151,857	(5,245)	-4%
825 REPAIRS & MAINTENANCE	1,600	1,600	14,558	-	-	1,600	100%
839 INTERNAL SERVICE CHARGES	12,000	12,000	7,140	12,000	12,000	-	0%
842 TRAVEL & EDUCATION	5,600	5,600	3,014	5,600	5,600	-	0%
843 POSTAGE/FREIGHT/SHIPPING	-	-	181	-	-	-	
Subtotal	$ 223,199	$ 223,199	$ 205,580	$ 183,777	$ 230,771	$ (7,572)	-3%
Total Expenditures	$ 1,334,229	$ 1,334,229	$ 1,269,981	$ 1,315,458	$ 1,281,308	$ 52,921	4%

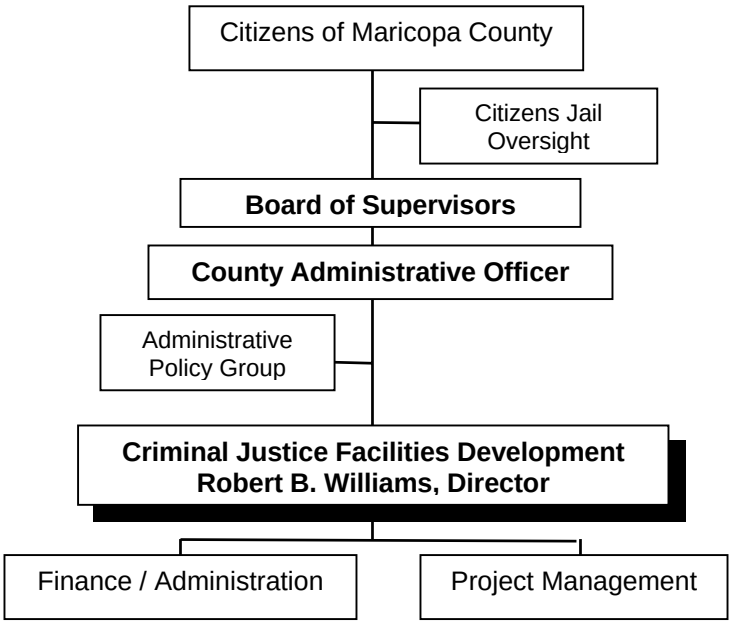
TOTAL BUDGET BY PROGRAM
FY 2001-02
COUNTY CALL CENTER
Agency 140

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1410	STAR CALL CENTER	$ 209,517	$ 228,771	$ -	$ 438,288	$ -
1420	STAR CALL CENTER	747,309	-	-	747,309	-
1430	STAR CALL CENTER	105,466	2,000	-	107,466	-
1440	STAR CALL CENTER	(11,754)	-	-	(11,754)	-
	Totals:	1,050,537	230,771	-	1,281,308	-

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
COUNTY CALL CENTER
Agency 140

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$802,032	$766,089	$795,396	$886,842	$ 806,448	$ (11,052)	-1%
705 TEMPORARY PAY	61,202	84,104	61,202	51,052	51,052	10,150	17%
710 OVERTIME	-	2,417	-	-	-	-	
750 FRINGE BENEFITS	225,078	197,050	231,714	193,787	193,037	38,677	17%
790 OTHER PERSONAL SERVICES	22,718	14,741	22,718	-	-	22,718	100%
Subtotal	$1,111,030	$1,064,401	$1,111,030	$1,131,681	$ 1,050,537	$ 60,493	5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$55,387	$34,889	$55,387	$14,000	$ 14,000	$ 41,387	75%
803 FUEL	-	74	-	120	120	(120)	
810 LEGAL SERVICES	-	119	-	-	-	-	
812 OTHER SERVICES	2,000	1,155	2,000	200	47,194	(45,194)	-2260%
820 OPERATING LEASES & RENTS	146,612	144,450	146,612	151,857	151,857	(5,245)	-4%
825 REPAIRS & MAINTENANCE	1,600	14,558	1,600	-	-	1,600	100%
839 INTERNAL SERVICE CHARGES	12,000	7,140	12,000	12,000	12,000	-	0%
842 TRAVEL & EDUCATION	5,600	3,014	5,600	5,600	5,600	-	0%
843 POSTAGE/FREIGHT/SHIPPING	-	181	-	-	-	-	
Subtotal	$223,199	$205,580	$223,199	$183,777	$ 230,771	$ (7,572)	-3%
Total Expenditures	$1,334,229	$1,269,981	$1,334,229	$1,315,458	$ 1,281,308	$ 52,921	4%
Operating Balance (Rev. - Exp.)	($1,334,229)	($1,269,981)	($1,334,229)	($1,315,458)	$ (1,281,308)	$ 52,921	4%

CRIMINAL JUSTICE FACILITIES DEVELOPMENT



MISSION

The mission of the Criminal Justice Facilities Development Department is to provide programming, design and construction management services to Maricopa County so that it can fulfill the mandate of the November 1998 jail tax initiative, thereby ensuring that there is adequate jail space to incarcerate the growing population of dangerous offenders.

VISION

The vision of the Criminal Justice Facilities Development Department is to expeditiously provide the facilities necessary to house pre-trial detainees and post-trial convicted criminals while achieving initial capital and life cycle cost efficiencies using innovative, imaginative and effective facility designs.

GOALS

- ↔ Construct on schedule and within budget 3,139 adult detention beds of the required custody classification and all necessary support facilities at a downtown location and the Durango Complex by the end of FY 2004.
- ↔ Construct on schedule and within budget 388 juvenile detention beds and all necessary support facilities at the Durango Complex and the Southeast Regional Facility including expansion of juvenile court facilities at the Durango Complex by the end of FY 2004.
- ↔ Construct on schedule and within budget a Parking Structure with 985 parking spaces and a Forensic Science Center and laboratory facility by the end of FY 2003.

ISSUES

- ↔ Construction prices and labor availability will improve somewhat each year of the program, which could have a slight positive impact on schedule and budget for the next two to four years.
- ↔ Inflationary impacts should not increase more than projected during the design and construction period and construction escalation should not impact project budgets more than projected for the next two to four years.
- ↔ The Board of Supervisors and County Executive Management will remain stable and supportive allowing the department to maintain a stable set of priorities and constant direction for the next two to four years.

- The ability to efficiently work within the City of Phoenix will remain difficult and problematic requiring an extraordinary amount of department time, effort and money to maintain schedules related to the City's archaic planning and permitting process for the next two to four years.
- Relationships with internal County departments will remain positive and strong minimizing potential costly design, construction and schedule changes for the next two to four years.
- It will remain difficult to hire competent employees given the short-term duration of the project and continuing robust competition for professional and technical personnel in the local area for the next two to four years.
- All non-structural recommendations in the Jail Master Plan will be essentially achieved by the County's Judicial System to enable the construction program to remain valid and achieve the desired outcome envisioned in the Jail Master Plan for the next four years.
- Potential sales tax increases in the State of Arizona, City of Phoenix and City of Mesa could negatively impact the program budget by approximately $1,500,000 in the next two to four years.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Dollars spent	$2,464,000	$17,293,054	$51,340,950	$242,997,677
% 4th Ave Jail complete	1%	5%	16%	49%
% Lower Buckeye Jail complete	0%	4%	12%	68%
% Juvenile Detention complete	0%	3%	13%	49%
% Jackson St. Parking Structure Complete	4%	5%	82%	100%
Adult detention cost per bed	N/A	N/A	N/A	N/A
Juvenile detention cost per bed	N/A	N/A	N/A	N/A
Jackson St. Parking structure cost per space	N/A	N/A	N/A	$8,748
Mesa Juvenile Parking Structure cost per space	N/A	N/A	$8,931	N/A

POSITION DISTRIBUTION

POSITION DISTRIBUTION
40 CRIMINAL JUSTICE FACILITIES DEVELOPMENT

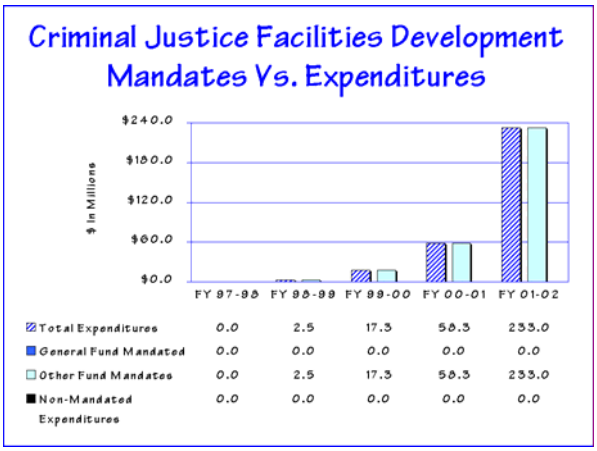
WORKING TITLE	FTE
ADMINISTRATIVE ASSISTANT	1.0
CHIEF FINANCIAL OFFICER	1.0
DIRECTOR	1.0
SENIOR PROJECT MANAGER	2.0
SUPERVISORY	1.0
TOTAL	6.0

MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	Capital Projects	Total
FY 1996-97 Actuals	N/A	N/A
FY 1997-98 Actuals	N/A	N/A
FY 1998-99 Actuals	$ 2,464,000	$ 2,464,000
FY 1999-00 Actuals	$ 17,293,055	$17,293,055
FY 2000-01 Estimate	$ 58,257,621	$58,257,621
FY 2001-02 Adopted Budget	$232,997,678	$232,997,678

Total Mandated Expenditures	Capital Projects	Total
FY 1996-97 Actuals	N/A	N/A
FY 1997-98 Actuals	N/A	N/A
FY 1998-99 Actuals	$ 2,464,000	$ 2,464,000
FY 1999-00 Actuals	$ 17,293,055	$17,293,055
FY 2000-01 Estimate	$ 58,257,621	$58,257,621
FY 2001-02 Adopted Budget	$232,997,678	$232,997,678

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



MANDATE INFORMATION

CONSTRUCTION OF JAIL DETENTION AND JUSTICE FACILITIES

AUTHORITY

The Legislature, in Laws 1998, Chapter 225, amending A.R.S. § 42-1491, granted a one-time opportunity to Maricopa County voters to approve a jail facilities excise tax levy to construct and operate jail facilities.

HISTORY/ BACKGROUND

The jail facilities excise tax levy was authorized at two-tenths of a percent (0.002) of the tax base to remain in effect until $900 million is collected, but not more than nine years after January 1, 1999. The Maricopa County voters approved the tax levy effective January 1, 1999.

MANDATE DESCRIPTION

Design and construct the new adult and juvenile detention and justice facilities.

Construction of Jail Detention and Justice Facilities	Capital Projects	Total
FY 1996-97 Actuals	N/A	N/A
FY 1997-98 Actuals	N/A	N/A
FY 1998-99 Actuals	$ 2,464,000	$ 2,464,000
FY 1999-00 Actuals	$ 17,293,055	$17,293,055
FY 2000-01 Estimate	$ 58,257,621	$58,257,621
FY 2001-02 Adopted Budget	$232,997,678	$232,997,678

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

CRIMINAL JUSTICE FACILITIES DEVELOPMENT
Department 40

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
CAPITAL PROJECTS	0	-	232,997,678	232,997,678	84,726,011
SUB-TOTAL	$ 0	$ -	$ 232,997,678	$ 232,997,678	$ 84,726,011
TOTAL FUNDS	$ 0	$ -	$ 232,997,678	$ 232,997,678	$ 84,726,011

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

CRIMINAL JUSTICE FACILITIES DEVELOPMENT
Department 40

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 92,216,119	$ 92,216,119	$ 101,936,868	$ 150,000,000	$ 148,271,667	$ 56,055,548	61%
REVENUE							
645 INTEREST EARNINGS	-	-	1,079,857	-	-	-	
650 MISCELLANEOUS REVENUE	-	-	478,245	-	-	-	
680 TRANSFERS IN	103,034,318	103,034,318	103,034,318	84,726,011	84,726,011	(18,308,307)	-18%
Sub Total	$ 103,034,318	$ 103,034,318	$ 104,592,420	$ 84,726,011	$ 84,726,011	$ (18,308,307)	-18%
Total Resources	$ 195,250,437	$ 195,250,437	$ 206,529,288	$ 234,726,011	$ 232,997,678	$ 37,747,241	19%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 398,467	$ 422,582	$ 313,824	$ 431,297	$ 400,934	$ 21,648	5%
705 TEMPORARY PAY	46,285	46,285	8,257	27,045	27,045	19,240	42%
750 FRINGE BENEFITS	76,722	75,604	48,293	78,380	75,301	303	0%
790 OTHER PERSONAL SERVICES	-	-	272,238	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(513,347)	(544,471)	(272,238)	-	(503,280)	(41,191)	-8%
Subtotal	$ 8,127	$ 0	$ 370,374	$ 536,722	$ 0	$ 0	77%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ (563,114)	$ (580,614)	$ 22,489	$ 31,200	$ -	$ (580,614)	-100%
803 FUEL	5,500	5,500	2,748	4,560	-	5,500	100%
804 NON-CAPITAL EQUIPMENT	8,750	8,750	-	28,325	-	8,750	100%
810 LEGAL SERVICES	175,000	175,000	2,347	90,000	-	175,000	100%
812 OTHER SERVICES	110,000	110,000	1,644	76,000	-	110,000	100%
820 OPERATING LEASES & RENTS	110,000	110,000	97,838	5,400	-	110,000	100%
825 REPAIRS & MAINTENANCE	5,000	5,000	-	600	-	5,000	100%
839 INTERNAL SERVICE CHARGES	165,864	165,864	158,529	100,440	-	165,864	100%
842 TRAVEL & EDUCATION	-	-	475	9,600	-	-	
843 POSTAGE/FREIGHT/SHIPPING	500	500	117	1,200	-	500	100%
Subtotal	$ 17,500	$ -	$ 286,187	$ 347,325	$ -	$ -	
CAPITAL OUTLAY							
910 LAND	$ -	$ -	$ 81,756	$ -	$ -	$ -	
915 BUILDINGS & IMPROVEMENTS	69,592,652	69,618,279	57,519,304	229,620,237	232,120,237	(162,501,958)	-233%
940 INFRASTRUCTURE	-	-	-	-	877,441	(877,441)	
Subtotal	$ 69,592,652	$ 69,618,279	$ 57,601,060	$ 229,620,237	$ 232,997,678	$ (163,379,399)	-235%
Total Expenditures	$ 69,618,279	$ 69,618,279	$ 58,257,621	$ 230,504,284	$ 232,997,678	$ (163,379,399)	-235%
Operating Balance (Rev. - Exp.)	$ 33,416,039	$ 33,416,039	$ 46,334,799	$ (145,778,273)	$ (148,271,667)	$ (181,687,706)	-544%

TOTAL BUDGET BY PROGRAM
FY 2001-02
CRIMINAL JUSTICE FACILITIES DEVELOPMENT
Agency 409

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4091	CRIMINAL JUSTICE DETENTION	$ 353,437	$ -	$ 232,412,718	$ 232,766,155	$ 84,726,011
4092	ADULT TRANSITION TEAM/MCSO	(176,713)	-	292,480	115,767	-
4093	JUVENILE TRANSITION TEAM	(176,724)	-	292,480	115,756	-
	Totals:	$ 0	$ -	$ 232,997,678	$ 232,997,678	$ 84,726,011

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
CRIMINAL JUSTICE FACILITIES DEVELOPMENT
Agency 409

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$92,216,119	$101,936,868	$92,216,119	$150,000,000	$ 148,271,667	$ 56,055,548	61%
REVENUE							
645 INTEREST EARNINGS	-	1,079,857	-	-	-	-	
650 MISCELLANEOUS REVENUE	-	478,245	-	-	-	-	
680 TRANSFERS IN	103,034,318	103,034,318	103,034,318	84,726,011	84,726,011	(18,308,307)	-18%
Sub Total	$103,034,318	$104,592,420	$103,034,318	$84,726,011	$ 84,726,011	$ (18,308,307)	-18%
Total Resources	$195,250,437	$206,529,288	$195,250,437	$234,726,011	$ 232,997,678	$ 37,747,241	19%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$398,467	$313,824	$422,582	$431,297	$ 400,934	$ 21,648	5%
705 TEMPORARY PAY	46,285	8,257	46,285	27,045	27,045	19,240	42%
750 FRINGE BENEFITS	76,722	48,293	75,604	78,380	75,301	303	0%
790 OTHER PERSONAL SERVICES	-	272,238	-	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(513,347)	(272,238)	(544,471)	-	(503,280)	(41,191)	-8%
Subtotal	$8,127	$370,374	$0	$536,722	$ 0	$ 0	77%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	($563,114)	$22,489	($580,614)	$31,200	$ -	$ (580,614)	-100%
803 FUEL	5,500	2,748	5,500	4,560	-	5,500	100%
804 NON-CAPITAL EQUIPMENT	8,750	-	8,750	28,325	-	8,750	100%
810 LEGAL SERVICES	175,000	2,347	175,000	90,000	-	175,000	100%
812 OTHER SERVICES	110,000	1,644	110,000	76,000	-	110,000	100%
820 OPERATING LEASES & RENTS	110,000	97,838	110,000	5,400	-	110,000	100%
825 REPAIRS & MAINTENANCE	5,000	-	5,000	600	-	5,000	100%
839 INTERNAL SERVICE CHARGES	165,864	158,529	165,864	100,440	-	165,864	100%
842 TRAVEL & EDUCATION	-	475	-	9,600	-	-	
843 POSTAGE/FREIGHT/SHIPPING	500	117	500	1,200	-	500	100%
Subtotal	$17,500	$286,187	$0	$347,325	$ -	$ -	
CAPITAL OUTLAY							
910 LAND	$0	$81,756	$0	$0	$ -	$ -	
915 BUILDINGS & IMPROVEMENTS	69,592,652	57,519,304	69,618,279	229,620,237	232,120,237	(162,501,958)	-233%
940 INFRASTRUCTURE	-	-	-	-	877,441	(877,441)	
Subtotal	$69,592,652	$57,601,060	$69,618,279	$229,620,237	$ 232,997,678	$ (163,379,399)	-235%
Total Expenditures	$69,618,279	$58,257,621	$69,618,279	$230,504,284	$ 232,997,678	$ (163,379,399)	-235%
Operating Balance (Rev. - Exp.)	$33,416,039	$46,334,799	$33,416,039	($145,778,273)	$ (148,271,667)	$ (181,687,706)	-544%
Ending Fund Balance (Resources - Exp.)	$125,632,158	$148,271,667	$125,632,158	$4,221,727	$ (0)	$ (125,632,158)	-100%

DEBT SERVICES

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

DEBT SERVICE
Department 99

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
DEBT SERVICE	-	-	44,126,858	44,126,858	109,428,651
SUB-TOTAL	$ -	$ -	$ 44,126,858	$ 44,126,858	$ 109,428,651
TOTAL FUNDS	$ -	$ -	$ 44,126,858	$ 44,126,858	$ 109,428,651

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

DEBT SERVICE
Department 99

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ (946,629)	$ (946,629)	$ (1,089,486)	$ 124,439,800	$ 124,439,800	$ 125,386,429	######
REVENUE							
601 PROPERTY TAXES	$ 24,037,880	$ 24,037,880	$ 24,051,128	$ 20,071,906	$ 20,071,906	$ (3,965,974)	-16%
621 PAYMENTS IN LIEU OF TAXES	553,680	553,680	556,034	402,033	402,033	(151,647)	-27%
645 INTEREST EARNINGS	3,753,591	3,753,591	3,108,004	5,507,546	5,507,546	1,753,955	47%
680 TRANSFERS IN	132,180,932	132,180,932	123,755,797	82,139,415	83,447,166	(48,733,766)	-37%
Sub Total	$ 160,526,083	$ 160,526,083	$ 151,470,963	$ 108,120,900	$ 109,428,651	$ (51,097,432)	-32%
Total Resources	$ 159,579,454	$ 159,579,454	$ 150,381,477	$ 232,560,700	$ 233,868,451	$ 74,288,997	47%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
950 DEBT SERVICE	64,305,541	64,305,541	25,941,675	44,126,858	44,126,858	20,178,683	31%
Subtotal	$ 64,305,541	$ 64,305,541	$ 25,941,675	$ 44,126,858	$ 44,126,858	$ 20,178,683	31%
Total Expenditures	$ 64,305,541	$ 64,305,541	$ 25,941,675	$ 44,126,858	$ 44,126,858	$ 20,178,683	31%
Operating Balance (Rev. - Exp.)	$ 96,220,542	$ 96,220,542	$ 125,529,288	$ 63,994,042	$ 65,301,793	$ (30,918,749)	-32%

TOTAL BUDGET BY PROGRAM
FY 2001-02
DEBT SERVICE
Agency 990

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
5824	SHERIFF'S OFFICE	$ -	$ -	$ -	$ -	$ -
5826	SHERIFF'S OFFICE	-	-	-	-	-
9910	G.O. DEBT SERVICE	-	-	22,160,035	22,160,035	22,580,582
	Totals:	$ -	$ -	$ 22,160,035	$ 22,160,035	$ 22,580,582

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
DEBT SERVICE
Agency 990

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	($946,629)	($1,089,486)	($946,629)	$169,603	$ 169,603	$ 1,116,232	118%
REVENUE							
601 PROPERTY TAXES	$24,037,880	$24,051,128	$24,037,880	$20,071,906	$ 20,071,906	$ (3,965,974)	-16%
621 PAYMENTS IN LIEU OF TAXES	553,680	556,034	553,680	402,033	402,033	(151,647)	-27%
645 INTEREST EARNINGS	400,000	525,000	400,000	400,000	400,000	-	0%
680 TRANSFERS IN	2,068,604	2,068,604	2,068,604	1,706,643	1,706,643	(361,961)	-17%
Sub Total	$27,060,164	$27,200,766	$27,060,164	$22,580,582	$ 22,580,582	$ (4,479,582)	-17%
Total Resources	$26,113,535	$26,111,280	$26,113,535	$22,750,185	$ 22,750,185	$ (3,363,350)	-13%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
950 DEBT SERVICE	25,941,675	25,941,675	25,941,675	22,160,035	22,160,035	3,781,640	15%
Subtotal	$25,941,675	$25,941,675	$25,941,675	$22,160,035	$ 22,160,035	$ 3,781,640	15%
Total Expenditures	$25,941,675	$25,941,675	$25,941,675	$22,160,035	$ 22,160,035	$ 3,781,640	15%
Operating Balance (Rev. - Exp.)	$1,118,489	$1,259,091	$1,118,489	$420,547	$ 420,547	$ (697,942)	-62%
Ending Fund Balance (Resources - Exp.)	$171,860	$169,605	$171,860	$590,150	$ 590,150	$ 418,290	243%

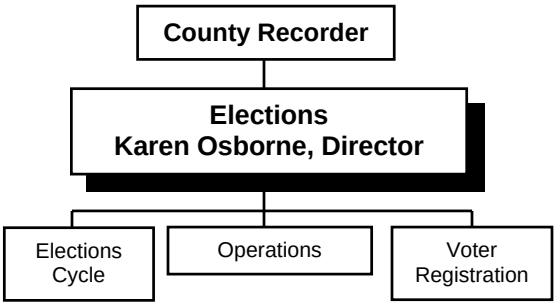
TOTAL BUDGET BY PROGRAM
FY 2001-02
DEBT SERVICE - COUNTY IMP. FUND
Agency 992

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
5824	SHERIFF'S OFFICE	$ -	$ -	$ -	$ -	$ -
5826	SHERIFF'S OFFICE	-	-	-	-	-
9910	G.O. DEBT SERVICE	-	-	21,966,823	21,966,823	86,848,069
	Totals:	$ -	$ -	$ 21,966,823	$ 21,966,823	$ 86,848,069

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
DEBT SERVICE - COUNTY IMP. FUND
Agency 992

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$124,270,197	$ 124,270,197	$ 124,270,197	
REVENUE							
645 INTEREST EARNINGS	3,353,591	2,583,004	3,353,591	5,107,546	5,107,546	1,753,955	52%
680 TRANSFERS IN	130,112,328	121,687,193	130,112,328	80,432,772	81,740,523	(48,371,805)	-37%
Sub Total	$133,465,919	$124,270,197	$133,465,919	$85,540,318	$ 86,848,069	$ (46,617,850)	-35%
Total Resources	$133,465,919	$124,270,197	$133,465,919	$209,810,515	$ 211,118,266	$ 77,652,347	58%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
950 DEBT SERVICE	38,363,866	-	38,363,866	21,966,823	21,966,823	16,397,043	43%
Subtotal	$38,363,866	$0	$38,363,866	$21,966,823	$ 21,966,823	$ 16,397,043	43%
Total Expenditures	$38,363,866	$0	$38,363,866	$21,966,823	$ 21,966,823	$ 16,397,043	43%
Operating Balance (Rev. - Exp.)	$95,102,053	$124,270,197	$95,102,053	$63,573,495	$ 64,881,246	$ (30,220,807)	-32%
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$187,843,692	$ 189,151,443	$ 189,151,443	

ELECTIONS



MISSION

The mission of the Elections Department is to provide access to the electoral process for citizens, jurisdictions, candidates, the legislature and special interest groups so that they have equal access and may readily participate in elections.

GOALS

- ↔ Decrease the percentage of voters traveling to the polls by 5% by 2003.
- ↔ Reduce the number of candidates fined to less than 10% of the total filing.
- ↔ Reduce the rate of increase in mandated costs by 10%.
- ↔ Eliminate double counting and the possible need for human interpretation of votes on 1% of ballots cast by 2002.
- ↔ Cut complaints about counter voting at early voting sites in half by 2002.

ISSUES

- ↔ Due to the rising expectation of voters for convenience, budget restrictions, the inability to find polling places and obtain board workers, we need to create a culture accepting the transition from the polling place to the mailbox.
- ↔ Rising expectations of voters for convenience, the need to accurately, consistently and promptly tally votes, and the demand of Jurisdictions for more data in a timely manner create the need for better access to technology.
- ↔ Due to the impact of Federal and State legislators on the election process, we need to communicate our concerns to them through an aggressive, coordinated program.
- ↔ Rising expectations of candidates and elected officials for ease of filing combined with complex regulations create the need for an aggressive education program using data processing technology to ease the process of candidate filing

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Precincts	1,004	1,004	1,007	1,007
Number of votes cast	586,090	0	914,952	0
Number of early ballot requests	231,441	0	411,526	0
Number of early votes	195,083	0	367,814	0
Registered voters	1,345,370	1,131,791	1,226,317	N/A
Registrations processed	128,800	220,827	280,000	125,000
Hours Worked	34,854	27,507	33,500	27,400
Registrations per hour worked	3.70	8.03	8.36	4.56
Early votes cast	281,789	165,554	525,000	144,000
Early Ballot Requests Processed	346,970	255,789	600,000	160,000
Hours Worked	32,173	21,407	56,000	24,300
Requests Processed Hourly	10.78	11.95	10.71	6.58
Elections held	111	55	115	60
Number of Transactions	37,310	24,851	70,000	55,000
Hours Worked	18,255	16,263	17,200	17,400
Transactions per hour worked	2.04	1.53	4.07	3.16
Polling Places Acquired	345	2,136	800	2,150
Hours Worked	12,366	7,523	7,700	8,750
Polling Places Acquired per Week	1.12	11.36	4.16	10
Polling Places Supplied	2,300	591	2,000	500
Hours Worked	25,931	9,671	22,200	7,800
Polling Places Supplied per Week	3.55	2.44	3.6	3
Polls Staffed	2,244	N/A	N/A	N/A
Boardworkers Hired	12,926	3,455	12,300	3,000
Hours Worked	19,269	7,478	16,900	11,300
Boardworkers per Day worked	5.37	3.67	5.82	2
Elections held	111	55	115	60
Voters Eligible in Elections Held	3,324,098	2,223,688	3,000,000	1,600,000
Hours Worked	6,115	7,823	9,150	5,700
Eligible Voters per hour worked	543.6	284.24	327.87	281
Hours Worked	8,169	6,752	6,650	7,550
Hours Worked	4,413	3,922	4,250	4,900

POSITION DISTRIBUTION

POSITION DISTRIBUTION
21 ELECTIONS

WORKING TITLE	FTE
ADMINISTRATIVE COORDINATOR	3.0
ASSOCIATE INFORMATION SYSTEM TECH	2.0
ASST ELECTIONS DIRECTOR	2.0
BOARDWORKER RECRUITER SUPERVISOR	1.0
CANDIDATE FILING SUPERVISOR	1.0
DATA OPERATIONS CLERK	1.0
DEPUTY FINANCIAL SERVICES ADMINISTRATOR	1.0
EARLY VOTING CLERK	3.0
EARLY VOTING SUPERVISOR	2.0
EARLY VOTING/LOGISTICS CLERK	1.0
ELECTION SPECIALIST	1.0
ELECTIONS COORDINATOR	1.0
ELECTIONS DIRECTOR	1.0
FISCAL SERVICES DIRECTOR	1.0
GIS CLERK	1.0
GIS PROGRAMMER/ANALYST	1.0
GIS TECHNICAN	2.0
INFORMATION SYSTEM CONSULTANT	1.0
OPERATIONS/IMAGING CLERK	2.0
OPERATIONS/WAREHOUSE SUPERVISOR	1.0
PERSONNEL/PAYROLL ADMINSTRATOR	1.0
POLLING PLACE COORDINATOR	3.0
PROCUREMENT SPECIALIST	1.0

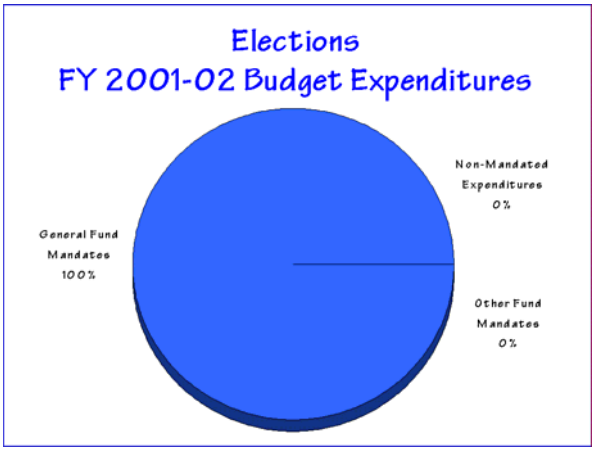
WORKING TITLE	FTE
PROGRAMMER-ANALYST	1.0
PUBLIC INFORMATION SUPERVISOR	1.0
RECORDER'S EXCUTIVE ASSISTANT	1.0
TROUBLESHOOTER PROGRAM COORDINATOR	1.0
VOTER REGISTRATION SPECIALIST	12.0
VOTER REGISTRATION SUPERVISOR	2.0
WAREHOUSE TECHNICIAN	2.0
TOTAL	54.0

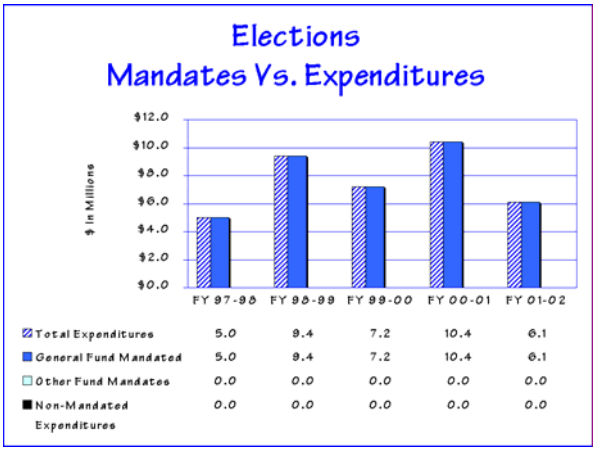
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 7,922,870	$ 7,922,870
FY 1997-98 Actuals	$ 5,026,743	$ 5,026,743
FY 1998-99 Actuals	$ 9,419,592	$ 9,419,592
FY 1999-00 Actuals	$ 7,237,078	$ 7,237,078
FY 2000-01 Estimate	$ 10,440,551	$ 10,440,551
FY 2001-02 Adopted Budget	$ 6,069,510	$ 6,069,510

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 7,922,870	$ 7,922,870
FY 1997-98 Actuals	$ 5,026,743	$ 5,026,743
FY 1998-99 Actuals	$ 9,419,592	$ 9,419,592
FY 1999-00 Actuals	$ 7,237,078	$ 7,237,078
FY 2000-01 Estimate	$ 10,440,551	$ 10,440,551
FY 2001-02 Adopted Budget	$ 6,069,510	$ 6,069,510

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

ELECTIONS

AUTHORITY	A.R.S. § 16-201 Primary Election; A.R.S. § 16-211 General Election; A.R.S. § 16-452 State of Arizona Electronic Voting System Instructions and Procedures Manual.
HISTORY/ BACKGROUND	Beginning in 1875, the territorial legislature enacted laws to establish, maintain and continue the election process and the efficient management of voter registration records. The State of Arizona subsequently adopted these laws at the time of statehood in 1912.
MANDATE DESCRIPTION	Conduct elections with accuracy and consistency in accordance with Federal laws, state laws and established procedures.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

ELECTIONS
Department 21

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 2,554,779	$ 3,514,731	$ -	$ 6,069,510	$ 792,500
SUB-TOTAL	$ 2,554,779	$ 3,514,731	$ -	$ 6,069,510	$ 792,500
TOTAL FUNDS	$ 2,554,779	$ 3,514,731	$ -	$ 6,069,510	$ 792,500

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

ELECTIONS
Department 21

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	2,652,730	2,652,730	2,486,199	775,000	775,000	(1,877,730)	-71%
635 OTHER CHARGES FOR SERVICES	-	-	740	-	-	-	
637 FINES & FORFEITS	6,000	6,000	21,736	2,500	2,500	(3,500)	-58%
650 MISCELLANEOUS REVENUE	15,000	15,000	13,245	15,000	15,000	-	0%
Sub Total	$ 2,673,730	$ 2,673,730	$ 2,521,920	$ 792,500	$ 792,500	$ (1,881,230)	-70%
Total Resources	$ 2,673,730	$ 2,673,730	$ 2,521,920	$ 792,500	$ 792,500	$ (1,881,230)	-70%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,694,753	$ 1,712,454	$ 1,633,867	$ 1,968,745	$ 1,641,979	$ 70,475	4%
705 TEMPORARY PAY	840,206	827,389	553,440	263,339	263,339	564,050	68%
710 OVERTIME	506,776	501,554	398,534	173,632	173,632	327,922	65%
750 FRINGE BENEFITS	486,626	486,964	459,490	498,429	475,829	11,136	2%
790 OTHER PERSONAL SERVICES	-	-	18,508	-	-	-	
Subtotal	$ 3,528,361	$ 3,528,361	$ 3,063,839	$ 2,904,145	$ 2,554,779	$ 973,583	28%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 79,150	$ 79,150	$ 110,259	$ 122,328	$ 122,328	$ (43,178)	-55%
803 FUEL	7,000	7,000	8,526	2,000	2,000	5,000	71%
804 NON-CAPITAL EQUIPMENT	2,500	2,500	18,961	121,500	121,500	(119,000)	-4760%
810 LEGAL SERVICES	17,750	17,750	4,876	9,000	9,000	8,750	49%
812 OTHER SERVICES	5,128,950	5,128,950	4,689,653	2,068,087	2,417,453	2,711,497	53%
820 OPERATING LEASES & RENTS	742,500	742,500	714,372	526,100	526,100	216,400	29%
825 REPAIRS & MAINTENANCE	14,000	14,000	16,585	16,000	16,000	(2,000)	-14%
839 INTERNAL SERVICE CHARGES	42,000	42,000	91,235	42,000	42,000	-	0%
842 TRAVEL & EDUCATION	17,000	17,000	88,411	45,450	45,450	(28,450)	-167%
843 POSTAGE/FREIGHT/SHIPPING	65,050	65,050	668,345	207,000	207,000	(141,950)	-218%
850 UTILITIES	5,700	5,700	4,356	5,900	5,900	(200)	-4%
Subtotal	$ 6,121,600	$ 6,121,600	$ 6,415,579	$ 3,165,365	$ 3,514,731	$ 2,606,869	43%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	960,000	960,000	-	-	-	960,000	100%
950 DEBT SERVICE	-	-	961,133	-	-	-	
Subtotal	$ 960,000	$ 960,000	$ 961,133	$ -	$ -	$ 960,000	100%
Total Expenditures	$ 10,609,961	$ 10,609,961	$ 10,440,551	$ 6,069,510	$ 6,069,510	$ 4,540,452	43%

TOTAL BUDGET BY PROGRAM
FY 2001-02
ELECTIONS
Agency 210

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2110	OPERATIONS	$ 1,657,853	$ 1,104,231	$ -	$ 2,762,084	$ 5,000
2120	ELECTION CYCLE	325,637	2,274,300	-	2,599,937	787,500
2130	VOTER REGISTRATION	571,288	136,200	-	707,488	-
	Totals:	$ 2,554,779	$ 3,514,731	$ -	$ 6,069,510	$ 792,500

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ELECTIONS
Agency 210

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	2,652,730	2,486,199	2,652,730	775,000	775,000	(1,877,730)	-71%
635 OTHER CHARGES FOR SERVICES	-	740	-	-	-	-	
637 FINES & FORFEITS	6,000	21,736	6,000	2,500	2,500	(3,500)	-58%
650 MISCELLANEOUS REVENUE	15,000	13,245	15,000	15,000	15,000	-	0%
Sub Total	$2,673,730	$2,521,920	$2,673,730	$792,500	$ 792,500	$ (1,881,230)	-70%
Total Resources	$2,673,730	$2,521,920	$2,673,730	$792,500	$ 792,500	$ (1,881,230)	-70%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,694,753	$1,633,867	$1,712,454	$1,968,745	$ 1,641,979	$ 70,475	4%
705 TEMPORARY PAY	840,206	553,440	827,389	263,339	263,339	564,050	68%
710 OVERTIME	506,776	398,534	501,554	173,632	173,632	327,922	65%
750 FRINGE BENEFITS	486,626	459,490	486,964	498,429	475,829	11,136	2%
790 OTHER PERSONAL SERVICES	-	18,508	-	-	-	-	
Subtotal	$3,528,361	$3,063,839	$3,528,361	$2,904,145	$ 2,554,779	$ 973,583	28%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$79,150	$110,259	$79,150	$122,328	$ 122,328	$ (43,178)	-55%
803 FUEL	7,000	8,526	7,000	2,000	2,000	5,000	71%
804 NON-CAPITAL EQUIPMENT	2,500	18,961	2,500	121,500	121,500	(119,000)	-4760%
810 LEGAL SERVICES	17,750	4,876	17,750	9,000	9,000	8,750	49%
812 OTHER SERVICES	5,128,950	4,689,653	5,128,950	2,068,087	2,417,453	2,711,497	53%
820 OPERATING LEASES & RENTS	742,500	714,372	742,500	526,100	526,100	216,400	29%
825 REPAIRS & MAINTENANCE	14,000	16,585	14,000	16,000	16,000	(2,000)	-14%
839 INTERNAL SERVICE CHARGES	42,000	91,235	42,000	42,000	42,000	-	0%
842 TRAVEL & EDUCATION	17,000	88,411	17,000	45,450	45,450	(28,450)	-167%
843 POSTAGE/FREIGHT/SHIPPING	65,050	668,345	65,050	207,000	207,000	(141,950)	-218%
850 UTILITIES	5,700	4,356	5,700	5,900	5,900	(200)	-4%
Subtotal	$6,121,600	$6,415,579	$6,121,600	$3,165,365	$ 3,514,731	$ 2,606,869	43%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	960,000	-	960,000	-	-	960,000	100%
950 DEBT SERVICE	-	961,133	-	-	-	-	
Subtotal	$960,000	$961,133	$960,000	$0	$ -	$ 960,000	100%
Total Expenditures	$10,609,961	$10,440,551	$10,609,961	$6,069,510	$ 6,069,510	$ 4,540,452	43%
Operating Balance (Rev. - Exp.)	($7,936,231)	($7,918,630)	($7,936,231)	($5,277,010)	$ (5,277,010)	$ 2,659,222	34%

ELIMINATIONS

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED
ELIMINATIONS
Department 98

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
ELIMINATIONS	-	(459,208,697)	-	(459,208,697)	(459,208,697)
TOTAL FUNDS	$ -	$ (459,208,697)	$ -	$ (459,208,697)	$ (459,208,697)

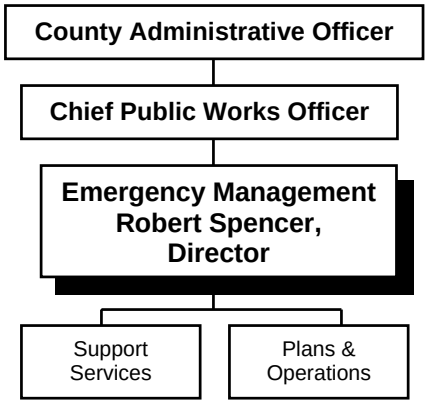
EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT
ELIMINATIONS
Department 98

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	(626,500)	(626,500)	(626,500)	(1,000,000)	(1,000,000)	(373,500)	-60%
635 OTHER CHARGES FOR SERVICES	-	-	-	(2,400,000)	(2,400,000)	(2,400,000)	
636 INTERNAL SERVICE CHARGES	(39,573,844)	(39,573,844)	(39,573,844)	(39,770,634)	(39,770,634)	(196,790)	0%
638 PATIENT SERVICE REVENUE	(54,315,097)	(54,315,097)	(42,736,323)	(92,049,912)	(92,049,912)	(37,734,815)	-69%
680 TRANSFERS IN	(425,055,564)	(425,339,167)	(425,339,167)	(314,998,124)	(323,988,151)	101,351,016	24%
Sub Total	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (450,218,670)	$ (459,208,697)	$ 60,645,911	12%
Total Resources	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (450,218,670)	$ (459,208,697)	$ 60,645,911	12%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
811 HEALTH CARE SERVICES	-	-	-	(2,400,000)	(2,400,000)	2,400,000	
812 OTHER SERVICES	(626,500)	(626,500)	(626,500)	(1,000,000)	(1,000,000)	373,500	60%
839 INTERNAL SERVICE CHARGES	(39,573,844)	(39,573,844)	(39,573,844)	(39,770,634)	(39,770,634)	196,790	0%
845 SUPPORT & CARE OF PERSONS	(54,315,097)	(54,315,097)	(42,736,323)	(92,049,912)	(92,049,912)	37,734,815	69%
880 TRANSFERS OUT	(425,055,564)	(425,339,167)	(425,339,167)	(314,998,124)	(323,988,151)	(101,351,016)	-24%
Subtotal	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (450,218,670)	$ (459,208,697)	$ (60,645,911)	-12%
Total Expenditures	$ (519,571,005)	$ (519,854,608)	$ (508,275,834)	$ (450,218,670)	$ (459,208,697)	$ (60,645,911)	-12%

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ELIMINATIONS
Agency 981

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	(626,500)	(626,500)	(626,500)	(1,000,000)	(1,000,000)	(373,500)	-60%
635 OTHER CHARGES FOR SERVICES	-	-	-	(2,400,000)	(2,400,000)	(2,400,000)	
636 INTERNAL SERVICE CHARGES	(39,573,844)	(39,573,844)	(39,573,844)	(39,770,634)	(39,770,634)	(196,790)	0%
638 PATIENT SERVICE REVENUE	(54,315,097)	(42,736,323)	(54,315,097)	(92,049,912)	(92,049,912)	(37,734,815)	-69%
680 TRANSFERS IN	(425,055,564)	(425,339,167)	(425,339,167)	(314,998,124)	(323,988,151)	101,351,016	24%
Sub Total	($519,571,005)	($508,275,834)	($519,854,608)	($450,218,670)	$ (459,208,697)	$ 60,645,911	12%
Total Resources	($519,571,005)	($508,275,834)	($519,854,608)	($450,218,670)	$ (459,208,697)	$ 60,645,911	12%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
811 HEALTH CARE SERVICES	-	-	-	(2,400,000)	(2,400,000)	2,400,000	
812 OTHER SERVICES	(626,500)	(626,500)	(626,500)	(1,000,000)	(1,000,000)	373,500	60%
839 INTERNAL SERVICE CHARGES	(39,573,844)	(39,573,844)	(39,573,844)	(39,770,634)	(39,770,634)	196,790	0%
845 SUPPORT & CARE OF PERSONS	(54,315,097)	(42,736,323)	(54,315,097)	(92,049,912)	(92,049,912)	37,734,815	69%
880 TRANSFERS OUT	(425,055,564)	(425,339,167)	(425,339,167)	(314,998,124)	(323,988,151)	(101,351,016)	-24%
Subtotal	($519,571,005)	($508,275,834)	($519,854,608)	($450,218,670)	$ (459,208,697)	$ (60,645,911)	-12%
Total Expenditures	($519,571,005)	($508,275,834)	($519,854,608)	($450,218,670)	$ (459,208,697)	$ (60,645,911)	-12%

EMERGENCY MANAGEMENT



MISSION

The mission of the Maricopa County Department of Emergency Management is to provide community-wide education, planning, coordination, and continuity of government for the people of Maricopa County in order to protect lives, property and the environment in the event of a major emergency.

VISION

We will be a respected and effective leader in providing all aspects of a comprehensive emergency management program, including mitigation, preparedness, response, and recovery, in a proactive manner.

GOALS

- Maintain a level of technological compatibility in the areas of radio, voice, and data communications within the emergency management arena to ensure the ability of the department to communicate with other agencies and the general public during emergencies, as well as on a day-to-day basis.
- Develop the Maricopa County Disaster Mitigation Plan by June, 2002. Additionally, develop a program by which the department will assist in the development of mitigation plans for each of the 24 cities and towns supported by the department.
- Develop the capability to alert the people in Maricopa County of a major emergency within 15 minutes after a protective actions decision has been made by the appropriate authority.
- Meet or exceed the standards of National Fire Protection Association 1600 for emergency management, achieve nationally recognized departmental accreditation, and maintain an appropriate level of personnel training.
- By February of 2003, conduct a hazard analysis for developments with large populations in unincorporated areas of Maricopa County and develop written plans and procedures to address the hazards that are specific to those areas.
- Develop plans and programs within the four-year update cycle that will enable the County and other governmental entities within it to effectively deal with the emerging threats of terrorism, school violence, and widespread electrical power failures.

ISSUES

- Failure to keep up with improvements in technology will degrade our ability to effectively communicate with outside agencies and coordinate our response to emergencies.
- Failure to respond to the increasing federal emphasis on hazard mitigation may result in unnecessary loss of lives, property, and funding.
- Increased populations within hazard-prone areas make it necessary to develop better methods of alerting the population of impending disasters,

- As the field of emergency management evolves, adhering to newly established standards, achieving nationally recognized accreditation, and providing sufficient training to employees will become increasingly difficult.
- Increased population density in several areas of unincorporated Maricopa County will make residents of those areas increasingly vulnerable to the effects of major emergencies without the benefit of having developed plans to deal with those events.
- Terrorism, school violence, and widespread electrical power failures are emerging issues that can result in loss of life and damage to property.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
County emergency plans updated	1	1	1	2
City/town emergency plans updated	4	2	5	5
County exercises	6	8	7	4
Municipal/industry exercises	11	16	5	5
Disaster coordinators meetings	5	8	6	4
Medical Alert System exercises	4	4	8	4
Disaster Preparedness briefings	60	57	47	50
Hospital/nursing home drills	10	14	5	5
LEPC meetings conducted	4	4	4	4
Tier II reports processed	2,055	2,001	1,500	1,500
# of citizens trained	N/A	1,931	1,839	2,000
% of EOP's updated within 4 years	N/A	72%	68%	84%
% increase in school emergency plans	N/A	N/A	-87%	100%
% increase in employee satisfaction	N/A	8%	5%	5%
% of supervisors attending management Course	100%	100%	100%	100%
% of employees receiving 10 hrs formal training	100%	100%	100%	100%

POSITION DISTRIBUTION

POSITION DISTRIBUTION
15 EMERGENCY MANAGEMENT

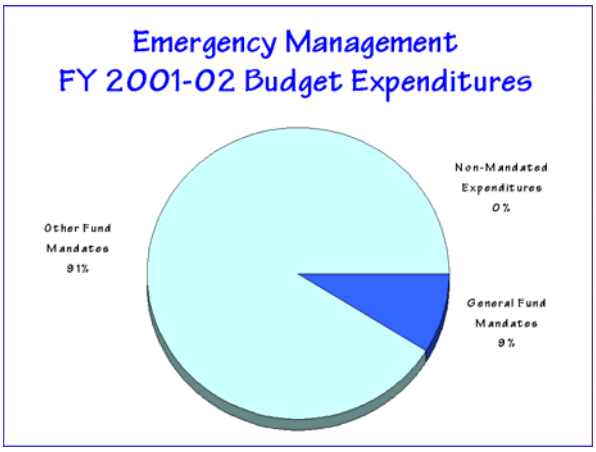
WORKING TITLE	FTE
ADMINISTRATIVE ASSTNT II	3.0
ADMINISTRATIVE ASSTNT III	1.0
ADMINISTRATIVE COORD V	1.0
COMM WARNING COORDINATOR	1.0
EMERGENCY MANAGEMENT MGR	1.0
EMERGENCY SRVCS PLNR II	6.0
EMERGENCY SRVCS PLNR III	1.0
GIS PROGRAMMER/ANALYST	1.0
TOTAL	15.0

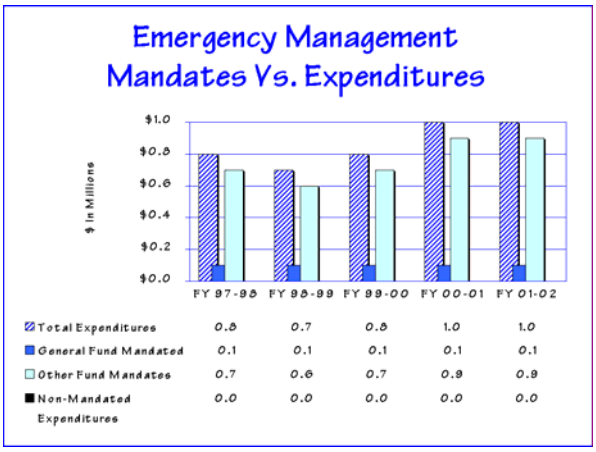
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 134,207	$ 645,087	$779,294
FY 1997-98 Actuals	$ 120,267	$ 545,187	$665,454
FY 1998-99 Actuals	$ 120,395	$ 578,967	$699,362
FY 1999-00 Actuals	$ 109,715	$ 655,606	$765,321
FY 2000-01 Estimate	$ 143,354	$ 809,078	$952,432
FY 2001-02 Adopted Budget	$ 86,179	$ 919,695	$ 1,005,874

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 134,207	$ 645,087	$779,294
FY 1997-98 Actuals	$ 120,267	$ 545,187	$665,454
FY 1998-99 Actuals	$ 120,395	$ 578,967	$699,362
FY 1999-00 Actuals	$ 109,715	$ 655,606	$765,321
FY 2000-01 Estimate	$ 143,354	$ 809,078	$952,432
FY 2001-02 Adopted Budget	$ 86,179	$ 919,695	$ 1,005,874

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

EMERGENCY MANAGEMENT

AUTHORITY

Public Law (PL) 96-510; PL 97-499; Robert T. Stafford Disaster Relief & Emergency Assistance Act (PL 93-288 as amended by PL 100-707); National Security Decision Directive No. 259, February 4, 1987 (NSDD259; 44 Code of Federal Regulations (44 CFR), parts 205 and 302; FEMA Civil Preparedness Guide 1-3; FDEMA State & Local Guide (SLG) 101; A.R.S. Title 26, Chapter 2; A.R.S. Title 24, Chapter 2; A.R.S. Title 335, Article 2; State of Arizona Emergency Response and Recovery Plan; PL 99-499 (Superfund Amendments and Reauthorization Act of 1986, Title III; Nuclear Regulatory Commission Regulation 0654 (NUREG 0654); Joint State of Arizona/Maricopa County Fixed Nuclear Facility Emergency Response Off-Site Plan.*

HISTORY/ BACKGROUND

The Emergency management function was created in 1953 to coordinate disaster response activities for the County and the metropolitan area. The department provides technical and administrative assistance and guidance to local government, commercial or private enterprise, and the general public, thereby assisting them in carrying out their responsibilities in accordance with federal and state policies, emergency plans and programs in preparation for man-caused or natural disasters. Its mission is to ensure the greatest possible survival of the population, protection of property and continuity of government in the event of a national security, technology or natural disaster.

MANDATE DESCRIPTION

Develop, test and maintain the capability to respond to a life-threatening emergency or disaster and to provide relief from damage to damage property.

* Palo Verde provides Special Revenue Funds based upon estimated expenditures for conducting Palo Verde Emergency Disaster drills. Likewise, funding from the Emergency Management Assistance Program represents reimbursements to the County for actual expenses incurred during emergency situations.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

EMERGENCY MANAGEMENT
Department 15

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 55,216	$ 30,963	$ -	$ 86,179	$ -
SPECIAL REVENUE	676,275	214,579	28,841	919,695	897,964
SUB-TOTAL	$ 731,492	$ 245,542	$ 28,841	$ 1,005,875	$ 897,964
TOTAL FUNDS	$ 731,492	$ 245,542	$ 28,841	$ 1,005,875	$ 897,964

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

EMERGENCY MANAGEMENT
Department 15

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	276,816	276,816	276,816	254,398	254,398	(22,418)	-8%
620 OTHER INTERGOVERNMENTAL	677,482	677,482	690,060	643,566	643,566	(33,916)	-5%
645 INTEREST EARNINGS	-	-	5,512	-	-	-	
Sub Total	$ 954,298	$ 954,298	$ 972,388	$ 897,964	$ 897,964	$ (56,334)	-6%
Total Resources	$ 954,298	$ 954,298	$ 972,388	$ 897,964	$ 897,964	$ (56,334)	-6%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 573,124	$ 573,122	$ 545,869	$ 586,101	$ 543,285	$ 29,837	5%
710 OVERTIME	46,500	46,500	3,196	28,000	31,669	14,831	32%
750 FRINGE BENEFITS	111,086	111,088	99,924	113,716	109,746	1,342	1%
790 OTHER PERSONAL SERVICES	69,432	69,432	97,432	46,792	46,792	22,640	33%
Subtotal	$ 800,142	$ 800,142	$ 746,421	$ 774,609	$ 731,492	$ 68,650	9%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 85,174	$ 85,174	$ 66,450	$ 81,519	$ 81,519	$ 3,655	4%
802 MEDICAL SUPPLIES	-	-	912	-	-	-	
803 FUEL	1,630	1,630	1,311	1,658	1,658	(28)	-2%
804 NON-CAPITAL EQUIPMENT	20,422	20,422	27,423	50,000	50,000	(29,578)	-145%
810 LEGAL SERVICES	2,500	2,500	1,500	2,000	2,000	500	20%
812 OTHER SERVICES	10,000	10,000	5,000	12,000	12,000	(2,000)	-20%
820 OPERATING LEASES & RENTS	8,710	8,710	1,262	6,850	6,850	1,860	21%
825 REPAIRS & MAINTENANCE	29,460	29,460	19,046	28,972	28,972	488	2%
839 INTERNAL SERVICE CHARGES	37,980	37,980	31,206	24,573	21,333	16,647	44%
842 TRAVEL & EDUCATION	29,300	29,300	16,350	13,210	13,210	16,090	55%
843 POSTAGE/FREIGHT/SHIPPING	-	-	2,500	3,500	3,500	(3,500)	
850 UTILITIES	63,226	63,226	17,452	24,500	24,500	38,726	61%
Subtotal	$ 288,402	$ 288,402	$ 190,413	$ 248,782	$ 245,542	$ 42,860	15%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	19,000	19,000	15,598	28,841	28,841	(9,841)	-52%
Subtotal	$ 19,000	$ 19,000	$ 15,598	$ 28,841	$ 28,841	$ (9,841)	-52%
Total Expenditures	$ 1,107,544	$ 1,107,544	$ 952,432	$ 1,052,232	$ 1,005,875	$ 101,669	9%

TOTAL BUDGET BY PROGRAM
FY 2001-02
EMERGENCY MANAGEMENT SVCS
Agency 150

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1510	EMERGENCY MANAGEMENT	$ 55,216	$ 30,963	$ -	$ 86,179	$ -
	Totals:	$ 55,216	$ 30,963	$ -	$ 86,179	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
EMERGENCY MANAGEMENT SVCS
Agency 150

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$85,532	$88,044	$85,532	$90,049	$ 31,152	$ 54,380	64%
710 OVERTIME	11,000	-	11,000	6,000	9,669	1,331	12%
750 FRINGE BENEFITS	18,797	17,506	18,797	19,016	9,395	9,402	50%
790 OTHER PERSONAL SERVICES	-	3,001	-	5,000	5,000	(5,000)	
Subtotal	$115,329	$108,551	$115,329	$120,065	$ 55,216	$ 60,113	52%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$2,724	$0	$2,724	$0	$ -	$ 2,724	100%
803 FUEL	1,630	1,311	1,630	1,658	1,658	(28)	-2%
812 OTHER SERVICES	2,500	-	2,500	-	-	2,500	100%
825 REPAIRS & MAINTENANCE	200	2,286	200	7,972	7,972	(7,772)	-3886%
839 INTERNAL SERVICE CHARGES	30,863	31,206	30,863	24,573	21,333	9,530	31%
Subtotal	$37,917	$34,803	$37,917	$34,203	$ 30,963	$ 6,954	18%
Total Expenditures	$153,246	$143,354	$153,246	$154,268	$ 86,179	$ 67,067	44%
Operating Balance (Rev. - Exp.)	($153,246)	($143,354)	($153,246)	($154,268)	$ (86,179)	$ 67,067	44%

TOTAL BUDGET BY PROGRAM
FY 2001-02
EMERGENCY MANAGEMENT GRANTS
Agency 151

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1530	EMERGENCY MANAGEMENT GRANT	$ 502,491	$ 170,695	$ 18,841	$ 692,027	$ 666,217
1540	MCLEPC PLANNING GRANT	-	-	-	-	-
	Totals:	502,491	170,695	18,841	692,027	666,217

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
EMERGENCY MANAGEMENT GRANTS
Agency 151

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	242,700	242,700	242,700	212,450	212,450	(30,250)	-12%
620 OTHER INTERGOVERNMENTAL	450,961	463,539	450,961	453,767	453,767	2,806	1%
645 INTEREST EARNINGS	-	4,194	-	-	-	-	
Sub Total	$693,661	$710,432	$693,661	$666,217	$ 666,217	$ (27,444)	-4%
Total Resources	$693,661	$710,432	$693,661	$666,217	$ 666,217	$ (27,444)	-4%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$378,179	$354,494	$378,178	$384,560	$ 404,343	$ (26,165)	-7%
710 OVERTIME	19,000	2,000	19,000	19,000	19,000	-	0%
750 FRINGE BENEFITS	69,839	62,114	69,840	73,121	79,148	(9,308)	-13%
790 OTHER PERSONAL SERVICES	-	12,000	-	-	-	-	
Subtotal	$467,018	$430,608	$467,018	$476,681	$ 502,491	$ (35,473)	-8%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$64,950	$57,451	$64,950	$62,545	$ 62,545	$ 2,405	4%
804 NON-CAPITAL EQUIPMENT	8,000	15,000	8,000	34,800	34,800	(26,800)	-335%
810 LEGAL SERVICES	2,500	1,500	2,500	2,000	2,000	500	20%
812 OTHER SERVICES	7,500	5,000	7,500	11,000	11,000	(3,500)	-47%
820 OPERATING LEASES & RENTS	6,850	-	6,850	6,850	6,850	-	0%
825 REPAIRS & MAINTENANCE	27,500	15,000	27,500	21,000	21,000	6,500	24%
839 INTERNAL SERVICE CHARGES	7,117	-	7,117	-	-	7,117	100%
842 TRAVEL & EDUCATION	24,500	14,750	24,500	9,000	9,000	15,500	63%
843 POSTAGE/FREIGHT/SHIPPING	-	2,500	-	3,500	3,500	(3,500)	
850 UTILITIES	58,726	12,952	58,726	20,000	20,000	38,726	66%
Subtotal	$207,643	$124,154	$207,643	$170,695	$ 170,695	$ 36,948	18%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	19,000	15,000	19,000	18,841	18,841	159	1%
Subtotal	$19,000	$15,000	$19,000	$18,841	$ 18,841	$ 159	1%
Total Expenditures	$693,661	$569,762	$693,661	$666,217	$ 692,027	$ 1,634	0%
Operating Balance (Rev. - Exp.)	$0	$140,670	$0	($0)	$ (25,810)	$ (25,810)	-29872262%

TOTAL BUDGET BY PROGRAM
FY 2001-02
EMERGENCY MANAGEMENT PALO VERDE
Agency 152

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1520	PALO VERDE	$ 173,785	$ 43,884	$ 10,000	$ 227,669	$ 231,747
1550	ADEM SUPPORT FUNDING	-	-	-	-	-
	Totals:	173,785	43,884	10,000	227,669	231,747

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
EMERGENCY MANAGEMENT PALO VERDE
Agency 152

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	34,116	34,116	34,116	41,948	41,948	7,832	23%
620 OTHER INTERGOVERNMENTAL	226,521	226,521	226,521	189,799	189,799	(36,722)	-16%
645 INTEREST EARNINGS	-	1,319	-	-	-	-	
Sub Total	$260,637	$261,956	$260,637	$231,747	$ 231,747	$ (28,890)	-11%
Total Resources	$260,637	$261,956	$260,637	$231,747	$ 231,747	$ (28,890)	-11%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$109,413	$103,330	$109,412	$111,492	$ 107,790	$ 1,622	1%
710 OVERTIME	16,500	1,196	16,500	3,000	3,000	13,500	82%
750 FRINGE BENEFITS	22,450	20,304	22,451	21,579	21,203	1,248	6%
790 OTHER PERSONAL SERVICES	69,432	82,432	69,432	41,792	41,792	27,640	40%
Subtotal	$217,795	$207,262	$217,795	$177,863	$ 173,785	$ 44,010	20%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$17,500	$9,000	$17,500	$18,974	$ 18,974	$ (1,474)	-8%
802 MEDICAL SUPPLIES	-	912	-	-	-	-	
804 NON-CAPITAL EQUIPMENT	12,422	12,422	12,422	15,200	15,200	(2,778)	-22%
812 OTHER SERVICES	-	-	-	1,000	1,000	(1,000)	
820 OPERATING LEASES & RENTS	1,860	1,262	1,860	-	-	1,860	100%
825 REPAIRS & MAINTENANCE	1,760	1,760	1,760	-	-	1,760	100%
842 TRAVEL & EDUCATION	4,800	1,599	4,800	4,210	4,210	590	12%
850 UTILITIES	4,500	4,500	4,500	4,500	4,500	-	0%
Subtotal	$42,842	$31,456	$42,842	$43,884	$ 43,884	$ (1,042)	-2%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	598	-	10,000	10,000	(10,000)	
Subtotal	$0	$598	$0	$10,000	$ 10,000	$ (10,000)	
Total Expenditures	$260,637	$239,316	$260,637	$231,747	$ 227,669	$ 32,968	13%
Operating Balance (Rev. - Exp.)	$0	$22,640	$0	$0	$ 4,078	$ 4,078	4623612%

ENVIRONMENTAL SERVICES

MISSION

The mission of the Environmental Services Department is to provide effective environmental management to the people of Maricopa County so they can be confident they live in a healthful environment.

GOALS

- ↔ Implement the Department's business plan, staffing, and space requirements, while maintaining an annual productivity rate sufficient to meet the mandated State Implementation Plan, statutory and State delegation agreement levels while staying within budget limits.
- ↔ Develop department programs to meet the increasing demand for essential environmental services resulting from Maricopa County growth.

ISSUES

- ↔ The rapid growth rate of Maricopa County will continue to increase the demand for mandated environmental services.
- ↔ Incorporating rapid change in technology challenges the Environmental Services Department's ability to sustain technological capacity development.
- ↔ The external effects of catastrophic or major change events such as: a spending cap, lawsuits, public opinion, regionalization, etc. will increase the demand for environmental services.
- ↔ New legislation and unfunded mandates strain the Environmental Services Department's ability to maintain its program quality and effectiveness.
- ↔ Pressures of turnover and recruitment challenge the Environmental Services Department's ability to maintain a qualified workforce.
- ↔ The administrative and political effects of new countywide policies, elected official turnover, and possible organizational change test the Environmental Services Department's ability to smoothly implement its programs.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Air Permits Issued	1,577	1,300	760	800
Engineering Plans Reviewed	5,862	5,478	6,454	6,400
Environmental Health Permits Issued	15,333	16,317	16,511	17,000
Environmental Health Inspections	75,158	80,995	83,192	86,000
Trip Reduction Surveys Completed	440,948	604,373	589,005	600,000
Air Quality Inspection	1,264	7,417	11,109	11,000

POSITION DISTRIBUTION

POSITION DISTRIBUTION
88 ENVIRONMENTAL SERVICES

WORKING TITLE	FTE
ACCOUNT CLERK III	1.0
ADMINISTRATIVE	4.0
ADMINISTRATIVE ASSTNT I	4.0
ADMINISTRATIVE ASSTNT II	11.0
ADMINISTRATIVE ASSTNT III	2.0
ADMINISTRATIVE COORD I	2.0
ADMINISTRATIVE COORD II	12.0
ADMINISTRATIVE COORD IV	3.0
ADMINISTRATIVE COORD V	1.0
ADMINISTRATIVE COORD VI	1.0
ADMINISTRATOR II	1.0
AIR QUALITY INSPECTOR	3.0
AIR QUALITY INSTR TECH I	5.0
AIR QUALITY INSTR TECH II	4.0
ASSOCIATE DATABASE ANLYST	1.0
CHEMIST	1.0
CIVIL ENGINEER	5.0
CLERK II	1.0
CLERK III	1.0
CLERK IV	13.0
CONTRACTS COORDINATOR	1.0
EMS PROGRAMMER	1.0
ENGINEERING-PLANNING MGR	1.0
ENVIRNMNTL ENGRG SPEC I	5.0
ENVIRNMNTL ENGRG SPEC II	7.0
ENVIRNMNTL ENGRG SPEC III	13.0
ENVIRON SVCS DIR	1.0
ENVIRONMENATL HEALTH SPEC - LEAD	26.0
ENVIRONMENTAL HEALTH AIDE	2.0
ENVIRONMENTAL HEALTH SPEC	54.8
ENVIRONMENTAL SERVCS MGR	2.0
ENVIRONMENTAL SERVCS PLNR	13.0
ENVIRONMNTL FLD SVCS MGR	1.0
ENVRN INSPECTOR I	12.0
ENVRN INSPECTOR II	4.0
ENVRNMNTL HLTH SUPERVISR	2.0
ENVRNMNTL HLTH-ENGRG MGR	11.0
INTEGRATD SYS DSGN ANL II	1.0
LARGE SOURCE INSPECTORS	3.0
MAJOR & MINOR SOURCE UNIT MANAGER	1.0
MANAGEMENT ANALYST II	1.0
MANAGEMENT ANALYST III	3.0
MANAGEMENT ANALYST IV	1.0
OFFICE SUPERVISOR I	3.0
PLANNER/MODELER	1.0
PROFESSIONAL	7.0
PROGRAM COORDINATOR I	4.0
PROGRAMMER-ANALYST I	1.0
PROJECT MANAGER	1.0

WORKING TITLE	FTE
SECRETARY	2.0
SENIOR SYSTEMS PROGRAMMER	1.0
SUPERVISORY	1.0
TECHNICAL	6.0
VECTOR CONTROL OFFCR	1.0
VECTOR CONTROL OFFCR I	6.0
VECTOR CONTROL OFFCR II	2.0
TOTAL	284.3

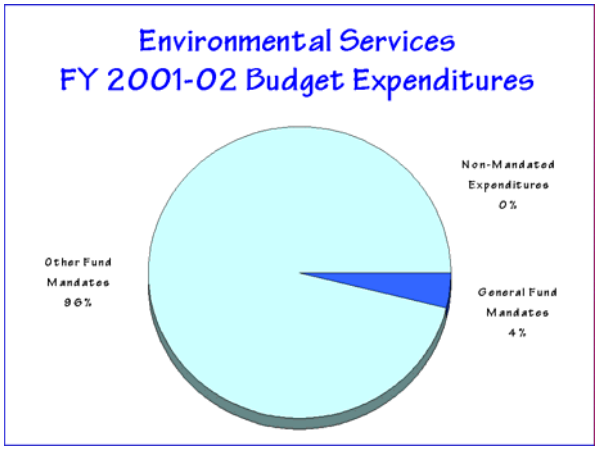
MANDATE CONSOLIDATED FINANCIAL DATA

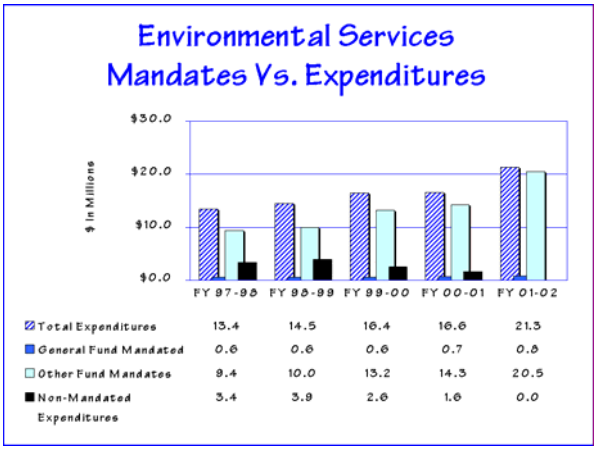
Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 583,409	$ 11,379,688	$ 11,963,097
FY 1997-98 Actuals	$ 568,333	$ 12,795,929	$ 13,364,262
FY 1998-99 Actuals	$ 573,977	$ 13,927,998	$ 14,501,975
FY 1999-00 Actuals	$ 641,352	$ 15,743,252	$ 16,384,604
FY 2000-01 Actuals	$ 659,444	$ 15,948,851	$ 16,608,295
FY 2001-02 Adopted Budget	$ 763,915	$ 20,549,169	$ 21,313,084

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 583,409	$ 8,821,050	$ 9,404,459
FY 1997-98 Actuals	$ 568,333	$ 9,375,580	$ 9,943,913
FY 1998-99 Actuals	$ 573,977	$ 10,032,353	$ 10,606,331
FY 1999-00 Actuals	$ 641,352	$ 13,190,830	$ 13,832,182
FY 2000-01 Actuals	$ 659,444	$ 14,302,109	$ 14,961,553
FY 2001-02 Adopted Budget	$ 763,915	$ 20,549,169	$ 21,313,084

Total Non-Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ 2,558,638	$ 2,558,638
FY 1997-98 Actuals	$ -	$ 3,420,349	$ 3,420,349
FY 1998-99 Actuals	$ -	$ 3,895,645	$ 3,895,645
FY 1999-00 Actuals	$ -	$ 2,552,423	$ 2,552,423
FY 2000-01 Actuals	$ -	$ 1,646,742	$ 1,646,742
FY 2001-02 Adopted Budget	$ -	$ -	$ -

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

VOLUNTARY VEHICLE REPAIR AND RETROFIT PROGRAM

AUTHORITY

A.R.S. in Title 49, Chapter 3, Article 3, by adding Section 49-474.03

HISTORY/ BACKGROUND

Chapter 217 of the 43rd Legislature, Regular Second Session, Section 19 (SB1427) of the bill amends A.R.S. in Title 49, Chapter 3, Article 3, by adding Section 49-474.03. The bill specifies that a county with a population of more than 400,000 persons according to the most recent United States decennial census shall establish and coordinate a voluntary repair and retrofit program.

MANDATE DESCRIPTION

The program will offer citizens of Maricopa County the option of voluntarily repairing and retrofitting their eligible vehicles. It is anticipated that not more than 1,280 vehicles will be repaired and retrofitted. It is the intent of the Environmental Services Department to contract with an independent contractor to assist in the development and implementation of the program.

Voluntary Vehicle Repair and Retrofit Program	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ -	$ -
FY 1997-98 Actuals	$ -	$ -	$ -
FY 1998-99 Actuals	$ 36,685	$ 203,173	$ 239,858
FY 1999-00 Actuals	$ 60,881	$ 357,027	$ 417,908
FY 2000-01 Actuals	$ 45,261	$ 615,195	$ 660,456
FY 2001-02 Adopted Budget	$ 50,290	$ 1,384,008	$ 1,434,298

ENVIRONMENTAL HEALTH

AUTHORITY

A.R.S. § 36-167 Sanitary regulations; notice; violations; classification; A.R.S. § 36-136 (D1) Powers and duties of director; 36-601 (B,C) Public nuisances dangerous to public health; Maricopa Environmental Health Code - Chapters 1-12; U.S. District Court of Arizona Judgement No. Civ 77-479 Hart vs. Hill.

HISTORY/ BACKGROUND

Maricopa County is responsible for the protection of the food and water supplies that sustain its residents, and for the detection and abatement of environmentally transmitted disease and public health nuisances within its boundaries. The Maricopa County Environmental Services Department enforces the provisions of the Maricopa County Environmental Health Code, Arizona State Statutes and Regulations that pertain to public health and environmental management. The Department has carried out these responsibilities since the establishment of those statutes that provide for the powers and authority of the Maricopa County Board of health, and the Maricopa County Board of Supervisors.

MANDATE DESCRIPTION

Maricopa County Board of Health must develop regulations necessary for the public health and safety of inhabitants. These regulations, approved by the Board of Supervisors, are incorporated in the Maricopa County Environmental Health Code. The Environmental Services Department must apply this code.

Environmental Health Program	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 583,409	$ 5,658,214	$ 6,241,623
FY 1997-98 Actuals	$ 568,333	$ 6,039,963	$ 6,608,296
FY 1998-99 Actuals	$ 537,292	$ 6,919,788	$ 7,457,080
FY 1999-00 Actuals	$ 580,471	$ 7,777,743	$ 8,358,214
FY 2000-01 Actuals	$ 614,183	$ 8,142,690	$ 8,756,874
FY 2001-02 Adopted Budget	$ 713,625	$ 10,019,791	$ 10,733,416

AIR QUALITY CONTROL

AUTHORITY

The Federal Clean Air Act an Amendments of 1990;A.R.S. Article 1 General Provisions; A.R.S. § 49-401 Declaration of Policy; A.R.S. § 49-402 State and County Control; A.R.S. Article 3 County Air Pollution Control; A.R.S. § 49-473 Board of Supervisors; A.R.S. § 49-479 Rules; A.R.S. § 49-180 Permits

HISTORY/ BACKGROUND

Maricopa County has received grant funding from the Environmental Protection Department to carry out provisions of the Clean Air Act since the late 1960's. Arizona Revised Statutes establishes state and county control of air pollution, and Maricopa County establishes an Air Pollution Program in the 1960's.

MANDATE DESCRIPTION

Adopt and enforce rules to control the release into the atmosphere of air contaminates and hazardous air pollutants. Collect permit fees equal to the average cost of services to defray the costs of implementing the program.

Air Quality Control Program	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ 3,162,836	$ 3,162,836
FY 1997-98 Actuals	$ -	$ 3,335,617	$ 3,335,617
FY 1998-99 Actuals	$ -	$ 3,112,566	$ 3,112,566
FY 1999-00 Actuals	$ -	$ 4,061,090	$ 4,061,090
FY 2000-01 Actuals	$ -	$ 4,492,237	
FY 2001-02 Adopted Budget	$ -	$ 6,764,954	$ -

TRIP REDUCTION AND SMALL BUSINESS ASSISTANCE PROGRAM

AUTHORITY

A.R.S. § 49-581, et seq. Trip Reduction Program; County Ordinance P-7 Trip Reduction Ordinance; Small Business Assistance Program - Federal Clean Air Act Title V, Small Business Assistance Program; A.R.S. § 49-507 Technical Assistance to Small Businesses.

HISTORY/ BACKGROUND

In 1987, a lawsuit was filed against the State of Arizona for exceeding the National Air Quality Standards for carbon monoxide. In response the Arizona Legislature passed the 1988 Air Quality Bill, which implemented the Trip Reduction Program for employers and schools in Maricopa County. Employers and schools with 100 or more employees or driving age students at any one site were affected by the requirements of the ordinance. In 1993 the Trip Reduction Ordinance No. P-7 was expanded requiring employers with 75-99 employees to participate in the program. The Ordinance was amended again in 1994 incorporating employers with 50-74 employees into the program.

Recognizing the need for helping small businesses in the area of technical assistance. Congress required the creation of the Small Business Assistance Program (SBAP) as part of the Clean Air Act Amendments (CAAA) of 1990. The SBAP would require a full-time Environmental Specialist independent from department enforcement activities, but with access to full departmental technical and outreach resources for small businesses. Although the requirements of the 1990 CAAA and the 1992 Comprehensive Air Quality Act (CAQA) are specific to air pollution control programs, the complexity of solid and hazardous waste rules and water quality protection rules of the Environmental Protection Department (EPA) and the Arizona Department of Environmental Quality (ADEQ) suggests that the program will eventually be established to provide a wider range of technical assistance to small businesses. The SBAP will be funded by Maricopa County Environmental Services Department permit fees to provide technical assistance and site visits independent of departmental enforcement activities. Advocate the needs of the small business community with respect to departmental activities, while making the permit application process more user-friendly.

MANDATE DESCRIPTION

Reduce traffic impacts on air pollution by monitoring compliance of employers and schools in the development, implementation, and maintenance of a Trip Reduction Program. Provide technical assistance to small businesses to aid compliance with the State Comprehensive Air Quality Act and the Clean Air Act Amendments of 1990.

Trip Reduction Program	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ 879,739	$ 879,739
FY 1997-98 Actuals	$ -	$ 931,079	$ 931,079
FY 1998-99 Actuals	$ -	$ 921,812	$ 921,812
FY 1999-00 Actuals	$ -	$ 994,969	$ 994,969
FY 2000-01 Actuals	$ -	$ 1,051,986	$ 1,051,986
FY 2001-02 Adopted Budget	$ -	$ 948,575	$ 948,575

TEA21 Grant-Trip Reduction Program	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ -	$ -
FY 1997-98 Actuals	$ -	$ -	$ -
FY 1998-99 Actuals	$ -	$ -	$ -
FY 1999-00 Actuals	$ -	$ -	$ -
FY 2000-01 Actuals	$ -	$ -	$ -
FY 2001-02 Adopted Budget	$ -	$ 1,431,842	$ 1,431,842

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

ENVIRONMENTAL SERVICES
Department 88

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 509,142	$ 254,773	$ -	$ 763,915	$ -
SPECIAL REVENUE	11,917,736	5,042,278	3,589,155	20,549,169	17,199,688
SUB-TOTAL	$ 12,426,878	$ 5,297,051	$ 3,589,155	$ 21,313,084	$ 17,199,688
TOTAL FUNDS	$ 12,426,878	$ 5,297,051	$ 3,589,155	$ 21,313,084	$ 17,199,688

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

ENVIRONMENTAL SERVICES
Department 88

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 3,508,000	$ 3,508,000	$ 4,642,873	$ 3,508,000	$ 4,261,310	$ 753,310	21%
REVENUE							
610 LICENSES & PERMITS	10,574,000	10,574,000	10,373,730	10,819,000	10,819,000	245,000	2%
615 GRANTS	4,392,533	6,322,533	4,378,477	4,564,688	4,564,688	(1,757,845)	-28%
635 OTHER CHARGES FOR SERVICES	377,000	377,000	397,113	400,000	400,000	23,000	6%
637 FINES & FORFEITS	128,900	128,900	288,209	358,000	358,000	229,100	178%
645 INTEREST EARNINGS	-	-	43,546	-	-	-	
650 MISCELLANEOUS REVENUE	704,000	704,000	776,037	1,058,000	1,058,000	354,000	50%
Sub Total	$ 16,176,433	$ 18,106,433	$ 16,257,112	$ 17,199,688	$ 17,199,688	$ (906,745)	-5%
Total Resources	$ 19,684,433	$ 21,614,433	$ 20,899,985	$ 20,707,688	$ 21,460,998	$ (153,435)	-1%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 9,506,803	$ 9,610,496	$ 9,433,923	$ 10,342,314	$ 10,083,669	$ (473,173)	-5%
705 TEMPORARY PAY	61,000	58,784	65,475	57,363	45,363	13,421	23%
710 OVERTIME	50,850	50,850	32,587	57,800	34,200	16,650	33%
750 FRINGE BENEFITS	2,025,663	2,077,942	1,916,405	2,445,583	2,263,646	(185,704)	-9%
790 OTHER PERSONAL SERVICES	-	1,024	16,092	-	-	1,024	100%
Subtotal	$ 11,644,316	$ 11,799,096	$ 11,464,482	$ 12,903,059	$ 12,426,878	$ (627,782)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 395,029	$ 396,529	$ 286,431	$ 176,676	$ 133,170	$ 263,359	66%
802 MEDICAL SUPPLIES	9,978	9,978	11,791	5,400	5,400	4,578	46%
803 FUEL	39,483	39,483	46,241	46,722	54,384	(14,901)	-38%
804 NON-CAPITAL EQUIPMENT	150,600	167,100	221,410	167,000	19,000	148,100	89%
812 OTHER SERVICES	2,222,649	4,017,264	2,287,210	2,650,698	2,706,061	1,311,203	33%
820 OPERATING LEASES & RENTS	809,523	814,887	872,819	924,730	870,730	(55,843)	-7%
825 REPAIRS & MAINTENANCE	126,400	126,400	91,988	124,571	105,671	20,729	16%
839 INTERNAL SERVICE CHARGES	702,933	653,914	705,201	537,655	652,414	1,500	0%
842 TRAVEL & EDUCATION	63,300	199,060	125,400	207,900	166,415	32,645	16%
843 POSTAGE/FREIGHT/SHIPPING	150,858	21,358	102,410	9,000	9,000	12,358	58%
845 SUPPORT & CARE OF PERSONS	-	-	-	-	45,708	(45,708)	
850 UTILITIES	5,000	5,000	6,626	4,528	4,528	472	9%
880 TRANSFERS OUT	578,358	578,358	578,358	579,933	524,570	53,788	9%
Subtotal	$ 5,254,111	$ 7,029,331	$ 5,335,885	$ 5,434,813	$ 5,297,051	$ 1,732,280	25%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	-	630	-	3,400,000	(3,400,000)	
920 CAPITAL EQUIPMENT	128,135	128,135	189,976	14,000	-	128,135	100%
930 VEHICLES & CONSTRUCTION EQUIF	234,250	234,250	187,748	190,155	154,155	80,095	34%
950 DEBT SERVICE	-	-	-	-	35,000	(35,000)	
Subtotal	$ 362,385	$ 362,385	$ 378,354	$ 204,155	$ 3,589,155	$ (3,226,770)	-890%
Total Expenditures	$ 17,260,812	$ 19,190,812	$ 17,178,721	$ 18,542,027	$ 21,313,084	$ (2,122,272)	-11%
Operating Balance (Rev. - Exp.)	$ (1,084,379)	$ (1,084,379)	$ (921,609)	$ (1,342,339)	$ (4,113,396)	$ (3,029,017)	-279%

TOTAL BUDGET BY PROGRAM
FY 2001-02
ENVIRONMENTAL SERVICES
Agency 880

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
8811	EA BUSINESS SERVICES	$ -	$ -	$ -	$ -	$ -
8819	ENVIRON SERV	-	-	-	-	-
8825	VEHICLE RETROFIT PROGRAM	32,464	17,826	-	50,290	-
8826	TRIP REDUCTION GRANT	-	-	-	-	-
8828	ISTEA	-	-	-	-	-
8835	EH-ENGNR FIELD OPERATION	-	-	-	-	-
8842	EH TECHNICAL SERVICES ADMIN	-	-	-	-	-
8844	EH PLANNING & ANALYSIS	-	-	-	-	-
8847	AIR POLLUTION FEDERAL GRANT 99	-	-	-	-	-
8849	AIR POLLUTION FEDERAL GRANT 98	-	-	-	-	-
8851	EH-FIELD SVCS VECTOR CONTROL	361,159	189,831	-	550,990	-
8852	EH FIELD SVCS ADMIN	-	-	-	-	-
8853	EH-FIELD SVCS WILDCAT DUMPING	37,944	16,698	-	54,642	-
8854	EH-FIELD SVCS NUISANCE COMPLIA	77,575	30,418	-	107,993	-
8859	EH DIVISION CENTRAL REGION	-	-	-	-	-
	Totals:	$ 509,142	$ 254,773	$ -	$ 763,915	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ENVIRONMENTAL SERVICES
Agency 880

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$357,680	$359,787	$357,078	$392,969	$ 402,400	$ (45,322)	-13%
705 TEMPORARY PAY	9,000	7,214	9,000	5,363	5,363	3,637	40%
710 OVERTIME	-	5,832	-	8,200	8,200	(8,200)	
750 FRINGE BENEFITS	77,692	77,522	78,294	94,563	93,178	(14,884)	-19%
790 OTHER PERSONAL SERVICES	-	122	-	-	-	-	
Subtotal	$444,372	$450,477	$444,372	$501,095	$ 509,142	$ (64,770)	-15%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$165,712	$124,283	$165,712	$211,431	$ 203,385	$ (37,673)	-23%
802 MEDICAL SUPPLIES	300	146	300	300	300	-	0%
803 FUEL	16,000	16,595	16,000	18,000	18,000	(2,000)	-13%
804 NON-CAPITAL EQUIPMENT	-	-	-	2,000	2,000	(2,000)	
812 OTHER SERVICES	1,500	1,441	1,500	5,688	5,688	(4,188)	-279%
820 OPERATING LEASES & RENTS	3,500	2,292	3,500	2,000	2,000	1,500	43%
825 REPAIRS & MAINTENANCE	9,000	5,529	9,000	7,500	7,500	1,500	17%
839 INTERNAL SERVICE CHARGES	25,367	13,600	25,367	-	-	25,367	100%
842 TRAVEL & EDUCATION	4,700	4,367	4,700	9,400	9,400	(4,700)	-100%
843 POSTAGE/FREIGHT/SHIPPING	7,108	3,552	7,108	6,500	6,500	608	9%
Subtotal	$233,187	$171,805	$233,187	$262,819	$ 254,773	$ (21,586)	-9%
CAPITAL OUTLAY							
930 VEHICLES & CONSTRUCTION EQUIP.	25,000	12,498	25,000	-	-	25,000	100%
Subtotal	$25,000	$12,498	$25,000	$0	$ -	$ 25,000	100%
Total Expenditures	$702,559	$634,780	$702,559	$763,914	$ 763,915	$ (61,356)	-9%
Operating Balance (Rev. - Exp.)	($702,559)	($634,780)	($702,559)	($763,914)	$ (763,915)	$ (61,356)	-9%

TOTAL BUDGET BY PROGRAM
FY 2001-02
ENVIRONMENTAL SERVICES GRANTS
Agency 881

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
8812	SITIX CONSENT DECREE	$ -	$ -	$ -	$ -	$ -
8823	ISTEA GRANT #6	-	-	-	-	-
8824	ISTEA GRANT #7	-	521,842	-	521,842	521,842
8825	FY99 JUNK CAR RETIREMENT	96,788	1,287,220	-	1,384,008	1,384,008
8826	TRIP REDUCTION GRANT FY 99	430,271	518,304	-	948,575	948,575
8827	LAWNMOWER EMISSIONS GRANT	-	-	-	-	-
8828	ISTEA GRANT FY98	371,663	538,337	-	910,000	910,000
8829	TRIP REDUCTION GRANT FY98	-	-	-	-	-
8845	ADOT AIR QUALITY IMPRVMNT #2	-	-	-	-	-
8847	AIR POLLUTION FED GRANT FY99	556,292	243,971	-	800,263	800,263
8848	AIR POLLUTION SOURCE TESTING	-	-	-	-	-
8849	AIR POLLUTION FED GRANT FY98	-	-	-	-	-
8852	FDA RISK BASED ASSESSMENT	-	-	-	-	-
	Totals:	$ 1,455,014	$ 3,109,674	$ -	$ 4,564,688	$ 4,564,688

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ENVIRONMENTAL SERVICES GRANTS
Agency 881

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	4,392,533	4,378,477	6,322,533	4,564,688	4,564,688	(1,757,845)	-28%
Sub Total	$4,392,533	$4,378,477	$6,322,533	$4,564,688	$ 4,564,688	$ (1,757,845)	-28%
Total Resources	$4,392,533	$4,378,477	$6,322,533	$4,564,688	$ 4,564,688	$ (1,757,845)	-28%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,124,788	$1,083,752	$1,191,674	$1,172,059	$ 1,172,059	$ 19,615	2%
705 TEMPORARY PAY	-	16,470	-	-	-	-	
710 OVERTIME	1,250	624	1,250	-	-	1,250	100%
750 FRINGE BENEFITS	246,235	232,788	256,106	282,954	282,954	(26,848)	-10%
790 OTHER PERSONAL SERVICES	-	21	1,024	-	-	1,024	100%
Subtotal	$1,372,273	$1,333,655	$1,450,054	$1,455,014	$ 1,455,014	$ (4,960)	0%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$746,517	$521,738	$748,017	$319,715	$ 319,715	$ 428,302	57%
802 MEDICAL SUPPLIES	6,678	10,149	6,678	5,000	5,000	1,678	25%
803 FUEL	7,250	7,350	7,250	5,000	5,000	2,250	31%
804 NON-CAPITAL EQUIPMENT	-	38,801	16,500	7,000	7,000	9,500	58%
812 OTHER SERVICES	2,003,306	2,119,761	3,822,902	2,505,167	2,560,530	1,262,372	33%
820 OPERATING LEASES & RENTS	104,523	146,166	109,887	167,230	167,230	(57,343)	-52%
825 REPAIRS & MAINTENANCE	42,500	28,322	42,500	6,171	6,171	36,329	85%
839 INTERNAL SERVICE CHARGES	20,100	19,656	23,100	12,000	12,000	11,100	48%
842 TRAVEL & EDUCATION	10,000	6,901	16,260	20,000	20,000	(3,740)	-23%
843 POSTAGE/FREIGHT/SHIPPING	14,250	14,870	14,250	2,500	2,500	11,750	82%
850 UTILITIES	5,000	5,921	5,000	4,528	4,528	472	9%
880 TRANSFERS OUT	-	-	-	55,363	-	-	
Subtotal	$2,960,124	$2,919,635	$4,812,344	$3,109,674	$ 3,109,674	$ 1,702,670	35%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	60,135	125,186	60,135	-	-	60,135	100%
Subtotal	$60,135	$125,186	$60,135	$0	$ -	$ 60,135	100%
Total Expenditures	$4,392,532	$4,378,476	$6,322,533	$4,564,688	$ 4,564,688	$ 1,757,845	28%
Operating Balance (Rev. - Exp.)	$1	$1	($0)	$0	$ 0	$ 0	1194%

TOTAL BUDGET BY PROGRAM
FY 2001-02
ENVIRONMENTAL SERVICES AIR POLLUTION
Agency 882

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
8811	EA - BUSINESS SERVICES ADMIN.	$ 636,291	$ 9,025	$ -	$ 645,316	$ 4,695,000
8819	EA - DEPT. ISF CHARGES	(53,556)	362,626	1,535,000	1,844,070	-
8821	EA - COMPLAINTS MANAGEMENT	68,199	3,500	-	71,699	-
8822	EA - SMALL BUSINESS ASST. PROG	138,093	11,000	-	149,093	-
8841	EA - EMISSIONS INVENTORY	153,099	-	-	153,099	-
8842	EA - TECHNICAL SVCS. ADMIN.	599,278	151,978	90,364	841,620	-
8843	EA - ENGINEERING SERVICES AIR PERMITTIN	725,164	-	-	725,164	-
8844	EA - PLANNING & ANALYSIS	291,129	-	-	291,129	-
8845	EA - COMPLIANCE	1,243,502	-	-	1,243,502	-
8852	EA-FIELD SVCS ADMINISTRATION	-	-	-	-	-
8854	EA-FIELD SVCS EASTERN REGION	-	-	-	-	-
8855	EA-FIELD SVCS WESTERN REGION	-	-	-	-	-
8856	EA-FIELD SVCS NORTHERN REGION	-	-	-	-	-
8857	EA - AIR COMPLIANCE	-	-	-	-	-
	Totals:	$ 3,801,198	$ 538,129	$ 1,625,364	$ 5,964,691	$ 4,695,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ENVIRONMENTAL SERVICES AIR POLLUTION
Agency 882

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$1,584,000	$1,857,149	$1,584,000	$1,584,000	$ 1,917,589	$ 333,589	21%
REVENUE							
610 LICENSES & PERMITS	4,177,000	4,140,921	4,177,000	4,265,000	4,265,000	88,000	2%
637 FINES & FORFEITS	120,000	279,041	120,000	350,000	350,000	230,000	192%
650 MISCELLANEOUS REVENUE	79,000	82,200	79,000	80,000	80,000	1,000	1%
Sub Total	$4,376,000	$4,502,162	$4,376,000	$4,695,000	$ 4,695,000	$ 319,000	7%
Total Resources	$5,960,000	$6,359,311	$5,960,000	$6,279,000	$ 6,612,589	$ 652,589	11%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$2,897,563	$2,801,846	$2,910,879	$3,288,190	$ 3,105,093	$ (194,214)	-7%
705 TEMPORARY PAY	-	5,218	-	-	-	-	
710 OVERTIME	-	293	-	-	-	-	
750 FRINGE BENEFITS	611,592	568,008	629,276	754,015	696,104	(66,828)	-11%
790 OTHER PERSONAL SERVICES	-	345	-	-	-	-	
Subtotal	$3,509,155	$3,375,710	$3,540,155	$4,042,205	$ 3,801,198	$ (261,043)	-7%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	($621,000)	($491,965)	($621,000)	($478,821)	$ (480,321)	$ (140,679)	-23%
802 MEDICAL SUPPLIES	2,500	1,248	2,500	-	-	2,500	100%
803 FUEL	500	248	500	-	-	500	100%
804 NON-CAPITAL EQUIPMENT	75,000	92,738	75,000	104,000	4,000	71,000	95%
812 OTHER SERVICES	93,913	20,614	114,932	15,913	15,913	99,019	86%
820 OPERATING LEASES & RENTS	277,800	277,800	277,800	277,800	277,800	-	0%
825 REPAIRS & MAINTENANCE	20,000	21,686	20,000	34,000	55,000	(35,000)	-175%
839 INTERNAL SERVICE CHARGES	384,512	425,185	332,493	243,168	295,744	36,749	11%
842 TRAVEL & EDUCATION	18,500	38,102	53,500	62,000	62,000	(8,500)	-16%
843 POSTAGE/FREIGHT/SHIPPING	35,000	19,352	-	-	-	-	
845 SUPPORT & CARE OF PERSONS	-	-	-	-	45,708	(45,708)	
850 UTILITIES	-	631	-	-	-	-	
880 TRANSFERS OUT	289,179	289,179	289,179	262,285	262,285	26,894	9%
Subtotal	$575,904	$694,818	$544,904	$520,345	$ 538,129	$ 6,775	1%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	630	-	-	1,500,000	(1,500,000)	
920 CAPITAL EQUIPMENT	20,000	35,688	20,000	-	-	20,000	100%
930 VEHICLES & CONSTRUCTION EQUIP.	50,250	48,463	50,250	90,364	90,364	(40,114)	-80%
950 DEBT SERVICE	-	-	-	-	35,000	(35,000)	
Subtotal	$70,250	$84,781	$70,250	$90,364	$ 1,625,364	$ (1,555,114)	-2214%
Total Expenditures	$4,155,309	$4,155,309	$4,155,309	$4,652,914	$ 5,964,691	$ (1,809,382)	-44%
Operating Balance (Rev. - Exp.)	$220,691	$346,853	$220,691	$42,086	$ (1,269,691)	$ (1,490,382)	-675%
Ending Fund Balance (Resources - Exp.)	$1,804,691	$2,204,002	$1,804,691	$1,626,086	$ 647,898	$ (1,156,793)	-64%

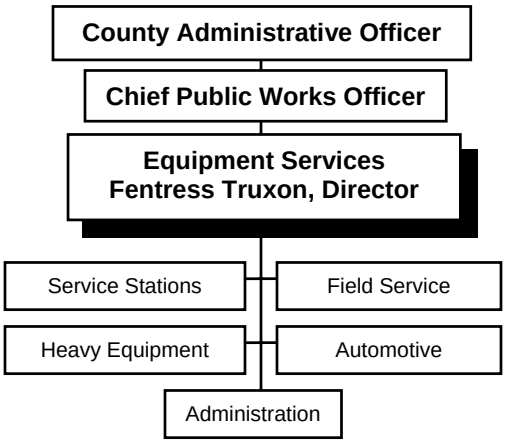
TOTAL BUDGET BY PROGRAM
FY 2001-02
ENVIRONMENTAL SERVICES ENV. HEALTH
Agency 883

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
8810	EA BUSINESS SERVICES	$ -	$ -	$ -	$ -	$ -
8811	EH - BUSINESS SVCS. ADMIN.	610,260	52,300	-	662,560	7,940,000
8819	EH - DEPT. ISF CHARGES	(184,041)	863,073	1,900,000	2,579,032	-
8831	EH - ENGINEERING SVCS. ADMIN.	365,963	78,756	36,891	481,610	-
8832	EH - ENGINEERING PLAN REVIEW	262,620	-	-	262,620	-
8833	EH-ENGINEERING-DRINKING WATER	235,157	-	-	235,157	-
8834	EH - ENGNR. HEALTH PLAN REVIEW	225,944	-	-	225,944	-
8835	EH - ENGNR. FIELD OPERATIONS	393,071	-	-	393,071	-
8836	EH-ENGINEERING-SOLID WASTE	84,795	-	-	84,795	-
8851	EH NEW REGIONAL OFFICE	116,070	18,887	-	134,957	-
8852	EH DIVISION ADMINISTRATION	806,126	99,572	26,900	932,598	-
8853	EH DIVISION SPECIAL PROG.	607,967	41,539	-	649,506	-
8854	EH DIVISION EASTERN REGION	693,799	65,216	-	759,015	-
8855	EH DIVISION WESTERN REGION	573,686	74,692	-	648,378	-
8856	EH DIVISION NORTHERN REGION	578,804	68,392	-	647,196	-
8857	EH DIVISION FOOD SVCS. REVIEW	437,671	10,918	-	448,589	-
8858	EH DIVISION T & Q ASSURANCE	360,039	8,792	-	368,831	-
8859	EH DIVISION CENTRAL REGION	493,594	12,338	-	505,932	-
	Totals:	$ 6,661,525	$ 1,394,475	$ 1,963,791	$ 10,019,791	$ 7,940,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ENVIRONMENTAL SERVICES ENV. HEALTH
Agency 883

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$1,924,000	$2,785,724	$1,924,000	$1,924,000	$ 2,343,721	$ 419,721	22%
REVENUE							
610 LICENSES & PERMITS	6,397,000	6,232,809	6,397,000	6,554,000	6,554,000	157,000	2%
635 OTHER CHARGES FOR SERVICES	377,000	397,113	377,000	400,000	400,000	23,000	6%
637 FINES & FORFEITS	8,900	9,168	8,900	8,000	8,000	(900)	-10%
645 INTEREST EARNINGS	-	43,546	-	-	-	-	
650 MISCELLANEOUS REVENUE	625,000	693,837	625,000	978,000	978,000	353,000	56%
Sub Total	$7,407,900	$7,376,473	$7,407,900	$7,940,000	$ 7,940,000	$ 532,100	7%
Total Resources	$9,331,900	$10,162,197	$9,331,900	$9,864,000	$ 10,283,721	$ 951,821	10%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$5,126,772	$5,188,538	$5,150,865	$5,489,095	$ 5,404,116	$ (253,251)	-5%
705 TEMPORARY PAY	52,000	36,573	49,784	52,000	40,000	9,784	20%
710 OVERTIME	49,600	25,838	49,600	49,600	26,000	23,600	48%
750 FRINGE BENEFITS	1,090,143	1,038,086	1,114,266	1,314,050	1,191,409	(77,143)	-7%
790 OTHER PERSONAL SERVICES	-	15,604	-	-	-	-	
Subtotal	$6,318,515	$6,304,639	$6,364,515	$6,904,745	$ 6,661,525	$ (297,010)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$103,800	$132,375	$103,800	$124,351	$ 90,391	$ 13,409	13%
802 MEDICAL SUPPLIES	500	248	500	100	100	400	80%
803 FUEL	15,733	22,048	15,733	23,722	31,384	(15,651)	-99%
804 NON-CAPITAL EQUIPMENT	75,600	89,871	75,600	54,000	6,000	69,600	92%
812 OTHER SERVICES	123,930	145,394	77,930	123,930	123,930	(46,000)	-59%
820 OPERATING LEASES & RENTS	423,700	446,561	423,700	477,700	423,700	-	0%
825 REPAIRS & MAINTENANCE	54,900	36,451	54,900	76,900	37,000	17,900	33%
839 INTERNAL SERVICE CHARGES	272,954	246,760	272,954	282,487	344,670	(71,716)	-26%
842 TRAVEL & EDUCATION	30,100	76,030	124,600	116,500	75,015	49,585	40%
843 POSTAGE/FREIGHT/SHIPPING	94,500	64,636	-	-	-	-	
850 UTILITIES	-	74	-	-	-	-	
880 TRANSFERS OUT	289,179	289,179	289,179	262,285	262,285	26,894	9%
Subtotal	$1,484,896	$1,549,627	$1,438,896	$1,541,975	$ 1,394,475	$ 44,421	3%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	-	-	-	1,900,000	(1,900,000)	
920 CAPITAL EQUIPMENT	48,000	29,102	48,000	14,000	-	48,000	100%
930 VEHICLES & CONSTRUCTION EQUIP.	159,000	126,787	159,000	99,791	63,791	95,209	60%
Subtotal	$207,000	$155,889	$207,000	$113,791	$ 1,963,791	$ (1,756,791)	-849%
Total Expenditures	$8,010,411	$8,010,155	$8,010,411	$8,560,511	$ 10,019,791	$ (2,009,380)	-25%
Operating Balance (Rev. - Exp.)	($602,511)	($633,682)	($602,511)	($620,511)	$ (2,079,791)	$ (1,477,280)	-245%
Ending Fund Balance (Resources - Exp.)	$1,321,489	$2,152,042	$1,321,489	$1,303,489	$ 263,930	$ (1,057,559)	-80%

EQUIPMENT SERVICES



MISSION

The mission of the Equipment Services Department is to provide vehicle, equipment, and fuel services to employees and departments of Maricopa County so they can have the transportation and equipment that is needed to perform their jobs.

VISION

To be recognized as a leader in providing professional, efficient, cost effective fleet services.

GOALS

- ↔ Monitor all new and existing safety and environmental regulations each year to provide 100% compliance, zero violations and no fines.
- ↔ Provide current computerization, communication media, and technology each year to maintain a minimum of 96% fleet availability in accordance with industry standards.
- ↔ Increase the number of alternative fueled vehicles to 75% of the total number of on-road vehicles by year 2006.
- ↔ Increase operational efficiency by maintaining inventory accuracy at a minimum of 90%.
- ↔ Maintain a 95% customer satisfaction rating for overall department performance.

ISSUES

- ↔ State and or federal environmental, safety, and transportation laws will be enacted that will increase expenditures for personnel, equipment, and capital assets at the Equipment Services Department.
- ↔ Technological advances in computer, information and communications technology will impact personnel to acquire new skills and impact the Department to continually invest and upgrade automotive diagnostic equipment, management software, and systems to deliver efficient and cost effective services.
- ↔ The ever increasing cost of fuel and the use of credit cards to purchase fuel will increase cost to the County and distort the demand for County vehicle fuel.
- ↔ The increase in County fleet size, aging rental pool vehicles, type, variety, and complexity of equipment means the development of unique private and public partnerships, flexible and more efficient work force and innovative management systems to find new ways of doing things with fewer people and with no budget increase.
- ↔ Construction of new jail and juvenile facilities at the Durango complex and the future growth patterns toward the west, northwest, and southwest means that the Equipment Services Department must either close and or relocate and or modify the facilities at Durango and the satellite locations.
- ↔ The change in demographics, increase in the valley population and its encroaching development will make it harder to attract, train, retain, and motivate the highly technically skilled work force needed at

Equipment Services.

- ↔ Customer demand for instant, real time, internet type convenient service impacts the Equipment Services Department to implement 24 hour 7 day service at the customer's site in order to provide fleet availability that meets or exceeds the industry standards.
- ↔ Non compliance with state mandates for alternative fueled vehicles could result in legal sanctions and the lack of technically trained staff, lack of fueling facilities to accommodate future growth patterns, and lack of engine technology could impact compliance with the mandates.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Work Orders Completed	25,892	16,479	16,487	16,500
Miles Traveled	21,412,825	21,767,183	21,239,802	22,000,000
Fuel Consumption (gallons)	2,092,505	2,176,445	2,425,615	2,495,000
Fleet Availability	96.06%	90.76%	96.73%	96.00%

POSITION DISTRIBUTION

POSITION DISTRIBUTION
74 EQUIPMENT SERVICES

WORKING TITLE	FTE
ACCOUNTS PAYABLE LEAD	1.0
ADMINISTRATOR	1.0
AUTOMOTIVE & HEAVY EQUIP PARTS SPC	2.0
AUTOMOTIVE SUPERVISOR	1.0
DIRECTOR	1.0
FIELD PM TECHNICIAN	3.0
FIELD TIRE ASSISTANT	1.0
FUEL & ENVIRONMENTAL SPECIALIST	1.0
GENERAL AUTO TECHNICIAN	12.0
GENERAL H.E. FIELD TECHNICIAN	3.0
GENERAL H.E. TECHNICIAN	5.0
HEAVY EQUIPMENT SUPERVISOR	1.0
HR SPECIALIST	1.0
INFORMATION SYSTEM COORDINATOR	1.0
LEAD AUTO TECHNICIAN	1.0
LEAD H.E. FIELD TECHNICIAN	1.0
LEAD H.E. TECHNICIAN	1.0
MASTER AUTO TECHNICIAN	2.0
MASTER AUTO TECHNICIAN - ALTERNATIVE FUEL	1.0
MASTER H.E. FIELD TECHNICIAN	2.0
MECHANICAL ENGINEER	1.0
OFFICE ASSISTANT	1.0
PARTS RUNNER	1.0
PARTS SUPERVISOR	1.0
PM TECHNICIAN	7.0
RENTAL CLERK	1.0
SERVICE LEAD	1.0
SERVICE WRITER	2.0
SR PROCUREMENT SPECIALIST	2.0
TIRE ASSISTANT	1.0
TRADES SUPERVISOR - ADMIN	2.0
WELDER/FABRICATOR SUPERVISOR	1.0
TOTAL	63.0

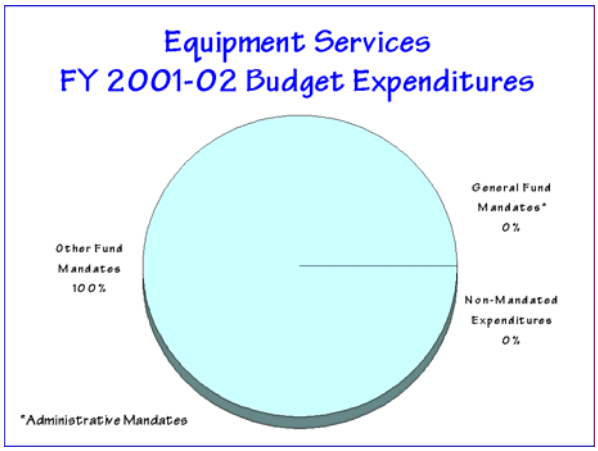
MANDATE CONSOLIDATED FINANCIAL DATA

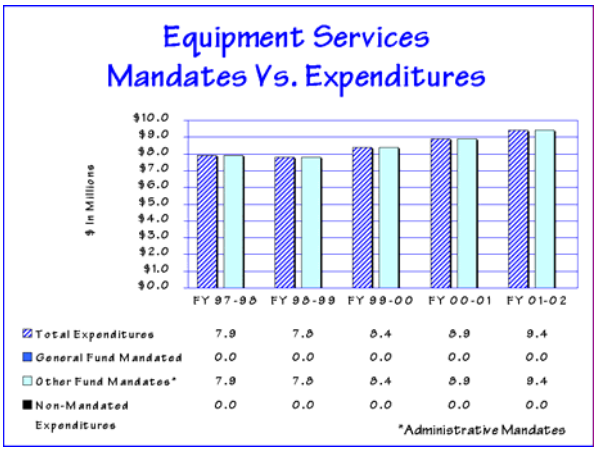
Total Department Expenditures	Internal Service	Total
FY 1996-97 Actuals	$ 8,372,982	$ 8,372,982
FY 1997-98 Actuals	$ 7,863,391	$ 7,863,391
FY 1998-99 Actuals	$ 7,757,994	$ 7,757,994
FY 1999-00 Actuals	$ 8,434,021	$ 8,434,021
FY 2000-01 Estimate	$ 8,875,443	$ 8,875,443
FY 2001-02 Adopted Budget	$ 9,421,425	$ 9,421,425

Total Mandated Expenditures	Internal Service	Total
FY 1996-97 Actuals	N/A	N/A
FY 1997-98 Actuals	N/A	N/A
FY 1998-99 Actuals	$ 36,500	$ 36,500
FY 1999-00 Actuals	$ 45,900	$ 45,900
FY 2000-01 Estimate	$ 17,135	$ 17,135
FY 2001-02 Adopted Budget	$ -	$ -

Total Administrative Mandates	Internal Service	Total
FY 1996-97 Actuals	$ 8,372,982	$ 8,372,982
FY 1997-98 Actuals	$ 7,863,391	$ 7,863,391
FY 1998-99 Actuals	$ 7,721,494	$ 7,721,494
FY 1999-00 Actuals	$ 8,388,121	$ 8,388,121
FY 2000-01 Estimate	$ 8,858,308	$ 8,858,308
FY 2001-02 Adopted Budget	$ 9,421,425	$ 9,421,425

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

ALTERNATIVE FUELS

AUTHORITY

A.R.S. § 49-571 (SB1269 AZ Clean Air Bill) Alternative fuel requirements for new buses; A.R.S. § 49-474.01 (HB2002 AZ Clean Air Act) Vehicle fleet plan for alternative fuels

HISTORY/ BACKGROUND

Clean Air Act Amendments of 1990 has provisions for controlling air quality in non-attainment areas by requiring fleet purchases to include cleaner fuels (i.e. compressed natural gas, propane, etc) as a motor vehicle fuel. Energy Policy Act of 1992 established a policy to develop domestically produced alternative fuels for motor vehicles. Currently applicable to federal, state, and alternative-fuel provider fleets. DOE rule making could extend requirements to municipal/private fleets. Arizona legislation has been enacted that has more stringent requirements with respect to type of vehicle and time schedule for accomplishment.

MANDATE DESCRIPTION

Arizona Revised Statutes alternative fuel requirements apply to all on-road vehicles in state, city or town, school district, and county (with a population greater than 1,200,000). Alternative fuels include electricity, propane, natural gas, hydrogen, solar, alcohol (85% content).

Alternative Fuels	Internal Service	Total
FY 1996-97 Actuals	N/A	N/A
FY 1997-98 Actuals	N/A	N/A
FY 1998-99 Actuals	$ 36,500	$ 36,500
FY 1999-00 Actuals	$ 45,900	$ 45,900
FY 2000-01 Estimate	$ 17,135	$ 17,135
FY 2001-02 Adopted Budget	$ -	$ -

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

EQUIPMENT SERVICES
Department 74

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
INTERNAL SERVICE	2,814,232	6,394,442	212,750	9,421,424	9,200,000
SUB-TOTAL	$ 2,814,232	$ 6,394,442	$ 212,750	$ 9,421,424	$ 9,200,000
TOTAL FUNDS	$ 2,814,232	$ 6,394,442	$ 212,750	$ 9,421,424	$ 9,200,000

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

EQUIPMENT SERVICES
Department 74

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 1,249,723	$ 1,249,723	$ 1,249,723	$ 511,230	$ 643,588	$ (606,135)	-49%
REVENUE							
615 GRANTS	-	-	11,475	-	-	-	
635 OTHER CHARGES FOR SERVICES	-	-	4,538	-	-	-	
636 INTERNAL SERVICE CHARGES	8,370,465	8,370,465	8,028,453	9,937,035	9,200,000	829,535	10%
645 INTEREST EARNINGS	-	-	(1,145)	-	-	-	
650 MISCELLANEOUS REVENUE	-	-	193,275	-	-	-	
651 GAIN ON FIXED ASSETS	-	-	32,711	-	-	-	
Sub Total	$ 8,370,465	$ 8,370,465	$ 8,269,307	$ 9,937,035	$ 9,200,000	$ 829,535	10%
Total Resources	$ 9,620,188	$ 9,620,188	$ 9,519,030	$ 10,448,265	$ 9,843,588	$ 223,400	2%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 2,057,337	$ 2,091,600	$ 2,067,711	$ 2,170,740	$ 2,129,723	$ (38,123)	-2%
705 TEMPORARY PAY	66,252	50,483	43,987	48,116	48,116	2,367	5%
710 OVERTIME	136,502	134,066	117,892	142,000	142,000	(7,934)	-6%
750 FRINGE BENEFITS	460,984	460,298	432,472	512,020	494,393	(34,094)	-7%
790 OTHER PERSONAL SERVICES	-	24,628	25,996	-	-	24,628	100%
Subtotal	$ 2,721,075	$ 2,761,075	$ 2,688,058	$ 2,872,876	$ 2,814,232	$ (53,157)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 3,126,000	$ 3,101,000	$ 4,883,001	$ 4,476,337	$ 4,254,677	$ (1,153,677)	-37%
803 FUEL	-	-	21,444	-	-	-	
804 NON-CAPITAL EQUIPMENT	12,000	62,000	29,176	43,550	43,550	18,450	30%
810 LEGAL SERVICES	-	-	1,105	-	-	-	
812 OTHER SERVICES	133,202	133,202	45,223	110,000	110,000	23,202	17%
820 OPERATING LEASES & RENTS	1,000	1,000	13,142	25,000	25,000	(24,000)	-2400%
825 REPAIRS & MAINTENANCE	1,835,893	1,835,893	193,212	982,631	982,631	853,262	46%
839 INTERNAL SERVICE CHARGES	149,771	149,771	111,896	158,831	158,831	(9,060)	-6%
842 TRAVEL & EDUCATION	50,000	50,000	27,357	53,250	53,250	(3,250)	-7%
843 POSTAGE/FREIGHT/SHIPPING	-	-	350	-	-	-	
850 UTILITIES	141,762	126,762	73,247	98,762	98,762	28,000	22%
880 TRANSFERS OUT	617,974	617,974	617,974	677,551	667,741	(49,767)	-8%
Subtotal	$ 6,067,602	$ 6,077,602	$ 6,017,127	$ 6,625,912	$ 6,394,442	$ (316,840)	-5%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	78,200	28,200	-	80,000	80,000	(51,800)	-184%
920 CAPITAL EQUIPMENT	200,000	200,000	139,206	-	-	200,000	100%
930 VEHICLES & CONSTRUCTION EQUIP	92,447	92,447	25,001	105,150	105,150	(12,703)	-14%
950 DEBT SERVICE	-	-	6,050	27,600	27,600	(27,600)	
Subtotal	$ 370,647	$ 320,647	$ 170,257	$ 212,750	$ 212,750	$ 107,897	34%
Total Expenditures	$ 9,159,324	$ 9,159,324	$ 8,875,442	$ 9,711,538	$ 9,421,424	$ (262,100)	-3%
Operating Balance (Rev. - Exp.)	$ (788,859)	$ (788,859)	$ (606,135)	$ 225,497	$ (221,424)	$ 567,435	72%

TOTAL BUDGET BY PROGRAM
FY 2001-02
EQUIPMENT SERVICES GENERAL
Agency 740

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7410	ADMINISTRATIVE	$ 1,036,114	$ 6,061,109	$ 137,600	$ 7,234,823	$ 9,200,000
7420	HEAVY EQUIPMENT	415,316	66,667	-	481,983	-
7430	AUTOMOTIVE	444,512	66,667	-	511,179	-
7440	FIELD SERVICE	511,884	66,667	-	578,551	-
7450	SERVICE STATIONS	276,719	66,666	-	343,385	-
7488	NEW VEHICLE GET READY-CONTRACT	129,687	66,666	-	196,353	-
	Totals:	$ 2,814,232	$ 6,394,442	$ 137,600	$ 9,346,274	$ 9,200,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
EQUIPMENT SERVICES GENERAL
Agency 740

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$1,157,276	$1,157,276	$1,157,276	$436,080	$ 576,142	$ (581,134)	-50%
REVENUE							
615 GRANTS	-	11,475	-	-	-	-	
635 OTHER CHARGES FOR SERVICES	-	4,538	-	-	-	-	
636 INTERNAL SERVICE CHARGES	8,370,465	8,028,453	8,370,465	9,937,035	9,200,000	829,535	10%
645 INTEREST EARNINGS	-	(1,145)	-	-	-	-	
650 MISCELLANEOUS REVENUE	-	193,275	-	-	-	-	
651 GAIN ON FIXED ASSETS	-	32,711	-	-	-	-	
Sub Total	$8,370,465	$8,269,307	$8,370,465	$9,937,035	$ 9,200,000	$ 829,535	10%
Total Resources	$9,527,741	$9,426,583	$9,527,741	$10,373,115	$ 9,776,142	$ 248,401	3%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$2,057,337	$2,067,711	$2,091,600	$2,170,740	$ 2,129,723	$ (38,123)	-2%
705 TEMPORARY PAY	66,252	43,987	50,483	48,116	48,116	2,367	5%
710 OVERTIME	136,502	117,892	134,066	142,000	142,000	(7,934)	-6%
750 FRINGE BENEFITS	460,984	432,472	460,298	512,020	494,393	(34,094)	-7%
790 OTHER PERSONAL SERVICES	-	25,996	24,628	-	-	24,628	100%
Subtotal	$2,721,075	$2,688,058	$2,761,075	$2,872,876	$ 2,814,232	$ (53,157)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$3,126,000	$4,883,001	$3,101,000	$4,476,337	$ 4,254,677	$ (1,153,677)	-37%
803 FUEL	-	21,444	-	-	-	-	
804 NON-CAPITAL EQUIPMENT	12,000	29,176	62,000	43,550	43,550	18,450	30%
810 LEGAL SERVICES	-	1,105	-	-	-	-	
812 OTHER SERVICES	133,202	45,223	133,202	110,000	110,000	23,202	17%
820 OPERATING LEASES & RENTS	1,000	13,142	1,000	25,000	25,000	(24,000)	-2400%
825 REPAIRS & MAINTENANCE	1,835,893	193,212	1,835,893	982,631	982,631	853,262	46%
839 INTERNAL SERVICE CHARGES	149,771	111,896	149,771	158,831	158,831	(9,060)	-6%
842 TRAVEL & EDUCATION	50,000	27,357	50,000	53,250	53,250	(3,250)	-7%
843 POSTAGE/FREIGHT/SHIPPING	-	350	-	-	-	-	
850 UTILITIES	141,762	73,247	126,762	98,762	98,762	28,000	22%
880 TRANSFERS OUT	617,974	617,974	617,974	677,551	667,741	(49,767)	-8%
Subtotal	$6,067,602	$6,017,127	$6,077,602	$6,625,912	$ 6,394,442	$ (316,840)	-5%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	78,200	-	28,200	80,000	80,000	(51,800)	-184%
920 CAPITAL EQUIPMENT	200,000	139,206	200,000	-	-	200,000	100%
930 VEHICLES & CONSTRUCTION EQUIP.	-	-	-	30,000	30,000	(30,000)	
950 DEBT SERVICE	-	6,050	-	27,600	27,600	(27,600)	
Subtotal	$278,200	$145,256	$228,200	$137,600	$ 137,600	$ 90,600	40%
Total Expenditures	$9,066,877	$8,850,441	$9,066,877	$9,636,388	$ 9,346,274	$ (279,397)	-3%
Operating Balance (Rev. - Exp.)	($696,412)	($581,134)	($696,412)	$300,647	$ (146,274)	$ 550,138	79%
Ending Fund Balance (Resources - Exp.)	$460,864	$576,142	$460,864	$736,727	$ 429,868	$ (30,996)	-7%

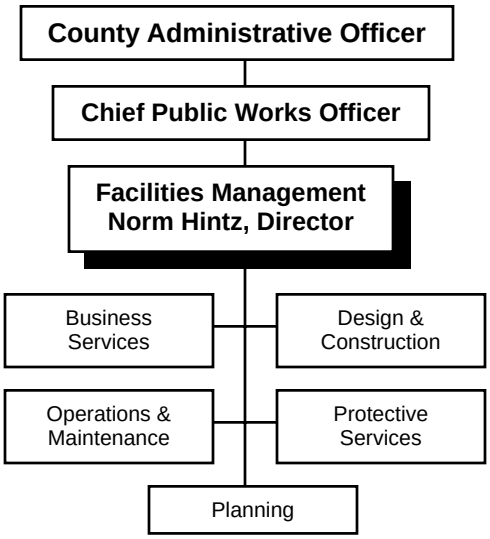
TOTAL BUDGET BY PROGRAM
FY 2001-02
EQUIPMENT SERVICES REPLACEMENT
Agency 742

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7410	ADMINISTRATIVE	$ -	$ -	$ 75,150	$ 75,150	$ -
7490	MOTOR POOL-REPLACEMENT	-	-	-	-	-
	Totals:	$ -	$ -	$ 75,150	$ 75,150	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
EQUIPMENT SERVICES REPLACEMENT
Agency 742

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
Beginning Fund Balance	$92,447	$92,447	$92,447	$75,150	$ 67,446	$ (25,001)	-27%
Total Resources	$92,447	$92,447	$92,447	$75,150	$ 67,446	$ (25,001)	-27%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
930 VEHICLES & CONSTRUCTION EQUIP.	92,447	25,001	92,447	75,150	75,150	17,297	19%
Subtotal	$92,447	$25,001	$92,447	$75,150	$ 75,150	$ 17,297	19%
Total Expenditures	$92,447	$25,001	$92,447	$75,150	$ 75,150	$ 17,297	19%
Operating Balance (Rev. - Exp.)	($92,447)	($25,001)	($92,447)	($75,150)	$ (75,150)	$ 17,297	19%
Ending Fund Balance (Resources - Exp.)	$0	$67,446	$0	$0	$ (7,704)	$ (7,704)	

FACILITIES MANAGEMENT



MISSION

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services to its residents so they can enjoy living in healthy and safe communities.

VISION

To provide excellent innovative facility services to every customer every time.

GOALS

- Reduce backlog of $100M+ deferred maintenance by 20% per year for each of the next 5 years starting 2001/2002.
- Board of Supervisor's approved Standards, Policies, and Procedures will be applied to all construction and modifications of County occupied facilities by FY 2003.
- All Facilities Management Department (FMD) Managed Projects will be delivered on time, within budget, and meet standards and predetermined customer requirements, to include lifecycle operations and maintenance.
- FMD will fully implement Managing for Results including: a Strategic Plan, a Family of Performance Measures for all Activities, Performance Based Budget. All FMD employees will understand how they contribute to achieving results at the operational and strategic level. This will be done by 2003.

ISSUES

- Population growth and its related effect on FMD customers will require increased planning and maintenance issues for FMD.
- The completion of Capital Improvement projects will place an enormous strain on present maintenance and operational resources and will require significant General Fund resource inputs (personnel, contract and utilities) to maintain and operate the new facilities.
- New and current employees expect improved work environments, which will cause the acceleration of major renovations of older County facilities to ensure the comfort and satisfaction with County employment.
- Aging Infrastructure coupled with growth in the County will force the County to continue to allocate large amounts of resources to our facilities.
- Increasing demand for convenient locations for County services, i.e., neighborhood services, will force the County to develop and maintain more regional service centers, which will increase facility demands.

- Utility cost and consumption are increasing rapidly and will have a negative effect on the FMD operating budget and the County's General Fund.
- The increase in environmental and regulatory demands will require additional expenditures to bring facilities into compliance.
- Three million sq. ft. of County buildings will be coming on line within 3 years which will require planning and operational resources to prepare to serve customers needs in an efficient manner.
- Changes in facility and office technology will drive the need to fund continuing development of our technology-related resources and an enhanced program for staff development and training. Some of the technology improvements that may impact FMD in the next several years are: hand held data reporting equipment, a need for compatible information technology equipment for interaction and security, biometrics security improvements, increased demand for information technology standardization on a County-wide basis and the increasing use of facilities based systems.
- Increasing demand and need for higher levels of security resulting from increased crime and threats to employee safety will require the expenditure of more resources to provide a safe and secure environment.
- Deregulation of electric utilities will result in the development of new challenges and require greater skills (e.g. negotiation, monitoring, rate structures).

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Operations & Maintenance Division: Average # of Monthly Service Calls- Reactionary Maintenance	2,476	2,422	2,357	2,400
Design & Construction Division: # of work orders for jobs completed under $16,500	N/A	N/A	N/A	400
Design & Construction Division: # of work orders completed for jobs over $16,501	N/A	N/A	N/A	40
Operations & Maintenance Division: Average # of Monthly Service Calls- Preventative Maintenance	520	632	703	800
Planning Division: # of building square footage that has been surveyed and recorded into Aperture Space Planning Software Program.	160,000	871,365	4,600,000	4,000,000
Finance/Administration Division: # of purchase card transactions per month	24	300	400	450
Finance/Administration Division: # of documents processed per month(JV's, RC's, RX's, Direct Pays, CAPA's)	1,027	928	1,144	1,200
Operations & Maintenance Division: Average response time to reactionary service calls (in hours)	N/A	N/A	N/A	2
Protective Services: Reduce the number of thefts, auto thefts and vandalism by 25% for the downtown facilities	40	19	22	25
Protective Services: Reduce the number of parking violators in the Madison Garage by 50%.	616	249	543	308
Departmental: Percentage of facilities meeting or exceeding all, OSHA, Health, EPA and other regulatory ordinances.	N/A	N/A	N/A	65

POSITION DISTRIBUTION

POSITION DISTRIBUTION
70 FACILITIES MANAGEMENT

WORKING TITLE	FTE
ACCOUNTANT	2.0
ACCOUNTS PAYABLE TECHNICIAN	1.0
ADMINISTRATIVE ASSISTANT	4.0
ADMINISTRATIVE ASSISTANT/CONTRACT	1.0
ARCHITECT	2.0
ARCHITECT/CONTRACT	2.0
ASSISTANT SPACE PLANNER	1.0
ASSOC DIRECTOR/DIVISION CHIEF	1.0
ASST PLANNING CHIEF/DIVISION CHIEF	1.0
ASST DIRECTOR/BUSINESS SERVICES DIV CHIEF	1.0
ASST DIVISION CHIEF	1.0
BUSINESS ANALYST	1.0
BUSINESS SERVICES ANALYST	1.0
BUSINESS SYSTEMS ANALYST	1.0
CAD FAC MGT SYS OPERATOR/CONTRACT	1.0
CAD OPERATOR	1.0
CARPENTER	3.0

WORKING TITLE	FTE
CONTRACT SPECIALIST	2.0
CUSTODIAN SUPERVISOR	23.0
DIRECTOR	1.0
DIVISION CHIEF	2.0
ELECTRICAL ENGINEER	1.0
ELECTRICAL ENGINEER/CONTRACT	1.0
ELECTRICIAN	7.0
ELECTRONIC TECHNICIAN	2.0
ENERGY ANALYST	1.0
ENERGY CONSERVATION ENGINEER	1.0
ENVIRONMENTAL ENGINEER	1.0
ENVIRONMENTAL PROGRAM MANAGER	1.0
EXECUTIVE SECRETARY	1.0
FAC PROJ MANAGER PLANNER	1.0
FAC PROJ MANAGER PLANNER/CONTRACT	2.0
FACILITIES AUTOMOTIVE SPECIALIST	2.0
FACILITIES TECHNICAL SPECIALIST	3.0
FRONT DESK RECEPTIONIST	1.0
HOUSEKEEPING SUPERVISOR	1.0
HR LIAISON SPECIALIST	1.0
HVAC	7.0
INSPECTOR/CONTRACT	1.0
LEAD ACCOUNTS PAYABLE PROCESSOR	1.0
LOCKSMITH	4.0
MAINTENANCE SUPERVISOR	4.0
MAINTENANCE SUPERVISOR-LEAD	1.0
MAJOR MAINT PLANNING COORD/CONTRACT	1.0
MECHANICAL ENGINEER	1.0
MECHANICAL ENGINEER/CONTRACT	2.0
O&M DIVISION CHIEF	1.0
PAINTER	3.0
PAINTER/CONTRACT	2.0
PAYROLL COORDINATOR	1.0
PLUMBER	5.0
PLUMBER/CONTRACT	2.0
PROJECT MANAGER I	2.0
PROJECT MANAGER II	1.0
PROPERTY MANAGEMENT SPECIALIST	2.0
PROTECTIVE SERVICES ADMINISTRATIVE COORD	1.0
PROTECTIVE SERVICES SUPERVISOR	2.0
PURCHASE CARD TECHNICIAN	1.0
QUALITY ASSURANCE TEAM MEMBER	4.0
QUALITY ASSURANCE TEAM MEMBER-LEADER	1.0
SECURITY OFFICER	48.5
SECURITY OFFICER IN CHARGE	2.0
SENIOR CONTRACT SPECIALIST	1.0
SENIOR NETWORK SPECIALIST	1.0
SENIOR PROGRAMMER	1.0
SENIOR PROJECT COORDINATOR	1.0
SENIOR PROJECT MANAGER	1.0
SERCURITY OFFICER	1.0
SP ASST TO THE DIRECTOR /PRJ COORD	1.0
STATIONARY ENGINEER	6.0
STATIONARY ENGINEER-DUTY PLANT OP	4.0
TRADES APPLICATION SPEC/DATA ENTRY OPER	1.0
TRADES GENERALIST	14.0
TRADES GENERALIST/DISPATCHER	2.0
TRADES RESOURCE SPECIALIST	2.0
TRADES SPECIALIST/ELECTRICIAN	1.0
WELDER-INSTITUTIONAL	2.0
TOTAL	219.5

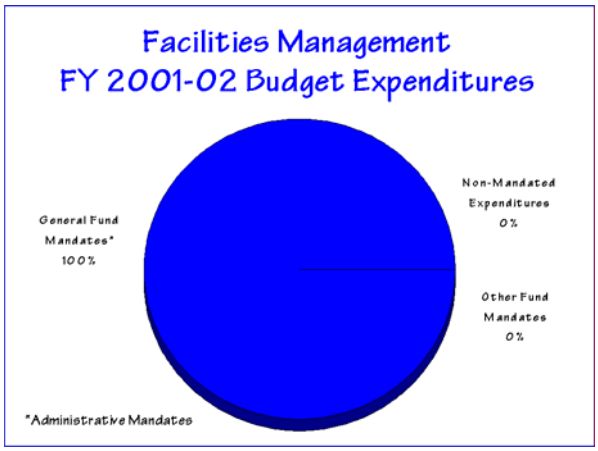
MANDATE CONSOLIDATED FINANCIAL DATA

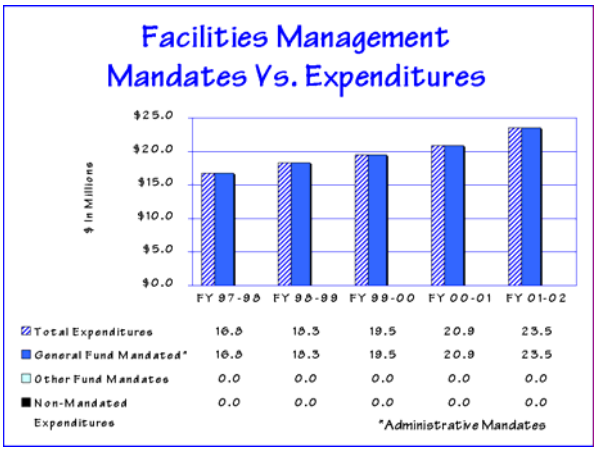
Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 16,610,567	$ 16,610,567
FY 1997-98 Actuals	$ 16,797,905	$ 16,797,905
FY 1998-99 Actuals	$ 18,307,033	$ 18,307,033
FY 1999-00 Actuals	$ 19,461,633	$ 19,461,633
FY 2000-01 Estimate	$ 20,919,399	$ 20,919,399
FY 2001-02 Adopted Budget	$ 23,544,869	$ 23,544,869

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 9,756	$ 9,756
FY 1997-98 Actuals	$ 1,403	$ 1,403
FY 1998-99 Actuals	$ 134,301	$ 134,301
FY 1999-00 Actuals	$ 567,086	$ 567,086
FY 2000-01 Estimate	$ 654,925	$ 654,925
FY 2001-02 Adopted Budget	$ 719,574	$ 719,574

Total Administrative Mandates	General Fund	Total
FY 1996-97 Actuals	$ 16,600,811	$ 16,600,811
FY 1997-98 Actuals	$ 16,796,502	$ 16,796,502
FY 1998-99 Actuals	$ 18,172,732	$ 18,172,732
FY 1999-00 Actuals	$ 18,894,547	$ 18,894,547
FY 2000-01 Estimate	$ 20,264,474	$ 20,264,474
FY 2001-02 Adopted Budget	$ 22,825,295	$ 22,825,295

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

ENVIRONMENT

AUTHORITY

Code of Federal Regulations 40 (CFR40) - Environment

HISTORY/ BACKGROUND

Facilities Management has been responsible for certain activities relating to buildings and grounds that are regulated by Federal, State and County statutes or laws. Particularly troublesome are environmental rules under CFR40 which include clean air, hazardous materials, and pollution of the ground, and protection of life and the environment. Facilities Management has an environmental engineer on staff who oversees programs and projects related to CFR40.

MANDATE DESCRIPTION

Maricopa County, through Facilities Management, is responsible for pollution prevention through the maintenance and/or upgrade/replacement of equipment and facilities. They are also responsible for the investigation and reporting of any incidents related to accidental, intentional, or unintentional pollution or environmental hazard. Specific to CFR40 is control and management of asbestos, above and underground fuel storage tanks, land acquisition environmental site assessments, all facility environmental permits (air, water, waste), interior (building) air quality, freon, chemicals, and disposal of hazardous materials. This has been done efficiently for the past six years or so, and regular and incident-related reports have been timely filed with OSHA, EPA, ADEQ and County Environmental officials.

Environment	General Fund	Total
FY 1996-97 Actuals	$ 9,756	$ 9,756
FY 1997-98 Actuals	$ 1,403	$ 1,403
FY 1998-99 Actuals	$ 134,301	$ 134,301
FY 1999-00 Actuals	$ 567,086	$ 567,086
FY 2000-01 Estimate	$ 654,925	$ 654,925
FY 2001-02 Adopted Budget	$ 719,574	$ 719,574

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

FACILITIES MANAGEMENT
Department 70

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 8,121,498	$ 14,848,573	$ 574,798	$ 23,544,869	$ 1,636,550
SUB-TOTAL	$ 8,121,498	$ 14,848,573	$ 574,798	$ 23,544,869	$ 1,636,550
TOTAL FUNDS	$ 8,121,498	$ 14,848,573	$ 574,798	$ 23,544,869	$ 1,636,550

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

FACILITIES MANAGEMENT
Department 70

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
650 MISCELLANEOUS REVENUE	-	-	2,416	94,000	1,636,550	1,636,550	
Sub Total	$ -	$ -	$ 2,416	$ 94,000	$ 1,636,550	$ 1,636,550	
Total Resources	$ -	$ -	$ 2,416	$ 94,000	$ 1,636,550	$ 1,636,550	
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 6,662,289	$ 6,963,230	$ 6,651,965	$ 7,080,335	$ 7,069,667	$ (106,437)	-2%
705 TEMPORARY PAY	75,000	187,403	187,696	81,113	81,113	106,290	57%
710 OVERTIME	93,978	93,914	165,018	97,900	112,900	(18,986)	-20%
750 FRINGE BENEFITS	1,445,667	1,552,191	1,419,829	1,798,484	1,819,383	(267,193)	-17%
790 OTHER PERSONAL SERVICES	177,800	177,800	344,603	187,800	194,760	(16,960)	-10%
795 PERSONAL SERVICES ALLOC.-OUT	(1,171,812)	(1,550,642)	(1,265,568)	(1,156,326)	(1,156,326)	(394,316)	-25%
796 PERSONAL SERVICES ALLOC.-IN	-	-	(82,474)	-	-	-	
Subtotal	$ 7,282,922	$ 7,423,896	$ 7,421,070	$ 8,089,306	$ 8,121,498	$ (697,602)	-9%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 1,134,387	$ 1,141,687	$ 1,263,143	$ 1,470,531	$ 1,515,126	$ (373,439)	-33%
802 MEDICAL SUPPLIES	2,800	2,800	1,386	2,900	2,900	(100)	-4%
803 FUEL	36,919	36,702	39,159	74,238	74,238	(37,536)	-102%
804 NON-CAPITAL EQUIPMENT	94,033	106,669	85,558	129,632	129,632	(22,963)	-22%
812 OTHER SERVICES	1,834,063	885,690	470,633	60,850	384,052	501,638	57%
820 OPERATING LEASES & RENTS	34,000	34,000	24,023	40,000	240,000	(206,000)	-606%
825 REPAIRS & MAINTENANCE	3,643,213	4,331,794	3,927,888	4,355,249	4,355,249	(23,455)	-1%
839 INTERNAL SERVICE CHARGES	75,114	46,822	45,262	41,056	41,056	5,766	12%
842 TRAVEL & EDUCATION	86,525	101,212	67,420	71,100	71,100	30,112	30%
843 POSTAGE/FREIGHT/SHIPPING	1,000	1,000	354,592	403,144	403,144	(402,144)	-40214%
850 UTILITIES	6,782,055	6,877,055	7,124,107	6,995,881	7,632,076	(755,021)	-11%
880 TRANSFERS OUT	-	-	-	42,576	-	-	
Subtotal	$ 13,724,109	$ 13,565,431	$ 13,403,172	$ 13,687,157	$ 14,848,573	$ (1,283,142)	-9%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	-	107	-	-	-	
920 CAPITAL EQUIPMENT	40,000	40,000	68,547	82,300	82,300	(42,300)	-106%
930 VEHICLES & CONSTRUCTION EQUIP	-	17,704	26,504	-	-	17,704	100%
950 DEBT SERVICE	-	-	-	492,498	492,498	(492,498)	
Subtotal	$ 40,000	$ 57,704	$ 95,157	$ 574,798	$ 574,798	$ (517,094)	-896%
Total Expenditures	$ 21,047,031	$ 21,047,031	$ 20,919,399	$ 22,351,261	$ 23,544,869	$ (2,497,838)	-12%

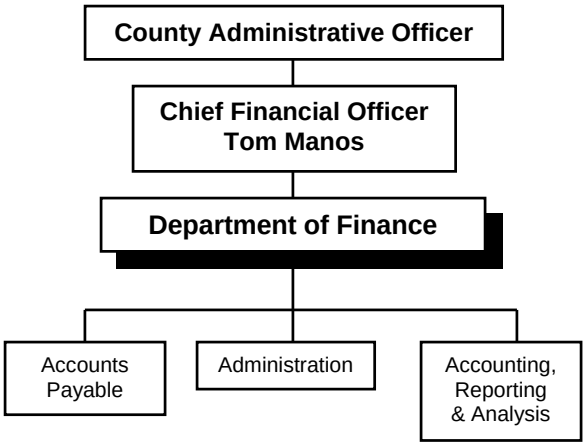
TOTAL BUDGET BY PROGRAM
FY 2001-02
FACILITIES MANAGEMENT
Agency 700

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7011	ADMINISTRATION	$ 235,554	$ 123,611	$ -	$ 359,165	$ 1,636,550
7012	FINANCIAL SERVICES	382,056	4,900	-	386,956	-
7013	MAIL SERVICES	-	400,744	-	400,744	-
7014	CONTRACT SERVICES (PROCUREMENT)	102,608	2,200	-	104,808	-
7015	ENERGY MANAGEMENT	-	-	-	-	-
7016	LAN ADMINISTRATION	241,386	201,753	54,000	497,139	-
7018	SAFETY	-	7,500	-	7,500	-
7021	CONTRACT-OUTSIDE VENDORS	-	1,224,743	-	1,224,743	-
7022	CONTRACT-PAINTERS' SERVICES	402,010	21,611	-	423,621	-
7023	IN-HOUSE CORE	578,686	24,999	-	603,685	-
7024	IN-HOUSE EAST	689,879	24,999	-	714,878	-
7025	IN-HOUSE WEST	525,597	23,799	-	549,396	-
7026	O&M OVERHEAD	734,569	58,542	28,300	821,411	-
7027	O&M COMMODITIES	-	852,775	-	852,775	-
7030	CUSTODIAL SERVICES-JAILS	729,086	402,364	-	1,131,450	-
7042	QUALITY ASSURANCE	180,129	2,930,362	-	3,110,491	-
7050	ARCHITECTURAL & ENGINEERING SE	-	-	-	-	-
7051	PROJECT COORDINATORS I	145,250	-	-	145,250	-
7052	PROJECT COORDINATORS II	47,245	-	-	47,245	-
7053	ARCHITECTS & ENGINERS	472,966	9,760	-	482,726	-
7054	A & E ADMINISTRATION	123,165	11,650	-	134,815	-
7060	ENERGY MANAGEMENT	98,107	7,500,296	492,498	8,090,901	-
7070	SECURITY	1,861,778	108,468	-	1,970,246	-
7080	MLB-PARKING AGREEMENT	-	-	-	-	-
7091	PLANNING	286,881	10,750	-	297,631	-
7092	PLANNING - REAL ESTATE	284,549	902,747	-	1,187,296	-
	Totals:	$ 8,121,498	$ 14,848,573	$ 574,798	$ 23,544,869	$ 1,636,550

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
FACILITIES MANAGEMENT
Agency 700

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
650 MISCELLANEOUS REVENUE	-	2,416	-	94,000	1,636,550	1,636,550	
Sub Total	$0	$2,416	$0	$94,000	$ 1,636,550	$ 1,636,550	
Total Resources	$0	$2,416	$0	$94,000	$ 1,636,550	$ 1,636,550	
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$6,662,289	$6,651,965	$6,963,230	$7,080,335	$ 7,069,667	$ (106,437)	-2%
705 TEMPORARY PAY	75,000	187,696	187,403	81,113	81,113	106,290	57%
710 OVERTIME	93,978	165,018	93,914	97,900	112,900	(18,986)	-20%
750 FRINGE BENEFITS	1,445,667	1,419,829	1,552,191	1,798,484	1,819,383	(267,193)	-17%
790 OTHER PERSONAL SERVICES	177,800	344,603	177,800	187,800	194,760	(16,960)	-10%
795 PERSONAL SERVICES ALLOC.-OUT	(1,171,812)	(1,265,568)	(1,550,642)	(1,156,326)	(1,156,326)	(394,316)	-25%
796 PERSONAL SERVICES ALLOC.-IN	-	(82,474)	-	-	-	-	
Subtotal	$7,282,922	$7,421,070	$7,423,896	$8,089,306	$ 8,121,498	$ (697,602)	-9%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$1,134,387	$1,263,143	$1,141,687	$1,470,531	$ 1,515,126	$ (373,439)	-33%
802 MEDICAL SUPPLIES	2,800	1,386	2,800	2,900	2,900	(100)	-4%
803 FUEL	36,919	39,159	36,702	74,238	74,238	(37,536)	-102%
804 NON-CAPITAL EQUIPMENT	94,033	85,558	106,669	129,632	129,632	(22,963)	-22%
812 OTHER SERVICES	1,834,063	470,633	885,690	60,850	384,052	501,638	57%
820 OPERATING LEASES & RENTS	34,000	24,023	34,000	40,000	240,000	(206,000)	-606%
825 REPAIRS & MAINTENANCE	3,643,213	3,927,888	4,331,794	4,355,249	4,355,249	(23,455)	-1%
839 INTERNAL SERVICE CHARGES	75,114	45,262	46,822	41,056	41,056	5,766	12%
842 TRAVEL & EDUCATION	86,525	67,420	101,212	71,100	71,100	30,112	30%
843 POSTAGE/FREIGHT/SHIPPING	1,000	354,592	1,000	403,144	403,144	(402,144)	-40214%
850 UTILITIES	6,782,055	7,124,107	6,877,055	6,995,881	7,632,076	(755,021)	-11%
880 TRANSFERS OUT	-	-	-	42,576	-	-	
Subtotal	$13,724,109	$13,403,172	$13,565,431	$13,687,157	$ 14,848,573	$ (1,283,142)	-9%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	107	-	-	-	-	
920 CAPITAL EQUIPMENT	40,000	68,547	40,000	82,300	82,300	(42,300)	-106%
930 VEHICLES & CONSTRUCTION EQUIP.	-	26,504	17,704	-	-	17,704	100%
950 DEBT SERVICE	-	-	-	492,498	492,498	(492,498)	
Subtotal	$40,000	$95,157	$57,704	$574,798	$ 574,798	$ (517,094)	-896%
Total Expenditures	$21,047,031	$20,919,399	$21,047,031	$22,351,261	$ 23,544,869	$ (2,497,838)	-12%
Operating Balance (Rev. - Exp.)	($21,047,031)	($20,916,983)	($21,047,031)	($22,257,261)	$ (21,908,319)	$ (861,288)	-4%

FINANCE



MISSION

The mission of the Department of Finance is to provide financial information and services to Maricopa County government so they can effectively manage their resources.

GOALS

- ↔ We will develop procedures and implement processes that support Managing For Results and Governmental Accounting Standards Board #34 to proactively address the demand for government accountability.
- ↔ We will obtain and retain a turnover rate no greater than 9%.
- ↔ We will develop a Capital Improvement Project Financing Plan by January, 2001 and quarterly status reports to ensure that all financing is consistent with budget resources, favorable expenditure limitation outcomes and cost effectiveness.
- ↔ We will improve our customers ability to manage results through enhancement and full utilization of our existing financial system, which will provide customized real time information.

ISSUES

- ↔ The demand for increased governmental accountability impacts the reporting of financial and operational results.
- ↔ Increased demand for governmental services (internal and external) through technology results in a need for our department to provide services that meet customer expectations.
- ↔ Low unemployment impacts our ability to maintain a quality workforce to meet our customer demands.
- ↔ Limited cash resources and expenditure limitation constraints will impact the management of a comprehensive capital financing plan.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Number of County employees participating in Finance Department Training	N/A	N/A	N/A	N/A
Average Finance Department cost per warrant	N/A	N/A	N/A	N/A
Average number of warrants processed/person	N/A	N/A	N/A	N/A
Average number of processing days	5	5	5	5
Number of B Notices	62	N/A	N/A	N/A
Number of repeat Management Letter findings	N/A	N/A	N/A	N/A
Number of property tax revisions	3	N/A	N/A	N/A
Days between year-end and CAFR audit report	114	114	114	114
Business Days between month-end and Monthly Financial Report	10	10	10	10

POSITION DISTRIBUTION

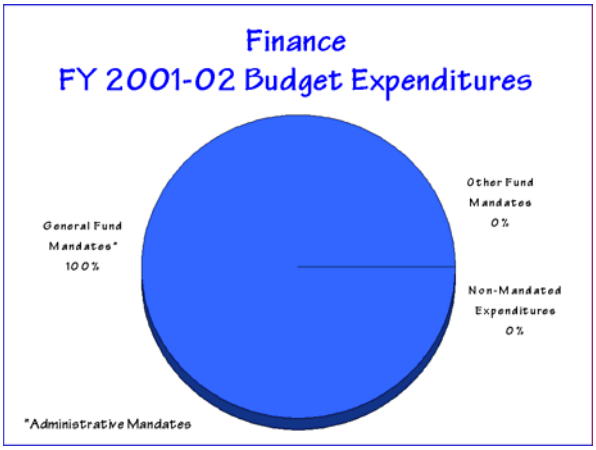
POSITION DISTRIBUTION 18 FINANCE	
WORKING TITLE	**FTE**
ACCOUNTANT	3.0
ACCOUNTING ASSISTANT	2.0
ACCOUNTS PAYABLE ASSISTANT	1.0
ACCOUNTS PAYABLE AUDIT SPECIALIST	1.0
ACCOUNTS PAYABLE CONTRACTS COORDINATOR	1.0
ACCOUNTS PAYABLE PROCESSOR	5.0
ACCOUNTS PAYABLE SUPERVISOR	1.0
ACCOUNTS PAYABLE TEAM LEADER	1.0
ADMINISTRATIVE COORDINATOR I	1.0
ADMINISTRATIVE COORDINATOR II	1.0
ADMINISTRATIVE COORDINATOR VI	1.0
CHIEF FINANCIAL OFFICER	1.0
DEPUTY FINANCE DIRECTOR	2.0
FINANCIAL ACCOUNTANT - CAPITAL PROJECTS	1.0
FINANCIAL DATA BASE ADMINISTRATOR	1.0
FISCAL MGMNT ANALYST I	1.0
FISCAL MGMNT ANALYST III	3.0
FIXED ASSET ACCOUNTANT	1.0
GRANT ACCOUNTANT	2.0
PROPERTY TAX ACCOUNTANT	1.0
SENIOR FISCAL CONSULTANT	3.0
SENIOR FISCAL CONSULTANT - SYSTEMS MNGR	1.0
TOTAL	35.0

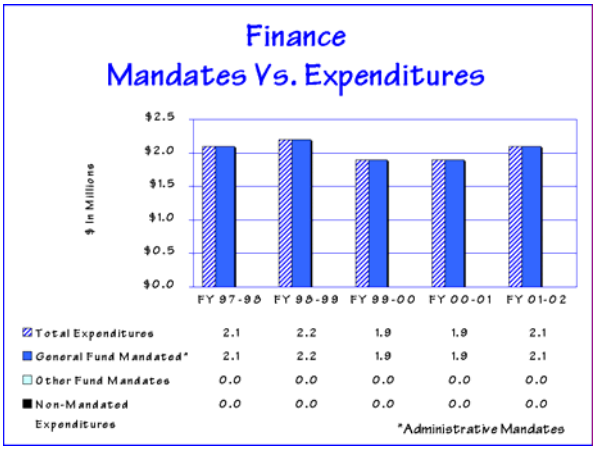
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 1,096,860	$ 1,096,860
FY 1997-98 Actuals	$ 2,099,728	$ 2,099,728
FY 1998-99 Actuals	$ 2,172,039	$ 2,172,039
FY 1999-00 Actuals	$ 1,857,842	$ 1,857,842
FY 2000-01 Estimate	$ 1,925,305	$ 1,925,305
FY 2001-02 Adopted Budget	$ 2,060,231	$ 2,060,231

Total Administrative Mandates	General Fund	Total
FY 1996-97 Actuals	$ 1,096,860	$ 1,096,860
FY 1997-98 Actuals	$ 2,099,728	$ 2,099,728
FY 1998-99 Actuals	$ 2,172,039	$ 2,172,039
FY 1999-00 Actuals	$ 1,857,842	$ 1,857,842
FY 2000-01 Estimate	$ 1,925,305	$ 1,925,305
FY 2001-02 Adopted Budget	$ 2,060,231	$ 2,060,231

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

FINANCE

AUTHORITY

A.R.S. § 41-1346 State and local records management; A.R.S. § 11-622 © Payment of Claims; A.R.S. § 11-644 Re-issuance of warrants; A.R.S. § 35-501 Requires County to report bond issues, debt level analysis, definition of outstanding indebtedness to the Arizona Department of Revenue; A.R.S. § 35-502 Notification requirements to Department of Revenue on retirement of a bond; A.R.S. § 35-503 Calculation of debt limits; A.R.S. § 42-304 Setting the tax rate; A.R.S. § 11-604.01 Revolving line of credit; A.R.S. § 42-301 Levy limits; A.R.S. § 42-302 Annual Financial Statements - Comprehensive Annual Financial Report (CAFR); A.R.S. § 41-1279.07 © Issuance of the Expenditure Limitations Report; IRS Guidelines - Reporting requirements for Form 1099; A.R.S. § 11-251 Sale of County real estate; A.R.S. § 11-256 Leasing or sub-leasing County real estate; A.R.S. § 38-511 Cancellation of State Contracts; A.R.S. § 42-271 Exemption of taxable real estate; A.R.S. § 11-259 Intergovernmental Agreements; A.R.S. § 45-182 Claim of right to withdraw, divert or use public waters, exception, administration by director of water resources; Single Audit Act of 1984 and Amendments of 1996 - Schedule of Expenditures of Federal Awards; Federal OMB Circular A-102 Requirements for government Federal Awards; Federal OMB Circular A-87 General requirements for charging indirect costs to grants.

HISTORY/ BACKGROUND

In 1994 the Board of Supervisors and County Administrative Officer reorganized the Department of Finance as part of a Countywide restructuring effort. During the reorganization, the budget functions for the County were separated from Finance to form the Office of Management and Budget (OMB). The Department of Finance is responsible for the oversight, reporting, processing, and analysis of the County's financial transactions. Finance provides services to all County departments and various external users and maintains the accounting records for all financial transactions.

MANDATE DESCRIPTION

The Finance Department shall maintain the County's public records in the most efficient and cost effective manner; The Finance Department shall prepare the Comprehensive Annual Financial Report (CAFR) and Expenditure Limitation Reports; The Finance Department shall monitor all real estate services to include sales and leases of County Real Estate; The Finance Department shall report annual Form 1099 information to the IRS; The Finance Department shall set the tax rates for the County, cities, schools and special districts

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

FINANCE
Department 18

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 1,792,331	$ 267,900	$ -	$ 2,060,231	$ 8,154,989
SUB-TOTAL	$ 1,792,331	$ 267,900	$ -	$ 2,060,231	$ 8,154,989
TOTAL FUNDS	$ 1,792,331	$ 267,900	$ -	$ 2,060,231	$ 8,154,989

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

FINANCE
Department 18

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
680 TRANSFERS IN	8,171,123	8,171,123	8,232,085	7,214,657	8,154,989	(16,134)	0%
Sub Total	$ 8,171,123	$ 8,171,123	$ 8,232,085	$ 7,214,657	$ 8,154,989	$ (16,134)	0%
Total Resources	$ 8,171,123	$ 8,171,123	$ 8,232,085	$ 7,214,657	$ 8,154,989	$ (16,134)	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,314,411	$ 1,438,287	$ 1,372,964	$ 1,452,567	$ 1,448,561	$ (10,274)	-1%
705 TEMPORARY PAY	5,000	5,000	2,970	5,000	5,000	-	0%
710 OVERTIME	-	-	1,107	2,000	2,000	(2,000)	
750 FRINGE BENEFITS	413,526	270,650	246,190	292,306	291,900	(21,249)	-8%
790 OTHER PERSONAL SERVICES	2,000	2,000	1,435	2,962	2,962	(962)	-48%
796 PERSONAL SERVICES ALLOC.-IN	-	-	-	41,909	41,909	(41,909)	
Subtotal	$ 1,734,937	$ 1,715,937	$ 1,624,666	$ 1,796,744	$ 1,792,331	$ (76,394)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 50,479	$ 50,479	$ 32,420	$ 14,500	$ 14,500	$ 35,979	71%
804 NON-CAPITAL EQUIPMENT	40,753	40,753	20,376	17,000	17,000	23,753	58%
812 OTHER SERVICES	151,000	170,000	164,709	156,700	156,700	13,300	8%
820 OPERATING LEASES & RENTS	15,000	15,000	16,047	18,000	18,000	(3,000)	-20%
825 REPAIRS & MAINTENANCE	6,500	6,500	3,797	6,500	6,500	-	0%
839 INTERNAL SERVICE CHARGES	7,500	7,500	7,068	4,000	4,000	3,500	47%
842 TRAVEL & EDUCATION	27,558	27,558	21,148	26,200	26,200	1,358	5%
843 POSTAGE/FREIGHT/SHIPPING	27,500	27,500	22,076	25,000	25,000	2,500	9%
Subtotal	$ 326,290	$ 345,290	$ 287,641	$ 267,900	$ 267,900	$ 77,390	22%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	26,000	26,000	12,998	-	-	26,000	100%
Subtotal	$ 26,000	$ 26,000	$ 12,998	$ -	$ -	$ 26,000	100%
Total Expenditures	$ 2,087,227	$ 2,087,227	$ 1,925,305	$ 2,064,644	$ 2,060,231	$ 26,996	1%

TOTAL BUDGET BY PROGRAM
FY 2001-02
FINANCE
Agency 180

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
1810	ADMINISTRATION	$ 229,434	$ 212,500	$ -	$ 441,934	$ 8,154,989
1820	ACCOUNTS PAYABLE	343,743	9,950	-	353,693	-
1830	GEN. LEDGER TRANS. / SYSTEMS	1,219,154	45,450	-	1,264,604	-
1840	FINANCIAL REPORTING & ANALYSIS	-	-	-	-	-
	Totals:	$ 1,792,331	$ 267,900	$ -	$ 2,060,231	$ 8,154,989

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
FINANCE
Agency 180

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
680 TRANSFERS IN	8,171,123	8,232,085	8,171,123	7,214,657	8,154,989	(16,134)	0%
Sub Total	$8,171,123	$8,232,085	$8,171,123	$7,214,657	$ 8,154,989	$ (16,134)	0%
Total Resources	$8,171,123	$8,232,085	$8,171,123	$7,214,657	$ 8,154,989	$ (16,134)	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,314,411	$1,372,964	$1,438,287	$1,452,567	$ 1,448,561	$ (10,274)	-1%
705 TEMPORARY PAY	5,000	2,970	5,000	5,000	5,000	-	0%
710 OVERTIME	-	1,107	-	2,000	2,000	(2,000)	
750 FRINGE BENEFITS	413,526	246,190	270,650	292,306	291,900	(21,249)	-8%
790 OTHER PERSONAL SERVICES	2,000	1,435	2,000	2,962	2,962	(962)	-48%
796 PERSONAL SERVICES ALLOC.-IN	-	-	-	41,909	41,909	(41,909)	
Subtotal	$1,734,937	$1,624,666	$1,715,937	$1,796,744	$ 1,792,331	$ (76,394)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$50,479	$32,420	$50,479	$14,500	$ 14,500	$ 35,979	71%
804 NON-CAPITAL EQUIPMENT	40,753	20,376	40,753	17,000	17,000	23,753	58%
812 OTHER SERVICES	151,000	164,709	170,000	156,700	156,700	13,300	8%
820 OPERATING LEASES & RENTS	15,000	16,047	15,000	18,000	18,000	(3,000)	-20%
825 REPAIRS & MAINTENANCE	6,500	3,797	6,500	6,500	6,500	-	0%
839 INTERNAL SERVICE CHARGES	7,500	7,068	7,500	4,000	4,000	3,500	47%
842 TRAVEL & EDUCATION	27,558	21,148	27,558	26,200	26,200	1,358	5%
843 POSTAGE/FREIGHT/SHIPPING	27,500	22,076	27,500	25,000	25,000	2,500	9%
Subtotal	$326,290	$287,641	$345,290	$267,900	$ 267,900	$ 77,390	22%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	26,000	12,998	26,000	-	-	26,000	100%
Subtotal	$26,000	$12,998	$26,000	$0	$ -	$ 26,000	100%
Total Expenditures	$2,087,227	$1,925,305	$2,087,227	$2,064,644	$ 2,060,231	$ 26,996	1%
Operating Balance (Rev. - Exp.)	$6,083,896	$6,306,780	$6,083,896	$5,150,013	$ 6,094,758	$ 10,862	0%

GENERAL GOVERNMENT

MANDATE CONSOLIDATED FINANCIAL DATA

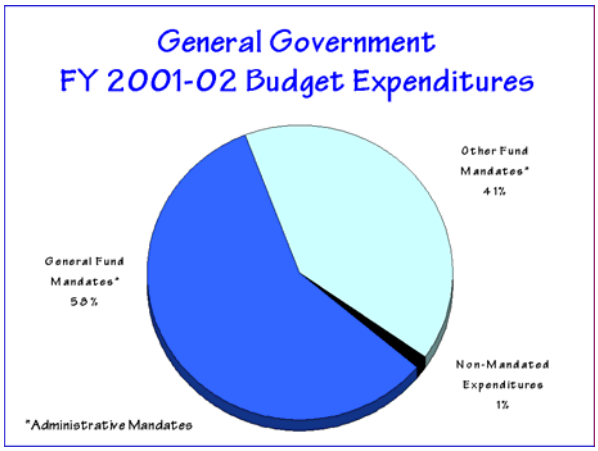
Total Department Expenditures	General Fund	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ 39,086,545	$ -	$ -	$ 39,086,545
FY 1997-98 Actuals	$ 51,927,933	$ -	$ -	$ 51,927,933
FY 1998-99 Actuals	$ 95,127,234	$ -	$ -	$ 95,127,234
FY 1999-00 Actuals	195,550,350	112,142,944	$ 8,471,146	$ 316,164,440
FY 2000-01 Estimate	$ 251,820,628	$ 111,717,521	$ 81,901,077	$ 445,439,226
FY 2001-02 Adopted Budget	$ 271,992,526	$ 120,615,237	$ 66,003,562	$ 458,611,325

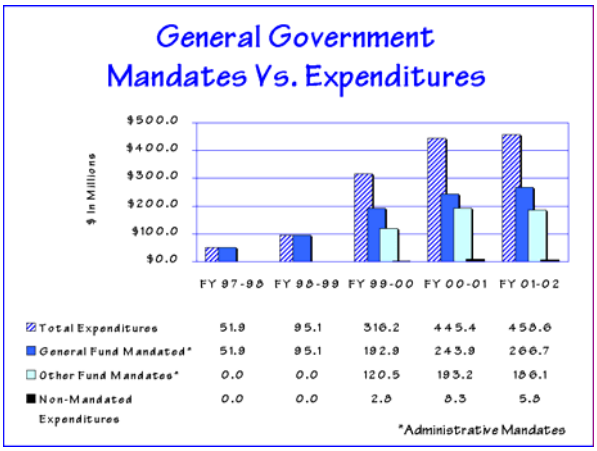
Total Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ 33,773,490	$ -	$ -	$ 33,773,490
FY 1997-98 Actuals	$ 37,142,874	$ -	$ -	$ 37,142,874
FY 1998-99 Actuals	$ 48,897,886	$ -	$ -	$ 48,897,886
FY 1999-00 Actuals	$ 175,506,839	$ -	$ -	$ 175,506,839
FY 2000-01 Estimate	$ 135,372,021	$ -	$ -	$ 135,372,021
FY 2001-02 Adopted Budget	$ 158,511,053	$ 200,000	$ -	$ 158,711,053

Total Administrative Mandates	General Fund	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ 5,313,055	$ -	$ -	$ 5,313,055
FY 1997-98 Actuals	$ 14,785,059	$ -	$ -	$ 14,785,059
FY 1998-99 Actuals	$ 46,229,348	$ -	$ -	$ 46,229,348
FY 1999-00 Actuals	$ 17,246,820	$ 112,142,944	$ 8,471,146	$ 137,860,910
FY 2000-01 Estimate	$ 108,471,037	$ 111,317,521	$ 81,901,077	$ 301,689,635
FY 2001-02 Adopted Budget	$ 108,141,945	$ 119,915,237	$ 66,003,562	$ 294,060,744

Total Non-Mandated Expenditures	General Fund	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ -	$ -	$ -	$ -
FY 1997-98 Actuals	$ -	$ -	$ -	$ -
FY 1998-99 Actuals	$ -	$ -	$ -	$ -
FY 1999-00 Actuals	$ 2,796,691	$ -	$ -	$ 2,796,691
FY 2000-01 Estimate	$ 7,977,570	$ 400,000	$ -	$ 8,377,570
FY 2001-02 Adopted Budget	$ 5,339,528	$ 500,000	$ -	$ 5,839,528

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

GENERAL GOVERNMENT
Department 47

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 7,245,819	$ 234,531,933	$ 30,214,774	$ 271,992,526	$ 716,135,565
SPECIAL REVENUE	2,489,075	87,403,791	30,722,371	120,615,237	215,108,678
CAPITAL PROJECTS	-	-	66,003,562	66,003,562	2,325,487
SUB-TOTAL	$ 9,734,894	$ 321,935,724	$ 126,940,707	$ 458,611,325	$ 933,569,730
TOTAL FUNDS	$ 9,734,894	$ 321,935,724	$ 126,940,707	$ 458,611,325	$ 933,569,730

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

GENERAL GOVERNMENT
Department 47

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 141,059,018	$ 141,059,018	$ 153,303,169	$ 99,205,433	$ 151,388,591	$ 10,329,573	7%
REVENUE							
601 PROPERTY TAXES	$ 226,771,307	$ 225,396,514	$ 225,396,514	$ 253,188,751	$ 252,676,223	$ 27,279,709	12%
605 TAX PENALTIES & INTEREST	7,000,000	7,000,000	8,800,000	8,000,000	8,000,000	1,000,000	14%
606 SALES TAXES	95,333,000	95,333,000	98,798,514	103,017,791	103,017,791	7,684,791	8%
610 LICENSES & PERMITS	50,000	50,000	375,000	375,000	375,000	325,000	650%
615 GRANTS	6,051,013	6,051,013	-	10,721,425	10,721,425	4,670,412	77%
620 OTHER INTERGOVERNMENTAL	249,772	249,772	249,772	249,772	249,772	-	0%
621 PAYMENTS IN LIEU OF TAXES	6,586,640	6,568,744	6,804,798	6,391,210	6,391,210	(177,534)	-3%
625 STATE SHARED SALES TAX	316,796,394	318,189,083	327,549,752	341,524,693	341,524,693	23,335,610	7%
630 STATE SHARED VEHICLE LICENSE TAX	94,015,631	94,015,631	92,057,090	92,868,667	92,868,667	(1,146,964)	-1%
635 OTHER CHARGES FOR SERVICES	2,082,500	2,082,500	2,116,092	2,082,500	2,082,500	-	0%
645 INTEREST EARNINGS	8,500,000	8,500,000	14,102,965	12,100,000	14,425,487	5,925,487	70%
650 MISCELLANEOUS REVENUE	11,742,735	11,742,735	2,956,310	9,035,550	-	(11,742,735)	-100%
651 GAIN ON FIXED ASSETS	50,000	50,000	24,998	50,000	50,000	-	0%
652 PROCEEDS OF FINANCING	238,231,704	238,231,704	130,000,000	130,000,000	-	(238,231,704)	-100%
680 TRANSFERS IN	94,890,475	94,890,475	94,890,475	101,186,962	101,186,962	6,296,487	7%
Sub Total	$ 1,108,351,171	$ 1,108,351,171	$ 1,004,122,280	$ 1,070,792,321	$ 933,569,730	$ (174,781,441)	-16%
Total Resources	$ 1,249,410,189	$ 1,249,410,189	$ 1,157,425,449	$ 1,169,997,754	$ 1,084,958,321	$ (164,451,868)	-13%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,083,791	$ 1,087,080	$ 67,037	$ 67,852	$ 67,852	$ 1,019,228	94%
705 TEMPORARY PAY	-	-	45,332	-	-	-	
710 OVERTIME	1,815,917	1,815,917	3,599,567	878,454	878,454	937,463	52%
750 FRINGE BENEFITS	12,106	10,664	382,345	100,032	100,035	(89,372)	-838%
790 OTHER PERSONAL SERVICES	1,384,187	1,384,187	119	21,546	8,521,546	(7,137,359)	-516%
795 PERSONAL SERVICES ALLOC.-OUT	(143,591)	(143,591)	(142,249)	-	-	(143,591)	-100%
796 PERSONAL SERVICES ALLOC.-IN	-	121,577	11,417	167,007	167,007	(45,430)	-37%
Subtotal	$ 4,152,410	$ 4,275,834	$ 3,963,568	$ 1,234,891	$ 9,734,894	$ (5,459,061)	-128%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 18,108,679	$ 17,015,047	$ 3,831,885	$ 1,283,378	$ 1,283,378	$ 15,731,669	92%
804 NON-CAPITAL EQUIPMENT	-	-	90,000	494,000	494,000	(494,000)	
810 LEGAL SERVICES	14,664,768	14,664,768	10,264,768	2,940,000	2,940,000	11,724,768	80%
812 OTHER SERVICES	4,595,557	5,121,968	4,787,863	22,711,068	32,952,640	(27,830,672)	-543%
820 OPERATING LEASES & RENTS	-	-	415	5,280	5,280	(5,280)	
825 REPAIRS & MAINTENANCE	-	-	111,094	-	-	-	
830 INTERGOVERNMENTAL PAYMENTS	1,724,400	1,724,400	1,724,400	1,739,400	1,799,776	(75,376)	-4%
839 INTERNAL SERVICE CHARGES	14,652,274	14,652,274	14,652,274	13,107,154	13,107,154	1,545,120	11%
842 TRAVEL & EDUCATION	900,000	900,000	900,333	1,300,000	1,300,000	(400,000)	-44%
843 POSTAGE/FREIGHT/SHIPPING	-	-	1,100	-	-	-	
845 SUPPORT & CARE OF PERSONS	400,000	400,000	400,000	400,000	400,000	-	0%
880 TRANSFERS OUT	328,222,829	328,222,829	319,797,694	266,345,745	267,653,496	60,569,333	18%
Subtotal	$ 383,268,507	$ 382,701,286	$ 356,561,826	$ 310,326,025	$ 321,935,724	$ 60,765,562	16%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	89,544,334	89,965,334	66,535,547	108,707,937	108,707,937	(18,742,603)	-21%
920 CAPITAL EQUIPMENT	10,586,716	9,936,716	6,793,115	1,728,118	1,728,118	8,208,598	83%
930 VEHICLES & CONSTRUCTION EQUIP.	3,919,861	3,919,861	3,899,861	4,239,602	4,239,602	(319,741)	-8%
940 INFRASTRUCTURE	2,500,000	2,500,000	1,420,587	3,100,000	3,100,000	(600,000)	-24%
950 DEBT SERVICE	6,264,722	6,264,722	6,264,722	9,165,050	9,165,050	(2,900,328)	-46%
Subtotal	$ 112,815,633	$ 112,586,633	$ 84,913,832	$ 126,940,707	$ 126,940,707	$ (14,354,074)	-13%
Total Expenditures	$ 500,236,550	$ 499,563,753	$ 445,439,226	$ 438,501,623	$ 458,611,325	$ 40,952,427	8%
Operating Balance (Rev. - Exp.)	$ 608,114,621	$ 608,787,418	$ 558,683,054	$ 632,290,698	$ 474,958,405	$ (133,829,014)	-22%
Ending Fund Balance (Resources. - Exp.)	$ 749,173,639	$ 749,846,436	$ 711,986,223	$ 731,496,131	$ 626,346,996	$ (123,499,441)	-16%

TOTAL BUDGET BY PROGRAM
FY 2001-02
GENERAL GOVERNMENT
Agency 470

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4711	CONTINGENCY	$ 7,000,000	$ 22,070,431	$ -	$ 29,070,431	$ -
4712	OTHER GENERAL FUND PROGRAMS	45,816	114,758,611	3,833,202	118,637,629	-
4713	INFRASTRUCTURE SYSTEMS	-	-	-	-	-
4716	INTEREST EXPENSE	-	140,000	5,754,104	5,894,104	-
4721	DUES AND MEMBERSHIPS	-	284,752	-	284,752	-
4722	TAXES AND ASSESSMENTS	-	90,000	-	90,000	-
4724	CONSULTANTS	200,003	2,115,000	-	2,315,003	-
4726	TUITION REIMBURSEMENT	-	1,300,000	-	1,300,000	-
4732	MAJOR MAINTENANCE	-	-	9,522,271	9,522,271	-
4733	ADA PROJECTS	-	-	-	-	-
4741	TAX APPEAL CASES	-	700,000	-	700,000	-
4742	JUDGMENTS	-	500,000	-	500,000	-
4743	PROFESSIONAL SERVICES - LEGAL	-	1,700,000	-	1,700,000	-
4744	MENTAL HEALTH CONTRACTS	-	-	-	-	-
4745	PROBATE CONTRACTS	-	-	-	-	-
4746	CIVIL CONTRACTS	-	-	-	-	-
4747	DOMESTIC RELATIONS CONTRACTS	-	-	-	-	-
4748	DEPENDENCY CONTRACTS	-	-	-	-	-
4749	SEVERANCE CONTRACTS	-	-	-	-	-
4750	HOUSEHOLD HAZARDOUS WASTE PROGRAM	-	100,000	-	100,000	-
4771	BURIAL OF INDIGENTS	-	400,000	-	400,000	-
4774	OTHER NON-PROFIT SUPPORT	-	1,114,776	-	1,114,776	-
4775	ACCOMMODATION SCHOOLS SUPPORT	-	365,000	-	365,000	-
4776	CO-OP EXTENSION SUPPORT	-	230,000	-	230,000	-
4781	GENERAL GOVERNMENTAL REVENUES	-	-	-	-	716,135,565
	Totals:	$ 7,245,819	$145,868,570	$ 19,109,577	$172,223,966	$716,135,565

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
GENERAL GOVERNMENT
Agency 470

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
601 PROPERTY TAXES	$226,771,307	$225,396,514	$225,396,514	$253,188,751	$ 252,676,223	$ 27,279,709	12%
605 TAX PENALTIES & INTEREST	7,000,000	8,800,000	7,000,000	8,000,000	8,000,000	1,000,000	14%
610 LICENSES & PERMITS	50,000	375,000	50,000	375,000	375,000	325,000	650%
620 OTHER INTERGOVERNMENTAL	249,772	249,772	249,772	249,772	249,772	-	0%
621 PAYMENTS IN LIEU OF TAXES	6,586,640	6,804,798	6,568,744	6,391,210	6,391,210	(177,534)	-3%
625 STATE SHARED SALES TAX	316,796,394	327,549,752	318,189,083	341,524,693	341,524,693	23,335,610	7%
630 STATE SHARED VEHICLE LICENSE TAX	94,015,631	92,057,090	94,015,631	92,868,667	92,868,667	(1,146,964)	-1%
635 OTHER CHARGES FOR SERVICES	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	-	0%
645 INTEREST EARNINGS	8,500,000	14,000,000	8,500,000	12,000,000	12,000,000	3,500,000	41%
650 MISCELLANEOUS REVENUE	-	249,119	-	-	-	-	
651 GAIN ON FIXED ASSETS	50,000	24,998	50,000	50,000	50,000	-	0%
Sub Total	$662,019,744	$677,507,043	$662,019,744	$716,648,093	$ 716,135,565	$ 54,115,821	8%
Total Resources	$662,019,744	$677,507,043	$662,019,744	$716,648,093	$ 716,135,565	$ 54,115,821	8%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$440,520	$67,037	$443,809	$67,852	$ 67,852	$ 375,957	85%
705 TEMPORARY PAY	-	45,332	-	-	-	-	
710 OVERTIME	-	2,735,463	-	-	-	-	
750 FRINGE BENEFITS	12,106	294,725	10,664	10,957	10,960	(296)	-3%
790 OTHER PERSONAL SERVICES	1,384,187	119	1,384,187	-	7,000,000	(5,615,813)	-406%
795 PERSONAL SERVICES ALLOC.-OUT	(143,591)	(143,591)	(143,591)	-	-	(143,591)	-100%
796 PERSONAL SERVICES ALLOC.-IN	-	11,417	121,577	167,007	167,007	(45,430)	-37%
Subtotal	$1,693,222	$3,010,502	$1,816,646	$245,816	$ 7,245,819	$ (5,429,173)	-299%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$12,500,000	$0	$12,027,368	$50,000	$ 50,000	$ 11,977,368	100%
810 LEGAL SERVICES	2,664,768	4,264,768	2,664,768	2,940,000	2,940,000	(275,232)	-10%
812 OTHER SERVICES	3,723,220	3,410,589	3,599,631	18,076,967	25,079,398	(21,479,767)	-597%
820 OPERATING LEASES & RENTS	-	-	-	5,280	5,280	(5,280)	
830 INTERGOVERNMENTAL PAYMENTS	1,724,400	1,724,400	1,724,400	1,739,400	1,799,776	(75,376)	-4%
839 INTERNAL SERVICE CHARGES	14,652,274	14,652,274	14,652,274	13,107,154	13,107,154	1,545,120	11%
842 TRAVEL & EDUCATION	900,000	900,000	900,000	1,300,000	1,300,000	(400,000)	-44%
845 SUPPORT & CARE OF PERSONS	400,000	400,000	400,000	400,000	400,000	-	0%
880 TRANSFERS OUT	94,890,475	94,890,475	94,890,475	101,186,962	101,186,962	(6,296,487)	-7%
Subtotal	$131,455,137	$120,242,506	$130,858,916	$138,805,763	$ 145,868,570	$ (15,009,654)	-11%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	7,452,271	7,352,271	7,452,271	7,022,271	7,022,271	430,000	6%
930 VEHICLES & CONSTRUCTION EQUIP.	3,152,841	3,152,841	3,152,841	3,833,202	3,833,202	(680,361)	-22%
940 INFRASTRUCTURE	2,500,000	1,420,587	2,500,000	2,500,000	2,500,000	-	0%
950 DEBT SERVICE	6,264,722	6,264,722	6,264,722	5,754,104	5,754,104	510,618	8%
Subtotal	$19,369,834	$18,190,421	$19,369,834	$19,109,577	$ 19,109,577	$ 260,257	1%
Total Expenditures	$152,518,193	$141,443,429	$152,045,396	$158,161,156	$ 172,223,966	$ (20,178,570)	-13%
Operating Balance (Rev. - Exp.)	$509,501,551	$536,063,614	$509,974,348	$558,486,937	$ 543,911,599	$ 33,937,251	7%

TOTAL BUDGET BY PROGRAM
FY 2001-02
GEN. GOVT - GRANTS
Agency 471

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4711	SCAAP EXPENSES	$ -	$ -	$ 10,721,425	$ 10,721,425	$ 10,721,425
	Totals:	$ -	$ -	$ 10,721,425	$ 10,721,425	$ 10,721,425

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
GEN. GOVT - GRANTS
Agency 471

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	6,051,013	-	6,051,013	10,721,425	10,721,425	4,670,412	77%
Sub Total	$6,051,013	$0	$6,051,013	$10,721,425	$ 10,721,425	$ 4,670,412	77%
Total Resources	$6,051,013	$0	$6,051,013	$10,721,425	$ 10,721,425	$ 4,670,412	77%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	6,051,013	-	6,051,013	10,721,425	10,721,425	(4,670,412)	-77%
Subtotal	$6,051,013	$0	$6,051,013	$10,721,425	$ 10,721,425	$ (4,670,412)	-77%
Total Expenditures	$6,051,013	$0	$6,051,013	$10,721,425	$ 10,721,425	$ (4,670,412)	-77%

TOTAL BUDGET BY PROGRAM
FY 2001-02
GEN. GOVT - DETENTION FUND
Agency 472

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4721	DETENTION FUND	$ 2,489,075	$ 87,115,033	$ 20,000,946	$109,605,054	$204,304,753
	Totals:	$ 2,489,075	$ 87,115,033	$ 20,000,946	$109,605,054	$204,304,753

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
GEN. GOVT - DETENTION FUND
Agency 472

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$17,809,216	$21,069,426	$17,809,216	$4,516,534	$ 9,757,372	$ (8,051,844)	-45%
REVENUE							
606 SALES TAXES	95,333,000	98,798,514	95,333,000	103,017,791	103,017,791	7,684,791	8%
645 INTEREST EARNINGS	-	100,000	-	100,000	100,000	100,000	
680 TRANSFERS IN	94,890,475	94,890,475	94,890,475	101,186,962	101,186,962	6,296,487	7%
Sub Total	$190,223,475	$193,788,989	$190,223,475	$204,304,753	$ 204,304,753	$ 14,081,278	7%
Total Resources	$208,032,691	$214,858,415	$208,032,691	$208,821,287	$ 214,062,125	$ 6,029,434	3%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$643,271	$0	$643,271	$0	$ -	$ 643,271	100%
710 OVERTIME	1,815,917	864,104	1,815,917	878,454	878,454	937,463	52%
750 FRINGE BENEFITS	(0)	87,620	(0)	89,075	89,075	(89,076)	-26447617%
790 OTHER PERSONAL SERVICES	-	-	-	21,546	1,521,546	(1,521,546)	
795 PERSONAL SERVICES ALLOC.-OUT	-	1,342	-	-	-	-	
Subtotal	$2,459,188	$953,066	$2,459,188	$989,075	$ 2,489,075	$ (29,888)	-1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$1,233,378	$508,000	$1,233,378	$1,233,378	$ 1,233,378	$ -	0%
804 NON-CAPITAL EQUIPMENT	-	90,000	-	480,000	480,000	(480,000)	
812 OTHER SERVICES	-	161,488	-	675,644	675,644	(675,644)	
820 OPERATING LEASES & RENTS	-	415	-	-	-	-	
825 REPAIRS & MAINTENANCE	-	111,094	-	-	-	-	
842 TRAVEL & EDUCATION	-	333	-	-	-	-	
843 POSTAGE/FREIGHT/SHIPPING	-	1,100	-	-	-	-	
880 TRANSFERS OUT	103,034,318	103,034,318	103,034,318	84,726,011	84,726,011	18,308,307	18%
Subtotal	$104,267,696	$103,906,748	$104,267,696	$87,115,033	$ 87,115,033	$ 17,152,663	16%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	6,540,000	5,864,760	6,540,000	15,690,000	15,690,000	(9,150,000)	-140%
920 CAPITAL EQUIPMENT	1,205,500	850,061	1,205,500	900,000	900,000	305,500	25%
930 VEHICLES & CONSTRUCTION EQUIP.	67,020	67,020	67,020	-	-	67,020	100%
950 DEBT SERVICE	-	-	-	3,410,946	3,410,946	(3,410,946)	
Subtotal	$7,812,520	$6,781,841	$7,812,520	$20,000,946	$ 20,000,946	$ (12,188,426)	-156%
Total Expenditures	$114,539,404	$111,641,655	$114,539,404	$108,105,054	$ 109,605,054	$ 4,934,349	4%
Operating Balance (Rev. - Exp.)	$75,684,071	$82,147,334	$75,684,071	$96,199,699	$ 94,699,699	$ 19,015,627	25%
Ending Fund Balance (Resources - Exp.)	$93,493,287	$103,216,760	$93,493,287	$100,716,233	$ 104,457,071	$ 10,963,783	12%

TOTAL BUDGET BY PROGRAM
FY 2001-02
GEN. GOVT APPROPRIATED FUND BALANCE
Agency 473

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4711	CONTINGENCY	$ -	$ 3,231,641	$ -	$ 3,231,641	$ -
4712	OTHER GENERAL FUND PROGRAMS	-	3,494,949	406,400	3,901,349	-
4713	INFRASTRUCTURE SYSTEMS	-	81,740,523	828,118	82,568,641	-
4724	CONSULTANTS	-	196,250	-	196,250	-
4732	MAJOR MAINTENANCE	-	-	9,870,679	9,870,679	-
4733	ADA PROJECTS	-	-	-	-	-
4775	ACCOMMODATION SCHOOLS SUPPORT	-	-	-	-	-
4781	GENERAL GOVERNMENTAL REVENUES	-	-	-	-	-
	Totals:	$ -	$ 88,663,363	$ 11,105,197	$ 99,768,560	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
GEN. GOVT APPROPRIATED FUND BALANCE
Agency 473

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$76,595,653	$86,736,197	$76,595,653	$48,034,750	$ 48,034,750	$ (28,560,903)	-37%
REVENUE							
650 MISCELLANEOUS REVENUE	2,707,185	2,707,191	2,707,185	-	-	(2,707,185)	-100%
Sub Total	$2,707,185	$2,707,191	$2,707,185	$0	$ -	$ (2,707,185)	-100%
Total Resources	$79,302,838	$89,443,388	$79,302,838	$48,034,750	$ 48,034,750	$ (31,268,088)	-39%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$4,375,301	$3,323,885	$3,754,301	$0	$ -	$ 3,754,301	100%
804 NON-CAPITAL EQUIPMENT	-	-	-	14,000	14,000	(14,000)	
810 LEGAL SERVICES	12,000,000	6,000,000	12,000,000	-	-	12,000,000	100%
812 OTHER SERVICES	590,379	1,139,920	1,240,379	3,677,199	6,908,840	(5,668,461)	-457%
880 TRANSFERS OUT	83,843,345	83,843,345	83,843,345	80,432,772	81,740,523	2,102,822	3%
Subtotal	$100,809,025	$94,307,150	$100,838,025	$84,123,971	$ 88,663,363	$ 12,174,662	12%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	9,270,679	9,446,995	9,691,679	9,270,679	9,270,679	421,000	4%
920 CAPITAL EQUIPMENT	9,381,216	5,943,054	8,731,216	828,118	828,118	7,903,098	91%
930 VEHICLES & CONSTRUCTION EQUIP.	700,000	680,000	700,000	406,400	406,400	293,600	42%
940 INFRASTRUCTURE	-	-	-	600,000	600,000	(600,000)	
Subtotal	$19,351,895	$16,070,049	$19,122,895	$11,105,197	$ 11,105,197	$ 8,017,698	42%
Total Expenditures	$120,160,920	$110,377,199	$119,960,920	$95,229,168	$ 99,768,560	$ 20,192,360	17%
Operating Balance (Rev. - Exp.)	($117,453,735)	($107,670,008)	($117,253,735)	($95,229,168)	$ (99,768,560)	$ 17,485,175	15%
Ending Fund Balance (Resources - Exp.)	($40,858,082)	($20,933,811)	($40,658,082)	($47,194,418)	$ (51,733,810)	$ (11,075,728)	-27%

TOTAL BUDGET BY PROGRAM
FY 2001-02
GEN. GOVT - WASTE MANAGEMENT FUND
Agency 475

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4750	WASTE MANAGEMENT FUND	$ -	$ 288,758	$ -	$ 288,758	$ 82,500
	Totals:	$ -	$ 288,758	$ -	$ 288,758	$ 82,500

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
GEN. GOVT - WASTE MANAGEMENT FUND
Agency 475

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$199,458	$199,458	$199,458	$199,458	$ 199,458	$ -	0%
REVENUE							
635 OTHER CHARGES FOR SERVICES	82,500	116,092	82,500	82,500	82,500	-	0%
645 INTEREST EARNINGS	-	2,965	-	-	-	-	
Sub Total	$82,500	$119,057	$82,500	$82,500	$ 82,500	$ -	0%
Total Resources	$281,958	$318,515	$281,958	$281,958	$ 281,958	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
812 OTHER SERVICES	281,958	75,866	281,958	281,258	288,758	(6,800)	-2%
Subtotal	$281,958	$75,866	$281,958	$281,258	$ 288,758	$ (6,800)	-2%
Total Expenditures	$281,958	$75,866	$281,958	$281,258	$ 288,758	$ (6,800)	-2%
Operating Balance (Rev. - Exp.)	($199,458)	$43,191	($199,458)	($198,758)	$ (206,258)	$ (6,800)	-3%
Ending Fund Balance (Resources - Exp.)	$0	$242,649	$0	$700	$ (6,800)	$ (6,800)	

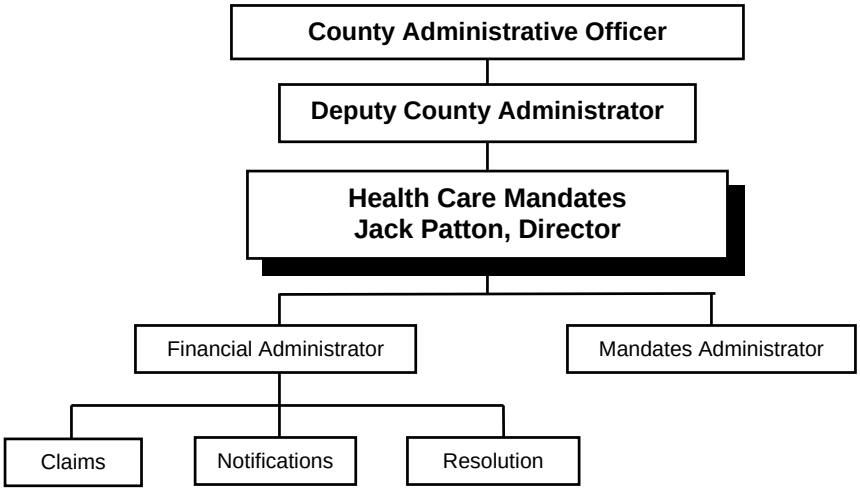
TOTAL BUDGET BY PROGRAM
FY 2001-02
GEN. GOVT - CAPITAL PROJECTS
Agency 478

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4711	CONTINGENCY	$ -	$ -	$ -	$ -	$ -
4713	INFRASTRUCTURE SYSTEMS	-	-	66,003,562	66,003,562	2,325,487
4725	JAIL POPULATION MANAGEMENT	-	-	-	-	-
4734	CAPITAL CARRYOVER	-	-	-	-	-
	Totals:	-	-	66,003,562	66,003,562	2,325,487

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
GEN. GOVT - CAPITAL PROJECTS
Agency 478

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$46,454,691	$45,298,088	$46,454,691	$46,454,691	$ 93,397,011	$ 46,942,320	101%
REVENUE							
645 INTEREST EARNINGS	-	-	-	-	2,325,487	2,325,487	
650 MISCELLANEOUS REVENUE	9,035,550	-	9,035,550	9,035,550	-	(9,035,550)	-100%
652 PROCEEDS OF FINANCING	238,231,704	130,000,000	238,231,704	130,000,000	-	(238,231,704)	-100%
Sub Total	$247,267,254	$130,000,000	$247,267,254	$139,035,550	$ 2,325,487	$ (244,941,767)	-99%
Total Resources	$293,721,945	$175,298,088	$293,721,945	$185,490,241	$ 95,722,498	$ (197,999,447)	-67%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
880 TRANSFERS OUT	46,454,691	38,029,556	46,454,691	-	-	46,454,691	100%
Subtotal	$46,454,691	$38,029,556	$46,454,691	$0	$ -	$ 46,454,691	100%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	60,230,371	43,871,521	60,230,371	66,003,562	66,003,562	(5,773,191)	-10%
Subtotal	$60,230,371	$43,871,521	$60,230,371	$66,003,562	$ 66,003,562	$ (5,773,191)	-10%
Total Expenditures	$106,685,062	$81,901,077	$106,685,062	$66,003,562	$ 66,003,562	$ 40,681,500	38%
Operating Balance (Rev. - Exp.)	$140,582,192	$48,098,923	$140,582,192	$73,031,988	$ (63,678,075)	$ (204,260,267)	-145%
Ending Fund Balance (Resources - Exp.)	$187,036,883	$93,397,011	$187,036,883	$119,486,679	$ 29,718,936	$ (157,317,947)	-84%

HEALTH CARE MANDATES



MISSION

To provide medical eligibility and risk management services for Maricopa County and the Board of Supervisors so that they can ensure indigent residents receive health care coverage while controlling and reducing health care financial liability

GOALS

- 20% reduction in indigent health care costs by FY2003 with appropriate access to health care for the indigents maintained: 1. Reduce exposure of County liability related to invalid in-patient notifications, 2. At least 90% in-patient approval rate within the 2-day retroactive period while reducing claims paid, 3. Reduce costs associated with claims resolution, binding arbitration, and litigation.
- Reduction in error rates for: 2a. Achieve an error rate of 3% or less on approvals as defined by the Arizona Health Care Cost Containment System (AHCCCS) for FY 2003. 2b. Reduce liability arising from inappropriate denials for FY 2003.
- Department of Medical Eligibility (DoME) and Health Care Mandates (HCM) will have the timely and accurate information needed to achieve the strategic goals for the County and the taxpayers for FY 2003.

ISSUES

- Partnering and collaboration with the hospitals, Department of Economic Security, County Attorney, AHCCCS and internal/external partners, especially HCM and DoME is minimal - causing increases in claims and error rates and therefore increases the County's financial risk.
- The impending financial crisis associated with financing of indigent health care is causing DoME and HCM to focus on managing risk and will challenge our departments to focus and direct process improvements while stabilizing our organization.
- Lack of valid, meaningful data will continue to inhibit the department's ability to manage effectively, create change in areas of influence, and respond to future trends (i.e. demographics).
- The cultural change from social service providers to risk managers challenge DoME's ability to sustain a qualified and educated workforce over the next two years.
- An exorbitant amount of claims which are largely not valid for the purpose of litigation are creating additional workload, cost and strained relations with hospitals which in turn could cause a fiscal crisis.
- External Forces including medical provider legal counsel, Proposition 200 and 204, population, reduced reimbursements are greatly increasing provider notifications, which dictates and results in increased financial liability for the County.
- Lack of judicial and legislative support, the County has experienced and will likely continue a massive increase of financial liability.

- Due to decreases in reimbursement and precedents in settlements medical providers are expected to continue to pursue litigation which in turn will cause a financial drain on the County.
- Lack of operational procedures and their consistent application as well as inadequate integrated informational technology systems will continue to make it difficult for the department manage the County's financial liability.
- Due to lack of judicial and legislative support, the County has experienced and will likely experience a massive increase of financial liability.

POSITION DISTRIBUTION

POSITION DISTRIBUTION
39 HEALTH CARE MANDATES

WORKING TITLE	FTE
ADMINISTRATIVE ASSISTANT	1.0
ADMINISTRATIVE COORDINATOR	1.0
ADMINISTRATIVE SUPPORT	1.0
ASSISTANT DIRECTOR	1.0
BUSINESS ANALYST	1.0
CONTRACT ADMINISTRATOR	1.0
DATA ENTRY ANALYST	10.0
DIRECTOR	1.0
FILE CLERK	1.0
FINANCIAL CLAIMS ANALYST	12.0
FINANCIAL CLAIMS ANALYST LEAD	2.0
FINANCIAL LIABILITY SUPERVISOR	1.0
FINANCIAL RESEARCH ANALYST	7.0
MAIL/FILE CLERK	2.0
MEDICAL AUDIT REVIEW NURSE	4.0
MEDICAL AUDIT REVIEW NURSE LEAD	1.0
NOTIFICATION LEAD	3.0
NOTIFICATION SPECIALIST	23.0
NOTIFICATION/DATA ENTRY SUPERVISOR	1.0
NOTIFICATION/DATA ENTRY TEAM LEAD	1.0
PERSONNEL/PAYROLL COORDINATOR	1.0
PROVIDER CLAIMS SUPERVISOR	1.0
SENIOR DATA ENTRY ANALYST	1.0
TOTAL	78.0

MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 231,608,512	$ -	$ 231,608,512
FY 1997-98 Actuals	$ 254,488,966	$ -	$ 254,488,966
FY 1998-99 Actuals	$ 261,580,780	$ -	$ 261,580,780
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 212,694,423	$ 1,500,000	$ 214,194,423
FY 2001-02 Adopted Budget	$ 222,284,503	$ 1,700,000	$ 223,984,503

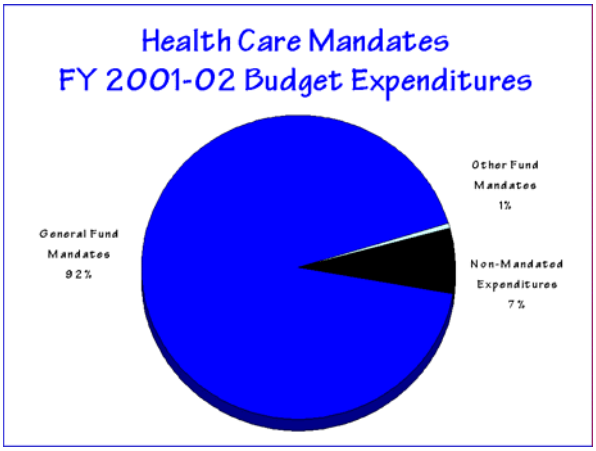
Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 221,761,243	$ -	$ 221,761,243
FY 1997-98 Actuals	$ 235,934,849	$ -	$ 235,934,849
FY 1998-99 Actuals	$ 245,972,368	$ -	$ 245,972,368
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 210,247,858	$ -	$ 210,247,858
FY 2001-02 Adopted Budget	$ 206,911,606	$ 1,700,000	$ 208,611,606

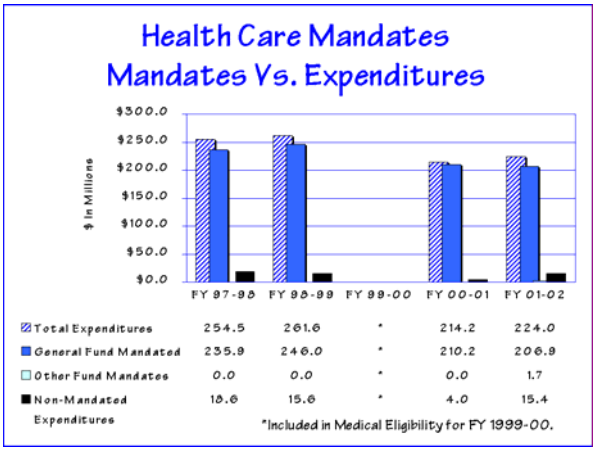
*Included in Medical Eligibility for FY 1999-00.

Total Non-Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 9,847,269	$ -	$ 9,847,269
FY 1997-98 Actuals	$ 18,554,117	$ -	$ 18,554,117
FY 1998-99 Actuals	$ 15,608,412	$ -	$ 15,608,412
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 4,046,565	$ -	$ 4,046,565
FY 2001-02 Adopted Budget	$ 15,372,897	$ -	$ 15,372,897

*Included in Medical Eligibility for FY 1999-00.

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

AHCCCS ACUTE CARE CONTRIBUTION

AUTHORITY

A.R.S. § 11-297 Tax levy for Medical Care; System Fund

HISTORY/ BACKGROUND

Before 1981, the State of Arizona did not participate in the Federal Medicaid Program. The State Legislature created the Arizona Health Care Cost Containment System (AHCCCS), a Medicaid program which would bring Federal funds to the State, in response to escalating costs for indigent health care. The State agency, AHCCCS, administers the program, which is organized as a managed care, capitated system.

MANDATE DESCRIPTION

Maricopa County is required to contribute financial support to the State AHCCCS program to satisfy the Federal Medicaid matching requirement. The level of funding is set by the State Legislature. The total amount for the County contribution for the Acute Care "State match" is established in the State Health Omnibus Bill each year as part of budget negotiations.

SERVICE LEVEL

As of July 1, 2001, there are 569,442 members enrolled statewide in the AHCCCS acute care plan, 268,207 of which are residents of Maricopa County.

INFLUENTIAL COST FACTORS

AHCCCS enrollment is driven by the economic climate of the State of Arizona.

AHCCCS Acute Care Contribution	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 38,659,237	$ -	$ 38,659,237
FY 1997-98 Actuals	$ 38,659,237	$ -	$ 38,659,237
FY 1998-99 Actuals	$ 38,659,237	$ -	$ 38,659,237
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 38,659,236	$ -	$ 38,659,236
FY 2001-02 Adopted Budget	$ 42,957,626	$ -	$ 42,957,626

*Included in Medical Eligibility for FY 1999-00.

ARIZONA LONG TERM CARE SYSTEM CONTRIBUTION

AUTHORITY
A.R.S. §11-297 Tax Levy for Medical Care; System Fund

HISTORY/ BACKGROUND
The Arizona Long term Care System (ALTCS) is the long-term care program of the State of Arizona's Medicaid program, which began in 1989 and operates as a capitated, managed care system. The State agency, AHCCCS, administers the ALTCS program. The Arizona counties are responsible for paying nearly the entire Federal match requirement. County contributions are set annually by the State Legislature.

MANDATE DESCRIPTION
Maricopa County is required to contribute financial support to the State long-term care program, as set forth by the State Legislature, based on the Federal match required for the program.

SERVICE LEVEL
As of July 1, 2001 statewide ALTCS membership was 31,993, with 17,863 being residents of Maricopa County.

INFLUENTIAL COST FACTORS
Growth in the eligible elderly population affects the size of the Federal match required each year.

Arizona Long Term Care System Contribution (ALTCS)	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 79,688,358	$ -	$ 79,688,358
FY 1997-98 Actuals	$ 84,263,893	$ -	$ 84,263,893
FY 1998-99 Actuals	$ 92,812,208	$ -	$ 92,812,208
FY 1999-00 Actuals*		$ -	$ -
FY 2000-01 Estimate	$ 91,784,692	$ -	$ 91,784,692
FY 2001-02 Adopted Budget	$ 101,077,241	$ -	$ 101,077,241

*Included in Medical Eligibility for FY 1999-00.

GENERAL MENTAL HEALTH

AUTHORITY
A.R.S. § 11-0291.01 Eligibility standards for indigent health services

HISTORY/ BACKGROUND
Prior to the creation of AHCCCS, counties provided behavioral health services to indigents who did not meet the criteria for serious mental illness.

MANDATE DESCRIPTION
Counties are required by State law to maintain the same level of behavioral health services for indigents that were in place prior to the 1981 inception of the AHCCCS program. Maricopa County includes general mental services for the non-Seriously Mentally Ill population in its Intergovernmental Agreement (IGA) with the Arizona Department of Health Services (ADHS).

General Mental Health	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 4,856,576	$ -	$ 4,856,576
FY 1997-98 Actuals	$ 4,856,576	$ -	$ 4,856,576
FY 1998-99 Actuals	$ 4,856,576	$ -	$ 4,856,576
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 4,856,580	$ -	$ 4,856,580
FY 2001-02 Adopted Budget	$ 4,856,576	$ -	$ 4,856,576

*Included in Medical Eligibility for FY 1999-00.

INDIGENT SERIOUSLY MENTALLY ILL BEHAVIORAL HEALTH SERVICES

AUTHORITY 1989 Arizona Supreme Court Ruling, Arnold v. Sarn

HISTORY/ BACKGROUND In 1989, in the Arizona Supreme Court case Arnold v. Sarn, the Court granted class action status to indigent seriously mentally ill (SMI) persons and ruled that both the state and Maricopa County had failed to provide adequate services and funding for Maricopa County's SMI population

MANDATE DESCRIPTION Maricopa County must contribute funding to the Arizona Department of Health Services via an Intergovernmental Agreement (IGA). The funding formula for this agreement is based on 1994 service related expenditures, adjusted annually by an inflationary formula.

SERVICE LEVEL Approximately 11,000 SMI's reside in Maricopa County.

INFLUENTIAL COST FACTORS Rate of inflation of medical-related components of the Consumer Price Index.

Indigent Seriously Mentally Ill Behavioral Health Services	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 20,561,113	$ -	$ 20,561,113
FY 1997-98 Actuals	$ 20,551,128	$ -	$ 20,551,128
FY 1998-99 Actuals	$ 23,963,397	$ -	$ 23,963,397
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 24,239,440	$ -	$ 24,239,440
FY 2001-02 Adopted Budget	$ 25,800,000	$ -	$ 25,800,000

*Included in Medical Eligibility for FY 1999-00.

LONG TERM CARE RESIDUAL POPULATION

AUTHORITY A.R.S. 11-293 County Long Term Care Services; A.R.S. § 11-293.01 County Adult Foster Care Program

HISTORY/ BACKGROUND Before the inception of ALTCS in 1989, the County provided long term care services to the elderly indigent population.

MANDATE DESCRIPTION The County has residual responsibility to provide long term care services to clients who met County indigent standards at the time the ALTCS program, was adopted, but who did not meet ALTCS standards.

SERVICE LEVEL The fiscal year 2001 population projection for this program is 39 clients.

INFLUENTIAL COST FACTORS The residual population for this program is declining and will cease to exist over time.

Long Term Care Residual Population	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 2,164,720	$ -	$ 2,164,720
FY 1997-98 Actuals	$ 3,640,533	$ -	$ 3,640,533
FY 1998-99 Actuals	$ 3,775,087	$ -	$ 3,775,087
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 370,118	$ -	$ 370,118
FY 2001-02 Adopted Budget	$ 397,528	$ -	$ 397,528

*Included in Medical Eligibility for FY 1999-00.

DEPARTMENT OF MEDICAL ELIGIBILITY CONTINGENCY RESERVE

AUTHORITY

A.R.S. 11-201 Hospitalization and medical care of indigent sick; eligibility standards for indigent health services; ARS 11-297 Hospital treatment application; indigence standards; erroneous determinations; care at a private or university hospital; A.R.S. Title 36, Chapter 29, Article 1 Arizona Health Care Cost Containment System (AHCCCS); Baca v Campbell, CV 78-360 Affirms the right for an applicant to complete a written application and be provided with written notice of the decision and reason(s) for the decision; Perez v Maricopa County, CV 87-02038 Orders an appeal and hearing process for disputed eligibility or claims determinations.

HISTORY/ BACKGROUND

The Department of Medical Eligibility was created over 40 years ago to determine financial eligibility for medical coverage under County responsibility. Changes in statutes in 1968 further defined County responsibility for provision of medical care when Counties had sole responsibility and liability for cost of care provided to indigents prior the implementation of the AHCCCS program. Statutory changes in 1998 added responsibilities to Counties for performing eligibility determinations for the AHCCCS program while retaining County liability and determination requirements.

MANDATE DESCRIPTION

A contingency reserve was allocated within the Health Care Mandates budget to support operational costs associated with organizational and technological re-engineering within the Department of Medical Eligibility.

Department of Medical Eligibility Contingency Reserve	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ -	$ -
FY 1997-98 Actuals	$ 1,000,000	$ -	$ 1,000,000
FY 1998-99 Actuals	$ 2,119,762	$ -	$ 2,119,762
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ -	$ -	$ -
FY 2001-02 Adopted Budget	$ -	$ -	$ -

*Included in Medical Eligibility for FY 1999-00.

ARNOLD V. SARN IGA/COURT ORDER LITIGATION COSTS

AUTHORITY

1989 Arizona Supreme Court Ruling, Arnold v. Sarn

HISTORY/ BACKGROUND

In 1989, in the Arizona Court case Arnold v. Sarn, the Court granted class action status to indigent seriously mentally ill (SMI) persons and ruled that both the State and County had failed to provide adequate services and funding for Maricopa County's SMI population. The Court ordered the establishment of a Court Monitor to oversee compliance with the Court Order. These costs are shared with the State of Arizona. In addition, the Court ordered the state and county defendants to share the legal costs of the Plaintiff's counsel.

MANDATE DESCRIPTION

Maricopa County is responsible for paying one-fourth of the Plaintiff's fees and one-third of the Court Monitor's budget. In addition, the County pays outside counsel legal fees associated with the Arnold v. Sarn defense.

Arnold v. Sarn IGA Court Order Litigation Costs	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 232,241	$ -	$ 232,241
FY 1997-98 Actuals	$ 197,758	$ -	$ 197,758
FY 1998-99 Actuals	$ 250,000	$ -	$ 250,000
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 129,262	$ -	$ 129,262
FY 2001-02 Adopted Budget	$ 215,000	$ -	$ 215,000

*Included in Medical Eligibility for FY 1999-00.

PRE-AHCCCS MEDICAL CLAIMS EXPENSE

AUTHORITY

A.R.S. § 22-291 Counties Responsible for care of indigent sick

HISTORY/ BACKGROUND

Arizona Counties are responsible for the medical care of indigents. Although the creation of AHCCCS diverted much of that responsibility, the County has residual responsibility for emergent services to indigents during the window between the time such services begin until 48 hours prior to the time AHCCCS is notified of eligibility.

MANDATE DESCRIPTION

AHCCCS will assume responsibility for emergent services for eligible enrollees for a period up to 48 hours prior to County notification of eligibility. Services rendered before the restrictive period are the responsibility of the County.

Pre-AHCCCS Medical Claims Expense	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 13,822,897	$ -	$ 13,822,897
FY 1997-98 Actuals	$ 17,989,623	$ -	$ 17,989,623
FY 1998-99 Actuals	$ 14,410,000	$ -	$ 14,410,000
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 10,091,956	$ -	$ 10,091,956
FY 2001-02 Adopted Budget	$ 5,687,500	$ -	$ 5,687,500

*Included in Medical Eligibility for FY 1999-00.

PRE-AHCCCS OUTSIDE HOSPITAL SETTLEMENTS

AUTHORITY

Arizona Status §11-297, uncodified sections of Senate Bill 1577.

HISTORY/ BACKGROUND

Arizona Counties are responsible for the medical care of indigents. Although the creation of AHCCCS diverted much of that responsibility, the County has residual responsibility for emergent services to indigents during the window between time such services begin until 48-hours prior to the time AHCCCS is notified of eligibility. Payment claims for such services are submitted to the Department of Medical Eligibility. For a variety of reasons, many claims are denied and hospitals file lawsuits against the County contesting these denial decisions. In past years, settlements have been reached between the County and hospitals to resolve these disputes.

MANDATE DESCRIPTION

AHCCCS will assume responsibility for emergent services for eligible enrollees for a period up to 48 hours prior to County notification of eligibility. Services rendered before the restrictive period are the responsibility of the County.

Pre-AHCCCS Outside Hospital Settlements	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ -	$ -
FY 1997-98 Actuals	$ 3,000,000	$ -	$ 3,000,000
FY 1998-99 Actuals	$ 3,000,000	$ -	$ 3,000,000
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 3,722,790	$ -	$ 3,722,790
FY 2001-02 Adopted Budget	$ 21,102,235	$ -	$ 21,102,235

*Included in Medical Eligibility for FY 1999-00.

MENTAL HEALTH ORDERS; MENTAL HEALTH TESTIMONY

AUTHORITY

ARS 36-545.04; Maricopa County/ ADHS IGA, paragraph 2.2.1

HISTORY/ BACKGROUND

Under the authority of the Arizona Revised Statutes and the Phoenix City Charter, the City of Phoenix may charge Maricopa County for the cost of service of process of mental health detention orders. In addition, as a result of the Arnold v. Sarn Intergovernmental Agreement (IGA) between the Arizona Department of Health Services (Department) and Maricopa County, the County delegated to the Department responsibility for many behavioral health activities related to the involuntary commitment process. However, per the IGA, "To the extent obligated by law, the County shall retain financial responsibility for Court proceeding expenses for commitment actions brought under Title 36, including, but not limited to, the costs of independent evaluators…" Independent evaluators provide mental health testimony in support of petitions for involuntary commitments.

MANDATE DESCRIPTION

Maricopa County must pay for the cost of mental health pickup orders and the cost of mental health testimony independent evaluators.

Mental Health Orders; Mental Health Testimony	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ -	$ -
FY 1997-98 Actuals	$ -	$ -	$ -
FY 1998-99 Actuals	$ 350,000	$ -	$ 350,000
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 219,949	$ -	$ 219,949
FY 2001-02 Adopted Budget	$ 270,000	$ -	$ 270,000

*Included in Medical Eligibility for FY 1999-00.

PSYCHIATRIC TEACHING PROGRAM

AUTHORITY

1989 Arizona Supreme Court Ruling, Arnold v. Sarn; Court Order; Monitor's decision regarding mediation, August 31, 1993.

HISTORY/ BACKGROUND

In 1989, in the Arizona Court case Arnold v. Sarn, the Court granted class action status to indigent seriously mentally ill (SMI) persons and ruled that both the State and County had failed to provide adequate services and funding for Maricopa County's SMI population. In the 1993 Monitor's decision re: mediation, the Court Monitor determined "…that Maricopa shall continue to provide at least the same level of service to class members through the residency program as it provided in FY 1992-1993…"

MANDATE DESCRIPTION

Maricopa County must continue to fund the psychiatric residency program at the same level as provided in FY 1992-1993.

Psychiatric Teaching Program	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 3,547,901	$ -	$ 3,547,901
FY 1997-98 Actuals	$ 3,547,901	$ -	$ 3,547,901
FY 1998-99 Actuals	$ 3,547,901	$ -	$ 3,547,901
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ 3,547,898	$ -	$ 3,547,898
FY 2001-02 Adopted Budget	$ 3,547,900	$ -	$ 3,547,900

*Included in Medical Eligibility for FY 1999-00.

MMC/TB PAYMENTS

AUTHORITY

A.R.S. § 11-302 provides that Counties shall provide for the care of indigent individuals with tuberculosis.

HISTORY/ BACKGROUND

Based on need and capacity in other facilities, the Public Health Department may refer tuberculosis patients to Maricopa Medical Center (MMC) for care under quarantine. The Health Care Mandates Department reviews and pays for MMC claims under these circumstances.

MANDATE DESCRIPTION

Maricopa County must continue to provide facilities to house indigent tuberculosis patients where active medical care or monitoring is needed.

Public Health TB Hospitalization	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ -	$ -
FY 1997-98 Actuals	$ -	$ -	$ -
FY 1998-99 Actuals	$ -	$ -	$ -
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ -	$ -	$ -
FY 2001-02 Adopted Budget	$ 1,000,000	$ -	$ 1,000,000

*Included in Medical Eligibility for FY 1999-00.

MMC/CORRECTIONAL HEALTH PAYMENTS

AUTHORITY

A.R.S. § 11-251(8)

HISTORY/ BACKGROUND

Pursuant to A.R.S. § 11-251(8), Counties are authorized to provide for jails. Where inmates in County jails need emergency medical attention or inpatient care, the County must provide those services. Maricopa Medical Center (MMC) currently provides such services. The Health Care Mandates Department, in conjunction with the Correctional Health Department, reviews the claims and determines the appropriate amount of payment to MMC.

MANDATE DESCRIPTION

Maricopa County must continue to provide medical services to detainees in County jails. Where inpatient services are necessary, MMC provide the most cost-effective source of medical services to the County.

Correctional Health Claims	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ -	$ -
FY 1997-98 Actuals	$ -	$ -	$ -
FY 1998-99 Actuals	$ -	$ -	$ -
FY 1999-00 Actuals*	$ -	$ -	$ -
FY 2000-01 Estimate	$ -	$ 1,378,134	$ 1,378,134
FY 2001-02 Adopted Budget	$ -	$ 1,700,000	$ 1,700,000

*Included in Medical Eligibility for FY 1999-00.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

HEALTH CARE MANDATES
Department 39

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 2,446,064	$ 219,838,439	$ -	$ 222,284,503	$ 93,044
SPECIAL REVENUE	-	1,700,000	-	1,700,000	-
SUB-TOTAL	$ 2,446,064	$ 221,538,439	$ -	$ 223,984,503	$ 93,044
TOTAL FUNDS	$ 2,446,064	$ 221,538,439	$ -	$ 223,984,503	$ 93,044

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

HEALTH CARE MANDATES
Department 39

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
638 PATIENT SERVICE REVENUE	93,044	93,044	91,922	93,044	93,044	-	0%
680 TRANSFERS IN	54,677,600	54,677,600	54,677,600	-	-	(54,677,600)	-100%
Sub Total	$ 54,770,644	$ 54,770,644	$ 54,769,522	$ 93,044	$ 93,044	$ (54,677,600)	-100%
Total Resources	$ 54,770,644	$ 54,770,644	$ 54,769,522	$ 93,044	$ 93,044	$ (54,677,600)	-100%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,184,007	$ 1,874,637	$ 1,874,423	$ 1,900,970	$ 1,900,970	$ (26,333)	-1%
705 TEMPORARY PAY	15,000	15,000	15,000	15,000	15,000	-	0%
710 OVERTIME	30,000	30,000	30,000	53,500	53,500	(23,500)	-78%
750 FRINGE BENEFITS	282,914	450,910	451,123	476,594	476,594	(25,684)	-6%
796 PERSONAL SERVICES ALLOC.-IN	93,798	-	-	-	-	-	
Subtotal	$ 1,605,719	$ 2,370,547	$ 2,370,546	$ 2,446,064	$ 2,446,064	$ (75,517)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 137,717	$ 137,718	$ 53,887	$ 52,906	$ 52,906	$ 84,812	62%
802 MEDICAL SUPPLIES	16,932	16,932	16,932	18,096	18,096	(1,164)	-7%
803 FUEL	200	200	-	-	-	200	100%
810 LEGAL SERVICES	3,485,812	3,485,812	3,256,812	18,177,235	18,177,235	(14,691,423)	-421%
811 HEALTH CARE SERVICES	16,103,360	16,103,360	12,720,000	7,857,500	7,857,500	8,245,860	51%
812 OTHER SERVICES	1,464,475	1,456,877	1,503,877	1,490,128	1,490,128	(33,251)	-2%
820 OPERATING LEASES & RENTS	74,000	74,000	74,000	25,000	25,000	49,000	66%
825 REPAIRS & MAINTENANCE	5,000	5,000	5,000	5,000	5,000	-	0%
830 INTERGOVERNMENTAL PAYMENTS	221,509,434	220,744,605	219,588,412	175,006,443	175,006,443	45,738,162	21%
839 INTERNAL SERVICE CHARGES	7,986	15,584	15,649	380,939	380,939	(365,355)	-2344%
842 TRAVEL & EDUCATION	5,058	5,058	5,120	5,058	5,058	-	0%
843 POSTAGE/FREIGHT/SHIPPING	97,000	97,000	50,000	100,000	100,000	(3,000)	-3%
845 SUPPORT & CARE OF PERSONS	253,168	253,168	253,168	270,471	270,471	(17,303)	-7%
850 UTILITIES	3,000	3,000	-	25,000	25,000	(22,000)	-733%
880 TRANSFERS OUT	10,864,401	10,864,401	7,175,248	18,124,663	18,124,663	(7,260,262)	-67%
Subtotal	$ 254,027,543	$ 253,262,715	$ 244,718,105	$ 221,538,439	$ 221,538,439	$ 31,724,276	13%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	43,500	43,500	43,500	-	-	43,500	100%
Subtotal	$ 43,500	$ 43,500	$ 43,500	$ -	$ -	$ 43,500	100%
Total Expenditures	$ 255,676,762	$ 255,676,762	$ 247,132,151	$ 223,984,503	$ 223,984,503	$ 31,692,259	12%

TOTAL BUDGET BY PROGRAM
FY 2001-02
HEALTH CARE MANDATES
Agency 390

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3910	ADMINISTRATION	$ 2,446,064	$ 2,068,114	$ -	$ 4,514,178	$ -
3920	AHCCCS	-	43,082,626	-	43,082,626	-
3930	AHCCCS CONTRIBUTION	-	101,077,241	-	101,077,241	-
3940	MENTAL HEALTH SERVICES	-	31,141,576	-	31,141,576	-
3950	MMC TEACHING PROGRAM SUBSIDY	-	3,547,900	-	3,547,900	-
3960	DISPROSHARE	-	-	-	-	-
3965	PUBLIC HEALTH TB HOSPITALIZATION	-	1,000,000	-	1,000,000	-
3970	SAIL GRANT MATCH	-	686,463	-	686,463	-
3980	LONG TERM CARE RESIDUAL	-	304,484	-	304,484	93,044
3990	PRE-AHCCCS CLAIMS	-	23,789,735	-	23,789,735	-
3999	MIHS OPERATING SUBSIDY	-	13,140,300	-	13,140,300	-
	Totals:	$ 2,446,064	$219,838,439	$ -	$222,284,503	$ 93,044

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
HEALTH CARE MANDATES
Agency 390

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
638 PATIENT SERVICE REVENUE	93,044	91,922	93,044	93,044	93,044	-	0%
680 TRANSFERS IN	54,677,600	54,677,600	54,677,600	-	-	(54,677,600)	-100%
Sub Total	$54,770,644	$54,769,522	$54,770,644	$93,044	$ 93,044	$ (54,677,600)	-100%
Total Resources	$54,770,644	$54,769,522	$54,770,644	$93,044	$ 93,044	$ (54,677,600)	-100%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,184,007	$1,874,423	$1,874,637	$1,900,970	$ 1,900,970	$ (26,333)	-1%
705 TEMPORARY PAY	15,000	15,000	15,000	15,000	15,000	-	0%
710 OVERTIME	30,000	30,000	30,000	53,500	53,500	(23,500)	-78%
750 FRINGE BENEFITS	282,914	451,123	450,910	476,594	476,594	(25,684)	-6%
796 PERSONAL SERVICES ALLOC.-IN	93,798	-	-	-	-	-	
Subtotal	$1,605,719	$2,370,546	$2,370,547	$2,446,064	$ 2,446,064	$ (75,517)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$137,717	$53,887	$137,718	$52,906	$ 52,906	$ 84,812	62%
802 MEDICAL SUPPLIES	16,932	16,932	16,932	18,096	18,096	(1,164)	-7%
803 FUEL	200	-	200	-	-	200	100%
810 LEGAL SERVICES	3,485,812	3,256,812	3,485,812	18,177,235	18,177,235	(14,691,423)	-421%
811 HEALTH CARE SERVICES	11,928,360	11,220,000	11,928,360	6,157,500	6,157,500	5,770,860	48%
812 OTHER SERVICES	1,464,475	1,503,877	1,456,877	1,490,128	1,490,128	(33,251)	-2%
820 OPERATING LEASES & RENTS	74,000	74,000	74,000	25,000	25,000	49,000	66%
825 REPAIRS & MAINTENANCE	5,000	5,000	5,000	5,000	5,000	-	0%
830 INTERGOVERNMENTAL PAYMENTS	221,509,434	219,588,412	220,744,605	175,006,443	175,006,443	45,738,162	21%
839 INTERNAL SERVICE CHARGES	7,986	15,649	15,584	380,939	380,939	(365,355)	-2344%
842 TRAVEL & EDUCATION	5,058	5,120	5,058	5,058	5,058	-	0%
843 POSTAGE/FREIGHT/SHIPPING	97,000	50,000	97,000	100,000	100,000	(3,000)	-3%
845 SUPPORT & CARE OF PERSONS	253,168	253,168	253,168	270,471	270,471	(17,303)	-7%
850 UTILITIES	3,000	-	3,000	25,000	25,000	(22,000)	-733%
880 TRANSFERS OUT	10,864,401	7,175,248	10,864,401	18,124,663	18,124,663	(7,260,262)	-67%
Subtotal	$249,852,543	$243,218,105	$249,087,715	$219,838,439	$ 219,838,439	$ 29,249,276	12%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	43,500	43,500	43,500	-	-	43,500	100%
Subtotal	$43,500	$43,500	$43,500	$0	$ -	$ 43,500	100%
Total Expenditures	$251,501,762	$245,632,151	$251,501,762	$222,284,503	$ 222,284,503	$ 29,217,259	12%
Operating Balance (Rev. - Exp.)	($196,731,118)	($190,862,629)	($196,731,118)	($222,191,459)	$ (222,191,459)	$ (25,460,341)	-13%

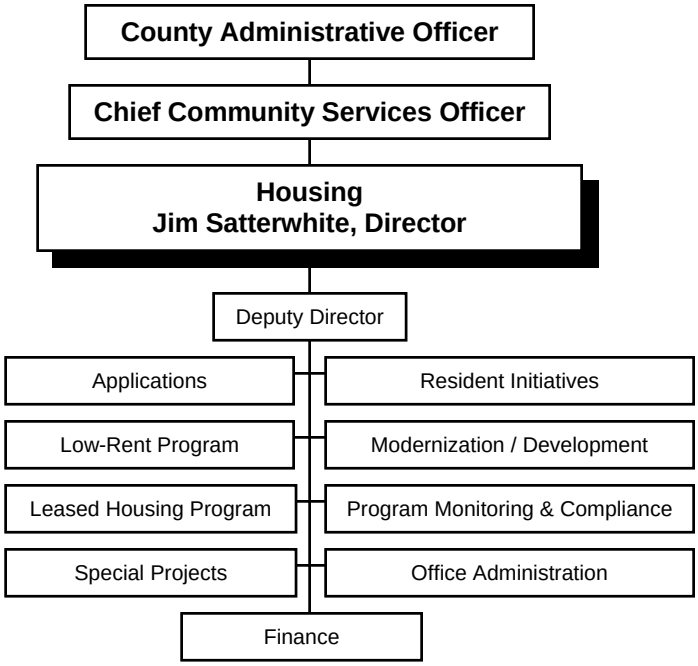
TOTAL BUDGET BY PROGRAM
FY 2001-02
HEALTH CARE MANDATES - DETENTION FUND
Agency 392

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3975	CORRECTIONAL HEALTH CLAIMS	$ -	$ 1,700,000	$ -	$ 1,700,000	$ -
	Totals:	$ -	$ 1,700,000	$ -	$ 1,700,000	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
HEALTH CARE MANDATES - DETENTION FUND
Agency 392

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
811 HEALTH CARE SERVICES	4,175,000	1,500,000	4,175,000	1,700,000	1,700,000	2,475,000	59%
Subtotal	$4,175,000	$1,500,000	$4,175,000	$1,700,000	$ 1,700,000	$ 2,475,000	59%
Total Expenditures	$4,175,000	$1,500,000	$4,175,000	$1,700,000	$ 1,700,000	$ 2,475,000	59%
Operating Balance (Rev. - Exp.)	($4,175,000)	($1,500,000)	($4,175,000)	($1,700,000)	$ (1,700,000)	$ 2,475,000	59%

HOUSING



MISSION

The Mission of the Maricopa County Housing Department is to increase the supply of and maintain existing affordable rental housing for low-income households who cannot afford to pay market rents and promote training, educational opportunities and economic self-sufficiency so they can become homeowners.

GOALS

- ↔ Empower housing residents to make decisions that will improve their economic standing and eventually lead to homeownership
- ↔ By September 2002, achieve a score of 90 or more from Housing and Urban Development (HUD) according to their annual review criteria
- ↔ By January 2004, increase the number of agency managed/owned properties from 827 to 1027 utilizing funding other than from HUD
- ↔ By fiscal year 2004, 95% of residents surveyed express satisfaction with Housing
- ↔ Promote a motivating work environment with a capable and efficient team of employees to operate as a customer friendly and fiscally prudent leader in the affordable housing industry as evidenced by comparison to the overall satisfaction results of the County
- ↔ By December 2003, reduce drug and criminal activity at our properties by 5%
- ↔ Operate all housing programs so that income will exceed expenditures and program reserves

ISSUES

- ↔ Reduction in reliance upon HUD funding will require us to develop additional affordable housing, maintain current inventory and complete capital improvements using alternative funding sources.
- ↔ Neighborhood resistance to affordable housing will create new opportunities to partner with community and other planning groups.
- ↔ Recruiting and retaining knowledgeable, competent staff will require keener marketing efforts and a more professional, enriching environment in which to work.
- ↔ Partnering with agencies that provide our clients with credit counseling, job training, basic education and budget classes and maintenance skills training for eventual homeownership will decrease client reliance

upon the department.

- ↔ Explosive growth will demand one-touch, immediate response information systems and take its toll on staffing, morale, and the ability to meet changing environments quickly.
- ↔ Availability of reliable computer software system vendors will challenge our ability to meet the ever-changing HUD guidelines and technological advancements to conduct our business electronically.
- ↔ Land affordability may limit the success rate of affordable housing development, causing us to seek public lands and legislative changes.
- ↔ Needs of the elderly will redirect our focus from independent living to affordable congregate and shared living arrangements.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Low Rent HQS Inspections	100%	100%	100%	100%
Section 8 HQS Inspections	100%	N/A	N/A	N/A
Emergency work orders completed	100%	100%	100%	100%
Routine (days) – work orders	24	1.16	1.4	2
Low Rent Occupancy	98%	98%	98%	98%
Section 8 Occupancy	75%	N/A	N/A	N/A
UnitTurn-around (days)	21	28	28	20
Modernization Expenditures	80%	80%	80%	80%
Rent Collections	96%	N/A	99%	98%

POSITION DISTRIBUTION

POSITION DISTRIBUTION
66 HOUSING

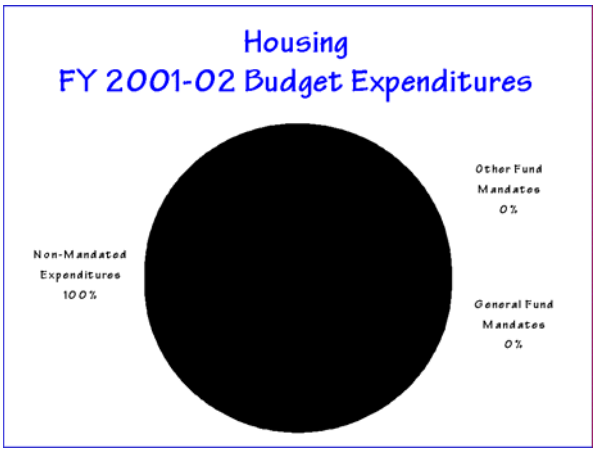
WORKING TITLE	FTE
ACCOUNTANT	3.0
ADMINISTRATIVE ASSISTANT	2.0
ASSISTANT BUYER	1.0
ASSISTANT MANAGER	4.0
BUILDING INSPECTOR	2.0
BUYER	1.0
CLERK	1.0
COMMUNITY SERVICES MANAGER	1.0
DEPUTY DIRECTOR	1.0
DRUG ELIMINATION COORDINATOR	1.0
EXECUTIVE ASSISTANT	1.0
EXECUTIVE DIRECTOR	1.0
FINANCE DIRECTOR	1.0
HOUSING CLERK	1.0
HOUSING MANAGER	4.0
HOUSING SPECIALIST	5.0
MIS ASSISTANT	1.0
MIS COORDINATOR	1.0
MOD/MAINTENANCE MANAGER	1.0
OFFICE SITE CLERK	3.0
PROGRAM ASSISTNCE REP I	1.0
PUBLIC HOUSING SUPERVISOR	1.0
RECEPTIONIST	1.0
RESIDENT TRAINEE	1.0
SECTION 8 APPL. COORDINATOR	1.0
SECTION 8 LEASING SUPERVISOR	1.0
SECTION 8 SUPERVISOR	1.0
TRADES GENERALIST	16.0
TRADES LEAD	4.0
WAIT LIST COORDINATOR	1.0
TOTAL	64.0

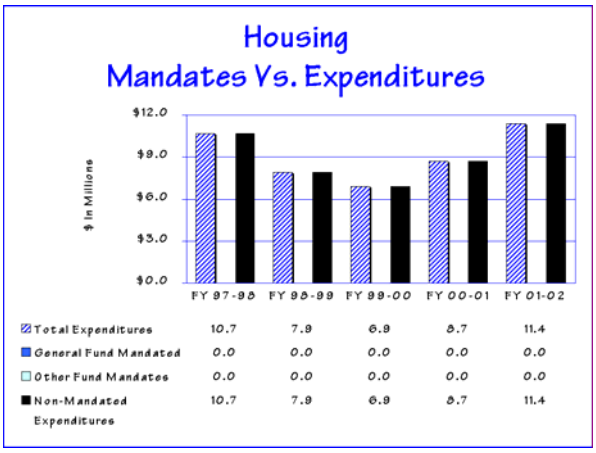
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	Special Revenue	Total
FY 1996-97 Actuals	N/A	N/A
FY 1997-98 Actuals	$ 10,706,358	$ 10,706,358
FY 1998-99 Actuals	$ 7,878,206	$ 7,878,206
FY 1999-00 Actuals	$ 6,946,806	$ 6,946,806
FY 2000-01 Estimate	$ 8,749,266	$ 8,749,266
FY 2001-02 Adopted Budget	$ 11,429,508	$ 11,429,508

Total Non-Mandated Expenditures	Special Revenue	Total
FY 1996-97 Actuals	N/A	N/A
FY 1997-98 Actuals	$ 10,706,358	$ 10,706,358
FY 1998-99 Actuals	$ 7,878,206	$ 7,878,206
FY 1999-00 Actuals	$ 6,946,806	$ 6,946,806
FY 2000-01 Estimate	$ 8,749,266	$ 8,749,266
FY 2001-02 Adopted Budget	$ 11,429,508	$ 11,429,508

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

HOUSING
Department 66

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	2,427,261	7,641,417	1,360,830	11,429,508	11,429,508
SUB-TOTAL	$ 2,427,261	$ 7,641,417	$ 1,360,830	$ 11,429,508	$ 11,429,508
TOTAL FUNDS	$ 2,427,261	$ 7,641,417	$ 1,360,830	$ 11,429,508	$ 11,429,508

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

HOUSING
Department 66

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	16,427,780	16,427,780	8,749,266	11,429,508	11,429,508	(4,998,272)	-30%
Sub Total	$ 16,427,780	$ 16,427,780	$ 8,749,266	$ 11,429,508	$ 11,429,508	$ (4,998,272)	-30%
Total Resources	$ 16,427,780	$ 16,427,780	$ 8,749,266	$ 11,429,508	$ 11,429,508	$ (4,998,272)	-30%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,990,654	$ 1,981,227	$ 1,377,279	$ 2,108,416	$ 1,931,400	$ 49,827	3%
705 TEMPORARY PAY	-	-	17,859	-	-	-	
710 OVERTIME	-	-	6,470	-	-	-	
750 FRINGE BENEFITS	404,068	413,495	291,417	497,057	495,861	(82,366)	-20%
790 OTHER PERSONAL SERVICES	-	-	3,493	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(2,394,722)	(2,394,722)	(1,696,518)	(2,394,722)	(2,427,261)	32,539	1%
796 PERSONAL SERVICES ALLOC.-IN	2,394,722	2,394,722	1,696,518	2,394,722	2,427,261	(32,539)	-1%
Subtotal	$ 2,394,722	$ 2,394,722	$ 1,696,518	$ 2,605,473	$ 2,427,261	$ (32,539)	-1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 500,986	$ 500,986	$ 250,488	$ 345,719	$ 345,589	$ 155,397	31%
803 FUEL	17,500	17,500	8,748	16,266	16,266	1,234	7%
810 LEGAL SERVICES	9,670	9,670	4,834	18,893	-	9,670	100%
812 OTHER SERVICES	120,700	120,700	48,546	475,000	440,299	(319,599)	-265%
820 OPERATING LEASES & RENTS	36,000	36,000	18,000	36,000	36,000	-	0%
825 REPAIRS & MAINTENANCE	24,750	24,750	24,174	24,750	24,850	(100)	0%
839 INTERNAL SERVICE CHARGES	147,441	147,441	67,811	-	231,806	(84,365)	-57%
842 TRAVEL & EDUCATION	26,500	26,500	13,248	30,000	30,000	(3,500)	-13%
845 SUPPORT & CARE OF PERSONS	5,200,000	5,200,000	2,599,998	5,385,000	5,385,000	(185,000)	-4%
850 UTILITIES	1,124,433	1,124,433	562,215	1,063,124	1,063,124	61,309	5%
880 TRANSFERS OUT	84,298	84,298	84,298	68,453	68,483	15,815	19%
Subtotal	$ 7,292,278	$ 7,292,278	$ 3,682,360	$ 7,463,205	$ 7,641,417	$ (349,139)	-5%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	6,740,780	6,740,780	3,370,388	1,360,830	1,360,830	5,379,950	80%
Subtotal	$ 6,740,780	$ 6,740,780	$ 3,370,388	$ 1,360,830	$ 1,360,830	$ 5,379,950	80%
Total Expenditures	$ 16,427,780	$ 16,427,780	$ 8,749,266	$ 11,429,508	$ 11,429,508	$ 4,998,272	30%

TOTAL BUDGET BY PROGRAM
FY 2001-02
HOUSING GRANTS
Agency 661

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6610	LOW RENT/CONVENTIONAL	$ -	$ 1,544,144	$ -	$ 1,544,144	$ 3,247,512
6620	SEC 8 CERTIFICATE	-	5,517,894	-	5,517,894	6,250,000
6630	ROSS GRANT	-	162,231	-	162,231	166,166
6650	DRUG ELIMINATION PROGRAM	-	370,792	-	370,792	405,000
6680	COMPREHENSIVE GRANT PROGRAM	2,427,261	46,356	1,360,830	3,834,447	1,360,830
	Totals:	$ 2,427,261	$ 7,641,417	$ 1,360,830	$ 11,429,508	$ 11,429,508

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
HOUSING GRANTS
Agency 661

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	16,427,780	8,749,266	16,427,780	11,429,508	11,429,508	(4,998,272)	-30%
Sub Total	$16,427,780	$8,749,266	$16,427,780	$11,429,508	$ 11,429,508	$ (4,998,272)	-30%
Total Resources	$16,427,780	$8,749,266	$16,427,780	$11,429,508	$ 11,429,508	$ (4,998,272)	-30%
EXPENDITURES							
PERSONAL SERVICES							
796 PERSONAL SERVICES ALLOC.-IN	2,394,722	1,696,518	2,394,722	2,394,722	2,427,261	(32,539)	-1%
Subtotal	$2,394,722	$1,696,518	$2,394,722	$2,394,722	$ 2,427,261	$ (32,539)	-1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$500,986	$250,488	$500,986	$345,719	$ 345,589	$ 155,397	31%
803 FUEL	17,500	8,748	17,500	16,266	16,266	1,234	7%
810 LEGAL SERVICES	9,670	4,834	9,670	18,893	-	9,670	100%
812 OTHER SERVICES	120,700	48,546	120,700	475,000	440,299	(319,599)	-265%
820 OPERATING LEASES & RENTS	36,000	18,000	36,000	36,000	36,000	-	0%
825 REPAIRS & MAINTENANCE	24,750	24,174	24,750	24,750	24,850	(100)	0%
839 INTERNAL SERVICE CHARGES	147,441	67,811	147,441	-	231,806	(84,365)	-57%
842 TRAVEL & EDUCATION	26,500	13,248	26,500	30,000	30,000	(3,500)	-13%
845 SUPPORT & CARE OF PERSONS	5,200,000	2,599,998	5,200,000	5,385,000	5,385,000	(185,000)	-4%
850 UTILITIES	1,124,433	562,215	1,124,433	1,063,124	1,063,124	61,309	5%
880 TRANSFERS OUT	84,298	84,298	84,298	68,453	68,483	15,815	19%
Subtotal	$7,292,278	$3,682,360	$7,292,278	$7,463,205	$ 7,641,417	$ (349,139)	-5%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	6,740,780	3,370,388	6,740,780	1,360,830	1,360,830	5,379,950	80%
Subtotal	$6,740,780	$3,370,388	$6,740,780	$1,360,830	$ 1,360,830	$ 5,379,950	80%
Total Expenditures	$16,427,780	$8,749,266	$16,427,780	$11,218,757	$ 11,429,508	$ 4,998,272	30%
Operating Balance (Rev. - Exp.)	$0	$0	$0	$210,751	$ -	$ -	

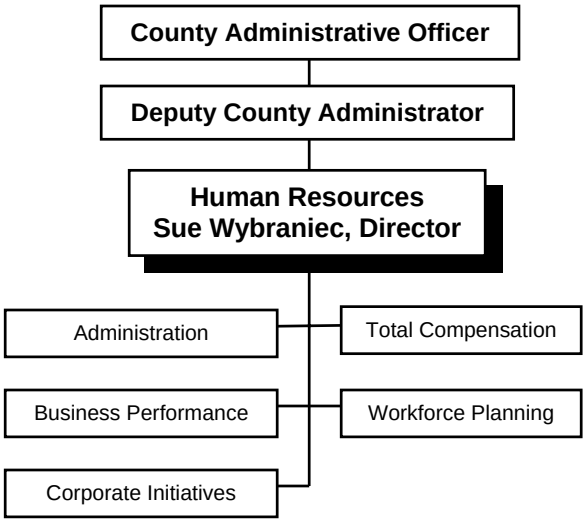
TOTAL BUDGET BY PROGRAM
FY 2001-02
HOUSING PAYROLL
Agency 662

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6690	HOUSING PAYROLL	$ (0)	$ -	$ -	$ (0)	$ -
	Totals:	$ (0)	$ -	$ -	$ (0)	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
HOUSING PAYROLL
Agency 662

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,990,654	$1,377,279	$1,981,227	$2,108,416	$ 1,931,400	$ 49,827	3%
705 TEMPORARY PAY	-	17,859	-	-	-	-	
710 OVERTIME	-	6,470	-	-	-	-	
750 FRINGE BENEFITS	404,068	291,417	413,495	497,057	495,861	(82,366)	-20%
790 OTHER PERSONAL SERVICES	-	3,493	-	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(2,394,722)	(1,696,518)	(2,394,722)	(2,394,722)	(2,427,261)	32,539	1%
Subtotal	$0	($0)	$0	$210,751	$ (0)	$ 0	269%
SUPPLIES & SERVICES							
Total Expenditures	$0	($0)	$0	$210,751	$ (0)	$ 0	269%
Operating Balance (Rev. - Exp.)	($0)	$0	($0)	($210,751)	$ 0	$ 0	269%

HUMAN RESOURCES



MISSION

The mission of the Maricopa County Human Resources Department is to provide leadership and human resources systems and programs to officials, departments, and agencies so that they can achieve their business goals.

GOALS

- ↔ By June, 2002, our internal customers will report that Human Resources' services and delivery methods have been redefined and redesigned so that they meet the emerging business needs of their department/agency.
- ↔ By 2002, the Human Resources Department will have implemented a responsive, flexible, and competitive total compensation and benefits program, managed within available resources, so that the number of employees leaving voluntarily due to compensation issues is reduced.
- ↔ By December 2003, the Human Resources Department will demonstrate corporate leadership through performance consulting and innovative transactional support as indicated by results achieved, customer reporting, and active partnership in departmental strategic and business planning.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Number of positions requested for recruitment	3,154	1,413	5677	N/A
Number of merit appeals filed	20	19	26	N/A
Number of Non-ADA EEOC position statements filed	10	22	43	N/A
Percentage of successful (upheld) merit appeals	100.0%	100%	100%	N/A
Percentage of denied non-ADA EEOC charges	100.0%	45%	65%	N/A
Number of ADA EEOC position statements filed	6	3	7	N/A
Number of customers served	75,130	72,630	79,770	N/A
Percentage of denied ADA EEOC charges	100%		66%	100%
Applicants/employees satisfied with service	N/A	N/A	N/A	N/A
Number of auto paychecks	288,613	294,821	313252	N/A
Number of personnel action forms (PAFs)	23,377		21,891	N/A
Percentage of manual (corrections) to auto checks	0.7%	0.55%	0.51%	N/A
Percentage of corrections to PAFs entered	2.0%	N/A	0.80%	N/A
Number of salary advancement requests	11,483	N/A	13,154	N/A
Number of market studies requested	455	N/A	510	N/A
Percentage of departments satisfied with service	N/A	N/A	64%	N/A
Percentage of department satisfied with market studies	N/A	N/A	N/A	N/A
Number of customer service contacts	22,664	N/A	31,205	N/A
Percentage of employees in optional programs	45.00%	N/A	51%	N/A
Health insurance cost per employee	$3,069	N/A	2,653	N/A
Percentage of employees satisfied with health ins.	83.0%	N/A	87%	N/A
Percentage of customers satisfied with service	80.0%	N/A	92%	N/A
Percentage of employees satisfied with optional programs	63.0%	N/A	74%	N/A
Average county employment during period	14,283	13,885	13,454	N/A
Ratio HR staff per 100 employees	0.5	0.5	0.5	N/A
Cost of HR per employee	$257	N/A	$284	N/A
Number of separations	2,185	2,667	2,951	N/A
Voluntary turnover	12.2%	N/A	2,029	N/A
Supervisors' & Managers' - # of participants	230	245	156	N/A
Supervisors' & Managers' - % who believe program worthwhile	N/A	N/A	99%	N/A
Supervisors' & Managers' - % improv in ability to do job 6-mo post	N/A	22%	21%	N/A
Employee Development - # enrolled in	1,841	2,688	4,148	N/A
Employee Development - % customer sat. with course	N/A	94%	96%	N/A
Organizational Change - % customer sat. w/ consulting	N/A	N/A	100%	N/A

POSITION DISTRIBUTION

POSITION DISTRIBUTION 31 HUMAN RESOURCES	
WORKING TITLE	**FTE**
ADMINISTRATIVE ASSISTANT	4.0
ADMINISTRATIVE COORDINATOR	1.0
BENEFITS ADMINISTRATOR	2.0
BENEFITS COORDINATOR	3.0
BENEFITS MANAGEMENT ANALYST	1.0
BENEFITS MANAGER	1.0
BUSINESS MANAGER	1.0
CASE MANAGEMENT SUPERVISOR	1.0
CASE MANAGER	3.0
COMPENSATION ANALYST	4.0
COMPENSATION COORDINATOR	1.0
COMPENSATION MANAGER	1.0
COMPENSATION SERVICES ASST	1.0
CONSULTANT	1.0
CUSTOMER SERVICE REPRESENTATIVE	2.0
CUSTOMER SERVICE SUPERVISOR	1.0
DATABASE ADMINISTRATOR	1.0
DISABILITY COORDINATOR	1.0
EAP COUNSELOR	1.0
EMPLOYEE INFORMATION SRVCS MANAGER	1.0
EMPLOYEE PROGRAMS MANAGER	1.0
EMPLOYEE RECORDS ASSISTANT	2.0
EMPLOYEE RECORDS COORDINATOR	3.0
EMPLOYEE RECORDS SUPERVISOR	1.0
EMPLOYEE RELATIONS SUPERVISOR	1.0
EMPLOYMENT EXAM ASSISTANT	1.0
EMPLOYMENT SERVICES ANALYST	6.0
EMPLOYMENT SERVICES ASSISTANT	5.0
EMPLOYMENT SERVICES MANAGER	1.0
ERGONOMICS SPECIALIST	3.0
EXAM AND SUPPORT SUPERVISOR	1.0
FISCAL CONSULTANT	1.0
HUMAN RESOURCES ASSISTANT	1.0
HUMAN RESOURCES CLERK	1.0
HUMAN RESOURCES DIRECTOR	1.0
INTAKE COORDINATOR	1.0
LEAD PAYROLL COORDINATOR	1.0
MANAGER	1.0
MENTOR PROGRAM COORDINATOR	1.0
MERIT SYSTEMS ADMINISTRATOR	1.0
MERIT SYSTEMS COORDINATOR	1.0
OFFICE ADMINISTRATOR	1.0
PAYROLL COORDINATOR	4.0
PAYROLL SUPERVISOR	1.0
PROGRAMS ADMINISTRATOR	1.0
SENIOR ORGANZATIONAL CONSULTANT	0.0
STAFFING SUPERVISOR	1.0
TECHNOLOGY RESOURCE COORDINATOR	1.0
TRAINING CONSULTANT	2.0
TRAINING COORDINATOR	1.0
WELLNESS COORDINATOR	1.0
TOTAL	80.0

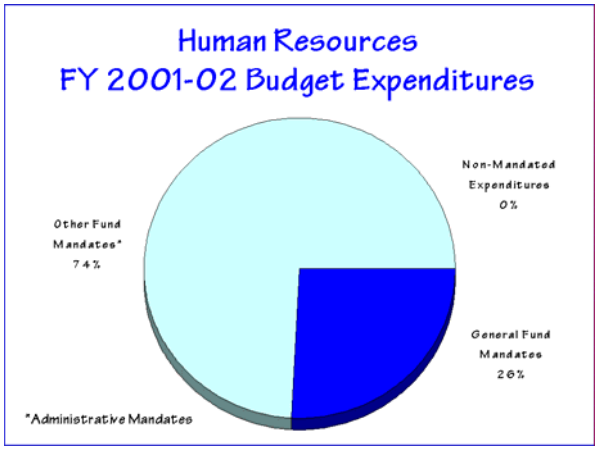
MANDATE CONSOLIDATED FINANCIAL DATA

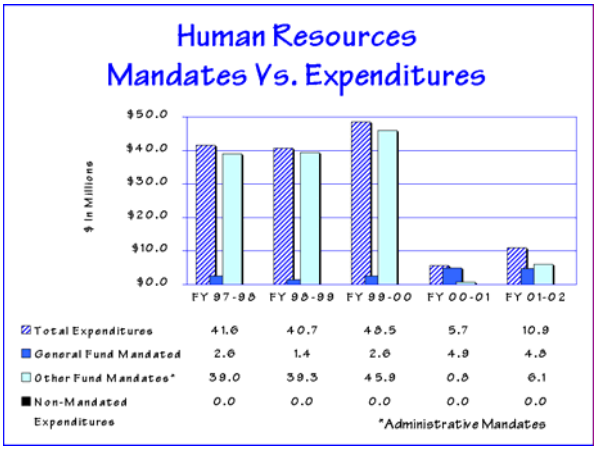
Total Department Expenditures	General Fund	Internal Service	Total
FY 1996-97 Actuals	$ 3,397,135	$ 40,607,207	$ 44,004,342
FY 1997-98 Actuals	$ 2,614,109	$ 39,003,466	$ 41,617,575
FY 1998-99 Actuals	$ 1,388,846	$ 39,269,378	$ 40,658,224
FY 1999-00 Actuals	$ 2,559,925	$ 45,978,739	$ 48,538,664
FY 2000-01 Estimate	$ 4,876,759	$ 811,604	$ 5,688,363
FY 2001-02 Adopted Budget	$ 4,831,005	$ 6,061,596	$ 10,892,601

Total Mandated Expenditures	General Fund	Internal Service	Total
FY 1996-97 Actuals	$ 1,227,105	$ -	$ 1,227,105
FY 1997-98 Actuals	$ 1,326,373	$ -	$ 1,326,373
FY 1998-99 Actuals	$ 763,865	$ -	$ 763,865
FY 1999-00 Actuals	$ 1,459,157	$ -	$ 1,459,157
FY 2000-01 Estimate	$ 2,795,126	$ -	$ 2,795,126
FY 2001-02 Adopted Budget	$ 2,768,649	$ -	$ 2,768,649

Total Administrative Mandates	General Fund	Internal Service	Total
FY 1996-97 Actuals	$ 2,170,030	$ 40,607,207	$ 42,777,237
FY 1997-98 Actuals	$ 1,287,736	$ 39,003,466	$ 40,291,202
FY 1998-99 Actuals	$ 624,981	$ 39,269,378	$ 39,894,359
FY 1999-00 Actuals	$ 1,100,768	$ 45,978,739	$ 47,079,507
FY 2000-01 Estimate	$ 2,081,633	$ 811,604	$ 2,893,237
FY 2001-02 Adopted Budget	$ 2,062,356	$ 6,061,596	$ 8,123,952

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

HUMAN RESOURCES TOTAL COMPENSATION & BENEFITS PROGRAM / BENEFITS ACTIVITY

AUTHORITY

- Consolidated Omnibus Budget Reconciliation Act of 1985 (COBRA) Section 1003
- Health Insurance Portability and Accountability Act of 1996 (HIPAA);
- USC Title 26, Section 79, Group-term life insurance purchased for employees;
- USC Title 26, Section 106, Contributions by employer to accident and health plans;
- USC Title 26, Section 125, Cafeteria Plans;
- USC Title 26, Section 129, Dependent care assistance programs,
- USC Title 26, Section 132, Certain fringe benefits;
- USC Title 26, Section 457 Deferred Compensation plans;
- ARS § 11-251 (34) Deferred compensation plan;
- ARS § 11-251 (50) Cafeteria employee benefit plans;
- ARS § 11-251 (51) Fringe employee benefits;
- ARS § 11-263 Authorization to procure insurance, expenditures of public funds;
- ARS § 11-981 Authorization to self insure, trust funds, coverage mandates;
- ARS TITLE 38,Chapter 5, Article 2 Arizona State Retirement System;
- ARS TITLE 38,Chapter 5, Article 3 Elected Officials' Retirement Plan;
- ARS TITLE 38, Chapter 5, Article 4 Public Safety Personnel Retirement System;
- ARS TITLE 38, Chapter 5, Article 5 Tax Deferred Annuity and Deferred Compensation Programs;
- ARS TITLE 38, Chapter 5, Article 6, Corrections Officer Retirement Plan;

HUMAN RESOURCES TOTAL COMPENSATION & BENEFITS PROGRAM / PAYROLL ACTIVITY

AUTHORITY

- USC Title 26, Sections 1 through 5, Tax on individuals;
- USC Title 26, Section 79, Group-term life insurance purchased for employees;
- USC Title 26, Section 106, Employer contributions to accident and health plans;
- USC Title 26, Section 125, Cafeteria Plans;
- USC Title 26, Section 457 Deferred Compensation plans
- USC Title 26,Section 3101 -3128, Federal insurance contributions act (FICA)
- USC Title 26, Sections 3401 - 3406, Collection of Income tax at source on wages;
- USC Title 26, Sections 7601 - 7612, examination and inspection
- Social Security Administration Section 218 Agreement;
- CFR Title 63 25135-5-6-98 DCIA (Debt Collection Improvement Act);
- CFR Title 26, Sections 301.6330-1T through 301.6334-4, levies & garnishments;
- Circular E-wage withholding and advance EIC;
- ARS § 11-644 Stale-dated payroll warrants;
- ARS § 23-284 and 23-286 Hours of Labor;
- ARS § 23-311 through 23-329 Minimum Wages for Minors;
- ARS § 23-350 through 23-362 Payment of Wages;
- ARS § 23, Chapter 5, Family Support Duties (child support enforcement);
- ARS § 38-621 Travel Expenses;
- ARS § 38-701 through 38-705 social Security for Public Officers and Employees;
- ARS Title 38,Chapter 5, Article 2 Arizona State Retirement System;
- ARS Title 38,Chapter 5, Article 3 Elected Officials' Retirement Plan;
- ARS Title 38, Chapter 5, Article 4 Public Safety Personnel Retirement System;
- ARS Title 38, Chapter 5, Article 5 Tax Deferred Annuity and Deferred Compensation Programs;
- ARS Title 38, Chapter 5, Article 6, Corrections Officer Retirement Plan;
- ARS § 38-610 Leave of absence for military training;
- ARS § 38-615 Payment of accumulated sick leave;
- ARS § 43, Chapter 4 Withholding;

HUMAN RESOURCES TOTAL COMPENSATION & BENEFITS PROGRAM / COMPENSATION MANAGEMENT & COMPENSATION PLAN ACTIVITIES

AUTHORITY

- USC Title 29 United States Code, Chapter 8 Fair Labor Standards Act;
- Arizona Constitution Article XII, Section 4 County Officers salaries;
- Arizona Constitution Article XVIII, Labor
- ARS § 08-203 Juvenile Court Employees salaries;
- ARS § 11-251 (38) Overtime work; salary and wage plans;
- ARS § 11-283 Industrial plan employee salaries;
- ARS § 11-401 Enumeration of officers;
- ARS § 11-402 Qualifications for a county office;
- ARS § 11-409 Deputies and employees appointment;
- ARS § 11-419 County salaries (County elected officials);
- ARS § 11-422 Salary of the clerk of the board;
- ARS § 11-423 Salary of county officer assistants and employees;
- ARS § 11-424.01 Constables' salaries;
- ARS § 11-424.02 Receipt of salary by justices of the peace;
- ARS § 11-442 Ranger deputies appointment and compensation;
- ARS § 11-561 County Engineer qualifications and salary;
- ARS § 11-582 Public defender qualifications and salary;
- ARS § 11-586 Provision for public defender deputies, assistants and employees salaries;
- ARS § 11-591 County Medical Examiner compensation;
- ARS § 11-601 (5) Compensation of court interpreters;
- ARS § 11-704 (B)(1)(a) County sports authority fund employee salaries;
- ARS § 12-128 Superior Court Judges salaries;
- ARS § 12-212 and 12-213 Court Commissioners salaries;
- ARS § 12-224 Court Reporter salaries;
- ARS § 12-252 Adult Probation Officers' salaries;
- ARS § 12-281 Clerk of the Superior Court salary;
- ARS § 14-5601 Public Fiduciary salary;
- ARS § 22-125 Justice of the Peace salaries;
- ARS §22-131 Salaries of Constables' deputies, stenographers, clerks and assistants;
- ARS § 23-230 through 23-242 Youth Employment;
- ARS § 23-284 and 23-286 Hours of Labor;
- ARS § 23-311 through 23-329 Minimum Wages for Minors;
- ARS § 23-340 through 23-341 Equal Wages;
- ARS § 23-350 through 23-362 Payment of Wages;
- ARS § 23-391 through 23-392 Wages and Hours of Public Employees;
- ARS § 38-615 Payment of accumulated sick leave;
- ARS § 41-1904 Commission on Salaries for Elective State Officers, Recommendations ;

HUMAN RESOURCES BUSINESS PERFORMANCE PROGRAM / EMPLOYEE DEVELOPMENT

AUTHORITY

- USC Title 26, Section 127, Educational assistance programs;

HUMAN RESOURCES BUSINESS PERFORMANCE PROGRAM / EMPLOYEE RELATIONS ACTIVITY

AUTHORITY

- USC Title VII of the Civil Rights Act of 1964;
- USC Title 29, Chapter 14, Age Discrimination in Employment;
- Federal Equal Employment Opportunity Commission (EEOC) Guidelines
- Veterans Re-employment Act Chapter 38 U.S.C.A. 4301-4307;
- Vocational Rehabilitation Act of 1973 Section 504;
- U. S. Supreme Court Case Law Cleveland Board of Education v Loudermill;
- DOL 11-246 Executive Order;
- Arizona Constitution, Article XVIII, Labor;
- ARS § USC Title 23, Chapter 2, Employment Practices & Working Conditions;
- ARS TITLE 23, Chapter 8 Labor Relations;
- ARS TITLE 23, Chapter 9 Employment Protection Act;
- ARS § 26-167 prohibition of discrimination of national guard members;
- ARS TITLE 38, Chapter 3, Article 9 Disclosure of Information by Public Employees ("Whistleblowing");
- ARS TITLE 41; Chapter 9 Civil Rights, Article 6 Enforcement Procedures for Discrimination in Employment

HUMAN RESOURCES BUSINESS PERFORMANCE PROGRAM / EMPLOYEE WELL-BEING ACTIVITY

AUTHORITY

- Rehabilitation Act of 1973 Section 504;
- Federal Highway Administration 49 C.F.R. Part 382;
- Federal Transit Administration 49 C.F.R. Parts 40, 653 and 654;
- USC Title 29, Chapter 28, Family Medical Leave Act;
- Americans with Disabilities Act of 1990 (ADA);
- Drug Free Workplace Act of 1989 41 U.S.C. 701;
- 65 CFR82462 Privacy Rule [Requires medical providers to limit the amount of medical information shared with employers. Gives employees the right to grant/not grant release of their medical information and to amend what is released];
- Court Order Settlement (Citation H0157-0056/115651481);
- ARS § 01-301 Holidays'
- ARS TITLE 23, Chapter 2, Article 10 Division of Occupational Safety and Health;
- ARS TITLE 23, Chapter 2, Article 14 Drug Testing of Employees;
- ARS TITLE 23, Chapter 3, Article 1 Vocational Rehabilitation
- ARS TITLE 23, Chapter 5 Workers' Compensation;
- ARS § 23-493 through 23-493.11 Drug Testing of Employees;
- ARS TITLE 38, Chapter 5 Article 2.1 long-term Disability Program;
- ARS TITLE 41 State Government, Chapter 9 Civil Rights, Article 8 Public Accommodation and Services

HUMAN RESOURCES BUSINESS PERFORMANCE PROGRAM / MERIT SYSTEMS SUPPORT

AUTHORITY

- Federal Civil Service Act (Pendleton Act);
- Gottsponer v Maricopa County Employee Merit System Commission;
- Office of Personnel Management "Standards for a Merit System of Personnel Administration";
- ARS § 11-351 through 356 County Employee Merit System;
- ARS § 12- 242 Interpreters for deaf persons (commission meetings);
- ARS § 38-1001 through 1007 Law Enforcement Officers Merit System;
- ARS § 38-1001 through 38 -1007 Law Enforcement Officers Merit System;

HUMAN RESOURCES CORPORATE INTIATIVES PRORAM

AUTHORITY

- ARS § 11-251 (53) Bus or vanpool transportation reimbursement;
- ARS § 11-251 (57) Sale of County-logo souvenir items;
- ARS 38-614 County Employee Merit Awards;
- ARS § 49-581 through 49-593 Travel Reduction Program;
- ARS § 49-581, et. Seq. Trip Reduction Program.
- County Ordinance P-7 Trip Reduction Ordinance;

HUMAN RESOURCES WORKFORCE PLANNING PROGRAM / EMPLOYMENT SERVICES

AUTHORITY

- USC Title VII of the Civil Rights Act of 1964;
- USC Title 29, Chapter 14, Age Discrimination in Employment;
- Americans with Disabilities Act of 1990 (ADA);
- Rehabilitation Act of 1973 Section 504;
- Federal Civil Service Act (Pendleton Act);
- Federal Immigration Reform & Control Act of 1986
- Federal Equal Employment Opportunity Commission (EEOC) Guidelines (Technical Assistance);
- Federal Guidelines on Employee Selection EEOC USC Title 7;
- Veterans Re-Employment Act;
- ARS § 11-251 (10) Filling vacancies;
- ARS § 23-230 through 23-242 Youth Employment;
- ARS § 38-201 General Qualifications;
- ARS TITLE 38, Chapter 3, Article 7 Civil Service Preference for Veterans;
- Maricopa County adopted merit system rules

HUMAN RESOURCES WORKFORCE PLANNING PROGRAM / INFORMATION MANAGEMENT

AUTHORITY

- Federal Immigration Reform & Control Act of 1986;
- Personal Responsibility Work Opportunity Reconciliation Act of 1996;
- ARS § 11-218 Subpoenas;
- ARS TITLE 23, Chapter 4 Employment Security (Unemployment), Article 5 Contributions (and employer reporting);
- ARS § 38-201 General Qualifications;
- ARS TITLE 38,Chapter 5, Article 2 Arizona State Retirement System;
- ARS TITLE 38,Chapter 5, Article 3 Elected Officials' Retirement Plan;
- ARS TITLE 38, Chapter 5, Article 4 Public Safety Personnel Retirement System;
- ARS TITLE 38, Chapter 5, Article 5 Tax Deferred Annuity and Deferred Compensation Programs;
- ARS TITLE 38, Chapter 5, Article 6, Corrections Officer Retirement Plan;
- ARS TITLE 38, Chapter 2, Article 4 Oath of Office;
- ARS § 41-1346 State and local public records management;
- ARS § 41-1960.02 Des - Employer new hire report;

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

HUMAN RESOURCES
Department 31

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 3,612,296	$ 1,218,709	$ -	$ 4,831,005	$ 157,450
INTERNAL SERVICE	-	6,061,596	-	6,061,596	6,061,596
SUB-TOTAL	$ 3,612,296	$ 7,280,305	$ -	$ 10,892,601	$ 6,219,046
TOTAL FUNDS	$ 3,612,296	$ 7,280,305	$ -	$ 10,892,601	$ 6,219,046

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

HUMAN RESOURCES
Department 31

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ -	$ -	$ -	$ -	$ 324,141	$ 324,141	
REVENUE							
635 OTHER CHARGES FOR SERVICES	1,031,989	1,031,989	1,122,659	6,086,896	6,086,896	5,054,907	490%
645 INTEREST EARNINGS	-	-	45,645	-	-	-	
650 MISCELLANEOUS REVENUE	202,000	202,000	122,008	132,150	132,150	(69,850)	-35%
Sub Total	$ 1,233,989	$ 1,233,989	$ 1,290,312	$ 6,219,046	$ 6,219,046	$ 4,985,057	404%
Total Resources	$ 1,233,989	$ 1,233,989	$ 1,290,312	$ 6,219,046	$ 6,543,187	$ 5,309,198	430%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 2,889,071	$ 3,064,576	$ 3,071,624	$ 3,244,917	$ 2,971,651	$ 92,925	3%
705 TEMPORARY PAY	21,600	20,100	41,243	34,700	34,700	(14,600)	-73%
710 OVERTIME	1,000	2,500	4,124	3,900	3,900	(1,400)	-56%
750 FRINGE BENEFITS	577,392	586,521	547,064	634,850	602,044	(15,523)	-3%
790 OTHER PERSONAL SERVICES	-	-	312	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(80,361)	(80,361)	(80,361)	-	-	(80,361)	-100%
796 PERSONAL SERVICES ALLOC.-IN	73,091	-	-	-	-	-	
Subtotal	$ 3,481,793	$ 3,593,336	$ 3,584,006	$ 3,918,367	$ 3,612,296	$ (18,960)	-1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 224,497	$ 113,015	$ 146,223	$ 422,991	$ 360,991	$ (247,976)	-219%
803 FUEL	-	-	283	224	224	(224)	
804 NON-CAPITAL EQUIPMENT	29,500	29,500	94,125	19,000	19,000	10,500	36%
810 LEGAL SERVICES	80,000	80,000	60,374	35,000	35,000	45,000	56%
811 HEALTH CARE SERVICES	-	-	-	-	2,400,000	(2,400,000)	
812 OTHER SERVICES	1,584,071	1,584,010	1,437,608	6,698,625	4,249,275	(2,665,265)	-168%
820 OPERATING LEASES & RENTS	36,760	36,760	35,604	36,250	36,250	510	1%
825 REPAIRS & MAINTENANCE	7,000	7,000	3,671	3,300	3,300	3,700	53%
830 INTERGOVERNMENTAL PAYMENTS	-	-	-	3,000	3,000	(3,000)	
839 INTERNAL SERVICE CHARGES	82,615	82,615	75,436	84,022	84,022	(1,407)	-2%
842 TRAVEL & EDUCATION	46,070	46,070	58,834	76,772	75,383	(29,313)	-64%
843 POSTAGE/FREIGHT/SHIPPING	3,817	3,817	9,704	13,860	13,860	(10,043)	-263%
Subtotal	$ 2,094,330	$ 1,982,787	$ 1,921,862	$ 7,393,044	$ 7,280,305	$ (5,297,518)	-267%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	182,500	182,500	182,495	-	-	182,500	100%
Subtotal	$ 182,500	$ 182,500	$ 182,495	$ -	$ -	$ 182,500	100%
Total Expenditures	$ 5,758,623	$ 5,758,623	$ 5,688,363	$ 11,311,411	$ 10,892,601	$ (5,133,978)	-89%
Operating Balance (Rev. - Exp.)	$ (4,524,634)	$ (4,524,634)	$ (4,398,051)	$ (5,092,365)	$ (4,673,555)	$ (148,921)	-3%
Ending Fund Balance (Resources. - Exp.)	$ -	$ -	$ -	$ -	$ (4,349,414)	$ (4,349,414)	

TOTAL BUDGET BY PROGRAM
FY 2001-02
HUMAN RESOURCES
Agency 310

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3110	ADMINISTRATION	$ 443,920	$ 113,501	$ -	$ 557,421	$ 1,800
3140	WORKFORCE PLANNING	879,959	62,515	-	942,474	650
3160	TOTAL COMPENSATION	915,770	487,583	-	1,403,353	25,000
3170	CORPORATE INITIATIVES	158,647	150,125	-	308,772	130,000
3190	BUSINESS PERFORMANCE	1,214,000	404,985	-	1,618,985	-
	Totals:	$ 3,612,296	$ 1,218,709	$ -	$ 4,831,005	$ 157,450

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
HUMAN RESOURCES
Agency 310

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	25,300	32,559	25,300	25,300	25,300	-	0%
650 MISCELLANEOUS REVENUE	202,000	122,008	202,000	132,150	132,150	(69,850)	-35%
Sub Total	$227,300	$154,567	$227,300	$157,450	$ 157,450	$ (69,850)	-31%
Total Resources	$227,300	$154,567	$227,300	$157,450	$ 157,450	$ (69,850)	-31%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$2,889,071	$3,080,221	$3,064,576	$3,244,917	$ 2,971,651	$ 92,925	3%
705 TEMPORARY PAY	21,600	41,054	20,100	34,700	34,700	(14,600)	-73%
710 OVERTIME	1,000	4,124	2,500	3,900	3,900	(1,400)	-56%
750 FRINGE BENEFITS	577,392	547,974	586,521	634,850	602,044	(15,523)	-3%
790 OTHER PERSONAL SERVICES	-	324	-	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(80,361)	(80,361)	(80,361)	-	-	(80,361)	-100%
796 PERSONAL SERVICES ALLOC.-IN	73,091	-	-	-	-	-	
Subtotal	$3,481,793	$3,593,336	$3,593,336	$3,918,367	$ 3,612,296	$ (18,960)	-1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$224,497	$146,223	$113,015	$422,991	$ 360,991	$ (247,976)	-219%
803 FUEL	-	283	-	224	224	(224)	
804 NON-CAPITAL EQUIPMENT	29,500	94,125	29,500	19,000	19,000	10,500	36%
810 LEGAL SERVICES	80,000	60,374	80,000	35,000	35,000	45,000	56%
812 OTHER SERVICES	702,207	617,893	702,146	637,029	587,679	114,467	16%
820 OPERATING LEASES & RENTS	36,760	35,604	36,760	36,250	36,250	510	1%
825 REPAIRS & MAINTENANCE	7,000	3,671	7,000	3,300	3,300	3,700	53%
830 INTERGOVERNMENTAL PAYMENTS	-	-	-	3,000	3,000	(3,000)	
839 INTERNAL SERVICE CHARGES	82,615	74,654	82,615	84,022	84,022	(1,407)	-2%
842 TRAVEL & EDUCATION	46,070	58,834	46,070	76,772	75,383	(29,313)	-64%
843 POSTAGE/FREIGHT/SHIPPING	3,817	9,267	3,817	13,860	13,860	(10,043)	-263%
Subtotal	$1,212,466	$1,100,928	$1,100,923	$1,331,448	$ 1,218,709	$ (117,786)	-11%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	182,500	182,495	182,500	-	-	182,500	100%
Subtotal	$182,500	$182,495	$182,500	$0	$ -	$ 182,500	100%
Total Expenditures	$4,876,759	$4,876,759	$4,876,759	$5,249,815	$ 4,831,005	$ 45,754	1%
Operating Balance (Rev. - Exp.)	($4,649,459)	($4,722,192)	($4,649,459)	($5,092,365)	$ (4,673,555)	$ (24,096)	-1%

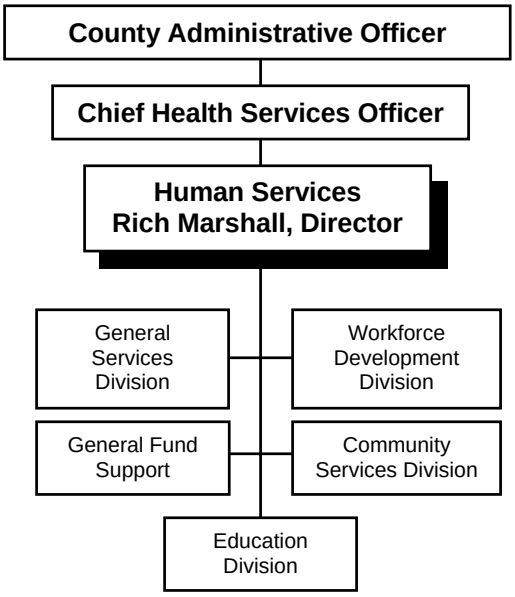
TOTAL BUDGET BY PROGRAM
FY 2001-02
HUMAN RESOURCES - EMPLOYEE BENEFITS
Agency 312

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3181	MEDICAL INSURANCE	$ -	$ -	$ -	$ -	$ -
3182	WELLNESS PROGRAM	-	-	-	-	-
3183	MENTAL HEALTH SUBSTANCE ABUSE	-	-	-	-	-
3184	EMPLOYEE ASSISTANCE	-	-	-	-	-
3185	DISABILITY	-	1,261,596	-	1,261,596	1,261,596
3186	LIFE INSURANCE	-	-	-	-	-
3187	DENTAL INSURANCE	-	4,800,000	-	4,800,000	4,800,000
3188	MARIFLEX	-	-	-	-	-
3190	SIGHT CARE	-	-	-	-	-
	Totals:	$ -	$ 6,061,596	$ -	$ 6,061,596	$ 6,061,596

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
HUMAN RESOURCES - EMPLOYEE BENEFITS
Agency 312

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$0	$ 324,141	$ 324,141	
REVENUE							
635 OTHER CHARGES FOR SERVICES	1,006,689	1,090,100	1,006,689	6,061,596	6,061,596	5,054,907	502%
645 INTEREST EARNINGS	-	45,645	-	-	-	-	
Sub Total	$1,006,689	$1,135,745	$1,006,689	$6,061,596	$ 6,061,596	$ 5,054,907	502%
Total Resources	$1,006,689	$1,135,745	$1,006,689	$6,061,596	$ 6,385,737	$ 5,379,048	534%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$0	($8,597)	$0	$0	$ -	$ -	
705 TEMPORARY PAY	-	189	-	-	-	-	
750 FRINGE BENEFITS	-	(910)	-	-	-	-	
790 OTHER PERSONAL SERVICES	-	(12)	-	-	-	-	
Subtotal	$0	($9,330)	$0	$0	$ -	$ -	
SUPPLIES & SERVICES							
811 HEALTH CARE SERVICES	-	-	-	-	2,400,000	(2,400,000)	
812 OTHER SERVICES	881,864	819,715	881,864	6,061,596	3,661,596	(2,779,732)	-315%
839 INTERNAL SERVICE CHARGES	-	782	-	-	-	-	
843 POSTAGE/FREIGHT/SHIPPING	-	437	-	-	-	-	
Subtotal	$881,864	$820,934	$881,864	$6,061,596	$ 6,061,596	$ (5,179,732)	-587%
Total Expenditures	$881,864	$811,604	$881,864	$6,061,596	$ 6,061,596	$ (5,179,732)	-587%
Operating Balance (Rev. - Exp.)	$124,825	$324,141	$124,825	$0	$ -	$ (124,825)	-100%
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$0	$ 324,141	$ 324,141	

HUMAN SERVICES



MISSION

The mission of the Human Services Department (HSD) is to provide education, employment and basic needs services for individuals, children and families, so that they have opportunities to enhance their economic, social and physical well-being.

VISION

All Maricopa County residents will have opportunities to achieve economic self-sufficiency and enjoy a high quality of life.

GOALS

- By June 2005, HSD will be recognized as a high-performance outcome-oriented organization that meets or exceeds the contract performance standards established by all grant agencies.
- By June 2004, HSD will have met or exceeded established performance targets in attracting and retaining highly-skilled and motivated staff at all levels.
- By June 2004, HSD will develop a customer-driven technology plan that aligns with county standards and responds to the changes in the Department's services, delivery systems and processes.
- By June 2005, HSD will secure additional funding and other resources that will allow the Department to serve a larger percentage of the target population.
- By June 2004, HSD will have implemented all key components of an established marketing plan and be able to demonstrate a higher level of support from elected officials and the community.

ISSUES

- There is a devolution of responsibility from the federal to state/local government for the funding and design of human service programs, and there are efforts to promote the integration of faith-based and for-profit organizations into the delivery of such programs. These factors will create a greater competition for funds and may threaten the integrity of Maricopa County's human service delivery infrastructure.
- There has been a dramatic increase in our target population and the demand for our services, but our general fund appropriation and other grant funding has been stagnant or declining relative to the population changes, which may affect our ability to maintain existing services or service levels.
- A shrinking supply of affordable housing, coupled with fewer entry level jobs that provide livable wages and full benefits, will result in greater demand for basic needs services.

- The allocation formulas for federal block grants, which are only adjusted on a 10-year cycle, penalize high population growth areas (such as Maricopa County), and will result in less per capita federal resources for the provision of human services to Maricopa County residents.
- There is a trend in education reform to mandate the assessment of children's progress towards specific learning outcomes as evidence of program effectiveness. Additionally, there are mounting pressures to expand Head Start as a full-day/year-round program without concomitant increases in funding. Together, these issues will limit the number of families served by the department and compromise our ability to offer comprehensive services.
- The increase in business growth in Maricopa County, combined with the shortages of qualified applicants and employees who possess the technical skills necessary for high-demand occupations, will present greater challenges to the Department in meeting both our internal staffing needs and those of the business community we serve.
- The increasing lack of affordable and accessible public transportation throughout Maricopa County will result in greater public demand for the Department's limited/dwindling transportation assistance resources.
- The data and technology management needs and expectations of our internal and external constituents will continue to grow and exceed the Department's resources as they are currently planned and managed, which will pose significant operational and budgetary challenges to the Department throughout the strategic planning horizon.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Customers utilizing the Maricopa Workforce Development Centers	6,668	5,849	5,267	6,668
WIA Enrollment (Youth & Adults)	2,639	1,550	4,323	N/A
Satisfaction Rate of Maricopa Workforce Development Center Customers	85%	87%	72%	73%
WIA Youth Program Completion	86%	93%	N/A	N/A
Head Start enrollments	2,321	2,359	2,788	2,157
Early Head Start Enrollments	93	107	132	139
Clients served who have a certified disability	N/A	10%	11%	10%
Basic clients served who have a medical home	N/A	58%	73%	80%
Early Head Start clients who have a medical home	N/A	96%	97%	90%
Percent of Children Fully Immunized	98%	86%	69%	90%
Head Start Average Daily Attendance	80%	80%	83%	85%
Mastery in emergent literacy indicators	25%	54%	60%	80%
Community Action Program Clients	36,984	33,691	32,571	32,000
Individuals provided emergency homeless & prevention services	6,303	10,308	10,468	10,000
Ratio of leveraged funds to CSBG dollars	1:2.89	1:3.90	1:8	1:8
Annual savings for low-income households enrolled in utility assistance/discount programs	$244,950	$216,965	$306,424	$280,000
Number of One-Way Passenger Trips	140,474	101,549	206,244	121,000
Number of Home Delivered Meals	115,413	116,712	222,020	114,000
Ratio of county dollars to leveraged funds	01:05.20	1:06.91	N/A	N/A
STS Fleet Operation Efficiency (Riders/Hr.)	2.39	2.20	N/A	N/A

POSITION DISTRIBUTION

POSITION DISTRIBUTION
22 HUMAN SERVICES

WORKING TITLE	FTE
ACCOUNTANT I	3.0
ACCOUNTANT II	2.0
ACCOUNTANT III	3.0
ACCOUNTING TECHNICIAN	1.0
ADMINISTRATIVE ASSTNT I	2.0
ADMINISTRATIVE ASSTNT II	10.0
ADMINISTRATIVE ASSTNT III	5.0
ADMINISTRATIVE COORD II	1.0
ADMINISTRATIVE COORD IV	13.0
ADMINISTRATIVE COORD VI	3.0

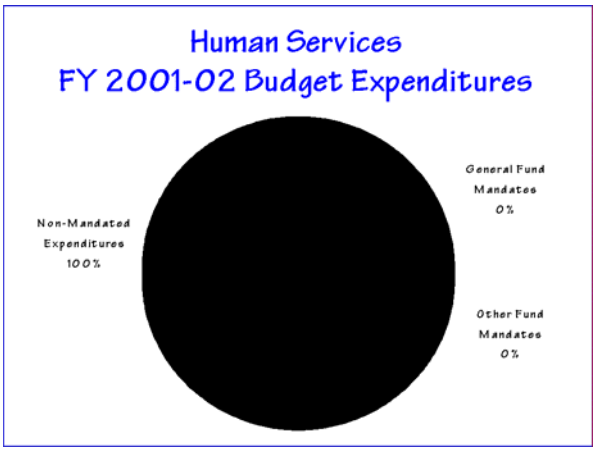
WORKING TITLE	FTE
AREA COORDINATOR	7.0
CAREER GUIDANCE SPEC	1.0
CENTER COORDINATOR	1.0
CLERK EHS	1.0
COMMUNICATIONS COORDINATOR	1.0
CONTRACT SPECIALIST I	5.0
DATA ENTRY OP - TEAM LEADER	1.0
DATA ENTRY OPERATOR	4.0
DISABILITIES COORDINATOR	1.0
EARLY CHILDHOOD HEALTH COORDINATOR	1.0
EARLY HEAD START COORDINATOR	1.0
EDUCATION COORDINATOR	1.0
FAMILY CASE SPECIALIST	22.0
FAMILY SERVICES DELIVERY COORDINATOR	4.0
FAMILY SERVICES DELIVERY COORDINATOR II	1.0
FINANCIAL SERVICES ADMINISTRATOR I	1.0
GRANTS PROGRAM MANAGER	1.0
HEALTH EDUCATION COORDINATOR	1.0
HEALTH SERVICES DELIVERY COORDINATOR II	2.0
HOME VISITOR	8.0
HR ASSISTANT	1.0
HR MANAGER	1.0
HSG & HUMAN SVCS DIR	1.0
INSTRUCTOR	5.0
LEAD INTGRTD SYS DSGN ANL	1.0
LICENSING COORDINATOR	1.0
MANAGEMENT ANALYST II	1.0
MIS COORDINATOR	1.0
MIS TECHNICIAN	2.0
NUTRITIONIST II	1.0
OPERATIONS COORDINATOR	1.0
OPERATIONS MANAGER	1.0
OPERATIONS PROGRAM COORDINATOR	1.0
PERSONNEL COORDINATOR	1.0
PROCUREMENT COORDINATOR	1.0
PROCUREMENT OFFICER	1.0
PROGRAM ASSISTANT	1.0
PROGRAM ASSISTNCE REP III	6.0
PROGRAM COORDINATOR II	3.0
PROGRAM DEVLPMNT COORDINATOR	1.0
PROGRAM GOVERNANCE COORDINATOR	1.0
PROGRAM SERVICES REP	1.0
PROGRAMMER-ANALYST II	1.0
SENIOR GRANTS ACCOUNTANT	1.0
SENIOR INFRMTN SYST ANLST	1.0
SERVICE DELIVERY COORDINATOR II	6.0
SERVICE WORKER III	1.0
SOCIAL SERVICES COORDINATOR	1.0
STAFF DEVELOPMENT COORDINATOR	1.0
STS DISPATCHER	4.0
SUPPORT SERVICE WORKER	2.0
SUPPORT SERVICE WORKER III	1.0
SWITCHBOARD OPERATOR	1.0
TEACHER	65.0
TEACHER I	11.0
TEACHER II	3.0
TEACHER'S AIDE	9.0
TEACHER'S AIDE I	5.0
TEACHER'S AIDE II	33.0
TEACHER'S ASSISTANT	4.0
TRAINING COORDINATOR	1.0
TRANSPORTATION MOBILITY SPECIALIST	1.0
VOCATIONAL COUNSELOR	14.0
TOTAL	309.0

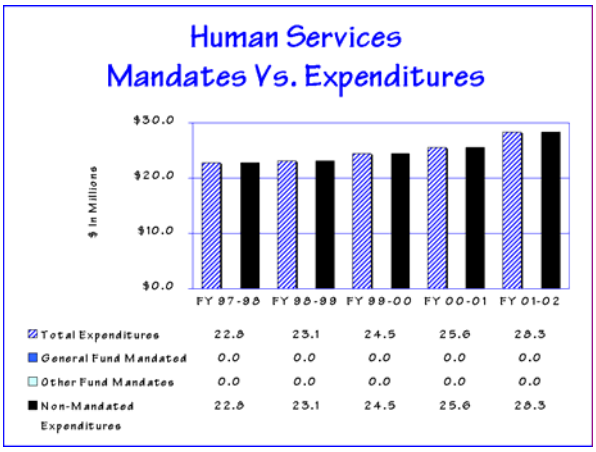
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 890,085	$ 18,161,695	$ 19,051,780
FY 1997-98 Actuals	$ 953,222	$ 21,854,142	$ 22,807,364
FY 1998-99 Actuals	$ 943,274	$ 22,156,709	$ 23,099,983
FY 1999-00 Actuals	$ 1,302,873	$ 23,150,226	$ 24,453,099
FY 2000-01 Estimate	$ 1,309,631	$ 24,315,741	$ 25,625,372
FY 2001-02 Adopted Budget	$ 1,307,854	$ 26,975,193	$ 28,283,047

Total Non-Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 890,085	$ 18,161,695	$ 19,051,780
FY 1997-98 Actuals	$ 953,222	$ 21,854,142	$ 22,807,364
FY 1998-99 Actuals	$ 943,274	$ 22,156,709	$ 23,099,983
FY 1999-00 Actuals	$ 1,302,873	$ 23,150,226	$ 24,453,099
FY 2000-01 Estimate	$ 1,309,631	$ 24,315,741	$ 25,625,372
FY 2001-02 Adopted Budget	$ 1,307,854	$ 26,975,193	$ 28,283,047

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

HUMAN SERVICES
Department 22

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 357,854	$ 950,000	$ -	$ 1,307,854	$ -
SPECIAL REVENUE	8,728,862	17,926,331	320,000	26,975,193	26,975,193
SUB-TOTAL	$ 9,086,716	$ 18,876,331	$ 320,000	$ 28,283,047	$ 26,975,193
TOTAL FUNDS	$ 9,086,716	$ 18,876,331	$ 320,000	$ 28,283,047	$ 26,975,193

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

HUMAN SERVICES
Department 22

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	24,315,741	24,315,741	24,214,085	26,975,193	26,975,193	2,659,452	11%
620 OTHER INTERGOVERNMENTAL	-	-	55,844	-	-	-	
645 INTEREST EARNINGS	-	-	(12,025)	-	-	-	
650 MISCELLANEOUS REVENUE	-	-	57,837	-	-	-	
Sub Total	$ 24,315,741	$ 24,315,741	$ 24,315,741	$ 26,975,193	$ 26,975,193	$ 2,659,452	11%
Total Resources	$ 24,315,741	$ 24,315,741	$ 24,315,741	$ 26,975,193	$ 26,975,193	$ 2,659,452	11%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 7,261,049	$ 7,910,415	$ 7,013,400	$ 6,303,081	$ 6,286,253	$ 1,624,162	21%
705 TEMPORARY PAY	718,000	718,000	639,244	105,000	105,000	613,000	85%
710 OVERTIME	-	-	2,838	-	-	-	
750 FRINGE BENEFITS	1,878,098	1,866,374	1,737,323	2,183,467	2,181,761	(315,387)	-17%
790 OTHER PERSONAL SERVICES	-	-	15,159	1,226,289	1,226,289	(1,226,289)	
795 PERSONAL SERVICES ALLOC.-OUT	(749,711)	(754,711)	(374,856)	(770,204)	(769,936)	15,225	2%
796 PERSONAL SERVICES ALLOC.-IN	22,691	27,691	11,345	57,617	57,349	(29,658)	-107%
Subtotal	$ 9,130,127	$ 9,767,769	$ 9,044,453	$ 9,105,250	$ 9,086,716	$ 681,053	7%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 135,314	$ 1,556,986	$ 725,667	$ 1,633,749	$ 1,633,749	$ (76,763)	-5%
802 MEDICAL SUPPLIES	5,900	5,900	15,225	5,900	5,900	-	0%
803 FUEL	126,053	126,053	85,170	132,300	132,300	(6,247)	-5%
804 NON-CAPITAL EQUIPMENT	459,500	459,500	282,191	216,900	216,900	242,600	53%
810 LEGAL SERVICES	4,450	4,450	5,425	4,400	4,400	50	1%
811 HEALTH CARE SERVICES	3,000	3,000	1,500	3,000	3,000	-	0%
812 OTHER SERVICES	13,637,613	11,593,770	13,413,748	15,103,350	15,048,350	(3,454,580)	-30%
820 OPERATING LEASES & RENTS	644,300	644,300	680,345	701,446	701,446	(57,146)	-9%
825 REPAIRS & MAINTENANCE	59,452	59,452	65,794	79,350	79,350	(19,898)	-33%
839 INTERNAL SERVICE CHARGES	855,192	855,192	756,918	608,077	608,077	247,115	29%
842 TRAVEL & EDUCATION	164,146	164,146	197,646	200,999	200,999	(36,853)	-22%
843 POSTAGE/FREIGHT/SHIPPING	38,720	38,720	25,669	37,316	37,316	1,404	4%
845 SUPPORT & CARE OF PERSONS	220,300	220,300	118,690	90,687	90,687	129,613	59%
850 UTILITIES	78,700	78,700	67,792	78,857	78,857	(157)	0%
855 INTEREST EXPENSE	-	-	-	35,000	35,000	(35,000)	
880 TRANSFERS OUT	13,540	13,540	13,540	-	-	13,540	100%
Subtotal	$ 16,446,180	$ 15,824,009	$ 16,455,320	$ 18,931,331	$ 18,876,331	$ (3,052,322)	-19%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	-	49,411	-	-	-	
920 CAPITAL EQUIPMENT	-	-	16,000	250,000	250,000	(250,000)	
930 VEHICLES & CONSTRUCTION EQUIP.	-	-	25,659	70,000	70,000	(70,000)	
950 DEBT SERVICE	50,000	34,529	34,529	-	-	34,529	100%
Subtotal	$ 50,000	$ 34,529	$ 125,599	$ 320,000	$ 320,000	$ (285,471)	-827%
Total Expenditures	$ 25,626,307	$ 25,626,307	$ 25,625,372	$ 28,356,581	$ 28,283,047	$ (2,656,740)	-10%
Operating Balance (Rev. - Exp.)	$ (1,310,566)	$ (1,310,566)	$ (1,309,631)	$ (1,381,388)	$ (1,307,854)	$ 2,712	0%

TOTAL BUDGET BY PROGRAM
FY 2001-02
HUMAN SERVICES
Agency 220

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2213	OPERATIONS	$ 357,854	$ 950,000	$ -	$ 1,307,854	$ -
	Totals:	$ 357,854	$ 950,000	$ -	$ 1,307,854	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
HUMAN SERVICES
Agency 220

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$323,875	$322,134	$336,248	$358,076	$ 341,005	$ (4,757)	-1%
750 FRINGE BENEFITS	49,382	49,314	52,480	55,469	53,738	(1,258)	-2%
795 PERSONAL SERVICES ALLOC.-OUT	(22,691)	(11,346)	(27,691)	(37,157)	(36,889)	9,198	33%
Subtotal	$350,566	$360,102	$361,037	$376,388	$ 357,854	$ 3,182	1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$710,000	$715,000	$715,000	$715,000	$ 715,000	$ -	0%
812 OTHER SERVICES	200,000	200,000	200,000	200,000	200,000	-	0%
855 INTEREST EXPENSE	-	-	-	35,000	35,000	(35,000)	
Subtotal	$910,000	$915,000	$915,000	$950,000	$ 950,000	$ (35,000)	-4%
CAPITAL OUTLAY							
950 DEBT SERVICE	50,000	34,529	34,529	-	-	34,529	100%
Subtotal	$50,000	$34,529	$34,529	$0	$ -	$ 34,529	100%
Total Expenditures	$1,310,566	$1,309,631	$1,310,566	$1,326,388	$ 1,307,854	$ 2,711	0%
Operating Balance (Rev. - Exp.)	($1,310,566)	($1,309,631)	($1,310,566)	($1,326,388)	$ (1,307,854)	$ 2,711	0%

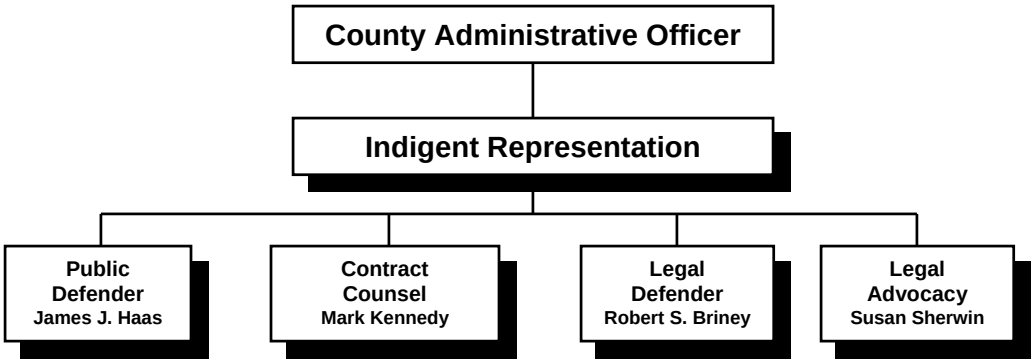
TOTAL BUDGET BY PROGRAM
FY 2001-02
HUMAN SERVICES GRANTS
Agency 221

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2214	COST POOL	$ (0)	$ -	$ -	$ (0)	$ -
2242	TITLE IIA	700,448	1,183,234	-	1,883,682	1,883,681
2243	TITLE IIC	300,002	1,462,386	-	1,762,388	1,762,388
2244	TITLE IIB	191,009	1,313,447	-	1,504,456	1,504,455
2245	TITLE III (60%)	357,779	567,017	-	924,796	924,795
2246	DISCRETIONARY	70,596	37,421	-	108,017	108,017
2247	TITLE III (40%)	377,347	339,316	-	716,663	716,664
2251	TRANSPORTATION	440,236	2,754,764	320,000	3,515,000	3,515,000
2252	COMMUNITY ACTION PROGRAMS	325,534	2,293,428	-	2,618,962	2,618,963
2253	COMMUNITY SERVICES	-	393,250	-	393,250	393,250
2261	HEAD START	5,965,912	7,582,068	-	13,547,980	13,547,980
	Totals:	$ 8,728,862	$ 17,926,331	$ 320,000	$ 26,975,193	$ 26,975,193

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
HUMAN SERVICES GRANTS
Agency 221

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	24,315,741	24,214,085	24,315,741	26,975,193	26,975,193	2,659,452	11%
620 OTHER INTERGOVERNMENTAL	-	55,844	-	-	-	-	
645 INTEREST EARNINGS	-	(12,025)	-	-	-	-	
650 MISCELLANEOUS REVENUE	-	57,837	-	-	-	-	
Sub Total	$24,315,741	$24,315,741	$24,315,741	$26,975,193	$ 26,975,193	$ 2,659,452	11%
Total Resources	$24,315,741	$24,315,741	$24,315,741	$26,975,193	$ 26,975,193	$ 2,659,452	11%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$6,937,174	$6,691,266	$7,574,167	$5,945,005	$ 5,945,248	$ 1,628,919	22%
705 TEMPORARY PAY	718,000	639,244	718,000	105,000	105,000	613,000	85%
710 OVERTIME	-	2,838	-	-	-	-	
750 FRINGE BENEFITS	1,828,716	1,688,009	1,813,894	2,127,998	2,128,023	(314,129)	-17%
790 OTHER PERSONAL SERVICES	-	15,159	-	1,226,289	1,226,289	(1,226,289)	
795 PERSONAL SERVICES ALLOC.-OUT	(727,020)	(363,510)	(727,020)	(733,047)	(733,047)	6,027	1%
796 PERSONAL SERVICES ALLOC.-IN	22,691	11,345	27,691	57,617	57,349	(29,658)	-107%
Subtotal	$8,779,561	$8,684,351	$9,406,732	$8,728,862	$ 8,728,862	$ 677,870	7%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	($574,686)	$10,667	$841,986	$918,749	$ 918,749	$ (76,763)	-9%
802 MEDICAL SUPPLIES	5,900	15,225	5,900	5,900	5,900	-	0%
803 FUEL	126,053	85,170	126,053	132,300	132,300	(6,247)	-5%
804 NON-CAPITAL EQUIPMENT	459,500	282,191	459,500	216,900	216,900	242,600	53%
810 LEGAL SERVICES	4,450	5,425	4,450	4,400	4,400	50	1%
811 HEALTH CARE SERVICES	3,000	1,500	3,000	3,000	3,000	-	0%
812 OTHER SERVICES	13,437,613	13,213,748	11,393,770	14,903,350	14,848,350	(3,454,580)	-30%
820 OPERATING LEASES & RENTS	644,300	680,345	644,300	701,446	701,446	(57,146)	-9%
825 REPAIRS & MAINTENANCE	59,452	65,794	59,452	79,350	79,350	(19,898)	-33%
839 INTERNAL SERVICE CHARGES	855,192	756,918	855,192	608,077	608,077	247,115	29%
842 TRAVEL & EDUCATION	164,146	197,646	164,146	200,999	200,999	(36,853)	-22%
843 POSTAGE/FREIGHT/SHIPPING	38,720	25,669	38,720	37,316	37,316	1,404	4%
845 SUPPORT & CARE OF PERSONS	220,300	118,690	220,300	90,687	90,687	129,613	59%
850 UTILITIES	78,700	67,792	78,700	78,857	78,857	(157)	0%
880 TRANSFERS OUT	13,540	13,540	13,540	-	-	13,540	100%
Subtotal	$15,536,180	$15,540,320	$14,909,009	$17,981,331	$ 17,926,331	$ (3,017,322)	-20%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	49,411	-	-	-	-	
920 CAPITAL EQUIPMENT	-	16,000	-	250,000	250,000	(250,000)	
930 VEHICLES & CONSTRUCTION EQUIP.	-	25,659	-	70,000	70,000	(70,000)	
Subtotal	$0	$91,070	$0	$320,000	$ 320,000	$ (320,000)	
Total Expenditures	$24,315,741	$24,315,741	$24,315,741	$27,030,193	$ 26,975,193	$ (2,659,452)	-11%
Operating Balance (Rev. - Exp.)	$0	($0)	$0	($55,000)	$ 0	$ 0	75180%

INDIGENT REPRESENTATION



MISSION

The mission of the Indigent Representation Agency is to provide the highest quality legal representation to indigent individuals assigned to us by the court, thus safeguarding the fundamental legal rights of each member of the community.

GOALS

- ↔ The goal of the Indigent Representation Agency is to provide the highest quality legal representation to our clients while increasing efficiency and meeting the relevant rules of procedure.
- ↔ By July 1, 2002, the goal of the Office of the Public Defender is to establish a case weighting and counting system and develop mechanisms that will enable the Public Defender to set and maintain appropriate caseload and performance standards.
- ↔ By July 1, 2003, the goal of the Office of the Public Defender is to demonstrate a 5% improvement in "time-to-disposition" on all regular felony cases.
- ↔ By July 1, 2003, the goal of the Office of the Public Defender is to achieve a 5% improvement over the baseline established by the FY02 stakeholder satisfaction survey.
- ↔ By July 1, 2002, the goal of the Office of the Legal Defender is to resolve to disposition 90% of all regular felony cases within 180 days of arraignment or case assignment with no reduction in the quality of legal representation.
- ↔ By July 1, 2003, the goal of the Office of the Legal Defender is to achieve a 5% increase over the baseline established by the FY2002 customer satisfaction survey.
- ↔ By July 1, 2002, the goal of the Office of the Legal Advocate is to identify the factors to be measured in order to meaningfully weight felony cases.
- ↔ By July 1, 2003, the goal of the Office of the Legal Advocate is to develop a case weighting system that will allow meaningful caseload comparisons using the factors identified.
- ↔ By July 1, 2002, the goal of the Office of the Legal Advocate is to establish benchmarks for quality representation based upon effectiveness and stakeholder satisfaction.
- ↔ By July 1, 2003, the goal of the Office of the Legal Advocate is to realize a 5% increase in quality representation as measured by the established benchmarks.
- ↔ By FY 2003, the goal of the Office of Contract Counsel is to revise fixed price contracts for lawyers to provide cost-effective legal representation in criminal, delinquency, dependency, probate and sexually violent persons cases including development of a two-tiered compensation rate based on years of experience and seriousness of charges.
- ↔ By FY 2003, the goal of the Office of Contract Counsel is to develop systems to control expert witness fees.
- ↔ By FY 2002, the goal of the Office of Contract Counsel is to establish uniform standards for contract counsel timekeeping and reporting.

ISSUES

- ↔ The courts' continued emphasis on moving cases more quickly will reduce efficiency, resulting in less time

and resources available to assist clients, reducing the quality of legal representation, and increasing stress and staff turnover.

- ↔ The County's pay and benefits have not kept pace with the private sector, resulting in fewer qualified applicants and increased turnover.
- ↔ The rapid increase in population and increased emphasis on law enforcement will increase the number of indigent defendants, resulting in more cases for the office.
- ↔ Rapid changes in technology and increased sharing of case information within the system will increase administrative efficiencies and reduce duplication of data entry.
- ↔ The current budget structure for the indigent defense agency creates potential ethical conflicts, reduces efficiencies, promotes confusion, and generates inappropriate competition for available funds.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Public Defender - Felonies (Includes Major Felonies)	20,473	22,352	24,064	24,786
Public Defender - Probation Revocations	11,047	12,392	13,557	13,964
Public Defender - Misdemeanors	4,082	4,097	4,187	4,313
Public Defender - Appeals, PCRs, and Appeal/PCRs	1,732	1,606	1,592	1,640
Public Defender - Juvenile Delinquencies	9,363	10,010	9,851	10,147
Public Defender - Trials	556	540	753	776
Public Defender - Avg. Mo. Act. Trial Csld at FYE	23.75	27.28	25.31	26.07
Public Defender - Avg. Mo. Juv. Csld at FYE	69.56	62.64	64.47	66.40
Public Defender - Jail Sites Served	N/A	N/A	N/A	N/A
Public Defender - Justice Courts Served	N/A	N/A	N/A	N/A
Public Defender - Criminal Divisions served	N/A	N/A	N/A	N/A
Public Defender - Commissioners served	N/A	N/A	N/A	N/A
Public Defender - Juvenile Judicial Officers served	N/A	N/A	N/A	N/A
Public Defender - Justice Court Calendars served	N/A	N/A	N/A	N/A
Legal Defender - Criminal Felony Cases	3,030	3,826	3,637	3,637
Legal Defender - Criminal Major Felony Cases	111	123	74	74
Legal Advocacy - Appeals, PCRs, Appeal/PCRs	N/A	N/A	372	383
Legal Advocacy - Felonies	N/A	N/A	668	688
Legal Advocacy - Major Felonies	N/A	N/A	65	67
Legal Advocacy - Probation Revocations	N/A	N/A	68	70
Court Appointed Counsel - Trials and Major Felonies	2,125	2,489	1,833	1,888
Court Appointed Counsel - Appeals, PCRs, Appeal/PCRs	388	388	348	358
Court Appointed Counsel - Juvenile Delinquencies	3,117	3,266	3,251	3,349
Court Appointed Counsel - Death Penalty Cases	21	25	6	6
Court Appointed Counsel - Sexual Predator Cases	43	62	75	77

POSITION DISTRIBUTION

POSITION DISTRIBUTION
33 INDIGENT REPRESENTATION

WORKING TITLE	FTE
ADMIN RECEPTIONIST	1.0
ADMINISTRATIVE ASSISTANT	11.0
ADMINISTRATIVE COORDINATOR	2.0
ADMINISTRATOR	3.0
APPEALS DIVISION CHIEF	1.0
APPELLATE ASSISTANT TRAINEE	1.0
BUDGET CONTROLLER	1.0
CHIEF INVESTIGATOR	1.0
CLERK	1.0
CLERK/RECEPTIONIST	1.0
CLIENT SERVICES ASSISTANT	4.0
CLIENT SERVICES COORDINATOR	12.0
CLIENT SERVICES SUPERVISOR	1.0
CLIENT/SERVER PROGRAMMER ANALYST	1.0
CONTRACT ADMINISTRATOR	0.5
DEFENDER ATTORNEY	193.8
DEFENDER ATTORNEY - COMMUNITY RELATIONS	1.0

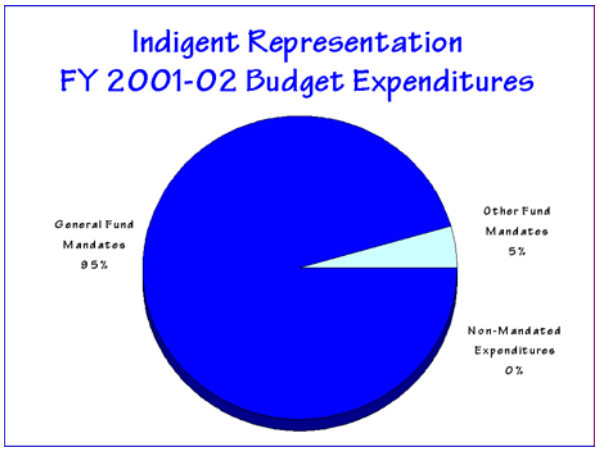
WORKING TITLE	FTE
DEFENDER ATTORNEY - COMPLEX CRIMES	5.0
DEFENDER ATTORNEY - EDC	5.0
DEFENDER INVESTIGATOR	33.0
DEFENDER LAW CLERK	6.0
DEFENDER SENIOR COUNSEL	29.0
DEPUTY CHIEF	0.0
DESIGNATED FILE MANAGER	6.0
DOWNTOWN TRIAL DIVISION CHIEF	1.0
DUI GROUP SUPERVISOR	1.0
EARLY REPRESENTATION TRIAL DIVISION CHIEF	1.0
EDC GROUP SUPERVISOR	0.8
EXECUTIVE ASSISTANT	1.0
FACILITIES COORDINATOR	1.0
FINANCIAL SERVICES COORDINATOR	1.0
FISCAL ANALYST	1.0
HR SPECIALIST	1.0
INFORMATION CENTER MANAGER	1.0
INITIAL SERVICES	6.0
INITIAL SERVICES LEAD	1.0
INTERIM PUBLIC DEFENDER/SPECIAL ASSISTANT	1.0
INVESTIGATIVE AIDE	2.0
INVESTIGATIVE LEAD	6.0
JUVENILE DIVISION CHIEF	1.0
JUVENILE GROUP SUPERVISOR	2.0
LAN ADMINISTRATOR	1.0
LEGAL ADVOCATE	1.0
LEGAL ASSISTANT	20.0
LEGAL ASSISTANT SUPERVISOR	3.0
LEGAL CLERK	1.0
LEGAL DEFENDER	1.0
LEGAL SECRETARY	59.0
LEGAL SECRETARY - DUI	1.0
LEGAL SECRETARY - EDC	1.0
LEGAL SECRETARY SUPERVISOR	7.0
LEGAL TRANSCRIPTIONIST	1.0
LEGISLATIVE LIAISON	1.0
MITIGATION SPECIALIST	2.0
OFFICE TRAINEE	5.0
OPERATIONS COORDINATOR	1.0
PD RECEPTIONIST	1.0
PD SECRETARY	4.0
PROCESS SERVER	2.0
PUBLIC DEFENDER ATTORNEY	0.0
RECEPTIONIST	1.0
RECORDS COORDINATOR	1.0
RECORDS PROCESSOR	22.0
SE TRIAL DIVISION CHIEF	1.0
SPECIAL ASSIGNMENT ATTORNEY	2.5
SPECIAL ASSISTANT	1.0
SPECIAL PROJECTS MANAGER	1.0
SUPPORT SERVICES MANAGER	1.0
SUPPORT STAFF LEAD	2.0
SYSTEMS ADMINISTRATOR	3.0
SYSTEMS AND PROGRAMMING MANAGER	1.0
TRAINING ADMINISTRATOR	1.0
TRAINING COORDINATOR	1.0
TRAINING DIRECTOR	1.0
TRIAL GROUP COUNSEL	5.0
TRIAL GROUP RECEPTIONIST	1.0
TRIAL GROUP SUPERVISOR	4.0
TOTAL	510.6

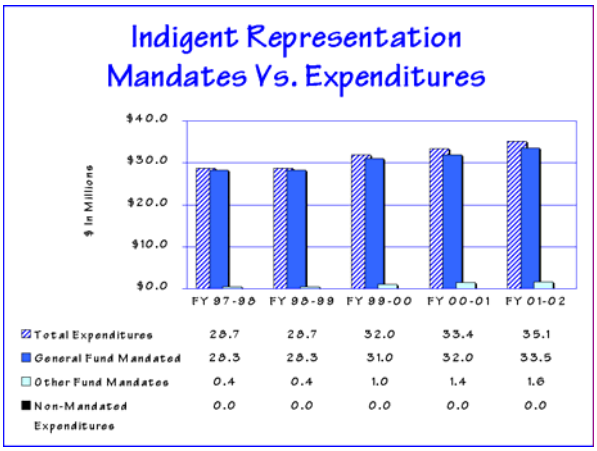
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 25,854,945	$ 439,798	$ 26,294,743
FY 1997-98 Actuals	$ 28,250,297	$ 456,711	$ 28,707,008
FY 1998-99 Actuals	$ 28,309,271	$ 391,274	$ 28,700,545
FY 1999-00 Actuals	$ 30,929,575	$ 1,027,706	$ 31,957,282
FY 2000-01 Estimate	$ 32,040,908	$ 1,335,518	$ 33,376,426
FY 2001-02 Adopted Budget	$ 33,521,075	$ 1,613,635	$ 35,134,710

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 25,854,945	$ 439,798	$ 26,294,743
FY 1997-98 Actuals	$ 28,250,297	$ 456,711	$ 28,707,008
FY 1998-99 Actuals	$ 28,309,271	$ 391,274	$ 28,700,545
FY 1999-00 Actuals	$ 30,929,575	$ 1,027,706	$ 31,957,282
FY 2000-01 Estimate	$ 32,040,908	$ 1,335,518	$ 33,376,426
FY 2001-02 Adopted Budget	$ 33,521,075	$ 1,613,635	$ 35,134,710

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

LEGAL DEFENSE OF INDIGENT CRIMINAL DEFENDANTS AND DELINQUENT OR INCORRIGIBLE JUVENILES

AUTHORITY

U.S. Constitution, 5th and 6th Amendments; Arizona Constitution, Article 2, § 24; ARS §§ 11-581 to 587; Rule 6, Arizona Rules of Criminal Procedure; Rule 20, Arizona Rules of Procedure for the Juvenile Court.

HISTORY/ BACKGROUND

The United States and Arizona Constitutions provide that an individual facing criminal charges has a right to the assistance of counsel. The United States and Arizona Supreme Courts have interpreted these provisions as requiring that counsel be provided, at government expense, for individuals facing loss of liberty who cannot afford to hire counsel. Historically, in Maricopa County, indigent defendants charged in criminal cases, and juveniles accused of delinquency or incorrigibility, were assigned to private attorneys who contracted to provide those services. In order to maximize the efficiency and cost-effectiveness of services mandated, Maricopa County has since funded the creation of three on-staff public defender offices (Offices of the Public Defender, Legal Defender, and Legal Advocate). Contract private attorneys continue to be assigned to a lesser number of cases, specifically those that the other offices are unable to handle (typically due to conflicts of interest). Those contract assignments continue to be managed and monitored by the Office of Contract Counsel.

MANDATE DESCRIPTION

Legal defense of indigent criminal defendants at risk of loss of liberty in criminal proceedings, including felony, misdemeanor, and probation violation cases. Legal defense of indigent criminal defendants in appeals and post-conviction relief cases. Legal representation of juveniles facing delinquency or incorrigibility charges. Legal representation of defendants opposing extradition. Legal representation in post-conviction relief cases of persons sentenced to death. Legal representation of witnesses in criminal cases, when assigned by the court.

Legal Defense of Indigent Criminal Defendants	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 25,854,945	$ 439,798	$ 26,294,743
FY 1997-98 Actuals	$ 28,250,297	$ 456,711	$ 28,707,008
FY 1998-99 Actuals	$ 28,309,271	$ 391,274	$ 28,700,545
FY 1999-00 Actuals	$ 30,929,575	$ 1,027,706	$ 31,957,282
FY 2000-01 Estimate	$ 32,040,908	$ 1,335,518	$ 33,376,426
FY 2001-02 Adopted Budget	$ 33,521,075	$ 1,613,635	$ 35,134,710

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

INDIGENT REPRESENTATION
Department 33

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 25,948,685	$ 7,537,390	$ 35,000	$ 33,521,075	$ 100,000
SPECIAL REVENUE	1,265,506	348,129	-	1,613,635	1,613,635
SUB-TOTAL	$ 27,214,192	$ 7,885,519	$ 35,000	$ 35,134,711	$ 1,713,635
TOTAL FUNDS	$ 27,214,192	$ 7,885,519	$ 35,000	$ 35,134,711	$ 1,713,635

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

INDIGENT REPRESENTATION
Department 33

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	1,649,244	1,674,743	1,434,684	1,603,635	1,603,635	(71,108)	-4%
620 OTHER INTERGOVERNMENTAL	100,000	100,000	49,998	100,000	100,000	-	0%
635 OTHER CHARGES FOR SERVICES	-	-	2,128	10,000	10,000	10,000	
645 INTEREST EARNINGS	-	-	38	-	-	-	
650 MISCELLANEOUS REVENUE	-	-	4,505	-	-	-	
Sub Total	$ 1,749,244	$ 1,774,743	$ 1,491,353	$ 1,713,635	$ 1,713,635	$ (61,108)	-3%
Total Resources	$ 1,749,244	$ 1,774,743	$ 1,491,353	$ 1,713,635	$ 1,713,635	$ (61,108)	-3%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 22,364,590	$ 22,004,044	$ 22,586,926	$ 24,488,105	$ 22,784,954	$ (780,910)	-4%
705 TEMPORARY PAY	240,834	236,973	263,174	236,751	236,751	222	0%
710 OVERTIME	4,126	4,126	2,845	1,718	1,718	2,408	58%
750 FRINGE BENEFITS	3,932,551	4,084,578	2,898,624	4,348,625	4,161,593	(77,015)	-2%
790 OTHER PERSONAL SERVICES	-	155,198	18,868	-	-	155,198	100%
795 PERSONAL SERVICES ALLOC.-OUT	(32,744)	(32,744)	(16,376)	(511)	(511)	(32,233)	-98%
796 PERSONAL SERVICES ALLOC.-IN	19,382	95,888	47,940	29,686	29,686	66,202	69%
Subtotal	$ 26,528,739	$ 26,548,063	$ 25,802,001	$ 29,104,374	$ 27,214,192	$ (666,129)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 363,015	$ 363,015	$ 361,318	$ 379,905	$ 378,517	$ (15,502)	-4%
803 FUEL	9,010	9,010	9,573	13,010	13,010	(4,000)	-44%
804 NON-CAPITAL EQUIPMENT	-	-	6,500	372,064	235,505	(235,505)	
810 LEGAL SERVICES	1,591,974	1,591,974	1,036,940	1,737,906	2,032,317	(440,343)	-28%
811 HEALTH CARE SERVICES	1,000	1,000	-	-	-	1,000	100%
812 OTHER SERVICES	2,931,356	2,940,295	3,373,312	2,695,013	2,694,693	245,602	8%
820 OPERATING LEASES & RENTS	1,946,700	1,946,700	1,967,892	1,941,870	1,950,252	(3,552)	0%
825 REPAIRS & MAINTENANCE	66,952	66,952	14,155	42,729	42,729	24,223	36%
839 INTERNAL SERVICE CHARGES	93,032	93,032	136,387	112,866	111,966	(18,934)	-20%
842 TRAVEL & EDUCATION	330,266	327,502	233,411	384,487	384,095	(56,593)	-17%
843 POSTAGE/FREIGHT/SHIPPING	55,000	55,000	29,312	42,045	42,045	12,955	24%
850 UTILITIES	390	390	351	390	390	-	0%
Subtotal	$ 7,388,695	$ 7,394,870	$ 7,169,151	$ 7,722,285	$ 7,885,519	$ (490,649)	-7%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	-	32,426	-	-	-	
920 CAPITAL EQUIPMENT	382,214	382,214	327,848	35,000	35,000	347,214	91%
930 VEHICLES & CONSTRUCTION EQUIP	45,000	45,000	45,000	44,000	-	45,000	100%
Subtotal	$ 427,214	$ 427,214	$ 405,274	$ 79,000	$ 35,000	$ 392,214	92%
Total Expenditures	$ 34,344,648	$ 34,370,147	$ 33,376,426	$ 36,905,659	$ 35,134,711	$ (764,564)	-2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
OFFICE OF LEGAL ADVOCATE GRANTS
Agency 33A

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3364	COURT IMPROVEMENT PROGRAM GRANT	$ 29,686	$ -	$ -	$ 29,686	$ 29,686
	Totals:	$ 29,686	$ -	$ -	$ 29,686	$ 29,686

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
OFFICE OF LEGAL ADVOCATE GRANTS
Agency 33A

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	29,686	26,300	29,686	29,686	29,686	-	0%
Sub Total	$29,686	$26,300	$29,686	$29,686	$ 29,686	$ -	0%
Total Resources	$29,686	$26,300	$29,686	$29,686	$ 29,686	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$0	$26,300	$0	$0	$ -	$ -	
796 PERSONAL SERVICES ALLOC.-IN	-	-	-	29,686	29,686	(29,686)	
Subtotal	$0	$26,300	$0	$29,686	$ 29,686	$ (29,686)	
SUPPLIES & SERVICES							
812 OTHER SERVICES	29,686	-	29,686	-	-	29,686	100%
Subtotal	$29,686	$0	$29,686	$0	$ -	$ 29,686	100%
Total Expenditures	$29,686	$26,300	$29,686	$29,686	$ 29,686	$ -	0%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PUBLIC DEFENDER
Agency 331

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3311	PD ADMINISTRATION	$ 1,517,449	$ 2,970,222	$ 35,000	$ 4,522,671	$ -
3312	PD TRIALS	14,704,215	5,406	-	14,709,621	-
3313	PD JUVENILE	2,954,619	5,406	-	2,960,025	-
3314	PD APPEALS	1,842,683	5,406	-	1,848,089	-
	Totals:	$ 21,018,966	$ 2,986,440	$ 35,000	$ 24,040,406	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PUBLIC DEFENDER
Agency 331

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	-	2,128	-	-	-	-	
Sub Total	$0	$2,128	$0	$0	$ -	$ -	
Total Resources	$0	$2,128	$0	$0	$ -	$ -	
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$16,732,724	$17,459,788	$17,109,574	$18,855,443	$ 17,687,815	$ (578,241)	-3%
705 TEMPORARY PAY	109,751	108,104	107,973	109,751	109,751	(1,778)	-2%
750 FRINGE BENEFITS	3,005,604	2,527,916	3,186,188	3,343,619	3,221,400	(35,212)	-1%
790 OTHER PERSONAL SERVICES	-	15,816	-	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(19,382)	(9,692)	(19,382)	-	-	(19,382)	-100%
796 PERSONAL SERVICES ALLOC.-IN	19,382	9,690	19,382	-	-	19,382	100%
Subtotal	$19,848,079	$20,111,622	$20,403,735	$22,308,813	$ 21,018,966	$ (615,231)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$253,360	$258,631	$253,360	$257,250	$ 255,861	$ (2,501)	-1%
803 FUEL	5,727	8,218	5,727	9,727	9,727	(4,000)	-70%
804 NON-CAPITAL EQUIPMENT	-	6,500	-	213,250	211,525	(211,525)	
810 LEGAL SERVICES	367,000	352,124	367,000	367,000	367,000	-	0%
811 HEALTH CARE SERVICES	1,000	-	1,000	-	-	1,000	100%
812 OTHER SERVICES	245,463	149,541	245,463	227,738	227,418	18,045	7%
820 OPERATING LEASES & RENTS	1,544,660	1,537,223	1,544,660	1,544,660	1,711,567	(166,907)	-11%
825 REPAIRS & MAINTENANCE	64,568	11,181	64,568	40,345	40,345	24,223	38%
839 INTERNAL SERVICE CHARGES	59,011	109,898	59,011	77,134	76,234	(17,223)	-29%
842 TRAVEL & EDUCATION	17,378	41,308	17,378	56,770	56,378	(39,000)	-224%
843 POSTAGE/FREIGHT/SHIPPING	49,950	22,510	49,950	29,995	29,995	19,955	40%
850 UTILITIES	390	351	390	390	390	-	0%
Subtotal	$2,608,507	$2,497,485	$2,608,507	$2,824,259	$ 2,986,440	$ (377,933)	-14%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	2,164	-	-	-	-	
920 CAPITAL EQUIPMENT	179,400	174,743	179,400	35,000	35,000	144,400	80%
930 VEHICLES & CONSTRUCTION EQUIP.	45,000	45,000	45,000	-	-	45,000	100%
Subtotal	$224,400	$221,907	$224,400	$35,000	$ 35,000	$ 189,400	84%
Total Expenditures	$22,680,986	$22,831,013	$23,236,642	$25,168,072	$ 24,040,406	$ (803,764)	-3%
Operating Balance (Rev. - Exp.)	($22,680,986)	($22,828,886)	($23,236,642)	($25,168,072)	$ (24,040,406)	$ (803,764)	-3%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PUBLIC DEFENDER GRANTS
Agency 332

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3321	PD TRAINING FUND	$ 98,871	$ 283,129	$ -	$ 382,000	$ 382,000
	Totals:	$ 98,871	$ 283,129	$ -	$ 382,000	$ 382,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PUBLIC DEFENDER GRANTS
Agency 332

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	433,074	299,055	433,074	372,000	372,000	(61,074)	-14%
635 OTHER CHARGES FOR SERVICES	-	-	-	10,000	10,000	10,000	
645 INTEREST EARNINGS	-	38	-	-	-	-	
650 MISCELLANEOUS REVENUE	-	4,505	-	-	-	-	
Sub Total	$433,074	$303,599	$433,074	$382,000	$ 382,000	$ (51,074)	-12%
Total Resources	$433,074	$303,599	$433,074	$382,000	$ 382,000	$ (51,074)	-12%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$130,933	$106,519	$63,569	$84,773	$ 84,773	$ (21,204)	-33%
750 FRINGE BENEFITS	15,730	11,005	12,270	14,609	14,609	(2,339)	-19%
790 OTHER PERSONAL SERVICES	-	-	81,742	-	-	81,742	100%
795 PERSONAL SERVICES ALLOC.-OUT	(13,362)	(6,684)	(13,362)	(511)	(511)	(12,851)	-96%
Subtotal	$133,301	$110,840	$144,219	$98,871	$ 98,871	$ 45,348	31%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$4,000	$10,038	$4,000	$10,000	$ 10,000	$ (6,000)	-150%
810 LEGAL SERVICES	500	-	500	500	500	-	0%
812 OTHER SERVICES	14,000	26,433	14,000	12,000	12,000	2,000	14%
820 OPERATING LEASES & RENTS	39,830	31,180	39,830	28,000	28,000	11,830	30%
839 INTERNAL SERVICE CHARGES	11,289	10,833	11,289	15,000	15,000	(3,711)	-33%
842 TRAVEL & EDUCATION	222,000	114,275	219,236	217,629	217,629	1,607	1%
Subtotal	$291,619	$192,759	$288,855	$283,129	$ 283,129	$ 5,726	2%
Total Expenditures	$424,920	$303,599	$433,074	$382,000	$ 382,000	$ 51,074	12%
Operating Balance (Rev. - Exp.)	$8,154	($0)	$0	($0)	$ (0)	$ (0)	

TOTAL BUDGET BY PROGRAM
FY 2001-02
PUBLIC DEFENDER GRANTS
Agency 333

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3335	FILL THE GAP	$ 786,464	$ 15,800	$ -	$ 802,264	$ 802,264
	Totals:	$ 786,464	$ 15,800	$ -	$ 802,264	$ 802,264

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PUBLIC DEFENDER GRANTS
Agency 333

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	840,539	736,573	840,539	802,264	802,264	(38,275)	-5%
Sub Total	$840,539	$736,573	$840,539	$802,264	$ 802,264	$ (38,275)	-5%
Total Resources	$840,539	$736,573	$840,539	$802,264	$ 802,264	$ (38,275)	-5%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$782,236	$582,291	$663,768	$668,899	$ 668,899	$ (5,131)	-1%
750 FRINGE BENEFITS	48,129	34,772	110,763	117,565	117,565	(6,802)	-6%
790 OTHER PERSONAL SERVICES	-	-	50,208	-	-	50,208	100%
Subtotal	$830,365	$617,063	$824,739	$786,464	$ 786,464	$ 38,275	5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$4,893	$4,893	$4,893	$4,893	$ 4,893	$ -	0%
804 NON-CAPITAL EQUIPMENT	-	-	-	5,980	5,980	(5,980)	
810 LEGAL SERVICES	2,533	2,533	2,533	2,533	2,533	-	0%
812 OTHER SERVICES	300	300	300	300	300	-	0%
839 INTERNAL SERVICE CHARGES	1,000	1,000	1,000	1,000	1,000	-	0%
842 TRAVEL & EDUCATION	1,094	1,094	1,094	1,094	1,094	-	0%
Subtotal	$9,820	$9,820	$9,820	$15,800	$ 15,800	$ (5,980)	-61%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	5,980	5,980	5,980	-	-	5,980	100%
Subtotal	$5,980	$5,980	$5,980	$0	$ -	$ 5,980	100%
Total Expenditures	$846,165	$632,863	$840,539	$802,264	$ 802,264	$ 38,275	5%
Operating Balance (Rev. - Exp.)	($5,626)	$103,710	$0	($0)	$ (0)	$ (0)	-9153%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PUBLIC DEFENDER GRANTS
Agency 334

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3332	PD DRUG GRANT	$ 315,485	$ -	$ -	$ 315,485	$ 315,485
3333	PD MID-AMERICA RESEARCH DUI GRANT	-	-	-	-	-
3334	COURT IMPROVEMENT PROG-DEP	-	-	-	-	-
	Totals:	$ 315,485	$ -	$ -	$ 315,485	$ 315,485

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PUBLIC DEFENDER GRANTS
Agency 334

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	313,945	339,444	339,444	315,485	315,485	(23,959)	-7%
Sub Total	$313,945	$339,444	$339,444	$315,485	$ 315,485	$ (23,959)	-7%
Total Resources	$313,945	$339,444	$339,444	$315,485	$ 315,485	$ (23,959)	-7%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$269,654	$290,688	$256,315	$258,600	$ 258,600	$ (2,285)	-1%
750 FRINGE BENEFITS	46,820	23,706	50,942	56,885	56,885	(5,943)	-12%
790 OTHER PERSONAL SERVICES	-	1,050	23,248	-	-	23,248	100%
Subtotal	$316,474	$315,444	$330,505	$315,485	$ 315,485	$ 15,020	5%
SUPPLIES & SERVICES							
812 OTHER SERVICES	-	24,000	8,939	-	-	8,939	100%
Subtotal	$0	$24,000	$8,939	$0	$ -	$ 8,939	100%
Total Expenditures	$316,474	$339,444	$339,444	$315,485	$ 315,485	$ 23,959	7%
Operating Balance (Rev. - Exp.)	($2,529)	$0	$0	($0)	$ (0)	$ (0)	

TOTAL BUDGET BY PROGRAM
FY 2001-02
LEGAL DEFENDER
Agency 335

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3341	LD ADMINISTRATION	$ 667,669	$ 302,527	$ -	$ 970,196	$ -
3342	LD TRIALS	1,290,447	-	-	1,290,447	-
3343	LD MAJOR FELONIES	1,168,764	-	-	1,168,764	-
	Totals:	$ 3,126,881	$ 302,527	$ -	$ 3,429,408	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
LEGAL DEFENDER
Agency 335

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$2,213,888	$2,656,406	$2,395,054	$2,715,031	$ 2,547,508	$ (152,454)	-6%
705 TEMPORARY PAY	127,000	122,478	127,000	127,000	127,000	-	0%
710 OVERTIME	1,965	1,765	1,965	1,718	1,718	247	13%
750 FRINGE BENEFITS	409,388	201,450	431,347	467,643	450,655	(19,308)	-4%
790 OTHER PERSONAL SERVICES	-	2,002	-	-	-	-	
Subtotal	$2,752,241	$2,984,101	$2,955,366	$3,311,392	$ 3,126,881	$ (171,515)	-6%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$52,000	$43,573	$52,000	$52,000	$ 52,000	$ -	0%
803 FUEL	1,091	459	1,091	1,783	1,783	(692)	-63%
804 NON-CAPITAL EQUIPMENT	-	-	-	18,000	18,000	(18,000)	
810 LEGAL SERVICES	98,000	89,906	98,000	92,000	92,000	6,000	6%
812 OTHER SERVICES	66,628	34,288	66,628	66,628	66,628	-	0%
820 OPERATING LEASES & RENTS	177,611	209,301	177,611	177,611	19,086	158,525	89%
825 REPAIRS & MAINTENANCE	1,000	2,135	1,000	1,000	1,000	-	0%
839 INTERNAL SERVICE CHARGES	6,805	4,654	6,805	8,335	8,335	(1,530)	-22%
842 TRAVEL & EDUCATION	34,695	25,160	34,695	36,695	36,695	(2,000)	-6%
843 POSTAGE/FREIGHT/SHIPPING	3,000	2,615	3,000	7,000	7,000	(4,000)	-133%
Subtotal	$440,830	$412,091	$440,830	$461,052	$ 302,527	$ 138,303	31%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	18,000	18,000	18,000	-	-	18,000	100%
Subtotal	$18,000	$18,000	$18,000	$0	$ -	$ 18,000	100%
Total Expenditures	$3,211,071	$3,414,192	$3,414,196	$3,772,444	$ 3,429,408	$ (15,212)	0%
Operating Balance (Rev. - Exp.)	($3,211,071)	($3,414,192)	($3,414,196)	($3,772,444)	$ (3,429,408)	$ (15,212)	0%

TOTAL BUDGET BY PROGRAM
FY 2001-02
LEGAL DEFENDER GRANTS
Agency 336

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3351	LD TRAINING FUND	$ -	$ 49,200	$ -	$ 49,200	$ 49,200
	Totals:	$ -	$ 49,200	$ -	$ 49,200	$ 49,200

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
LEGAL DEFENDER GRANTS
Agency 336

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	32,000	33,312	32,000	49,200	49,200	17,200	54%
Sub Total	$32,000	$33,312	$32,000	$49,200	$ 49,200	$ 17,200	54%
Total Resources	$32,000	$33,312	$32,000	$49,200	$ 49,200	$ 17,200	54%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
812 OTHER SERVICES	2,020	11,984	2,020	2,020	2,020	-	0%
820 OPERATING LEASES & RENTS	-	-	-	4,000	4,000	(4,000)	
842 TRAVEL & EDUCATION	29,980	21,328	29,980	43,180	43,180	(13,200)	-44%
Subtotal	$32,000	$33,312	$32,000	$49,200	$ 49,200	$ (17,200)	-54%
Total Expenditures	$32,000	$33,312	$32,000	$49,200	$ 49,200	$ (17,200)	-54%
Operating Balance (Rev. - Exp.)	$0	($0)	$0	$0	$ -	$ -	

TOTAL BUDGET BY PROGRAM
FY 2001-02
LEGAL DEFENDER GRANTS
Agency 337

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3336	FILL THE GAP	$ 35,000	$ -	$ -	$ 35,000	$ 35,000
	Totals:	$ 35,000	$ -	$ -	$ 35,000	$ 35,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
LEGAL DEFENDER GRANTS
Agency 337

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	-	-	-	35,000	35,000	35,000	
Sub Total	$0	$0	$0	$35,000	$ 35,000	$ 35,000	
Total Resources	$0	$0	$0	$35,000	$ 35,000	$ 35,000	
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$0	$0	$0	$30,065	$ 30,065	$ (30,065)	
750 FRINGE BENEFITS	-	-	-	4,935	4,935	(4,935)	
Subtotal	$0	$0	$0	$35,000	$ 35,000	$ (35,000)	
SUPPLIES & SERVICES							
Total Expenditures	$0	$0	$0	$35,000	$ 35,000	$ (35,000)	
Operating Balance (Rev. - Exp.)	$0	$0	$0	$0	$ 0	$ 0	

TOTAL BUDGET BY PROGRAM
FY 2001-02
OFFICE OF LEGAL ADVOCATE
Agency 338

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3360	OLA ADMINISTRATION	$ 311,345	$ 291,817	$ -	$ 603,162	$ -
3361	OLA FELONIES	567,722	-	-	567,722	-
3362	OLA MAJOR FELONIES	413,416	-	-	413,416	-
3363	OLA APPEALS	215,685	-	-	215,685	-
	Totals:	1,508,168	291,817	-	1,799,985	-

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
OFFICE OF LEGAL ADVOCATE
Agency 338

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,311,464	$1,204,530	$1,296,936	$1,563,708	$ 1,282,207	$ 14,729	1%
705 TEMPORARY PAY	-	30,552	-	-	-	-	
750 FRINGE BENEFITS	233,332	62,727	227,094	265,013	225,961	1,133	0%
Subtotal	$1,544,796	$1,297,809	$1,524,030	$1,828,722	$ 1,508,168	$ 15,862	1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$44,000	$35,634	$44,000	$44,000	$ 44,001	$ (1)	0%
803 FUEL	1,500	-	1,500	1,500	1,500	-	0%
804 NON-CAPITAL EQUIPMENT	-	-	-	134,834	-	-	
810 LEGAL SERVICES	-	35,128	-	42,000	42,000	(42,000)	
812 OTHER SERVICES	20,798	2,985	20,798	18,798	18,798	2,000	10%
820 OPERATING LEASES & RENTS	184,599	190,188	184,599	142,599	142,599	42,000	23%
825 REPAIRS & MAINTENANCE	1,000	-	1,000	1,000	1,000	-	0%
839 INTERNAL SERVICE CHARGES	12,800	7,796	12,800	10,800	10,800	2,000	16%
842 TRAVEL & EDUCATION	25,119	15,963	25,119	29,119	29,119	(4,000)	-16%
843 POSTAGE/FREIGHT/SHIPPING	2,000	2,365	2,000	2,000	2,000	-	0%
Subtotal	$291,816	$290,059	$291,816	$426,650	$ 291,817	$ (1)	0%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	30,262	-	-	-	-	
920 CAPITAL EQUIPMENT	178,834	127,687	178,834	-	-	178,834	100%
930 VEHICLES & CONSTRUCTION EQUIP.	-	-	-	44,000	-	-	
Subtotal	$178,834	$157,949	$178,834	$44,000	$ -	$ 178,834	100%
Total Expenditures	$2,015,446	$1,745,817	$1,994,680	$2,299,372	$ 1,799,985	$ 194,695	10%
Operating Balance (Rev. - Exp.)	($2,015,446)	($1,745,817)	($1,994,680)	($2,299,372)	$ (1,799,985)	$ 194,695	10%

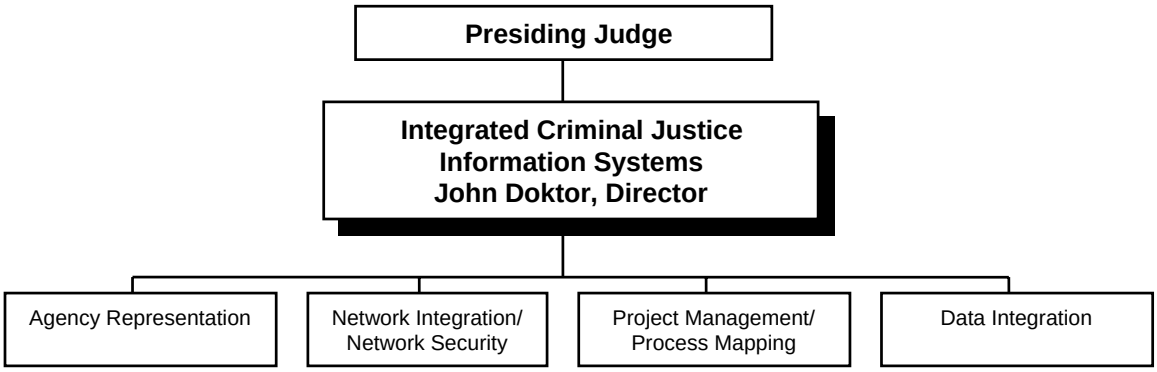
TOTAL BUDGET BY PROGRAM
FY 2001-02
INDIGENT REP ADMIN & COURT COUNSEL
Agency 339

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3371	IR ADMINISTRATION	$ 26,390	$ 1,229,077	$ -	$ 1,255,467	$ -
3372	INFORMATION SYSTEMS	-	-	-	-	-
3373	OC CONTRACT ADMINISTRATION	268,282	69,917	-	338,199	-
3374	OC CRIMINAL TRIALS	-	361,670	-	361,670	-
3375	OC JUVENILE DELINQUENCIES	-	1,049,991	-	1,049,991	-
3376	OC CRIMINAL APPEALS	-	345,740	-	345,740	-
3377	OC SEXUAL PREDATOR	-	424,267	-	424,267	-
3378	OC MAJOR FELONIES	-	475,944	-	475,944	100,000
	Totals:	$ 294,671	$ 3,956,606	$ -	$ 4,251,277	$ 100,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
INDIGENT REP ADMIN & COURT COUNSEL
Agency 339

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	100,000	49,998	100,000	100,000	100,000	-	0%
Sub Total	$100,000	$49,998	$100,000	$100,000	$ 100,000	$ -	0%
Total Resources	$100,000	$49,998	$100,000	$100,000	$ 100,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$923,691	$260,404	$218,828	$311,586	$ 225,087	$ (6,259)	-3%
705 TEMPORARY PAY	4,083	2,040	2,000	-	-	2,000	100%
710 OVERTIME	2,161	1,080	2,161	-	-	2,161	100%
750 FRINGE BENEFITS	173,549	37,049	65,974	78,356	69,585	(3,611)	-5%
796 PERSONAL SERVICES ALLOC.-IN	-	38,250	76,506	-	-	76,506	100%
Subtotal	$1,103,484	$338,823	$365,469	$389,941	$ 294,671	$ 70,798	19%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$4,762	$8,549	$4,762	$11,762	$ 11,762	$ (7,000)	-147%
803 FUEL	692	896	692	-	-	692	100%
810 LEGAL SERVICES	1,123,941	557,249	1,123,941	1,233,873	1,528,284	(404,343)	-36%
812 OTHER SERVICES	2,552,461	3,123,781	2,552,461	2,367,529	2,367,529	184,932	7%
820 OPERATING LEASES & RENTS	-	-	-	45,000	45,000	(45,000)	
825 REPAIRS & MAINTENANCE	384	839	384	384	384	-	0%
839 INTERNAL SERVICE CHARGES	2,127	2,205	2,127	597	597	1,530	72%
842 TRAVEL & EDUCATION	-	14,284	-	-	-	-	
843 POSTAGE/FREIGHT/SHIPPING	50	1,822	50	3,050	3,050	(3,000)	-6000%
Subtotal	$3,684,417	$3,709,625	$3,684,417	$3,662,195	$ 3,956,606	$ (272,189)	-7%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	1,438	-	-	-	-	
Subtotal	$0	$1,438	$0	$0	$ -	$ -	
Total Expenditures	$4,787,901	$4,049,886	$4,049,886	$4,052,136	$ 4,251,277	$ (201,391)	-5%
Operating Balance (Rev. - Exp.)	($4,687,901)	($3,999,888)	($3,949,886)	($3,952,136)	$ (4,151,277)	$ (201,391)	-5%

INTEGRATED CRIMINAL JUSTICE INFORMATION SYSTEMS



MISSION

The Mission of the Integrated Criminal Justice Information System (ICJIS) is to provide automated systems, information technology expertise, and information pathways to justice and law enforcement agencies, and to develop and implement systems that promote the sharing of criminal justice information that is timely, secure, reliable, and comprehensive, so that criminal justice agencies may more efficiently enhance public safety, improve service to the community, and make quality justice and law enforcement decisions.

VISION

Integration will allow enhanced productivity, efficiency, and communication, and will eliminate redundancy. As a result, ICJIS will have a positive impact on improved public safety by making available to criminal justice stakeholders timely, accurate, and complete information concerning offenders. Improved decisions will be made through the increased availability of performance measures relating to public policy. Productivity of stakeholder agency employees will increase with the elimination of redundant data collection and duplicate data entry. Paper-based processes will be reduced or eliminated with the rapid availability of electronic records. Criminal justice information will be accessible in a timely, accurate, and comprehensive fashion by criminal justice agencies. The public will have immediate access to relevant criminal justice information.

GOALS

- ↔ By December 2002, ICJIS will develop and implement a system whereby participating justice and law enforcement county agencies will be able to electronically exchange information for the purpose of reducing data entry associated with increasing work loads through the elimination of redundant data entry.
- ↔ By December 2004, justice and law enforcement agencies external to Maricopa County (federal, state, and local) will be enabled to share and exchange information electronically with county justice and law enforcement agencies on a timely, accurate, and secure basis through the integrated criminal justice information system.
- ↔ By December 2004, ICJIS will provide the information links necessary for criminal justice departments to develop and implement management information systems, including the accused-in-process (AIP) central index system to provide more complete information regarding individual cases and case processing, leading to better decision making.

ISSUES

- ↔ The demands of growing criminal justice workloads put excess strain on finite resources, resulting in system delays, process breakdowns, jail overcrowding, excessive staff turnover, and inefficiencies that affect system integrity and public safety.

- County justice and law enforcement departments increasingly demand more accurate, timely, complete information regarding individual cases and case processing.
- Failure to develop an integrated criminal justice integration system will result in decreased system integrity, public safety concerns, and slower processing of criminal cases.
- Federal and state mandates place increased demands for accountability and service.
- The public places growing expectations on the criminal justice system to provide increased public safety.
- Information technology provides the unique opportunity to rethink and reengineer current justice and law enforcement processes that are manual, inefficient, and in need of improved performance through work process automation.
- Decision support capability is lacking in the current system, negatively impacting the ability to predict, observe trends, and to make accurate forecasts regarding the justice and law enforcement environment.

POSITION DISTRIBUTION

POSITION DISTRIBUTION
42 INTEGRATED CRIMINAL JUSTICE

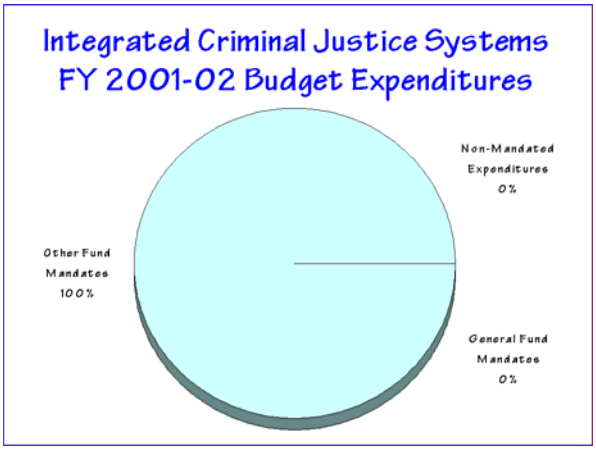
WORKING TITLE	FTE
ADULT PROB AGENCY ANALYST	1.0
CLIENT SERVICES PROG	2.0
CLK COURT AGENCY ANALYST	1.0
DATA LIBRARIAN	1.0
DIRECTOR	1.0
FINANCIAL MGR	1.0
INFORMATION SECURITY OFFICER	0.8
IT CONSULTANT	1.0
IT MANAGER-DATA INTEGRATION	1.0
JUSTICE COURT AGENCY ANALYST	1.0
PROJECT MANAGER	1.0
PUB DEF AGENCY ANALYST	1.0
SUP COURT AGENCY ANALYST	1.0
TOTAL	13.8

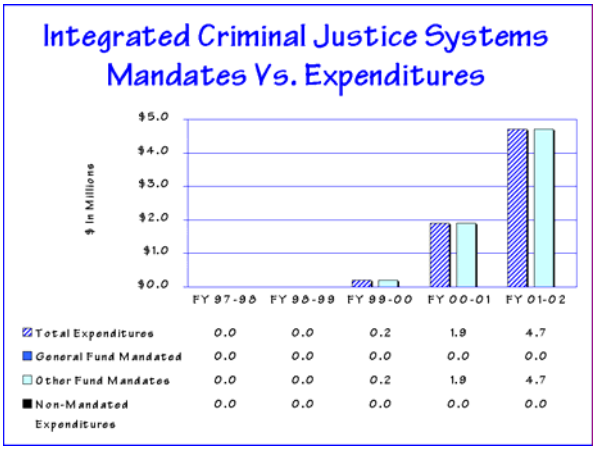
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ -
FY 1997-98 Actuals	$ -	$ -
FY 1998-99 Actuals	$ -	$ -
FY 1999-00 Actuals	$ 157,910	$ 157,910
FY 2000-01 Estimate	$ 1,937,818	$ 1,937,818
FY 2001-02 Adopted Budget	$ 4,682,763	$ 4,682,763

Total Mandated Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ -	$ -
FY 1997-98 Actuals	$ -	$ -
FY 1998-99 Actuals	$ -	$ -
FY 1999-00 Actuals	$ 157,910	$ 157,910
FY 2000-01 Estimate	$ 1,937,818	$ 1,937,818
FY 2001-02 Adopted Budget	$ 4,682,763	$ 4,682,763

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

INTEGRATION OF CRIMINAL JUSTICE INFORMATION SYSTEMS

AUTHORITY

The legislature, in laws 1998, chapter 225, amending A.R.S. § 42-1491, granted a one-time opportunity to Maricopa county voters to approve a jail facilities excise tax levy to construct and operate jail facilities. A.R.S. § 42-6109 D.3.A. contains provisions for implementing an integrated criminal justice information system.

HISTORY/ BACKGROUND

The jail facilities excise tax levy was authorized at two-tenths of a percent (0.002) of the tax base to remain in effect until $900 million is collected, but not more than nine years after January 1, 1999. Initially, $25 million of the tax levy has been allocated for integrating the criminal justice information system. The Maricopa county voters approved the tax levy effective January 1, 1999.

MANDATE DESCRIPTION

The Integrated Criminal Justice Information System (ICJIS) mandate requires Maricopa County to apply technological solutions to enhance data and document transfers that occur between two or more criminal justice agencies. The mandate envisions the integration of divergent information systems used by criminal justice agencies in processing criminal cases, with the resulting significant reduction or elimination of duplicate, redundant data entry. The mandate helps improve public safety by facilitating the timely exchange of accurate and complete criminal justice information.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

INTEGRATED CRIMINAL JUSTICE
Department 42

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	1,494,483	1,976,280	1,212,000	4,682,763	-
SUB-TOTAL	$ 1,494,483	$ 1,976,280	$ 1,212,000	$ 4,682,763	$ -
TOTAL FUNDS	$ 1,494,483	$ 1,976,280	$ 1,212,000	$ 4,682,763	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

INTEGRATED CRIMINAL JUSTICE
Department 42

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 105,893	$ 479,128	$ 450,650	$ 1,155,566	$ 1,084,575	$ (605,447)	-126%
705 TEMPORARY PAY	-	42,824	41,618	42,000	42,000	824	2%
750 FRINGE BENEFITS	14,742	71,280	66,442	170,227	163,848	(92,567)	-130%
790 OTHER PERSONAL SERVICES	-	165,002	176,102	220,542	204,060	(39,058)	-24%
Subtotal	$ 120,635	$ 758,234	$ 734,812	$ 1,588,335	$ 1,494,483	$ (736,249)	-97%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 10,000	$ 286,696	$ 306,197	$ 300,780	$ 280,780	$ 5,916	2%
804 NON-CAPITAL EQUIPMENT	48,000	138,460	124,090	21,000	21,000	117,460	85%
812 OTHER SERVICES	1,556,365	692,547	699,111	2,286,300	1,529,300	(836,753)	-121%
820 OPERATING LEASES & RENTS	-	39,250	32,439	171,880	45,400	(6,150)	-16%
825 REPAIRS & MAINTENANCE	-	30,000	7,735	-	-	30,000	100%
839 INTERNAL SERVICE CHARGES	-	21,400	20,035	56,800	46,800	(25,400)	-119%
842 TRAVEL & EDUCATION	5,000	24,875	13,400	53,000	53,000	(28,125)	-113%
Subtotal	$ 1,619,365	$ 1,233,228	$ 1,203,007	$ 2,889,760	$ 1,976,280	$ (743,052)	-60%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	160,000	-	-	1,492,000	1,212,000	(1,212,000)	
Subtotal	$ 160,000	$ -	$ -	$ 1,492,000	$ 1,212,000	$ (1,212,000)	
Total Expenditures	$ 1,900,000	$ 1,991,462	$ 1,937,818	$ 5,970,095	$ 4,682,763	$ (2,691,301)	-135%

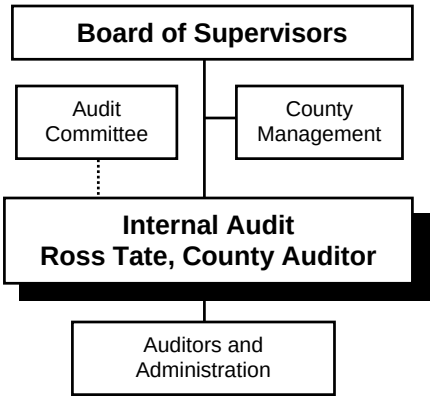
TOTAL BUDGET BY PROGRAM
FY 2001-02
INTEGRATED CRIMINAL JUSTICE
Agency 420

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4210	INTEGRATION	$ 1,494,483	$ 1,976,280	$ 1,212,000	$ 4,682,763	$ -
	Totals:	$ 1,494,483	$ 1,976,280	$ 1,212,000	$ 4,682,763	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
INTEGRATED CRIMINAL JUSTICE
Agency 420

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$105,893	$450,650	$479,128	$1,155,566	$ 1,084,575	$ (605,447)	-126%
705 TEMPORARY PAY	-	41,618	42,824	42,000	42,000	824	2%
750 FRINGE BENEFITS	14,742	66,442	71,280	170,227	163,848	(92,567)	-130%
790 OTHER PERSONAL SERVICES	-	176,102	165,002	220,542	204,060	(39,058)	-24%
Subtotal	$120,635	$734,812	$758,234	$1,588,335	$ 1,494,483	$ (736,249)	-97%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$10,000	$306,197	$286,696	$300,780	$ 280,780	$ 5,916	2%
804 NON-CAPITAL EQUIPMENT	48,000	124,090	138,460	21,000	21,000	117,460	85%
812 OTHER SERVICES	1,556,365	699,111	692,547	2,286,300	1,529,300	(836,753)	-121%
820 OPERATING LEASES & RENTS	-	32,439	39,250	171,880	45,400	(6,150)	-16%
825 REPAIRS & MAINTENANCE	-	7,735	30,000	-	-	30,000	100%
839 INTERNAL SERVICE CHARGES	-	20,035	21,400	56,800	46,800	(25,400)	-119%
842 TRAVEL & EDUCATION	5,000	13,400	24,875	53,000	53,000	(28,125)	-113%
Subtotal	$1,619,365	$1,203,007	$1,233,228	$2,889,760	$ 1,976,280	$ (743,052)	-60%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	160,000	-	-	1,492,000	1,212,000	(1,212,000)	
Subtotal	$160,000	$0	$0	$1,492,000	$ 1,212,000	$ (1,212,000)	
Total Expenditures	$1,900,000	$1,937,818	$1,991,462	$5,970,095	$ 4,682,763	$ (2,691,301)	-135%
Operating Balance (Rev. - Exp.)	($1,900,000)	($1,937,818)	($1,991,462)	($5,970,095)	$ (4,682,763)	$ (2,691,301)	-135%

INTERNAL AUDIT



MISSION

The mission of the Internal Audit Department is to independently evaluate County government, and report results to the Board of Supervisors and management so they can make informed decisions to better serve County citizens.

VISION

To facilitate positive change throughout County operations while ensuring that public resources are used for their intended purpose.

GOALS

- By 2003, Internal Audit will dedicate at least 10% of department resources to proactive educational activities in order to further strengthen the County's internal control environment.
- By 2003, in order to provide our customers with a quality product, and meet the growing challenges of advancing technology and diversity of County operations, Internal Audit will provide a more attractive employee environment and retain high-quality employees by: a) Offering salaries above the average of benchmark counties for comparable positions; b) Increasing professional development resources to $1,500 per full time employee; c) Improve office workstation technology to a 3-year replacement cycle
- By 2005, Internal Audit will strive for excellence within the profession and increase customer confidence by: Earning two National Association of Counties (NACo) award annually; earning two professional audit awards (Knighton, NALGA, IIA, AGA, etc.); having at least 25% of staff in leadership positions within professional organizations; publishing two external articles on audit topics; providing online audit and control information to both internal and external customers; increasing Web-site "hits" each year.
- By 2005, Internal Audit will provide a systematic verification of 35% of key Managing for Results performance measures throughout County operations.
- By December 2002, Internal Audit will survey its primary customers (Board of Supervisors, County Management, departments, and Audit Committee) to identify, report, and prioritize new audit services that are perceived to be needed and will implement 25% of these services by 2004 (contingent on available funding).
- Internal Audit will satisfy the need for objective information by: making all issued audit reports available to the public on-line by FY 2002; continue publishing an annual Financial Condition Report; begin publishing an annual Service Efforts and Accomplishments Report for FY 2003
- By 2005, Internal Audit staff will better meet its customers' service demands by: obtaining the training and equipment necessary to effectively use Computer Assisted Audit Techniques (CAATs) on 50% of audit projects; continuously monitoring 20% of the County's financial transactions; utilizing complete file reviews on 75% of assignments where electronic data is available (and compatible with CAATs).

ISSUES

- ↔ The demand from the Board of Supervisors and County Management for objective analysis, interpretation, and reporting of county information is increasing.
- ↔ The public's knowledge of government operations and desire for accountability is increasing.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Annual Budget	$710,044	$795,525	$842,867	$994,722
Co-sourcing Funds	$120,311	$94,099	$371,000	$375,000
Staffing (FTE's)	12.5	12	15.5	16
Areas Audited (Approved Audit Plan)*	24	16	24	34
Performance Measure Audits	N/A	N/A	N/A	6
Special Projects Completed	7	12	6	6
Single Audit Reviews	32	38	43	40
Audit to Admin Hours	78%	77%	79%	75%
Economic Impact to Cost Ratio	7:1	3:1	4:1	3:1
Economic Impact	$5.8 M	$3.0 M	$4.9M	$4.1M
Customer Satisfaction	87%	87%	89%	85%
Recommendations Accepted	97%	94%	99%	95%
Recommendations Implemented	34%	39%	54%	55%
Recommendations In Process	63%	55%	45%	40%
Audit Interval (Years)	5-7	4-6	3-5	3-5

POSITION DISTRIBUTION

POSITION DISTRIBUTION 23 INTERNAL AUDIT	
WORKING TITLE	**FTE**
ASSOCIATE AUDITOR	4.0
AUDIT MANAGER	4.0
COUNTY AUDITOR	1.0
OFFICE MANAGER	1.0
PERFORMANCE MEASURES AUDITOR	1.0
SENIOR AUDITOR	3.0
STAFF AUDITOR	2.0
TOTAL	16.0

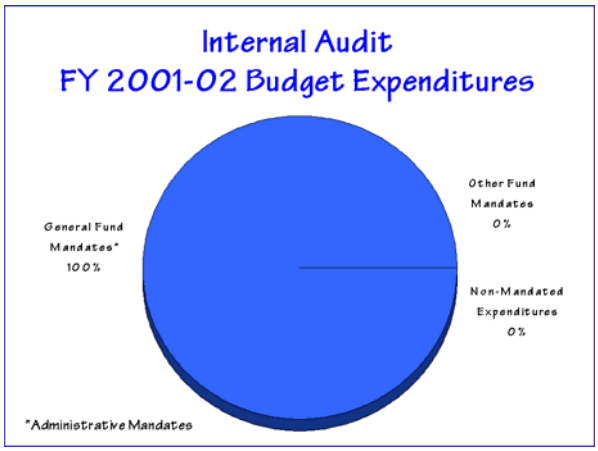
MANDATE CONSOLIDATED FINANCIAL DATA

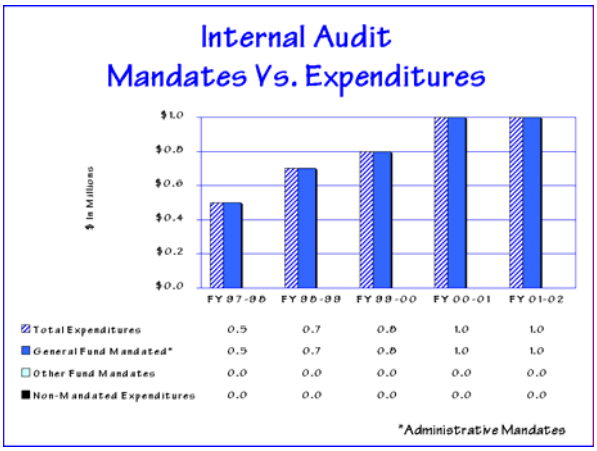
Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 428,829	$ 428,829
FY 1997-98 Actuals	$ 515,838	$ 515,838
FY 1998-99 Actuals	$ 688,695	$ 688,695
FY 1999-00 Actuals	$ 795,525	$ 795,525
FY 2000-01 Estimate	$ 951,529	$ 951,529
FY 2001-02 Adopted Budget	$ 994,722	$ 994,722

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 7,201	$ 7,201
FY 1997-98 Actuals	$ 14,642	$ 14,642
FY 1998-99 Actuals	$ 13,107	$ 13,107
FY 1999-00 Actuals	$ 15,260	$ 15,260
FY 2000-01 Estimate	$ 15,767	$ 15,767
FY 2001-02 Adopted Budget	$ 10,000	$ 10,000

Total Administrative Mandates	General Fund	Total
FY 1996-97 Actuals	$ 421,628	$ 421,628
FY 1997-98 Actuals	$ 501,196	$ 501,196
FY 1998-99 Actuals	$ 678,695	$ 678,695
FY 1999-00 Actuals	$ 780,265	$ 780,265
FY 2000-01 Estimate	$ 935,762	$ 935,762
FY 2001-02 Adopted Budget	$ 984,722	$ 984,722

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Mandate Information

Federal Grants Sub-recipient Monitoring for Compliance with the Single Audit Act

Authority Federal Single Audit Act and Amendments of 1996; Federal Office of Management and Budget Circular A-133

History/ Background Internal Audit monitors compliance of federal grant sub-recipients with the Single Audit Act and OMB Circular A-133. Internal Audit also consults with County departments concerning Single Audit Act requirements.

Mandate Description Maricopa County, as a pass-through organization, must ensure that any sub-recipients spending $300,000 or more in federal awards during the sub-recipients fiscal year have an audit performed in accordance with OMB Circular A-133.

Federal Grants Sub-recipient Monitoring for Compliance with the Single Audit Act	General Fund	Total
FY 1996-97 Actuals	$ 7,201	$ 7,201
FY 1997-98 Actuals	$ 14,642	$ 14,642
FY 1998-99 Actuals	$ 13,107	$ 13,107
FY 1999-00 Actuals	$ 15,260	$ 15,260
FY 2000-01 Estimate	$ 15,767	$ 15,767
FY 2001-02 Adopted Budget	$ 10,000	$ 10,000

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

INTERNAL AUDIT
Department 23

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 962,985	$ 31,737	$ -	$ 994,722	$ -
SUB-TOTAL	$ 962,985	$ 31,737	$ -	$ 994,722	$ -
TOTAL FUNDS	$ 962,985	$ 31,737	$ -	$ 994,722	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

INTERNAL AUDIT
Department 23

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 722,059	$ 802,903	$ 746,007	$ 1,093,548	$ 812,473	$ (9,570)	-1%
705 TEMPORARY PAY	-	2,000	8,544	5,000	5,000	(3,000)	-150%
710 OVERTIME	-	-	11,000	-	-	-	
750 FRINGE BENEFITS	133,633	146,698	134,447	205,892	155,511	(8,813)	-6%
795 PERSONAL SERVICES ALLOC.-OUT	(10,000)	(100,549)	(97,491)	(10,000)	(10,000)	(90,549)	-90%
796 PERSONAL SERVICES ALLOC.-IN	73,549	73,549	73,549	-	-	73,549	100%
Subtotal	$ 919,241	$ 924,601	$ 876,056	$ 1,294,440	$ 962,985	$ (38,383)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 5,627	$ 9,550	$ 10,483	$ 26,865	$ 7,550	$ 2,000	21%
804 NON-CAPITAL EQUIPMENT	-	-	16,056	43,500	-	-	
812 OTHER SERVICES	29,161	7,338	16,351	381,340	6,340	998	14%
820 OPERATING LEASES & RENTS	1,800	1,800	1,800	1,800	1,800	-	0%
825 REPAIRS & MAINTENANCE	425	1,100	1,101	1,000	1,000	100	9%
839 INTERNAL SERVICE CHARGES	4,285	3,000	7,526	4,197	4,197	(1,197)	-40%
842 TRAVEL & EDUCATION	8,250	11,000	11,243	10,650	10,650	350	3%
843 POSTAGE/FREIGHT/SHIPPING	800	1,200	831	200	200	1,000	83%
Subtotal	$ 50,348	$ 34,988	$ 65,391	$ 469,552	$ 31,737	$ 3,251	9%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	10,000	10,082	-	-	10,000	100%
Subtotal	$ -	$ 10,000	$ 10,082	$ -	$ -	$ 10,000	100%
Total Expenditures	$ 969,589	$ 969,589	$ 951,529	$ 1,763,992	$ 994,722	$ (25,132)	-3%

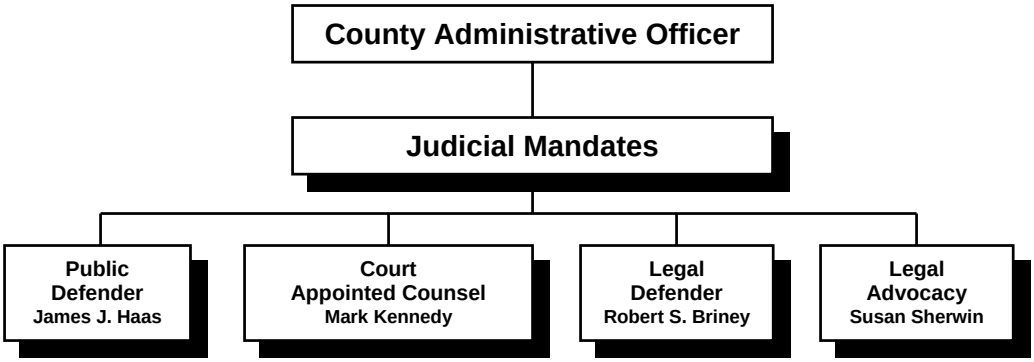
TOTAL BUDGET BY PROGRAM
FY 2001-02
INTERNAL AUDIT
Agency 230

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2310	INTERNAL AUDIT	$ 962,985	$ 31,737	$ -	$ 994,722	$ -
	Totals:	$ 962,985	$ 31,737	$ -	$ 994,722	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
INTERNAL AUDIT
Agency 230

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$722,059	$746,007	$802,903	$1,093,548	$ 812,473	$ (9,570)	-1%
705 TEMPORARY PAY	-	8,544	2,000	5,000	5,000	(3,000)	-150%
710 OVERTIME	-	11,000	-	-	-	-	
750 FRINGE BENEFITS	133,633	134,447	146,698	205,892	155,511	(8,813)	-6%
795 PERSONAL SERVICES ALLOC.-OUT	(10,000)	(97,491)	(100,549)	(10,000)	(10,000)	(90,549)	-90%
796 PERSONAL SERVICES ALLOC.-IN	73,549	73,549	73,549	-	-	73,549	100%
Subtotal	$919,241	$876,056	$924,601	$1,294,440	$ 962,985	$ (38,383)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$5,627	$10,483	$9,550	$26,865	$ 7,550	$ 2,000	21%
804 NON-CAPITAL EQUIPMENT	-	16,056	-	43,500	-	-	
812 OTHER SERVICES	29,161	16,351	7,338	381,340	6,340	998	14%
820 OPERATING LEASES & RENTS	1,800	1,800	1,800	1,800	1,800	-	0%
825 REPAIRS & MAINTENANCE	425	1,101	1,100	1,000	1,000	100	9%
839 INTERNAL SERVICE CHARGES	4,285	7,526	3,000	4,197	4,197	(1,197)	-40%
842 TRAVEL & EDUCATION	8,250	11,243	11,000	10,650	10,650	350	3%
843 POSTAGE/FREIGHT/SHIPPING	800	831	1,200	200	200	1,000	83%
Subtotal	$50,348	$65,391	$34,988	$469,552	$ 31,737	$ 3,251	9%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	10,082	10,000	-	-	10,000	100%
Subtotal	$0	$10,082	$10,000	$0	$ -	$ 10,000	100%
Total Expenditures	$969,589	$951,529	$969,589	$1,763,992	$ 994,722	$ (25,132)	-3%
Operating Balance (Rev. - Exp.)	($969,589)	($951,529)	($969,589)	($1,763,992)	$ (994,722)	$ (25,132)	-3%

JUDICIAL MANDATES



MISSION

The mission of the Indigent Representation Agency is to provide the highest quality legal representation to indigent individuals assigned to us by the court, thus safeguarding the fundamental legal rights of each member of the community.

GOALS

- ↔ The goal of the Indigent Representation Agency is to provide the highest quality legal representation to our clients while increasing efficiency and meeting the relevant rules of procedure.
- ↔ By July 1, 2002, the goal of the Office of the Public Defender is to establish a case weighting and counting system and develop mechanisms that will enable the Public Defender to set and maintain appropriate caseload and performance standards.
- ↔ By July 1, 2003, the goal of the Office of the Public Defender is to demonstrate a 5% improvement in "time-to-disposition" on all regular felony cases.
- ↔ By July 1, 2003, the goal of the Office of the Public Defender is to achieve a 5% improvement over the baseline established by the FY02 stakeholder satisfaction survey.
- ↔ By July 1, 2002, the goal of the Office of the Legal Defender is to resolve to disposition 90% of all regular felony cases within 180 days of arraignment or case assignment with no reduction in the quality of legal representation.
- ↔ By July 1, 2003, the goal of the Office of the Legal Defender is to achieve a 5% increase over the baseline established by the FY2002 customer satisfaction survey.
- ↔ By July 1, 2002, the goal of the Office of the Legal Advocate is to identify the factors to be measured in order to meaningfully weight felony cases.
- ↔ By July 1, 2003, the goal of the Office of the Legal Advocate is to develop a case weighting system that will allow meaningful caseload comparisons using the factors identified.
- ↔ By July 1, 2002, the goal of the Office of the Legal Advocate is to establish benchmarks for quality representation based upon effectiveness and stakeholder satisfaction.
- ↔ By July 1, 2003, the goal of the Office of the Legal Advocate is to realize a 5% increase in quality representation as measured by the established benchmarks.
- ↔ By FY 2003, the goal of the Office of Contract Counsel is to revise fixed price contracts for lawyers to provide cost-effective legal representation in criminal, delinquency, dependency, probate and sexually violent persons cases including development of a two-tiered compensation rate based on years of experience and seriousness of charges.
- ↔ By FY 2003, the goal of the Office of Contract Counsel is to develop systems to control expert witness fees.
- ↔ By FY 2002, the goal of the Office of Contract Counsel is to establish uniform standards for contract counsel timekeeping and reporting.

ISSUES

- ↔ The courts' continued emphasis on moving cases more quickly will reduce efficiency, resulting in less time

and resources available to assist clients, reducing the quality of legal representation, and increasing stress and staff turnover.

- ↔ The County's pay and benefits have not kept pace with the private sector, resulting in fewer qualified applicants and increased turnover.
- ↔ The rapid increase in population and increased emphasis on law enforcement will increase the number of indigent defendants, resulting in more cases for the office.
- ↔ Rapid changes in technology and increased sharing of case information within the system will increase administrative efficiencies and reduce duplication of data entry.
- ↔ The current budget structure for the indigent defense agency creates potential ethical conflicts, reduces efficiencies, promotes confusion, and generates inappropriate competition for available funds.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Public Defender - Mental Health	1,765	1,567	1,682	1,732
Public Defender - Juvenile Judicial Officers served	N/A	N/A	N/A	N/A
Public Defender - Probate Judicial Officers served	N/A	N/A	N/A	N/A
Legal Defender - Dependency Assignments	705	725	729	729
Legal Defender - Severance Assignments	117	97	100	100
Legal Defender - Appeals	2	17	10	10
Legal Defender - Recertifications	N/A	622	693	693
Legal Advocacy - Juvenile Dependency cases (was PD for 99 & 00)	378	333	333	343
Legal Advocacy - Juv. Dep. Cases certified to carry over	273	372	N/A	383
Court Appoionted Counsel - Mental Health	33	44	39	40
Court Appoionted Counsel - Dependency & Severance	5,005	5,008	5,443	5,606
Court Appoionted Counsel - Probate	449	454	625	644
Court Appoionted Counsel - Dependency cases certified	4,195	3,614	N/A	3,722

POSITION DISTRIBUTION

POSITION DISTRIBUTION
45 JUDICIAL MANDATES

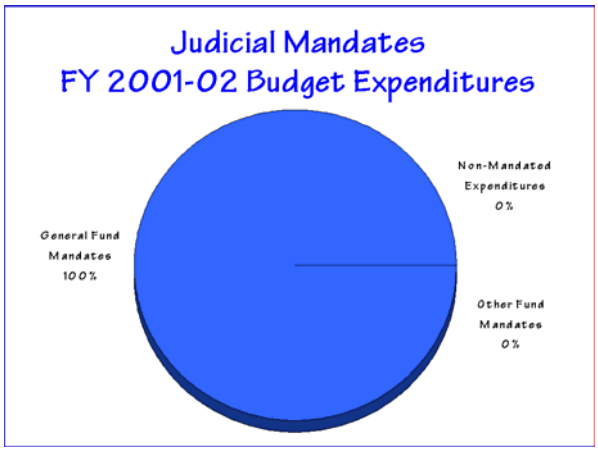
WORKING TITLE	FTE
Administrative Assistant	1.0
Case Preparation Manager	3.0
Clerk	2.0
Client Services Coordinator	8.0
Defender Attorney	19.5
Defender Senior Counsel	0.5
Legal Secretary	4.0
Mental Health Division Chief	1.0
MH Secretary	1.0
TOTAL	40.0

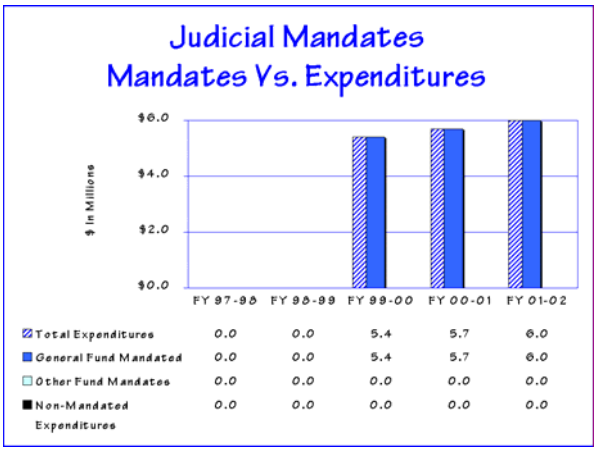
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	N/A	N/A
FY 1997-98 Actuals	N/A	N/A
FY 1998-99 Actuals	N/A	N/A
FY 1999-00 Actuals	$ 5,409,538	$ 5,409,538
FY 2000-01 Estimate	$ 5,686,384	$ 5,686,384
FY 2001-02 Adopted Budget	$ 5,954,935	$ 5,954,935

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	N/A	N/A
FY 1997-98 Actuals	N/A	N/A
FY 1998-99 Actuals	N/A	N/A
FY 1999-00 Actuals	$ 5,409,538	$ 5,409,538
FY 2000-01 Estimate	$ 5,686,384	$ 5,686,384
FY 2001-02 Adopted Budget	$ 5,954,935	$ 5,954,935

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Mandate Information

Judicial Mandates

Authority	A.R.S. §§ 36-528(D), 36-536(A), 36-537, 8-221. U.S. Constitution, 5th and 6th Amendments; Arizona Constitution Article 2, § 24; ARS §§ 11-584 to 587.
History/ Background	Historically, Public Defenders have not had the authority to handle civil proceedings. As a result, in Maricopa County, private attorneys who contracted to provide these services were used almost exclusively. Due to changes in legislation, Maricopa County became responsible to provide representation to indigent individuals facing mental health commitments and to those involved in child dependency and severance proceedings. In order to maximize the efficiency and effectiveness of services mandated, Maricopa County has funded the creation of two on-staff dependency units (Offices of the Legal Defender and Legal Advocate) and one on-staff mental health unit (Public Defender). In addition, contracted private attorneys are assigned to cases that the other offices are unable to handle (typically due to conflicts of interest).
Mandate Description	Legal representation of indigent persons at risk of a loss of liberty in civil mental health proceedings. Legal representation of indigent individuals involved in civil child dependency or severance proceedings, including the minor children in question.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

JUDICIAL MANDATES
Department 45

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 1,973,183	$ 3,981,752	$ -	$ 5,954,935	$ -
SUB-TOTAL	$ 1,973,183	$ 3,981,752	$ -	$ 5,954,935	$ -
TOTAL FUNDS	$ 1,973,183	$ 3,981,752	$ -	$ 5,954,935	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

JUDICIAL MANDATES
Department 45

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,531,134	$ 1,762,122	$ 1,664,971	$ 1,807,768	$ 1,693,749	$ 68,373	4%
705 TEMPORARY PAY	-	-	1,246	-	-	-	
710 OVERTIME	-	-	99	-	-	-	
750 FRINGE BENEFITS	260,842	305,854	108,432	300,990	279,434	26,421	9%
Subtotal	$ 1,791,976	$ 2,067,976	$ 1,774,748	$ 2,108,758	$ 1,973,183	$ 94,794	5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 7,596	$ 7,596	$ 2,859	$ 14,596	$ 3,596	$ 4,000	53%
803 FUEL	-	-	-	1,500	-	-	
804 NON-CAPITAL EQUIPMENT	-	-	-	20,410	6,597	(6,597)	
810 LEGAL SERVICES	199,703	199,703	1,069,917	218,703	225,075	(25,372)	-13%
811 HEALTH CARE SERVICES	351,360	351,360	576,623	601,360	619,396	(268,036)	-76%
812 OTHER SERVICES	3,415,416	3,139,416	2,071,273	2,873,416	2,955,216	184,200	6%
820 OPERATING LEASES & RENTS	166,323	166,323	143,079	166,323	135,561	30,762	18%
825 REPAIRS & MAINTENANCE	215	215	135	215	215	-	0%
839 INTERNAL SERVICE CHARGES	7,050	7,050	7,019	7,150	7,050	-	0%
842 TRAVEL & EDUCATION	2,288	2,288	31,296	27,749	27,757	(25,469)	-1113%
843 POSTAGE/FREIGHT/SHIPPING	21,558	21,558	2,838	1,294	1,289	20,269	94%
Subtotal	$ 4,171,509	$ 3,895,509	$ 3,905,039	$ 3,932,716	$ 3,981,752	$ (86,243)	-2%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	6,597	6,597	6,597	-	-	6,597	100%
930 VEHICLES & CONSTRUCTION EQUIP.	-	-	-	25,000	-	-	
Subtotal	$ 6,597	$ 6,597	$ 6,597	$ 25,000	$ -	$ 6,597	100%
Total Expenditures	$ 5,970,082	$ 5,970,082	$ 5,686,384	$ 6,066,474	$ 5,954,935	$ 15,148	0%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PUBLIC DEFENDER
Agency 451

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4515	PD MENTAL HEALTH	$ 445,078	$ 289	$ -	$ 445,367	$ -
	Totals:	$ 445,078	$ 289	$ -	$ 445,367	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PUBLIC DEFENDER
Agency 451

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$425,633	$391,772	$400,418	$411,275	$ 386,830	$ 13,588	3%
750 FRINGE BENEFITS	68,504	24,903	66,035	62,496	58,248	7,787	12%
Subtotal	$494,137	$416,675	$466,453	$473,771	$ 445,078	$ 21,375	5%
SUPPLIES & SERVICES							
842 TRAVEL & EDUCATION	-	276	-	-	-	-	
843 POSTAGE/FREIGHT/SHIPPING	94	-	94	294	289	(195)	-207%
Subtotal	$94	$276	$94	$294	$ 289	$ (195)	-207%
Total Expenditures	$494,231	$416,951	$466,547	$474,065	$ 445,367	$ 21,180	5%
Operating Balance (Rev. - Exp.)	($494,231)	($416,951)	($466,547)	($474,065)	$ (445,367)	$ 21,180	5%

TOTAL BUDGET BY PROGRAM
FY 2001-02
OFFICE OF LEGAL ADVOCATE
Agency 452

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4516	OLA DEPENDENCIES	$ 757,472	$ 137,083	$ -	$ 894,555	$ -
	Totals:	$ 757,472	$ 137,083	$ -	$ 894,555	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
OFFICE OF LEGAL ADVOCATE
Agency 452

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$484,160	$565,224	$692,407	$695,565	$ 647,717	$ 44,690	6%
750 FRINGE BENEFITS	87,991	32,486	124,329	119,900	109,755	14,574	12%
Subtotal	$572,151	$597,710	$816,736	$815,465	$ 757,472	$ 59,264	7%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$4,596	$0	$4,596	$11,596	$ 596	$ 4,000	87%
803 FUEL	-	-	-	1,500	-	-	
804 NON-CAPITAL EQUIPMENT	-	-	-	13,813	-	-	
810 LEGAL SERVICES	-	502	-	2,000	2,000	(2,000)	
812 OTHER SERVICES	2,586	1,555	2,586	4,586	586	2,000	77%
820 OPERATING LEASES & RENTS	38,823	33,263	38,823	38,823	116,475	(77,652)	-200%
839 INTERNAL SERVICE CHARGES	40	-	40	140	40	-	0%
842 TRAVEL & EDUCATION	-	21,742	-	17,386	17,386	(17,386)	
843 POSTAGE/FREIGHT/SHIPPING	13,389	1,853	13,389	-	-	13,389	100%
Subtotal	$59,434	$58,915	$59,434	$89,844	$ 137,083	$ (77,649)	-131%
CAPITAL OUTLAY							
930 VEHICLES & CONSTRUCTION EQUIP.	-	-	-	25,000	-	-	
Subtotal	$0	$0	$0	$25,000	$ -	$ -	
Total Expenditures	$631,585	$656,625	$876,170	$930,309	$ 894,555	$ (18,385)	-2%
Operating Balance (Rev. - Exp.)	($631,585)	($656,625)	($876,170)	($930,309)	$ (894,555)	$ (18,385)	-2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
OFFICE OF LEGAL DEFENDER
Agency 453

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4517	LD DEPENDENCIES	$ 770,633	$ 60,158	$ -	$ 830,791	$ -
	Totals:	$ 770,633	$ 60,158	$ -	$ 830,791	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
OFFICE OF LEGAL DEFENDER
Agency 453

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$621,341	$707,975	$669,297	$700,928	$ 659,202	$ 10,095	2%
705 TEMPORARY PAY	-	1,246	-	-	-	-	
710 OVERTIME	-	99	-	-	-	-	
750 FRINGE BENEFITS	111,892	51,148	119,919	118,594	111,431	8,488	7%
Subtotal	$733,233	$760,468	$789,216	$819,522	$ 770,633	$ 18,583	2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$3,000	$2,859	$3,000	$3,000	$ 3,000	$ -	0%
804 NON-CAPITAL EQUIPMENT	-	-	-	6,597	6,597	(6,597)	
810 LEGAL SERVICES	4,000	2,053	4,000	4,000	4,000	-	0%
812 OTHER SERVICES	10,179	5,217	10,179	9,179	9,179	1,000	10%
820 OPERATING LEASES & RENTS	127,500	109,816	127,500	127,500	19,086	108,414	85%
825 REPAIRS & MAINTENANCE	215	135	215	215	215	-	0%
839 INTERNAL SERVICE CHARGES	7,010	7,019	7,010	7,010	7,010	-	0%
842 TRAVEL & EDUCATION	2,000	9,134	2,000	10,075	10,071	(8,071)	-404%
843 POSTAGE/FREIGHT/SHIPPING	8,075	985	8,075	1,000	1,000	7,075	88%
Subtotal	$161,979	$137,218	$161,979	$168,576	$ 60,158	$ 101,821	63%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	6,597	6,597	6,597	-	-	6,597	100%
Subtotal	$6,597	$6,597	$6,597	$0	$ -	$ 6,597	100%
Total Expenditures	$901,809	$904,283	$957,792	$988,098	$ 830,791	$ 127,001	13%
Operating Balance (Rev. - Exp.)	($901,809)	($904,283)	($957,792)	($988,098)	$ (830,791)	$ 127,001	13%

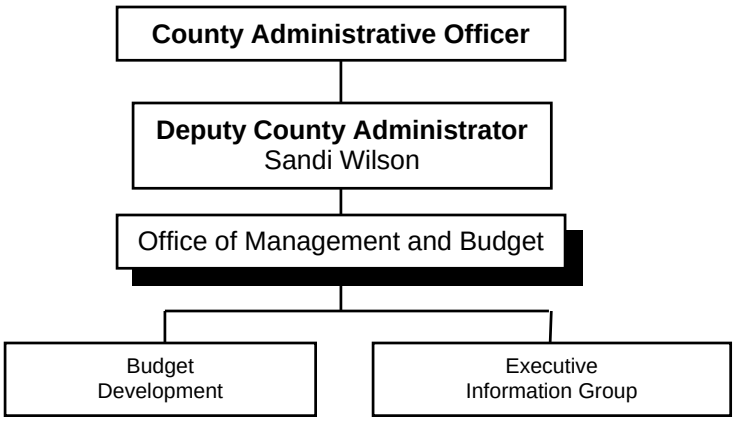
TOTAL BUDGET BY PROGRAM
FY 2001-02
OFFICE OF CONTRACT COUNSEL
Agency 454

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4544	OC MENTAL HEALTH	$ -	$ 10,300	$ -	$ 10,300	$ -
4545	OC PROBATE	-	99,201	-	99,201	-
4546	OC CIVIL	-	1,927	-	1,927	-
4547	OC DOMESTIC RELATIONS	-	2,592	-	2,592	-
4548	OC DEPENDENCIES	-	2,909,389	-	2,909,389	-
4549	OC SEVERANCE	-	141,417	-	141,417	-
4550	OC MENTAL HEALTH EXAMINATIONS	-	619,396	-	619,396	-
	Totals:	$ -	$ 3,784,222	$ -	$ 3,784,222	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
OFFICE OF CONTRACT COUNSEL
Agency 454

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
750 FRINGE BENEFITS	(7,545)	(105)	(4,428)	-	-	(4,428)	-100%
Subtotal	($7,545)	($105)	($4,428)	$0	$ -	$ (4,428)	-100%
SUPPLIES & SERVICES							
810 LEGAL SERVICES	195,703	1,067,362	195,703	212,703	219,075	(23,372)	-12%
811 HEALTH CARE SERVICES	351,360	576,623	351,360	601,360	619,396	(268,036)	-76%
812 OTHER SERVICES	3,402,651	2,064,501	3,126,651	2,859,651	2,945,451	181,200	6%
842 TRAVEL & EDUCATION	288	144	288	288	300	(12)	-4%
Subtotal	$3,950,002	$3,708,630	$3,674,002	$3,674,002	$ 3,784,222	$ (110,220)	-3%
Total Expenditures	$3,942,457	$3,708,525	$3,669,574	$3,674,002	$ 3,784,222	$ (114,648)	-3%
Operating Balance (Rev. - Exp.)	($3,942,457)	($3,708,525)	($3,669,574)	($3,674,002)	$ (3,784,222)	$ (114,648)	-3%

MANAGEMENT AND BUDGET



MISSION

The mission of the Office of Management and Budget (OMB) is to provide organizational and strategic leadership and consultation for the Board of Supervisors so that they can make well-informed policy and budgetary decisions.

GOALS

- Reduce pre-AHCCCS (Arizona Health Care Cost Containment System) costs by FY 2003 while maintaining appropriate access to health care for the indigent.
- Maintain County expenditures within the constitutional limits set by the voters in 1998 through FY 2004.
- 100% of County departments/agencies will be actively Managing for Results (MFR) by CY 2002.
- Management will use results-based performance information to make program and policy decisions by FY 2002.
- The entire County will be fully engaged in Budgeting for Results by FY 2003.
- Maricopa County will continue to improve its positive public image based on results achieved.
- Decrease department average annual turnover to less than or equal to the overall County turnover rate by end of FY02.

ISSUES

- The implementation of MFR and its focus on linking strategic planning efforts to the budget/accounting system will cause OMB to significantly change the way we do business through increased coordination of information, and partnerships with departments.
- High employee turnover rates leads to lower productivity, impaired working relations with departments, and lower overall quality of service.
- The constitutionally mandated expenditure limit will challenge OMB to address spending growth and increasing service demands.
- Rising indigent health care service costs will make it increasingly difficult for OMB to make budget recommendations for all other county programs within current revenue and expenditure limits.
- The rising costs of administering justice will require OMB to partner with criminal justice agencies to identify management strategies that will increase effectiveness and streamline processes.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Number of Board agenda items reviewed	2,301	1786	1847	N/A
Number of budget issues analyzed	245	206	185	N/A
Number of Research Reports Completed	9	16	3	N/A
Number of budget amendments	157	132	147	N/A
Number of department budgets reviewed per analyst	6.9	6.57	6.57	N/A
Number of budget issues reviewed per analyst	35	29.43	26.43	N/A
Dollar value of budgets reviewed per analyst	$204,738,723	$263,235,502	$289,345,537	N/A
Percentage of General Fund variance of year end actual to projected revenues	6.10%	3%	16%	N/A

POSITION DISTRIBUTION

POSITION DISTRIBUTION
49 MANAGEMENT & BUDGET

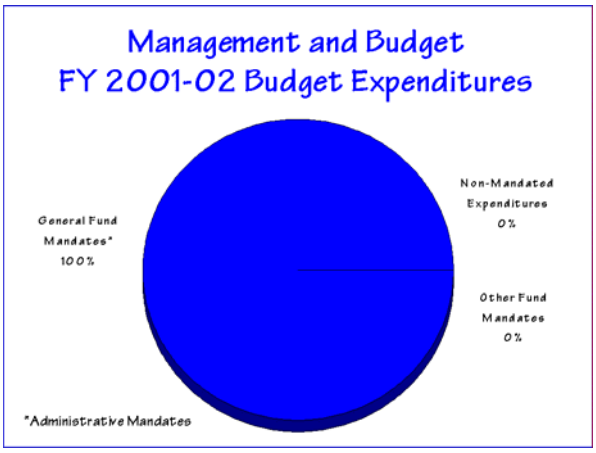
WORKING TITLE	FTE
ADMINISTRATIVE COORD III	1.0
BUDGET COORDINATOR	2.0
BUDGET MANAGER	1.0
DEPUTY COUNTY ADMINISTRATOR	1.0
EXECUTIVE INFORMATION MANAGER	1.0
FISCAL MANAGEMENT ANALYST	1.0
INDIGENT REPRESENTATION CONTROLLER	1.0
MANAGEMENT & BUDGET ANALYST	6.0
MANAGEMENT ANALYST/INTERN	1.0
MANAGING FOR RESULTS COORDINATOR	1.0
ORGANIZATIONAL DEVELOPMENT CONSULTANT	1.0
PRINCIPAL MANAGEMENT & BUDGET ANALYST	1.0
SENIOR FISCAL CONSULTANT	1.0
SENIOR MANAGEMENT & BUDGET ANALYST	1.0
TOTAL	20.0

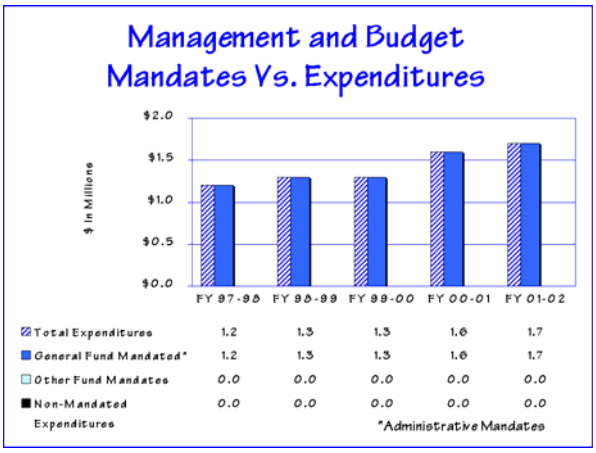
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 1,096,860	$ 1,096,860
FY 1997-98 Actuals	$ 1,214,876	$ 1,214,876
FY 1998-99 Actuals	$ 1,254,622	$ 1,254,622
FY 1999-00 Actuals	$ 1,337,623	$ 1,337,623
FY 2000-01 Estimate	$ 1,604,542	$ 1,604,542
FY 2001-02 Adopted Budget	$ 1,690,749	$ 1,690,749

Total Administrative Mandates	General Fund	Total
FY 1996-97 Actuals	$ 1,096,860	$ 1,096,860
FY 1997-98 Actuals	$ 1,214,876	$ 1,214,876
FY 1998-99 Actuals	$ 1,254,622	$ 1,254,622
FY 1999-00 Actuals	$ 1,337,623	$ 1,337,623
FY 2000-01 Estimate	$ 1,604,542	$ 1,604,542
FY 2001-02 Adopted Budget	$ 1,690,749	$ 1,690,749

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

MANAGEMENT & BUDGET
Department 49

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 1,506,349	$ 184,400	$ -	$ 1,690,749	$ -
SUB-TOTAL	$ 1,506,349	$ 184,400	$ -	$ 1,690,749	$ -
TOTAL FUNDS	$ 1,506,349	$ 184,400	$ -	$ 1,690,749	$ -

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

MANAGEMENT & BUDGET
Department 49

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
650 MISCELLANEOUS REVENUE	-	-	20	-	-	-	
Sub Total	$ -	$ -	$ 20	$ -	$ -	$ -	
Total Resources	$ -	$ -	$ 20	$ -	$ -	$ -	
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,157,782	$ 1,123,200	$ 1,050,958	$ 1,164,398	$ 1,164,398	$ (41,198)	-4%
705 TEMPORARY PAY	13,000	13,000	6,498	13,000	13,000	-	0%
750 FRINGE BENEFITS	178,711	180,049	163,603	185,868	185,868	(5,819)	-3%
795 PERSONAL SERVICES ALLOC.-OUT	(179,790)	(146,546)	(114,625)	(76,917)	(76,917)	(69,629)	-48%
796 PERSONAL SERVICES ALLOC.-IN	350,403	350,403	332,762	220,000	220,000	130,403	37%
Subtotal	$ 1,520,106	$ 1,520,106	$ 1,439,196	$ 1,506,349	$ 1,506,349	$ 13,757	1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 40,000	$ 40,000	$ 29,639	$ 41,000	$ 41,000	$ (1,000)	-3%
812 OTHER SERVICES	105,410	105,410	107,612	112,000	112,000	(6,590)	-6%
825 REPAIRS & MAINTENANCE	6,000	6,000	3,040	5,000	5,000	1,000	17%
839 INTERNAL SERVICE CHARGES	22,000	22,000	14,093	23,000	23,000	(1,000)	-5%
842 TRAVEL & EDUCATION	8,500	8,500	9,843	3,400	3,400	5,100	60%
843 POSTAGE/FREIGHT/SHIPPING	-	-	1,137	-	-	-	
850 UTILITIES	-	-	(18)	-	-	-	
Subtotal	$ 181,910	$ 181,910	$ 165,346	$ 184,400	$ 184,400	$ (2,490)	-1%
Total Expenditures	$ 1,702,016	$ 1,702,016	$ 1,604,542	$ 1,690,749	$ 1,690,749	$ 11,267	1%

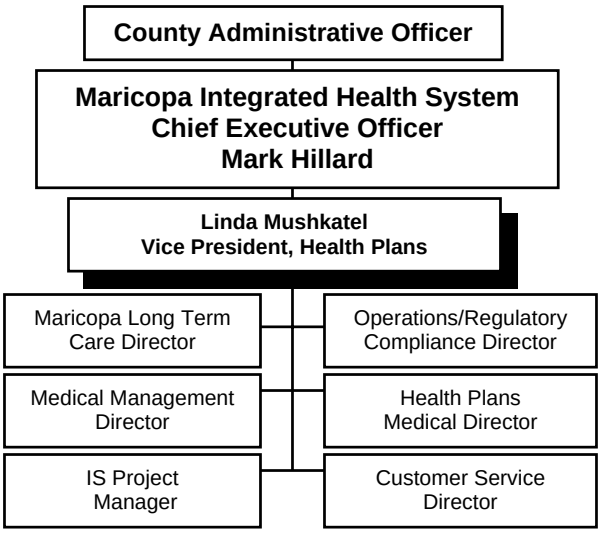
TOTAL BUDGET BY PROGRAM
FY 2001-02
MANAGEMENT & BUDGET
Agency 490

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4910	DCA ADMINISTRATION	$ 195,435	$ 27,400	$ -	$ 222,835	$ -
4920	EXECUTIVE INFORMATION GROUP	208,121	18,600	-	226,721	-
4930	BUDGET DEVELOPMENT	882,793	112,400	-	995,193	-
4940	RESOURCE TECHNOLOGY	220,000	26,000	-	246,000	-
	Totals:	1,506,349	184,400	-	1,690,749	-

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
MANAGEMENT & BUDGET
Agency 490

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
650 MISCELLANEOUS REVENUE	-	20	-	-	-	-	
Sub Total	$0	$20	$0	$0	$ -	$ -	
Total Resources	$0	$20	$0	$0	$ -	$ -	
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,157,782	$1,050,958	$1,123,200	$1,164,398	$ 1,164,398	$ (41,198)	-4%
705 TEMPORARY PAY	13,000	6,498	13,000	13,000	13,000	-	0%
750 FRINGE BENEFITS	178,711	163,603	180,049	185,868	185,868	(5,819)	-3%
795 PERSONAL SERVICES ALLOC.-OUT	(179,790)	(114,625)	(146,546)	(76,917)	(76,917)	(69,629)	-48%
796 PERSONAL SERVICES ALLOC.-IN	350,403	332,762	350,403	220,000	220,000	130,403	37%
Subtotal	$1,520,106	$1,439,196	$1,520,106	$1,506,349	$ 1,506,349	$ 13,757	1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$40,000	$29,639	$40,000	$41,000	$ 41,000	$ (1,000)	-3%
812 OTHER SERVICES	105,410	107,612	105,410	112,000	112,000	(6,590)	-6%
825 REPAIRS & MAINTENANCE	6,000	3,040	6,000	5,000	5,000	1,000	17%
839 INTERNAL SERVICE CHARGES	22,000	14,093	22,000	23,000	23,000	(1,000)	-5%
842 TRAVEL & EDUCATION	8,500	9,843	8,500	3,400	3,400	5,100	60%
843 POSTAGE/FREIGHT/SHIPPING	-	1,137	-	-	-	-	
850 UTILITIES	-	(18)	-	-	-	-	
Subtotal	$181,910	$165,346	$181,910	$184,400	$ 184,400	$ (2,490)	-1%
Total Expenditures	$1,702,016	$1,604,542	$1,702,016	$1,690,749	$ 1,690,749	$ 11,267	1%
Operating Balance (Rev. - Exp.)	($1,702,016)	($1,604,521)	($1,702,016)	($1,690,749)	$ (1,690,749)	$ 11,267	1%

MARICOPA HEALTH PLANS



MISSION

The mission of the Maricopa Integrated Health System (MIHS) is to provide quality health care services, medical education and research for the community so they can improve their health status in a cost-efficient manner.

VISION

To dramatically enhance the health and wellness of the community we serve.

GOALS

- By June 2002, generate sufficient profitability (estimate $25million), in the health system to provide funding support of MIHS capital plan projects.
- Attract and retain qualified employees through improvements in work place environment as measured by improvement in turnover rate.
- By June 2001, pass favorable healthcare district legislation.
- Develop an integrated information system to meet MIHS health care information needs.
- By July 2001, develop an MIHS facilities master plan that ensures the development of appropriate and adequate facilities to meet future and current patient and employee needs.
- By July 2005, complete implementation of projects in accordance with master plan projections.
- Improve health care accessibility, availability, continuity of care, and choice by assuring adequate provider presence in the MIHS service areas.
- Improve MIHS service culture as demonstrated by improvements in patient and employee satisfaction survey ratings. Attain composite score improvement of .25.
- By 2002 secure favorable accreditation from the Residency Review Committee (RRC) which will result in an extended RRC review cycle.
- Develop and implement strategies to enroll and retain MIHS health plan membership to meet/exceed budget growth projections.

ISSUES

- Lack of qualified and skilled staff will lead to service reduction, higher costs, and customer dissatisfaction.
- Inadequate physical facilities across the health system are compromising our ability to meet the needs and expectations of our current patient, provider and employee base, and will severely limit our ability to attract and retain new patients, providers and employees.

- Without the ability to change our governing structure we will not be able to compete in regards to our human resources, procurement, facility and network development needs.
- Without access to sufficient capital and revenues, MIHS will have limited ability to: Improve service delivery, Improve its image, Maintain or increase market share, Recruit and retain employees, Recruit residents, Satisfy Customers, Respond to the opportunities of Propositions 200, 204, 203, Drive profit centers to offset losses from uncompensated care which meets county mission of providing low income care, tertiary care, and medical education at lowest net cost to county taxpayers
- Availability and distribution of Information is becoming increasingly important given that more data is being gathered but not necessarily configured as information. Without configured information, the system will be unable to provide care at the lowest cost and greatest outcome.
- If managed care providers increasingly offer services that are not cost-effective, lack provider choice and in an inconvenient location, that do not focus on customer services/consumer needs, then informed/empowered consumers will no longer tolerate Managed Care.
- Loss of Graduate Medical Education accreditation would result in loss of faculty, increased cost of care, and reduction in funding, resulting in a negative impact on patient care.
- Rapidly rising costs from technology development, pharmaceuticals, increasing regulatory intrusion, litigation, and the threat of mandatory non-funded medical research threatens profitability margins.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Member Months	310,901	343,439	378,757	487,188
Medical Expense Ratio	91.81%	94.53%	90.86%	95.98%
Administrative Ratio	5.34%	5.35%	5.53%	5.09%
Inpatient Days per 1,000	1,030.94	954.82	991.32	987.71
Member Months	112,235	118,520	112,018	97,944
Medical Expense Ratio	89.40%	87.01%	90.80%	92.97%
Administrative Ratio	5.62%	5.94%	0.64%	6.31%
Inpatient Days per 1,000	1,705.35	1,855.48	2,103.63	2,040.43
Member Months	34,228	33,829	44,333	45,728
Medical Expense Ratio	84.15%	83.69%	68.63%	68.05%
Administrative Ratio	12.90%	14.39%	10.15%	11.46%
Inpatient Days per 1,000	242.33	235.82	184.33	298.64
Member Months	30,373	34,174	41,811	45,682
Medical Expense Ratio	91.65%	96.93%	104.79%	98.60%
Administrative Ratio	4.26%	4.27%	4.18%	5.00%
Inpatient Days per 1,000	2,308.16	2,665.64	2,682.43	2,640.49

POSITION DISTRIBUTION

POSITION DISTRIBUTION
60 MARICOPA HEALTH PLANS

WORKING TITLE	FTE
ACCOUNTANT	3.0
ACCOUNTING TECH-SOC UNIT	1.0
ADMIN COORDINATOR	9.0
ADMIN COORDINATOR SUPER	18.0
ADMINISTRATIVE ASSISTANT	24.0
ADMINISTRATOR	4.0
ALTCS CASE MANAGER	17.0
ALTCS COMPLEX C RN C MGR.	1.0
AUTHORIZATION COORDINATOR	11.2
CASE MGMT COORD	4.0
CLAIMS ANALYST	4.0
CLAIMS QA ANL	1.0
CLAIMS TRAINER	1.0
CLERK	3.0
COMMUNITY MEMBER REP	1.0
COUNSELOR	151.7
DATA ANALYST	1.0
DIR OF MEDICAL MGMT	1.0
DIR., HLTH PLANS OPS & CO	1.0
EXECUTIVE SECRETARY	1.0
FINANCIAL SVS ADMININSTR	1.0
FISCAL COORDINATOR	1.0
GRIEVANCE COORDINATOR	1.0
MATERNAL/CHILD EPSDT MGR	1.0
MEDICAL CLAIMS PROCESSOR	15.2
MEDICAL DIRECTOR	1.0
MEDICAL REVIEW COORD	2.0
MEMBER SERVICES REPRESENT	2.0
MEMBERSHIP COORDINATOR	3.0
NURSE MANAGER	3.0
OFFICE SUPERVISOR	2.0
PATIENTS ADVOCATE	11.0
PHARMACY TECHNICIAN	1.0
PLAN COORDINATOR	1.0
PRIOR AUTHORIZATION NURSE	3.0
PROJECT MANAGER	1.0
PROVIDER SERVICES REP	6.0
PROVIDER SERVICES REP MGR	1.0
QUALITY MGMT COORD	6.0
REGISTERED NURSE	6.8
REGISTERED NURSE III	1.0
REGISTERED NURSE VI	1.0
SWITCHBOARD OPERATOR	4.0
TRADES WORKER	1.0
UTILIZATION MGMT COORD	2.0
TOTAL	**361.73**

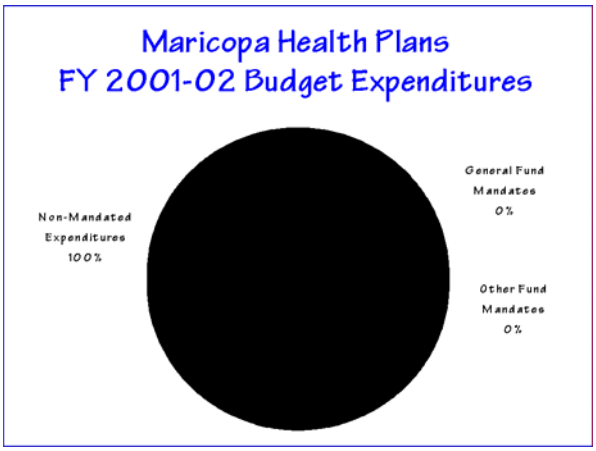
MANDATE CONSOLIDATED FINANCIAL DATA

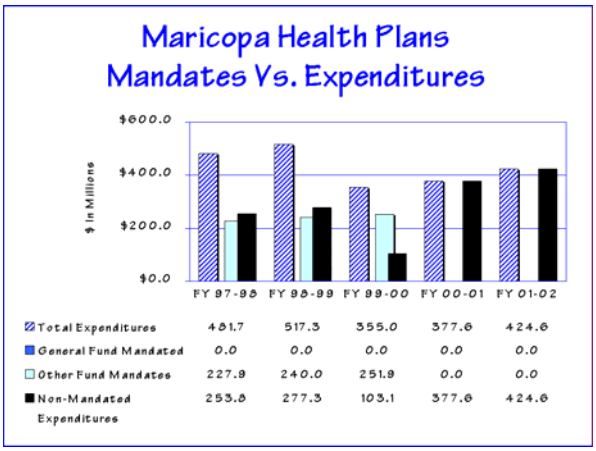
Total Department Expenditures	Special Revenue	Enterprise Funds	Total
FY 1996-97 Actuals	$ -	$ 504,498,084	$ 504,498,084
FY 1997-98 Actuals	$ -	$ 481,734,114	$ 481,734,114
FY 1998-99 Actuals	$ 1,451,900	$ 515,858,060	$ 517,309,960
FY 1999-00 Actuals	$ 1,513,060	$ 353,462,841	$ 354,975,901
FY 2000-01 Estimate	$ 1,478,086	$ 376,100,703	$ 377,578,789
FY 2001-02 Adopted Budget	$ 1,732,352	$ 422,909,851	$ 424,642,203

Total Mandated Expenditures	Special Revenue	Enterprise Funds	Total
FY 1996-97 Actuals	$ -	$ 234,024,334	$ 234,024,334
FY 1997-98 Actuals	$ -	$ 227,908,357	$ 227,908,357
FY 1998-99 Actuals	$ -	$ 240,037,363	$ 240,037,363
FY 1999-00 Actuals	$ -	$ 251,899,129	$ 251,899,129
FY 2000-01 Estimate	$ -	$ -	$ -
FY 2001-02 Adopted Budget	$ -	$ -	$ -

Total Non-Mandated Expenditures	Special Revenue	Enterprise Funds	Total
FY 1996-97 Actuals	$ -	$ 270,473,750	$ 270,473,750
FY 1997-98 Actuals	$ -	$ 253,825,757	$ 253,825,757
FY 1998-99 Actuals	$ 1,451,900	$ 275,820,697	$ 277,272,597
FY 1999-00 Actuals	$ 1,513,060	$ 101,563,712	$ 103,076,772
FY 2000-01 Estimate	$ 1,478,086	$ 376,100,703	$ 377,578,789
FY 2001-02 Adopted Budget	$ 1,732,352	$ 422,909,851	$ 424,642,203

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

MARICOPA HEALTH PLANS
Department 60

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	1,614,373	117,979	-	1,732,352	1,701,063
ENTERPRISE	13,290,950	406,697,821	2,921,080	422,909,851	406,333,732
SUB-TOTAL	$ 14,905,322	$ 406,815,800	$ 2,921,080	$ 424,642,202	$ 408,034,795
TOTAL FUNDS	$ 14,905,322	$ 406,815,800	$ 2,921,080	$ 424,642,202	$ 408,034,795

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

MARICOPA HEALTH PLANS
Department 60

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 38,212,650	$ 38,212,650	$ 58,284,419	$ -	$ 57,736,004	$ 19,523,354	51%
REVENUE							
615 GRANTS	987,106	987,106	917,294	1,014,600	1,014,600	27,494	3%
635 OTHER CHARGES FOR SERVICES	-	-	-	19,955,502	19,955,502	19,955,502	
638 PATIENT SERVICE REVENUE	338,959,145	338,959,145	381,506,885	373,101,338	373,101,337	34,142,192	10%
650 MISCELLANEOUS REVENUE	8,201,932	8,201,932	15,001,549	8,350,015	8,385,943	184,011	2%
680 TRANSFERS IN	656,500	656,500	627,348	686,463	5,577,413	4,920,913	750%
Sub Total	$ 348,804,683	$ 348,804,683	$ 398,053,076	$ 403,107,918	$ 408,034,795	$ 59,230,112	17%
Total Resources	$ 387,017,333	$ 387,017,333	$ 456,337,495	$ 403,107,918	$ 465,770,799	$ 78,753,466	20%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 18,275,256	$ 18,275,256	$ 16,283,651	$ 12,497,962	$ 12,188,244	$ 6,087,012	33%
710 OVERTIME	268,799	268,799	70,243	-	-	268,799	100%
750 FRINGE BENEFITS	1,997,812	1,997,812	1,676,416	2,601,531	2,601,531	(603,719)	-30%
790 OTHER PERSONAL SERVICES	-	-	3,784	115,547	115,547	(115,547)	
795 PERSONAL SERVICES ALLOC.-OUT	(6,136,237)	(6,136,237)	-	-	-	(6,136,237)	-100%
Subtotal	$ 14,405,630	$ 14,405,630	$ 18,034,094	$ 15,215,040	$ 14,905,322	$ (499,692)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ (4,125,687)	$ (4,125,687)	$ (2,473,561)	$ 5,003	$ 5,003	$ (4,130,690)	-100%
802 MEDICAL SUPPLIES	-	-	15,072	-	-	-	
810 LEGAL SERVICES	-	-	247,954	-	-	-	
811 HEALTH CARE SERVICES	-	-	350,945,279	368,902,210	375,370,468	(375,370,468)	
812 OTHER SERVICES	10,740,807	10,740,807	8,358,993	6,672,823	6,616,877	4,123,930	38%
820 OPERATING LEASES & RENTS	876,586	876,586	1,582,647	852,915	852,915	23,671	3%
825 REPAIRS & MAINTENANCE	27,250	27,250	58,315	-	-	27,250	100%
830 INTERGOVERNMENTAL PAYMENTS	-	-	1,194	-	-	-	
839 INTERNAL SERVICE CHARGES	483,060	483,060	395,774	332,753	620,685	(137,625)	-28%
842 TRAVEL & EDUCATION	386,623	386,623	220,921	46,860	46,860	339,763	88%
843 POSTAGE/FREIGHT/SHIPPING	1,200	1,200	664	910	910	290	24%
845 SUPPORT & CARE OF PERSONS	312,516,878	312,516,878	-	-	-	312,516,878	100%
850 UTILITIES	641,349	641,349	35,367	1,231,106	1,231,106	(589,757)	-92%
865 DEPRECIATION	-	-	-	120,000	41,080	(41,080)	
880 TRANSFERS OUT	15,084,720	15,084,720	18,320,159	-	22,029,896	(6,945,176)	-46%
Subtotal	$ 336,632,786	$ 336,632,786	$ 377,708,778	$ 378,164,580	$ 406,815,800	$ (70,183,014)	-21%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	-	-	-	2,921,080	(2,921,080)	
950 DEBT SERVICE	99,998	99,998	159,720	-	-	99,998	100%
Subtotal	$ 99,998	$ 99,998	$ 159,720	$ -	$ 2,921,080	$ (2,821,082)	-2821%
Total Expenditures	$ 351,138,414	$ 351,138,414	$ 395,902,592	$ 393,379,620	$ 424,642,202	$ (73,503,788)	-21%
Operating Balance (Rev. - Exp.)	$ (2,333,731)	$ (2,333,731)	$ 2,150,484	$ 9,728,298	$ (16,607,407)	$ (14,273,676)	-612%
Ending Fund Balance (Resources. - Exp.)	$ 35,878,919	$ 35,878,919	$ 60,434,903	$ -	$ 41,128,597	$ 5,249,678	15%

TOTAL BUDGET BY PROGRAM
FY 2001-02
ALTCS
Agency 600

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
0600	ALTCS	$ 7,077,409	$258,539,831	$ 2,921,080	$268,538,320	$252,101,270
	Totals:	$ 7,077,409	$258,539,831	$ 2,921,080	$268,538,320	$252,101,270

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
ALTCS
Agency 600

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$28,869,000	$44,460,817	$28,869,000	$0	$ 42,876,279	$ 14,007,279	49%
REVENUE							
638 PATIENT SERVICE REVENUE	226,116,476	269,188,676	226,116,476	245,375,328	245,375,327	19,258,851	9%
650 MISCELLANEOUS REVENUE	7,016,935	6,858,987	7,016,935	6,690,015	6,725,943	(290,992)	-4%
Sub Total	$233,133,411	$276,047,663	$233,133,411	$252,065,343	$ 252,101,270	$ 18,967,859	8%
Total Resources	$262,002,411	$320,508,480	$262,002,411	$252,065,343	$ 294,977,549	$ 32,975,138	13%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$8,664,658	$8,909,881	$8,664,658	$6,126,756	$ 5,817,038	$ 2,847,620	33%
710 OVERTIME	133,833	3,103	133,833	-	-	133,833	100%
750 FRINGE BENEFITS	1,104,008	1,048,016	1,104,008	1,260,371	1,260,371	(156,363)	-14%
Subtotal	$9,902,499	$9,961,000	$9,902,499	$7,387,127	$ 7,077,409	$ 2,825,090	29%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$545,931	$24,966	$545,931	$0	$ -	$ 545,931	100%
802 MEDICAL SUPPLIES	-	15,072	-	-	-	-	
810 LEGAL SERVICES	-	(16,551)	-	-	-	-	
811 HEALTH CARE SERVICES	-	243,898,655	-	228,159,970	234,628,209	(234,628,209)	
812 OTHER SERVICES	4,452,209	4,210,691	4,452,209	1,051,035	1,051,035	3,401,174	76%
820 OPERATING LEASES & RENTS	253,799	758,535	253,799	598,705	598,705	(344,906)	-136%
825 REPAIRS & MAINTENANCE	12,000	25,586	12,000	-	-	12,000	100%
839 INTERNAL SERVICE CHARGES	22,249	251,713	22,249	-	287,932	(265,683)	-1194%
842 TRAVEL & EDUCATION	271,998	168,163	271,998	-	-	271,998	100%
843 POSTAGE/FREIGHT/SHIPPING	-	664	-	-	-	-	
845 SUPPORT & CARE OF PERSONS	206,042,671	-	206,042,671	-	-	206,042,671	100%
850 UTILITIES	448,925	-	448,925	-	-	448,925	100%
865 DEPRECIATION	-	-	-	78,920	-	-	
880 TRANSFERS OUT	14,983,788	18,219,767	14,983,788	-	21,973,950	(6,990,162)	-47%
Subtotal	$227,033,570	$267,557,261	$227,033,570	$229,888,630	$ 258,539,831	$ (31,506,261)	-14%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	-	-	-	2,921,080	(2,921,080)	
950 DEBT SERVICE	77,432	113,940	77,432	-	-	77,432	100%
Subtotal	$77,432	$113,940	$77,432	$0	$ 2,921,080	$ (2,843,648)	-3672%
Total Expenditures	$237,013,501	$277,632,201	$237,013,501	$237,275,757	$ 268,538,320	$ (31,524,819)	-13%
Operating Balance (Rev. - Exp.)	($3,880,090)	($1,584,538)	($3,880,090)	$14,789,586	$ (16,437,050)	$ (12,556,960)	-324%
Ending Fund Balance (Resources - Exp.)	$24,988,910	$42,876,279	$24,988,910	$0	$ 26,439,229	$ 1,450,319	6%

TOTAL BUDGET BY PROGRAM
FY 2001-02
GRANTS
Agency 601

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
0601	GRANTS	$ 1,614,373	$ 117,979	$ -	$ 1,732,352	$ 1,701,063
	Totals:	$ 1,614,373	$ 117,979	$ -	$ 1,732,352	$ 1,701,063

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
GRANTS
Agency 601

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	987,106	917,294	987,106	1,014,600	1,014,600	27,494	3%
680 TRANSFERS IN	656,500	627,348	656,500	686,463	686,463	29,963	5%
Sub Total	$1,643,606	$1,544,642	$1,643,606	$1,701,063	$ 1,701,063	$ 57,457	3%
Total Resources	$1,643,606	$1,544,642	$1,643,606	$1,701,063	$ 1,701,063	$ 57,457	3%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,241,053	$1,152,714	$1,241,053	$1,312,388	$ 1,312,388	$ (71,335)	-6%
710 OVERTIME	28,585	(34)	28,585	-	-	28,585	100%
750 FRINGE BENEFITS	223,389	205,789	223,389	274,633	274,633	(51,244)	-23%
790 OTHER PERSONAL SERVICES	-	-	-	27,351	27,351	(27,351)	
Subtotal	$1,493,027	$1,358,469	$1,493,027	$1,614,373	$ 1,614,373	$ (121,346)	-8%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$0	$5,003	$0	$5,003	$ 5,003	$ (5,003)	
812 OTHER SERVICES	-	910	-	-	-	-	
820 OPERATING LEASES & RENTS	86,399	72,865	86,399	65,206	65,206	21,193	25%
842 TRAVEL & EDUCATION	49,680	40,839	49,680	46,860	46,860	2,820	6%
843 POSTAGE/FREIGHT/SHIPPING	-	-	-	910	910	(910)	
Subtotal	$136,079	$119,617	$136,079	$117,979	$ 117,979	$ 18,100	13%
Total Expenditures	$1,629,106	$1,478,086	$1,629,106	$1,732,352	$ 1,732,352	$ (103,246)	-6%
Operating Balance (Rev. - Exp.)	$14,500	$66,556	$14,500	($31,289)	$ (31,289)	$ (45,789)	-316%

TOTAL BUDGET BY PROGRAM
FY 2001-02
AHCCCS
Agency 602

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
0602	AHCCCS	$ -	$ 103,296,188	$ -	$ 103,296,188	$ 107,343,117
	Totals:	$ -	$ 103,296,188	$ -	$ 103,296,188	$ 107,343,117

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
AHCCCS
Agency 602

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$9,343,650	$16,976,818	$9,343,650	$0	$ 19,399,088	$ 10,055,438	108%
REVENUE							
635 OTHER CHARGES FOR SERVICES	-	-	-	19,955,502	19,955,502	19,955,502	
638 PATIENT SERVICE REVENUE	76,341,809	75,409,093	76,341,809	85,987,615	85,987,615	9,645,806	13%
650 MISCELLANEOUS REVENUE	1,112,967	1,303,813	1,112,967	1,400,000	1,400,000	287,033	26%
Sub Total	$77,454,776	$76,712,906	$77,454,776	$107,343,117	$ 107,343,117	$ 29,888,341	39%
Total Resources	$86,798,426	$93,689,724	$86,798,426	$107,343,117	$ 126,742,205	$ 39,943,779	46%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$2,299,767	$2,221,694	$2,299,767	$0	$ -	$ 2,299,767	100%
Subtotal	$2,299,767	$2,221,694	$2,299,767	$0	$ -	$ 2,299,767	100%
SUPPLIES & SERVICES							
810 LEGAL SERVICES	-	18,793	-	-	-	-	
811 HEALTH CARE SERVICES	-	70,542,427	-	101,707,152	101,707,152	(101,707,152)	
812 OTHER SERVICES	1,466,212	1,328,982	1,466,212	1,434,139	1,378,193	88,019	6%
820 OPERATING LEASES & RENTS	-	85,595	-	127,241	127,241	(127,241)	
839 INTERNAL SERVICE CHARGES	72,025	47,797	72,025	-	-	72,025	100%
845 SUPPORT & CARE OF PERSONS	72,513,745	-	72,513,745	-	-	72,513,745	100%
850 UTILITIES	59,572	-	59,572	-	-	59,572	100%
865 DEPRECIATION	-	-	-	27,656	27,656	(27,656)	
880 TRANSFERS OUT	-	-	-	-	55,946	(55,946)	
Subtotal	$74,111,554	$72,023,594	$74,111,554	$103,296,188	$ 103,296,188	$ (29,184,634)	-39%
CAPITAL OUTLAY							
950 DEBT SERVICE	14,706	45,348	14,706	-	-	14,706	100%
Subtotal	$14,706	$45,348	$14,706	$0	$ -	$ 14,706	100%
Total Expenditures	$76,426,027	$74,290,636	$76,426,027	$103,296,188	$ 103,296,188	$ (26,870,161)	-35%
Operating Balance (Rev. - Exp.)	$1,028,749	$2,422,270	$1,028,749	$4,046,929	$ 4,046,929	$ 3,018,180	293%
Ending Fund Balance (Resources - Exp.)	$10,372,399	$19,399,088	$10,372,399	$0	$ 23,446,017	$ 13,073,618	126%

TOTAL BUDGET BY PROGRAM
FY 2001-02
HEALTH SELECT
Agency 603

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
0603	HEALTH SELECT	$ -	$ 5,116,083	$ -	$ 5,116,083	$ 7,119,798
	Totals:	$ -	$ 5,116,083	$ -	$ 5,116,083	$ 7,119,798

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
HEALTH SELECT
Agency 603

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	($367,350)	$0	$0	$ 182,548	$ 182,548	
REVENUE							
638 PATIENT SERVICE REVENUE	4,470,663	5,136,983	4,470,663	6,939,798	6,939,798	2,469,135	55%
650 MISCELLANEOUS REVENUE	24,030	61,666	24,030	180,000	180,000	155,970	649%
Sub Total	$4,494,693	$5,198,649	$4,494,693	$7,119,798	$ 7,119,798	$ 2,625,105	58%
Total Resources	$4,494,693	$4,831,299	$4,494,693	$7,119,798	$ 7,302,346	$ 2,807,653	62%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$268,635	$257,257	$268,635	$0	$ -	$ 268,635	100%
Subtotal	$268,635	$257,257	$268,635	$0	$ -	$ 268,635	100%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$5,900	$0	$5,900	$0	$ -	$ 5,900	100%
810 LEGAL SERVICES	-	1,740	-	-	-	-	
811 HEALTH CARE SERVICES	-	4,044,724	-	4,722,863	4,722,882	(4,722,882)	
812 OTHER SERVICES	310,721	334,106	310,721	380,700	380,700	(69,979)	-23%
820 OPERATING LEASES & RENTS	-	7,010	-	10,269	10,269	(10,269)	
839 INTERNAL SERVICE CHARGES	-	3,914	-	-	-	-	
845 SUPPORT & CARE OF PERSONS	3,646,238	-	3,646,238	-	-	3,646,238	100%
850 UTILITIES	4,880	-	4,880	-	-	4,880	100%
865 DEPRECIATION	-	-	-	2,232	2,232	(2,232)	
Subtotal	$3,967,739	$4,391,494	$3,967,739	$5,116,064	$ 5,116,083	$ (1,148,344)	-29%
CAPITAL OUTLAY							
950 DEBT SERVICE	1,204	-	1,204	-	-	1,204	100%
Subtotal	$1,204	$0	$1,204	$0	$ -	$ 1,204	100%
Total Expenditures	$4,237,578	$4,648,751	$4,237,578	$5,116,064	$ 5,116,083	$ (878,505)	-21%
Operating Balance (Rev. - Exp.)	$257,115	$549,898	$257,115	$2,003,734	$ 2,003,715	$ 1,746,600	679%
Ending Fund Balance (Resources - Exp.)	$0	$182,548	$0	$0	$ 2,186,263	$ 2,186,263	

TOTAL BUDGET BY PROGRAM
FY 2001-02
SENIOR SELECT
Agency 604

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
0604	SENIOR SELECT	$ 75,776	$ 34,971,860	$ -	$ 35,047,636	$ 39,769,547
	Totals:	$ 75,776	$ 34,971,860	$ -	$ 35,047,636	$ 39,769,547

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SENIOR SELECT
Agency 604

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	($2,785,866)	$0	$0	$ (4,721,911)	$ (4,721,911)	
REVENUE							
638 PATIENT SERVICE REVENUE	32,030,197	31,772,133	32,030,197	34,798,597	34,798,597	2,768,400	9%
650 MISCELLANEOUS REVENUE	48,000	89,238	48,000	80,000	80,000	32,000	67%
680 TRANSFERS IN	-	-	-	-	4,890,950	4,890,950	
Sub Total	$32,078,197	$31,861,371	$32,078,197	$34,878,597	$ 39,769,547	$ 7,691,350	24%
Total Resources	$32,078,197	$29,075,505	$32,078,197	$34,878,597	$ 35,047,636	$ 2,969,439	9%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$584,313	$471,730	$584,313	$62,192	$ 62,192	$ 522,121	89%
710 OVERTIME	3,717	-	3,717	-	-	3,717	100%
750 FRINGE BENEFITS	25,818	10,143	25,818	13,584	13,584	12,234	47%
Subtotal	$613,848	$481,873	$613,848	$75,776	$ 75,776	$ 538,072	88%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$32,597	$0	$32,597	$0	$ -	$ 32,597	100%
810 LEGAL SERVICES	-	2,028	-	-	-	-	
811 HEALTH CARE SERVICES	-	32,459,473	-	34,312,225	34,312,225	(34,312,225)	
812 OTHER SERVICES	837,915	793,214	837,915	596,949	596,949	240,966	29%
820 OPERATING LEASES & RENTS	-	38,737	-	51,494	51,494	(51,494)	
839 INTERNAL SERVICE CHARGES	-	21,635	-	-	-	-	
845 SUPPORT & CARE OF PERSONS	30,314,224	-	30,314,224	-	-	30,314,224	100%
850 UTILITIES	26,962	24	26,962	-	-	26,962	100%
865 DEPRECIATION	-	-	-	11,192	11,192	(11,192)	
Subtotal	$31,211,698	$33,315,111	$31,211,698	$34,971,860	$ 34,971,860	$ (3,760,162)	-12%
CAPITAL OUTLAY							
950 DEBT SERVICE	6,656	432	6,656	-	-	6,656	100%
Subtotal	$6,656	$432	$6,656	$0	$ -	$ 6,656	100%
Total Expenditures	$31,832,202	$33,797,416	$31,832,202	$35,047,636	$ 35,047,636	$ (3,215,434)	-10%
Operating Balance (Rev. - Exp.)	$245,995	($1,936,045)	$245,995	($169,039)	$ 4,721,911	$ 4,475,916	1820%
Ending Fund Balance (Resources - Exp.)	$0	($4,721,911)	$0	$0	$ (0)	$ (0)	

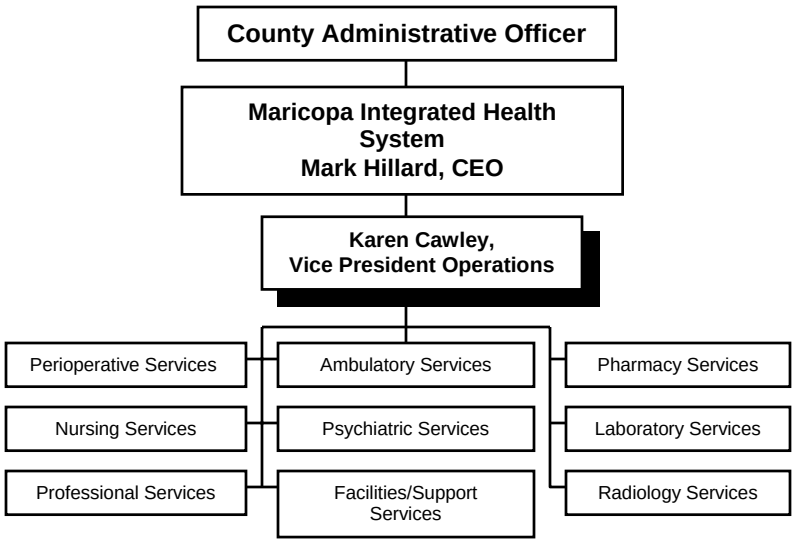
TOTAL BUDGET BY PROGRAM
FY 2001-02
HEALTH PLANS ADMINISTRATION
Agency 605

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
0605	HEALTH PLANS ADMINISTRATION	$ 6,137,765	$ 4,773,859	$ -	$ 10,911,624	$ -
	Totals:	$ 6,137,765	$ 4,773,859	$ -	$ 10,911,624	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
HEALTH PLANS ADMINISTRATION
Agency 605

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
650 MISCELLANEOUS REVENUE	-	6,687,845	-	-	-	-	
Sub Total	$0	$6,687,845	$0	$0	$ -	$ -	
Total Resources	$0	$6,687,845	$0	$0	$ -	$ -	
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$5,216,830	$3,270,375	$5,216,830	$4,996,626	$ 4,996,626	$ 220,204	4%
710 OVERTIME	102,664	67,174	102,664	-	-	102,664	100%
750 FRINGE BENEFITS	644,597	412,468	644,597	1,052,943	1,052,943	(408,346)	-63%
790 OTHER PERSONAL SERVICES	-	3,784	-	88,196	88,196	(88,196)	
795 PERSONAL SERVICES ALLOC.-OUT	(6,136,237)	-	(6,136,237)	-	-	(6,136,237)	-100%
Subtotal	($172,146)	$3,753,801	($172,146)	$6,137,765	$ 6,137,765	$ (6,309,911)	-3665%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	($4,710,115)	($2,503,530)	($4,710,115)	$0	$ -	$ (4,710,115)	-100%
810 LEGAL SERVICES	-	241,944	-	-	-	-	
812 OTHER SERVICES	3,673,750	1,691,090	3,673,750	3,210,000	3,210,000	463,750	13%
820 OPERATING LEASES & RENTS	536,388	619,905	536,388	-	-	536,388	100%
825 REPAIRS & MAINTENANCE	15,250	32,729	15,250	-	-	15,250	100%
830 INTERGOVERNMENTAL PAYMENTS	-	1,194	-	-	-	-	
839 INTERNAL SERVICE CHARGES	388,786	70,715	388,786	332,753	332,753	56,033	14%
842 TRAVEL & EDUCATION	64,945	11,919	64,945	-	-	64,945	100%
843 POSTAGE/FREIGHT/SHIPPING	1,200	-	1,200	-	-	1,200	100%
850 UTILITIES	101,010	35,343	101,010	1,231,106	1,231,106	(1,130,096)	-1119%
880 TRANSFERS OUT	100,932	100,392	100,932	-	-	100,932	100%
Subtotal	$172,146	$301,701	$172,146	$4,773,859	$ 4,773,859	$ (4,601,713)	-2673%
Total Expenditures	$0	$4,055,502	($0)	$10,911,624	$ 10,911,624	$ (10,911,624)	-2727904179754%
Operating Balance (Rev. - Exp.)	$0	$2,632,343	$0	($10,911,624)	$ (10,911,624)	$ (10,911,624)	-2727904179754%

MARICOPA HEALTH SYSTEM



MISSION

The mission of the Maricopa Integrated Health System (MIHS) is to provide quality health care services, medical education and research for the community so they can improve their health status in a cost-efficient manner.

VISION

To dramatically enhance the health and wellness of the community we serve.

GOALS

- By June 2002, generate sufficient profitability (estimate $25million), in the health system to provide funding support of MIHS capital plan projects.
- Attract and retain qualified employees through improvements in work place environment as measured by improvement in turnover rate.
- By June 2001, pass favorable healthcare district legislation.
- Develop an integrated information system to meet MIHS health care information needs.
- By July 2001, develop an MIHS facilities master plan that ensures the development of appropriate and adequate facilities to meet future and current patient and employee needs.
- By July 2005, complete implementation of projects in accordance with master plan projections.
- Improve health care accessibility, availability, continuity of care, and choice by assuring adequate provider presence in the MIHS service areas.
- Improve MIHS service culture as demonstrated by improvements in patient and employee satisfaction survey ratings. Attain composite score improvement of .25.
- By 2002 secure favorable accreditation from the Residency Review Committee (RRC) which will result in an extended RRC review cycle.
- Develop and implement strategies to enroll and retain MIHS health plan membership to meet/exceed budget growth projections.

ISSUES

- Lack of qualified and skilled staff will lead to service reduction, higher costs, and customer dissatisfaction.
- Inadequate physical facilities across the health system are compromising our ability to meet the needs and expectations of our current patient, provider and employee base, and will severely limit our ability to attract and retain new patients, providers and employees.

- Without the ability to change our governing structure we will not be able to compete in regards to our human resources, procurement, facility and network development needs.
- Without access to sufficient capital and revenues, MIHS will have limited ability to: Improve service delivery, Improve its image, Maintain or increase market share, Recruit and retain employees, Recruit residents, Satisfy Customers, Respond to the opportunities of Propositions 200, 204, 203, Drive profit centers to offset losses from uncompensated care which meets county mission of providing low income care, tertiary care, and medical education at lowest net cost to county taxpayers
- Availability and distribution of Information is becoming increasingly important given that more data is being gathered but not necessarily configured as information. Without configured information, the system will be unable to provide care at the lowest cost and greatest outcome.
- If managed care providers increasingly offer services that are not cost-effective, lack provider choice and in an inconvenient location, that do not focus on customer services/consumer needs, then informed/empowered consumers will no longer tolerate Managed Care.
- Loss of Graduate Medical Education accreditation would result in loss of faculty, increased cost of care, and reduction in funding, resulting in a negative impact on patient care.
- Rapidly rising costs from technology development, pharmaceuticals, increasing regulatory intrusion, litigation, and the threat of mandatory non-funded medical research threatens profitability margins.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Patient Days	98,216	102,347	111,819	113,540
Adjusted Patient Days	151,288	166,059	184,885	196,461
Average Daily Census	269.085	280.4	306.35	311.068
Adjusted Avg Daily Census	414.488	454.96	506.53	538.249
FTEs	2,607.37	3,015.6	3,056.6	3,242.24
Outpatient Visits	353,671	378,130	425,440	451,834
Surgeries	5,210	5,826	6,251	6,088
Deliveries	3,982	4,729	5,329	5,613

POSITION DISTRIBUTION

POSITION DISTRIBUTION
90 MARICOPA HEALTH SYSTEM

WORKING TITLE	FTE
ACCOUNT CLERK	6.0
ACCOUNTANT	4.0
ACCOUNTING CLERK - FINANC	1.0
ADMIN ASST/DRIVER	1.0
ADMIN COORDINATOR	14.0
ADMIN COORDINATOR SUPER	14.9
ADMINISTRATIVE ASSISTANT	66.95
ADMINISTRATOR	12.0
AMB BUS OPER DIRECTOR	1.0
AMBULATORY BILLING DIR	2.0
AMBULATORY SERVICES ADMIN	1.0
ANCILLARY TESTING COORD	1.0
ANESTHESIA TECHNICIAN	3.0
ATTENDANT GRAL/FULL TIME	5.0
AUDIOVISUAL SPECIALIST	1.0
BILLER	13.0
BIOMED TECH	3.5
BURN CARE COORDINATOR	1.0
BURN REGISTRAR	1.0
BURN TECH	0.9
BUSINESS OFFICE DIRECTOR	1.0
BUSINESS OFFICE MANAGER	1.0

WORKING TITLE	FTE
BUSINESS SYSTEMS COORD	1.0
BUYER	5.0
CAFETERIA SERVICE WORKER	8.3
CALL CENTER REP.	1.0
CARDIAC SVC LINE DIRECTOR	1.0
CARDIOVASCULAR TECH	0.4
CARE TECHNICIAN	2.8
CASE MGMT COORD	6.0
CASH POSTER	7.0
CASHIER	2.0
CAT LAB/SPECIAL PROC.TECH	0.8
CENTRAL STERILE SUPV	1.0
CENTRAL SUPPLY TECH	11.2
CENTRAL TRANSPORT SUPER	1.0
CHARGE ENTRY CLERK	10.0
CHIEF COMPLIANCE OFFICER	1.0
CHILD LIFE ASSISTANT	2.1
CHILD LIFE SPECIALIST	1.0
CLERK	69.2
CLIENT CARE SUPERVISOR	11.0
CLINICAL EDUCATOR	7.0
CLINICAL PHARMACIST	2.6
CLINICAL PHARMACIST COORD	1.0
CODER LIAISON	2.0
COLLECTOR	14.0
COMMUNICATIONS MANAGER	1.0
COMMUNICATIONS SUPERVISOR	1.0
COMMUNICATIONS TECH SPEC	1.0
COMMUNITY HEALTH ADVISOR	5.0
COMMUNITY MEMBER REP	13.0
COMPENSATION MANAGER	1.0
COMPUTER OPERATOR	4.0
CONTRACT SPECIALIST	6.0
COOK	12.0
COUNSELOR	22.73
CREDENTIALING SPECIALIST	3.8
CT - MRI TECH SUPERVISOR	1.0
CT TECH	4.0
CT TECH POOL	0.8
CUSTOMER SVCE REP	5.0
CYTOTECHNOLOGIST	2.4
DENTAL ASSISTANT	11.0
DENTAL ASSISTANT CERTIFIE	13.0
DENTIST	10.8
DEPT ADMIN ASSISTANT	4.0
DIABETIC EDUCATOR	1.0
DIETETIC TECH	5.75
DIR OF DENISTRY	1.0
DIR OF LAB	1.0
DIR OF MEDICAL STAFF SERV	1.0
DIR OF PHARMACY	1.0
DIR OF RADIOLOGY	1.0
DIR. HEALTH ACADEMY PROGR	1.0
DIR. OPERATIONS FHC	1.0
DIR. UTILIZATION MGMT	1.0
DRIVER-ATTENDANT	20.7
DUPLICATING SVCS SPEC	1.0
ECHO TECHNICIAN	2.0
EDUCATION COORDINATOR	1.1
EDUCATION MANAGER	1.0

WORKING TITLE	FTE
EKG TECHNICIAN	2.4
EKG TECHNICIAN SUPER	1.0
ELECTRICIAN	3.0
EMPLOYMENT COORDINATOR	1.0
ENVIRON SVCS DIRECTOR	1.0
ENVIRON SVCS SUPERVISOR	3.0
EVS ASSOCIATE	100.25
EVS PERIOPERATIVE ASSOC	4.8
EVS PROJECT ASSOCIATE	1.0
EXECUTIVE ASST TO THE CEO	1.0
EXERCISE PHYSIOLOGIST	1.0
FACILITIES ADMINISTRATOR	1.0
FACILITIES ARCHITECT-ENGI	1.0
FACILITIES OFFICE COORD	1.0
FISCAL COORDINATOR	4.0
FOOD SERVICE SUPERVISOR	3.0
FOOD SERVICE WORKER	29.9
FOUNDATION FUND RAISER	2.0
GENERAL MAINT. WORKER	21.0
HEALTH UNIT COORDINATOR	66.5
HISTOTECH	2.0
HOSP ASSOC DIRE-OPERATION	1.0
HOSPITAL SECURITY SUPV	2.0
HOSPITAL SERVICES SUPERV	1.0
HRIS ANALYST	1.0
HUMAN RESOURCES ANALYST	2.0
HVAC TECHNICIAN	3.0
INTERIOR DESIGN INTERN	1.0
INTERIOR DESIGNER	1.0
INTERPRETER	12.2
INTERPRETER/TRANSLATOR	1.0
INVENTORY CONTROL SUPERV	1.0
IRB COORDINATOR	1.0
LAB ASSIST/PHLEBOTOMIST	39.9
LAB ASSISTANT	1.0
LAB TECH-ASCP	1.0
LACTATION CONSULTANT	2.0
LACTATION CONSULTANT EDUC	1.0
LANDSCAPE WORKER	2.0
LAUNDRY WORKER	16.8
LAUNDRY WORKER LEAD	1.0
LEAD FOOD SERVICE WORKER	1.0
LIBRARIAN/WEB DEVELOPER	1.0
LIBRARY ASSISTANT	1.0
LIBRARY MANAGER/WEBMASTER	1.0
LICENSED PRACTICAL NURSE	53.6
LIENS & LEGAL CLERK	1.0
LIS COORDINATOR	1.0
LIS MANAGER	1.0
LTC ATTENDANT (F)	512.5
LTC ATTENDANT (G)	335.7
MAINTENANCE & PLANT SUPER	1.0
MANAGEMENT ANALYST	1.0
MARKETING COMM COORD	1.0
MATERIALS HANDLNG SPEC	8.0
MEDICAL ASSISTANT	61.1
MEDICAL DIRECTOR	1.0
MEDICAL DRIVER SUPERVISOR	3.0
MEDICAL PHOTOGRAPHER	1.0
MEDICAL RECORDS CLERK	62.6
MEDICAL RECORDS CODER	11.2

WORKING TITLE	FTE
MEDICAL RECORDS CODER SUP	1.0
MEDICAL RECORDS MANAGER	2.0
MEDICAL RECORDS SUPV	3.0
MEDICAL STAFF ASSISTANT	1.0
MRI TECHNICIAN	1.0
NEONATAL NURSE PRACTITION	5.0
NEONATAL PHYSICIAN ASST.	1.0
NEUROLOGY TECH (EEG)	2.0
NEUROPHYSIOLOGY SUPER	1.0
NUCLEAR MED TECH	2.0
NUCLEAR MED TECH SUPERV	1.0
NURSE ADMINISTRATOR	4.0
NURSE ANESTHESTIST	5.0
NURSE ASSISTANT MANAGER	31.9
NURSE AUDITOR	3.0
NURSE EXTERN	4.2
NURSE MANAGER (II)	29.0
NURSE PRACTITIONER	4.5
NURSE PROGRAM COORDINATOR	1.0
NURSE RECRUITER	1.0
NURSING SPECIALITY TECH	73.03
NURSING SUPERVISOR	2.0
OB TECH	1.8
OCCUPATIONAL THERAPIST	2.1
OFFICE SUPERVISOR	3.8
OPTHAMOLOGY TECHNICIAN	1.0
OR ORTHOPEDIC COORD	1.0
PACS SYSTEM ADMINISTRATOR	1.0
PATIENT CARE ASSISTANT	55.0
PATIENT EDUCATION COORD	1.8
PATIENT TRANSP MGR	1.0
PATIENTS ADVOCATE	1.0
PEDIATRIC DENTAL SPCLST	1.0
PERIOPERATIVE MTRLS MGR.	1.0
PHARM TECH ASST	1.0
PHARMACIST	30.25
PHARMACIST SUPERVISOR	2.0
PHARMACY ADMIN MANAGER	1.0
PHARMACY BUYER	1.0
PHARMACY PRAC. RESIDENT	1.0
PHARMACY SERVICES MANAGER	1.0
PHARMACY TECH	25.7
PHARMACY TECH CERTIFIED	4.8
PHYS/OCCUPA THERAPIST	2.0
PHYSICAL THERAPIST	4.7
PHYSICAL THERAPIST AIDE	2.9
PHYSICIAN BILLING COORD	4.0
POWER PLANT SUPV	1.0
PRE-NATAL EDUCATOR	0.6
PREADMISION NURSE SPEC	1.0
PRIOR AUTHORIZATION NURSE	0.5
PROGRAM COORDINATOR	6.0
PROJECT MANAGER	2.0
PUBLIC RELATIONS COORD	1.0
PUBLIC RELATIONS MANAGER	1.0
PULMONARY FUNCTION TECH	1.0
QUALITY ASSURANCE ANALYST	7.0
RAD PRACTICAL TECH	1.2
RAD TECH SUPERVISOR	2.0
RADIOLOGIC TECHNOLOGIST	29.9
RADIOLOGY IT MGR.	1.0

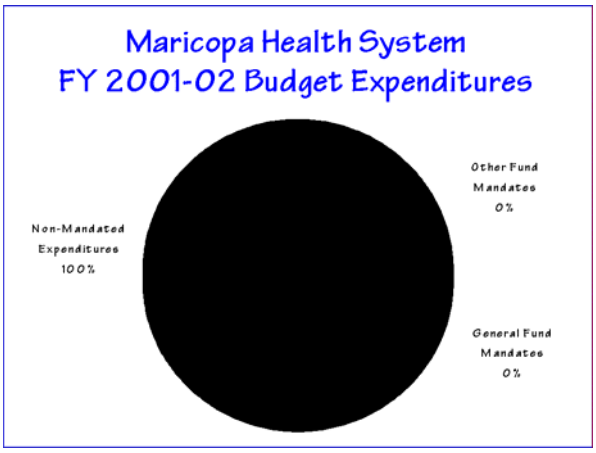
WORKING TITLE	FTE
RADIOLOGY SCHEDULER	1.0
RADIOLOGY TECH ASST	1.0
RADIOLOGY TECH LEAD	2.0
RADIOLOGY TECHNOLOGIST	3.2
RECEPTIONIST/CLERK	2.0
RECREATION THERAPIST	0.8
RECRUITING/TRAINING COORD	1.0
REGISTERED DIETICIAN	5.95
REGISTERED NURSE	416.68
REGISTRATION CLERK	1.0
RESEARCH ASSISTANT	2.0
RESIDENT	191.1
RESP TECHNICIAN	14.25
RESP THERAPIST	14.2
RESP THERAPIST SUPV	3.0
RESP THRPY EQMT OPERATOR	0.8
RESPIRATORY CLINICAL SPEC	3.9
RIS SPECIALIST/EDUCATOR	1.0
RN RESEARCH COORDINATOR	0.75
SECURITY DIRECTOR	1.0
SECURITY OFFICER	27.0
SENIOR TELECOM TECHNICIAN	1.0
SERVICE WORKER	4.0
SEWING MACHINE OPERATOR	0.6
SOCIAL WORKER	18.1
SPEECH PATHOLOGIST	7.1
STAFFING COORD	1.0
STAFFING OFFICE CLERK	2.0
STATIONARY ENGINEER	6.0
SWITCHBOARD OPERATOR	6.4
SYSTEMS & DATA ANALYST	1.0
TECHNOLOGIST	44.1
TECHNOLOGIST SUPERVISOR	5.0
TOBACCO CESSATION COORD	5.0
TOBACCO PROJECT DIRECTOR	2.0
TRAINING/CLIENT CARE LEAD	1.0
TRANSCRIPTION SUPERVISOR	1.0
TRANSCRIPTIONIST	16.1
TRANSCRIPTIONIST SUPP CLK	2.0
TRANSPORTER	13.4
TRAUMA MANAGER	1.0
TRAUMA REGISTRAR	2.0
TUMOR REGISTRAR	1.0
ULTRASOUND TECH	6.0
ULTRASOUND TECH SUPERVISR	1.0
UROLOGY SPECIALTY TECH	1.0
UTILIZATION MGMT COORD	13.0
UTILIZATION MGMT MANAGER	1.0
VASCULAR TECH	1.8
VP., HUMAN RESOURCES	1.0
WAREHOUSE SUPERVISOR	1.0
WOUND SKIN COORDINATOR	1.0
TOTAL	**3040.21**

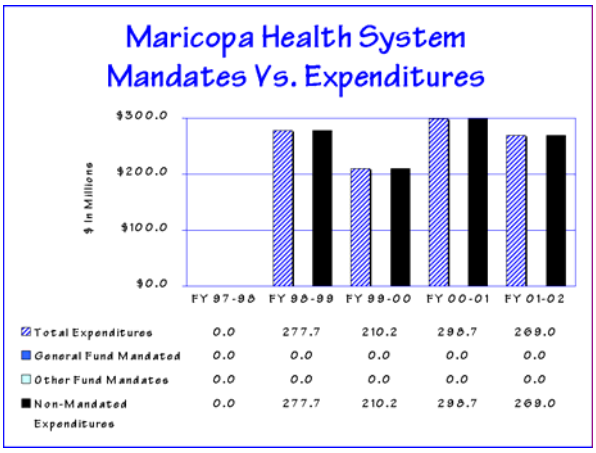
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	Enterprise Funds	Total
FY 1996-97 Actuals	$ -	$ -
FY 1997-98 Actuals	$ -	$ -
FY 1998-99 Actuals	$ 277,672,050	$ 277,672,050
FY 1999-00 Actuals	$ 210,226,940	$ 210,226,940
FY 2000-01 Estimate	$ 298,727,622	$ 298,727,622
FY 2001-02 Adopted Budget	$ 269,005,582	$ 269,005,582

Total Non-Mandated Expenditures	Enterprise Funds	Total
FY 1996-97 Actuals	$ -	$ -
FY 1997-98 Actuals	$ -	$ -
FY 1998-99 Actuals	$ 277,672,050	$ 277,672,050
FY 1999-00 Actuals	$ 210,226,940	$ 210,226,940
FY 2000-01 Estimate	$ 298,727,622	$ 298,727,622
FY 2001-02 Adopted Budget	$ 269,005,582	$ 269,005,582

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

MARICOPA HEALTH SYSTEM
Department 90

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
ENTERPRISE	128,144,845	115,169,056	25,691,681	269,005,582	269,005,582
SUB-TOTAL	$ 128,144,845	$ 115,169,056	$ 25,691,681	$ 269,005,582	$ 269,005,582
TOTAL FUNDS	$ 128,144,845	$ 115,169,056	$ 25,691,681	$ 269,005,582	$ 269,005,582

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

MARICOPA HEALTH SYSTEM
Department 90

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	4,460,000	4,460,000	9,841,160	9,897,659	9,897,659	5,437,659	122%
620 OTHER INTERGOVERNMENTAL	67,817,900	67,817,900	67,817,900	(54,675,200)	-	(67,817,900)	-100%
635 OTHER CHARGES FOR SERVICES	400,000	400,000	-	-	-	(400,000)	-100%
638 PATIENT SERVICE REVENUE	229,960,214	229,960,214	194,575,155	231,150,344	222,209,723	(7,750,491)	-3%
645 INTEREST EARNINGS	-	-	291,117	431,700	431,700	431,700	
650 MISCELLANEOUS REVENUE	-	-	1,425,921	1,936,058	1,936,058	1,936,058	
651 GAIN ON FIXED ASSETS	-	-	9,242	9,242	9,242	9,242	
652 PROCEEDS OF FINANCING	18,000,000	18,000,000	-	-	-	(18,000,000)	-100%
680 TRANSFERS IN	25,191,689	25,191,689	24,767,127	14,440,473	34,521,200	9,329,511	37%
Sub Total	$ 345,829,803	$ 345,829,803	$ 298,727,622	$ 203,190,276	$ 269,005,582	$ (76,824,221)	-22%
Total Resources	$ 345,829,803	$ 345,829,803	$ 298,727,622	$ 203,190,276	$ 269,005,582	$ (76,824,221)	-22%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 90,909,500	$ 90,909,500	$ 85,868,091	$ 102,580,028	$ 97,214,294	$ (6,304,794)	-7%
710 OVERTIME	-	-	5,179,034	5,668,875	5,668,875	(5,668,875)	
750 FRINGE BENEFITS	14,796,082	14,796,082	16,382,990	24,765,186	19,932,692	(5,136,610)	-35%
790 OTHER PERSONAL SERVICES	-	-	2,837,489	5,328,984	5,328,984	(5,328,984)	
Subtotal	$ 105,705,582	$ 105,705,582	$ 110,267,604	$ 138,343,073	$ 128,144,845	$ (22,439,263)	-21%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 262,555	$ 262,555	$ 4,830,631	$ 5,324,885	$ 5,324,885	$ (5,062,330)	-1928%
802 MEDICAL SUPPLIES	30,103,584	30,103,584	31,166,806	40,840,839	40,840,839	(10,737,255)	-36%
803 FUEL	27,005	27,005	30,287	43,472	43,472	(16,467)	-61%
811 HEALTH CARE SERVICES	36,722,097	36,722,097	35,986,163	37,819,722	35,094,722	1,627,375	4%
812 OTHER SERVICES	60,142,999	60,142,999	18,615,963	14,238,254	14,238,254	45,904,745	76%
820 OPERATING LEASES & RENTS	2,289,268	2,289,268	2,630,073	2,218,739	2,218,739	70,529	3%
825 REPAIRS & MAINTENANCE	3,789,968	3,789,968	2,734,060	3,258,461	3,258,461	531,507	14%
830 INTERGOVERNMENTAL PAYMENTS	-	-	23,798	11,259	11,259	(11,259)	
839 INTERNAL SERVICE CHARGES	7,183,263	7,183,263	6,384,112	5,409,689	5,409,689	1,773,574	25%
842 TRAVEL & EDUCATION	611,476	611,476	532,233	736,488	736,488	(125,012)	-20%
843 POSTAGE/FREIGHT/SHIPPING	195,976	195,976	890,211	897,774	897,774	(701,798)	-358%
850 UTILITIES	3,875,561	3,875,561	4,689,540	5,398,222	5,398,222	(1,522,661)	-39%
865 DEPRECIATION	-	-	-	10,911,398	-	-	
880 TRANSFERS OUT	56,598,092	56,598,092	56,598,102	(52,981,348)	1,696,252	54,901,840	97%
890 LOSS ON FIXED ASSETS	-	-	(109,514)	-	-	-	
Subtotal	$ 201,801,844	$ 201,801,844	$ 165,002,465	$ 74,127,854	$ 115,169,056	$ 86,632,788	43%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	-	-	-	19,982,056	(19,982,056)	
950 DEBT SERVICE	38,322,377	38,322,377	23,457,553	5,709,625	5,709,625	32,612,752	85%
Subtotal	$ 38,322,377	$ 38,322,377	$ 23,457,553	$ 5,709,625	$ 25,691,681	$ 12,630,696	33%
Total Expenditures	$ 345,829,803	$ 345,829,803	$ 298,727,622	$ 218,180,552	$ 269,005,582	$ 76,824,221	22%

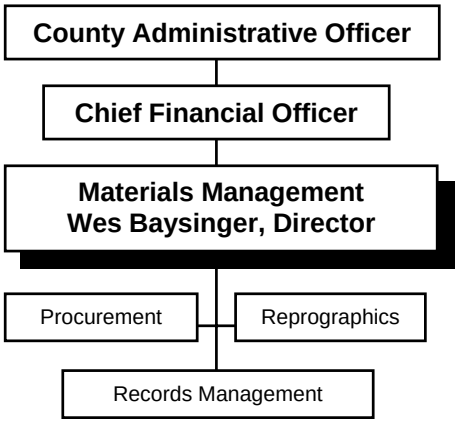
TOTAL BUDGET BY PROGRAM
FY 2001-02
MARICOPA HEALTH SYSTEM
Agency 900

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
9001	ADMINISTRATION	$ 1,229,862	$ (2,951,599)	$ 1,816,560	$ 94,823	$ (4,535,844)
9003	INPATIENT SERVICES	7,108,650	(1,353,330)	1,816,560	7,571,880	20,704,046
9004	INTENSIVE CARE SERVICES	7,889,249	(2,540,337)	1,816,552	7,165,464	22,770,734
9005	PSYCHIATRIC SERVICES	6,591,430	(3,212,790)	1,816,548	5,195,188	(2,832,376)
9006	EMERGENCY SERVICES	4,092,704	(2,391,282)	1,816,548	3,517,970	28,264,801
9007	OUTPATIENT SERVICES	27,752,795	7,227,733	1,816,548	36,797,076	34,956,153
9010	ANCILLARY SERVICES	24,345,698	31,971,840	1,816,548	58,134,086	256,875,195
9011	SUPPORT SERVICES	40,710,240	100,970,427	7,526,173	149,206,840	(107,257,630)
9012	WOMEN AND CHILDREN SERVICES	10,020,145	(2,722,975)	1,816,548	9,113,718	29,132,796
9731	AZ HEALTH CONCEPTS	(797,964)	(4,914,315)	1,816,548	(3,895,731)	(4,536,146)
9732	HEALTH CHOICE	(797,964)	(4,914,316)	1,816,548	(3,895,732)	(4,536,147)
	Totals:	$128,144,845	$115,169,056	$ 25,691,681	$269,005,582	$ 269,005,582

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
MARICOPA HEALTH SYSTEM
Agency 900

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	-	9,841,160	-	9,897,659	9,897,659	9,897,659	
620 OTHER INTERGOVERNMENTAL	67,817,900	67,817,900	67,817,900	(54,675,200)	-	(67,817,900)	-100%
635 OTHER CHARGES FOR SERVICES	400,000	-	400,000	-	-	(400,000)	-100%
638 PATIENT SERVICE REVENUE	229,960,214	194,575,155	229,960,214	231,150,344	222,209,723	(7,750,491)	-3%
645 INTEREST EARNINGS	-	291,117	-	431,700	431,700	431,700	
650 MISCELLANEOUS REVENUE	-	1,425,921	-	1,936,058	1,936,058	1,936,058	
651 GAIN ON FIXED ASSETS	-	9,242	-	9,242	9,242	9,242	
652 PROCEEDS OF FINANCING	18,000,000	-	18,000,000	-	-	(18,000,000)	-100%
680 TRANSFERS IN	25,191,689	24,767,127	25,191,689	14,440,473	34,521,200	9,329,511	37%
Sub Total	$341,369,803	$298,727,622	$341,369,803	$203,190,276	$ 269,005,582	$ (72,364,221)	-21%
Total Resources	$341,369,803	$298,727,622	$341,369,803	$203,190,276	$ 269,005,582	$ (72,364,221)	-21%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$90,909,500	$85,868,091	$90,909,500	$102,580,028	$ 97,214,294	$ (6,304,794)	-7%
710 OVERTIME	-	5,179,034	-	5,668,875	5,668,875	(5,668,875)	
750 FRINGE BENEFITS	14,796,082	16,382,990	14,796,082	24,765,186	19,932,692	(5,136,610)	-35%
790 OTHER PERSONAL SERVICES	-	2,837,489	-	5,328,984	5,328,984	(5,328,984)	
Subtotal	$105,705,582	$110,267,604	$105,705,582	$138,343,073	$ 128,144,845	$ (22,439,263)	-21%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$262,555	$4,830,631	$262,555	$5,324,885	$ 5,324,885	$ (5,062,330)	-1928%
802 MEDICAL SUPPLIES	30,103,584	31,166,806	30,103,584	40,840,839	40,840,839	(10,737,255)	-36%
803 FUEL	27,005	30,287	27,005	43,472	43,472	(16,467)	-61%
811 HEALTH CARE SERVICES	36,722,097	35,986,163	36,722,097	37,819,722	35,094,722	1,627,375	4%
812 OTHER SERVICES	55,682,999	18,615,963	55,682,999	14,238,254	14,238,254	41,444,745	74%
820 OPERATING LEASES & RENTS	2,289,268	2,630,073	2,289,268	2,218,739	2,218,739	70,529	3%
825 REPAIRS & MAINTENANCE	3,789,968	2,734,060	3,789,968	3,258,461	3,258,461	531,507	14%
830 INTERGOVERNMENTAL PAYMENTS	-	23,798	-	11,259	11,259	(11,259)	
839 INTERNAL SERVICE CHARGES	7,183,263	6,384,112	7,183,263	5,409,689	5,409,689	1,773,574	25%
842 TRAVEL & EDUCATION	611,476	532,233	611,476	736,488	736,488	(125,012)	-20%
843 POSTAGE/FREIGHT/SHIPPING	195,976	890,211	195,976	897,774	897,774	(701,798)	-358%
850 UTILITIES	3,875,561	4,689,540	3,875,561	5,398,222	5,398,222	(1,522,661)	-39%
865 DEPRECIATION	-	-	-	10,911,398	-	-	
880 TRANSFERS OUT	56,598,092	56,598,102	56,598,092	(52,981,348)	1,696,252	54,901,840	97%
890 LOSS ON FIXED ASSETS	-	(109,514)	-	-	-	-	
Subtotal	$197,341,844	$165,002,465	$197,341,844	$74,127,854	$ 115,169,056	$ 82,172,788	42%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	-	-	-	19,982,056	(19,982,056)	
950 DEBT SERVICE	38,322,377	23,457,553	38,322,377	5,709,625	5,709,625	32,612,752	85%
Subtotal	$38,322,377	$23,457,553	$38,322,377	$5,709,625	$ 25,691,681	$ 12,630,696	33%
Total Expenditures	$341,369,803	$298,727,622	$341,369,803	$218,180,552	$ 269,005,582	$ 72,364,221	21%
Operating Balance (Rev. - Exp.)	$0	($0)	$0	($14,990,276)	$ 0	$ 0	

MATERIALS MANAGEMENT



MISSION

The mission of Materials Management is to provide strategic procurement and records management services, delegated tactical procurement direction and oversight, and graphic communication services to County departments so they can achieve their goals and exceed the Public's performance expectations.

VISION

Through innovation and leadership Materials Management will champion the transition to e-business.

GOALS

- Reduce procurement transactional costs by a measurable amount over the next five years.
- Establish a graphics communication operation responsive to changing client needs while remaining the lowest cost alternative by June 2004.
- Establish a communications infrastructure to convey knowledge and values between Materials Management and its clients by June 2004.
- Materials Management will implement change management processes to successfully transition to E-Procurement and subsequently E-Government by June 2003.
- Recruit and retain knowledge workers at an attrition rate equal to or less than the County average.
- Increase partnerships with other governmental entities to leverage resources and buying power that support our clients' ability to achieve their goals.

ISSUES

- The value of progressive procurement, records management and graphic communications is not recognized, therefore Materials Management finds it difficult to enlist the support of Senior County management and our customers for dramatic and substantive change.
- Shrinking procurement resources and constantly increasing demands will result in a significantly lower level of service from Materials Management thereby negatively affecting our customers' ability to achieve their goals.
- The transition to e-government to meet citizen expectations will stretch Materials Management's meager staff and limit our ability to provide strategic consulting services to their customers.
- The ability to meet the challenges that confront Materials Management and the County from increased citizen demands and a changing business environment will be of limited success because of the lack of an aggressive change management strategy.
- Materials Management's inability to consistently attract highly qualified employees and retain our core competencies will decrease our ability to meet customer needs and reduce operational costs.
- The restrictive nature of statutory and procurement code requirements will limit the County's ability to effectively implement innovative procurement solutions.
- The lack of required employee knowledge and skills will limit the successful delegation of tactical

procurement responsibilities to departments and our ability to refocus on providing proactive strategic value-added services.

↔ The lack of dedicated resources to manage organizational change and provide continuous training for customers, vendors and staff will significantly increase the risk of failure in implementing electronic procurement.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Purchase Order Lines Issued - PG	3,496	4,082	5,026	5,600
Purchase Order Lines Issued - PC	8,307	6,963	3,985	3,500
PO Issued Dollar Amount	$127,977,938	$138,386,207	$155,013,264	$170,000,000
Requisitions Processed - RX lines	6,537	6,739	5,174	5,006
# of Solicitations	240	288	209	230
Vendor Applications	4,431	3,834	3,237	3,500
Purchasing Card Transactions	12,810	48,739	60,224	65,000
Reprographics Total Impressions	30,478,242	31,870,131	33,052,203	33,390,200
Reprographics Press Impressions	25,462,350	25,611,012	25,812,018	25,659,880
Reprographics Copier Impressions	5,015,892	6,259,118	7,240,185	6,480,300
Reprographics Total Charges	$711,976	$761,928	$848,993	$813,020
Reprographics Competitive Analysis (CA) Charges	$954,048	$1,020,983	$1,137,651	$1,089,450
Savings between Total and CA Charges	$242,072	$259,055	$288,658	$276,430
Requisition Turnaround - # of Days	8.4	5.7	5.6	6.0

PG - System loaded contractual orders PC - Buyer generated purchase orders RX - Departmental purchase requests

POSITION DISTRIBUTION

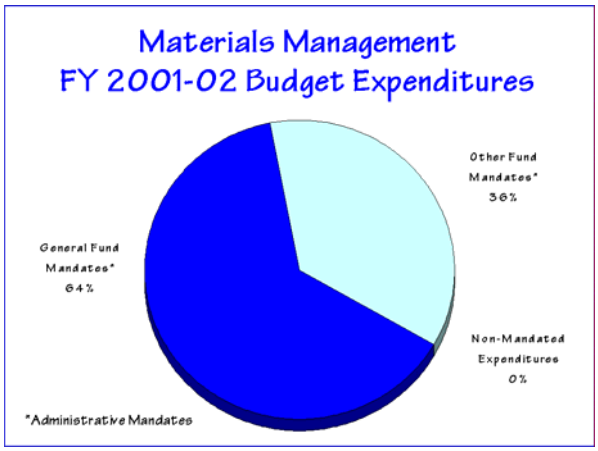
POSITION DISTRIBUTION 73 MATERIALS MANAGEMENT	
WORKING TITLE	**FTE**
ADMINISTRATION SUPPORT SUPV.	1.0
ADMINISTRATIVE ASSTNT I	1.0
ADMINISTRATIVE COORD I	5.0
ADMINISTRATIVE COORD III	2.0
CONTRACT SPECIALIST I	5.0
FINANCIAL SERVICS ADM II	1.0
FORMS MGR.	1.0
GRAPHICS COMMUNICATNS MGR	1.0
GRAPHICS COMMUNICATNS SPVR	1.0
GRAPHICS EQUIPMENT TECH I	2.0
GRAPHICS EQUIPMENT TECH II	4.0
GRAPHICS EQUIPMENT TECH III	1.0
GRAPHICS JOB PLANNER	1.0
MATERIALS MANAGEMENT MGR	1.0
PROCUREMENT LD SPECIALST	1.0
PROCUREMENT MANAGER	1.0
PROCUREMENT SPECIALIST	6.0
PROCUREMENT SR SPECIALIST	2.0
RECORDS MANAGEMENT COORD	1.0
SENIOR BUSNSS SYST ANLYST	1.0
TOTAL	39.0

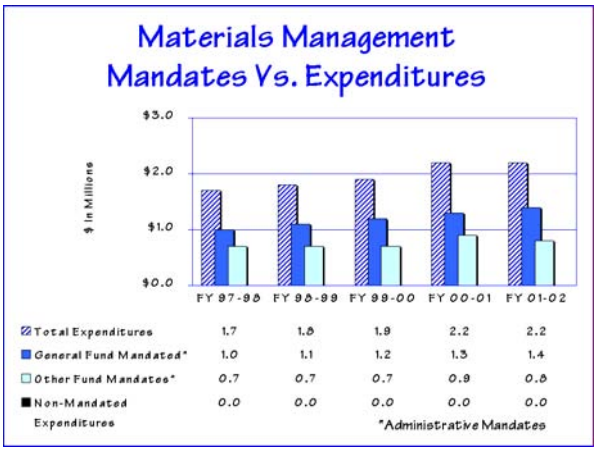
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Internal Service	Total
FY 1996-97 Actuals	$ 1,489,427	$ 618,550	$ 2,107,977
FY 1997-98 Actuals	$ 1,026,483	$ 648,256	$ 1,674,739
FY 1998-99 Actuals	$ 1,117,124	$ 709,019	$ 1,826,143
FY 1999-00 Actuals	$ 1,249,299	$ 657,488	$ 1,906,787
FY 2000-01 Estimate	$ 1,296,059	$ 883,431	$ 2,179,490
FY 2001-02 Adopted Budget	$ 1,362,142	$ 858,861	$ 2,221,003

Total Administrative Mandates	General Fund	Internal Service	Total
FY 1996-97 Actuals	$ 1,489,427	$ 618,550	$ 2,107,977
FY 1997-98 Actuals	$ 1,026,483	$ 648,256	$ 1,674,739
FY 1998-99 Actuals	$ 1,117,124	$ 709,019	$ 1,826,143
FY 1999-00 Actuals	$ 1,249,299	$ 657,488	$ 1,906,787
FY 2000-01 Estimate	$ 1,296,059	$ 883,431	$ 2,179,490
FY 2001-02 Adopted Budget	$ 1,362,142	$ 858,861	$ 2,221,003

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

MATERIALS MANAGEMENT
Department 73

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 1,229,491	$ 132,651	$ -	$ 1,362,142	$ 27,000
INTERNAL SERVICE	448,063	408,575	2,223	858,861	698,517
SUB-TOTAL	$ 1,677,555	$ 541,226	$ 2,223	$ 2,221,004	$ 725,517
TOTAL FUNDS	$ 1,677,555	$ 541,226	$ 2,223	$ 2,221,004	$ 725,517

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

MATERIALS MANAGEMENT
Department 73

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 121,750	$ 121,750	$ 195,569	$ 121,750	$ 160,344	$ 38,594	32%
REVENUE							
636 INTERNAL SERVICE CHARGES	715,959	715,959	844,716	780,000	694,742	(21,217)	-3%
650 MISCELLANEOUS REVENUE	30,775	30,775	53,490	30,775	30,775	-	0%
Sub Total	$ 746,734	$ 746,734	$ 898,206	$ 810,775	$ 725,517	$ (21,217)	-3%
Total Resources	$ 868,484	$ 868,484	$ 1,093,775	$ 932,525	$ 885,861	$ 17,377	2%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,324,202	$ 1,358,104	$ 1,303,821	$ 1,444,084	$ 1,371,532	$ (13,428)	-1%
705 TEMPORARY PAY	6,948	6,948	4,153	6,948	6,948	-	0%
710 OVERTIME	7,655	7,655	4,649	5,417	5,418	2,237	29%
750 FRINGE BENEFITS	250,400	260,356	245,638	302,407	293,657	(33,301)	-13%
Subtotal	$ 1,589,205	$ 1,633,063	$ 1,558,261	$ 1,758,856	$ 1,677,555	$ (44,492)	-3%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 229,152	$ 215,294	$ 224,681	$ 266,827	$ 266,527	$ (51,233)	-24%
803 FUEL	1,100	1,100	748	1,100	1,100	-	0%
804 NON-CAPITAL EQUIPMENT	5,000	12,000	-	56,000	55,000	(43,000)	-358%
812 OTHER SERVICES	80,315	44,815	29,000	56,141	56,141	(11,326)	-25%
820 OPERATING LEASES & RENTS	200	200	98	-	-	200	100%
825 REPAIRS & MAINTENANCE	105,976	105,976	92,392	104,976	104,976	1,000	1%
839 INTERNAL SERVICE CHARGES	15,586	15,586	13,894	26,016	26,016	(10,430)	-67%
842 TRAVEL & EDUCATION	17,000	15,500	14,946	23,000	13,000	2,500	16%
843 POSTAGE/FREIGHT/SHIPPING	800	800	5,942	800	800	-	0%
880 TRANSFERS OUT	21,428	21,428	21,428	17,666	17,666	3,762	18%
Subtotal	$ 476,557	$ 432,699	$ 403,129	$ 552,526	$ 541,226	$ (108,527)	-25%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	214,987	214,987	218,100	110,000	2,223	212,764	99%
Subtotal	$ 214,987	$ 214,987	$ 218,100	$ 110,000	$ 2,223	$ 212,764	99%
Total Expenditures	$ 2,280,749	$ 2,280,749	$ 2,179,490	$ 2,421,382	$ 2,221,004	$ 59,745	3%
Operating Balance (Rev. - Exp.)	$ (1,534,015)	$ (1,534,015)	$ (1,281,284)	$ (1,610,607)	$ (1,495,487)	$ 38,528	3%
Ending Fund Balance (Resources. - Exp.)	$ (1,412,265)	$ (1,412,265)	$ (1,085,715)	$ (1,488,857)	$ (1,335,143)	$ 77,122	5%

TOTAL BUDGET BY PROGRAM
FY 2001-02
MATERIALS MANAGEMENT
Agency 730

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7310	ADMINISTRATION	$ 259,425	$ 61,201	$ -	$ 320,626	$ 27,000
7320	PROCUREMENT	923,373	71,450	-	994,823	-
7360	RECORDS MANAGEMENT	46,694	-	-	46,694	-
	Totals:	$ 1,229,491	$ 132,651	$ -	$ 1,362,142	$ 27,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
MATERIALS MANAGEMENT
Agency 730

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
650 MISCELLANEOUS REVENUE	27,000	50,000	27,000	27,000	27,000	-	0%
Sub Total	$27,000	$50,000	$27,000	$27,000	$ 27,000	$ -	0%
Total Resources	$27,000	$50,000	$27,000	$27,000	$ 27,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,020,982	$1,009,104	$1,043,939	$1,078,312	$ 1,009,567	$ 34,372	3%
705 TEMPORARY PAY	5,448	4,153	5,448	5,448	5,448	-	0%
710 OVERTIME	4,219	2,202	4,219	1,981	1,981	2,238	53%
750 FRINGE BENEFITS	188,906	182,155	195,949	220,860	212,496	(16,547)	-8%
Subtotal	$1,219,555	$1,197,615	$1,249,555	$1,306,601	$ 1,229,491	$ 20,064	2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$15,900	$12,759	$15,900	$36,200	$ 35,900	$ (20,000)	-126%
803 FUEL	200	182	200	200	200	-	0%
804 NON-CAPITAL EQUIPMENT	5,000	-	12,000	6,000	5,000	7,000	58%
812 OTHER SERVICES	73,173	23,213	36,173	45,675	45,675	(9,502)	-26%
825 REPAIRS & MAINTENANCE	15,976	12,330	15,976	14,976	14,976	1,000	6%
839 INTERNAL SERVICE CHARGES	12,100	11,080	12,100	19,100	19,100	(7,000)	-58%
842 TRAVEL & EDUCATION	15,000	13,938	15,000	21,000	11,000	4,000	27%
843 POSTAGE/FREIGHT/SHIPPING	800	5,942	800	800	800	-	0%
Subtotal	$138,149	$79,444	$108,149	$143,951	$ 132,651	$ (24,502)	-23%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	19,000	-	-	-	-	
Subtotal	$0	$19,000	$0	$0	$ -	$ -	
Total Expenditures	$1,357,704	$1,296,059	$1,357,704	$1,450,552	$ 1,362,142	$ (4,438)	0%
Operating Balance (Rev. - Exp.)	($1,330,704)	($1,246,059)	($1,330,704)	($1,423,552)	$ (1,335,142)	$ (4,438)	0%

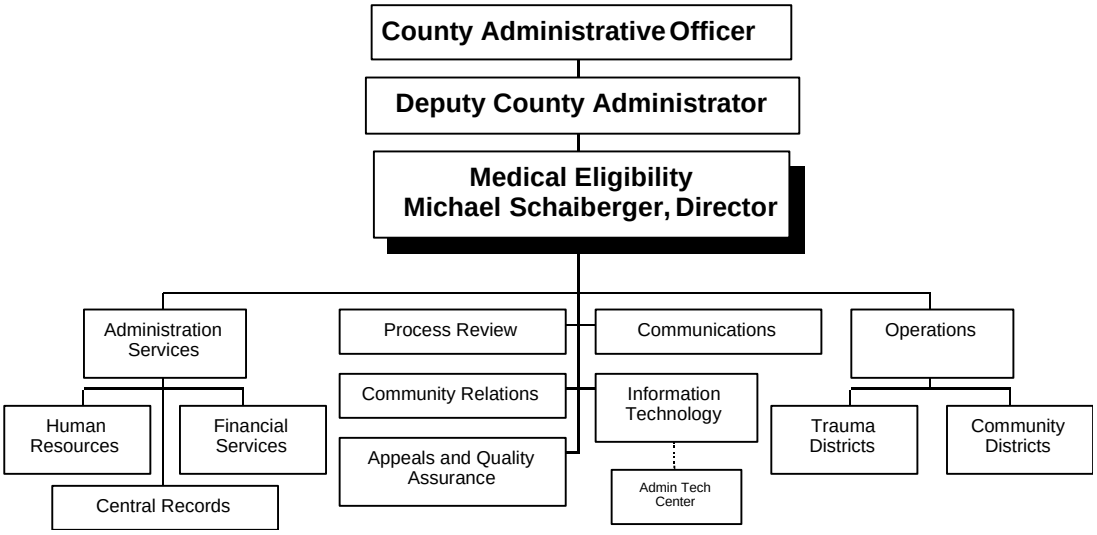
TOTAL BUDGET BY PROGRAM
FY 2001-02
MATERIALS MANAGEMENT REPROGRAPHICS
Agency 733

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7340	REPROGRAPHICS	$ 448,063	$ 408,575	$ 2,223	$ 858,861	$ 698,517
	Totals:	$ 448,063	$ 408,575	$ 2,223	$ 858,861	$ 698,517

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
MATERIALS MANAGEMENT REPROGRAPHICS
Agency 733

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$121,750	$195,569	$121,750	$121,750	$ 160,344	$ 38,594	32%
REVENUE							
636 INTERNAL SERVICE CHARGES	715,959	844,716	715,959	780,000	694,742	(21,217)	-3%
650 MISCELLANEOUS REVENUE	3,775	3,490	3,775	3,775	3,775	-	0%
Sub Total	$719,734	$848,206	$719,734	$783,775	$ 698,517	$ (21,217)	-3%
Total Resources	$841,484	$1,043,775	$841,484	$905,525	$ 858,861	$ 17,377	2%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$303,220	$294,717	$314,165	$365,772	$ 361,965	$ (47,800)	-15%
705 TEMPORARY PAY	1,500	-	1,500	1,500	1,500	-	0%
710 OVERTIME	3,436	2,446	3,436	3,436	3,437	(1)	0%
750 FRINGE BENEFITS	61,494	63,483	64,407	81,547	81,161	(16,755)	-26%
Subtotal	$369,650	$360,646	$383,508	$452,255	$ 448,063	$ (64,556)	-17%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$213,252	$211,922	$199,394	$230,627	$ 230,627	$ (31,233)	-16%
803 FUEL	900	566	900	900	900	-	0%
804 NON-CAPITAL EQUIPMENT	-	-	-	50,000	50,000	(50,000)	
812 OTHER SERVICES	7,142	5,787	8,642	10,466	10,466	(1,824)	-21%
820 OPERATING LEASES & RENTS	200	98	200	-	-	200	100%
825 REPAIRS & MAINTENANCE	90,000	80,062	90,000	90,000	90,000	-	0%
839 INTERNAL SERVICE CHARGES	3,486	2,814	3,486	6,916	6,916	(3,430)	-98%
842 TRAVEL & EDUCATION	2,000	1,008	500	2,000	2,000	(1,500)	-300%
880 TRANSFERS OUT	21,428	21,428	21,428	17,666	17,666	3,762	18%
Subtotal	$338,408	$323,685	$324,550	$408,575	$ 408,575	$ (84,025)	-26%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	214,987	199,100	214,987	110,000	2,223	212,764	99%
Subtotal	$214,987	$199,100	$214,987	$110,000	$ 2,223	$ 212,764	99%
Total Expenditures	$923,045	$883,431	$923,045	$970,830	$ 858,861	$ 64,183	7%
Operating Balance (Rev. - Exp.)	($203,311)	($35,225)	($203,311)	($187,055)	$ (160,344)	$ 42,966	21%
Ending Fund Balance (Resources - Exp.)	($81,561)	$160,344	($81,561)	($65,305)	$ (0)	$ 81,560	100%

MEDICAL ELIGIBILITY



MISSION

The mission of Department of Medical Eligibility (DoME) and Health Care Mandates (HCM) is to provide medical eligibility and risk management services for Maricopa County and the Board of Supervisors so they can ensure eligible indigent residents have access to health care coverage while controlling and reducing health care financial liability.

GOALS

- ↔ 20% reduction in indigent health care costs by FY2003 with appropriate access to health care for the indigents maintained:
- ↔ Reduce exposure of County liability related to invalid in-patient notifications.
- ↔ At least 90% in-patient approval rate within the 2-day retroactive period while reducing claims paid.
- ↔ Reduce costs associated with claims resolution, binding arbitration, and litigation.
- ↔ Reduction in error rates by FY2003:
- ↔ Achieve an annual error rate of 3% or less on approvals as defined by Arizona Health Care Cost Containment System (AHCCCS).
- ↔ Reduce liability arising from inappropriate denials.
- ↔ DoME and HCM will have the timely and accurate information needed to achieve the strategic goals for the County and the taxpayers by FY2003.

ISSUES

- ↔ Partnering and collaboration with the hospitals, Department of Economic Security, County Attorney, AHCCCS, and internal/external partners, especially HCM and DoME is minimal - causing increases in claims and error rates and therefore increases the County's financial risk.
- ↔ The cultural change from social service providers to risk managers challenge DoME's ability to sustain a qualified and educated workforce over the next two years.
- ↔ The impending financial crisis associated with financing of indigent health care is causing DoME and HCM to focus on managing risk and will challenge our departments to focus and direct process improvements while stabilizing our organization.
- ↔ Lack of valid, meaningful data will continue to inhibit the department's ability to manage effectively, create change in areas of influence, and respond to future trends (i.e. demographics).
- ↔ An exorbitant amount of claims which are largely not valid for the purpose of litigation are creating additional workload, cost and strained relations with hospitals which in turn could cause a fiscal crisis.

- External forces including medical provider legal counsel, Prop 200/204, population, and reduced reimbursements are greatly increasing provider notifications, which dictate and result in increased financial liability for the County.
- Due to a lack of judicial and legislative support, the County has experienced and will likely continue a massive increase of financial liability.
- Due to decreases in reimbursement and precedents in settlements, medical providers are expected to continue to pursue litigation which in turn will cause a financial drain for the County.
- Lack of operational procedures and their consistent application as well as inadequate integrated informational technology systems will continue to make it difficult for us to manage the County's financial liability.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Eligibility Determinations	62,317	94,191	72,612	80,000
Applications received	63,523	N/A	45,585	50,000
Medical Claims Processed Per Hour	2.7	N/A	N/A	N/A
% Captured Early Payment Discount	94.7%	N/A	N/A	N/A
Eligibility Decision Error Rate	5.3%	4.7%	2.3%	3.0%
% Eligibility Determined within 48 hours (of total approvals)	N/A	N/A	80.7%	85%
% of Positions Filled	N/A	10%	8%	6%
Average County Liability Days Paid per Claim	4.10	N/A	N/A	N/A

POSITION DISTRIBUTION

POSITION DISTRIBUTION
28 MEDICAL ELIGIBILITY

WORKING TITLE	FTE
ACCOUNTS PAYABLE CLERK	1.0
ADMIN ANALYST	1.0
APPEALS ADMIN ASSISTANT	1.0
APPEALS COORDINATOR	1.0
APPEALS MANAGER	1.0
APPEALS TECHNICIAN	1.0
CLAIMS LIAISON	1.0
COMMUNICATIONS MANAGER	1.0
COMMUNITY DISTRICT MANAGER	1.0
COMMUNITY RELATIONS COORDINATOR	1.0
DIRECTOR	1.0
DISTRICT SUPERVISOR	13.0
ELIGIBILITY CASE SPECIALIST	0.0
ELIGIBILITY INTERVIEWER	146.5
ELIGIBILITY SUPPORT SPECIALIST	53.0
EMPLOYEE & ORG RESOURCE MANAGER	1.0
EXECUTIVE ASSISTANT	1.0
FINANCE & ADMIN MANAGER	1.0
HELP DESK COORDINATOR	1.0
HR ANALYST	1.0
HR ASSISTANT	1.0
HR COORDINATOR	1.0
INVENTORY SPECIALIST	1.0
IT MANAGER	1.0
LAN ADMINISTRATOR	1.0
LEAD RECORDS TECHNICIAN	1.0
MANAGEMENT ANALYST	1.0
OPERATIONS EXECUTIVE ASSISTANT	1.0
OPERATIONS MANAGER	1.0
PC LAN TECH	1.0
PROGRAMMER ANALYST	1.0
QC/QA MANAGER	1.0
RECEPTIONIST	1.0
RECORDS TECHNICIAN	4.0

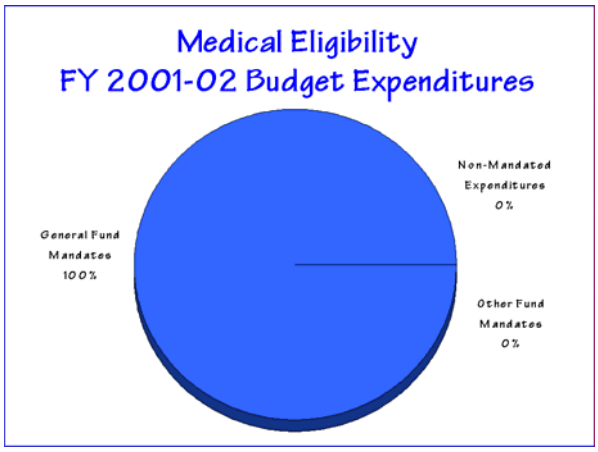
WORKING TITLE	FTE
SENIOR FINANCIAL ANALYST	1.0
TEAM LEADER	41.0
TRAINER	3.0
TRAUMA DISTRICT MANAGER	1.0
TOTAL	291.5

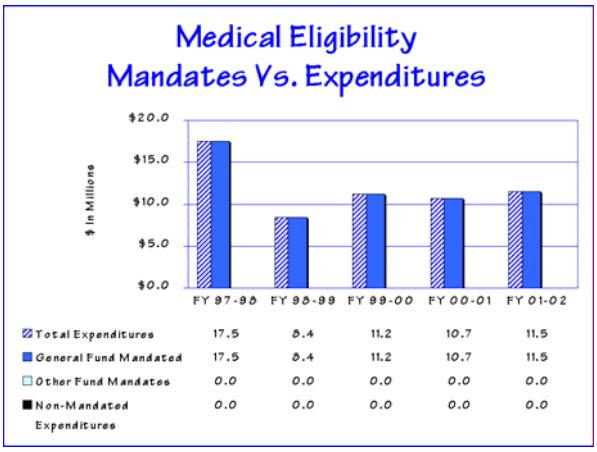
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 13,674,840	$ 13,674,840
FY 1997-98 Actuals	$ 17,492,651	$ 17,492,651
FY 1998-99 Actuals	$ 8,410,297	$ 8,410,297
FY 1999-00 Actuals	$ 11,199,000	$ 11,199,000
FY 2000-01 Estimate	$ 10,681,729	$ 10,681,729
FY 2001-02 Adopted Budget	$ 11,474,510	$ 11,474,510

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 13,674,840	$ 13,674,840
FY 1997-98 Actuals	$ 17,492,651	$ 17,492,651
FY 1998-99 Actuals	$ 8,410,297	$ 8,410,297
FY 1999-00 Actuals	$ 11,199,000	$ 11,199,000
FY 2000-01 Estimate	$ 10,681,729	$ 10,681,729
FY 2001-02 Adopted Budget	$ 11,474,510	$ 11,474,510

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

FINANCIAL ELIGIBILITY DETERMINATIONS FOR AHCCCS

AUTHORITY	A.R.S. § 11-291 Hospitalization and medical care of indigent sick; eligibility standards for indigent health services; A.R.S. § 11-297 Hospital treatment, application; indigence standards; erroneous determinations; care at a private or university hospital; A.R.S. Title 36, Chapter 29, Article 1 Arizona Health Care Cost Containment System (AHCCCS); Baca vs Campbell, Civ 78-360 Affirms the right for an applicant to complete a written application and be provided with written notice of the decision and reason(s) for the decision; Perez vs Maricopa County, Civ 87-02038 Orders an appeal and hearing process for disputed eligibility or claims determinations.
HISTORY/ BACKGROUND	Statutory Changes in 1982 outlined responsibilities to Counties for performing eligibility determinations for the state AHCCCS program.
MANDATE DESCRIPTION	Functions as a program agent to the Arizona Health Care Cost Containment System (AHCCCS) in the determination of applicant financial eligibility for AHCCCS benefits and the intake and referral of applications to the Department of Economic Security (DES).

HEARING AND APPEALS UNIT

AUTHORITY	Perez vs Maricopa County, Civ 87-02038 Orders an appeal and hearing process for disputed eligibility or claims determinations
HISTORY/ BACKGROUND	The Arizona Supreme Court determined that Maricopa County had failed to provide health care providers or persons seeking County indigent eligibility with a grievance and appeals process. In response, Maricopa County implemented a process similar to the AHCCCS grievance and appeals process.
MANDATE DESCRIPTION	The County must provide a hearing officer to hear testimony relating to grievances filed by providers seeking payments or by persons denied eligibility. The hearing officer must render a written decision.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

MEDICAL ELIGIBILITY
Department 28

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 10,251,947	$ 1,160,805	$ 61,758	$ 11,474,510	$ 8,482,366
SUB-TOTAL	$ 10,251,947	$ 1,160,805	$ 61,758	$ 11,474,510	$ 8,482,366
TOTAL FUNDS	$ 10,251,947	$ 1,160,805	$ 61,758	$ 11,474,510	$ 8,482,366

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

MEDICAL ELIGIBILITY
Department 28

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	1,125,668	1,125,668	1,059,329	1,125,668	8,482,366	7,356,698	654%
635 OTHER CHARGES FOR SERVICES	-	-	5,600	-	-	-	
Sub Total	$ 1,125,668	$ 1,125,668	$ 1,064,929	$ 1,125,668	$ 8,482,366	$ 7,356,698	654%
Total Resources	$ 1,125,668	$ 1,125,668	$ 1,064,929	$ 1,125,668	$ 8,482,366	$ 7,356,698	654%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 8,042,629	$ 7,874,636	$ 7,138,179	$ 8,983,804	$ 7,517,836	$ 356,800	5%
705 TEMPORARY PAY	50,000	50,004	148,727	68,744	68,744	(18,740)	-37%
710 OVERTIME	50,000	70,000	212,592	197,560	197,560	(127,560)	-182%
750 FRINGE BENEFITS	1,746,908	1,825,271	1,553,711	2,128,773	2,027,247	(201,976)	-11%
790 OTHER PERSONAL SERVICES	-	69,626	11,848	-	440,560	(370,934)	-533%
796 PERSONAL SERVICES ALLOC.-IN	-	-	52,975	-	-	-	
Subtotal	$ 9,889,537	$ 9,889,537	$ 9,118,032	$ 11,378,881	$ 10,251,947	$ (362,410)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 100,000	$ 77,416	$ 112,557	$ 94,400	$ 94,400	$ (16,984)	-22%
802 MEDICAL SUPPLIES	-	240	-	10,000	10,000	(9,760)	-4067%
803 FUEL	22,000	12,000	7,562	10,000	10,000	2,000	17%
804 NON-CAPITAL EQUIPMENT	51,323	51,323	173,750	88,000	88,000	(36,677)	-71%
811 HEALTH CARE SERVICES	-	-	(4,670)	-	-	-	
812 OTHER SERVICES	174,000	180,000	178,725	130,480	130,480	49,520	28%
820 OPERATING LEASES & RENTS	617,446	674,090	737,092	660,146	660,146	13,944	2%
825 REPAIRS & MAINTENANCE	15,900	15,900	11,168	24,440	24,440	(8,540)	-54%
839 INTERNAL SERVICE CHARGES	85,280	86,180	112,687	40,000	97,139	(10,959)	-13%
842 TRAVEL & EDUCATION	10,000	27,000	32,620	25,000	25,000	2,000	7%
843 POSTAGE/FREIGHT/SHIPPING	60,200	12,000	29,316	20,000	20,000	(8,000)	-67%
850 UTILITIES	3,000	3,000	1,690	78,339	1,200	1,800	60%
Subtotal	$ 1,139,149	$ 1,139,149	$ 1,392,497	$ 1,180,805	$ 1,160,805	$ (21,656)	-2%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	171,200	171,200	171,199	61,758	61,758	109,442	64%
Subtotal	$ 171,200	$ 171,200	$ 171,199	$ 61,758	$ 61,758	$ 109,442	64%
Total Expenditures	$ 11,199,886	$ 11,199,886	$ 10,681,729	$ 12,621,444	$ 11,474,510	$ (274,624)	-2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
MEDICAL ELIGIBILITY
Agency 280

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2805	DIRECTORS OFFICE	$ 937,039	$ 113,716	$ 35,000	$ 1,085,755	$ -
2810	ADMINISTRATION SERVICES	1,327,568	488,587	26,758	1,842,913	8,482,366
2840	OPERATIONS	7,987,341	558,502	-	8,545,843	-
	Totals:	$ 10,251,947	$ 1,160,805	$ 61,758	$ 11,474,510	$ 8,482,366

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
MEDICAL ELIGIBILITY
Agency 280

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	1,125,668	1,059,329	1,125,668	1,125,668	8,482,366	7,356,698	654%
635 OTHER CHARGES FOR SERVICES	-	5,600	-	-	-	-	
Sub Total	$1,125,668	$1,064,929	$1,125,668	$1,125,668	$ 8,482,366	$ 7,356,698	654%
Total Resources	$1,125,668	$1,064,929	$1,125,668	$1,125,668	$ 8,482,366	$ 7,356,698	654%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$8,042,629	$7,138,179	$7,874,636	$8,983,804	$ 7,517,836	$ 356,800	5%
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710 OVERTIME	50,000	212,592	70,000	197,560	197,560	(127,560)	-182%
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796 PERSONAL SERVICES ALLOC.-IN	-	52,975	-	-	-	-	
Subtotal	$9,889,537	$9,118,032	$9,889,537	$11,378,881	$ 10,251,947	$ (362,410)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$100,000	$112,557	$77,416	$94,400	$ 94,400	$ (16,984)	-22%
802 MEDICAL SUPPLIES	-	-	240	10,000	10,000	(9,760)	-4067%
803 FUEL	22,000	7,562	12,000	10,000	10,000	2,000	17%
804 NON-CAPITAL EQUIPMENT	51,323	173,750	51,323	88,000	88,000	(36,677)	-71%
811 HEALTH CARE SERVICES	-	(4,670)	-	-	-	-	
812 OTHER SERVICES	174,000	178,725	180,000	130,480	130,480	49,520	28%
820 OPERATING LEASES & RENTS	617,446	737,092	674,090	660,146	660,146	13,944	2%
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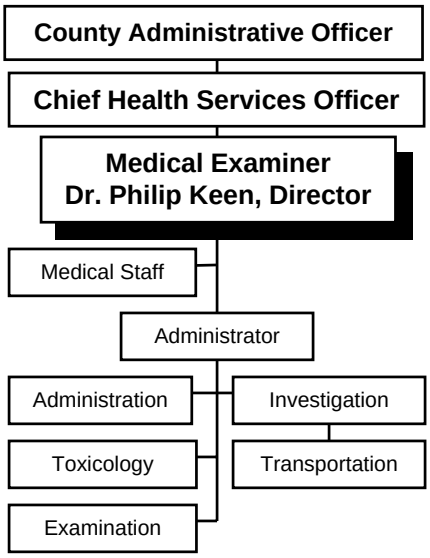
842 TRAVEL & EDUCATION	10,000	32,620	27,000	25,000	25,000	2,000	7%
843 POSTAGE/FREIGHT/SHIPPING	60,200	29,316	12,000	20,000	20,000	(8,000)	-67%
850 UTILITIES	3,000	1,690	3,000	78,339	1,200	1,800	60%
Subtotal	$1,139,149	$1,392,497	$1,139,149	$1,180,805	$ 1,160,805	$ (21,656)	-2%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	171,200	171,199	171,200	61,758	61,758	109,442	64%
Subtotal	$171,200	$171,199	$171,200	$61,758	$ 61,758	$ 109,442	64%
Total Expenditures	$11,199,886	$10,681,729	$11,199,886	$12,621,444	$ 11,474,510	$ (274,624)	-2%
Operating Balance (Rev. - Exp.)	($10,074,218)	($9,616,800)	($10,074,218)	($11,495,776)	$ (2,992,144)	$ 7,082,074	70%

MEDICAL EXAMINER



MISSION

The Mission of the Office of the Medical Examiner (ME) is to provide medicolegal investigations into all deaths requiring a public inquiry to determine and record the cause and manner of death for the families of the decedent, and the legal and medical community so that they can effect a resolution and have closure, affix responsibility, and protect public health and safety.

GOALS

- Improve service to families and other agencies by completing cases within established timeframes by FY 2003, i.e., 90% of cases closed in 45 days and 100% in 90 days.
- By June 2002, implement additional procedures to better secure drugs taken into custody, strengthen security measures taken for valuables, increase the accuracy rate of initial data entry on admission records to 90%, and free investigators and transporters from the office to go to scenes and provide time for investigators to complete necessary follow-up contacts on investigations.
- Secure sufficient staff by FY 03 to provide examination, laboratory, transcription and office support for the increased number of doctors and to make the most effective use of the education, training and skills of employees in order to achieve our first goal.
- Reduce turnover to 10% or less and retain experienced staff by bringing salaries to job market levels and increase skills and abilities among staff through training and the development of career ladders to retain the most skilled and versatile employees by July 2003.
- Continue to replace older, outworn equipment according to an established replacement schedule in order to achieve a reliable completion of toxicology reports within 30 days on 90% of the cases, and acquire new desktop information technology to provide the public greater access to information and reports by FY 03.
- Review and revise all operational policies, procedures, standard practices, safety and chain of custody/security requirements to consider the changes that will need to occur with the move to the new Forensic Sciences facility and by July 2002, implement changes in advance of the move, wherever practicable, to minimize the impact on day-to-day operations during and immediately following the relocation.
- Acquire additional resources to bring department operations up to acceptable standards to efficiently process the current caseload and meet established timeframes for case closure (first goal), e.g., seeking federal grant for a deoxyribonucleic acid (DNA) lab in FY 02 in order to expand laboratory services to include DNA analysis of samples primarily on homicide cases.

ISSUES

- ↔ Significant growth in the population of Maricopa County will result in a rising death rate and a proportional increase in the Medical Examiner caseload in the next five years.
- ↔ High turnover and understaffing, coupled with older, outworn and unreliable equipment will result in decreased productivity, lost work time, higher costs, an inefficient use of resources, and impede our ability to attain a reliable timely closure of cases by 2003.
- ↔ The move to a new facility in 2002 will result in overall positive changes in the internal culture and working environment of the department.
- ↔ The increasing demand for training and educational opportunities from other agencies, such as law enforcement and medical providers, will cause increases in workload and greater time demands to be placed on the Medical Examiners and other employees to provide training sessions to other agencies in the next two years.
- ↔ Heightened public interest in the forensic sciences and substance abuse awareness will create increasing demands from social agencies and individuals for the Office of the Medical Examiner to provide educational opportunities for at-risk groups and the public in general in the next two years which will result in more work and time taken in preparing and presenting public education programs.
- ↔ New technology will allow our office to link with other ME/Coroner offices and other outside agencies to more easily share information on cases, medical and forensic findings, identify at-risk patterns, potential problem resolutions, and to electronically distribute reports in the next two to five years.
- ↔ A trace evidence laboratory and DNA laboratory will become the norm for ME/Coroner offices, which will result in, the need to expand laboratory services into these areas within the next five years.
- ↔ Legal requirements of court cases, particularly homicide prosecutions, will require that the Office of the Medical Examiner seek appropriate certifications to demonstrate that we are meeting the higher legal standards.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Total # of Cases	3,848	3785	3793	4035
% of Cases Autopsied	62%	61%	60%	60%
Average Days to Case Closure	53	50	42	N/A
% within 45 Days	47%	40%	50%	60%
% within 90 Days	86%	82%	76%	90%
Average Days For Tox. Results	31	33	37	N/A
Average Days For Initial Transcription	7	6	6	N/A
% Investigation Summaries Completed	30%	37%	92%	95%
% Employee Turnover	24%	21%	18%	15%

POSITION DISTRIBUTION

POSITION DISTRIBUTION
29 MEDICAL EXAMINER

WORKING TITLE	FTE
ADMINISTRATIVE ASSISTANT	2.0
ADMINISTRATIVE ASSISTANT I	2.0
ADMINISTRATIVE ASSISTANT II	1.0
ADMINISTRATIVE ASSISTANT III	1.0
ADMINISTRATOR	1.0
ADMITTING CLERK	2.0
ASST FORENSIC TOXICOLOGST	1.0
CHEMIST	3.0
CHIEF MEDICAL EXAMINER	1.0
EVIDENCE TECHNICIAN	2.0
FORENSIC ASSISTANT	6.0
FORENSIC ASSISTANT SUPVSR	1.0
FORENSIC TECHNICIAN	3.0
FORENSIC TOXICOLOGIST	2.0

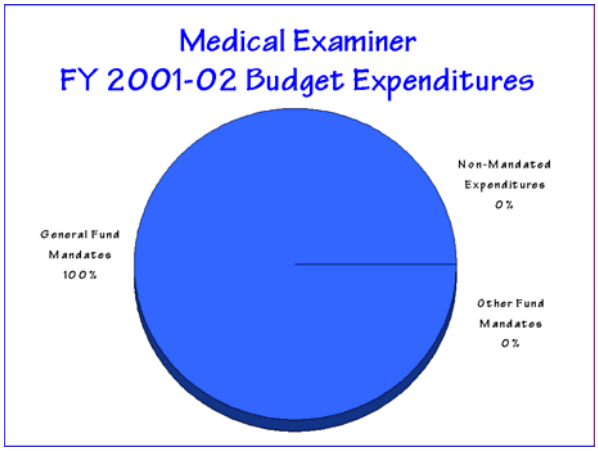
WORKING TITLE	FTE
HISTOTECHNOLOGIST I	1.0
HISTOTECHNOLOGIST II	1.0
MEDICAL EXAMINER	8.0
MEDICAL EXAMINER ASSOC	1.0
MEDICAL EXAMINER TRANSPORTER	6.0
MEDICAL INVESTIGATOR	9.0
MEDICAL INVESTIGATOR-SR	1.0
MEDICAL TRANSCRIBER	1.0
MEDICAL TRANSCRIBER II	4.0
OFFICE MANAGER	1.0
PC SUPPORT SPECIALIST	1.0
TOTAL	62.0

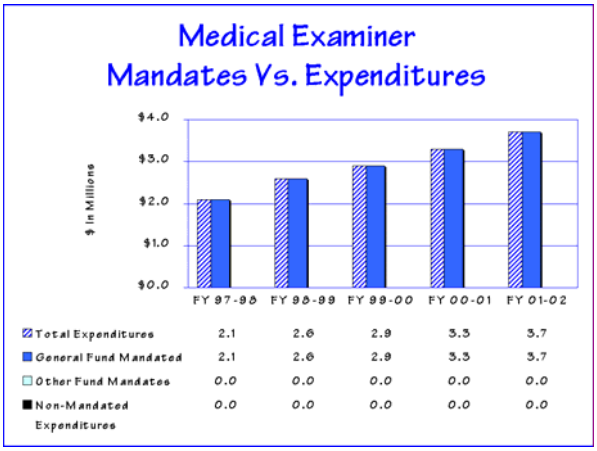
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 2,116,318	$ 2,116,318
FY 1997-98 Actuals	$ 2,055,559	$ 2,055,559
FY 1998-99 Actuals	$ 2,607,795	$ 2,607,795
FY 1999-00 Actuals	$ 2,939,906	$ 2,939,906
FY 2000-01 Estimate	$ 3,250,527	$ 3,250,527
FY 2001-02 Adopted Budget	$ 3,693,196	$ 3,693,196

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 2,116,318	$ 2,116,318
FY 1997-98 Actuals	$ 2,055,559	$ 2,055,559
FY 1998-99 Actuals	$ 2,607,795	$ 2,607,795
FY 1999-00 Actuals	$ 2,939,906	$ 2,939,906
FY 2000-01 Estimate	$ 3,250,527	$ 3,250,527
FY 2001-02 Adopted Budget	$ 3,693,196	$ 3,693,196

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

MEDICAL EXAMINER

AUTHORITY

A.R.S. §§ 11-591 through 11-600 County Medical Examiner

HISTORY/ BACKGROUND

The Medical Examiner reviews and authorizes all death certificates prior to cremation and has the sole responsibility for conducting complete and objective medico-legal investigations of unattended, violent, sudden, unexpected and suspicious deaths.

MANDATE DESCRIPTION

The Medical Examiner must review and report on the following categories of death: Death occurring when not under the care of a physician for a potentially fatal illness or when an attending physician is unavailable to sign the death certificate; Death resulting from violence; Death occurring suddenly when in apparent good health; Death occurring in prison; Death occurring in a suspicious, unusual, or unnatural manner; Death believed related to the decedents occupation or employment; Death believed to present a public health hazard; Death occurring during a surgical or anesthetic procedure. The Medical Examiner must review and authorize all death certificates prior to cremation of decedent's remains.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

MEDICAL EXAMINER
Department 29

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 3,206,417	$ 400,324	$ 86,455	$ 3,693,196	$ 420,000
SUB-TOTAL	$ 3,206,417	$ 400,324	$ 86,455	$ 3,693,196	$ 420,000
TOTAL FUNDS	$ 3,206,417	$ 400,324	$ 86,455	$ 3,693,196	$ 420,000

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

MEDICAL EXAMINER
Department 29

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	-	138,750	46,250	-	-	(138,750)	-100%
635 OTHER CHARGES FOR SERVICES	235,000	235,000	225,532	420,000	420,000	185,000	79%
650 MISCELLANEOUS REVENUE	-	-	7,791	-	-	-	
Sub Total	$ 235,000	$ 373,750	$ 279,573	$ 420,000	$ 420,000	$ 46,250	12%
Total Resources	$ 235,000	$ 373,750	$ 279,573	$ 420,000	$ 420,000	$ 46,250	12%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 2,285,572	$ 2,366,314	$ 2,133,213	$ 2,539,409	$ 2,539,409	$ (173,095)	-7%
705 TEMPORARY PAY	73,123	75,032	132,730	84,316	84,316	(9,284)	-12%
710 OVERTIME	20,207	35,207	57,519	4,305	4,305	30,902	88%
750 FRINGE BENEFITS	439,252	472,198	398,877	554,679	554,679	(82,481)	-17%
790 OTHER PERSONAL SERVICES	-	4,000	17,839	23,708	23,708	(19,708)	-493%
Subtotal	$ 2,818,154	$ 2,952,751	$ 2,740,178	$ 3,206,417	$ 3,206,417	$ (253,666)	-9%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 25,800	$ 25,953	$ 28,148	$ 41,068	$ 41,068	$ (15,115)	-58%
802 MEDICAL SUPPLIES	149,312	149,312	149,008	149,312	149,312	-	0%
803 FUEL	7,343	7,343	9,155	10,839	10,839	(3,496)	-48%
804 NON-CAPITAL EQUIPMENT	17,000	23,000	23,000	23,000	23,000	-	0%
810 LEGAL SERVICES	-	-	(128)	-	-	-	
811 HEALTH CARE SERVICES	50,000	50,000	49,600	50,000	50,000	-	0%
812 OTHER SERVICES	49,615	51,615	52,521	40,700	40,700	10,915	21%
820 OPERATING LEASES & RENTS	8,000	8,000	7,249	9,800	9,800	(1,800)	-23%
825 REPAIRS & MAINTENANCE	49,200	45,200	37,845	41,997	41,997	3,203	7%
839 INTERNAL SERVICE CHARGES	17,120	17,120	17,159	23,026	23,026	(5,906)	-34%
842 TRAVEL & EDUCATION	-	-	18,733	445	445	(445)	
843 POSTAGE/FREIGHT/SHIPPING	400	400	2,024	5,400	5,400	(5,000)	-1250%
850 UTILITIES	4,737	4,737	3,489	4,737	4,737	-	0%
Subtotal	$ 378,527	$ 382,680	$ 397,804	$ 400,324	$ 400,324	$ (17,644)	-5%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	70,771	70,771	64,110	64,385	86,455	(15,684)	-22%
950 DEBT SERVICE	-	-	48,435	-	-	-	
Subtotal	$ 70,771	$ 70,771	$ 112,545	$ 64,385	$ 86,455	$ (15,684)	-22%
Total Expenditures	$ 3,267,452	$ 3,406,202	$ 3,250,527	$ 3,671,126	$ 3,693,196	$ (286,994)	-8%

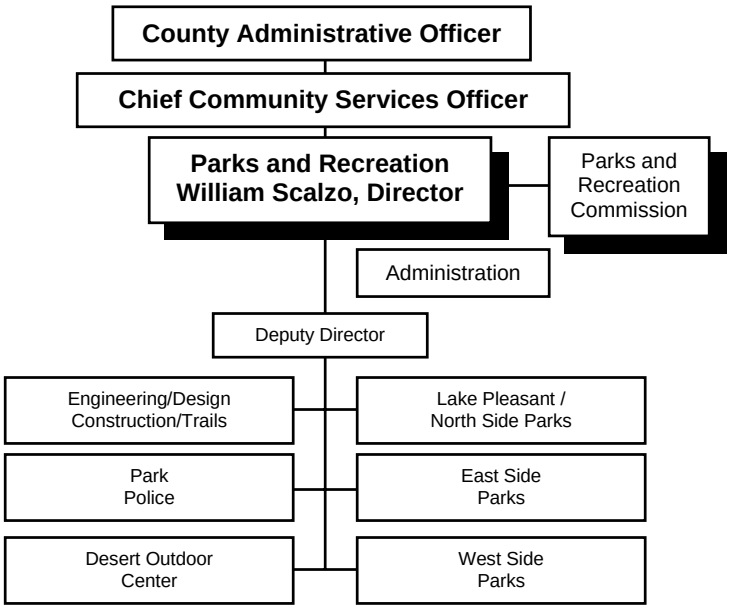
TOTAL BUDGET BY PROGRAM
FY 2001-02
MEDICAL EXAMINER
Agency 290

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2910	ADMIN	$ 531,798	$ 76,231	$ -	$ 608,029	$ 420,000
2920	EXAMINATION	365,449	112,897	-	478,346	-
2930	MEDICAL STAFF	1,251,638	-	-	1,251,638	-
2940	TOXICOLOGY	464,488	175,864	64,385	704,737	-
2950	INVESTIGATION	390,506	-	-	390,506	-
2960	TRANSPORTATION	202,538	35,332	22,070	259,940	-
	Totals:	$ 3,206,417	$ 400,324	$ 86,455	$ 3,693,196	$ 420,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
MEDICAL EXAMINER
Agency 290

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	-	46,250	138,750	-	-	(138,750)	-100%
635 OTHER CHARGES FOR SERVICES	235,000	225,532	235,000	420,000	420,000	185,000	79%
650 MISCELLANEOUS REVENUE	-	7,791	-	-	-	-	
Sub Total	$235,000	$279,573	$373,750	$420,000	$ 420,000	$ 46,250	12%
Total Resources	$235,000	$279,573	$373,750	$420,000	$ 420,000	$ 46,250	12%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$2,285,572	$2,133,213	$2,366,314	$2,539,409	$ 2,539,409	$ (173,095)	-7%
705 TEMPORARY PAY	73,123	132,730	75,032	84,316	84,316	(9,284)	-12%
710 OVERTIME	20,207	57,519	35,207	4,305	4,305	30,902	88%
750 FRINGE BENEFITS	439,252	398,877	472,198	554,679	554,679	(82,481)	-17%
790 OTHER PERSONAL SERVICES	-	17,839	4,000	23,708	23,708	(19,708)	-493%
Subtotal	$2,818,154	$2,740,178	$2,952,751	$3,206,417	$ 3,206,417	$ (253,666)	-9%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$25,800	$28,148	$25,953	$41,068	$ 41,068	$ (15,115)	-58%
802 MEDICAL SUPPLIES	149,312	149,008	149,312	149,312	149,312	-	0%
803 FUEL	7,343	9,155	7,343	10,839	10,839	(3,496)	-48%
804 NON-CAPITAL EQUIPMENT	17,000	23,000	23,000	23,000	23,000	-	0%
810 LEGAL SERVICES	-	(128)	-	-	-	-	
811 HEALTH CARE SERVICES	50,000	49,600	50,000	50,000	50,000	-	0%
812 OTHER SERVICES	49,615	52,521	51,615	40,700	40,700	10,915	21%
820 OPERATING LEASES & RENTS	8,000	7,249	8,000	9,800	9,800	(1,800)	-23%
825 REPAIRS & MAINTENANCE	49,200	37,845	45,200	41,997	41,997	3,203	7%
839 INTERNAL SERVICE CHARGES	17,120	17,159	17,120	23,026	23,026	(5,906)	-34%
842 TRAVEL & EDUCATION	-	18,733	-	445	445	(445)	
843 POSTAGE/FREIGHT/SHIPPING	400	2,024	400	5,400	5,400	(5,000)	-1250%
850 UTILITIES	4,737	3,489	4,737	4,737	4,737	-	0%
Subtotal	$378,527	$397,804	$382,680	$400,324	$ 400,324	$ (17,644)	-5%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	70,771	64,110	70,771	64,385	86,455	(15,684)	-22%
950 DEBT SERVICE	-	48,435	-	-	-	-	
Subtotal	$70,771	$112,545	$70,771	$64,385	$ 86,455	$ (15,684)	-22%
Total Expenditures	$3,267,452	$3,250,527	$3,406,202	$3,671,126	$ 3,693,196	$ (286,994)	-8%
Operating Balance (Rev. - Exp.)	($3,032,452)	($2,970,954)	($3,032,452)	($3,251,126)	$ (3,273,196)	$ (240,744)	-8%

PARKS AND RECREATION



MISSION

The mission of the Parks and Recreation Department is to provide recreational and educational opportunities while protecting park resources for residents and visitors so they can enjoy a safe and meaningful outdoor experience.

VISION

Our vision is for the Maricopa County Parks and Recreation Department to be the recognized leader in the delivery of regional park services by fully utilizing existing and future park resources.

GOALS

- By July 2002 we will increase community involvement and awareness through improved marketing and education programs in order to increase park attendance, revenues and funding
- By July 2003 we will increase employee satisfaction and reduce the turnover rate to the county average by providing staff incentives, competitive wages and advancement opportunities within the department, which will result in a workforce motivated to serve our customers.
- By July 2003 we will identify and begin creation of buffer zones through acquisition of land and park planning to isolate park use areas from the effect of off-park development to preserve a positive park experience.
- By July 2003 we will identify and fund the additional needed facilities and operational costs for each park for the next five years.
- By July 2004, Parks and Recreation will become non-reliant on the general fund, without reduction in our current funding level and without a reduction in customer satisfaction as assessed by an independent third party.

ISSUES

- Increased urban encroachment on our county parks will create a negative experience for many park visitors and potential loss of park land.
- The continuing population growth and changing demographics of our customers will cause the existing park facilities to be inadequate for the public's needs.
- Competition from the outside job market affects how the department retains, promotes or hires staff.

- Non-competitive pay and limited advancement opportunities have a negative impact on morale, which can lead to poor customer service.
- The external trend of a booming economy will affect the department by increasing visits and impact on resources while county money will be spent on increased demand for mandated services.
- Current resources and funding sources cannot keep pace with growing demand and will result in loss of staff, facility repair and services provided.
- Changes in legislation could significantly affect operations and resource allocations.
- A lack of awareness of park services and benefits results in under-funding and under-utilization.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Amount of grant revenue awarded	$40,851	$150,000	$2,240	$78,750
# of volunteer hours	73,765	82,765	65,948	68,000
Number of employees per developed acre	1,731	1,543	N/A	N/A
Increase revenue system wide by 10%	$3,038,129	$3,434,063	$4,047,666	$4,163,081
Provide overall customer satisfaction with a minimal number of complaints	N/A	N/A	N/A	N/A
Increase number of special events system wide by 10%	214	531	519	560
Maintain volunteer host program keeping 90% of residence sites occupied during winter season	100%	100%	100%	100%
Increase number of grant applications by 10%	11	3	2	5
Increase donations from user groups and corporate donors system wide by 10%	$89,451	$15,547	$18,134	$25,500
Strive for highest occupancy rate possible for the Desert Outdoor Center.	$128,991	$140,000	$163,845	$180,000
Percent of tax subsidy as compared to total budget	26.0%	20.0%	27.9%	15.2%
% increase in revenues from camping & entry fees	22%	29%	0%	3%
Percent of participant growth/decline	4%	8%	78%	79%
% increase in revenues from concessions & merchandise	128%	10%	23%	28%
Cost per household per year	N/A	N/A	N/A	N/A
Number of ADA Services Compared to Services Offered	N/A	N/A	N/A	N/A

POSITION DISTRIBUTION

POSITION DISTRIBUTION
30 PARKS & RECREATION

WORKING TITLE	FTE
ACCOUNTANT I	2.0
ACCOUNTING ASSISTANT	1.0
ADMINISTRATIVE ASSISTANT	1.0
ADMINISTRATIVE ASSISTANT I	1.0
ADMINISTRATIVE COORDINATOR	2.0
ADMINISTRATIVE COORDINATOR I	1.0
ADMINISTRATOR II	1.0
ADMINSTRATIVE SUPERVISOR	1.0
CHIEF COMMUNITY SVCS OFFICER	1.0
CIVIL ENGINEER-SR	1.0
CONTACT STATION ASSISTANT	2.0
CONTACT STATION SUPERVISOR	1.0
CONTRACT SPECIALIST II	1.0
DEPUTY DIRECTOR	1.0
EXECUTIVE ASSISTANT	1.0
MARKETING COORDINATOR	1.0
PARK DESIGNER	2.0
PARK EDUCATOR	9.0
PARK MAINTENANCE SUPERVISOR	1.0
PARK OFFICE CLERK	2.5
PARK POLICE	12.0
PARK POLICE OFFICER	3.0
PARK SUPERVISOR	9.0
PARKS MAINTENANCE SUPERVISOR	1.0
PARKS MAINTENANCE WORKER	21.0
POLICE DEPUTY CHIEF	1.0
POLICE LIEUTENANT	1.0

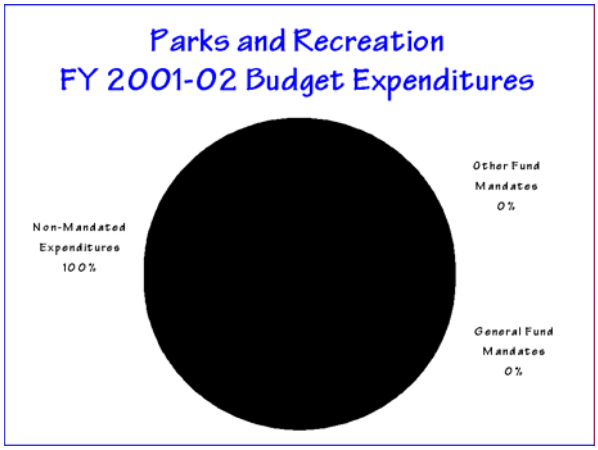
WORKING TITLE	FTE
POLICE SERGEANT	2.0
SENIOR ACCOUNTANT	1.0
TRADES SPECIALIST	5.0
TRADES SPECIALIST SUPERVISOR	1.0
TRAILS PLANNER	2.0
TRAILS PROJECT PLANNER	1.0
TRAILS WORKER	2.0
TOTAL	95.5

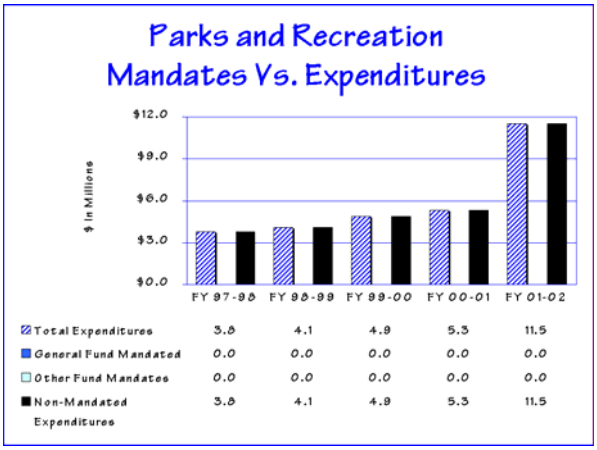
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 2,150,436	$ 1,294,160	$ 3,444,596
FY 1997-98 Actuals	$ 1,259,868	$ 2,497,004	$ 3,756,872
FY 1998-99 Actuals	$ 1,279,059	$ 2,989,918	$ 4,268,977
FY 1999-00 Actuals	$ 1,334,263	$ 3,523,441	$ 4,857,704
FY 2000-01 Estimate	$ 1,487,359	$ 3,852,901	$ 5,340,260
FY 2001-02 Adopted Budget	$ 1,749,747	$ 9,771,831	$ 11,521,578

Total Non-Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 2,150,436	$ 1,294,160	$ 3,444,596
FY 1997-98 Actuals	$ 1,259,868	$ 2,497,004	$ 3,756,872
FY 1998-99 Actuals	$ 1,279,059	$ 2,822,512	$ 4,101,571
FY 1999-00 Actuals	$ 1,334,263	$ 3,523,441	$ 4,857,704
FY 2000-01 Estimate	$ 1,487,359	$ 3,852,901	$ 5,340,260
FY 2001-02 Adopted Budget	$ 1,749,747	$ 9,771,831	$ 11,521,578

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

PARKS & RECREATION
Department 30

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 1,183,976	$ 544,771	$ 21,000	$ 1,749,747	$ -
SPECIAL REVENUE	2,610,385	1,012,373	6,149,073	9,771,831	4,163,081
SUB-TOTAL	$ 3,794,361	$ 1,557,144	$ 6,170,073	$ 11,521,578	$ 4,163,081
TOTAL FUNDS	$ 3,794,361	$ 1,557,144	$ 6,170,073	$ 11,521,578	$ 4,163,081

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

PARKS & RECREATION
Department 30

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 2,005,100	$ 2,005,100	$ 8,275,892	$ 8,253,178	$ 8,264,809	$ 6,259,709	312%
REVENUE							
615 GRANTS	-	-	2,458	-	-	-	
620 OTHER INTERGOVERNMENTAL	713,520	713,520	143,570	569,205	569,205	(144,315)	-20%
635 OTHER CHARGES FOR SERVICES	2,441,197	2,441,197	2,219,858	2,483,676	2,483,676	42,479	2%
645 INTEREST EARNINGS	-	-	87,672	-	-	-	
650 MISCELLANEOUS REVENUE	1,016,652	1,016,652	1,366,981	1,110,200	1,110,200	93,548	9%
Sub Total	$ 4,171,369	$ 4,171,369	$ 3,820,539	$ 4,163,081	$ 4,163,081	$ (8,288)	0%
Total Resources	$ 6,176,469	$ 6,176,469	$ 12,096,431	$ 12,416,259	$ 12,427,890	$ 6,251,421	101%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 2,913,476	$ 2,906,428	$ 2,760,158	$ 3,343,205	$ 2,930,112	$ (23,684)	-1%
705 TEMPORARY PAY	80,000	80,000	95,951	93,000	93,000	(13,000)	-16%
710 OVERTIME	21,186	21,186	116,538	28,665	28,665	(7,479)	-35%
750 FRINGE BENEFITS	658,622	665,669	581,737	808,784	751,920	(86,250)	-13%
790 OTHER PERSONAL SERVICES	65,000	65,000	2,736	309,512	137,467	(72,467)	-111%
795 PERSONAL SERVICES ALLOC.-OUT	(670,358)	(670,358)	(668,543)	(755,879)	(755,879)	85,521	13%
796 PERSONAL SERVICES ALLOC.-IN	535,982	535,982	535,982	609,076	609,076	(73,094)	-14%
Subtotal	$ 3,603,908	$ 3,603,907	$ 3,424,559	$ 4,436,363	$ 3,794,361	$ (190,453)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 158,890	$ 171,890	$ 201,631	$ 216,970	$ 426,586	$ (254,696)	-148%
803 FUEL	82,500	80,500	102,869	86,245	86,245	(5,745)	-7%
804 NON-CAPITAL EQUIPMENT	45,000	45,000	50,601	29,536	6,000	39,000	87%
812 OTHER SERVICES	678,697	670,697	702,616	228,810	275,013	395,684	59%
820 OPERATING LEASES & RENTS	23,700	23,700	23,591	26,800	26,800	(3,100)	-13%
825 REPAIRS & MAINTENANCE	153,100	159,600	126,855	158,000	158,000	1,600	1%
830 INTERGOVERNMENTAL PAYMENTS	-	-	322	-	-	-	
839 INTERNAL SERVICE CHARGES	193,963	193,963	175,514	175,770	175,770	18,193	9%
842 TRAVEL & EDUCATION	28,000	28,000	23,672	35,700	35,700	(7,700)	-28%
843 POSTAGE/FREIGHT/SHIPPING	1,700	1,700	3,090	1,500	1,500	200	12%
850 UTILITIES	253,500	244,000	243,736	244,000	244,000	-	0%
880 TRANSFERS OUT	183,777	183,777	183,777	167,733	121,530	62,247	34%
Subtotal	$ 1,802,827	$ 1,802,827	$ 1,838,273	$ 1,371,064	$ 1,557,144	$ 245,683	14%
CAPITAL OUTLAY							
910 LAND	$ 170,645	$ 170,645	$ -	$ 175,000	$ 175,000	$ (4,355)	-3%
915 BUILDINGS & IMPROVEMENTS	242,875	99,134	-	24,584,135	5,840,573	(5,741,439)	-5792%
920 CAPITAL EQUIPMENT	30,000	32,741	30,000	30,000	30,000	2,741	8%
930 VEHICLES & CONSTRUCTION EQUIP.	110,000	251,000	257,185	637,500	124,500	126,500	50%
950 DEBT SERVICE	-	-	119	-	-	-	
Subtotal	$ 553,520	$ 553,520	$ 287,304	$ 25,426,635	$ 6,170,073	$ (5,616,553)	-1015%
Total Expenditures	$ 5,960,255	$ 5,960,254	$ 5,550,136	$ 31,234,062	$ 11,521,578	$ (5,561,323)	-93%
Operating Balance (Rev. - Exp.)	$ (1,788,886)	$ (1,788,885)	$ (1,729,597)	$ (27,070,981)	$ (7,358,497)	$ (5,569,611)	-311%
Ending Fund Balance (Resources. - Exp.)	$ 216,214	$ 216,215	$ 6,546,295	$ (18,817,803)	$ 906,312	$ 690,098	319%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PARKS & RECREATION
Agency 300

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3031	SUMMER RECREATION	$ -	$ -	$ -	$ -	$ -
3033	OPERATIONS ROLLUP	1,320,117	465,893	21,000	1,807,010	-
3039	ADMINISTRATION	(136,142)	78,878	-	(57,264)	-
	Totals:	$ 1,183,976	$ 544,771	$ 21,000	$ 1,749,747	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PARKS & RECREATION
Agency 300

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,215,281	$1,146,903	$1,216,342	$1,473,965	$ 1,283,954	$ (67,612)	-6%
705 TEMPORARY PAY	-	25,671	-	10,000	10,000	(10,000)	
710 OVERTIME	10,000	39,640	10,000	8,000	8,000	2,000	20%
750 FRINGE BENEFITS	258,051	226,976	256,990	332,468	277,661	(20,672)	-8%
790 OTHER PERSONAL SERVICES	-	(108)	-	232,897	60,852	(60,852)	
795 PERSONAL SERVICES ALLOC.-OUT	(378,421)	(376,606)	(378,421)	(456,492)	(456,492)	78,071	21%
Subtotal	$1,104,911	$1,062,476	$1,104,911	$1,600,838	$ 1,183,976	$ (79,065)	-7%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$82,000	$98,862	$82,000	$106,580	$ 82,000	$ -	0%
803 FUEL	56,000	57,408	54,000	54,000	54,000	-	0%
804 NON-CAPITAL EQUIPMENT	-	5,000	-	29,536	6,000	(6,000)	
812 OTHER SERVICES	123,237	101,340	123,237	102,200	148,403	(25,166)	-20%
820 OPERATING LEASES & RENTS	16,500	14,584	16,500	16,500	16,500	-	0%
825 REPAIRS & MAINTENANCE	101,500	90,111	113,000	113,000	113,000	-	0%
839 INTERNAL SERVICE CHARGES	16,300	26,183	16,300	21,768	21,768	(5,468)	-34%
842 TRAVEL & EDUCATION	11,000	14,381	11,000	18,100	18,100	(7,100)	-65%
843 POSTAGE/FREIGHT/SHIPPING	1,200	2,923	1,200	1,000	1,000	200	17%
850 UTILITIES	93,500	90,628	84,000	84,000	84,000	-	0%
880 TRANSFERS OUT	-	-	-	46,203	-	-	
Subtotal	$501,237	$501,419	$501,237	$592,887	$ 544,771	$ (43,534)	-9%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	-	-	18,743,562	-	-	
920 CAPITAL EQUIPMENT	30,000	30,000	30,000	-	-	30,000	100%
930 VEHICLES & CONSTRUCTION EQUIP.	-	-	-	534,000	21,000	(21,000)	
950 DEBT SERVICE	-	119	-	-	-	-	
Subtotal	$30,000	$30,119	$30,000	$19,277,562	$ 21,000	$ 9,000	30%
Total Expenditures	$1,636,148	$1,594,014	$1,636,148	$21,471,287	$ 1,749,747	$ (113,599)	-7%
Operating Balance (Rev. - Exp.)	($1,636,148)	($1,594,014)	($1,636,148)	($21,471,287)	$ (1,749,747)	$ (113,599)	-7%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PARKS & RECREATION GRANTS
Agency 301

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3065	GRANT OPERATIONS	$ -	$ 78,750	$ -	$ 78,750	$ 78,750
	Totals:	$ -	$ 78,750	$ -	$ 78,750	$ 78,750

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PARKS & RECREATION GRANTS
Agency 301

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	-	2,458	-	-	-	-	
620 OTHER INTERGOVERNMENTAL	170,645	39,180	170,645	78,750	78,750	(91,895)	-54%
645 INTEREST EARNINGS	-	62	-	-	-	-	
Sub Total	$170,645	$41,700	$170,645	$78,750	$ 78,750	$ (91,895)	-54%
Total Resources	$170,645	$41,700	$170,645	$78,750	$ 78,750	$ (91,895)	-54%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$0	$1,200	$0	$0	$ -	$ -	
812 OTHER SERVICES	-	40,196	-	78,750	78,750	(78,750)	
839 INTERNAL SERVICE CHARGES	-	304	-	-	-	-	
Subtotal	$0	$41,700	$0	$78,750	$ 78,750	$ (78,750)	
CAPITAL OUTLAY							
910 LAND	$170,645	$0	$170,645	$0	$ -	$ 170,645	100%
Subtotal	$170,645	$0	$170,645	$0	$ -	$ 170,645	100%
Total Expenditures	$170,645	$41,700	$170,645	$78,750	$ 78,750	$ 91,895	54%
Operating Balance (Rev. - Exp.)	$0	$0	$0	$0	$ -	$ -	

TOTAL BUDGET BY PROGRAM
FY 2001-02
PARKS & RECREATION SPECIAL FUNDING
Agency 302

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3033	OPERATIONS ROLLUP	$ 980,411	$ 639,095	$ 373,923	$ 1,993,429	$ 1,875,000
3039	ADMINISTRATION	44,841	300	-	45,141	-
3043	REPLACEMENT	-	-	-	-	-
3050	BOR REIMBURSEMENT	-	-	-	-	-
3051	BOR $2.5 LAKE PLEASANT	(1)	-	5,266,650	5,266,649	-
	Totals:	$ 1,025,252	$ 639,395	$ 5,640,573	$ 7,305,220	$ 1,875,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PARKS & RECREATION SPECIAL FUNDING
Agency 302

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$1,460,414	$7,483,878	$1,460,414	$7,175,900	$ 7,175,900	$ 5,715,486	391%
REVENUE							
620 OTHER INTERGOVERNMENTAL	542,875	104,390	542,875	-	-	(542,875)	-100%
635 OTHER CHARGES FOR SERVICES	1,389,321	1,246,636	1,389,321	1,500,000	1,500,000	110,679	8%
645 INTEREST EARNINGS	-	76,716	-	-	-	-	
650 MISCELLANEOUS REVENUE	346,652	461,100	346,652	375,000	375,000	28,348	8%
Sub Total	$2,278,848	$1,888,842	$2,278,848	$1,875,000	$ 1,875,000	$ (403,848)	-18%
Total Resources	$3,739,262	$9,372,720	$3,739,262	$9,050,900	$ 9,050,900	$ 5,311,638	142%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$366,531	$339,677	$366,916	$371,150	$ 253,537	$ 113,379	31%
705 TEMPORARY PAY	20,000	15,873	20,000	20,000	20,000	-	0%
710 OVERTIME	5,665	17,798	5,665	5,665	5,665	-	0%
750 FRINGE BENEFITS	91,676	77,716	91,291	101,064	99,761	(8,470)	-9%
790 OTHER PERSONAL SERVICES	-	-	-	37,213	37,213	(37,213)	
796 PERSONAL SERVICES ALLOC.-IN	535,982	535,982	535,982	609,076	609,076	(73,094)	-14%
Subtotal	$1,019,854	$987,046	$1,019,854	$1,144,167	$ 1,025,252	$ (5,398)	-1%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$28,990	$41,976	$28,990	$28,990	$ 156,962	$ (127,972)	-441%
803 FUEL	25,200	43,497	25,200	29,960	29,960	(4,760)	-19%
804 NON-CAPITAL EQUIPMENT	20,000	20,000	20,000	-	-	20,000	100%
812 OTHER SERVICES	523,360	528,669	523,360	23,360	23,360	500,000	96%
820 OPERATING LEASES & RENTS	3,900	4,526	3,900	6,000	6,000	(2,100)	-54%
825 REPAIRS & MAINTENANCE	36,000	24,824	36,000	36,000	36,000	-	0%
839 INTERNAL SERVICE CHARGES	173,963	147,318	173,963	149,583	149,583	24,380	14%
842 TRAVEL & EDUCATION	3,300	4,330	3,300	3,500	3,500	(200)	-6%
843 POSTAGE/FREIGHT/SHIPPING	500	167	500	500	500	-	0%
850 UTILITIES	112,000	110,690	112,000	112,000	112,000	-	0%
880 TRANSFERS OUT	183,777	183,777	183,777	121,530	121,530	62,247	34%
Subtotal	$1,110,990	$1,109,774	$1,110,990	$511,423	$ 639,395	$ 471,595	42%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	42,875	-	42,875	5,620,573	5,620,573	(5,577,698)	-13009%
920 CAPITAL EQUIPMENT	-	-	-	20,000	20,000	(20,000)	
930 VEHICLES & CONSTRUCTION EQUIP.	100,000	100,000	100,000	-	-	100,000	100%
Subtotal	$142,875	$100,000	$142,875	$5,640,573	$ 5,640,573	$ (5,497,698)	-3848%
Total Expenditures	$2,273,719	$2,196,820	$2,273,719	$7,296,163	$ 7,305,220	$ (5,031,501)	-221%
Operating Balance (Rev. - Exp.)	$5,129	($307,978)	$5,129	($5,421,163)	$ (5,430,220)	$ (5,435,349)	-105967%
Ending Fund Balance (Resources - Exp.)	$1,465,543	$7,175,900	$1,465,543	$1,754,737	$ 1,745,680	$ 280,137	19%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PARKS SOUVENIR FUND
Agency 303

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3033	OPERATIONS ROLLUP	$ -	$ 30,000	$ -	$ 30,000	$ 30,000
	Totals:	$ -	$ 30,000	$ -	$ 30,000	$ 30,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PARKS SOUVENIR FUND
Agency 303

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$25,000	$18,801	$25,000	$25,000	$ 25,000	$ -	0%
REVENUE							
645 INTEREST EARNINGS	-	550	-	-	-	-	
650 MISCELLANEOUS REVENUE	30,000	42,832	30,000	30,000	30,000	-	0%
Sub Total	$30,000	$43,382	$30,000	$30,000	$ 30,000	$ -	0%
Total Resources	$55,000	$62,183	$55,000	$55,000	$ 55,000	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$12,000	$16,185	$25,000	$25,000	$ 25,000	$ -	0%
812 OTHER SERVICES	13,000	6,498	5,000	5,000	5,000	-	0%
825 REPAIRS & MAINTENANCE	5,000	2,498	-	-	-	-	
830 INTERGOVERNMENTAL PAYMENTS	-	322	-	-	-	-	
842 TRAVEL & EDUCATION	-	50	-	-	-	-	
Subtotal	$30,000	$25,552	$30,000	$30,000	$ 30,000	$ -	0%
Total Expenditures	$30,000	$25,552	$30,000	$30,000	$ 30,000	$ -	0%
Operating Balance (Rev. - Exp.)	$0	$17,830	$0	$0	$ -	$ -	
Ending Fund Balance (Resources - Exp.)	$25,000	$36,631	$25,000	$25,000	$ 25,000	$ -	0%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PARKS DONATIONS
Agency 304

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3033	DONATIONS ROLLUP	$ -	$ 11,500	$ -	$ 11,500	$ 12,000
	Totals:	$ -	$ 11,500	$ -	$ 11,500	$ 12,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PARKS DONATIONS
Agency 304

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
645 INTEREST EARNINGS	-	3,605	-	-	-	-	
650 MISCELLANEOUS REVENUE	15,000	8,395	15,000	12,000	12,000	(3,000)	-20%
Sub Total	$15,000	$12,000	$15,000	$12,000	$ 12,000	$ (3,000)	-20%
Total Resources	$15,000	$12,000	$15,000	$12,000	$ 12,000	$ (3,000)	-20%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$12,000	$5,973	$12,000	$11,500	$ 11,500	$ 500	4%
812 OTHER SERVICES	1,500	5,265	1,500	-	-	1,500	100%
820 OPERATING LEASES & RENTS	-	262	-	-	-	-	
825 REPAIRS & MAINTENANCE	1,500	-	1,500	-	-	1,500	100%
Subtotal	$15,000	$11,500	$15,000	$11,500	$ 11,500	$ 3,500	23%
Total Expenditures	$15,000	$11,500	$15,000	$11,500	$ 11,500	$ 3,500	23%
Operating Balance (Rev. - Exp.)	$0	$500	$0	$500	$ 500	$ 500	

TOTAL BUDGET BY PROGRAM
FY 2001-02
PARKS ENHANCEMENT
Agency 305

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3031	PARKS ENHANCEMENT	$ 35,525	$ -	$ -	$ 35,525	$ -
3085	PARKS ENHANCEMENT	1,327,154	252,728	240,500	1,820,382	1,676,876
	Totals:	$ 1,362,678	$ 252,728	$ 240,500	$ 1,855,906	$ 1,676,876

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PARKS ENHANCEMENT
Agency 305

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$519,686	$773,213	$519,686	$927,278	$ 938,909	$ 419,223	81%
REVENUE							
635 OTHER CHARGES FOR SERVICES	1,051,876	973,222	1,051,876	983,676	983,676	(68,200)	-6%
645 INTEREST EARNINGS	-	6,739	-	-	-	-	
650 MISCELLANEOUS REVENUE	625,000	854,654	625,000	693,200	693,200	68,200	11%
Sub Total	$1,676,876	$1,834,615	$1,676,876	$1,676,876	$ 1,676,876	$ -	0%
Total Resources	$2,196,562	$2,607,828	$2,196,562	$2,604,154	$ 2,615,785	$ 419,223	19%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,331,664	$1,273,578	$1,323,170	$1,324,140	$ 1,218,671	$ 104,499	8%
705 TEMPORARY PAY	60,000	54,407	60,000	63,000	63,000	(3,000)	-5%
710 OVERTIME	5,521	59,100	5,521	15,000	15,000	(9,479)	-172%
750 FRINGE BENEFITS	308,895	277,045	317,389	334,748	333,993	(16,604)	-5%
790 OTHER PERSONAL SERVICES	65,000	2,844	65,000	31,402	31,402	33,598	52%
795 PERSONAL SERVICES ALLOC.-OUT	(291,937)	(291,937)	(291,937)	(299,387)	(299,387)	7,450	3%
Subtotal	$1,479,143	$1,375,037	$1,479,143	$1,468,902	$ 1,362,678	$ 116,465	8%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$23,900	$37,436	$23,900	$44,900	$ 151,124	$ (127,224)	-532%
803 FUEL	1,300	1,964	1,300	2,285	2,285	(985)	-76%
804 NON-CAPITAL EQUIPMENT	25,000	25,601	25,000	-	-	25,000	100%
812 OTHER SERVICES	17,600	20,648	17,600	19,500	19,500	(1,900)	-11%
820 OPERATING LEASES & RENTS	3,300	4,219	3,300	4,300	4,300	(1,000)	-30%
825 REPAIRS & MAINTENANCE	9,100	9,422	9,100	9,000	9,000	100	1%
839 INTERNAL SERVICE CHARGES	3,700	1,709	3,700	4,419	4,419	(719)	-19%
842 TRAVEL & EDUCATION	13,700	4,911	13,700	14,100	14,100	(400)	-3%
850 UTILITIES	48,000	42,418	48,000	48,000	48,000	-	0%
Subtotal	$145,600	$148,328	$145,600	$146,504	$ 252,728	$ (107,128)	-74%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	200,000	-	56,259	220,000	220,000	(163,741)	-291%
920 CAPITAL EQUIPMENT	-	-	2,741	-	-	2,741	100%
930 VEHICLES & CONSTRUCTION EQUIP.	10,000	157,185	151,000	20,500	20,500	130,500	86%
Subtotal	$210,000	$157,185	$210,000	$240,500	$ 240,500	$ (30,500)	-15%
Total Expenditures	$1,834,743	$1,680,550	$1,834,743	$1,855,906	$ 1,855,906	$ (21,163)	-1%
Operating Balance (Rev. - Exp.)	($157,867)	$154,065	($157,867)	($179,030)	$ (179,030)	$ (21,163)	-13%
Ending Fund Balance (Resources - Exp.)	$361,819	$927,278	$361,819	$748,248	$ 759,879	$ 398,060	110%

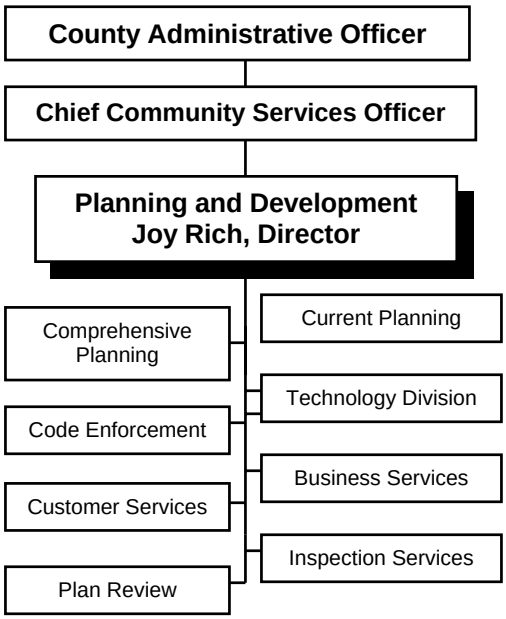
TOTAL BUDGET BY PROGRAM
FY 2001-02
PARKS & RECREATION - SPUR CROSS
Agency 306

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3033	OPERATIONS ROLLUP	$ 222,455	$ -	$ 268,000	$ 490,455	$ 490,455
	Totals:	$ 222,455	$ -	$ 268,000	$ 490,455	$ 490,455

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PARKS & RECREATION - SPUR CROSS
Agency 306

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	$125,000	$ 125,000	$ 125,000	
REVENUE							
620 OTHER INTERGOVERNMENTAL	-	-	-	490,455	490,455	490,455	
Sub Total	$0	$0	$0	$490,455	$ 490,455	$ 490,455	
Total Resources	$0	$0	$0	$615,455	$ 615,455	$ 615,455	
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$0	$0	$0	$173,950	$ 173,950	$ (173,950)	
750 FRINGE BENEFITS	-	-	-	40,505	40,505	(40,505)	
790 OTHER PERSONAL SERVICES	-	-	-	8,000	8,000	(8,000)	
Subtotal	$0	$0	$0	$222,455	$ 222,455	$ (222,455)	
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
910 LAND	$0	$0	$0	$175,000	$ 175,000	$ (175,000)	
920 CAPITAL EQUIPMENT	-	-	-	10,000	10,000	(10,000)	
930 VEHICLES & CONSTRUCTION EQUIP.	-	-	-	83,000	83,000	(83,000)	
Subtotal	$0	$0	$0	$268,000	$ 268,000	$ (268,000)	
Total Expenditures	$0	$0	$0	$490,455	$ 490,455	$ (490,455)	
Operating Balance (Rev. - Exp.)	$0	$0	$0	$0	$ 0	$ 0	
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	$125,000	$ 125,000	$ 125,000	

PLANNING AND DEVELOPMENT



MISSION

The mission of the Planning and Development Department is to provide planning and development services to constituents of unincorporated Maricopa County so they can responsibly develop and enjoy real property.

VISION

The vision of the Planning and Development Department is to provide market competitive planning and development services that are safe, consistent, timely and convenient for our constituents.

GOALS

- Complete One Stop Shop (OSS) implementation (including all reengineering efforts and technology deployment) during FY 2005/2006.
- Develop, implement and maintain a comprehensive training program for the department, market competitive job descriptions, compensation, performance evaluations and career ladder plans by the end of FY 2003/2004.
- Within the County expenditure limitation, obtain annual budget expenditure authorizations in accordance with revenues and service expectations through FY 2005/2006.
- Develop and maintain an integrated technology plan by FY 2002/2003.
- Coordinate with the information technology center located within the Maricopa County Department of Transportation to meet their strategic goals as they relate to this department through FY 2005/2006.

ISSUES

- The department is not meeting customer expectations resulting in a negative work environment and county image.
- The lack of competitive pay, benefits, and training results in high staff turnover.
- Existing circumstance of not obtaining spending authorizations equal to expected revenue make it impossible for the department to meet established service delivery expectations.
- The department's incomplete implementation of technology deployment results in inefficiencies.

↔ Uncertain changes in statutes and technology combined with current operational limitations inhibit the department's effectiveness.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Number of Building Inspections	163,000	240,918	301,852	260,000
Number of Permits Issued	10,201	9,229	8,053	13,000
Number of Zoning Clearances	6,113	3,687	8,721	NA
Number of Zoning Violations	956	770	926	1,000
Number of Zoning/Special Use Applications	113	139	150	NA
Number of Board Of Adjustment Applications	111	136	143	140
Number of Subdivision Applications	55	83	112	NA
Number of Code Enforcement Inspections	4,706	NA	3,403	NA

POSITION DISTRIBUTION

POSITION DISTRIBUTION
44 PLANNING & DEVELOPMENT

WORKING TITLE	FTE
ADMINISTRATIVE ASSISTANT	7.0
ADMINISTRATIVE COORDINATOR	2.0
ASSOCIATE GIS ANALYST	0.0
BOARD OF ADJUSTMENT SECRETARY	1.0
BUILDING INSPECTION MANAGER	1.0
BUILDING INSPECTOR II	17.0
BUSINESS SYSTEMS SUPPORT TECH	1.0
CASHIER	2.0
CODE ENFORCEMENT OFFICER I	3.0
CODE ENFORCEMENT OFFICER II	3.0
CODE ENFORCEMENT SERVICES TECHNICIAN	1.0
CODE ENFORCEMENT SUPERVISOR	1.0
CODE ENFORCEMENT TECHNICIAN	1.0
DEVELOPMENT SERVICES ADMINISTRATIVE ASSISTANT	2.0
DEVELOPMENT SERVICES COORDINATOR	1.0
DEVELOPMENT SERVICES SPECIALIST I	10.0
DEVELOPMENT SERVICES SPECIALIST II	4.0
DEVELOPMENT SERVICES SUPERVISOR	1.0
DEVELOPMENT SERVICES TECHNICIAN	5.0
EXECUTIVE ASSISTANT/WEB DEVELOPER	1.0
FINANCIAL MANAGER	1.0
GRAPHICS SPECIALIST III	1.0
IT MANAGER	1.0
PLAN REVIEW DIVISION MANAGER	1.0
PLAN REVIEW SPECIALIST	3.0
PLAN REVIEWER II	4.0
PLANNER	6.0
PLANNING AND DEVELOPMENT DIRECTOR	1.0
PLANNING AND ZONING SECRETARY	1.0
PLANNING ASSISTANT	2.0
PLANNING MANAGER	3.0
PROFESSIONAL	5.0
SENIOR PLANNER	5.0
STRUCTURAL PLAN REVIEW ENGINEER	1.0
TECHNICAL	5.0
ZONING REPRESENTATIVE II	1.0
ZONING REPRESENTATIVE III	1.0
TOTAL	106.0

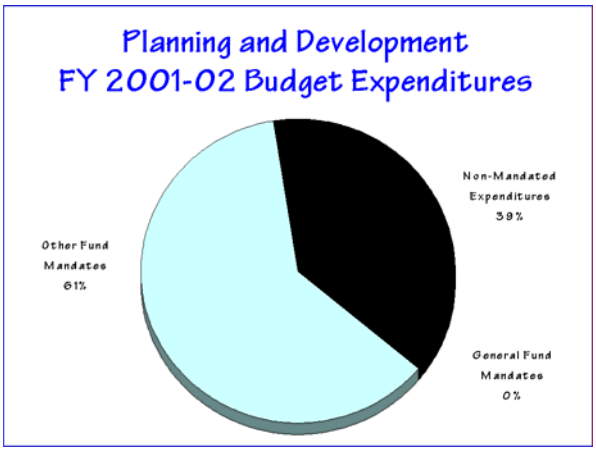
MANDATE CONSOLIDATED FINANCIAL DATA

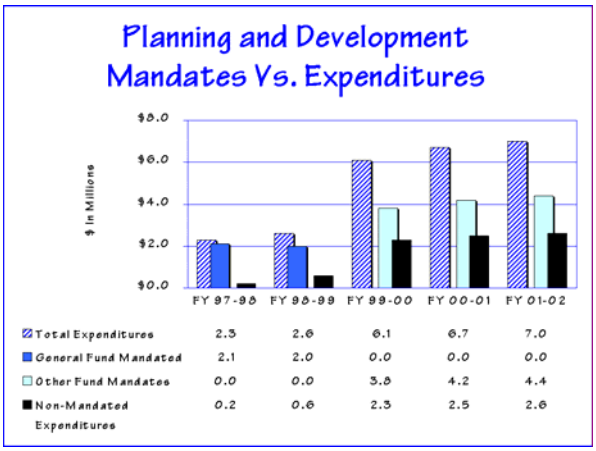
Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 2,255,717	$ -	$ 2,255,717
FY 1997-98 Actuals	$ 2,250,584	$ -	$ 2,250,584
FY 1998-99 Actuals	$ 2,585,932	$ -	$ 2,585,932
FY 1999-00 Actuals	$ -	$ 6,134,795	$ 6,134,795
FY 2000-01 Estimate	$ -	$ 6,705,447	$ 6,705,447
FY 2001-02 Adopted Budget	$ -	$ 7,028,230	$ 7,028,230

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 1,694,429	$ -	$ 1,694,429
FY 1997-98 Actuals	$ 2,047,060	$ -	$ 2,047,060
FY 1998-99 Actuals	$ 2,013,064	$ -	$ 2,013,064
FY 1999-00 Actuals	$ -	$ 3,815,842	$ 3,815,842
FY 2000-01 Estimate	$ -	$ 4,170,788	$ 4,170,788
FY 2001-02 Adopted Budget	$ -	$ 4,371,080	$ 4,371,080

Total Non-Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 561,288	$ -	$ 561,288
FY 1997-98 Actuals	$ 203,524	$ -	$ 203,524
FY 1998-99 Actuals	$ 572,868	$ -	$ 572,868
FY 1999-00 Actuals	$ -	$ 2,318,953	$ 2,318,953
FY 2000-01 Estimate	$ -	$ 2,534,659	$ 2,534,659
FY 2001-02 Adopted Budget	$ -	$ 2,657,150	$ 2,657,150

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

ISSUE PERMITS, ZONING ENFORCEMENT

AUTHORITY

A.R.S. 11-808A Enforcement; A.R.S. 11-808B Building Permits; A.R.S. 11-322 Violations.

HISTORY/ BACKGROUND

The Board of Supervisors adopted the current Maricopa County Zoning Ordinance in May 1969. The Uniform Building Code and other related codes were adopted in December 1974. In 1975, the Building Safety Division was established.

Violations of the zoning ordinance were reported to Zoning Enforcement. The Zoning Division was reorganized in 1994 and is now known as Development Services. On March 13, 2000, the Planning and Development Department transitioned to the "One Stop Shop" permitting program, an interdepartmental approach to providing enhanced developmental services to citizens.

MANDATE DESCRIPTION

It is unlawful to erect, construct, reconstruct, alter or use any building or other structures without obtaining a zoning clearance from the County in the unincorporated areas of the County. The County must enforce its adopted zoning ordinance.

Issue Permits, Zoning Enforcement	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 401,863	$ -	$ 401,863
FY 1997-98 Actuals	$ 604,871	$ -	$ 604,871
FY 1998-99 Actuals	$ 699,587	$ -	$ 699,587
FY 1999-00 Actuals	$ -	$ 2,125,424	$ 2,125,424
FY 2000-01 Estimate	$ -	$ 2,323,129	$ 2,323,129
FY 2001-02 Adopted Budget	$ -	$ 2,248,518	$ 2,248,518

BUILDING CONSTRUCTION AND INSPECTION

AUTHORITY

A.R.S. § 11-861 Adoption Of Building Codes, Limitations, Method Of Adoption, Rules And Regulation; A.R.S. § 11-862 Advisory Board; Appointment Terms; Duties.

HISTORY/ BACKGROUND

The Board of Supervisors adopted the current Maricopa County Zoning Ordinance in May 1969. The Uniform Building Code and other related codes were adopted in December 1974. In 1975, the Building Safety Department was established and a Building Code Advisory Board was formed. The Building Safety Department merged with the Planning and Development Department and became what is now known as Plan Review and Inspection Services. On March 13, 2000, Inspection Services became part of the "One Stop Shop" program, an interdepartmental approach to providing enhanced developmental services to citizens.

MANDATE DESCRIPTION

It is unlawful to erect, construct, reconstruct, alter or use any building or other structures without obtaining a building permit from the County in unincorporated areas must be built to code and inspected. An Advisory Board, as required by the Uniform Building Code, must determine the suitability of alternative materials and construction and interpret the provisions of the Code.

Building Construction and Inspection	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 752,942	$ -	$ 752,942
FY 1997-98 Actuals	$ 896,888	$ -	$ 896,888
FY 1998-99 Actuals	$ 845,201	$ -	$ 845,201
FY 1999-00 Actuals	$ -	$ 904,354	$ 904,354
FY 2000-01 Estimate	$ -	$ 988,477	$ 988,477
FY 2001-02 Adopted Budget	$ -	$ 1,200,989	$ 1,200,989

ZONING AND SUBDIVISION REGULATIONS AND BOARD OF ADJUSTMENT

AUTHORITY

A.R.S. § 11-8-806.01 Subdivision Regulation; Platting Rules; Violation; Classification; Easement Vesting; A.R.S. § 11-821B County Plan; A.R.S. § 11-829 Amendment; A.R.S. § 11-807 Board Of Adjustment, Power, Appeals.

HISTORY/ BACKGROUND

The Maricopa County Zoning Ordinance was adopted in 1960. The Subdivision Regulations were adopted in 1972. The Board of Adjustment hears variances to the ordinance and interprets appeals to the ordinance.

MANDATE DESCRIPTION

Develop and administer zoning ordinances for unincorporated areas. Review and act on citizen requests for amendment or change in the zoning ordinance of areas previously zoned. Regulates the subdivision of all lands within the unincorporated areas. The Board of Adjustment hears variance cases and appeals of zoning ordinance.

Zoning & Subdivision Regulations and Board of Adjustment	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 305,969	$ -	$ 305,969
FY 1997-98 Actuals	$ 310,177	$ -	$ 310,177
FY 1998-99 Actuals	$ 209,456	$ -	$ 209,456
FY 1999-00 Actuals	$ -	$ 511,323	$ 511,323
FY 2000-01 Estimate	$ -	$ 558,885	$ 558,885
FY 2001-02 Adopted Budget	$ -	$ 603,336	$ 603,336

COUNTY COMPREHENSIVE PLAN

AUTHORITY

A.R.S. Title 11, Article 1, § 11-806 Powers and Duties, Comprehensive Plan; A.R.S. § 11-821(A) County Plan, definition; A.R.S. § 11-824(E) Adoption and Amendment of County Plan by Board of Supervisors.

HISTORY/ BACKGROUND

A.R.S. Title 11, Article 1, § 11-806 states "The board shall adopt a comprehensive plan and subsequently amend or extend the adopted plan." § 11-821(A) states, "…the Board of Supervisors shall adopt or readopt a comprehensive long-term county plan for the development of the area of jurisdiction. " On October 20,1997, the Board of Supervisors adopted "Maricopa County 2020, Eye to the Future" as the comprehensive plan of Maricopa County.

MANDATE DESCRIPTION

Adopt a comprehensive plan as the official guide to accomplish a coordinated, adjusted and harmonious development of the area of jurisdiction. The comprehensive plan shall be developed so as to conserve the natural resources of the county, to ensure efficient expenditure of public funds, and to promote the health, safety, convenience, and general welfare of the public. The Board of Supervisors shall consult and advise with citizens and stakeholders to secure the maximum coordination of plans to best promote with efficiency and economy the health, safety, and, general welfare of the public.

County Comprehensive Plan	General Fund	Special Revenue	Total
FY 1996-97 Actuals	$ 233,655	$ -	$ 233,655
FY 1997-98 Actuals	$ 235,124	$ -	$ 235,124
FY 1998-99 Actuals	$ 258,820	$ -	$ 258,820
FY 1999-00 Actuals	$ -	$ 274,741	$ 274,741
FY 2000-01 Estimate	$ -	$ 300,297	$ 300,297
FY 2001-02 Adopted Budget	$ -	$ 318,237	$ 318,237

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

PLANNING & DEVELOPMENT
Department 44

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	4,542,400	2,328,430	157,400	7,028,230	8,335,000
SUB-TOTAL	$ 4,542,400	$ 2,328,430	$ 157,400	$ 7,028,230	$ 8,335,000
TOTAL FUNDS	$ 4,542,400	$ 2,328,430	$ 157,400	$ 7,028,230	$ 8,335,000

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

PLANNING & DEVELOPMENT
Department 44

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 2,250,968	$ 2,250,968	$ 2,367,184	$ 4,863,105	$ 5,125,945	$ 2,874,977	128%
REVENUE							
610 LICENSES & PERMITS	5,227,000	5,227,000	6,741,497	6,184,000	6,184,000	957,000	18%
635 OTHER CHARGES FOR SERVICES	2,221,300	2,221,300	2,491,297	1,884,000	1,884,000	(337,300)	-15%
637 FINES & FORFEITS	3,000	3,000	-	3,000	3,000	-	0%
645 INTEREST EARNINGS	-	-	205,948	-	-	-	
650 MISCELLANEOUS REVENUE	19,200	19,200	25,466	264,000	264,000	244,800	1275%
Sub Total	$ 7,470,500	$ 7,470,500	$ 9,464,208	$ 8,335,000	$ 8,335,000	$ 864,500	12%
Total Resources	$ 9,721,468	$ 9,721,468	$ 11,831,392	$ 13,198,105	$ 13,460,945	$ 3,739,477	38%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 3,738,429	$ 3,869,224	$ 3,412,164	$ 4,144,222	$ 3,710,999	$ 158,225	4%
705 TEMPORARY PAY	35,000	35,000	76,685	-	-	35,000	100%
710 OVERTIME	40,450	40,450	60,192	10,838	10,838	29,612	73%
750 FRINGE BENEFITS	811,950	833,296	734,876	900,588	820,562	12,734	2%
790 OTHER PERSONAL SERVICES	-	-	1,082	-	-	-	
796 PERSONAL SERVICES ALLOC.-IN	-	-	13,619	28,231	-	-	
Subtotal	$ 4,625,829	$ 4,777,970	$ 4,298,618	$ 5,083,879	$ 4,542,400	$ 235,570	5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 100,000	$ 100,000	$ 80,441	$ 217,904	$ 339,257	$ (239,257)	-239%
803 FUEL	36,960	36,960	36,957	25,229	25,229	11,731	32%
804 NON-CAPITAL EQUIPMENT	141,910	28,826	33,901	34,100	6,100	22,726	79%
810 LEGAL SERVICES	5,000	5,000	4,699	30,000	30,000	(25,000)	-500%
812 OTHER SERVICES	338,569	338,569	436,692	267,012	294,031	44,538	13%
820 OPERATING LEASES & RENTS	584,686	584,686	606,163	688,180	670,484	(85,798)	-15%
825 REPAIRS & MAINTENANCE	49,057	10,000	6,100	110,000	110,000	(100,000)	-1000%
839 INTERNAL SERVICE CHARGES	350,485	350,485	327,534	419,766	419,766	(69,281)	-20%
842 TRAVEL & EDUCATION	54,000	54,000	25,180	84,000	84,000	(30,000)	-56%
843 POSTAGE/FREIGHT/SHIPPING	30,000	30,000	9,941	7,000	7,000	23,000	77%
880 TRANSFERS OUT	516,907	516,907	516,907	369,582	342,563	174,344	34%
Subtotal	$ 2,207,574	$ 2,055,433	$ 2,084,515	$ 2,252,773	$ 2,328,430	$ (272,997)	-13%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	44,000	44,000	10,358	45,000	45,000	(1,000)	-2%
930 VEHICLES & CONSTRUCTION EQUIP.	301,041	301,041	311,956	112,400	112,400	188,641	63%
Subtotal	$ 345,041	$ 345,041	$ 322,314	$ 157,400	$ 157,400	$ 187,641	54%
Total Expenditures	$ 7,178,444	$ 7,178,444	$ 6,705,447	$ 7,494,052	$ 7,028,230	$ 150,214	2%
Operating Balance (Rev. - Exp.)	$ 292,056	$ 292,056	$ 2,758,761	$ 840,948	$ 1,306,770	$ 1,014,714	347%
Ending Fund Balance (Resources. - Exp.)	$ 2,543,024	$ 2,543,024	$ 5,125,945	$ 5,704,053	$ 6,432,715	$ 3,889,691	153%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PLANNING AND DEVELOPMENT
Agency 440

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4401	AUTOMATION SUPPORT	$ -	$ -	$ -	$ -	$ 22,000
4410	ADMINISTRATION	406,812	1,576,390	-	1,983,202	240,000
4420	TECHNOLOGY SUPPORT	291,651	388,887	-	680,538	-
4430	CUSTOMER SERVICE	618,074	25,360	-	643,434	36,000
4440	CODE ENFORCEMENT	407,737	33,664	-	441,401	16,000
4450	INSPECTION SERVICES	1,006,330	12,160	112,400	1,130,890	5,998,000
4460	PLAN REVIEW	825,983	246,101	-	1,072,084	1,104,000
4470	CURRENT PLANNING	565,669	14,160	-	579,829	732,000
4480	COMPREHENSIVE PLANNING	291,697	31,708	-	323,405	12,000
	Totals:	$ 4,413,952	$ 2,328,430	$ 112,400	$ 6,854,782	$ 8,160,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PLANNING AND DEVELOPMENT
Agency 440

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$2,199,754	$2,132,343	$2,199,754	$4,802,544	$ 4,812,092	$ 2,612,338	119%
REVENUE							
610 LICENSES & PERMITS	5,052,000	6,523,122	5,052,000	6,009,000	6,009,000	957,000	19%
635 OTHER CHARGES FOR SERVICES	2,221,300	2,491,297	2,221,300	1,884,000	1,884,000	(337,300)	-15%
637 FINES & FORFEITS	3,000	-	3,000	3,000	3,000	-	0%
645 INTEREST EARNINGS	-	203,944	-	-	-	-	
650 MISCELLANEOUS REVENUE	19,200	25,466	19,200	264,000	264,000	244,800	1275%
Sub Total	$7,295,500	$9,243,829	$7,295,500	$8,160,000	$ 8,160,000	$ 864,500	12%
Total Resources	$9,495,254	$11,376,172	$9,495,254	$12,962,544	$ 12,972,092	$ 3,476,838	37%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$3,632,669	$3,314,879	$3,762,021	$4,039,016	$ 3,605,793	$ 156,228	4%
705 TEMPORARY PAY	35,000	76,685	35,000	-	-	35,000	100%
710 OVERTIME	40,000	59,414	40,000	10,178	10,178	29,822	75%
750 FRINGE BENEFITS	791,850	717,353	815,638	878,005	797,981	17,657	2%
790 OTHER PERSONAL SERVICES	-	1,082	-	-	-	-	
796 PERSONAL SERVICES ALLOC.-IN	-	13,619	-	28,231	-	-	
Subtotal	$4,499,519	$4,183,032	$4,652,659	$4,955,429	$ 4,413,952	$ 238,707	5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$100,000	$80,441	$100,000	$217,904	$ 339,257	$ (239,257)	-239%
803 FUEL	36,960	36,957	36,960	25,229	25,229	11,731	32%
804 NON-CAPITAL EQUIPMENT	139,248	33,901	25,165	34,100	6,100	19,065	76%
810 LEGAL SERVICES	5,000	4,699	5,000	30,000	30,000	(25,000)	-500%
812 OTHER SERVICES	287,355	429,703	287,355	267,012	294,031	(6,676)	-2%
820 OPERATING LEASES & RENTS	584,686	606,163	584,686	688,180	670,484	(85,798)	-15%
825 REPAIRS & MAINTENANCE	49,057	6,100	10,000	110,000	110,000	(100,000)	-1000%
839 INTERNAL SERVICE CHARGES	350,485	327,534	350,485	419,766	419,766	(69,281)	-20%
842 TRAVEL & EDUCATION	54,000	25,180	54,000	84,000	84,000	(30,000)	-56%
843 POSTAGE/FREIGHT/SHIPPING	30,000	9,941	30,000	7,000	7,000	23,000	77%
880 TRANSFERS OUT	516,907	516,907	516,907	369,582	342,563	174,344	34%
Subtotal	$2,153,698	$2,077,526	$2,000,558	$2,252,773	$ 2,328,430	$ (327,872)	-16%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	44,000	10,358	44,000	-	-	44,000	100%
930 VEHICLES & CONSTRUCTION EQUIP.	275,810	293,164	275,810	112,400	112,400	163,410	59%
Subtotal	$319,810	$303,522	$319,810	$112,400	$ 112,400	$ 207,410	65%
Total Expenditures	$6,973,027	$6,564,080	$6,973,027	$7,320,602	$ 6,854,782	$ 118,245	2%
Operating Balance (Rev. - Exp.)	$322,473	$2,679,749	$322,473	$839,398	$ 1,305,218	$ 982,745	305%
Ending Fund Balance (Resources - Exp.)	$2,522,227	$4,812,092	$2,522,227	$5,641,942	$ 6,117,310	$ 3,595,083	143%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PLANNING AND DEVELOPMENT - DEL WEBB
Agency 443

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4401	AUTOMATION SUPPORT	$ -	$ -	$ -	$ -	$ 175,000
4430	PROJECT SUPPORT	84,918	-	-	84,918	-
4450	INSPECTION SERVICES	43,530	-	-	43,530	-
	Totals:	$ 128,448	$ -	$ -	$ 128,448	$ 175,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PLANNING AND DEVELOPMENT - DEL WEBB
Agency 443

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$176,638	$0	$0	$ 262,639	$ 262,639	
REVENUE							
610 LICENSES & PERMITS	175,000	218,375	175,000	175,000	175,000	-	0%
645 INTEREST EARNINGS	-	2,004	-	-	-	-	
Sub Total	$175,000	$220,379	$175,000	$175,000	$ 175,000	$ -	0%
Total Resources	$175,000	$397,017	$175,000	$175,000	$ 437,639	$ 262,639	150%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$105,760	$97,285	$107,203	$105,206	$ 105,206	$ 1,997	2%
710 OVERTIME	450	778	450	660	660	(210)	-47%
750 FRINGE BENEFITS	20,100	17,523	17,658	22,583	22,581	(4,923)	-28%
Subtotal	$126,310	$115,586	$125,311	$128,450	$ 128,448	$ (3,137)	-3%
SUPPLIES & SERVICES							
804 NON-CAPITAL EQUIPMENT	2,662	-	3,661	-	-	3,661	100%
Subtotal	$2,662	$0	$3,661	$0	$ -	$ 3,661	100%
CAPITAL OUTLAY							
930 VEHICLES & CONSTRUCTION EQUIP.	25,231	18,792	25,231	-	-	25,231	100%
Subtotal	$25,231	$18,792	$25,231	$0	$ -	$ 25,231	100%
Total Expenditures	$154,203	$134,378	$154,203	$128,450	$ 128,448	$ 25,755	17%
Operating Balance (Rev. - Exp.)	$20,797	$86,001	$20,797	$46,550	$ 46,552	$ 25,755	124%
Ending Fund Balance (Resources - Exp.)	$0	$262,639	$0	$0	$ 309,191	$ 309,191	

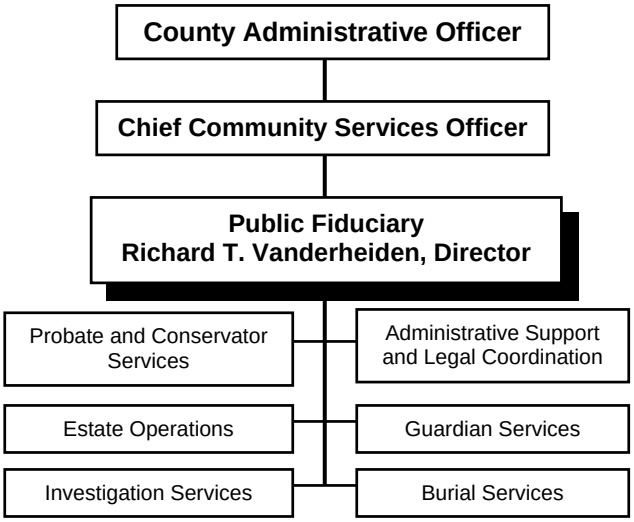
TOTAL BUDGET BY PROGRAM
FY 2001-02
PLANNING AND DEVELOPMENT - AUTOMATION FUND
Agency 444

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4401	AUTOMATION SUPPORT	$ -	$ -	$ 45,000	$ 45,000	$ -
	Totals:	$ -	$ -	$ 45,000	$ 45,000	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PLANNING AND DEVELOPMENT - AUTOMATION FUND
Agency 444

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
Beginning Fund Balance	$51,214	$58,203	$51,214	$60,561	$ 51,214	$ -	0%
Total Resources	$51,214	$58,203	$51,214	$60,561	$ 51,214	$ -	0%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
812 OTHER SERVICES	51,214	6,989	51,214	-	-	51,214	100%
Subtotal	$51,214	$6,989	$51,214	$0	$ -	$ 51,214	100%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	-	-	45,000	45,000	(45,000)	
Subtotal	$0	$0	$0	$45,000	$ 45,000	$ (45,000)	
Total Expenditures	$51,214	$6,989	$51,214	$45,000	$ 45,000	$ 6,214	12%
Operating Balance (Rev. - Exp.)	($51,214)	($6,989)	($51,214)	($45,000)	$ (45,000)	$ 6,214	12%
Ending Fund Balance (Resources - Exp.)	$0	$51,214	$0	$15,561	$ 6,214	$ 6,214	

PUBLIC FIDUCIARY



MISSION

The Mission of the Maricopa County Public Fiduciary is to provide guardianship, conservatorship, decedent services and court ordered investigations for vulnerable persons so their estates and well being are protected.

VISION

To be a recognized leader in providing professional, efficient and compassionate fiduciary services.

GOALS

- We will develop and implement a comprehensive fiduciary case management plan as measured by the plan being used by other jurisdictions as a model by October 1, 2004.
- By January 1, 2003 we will refine our current information management system to improve systems and productivity as measured by a 10% increase in production from the existing baseline data from FY 2000/2001.
- We will develop and implement a financial investigation team to protect vulnerable persons by October 1, 2002 that will specialize in financial investigations of vulnerable persons to improve the recovery of assets, forensic testimony and to respond to the community and the court's increasing demand for these services, measured by the number of cases with asset recoveries from the existing baseline data from FY 2000/2001.
- We will develop and implement a new employee orientation and continuing education program for all public fiduciary personnel by January 1, 2003 as measured by an employee satisfaction survey approval rating of 85%.
- By August 1, 2002, we will implement an education and public relations plan to enhance the delivery of fiduciary services to achieve a 7% increase over the existing customer satisfaction survey baseline from FY 2000/2001.

ISSUES

- The reactions of the State and the Courts to failing fiduciaries and financial abuse cases is impacting us by placing an increased demand for public fiduciary services resulting in more cases and court ordered investigations exposing public fiduciary operations to additional risk.
- Even though our current information management system is the most advanced model in the State, we recognize the importance to improve all aspects of data collection, data management and data reporting to continue to perform in a manner that reduces County exposure to risk and provides accountability for

the services we deliver.

- ↔ The increasing number of elderly and vulnerable adults in Arizona will result in more persons needing fiduciary services placing increased demands on the public fiduciary requiring more staff for investigative services and the additional cases.
- ↔ The lack of understanding by other agencies of our role often results in time consuming interference and unnecessary court appointments resulting in an increased caseload and court reporting impeding our ability to adequately serve those in need.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Fees and revenue collected	$706,078	$813,249	$863,924	$830,000
Total cases handled during fiscal year	1,188	1,189	1,137	1,190
Total value of assets under fiduciary management by office	$18,200,000	18,500,000	18,200,000	18,500,000
Number of FTE's	33	33	34	35
Percent increase in revenue collection from previous fiscal year	26.00%	15.00%	7.00%	0.00%
Percent of budget expenditure savings from fiscal year	3.03%	5.50%	3.02%	0.00%
Fees collected as a percentage of actual expenditures	52.00%	61.00%	56.70%	57.00%
Percent of court inventories filed with the Court on time	86.21%	83.53%	83.00%	92.00%
Percent of court accountings filed with Court on time	99.48%	99.44%	99.43%	96.00%
Percent of annual guardian reports filed with Court on time	100.00%	99.28%	98.95%	96.00%
Percent of court investigation reports filed with the Court on time	96.88%	92.00%	97.87%	96.00%
Percent of indigent burials completed in five days or less	95.49%	95.32%	89.67%	95.00%

POSITION DISTRIBUTION

POSITION DISTRIBUTION
34 PUBLIC FIDUCIARY

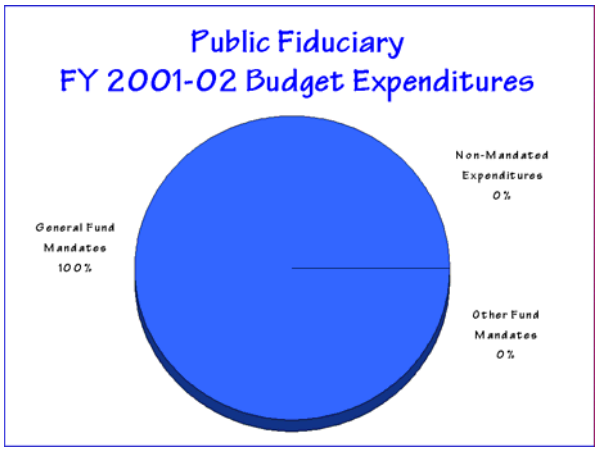
WORKING TITLE	FTE
ADMINISTRATIVE COORD III	1.0
ASSISTANT PBLC FIDUCIARY	1.0
CLERK IV	1.0
ESTATE ADMINISTRATION MGR	1.0
ESTATE ADMINISTRATOR	9.0
ESTATE ANALYST	4.0
ESTATE FIELD INVESTIGATOR	1.0
ESTATE OPERATIONS MGR	1.0
FINANCIAL ABUSE INVESTIGATOR	0.0
GUARDIAN ADMINISTRATION MGR	1.0
GUARDIAN ADMINISTRATOR	7.0
INDIGENT BURIAL COORD	2.0
LEGAL SECRETARY II	1.0
LEGAL SECRETARY III	1.0
PUBLIC FIDUCIARY	1.0
SECRETARY	1.0
SENIOR SYSTEMS ANALYST	1.0
TOTAL	34.0

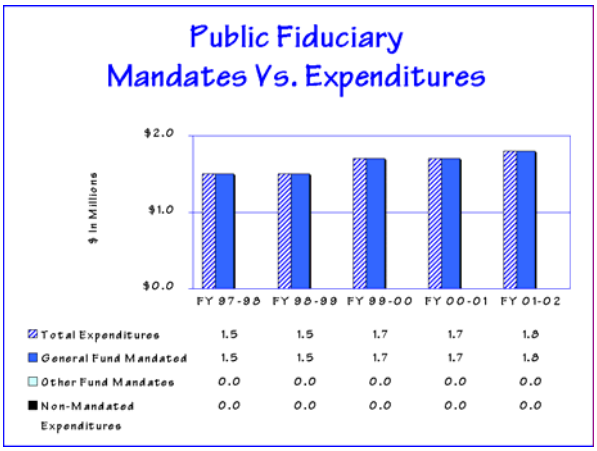
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 1,574,845	$ 1,574,845
FY 1997-98 Actuals	$ 1,536,893	$ 1,536,893
FY 1998-99 Actuals	$ 1,518,639	$ 1,518,639
FY 1999-00 Actuals	$ 1,677,515	$ 1,677,515
FY 2000-01 Estimate	$ 1,708,553	$ 1,708,553
FY 2001-02 Adopted Budget	$ 1,808,600	$ 1,808,600

Total Mandated Expenditures	General Fund	Total
FY 1996-97 Actuals	$ 1,574,845	$ 1,574,845
FY 1997-98 Actuals	$ 1,536,893	$ 1,536,893
FY 1998-99 Actuals	$ 1,518,639	$ 1,518,639
FY 1999-00 Actuals	$ 1,677,515	$ 1,677,515
FY 2000-01 Estimate	$ 1,708,553	$ 1,708,553
FY 2001-02 Adopted Budget	$ 1,808,600	$ 1,808,600

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

OFFICE OF THE PUBLIC FIDUCIARY

AUTHORITY

A.R.S. §§ 14-5601 through 5607 Establishment Of Office Of Public Fiduciary; Appointments; Costs.

HISTORY/ BACKGROUND

In 1973, the legislature undertook a substantial revision of all laws relating to decedents' estates, guardianships, protective proceedings and trusts. The Office of the Public Fiduciary was established by statute in 1975 and expanded in the 1995 legislative session with the passing of SB 1273. The Public Fiduciary will be expected to provide guardianship for those who are determined to be incompetent to stand trial.

MANDATE DESCRIPTION

The Public Fiduciary is appointed for those persons or decedents' estates in need of guardianship, conservatorship or public administration and for whom there is no person or corporation qualified and willing to act in such capacity.

Office of the Public Fiduciary	General Fund	Total
FY 1996-97 Actuals	$ 1,485,212	$ 1,485,212
FY 1997-98 Actuals	$ 1,443,956	$ 1,443,956
FY 1998-99 Actuals	$ 1,416,775	$ 1,416,775
FY 1999-00 Actuals	$ 1,584,050	$ 1,584,050
FY 2000-01 Estimate	$ 1,615,769	$ 1,615,769
FY 2001-02 Adopted Budget	$ 1,709,213	$ 1,709,213

INDIGENT BURIAL SERVICES

AUTHORITY

A.R.S. § 36-831 Burial Responsibility

HISTORY/ BACKGROUND

Prior to 1988, the County Hospital performed the functions required for indigent burial services. Since 1988, the Office of the Public Fiduciary performs the following functions related to this mandate. The Public Fiduciary Office determines eligibility for burial in the County cemetery, makes arrangements for burials with funeral homes, processes records and payments for mortuaries (paid for by the General Government department), schedules burials weekly with Facilities Management Department (Facilities Management prepares the burial site, completes the grave preparation after the funeral, and maintains the cemeteries), coordinates clergy attendance at funerals.

MANDATE DESCRIPTION

Maricopa County has responsibility for the burial of deceased persons who have left neither spouse nor qualified kindred.

Indigent Burial Services	General Fund	Total
FY 1996-97 Actuals	$ 89,633	$ 89,633
FY 1997-98 Actuals	$ 92,937	$ 92,937
FY 1998-99 Actuals	$ 101,864	$ 101,864
FY 1999-00 Actuals	$ 93,465	$ 93,465
FY 2000-01 Estimate	$ 92,784	$ 92,784
FY 2001-02 Adopted Budget	$ 99,387	$ 99,387

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

PUBLIC FIDUCIARY
Department 34

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 1,544,755	$ 263,845	$ -	$ 1,808,600	$ 830,000
SUB-TOTAL	$ 1,544,755	$ 263,845	$ -	$ 1,808,600	$ 830,000
TOTAL FUNDS	$ 1,544,755	$ 263,845	$ -	$ 1,808,600	$ 830,000

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

PUBLIC FIDUCIARY
Department 34

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	780,000	780,000	840,146	780,000	830,000	50,000	6%
Sub Total	$ 780,000	$ 780,000	$ 840,146	$ 780,000	$ 830,000	$ 50,000	6%
Total Resources	$ 780,000	$ 780,000	$ 840,146	$ 780,000	$ 830,000	$ 50,000	6%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,269,605	$ 1,267,538	$ 1,209,261	$ 1,333,733	$ 1,280,982	$ (13,444)	-1%
705 TEMPORARY PAY	173	173	18,834	100	100	73	42%
750 FRINGE BENEFITS	248,792	250,859	228,639	264,221	263,673	(12,814)	-5%
790 OTHER PERSONAL SERVICES	-	-	5,273	-	-	-	
Subtotal	$ 1,518,570	$ 1,518,570	$ 1,462,007	$ 1,598,054	$ 1,544,755	$ (26,185)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 15,881	$ 15,881	$ 11,467	$ 28,988	$ 28,988	$ (13,107)	-83%
803 FUEL	3,124	3,124	2,543	3,578	3,578	(454)	-15%
812 OTHER SERVICES	12,545	12,545	13,294	8,124	8,124	4,421	35%
820 OPERATING LEASES & RENTS	178,039	178,039	189,419	185,395	185,395	(7,356)	-4%
825 REPAIRS & MAINTENANCE	13,000	13,000	7,434	12,900	12,900	100	1%
839 INTERNAL SERVICE CHARGES	9,578	9,578	9,310	9,785	9,785	(207)	-2%
842 TRAVEL & EDUCATION	6,300	6,300	9,946	7,200	7,200	(900)	-14%
843 POSTAGE/FREIGHT/SHIPPING	-	-	3,133	7,875	7,875	(7,875)	
Subtotal	$ 238,467	$ 238,467	$ 246,546	$ 263,845	$ 263,845	$ (25,378)	-11%
Total Expenditures	$ 1,757,037	$ 1,757,037	$ 1,708,553	$ 1,861,899	$ 1,808,600	$ (51,563)	-3%

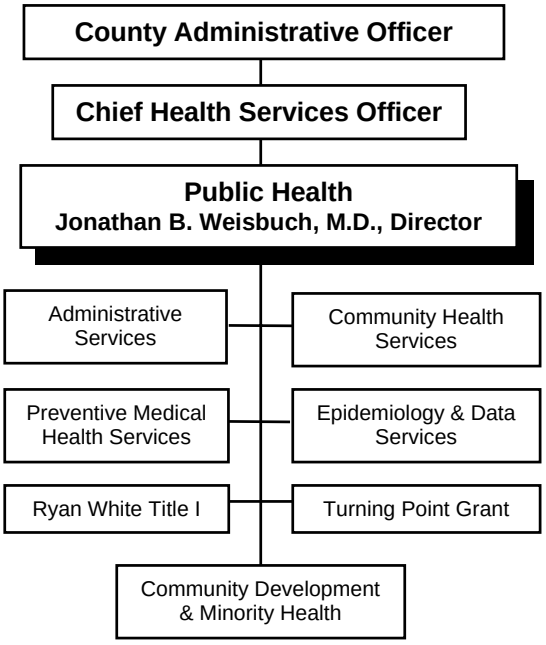
TOTAL BUDGET BY PROGRAM
FY 2001-02
PUBLIC FIDUCIARY
Agency 340

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
3410	PUBLIC FIDUCIARY SERVICES	$ 1,438,332	$ 254,379	$ -	$ 1,692,711	$ 830,000
3420	INDIGENT BURIAL SERVICES	94,654	4,733	-	99,387	-
3430	TITLE 13 GUARDIANSHIP	11,770	4,733	-	16,503	-
	Totals:	$ 1,544,755	$ 263,845	$ -	$ 1,808,600	$ 830,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PUBLIC FIDUCIARY
Agency 340

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
635 OTHER CHARGES FOR SERVICES	780,000	840,146	780,000	780,000	830,000	50,000	6%
Sub Total	$780,000	$840,146	$780,000	$780,000	$ 830,000	$ 50,000	6%
Total Resources	$780,000	$840,146	$780,000	$780,000	$ 830,000	$ 50,000	6%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,269,605	$1,209,261	$1,267,538	$1,333,733	$ 1,280,982	$ (13,444)	-1%
705 TEMPORARY PAY	173	18,834	173	100	100	73	42%
750 FRINGE BENEFITS	248,792	228,639	250,859	264,221	263,673	(12,814)	-5%
790 OTHER PERSONAL SERVICES	-	5,273	-	-	-	-	
Subtotal	$1,518,570	$1,462,007	$1,518,570	$1,598,054	$ 1,544,755	$ (26,185)	-2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$15,881	$11,467	$15,881	$28,988	$ 28,988	$ (13,107)	-83%
803 FUEL	3,124	2,543	3,124	3,578	3,578	(454)	-15%
812 OTHER SERVICES	12,545	13,294	12,545	8,124	8,124	4,421	35%
820 OPERATING LEASES & RENTS	178,039	189,419	178,039	185,395	185,395	(7,356)	-4%
825 REPAIRS & MAINTENANCE	13,000	7,434	13,000	12,900	12,900	100	1%
839 INTERNAL SERVICE CHARGES	9,578	9,310	9,578	9,785	9,785	(207)	-2%
842 TRAVEL & EDUCATION	6,300	9,946	6,300	7,200	7,200	(900)	-14%
843 POSTAGE/FREIGHT/SHIPPING	-	3,133	-	7,875	7,875	(7,875)	
Subtotal	$238,467	$246,546	$238,467	$263,845	$ 263,845	$ (25,378)	-11%
Total Expenditures	$1,757,037	$1,708,553	$1,757,037	$1,861,899	$ 1,808,600	$ (51,563)	-3%
Operating Balance (Rev. - Exp.)	($977,037)	($868,407)	($977,037)	($1,081,899)	$ (978,600)	$ (1,563)	0%

PUBLIC HEALTH



MISSION

The mission of the Department of Public Health is to provide leadership in public health to people and communities in Maricopa County so that health is promoted, preserved, and protected.

VISION

To be a nationally recognized leader in building healthy communities by developing and implementing model public health policies and services.

GOALS

- Meet or exceed performance objectives for 85% of the Department's program output measures by end of FY 2002. (See activity statements and performance measures for specific Public Health programs.)
- Ensure Department expenditures for 3 major funds, 66 low orgs and 55 grants are within authorized budget levels by the end of each fiscal/grant year in order to assure financial accountability and continued support for public health programs.
- Add $1,000,000 in new or expanded grant awards, contracts, and allowable fees by June 2003 to maintain existing programs and to respond to the increasing demand for public health services.
- Through employee creativity training and idea-generating sessions to be completed by June 2002, create an organizational culture that rewards the creative ideas of employees that improve public health services.
- Implement a process of quality improvement by June 2002 to improve the efficiency, effectiveness and quality of public health services.
- Expand and strengthen the Health and Human Services Emergency Response Plan by June 2002 to insure rapid and effective responses to a bioterrorist attack or other catastrophic event.
- Establish quality public health facilities throughout Maricopa County by June 2006 to insure client service needs are met in safe, efficient and regionally located working environment.
- Establish proper levels of compensation, increase employee recognition and enhance career development opportunities for employees by June 2003 to improve the Department's ability to retain and recruit employees.

ISSUES

- ↔ Increased Demand for Public Health Services – Rapid population growth, as well as a rising number of medically uninsured individuals, results in an increased demand for public health services from an already strained public health service delivery system.
- ↔ Public Image/Community Support – The public is confused about the role and functions of Public Health, thus significantly limiting the amount of funding and community support for public health issues.
- ↔ Regional Service Delivery – With the population of Maricopa County moving further away from the urban center, it is becoming more difficult for the Department to deliver services to all County residents.
- ↔ Bioterrorism/Major Emergencies – In the event of a bioterrorist attack or some other major emergency, organized resources currently available will not be sufficient to properly respond to such an event.
- ↔ Staff Recruitment – A shortage of skilled public health professionals, low salaries and substandard working conditions make it difficult to attract enough high quality employees.
- ↔ Staff Retention – Poor working conditions, inadequate compensation and limited advancement opportunities within Public Health make it difficult to retain enough high quality employees.
- ↔ Public Health Facilities – Public Health facilities are old and in disrepair, which make them inefficient and unsafe for employees and clients and limits the Department's capacity to deliver services and maintain high standards for excellence in customer service.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Number of children (0-18) immunized	91,828	82,397	92,832	100,000
Number of HIV/STD Counseling/testing clients	22,656	23,682	25,316	26,582
Number of lab tests	116,261	121,687	147,612	143,961
Number of registered births and deaths	28,618	28,629	27,806	32,000
Number of certified birth and death certificates issued	212,678	218,644	219,702	222,100
Number of TB client visits	23,524	18,753	21,137	18,800
Immunization coverage level for children at age 2 at Public Health Clinics	N/A	44	44	50
Number of eligible persons seeking/receiving HIV services	1,268	1,232	1,294	1,390

POSITION DISTRIBUTION

POSITION DISTRIBUTION
86 PUBLIC HEALTH

WORKING TITLE	FTE
ACCOUNTANT III	1.0
ADMIN OFFICE SUPPORT	0.5
ADMINISTRATIVE	22.5
ADMINISTRATIVE ASSTNT	0.8
ADMINISTRATIVE ASSTNT I	7.0
ADMINISTRATIVE ASSTNT II	21.0
ADMINISTRATIVE ASSTNT III	4.0
ADMINISTRATIVE COORD	1.0
ADMINISTRATIVE COORD I	2.0
ADMINISTRATIVE COORD II	7.0
ADMINISTRATIVE COORD III	4.0
ADMINISTRATIVE COORD IV	4.0
ADMINISTRATIVE COORD V	2.0
ADMINISTRATIVE COORD VI	8.5
ADMINISTRATOR II	1.0
ADMINISTRATOR III	1.0
CASE MANAGER AIDE	2.0
CASHIER	1.0
CLERK III	3.0
CLERK IV	5.0
CLIENT SERVICES ASSTNT I	2.0
COMMUNICABLE DISEASE INVESTIGATOR	18.0
COMMUNITY HLTH SRVCS DIR	1.0
COMMUNITY NUTRITION WORKER	2.0

WORKING TITLE	FTE
COMMUNITY NUTRITIONIST	1.0
COUNSELOR AIDE	4.0
COUNSELOR I	2.0
COUNSELOR II	3.0
COUNSELOR III	3.0
COUNSELOR III-CLIN SPCLST	1.0
COUNSELOR IV	2.0
COURIER	0.5
DATA ENTRY CLERK	1.5
DENTAL HYGIENIST	1.7
ENVIRONMENTAL SERVCS PLNR	1.0
EPIDEMIOLOGIST	4.0
EPIDEMLGY & VTL STATS DIR	1.0
EVALUATION COORDINATOR	1.0
FINANCIAL BUSINESS MANAGER	1.0
HEALTH EDUCATION COORDNTR	4.0
HEALTH EDUCATOR	10.5
HEALTH SERVICES ADMIN I	8.0
HEALTH SERVICES ADMIN II	3.0
HEALTH SERVICES CLERK I	26.0
HEALTH SERVICES CLERK II	3.0
HEALTH SERVICES CLERK IV	10.8
IMMUNIZATION NURSE	5.0
LABORATORY TECHNICIAN	0.5
LABORATORY TECHNICIAN II	1.0
LICENSED PRACTICAL NRS II	6.0
LPN-COMMUNICABLE DISEASE INVESTIGATOR	2.0
MANAGEMENT ANALYST III	1.0
MANAGEMENT ANALYST IV	2.0
MANAGERIAL	1.5
MEDICAL ACCOUNTS CLERK II	1.0
MEDICAL DRIVER-ATTDNT I	1.0
MEDICAL DRIVER-ATTDNT II	1.0
MEDICAL MANAGER	1.0
MEDICAL RECORDS CLERK	1.0
MEDICAL RECORDS TECH II	1.0
MICROBIOLOGIST	3.0
NURSE ASSISTANT MANAGR I	1.0
NURSE MANAGER I	6.8
NURSE MANAGER II	2.0
NURSE PRACTITIONER	4.5
NURSING EDUCATION INST II	1.0
NUTRITIONIST I	2.2
NUTRITIONIST II	19.0
NUTRITIONIST III	5.0
OFFICE SUPERVISOR I	4.0
PARENT AIDE	4.5
PATIENT ADVOCATE	1.0
PATIENT CARE ASSISTANT II	1.0
PHARMACIST II	1.0
PHARMACY TECHNICIAN II	1.0
PHYSICIAN	2.0
PHYSICIAN ASSISTANT	1.0
PREVENTV MED HLTH SVCSDIR	1.0
PROFESSIONAL	20.5
PROGRAM ASSISTNCE REP II	93.0
PROGRAM COORDINATOR	1.0
PROGRAM COORDINATOR I	1.0
PROGRAM COORDINATOR II	1.0
PROGRAM MANAGER	1.0
PUB HLTH SVCS DIR (HO)	1.0
RADIOLOGIC TCHNLGST I	1.0
RADIOLOGIC TCHNLGST II	1.0
REGISTERED NURSE	0.5
REGISTERED NURSE III	16.9
REGISTERED NURSE IV	4.5

WORKING TITLE	FTE
REGISTERED NURSE V	1.8
SECRETARY	2.0
SECURITY OFFICER	3.0
SUPERVISORY	1.0
SUPPORT SERVICES	2.0
TECHNICAL	8.0
WORD PROCESSING OPERTR II	1.0
TOTAL	469.4

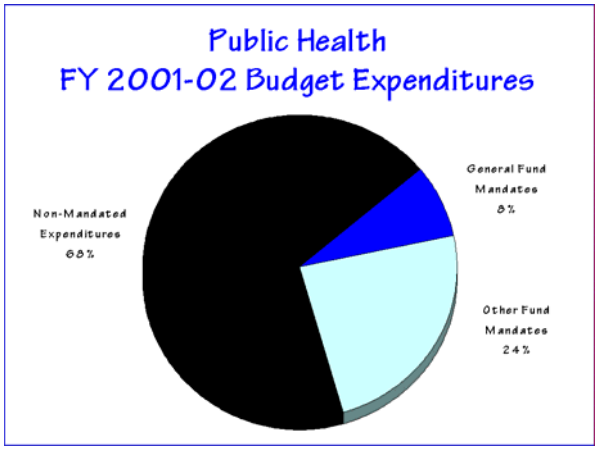
MANDATE CONSOLIDATED FINANCIAL DATA

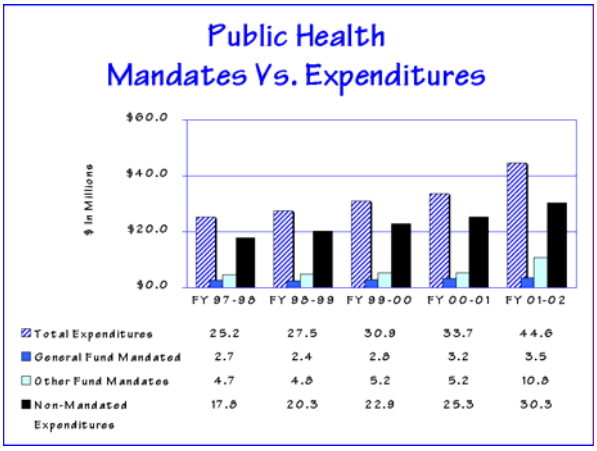
Total Department Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	N/A	N/A	N/A
FY 1997-98 Actuals	$ 4,366,621	$ 20,871,801	$ 25,238,422
FY 1998-99 Actuals	$ 4,295,797	$ 23,246,722	$ 27,542,519
FY 1999-00 Actuals	$ 4,830,212	$ 26,105,789	$ 30,936,001
FY 2000-01 Estimate	$ 5,182,682	$ 28,515,442	$ 33,698,124
FY 2001-02 Adopted Budget	$ 5,872,998	$ 38,706,839	$ 44,579,837

Total Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	N/A	N/A	N/A
FY 1997-98 Actuals	$ 2,745,109	$ 4,688,538	$ 7,433,647
FY 1998-99 Actuals	$ 2,441,217	$ 4,766,452	$ 7,207,669
FY 1999-00 Actuals	$ 2,793,743	$ 5,215,750	$ 8,009,493
FY 2000-01 Estimate	$ 3,238,491	$ 5,205,915	$ 8,444,406
FY 2001-02 Adopted Budget	$ 3,480,936	$ 10,772,417	$ 14,253,353

Total Non-Mandated Expenditures	General Fund	Special Revenue	Total
FY 1996-97 Actuals	N/A	N/A	N/A
FY 1997-98 Actuals	$ 1,621,512	$ 16,183,263	$ 17,804,775
FY 1998-99 Actuals	$ 1,854,580	$ 18,480,270	$ 20,334,850
FY 1999-00 Actuals	$ 2,036,469	$ 20,890,039	$ 22,926,508
FY 2000-01 Estimate	$ 1,944,191	$ 23,309,527	$ 25,253,718
FY 2001-02 Adopted Budget	$ 2,392,062	$ 27,934,422	$ 30,326,484

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.


Public Health
FY 2001-02 Budget Expenditures
General Fund Mandates 8%
Other Fund Mandates 24%
Non-Mandated Expenditures 68%


Public Health
Mandates Vs. Expenditures
$ In Millions
$60.0
$40.0
$20.0
$0.0
FY 97-98
FY 98-99
FY 99-00
FY 00-01
FY 01-02
Total Expenditures 25.2 27.5 30.9 33.7 44.6
General Fund Mandated 2.7 2.4 2.8 3.2 3.5
Other Fund Mandates 4.7 4.8 5.2 5.2 10.8
Non-Mandated Expenditures 17.8 20.3 22.9 25.3 30.3

Mandate Information

Control and Treatment of Contagious Diseases

Authority

A.R.S. § 36-628 Provision For Care Of Persons Afflicted With Contagious Diseases. A.R.S. § 36-663 Communicable Disease Control. A.R.S. §§ 36-711 Through 738 (1997) Tuberculosis Control.

History/ Background

Arizona public health statutes mandate county health departments to perform the above referenced functions. The Arizona Department of Health Services (ADHS) promulgates specific rules and regulations. ADHS has delegated the function of local tuberculosis control officer to Maricopa County Department of Public Health Services (MCDPHS). Through the concerted efforts of county health departments, the Arizona Attorney General's Office and the Arizona affiliate of the American Lung Association; new tuberculosis control statutes were passed by the Arizona legislature in 1997. These new laws strengthen the mandate of a county health department to control tuberculosis through the use of involuntary isolation and quarantine of non-compliant individuals with or suspected of having active tuberculosis. Since the enactment of these statutes, MCDPHS issued less than 6 emergency custody orders.

Mandate Description

County health departments are mandated to order non-compliant persons with or suspected of having active tuberculosis, to comply with voluntary examination, monitoring, treatment, isolation or quarantine. If the individual fails to comply with such order, the local tuberculosis control officer or local health director, may issue an emergency custody order directing the sheriff or other law enforcement officer to take such individual into custody. These statutes outline the procedures local health officers must follow once an emergency custody order is issued. A health care provider who knowingly refuses to perform his/her legal duties under the above listed statutes can be held criminally liable. In 1995, sections B and C were added to A.R.S. § 36-663. Section B lists procedures a health care provider must follow in order to obtain written or oral consent of a patient in order to conduct an HIV test. Section C mandates that providers obtaining oral consent to conduct an HIV test must sign a form to that effect and return it to the ADHS.

Control and Treatment of Contagious Diseases	General Fund	Special Revenue	Total
FY 1996-97 Actuals	N/A	N/A	N/A
FY 1997-98 Actuals	$ 1,317,072	$ 1,425,571	$ 2,742,643
FY 1998-99 Actuals	$ 1,094,615	$ 1,486,253	$ 2,580,868
FY 1999-00 Actuals	$ 1,263,694	$ 1,663,657	$ 2,927,351
FY 2000-01 Estimate	$ 1,341,522	$ 1,717,534	$ 3,059,056
FY 2001-02 Adopted Budget	$ 1,435,101	$ 2,007,171	$ 3,442,272

MEDICAL CARE OF INDIGENT

AUTHORITY

A.R.S. 11-291 Hospitalization And Medical Care Of The Indigent Sick

HISTORY/ BACKGROUND

Prior to the separation of the Medical Center from County management, Public Health Services received some county funding for the medical care of the indigent. Since the separation, Public Health Services has continued to operate a medical clinic servicing a portion of the indigent homeless population using only grant funding.

MANDATE DESCRIPTION

The counties are the mandated payor of last resort for emergency medical treatment of the indigent population of the County. Per A.R.S. 11-291, the Board of Supervisors has sole and exclusive authority to provide for the hospitalization and medical care of the indigent sick. The Board of Supervisors may hire physicians and others to accomplish this function. Counties are not liable to provide care once the person is placed on the AHCCCS rolls.

Medical Care of Indigent	General Fund	Special Revenue	Total
FY 1996-97 Actuals	N/A	N/A	N/A
FY 1997-98 Actuals	$ -	$ 1,257,904	$ 1,257,904
FY 1998-99 Actuals	$ -	$ 1,344,826	$ 1,344,826
FY 1999-00 Actuals	$ -	$ 1,598,015	$ 1,598,015
FY 2000-01 Estimate	$ -	$ 1,576,060	$ 1,576,060
FY 2001-02 Adopted Budget	$ -	$ 1,704,624	$ 1,704,624

VITAL REGISTRATION

AUTHORITY

A.R.S. § 36-186 Director Of Local Health Departments; Powers And Duties; A.R.S. § 36-302 Vital Records And Public Health Statistics; A.R.S. § 36-322 Electronic Registration Of Birth Certificates; A.R.S. § 36-327 Electronic Filing Of Death Certificates; A.R.S. § 36-329 Electronic Filing Of Fetal Death Certificates.

HISTORY/ BACKGROUND

The responsibility for information relative to vital statistics originates at the county level. The passage of the federal welfare reform law and it's requirements regarding the collection of child support, and tracking of births occurring outside marriage, required states to amend their laws concerning the collection of information to be recorded on the birth certificate. In addition, the Arizona State Legislature was interested in making birth certificates more easily available to the public. A.R.S. § 36-322 also allows the local registrar to electronically file birth certificates with the Arizona Department of Health Services. A.R.S. § 36-329 allows the electronic filing of fetal death certificates.

MANDATE DESCRIPTION

Register all births and deaths in the County and provide copies of birth and death certificates for sale. Monitor health statistics for births and deaths. Data collection: Section F of A.R.S. § 36-322 sets out the requirements regarding recordation of paternity. Section F also requires local registrars to allow public access to death certificates if 50 years have passed since the death occurred. Section G requires local registrars to report paternity determinations/recessions with the state registrar in order for the state registrar to fulfill their statutory obligation. Section N is entirely new and requires local registrars to make birth certificates available to the public if 75 years have passed since the birth was registered. Section A now permits electronic filing of birth, death, and fetal death certificates.

Vital Registration	General Fund	Special Revenue	Total
FY 1996-97 Actuals	N/A	N/A	N/A
FY 1997-98 Actuals	$ -	$ 954,305	$ 954,305
FY 1998-99 Actuals	$ -	$ 903,471	$ 903,471
FY 1999-00 Actuals	$ -	$ 1,210,788	$ 1,210,788
FY 2000-01 Estimate	$ -	$ 1,276,314	$ 1,276,314
FY 2001-02 Adopted Budget	$ -	$ 1,587,803	$ 1,587,803

OFFICE OF THE DIRECTOR OF THE DEPARTMENT OF PUBLIC HEALTH

AUTHORITY

A.R.S. § 36-186 Director Of Local Health Department; Powers And Duties; A.R.S. § 36-602 Abatement Of Nuisances; A.R.S. § 36-624 Quarantine And Sanitary Measures To Prevent Contagion; A.R.S. § 36-628 Provision For Care Of Persons Afflicted With Contagious Disease; A.R.S. § 36-721 Rules And Regulations; A.R.S. § 36-722 Limitation Of Authority For Treatment.

HISTORY/ BACKGROUND

By statute, local health departments are mandated to control/eliminate sources of public health nuisance, filth and contagion.

MANDATE DESCRIPTION

A.R.S. § 36-186, as amended, mandates directors of local health departments to "enforce any law or ordinance " relating to public health, including laws/ordinances which concern public businesses, rental properties and vacant properties. A.R.S. § 36-602 now mandates that local health department directors assess fines against property owners who do not comply with health department orders to remove sources of public health nuisances or sources of filth from their property.

Office of the Director of the Department of Public Health	General Fund	Special Revenue	Total
FY 1996-97 Actuals	N/A	N/A	N/A
FY 1997-98 Actuals	$ 650,881	$ -	$ 650,881
FY 1998-99 Actuals	$ 527,918	$ -	$ 527,918
FY 1999-00 Actuals	$ 557,432	$ -	$ 557,432
FY 2000-01 Estimate	$ 531,812	$ -	$ 531,812
FY 2001-02 Adopted Budget	$ 548,168	$ -	$ 548,168

IMMUNIZATION AND INVESTIGATION AND REPORTING

AUTHORITY

A.R.S. § 36-186 Director Of Local Health Department; Powers And Duties; A.R.S. § 36-621 Reports Of Contagious Diseases; A.R.S. § 36-622 Report By Hotel Keeper Of Contagious Diseases; A.R.S. § 36-623 Reports By Physicians Of Death From Contagious Diseases; Arizona Administrative Coder9-6-702 - County Health Departments Required To Provide Immunizations.

HISTORY/ BACKGROUND

Local health officers are charged, by statute, to provide essential public health functions. In addition, local health departments are mandated by state statute to receive public reports of contagious disease and to provide immunization. Each local health department is further mandated to track disease statistics and trends, and reports them to the Arizona Department of Health Services. To better track childhood immunization rates, A.R.S. § 336-135 requires all health care providers who administer immunizations to children to electronically transmit immunization data to Arizona Department of Health Services (ADHS). ADHS is required to report this information to federal Centers for Disease Control.

MANDATE DESCRIPTION

Provide free immunization to children, receive reports of contagious diseases, investigate reports of contagious diseases, organize and evaluate data related to contagious diseases, track the health statistics of the County, and publish related reports. For each child immunized by Public Health Services, they must inform ADHS of the provider's name, business address and telephone number, the child's name, address, social security number, gender, date of birth, and mother's maiden name.

Immunization and Investigation and Reporting	General Fund	Special Revenue	Total
FY 1996-97 Actuals	N/A	N/A	N/A
FY 1997-98 Actuals	$ 777,156	$ 1,050,758	$ 1,827,914
FY 1998-99 Actuals	$ 818,684	$ 1,031,902	$ 1,850,586
FY 1999-00 Actuals	$ 972,617	$ 743,290	$ 1,715,907
FY 2000-01 Estimate	$ 1,365,157	$ 636,007	$ 2,001,164
FY 2001-02 Adopted Budget	$ 1,497,667	$ 5,472,819	$ 6,970,486

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

PUBLIC HEALTH
Department 86

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
GENERAL FUND	$ 4,656,004	$ 1,216,994	$ -	$ 5,872,998	$ -
SPECIAL REVENUE	13,006,940	25,699,899	-	38,706,839	38,514,035
SUB-TOTAL	$ 17,662,943	$ 26,916,893	$ -	$ 44,579,836	$ 38,514,035
TOTAL FUNDS	$ 17,662,943	$ 26,916,893	$ -	$ 44,579,836	$ 38,514,035

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

PUBLIC HEALTH
Department 86

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 267,024	$ 267,024	$ 1,593,905	$ 426,512	$ 1,305,010	$ 1,037,986	389%
REVENUE							
615 GRANTS	28,705,346	28,705,346	26,452,792	31,126,633	31,126,633	2,421,287	8%
620 OTHER INTERGOVERNMENTAL	-	-	1,406	4,682,941	4,682,941	4,682,941	
635 OTHER CHARGES FOR SERVICES	1,280,234	1,280,234	1,193,347	1,450,660	1,450,660	170,426	13%
638 PATIENT SERVICE REVENUE	1,271,565	1,271,565	1,143,987	1,181,801	1,181,801	(89,764)	-7%
645 INTEREST EARNINGS	-	-	40,381	-	-	-	
650 MISCELLANEOUS REVENUE	63,500	63,500	68,358	7,000	7,000	(56,500)	-89%
680 TRANSFERS IN	65,000	65,000	46,259	65,000	65,000	-	0%
Sub Total	$ 31,385,645	$ 31,385,645	$ 28,946,531	$ 38,514,035	$ 38,514,035	$ 7,128,390	23%
Total Resources	$ 31,652,669	$ 31,652,669	$ 30,540,436	$ 38,940,547	$ 39,819,045	$ 8,166,376	26%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 12,912,292	$ 12,912,292	$ 12,321,189	$ 13,850,300	$ 13,413,633	$ (501,341)	-4%
705 TEMPORARY PAY	167,158	167,158	255,849	230,652	230,652	(63,494)	-38%
710 OVERTIME	176,231	176,231	220,751	-	-	176,231	100%
750 FRINGE BENEFITS	2,981,768	2,981,768	2,629,725	3,419,738	3,389,205	(407,437)	-14%
790 OTHER PERSONAL SERVICES	701,729	701,729	395,942	629,453	629,453	72,276	10%
795 PERSONAL SERVICES ALLOC.-OUT	(121,723)	(121,723)	(49,204)	(71,991)	(71,991)	(49,732)	-41%
796 PERSONAL SERVICES ALLOC.-IN	115,791	115,791	112,701	71,991	71,991	43,800	38%
Subtotal	$ 16,933,246	$ 16,933,246	$ 15,886,953	$ 18,130,144	$ 17,662,943	$ (729,697)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 536,443	$ 536,443	$ 587,354	$ 2,385,574	$ 2,466,347	$ (1,929,904)	-360%
802 MEDICAL SUPPLIES	1,707,632	1,707,632	1,635,363	6,461,613	6,339,355	(4,631,723)	-271%
803 FUEL	14,288	14,288	13,033	11,860	11,860	2,428	17%
804 NON-CAPITAL EQUIPMENT	147,566	147,566	102,710	113,912	97,436	50,130	34%
810 LEGAL SERVICES	8,740	8,740	6,851	8,100	8,100	640	7%
811 HEALTH CARE SERVICES	768,888	768,888	682,197	439,375	439,207	329,681	43%
812 OTHER SERVICES	14,129,657	14,129,657	11,939,312	14,284,173	14,397,860	(268,203)	-2%
820 OPERATING LEASES & RENTS	983,554	983,554	1,000,003	1,047,772	1,047,064	(63,510)	-6%
825 REPAIRS & MAINTENANCE	267,664	267,664	179,345	155,476	155,332	112,332	42%
830 INTERGOVERNMENTAL PAYMENTS	121,000	121,000	60,498	121,000	112,460	8,540	7%
839 INTERNAL SERVICE CHARGES	203,019	203,019	190,654	159,279	159,279	43,740	22%
842 TRAVEL & EDUCATION	226,395	226,395	248,804	334,984	332,386	(105,991)	-47%
843 POSTAGE/FREIGHT/SHIPPING	173,800	173,800	131,848	2,590	2,590	171,210	99%
845 SUPPORT & CARE OF PERSONS	75,894	75,894	44,791	130,040	130,040	(54,146)	-71%
850 UTILITIES	21,713	21,713	42,933	33,650	33,650	(11,937)	-55%
880 TRANSFERS OUT	816,904	816,904	859,115	1,223,474	1,183,927	(367,023)	-45%
Subtotal	$ 20,203,157	$ 20,203,157	$ 17,724,810	$ 26,912,872	$ 26,916,893	$ (6,713,736)	-33%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	-	982	-	-	-	
920 CAPITAL EQUIPMENT	-	-	70,972	-	-	-	
930 VEHICLES & CONSTRUCTION EQUIP.	-	-	14,407	-	-	-	
Subtotal	$ -	$ -	$ 86,361	$ -	$ -	$ -	
Total Expenditures	$ 37,136,403	$ 37,136,403	$ 33,698,124	$ 45,043,016	$ 44,579,836	$ (7,443,433)	-20%
Operating Balance (Rev. - Exp.)	$ (5,750,758)	$ (5,750,758)	$ (4,751,593)	$ (6,528,981)	$ (6,065,801)	$ (315,043)	-5%
Ending Fund Balance (Resources. - Exp.)	$ (5,483,734)	$ (5,483,734)	$ (3,157,688)	$ (6,102,469)	$ (4,760,791)	$ 722,943	13%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PUBLIC HEALTH
Agency 860

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
8601	ADMINISTRATION ROLLUP	$ 532,343	$ 297,386	$ -	$ 829,729	$ -
8606	EPIDEMIOLOGY/DISEASE SURVEILLA	234,261	15,849	-	250,110	-
8610	COMMUNITY HEALTH ADMIN ROLL UP	375,048	33,223	-	408,271	-
8635	PUBLIC HEALTH	1,234,753	143,012	-	1,377,765	-
8646	WIC	664,048	51,072	-	715,120	-
8671	PUBLIC HEALTH	63,376	7,158	-	70,534	-
8680	TB CONTROL/OTHER SVCS ROLL UP	-	-	-	-	-
8681	PUBLIC HEALTH	659,283	375,786	-	1,035,069	-
8691	STD CONTROL - COUNTY	539,755	150,350	-	690,105	-
8695	PHARMACY/LAB ROLL UP	353,136	143,158	-	496,294	-
	Totals:	$ 4,656,004	$ 1,216,994	$ -	$ 5,872,998	$ -

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PUBLIC HEALTH
Agency 860

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$3,499,047	$3,224,534	$3,499,047	$3,911,099	$ 3,773,891	$ (274,844)	-8%
705 TEMPORARY PAY	24,502	108,585	24,502	44,962	44,962	(20,460)	-84%
710 OVERTIME	46,222	104,538	46,222	-	-	46,222	100%
750 FRINGE BENEFITS	704,147	544,414	704,147	839,976	821,183	(117,036)	-17%
790 OTHER PERSONAL SERVICES	54,346	25,512	54,346	87,959	87,959	(33,613)	-62%
795 PERSONAL SERVICES ALLOC.-OUT	(77,923)	(21,932)	(77,923)	(71,991)	(71,991)	(5,932)	-8%
796 PERSONAL SERVICES ALLOC.-IN	-	41,665	-	-	-	-	
Subtotal	$4,250,341	$4,027,316	$4,250,341	$4,812,005	$ 4,656,004	$ (405,663)	-10%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$17,016	$72,609	$17,016	$197,056	$ 197,056	$ (180,040)	-1058%
802 MEDICAL SUPPLIES	412,123	371,232	412,123	373,409	317,409	94,714	23%
803 FUEL	2,390	2,076	2,390	2,390	2,390	-	0%
804 NON-CAPITAL EQUIPMENT	7,500	3,750	7,500	40,144	22,672	(15,172)	-202%
811 HEALTH CARE SERVICES	80,460	114,510	80,460	20,250	20,250	60,210	75%
812 OTHER SERVICES	154,894	129,996	154,894	167,629	167,629	(12,735)	-8%
820 OPERATING LEASES & RENTS	268,386	276,342	268,386	304,169	304,169	(35,783)	-13%
825 REPAIRS & MAINTENANCE	31,850	19,857	31,850	28,319	28,319	3,531	11%
839 INTERNAL SERVICE CHARGES	8,201	1,376	8,201	16,426	16,426	(8,225)	-100%
842 TRAVEL & EDUCATION	53,989	57,280	53,989	66,674	66,674	(12,685)	-23%
843 POSTAGE/FREIGHT/SHIPPING	27,476	20,119	27,476	-	-	27,476	100%
845 SUPPORT & CARE OF PERSONS	56,421	34,559	56,421	5,000	5,000	51,421	91%
850 UTILITIES	4,500	5,401	4,500	4,000	4,000	500	11%
880 TRANSFERS OUT	65,000	46,259	65,000	65,000	65,000	-	0%
Subtotal	$1,190,206	$1,155,367	$1,190,206	$1,290,466	$ 1,216,994	$ (26,788)	-2%
Total Expenditures	$5,440,547	$5,182,682	$5,440,547	$6,102,471	$ 5,872,998	$ (432,451)	-8%
Operating Balance (Rev. - Exp.)	($5,440,547)	($5,182,682)	($5,440,547)	($6,102,471)	$ (5,872,998)	$ (432,451)	-8%

TOTAL BUDGET BY PROGRAM
FY 2001-02
PUBLIC HEALTH GRANTS
Agency 861

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
8601	ADMINISTRATION GRANTS ROLLUP	$ 1,288,681	$ 6,530,337	$ -	$ 7,819,018	$ 7,819,017
8605	EPI GRANTS ROLL UP	-	9,422	-	9,422	9,422
8620	HEALTH ED GRANTS ROLLUP	840,644	8,303,286	-	9,143,930	9,143,930
8635	NURSING GRANTS ROLL UP	671,558	5,057,328	-	5,728,886	5,728,886
8645	NUTRITION GRANTS ROLL UP	4,899,690	1,762,903	-	6,662,593	6,662,593
8650	FAMILY HEALTH GRANTS ROLLUP	1,133,577	688,727	-	1,822,304	1,822,294
8665	COMMUNITY OUTREACH GRANTS ROLL	1,397,081	574,639	-	1,971,720	1,971,720
8670	DOMESTIC VOILENCE	-	-	-	-	-
8675	ORAL HEALTH GRANTS ROLL UP	194,861	156,197	-	351,058	351,059
8680	TB CONTROL/OTHER SVCS GRANTS R	578,067	408,384	-	986,451	986,450
8690	STD CONTROL/OTHER SVCS ROLL UP	494,010	80,123	-	574,133	574,133
8697	PHARMACY GRANT INTERNAL AGREEM	144,416	621,696	-	766,112	766,112
8699	LABORATORY GRANT	-	37,948	-	37,948	37,958
	Totals:	$ 11,642,584	$ 24,230,990	$ -	$ 35,873,574	$ 35,873,574

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PUBLIC HEALTH GRANTS
Agency 861

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	28,705,346	26,452,792	28,705,346	31,126,633	31,126,633	2,421,287	8%
620 OTHER INTERGOVERNMENTAL	-	1,406	-	4,682,941	4,682,941	4,682,941	
635 OTHER CHARGES FOR SERVICES	-	3,938	-	60,000	60,000	60,000	
638 PATIENT SERVICE REVENUE	-	21,934	-	-	-	-	
645 INTEREST EARNINGS	-	23,009	-	-	-	-	
650 MISCELLANEOUS REVENUE	63,000	32,118	63,000	4,000	4,000	(59,000)	-94%
Sub Total	$28,768,346	$26,535,198	$28,768,346	$35,873,574	$ 35,873,574	$ 7,105,228	25%
Total Resources	$28,768,346	$26,535,198	$28,768,346	$35,873,574	$ 35,873,574	$ 7,105,228	25%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$8,334,957	$8,104,559	$8,334,957	$8,655,103	$ 8,655,103	$ (320,146)	-4%
705 TEMPORARY PAY	115,016	119,825	115,016	135,416	135,416	(20,400)	-18%
710 OVERTIME	115,369	106,405	115,369	-	-	115,369	100%
750 FRINGE BENEFITS	2,028,755	1,871,578	2,028,756	2,278,772	2,278,772	(250,016)	-12%
790 OTHER PERSONAL SERVICES	561,325	322,958	561,325	501,302	501,302	60,023	11%
795 PERSONAL SERVICES ALLOC.-OUT	(43,800)	(27,272)	(43,800)	-	-	(43,800)	-100%
796 PERSONAL SERVICES ALLOC.-IN	115,791	71,036	115,791	71,991	71,991	43,800	38%
Subtotal	$11,227,413	$10,569,089	$11,227,414	$11,642,584	$ 11,642,584	$ (415,170)	-4%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$696,571	$655,939	$696,571	$2,651,842	$ 2,651,842	$ (1,955,271)	-281%
802 MEDICAL SUPPLIES	439,216	281,582	439,216	5,106,211	5,106,211	(4,666,995)	-1063%
803 FUEL	10,898	10,458	10,898	9,470	9,470	1,428	13%
804 NON-CAPITAL EQUIPMENT	120,066	88,964	120,066	47,623	47,623	72,443	60%
810 LEGAL SERVICES	8,740	6,851	8,740	8,100	8,100	640	7%
811 HEALTH CARE SERVICES	688,428	537,731	688,428	416,823	416,823	271,605	39%
812 OTHER SERVICES	13,572,237	11,566,070	13,572,237	13,717,346	13,717,346	(145,109)	-1%
820 OPERATING LEASES & RENTS	715,168	720,927	715,168	733,603	733,603	(18,435)	-3%
825 REPAIRS & MAINTENANCE	188,806	135,700	188,806	125,157	125,157	63,649	34%
839 INTERNAL SERVICE CHARGES	169,717	175,767	169,717	133,880	133,880	35,837	21%
842 TRAVEL & EDUCATION	153,960	176,039	153,960	231,063	231,063	(77,103)	-50%
843 POSTAGE/FREIGHT/SHIPPING	130,356	102,239	130,356	2,590	2,590	127,766	98%
845 SUPPORT & CARE OF PERSONS	19,473	10,232	19,473	125,040	125,040	(105,567)	-542%
850 UTILITIES	17,213	34,334	17,213	29,650	29,650	(12,437)	-72%
880 TRANSFERS OUT	610,083	656,931	610,083	892,592	892,592	(282,509)	-46%
Subtotal	$17,540,932	$15,159,764	$17,540,932	$24,230,990	$ 24,230,990	$ (6,690,058)	-38%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	982	-	-	-	-	
920 CAPITAL EQUIPMENT	-	70,972	-	-	-	-	
930 VEHICLES & CONSTRUCTION EQUIP.	-	14,407	-	-	-	-	
Subtotal	$0	$86,361	$0	$0	$ -	$ -	
Total Expenditures	$28,768,345	$25,815,214	$28,768,346	$35,873,574	$ 35,873,574	$ (7,105,228)	-25%
Operating Balance (Rev. - Exp.)	$1	$719,984	$0	($0)	$ (0)	$ (0)	-4400%

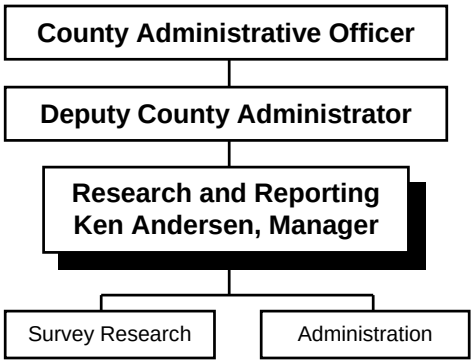
TOTAL BUDGET BY PROGRAM
FY 2001-02
PUBLIC HEALTH SPECIAL FUNDING
Agency 863

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
8601	ADMINISTRATION	$ -	$ -	$ -	$ -	$ -
8607	VITAL RECORDS	730,864	802,855	-	1,533,719	1,397,660
8648	NUTRITION AP4 PROGRAM	4,249	2,953	-	7,202	7,500
8653	FAMILY PLANNING CLINIC	69,591	31,935	-	101,526	96,000
8681	TUBERCULOSIS CONTROL-SPECIAL R	42,907	22,740	-	65,647	45,000
8682	FOREIGN TRAVEL	162,013	302,615	-	464,628	502,963
8684	JAIL EXAM FEE	-	14,794	-	14,794	16,000
8685	REFUGEE SERVICES	176,472	111,807	-	288,279	235,548
8688	TB RESEARCH	-	-	-	-	-
8694	STD CONTROL - SPECIAL REVENUE	167,694	27,300	-	194,994	166,040
8698	PHARMACY - SPECIAL REVENUE	3,944	149,806	-	153,750	170,000
8699	LAB SPECIAL REVENUE	6,621	2,104	-	8,725	3,750
	Totals:	$ 1,364,356	$ 1,468,909	$ -	$ 2,833,265	$ 2,640,461

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
PUBLIC HEALTH SPECIAL FUNDING
Agency 863

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$267,024	$1,593,905	$267,024	$426,512	$ 1,305,010	$ 1,037,986	389%
REVENUE							
635 OTHER CHARGES FOR SERVICES	1,280,234	1,189,409	1,280,234	1,390,660	1,390,660	110,426	9%
638 PATIENT SERVICE REVENUE	1,271,565	1,122,053	1,271,565	1,181,801	1,181,801	(89,764)	-7%
645 INTEREST EARNINGS	-	17,372	-	-	-	-	
650 MISCELLANEOUS REVENUE	500	36,240	500	3,000	3,000	2,500	500%
680 TRANSFERS IN	65,000	46,259	65,000	65,000	65,000	-	0%
Sub Total	$2,617,299	$2,411,333	$2,617,299	$2,640,461	$ 2,640,461	$ 23,162	1%
Total Resources	$2,884,323	$4,005,238	$2,884,323	$3,066,973	$ 3,945,471	$ 1,061,148	37%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,078,288	$992,096	$1,078,288	$1,284,098	$ 984,639	$ 93,649	9%
705 TEMPORARY PAY	27,640	27,439	27,640	50,274	50,274	(22,634)	-82%
710 OVERTIME	14,640	9,809	14,640	-	-	14,640	100%
750 FRINGE BENEFITS	248,866	213,733	248,865	300,990	289,251	(40,386)	-16%
790 OTHER PERSONAL SERVICES	86,058	47,472	86,058	40,192	40,192	45,866	53%
Subtotal	$1,455,492	$1,290,549	$1,455,491	$1,675,554	$ 1,364,356	$ 91,135	6%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	($177,144)	($141,194)	($177,144)	($463,324)	$ (382,551)	$ 205,407	116%
802 MEDICAL SUPPLIES	856,293	982,549	856,293	981,993	915,735	(59,442)	-7%
803 FUEL	1,000	498	1,000	-	-	1,000	100%
804 NON-CAPITAL EQUIPMENT	20,000	9,996	20,000	26,145	27,141	(7,141)	-36%
811 HEALTH CARE SERVICES	-	29,955	-	2,302	2,134	(2,134)	
812 OTHER SERVICES	402,526	243,247	402,526	399,198	512,885	(110,359)	-27%
820 OPERATING LEASES & RENTS	-	2,734	-	10,000	9,292	(9,292)	
825 REPAIRS & MAINTENANCE	47,008	23,788	47,008	2,000	1,856	45,152	96%
830 INTERGOVERNMENTAL PAYMENTS	121,000	60,498	121,000	121,000	112,460	8,540	7%
839 INTERNAL SERVICE CHARGES	25,101	13,511	25,101	8,973	8,973	16,128	64%
842 TRAVEL & EDUCATION	18,446	15,485	18,446	37,247	34,649	(16,203)	-88%
843 POSTAGE/FREIGHT/SHIPPING	15,968	9,490	15,968	-	-	15,968	100%
850 UTILITIES	-	3,198	-	-	-	-	
880 TRANSFERS OUT	141,821	155,925	141,821	265,882	226,335	(84,514)	-60%
Subtotal	$1,472,019	$1,409,679	$1,472,019	$1,391,416	$ 1,468,909	$ 3,110	0%
Total Expenditures	$2,927,511	$2,700,228	$2,927,510	$3,066,970	$ 2,833,265	$ 94,245	3%
Operating Balance (Rev. - Exp.)	($310,212)	($288,895)	($310,211)	($426,509)	$ (192,804)	$ 117,407	38%
Ending Fund Balance (Resources - Exp.)	($43,188)	$1,305,010	($43,187)	$3	$ 1,112,206	$ 1,155,393	2675%

RESEARCH AND REPORTING



MISSION

The mission of the Research and Reporting Department is to provide survey data services to county managers so they can more effectively manage for results using statistically reliable data.

GOALS

- ↔ By January 2002 we will establish a mechanism to identify and document county management's expectations of Research and Reporting; and, determine the number and types of external studies that could be accommodated to defray administrative costs for the upcoming fiscal year.
- ↔ By January 2002 we will establish a partnership with Human Resources and the Office of Management and Budget to investigate the need for and feasibility of establishing a pool of temporary telephone interviewer/clerical staff.
- ↔ County management will incorporate employee and customer satisfaction survey data into their Managing for Results (MFR) plans by FY03

ISSUES

- ↔ The demand for services, both internally and externally, will continue to be unpredictable which adversely affects Research and Reporting's ability to plan and to manage.
- ↔ Current low unemployment rate, the temporary nature of the telephone interviewer position, technological and public relation challenges of the position adversely affects the ability of Research and Reporting to attract and retain a competent pool of skilled on-call employees.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percentage of contracted surveys utilizing scientific sampling methodology	100%	100%	100%	100%
Percentage of surveys conducted at or below national average cost	100%	100%	100%	100%
Number of consultations regarding data collection provided without cost to County departments' staff	100%	100%	100%	100%
Percentage of contracted surveys completed on or before due date	100%	100%	100%	100%
Percentage of contracted surveys having a response rate greater than or equal to 70%	100%	100%	100%	100%

POSITION DISTRIBUTION

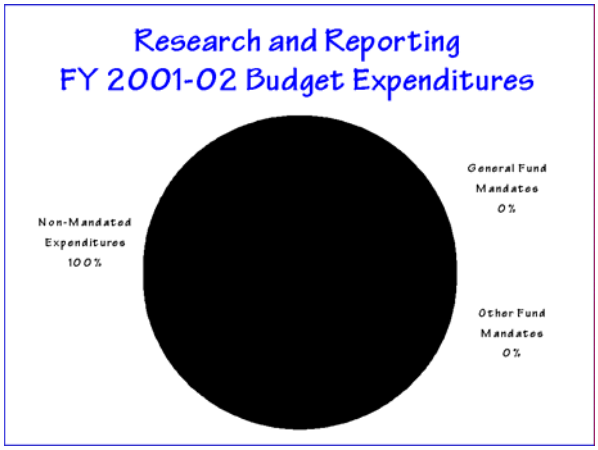
POSITION DISTRIBUTION 46 RESEARCH & REPORTING	
WORKING TITLE	**FTE**
DATA COLLECTION SUPERVISOR	4.0
DATABASE ANALYST II	1.0
TELEPHONE INTERVIEWER	1.5
TELEPHONE INTERVIEWER I/BILINGUAL	3.0
TOTAL	9.5

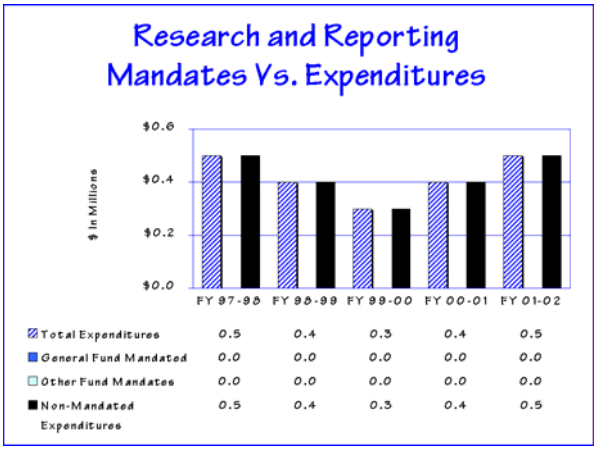
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 533,630	$ 533,630
FY 1997-98 Actuals	$ 393,602	$ 393,602
FY 1998-99 Actuals	$ 310,989	$ 310,989
FY 1999-00 Actuals	$ 418,215	$ 418,215
FY 2000-01 Estimate	$ 456,323	$ 456,323
FY 2001-02 Adopted Budget	$ 501,900	$ 501,900

Total Non-Mandated Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 533,630	$ 533,630
FY 1997-98 Actuals	$ 393,602	$ 393,602
FY 1998-99 Actuals	$ 310,989	$ 310,989
FY 1999-00 Actuals	$ 418,215	$ 418,215
FY 2000-01 Estimate	$ 456,323	$ 456,323
FY 2001-02 Adopted Budget	$ 501,900	$ 501,900

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

RESEARCH & REPORTING
Department 46

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	316,164	185,736	-	501,900	316,192
SUB-TOTAL	$ 316,164	$ 185,736	$ -	$ 501,900	$ 316,192
TOTAL FUNDS	$ 316,164	$ 185,736	$ -	$ 501,900	$ 316,192

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

RESEARCH & REPORTING
Department 46

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ -	$ -	$ (140,051)	$ 186,234	$ 96,250	$ 96,250	
REVENUE							
650 MISCELLANEOUS REVENUE	530,800	530,800	506,917	501,900	316,192	(214,608)	-40%
680 TRANSFERS IN	185,708	185,708	185,708	-	-	(185,708)	-100%
Sub Total	$ 716,508	$ 716,508	$ 692,625	$ 501,900	$ 316,192	$ (400,316)	-56%
Total Resources	$ 716,508	$ 716,508	$ 552,574	$ 688,134	$ 412,442	$ (304,066)	-42%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 211,665	$ 208,868	$ 186,797	$ 209,055	$ 209,055	$ (187)	0%
705 TEMPORARY PAY	25,000	33,634	33,691	40,000	40,000	(6,366)	-19%
750 FRINGE BENEFITS	51,786	45,949	44,693	61,109	61,109	(15,160)	-33%
790 OTHER PERSONAL SERVICES	-	-	2,036	6,000	6,000	(6,000)	
Subtotal	$ 288,451	$ 288,451	$ 267,218	$ 316,164	$ 316,164	$ (27,713)	-10%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 7,543	$ 7,543	$ 7,696	$ 6,572	$ 6,572	$ 971	13%
804 NON-CAPITAL EQUIPMENT	-	-	-	5,000	5,000	(5,000)	
810 LEGAL SERVICES	250	250	2,305	-	-	250	100%
812 OTHER SERVICES	15,629	15,629	33,360	624	2,052	13,577	87%
820 OPERATING LEASES & RENTS	55,000	55,000	44,794	70,000	70,000	(15,000)	-27%
825 REPAIRS & MAINTENANCE	2,000	2,000	1,168	1,000	1,000	1,000	50%
839 INTERNAL SERVICE CHARGES	23,209	23,209	20,925	17,924	17,924	5,285	23%
842 TRAVEL & EDUCATION	2,500	2,500	1,587	2,500	2,500	-	0%
843 POSTAGE/FREIGHT/SHIPPING	7,800	7,800	5,007	1,445	1,445	6,355	81%
850 UTILITIES	-	-	851	-	-	-	
855 INTEREST EXPENSE	-	-	508	-	-	-	
880 TRANSFERS OUT	68,406	68,406	68,406	80,671	79,243	(10,837)	-16%
Subtotal	$ 182,337	$ 182,337	$ 186,607	$ 185,736	$ 185,736	$ (3,399)	-2%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	5,000	5,000	2,498	-	-	5,000	100%
Subtotal	$ 5,000	$ 5,000	$ 2,498	$ -	$ -	$ 5,000	100%
Total Expenditures	$ 475,788	$ 475,788	$ 456,323	$ 501,900	$ 501,900	$ (26,112)	-5%
Operating Balance (Rev. - Exp.)	$ 240,720	$ 240,720	$ 236,302	$ (0)	$ (185,708)	$ (426,428)	-177%
Ending Fund Balance (Resources. - Exp.)	$ -	$ -	$ 96,251	$ 186,234	$ (89,458)	$ (89,458)	

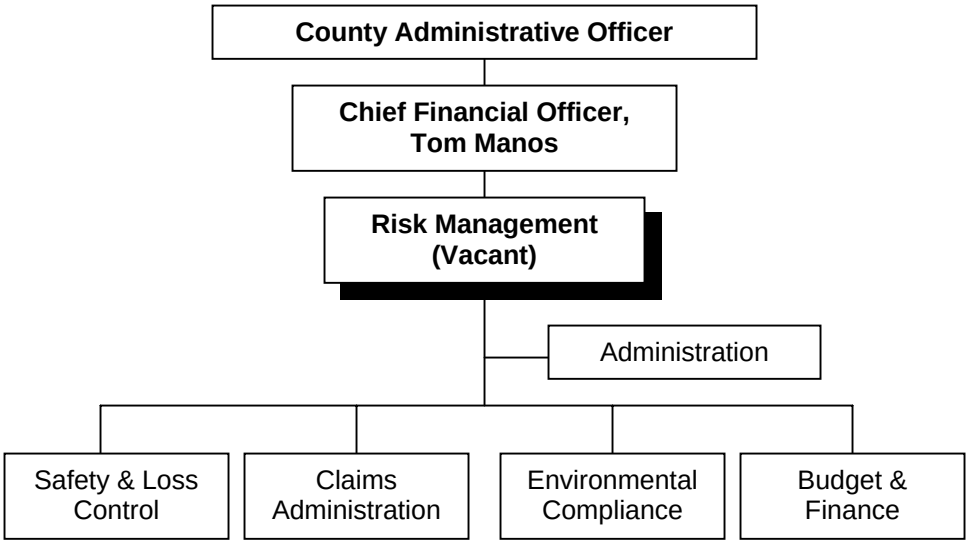
TOTAL BUDGET BY PROGRAM
FY 2001-02
RESEARCH & REPORTING
Agency 462

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
4610	RESEARCH & REPORTING	$ 316,164	$ 185,736	$ -	$ 501,900	$ 316,192
	Totals:	$ 316,164	$ 185,736	$ -	$ 501,900	$ 316,192

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
RESEARCH & REPORTING
Agency 462

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	($140,051)	$0	$186,234	$ 96,250	$ 96,250	
REVENUE							
650 MISCELLANEOUS REVENUE	530,800	506,917	530,800	501,900	316,192	(214,608)	-40%
680 TRANSFERS IN	185,708	185,708	185,708	-	-	(185,708)	-100%
Sub Total	$716,508	$692,625	$716,508	$501,900	$ 316,192	$ (400,316)	-56%
Total Resources	$716,508	$552,574	$716,508	$688,134	$ 412,442	$ (304,066)	-42%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$211,665	$186,797	$208,868	$209,055	$ 209,055	$ (187)	0%
705 TEMPORARY PAY	25,000	33,691	33,634	40,000	40,000	(6,366)	-19%
750 FRINGE BENEFITS	51,786	44,693	45,949	61,109	61,109	(15,160)	-33%
790 OTHER PERSONAL SERVICES	-	2,036	-	6,000	6,000	(6,000)	
Subtotal	$288,451	$267,218	$288,451	$316,164	$ 316,164	$ (27,713)	-10%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$7,543	$7,696	$7,543	$6,572	$ 6,572	$ 971	13%
804 NON-CAPITAL EQUIPMENT	-	-	-	5,000	5,000	(5,000)	
810 LEGAL SERVICES	250	2,305	250	-	-	250	100%
812 OTHER SERVICES	15,629	33,360	15,629	624	2,052	13,577	87%
820 OPERATING LEASES & RENTS	55,000	44,794	55,000	70,000	70,000	(15,000)	-27%
825 REPAIRS & MAINTENANCE	2,000	1,168	2,000	1,000	1,000	1,000	50%
839 INTERNAL SERVICE CHARGES	23,209	20,925	23,209	17,924	17,924	5,285	23%
842 TRAVEL & EDUCATION	2,500	1,587	2,500	2,500	2,500	-	0%
843 POSTAGE/FREIGHT/SHIPPING	7,800	5,007	7,800	1,445	1,445	6,355	81%
850 UTILITIES	-	851	-	-	-	-	
855 INTEREST EXPENSE	-	508	-	-	-	-	
880 TRANSFERS OUT	68,406	68,406	68,406	80,671	79,243	(10,837)	-16%
Subtotal	$182,337	$186,607	$182,337	$185,736	$ 185,736	$ (3,399)	-2%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	5,000	2,498	5,000	-	-	5,000	100%
Subtotal	$5,000	$2,498	$5,000	$0	$ -	$ 5,000	100%
Total Expenditures	$475,788	$456,323	$475,788	$501,900	$ 501,900	$ (26,112)	-5%
Operating Balance (Rev. - Exp.)	$240,720	$236,302	$240,720	($0)	$ (185,708)	$ (426,428)	-177%
Ending Fund Balance (Resources - Exp.)	$0	$96,251	$0	$186,234	$ (89,458)	$ (89,458)	

RISK MANAGEMENT



MISSION

The mission of the Risk Management Department is to provide loss prevention and control, and insurance and claims management services for Maricopa County Government, so they can reduce or eliminate their losses.

VISION

The Risk Management Department will be recognized as a leader and relied upon for a countywide risk management philosophy and culture.

GOALS

- Departmental decisions involving risk to County assets will be made consistent with established risk management protocols.
- Departments will be able to identify and manage areas of risk and reduce losses as a result of timely and relevant information and assistance provided by risk management.
- County losses will be reduced by a measurable amount over each of the next five years.
- Risk Management will sustain appropriate level of expertise by maintaining a personnel attrition rate of less than 10% over each of the next five years.

ISSUES

- The County's inability to recognize the value of the Risk Management discipline and the impact it has on the protection of the County's assets, creates a lack of accountability and a failure to protect all the assets, and therefore, damages the credibility of County government.
- The County's emphasis on managing for results presents us an opportunity, a challenge, and a forum to showcase our results for the County.
- With an increasing population and workforce, the need for Risk Management services will become more integral in forecasting of future County financial liability.
- As the number and costs of claims continue to increase and departments become more sophisticated and aware of their claim losses, demand for Risk Management services will increase and become more consultative in nature.
- As the County's workforce and the regulatory environment continues to evolve, customers will demand more involvement from us to meet their needs for claims, environmental and safety services.
- Lack of consolidated workspace for all Risk Management functions results in fragmentation of department,

lack of team environment and an impediment to communication.

- ↔ Greater competition in the Risk Management field for qualified professionals presents a future risk for turnover and potential failure to achieve results.
- ↔ As County management stresses the need for a comprehensive county-wide loss prevention program, demand for our services will increase.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Workers' Comp Number of Claims	926	1470	853	854
General Liability Number of Claims	286	255	328	369
Auto Physical Damage Number of Claims	428	279	226	408
Auto Liability Number of Claims	84	77	69	91
Property Number of Claims	56	53	34	72
Medical Malpractice Number of Claims	20	46	20	48
Ratio of claims opened to claims closed	N/A	878:1035	675:852	1:1
Employee turnover rate	N/A	5%	10%	9%
Workers' Comp Claims Paid	$836,068	$923,689	$883,726	$884,610
Workers' Comp Cost per Claim	$903	$1,257	$1,036	$1,036
General Liability Claims Paid	$86,237	$75,617	$51,569	$58,015
General Liability Cost per Claim	$302	$297	$157	$157
Auto Physical Damage Claims Paid	$372,835	$266,694	$315,820	$568,476
Auto Physical Damage Cost per Claim	$871	$956	$1,397	$1,393
Auto Liability Claims Paid	$80,397	$76,229	$72,374	$95,534
Auto Liability Cost per Claim	$957	$990	$1,049	$1,050
Property Claims Paid	$36,267	$65,220	$21,697	$45,781
Property Cost per Claim	$648	$1,231	$638	$636
Medical Malpractice Claims Paid	$3,627	$7,858	$9,479	$22,750
Medical Malpractice Cost per Claim	$181	$171	$474	$474
Percentage of Worker Comp injuries treated by "in-network" medical services provider	N/A	33%	44%	55%
The annual cost of risk	$16,889,361	$16,776,871	$18,742,589	$19,051,517
Dollar value of subrogation recoveries	N/A	$481,955	$344,145	$378,560

POSITION DISTRIBUTION

POSITION DISTRIBUTION
75 RISK MANAGEMENT

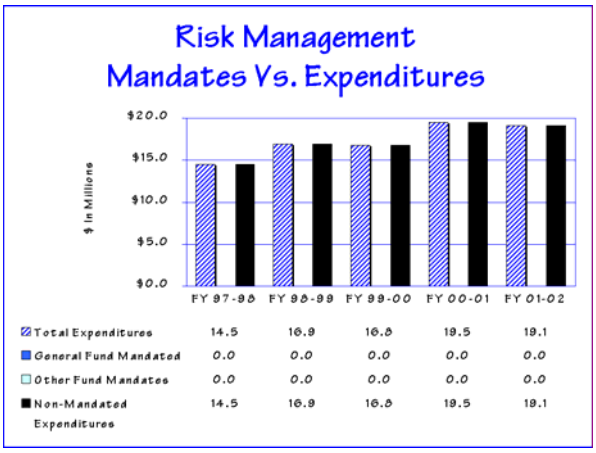
WORKING TITLE	FTE
ADMINISTRATIVE COORDINATOR	2.0
ASSISTANT RISK MANGER	1.0
BUDGET AND FINANCE ASST	1.0
BUDGET AND FINANCE MNGR	1.0
CLAIMS ADJUSTER	3.0
CLAIMS COORDINATOR	1.0
CLAIMS MANAGER	1.0
ENVRNMNTL COMPLIANCE ANL	2.0
FLEET SAFETY CONSULTANT	1.0
HAZARDOUS MATERIAL CONSULTANT	1.0
HEAVY EQUIPMENT CONSULTANT	1.0
LOSS CONTROL CONSULTANT	1.0
RISK MANAGER	1.0
SAFETY CONSULTANT	2.0
SAFETY MANAGER	1.0
TOTAL	20.0

MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	Internal Service	Total
FY 1996-97 Actuals	$ 14,587,310	$ 14,587,310
FY 1997-98 Actuals	$ 14,465,456	$ 14,465,456
FY 1998-99 Actuals	$ 16,889,361	$ 16,889,361
FY 1999-00 Actuals	$ 16,766,871	$ 16,766,871
FY 2000-01 Estimate	$ 19,480,225	$ 19,480,225
FY 2001-02 Adopted Budget	$ 19,051,517	$ 19,051,517

Total Non-Mandated Expenditures	Internal Service	Total
FY 1996-97 Actuals	$ 14,587,310	$ 14,587,310
FY 1997-98 Actuals	$ 14,465,456	$ 14,465,456
FY 1998-99 Actuals	$ 16,889,361	$ 16,889,361
FY 1999-00 Actuals	$ 16,766,871	$ 16,766,871
FY 2000-01 Estimate	$ 19,480,225	$ 19,480,225
FY 2001-02 Adopted Budget	$ 19,051,517	$ 19,051,517

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.



DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

RISK MANAGEMENT
Department 75

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
INTERNAL SERVICE	1,161,320	17,853,197	37,000	19,051,517	20,033,616
SUB-TOTAL	$ 1,161,320	$ 17,853,197	$ 37,000	$ 19,051,517	$ 20,033,616
TOTAL FUNDS	$ 1,161,320	$ 17,853,197	$ 37,000	$ 19,051,517	$ 20,033,616

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

RISK MANAGEMENT
Department 75

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ -	$ -	$ -	$ (25,554,511)	$ (25,554,511)	$ (25,554,511)	
REVENUE							
636 INTERNAL SERVICE CHARGES	19,227,730	19,227,730	19,227,726	19,119,496	19,119,496	(108,234)	-1%
645 INTEREST EARNINGS	606,910	606,910	894,549	914,120	914,120	307,210	51%
650 MISCELLANEOUS REVENUE	-	-	1,377	-	-	-	
Sub Total	$ 19,834,640	$ 19,834,640	$ 20,123,652	$ 20,033,616	$ 20,033,616	$ 198,976	1%
Total Resources	$ 19,834,640	$ 19,834,640	$ 20,123,652	$ (5,520,895)	$ (5,520,895)	$ (25,355,535)	-128%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 860,374	$ 946,633	$ 890,361	$ 960,794	$ 958,825	$ (12,192)	-1%
705 TEMPORARY PAY	15,401	-	13,160	15,000	15,000	(15,000)	
710 OVERTIME	-	-	2,004	5,675	5,675	(5,675)	
750 FRINGE BENEFITS	151,134	164,177	153,669	182,020	181,820	(17,643)	-11%
Subtotal	$ 1,026,909	$ 1,110,810	$ 1,059,194	$ 1,163,488	$ 1,161,320	$ (50,510)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 64,390	$ 64,390	$ 45,685	$ 77,945	$ 77,945	$ (13,555)	-21%
803 FUEL	2,200	2,200	2,079	2,900	2,900	(700)	-32%
804 NON-CAPITAL EQUIPMENT	15,311	15,311	7,649	50,000	30,000	(14,689)	-96%
810 LEGAL SERVICES	2,031,453	2,031,453	2,642,282	2,233,964	2,233,964	(202,511)	-10%
812 OTHER SERVICES	13,861,620	13,777,719	13,059,692	13,587,113	13,587,113	190,606	1%
820 OPERATING LEASES & RENTS	39,061	39,061	40,181	100,300	18,600	20,461	52%
825 REPAIRS & MAINTENANCE	2,700	2,700	1,542	3,700	3,700	(1,000)	-37%
830 INTERGOVERNMENTAL PAYMENTS	128,000	128,000	154,146	190,000	190,000	(62,000)	-48%
839 INTERNAL SERVICE CHARGES	2,243,510	2,243,510	2,206,251	1,647,552	1,546,873	696,637	31%
842 TRAVEL & EDUCATION	44,975	44,975	34,855	49,800	49,800	(4,825)	-11%
843 POSTAGE/FREIGHT/SHIPPING	1,900	1,900	1,334	3,300	3,300	(1,400)	-74%
850 UTILITIES	25,000	25,000	25,000	25,000	25,000	-	0%
880 TRANSFERS OUT	159,335	159,335	159,335	84,002	84,002	75,333	47%
Subtotal	$ 18,619,455	$ 18,535,554	$ 18,380,031	$ 18,055,576	$ 17,853,197	$ 682,357	4%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	20,000	20,000	20,000	37,000	37,000	(17,000)	-85%
930 VEHICLES & CONSTRUCTION EQUIP.	21,000	21,000	21,000	-	-	21,000	100%
Subtotal	$ 41,000	$ 41,000	$ 41,000	$ 37,000	$ 37,000	$ 4,000	10%
Total Expenditures	$ 19,687,364	$ 19,687,364	$ 19,480,225	$ 19,256,064	$ 19,051,517	$ 635,847	3%
Operating Balance (Rev. - Exp.)	$ 147,276	$ 147,276	$ 643,427	$ 777,552	$ 982,099	$ 834,823	567%
Ending Fund Balance (Resources. - Exp.)	$ -	$ -	$ -	$ (24,776,959)	$ (24,572,412)	$ (24,572,412)	

TOTAL BUDGET BY PROGRAM
FY 2001-02
RISK MANAGEMENT
Agency 750

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7510	OPERATIONS	$ 1,161,320	$ 211,260	$ 7,000	$ 1,379,580	$ -
7520	INSURANCE AND CLAIMS	-	14,970,206	20,000	14,990,206	19,954,545
7525	PROPERTY INSURANCE	-	1,881,731	-	1,881,731	-
	Totals:	$ 1,161,320	$ 17,063,197	$ 27,000	$ 18,251,517	$ 19,954,545

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
RISK MANAGEMENT
Agency 750

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$0	$0	$0	($25,554,511)	$ (25,554,511)	$ (25,554,511)	
REVENUE							
636 INTERNAL SERVICE CHARGES	19,227,730	19,227,726	19,227,730	19,119,496	19,119,496	(108,234)	-1%
645 INTEREST EARNINGS	554,410	817,171	554,410	835,049	835,049	280,639	51%
650 MISCELLANEOUS REVENUE	-	1,377	-	-	-	-	
Sub Total	$19,782,140	$20,046,274	$19,782,140	$19,954,545	$ 19,954,545	$ 172,405	1%
Total Resources	$19,782,140	$20,046,274	$19,782,140	($5,599,966)	$ (5,599,966)	$ (25,382,106)	-128%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$860,374	$890,361	$946,633	$960,794	$ 958,825	$ (12,192)	-1%
705 TEMPORARY PAY	15,401	13,160	-	15,000	15,000	(15,000)	
710 OVERTIME	-	2,004	-	5,675	5,675	(5,675)	
750 FRINGE BENEFITS	151,134	153,669	164,177	182,020	181,820	(17,643)	-11%
Subtotal	$1,026,909	$1,059,194	$1,110,810	$1,163,488	$ 1,161,320	$ (50,510)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$64,390	$45,685	$64,390	$77,945	$ 77,945	$ (13,555)	-21%
803 FUEL	2,200	2,079	2,200	2,900	2,900	(700)	-32%
804 NON-CAPITAL EQUIPMENT	15,311	7,649	15,311	50,000	30,000	(14,689)	-96%
810 LEGAL SERVICES	1,881,453	2,542,282	1,881,453	2,183,964	2,183,964	(302,511)	-16%
812 OTHER SERVICES	13,140,620	12,361,690	13,056,719	12,876,113	12,876,113	180,606	1%
820 OPERATING LEASES & RENTS	39,061	40,181	39,061	100,300	18,600	20,461	52%
825 REPAIRS & MAINTENANCE	2,700	1,542	2,700	3,700	3,700	(1,000)	-37%
830 INTERGOVERNMENTAL PAYMENTS	128,000	154,146	128,000	190,000	190,000	(62,000)	-48%
839 INTERNAL SERVICE CHARGES	2,243,510	2,206,251	2,243,510	1,647,552	1,546,873	696,637	31%
842 TRAVEL & EDUCATION	40,975	32,857	40,975	45,800	45,800	(4,825)	-12%
843 POSTAGE/FREIGHT/SHIPPING	1,900	1,334	1,900	3,300	3,300	(1,400)	-74%
880 TRANSFERS OUT	159,335	159,335	159,335	84,002	84,002	75,333	47%
Subtotal	$17,719,455	$17,555,031	$17,635,554	$17,265,576	$ 17,063,197	$ 572,357	3%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	20,000	20,000	20,000	27,000	27,000	(7,000)	-35%
930 VEHICLES & CONSTRUCTION EQUIP.	21,000	21,000	21,000	-	-	21,000	100%
Subtotal	$41,000	$41,000	$41,000	$27,000	$ 27,000	$ 14,000	34%
Total Expenditures	$18,787,364	$18,655,225	$18,787,364	$18,456,064	$ 18,251,517	$ 535,847	3%
Operating Balance (Rev. - Exp.)	$994,776	$1,391,049	$994,776	$1,498,481	$ 1,703,028	$ 708,252	71%
Ending Fund Balance (Resources - Exp.)	$0	$0	$0	($24,056,030)	$ (23,851,483)	$ (23,851,483)	

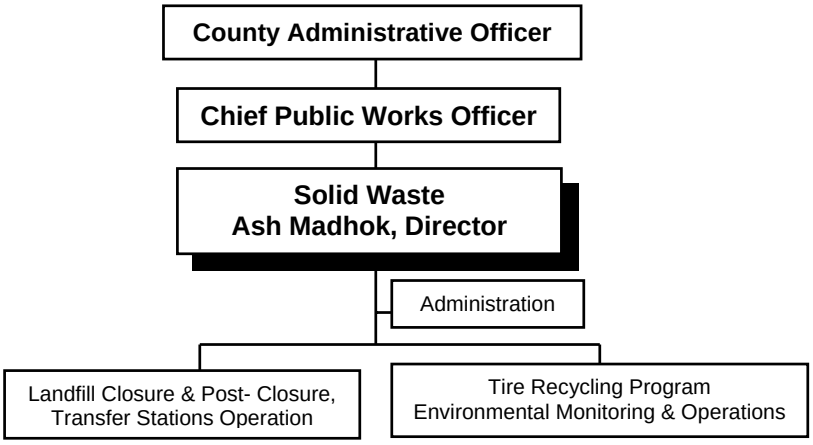
TOTAL BUDGET BY PROGRAM
FY 2001-02
RISK MANAGEMENT ENVIRONMENTAL CLEANUP
Agency 752

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7533	ENVIRONMENTAL CLEANUP	$ -	$ 790,000	$ 10,000	$ 800,000	$ 79,071
	Totals:	$ -	$ 790,000	$ 10,000	$ 800,000	$ 79,071

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
RISK MANAGEMENT ENVIRONMENTAL CLEANUP
Agency 752

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
645 INTEREST EARNINGS	52,500	77,378	52,500	79,071	79,071	26,571	51%
Sub Total	$52,500	$77,378	$52,500	$79,071	$ 79,071	$ 26,571	51%
Total Resources	$52,500	$77,378	$52,500	$79,071	$ 79,071	$ 26,571	51%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
810 LEGAL SERVICES	150,000	100,000	150,000	50,000	50,000	100,000	67%
812 OTHER SERVICES	721,000	698,002	721,000	711,000	711,000	10,000	1%
842 TRAVEL & EDUCATION	4,000	1,998	4,000	4,000	4,000	-	0%
850 UTILITIES	25,000	25,000	25,000	25,000	25,000	-	0%
Subtotal	$900,000	$825,000	$900,000	$790,000	$ 790,000	$ 110,000	12%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	-	-	-	10,000	10,000	(10,000)	
Subtotal	$0	$0	$0	$10,000	$ 10,000	$ (10,000)	
Total Expenditures	$900,000	$825,000	$900,000	$800,000	$ 800,000	$ 100,000	11%
Operating Balance (Rev. - Exp.)	($847,500)	($747,622)	($847,500)	($720,929)	$ (720,929)	$ 126,571	15%

SOLID WASTE



MISSION

The mission of the Solid Waste Management Department is to provide collection sites and tire recycling programs for residents and businesses so they may dispose of waste and tires conveniently in a safe manner that preserves and protects the environment and public health.

VISION

Provide solid waste transfer, disposal and recycling services for our County residents with emphasis on ever expanding role.

GOALS

- By 2005, identify appropriate sites and open two new landfills.
- By 2003, develop and implement an Illegal dumping clean-up program.
- By 2003, develop and implement a Household Hazardous Waste Program to protect the environment from contamination.

ISSUES

- An increase in the illegal dumping of household hazardous wastes into landfills is resulting in greater public health risks and potential environmental pollution.
- The absence of County landfills, coupled with the high cost of disposal fees by private landfill operators and population growth are contributing to the increase in illegal dumping.
- The lack of an illegal dumping cleanup program is contributing to the increase in illegal dumping.

POSITION DISTRIBUTION

POSITION DISTRIBUTION
67 SOLID WASTE

WORKING TITLE	FTE
ADMINISTRATIVE ASSTNT III	2.0
CASHIER	5.0
DIRECTOR	1.0
EQUIPMENT OPERATOR	2.0
LANDFILL OPERATNS SPEC II	2.0
PUBLIC WORKS LEAD	1.0
SERVICE WORKER	0.0
TOTAL	13.0

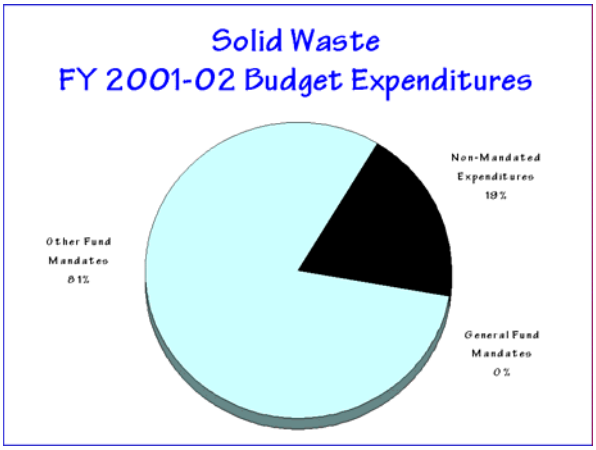
MANDATE CONSOLIDATED FINANCIAL DATA

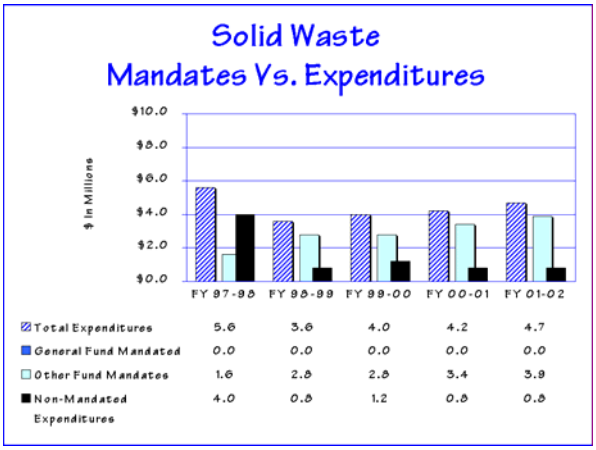
Total Department Expenditures	Special Revenue	Enterprise Funds	Total
FY 1996-97 Actuals	$ -	$ 9,497,072	$ 9,497,072
FY 1997-98 Actuals	$ -	$ 5,581,021	$ 5,581,021
FY 1998-99 Actuals	$ -	$ 3,577,890	$ 3,577,890
FY 1999-00 Actuals	$ 2,727,649	$ 1,236,444	$ 3,964,093
FY 2000-01 Estimate	$ 3,418,936	$ 817,084	$ 4,236,020
FY 2001-02 Adopted Budget	$ 3,850,296	$ 857,520	$ 4,707,816

Total Mandated Expenditures	Special Revenue	Enterprise Funds	Total
FY 1996-97 Actuals	$ -	$ -	$ -
FY 1997-98 Actuals	$ -	$ 1,552,037	$ 1,552,037
FY 1998-99 Actuals	$ -	$ 2,778,000	$ 2,778,000
FY 1999-00 Actuals	$ 2,727,649	$ -	$ 2,727,649
FY 2000-01 Estimate	$ 3,418,936	$ -	$ 3,418,936
FY 2001-02 Adopted Budget	$ 3,850,296	$ -	$ 3,850,296

Total Non-Mandated Expenditures	Special Revenue	Enterprise Funds	Total
FY 1996-97 Actuals	$ -	$ 9,497,072	$ 9,497,072
FY 1997-98 Actuals	$ -	$ 4,028,984	$ 4,028,984
FY 1998-99 Actuals	$ -	$ 799,890	$ 799,890
FY 1999-00 Actuals	$ -	$ 1,236,444	$ 1,236,444
FY 2000-01 Estimate	$ -	$ 817,084	$ 817,084
FY 2001-02 Adopted Budget	$ -	$ 857,520	$ 857,520

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





Mandate Information

Facility Plan Approval and Post Closure Monitoring

Authority

A.R.S. § 49-762 Solid Waste Facility Plan Approval; 49-764. Orders; monitoring; pollution control devices.

History/ Background

In reaction to growing environmental concern surrounding solid waste facilities and the Federal government's action in 1993 with respect to solid waste facilities, the State of Arizona recognized the need to regulate solid waste facilities in order to prevent facilities from causing a threat to public health and the environment. The Environmental Protection Department (EPA) placed the responsibility for solid waste citing, monitoring and operations with the Arizona Department of Environmental Quality (ADEQ).

Mandate Description

The County must prepare facility plans and submit them to ADEQ for each landfill it operates. In addition, any substantial change to the facility, after plan approval, will necessitate the submittal of a facility plan amendment.

A. Except as otherwise provided in section 49-422 and chapter 3, article 3 of this title, the director may require by order the installation of necessary monitoring and pollution control devices at a solid waste facility if the requirements of subsection B of this section have been met.

B. Before issuing an order pursuant to subsection A of this section, the director shall determine in writing that all of the following conditions are met:

1. The solid waste facility may adversely affect public health or the environment.
2. A monitoring, sampling or quantification method or a pollution control device is technically feasible for the subject contaminant and the solid waste disposal facility.
3. An adequate scientific basis for the monitoring, sampling or quantification method or the pollution control device exists.
4. The monitoring, sampling or quantification method is reasonably accurate or the pollution control device is reasonably effective.

WASTE TIRE FUND AND PROGRAM

AUTHORITY

A.R.S. § 44-1305. C.

HISTORY/ BACKGROUND

1. Each county shall establish a waste tire program and shall submit by September 1 of each year a waste tire management plan to the department of environmental quality for review and approval. A waste tire program may include contracts with private enterprise to do any of the following, either individually or collectively:
2. Develop an accounting system for the waste tires managed with monies from the waste tire fund.
3. The department of revenue shall provide an annual report to the legislature and to the department of environmental quality on the collection and distribution of monies in the waste tire fund.

MANDATE DESCRIPTION

1. Develop a plan to manage waste tires in the county.
2. Construct, operate, or contract for the construction or operation of a waste tire processing facility and purchase equipment for that facility.
3. Contract for a waste tire processing facility service.
4. Remove or contract for the removal of waste tires from the county or other region.
5. Establish waste tire collection centers at solid waste disposal facilities or waste tire processing facilities.

Waste Tire Fund	Special Revenue	Enterprise Funds	Total
FY 1996-97 Actuals	$ -	$ -	$ -
FY 1997-98 Actuals	$ -	$ -	$ -
FY 1998-99 Actuals	$ -	$ -	$ -
FY 1999-00 Actuals	$ 2,727,649	$ -	$ 2,727,649
FY 2000-01 Estimate	$ 3,418,936	$ -	$ 3,418,936
FY 2001-02 Adopted Budget	$ 3,850,296	$ -	$ 3,850,296

TRANSFER STATION OPERATION

AUTHORITY

A.R.S. § 49-762.02. Facilities subject to best management practices;
A.R.S § 49-741 Local public facilities for solid waste management

HISTORY/ BACKGROUND

Each county, city or town shall:

1. Provide or otherwise ensure proper arrangements are made for public facilities at such intervals and as conveniently as the governing body deems necessary for the safe and sanitary disposal of solid waste generated within its jurisdiction but need not duplicate a service provided by a private enterprise or another political subdivision.
2. Comply with regulations adopted by the director in the administration of solid waste management programs.

MANDATE DESCRIPTION

1. Transfer facilities that have a daily solid waste throughput of one hundred eighty cubic yards or less.
2 For solid waste land disposal facilities, financial assurance pursuant to the requirements and time frames of section 49-770.
3 Solid waste facility notification pursuant to section 49-762.05, subsection B, paragraph 5.
4 Compliance with local zoning laws or section 49-767, if applicable.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

SOLID WASTE
Department 67

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	328,309	3,521,987	-	3,850,296	2,916,000
ENTERPRISE	274,157	583,363	-	857,520	1,270,500
SUB-TOTAL	$ 602,465	$ 4,105,350	$ -	$ 4,707,815	$ 4,186,500
TOTAL FUNDS	$ 602,465	$ 4,105,350	$ -	$ 4,707,815	$ 4,186,500

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

SOLID WASTE
Department 67

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 6,917,544	$ 6,917,544	$ 6,917,544	$ 1,859,556	$ 6,656,275	$ (261,269)	-4%
REVENUE							
620 OTHER INTERGOVERNMENTAL	2,900,000	2,900,000	3,052,211	2,896,000	2,896,000	(4,000)	0%
635 OTHER CHARGES FOR SERVICES	40,000	40,000	39,226	20,000	20,000	(20,000)	-50%
645 INTEREST EARNINGS	-	-	199,201	-	-	-	
650 MISCELLANEOUS REVENUE	1,225,920	1,225,920	684,112	1,270,500	1,270,500	44,580	4%
Sub Total	$ 4,165,920	$ 4,165,920	$ 3,974,750	$ 4,186,500	$ 4,186,500	$ 20,580	0%
Total Resources	$ 11,083,464	$ 11,083,464	$ 10,892,294	$ 6,046,056	$ 10,842,775	$ (240,689)	-2%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 520,087	$ 533,387	$ 387,829	$ 531,832	$ 349,801	$ 183,586	34%
705 TEMPORARY PAY	248,105	248,105	126,700	166,843	166,843	81,262	33%
710 OVERTIME	-	-	11,905	-	-	-	
750 FRINGE BENEFITS	183,583	170,283	131,021	148,663	113,956	56,326	33%
790 OTHER PERSONAL SERVICES	29,300	29,300	15,374	5,000	5,000	24,300	83%
795 PERSONAL SERVICES ALLOC.-OUT	-	-	-	-	(33,135)	33,135	
Subtotal	$ 981,075	$ 981,075	$ 672,829	$ 852,338	$ 602,465	$ 378,610	39%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 75,187	$ 75,187	$ 41,569	$ 57,716	$ 45,680	$ 29,507	39%
803 FUEL	155,000	155,000	92,955	70,000	35,000	120,000	77%
810 LEGAL SERVICES	50,000	50,000	9,000	30,000	30,000	20,000	40%
812 OTHER SERVICES	2,293,369	2,313,369	2,435,883	5,548,768	3,048,841	(735,472)	-32%
820 OPERATING LEASES & RENTS	237,000	103,000	76,109	160,500	60,500	42,500	41%
825 REPAIRS & MAINTENANCE	66,313	66,313	38,178	15,092	15,092	51,221	77%
830 INTERGOVERNMENTAL PAYMENTS	-	-	777	-	-	-	
839 INTERNAL SERVICE CHARGES	325,939	325,939	259,314	598,323	514,721	(188,782)	-58%
842 TRAVEL & EDUCATION	3,000	3,000	1,579	4,000	4,000	(1,000)	-33%
843 POSTAGE/FREIGHT/SHIPPING	-	-	121	8,500	8,500	(8,500)	
850 UTILITIES	9,600	9,600	7,475	8,500	8,500	1,100	11%
880 TRANSFERS OUT	405,497	405,497	405,497	(2,349,385)	334,516	70,981	18%
Subtotal	$ 3,620,905	$ 3,506,905	$ 3,368,457	$ 4,152,014	$ 4,105,350	$ (598,445)	-17%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	195,000	309,000	106,941	-	-	309,000	100%
950 DEBT SERVICE	-	-	87,793	-	-	-	
Subtotal	$ 195,000	$ 309,000	$ 194,734	$ -	$ -	$ 309,000	100%
Total Expenditures	$ 4,796,980	$ 4,796,980	$ 4,236,020	$ 5,004,352	$ 4,707,815	$ 89,165	2%
Operating Balance (Rev. - Exp.)	$ (631,060)	$ (631,060)	$ (261,269)	$ (817,852)	$ (521,315)	$ 109,745	17%
Ending Fund Balance (Resources. - Exp.)	$ 6,286,484	$ 6,286,484	$ 6,656,275	$ 1,041,704	$ 6,134,960	$ (151,524)	-2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
SOLID WASTE GENERAL
Agency 670

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6710	ADMINISTRATION	$ 56,891	$ 407,851	$ -	$ 464,742	$ 802,500
6720	TECHNICAL SERVICES	(1,272)	9,732	-	8,460	-
6731	CAVE CREEK	(1,273)	9,732	-	8,459	-
6734	HASSAYAMPA	(1,284)	9,732	-	8,448	-
6740	GILA BEND	(1,284)	9,732	-	8,448	-
6745	TRANSFER STATIONS	223,662	117,108	-	340,770	468,000
6755	NEW RIVER	(1,284)	9,732	-	8,448	-
6790	LANDFILL CLOSURES	(0)	9,744	-	9,744	-
	Totals:	$ 274,157	$ 583,363	$ -	$ 857,520	$ 1,270,500

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SOLID WASTE GENERAL
Agency 670

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$5,981,442	$5,981,442	$5,981,442	$0	$ 5,981,443	$ 1	0%
REVENUE							
635 OTHER CHARGES FOR SERVICES	-	19,228	-	-	-	-	
645 INTEREST EARNINGS	-	180,180	-	-	-	-	
650 MISCELLANEOUS REVENUE	1,225,920	617,677	1,225,920	1,270,500	1,270,500	44,580	4%
Sub Total	$1,225,920	$817,085	$1,225,920	$1,270,500	$ 1,270,500	$ 44,580	4%
Total Resources	$7,207,362	$6,798,527	$7,207,362	$1,270,500	$ 7,251,943	$ 44,581	1%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$211,039	$175,911	$220,170	$193,000	$ 163,502	$ 56,668	26%
705 TEMPORARY PAY	158,262	88,733	158,262	77,000	77,000	81,262	51%
710 OVERTIME	-	1,328	-	-	-	-	
750 FRINGE BENEFITS	93,660	68,891	84,529	64,782	61,790	22,739	27%
790 OTHER PERSONAL SERVICES	29,300	14,829	29,300	5,000	5,000	24,300	83%
795 PERSONAL SERVICES ALLOC.-OUT	-	-	-	-	(33,135)	33,135	
Subtotal	$492,261	$349,692	$492,261	$339,782	$ 274,157	$ 218,105	44%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$55,187	$31,409	$55,187	$35,400	$ 23,364	$ 31,823	58%
803 FUEL	125,000	73,723	125,000	55,000	20,000	105,000	84%
812 OTHER SERVICES	(542,631)	(291,070)	(542,631)	2,603,629	103,702	(646,333)	-119%
820 OPERATING LEASES & RENTS	187,000	50,109	73,000	118,000	18,000	55,000	75%
825 REPAIRS & MAINTENANCE	66,313	38,178	66,313	8,152	8,152	58,161	88%
830 INTERGOVERNMENTAL PAYMENTS	-	777	-	-	-	-	
839 INTERNAL SERVICE CHARGES	175,543	136,879	175,543	67,629	67,629	107,914	61%
842 TRAVEL & EDUCATION	3,000	1,579	3,000	1,000	1,000	2,000	67%
843 POSTAGE/FREIGHT/SHIPPING	-	121	-	3,500	3,500	(3,500)	
850 UTILITIES	9,600	7,475	9,600	3,500	3,500	6,100	64%
880 TRANSFERS OUT	376,079	376,079	376,079	(2,349,385)	334,516	41,563	11%
Subtotal	$455,091	$425,259	$341,091	$546,425	$ 583,363	$ (242,272)	-71%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	50,000	42,133	164,000	-	-	164,000	100%
Subtotal	$50,000	$42,133	$164,000	$0	$ -	$ 164,000	100%
Total Expenditures	$997,352	$817,084	$997,352	$886,207	$ 857,520	$ 139,833	14%
Operating Balance (Rev. - Exp.)	$228,568	$1	$228,568	$384,293	$ 412,980	$ 184,413	81%
Ending Fund Balance (Resources - Exp.)	$6,210,010	$5,981,443	$6,210,010	$0	$ 6,394,423	$ 184,414	3%

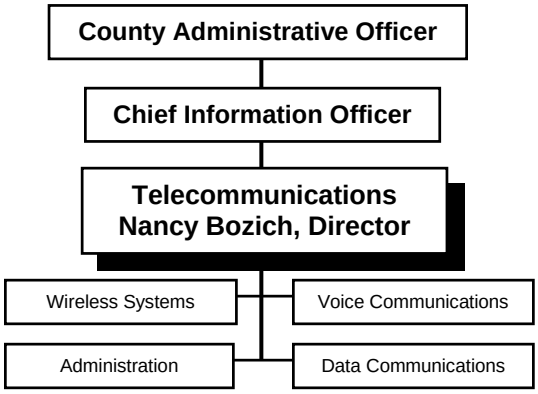
TOTAL BUDGET BY PROGRAM
FY 2001-02
SOLID WASTE TIRE PROGRAM
Agency 674

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6780	WASTE TIRE RECYCLING	$ 328,309	$ 3,521,987	$ -	$ 3,850,296	$ 2,916,000
	Totals:	$ 328,309	$ 3,521,987	$ -	$ 3,850,296	$ 2,916,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
SOLID WASTE TIRE PROGRAM
Agency 674

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$936,102	$936,102	$936,102	$1,859,556	$ 674,832	$ (261,270)	-28%
REVENUE							
620 OTHER INTERGOVERNMENTAL	2,900,000	3,052,211	2,900,000	2,896,000	2,896,000	(4,000)	0%
635 OTHER CHARGES FOR SERVICES	40,000	19,998	40,000	20,000	20,000	(20,000)	-50%
645 INTEREST EARNINGS	-	19,021	-	-	-	-	
650 MISCELLANEOUS REVENUE	-	66,435	-	-	-	-	
Sub Total	$2,940,000	$3,157,665	$2,940,000	$2,916,000	$ 2,916,000	$ (24,000)	-1%
Total Resources	$3,876,102	$4,093,767	$3,876,102	$4,775,556	$ 3,590,832	$ (285,270)	-7%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$309,048	$211,918	$313,217	$338,832	$ 186,299	$ 126,918	41%
705 TEMPORARY PAY	89,843	37,967	89,843	89,843	89,843	-	0%
710 OVERTIME	-	10,577	-	-	-	-	
750 FRINGE BENEFITS	89,923	62,131	85,754	83,882	52,167	33,587	39%
790 OTHER PERSONAL SERVICES	-	545	-	-	-	-	
Subtotal	$488,814	$323,138	$488,814	$512,557	$ 328,309	$ 160,505	33%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$20,000	$10,160	$20,000	$22,316	$ 22,316	$ (2,316)	-12%
803 FUEL	30,000	19,232	30,000	15,000	15,000	15,000	50%
810 LEGAL SERVICES	50,000	9,000	50,000	30,000	30,000	20,000	40%
812 OTHER SERVICES	2,836,000	2,726,953	2,856,000	2,945,139	2,945,139	(89,139)	-3%
820 OPERATING LEASES & RENTS	50,000	26,000	30,000	42,500	42,500	(12,500)	-42%
825 REPAIRS & MAINTENANCE	-	-	-	6,940	6,940	(6,940)	
839 INTERNAL SERVICE CHARGES	150,396	122,435	150,396	530,694	447,092	(296,696)	-197%
842 TRAVEL & EDUCATION	-	-	-	3,000	3,000	(3,000)	
843 POSTAGE/FREIGHT/SHIPPING	-	-	-	5,000	5,000	(5,000)	
850 UTILITIES	-	-	-	5,000	5,000	(5,000)	
880 TRANSFERS OUT	29,418	29,418	29,418	-	-	29,418	100%
Subtotal	$3,165,814	$2,943,198	$3,165,814	$3,605,589	$ 3,521,987	$ (356,173)	-11%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	145,000	64,807	145,000	-	-	145,000	100%
950 DEBT SERVICE	-	87,793	-	-	-	-	
Subtotal	$145,000	$152,600	$145,000	$0	$ -	$ 145,000	100%
Total Expenditures	$3,799,628	$3,418,936	$3,799,628	$4,118,146	$ 3,850,296	$ (50,668)	-1%
Operating Balance (Rev. - Exp.)	($859,628)	($261,270)	($859,628)	($1,202,146)	$ (934,296)	$ (74,668)	-9%
Ending Fund Balance (Resources - Exp.)	$76,474	$674,832	$76,474	$657,410	$ (259,464)	$ (335,938)	-439%

TELECOMMUNICATIONS



MISSION

The Mission of the Information Technology Department is to provide strategic vision, leadership, and enterprise solutions to County leaders and staff so they can meet their goals and deliver results to the Public.

VISION

Information Technology will champion Maricopa County into Information-Age Government

GOALS

- County employees will have the flexibility to do their jobs from anywhere in the County at any time by July, 2003.
- Operational and strategic decision-makers will be able to readily and easily access information they need to make informed decisions by July 2005.
- The cost and time to deliver services will be reduced by streamlining business operations through the use of technology by July, 2006.
- Through county-wide technology standardization, we will optimize the use of resources so that the information technology department strategic goals will be achieved by July, 2003.
- The Public and outside organizations will be able to obtain services and transact business electronically from any location at any time by July, 2006.

ISSUES

- As the County increasingly depends upon collaboration in the workplace, supporting the process will be impossible if the technology infrastructure is inadequately funded and allowed to stagnate.
- The lack of robust tools to manage, organize, maintain and catalog data will negate the usefulness of the constantly increasing supply of and demand for web-based information.
- Increased demand for video, imaging, and other high bandwidth applications to support business processes are greater than what current network capacity and flexibility can provide.
- The lack of competitive compensation, education, and career development opportunities for IT staff will make it difficult to attract and retain skilled employees.
- If IT doesn't pursue alternative service delivery models, the shortage of IT talent may result in the inability to meet our customers' demands for services.
- Current development methodologies, tools, infrastructure, and organizational models won't be able to support the Public's demand for easy, online, 7X24 access to all government services from any location.
- Existing systems are being challenged to present decision-making information to county staff, management, and citizenry to meet current and anticipated increase in demand.
- The changing work environment and growth in population require county employees to perform their jobs

from remote locations, seriously challenging the County telecommunications system, which was designed primarily to serve centralized locations.

POSITION DISTRIBUTION

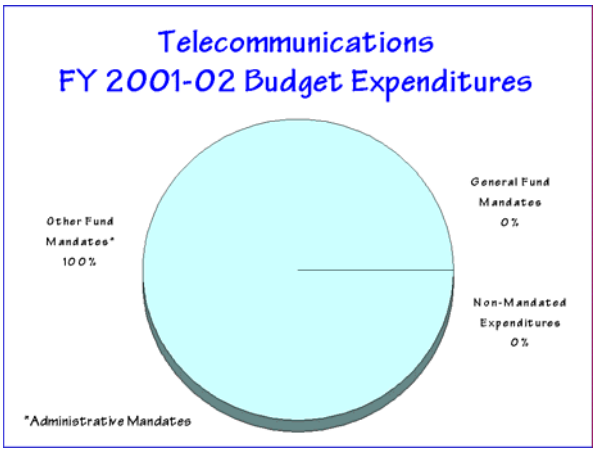
POSITION DISTRIBUTION 76 TELECOMMUNICATIONS	
WORKING TITLE	**FTE**
ADMINISTRATIVE	0.0
ADMINISTRATIVE ASSTNT I	2.0
ADMINISTRATIVE COORD II	2.0
ADMINISTRATIVE COORD III	2.0
ADMINISTRATIVE COORD IV	1.0
ADMINISTRATOR I	1.0
IT PROFESSIONAL-SENIOR-CP	1.0
MANAGERIAL	4.0
PROFESSIONAL	27.0
TOTAL	40.0

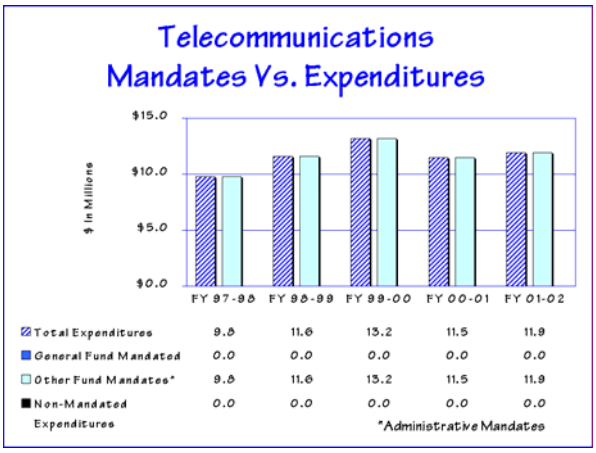
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	Internal Service	Total
FY 1996-97 Actuals	$ 9,248,854	$ 9,248,854
FY 1997-98 Actuals	$ 9,833,862	$ 9,833,862
FY 1998-99 Actuals	$ 11,596,880	$ 11,596,880
FY 1999-00 Actuals	$ 13,162,553	$ 13,162,553
FY 2000-01 Estimate	$ 11,471,479	$ 11,471,479
FY 2001-02 Adopted Budget	$ 11,930,097	$ 11,930,097

Total Administrative Mandates	Internal Service	Total
FY 1996-97 Actuals	$ 9,248,854	$ 9,248,854
FY 1997-98 Actuals	$ 9,833,862	$ 9,833,862
FY 1998-99 Actuals	$ 11,596,880	$ 11,596,880
FY 1999-00 Actuals	$ 13,162,553	$ 13,162,553
FY 2000-01 Estimate	$ 11,471,479	$ 11,471,479
FY 2001-02 Adopted Budget	$ 11,930,097	$ 11,930,097

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

TELECOMMUNICATIONS
Department 76

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
INTERNAL SERVICE	2,312,736	9,027,361	590,000	11,930,097	11,219,096
SUB-TOTAL	$ 2,312,736	$ 9,027,361	$ 590,000	$ 11,930,097	$ 11,219,096
TOTAL FUNDS	$ 2,312,736	$ 9,027,361	$ 590,000	$ 11,930,097	$ 11,219,096

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

TELECOMMUNICATIONS
Department 76

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 370,000	$ 370,000	$ 2,073,603	$ 2,073,603	$ 822,819	$ 452,819	122%
REVENUE							
635 OTHER CHARGES FOR SERVICES	-	-	482	-	-	-	
636 INTERNAL SERVICE CHARGES	11,259,690	11,259,690	12,106,272	12,348,365	10,756,396	(503,294)	-4%
645 INTEREST EARNINGS	-	-	(6,153)	-	-	-	
650 MISCELLANEOUS REVENUE	50,000	50,000	84,396	462,700	462,700	412,700	825%
Sub Total	$ 11,309,690	$ 11,309,690	$ 12,184,997	$ 12,811,065	$ 11,219,096	$ (90,594)	-1%
Total Resources	$ 11,679,690	$ 11,679,690	$ 14,258,600	$ 14,884,668	$ 12,041,915	$ 362,225	3%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 1,849,103	$ 1,844,876	$ 1,733,507	$ 2,029,752	$ 1,837,462	$ 7,414	0%
705 TEMPORARY PAY	25,000	25,000	23,949	25,000	25,000	-	0%
710 OVERTIME	99,598	99,598	98,780	78,999	78,999	20,599	21%
750 FRINGE BENEFITS	346,859	349,808	299,630	396,762	371,275	(21,467)	-6%
790 OTHER PERSONAL SERVICES	-	-	37,699	-	-	-	
796 PERSONAL SERVICES ALLOC.-IN	146,294	147,572	121,788	-	-	147,572	100%
Subtotal	$ 2,466,854	$ 2,466,854	$ 2,315,353	$ 2,530,513	$ 2,312,736	$ 154,118	6%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 700,474	$ 700,474	$ 1,134,347	$ 424,103	$ 424,103	$ 276,371	39%
803 FUEL	10,000	10,000	13,114	12,351	12,351	(2,351)	-24%
804 NON-CAPITAL EQUIPMENT	58,500	58,500	45,492	17,200	17,200	41,300	71%
812 OTHER SERVICES	569,500	569,500	103,563	1,155,500	1,155,500	(586,000)	-103%
820 OPERATING LEASES & RENTS	1,314,867	1,314,867	1,051,436	1,068,672	1,068,672	246,195	19%
825 REPAIRS & MAINTENANCE	1,035,799	1,035,799	966,732	1,437,058	1,437,058	(401,259)	-39%
830 INTERGOVERNMENTAL PAYMENTS	-	-	2,880	-	-	-	
839 INTERNAL SERVICE CHARGES	89,292	89,292	89,844	104,476	104,476	(15,184)	-17%
842 TRAVEL & EDUCATION	48,000	48,000	85,310	43,500	43,500	4,500	9%
843 POSTAGE/FREIGHT/SHIPPING	500	500	2,392	-	-	500	100%
845 SUPPORT & CARE OF PERSONS	-	-	-	-	107,387	(107,387)	
850 UTILITIES	4,184,395	4,184,395	4,754,919	4,056,228	4,056,228	128,167	3%
865 DEPRECIATION	-	-	-	258,825	258,825	(258,825)	
880 TRANSFERS OUT	351,781	351,781	351,781	342,061	342,061	9,720	3%
Subtotal	$ 8,363,108	$ 8,363,108	$ 8,601,810	$ 8,919,974	$ 9,027,361	$ (664,253)	-8%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	390,740	390,740	358,211	590,000	590,000	(199,260)	-51%
930 VEHICLES & CONSTRUCTION EQUIP.	-	-	56,868	-	-	-	
950 DEBT SERVICE	250,777	250,777	139,237	-	-	250,777	100%
Subtotal	$ 641,517	$ 641,517	$ 554,316	$ 590,000	$ 590,000	$ 51,517	8%
Total Expenditures	$ 11,471,479	$ 11,471,479	$ 11,471,479	$ 12,040,487	$ 11,930,097	$ (458,618)	-4%
Operating Balance (Rev. - Exp.)	$ (161,789)	$ (161,789)	$ 713,518	$ 770,578	$ (711,001)	$ (549,212)	-339%
Ending Fund Balance (Resources. - Exp.)	$ 208,211	$ 208,211	$ 2,787,121	$ 2,844,181	$ 111,818	$ (96,393)	-46%

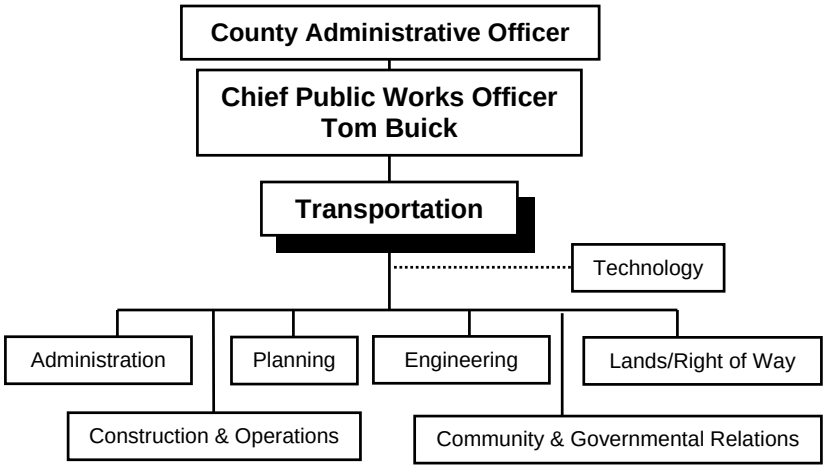
TOTAL BUDGET BY PROGRAM
FY 2001-02
TELECOMMUNICATIONS
Agency 760

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7610	ADMINISTRATION	$ 327,863	$ 4,544,503	$ -	$ 4,872,366	$ 4,962,987
7620	WIRELESS SYSTEMS	864,139	510,558	-	1,374,697	1,742,271
7630	TRANSMISSION SYSTEMS	504,974	1,723,831	590,000	2,818,805	2,285,605
7640	NETWORK OPERATIONS	615,760	2,248,469	-	2,864,229	2,228,233
	Totals:	2,312,736	9,027,361	590,000	11,930,097	11,219,096

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
TELECOMMUNICATIONS
Agency 760

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$370,000	$2,073,603	$370,000	$2,073,603	$ 822,819	$ 452,819	122%
REVENUE							
635 OTHER CHARGES FOR SERVICES	-	482	-	-	-	-	
636 INTERNAL SERVICE CHARGES	11,259,690	12,106,272	11,259,690	12,348,365	10,756,396	(503,294)	-4%
645 INTEREST EARNINGS	-	(6,153)	-	-	-	-	
650 MISCELLANEOUS REVENUE	50,000	84,396	50,000	462,700	462,700	412,700	825%
Sub Total	$11,309,690	$12,184,997	$11,309,690	$12,811,065	$ 11,219,096	$ (90,594)	-1%
Total Resources	$11,679,690	$14,258,600	$11,679,690	$14,884,668	$ 12,041,915	$ 362,225	3%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$1,849,103	$1,733,507	$1,844,876	$2,029,752	$ 1,837,462	$ 7,414	0%
705 TEMPORARY PAY	25,000	23,949	25,000	25,000	25,000	-	0%
710 OVERTIME	99,598	98,780	99,598	78,999	78,999	20,599	21%
750 FRINGE BENEFITS	346,859	299,630	349,808	396,762	371,275	(21,467)	-6%
790 OTHER PERSONAL SERVICES	-	37,699	-	-	-	-	
796 PERSONAL SERVICES ALLOC.-IN	146,294	121,788	147,572	-	-	147,572	100%
Subtotal	$2,466,854	$2,315,353	$2,466,854	$2,530,513	$ 2,312,736	$ 154,118	6%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$700,474	$1,134,347	$700,474	$424,103	$ 424,103	$ 276,371	39%
803 FUEL	10,000	13,114	10,000	12,351	12,351	(2,351)	-24%
804 NON-CAPITAL EQUIPMENT	-	14,871	-	17,200	17,200	(17,200)	
812 OTHER SERVICES	569,500	103,563	569,500	739,500	1,155,500	(586,000)	-103%
820 OPERATING LEASES & RENTS	1,314,867	1,051,436	1,314,867	1,068,672	1,068,672	246,195	19%
825 REPAIRS & MAINTENANCE	1,035,799	966,732	1,035,799	1,437,058	1,437,058	(401,259)	-39%
830 INTERGOVERNMENTAL PAYMENTS	-	2,880	-	-	-	-	
839 INTERNAL SERVICE CHARGES	89,292	89,844	89,292	104,476	104,476	(15,184)	-17%
842 TRAVEL & EDUCATION	48,000	85,310	48,000	43,500	43,500	4,500	9%
843 POSTAGE/FREIGHT/SHIPPING	500	2,392	500	-	-	500	100%
845 SUPPORT & CARE OF PERSONS	-	-	-	-	107,387	(107,387)	
850 UTILITIES	4,184,395	4,754,919	4,184,395	4,056,228	4,056,228	128,167	3%
865 DEPRECIATION	-	-	-	258,825	258,825	(258,825)	
880 TRANSFERS OUT	351,781	351,781	351,781	342,061	342,061	9,720	3%
Subtotal	$8,304,608	$8,571,189	$8,304,608	$8,503,974	$ 9,027,361	$ (722,753)	-9%
CAPITAL OUTLAY							
920 CAPITAL EQUIPMENT	55,440	27,720	55,440	-	590,000	(534,560)	-964%
930 VEHICLES & CONSTRUCTION EQUIP.	-	24,180	-	-	-	-	
950 DEBT SERVICE	250,777	139,237	250,777	-	-	250,777	100%
Subtotal	$306,217	$191,137	$306,217	$0	$ 590,000	$ (283,783)	-93%
Total Expenditures	$11,077,679	$11,077,679	$11,077,679	$11,034,487	$ 11,930,097	$ (852,418)	-8%
Operating Balance (Rev. - Exp.)	$232,011	$1,107,318	$232,011	$1,776,578	$ (711,001)	$ (943,012)	-406%
Ending Fund Balance (Resources - Exp.)	$602,011	$3,180,921	$602,011	$3,850,181	$ 111,818	$ (490,193)	-81%

TRANSPORTATION



MISSION

The mission of the Department of Transportation (MCDOT) is to provide a quality transportation system to the travelers in Maricopa County so they can experience a safe, efficient and cost-effective journey.

VISION

We set a standard of excellence regionally enabling us to consistently deliver on our commitment to provide the right transportation system for Maricopa County at the right time and the right cost.

GOALS

- By 2003, MCDOT will be the regional transportation authority, responsible and accountable for the development and operation of a regional transportation system, which is integrated with land use and the environment.
- By 2005, MCDOT will increase the safety and capacity of the existing transportation system while reducing congestion by decreasing the accident rate and increasing the capacity on County maintained roadways by 5%.
- MCDOT will increase public involvement in decision-making and improve customer satisfaction to achieve a 2% improvement each year for the next five years as measured by the Customer Satisfaction Survey.
- MCDOT will reduce the FY 2001 documented backlog of transportation projects by 10% every year for the next five years through innovative operational and financial strategies.
- By 2003, MCDOT will attract and retain qualified, diverse and adequately compensated employees by ensuring the overall Employee Satisfaction Survey score is above 5.6.

ISSUES

- Our existing regional transportation system is fragmented among multiple jurisdictions resulting in discontinuous infrastructure that is not meeting our customers' needs or anticipated state and federal mandates.
- Inadequate integration of land use planning, environmental issues, and transportation planning will result in MCDOT's inability to deliver the right transportation system at the right time and the right cost.
- The current economic and social conditions are extremely competitive, which results in difficulty in attracting and retaining a sufficient number of qualified and adequately compensated employees.
- The demands of regulatory compliance are becoming increasingly stringent and complex, thereby impeding our ability to develop projects in a timely manner, control costs, and deliver services when needed.
- Failure to keep up with rapid changes in technology will adversely affect all business practices,

operations, and personnel.

- ↔ Lack of commitment to increase public outreach and citizen involvement will result in loss of customer support and potential future revenues.
- ↔ The anticipated decrease in Highway User Revenue Funds will challenge the department to be more creative in the development of transportation infrastructure solutions.
- ↔ If higher standards for asset management and accountability are not met, the department could experience repercussions in the form of decreased revenues.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Number lane miles maintained Paved	4368	4354	4335	4394
Number Centerline miles maintained Unpaved	804	774	743	681
Number of bridges maintained	238	N/A	223	223
CIP Completion	81.10%	N/A	80.60%	80%
CIP projects bid out	12	N/A	10	12
CIP Designs completed	N/A	N/A	12	14
CIP Designs started	N/A	N/A	8	0
CIP Preliminary Engineering Studies Completed	N/A	N/A	3	7
Inventory Level	$621,608	N/A	$558,950	$540,500
Discounts taken	97%	89%	96%	94%
Average Pavement Condition Rating (poor <40; fair, 40 - 54; good, 55 - 70; very good, 71 - 84; excellent, 85 - 100)	86.1	87.2	88.6	N/A
Road Roughness Index (very rough > 220; rough, 200 - 171; average, 170 – 95; smooth, 94 - 60; very smooth, 59 - 0)	135.81	133.04	130.25	N/A
Bridge Sufficiency Index	90.1	90.47	90.1	90
Number of accidents in unincorporated Maricopa County for every 1 million vehicle miles traveled	0.43	0.40	0.40	N/A

POSITION DISTRIBUTION

POSITION DISTRIBUTION
64 TRANSPORTATION

WORKING TITLE	FTE
ACCESS PROGRAMMER	1.0
ACCOUNTANT	2.0
ACCOUNTANT MANAGER	1.0
ACCOUNTANT SUPERVISOR	1.0
ACCOUNTING CLERK	3.0
ADMINISTRATIVE ASSISTANT	15.0
ADMINISTRATIVE COORDINATOR	3.0
ADMINISTRATIVE COORDINATOR IV	1.0
ADMINISTRATIVE MANAGER	1.0
ADMINISTRATIVE SPECIALIST	1.0
ADOPT-A-HIGHWAY COORDINATOR	1.0
AIR QUALITY ANALYST	1.0
APPLICATION SOFTWARE ENGINEER	1.0
ASSISTANT COUNTY ENGINEER OPS	1.0
ASSOC VISUAL BASIC DEVELOPER/OFFICE ASSTNT	1.0
ASSOCIATE WEB SOLUTIONS DEVELOPER	1.0
AUTOMATED TRAFFIC SYS ANALYST	1.0
BRIDGE ENGINEER	1.0
BUDGET FINANCIAL ANALYST	1.0
BUSINESS ANALYST	1.0
BUSINESS INTERFACE DEVELOPER	1.0
BUSINESS SERVICE MANAGER	1.0
BUSINESS SYSTEM FINANCIAL ANALYST	1.0
BUSINESS SYSTEM PROJECT MANAGER	1.0
CADD SR SUPPORT ANALYST	1.0
CADD TECH DESIGN ADMINISTRATOR	1.0
CHIEF ENGINEERING INSPECTOR	1.0

WORKING TITLE	FTE
CHIEF OFFICER'S ADMIN ASST/EXEC SEC	1.0
CITY LIMITS COORDINATOR	1.0
CIVIL ENG SENIOR PROJECT MANAGER ENG	1.0
CIVIL ENGINEER	3.0
CIVIL ENGINEER SENIOR	8.0
CIVIL ENGINEER TECHNICIAN SENIOR	2.0
CIVIL ENGINEERING SPECIALIST	2.0
CIVIL ENGINEERING TECHNICIAN	16.0
CIVIL ENGINEERING TECHNICIAN SENIOR	4.0
COMMUNICATIONS COORDINATOR	1.0
COMMUNITY & GOV'T RELATION ADM	1.0
CONSTRUCTION INSPECTOR	3.0
CONTRACTS SPECIALIST	1.0
CPWD MCDOT DIR & COUNTY ENG	1.0
CUSTOMER SERVICE SPECIALIST	3.0
CUSTOMER SERVICE/FACLTS MANAGER	1.0
DATA INPUT OPERATOR	1.0
DATABASE ADMINISTRATOR	1.0
DATABASE SOFTWARE ENGINEER	1.0
DEPARTMENT HR MANAGER	1.0
DESIGN PROJECT MANAGER	1.0
DEVELOPMENT SERVICES ENGINEER	1.0
DIRECTOR OF QUALITY & ORG DEV	1.0
DIRECTOR, INFRASTRUCTURE TECHNOLOGY CENTER	1.0
DIV ADMIN LEAD COORDINATOR	3.0
ENGINEER IN TRAINING	1.0
ENGINEERING DIVISION MANAGER	1.0
ENGINEERING INSPECTOR	7.0
ENGINEERING PLANNING MANAGER	2.0
ENGINEERING PROJECT MANAGER	3.0
ENGINEERING UTILITY COORD	2.0
ENGRG SUPPORT BRANCH MGR	1.0
ENTERPRISE GIS BUSINESS ANALYST	1.0
ENVIRONMENTAL PLAN BRANCH MAN	1.0
ENVIRONMENTAL PLANNER	1.0
ENVIRONMENTAL PROGRAMS MANAGER	1.0
EQUIP MGMT SPEC	1.0
EQUIPMENT OPERATOR	2.0
EQUIPMENT OPERATOR II	42.0
EQUIPMENT OPERATOR III	20.0
EQUIPMENT OPERATOR IV	41.0
EXEC SECRETARY	1.0
EXECUTIVE MANAGEMENT ANALYST	1.0
EXECUTIVE SUPPORT SPECIALIST	1.0
FACILITES COORDINATOR	1.0
FINANCIAL SERVICES ADMIN	1.0
GIS CARTOGRAPHIC ANALYST	1.0
GIS DATABASE ADMINISTRATOR	1.0
GIS INTERFACE DEVELOPER	1.0
GIS PROGRAMMER/ANALYST	1.0
GIS SERVICE MANAGER	1.0
GIS TECHNICIAN	1.0
GPS SPECIALIST	1.0
GRANTS WRITER	1.0
GRAPHICS COORDINATOR	1.0
HELP DESK SPECIALIST	1.0
HIGHWAY OPERATIONS SUPERINTENDENT	1.0
HIGHWAY OPS ENGINEER/MAINT SUPT	1.0
HR ADMIN COORDINATOR	1.0
HR ANALYST	3.0
HR ANALYST -RECRUITER	1.0
HR SPECIALIST	1.0
IMPROVEMENT DIST PROJECT COORDINATOR	1.0
INTERGOVERNMENTAL LIAISON	2.0
INTERGOVERNMENTAL POLICY MAN	1.0

WORKING TITLE	FTE
ITS & AZTECH PROGRAM MANAGER	1.0
ITS ADMIN COOR	1.0
ITS CIVIL ENGINEER	1.0
ITS COORDINATOR	1.0
ITS INCIDENT MANAGEMENT PROGRAM MANAGER	1.0
ITS INCIDENT MANAGEMENT TEAM LEADER	1.0
ITS SYSTEMS COORDINATOR	1.0
LAN ADMINISTRATOR - SERVERS	1.0
LAN ADMINISTRATOR APPLICATOR	1.0
LEGACY DATABASE ADMINISTRATOR	1.0
LOGISTICS COORDINATOR	1.0
MAINTENANCE ENGINEER INSPECTOR	3.0
MAINTENANCE SUPERVISOR	1.0
MANAGEMENT ANALYST	3.0
MATERIALS ENGINEER/ENG MANAGER	1.0
MATERIALS LAB SUPERVISOR	1.0
MATERIALS TEST/INSPECTOR TECH	4.0
MULTI-MEDIA ASSISTANT	1.0
MULTI-MEDIA GRAPHICS ANALYST	1.0
NETWORK SERVICES MANAGER	1.0
OUTLOOK EXCHANGE APPLICATIONS DEVELOPER	1.0
PAYROLL SERVICES COORDINATOR	2.0
PC NETWORK SUPPORT SPECIALIST	7.0
PERMIST ADMIN ASSISTANT	1.0
PERMITS ADMIN SPECIALIST	1.0
PLAN REVIEWER II	1.0
PLANNER	2.0
PLANNING DIVISION MANAGER	1.0
PROCUREMENT ADMIN ASSISTANT	2.0
PROCUREMENT MANAGER	1.0
PROCUREMENT SPECIALIST	1.0
PROFESSIONAL PLANNER/TRAN MODEL	1.0
PROFESSIONAL SERVICES DIV ADMIN	1.0
PROGRAM & SYS ANA BRANCH MAN	1.0
PROJECT DEVELOPMENT BRANCH MGR	1.0
PROJECT DEVELOPMENT CE	1.0
PROJECT ENGINEER/PROJECT DEVELOPMENT	1.0
PROJECT ENGINEERING ASSISTANT	1.0
PROJECT MANAGEMENT COORDINATOR	1.0
PROJECT MANAGEMENT ENGINEER	1.0
PROJECT MANAGEMENT SPECIALIST	1.0
PROJECT MANAGER	1.0
PROJECT MANAGER SPECIAL TRANS	1.0
PUBLIC INFORMATION OFFICER	1.0
PUBLIC INVOLVEMENT COORDINATOR	1.0
PUBLIC WORKS ASSISTANT SUPERVISOR	1.0
PUBLIC WORKS GENERALIST	10.0
PUBLIC WORKS HIGHWAY TECHNICIAN	33.0
PUBLIC WORKS INSPECTOR	2.0
PUBLIC WORKS LABORER/ASSISTANT	1.0
PUBLIC WORKS LEAD	9.0
PUBLIC WORKS PROJECT MANAGER	1.0
PUBLIC WORKS SIGNING TECHNICIAN	12.0
PUBLIC WORKS STRIPING TECHNICIAN	8.0
PUBLIC WORKS SUPERVISOR	17.0
PUBLIC WORKS TRAFFIC CONTROL TECHNICIAN	13.0
PURCHASING AGENT	3.0
RADIO DISPATCHER	2.0
REAL ESTATE DIVISION MANAGER	1.0
REAL ESTATE OFFICE SUPPORT	1.0
REAL PROPERTY CHIEF APPRAISER	1.0
REAL PROPERTY SUPPORT ANALYST	1.0
REAL PROPERTY TECHNICIAN	2.0
REPROGRAPHICS SPECIALIST	1.0

WORKING TITLE	FTE
RIGHT OF WAY AGENT	2.0
RIGHT OF WAY INFO/DATA SPECIALIST	1.0
RIGHT OF WAY INFORMATION SPEC	1.0
RIGHT OF WAY NEGOTIATOR/COORDINATOR	3.0
RIGHT OF WAY PERMITS COORDINATOR	1.0
RIGHT OF WAY PERMITS TECHNICIAN	1.0
ROAD MAINTENANCE SYSTEM TECHNICIAN	1.0
ROAD MANAGEMENT TECH	1.0
SECURITY COORDINATOR	1.0
SENIOR CONTRACTS SPECIALIST	1.0
SENIOR DECISION SUPPORT ANALYST	1.0
SENIOR DEVELOPMENT ENGINEER	1.0
SENIOR GIS INTERFACE ANALYST	1.0
SENIOR PLANNER/POLICY ANALYST	1.0
SENIOR REPORT WRITER	1.0
SIGN FABRICATION TECHNICIAN	1.0
SIGN GRAPHICS SPECIALIST	1.0
SURVEY AIDE	5.0
SURVEY PARTY CHIEF	4.0
SURVEY TECHNICIAN	5.0
SYSTEM PLANNING MANAGER	1.0
TIP DATABASE SPECIALIST	4.0
TIP PROGRAM MANAGER	1.0
TITLES & RIGHT OF WAY MANAGER	1.0
TRAFFIC COUNTS STUDIES TECH	3.0
TRAFFIC ENGINEERING BRANCH MAN	1.0
TRAFFIC OPERATIONS SUPERINTENDENT	1.0
TRAFFIC SIGNAL DESIGNER/ANALYS	1.0
TRAFFIC SIGNAL TECHNICIAN	7.0
TRAFFIC SIGNALS FOREMAN	1.0
TRAFFIC STUDIES CIVIL ENG TECH	1.0
TRAFFIC STUDIES TECHNICIAN	1.0
TRAINING & DEVELOPMENT SPECIALIST	1.0
TRANSPORTATION PLANNER	2.0
VISIUAL BASIC APPLICATION DEVELOPER	1.0
VOICE COMMUNICATION SPECIALIST ENTRY TO SENIOR	1.0
WAREHOUSE FOREMAN	1.0
WAREHOUSE SPECIALIST	1.0
WEB APPLICATIONS DEVELOPER	2.0
WEB ASSISTANT	1.0
WEB MASTER	1.0
WEB SOLUTIONS DEVELOPER	1.0
TOTAL	509.0

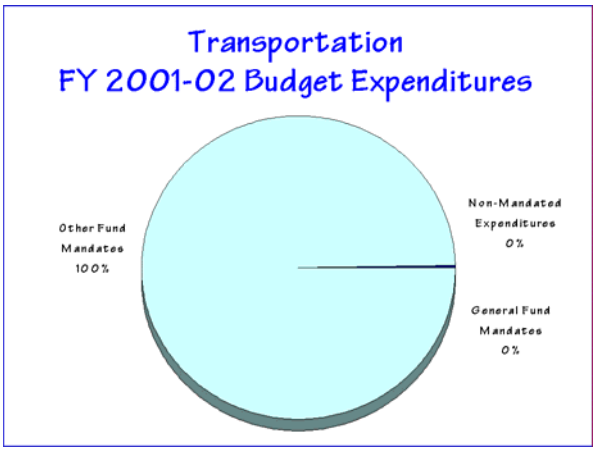
MANDATE CONSOLIDATED FINANCIAL DATA

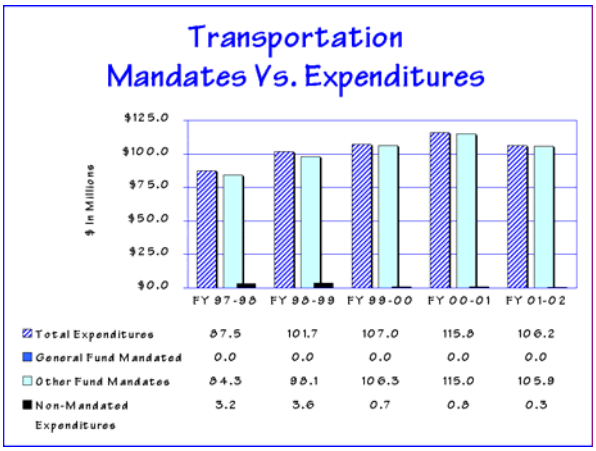
Total Department Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 68,147,828	$ 68,147,828
FY 1997-98 Actuals	$ 87,575,221	$ 87,575,221
FY 1998-99 Actuals	$ 101,728,824	$ 101,728,824
FY 1999-00 Actuals	$ 107,010,536	$ 107,010,536
FY 2000-01 Estimate	$ 115,775,000	$ 115,775,000
FY 2001-02 Adopted Budget		$ 106,159,810

Total Mandated Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 67,072,838	$ 67,072,838
FY 1997-98 Actuals	$ 84,339,699	$ 84,339,699
FY 1998-99 Actuals	$ 98,125,601	$ 98,125,601
FY 1999-00 Actuals	$ 106,345,337	$ 106,345,337
FY 2000-01 Estimate	$ 114,950,000	$ 114,950,000
FY 2001-02 Adopted Budget		$ 105,859,810

Total Non-Mandated Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 1,074,990	$ 1,074,990
FY 1997-98 Actuals	$ 3,235,522	$ 3,235,522
FY 1998-99 Actuals	$ 3,603,223	$ 3,603,223
FY 1999-00 Actuals	$ 665,199	$ 665,199
FY 2000-01 Estimate	$ 825,000	$ 825,000
FY 2001-02 Adopted Budget		$ 300,000

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

TRANSPORTATION SYSTEM OPERATION, MAINTENANCE, IMPROVEMENT, PLANNING AND ENVIRONMENTAL MITIGATION

AUTHORITY

Title 11 Powers and obligations of the county; A.R.S. § 28-18 Distribution of Highway Users Revenue Fund (HURF) funds; A.R.S. § 28-19 County highways; A.R.S. § 41-4 and 41-5 Historic preservation; Title 49 Environment; General Order R-1 of the Corporation Commission; The Transportation Equity Act for the 21st Century (TEA-21); The National Environmental Policy Act; The Clean Water Act; The Americans with Disabilities Act; Occupational Safety and Health Act (OSHA).

HISTORY/ BACKGROUND

The State of Arizona adopted statutes defining powers and duties of various levels of government in operating and maintaining the public transportation system. It also defined a funding mechanism and allocation formula for HURF revenue collected by the State. The Constitution and state statutes restrict how the funds can be spent. The specifics of HURF, its distribution, and the powers and duties of the levels of government have been amended numerous times.

MANDATE DESCRIPTION

The Constitution and state statues authorize the County to operate a transportation system. They further provide a dedicated and restricted source of funding, HURF. Historically, the County has interpreted state law as a mandate 1) to provide safe, effective, and high quality public roadways and 2) limiting non-road related activities consistent with limitations on the use of HURF. MCDOT's combined operations and five-year Capital Improvement Programs reflect these priorities. In carrying out these programs, MCDOT is guided by a vision to provide the right transportation system, at the right time, and at the right cost.

State law also directs counties to perform integrated, comprehensive planning including consideration of transportation and other elements such as land use. The County's Comprehensive Plan and Transportation System Plan (TSP) address this mandate. MCDOT is on schedule to address the specific action items in the Comprehensive Plan and TSP in a 5-year period following adoption of the plans.

Federal transportation and environmental law requires planning processes that include public involvement, impact evaluation (environmental, social, economic, cultural resources, etc.), and impact mitigation. It also provides guidance on transportation system management, MCDOT believes these Federal requirements are fundamentally good practices that contribute to quality projects and better service to the public. MCDOT incorporates all of these into standard practices for project planning and system evaluation. Standard MCDDOT planning processes involves public participation, analysis of potential impacts, and mitigation of impacts to the extent feasible. MCDOT has developed 4 management systems patterned after systems outlined in the Federal Intermodal Surface Transportation Efficiency Act of 1991 (reauthorized in 1998 as TEA-21): 1) the Congestion Management System, 2) the Safety Management System, 3) the Roadway Management System, and 4) the Bridge Management System. Under these systems more than 96% of MCDOT roadways have pavement conditions that are rated as good to excellent and more than 82% of it's bridges are rated as good to excellent.

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

TRANSPORTATION
Department 64

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	22,909,629	44,806,481	38,443,700	106,159,810	130,220,600
SUB-TOTAL	$ 22,909,629	$ 44,806,481	$ 38,443,700	$ 106,159,810	$ 130,220,600
TOTAL FUNDS	$ 22,909,629	$ 44,806,481	$ 38,443,700	$ 106,159,810	$ 130,220,600

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

TRANSPORTATION
Department 64

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 28,000,000	$ 28,000,000	$ 25,292,562	$ 10,900,000	$ 7,000,306	$ (20,999,694)	-75%
REVENUE							
610 LICENSES & PERMITS	1,200,000	1,200,000	700,260	720,000	720,000	(480,000)	-40%
615 GRANTS	2,717,700	2,717,700	1,241,000	300,000	300,000	(2,417,700)	-89%
620 OTHER INTERGOVERNMENTAL	27,756,314	27,756,314	13,918,992	32,471,177	39,958,766	12,202,452	44%
626 STATE SHARED HIGHWAY USER REVENUE	71,500,000	71,500,000	71,500,000	81,000,000	81,000,000	9,500,000	13%
630 STATE SHARED VEHICLE LICENSE TAX	5,500,000	5,500,000	5,500,000	7,200,000	7,200,000	1,700,000	31%
635 OTHER CHARGES FOR SERVICES	50,000	50,000	20,000	34,000	34,000	(16,000)	-32%
645 INTEREST EARNINGS	500,000	500,000	581,726	500,000	500,000	-	0%
650 MISCELLANEOUS REVENUE	1,168,575	1,168,575	899,882	52,000	267,834	(900,741)	-77%
651 GAIN ON FIXED ASSETS	-	-	-	240,000	240,000	240,000	
680 TRANSFERS IN	-	-	-	215,834	-	-	
Sub Total	$ 110,392,589	$ 110,392,589	$ 94,361,860	$ 122,733,011	$ 130,220,600	$ 19,828,011	18%
Total Resources	$ 138,392,589	$ 138,392,589	$ 119,654,422	$ 133,633,011	$ 137,220,906	$ (1,171,683)	-1%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 17,277,059	$ 18,003,669	$ 16,816,430	$ 17,268,502	$ 16,753,622	$ 1,250,047	7%
705 TEMPORARY PAY	589,510	457,990	509,131	553,188	553,188	(95,198)	-21%
710 OVERTIME	485,206	485,206	434,148	483,063	483,063	2,143	0%
750 FRINGE BENEFITS	3,989,411	4,068,911	3,683,162	4,373,285	4,295,504	(226,593)	-6%
790 OTHER PERSONAL SERVICES	-	-	67,674	851,889	851,889	(851,889)	
795 PERSONAL SERVICES ALLOC.-OUT	-	-	(21)	-	(57,637)	57,637	
796 PERSONAL SERVICES ALLOC.-IN	-	-	1,447	-	30,000	(30,000)	
Subtotal	$ 22,341,186	$ 23,015,776	$ 21,511,971	$ 23,529,926	$ 22,909,629	$ 106,147	0%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ (4,245,800)	$ (4,225,500)	$ 3,245,651	$ 1,340,572	$ 1,340,572	$ (5,566,072)	-132%
802 MEDICAL SUPPLIES	750	350	50	5,000	5,000	(4,650)	-1329%
803 FUEL	661,527	661,527	691,197	788,306	788,306	(126,779)	-19%
804 NON-CAPITAL EQUIPMENT	201,980	202,080	289,731	369,451	369,451	(167,371)	-83%
810 LEGAL SERVICES	25,000	25,000	186,441	65,000	65,000	(40,000)	-160%
812 OTHER SERVICES	16,763,427	30,563,837	28,570,388	37,690,279	29,390,248	1,173,589	4%
820 OPERATING LEASES & RENTS	287,128	287,128	311,318	349,145	349,145	(62,017)	-22%
825 REPAIRS & MAINTENANCE	4,327,558	4,367,558	4,189,026	4,999,121	4,749,121	(381,563)	-9%
839 INTERNAL SERVICE CHARGES	4,074,765	4,074,765	3,960,882	4,660,390	4,562,508	(487,743)	-12%
842 TRAVEL & EDUCATION	563,141	563,141	515,769	719,502	519,502	43,639	8%
843 POSTAGE/FREIGHT/SHIPPING	3,900	3,900	7,878	-	-	3,900	100%
850 UTILITIES	776,375	716,375	767,784	653,600	653,600	62,775	9%
880 TRANSFERS OUT	2,100,886	2,100,886	2,100,886	2,095,028	2,014,028	86,858	4%
890 LOSS ON FIXED ASSETS	-	-	(24,772)	-	-	-	
Subtotal	$ 25,540,637	$ 39,341,047	$ 44,812,228	$ 53,735,394	$ 44,806,481	$ (5,465,434)	-14%
CAPITAL OUTLAY							
910 LAND	$ 50,000	$ 12,086,000	$ 12,127,590	$ 12,000,000	$ 8,687,112	$ 3,398,888	28%
915 BUILDINGS & IMPROVEMENTS	83,072,000	56,561,000	38,792,740	34,876,041	25,287,711	31,273,289	55%
920 CAPITAL EQUIPMENT	1,376,169	1,376,169	1,153,698	1,127,805	926,305	449,864	33%
930 VEHICLES & CONSTRUCTION EQUIP.	2,531,610	2,531,610	2,513,649	2,475,000	2,475,000	56,610	2%
940 INFRASTRUCTURE	-	-	45,450	778,000	778,000	(778,000)	
950 DEBT SERVICE	-	-	-	400,000	289,572	(289,572)	
Subtotal	$ 87,029,779	$ 72,554,779	$ 54,633,127	$ 51,656,846	$ 38,443,700	$ 34,111,079	47%
Total Expenditures	$ 134,911,602	$ 134,911,602	$ 120,957,325	$ 128,922,166	$ 106,159,810	$ 28,751,792	21%
Operating Balance (Rev. - Exp.)	$ (24,519,013)	$ (24,519,013)	$ (26,595,465)	$ (6,189,155)	$ 24,060,790	$ 48,579,803	198%
Ending Fund Balance (Resources. - Exp.)	$ 3,480,987	$ 3,480,987	$ (1,302,903)	$ 4,710,845	$ 31,061,096	$ 27,580,109	792%

TOTAL BUDGET BY PROGRAM
FY 2001-02
TRANSPORTATION
Agency 640

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
2456	NORTH VALLEY	$ (5,760)	$ -	$ -	$ (5,760)	$ -
6410	ADMINISTRATION	1,941,108	964,860	1,077,820	3,983,788	52,598
6419	GENERAL SERVICES	(1,064,964)	(1,764,789)	2,400,000	(429,753)	89,055,235
6420	ENGINEERING	4,827,510	4,033,934	450,024	9,311,468	720,000
6430	CONSTRUCTION & OPERATIONS	11,531,637	15,709,082	133,634	27,374,353	40,000
6450	INFRASTRUCTURE TECH CENTER	2,424,219	1,766,779	257,900	4,448,898	74,001
6460	PLANNING	1,374,041	1,124,387	4,927	2,503,355	60,000
6480	COMMUNITY & GOVT RELATIONS	873,399	550,142	-	1,423,541	-
6490	PW LAND & RIGHT-OF-WAY	1,014,211	223,834	-	1,238,045	50,000
6499	INVENTORY PASS THROUGH	(5,772)	-	-	(5,772)	-
	Totals:	$ 22,909,629	$ 22,608,229	$ 4,324,305	$ 49,842,163	$ 90,051,834

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
TRANSPORTATION
Agency 640

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$28,000,000	$25,292,562	$28,000,000	$10,900,000	$ 7,000,306	$ (20,999,694)	-75%
REVENUE							
610 LICENSES & PERMITS	1,200,000	700,260	1,200,000	720,000	720,000	(480,000)	-40%
620 OTHER INTERGOVERNMENTAL	6,470,314	2,081,992	6,470,314	90,000	90,000	(6,380,314)	-99%
626 STATE SHARED HIGHWAY USER REVENUE	71,500,000	71,500,000	71,500,000	81,000,000	81,000,000	9,500,000	13%
630 STATE SHARED VEHICLE LICENSE TAX	5,500,000	5,500,000	5,500,000	7,200,000	7,200,000	1,700,000	31%
635 OTHER CHARGES FOR SERVICES	50,000	20,000	50,000	34,000	34,000	(16,000)	-32%
645 INTEREST EARNINGS	500,000	581,726	500,000	500,000	500,000	-	0%
650 MISCELLANEOUS REVENUE	1,168,575	896,469	1,168,575	52,000	267,834	(900,741)	-77%
651 GAIN ON FIXED ASSETS	-	-	-	240,000	240,000	240,000	
680 TRANSFERS IN	-	-	-	215,834	-	-	
Sub Total	$86,388,889	$81,280,447	$86,388,889	$90,051,834	$ 90,051,834	$ 3,662,945	4%
Total Resources	$114,388,889	$106,573,009	$114,388,889	$100,951,834	$ 97,052,140	$ (17,336,749)	-15%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$17,277,059	$16,816,430	$18,003,669	$17,268,502	$ 16,753,622	$ 1,250,047	7%
705 TEMPORARY PAY	589,510	509,131	457,990	553,188	553,188	(95,198)	-21%
710 OVERTIME	485,206	434,148	485,206	483,063	483,063	2,143	0%
750 FRINGE BENEFITS	3,989,411	3,683,162	4,068,911	4,373,285	4,295,504	(226,593)	-6%
790 OTHER PERSONAL SERVICES	-	67,674	-	851,889	851,889	(851,889)	
795 PERSONAL SERVICES ALLOC.-OUT	-	(21)	-	-	(57,637)	57,637	
796 PERSONAL SERVICES ALLOC.-IN	-	1,447	-	-	30,000	(30,000)	
Subtotal	$22,341,186	$21,511,971	$23,015,776	$23,529,926	$ 22,909,629	$ 106,147	0%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	($4,245,800)	$1,500,001	($4,225,500)	$1,340,572	$ 1,340,572	$ (5,566,072)	-132%
802 MEDICAL SUPPLIES	750	50	350	5,000	5,000	(4,650)	-1329%
803 FUEL	661,527	691,197	661,527	788,306	788,306	(126,779)	-19%
804 NON-CAPITAL EQUIPMENT	201,980	289,731	202,080	369,451	369,451	(167,371)	-83%
810 LEGAL SERVICES	25,000	48,607	25,000	65,000	65,000	(40,000)	-160%
812 OTHER SERVICES	14,045,727	9,952,963	13,371,137	7,140,996	7,191,996	6,179,141	46%
820 OPERATING LEASES & RENTS	287,128	311,318	287,128	349,145	349,145	(62,017)	-22%
825 REPAIRS & MAINTENANCE	4,327,558	4,188,935	4,367,558	4,999,121	4,749,121	(381,563)	-9%
839 INTERNAL SERVICE CHARGES	4,074,765	3,960,882	4,074,765	4,660,390	4,562,508	(487,743)	-12%
842 TRAVEL & EDUCATION	563,141	515,769	563,141	719,502	519,502	43,639	8%
843 POSTAGE/FREIGHT/SHIPPING	3,900	7,878	3,900	-	-	3,900	100%
850 UTILITIES	776,375	747,783	716,375	653,600	653,600	62,775	9%
880 TRANSFERS OUT	2,100,886	2,100,886	2,100,886	2,095,028	2,014,028	86,858	4%
890 LOSS ON FIXED ASSETS	-	(24,772)	-	-	-	-	
Subtotal	$22,822,937	$24,291,228	$22,148,347	$23,186,111	$ 22,608,229	$ (459,882)	-2%
CAPITAL OUTLAY							
910 LAND	$50,000	$25,935	$50,000	$0	$ -	$ 50,000	100%
915 BUILDINGS & IMPROVEMENTS	1,178,000	562,845	1,178,000	145,000	145,000	1,033,000	88%
920 CAPITAL EQUIPMENT	1,376,169	1,153,698	1,376,169	1,127,805	926,305	449,864	33%
930 VEHICLES & CONSTRUCTION EQUIP.	2,531,610	2,513,649	2,531,610	2,475,000	2,475,000	56,610	2%
940 INFRASTRUCTURE	-	-	-	778,000	778,000	(778,000)	
Subtotal	$5,135,779	$4,256,127	$5,135,779	$4,525,805	$ 4,324,305	$ 811,474	16%
Total Expenditures	$50,299,902	$50,059,326	$50,299,902	$51,241,842	$ 49,842,163	$ 457,739	1%
Operating Balance (Rev. - Exp.)	$36,088,987	$31,221,121	$36,088,987	$38,809,992	$ 40,209,671	$ 4,120,684	11%
Ending Fund Balance (Resources - Exp.)	$64,088,987	$56,513,683	$64,088,987	$49,709,992	$ 47,209,977	$ (16,879,010)	-26%

TOTAL BUDGET BY PROGRAM
FY 2001-02
TRANSPORTATION REIMBURSEMENT GRANTS
Agency 641

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6420	ENGINEERING	$ -	$ 300,000	$ -	$ 300,000	$ 300,000
6430	CONSTRUCTION & OPERATIONS	-	-	-	-	-
6460	PLANNING	-	-	-	-	-
6480	COMMUNITY & GOVT RELATIONS	-	-	-	-	-
	Totals:	-	300,000	-	300,000	300,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
TRANSPORTATION REIMBURSEMENT GRANTS
Agency 641

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	2,717,700	1,241,000	2,717,700	300,000	300,000	(2,417,700)	-89%
Sub Total	$2,717,700	$1,241,000	$2,717,700	$300,000	$ 300,000	$ (2,417,700)	-89%
Total Resources	$2,717,700	$1,241,000	$2,717,700	$300,000	$ 300,000	$ (2,417,700)	-89%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$0	$207,054	$0	$0	$ -	$ -	
812 OTHER SERVICES	2,717,700	1,013,945	2,717,700	300,000	300,000	2,417,700	89%
850 UTILITIES	-	20,001	-	-	-	-	
Subtotal	$2,717,700	$1,241,000	$2,717,700	$300,000	$ 300,000	$ 2,417,700	89%
Total Expenditures	$2,717,700	$1,241,000	$2,717,700	$300,000	$ 300,000	$ 2,417,700	89%

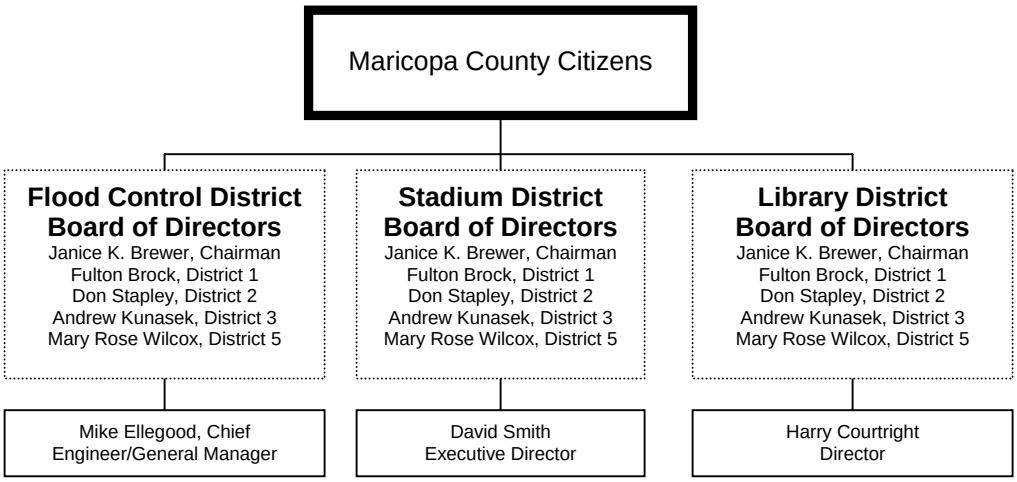
TOTAL BUDGET BY PROGRAM
FY 2001-02
TRANSPORTATION CAPITAL PROJECTS
Agency 649

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6440	CAPITAL IMPROVEMENT PROJECTS	$ -	$ 21,898,252	$ 34,119,395	$ 56,017,647	$ 39,868,766
	Totals:	$ -	$ 21,898,252	$ 34,119,395	$ 56,017,647	$ 39,868,766

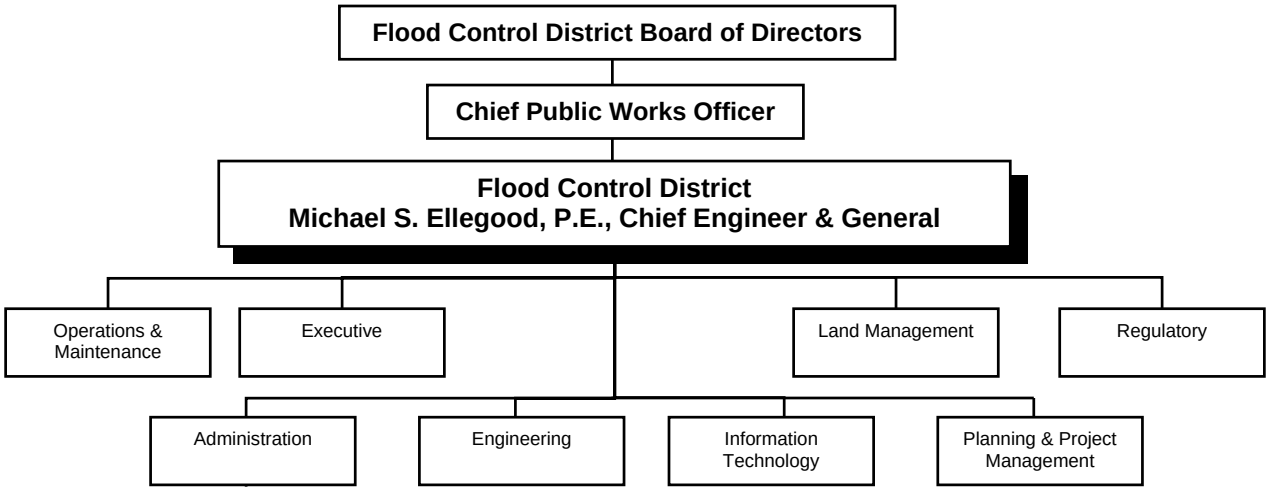
EXPENDITURES AND REVENUES BY AGENCY/OBJECT
TRANSPORTATION CAPITAL PROJECTS
Agency 649

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	21,286,000	11,837,000	21,286,000	32,381,177	39,868,766	18,582,766	87%
650 MISCELLANEOUS REVENUE	-	3,413	-	-	-	-	
Sub Total	$21,286,000	$11,840,413	$21,286,000	$32,381,177	$ 39,868,766	$ 18,582,766	87%
Total Resources	$21,286,000	$11,840,413	$21,286,000	$32,381,177	$ 39,868,766	$ 18,582,766	87%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$0	$1,538,596	$0	$0	$ -	$ -	
810 LEGAL SERVICES	-	137,834	-	-	-	-	
812 OTHER SERVICES	-	17,603,480	14,475,000	30,249,283	21,898,252	(7,423,252)	-51%
825 REPAIRS & MAINTENANCE	-	91	-	-	-	-	
Subtotal	$0	$19,280,000	$14,475,000	$30,249,283	$ 21,898,252	$ (7,423,252)	-51%
CAPITAL OUTLAY							
910 LAND	$0	$12,101,655	$12,036,000	$12,000,000	$ 8,687,112	$ 3,348,888	28%
915 BUILDINGS & IMPROVEMENTS	81,894,000	38,229,895	55,383,000	34,731,041	25,142,711	30,240,289	55%
940 INFRASTRUCTURE	-	45,450	-	-	-	-	
950 DEBT SERVICE	-	-	-	400,000	289,572	(289,572)	
Subtotal	$81,894,000	$50,377,000	$67,419,000	$47,131,041	$ 34,119,395	$ 33,299,605	49%
Total Expenditures	$81,894,000	$69,657,000	$81,894,000	$77,380,324	$ 56,017,647	$ 25,876,353	32%
Operating Balance (Rev. - Exp.)	($60,608,000)	($57,816,587)	($60,608,000)	($44,999,147)	$ (16,148,881)	$ 44,459,119	73%

Special Districts



FLOOD CONTROL DISTRICT



MISSION

The mission of the Flood Control District of Maricopa County is to provide flood hazard identification, regulation, remediation, and education to the people in Maricopa County so that they can reduce their risks of injury, death, and property damage due to flooding while enjoying the natural and beneficial values served by floodplains.

VISION

The vision of the Flood Control District of Maricopa County is that the people of Maricopa County and future generations will have the maximum amount of protection from the effects of flooding through fiscally responsible flood control actions and multiple-use facilities that complement or enhance the beauty of our desert environment.

GOALS

- The Flood Control District will conduct two studies per year for the next five years to identify flood prone areas, limit growth in those areas, and establish plans for the required drainage infrastructure.
- The Flood Control District will study, each year for the next five years, two major areas of Maricopa County that are not yet under development, but are expected to be according to the Maricopa Association of Governments' projections.
- Each year for the next five years, the Flood Control District will evaluate five existing flood control facilities' safety monitoring procedures, evaluate District-owned flood control facilities, and begin plans to mitigate, upgrade, or redesign these facilities to reduce the increased risk and liability associated with them, meet all regulatory requirements, and maintain or improve their flood control functions.
- The Flood Control District will initiate at least one project each year for the next five years that uses innovative and resourceful operational and financial strategies.
- The Flood Control District will evaluate five existing flood control facilities each year for the next five years to determine how they can be made more aesthetically pleasing or used as multi-use facilities.
- The Flood Control District will plan and design future flood control projects to incorporate multi-use facilities where practical.

ISSUES

- Population growth in Maricopa County is pushing people to build in former high flood risk areas such as agricultural lands, deserts, washes, and in areas beyond those that are protected by existing dams. This increases the risks to life and property, and the demand for flood control.
- The practice of instituting flood control measures after an area has been developed costs more than if the

measures were instituted before development began.

- ↔ The age of flood control structures, urbanization, and changing dam safety and environmental regulations require a greater emphasis on improving safety monitoring procedures, evaluating existing structures, and developing and implementing plans to mitigate, upgrade, and/or redesign the structures.
- ↔ The number of flood control projects that can be done is being limited by the flat tax rate and the reduced buying power of the construction dollar due to inflation thereby increasing the backlog of projects.
- ↔ County residents are requesting wildlife habitats, recreational facilities, and aesthetically-pleasing open areas and are reluctant to accept concrete flood control structures resulting in the design and installation of more costly and complex multi-use facilities.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Maintenance activities relating to ecology and landscaping (acres)	N/A	N/A	N/A	N/A
Maintenance of all other FCD properties and structures (each)	N/A	N/A	N/A	N/A
Maintenance of improved channels and floodways (acres)	N/A	N/A	N/A	N/A
Operation and maintenance of flood retarding structures and levees (acres)	878	1,408	1,408	N/A
Maintenance of unlined channels and floodways (miles)	N/A	N/A	N/A	N/A
Floodplain use permits processed (each)	253	249	261	N/A
Floodplain reviews for others (each)	53	746	767	N/A
Public education/information (each)	12,185	N/A	N/A	N/A
Regulation enforcement activities (each)	7	8	0	N/A
Acres of floodplain delineation studies	1,678	N/A	N/A	N/A
Inspections performed (each)	10,715	9,916	13,832	N/A
Drainage clearance requests	4,980	7,560	7,957	N/A
Plan and zoning submittals for compliance review	845	616	618	N/A
Drainage investigated	428	273	233	N/A
Drainage reviews for other agencies (each)	N/A	N/A	N/A	N/A
Asset management	435	N/A	N/A	N/A
Easements processed	9	N/A	N/A	N/A
Gauge maintenance/field calibration (each)	245	448	720	N/A
Gauge installation (each)	7	7	14	N/A
Weather stations calibration (quarterly)	N/A	22	33	N/A
Water-level gauge calibration (semi-annually)	N/A	38	17	N/A
Precipitation gauge calibration (annually)	N/A	45	62	N/A
Storm reports and PPMS (each)	N/A	N/A	N/A	N/A
Public education/releases/meetings (each)	40	N/A	N/A	N/A
Area drainage master studies initiated (each)	5	N/A	N/A	N/A
Area drainage studies completed (each)	0	N/A	N/A	N/A
Comprehensive plans (each)	0	N/A	N/A	N/A
Design contract initiated (each)	N/A	N/A	N/A	N/A
Construction contracts awarded (each)	8	8	4	N/A
Initiate federal and state environmental permits	7	N/A	N/A	N/A
Property site assessments performed (acres)	N/A	N/A	N/A	N/A
Maintenance of improved channels and floodways (linear ft.)	193,939	214,036	214,036	N/A
Maintenance of unlined channels (linear feet)	345,617	428,001	428,001	N/A
Maintenance of all other FCD properties (acres)	1,500	1,229	1,229	N/A
Design contracts completed	8	4	0	N/A
Environmental Compliance	9	11	14	N/A
Archeological Oversight	3	7	13	N/A
Developing Environmental Overviews	9	19	9	N/A
Ecological Assessments	1	8	3	N/A
Property Liquidation	8	N/A	N/A	N/A
Resolutions/IGA authorized (each)	31	21	N/A	N/A

POSITION DISTRIBUTION

POSITION DISTRIBUTION
69 FLOOD CONTROL DISTRICT

WORKING TITLE	FTE
ACCOUNTANT I	1.0
ACCOUNTANT II	1.0
ADMINISTRATIVE ASSTNT I	5.0
ADMINISTRATIVE ASSTNT II	9.0
ADMINISTRATIVE ASSTNT III	5.0
ADMINISTRATIVE COORD II	7.0
ADMINISTRATIVE COORD III	4.0
ADMINISTRATIVE COORD IV	5.0
ADMINISTRATIVE COORD-ENG	1.0
ADMINISTRATOR II	1.0
ASSOCIATE DCSN SPPRT ANLT	1.0
BRANCH MGR-PROP MGMT	1.0
BUYER II	1.0
CIVIL ENGINEER	6.0
CIVIL ENGINEER SR	9.0
CIVIL ENGINEERING SPEC	2.0
CIVIL ENGINEERING TECH-SR	2.0
CIVIL ENGINEERNG TECH I	1.0
CIVIL ENGINERING TECH	9.0
CONSTRUCTION & OPERS MGR	1.0
CONSTRUCTION MANAGER	1.0
CONTRACT SPECIALIST III	1.0
DATA MANAGEMENT ANLYST II	1.0
DECISION SUPPRT ANLYST I	1.0
DECISION SUPPRT ANLYST II	3.0
ENG DRAFTING SPECIALIST	1.0
ENGINEERING DIVISION MGR	1.0
ENGINEERING-PLANNING MGR	4.0
ENGINEERNG DRFTNG SPC II	2.0
ENVIRONMENTAL SERVCS PLNR	2.0
EQUIPMENT OPERATOR	1.0
EQUIPMENT OPERATOR-SR	10.0
FACILITIES PROJ COORD II	1.0
FINANCIAL SERVICS ADM II	1.0
FLOOD CONTRL DPTY CHF ENG	1.0
FLOOD CONTROL DIRECTOR (CE & GEN MGR)	1.0
HUMAN RESOURCES ANALYST	1.0
HUMAN RESOURCES ASST	1.0
HYDROLOGIST	9.0
HYDROLOGIST-SR	4.5
HYDROLOGIST-WATER QUALITY	1.0
HYDROLOGY MANAGER	1.0
HYDROMET SUPERVISOR	1.0
INSTRUMENT TECHNICIAN	3.0
IT - GIS ANALYST	1.0
LAND MANAGEMENT MANAGER	1.0
LAND MANAGEMENT SPECIALST	2.0
LEAD SYSTEMS ADMINISTRATR	1.0
MAINTENANCE TECHNICIAN	6.0
MANAGEMENT ANALYST III	1.0
MECHANIC II	1.0
PLANNER - GIS	1.0
PLANNER-FINANCIAL	1.0
PLANNER-LANDSCAPE ARCHITECT	1.0
PLANNER-SR	2.0
PROFESSIONAL ASSOCIATE	2.0
PROJECT MANAGER	2.0
PROJECT MANAGER-PLANNING	3.0
PROPERTY MANAGEMENT SPEC	1.0
PUBLIC WORKS CREW LEADER	9.0
PUBLIC WORKS GENERALIST	28.0

WORKING TITLE	FTE
PUBLIC WORKS LEAD	10.0
PUBLIC WORKS SUPV	3.0
PUBLIC WRKS INSPECTOR I	2.0
PUBLIC WRKS INSPECTOR III	5.0
REAL PROPERTY SUPT ANALYST	1.0
REAL PROPERTY TECHNICIAN	2.0
REVIEW APPRAISER	2.0
RIGHTOFWAY AGENT/RELOCATION	1.0
SENIOR DECISN SPPRT ANLYT	2.0
SERVICE WORKER III	1.0
STORMWATER MGMT SPECIALIST	1.0
SYSTEMS ADMINISTRATOR II	2.0
UTILITY COORDINATOR	1.0
WEB AUTHOR	1.0
TOTAL	222.5

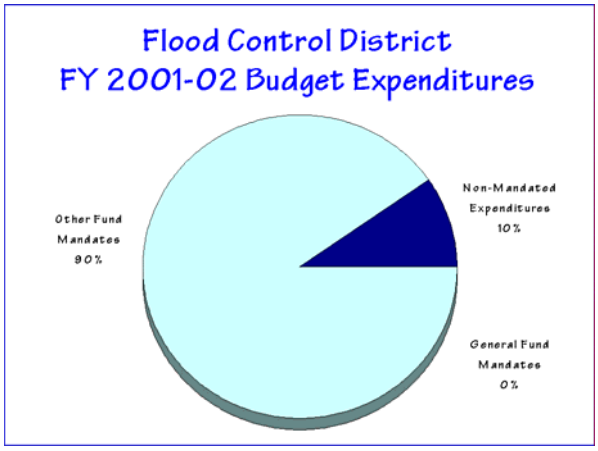
MANDATE CONSOLIDATED FINANCIAL DATA

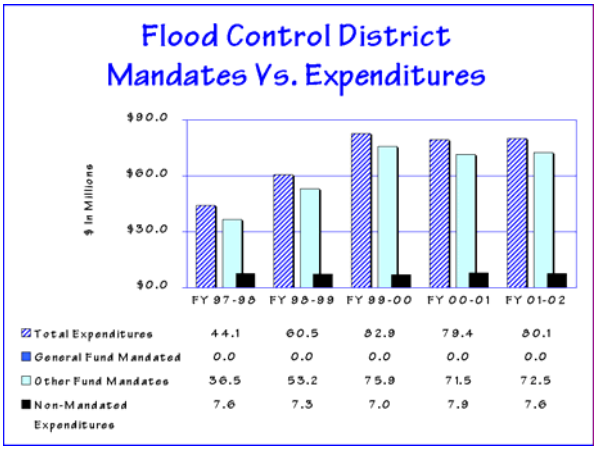
Total Department Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 48,933,000	$ 48,933,000
FY 1997-98 Actuals	$ 44,144,000	$ 44,144,000
FY 1998-99 Actuals	$ 60,487,000	$ 60,487,000
FY 1999-00 Actuals	$ 82,867,818	$ 82,867,818
FY 2000-01 Estimate	$ 79,388,265	$ 79,388,265
FY 2001-02 Adopted Budget	$ 80,081,712	$ 80,081,712

Total Mandated Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 40,181,000	$ 40,181,000
FY 1997-98 Actuals	$ 36,528,000	$ 36,528,000
FY 1998-99 Actuals	$ 53,214,000	$ 53,214,000
FY 1999-00 Actuals	$ 75,885,844	$ 75,885,844
FY 2000-01 Estimate	$ 71,488,269	$ 71,488,269
FY 2001-02 Adopted Budget	$ 72,512,291	$ 72,512,291

Total Non-Mandated Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 8,752,000	$ 8,752,000
FY 1997-98 Actuals	$ 7,616,000	$ 7,616,000
FY 1998-99 Actuals	$ 7,273,000	$ 7,273,000
FY 1999-00 Actuals	$ 6,981,974	$ 6,981,974
FY 2000-01 Estimate	$ 7,899,996	$ 7,899,996
FY 2001-02 Adopted Budget	$ 7,569,421	$ 7,569,421

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





MANDATE INFORMATION

FLOOD DETECTION AND DATA COLLECTION

AUTHORITY

A.R.S. § 48-3608 Assistance In Flood Insurance Program; A.R.S. § 48-3609B Floodplain Delineation And Regulation; Arizona Administrative Code § 12-15-1219 Dam Safety Procedures; Owners Responsibilities

HISTORY/ BACKGROUND

The program was initiated to monitor impoundments behind the District's dams and to measure flood flows in our flood channels and on the major rivers. A comprehensive system now provides essential rainfall, stream flow and weather data to the District. This information is electronically relayed to the National Weather Service, the State, the County Departments of Transportation and Emergency Management, and many cities.

MANDATE DESCRIPTION

The Flood Control District, as owner of 23 dam and drainage facilities regulated by the State, must monitor flood control facilities, watersheds and floodplains for structure integrity and evaluation purpose and is responsible for their safe operation. This is accomplished through periodic maintenance, inspection, and early warning and emergency action plans. During the past 12 months, the operational efficiency of all remote stations was approximately 99%. This level of performance will be maintained or increased slightly.

Flood Detection and Data Collection	Special Revenue	Total
FY 1996-97 Actuals	$ 1,329,000	$ 1,329,000
FY 1997-98 Actuals	$ 1,041,000	$ 1,041,000
FY 1998-99 Actuals	$ 1,405,000	$ 1,405,000
FY 1999-00 Actuals	$ 1,345,051	$ 1,345,051
FY 2000-01 Estimate	$ 1,102,620	$ 1,102,620
FY 2001-02 Adopted Budget	$ 1,087,710	$ 1,087,710

FLOODPLAIN ADMINISTRATION

AUTHORITY

A.R.S. § 48-3609 Floodplain Delineation And Regulation Of Use
A.R.S. § 48-3610 Assumption Of Powers And Duties By Cities And Towns

HISTORY/ BACKGROUND

The Flood Control District administers the floodplain regulation for the unincorporated areas of Maricopa County, plus 13 municipalities. Additionally, the district delineates areas subjected to the "100-year" flood throughout Maricopa County. The minimum level of service is the regulation of new development in the floodplains and the enforcement of the floodplain regulations.

MANDATE DESCRIPTION

Maricopa County must manage and regulate delineated floodplains.

Floodplain Administration	Special Revenue	Total
FY 1996-97 Actuals	$ 2,032,000	$ 2,032,000
FY 1997-98 Actuals	$ 2,013,000	$ 2,013,000
FY 1998-99 Actuals	$ 2,492,000	$ 2,492,000
FY 1999-00 Actuals	$ 2,660,523	$ 2,660,523
FY 2000-01 Estimate	$ 2,664,465	$ 2,664,465
FY 2001-02 Adopted Budget	$ 2,799,410	$ 2,799,410

PLANNING

AUTHORITY

A.R.S. § 48-3616 Survey And Report Of Flood Control Problems And Facilities; Comprehensive Program By Board; Hearing

HISTORY/ BACKGROUND

In the mid-1980's, the District began to recognize the need for an independent planning program due to the rapid growth of the Phoenix metropolitan area and pending completion of several large-scale federal projects that had directed the Districts actions for many years. The first step towards an independent planning program began when the Area Drainage Master Plan Study (ADMS) Program was conceived in 1983. The Program, which is now included in the Districts Planning Program, was approved by the Board of Directors as Resolution FCD 85-3 on April 17, 1985. Planning became a separate District program in 1989. The Planning Program identifies regional drainage and flooding problems and develops alternative solutions to protect life and property. Major activities include watercourse master plans, area drainage master plans, design concept reports, pre-design studies and inter-agency coordination. Since it's inception in 1989, the Flood Control District has prepared the Comprehensive Plan for Flood Hazard Mitigation.

MANDATE DESCRIPTION

The Flood Control District must conduct a survey and prepare a report at least every five years in describing the remaining flooding problems and the existing flood control facilities in Maricopa County.

Planning	Special Revenue	Total
FY 1996-97 Actuals	$ 1,690,000	$ 1,690,000
FY 1997-98 Actuals	$ 2,370,000	$ 2,370,000
FY 1998-99 Actuals	$ 3,784,000	$ 3,784,000
FY 1999-00 Actuals	$ 4,840,198	$ 4,840,198
FY 2000-01 Estimate	$ 5,275,841	$ 5,275,841
FY 2001-02 Adopted Budget	$ 5,434,675	$ 5,434,675

STRUCTURE

AUTHORITY

A.R.S. § 45-1423 Power Of Maricopa And Yuma Counties To Cooperate With Federal Government In Flood Control Projects; A.R.S. § 45-1424 Power Of Maricopa And Pinal Counties To Cooperate With Federal Government In Flood Control Projects; A.R.S. § 48-3616 Survey And Report Flood Control Problems And Facilitates; Comprehensive Programs; Adoption By Board; Hearing

HISTORY/ BACKGROUND

In 1954, the Maricopa County Board of Supervisors, Phoenix City Council, and the Salt River Project Board of Directors recognized the need for a comprehensive approach to solving flooding problems.

MANDATE DESCRIPTION

The County must provide for the maintenance of dams and other flood control structures to reduce the risks of flood loss.

Structure	Special Revenue	Total
FY 1996-97 Actuals	$ 33,737,000	$ 33,737,000
FY 1997-98 Actuals	$ 29,724,000	$ 29,724,000
FY 1998-99 Actuals	$ 44,335,000	$ 44,335,000
FY 1999-00 Actuals	$ 65,727,431	$ 65,727,431
FY 2000-01 Estimate	$ 61,078,887	$ 61,078,887
FY 2001-02 Adopted Budget	$ 61,605,107	$ 61,605,107

DRAINAGE

AUTHORITY

The Flood Control District is directed by the Drainage Regulations as adopted pursuant to A.R.S. § 11-251, Sections 30 and 36 and A.R.S. § 11-251.05

HISTORY/ BACKGROUND

Administers the County Drainage Regulation (prepared by the District), to reduce existing and potential flooding caused by local stormwater. Coordinates with County Planning, Transportation, Public Health and Building Safety to insure that new development will not increase runoff divert flows, or backwater onto another property.

MANDATE DESCRIPTION

The County must enforce standards for excavation, landfill, and grading to prevent unnecessary loss from erosion, flooding and landslides; Review drainage reports and plans for all developments of land covered by this regulation and approve such plans when the requirements of this Regulation are met; Investigate violations and complaints of non-compliance with this Regulation; Keep copies of all documents or other submissions made pursuant to the requirements of this Regulation; Issue notices or orders necessary to enforce the provisions of the Regulation; Take action necessary to obtain compliance with Regulation, upon determination that development of land subject to this Regulation has proceeded without drainage clearance.

Drainage	Special Revenue	Total
FY 1996-97 Actuals	$ 1,393,000	$ 1,393,000
FY 1997-98 Actuals	$ 1,380,000	$ 1,380,000
FY 1998-99 Actuals	$ 1,198,000	$ 1,198,000
FY 1999-00 Actuals	$ 1,312,641	$ 1,312,641
FY 2000-01 Estimate	$ 1,366,456	$ 1,366,456
FY 2001-02 Adopted Budget	$ 1,585,389	$ 1,585,389

DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

FLOOD CONTROL DISTRICT
Department 69

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	11,819,151	21,750,277	46,512,284	80,081,712	79,435,207
SUB-TOTAL	$ 11,819,151	$ 21,750,277	$ 46,512,284	$ 80,081,712	$ 79,435,207
TOTAL FUNDS	$ 11,819,151	$ 21,750,277	$ 46,512,284	$ 80,081,712	$ 79,435,207

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

FLOOD CONTROL DISTRICT
Department 69

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 28,166,869	$ 28,166,869	$ 28,166,869	$ 11,500,000	$ 12,794,939	$ (15,371,930)	-55%
REVENUE							
601 PROPERTY TAXES	$ 44,813,583	$ 44,813,583	$ 44,771,164	$ 45,000,000	$ 45,322,696	$ 509,113	1%
605 TAX PENALTIES & INTEREST	-	-	-	878,500	-	-	
610 LICENSES & PERMITS	1,131,963	1,131,963	894,135	1,500,027	1,500,027	368,064	33%
615 GRANTS	-	-	-	-	748,000	748,000	
620 OTHER INTERGOVERNMENTAL	22,567,000	22,567,000	16,294,747	748,000	20,800,000	(1,767,000)	-8%
621 PAYMENTS IN LIEU OF TAXES	195,878	195,878	195,205	20,800,000	153,587	(42,291)	-22%
645 INTEREST EARNINGS	-	-	183,678	-	878,500	878,500	
650 MISCELLANEOUS REVENUE	4,779,969	4,779,969	4,424,302	10,032,397	10,032,397	5,252,428	110%
Sub Total	$ 73,488,393	$ 73,488,393	$ 66,763,231	$ 78,958,924	$ 79,435,207	$ 5,946,814	8%
Total Resources	$ 101,655,262	$ 101,655,262	$ 94,930,100	$ 90,458,924	$ 92,230,146	$ (9,425,116)	-9%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 11,726,422	$ 9,608,503	$ 10,406,210	$ 9,905,359	$ 9,463,982	$ 144,521	2%
705 TEMPORARY PAY	290,353	290,353	282,935	362,353	362,353	(72,000)	-25%
710 OVERTIME	-	-	49,503	-	-	-	
750 FRINGE BENEFITS	1,847,151	1,898,152	1,756,250	2,037,572	1,992,816	(94,664)	-5%
790 OTHER PERSONAL SERVICES	-	2,449,802	29,560	-	-	2,449,802	100%
795 PERSONAL SERVICES ALLOC.-OUT	(2,449,803)	(2,449,803)	(1,224,917)	(2,626,000)	(2,626,000)	176,197	7%
796 PERSONAL SERVICES ALLOC.-IN	-	-	-	2,626,000	2,626,000	(2,626,000)	
Subtotal	$ 11,414,123	$ 11,797,007	$ 11,299,541	$ 12,305,284	$ 11,819,151	$ (22,144)	0%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 9,178,833	$ 1,201,050	$ 4,889,135	$ 1,527,240	$ 1,252,240	$ (51,190)	-4%
802 MEDICAL SUPPLIES	-	-	-	515	515	(515)	
803 FUEL	113,445	113,445	126,366	164,332	164,332	(50,887)	-45%
804 NON-CAPITAL EQUIPMENT	155,255	155,255	114,890	162,000	162,000	(6,745)	-4%
810 LEGAL SERVICES	160,600	160,600	158,752	148,900	148,900	11,700	7%
811 HEALTH CARE SERVICES	-	-	-	350	350	(350)	
812 OTHER SERVICES	5,989,389	15,902,088	4,384,783	17,351,440	16,489,657	(587,569)	-4%
820 OPERATING LEASES & RENTS	140,200	140,200	111,007	90,020	90,020	50,180	36%
825 REPAIRS & MAINTENANCE	457,580	457,580	315,709	372,372	322,372	135,208	30%
830 INTERGOVERNMENTAL PAYMENTS	1,000	1,000	1,258	1,000	1,000	-	0%
839 INTERNAL SERVICE CHARGES	1,114,937	1,114,937	1,103,243	1,512,575	1,476,215	(361,278)	-32%
842 TRAVEL & EDUCATION	162,521	162,521	143,037	222,105	147,105	15,416	9%
843 POSTAGE/FREIGHT/SHIPPING	26,700	26,700	18,099	12,030	12,030	14,670	55%
850 UTILITIES	282,900	284,100	261,869	290,600	290,600	(6,500)	-2%
880 TRANSFERS OUT	1,219,910	1,219,910	1,219,910	1,192,941	1,192,941	26,969	2%
Subtotal	$ 19,003,270	$ 20,939,386	$ 12,848,058	$ 23,048,420	$ 21,750,277	$ (810,891)	-4%
CAPITAL OUTLAY							
910 LAND	$ 1,559,000	$ 3,852,000	$ 1,095,237	$ 7,550,000	$ 7,550,000	$ (3,698,000)	-96%
915 BUILDINGS & IMPROVEMENTS	56,137,000	-	32,767,647	36,288,000	36,288,000	(36,288,000)	
920 CAPITAL EQUIPMENT	239,399	239,399	207,569	179,500	179,500	59,899	25%
930 VEHICLES & CONSTRUCTION EQUIP.	928,035	928,035	862,260	710,000	710,000	218,035	23%
940 INFRASTRUCTURE	-	51,525,000	23,054,847	-	1,784,784	49,740,216	97%
Subtotal	$ 58,863,434	$ 56,544,434	$ 57,987,561	$ 44,727,500	$ 46,512,284	$ 10,032,150	18%
Total Expenditures	$ 89,280,827	$ 89,280,827	$ 82,135,160	$ 80,081,204	$ 80,081,712	$ 9,199,115	10%
Operating Balance (Rev. - Exp.)	$ (15,792,434)	$ (15,792,434)	$ (15,371,929)	$ (1,122,280)	$ (646,505)	$ 15,145,929	96%
Ending Fund Balance (Resources. - Exp.)	$ 12,374,435	$ 12,374,435	$ 12,794,940	$ 10,377,720	$ 12,148,434	$ (226,001)	-2%

TOTAL BUDGET BY PROGRAM
FY 2001-02
FLOOD CONTROL DISTRICT
Agency 690

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6910	EXECUTIVE	$ 641,737	$ 125,824	$ -	$ 767,561	$ 526,617
6920	ENGINEERING	1,667,585	2,654,029	77,500	4,399,114	525,614
6930	REGULATORY	1,232,024	177,643	105,000	1,514,667	1,990,641
6940	LANDS	176,851	162,677	-	339,528	10,469,931
6950	CONSTRUCTION & MAINTENANCE	2,510,703	1,884,113	472,000	4,866,816	525,601
6960	PLANNING & PROJECT MANAGEMENT	1,024,741	3,779,967	131,000	4,935,708	46,001,883
6970	INFORMATION TECHNOLOGY	896,722	483,502	104,000	1,484,224	525,597
6980	ADMINISTRATION	1,042,789	2,785,014	-	3,827,803	648,665
	Totals:	$ 9,193,151	$ 12,052,769	$ 889,500	$ 22,135,420	$ 61,214,549

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
FLOOD CONTROL DISTRICT
Agency 690

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$28,166,869	$28,166,869	$28,166,869	$11,500,000	$ 12,794,939	$ (15,371,930)	-55%
REVENUE							
601 PROPERTY TAXES	$44,813,583	$44,771,164	$44,813,583	$45,000,000	$ 45,322,696	$ 509,113	1%
605 TAX PENALTIES & INTEREST	-	-	-	878,500	-	-	
610 LICENSES & PERMITS	1,131,963	894,135	1,131,963	1,500,027	1,500,027	368,064	33%
620 OTHER INTERGOVERNMENTAL	22,567,000	16,294,747	22,567,000	-	3,912,336	(18,654,664)	-83%
621 PAYMENTS IN LIEU OF TAXES	195,878	195,205	195,878	20,800,000	153,587	(42,291)	-22%
645 INTEREST EARNINGS	-	183,678	-	-	293,506	293,506	
650 MISCELLANEOUS REVENUE	4,779,969	4,424,302	4,779,969	10,032,397	10,032,397	5,252,428	110%
Sub Total	$73,488,393	$66,763,231	$73,488,393	$78,210,924	$ 61,214,549	$ (12,273,844)	-17%
Total Resources	$101,655,262	$94,930,100	$101,655,262	$89,710,924	$ 74,009,488	$ (27,645,774)	-27%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$9,276,620	$8,648,816	$9,608,503	$9,905,359	$ 9,463,982	$ 144,521	2%
705 TEMPORARY PAY	290,353	267,539	290,353	362,353	362,353	(72,000)	-25%
710 OVERTIME	-	26,315	-	-	-	-	
750 FRINGE BENEFITS	1,847,151	1,668,237	1,898,152	2,037,572	1,992,816	(94,664)	-5%
790 OTHER PERSONAL SERVICES	-	29,560	-	-	-	-	
795 PERSONAL SERVICES ALLOC.-OUT	(2,449,803)	(1,224,917)	(2,449,803)	(2,626,000)	(2,626,000)	176,197	7%
Subtotal	$8,964,321	$9,415,550	$9,347,205	$9,679,284	$ 9,193,151	$ 154,054	2%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$1,394,833	$996,416	$1,201,050	$1,527,240	$ 1,252,240	$ (51,190)	-4%
802 MEDICAL SUPPLIES	-	-	-	515	515	(515)	
803 FUEL	113,445	126,366	113,445	164,332	164,332	(50,887)	-45%
804 NON-CAPITAL EQUIPMENT	155,255	114,890	155,255	162,000	162,000	(6,745)	-4%
810 LEGAL SERVICES	160,600	156,271	160,600	148,900	148,900	11,700	7%
811 HEALTH CARE SERVICES	-	-	-	350	350	(350)	
812 OTHER SERVICES	5,989,389	2,523,902	5,799,088	7,654,440	6,792,149	(993,061)	-17%
820 OPERATING LEASES & RENTS	140,200	107,568	140,200	90,020	90,020	50,180	36%
825 REPAIRS & MAINTENANCE	457,580	315,709	457,580	372,372	322,372	135,208	30%
830 INTERGOVERNMENTAL PAYMENTS	1,000	1,258	1,000	1,000	1,000	-	0%
839 INTERNAL SERVICE CHARGES	1,114,937	1,103,243	1,114,937	1,512,575	1,476,215	(361,278)	-32%
842 TRAVEL & EDUCATION	162,521	143,037	162,521	222,105	147,105	15,416	9%
843 POSTAGE/FREIGHT/SHIPPING	26,700	18,099	26,700	12,030	12,030	14,670	55%
850 UTILITIES	282,900	258,711	284,100	290,600	290,600	(6,500)	-2%
880 TRANSFERS OUT	1,219,910	1,219,910	1,219,910	1,192,941	1,192,941	26,969	2%
Subtotal	$11,219,270	$7,085,380	$10,836,386	$13,351,420	$ 12,052,769	$ (1,216,383)	-11%
CAPITAL OUTLAY							
910 LAND	$0	$6,237	$0	$0	$ -	$ -	
915 BUILDINGS & IMPROVEMENTS	-	135	-	-	-	-	
920 CAPITAL EQUIPMENT	239,399	202,988	239,399	179,500	179,500	59,899	25%
930 VEHICLES & CONSTRUCTION EQUIP.	928,035	862,260	928,035	710,000	710,000	218,035	23%
Subtotal	$1,167,434	$1,071,621	$1,167,434	$889,500	$ 889,500	$ 277,934	24%
Total Expenditures	$21,351,025	$17,572,551	$21,351,025	$23,920,204	$ 22,135,420	$ (784,395)	-4%
Operating Balance (Rev. - Exp.)	$52,137,368	$49,190,680	$52,137,368	$54,290,720	$ 39,079,129	$ (13,058,239)	-25%
Ending Fund Balance (Resources - Exp.)	$80,304,237	$77,357,549	$80,304,237	$65,790,720	$ 51,874,068	$ (28,430,169)	-35%

TOTAL BUDGET BY PROGRAM
FY 2001-02
FLOOD CONTROL GRANTS
Agency 691

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6976	DAMAGE REIMBURSEMENT	$ -	$ -	$ -	$ -	$ 4,204,835
	Totals:	$ -	$ -	$ -	$ -	$ 4,204,835

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
FLOOD CONTROL GRANTS
Agency 691

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
620 OTHER INTERGOVERNMENTAL	-	-	-	-	3,912,333	3,912,333	
645 INTEREST EARNINGS	-	-	-	-	292,502	292,502	
Sub Total	$0	$0	$0	$0	$ 4,204,835	$ 4,204,835	
Total Resources	$0	$0	$0	$0	$ 4,204,835	$ 4,204,835	
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
Operating Balance (Rev. - Exp.)	$0	$0	$0	$0	$ 4,204,835	$ 4,204,835	

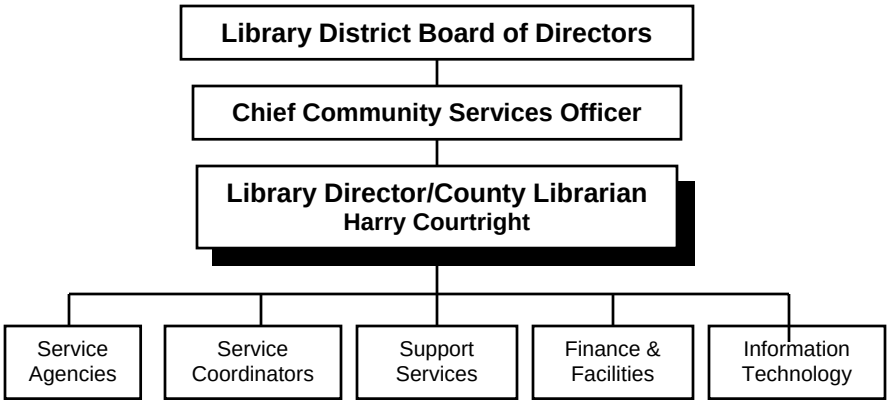
TOTAL BUDGET BY PROGRAM
FY 2001-02
FLOOD CONTROL DISTRICT CAPITAL PROJECTS
Agency 699

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6975	CIP	$ 2,626,000	$ 9,697,508	$ 45,622,784	$ 57,946,292	$ 14,015,823
	Totals:	$ 2,626,000	$ 9,697,508	$ 45,622,784	$ 57,946,292	$ 14,015,823

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
FLOOD CONTROL DISTRICT CAPITAL PROJECTS
Agency 699

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	-	-	-	-	748,000	748,000	
620 OTHER INTERGOVERNMENTAL	-	-	-	748,000	12,975,331	12,975,331	
645 INTEREST EARNINGS	-	-	-	-	292,492	292,492	
Sub Total	$0	$0	$0	$748,000	$ 14,015,823	$ 14,015,823	
Total Resources	$0	$0	$0	$748,000	$ 14,015,823	$ 14,015,823	
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$2,449,802	$1,757,394	$0	$0	$ -	$ -	
705 TEMPORARY PAY	-	15,396	-	-	-	-	
710 OVERTIME	-	23,188	-	-	-	-	
750 FRINGE BENEFITS	-	88,013	-	-	-	-	
790 OTHER PERSONAL SERVICES	-	-	2,449,802	-	-	2,449,802	100%
796 PERSONAL SERVICES ALLOC.-IN	-	-	-	2,626,000	2,626,000	(2,626,000)	
Subtotal	$2,449,802	$1,883,991	$2,449,802	$2,626,000	$ 2,626,000	$ (176,198)	-7%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$7,784,000	$3,892,719	$0	$0	$ -	$ -	
810 LEGAL SERVICES	-	2,481	-	-	-	-	
812 OTHER SERVICES	-	1,860,881	10,103,000	9,697,000	9,697,508	405,492	4%
820 OPERATING LEASES & RENTS	-	3,439	-	-	-	-	
850 UTILITIES	-	3,158	-	-	-	-	
Subtotal	$7,784,000	$5,762,678	$10,103,000	$9,697,000	$ 9,697,508	$ 405,492	4%
CAPITAL OUTLAY							
910 LAND	$1,559,000	$1,089,000	$3,852,000	$7,550,000	$ 7,550,000	$ (3,698,000)	-96%
915 BUILDINGS & IMPROVEMENTS	56,137,000	32,767,512	-	36,288,000	36,288,000	(36,288,000)	
920 CAPITAL EQUIPMENT	-	4,581	-	-	-	-	
940 INFRASTRUCTURE	-	23,054,847	51,525,000	-	1,784,784	49,740,216	97%
Subtotal	$57,696,000	$56,915,941	$55,377,000	$43,838,000	$ 45,622,784	$ 9,754,216	18%
Total Expenditures	$67,929,802	$64,562,610	$67,929,802	$56,161,000	$ 57,946,292	$ 9,983,510	15%
Operating Balance (Rev. - Exp.)	($67,929,802)	($64,562,610)	($67,929,802)	($55,413,000)	$ (43,930,469)	$ 23,999,333	35%

LIBRARY DISTRICT



MISSION

The mission of Maricopa County Library District (MCLD) is to provide access to a wealth of informational and recreational resources for people of all ages and backgrounds so that they may have the opportunity to expand their horizons through reading and learning.

GOALS

- By June 2003, reduce annual turnover of regular status staff to 10% or less through targeted recruitment, appropriate placement of staff, improved reward and recognition systems, enhanced training, and market-based compensation (as verified on an annual basis).
- By 2003, MCLD will evaluate available library automation systems and select the system that most effectively meets patron and staff needs. By 2005, MCLD will implement the selected library automation system.
- By January 2003, design and implement an accurate, responsive 24/7 electronic reference service.
- By April 2002, we will conduct customer surveys to determine the best way to organize our collections in each branch.
- By January 2003, we will develop and implement a comprehensive and on-going marketing and public relations campaign that provides current and in-coming residents with information about our services, and presents MCLD locations as inviting places to visit, work, and/or volunteer.

ISSUES

- Our ability to afford, become proficient with, and provide current technology in its ever-changing formats will challenge both our existence and continuing relevance to our customers in the next two to five years.
- Changing demographics and increasing public exposure to, and use of, technology challenges our ability to respond effectively and efficiently with relevant services in the next two to five years.
- Rapid growth, increasing costs of technology and books/materials, as well as the need for talented staff will require that MCLD pursue strong political support that provides appropriate facilities and funds in the next two to five years.
- The short availability of talent, employee (dis)-satisfaction and MCLD's capacity to support staff with appropriate pay and professional development will challenge our ability to attract and retain world-class staff in the next two to five years.
- Our competition's offering of like and value-added services challenges us to continually assess and upgrade our skills, collections, and technology so that we may thrive.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Percentage change in fund balance	30.10%	8.92%	8.27%	-0.02%
Percentage decrease in per-patron spending	8.50%	-7.70%	4.55%	-1.07%
Staff costs per square footage - SERL	N/A	N/A	N/A	N/A
Staff costs per square footage - District Wide	N/A	29.07	30.76	36.2
Operating costs per square footage - SERL	N/A	N/A	N/A	N/A
Operating costs per square footage - District Wide	N/A	26.5	28.42	24.67
Percentage increase in circulation	-7.40%	N/A	N/A	N/A
Percentage increase in non-tax revenue	24.51%	15.95%	10.32%	-21.67%
Increase in the percentage of MCLD Home Page users	N/A	97.70%	25%	20%
Percentage of decrease in complaints	N/A	75%	12%	10%

POSITION DISTRIBUTION

POSITION DISTRIBUTION
65 LIBRARY DISTRICT

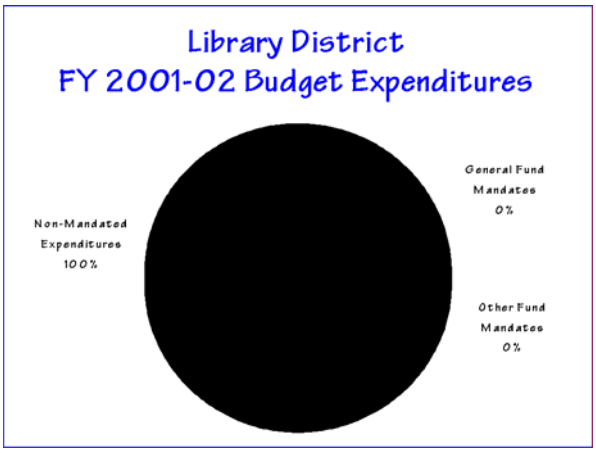
WORKING TITLE	FTE
A/P & F/A ACCNTG CLERK	1.0
ACCOUNTANT	1.0
ADMIN ASST TO REG. COORD	2.0
ADULT SERVICES COORDINATOR	1.0
ADULT SERVICES SUPERVISOR	2.0
BRANCH LIBRARIAN	2.0
BRANCH MANAGER	7.0
CIRCULATION SUPERVISOR	2.0
COMP. TECH/PUB. COMP ASST	1.0
DEVEOPMENT & MARKETING COORDINATOR	1.0
DRIVER/VEHICLE TECHNICIAN	1.0
EXECUTIVE ASSISTANT	1.0
FACILITIES ASSISTANT	1.0
FINANCIAL ADMINISTRATOR	1.0
HR ASSISTANT	1.0
HUMAN RESOURCES ANALYST	1.0
LAN OPERATIONS SUPERVISOR	1.0
LAN/TECHNOLOGY OFFICER	1.0
LIBRARIAN	21.0
LIBRARY ASSISTANT	35.0
LIBRARY DIRECTOR	1.0
LIBRARY PAGE	2.0
LIBRARY PARAPROFESSIONAL	10.0
LIBRARY SYSTEMS COMPUTER TECHNICIAN	1.0
MATERIALS ACQUISITION SPECIALIST	1.0
MATERIALS CATALOGUER	1.0
MATERIALS DEVELOPMENT COORDINATOR	1.0
MATERIALS PROCESSOR	1.0
ORG. DEV & TRAINING COORD.	1.0
OUTREACH SUPERVISOR/NW REGIONAL COORD	1.0
PAYROLL & CASH RECEIPT COORD	1.0
PROJECT & FACILITIES ASST	1.0
PROJECT & FACILITIES COORDINATOR	1.0
REGIONAL LIBRARY COORDINATOR	2.0
SENIOR LIBRARIAN	1.0
TRAINING ASSISTANT	1.0
WEB ADMINISTRATOR	1.0
YOUTH SERVICES COORDINATOR	1.0
YOUTH SERVICES SUPERVISOR	3.0
TOTAL	116.0

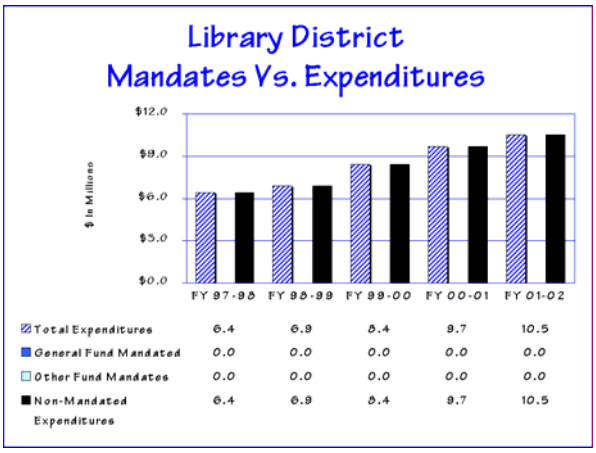
MANDATE CONSOLIDATED FINANCIAL DATA

Total Department Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 6,520,507	$ 6,520,507
FY 1997-98 Actuals	$ 6,431,510	$ 6,431,510
FY 1998-99 Actuals	$ 6,893,993	$ 6,893,993
FY 1999-00 Actuals	$ 8,412,599	$ 8,412,599
FY 2000-01 Estimate	$ 9,688,953	$ 9,688,953
FY 2001-02 Adopted Budget	$ 10,496,279	$ 10,496,279

Total Non-Mandated Expenditures	Special Revenue	Total
FY 1996-97 Actuals	$ 6,520,507	$ 6,520,507
FY 1997-98 Actuals	$ 6,431,510	$ 6,431,510
FY 1998-99 Actuals	$ 6,893,993	$ 6,893,993
FY 1999-00 Actuals	$ 8,412,599	$ 8,412,599
FY 2000-01 Estimate	$ 9,688,953	$ 9,688,953
FY 2001-02 Adopted Budget	$ 10,496,279	$ 10,496,279

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

LIBRARY DISTRICT
Department 65

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	5,647,857	4,599,155	249,267	10,496,279	10,764,068
SUB-TOTAL	$ 5,647,857	$ 4,599,155	$ 249,267	$ 10,496,279	$ 10,764,068
TOTAL FUNDS	$ 5,647,857	$ 4,599,155	$ 249,267	$ 10,496,279	$ 10,764,068

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

LIBRARY DISTRICT
Department 65

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 4,900,000	$ 4,900,000	$ 5,872,526	$ 6,107,101	$ 6,139,823	$ 1,239,823	25%
REVENUE							
601 PROPERTY TAXES	$ 8,815,285	$ 8,815,285	$ 9,070,347	$ 9,730,333	$ 9,646,430	$ 831,145	9%
615 GRANTS	30,152	30,152	118,732	109,823	109,823	79,671	264%
620 OTHER INTERGOVERNMENTAL	24,000	24,000	12,000	24,000	337,413	313,413	1306%
621 PAYMENTS IN LIEU OF TAXES	203,048	203,048	202,381	203,048	193,214	(9,834)	-5%
635 OTHER CHARGES FOR SERVICES	221,000	221,000	118,666	227,188	227,188	6,188	3%
637 FINES & FORFEITS	-	-	94,193	-	-	-	
645 INTEREST EARNINGS	-	-	300,000	225,000	225,000	225,000	
650 MISCELLANEOUS REVENUE	280,000	280,000	39,900	25,000	25,000	(255,000)	-91%
Sub Total	$ 9,573,485	$ 9,573,485	$ 9,956,219	$ 10,544,392	$ 10,764,068	$ 1,190,583	12%
Total Resources	$ 14,473,485	$ 14,473,485	$ 15,828,745	$ 16,651,493	$ 16,903,891	$ 2,430,406	17%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 3,746,207	$ 3,701,755	$ 3,581,670	$ 3,986,002	$ 3,986,002	$ (284,247)	-8%
705 TEMPORARY PAY	309,947	353,500	348,275	410,106	410,106	(56,606)	-16%
710 OVERTIME	-	16,169	7,902	-	-	16,169	100%
750 FRINGE BENEFITS	833,598	818,328	763,604	929,336	929,335	(111,007)	-14%
790 OTHER PERSONAL SERVICES	-	-	3,359	9,001	9,001	(9,001)	
796 PERSONAL SERVICES ALLOC.-IN	27,238	27,238	28,145	33,878	313,413	(286,175)	-1051%
Subtotal	$ 4,916,990	$ 4,916,990	$ 4,732,955	$ 5,368,323	$ 5,647,857	$ (730,867)	-15%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 178,188	$ 1,674,270	$ 1,697,963	$ 2,350,644	$ 1,790,644	$ (116,374)	-7%
803 FUEL	3,338	3,338	6,073	7,500	7,500	(4,162)	-125%
804 NON-CAPITAL EQUIPMENT	3,500	61,921	78,192	233,000	33,000	28,921	47%
812 OTHER SERVICES	1,769,916	271,970	272,778	341,325	341,325	(69,355)	-26%
820 OPERATING LEASES & RENTS	117,153	119,577	176,913	137,010	137,010	(17,433)	-15%
825 REPAIRS & MAINTENANCE	113,100	76,722	75,636	100,500	100,500	(23,778)	-31%
830 INTERGOVERNMENTAL PAYMENTS	835,000	835,000	735,000	835,000	835,000	-	0%
839 INTERNAL SERVICE CHARGES	310,249	264,409	392,034	386,801	386,801	(122,392)	-46%
842 TRAVEL & EDUCATION	77,000	77,000	77,761	125,442	105,442	(28,442)	-37%
843 POSTAGE/FREIGHT/SHIPPING	28,800	75,800	86,122	93,000	93,000	(17,200)	-23%
850 UTILITIES	182,700	182,700	178,227	181,800	181,800	900	0%
880 TRANSFERS OUT	632,492	632,492	632,492	587,133	587,133	45,359	7%
Subtotal	$ 4,251,436	$ 4,275,199	$ 4,409,191	$ 5,379,155	$ 4,599,155	$ (323,956)	-8%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	225,000	250,000	250,000	68,850	-	250,000	100%
920 CAPITAL EQUIPMENT	269,413	203,050	211,507	-	-	203,050	100%
930 VEHICLES & CONSTRUCTION EQUIP.	64,400	47,000	50,300	172,600	172,600	(125,600)	-267%
940 INFRASTRUCTURE	-	35,000	35,000	-	-	35,000	100%
950 DEBT SERVICE	-	-	-	-	76,667	(76,667)	
Subtotal	$ 558,813	$ 535,050	$ 546,807	$ 241,450	$ 249,267	$ 285,783	53%
Total Expenditures	$ 9,727,239	$ 9,727,239	$ 9,688,953	$ 10,988,928	$ 10,496,279	$ (769,040)	-8%
Operating Balance (Rev. - Exp.)	$ (153,754)	$ (153,754)	$ 267,266	$ (444,536)	$ 267,789	$ 421,543	274%
Ending Fund Balance (Resources. - Exp.)	$ 4,746,246	$ 4,746,246	$ 6,139,792	$ 5,662,565	$ 6,407,612	$ 1,661,366	35%

TOTAL BUDGET BY PROGRAM
FY 2001-02
LIBRARY DISTRICT
Agency 650

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6510	LIBRARIES	$ 3,737,707	$ 2,346,734	$ -	$ 6,084,441	$ 10,654,245
6550	OUTREACH	195,376	95,324	150,000	440,700	-
6560	RBP	-	867,000	-	867,000	-
6570	SUPPORT SERVICES	1,658,394	1,236,655	99,267	2,994,316	-
6580	CAPITAL REPLACEMENT	-	-	-	-	-
	Totals:	$ 5,591,477	$ 4,545,713	$ 249,267	$ 10,386,457	$ 10,654,245

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
LIBRARY DISTRICT
Agency 650

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$4,900,000	$5,872,526	$4,900,000	$6,107,101	$ 6,139,823	$ 1,239,823	25%
REVENUE							
601 PROPERTY TAXES	$8,815,285	$9,070,347	$8,815,285	$9,730,333	$ 9,646,430	$ 831,145	9%
620 OTHER INTERGOVERNMENTAL	24,000	12,000	24,000	24,000	337,413	313,413	1306%
621 PAYMENTS IN LIEU OF TAXES	203,048	202,381	203,048	203,048	193,214	(9,834)	-5%
635 OTHER CHARGES FOR SERVICES	221,000	118,666	221,000	227,188	227,188	6,188	3%
637 FINES & FORFEITS	-	94,193	-	-	-	-	
645 INTEREST EARNINGS	-	300,000	-	225,000	225,000	225,000	
650 MISCELLANEOUS REVENUE	280,000	39,900	280,000	25,000	25,000	(255,000)	-91%
Sub Total	$9,543,333	$9,837,487	$9,543,333	$10,434,569	$ 10,654,245	$ 1,110,912	12%
Total Resources	$14,443,333	$15,710,013	$14,443,333	$16,541,670	$ 16,794,068	$ 2,350,735	16%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$3,746,207	$3,556,670	$3,701,755	$3,960,772	$ 3,960,772	$ (259,017)	-7%
705 TEMPORARY PAY	309,947	323,385	353,500	385,106	385,106	(31,606)	-9%
710 OVERTIME	-	7,902	16,169	-	-	16,169	100%
750 FRINGE BENEFITS	833,598	756,971	818,328	923,185	923,185	(104,857)	-13%
790 OTHER PERSONAL SERVICES	-	3,359	-	9,001	9,001	(9,001)	
796 PERSONAL SERVICES ALLOC.-IN	27,238	28,145	27,238	33,878	313,413	(286,175)	-1051%
Subtotal	$4,916,990	$4,676,432	$4,916,990	$5,311,942	$ 5,591,477	$ (674,487)	-14%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$174,988	$1,676,287	$1,671,070	$2,337,644	$ 1,777,644	$ (106,574)	-6%
803 FUEL	3,338	6,073	3,338	7,500	7,500	(4,162)	-125%
804 NON-CAPITAL EQUIPMENT	3,500	78,192	61,921	233,000	33,000	28,921	47%
812 OTHER SERVICES	1,759,564	248,445	261,218	311,325	311,325	(50,107)	-19%
820 OPERATING LEASES & RENTS	116,753	176,913	119,577	137,010	137,010	(17,433)	-15%
825 REPAIRS & MAINTENANCE	113,100	75,636	76,722	100,500	100,500	(23,778)	-31%
830 INTERGOVERNMENTAL PAYMENTS	835,000	735,000	835,000	835,000	835,000	-	0%
839 INTERNAL SERVICE CHARGES	310,249	392,034	264,409	386,801	386,801	(122,392)	-46%
842 TRAVEL & EDUCATION	60,800	61,561	60,800	115,000	95,000	(34,200)	-56%
843 POSTAGE/FREIGHT/SHIPPING	28,800	86,122	75,800	93,000	93,000	(17,200)	-23%
850 UTILITIES	182,700	178,227	182,700	181,800	181,800	900	0%
880 TRANSFERS OUT	632,492	632,492	632,492	587,133	587,133	45,359	7%
Subtotal	$4,221,284	$4,346,982	$4,245,047	$5,325,713	$ 4,545,713	$ (300,666)	-7%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	225,000	250,000	250,000	68,850	-	250,000	100%
920 CAPITAL EQUIPMENT	269,413	211,507	203,050	-	-	203,050	100%
930 VEHICLES & CONSTRUCTION EQUIP.	64,400	50,300	47,000	172,600	172,600	(125,600)	-267%
940 INFRASTRUCTURE	-	35,000	35,000	-	-	35,000	100%
950 DEBT SERVICE	-	-	-	-	76,667	(76,667)	
Subtotal	$558,813	$546,807	$535,050	$241,450	$ 249,267	$ 285,783	53%
Total Expenditures	$9,697,087	$9,570,221	$9,697,087	$10,879,105	$ 10,386,457	$ (689,370)	-7%
Operating Balance (Rev. - Exp.)	($153,754)	$267,266	($153,754)	($444,536)	$ 267,788	$ 421,542	274%
Ending Fund Balance (Resources - Exp.)	$4,746,246	$6,139,792	$4,746,246	$5,662,565	$ 6,407,611	$ 1,661,365	35%

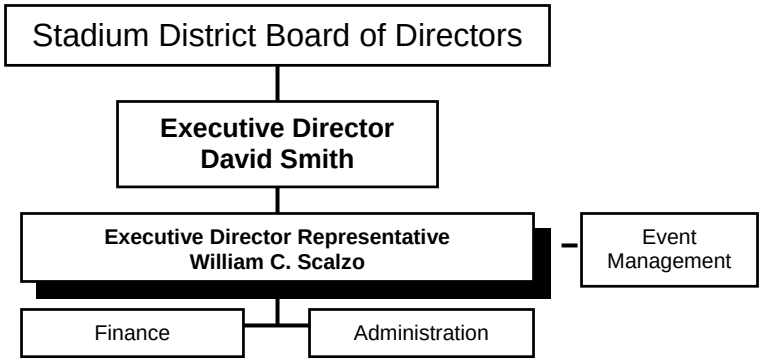
TOTAL BUDGET BY PROGRAM
FY 2001-02
LIBRARY DISTRICT GRANTS
Agency 651

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6510	LIBRARIES	$ 56,380	$ 53,442	$ -	$ 109,822	$ 109,823
	Totals:	$ 56,380	$ 53,442	$ -	$ 109,822	$ 109,823

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
LIBRARY DISTRICT GRANTS
Agency 651

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
615 GRANTS	30,152	118,732	30,152	109,823	109,823	79,671	264%
Sub Total	$30,152	$118,732	$30,152	$109,823	$ 109,823	$ 79,671	264%
Total Resources	$30,152	$118,732	$30,152	$109,823	$ 109,823	$ 79,671	264%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$0	$25,000	$0	$25,230	$ 25,230	$ (25,230)	
705 TEMPORARY PAY	-	24,890	-	25,000	25,000	(25,000)	
750 FRINGE BENEFITS	-	6,633	-	6,151	6,150	(6,150)	
Subtotal	$0	$56,523	$0	$56,381	$ 56,380	$ (56,380)	
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$3,200	$21,676	$3,200	$13,000	$ 13,000	$ (9,800)	-306%
812 OTHER SERVICES	10,352	24,333	10,752	30,000	30,000	(19,248)	-179%
820 OPERATING LEASES & RENTS	400	-	-	-	-	-	
842 TRAVEL & EDUCATION	16,200	16,200	16,200	10,442	10,442	5,758	36%
Subtotal	$30,152	$62,209	$30,152	$53,442	$ 53,442	$ (23,290)	-77%
Total Expenditures	$30,152	$118,732	$30,152	$109,823	$ 109,822	$ (79,670)	-264%
Operating Balance (Rev. - Exp.)	$0	($0)	$0	$1	$ 2	$ 2	

STADIUM DISTRICT - CACTUS LEAGUE



MISSION

The mission of the Maricopa County Stadium District is to provide fiscal resources for Cactus League Facilities and asset management of BankOne Ballpark for the community and visitors to Maricopa County so they can attend Cactus League spring training, Major League Baseball games, and other entertainment events in state-of-the-art, well maintained facilities.

GOALS

- ↔ The District will increase financial reserves beginning in FY 2003 by $2M per year for new Cactus League facilities and existing facility renovation.
- ↔ The District will increase revenue from the use of BankOne Ballpark for non-baseball activities by 10% per fiscal year.
- ↔ The District will reduce staff turnover to less than 25% per year and increase staff's operational and historical knowledge.
- ↔ The District will increase County Employee and Public participation by 5% in programs and events offered by the Stadium District.
- ↔ To ensure the future financial stability of the Stadium District and BankOne Ballpark, the District will increase entrepreneurial revenue by one new source per year.

ISSUES

- ↔ Increased usage of Bank One Ballpark will result in increased revenue to the District.
- ↔ Turnover rate of staff could result in lack of historical knowledge and lessen the effectiveness of operations.
- ↔ A lack of surcharge revenue will prevent new teams from joining the Cactus League and future renovations of existing facilities.
- ↔ Restructuring the District could result in lack of oversight of a County asset and lack of protection of the taxpayers' interest.
- ↔ If the Team ownership was changed, or severe financial constraints occurred, the District could have potential loss of revenue and may need to renegotiate key contracts.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Fund up to $10,000 annually to AZ Dept. of Commerce effort to enhance and promote baseball spring training in Maricopa County & Arizona.	$10,000.00	N/A	N/A	$10,000.00
Issue all quarterly reports and debt service payments on time and with full audit compliance.	100%	100%	100%	100%
Manage Cactus League budget with full audit compliance.	100%	100%	100%	100%

MANDATE CONSOLIDATED FINANCIAL DATA

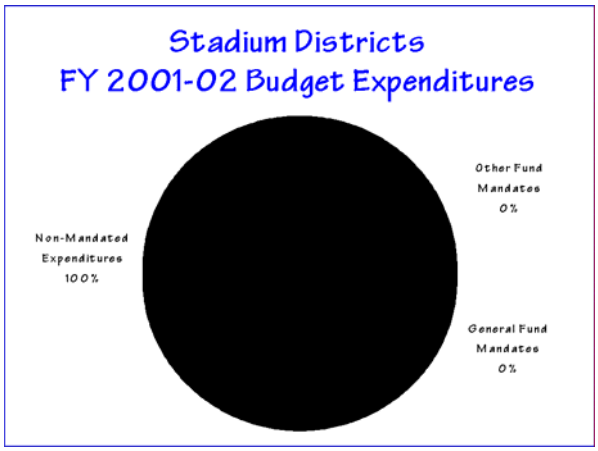
Total Department Expenditures	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ 29,850,761	$ -	$ 29,850,761
FY 1997-98 Actuals	$ 6,763,061	$ -	$ 6,763,061
FY 1998-99 Actuals	$ 13,791,563	$ -	$ 13,791,563
FY 1999-00 Actuals	$ 8,547,130	$ 6,788,947	$ 15,336,077
FY 2000-01 Estimate	$ 8,617,468	$ 7,667,372	$ 16,284,840
FY 2001-02 Adopted Budget	$ 8,889,457	$ 7,712,410	$ 16,601,867

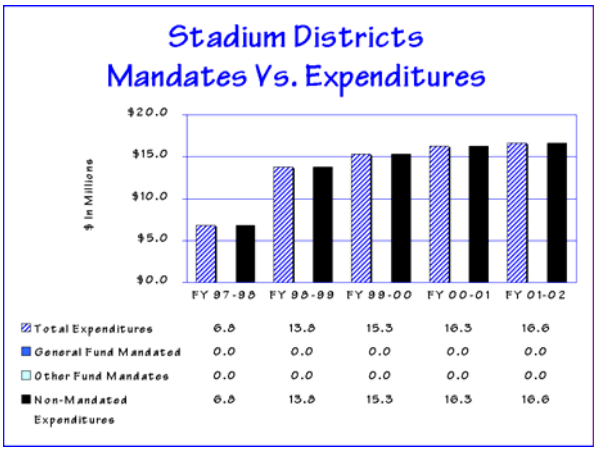
Total Non-Mandated Expenditures	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ 29,850,761	$ -	$ 29,850,761
FY 1997-98 Actuals	$ 6,763,061	$ -	$ 6,763,061
FY 1998-99 Actuals	$ 13,791,563	$ -	$ 13,791,563
FY 1999-00 Actuals	$ 8,547,130	$ 6,788,947	$ 15,336,077
FY 2000-01 Estimate	$ 8,617,468	$ 7,667,372	$ 16,284,840
FY 2001-02 Adopted Budget	$ 8,889,457	$ 7,712,410	$ 16,601,867

Stadium District	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ 29,850,761	$ -	$ 29,850,761
FY 1997-98 Actuals	$ 6,763,061	$ -	$ 6,763,061
FY 1998-99 Actuals	$ 5,420,306	$ -	$ 5,420,306
FY 1999-00 Actuals	$ 5,535,496	$ 5,493,194	$ 11,028,690
FY 2000-01 Estimate	$ 5,752,093	$ 5,685,822	$ 11,437,915
FY 2001-02 Adopted Budget	$ 5,819,282	$ 5,709,410	$ 11,528,692

Stadium District Major League Baseball	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ -	$ -	$ -
FY 1997-98 Actuals	$ -	$ -	$ -
FY 1998-99 Actuals	$ 8,371,257	$ -	$ 8,371,257
FY 1999-00 Actuals	$ 3,011,634	$ 1,295,753	$ 4,307,387
FY 2000-01 Estimate	$ 2,865,375	$ 1,981,550	$ 4,846,925
FY 2001-02 Adopted Budget	$ 3,070,175	$ 2,003,000	$ 5,073,175

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

STADIUM DISTRICT
Department 68

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	18,428	5,796,854	4,000	5,819,282	5,930,000
DEBT SERVICE	-	-	5,709,410	5,709,410	5,709,410
SUB-TOTAL	$ 18,428	$ 5,796,854	$ 5,713,410	$ 11,528,692	$ 11,639,410
TOTAL FUNDS	$ 18,428	$ 5,796,854	$ 5,713,410	$ 11,528,692	$ 11,639,410

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

STADIUM DISTRICT
Department 68

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 3,084,858	$ 3,084,858	$ 3,885,078	$ 4,131,314	$ 4,132,985	$ 1,048,127	34%
REVENUE							
606 SALES TAXES	5,551,425	5,551,425	5,800,000	5,730,000	5,730,000	178,575	3%
645 INTEREST EARNINGS	-	-	39,650	200,000	200,000	200,000	
650 MISCELLANEOUS REVENUE	75,000	75,000	160,350	-	-	(75,000)	-100%
680 TRANSFERS IN	5,402,219	5,685,822	5,685,822	5,709,410	5,709,410	23,588	0%
Sub Total	$ 11,028,644	$ 11,312,247	$ 11,685,822	$ 11,639,410	$ 11,639,410	$ 327,163	3%
Total Resources	$ 14,113,502	$ 14,397,105	$ 15,570,900	$ 15,770,724	$ 15,772,395	$ 1,375,290	10%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ -	$ -	$ (424)	$ -	$ -	$ -	
750 FRINGE BENEFITS	-	-	(44)	-	-	-	
796 PERSONAL SERVICES ALLOC.-IN	36,205	36,205	15,000	18,428	18,428	17,777	49%
Subtotal	$ 36,205	$ 36,205	$ 14,533	$ 18,428	$ 18,428	$ 17,777	49%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ 37,157	$ 37,157	$ 32,972	$ 27,345	$ 27,345	$ 9,812	26%
810 LEGAL SERVICES	30,000	30,000	5,000	30,000	30,000	-	0%
812 OTHER SERVICES	30,000	30,000	11,998	30,000	29,999	1	0%
850 UTILITIES	100	100	60	100	100	-	0%
880 TRANSFERS OUT	5,402,219	5,685,822	5,685,822	5,709,409	5,709,410	(23,588)	0%
Subtotal	$ 5,499,476	$ 5,783,079	$ 5,735,852	$ 5,796,854	$ 5,796,854	$ (13,775)	0%
CAPITAL OUTLAY							
950 DEBT SERVICE	5,402,219	5,685,822	5,687,530	5,713,410	5,713,410	(27,588)	0%
Subtotal	$ 5,402,219	$ 5,685,822	$ 5,687,530	$ 5,713,410	$ 5,713,410	$ (27,588)	0%
Total Expenditures	$ 10,937,900	$ 11,505,106	$ 11,437,915	$ 11,528,692	$ 11,528,692	$ (23,586)	0%
Operating Balance (Rev. - Exp.)	$ 90,744	$ (192,859)	$ 247,907	$ 110,718	$ 110,718	$ 303,577	157%
Ending Fund Balance (Resources. - Exp.)	$ 3,175,602	$ 2,891,999	$ 4,132,985	$ 4,242,032	$ 4,243,703	$ 1,351,704	47%

TOTAL BUDGET BY PROGRAM
FY 2001-02
STADIUM DISTRICT GENERAL
Agency 680

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6800	ADMINISTRATION	$ 18,428	$ 5,796,854	$ 4,000	$ 5,819,282	$ 5,930,000
6810	COMPADRE	-	-	-	-	-
6815	MESA	-	-	-	-	-
6820	PEORIA	-	-	-	-	-
6825	SCOTTSDALE	-	-	-	-	-
6830	PHOENIX	-	-	-	-	-
6835	MISC. CACTUS	-	-	-	-	-
6840	DEBT SERVICE	-	-	-	-	-
	Totals:	$ 18,428	$ 5,796,854	$ 4,000	$ 5,819,282	$ 5,930,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
STADIUM DISTRICT GENERAL
Agency 680

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$3,084,858	$3,885,078	$3,084,858	$4,131,314	$ 4,132,985	$ 1,048,127	34%
REVENUE							
606 SALES TAXES	5,551,425	5,800,000	5,551,425	5,730,000	5,730,000	178,575	3%
645 INTEREST EARNINGS	-	39,650	-	200,000	200,000	200,000	
650 MISCELLANEOUS REVENUE	75,000	160,350	75,000	-	-	(75,000)	-100%
Sub Total	$5,626,425	$6,000,000	$5,626,425	$5,930,000	$ 5,930,000	$ 303,575	5%
Total Resources	$8,711,283	$9,885,078	$8,711,283	$10,061,314	$ 10,062,985	$ 1,351,702	16%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$0	($424)	$0	$0	$ -	$ -	
750 FRINGE BENEFITS	-	(44)	-	-	-	-	
796 PERSONAL SERVICES ALLOC.-IN	36,205	15,000	36,205	18,428	18,428	17,777	49%
Subtotal	$36,205	$14,533	$36,205	$18,428	$ 18,428	$ 17,777	49%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$37,157	$32,972	$37,157	$27,345	$ 27,345	$ 9,812	26%
810 LEGAL SERVICES	30,000	5,000	30,000	30,000	30,000	-	0%
812 OTHER SERVICES	30,000	11,998	30,000	30,000	29,999	1	0%
850 UTILITIES	100	60	100	100	100	-	0%
880 TRANSFERS OUT	5,402,219	5,685,822	5,685,822	5,709,409	5,709,410	(23,588)	0%
Subtotal	$5,499,476	$5,735,852	$5,783,079	$5,796,854	$ 5,796,854	$ (13,775)	0%
CAPITAL OUTLAY							
950 DEBT SERVICE	-	1,708	-	4,000	4,000	(4,000)	
Subtotal	$0	$1,708	$0	$4,000	$ 4,000	$ (4,000)	
Total Expenditures	$5,535,681	$5,752,093	$5,819,284	$5,819,282	$ 5,819,282	$ 2	0%
Operating Balance (Rev. - Exp.)	$90,744	$247,907	($192,859)	$110,718	$ 110,718	$ 303,577	157%
Ending Fund Balance (Resources - Exp.)	$3,175,602	$4,132,985	$2,891,999	$4,242,032	$ 4,243,703	$ 1,351,704	47%

TOTAL BUDGET BY PROGRAM
FY 2001-02
STADIUM DIST DEBT SVS-1993A
Agency 682

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6840	DEBT SERVICE	$ -	$ -	$ 634,525	$ 634,525	$ 634,525
	Totals:	$ -	$ -	$ 634,525	$ 634,525	$ 634,525

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
STADIUM DIST DEBT SVS-1993A
Agency 682

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
680 TRANSFERS IN	633,025	633,025	633,025	634,525	634,525	1,500	0%
Sub Total	$633,025	$633,025	$633,025	$634,525	$ 634,525	$ 1,500	0%
Total Resources	$633,025	$633,025	$633,025	$634,525	$ 634,525	$ 1,500	0%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
950 DEBT SERVICE	633,025	633,025	633,025	634,525	634,525	(1,500)	0%
Subtotal	$633,025	$633,025	$633,025	$634,525	$ 634,525	$ (1,500)	0%
Total Expenditures	$633,025	$633,025	$633,025	$634,525	$ 634,525	$ (1,500)	0%

TOTAL BUDGET BY PROGRAM
FY 2001-02
STADIUM DIST DEBT SVS-1993B
Agency 683

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6840	DEBT SERVICE	$ -	$ -	$ 734,978	$ 734,978	$ 734,978
	Totals:	$ -	$ -	$ 734,978	$ 734,978	$ 734,978

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
STADIUM DIST DEBT SVS-1993B
Agency 683

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
680 TRANSFERS IN	739,648	739,648	739,648	734,978	734,978	(4,670)	-1%
Sub Total	$739,648	$739,648	$739,648	$734,978	$ 734,978	$ (4,670)	-1%
Total Resources	$739,648	$739,648	$739,648	$734,978	$ 734,978	$ (4,670)	-1%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
950 DEBT SERVICE	739,648	739,648	739,648	734,978	734,978	4,670	1%
Subtotal	$739,648	$739,648	$739,648	$734,978	$ 734,978	$ 4,670	1%
Total Expenditures	$739,648	$739,648	$739,648	$734,978	$ 734,978	$ 4,670	1%

TOTAL BUDGET BY PROGRAM
FY 2001-02
STADIUM DIST DEBT SVS-PEORIA
Agency 684

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6840	DEBT SERVICE	$ -	$ -	$ 2,378,503	$ 2,378,503	$ 2,378,503
	Totals:	$ -	$ -	$ 2,378,503	$ 2,378,503	$ 2,378,503

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
STADIUM DIST DEBT SVS-PEORIA
Agency 684

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
680 TRANSFERS IN	2,623,028	2,381,055	2,381,055	2,378,503	2,378,503	(2,552)	0%
Sub Total	$2,623,028	$2,381,055	$2,381,055	$2,378,503	$ 2,378,503	$ (2,552)	0%
Total Resources	$2,623,028	$2,381,055	$2,381,055	$2,378,503	$ 2,378,503	$ (2,552)	0%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
950 DEBT SERVICE	2,623,028	2,381,055	2,381,055	2,378,503	2,378,503	2,552	0%
Subtotal	$2,623,028	$2,381,055	$2,381,055	$2,378,503	$ 2,378,503	$ 2,552	0%
Total Expenditures	$2,623,028	$2,381,055	$2,381,055	$2,378,503	$ 2,378,503	$ 2,552	0%

TOTAL BUDGET BY PROGRAM
FY 2001-02
STADIUM DISTRICT DEBT SERVICE
Agency 685

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6840	DEBT SERVICE	$ -	$ -	$ 597,678	$ 597,678	$ 597,678
	Totals:	$ -	$ -	$ 597,678	$ 597,678	$ 597,678

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
STADIUM DISTRICT DEBT SERVICE
Agency 685

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
680 TRANSFERS IN	603,428	603,428	603,428	597,678	597,678	(5,750)	-1%
Sub Total	$603,428	$603,428	$603,428	$597,678	$ 597,678	$ (5,750)	-1%
Total Resources	$603,428	$603,428	$603,428	$597,678	$ 597,678	$ (5,750)	-1%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
950 DEBT SERVICE	603,428	603,428	603,428	597,678	597,678	5,750	1%
Subtotal	$603,428	$603,428	$603,428	$597,678	$ 597,678	$ 5,750	1%
Total Expenditures	$603,428	$603,428	$603,428	$597,678	$ 597,678	$ 5,750	1%

TOTAL BUDGET BY PROGRAM
FY 2001-02
STADIUM DISTRICT DEBT SERVICE - MESA
Agency 686

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6815	MCSD DEBT SERVICE: MESA	$ -	$ -	$ 681,863	$ 681,863	$ 681,863
	Totals:	$ -	$ -	$ 681,863	$ 681,863	$ 681,863

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
STADIUM DISTRICT DEBT SERVICE - MESA
Agency 686

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
680 TRANSFERS IN	401,545	664,333	664,333	681,863	681,863	17,530	3%
Sub Total	$401,545	$664,333	$664,333	$681,863	$ 681,863	$ 17,530	3%
Total Resources	$401,545	$664,333	$664,333	$681,863	$ 681,863	$ 17,530	3%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
950 DEBT SERVICE	401,545	664,333	664,333	681,863	681,863	(17,530)	-3%
Subtotal	$401,545	$664,333	$664,333	$681,863	$ 681,863	$ (17,530)	-3%
Total Expenditures	$401,545	$664,333	$664,333	$681,863	$ 681,863	$ (17,530)	-3%

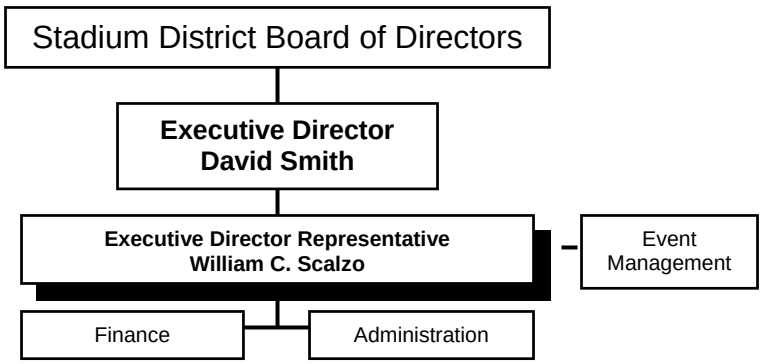
TOTAL BUDGET BY PROGRAM
FY 2001-02
STADIUM DISTRICT DEBT SERVICE - MARYVALE
Agency 688

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
6845	MCSD DEBT SERVICE: MARYVALE	$ -	$ -	$ 681,863	$ 681,863	$ 681,863
	Totals:	$ -	$ -	$ 681,863	$ 681,863	$ 681,863

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
STADIUM DISTRICT DEBT SERVICE - MARYVALE
Agency 688

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
680 TRANSFERS IN	401,545	664,333	664,333	681,863	681,863	17,530	3%
Sub Total	$401,545	$664,333	$664,333	$681,863	$ 681,863	$ 17,530	3%
Total Resources	$401,545	$664,333	$664,333	$681,863	$ 681,863	$ 17,530	3%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
950 DEBT SERVICE	401,545	664,333	664,333	681,863	681,863	(17,530)	-3%
Subtotal	$401,545	$664,333	$664,333	$681,863	$ 681,863	$ (17,530)	-3%
Total Expenditures	$401,545	$664,333	$664,333	$681,863	$ 681,863	$ (17,530)	-3%

STADIUM DISTRICT - MAJOR LEAGUE BASEBALL



MISSION

The mission of the Maricopa County Stadium District is to provide fiscal resources for Cactus League Facilities and asset management of BankOne Ballpark for the community and visitors to Maricopa County so they can attend Cactus League spring training, Major League Baseball games, and other entertainment events in state-of-the-art, well maintained facilities.

GOALS

- ↔ The District will increase financial reserves beginning in FY 2003 by $2M per year for new Cactus League facilities and existing facility renovation.
- ↔ The District will increase revenue from the use of BankOne Ballpark for non-baseball activities by 10% per fiscal year.
- ↔ The District will reduce staff turnover to less than 25% per year and increase staff's operational and historical knowledge.
- ↔ The District will increase County Employee and Public participation by 5% in programs and events offered by the Stadium District.
- ↔ To ensure the future financial stability of the Stadium District and BankOne Ballpark, the District will increase entrepreneurial revenue by one new source per year.

ISSUES

- ↔ Increased usage of Bank One Ballpark will result in increased revenue to the District.
- ↔ Turnover rate of staff could result in lack of historical knowledge and lessen the effectiveness of operations.
- ↔ A lack of surcharge revenue will prevent new teams from joining the Cactus League and future renovations of existing facilities.
- ↔ Restructuring the District could result in lack of oversight of a County asset and lack of protection of the taxpayers' interest.
- ↔ If the Team ownership was changed, or severe financial constraints occurred, the District could have potential loss of revenue and may need to renegotiate key contracts.

PERFORMANCE MEASURES

Performance Measures	FY 99 Actual	FY 00 Actual	FY 01 Actual	FY 02 Projected
Close all of 21 construction and professional services contracts with full audit compliance.	6	2	3	10
Closeout Construction Trust Account which consists of 12 separate bank accounts.	N/A	N/A	9	3
Fund annually up to $30,000 to the Phoenix Facilities Alliance effort to enhance and promote Bank One Ballpark and Downtown Phoenix Arizona.	N/A	N/A	$20,368.76	$40,000
Increase number of District Events scheduled at Bank One Ballpark.	7	9	8	10
Execute all District operational contract monitoring requirements with full audit compliance.	100%	100%	100%	100%
Receive contractual revenues in full compliance with the Agreements (i.e.: ticket sales, naming rights, etc) to fund operations, debt service costs and accumulate reserves.	100%	100%	100%	100%
Increase annually District Event revenue and other entrepreneurial revenues.	$497,441.36	$545,000	$567,138.59	$660,000

POSITION DISTRIBUTION

POSITION DISTRIBUTION
78 STADIUM DISTRICT MLB

WORKING TITLE	FTE
ADMINISTRATIVE ASSISTANT III	1.0
MCSD ACCOUNTANT	1.0
SD ADMINISTRATIVE MANAGER	1.0
SD CHIEF FINANCIAL OFFICER	1.0
TOTAL	4.0

MANDATE CONSOLIDATED FINANCIAL DATA

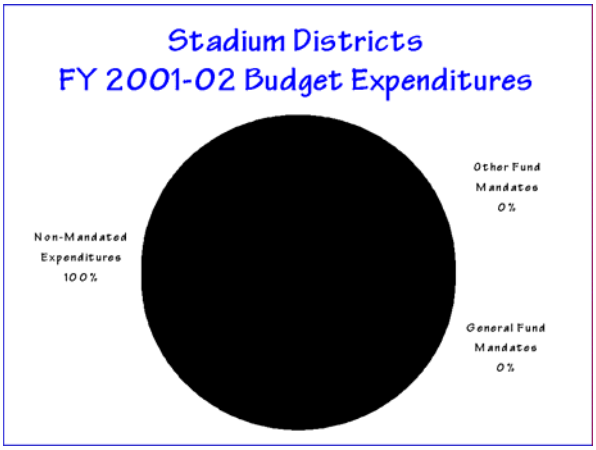
Total Department Expenditures	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ 29,850,761	$ -	$ 29,850,761
FY 1997-98 Actuals	$ 6,763,061	$ -	$ 6,763,061
FY 1998-99 Actuals	$ 13,791,563	$ -	$ 13,791,563
FY 1999-00 Actuals	$ 8,547,130	$ 6,788,947	$ 15,336,077
FY 2000-01 Estimate	$ 8,617,468	$ 7,667,372	$ 16,284,840
FY 2001-02 Adopted Budget	$ 8,889,457	$ 7,712,410	$ 16,601,867

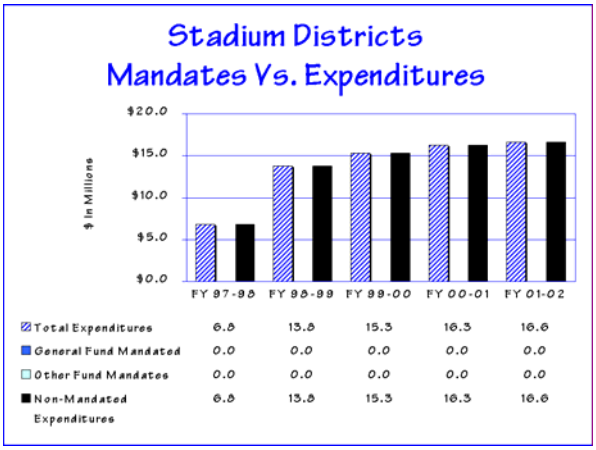
Total Non-Mandated Expenditures	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ 29,850,761	$ -	$ 29,850,761
FY 1997-98 Actuals	$ 6,763,061	$ -	$ 6,763,061
FY 1998-99 Actuals	$ 13,791,563	$ -	$ 13,791,563
FY 1999-00 Actuals	$ 8,547,130	$ 6,788,947	$ 15,336,077
FY 2000-01 Estimate	$ 8,617,468	$ 7,667,372	$ 16,284,840
FY 2001-02 Adopted Budget	$ 8,889,457	$ 7,712,410	$ 16,601,867

Stadium District	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ 29,850,761	$ -	$ 29,850,761
FY 1997-98 Actuals	$ 6,763,061	$ -	$ 6,763,061
FY 1998-99 Actuals	$ 5,420,306	$ -	$ 5,420,306
FY 1999-00 Actuals	$ 5,535,496	$ 5,493,194	$ 11,028,690
FY 2000-01 Estimate	$ 5,752,093	$ 5,685,822	$ 11,437,915
FY 2001-02 Adopted Budget	$ 5,819,282	$ 5,709,410	$ 11,528,692

Stadium District Major League Baseball	Special Revenue	Capital Projects	Total
FY 1996-97 Actuals	$ -	$ -	$ -
FY 1997-98 Actuals	$ -	$ -	$ -
FY 1998-99 Actuals	$ 8,371,257	$ -	$ 8,371,257
FY 1999-00 Actuals	$ 3,011,634	$ 1,295,753	$ 4,307,387
FY 2000-01 Estimate	$ 2,865,375	$ 1,981,550	$ 4,846,925
FY 2001-02 Adopted Budget	$ 3,070,175	$ 2,003,000	$ 5,073,175

NOTE: Mandate financials do not include appropriated beginning fund balance, debt service, or eliminations.





DEPARTMENTAL SUMMARY BY FUND TYPE & CATEGORY - ADOPTED

STADIUM DISTRICT MLB
Department 78

FUND TYPE	Personal Services	Supplies & Services	Capital Outlay	Total Expenses	Total Revenue
SPECIAL REVENUE	222,400	1,303,484	1,544,291	3,070,175	3,731,091
CAPITAL PROJECTS	18,535	3,000	1,981,465	2,003,000	3,150,000
SUB-TOTAL	$ 240,935	$ 1,306,484	$ 3,525,756	$ 5,073,175	$ 6,881,091
TOTAL FUNDS	$ 240,935	$ 1,306,484	$ 3,525,756	$ 5,073,175	$ 6,881,091

EXPENDITURES AND REVENUES BY DEPARTMENT/OBJECT

STADIUM DISTRICT MLB
Department 78

	FY 00-01 Final Adopted	FY 00-01 Revised	FY 00-01 Projected	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$ 10,560,270	$ 10,560,270	$ 11,135,208	$ 12,802,385	$ 13,126,636	$ 2,566,366	24%
REVENUE							
625 STATE SHARED SALES TAX	-	-	119,657	-	-	-	
645 INTEREST EARNINGS	-	-	602,500	642,000	642,000	642,000	
650 MISCELLANEOUS REVENUE	3,714,236	3,714,236	5,757,566	5,639,091	5,639,091	1,924,855	52%
680 TRANSFERS IN	600,000	600,000	600,000	600,000	600,000	-	0%
Sub Total	$ 4,314,236	$ 4,314,236	$ 7,079,723	$ 6,881,091	$ 6,881,091	$ 2,566,855	59%
Total Resources	$ 14,874,506	$ 14,874,506	$ 18,214,931	$ 19,683,476	$ 20,007,727	$ 5,133,221	35%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$ 166,968	$ 171,285	$ 138,723	$ 177,008	$ 171,606	$ (321)	0%
750 FRINGE BENEFITS	42,995	38,678	28,000	34,579	34,034	4,644	12%
795 PERSONAL SERVICES ALLOC.-OUT	(77,193)	(77,193)	(33,951)	(77,344)	(77,344)	151	0%
796 PERSONAL SERVICES ALLOC.-IN	78,851	78,851	78,851	94,104	112,639	(33,788)	-43%
Subtotal	$ 211,621	$ 211,621	$ 211,623	$ 228,347	$ 240,935	$ (29,314)	-14%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	$ (42,616)	$ (42,616)	$ (35,817)	$ (23,957)	$ (23,957)	$ (18,659)	-44%
804 NON-CAPITAL EQUIPMENT	-	-	-	2,000	2,000	(2,000)	
810 LEGAL SERVICES	60,000	60,000	20,000	40,000	40,000	20,000	33%
812 OTHER SERVICES	474,665	474,665	398,434	578,187	578,187	(103,522)	-22%
820 OPERATING LEASES & RENTS	3,500	3,500	3,500	3,500	3,500	-	0%
825 REPAIRS & MAINTENANCE	5,500	5,500	1,400	5,160	5,160	340	6%
839 INTERNAL SERVICE CHARGES	78,116	78,116	59,218	56,174	56,174	21,942	28%
842 TRAVEL & EDUCATION	9,400	9,400	1,375	9,400	9,400	-	0%
843 POSTAGE/FREIGHT/SHIPPING	150	150	151	610	610	(460)	-307%
850 UTILITIES	250	250	250	300	300	(50)	-20%
880 TRANSFERS OUT	638,705	638,705	638,705	635,110	635,110	3,595	1%
Subtotal	$ 1,227,670	$ 1,227,670	$ 1,087,216	$ 1,306,484	$ 1,306,484	$ (78,814)	-6%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	2,000,000	2,000,000	1,543,210	2,015,000	1,996,465	3,535	0%
950 DEBT SERVICE	1,569,036	1,569,036	2,004,876	1,529,291	1,529,291	39,745	3%
Subtotal	$ 3,569,036	$ 3,569,036	$ 3,548,086	$ 3,544,291	$ 3,525,756	$ 43,280	1%
Total Expenditures	$ 5,008,327	$ 5,008,327	$ 4,846,925	$ 5,079,122	$ 5,073,175	$ (64,848)	-1%
Operating Balance (Rev. - Exp.)	$ (694,091)	$ (694,091)	$ 2,232,798	$ 1,801,969	$ 1,807,916	$ 2,502,007	360%
Ending Fund Balance (Resources. - Exp.)	$ 9,866,179	$ 9,866,179	$ 13,368,006	$ 14,604,354	$ 14,934,552	$ 5,068,373	51%

TOTAL BUDGET BY PROGRAM
FY 2001-02
STADIUM DISTRICT - BANK ONE BALLPARK
Agency 780

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7800	BOB OPERATIONS	$ 219,367	$ 1,303,484	$ 1,544,291	$ 3,067,142	$ 3,731,091
7890	MAJOR LEAGUE BASEBALL	3,033	-	-	3,033	-
	Totals:	$ 222,400	$ 1,303,484	$ 1,544,291	$ 3,070,175	$ 3,731,091

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
STADIUM DISTRICT - BANK ONE BALLPARK
Agency 780

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$1,178,270	$1,844,178	$1,178,270	$2,364,188	$ 2,306,355	$ 1,128,085	96%
REVENUE							
645 INTEREST EARNINGS	-	100,000	-	100,000	100,000	100,000	
650 MISCELLANEOUS REVENUE	335,942	3,227,552	335,942	3,631,091	3,631,091	3,295,149	981%
Sub Total	$335,942	$3,327,552	$335,942	$3,731,091	$ 3,731,091	$ 3,395,149	1011%
Total Resources	$1,514,212	$5,171,730	$1,514,212	$6,095,279	$ 6,037,446	$ 4,523,234	299%
EXPENDITURES							
PERSONAL SERVICES							
701 REGULAR PAY	$166,968	$138,723	$171,285	$177,008	$ 171,606	$ (321)	0%
750 FRINGE BENEFITS	42,995	28,000	38,678	34,579	34,034	4,644	12%
795 PERSONAL SERVICES ALLOC.-OUT	(77,193)	(33,951)	(77,193)	(77,344)	(77,344)	151	0%
796 PERSONAL SERVICES ALLOC.-IN	78,851	78,851	78,851	94,104	94,104	(15,253)	-19%
Subtotal	$211,621	$211,623	$211,621	$228,347	$ 222,400	$ (10,779)	-5%
SUPPLIES & SERVICES							
801 GENERAL SUPPLIES	($42,616)	($35,817)	($42,616)	($23,957)	$ (23,957)	$ (18,659)	-44%
804 NON-CAPITAL EQUIPMENT	-	-	-	2,000	2,000	(2,000)	
810 LEGAL SERVICES	60,000	20,000	60,000	40,000	40,000	20,000	33%
812 OTHER SERVICES	471,165	395,934	471,165	575,187	575,187	(104,022)	-22%
820 OPERATING LEASES & RENTS	3,500	3,500	3,500	3,500	3,500	-	0%
825 REPAIRS & MAINTENANCE	5,500	1,400	5,500	5,160	5,160	340	6%
839 INTERNAL SERVICE CHARGES	78,116	59,218	78,116	56,174	56,174	21,942	28%
842 TRAVEL & EDUCATION	9,400	1,375	9,400	9,400	9,400	-	0%
843 POSTAGE/FREIGHT/SHIPPING	150	151	150	610	610	(460)	-307%
850 UTILITIES	250	250	250	300	300	(50)	-20%
880 TRANSFERS OUT	638,705	638,705	638,705	635,110	635,110	3,595	1%
Subtotal	$1,224,170	$1,084,716	$1,224,170	$1,303,484	$ 1,303,484	$ (79,314)	-6%
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	-	-	-	15,000	15,000	(15,000)	
950 DEBT SERVICE	1,569,036	1,569,036	1,569,036	1,529,291	1,529,291	39,745	3%
Subtotal	$1,569,036	$1,569,036	$1,569,036	$1,544,291	$ 1,544,291	$ 24,745	2%
Total Expenditures	$3,004,827	$2,865,375	$3,004,827	$3,076,122	$ 3,070,175	$ (65,348)	-2%
Operating Balance (Rev. - Exp.)	($2,668,885)	$462,177	($2,668,885)	$654,969	$ 660,916	$ 3,329,801	125%
Ending Fund Balance (Resources - Exp.)	($1,490,615)	$2,306,355	($1,490,615)	$3,019,157	$ 2,967,271	$ 4,457,886	299%

TOTAL BUDGET BY PROGRAM
FY 2001-02
STADIUM DISTRICT - B. O. B. LONG TERM RESER
Agency 788

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7880	B.O.B. LONG TERM RESERVE	$ -	$ 3,000	$ -	$ 3,000	$ 1,150,000
	Totals:	$ -	$ 3,000	$ -	$ 3,000	$ 1,150,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
STADIUM DISTRICT - B. O. B. LONG TERM RESER
Agency 788

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
Beginning Fund Balance	$9,382,000	$9,291,030	$9,382,000	$10,438,197	$ 10,820,281	$ 1,438,281	15%
REVENUE							
625 STATE SHARED SALES TAX	-	119,657	-	-	-	-	
645 INTEREST EARNINGS	-	500,000	-	540,000	540,000	540,000	
650 MISCELLANEOUS REVENUE	1,376,294	530,014	1,376,294	10,000	10,000	(1,366,294)	-99%
680 TRANSFERS IN	600,000	600,000	600,000	600,000	600,000	-	0%
Sub Total	$1,976,294	$1,749,671	$1,976,294	$1,150,000	$ 1,150,000	$ (826,294)	-42%
Total Resources	$11,358,294	$11,040,701	$11,358,294	$11,588,197	$ 11,970,281	$ 611,987	5%
EXPENDITURES							
PERSONAL SERVICES							
SUPPLIES & SERVICES							
812 OTHER SERVICES	3,500	2,500	3,500	3,000	3,000	500	14%
Subtotal	$3,500	$2,500	$3,500	$3,000	$ 3,000	$ 500	14%
CAPITAL OUTLAY							
950 DEBT SERVICE	-	217,920	-	-	-	-	
Subtotal	$0	$217,920	$0	$0	$ -	$ -	
Total Expenditures	$3,500	$220,420	$3,500	$3,000	$ 3,000	$ 500	14%
Operating Balance (Rev. - Exp.)	$1,972,794	$1,529,251	$1,972,794	$1,147,000	$ 1,147,000	$ (825,794)	-42%
Ending Fund Balance (Resources - Exp.)	$11,354,794	$10,820,281	$11,354,794	$11,585,197	$ 11,967,281	$ 612,487	5%

TOTAL BUDGET BY PROGRAM
FY 2001-02
STADIUM DISTRICT MLB CAPITAL PROJECTS
Agency 789

Org	Title	Personal Services	Supplies & Services	Capital Outlay	Total Expenditures	Revenue
7890	MAJOR LEAGUE BALLPARK	$ 18,535	$ -	$ 1,981,465	$ 2,000,000	$ 2,000,000
	Totals:	$ 18,535	$ -	$ 1,981,465	$ 2,000,000	$ 2,000,000

EXPENDITURES AND REVENUES BY AGENCY/OBJECT
STADIUM DISTRICT MLB CAPITAL PROJECTS
Agency 789

	FY 00-01 Final Adopted	FY 00-01 Projected	FY 00-01 Revised	FY 01-02 Requested	FY 01-02 Adopted	Variance	%
RESOURCES							
REVENUE							
645 INTEREST EARNINGS	-	2,500	-	2,000	2,000	2,000	
650 MISCELLANEOUS REVENUE	2,002,000	2,000,000	2,002,000	1,998,000	1,998,000	(4,000)	0%
Sub Total	$2,002,000	$2,002,500	$2,002,000	$2,000,000	$ 2,000,000	$ (2,000)	0%
Total Resources	$2,002,000	$2,002,500	$2,002,000	$2,000,000	$ 2,000,000	$ (2,000)	0%
EXPENDITURES							
PERSONAL SERVICES							
796 PERSONAL SERVICES ALLOC.-IN	-	-	-	-	18,535	(18,535)	
Subtotal	$0	$0	$0	$0	$ 18,535	$ (18,535)	
SUPPLIES & SERVICES							
CAPITAL OUTLAY							
915 BUILDINGS & IMPROVEMENTS	2,000,000	1,543,210	2,000,000	2,000,000	1,981,465	18,535	1%
950 DEBT SERVICE	-	217,920	-	-	-	-	
Subtotal	$2,000,000	$1,761,130	$2,000,000	$2,000,000	$ 1,981,465	$ 18,535	1%
Total Expenditures	$2,000,000	$1,761,130	$2,000,000	$2,000,000	$ 2,000,000	$ -	0%
Operating Balance (Rev. - Exp.)	$2,000	$241,370	$2,000	$0	$ -	$ (2,000)	-100%

Legend Notes	
	Transformer
	Duplex Convenience Outlet
	Incandescent Indicator Light
	Fuse
	Earth ground
	Overload Thermal Relay-Line Circuit

ATTACHMENTS

BUDGETING FOR RESULTS POLICY GUIDELINES

INTRODUCTION

The purpose of this policy is to set forth the guidelines for developing the FY 2001-02 budgets for Maricopa County, as well as the Flood Control, Library, and Stadium Districts. Maricopa County's budget process provides for responsible management of taxpayers' resources, while insuring that funds are directed towards achieving results at all levels.

DEFINITIONS

Budgeting for Results: A process in which budgetary decisions are based on or informed by performance information that describes the cost or efficiency of producing an activity and the results achieved for customers. This is accomplished by structuring the accounting and budgeting systems according to the structure of Departments' Strategic Plans.

Structurally Balanced Budget: A budget in which all recurring expenditures are fully supported by recurring sources of funding.

POLICY GUIDELINES

GENERAL GUIDELINES FOR BUDGET DEVELOPMENT

The budget will be based on conservative revenue estimates and will be structurally balanced. The budget will be formulated in accordance with the Reserve and Tax Reduction Policy Guidelines (B1007).

In accordance with the Board of Supervisors/Board of Directors' Managing for Results Policy (B6001), Budgeting for Results is part of an overall management system that integrates planning, budgeting, reporting, evaluating and decision-making that is focused on achieving results and fulfilling public accountability. Departments/Special Districts are required to participate in the strategic planning process, and their plans and performance measures, along with strategic direction from the Board of Supervisors/Board of Directors, will be the primary basis for funding decisions.

The Office of Management and Budget will analyze all base budgets to identify possible reductions, and will analyze all results initiative requests in detail, with particular focus on their impact on results.

All requests for additional funding will be reviewed on a limited basis, with only the highest priorities recommended. Requests for additional funding will be considered only if Departments/Special Districts have met the requirements for "Planning for Results" under the Managing for Results Policy (B6001). Primary consideration will be given to:

- Mandated health care;
- Full funding of the current five-year Capital Improvement Program and other infrastructure investments; new projects may be considered for funding only when all previous commitments are funded, or if funding can be reallocated by eliminating or scaling back previously approved and funded projects.
- Criminal justice initiatives, particularly new or enhanced programs that will result in reduced jail and juvenile detention over-crowding and other justice related items.
- Compensation, with priority on completing previously identified market adjustments where attrition rates are still above local standards.

The Board of Supervisors/Board of Directors can change or revise the priorities listed above after reviewing the strategic goals developed by Departments/Special Districts, and as they refine their own

strategic direction and goals.

Additional funding for jail and juvenile detention facilities will be provided for in the budget in accordance with the voter-approved Jail Excise Tax and its enabling statute.

Consistent with the County's compensation plan, additional funding for FY 2001-02 pay increases will be allocated to Departments/Special Districts when achieving program results depends on improving employee recruitment and retention, and when compensation levels can effectively influence these factors.

Directors and Program Managers will critically review new, unfunded or under-funded program mandates from the State and Federal governments in order to determine the fiscal impact to the County and to identify funding solutions.

All positions will be fully funded in the budget or designated for elimination in accordance with the Funded Position Policy (B3001).

Wherever possible, grants and other non-local revenue sources will be used before allocating General Fund resources or other local revenues. Grant and other special revenue budgets will be developed in accordance with the Policy for Administering Grants (F2001) and the Indirect Cost Policy for Grant Programs (F2002). Matching funds will be budgeted only to the extent required by law or by contracts and agreements specifically approved by the Board of Supervisors/Board of Directors.

Wherever possible, the annual budget will provide for the adequate and orderly replacement of facilities and major equipment from current revenues based on confirmed analytical review of need. Vehicle replacement will conform to the Policy for General Fund Vehicle Replacement (B4002).

REVENUE

Existing grant agreements or grant applications must support budget requests for grants.

Where appropriate, services and programs will be supported by user fees. User fees will recover the County's full direct and indirect costs, unless market considerations dictate otherwise. All user fees will be reviewed annually in conjunction with the budget development process. Because expenditures supported by user fees are generally subject to the Constitutional expenditure limitation, such expenditures must be carefully reviewed, and user fee rates should be reduced if they can no longer be justified by actual expenditures.

Anticipated revenue to the County from fee increases will not be budgeted unless the Board of Supervisors/Board of Directors has approved such increases.

All Departments/Special Districts, including elected officials and the Judicial Branch, will report to the Board of Supervisors/Board of Directors via the Office of Management and Budget all non-appropriated funding sources available to support their operations and programs, either directly or indirectly. When investigatory or security issues are of concern, such issues will be addressed on an individual basis.

EXPENDITURES

Departments/Special Districts shall submit base expenditure requests within the budget target provided by the Office of Management and Budget. The Office of Management and Budget will develop targets for each fund budgeted by a Department/Special District according to its current FY 2000-01 budget, with the following adjustments:

- The annualized cost of FY 2000-01 approved budget issues (referred to as "results initiative requests" for FY 2001-02).
- Net increases in operating costs for new capital facilities, and other additions to County maintained facilities.

- ↔ The annualized cost of any other items approved by the Board of Supervisors/Board of Directors that have a budget impact in future years.
- ↔ Adjustments to reflect changes in the number of paid hours per full-time equivalent position.

The Office of Management and Budget may adjust budget targets at any time during the budget development process prior to the Board's adoption of the Tentative Budget.

Requests for funding above base level must be submitted as Results Initiatives Requests, and must be directed to achievement of approved strategic goals that align with the direction of the Board of Supervisors/Board of Directors. Results Initiative Requests must be supported by complete performance measures that can be used to monitor and evaluate the initiative's success if funded.

To insure long-term compliance with the County's Constitutional expenditure limitation, Results Initiative Requests that total 7.5% or more above a department's base budget request may be submitted only with the prior approval of the Deputy County Administrator. If Results Initiative Requests do not meet this requirement, they will be returned unanalyzed and the target budget alone will be recommended to the Board of Supervisors.

In order to promote consistent and realistic budgeting of personnel, all personal service budgets shall include a reasonable allowance for personnel savings due to natural staff turnover. The rate of personnel savings should be budgeted based on past experience. Budgeted personnel savings may be budgeted conservatively for smaller departments that are subject to greater variations in staff turnover.

No "carryover" capital outlay or capital improvements will be budgeted unless specifically approved by the Board of Supervisors/Board of Directors. Departments that do not identify and receive approval for carryover items will be required to eliminate them or fund them from within their operating budgets.

Major Maintenance projects and Vehicle Replacement for General Fund Departments will be budgeted in General Government. All non-General Fund Departments will fund their own Major Maintenance projects and Vehicle Replacement.

BUDGET PROCESS

All Appointed, Elected and Judicial Branch Departments/Special Districts will follow these policy guidelines in preparing their FY 2001-02 budget requests.

All Appointed, Elected, and Judicial Branch Departments/Special Districts will submit budget requests to the Office of Management and Budget (OMB) following the detailed timeline, directions and format prescribed by OMB.

Department/Special District financial reporting structures will be established by the Financial Reporting Review Committee and must be finalized prior to budget submission.

All budget requests will be submitted at a detailed level by department, fund, organization unit, object/revenue source, and month. Beginning with FY 2002-03, budget requests will also be developed by program and activity. Departments/Special Districts will prepare their budget requests in the budget preparation system provided by the Office of Management and Budget, and will follow all system instructions.

The Deputy County Administrator (DCA) will negotiate budget recommendations with Elected Officials and Judicial Branch departments. If agreement cannot be reached with the DCA, the Presiding Judge and elected officials may continue negotiation directly with the County Administrative Officer or the Board of Supervisors.

CAPITAL IMPROVEMENT PROJECTS

Upon recommendation of the Facilities Review Committee and identification of available funding, the Office of Management and Budget will recommend a five-year Capital Improvement Program to Board of Supervisors/Board of Directors in accordance with the Capital Improvement Program Policy.

The Board of Supervisors/Board of Directors may allocate carry-over fund balances to one-time capital items in accordance with the Reserve and Tax Reduction Policy (B1007).

When requesting funding for capital improvement projects, Departments/Special Districts will provide estimates of increased operating costs associated with each individual project.

Capital improvement program budgets may include a contingency budget reserve to fund project overages of up to 10% or $1,000,000, whichever is less.

INTERNAL CHARGES AND INDIRECT COST ALLOCATIONS:

Internal service departments and County Counsel will develop estimates of base and discretionary charges for each Department/Special District they serve according to instructions from OMB. All estimates will be reviewed by the user departments, OMB and Finance. The deadline for submitting internal service cost estimates to OMB is December 29, 2000. Internal service costs will be released to departments the week ending January 12, 2001.

All internal charges will be based strictly on recovery of actual costs for providing services or sharing use of equipment or facilities; charges between Departments/Special Districts that are based on “market rates” and exceed actual costs are prohibited. Allocation of costs between funds for shared use of buildings or equipment will be determined consistent with the Central Service Cost Allocation plan prepared by the Department of Finance.

Base-level or non-discretionary internal services will be charged at the fund level. General Fund department charges will be budgeted in, and paid from, General Government. Discretionary internal service charges are the responsibility of the requesting Department/Special District.

The Department of Finance will assess Central Service Cost Allocation charges from all non-General Fund agencies except grants based on a full-cost allocation methodology. The Department of Finance will provide departments that administer grants with an indirect cost rate established according to the methodology allowable by the grantor.

Funding for the Self-Insurance Trust Fund will be assessed from all funds as a base-level charge based on a funding plan developed by the Risk Management Department. The funding plan will provide for an ending cash balance equal to the projected paid losses and claims-related expenses for the upcoming fiscal year.

USE OF THE JAIL EXCISE TAX:

The Jail Excise Tax, authorized by A.R.S. §42-6109 and approved by the voters of Maricopa County in November 1998, is a non-recurring revenue source. Consistent with Maricopa County’s budgetary and fiscal policies and the need to maintain a structurally balanced budget, it is the intent of the Board of Supervisors, whenever possible, to fund all recurring operating expenditures, including alternative jail population reduction programs, from recurring revenue sources.

Operating costs for existing jail and juvenile detention facilities will be held to a minimum, and, if possible, will not exceed the required Maintenance of Effort allocation to the Jail Tax Fund from the General Fund, as required by A.R.S. §42-6109.

Operating costs for new jail and juvenile detention facilities will be supported by allocations from the General Fund to the Jail Tax Fund above and beyond the required Maintenance of Effort whenever

possible.

Funding for the integrated criminal justice information system project will be set at an appropriate level based on demonstrated benefits that justify the investment.

Information Technology budget requests will be considered for funding from Jail Excise Tax proceeds under the following circumstances:

- ↔ The request is directly related to operation of current and new jail and juvenile detention facilities.
- ↔ The request is part of, or is necessary for full implementation of, the integrated criminal justice information system project, as described in the referendum documentation.
- ↔ If funds are available once the Master Plan has been provided for, jail excise tax funds could be considered for information technology requests that increase the efficiency of various components of the criminal justice system, so long as the project meets one of the authorized uses in A.R.S. §42-6109. These include
- ↔ Developing regional centers for courts not of record.
- ↔ Implementing differentiated case management for criminal cases in superior court.
- ↔ Consolidating criminal divisions of the superior court in the county to a common location.
- ↔ Expanding pretrial release supervision.
- ↔ Implementing electronic monitoring of pre-adjudicated defendants.
- ↔ Enhancing substance abuse evaluation and programming.
- ↔ Increasing drug court admissions to include pre-adjudicated defendants and expanding drug court jurisdiction.
- ↔ Using community based juvenile detention and post-adjudication programs.

Budget Calendar

2000

November 17	Departmental Strategic Plans and draft Results Initiatives Due
December 4	BOS adoption of FY 2001-02 Budgeting For Results Policy Guidelines
December 13	Human Resources begins distributing market study info to departments
December 15	Technology Results Initiatives Requests due to the Office of the CIO
December 29	Internal Service Cost Estimates Due

2001

January 8 – 12	Budget Kick-off (Targets Distributed & System Training)
January 15	Internal Service Costs Released
January 25	BOS Strategic Planning Session
February 12	Departmental Budgets are due back to OMB
February 12 – March 30	OMB reviews Departmental Budgets
March 12 – April 13	Deputy County Administrator reviews Appointed Department Budgets and negotiates Elected Official/Judicial Branch Budgets (Analysts review their departments with Deputy County Administrator)
April 2 & 16	Elected Official/Judicial Branch Budget Presentations to BOS
April 7 – May 13	OMB consolidates Departmental Budgets
May 14	CAO Presents FY 2001-02 Budget to Board of Supervisors
May 21	Board Adopts FY 2001-02 Tentative Budget
May 22 – June 8	Public Meetings held in Supervisory Districts, as requested
June 18	Final Adoption of FY 2001-02 Budget
TBA	Board of Supervisors sets Tax Rate

BUDGETING FOR RESULTS ACCOUNTABILITY POLICY

INTRODUCTION

According to A.R.S. §42-17106, the County may not incur expenditures in excess of the amounts appropriated by the Board of Supervisors in the annual budget. The purpose of the Budgeting for Results Accountability Policy is to provide Departments/Special Districts with flexibility in managing their allocated public resources to achieve program results, while upholding accountability for spending within legal appropriations.

DEFINITIONS

Appropriation: Authorization by the Board of Supervisors/Board of Directors to incur expenditures for a specific purpose, defined in Maricopa County as total expenditures by Department/Special District and fund; "budget items" as referenced in A.R.S. §42-17106.

Department: All County Departments, including Elected Official Offices, Court Departments, and Appointed Departments.

Detailed Budget: Budget allocation within an appropriation by month, organization unit, program/activity/service, object/source, and position.

Special District: All Maricopa County Special Districts, including the Flood Control District, Library District, and Stadium District.

POLICY GUIDELINES

Budgets shall be appropriated and controlled by the Board of Supervisors/Board of Directors at the level of Department/Special District and fund and, where applicable, by capital improvement project.

Appropriation levels are not guaranteed from one fiscal year to the next. Each year, appropriation amounts for each Department/Special District and fund shall be recommended by OMB for approval by the Board of Supervisors/Board of Directors, based on detailed reviews of spending needs, priorities, expected results, and available funding.

Departments/Special Districts shall develop and maintain detailed revenue and expenditure budgets that will be loaded into the main financial system. Detailed budgets will be prepared by month, organization unit, object/source and position according to instructions developed by the Office of Management and Budget. Beginning in FY 2002-03, detailed budgets will also be allocated to programs and activities. Detailed budgets shall exactly equal Board appropriations.

Appropriations shall be changed during the fiscal year only with Board of Supervisors/Board of Directors approval, with the exception of grants approved by the Board in the previous fiscal year and carried over into the new year. The Office of Management and Budget may approve appropriation adjustments for carried-over grants if the Board of Supervisors/Board of Directors previously appropriated the grant, and the Department of Finance certifies the carried-over grant balance.

The Board of Supervisors/Board of Directors must approve all changes in capital improvement project appropriations. All requests for project appropriations must be accompanied by a request for Board approval to amend the five-year capital improvement program, or by notification that an amendment is not required. Capital improvement project appropriations do not need to be adjusted so long as project overruns do not exceed 10% or $1,000,000, whichever is less (refer to item 12).

In order to maximize results, Departments/Special Districts will have the flexibility to reallocate their detailed budgets for the remainder of the current fiscal year within appropriations approved by the Board

of Supervisors/Board of Directors. Budgetary flexibility is accompanied by the responsibility to produce expected results while absorbing unanticipated spending increases. If a Department/Special District requests an appropriation increase or contingency transfer for an unanticipated spending increase, the Board of Supervisors/Board of Directors shall determine whether the department will be controlled according to its detailed budget. The Office of Management and Budget shall validate that all detailed budget adjustments balance and reconcile to appropriations set by the Board of Supervisors/Board of Directors.

All positions must be fully funded and budgeted in accordance with the Funded Positions Policy (B3001). In order to create new positions, departments/special districts must first verify full-year funding. If a position loses funding, it shall be identified and eliminated.

Departments/Special Districts shall recommend for approval any agreements that commit the County/Special District to expenditures for which funding is not identified in future years. Departments/Special Districts shall verify funding for all purchase requisitions or other contracts or agreements.

Department/Special District expenditures and revenues shall be monitored and reported on a monthly basis throughout the fiscal year. The Department of Finance shall prepare and submit to the Board a comprehensive monthly analysis of budget variances by Department/Special District and fund, and will investigate any negative year-to-date variances.

Any Departments/Special Districts for which the Department of Finance reports a negative year-to-date expenditure or revenue variance must provide a written explanation and corrective action plan to the Department of Finance and the Office of Management and Budget. The Office of Management and Budget and the Department of Finance will review and approve all corrective action plans, and report them to the Board once they are finalized.

If there is a significant risk that a Department/Special District will exceed its annual appropriation, the Board of Supervisors/Board of Directors may place restrictions on the ability of a Department/Special District to adjust its detailed budget, and may also control its expenditures according to the detailed budget.

Departments/Special Districts shall not exceed their expenditure appropriations. Departments/Special Districts shall be required to reduce expenditures to offset any revenue shortfall. Departments/Special Districts may expend up to 10% or $1,000,000 (whichever is less) over budget for a specific capital improvement project, so long as overall expenditures do not exceed the Department/Special District fund appropriation.

At the close of the fiscal year, the Department of Finance will prepare and submit to the Board of Supervisors/Board of Directors a comprehensive report of all audited actual expenditures relative to all Department/Special District appropriations. The report will include an explanation of each instance in which expenditures exceed appropriations by the Board of Supervisors/Board of Directors.

If a Department/Special District exceeds its annual expenditure appropriation, its expenditures will be reviewed by Internal Audit. Internal Audit will review the Department/Special District's expenditures, identify the causes of the overrun, and report its findings to the Board of Supervisors/Board of Directors.

A Department/Special District that exceeds its expenditure appropriation shall be appropriated and controlled according to the specific line-items in its detailed budget for the entire succeeding fiscal year, and any changes in the detailed budget shall require Board of Supervisors/Board of Directors approval.

The Board of Supervisors/Board of Directors may reduce a Department or Special District's appropriations for the subsequent fiscal year by an amount equal to the overrun in the previous fiscal

year. In the event of such an overrun, the Office of Management and Budget will automatically submit an agenda item to the Board of Supervisors/Board of Directors to implement the budget reduction.

FUNDED POSITION POLICY

INTRODUCTION

The Funded Position Policy is designed to provide departments with the guidelines established for requesting new positions and to ensure that all current positions remain fully budgeted throughout the fiscal year. Any position, either filled or vacant, that becomes underfunded or unfunded must be fully funded or deleted.

DEFINITIONS

Budgeted Position: A position that is specifically budgeted within a department's lump sum by position number, title code, full time equivalent, and pay grade. Positions must be budgeted for at least the salary of the employee that fills the position.

Full Time Equivalent (FTE): The full-time percentage of a particular position, with a value greater than zero but no more than 1.00.

Fully Funded Position: A position included in a budget that is fully funded by the general revenues of the County, a special revenue source, or a grant.

Payroll Liability: The salary, benefits, payoff of accrued vacations and compensatory time, and career center expenses.

Underfunded Position: A position for which a department has 1% to 99% of the funding required for the position budgeted.

Unfunded Position: A position included in a budget that is not funded.

NEW POSITION ESTABLISHMENT POLICY GUIDELINES

In order to create a new position, departments must submit a request to the Office of Management and Budget (OMB) on an official form that includes the following information:

- Job code and working title of the position or positions requested.
- The number of positions requested.
- Brief description of the purpose of the new position(s).
- The funding source of the position and location in the current budget.
- A list of any positions to be deleted in conjunction with creating the new position, along with a description of any other budgetary reductions made to offset the cost of the new position(s). If this includes budget adjustments outside of the personnel services lump sum, a component transfer or lump sum adjustment form should be included as part of the package sent to OMB for approval. Approval by the County Administrative Officer (CAO) of the component transfer will also be needed.

The department director, elected official, or chief deputy to an elected official must sign all new position requests.

Requests are to be sent to the Office of Management and Budget (OMB). OMB will verify that the requested positions have been budgeted appropriately and that there is adequate funding to support the budget as a whole, including the new position. OMB will not approve new positions unless their full-annualized cost can be supported within the department's lump sum budget or the Board of Supervisors has approved other funding. OMB will also verify that the request complies with established policies and priorities of the Board of Supervisors. If approved, the Budget Manager or the appropriate Budget Coordinator will sign the request.

On approval by OMB, position requests from elected or court departments will be created. Requests

from appointed departments will be forwarded for final approval and signature by the Deputy County Administrator prior to creation.

Once a position number has been assigned, Human Resources will enter the request into the HRMS database. Copies of the request will be forwarded to the department budget and HR liaisons.

If a request is denied by Human Resources or the Office of Management and Budget, elected or court departments may appeal the decision to the Board of Supervisors. If approval by the Board is received, alternative funding must be authorized to support the request.

POSITION FUNDING POLICY GUIDELINES

Each year as part of the budget process, departments must verify that funding is adequate for all budgeted positions. The Office of Management and Budget will validate that position funding is adequate, and will identify all positions that are potentially unfunded or underfunded.

Personnel savings due to natural staff turnover will be budgeted in all departments at appropriate levels. If actual personnel savings reaches high levels due to failure to fill positions for extended periods, adjustments will be made to either eliminate the positions or make efforts to fill them.

Departments with vacant underfunded positions will discuss the funding shortfall with OMB. Departments have the option of eliminating the position(s) or identifying additional funding for the position(s).

OMB and the departments will delete, from all databases, the identified vacant unfunded and vacant underfunded positions concurred on by the departments. Those positions identified as vacant unfunded and vacant underfunded positions where departments do not concur will be presented to the Board of Supervisors for possible action.

Unfunded and underfunded filled positions shall be handled through a separate process. Departments will identify the a) positions to be reviewed; b) service impact (if eliminated); c) cost to maintain and subsequently fund; and d) payroll liability if RIF'd. This information shall be forwarded for validation to the Office of Management and Budget. OMB will consolidate the information and forward it to the Board of Supervisors for possible action at a future Board meeting.

Departments will have to resolve any unfunded or underfunded position issues through appropriate action. If this action requires a Reduction In Force, it will be handled in a uniform manner and in accordance with the procedures established through the Human Resource Department. Any payroll liability costs associated with RIF'd positions will need to be absorbed in the department's lump sum budget.

If, during the fiscal year, additional funding becomes available that may be spent on personnel, departments can establish new positions via this policy.

MANAGING FOR RESULTS POLICY

PURPOSE

This policy establishes a framework that integrates planning, budgeting, reporting, evaluating and decision making for all Maricopa County departments and agencies. This framework is called Managing for Results; a management system that establishes the requirements to fulfill the County's Mission and Vision of accountability to its citizens.

This policy is promulgated as part of the annual County budget process under the authority of the Board of Supervisors.

DEFINITIONS

Managing for Results System – Managing for Results means that an entire organization, its management system, its employees and the organizational culture (beliefs, behavior and language) are focused on achieving results for the customer. Managing for Results provides direction for making good business decisions based on performance, and makes departments/agencies accountable for results.

Strategic Plan – A Strategic Plan sets forth the mission, strategic goals, performance measurements for a department, agency and the County. A Strategic Plan provides information to department/agency staff, corporate decision makers, the Board of Supervisors and the public about how the department/agency is organized to deliver results and what results the department/agency is accountable for achieving. It also provides the opportunity for all County employees to see how they contribute at all levels in the organization.

Managing for Results Resource Guide – This guide describes Maricopa County's strategic planning process, and how to develop and implement a plan. The Resource Guide is available to all County employees.

Department/Agency – This includes appointed departments, offices, elected departments, special districts and the judicial branch.

GENERAL POLICY

All Maricopa County departments/agencies will participate in the Maricopa County Managing for Results system and shall comply with this policy.

GENERAL REQUIREMENTS

PLANNING FOR RESULTS

Each department/agency will develop and submit to the Office of Management and Budget a department/agency strategic plan as part of the budget process.

All strategic plans will be developed and presented to the Office of Management and Budget in required format as outlined in the Managing for Results Resource Guide. All strategic plans will be submitted according to the annual budget calendar.

All managers will work with assigned employees to establish performance plans that align with department/agency strategic plans. Performance plans will be developed in accordance with Performance Management policy #A1802.

The County Administrative Officer will develop and present to the Board of Supervisors a Countywide strategic plan, which contains strategic priorities and key result measures.

BUDGETING FOR RESULTS

The Office of Management and Budget and the Department of Finance will develop and maintain a financial structure aligned with the Managing for Results system.

The Board of Supervisors directs the Office of Management and Budget to review department/agency strategic plans and performance measures as a basis for making funding recommendations.

REPORTING RESULTS

Departments/Agencies will report quarterly to the Office of Management and Budget on their family of measures for budget and planning purposes according to the annual budget calendar.

The Office of Management and Budget will prepare and distribute a summary of measures.

EVALUATING RESULTS

Internal Audit will review and report on strategic plans and performance measures.

DECISION MAKING AND ACCOUNTABILITY

The Board of Supervisors directs all Management to use performance information to manage activities effectively and efficiently.

Management will consider performance information in making policy and program decisions.

RESERVE AND TAX REDUCTION POLICY

INTRODUCTION

The purpose of this policy is to provide for long-term financial stability and low, sustainable tax rates through responsible use of non-recurring resources, appropriate and minimal use of debt, and maintenance of reserve funds. Adherence to the policy will insure that Maricopa County maintains recurring revenue streams sufficient to support ongoing spending requirements. Adequate reserves will allow the County to maintain services during economic downturns without drastic expenditure reductions or tax increases while longer-term budgetary adjustments are put in place.

Further, this policy sets budgetary and financial guidelines regarding the reduction of taxes. The Reserve and Tax Reduction Policy demonstrates a commitment to the maintenance and, when possible, reduction of tax rates while ensuring that Maricopa County remains financially stable and accountable to the citizens.

DEFINITIONS

Fund Balance: The difference between fund assets and fund liabilities.

RESERVE POLICY GUIDELINES

The Board of Supervisors will maintain reserve fund balances in the General Fund, and in other funds as appropriate. Reserves will be designated for elimination of cash flow borrowing in the General Fund and in other funds as necessary.

Unreserved beginning fund balances will be estimated and included in the annual budget; such expenditures will be designated in the budget as appropriated fund balance. Fund balances may be appropriated for the following specific uses:

- Acquisition of fixed assets.
- Retirement of outstanding debt.
- Fiscal stabilization by offsetting operating revenue shortfalls due to economic downturns, so long as adjustments are made to restore the structural balance of the budget within one to two fiscal years.

As an alternative method of acquiring assets, estimated fund balances may be reserved for repayment of debt used to build or acquire capital improvements. This method of financing will set aside fund balances that will fully or partially cover the outstanding debt, while maintaining additional cash reserves. As a guideline, no less than 25% of the outstanding debt principal must be held in reserve, or the capital acquisition must result in operating savings, such as building leases, that offset the ongoing debt service expenditures. The Board may consider exemptions to this guideline if there is a strong business justification for doing so.

Proceeds from the sale of real property will be reserved for capital improvements or to repay debt used to finance capital improvements, so long as future liabilities associated with the property, including environmental clean-up, have been met.

Use of fund balances must be consistent with the Tax Reduction Policy Guidelines, as outlined.

TAX REDUCTION POLICY GUIDELINES

Unless otherwise required by law, the Board of Supervisors/Board of Directors will strive to maintain the combined primary, debt service, Library District, and Flood Control District property tax rates at current or lower levels.

The Board of Supervisors/Board of Directors may reduce property tax rates under the following

conditions:

- ↔ The tax reduction is sustainable for the foreseeable future according to reasonable and conservative forecasts.
- ↔ The budget is currently structurally balanced, e.g., recurring revenue exceeds recurring expenditures and will remain so into the future according to reasonable and conservative forecasts.
- ↔ Fund balance reserves are sufficient to eliminate cash-flow borrowing and unexpected economic changes.
- ↔ Fund balances have been appropriated or reserved for repayment of outstanding debt.
- ↔ Necessary capital expenditures are appropriated from fund balance, or supported by debt that is backed by reserved fund balances.

CASHFLOW AND GENERAL FUND MINIMUM FUND BALANCE MEMO

TOM MANOS
Chief Financial Officer

Financial Resources Management

May 9, 2001

To: Sandi Wilson, Deputy County Administrative Officer

From: Tom Manos, Chief Financial Officer

Subject: Cashflow and General Fund Minimum Fund Balance

The following memo outlines the assumptions and approach we have used to determine the minimum amount of fund balance the General Fund should maintain.

1) The Department of Finance and the County Treasurer have agreed to designate certain funds as "County Operating Funds". These funds represent the resources available to finance the County's expenditures. If these cash balances are exhausted a short-term borrowing instrument (Line of Credit, Tax Anticipation Note, Internal Borrowing Agreement) would be required. Below is a list of the County Operating Funds.

- General fund
- Capital Improvement Fund – General fund
- Solid Waste fund
- Equipment Services Fund
- Reprographics
- Telecommunications
- Benefits Trust
- Payroll and Expense Clearing
- All MIHS Funds

Other funds like the Risk Management Trust, Transportation and Flood Control all have strong positions, but for legal reasons they are excluded from being designated a "County Operating Fund".

2) For this analysis, we further restrict the above list of funds to the General fund, Solid Waste Fund, and Internal Service Funds. The funds not used are excluded for the following reasons:

- The payroll and expense funds are clearing accounts for outstanding accounts payable and payroll warrants. They have positive cash balances, but we consider the cash spent once funds have moved to these accounts.
- The Capital Improvement Fund is committed to infrastructure projects.
- The MIHS funds are excluded because of their management autonomy and because of the uncertainty of their long-term relationship with the County.

3) The County strongest financial position, due to property tax payments, occurs in November and May. Historically, the General Fund reaches its lowest fund balance position between September and October. As you can see from the attached financial statement, the fund balance decreased $61.5 million in this period.

4) The following calculation determines the minimum general fund balance needed for fiscal year 2001-02

- Increase the $61.5 million 1st quarter accumulated deficit in fiscal year 2000-01 by 10% (estimated expenditure growth for FY2001-02). This results in a projected cash need of $67.7 million for next year.
- Reduce the $67.7 million by the estimated average daily balance of cash in the Solid Waste and Internal Service Funds for the first quarter of FY2001-02. This results in an amount equal to $47.4 million.
- Divide the $47.4 million by 62%. The result of this calculation equals $75,972,408. This restates the estimated decrease in cash balance to a fund balance amount. Over the last four fiscal years, year-end cash on average has been 62% of the year-end fund balance in the General Fund. The remaining 38% are other asset and liability accounts, with the most significant being a $50 to 60 million year-end sales tax accrual.

In summary, $75.9 million dollars is our estimate of the minimum fund balance the General Fund should maintain to avoid short-term borrowing during fiscal year 2001-02. This calculation is based on the assumption that spending will be calendarized in a similar manner to our current year and that MIHS cash is not available for other County needs. Our projection can be adjusted for changes in either of these assumptions.

Let me know if you have any questions.

cc: David R. Smith, County Administrative Officer
Andrew Huhn, Finance Manager
Chris Bradley, Budget Manager

General Fund - Financial Status by Object

	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual	FY2001 Total
	$ 1,143,626												
Unreserved	155579822												
Beginning Fund Balance	$ 154,436,197	$ 133,308,759	$ 112,408,542	$ 99,364,819	$ 148,857,455	$ 163,602,860	$ 155,025,541	$ 138,398,892	$ 136,613,951	$ 131,108,490	$ 131,108,490	$ 131,108,490	154,699,592
Revenues													
Real EstateTaxes	935,422	570,897	10,349,238	69,025,459	32,132,934	2,002,334	3,194,935	7,565,695	11,845,375				137,622,289
Personal Property Taxes	87,374	(34,005)	481,953	1,331,566	3,290,369	4,863,900	563,262	745,510	371,207				11,701,136
Tax Penalty and Interest	643,201	461,004	343,376	523,797	795,127	850,071	979,042	2,899,071	420,861				7,915,550
Licenses and Permits	8,400	38,281	5,100		11,500	49,870	227,996	77,409	70,755				489,311
Grants													-
Intergovernmental	(55,057)	146,850	185,965	153,533	202,124	967,760	1,328,939	175,970	514,290				3,620,374
Sales Taxes	27,236,915	27,855,420	24,187,783	25,376,472	26,033,242	26,216,533	25,551,332	31,469,361	25,960,142				239,887,200
Vehicle License Tax	4,014,851	7,849,424	7,644,016	6,952,961	7,704,041	7,649,631	7,367,510	8,592,512	7,562,677				65,337,623
Charges, Fees, Fines & Forfeits	2,131,141	2,588,071	2,767,433	3,008,550	2,921,990	2,781,493	2,168,682	1,812,845	3,416,703				23,596,908
Patient Charges	-	16,293	7,084	7,515	6,793	7,718	8,980	7,944	7,690				70,017
Miscellaneous	415,526	360,207	328,931	2,279,396	511,142	530,792	5,184,966	423,359	519,549				10,553,868
Inventory Charges			20,445		11,895		100						32,440
Total Revenues	35,417,773	39,852,442	46,321,324	108,659,249	73,621,157	45,920,102	46,575,744	53,769,676	50,689,249	-	-	-	500,826,716
Expenditures													
Personnel Services	19,772,722	19,893,725	18,200,566	21,058,548	19,155,558	19,856,223	20,981,532	19,321,971	19,320,866				177,561,711
Supplies	270,156	1,375,542	529,423	1,384,481	1,180,274	656,887	1,469,914	1,416,555	1,178,199				9,461,431
Services	3,919,696	8,943,405	6,457,980	5,651,935	7,264,903	5,305,742	6,859,719	6,182,921	5,082,615				55,668,916
Mandated Health Care Payments	17,638,084	14,507,206	16,827,855	14,291,332	14,255,456	11,971,748	16,747,806	11,960,411	14,607,633				132,807,531
Miscellaneous	474,878	702,811	1,123,575	439,368	670,543	771,008	1,439,271	595,638	506,791				6,723,883
Bonds and Related Expenditures	-				461,084	4,688							465,772
Capital Outlay	7,038	995,798	1,447,324	1,982,996	1,517,345	2,025,115	1,296,803	1,761,273	1,157,474				12,191,166
Warehouse Purchases		730		(620)		108							218
Total Expenditures	42,082,574	46,419,217	44,586,723	44,808,040	44,505,163	40,591,519	48,795,045	41,238,769	41,853,578	-	-	-	394,880,628
Other Financing Sources (Uses)													
Transfers In	672,011	660,845	674,799	674,776	676,480	736,310	672,764	674,375	667,294				6,109,654
Transfers Out	(15,134,648)	(14,994,287)	(15,453,122)	(15,033,350)	(15,047,069)	(14,642,212)	(15,080,112)	(14,990,223)	(15,008,426)				(135,383,449)
net residual equity transfer													-
Total Other Financing Sources (Uses)	(14,462,637)	(14,333,442)	(14,778,323)	(14,358,574)	(14,370,589)	(13,905,902)	(14,407,348)	(14,315,848)	(14,341,132)	-	-	-	(129,273,795)
Excess (Deficiency) of Revenues Over Expenditures	(21,127,438)	(20,900,217)	(13,043,722)	49,492,635	14,745,405	(8,577,319)	(16,626,649)	(1,784,941)	(5,505,461)	-	-	-	(23,327,707)
Unreserved Ending Fund Balance	$ 133,308,759	$ 112,408,542	$ 99,364,819	$ 148,857,455	$ 163,602,860	$ 155,025,541	$ 138,398,892	$ 136,613,951	$ 131,108,490	$ 131,108,490	$ 131,108,490	$ 131,108,490	$ 131,371,885

Accumulated excess/(deficit) fund balance	(21,127,438)	(42,027,655)	(55,071,377)	(5,578,742)	9,166,663	589,344	(16,037,305)	(17,822,246)	(23,327,707)	(23,327,707)	(23,327,707)	(23,327,707)

		(13,043,722.00)
		(6,521,861)
Cash to Fund Balance		**(61,593,238)** estimated fund balance drop at long point in Oct.
Ave % over last 4 years	62%	

10% increase in deficit	(23,240,182)	(46,230,421)	(60,578,515)	(67,752,562)
monthly change in fund balance		(22,990,239)	(14,348,094)	
Divide by 2 for mid month loss		(11,495,119)	(7,174,047)	

1.10	
Expected Solid Waste Cash Balance Oct 15th	16,074,105
Ave ISF Cash Balance (excludes Risk)	4,271,674
Cash balance drop	(47,406,782)
Convert deficit to fund balance/Min f/b	(75,972,408)

Policy for Administering Grants

Introduction

Maricopa County receives significant funding from federal, state and local agencies annually; however, it does not have a formal Policy to follow when applying for and receiving grant funds. In order to ensure that the County is fully and timely reimbursed for all allowable expenses associated with grants, it is imperative that Responsible Departments negotiate to consistent goals, closely monitor their expenditures and claim reimbursement in a consistent and timely manner.

This Policy shall serve as the framework for Responsible Departments to follow when applying for grants and negotiating the terms and conditions of the agreements. This Policy is not intended to discourage Responsible Departments from seeking grant funding as a means to support various services and programs. Rather, it is intended to provide consistent guidelines for grant administration to ensure optimum financial arrangements for Maricopa County and to enhance Board acceptance of grants conforming to this Policy.

Definitions

Dept. Overhead: refers to departmental costs incurred for the joint benefit of both grant and non-grant programs.

Grantor Agency: refers to a federal, state, local or private agency or organization, which provides the grant funding and/or grant funding oversight.

One-time Grants: refers to funding from a Grantor Agency, which is provided for a limited duration for a specified project or program. This type of grant may be provided to start a new program or service or for a program or service which has a limited life.

Ongoing Grants: refers to funding from a Grantor Agency, which is expected to be provided year after year for a specified program(s) or service(s).

Overhead (A-87): refers to costs, benefiting both grant and non-grant activities, allocated by the Department of Finance to all non-General Fund departments. An allocation is also calculated for Responsible General Fund departments to be included in departmental overhead.

Responsible Dept: refers to the department, office or agency under budgetary responsibility of the Board of Supervisors, which has direct oversight responsibility for the program(s) funded partially or totally with the grant funds. The elected official or department director of the Responsible Department shall act as the agent of the County for purposes of this policy.

Implementation

This policy will take effect immediately. Provisions under sections titled "FUNDING" and/or "OVERHEAD/INDIRECT COSTS (A-87 CHARGES)" will not apply to 1995-96 grants if the grant has already been submitted and/or approved by the Grantor Agencies. Grants which are in the application or negotiation stage of the process may continue; however, final acceptance of the grant must be approved by the Board.

Grant Submittal

While all grants must be accepted by the Board of Supervisors before funding can be expended, grant applications which fully comply with this Policy do not require Board approval at the time of submission for funding. Except as noted Sections D(1) and (2), applications for funding which deviate from this Policy (for any reason) shall require Board approval prior to submission. The County Administrative

Officer may approve exemptions to this policy with regards to indirect cost reimbursement. EXCEPTION: The Board of Supervisors shall be notified by any affected Responsible Department in an annual or more frequent presentation of their intent to apply for all ongoing grants which deviate from this Policy, the nature of the deviation(s) and the reason for it (i.e. the grantor agency or the terms of a specific grant prohibit charging overhead, etc.). Once acknowledged and approved by the Board that it continues to support applying for such grants(s), the Responsible Department will not be required to obtain Board approval prior to the submission for continued like funding from the same Grantor Agency. Nothing contained within this Section shall preclude a Responsible Department from seeking approval for both the submission and acceptance of award at the pre-submission stage, provided that all terms of the grant are consistent with the information presented to the Board.

Grants for the Judicial Branch in Maricopa County will be identified by the Presiding Judge of the Superior Court in an annual presentation to the Board of Supervisors. The presentation will reference the individual grants, and whether any of the provisions of the grants deviate from this Policy. After these grants have been reviewed and accepted by the Board of Supervisors, subsequent grants for that fiscal year from the same Grantor Agency with like provisions do not require the Board's review and acceptance of the grant. Subsequent grants from a new Grantor Agency will be transmitted to the Board of Supervisors for review and acceptance.

FUNDING

To improve cash management practices, it is the County's preference to receive funding on an advance basis instead of a reimbursement basis. Therefore, every effort is to be made by Responsible Departments to obtain advance funding from the Grantor Agency. This is especially critical for one-time grant funded programs/activities and where the County is advancing funds to nonprofit subcontractors. Responsible Departments with existing grant agreements are to contact their Grantor Agencies and attempt to renegotiate the terms of these agreements. Upon request, the Department of Finance will assist in negotiations with Grantor Agencies.

If funding is to be provided on a reimbursement basis, Responsible Department staff will note this in any submittal or correspondence to the Board of Supervisors. The Board may request staff to present the cost/benefits of accepting a reimbursement grant versus not accepting a particular grant. The cost/benefit analysis will take into account if the grant funded services are mandated. The analysis should also consider the impact of indirect cost recovery and advance funding requirements on the competitiveness in obtaining grant funding.

One-time Grants which are actually start-up grants for new programs or services will be so noted in the submittal to the Board of Supervisors. Program costs which Responsible Departments wish to continue once the grant funding has been depleted will be identified and reported to the Board of Supervisors at the time of submittal for consideration. The Responsible Department will present adequate analysis and information to the Board of Supervisors to assist the Board in deciding whether the County should fund expenses for the project or program from other County funds following the depletion of the grant funds.

Whenever permitted by the Grantor Agency, grants requiring County matching funds will first use County Overhead (A-87) as a match. If the required match exceeds County Overhead (A-87) or Overhead is not an allowable expense by the Grantor Agency, the Responsible Department shall inform the Board of Supervisors of the exception and estimate the relative financial in-kind impact.

CLAIMING

Responsible Departments will provide to the Department of Finance a copy of the grant agreement, including the award amount. Responsible Departments will record and track grant revenues and expenditures. Responsible Departments shall submit claims for either an advance or reimbursement to

the Grantor Agency as frequently as permitted under the grant agreement. Ideally, this will be no less frequent than monthly. At grant year end, each Responsible Department shall close out its respective grants. This includes preparing and submitting any required final reports to the Grantor Agency and either returning excess funds or requesting final reimbursement for the grant year. A copy of the final report shall be provided to the Department of Finance.

OVERHEAD/INDIRECT COSTS (A-87 CHARGES)

Annually, the Department of Finance will prepare or cause to be prepared a cost allocation plan consistent with Federal Circular A-87. The Department of Finance and the Office of Management and Budget will inform each Responsible Department of their share of the A-87 charges for that particular fiscal year. Generally, grants are to financially support 100% of their A-87 charges. On a year-by-year basis, a Responsible Department may request that the Board of Supervisors waive all or a portion of their A-87 charges for that fiscal year, for all or specific grantor agencies. (A waiver or disallowance of A-87 charges results in a General Fund subsidy for paying the support costs for the grant funded program.)

PURCHASE OF COMPUTING AND NETWORK SYSTEMS

To ensure compatibility and supportability of the County computing and network infrastructure, Responsible Departments are to consult with and obtain approval from the Chief Information Officer prior to purchasing any desired equipment. This applies to hardware, software and communications technologies including data, voice, video, image radio telemetry and facsimile purchased under the provisions of the County's Procurement Code. Departments in the Judicial Branch of Maricopa County will consult with the Chief Information Officer prior to any purchases under the Judicial Procurement Code to determine whether the purchase will require compatibility and supportability of the County computing and network infrastructure.

ACCOUNTING FOR GRANT FUNDED PROGRAMS

Effective July 1, 1995, each department will have its own fund designated for grant activities. This will permit both the Responsible Department and the Department of Finance to readily identify the cash balance of grant funded programs at any point during the fiscal year.

GRANT MONITORING BY DEPARTMENT OF FINANCE

The Department of Finance will monitor grant expenditures and revenues on a regular basis. At a minimum, the Department of Finance will:

- prepare and provide to the Responsible Departments a quarterly grant schedule. This schedule will include year to date revenues and expenditures and inception to date receivable or deferred revenue balance for each individual grant.
- ensure that grant expenditures do not exceed grant awards or available funding if balances are carried forward from a preceding year. This expenditure limit will be noted on the grant schedule and any grant that approaches the maximum available funding will be immediately identified. The Responsible Department will be contacted and all grants which are projected to exceed the expenditure limit will be reported to them and the Board of Supervisors.
- examine individual grant balances on a monthly basis to identify departments that are not requesting reimbursement from the Grantor Agency on a monthly basis. Responsible Departments which are not regularly claiming reimbursements will be contacted by the Department of Finance and directed to submit the appropriate documentation to the Grantor Agency.
- examine the final reports submitted by the Responsible Departments to ensure that indirect costs either identified in the County's A-87 Plan or approved by special action by the Board of Supervisors are being reported to and reimbursed by the Grantor Agency.

GENERAL SUPPORT FROM THE DEPARTMENT OF FINANCE

While each Responsible Department has staff assigned to monitor and report the financial activities of grants, the Department of Finance will provide general and technical oversight and monitoring of all grant funds.

INDIRECT COST POLICY FOR GRANT PROGRAMS

PURPOSE

To establish a standard policy and general procedures governing the receipt, recording and disposition of OMB Circular A-87 allowable indirect costs recovered from the grantors.

DEFINITIONS

Grants: transactions in which an entity transfers cash or other items of value to (or incurs a liability for) Maricopa County as a means of sharing program costs or otherwise reallocating resources to the recipients.

OMB Circular A-87: the Federal government circular that defines allowable indirect costs for federal programs.

Cognizant Agency: the Federal agency responsible for reviewing, negotiating, and approving cost allocation plans or indirect cost proposals developed under OMB Circular A-87 on behalf of all Federal agencies.

Indirect Costs: those costs incurred for a common or institution-wide objective that benefits more than one grant program or project. Such costs are not readily assignable to the cost objective specifically benefited.

County-wide Full Cost Allocation: used to allocate the full cost of running the County's Central Service Departments.

County-wide A-87 Indirect Costs: Central Service department costs, benefiting both grant and non-grant programs. These costs are allocated by the Department of Finance in accordance with OMB Circular A-87.

Central Service Departments: departments that support, manage, and maintain County operations (i.e. Finance, OMB, etc.)

Department A-87 Indirect Costs: departmental costs benefiting both grant and non-grant programs.

BACKGROUND

Currently there is no standard policy in effect for the treatment of recovered A-87 indirect costs from grants funds. All departments are required to charge their grant funds for A-87 indirect costs unless prohibited by the grant contract, law, or County Board of Supervisors approval.

POLICY

On an annual basis the Department of Finance prepares an A-87 County-wide indirect cost allocation plan. The Department of Finance is responsible for maintaining, updating and negotiating the County-wide A-87 plan with the cognizant agency, United States Department of Housing and Urban Development (HUD). The County's A-87 indirect costs plans are used as a means of equitably recovering indirect costs from both federal and non-federal grant programs. All departments receiving grant funds shall submit a written request to the Department of Finance-Grants Unit to prepare a Departmental A-87 cost allocation plan.

GENERAL FUND DEPARTMENTS

- ↔ All recovered Departmental A-87 costs from grants will be charged to the grant fund under subobject code 0880-01 and deposited into the department's General Fund operating agency under revenue source 0620-00.

- All recovered County-wide A-87 indirect costs from grants will be charged to the grant fund under subobject code 0880-01and deposited into the General Fund, agency 180, org 1810, revenue source 0320-00.

NON-GENERAL FUND DEPARTMENTS

- The Department of Finance-Grants Unit will prepare the County-wide monthly indirect cost charge (full indirect or A-87 indirect, as applicable) to the non-General Fund departments. The Department's operating agency will be charged under subobject code 0880-01 and revenue will be deposited into the General Fund, agency 180, org 1810, revenue source 0620-00.
- All recovered Departmental A-87 indirect costs from grants will accumulate in the Department's operating agency, subobject 0880-01 will be expensed to the Department's grant agency, subobject code 0880-01.
- All recovered County-wide A-87 costs from grants will be treated as a transfer of expenses from the Department's operating agency, subobject 0880-01, to the Department's grant agency, subobject code 0880-01.

The above accounting strings are subject to change by the Department of Finance, and departments will be notified as necessary.

In some cases the grantor may limit the recovery of indirect costs at a percentage less than the combined Departmental and County-wide A-87 indirect rate. In these cases, the Departmental A-87 rate shall be satisfied first. Any remaining funds will then be applied to the County-wide A-87 rate.

PROCEDURES

Both recoverable and unrecoverable estimated A-87 indirect costs should be fully disclosed and quantified on the Board agenda and included in the local match if allowable. This information enables the Board of Supervisors to have a clear understanding of the financial impact on Maricopa County for each individual grant/program.

Prior to submission to the Board of Supervisors, a copy of all grant applications and contracts must be submitted to the Department of Finance-Grants Unit to ensure compliance with this policy.

Departments are required to prepare journal vouchers to charge grants for the eligible A-87 costs through the previous month end. The journal voucher must be submitted to the Department of Finance-Grants Unit for approval. Indirect cost allocations will be monitored by the Department of Finance-Grants Unit, as part of the Grant Monitoring Procedures.

SUMMARY

This policy will ensure that all indirect costs are handled in a fair and consistent manner regarding the receipt, recording and/or the disposition in accordance with the applicable grant contract and laws.

GENERAL GOVERNMENT POLICY

PURPOSE

The purpose of this policy is to augment existing budget policies and procedures to provide for consistent practice throughout the County.

BUDGETED REVENUES

The revenues budgeted in the General Government budget are revenues that benefit all General Fund responsible departments and not a particular department or program. These revenues include:

- Real Estate Taxes collected in the Treasurer's Department
- Anticipated Grants from outside sources
- State Shared Revenue - Sales Tax from the State
- State Shared Revenue - Auto Lieu from the State
- Cable TV Application Fees for franchise agreements with the County
- Environmental Cleanup - Special Revenue Fund
- Liquor Licenses fees
- Other Miscellaneous Revenue as appropriate.

BUDGETED EXPENDITURES

The expenditures budgeted in the General Government budget are general, County responsible expenses, which do not relate directly to a particular department, or which benefit the County as a whole. These expenses include six general areas:

General Fund Financial Programs, which include

- Contingencies
- Interest Expense
- Other General Fund Programs (Such As Tuition Reimbursement, Technology Issues, Justice Coordination, ISF's, Etc.)

Shared County Costs, which include

- Taxes and Assessments
- Memberships
- Environmental Cleanup

Capital Improvement Project Expenses, which include

- Major Maintenance
- ADA Projects

Legal Expenses, which include

- Tax Appeal Cases
- Judgements
- Legal Professional Services
- Indigent Representation Cost (Such As: Dependency, Rule 11, Etc.)

One-Time Accumulated Fund Balance Expenditures, which include

- Major Capital Outlay and Improvements
- Technology Related Expenses

Other Programs/Departments, which include

- Burial of Indigents
- Other Non-Profit Support
- Accommodation Schools Support
- Co-op Extension Support

PROCEDURES

BUDGET PROCESS

General Government will follow all General Fund budgeting guidelines including the approval process established by the Board of Supervisors. The Office of Management and Budget, along with the County Administrative Officer, will be responsible for developing the General Government budget for each fiscal year.

APPROVAL PROCESS FOR EXPENSES

The Chief Resource Officer must authorize all expenditures prior to processing. This authority has been delegated to the manager responsible for the applicable low org within General Government. Once the expenditure is approved for payment out of the General Government budget by the responsible party, the payment may occur. If the expenditure is not approved, it will be returned and absorbed within the original department budget.

CONTINGENCY FUND

If a contingency fund is adopted in the General Government budget during a fiscal year, General Fund departments can request funding for expenditures or unfunded projects. These requests must be handled via an agenda item, and submitted by the responsible managerial office. These requests must then be approved by the Board of Supervisors. The Chief Resource Officer or the designated responsible manager will monitor the expenditures charged to the General Government budget to ensure that the charges posted do not exceed the approved dollars. The Chief Resource Officer or designated responsible manager will approve the item for payment if the financial information and dollar amounts are correct.

AUTHORITY/RESPONSIBILITY

The administration and maintenance of the General Government budget is the responsibility of the Office of Management & Budget. Expenditures which are being charged to General Government must be approved by the Chief Resource Officer or designated responsible manager to ensure that the expenditures are budgeted.

All revenue and expenses which are not budgeted in the current fiscal year budget must be approved by the County Administrative Officer and the Board of Supervisors via an agenda item.

GENERAL FUND VEHICLE REPLACEMENT POLICY

INTRODUCTION

This Policy is designed to provide departments with the guidelines for replacement of existing vehicles used by general fund departments that were initially purchased with general fund resources.

BACKGROUND

Equipment replacement must be planned and approval for replacement received through the budget process. The Equipment Services Department has the responsibility to plan for replacement needs in conjunction with the County departments. During development of each fiscal year budget, the Office of Management and Budget (OMB) reviews requests received from departments for replacement of existing vehicles. In determining the amount of funding required, only the cost to replace existing vehicles with their equivalents is considered. Upgrades and additional new vehicles may not be charged to the vehicle replacement budget.

The Sheriff's Office equipment replacement schedule will be discussed and approved during the annual budget process. Due to the unique nature of the functions of the Sheriff's Office, the equivalent replacements and upgrades may be changed to meet departmental needs, if the costs remain within budget targets However these changes will be discussed with OMB prior to proceeding to ensure costs are appropriate.

GUIDELINES

The department, working with Equipment Services, prepares a needs assessment to determine which vehicles require replacement for upcoming fiscal years.

Vehicle replacement will be funded only for the current equivalent equipment class, make, model and equipment extras.

Upgrades are not funded under the vehicle replacement budget. If a department determines upgrades are necessary, the department has two options: (a) pay for the upgrades from the department's current operating budget; or (b) request upgrades and additions during the development of the departmental budget.

If the full cost of replacement is actually lower than originally estimated, the savings will revert to the general fund reserve for accidents and overruns. Savings do not revert to the department with the exception of the Sheriff's Office Replacement Fund.

Possible cost overruns will not be charged to the department. These will be absorbed by the vehicle replacement budget.

OMB must approve all charges to the vehicle replacement budget.

EXCEPTIONS

If, during the replacement process, the department requires changes to the original vehicle replacement request, the department must request reconsideration of their initial vehicle replacement plan. The criteria OMB will consider during the review of the department's revised plan includes funding and the impact on current and future costs for maintenance, operation and replacement. To assist OMB in performing a full analysis of the revised replacement plan, departments are requested to provide:

- A justification statement which supports changes to be in the best interest of Maricopa County citizens, enhances services provided to the citizens and benefits the County overall. This statement can also include information on changes in service levels which require the use of a different vehicle class, the

impact on current and future costs for maintenance, operation and replacement as well as information on funding.

- ↔ A spreadsheet which reflects the current vehicle replacement schedule with costs and the proposed vehicle schedule with costs. The spreadsheet needs to reflect the increase or decrease of cost for each vehicle and an explanation for the cost change.
- ↔ A complete justification for any equipment additions to the replacement vehicles and how these equipment additions enhance the service levels being provided to Maricopa County citizens.
- ↔ OMB will review the request and provide the department and Equipment Services with final approval or disapproval of the proposed change to the department's equipment vehicle replacement plan within 3 working days of receipt.

OBJECT CODE LISTING/DEFINITIONS

FY 2001-02 Revenue Object and Sub-Object Codes

Objt	Sub-Objt	Description	Comments
601	**00**	**PROPERTY TAXES**	Amounts collected on property taxes assessed on real and secured and unsecured personal property.
	01	*REAL PROPERTY TAXES - CURRENT*	
	02	*REAL PROPERTY TAXES - PRIOR*	
	03	*PERSONAL PROPERTY TAXES - CURRENT*	
	04	*PERSONAL PROPERTY TAXES - PRIOR*	
605	**00**	**TAX PENALTIES & INTEREST**	Amounts collected as penalties for delinquent tax payments, and the interest charged on delinquent taxes from the due date to the date of actual payment.
606	**00**	**SALES TAXES**	Amounts collected for a sales tax levied by the County.
610	**00**	**LICENSES & PERMITS**	Revenues from businesses and occupations that must be licensed before doing business or licenses and permits levied according to benefits presumably conferred by the license or permit.
	01	*LIQUOR LICENSES*	
	02	*PAWN SHOP LICENSES*	
	03	*PEDDLERS LICENSES*	
	04	*AIR POLLUTION PERMITS*	
	05	*ANIMAL LICENSES*	
	06	*BUILDING SAFETY PERMITS*	
	07	*ENVIRONMENTAL PERMITS*	
	08	*FLOOD CONTROL LICENSES*	
	09	*MARRIAGE LICENSES*	
	10	*MOBILE HOME MOVING PERMIT*	
	11	*MOBILE HOME USE PERMIT*	
	12	*PLANNING VARIANCE PERMIT*	
	13	*PUBLIC HEALTH ENG PERMIT*	
	14	*COUNTY RIGHT OF WAY USE*	
615	**00**	**GRANTS**	Contributions or gifts of cash or other assets from the federal and/or state government to be used or expended by the County for a specified purpose, activity, or facility.
	01	*FEDERAL*	
	02	*STATE*	
	03	*OTHER GRANTS*	
620	**00**	**OTHER INTERGOVERNMENTAL**	Other non-grant revenues levied by the federal or state government and shared with the County on a predetermined basis.
	01	*FEDERAL SHARED REVENUE*	
	02	*OTHER SHARED REVENUE*	
	03	*FEDERAL SHARE OF COSTS*	
	04	*STATE SHARED REVENUE*	
	05	*STATE SHARE OF COSTS*	
	06	*OTHER GOVT SHARE OF COSTS*	
621	**00**	**PAYMENTS IN LIEU OF TAXES**	Payments from other governments or other local units/organizations for owned properties falling within the County's geographical boundaries on which it cannot levy property taxes.
	01	*SALT RIVER PROJECT*	
	02	*FEDERAL*	
	03	*STATE*	
625	**00**	**STATE SHARED SALES TAX**	Transaction Privilege Taxes levied by the state government and shared with the County, based on a statutory distribution formula.
626	**00**	**STATE SHARED HIGHWAY USER REVENUE**	Taxes levied by the state government on motor fuel consumption and other transportation-related items, and shared with the County based on a statutory distribution formula.

FY 2001-02 Revenue Object and Sub-Object Codes

Objt	Sub-Objt	Description	Comments
630	**00**	**STATE SHARED VEHICLE LICENSE TAX**	Tax levied by the state government based on the assessed value of motor vehicles and shared with the County based on a statutory distribution formula.
635	**00**	**OTHER CHARGES FOR SERVICES**	Various types of County charges for services and other related activities.
	01	*CABLE TV RECEIPTS FEE*	
	02	*GARNISH & SUPPORT FEES*	
	03	*TAX SALE FEES*	
	04	*CABLE TV-APPLICATION FEE*	
	05	*CERTIFICATIONS*	
	06	*COURT FEES*	
	07	*CONSTABLE FEES*	
	08	*FIDUCIARY FEES*	
	09	*JURY FEES*	
	10	*LEGAL SERVICES*	
	11	*PASSPORTS*	
	12	*PROBATE FEES*	
	13	*RECORDING FEES*	
	14	*RECORD AUTOMATION SURCHARGE*	
	15	*SUBDIVISION FEES*	
	16	*ZONING CLEAR REVIEW FEES*	
	17	*ZONING APPLICATION*	
	18	*ROOM & BOARD-PROBATION*	
	19	*KENNEL FEES*	
	20	*VITAL STATISTICS*	
	21	*CAMPGROUND RESERVE FEES*	
	22	*TARGET RANGE FEES*	
	23	*PARK ENTRANCE FEES*	
	24	*REC ACTIVITIES FEES*	
	25	*BUILDING PLAN REVIEWS*	
	26	*AUTOPSIES*	
	27	*INDIGENT DEFENSE REVENUES*	
	28	*PROBATION SERVICE FEES*	
	29	*SPECIAL LAW ENFORCE SERVICE*	
	30	*DAMAGE RECOVERY*	
	31	*LANDFILL CHARGES*	
	32	*INSURANCE PREMIUMS*	
	33	*COUNTY PREMIUM HLTH/LIFE*	
	34	*EMPLOYEE PREMIUM HLTH/LIFE*	
636	**00**	**INTERNAL SERVICE CHARGES**	Revenue collected by internal service fund departments of the County for centralized internal service operations, (telecom, equipment services, reprographics, etc…)
637	**00**	**FINES & FORFEITS**	Amounts collected for a compliance violation of any applicable laws, policy or other authoritative rule or amounts collected through confiscation.
	01	*CIVIL SANCTIONS-TRAFFIC*	
	02	*COURT FINES*	
	03	*LIBRARY FINES*	
	04	*ANTI-RACKETEERING FINES*	
	05	*DIVERSION FINE*	
638	**00**	**PATIENT SERVICES REVENUE**	Charges for patients and third-party reimbursers for healthcare related services.
	01	*REVENUE DEDUCTIONS*	
645	**00**	**INTEREST EARNINGS**	Revenue from holdings invested for earning purposes.
650	**00**	**MISCELLANEOUS REVENUE**	Any and all revenue that cannot be reasonably classified to another specific revenue code.
	01	*BUILDING RENTALS*	
	02	*EQUIPMENT RENTALS*	

FY 2001-02 Revenue Object and Sub-Object Codes

Objt	Sub-Objt	Description	Comments
	03	*PAY PHONE RECEIPTS*	
	04	*VENDING MACHINE RECEIPTS*	
	05	*OTHER RENTS & COMMISSIONS*	
	06	*SALE OF BOOKS/COPIES/ETC*	
	07	*SALE OF FIXED ASSETS*	
	08	*SALE FOOD BULK NOURISHMT*	
	09	*SALE OF POSTAGE*	
	10	*SALE OF DATA INFORMATION*	
	11	*INSURANCE RECOVERIES*	
	12	*CASH OVER/SHORT*	
	13	*DONATIONS/CONTRIBUTIONS*	
	14	*BAD CHECK FEES (NSF)*	
651	**00**	**GAIN ON FIXED ASSETS**	
652	**00**	**PROCEEDS FROM FINANCING**	Revenues from a Board-approved debt financing obligation for a specific purpose.
	01	*CAPITAL LEASE PROCEEDS*	
	02	*CERT OF PART PROCEEDS*	
	03	*BOND PROCEEDS*	
680	**00**	**TRANSFERS IN**	Inflow of monies transferred between funds within the County.

FY 2001-02 Expenditure Object and Sub-Object Codes

Objt	Sub-Objt	Description	Comments
701	**00**	**REGULAR PAY**	Gross salary and wages for personal services rendered by regular full and part-time employees.
	01	*FULL TIME REGULAR SALARIES*	
	02	*PERMANENT PART TIME*	
	03	*OTHER SALARIES & WAGES*	
	04	*COMPENSATORY TIME*	
	05	*HOLIDAY PAY*	
	06	*VACATION PAY*	
	07	*JURY DUTY*	
	08	*ADMINISTRATIVE LEAVE WITH PAY*	
	09	*ON-THE-JOB INJURY LEAVE*	
	10	*MILITARY LEAVE*	
	11	*SICK LEAVE*	
705	**00**	**TEMPORARY PAY**	Gross salary and wages for temporary employees.
710	**00**	**OVERTIME**	Overtime salary and wages for personal services rendered by regular full-time employees.
750	**00**	**FRINGE BENEFITS**	Amounts paid by the County on behalf of employees.
	01	*FICA*	
	02	*MEDICARE TAX*	
	03	*ELECTED OFFICIALS RETIREMENT*	
	04	*CORRECTION OFFICERS RETIREMENT*	
	05	*PUBLIC SAFETY RETIREMENT*	
	06	*STATE RETIREMENT PLAN*	
	07	*DENTAL PLAN*	
	08	*NATIONAL DENTAL*	
	09	*HEALTH SELECT PLAN*	
	10	*CIGNA HEALTH PLAN*	
	11	*MANUFACTURERS LIFE*	
	12	*ON-THE-JOB INJURY INSURANCE*	
	13	*UNEMPLOYMENT INSURANCE*	
	14	*BUS FARE SUBSIDY PLAN*	
	15	*ASRS LONG TERM DISABILITY*	
	16	*INVESTIGATOR RETIREMENT*	
	17	*DELTA DENTAL*	
	18	*RELIASTAR LIFE*	
	19	*MED/DENTAL WAIVER*	
790	**00**	**OTHER PERSONAL SERVICES**	Miscellaneous employee payments and/or adjustments not considered regular employee compensation.
	01	*PRODUCTION BONUS*	
	02	*DIFFERENTIALS*	
	03	*WORKING CONDITION*	
	04	*WEEKEND PREMIUM*	
	05	*STANDBY PAY*	
	06	*REGULAR OVER BUDGET*	
	07	*PERFORMANCE INCENTIVE AWARD*	
	08	*BUDGET DEFERRED HOURS PAID*	
	09	*LUMP SUM PAYMENT*	
	10	*EMPLOYEE SUGGESTION AWARD*	
	11	*AWARDS PROGRAM CREDIT*	
	12	*OTHER ADJUSTMENTS*	
795	**00**	**PERSONAL SERVICES ALLOC.-OUT**	Used to allocate personal service charges to another fund/department.
796	**00**	**PERSONAL SERVICES ALLOC.-IN**	Used to allocate personal service charges from another fund/department.
801	**00**	**GENERAL SUPPLIES**	Amounts paid for consumable operational supply items.
	01	*AUTO-GAS OIL LUBE*	
	02	*AUTO-TIRES TUBES BATTERY*	
	03	*OTHER AUTOMOTIVE SUPPLY*	

FY 2001-02 Expenditure Object and Sub-Object Codes

Objt	Sub-Objt	Description	Comments
	04	*BEDDING & LINEN*	
	05	*CLEANING & JANITORIAL*	
	06	*CLOTHING/UNIFORMS*	
	07	*TECHNOLOGY SUPPLIES*	
	08	*SOFTWARE*	
	09	*EDUCATIONAL SUPPLIES*	
	10	*ENVIRONMENTAL SUPPLIES*	
	11	*FOOD-PERISHABLE*	
	12	*FOOD-PREPARATION*	
	13	*FOOD-NON PERISHABLE*	
	14	*FOOD-SPECIAL FUNCTIONS*	
	15	*FOOD-NOURISHMENTS*	
	16	*KITCHEN & DINING SUPPLIES*	
	17	*LANDSCAPING SUPPLIES*	
	18	*OFFICE SUPPLIES*	
	19	*RECREATIONAL SUPPLIES*	
	20	*SAFETY APPAREL*	
	21	*SMALL TOOLS & EQUIPMENT*	
	22	*FURNITURE UNDER $1000*	
	23	*LAUNDRY SUPPLIES*	
	24	*PROCUREMENT CARD*	
	25	*BOOK/PAMPHLETS/SUBSCRIPTIONS*	
	26	*AUTOMOTIVE R&M SUPPLIES*	
	27	*BUILDING R&M SUPPLIES*	
	28	*COMMUNICATION R&M SUPPLIES*	
	29	*ELECTRICAL R&M SUPPLIES*	
	30	*GROUNDS R&M SUPPLIES*	
	31	*HEAT/LIGHT/COOL R&M SUPPLIES*	
	32	*OFFICE R&M SUPPLIES*	
	33	*PLUMBING R&M SUPPLIES*	
	34	*ROAD R&M SUPPLIES*	
	35	*OTHER R&M SUPPLIES*	
802	**00**	**MEDICAL SUPPLIES**	Amounts paid for consumable healthcare operational supply items.
	01	*DENTAL SUPPLIES*	
	02	*LABORATORY SUPPLIES*	
	03	*LAB-REAGENTS & MEDIA*	
	04	*LAB-CONSUMABLES*	
	05	*RADIOLOGY SUPPLIES*	
	06	*X-RAY FILM*	
	07	*X-RAY CONTRAST & MEDIA*	
	08	*PHARMACEUTICALS*	
	09	*BLOOD & PLASMA SUPPLIES*	
	10	*ANESTHETIC SUPPLIES*	
	11	*OXYGEN & OTHER GASES*	
	12	*RADIOACTIVE SUPPLIES*	
	13	*O R INSTRUMENTS*	
	14	*MEDICAL R&M SUPPLIES*	
803	**00**	**FUEL**	
804	**00**	**NON-CAPITAL EQUIPMENT**	Amounts paid for items not considered general or medical supplies, that have a useful life of one year or more but cost less than $5,000 per item.
	01	*COMMUNICATIONS EQUIPMENT*	
	02	*CONS EQUIP NON-MOTORIZED*	
	03	*EDUCATION/REC EQUIPMENT*	
	04	*ENGR/SCIENTIFIC EQUIPMENT*	
	05	*KITCHEN/LAUNDRY EQUIPMENT*	
	06	*HEAT/COOL/LIGHT EQUIPMENT*	
	07	*MEDICAL/LAB EQUIPMENT*	
	08	*OFFICE FURNITURE/EQUIPMENT*	
	09	*SHOP EQUIPMENT*	

FY 2001-02 Expenditure Object and Sub-Object Codes

Objt	Sub-Objt	Description	Comments
	10	*WEAPONS\GUNS*	
	11	*COMPUTER EQUIPMENT*	
	12	*FURNITURE OVER $1,000*	
810	**00**	**LEGAL SERVICES**	Professional legal services rendered by individuals not on the County payroll and/or other legal service related costs.
	01	*PARALEGAL/STUDENT TIME*	
	02	*ATTORNEYS CRIM INDIG-COURT*	
	03	*ATTORNEYS NON-CRIMIN COURT*	
	04	*ATTORNEYS-JUVENILE COURT*	
	05	*ATTORNEYS OTHER NON-COURT*	
	06	*EXPERT WITNESS FEES/EXPENSE*	
	07	*EYE WITNESS FEES/EXPENSE*	
	08	*INTERPRETER FEES/EXPENSE*	
	09	*VISITING JUDGES FEES*	
	10	*MENTAL EXAMINATION FEES*	
	11	*RULE 11 EXAM*	
	12	*RULE 26.5 EXAM*	
	13	*DEPOSITION REPORT SERVICE*	
	14	*PRELIM HEARING/GRAND JURY*	
	15	*TRIALS REPORT SERVICE*	
	16	*APPEALS TRANSCRIPTION*	
	17	*DEPOSITIONS TRANS SERVICE*	
	18	*PRELIM HEAR/GRAND JURY TR S*	
	19	*MISCELLANEOUS TRANSCRIPT*	
	20	*JURY FEES*	
	21	*JURY LODGING*	
	22	*JURY MEALS*	
	23	*JURY MILEAGE*	
	24	*ARBITRATION EXPENSE*	
	25	*JUDGEMENTS/SETTLEMENTS*	
	26	*LITIGATION EXPENSE*	
	27	*MERIT SYSTEM HEARING EXPENSE*	
	28	*INVESTIGATION EXPENSE-COURT IN*	
	29	*INVESTIGATION TIME*	
	30	*INVESTIGATION EXPENSE-OTHER*	
	31	*LEGAL NOTICE PUBLICATION*	
811	**00**	**HEALTH CARE SERVICES**	Professional health care services rendered by individuals not on the County payroll and/or other healthcare service related costs.
	01	*NURSES*	
	02	*MENTAL HEALTH SERVICES*	
	03	*DENTISTS*	
	04	*PHYSICIANS*	
	05	*CONTRACT MEDICAL PROVIDER*	
	06	*HOSPITAL/MEDICAL SVCS*	
	07	*PRIMARY CARE SERVICES*	
	08	*THERAPY SERVICES*	
	09	*RADIOLOGY SERVICES*	
	10	*EMERGENCIES*	
	11	*PRESCRIPTIONS*	
	12	*LABORATORY SERVICES*	
	13	*TRANSPORTATION/AMBULANCE*	
	14	*PATIENT TRANSPORT SVCS-MMC*	
812	**00**	**OTHER SERVICES**	Amounts expended for services rendered by individuals not on the County payroll and/or other service related costs that are not legal and healthcare related.
	01	*ACCOUNTING & AUDITING*	
	02	*ACTUARIAL*	
	03	*ADMINISTRATIVE SERVICES*	
	04	*HSA ALLOCATION*	
	05	*ARCHITECTURAL*	
	06	*APPRAISAL SERVICES*	

FY 2001-02 Expenditure Object and Sub-Object Codes

Objt	Sub-Objt	Description	Comments
	07	*CONSULTING & MANAGEMENT*	
	08	*BROKER FEES*	
	09	*EDUCATORS & TRAINERS*	
	10	*ENGINEERING*	
	11	*TECHNOLOGY CONSULTING*	
	12	*SECURITY GUARD SERVICES*	
	13	*CLAIMS ADMIN SERVICE FEE*	
	14	*ARCOR PERSONNEL SERVICES*	
	15	*ELECTION WORKERS OUTSIDE*	
	16	*LAUNDRY/DRY CLEANING SVCS*	
	17	*PERSONNEL HIRE/TEST SVCS*	
	18	*TEMPORARY HELP OUTSIDE*	
	19	*COLLECTION FEES*	
	20	*JTPA - OCCUPATIONAL/VOCATIONAL*	
	21	*JTPA - OJT*	
	22	*GP - AUTO LIABILITY*	
	23	*GP - GENERAL LIABILITY*	
	24	*GP - MEDICAL MALPRACTICE*	
	25	*OTHER INSURANCE*	
	26	*AUTO PHYSICAL DAMAGE CLAIMS*	
	27	*AUTO LIABILITY CLAIMS*	
	28	*ENVIRONMENTAL LIAB CLAIMS*	
	29	*BOILER INSURANCE*	
	30	*COURSE CONST INSURANCE*	
	31	*GENERAL LIABILITY CLAIMS*	
	32	*GENERAL LIABILITY INSURANCE*	
	33	*WORKMENS COMP INDEMNITY*	
	34	*WORKMENS COMP INSURANCE*	
	35	*WORKMENS COMP MEDICAL*	
	36	*DENTAL INSURANCE*	
	37	*DISABILITY INSURANCE*	
	38	*HEALTH CLAIMS*	
	39	*HEALTH INSURANCE*	
	40	*INDIVIDUAL/BLANKET BONDS*	
	41	*UNEMPLOYMENT CLAIMS*	
	42	*PROPERTY CLAIMS*	
	43	*PROPERTY INSURANCE*	
	44	*MALPRACTICE CLAIMS*	
	45	*MALPRACTICE INSURANCE*	
	46	*LIFE INSURANCE*	
	47	*MENTAL HEALTH PROGRAM*	
	48	*NOTARY BONDS*	
	49	*SIGHT CARE*	
	50	*PRINTING-BINDING-DUPLICATION*	
	51	*TAX SALE PUBLICATION*	
	52	*OTHER PUBL & ADV EXPENSE*	
	53	*RECORDS MANAGEMENT SERVICES*	
	54	*MEMBERSHIPS/CERT/LICENSE*	
820	**00**	**OPERATING LEASES & RENTS**	Payments for operating leases and rents, excluding capital leases (see 950-DEBT SERVICE).
	01	*RENT*	
	02	*AUTOMOBILE RENT*	
	03	*BUILDING RENT*	
	04	*SPECIAL FUNCTION RENT*	
	05	*COPYING EQUIPMENT RENT*	
	06	*COMMUNICATION EQUIP RENT*	
	07	*DATA PROCESSING EQUIP RENT*	
	08	*GROUNDS/LAND RENT*	
	09	*MEDICAL EQUIPMENT RENT*	
	10	*OFFICE EQUIPMENT RENT*	

FY 2001-02 Expenditure Object and Sub-Object Codes

Objt	Sub-Objt	Description	Comments
825	**00**	**REPAIRS & MAINTENANCE**	Amounts paid for repairing or maintaining buildings, structures, improvements, or equipment.
	01	*AUTOMOTIVE R & M*	
	02	*BUILDING R & M*	
	03	*CONSTRUCTION EQUIPMENT R&M*	
	04	*COMMUNICATION EQUIPMENT R&M*	
	05	*DATA PROCESSING EQUIP R&M*	
	06	*GROUNDS R&M*	
	07	*HEAT/LIGHT/COOL R&M*	
	08	*MEDICAL/LAB EQUIPMENT R&M*	
	09	*COPYING EQUIPMENT R&M*	
	10	*OFFICE EQUIPMENT R&M*	
	11	*JANITORIAL SERVICES*	
830	**00**	**INTERGOVERNMENTAL PAYMENTS**	Contributions, aid or other amounts paid to other governmental entities for programs and/or other agreed upon contracts and arrangements.
	01	*TAXES & ASSESSMENTS*	
	02	*MANDATED HEALTH CARE PAYMENTS*	
839	**00**	**INTERNAL SERVICE CHARGES**	Amounts charged by internal service departments of the County to other departments.
	01	*TELECOM DISCRETIONARY*	
	02	*COUNTY COUNSEL*	
	03	*BASE LEVEL EQ SERVICES CHARGES*	
	04	*RISK MANAGEMENT*	
	05	*BASE LEVEL TELECOM*	
	06	*TELECOM WIRELESS SYSTEMS*	
	07	*REPROGRAPHICS*	
	08	*MOTOR POOL*	
842	**00**	**TRAVEL & EDUCATION**	Amounts paid for any and all costs related to travel, training and education of employees.
	01	*COUNTY SPONSORED TRAINING*	
	02	*AIRLINE/BUS/TAXI*	
	03	*MEALS*	
	04	*LODGING*	
	05	*EVENT COST*	
	06	*MILEAGE ALLOWANCE*	
	07	*EDUCATION*	
	08	*SEMINAR FEES*	
	09	*INVESTIGATIVE TRAVEL*	
	10	*WITNESS TRAVEL*	
	11	*PRISONER/COURT WARD TRAVEL*	
843	**00**	**POSTAGE/FREIGHT/SHIPPING**	Amounts paid for mailing costs and other incidental costs associated with the movement of goods.
	01	*FREIGHT*	
	02	*MOVING SERVICES*	
	03	*POSTAGE*	
	04	*SHIPPING*	
	05	*COURIER SERVICES*	
845	**00**	**SUPPORT & CARE OF PERSONS**	Amounts paid to administer the County's fiduciary care responsibilities.
	01	*BURIAL OF INDIGENTS*	
	02	*PERSONAL CARE*	
	03	*HOME MEALS SERVICE*	
	04	*JTPA- FINANCIAL ASST.(NBP/NRP)*	
	05	*NURSING HOMES*	
850	**00**	**UTILITIES**	Amounts paid for the cost of any and all utility charges and/or related disposition of utility products.
	01	*MICROWAVE*	
	02	*U S WEST CHARGES*	
	03	*LONG DISTANCE CHARGES*	

FY 2001-02 Expenditure Object and Sub-Object Codes

Objt	Sub-Objt	Description	Comments
	04	*OTHER COMMUNICATION SERVICES*	
	05	*ELECTRICITY*	
	06	*NATURAL/PROPANE GAS*	
	07	*REFUSE REMOVAL*	
	08	*SEWAGE DISPOSAL*	
	09	*WATER*	
	10	*INFECTIOUS WASTE DISPOSAL*	
855	**00**	**INTEREST EXPENSE**	Interest charges for negative cash and investment balances.
865	**00**	**DEPRECIATION**	Expense charged for the loss of value of an asset as a result of its use.
880	**00**	**TRANSFERS OUT**	Movement of monies between (outflow) funds within the County.
	01	*CENTRAL SERVICE COST ALLOC*	
890	**00**	**LOSS ON FIXED ASSETS**	
910	**00**	**LAND**	Amounts paid for the acquisition of land or any charges necessary to prepare the land for use.
	01	*LAND ACQUISITION-ROW*	
	02	*LAND ACQUISITION-OTHER*	
	03	*RELOCATION-FACILITIES*	
915	**00**	**BUILDINGS & IMPROVEMENTS**	Amounts paid for the acquisition of buildings or charges necessary to prepare the building for use. Do not record amounts paid for normal repair and maintenance.
	01	*CONSTRUCTION WORK IN PROGRESS*	
	02	*ALTERATIONS/IMPROVEMENTS*	
920	**00**	**CAPITAL EQUIPMENT**	Amounts paid for the acquisition of non-vehicle related equipment costing more than $5,000.
	01	*COMM CAP EQUIPMENT*	
	02	*CONST CAP EQUIPMENT*	
	03	*ED/REC CAP EQUIPMENT*	
	04	*ENG/SCI CAP EQUIPMENT*	
	05	*KIT/LNDRY CAP EQUIPMENT*	
	06	*HT/CL/LT CAP EQUIPMENT*	
	07	*MED/LAB CAP EQUIPMENT*	
	08	*SHOP CAP EQUIPMENT*	
	09	*COMPUTER CAP EQUIPMENT*	
930	**00**	**VEHICLES & CONSTRUCTION EQUIP.**	Amounts paid for the acquisition of any and all types of vehicles costing more than $5,000.
	01	*CONSTRUCTION VEHICLES*	
	02	*TRAILERS*	
	03	*OTHER MECHANIZED*	
	04	*TRUCKS*	
	05	*WATERCRAFT*	
	06	*AIRCRAFT\HELICOPTERS*	
	07	*PASSENGER VEHICLES*	
940	**00**	**INFRASTRUCTURE**	Amounts paid for County infrastructure, such as streets, roads, tunnels, drainage systems, water and sewer systems, dams and lighting systems.
950	**00**	**DEBT SERVICE**	Amounts paid to satisfy County debt financing obligations, including capital leases. A capital lease is a financing that transfers ownership of the property to the County at the end of the lease term, contains a bargain purchase option, covers a lease term that is equal to 75% or more of the leased asset's useful life, or requires lease payments equal to at least 90% of the leased asset's market value.
	01	*PRINCIPAL - BOND*	
	02	*INTEREST-BOND*	
	03	*PRINCIPAL - COP*	

FY 2001-02 Expenditure Object and Sub-Object Codes

Objt	Sub-Objt	Description	Comments
	04	*INTEREST - COP*	
	05	*PRINCIPAL - CAPITAL LEASE*	
	06	*INTEREST - CAPITAL LEASE*	

OBJECT CODE MAPPING (FY 2000-01 TO FY 2001-02)

FY 2000-01 to FY 2001-02 Object and Sub-Object Mapping
Revenue

FY 2000-01:			FY 2001-02:		
OBJT	SUB-OBJT	NAME	OBJT	SUB-OBJT	NAME
0601	00	REAL PROPERTY TAXES	601	00	PROPERTY TAXES
0601	02	REAL PROP TAXES - CURR YEAR	601	01	*REAL PROPERTY TAXES - CURRENT*
0601	03	REAL PROP TAXES - PRIOR YEAR	601	02	*REAL PROPERTY TAXES - PRIOR*
0602	00	PERSONAL PROPERTY TAXES	601	00	PROPERTY TAXES
0602	02	PERS PROP TAXES CURR YEAR	601	03	*PERSONAL PROPERTY TAXES - CURRENT*
0602	03	PERS PROP TAXES PRIOR YEARS	601	04	*PERSONAL PROPERTY TAXES - PRIOR*
0603	00	PAYMENTS IN LIEU OF TAXES	621	00	PAYMENTS IN LIEU OF TAXES
0603	01	PILT - SALT RIVER PROJECT	621	01	*SALT RIVER PROJECT*
0603	02	PILT - FEDERAL	621	02	*FEDERAL*
0605	00	TAX PENALTIES & INTEREST	605	00	TAX PENALTIES & INTEREST
0605	02	PENALTIES ON DELINQUENT TAXES	605	00	TAX PENALTIES & INTEREST
0606	00	SALES TAXES	606	00	SALES TAXES
0606	02	STADIUM DISTRICT CAR RENTAL	606	00	SALES TAXES
0610	00	LICENSES AND PERMITS	610	00	LICENSES & PERMITS
0610	02	LIQUOR LICENSES	610	01	*LIQUOR LICENSES*
0610	03	PAWN SHOP LICENSES	610	02	*PAWN SHOP LICENSES*
0610	04	PEDDLERS LICENSES	610	03	*PEDDLERS LICENSES*
0610	05	AIR POLLUTION PERMITS	610	04	*AIR POLLUTION PERMITS*
0610	06	ANIMAL LICENSES	610	05	*ANIMAL LICENSES*
0610	07	BUILDING SAFETY PERMITS	610	06	*BUILDING SAFETY PERMITS*
0610	08	ENVIRONMENTAL PERMITS	610	07	*ENVIRONMENTAL PERMITS*
0610	09	FLOOD CONTROL LICENSES	610	08	*FLOOD CONTROL LICENSES*
0610	10	MARRIAGE LICENSES	610	09	*MARRIAGE LICENSES*
0610	11	MOBILE HOME MOVING PERMIT	610	10	*MOBILE HOME MOVING PERMIT*
0610	12	MOBILE HOME USE PERMIT	610	11	*MOBILE HOME USE PERMIT*
0610	13	PLANNING VARIANCE PERMIT	610	12	*PLANNING VARIANCE PERMIT*
0610	14	PUBLIC HEALTH ENG PERMIT	610	13	*PUBLIC HEALTH ENG PERMIT*
0610	16	COUNTY RIGHT OF WAY USE	610	14	*COUNTY RIGHT OF WAY USE*
0610	17	OTHER LICENSES & PERMITS	610	00	LICENSES & PERMITS
0615	00	GRANTS	615	00	GRANTS
0615	01	FEDERAL GRANTS	615	01	*FEDERAL*
0615	02	STATE GRANTS	615	02	*STATE*
0615	03	OTHER GRANTS	615	03	*OTHER GRANTS*
0620	00	INTERGOVERNMENTAL	620	00	OTHER INTERGOVERNMENTAL
0620	01	FEDERAL SHARED REVENUE	620	01	*FEDERAL SHARED REVENUE*
0620	02	OTHER SHARED REVENUE	620	02	*OTHER SHARED REVENUE*
0620	03	FEDERAL SHARE OF COSTS	620	03	*FEDERAL SHARE OF COSTS*
0620	04	STATE SHARED REVENUE	620	04	*STATE SHARED REVENUE*
0620	05	STATE SHARED - HURF	626	00	STATE SHARED HIGHWAY USER REVENUE
0620	06	STATE SHARE OF COSTS	620	05	STATE SHARE OF COSTS
0620	07	OTHER GOVT SHARE OF COSTS	620	06	OTHER GOVT SHARE OF COSTS
0621	00	INDIRECT COSTS RECOVERY	620	00	OTHER INTERGOVERNMENTAL
0625	00	STATE SHARED SALES TAX	625	00	STATE SHARED SALES TAX
0630	00	STATE SHARED VEHICLE LICENSE	630	00	STATE SHARED VEHICLE LICENSE TAX
0635	00	FEE CHARGES	635	00	OTHER CHARGES FOR SERVICES
0635	01	CABLE TV RECIEPTS FEE	635	01	*CABLE TV RECIEPTS FEE*
0635	02	GARNISH & SUPPORT FEES	635	02	*GARNISH & SUPPORT FEES*
0635	04	TAX SALE FEES	635	03	*TAX SALE FEES*
0635	09	CABLE TV-APPLICATION FEE	635	04	*CABLE TV-APPLICATION FEE*
0635	10	CERTIFICATIONS	635	05	*CERTIFICATIONS*
0635	11	COURT FEES	635	06	*COURT FEES*
0635	12	CONSTABLE FEES	635	07	*CONSTABLE FEES*
0635	13	FIDUCIARY FEES	635	08	*FIDUCIARY FEES*
0635	14	JURY FEES	635	09	*JURY FEES*

FY 2000-01 to FY 2001-02 Object and Sub-Object Mapping
Revenue

FY 2000-01:			FY 2001-02:		
OBJT	SUB-OBJT	NAME	OBJT	SUB-OBJT	NAME
0635	15	LEGAL SERVICES	635	10	*LEGAL SERVICES*
0635	17	PASSPORTS	635	11	*PASSPORTS*
0635	18	PROBATE FEES	635	12	*PROBATE FEES*
0635	19	RECORDING FEES	635	13	*RECORDING FEES*
0635	20	RECORD AUTOMATION SURCHARGE	635	14	*RECORD AUTOMATION SURCHARGE*
0635	21	SUBDIVISION FEES	635	15	*SUBDIVISION FEES*
0635	23	ZONING CLEAR REVIEW FEES	635	16	*ZONING CLEAR REVIEW FEES*
0635	24	ZONING APPLICATION	635	17	*ZONING APPLICATION*
0635	25	ROOM & BOARD-PROBATION	635	18	*ROOM & BOARD-PROBATION*
0635	26	SERVICE FEES-OTHER HOSPITAL	635	00	OTHER CHARGES FOR SERVICES
0635	27	KENNEL FEES	635	19	*KENNEL FEES*
0635	28	VITAL STATISTICS	635	20	*VITAL STATISTICS*
0635	29	CAMPGROUND RESERVE FEES	635	21	*CAMPGROUND RESERVE FEES*
0635	30	TARGET RANGE FEES	635	22	*TARGET RANGE FEES*
0635	32	PARK ENTRANCE FEES	635	23	*PARK ENTRANCE FEES*
0635	33	REC ACTIVITIES FEES	635	24	*REC ACTIVITIES FEES*
0635	35	BUILDING PLAN REVIEWS	635	25	*BUILDING PLAN REVIEWS*
0635	36	AUTOPSIES	635	26	*AUTOPSIES*
0635	37	INDIGENT DEFENSE REVENUES	635	27	*INDIGENT DEFENSE REVENUES*
0635	38	PROBATION SERVICE FEES	635	28	*PROBATION SERVICE FEES*
0635	39	SPECIAL LAW ENFORCE SERVICE	635	29	*SPECIAL LAW ENFORCE SERVICE*
0635	41	DAMAGE RECOVERY	635	30	*DAMAGE RECOVERY*
0635	42	LANDFILL CHARGES	635	31	*LANDFILL CHARGES*
0635	45	INSURANCE PREMIUMS	635	32	*INSURANCE PREMIUMS*
0635	46	COUNTY PREMIUM HLTH/LIFE	635	33	*COUNTY PREMIUM HLTH/LIFE*
0635	47	EMPLOYEE PREMIUM HLTH/LIFE	635	34	*EMPLOYEE PREMIUM HLTH/LIFE*
0635	49	OTHER CHARGES	635	00	OTHER CHARGES FOR SERVICES
0636	00	INTERNAL SERVICE CHARGES	636	00	INTERNAL SERVICE CHARGES
0637	00	FINES & FORFEITS	637	00	FINES & FORFEITS
0637	04	CIVIL SANCTIONS-TRAFFIC	637	01	*CIVIL SANCTIONS-TRAFFIC*
0637	05	COURT FINES	637	02	*COURT FINES*
0637	06	LIBRARY FINES	637	03	*LIBRARY FINES*
0637	07	ANTI-RACKETEERING FINES	637	04	*ANTI-RACKETEERING FINES*
0637	11	OTHER FINES & FORFEITS	637	00	FINES & FORFEITS
0637	12	DIVERSION FINE	637	05	*DIVERSION FINE*
0640	00	PATIENT CHARGES	638	00	PATIENT SERVICES REVENUE
0640	03	INSURANCE IN-PATIENT	638	00	PATIENT SERVICES REVENUE
0640	04	COUNTY IN-PATIENT	638	00	PATIENT SERVICES REVENUE
0640	09	CAPITATION REVENUE	638	00	PATIENT SERVICES REVENUE
0645	00	REV ALLOWANCES - PATIENT CARE	638	01	*REVENUE DEDUCTIONS*
0650	00	MISCELLANEOUS REVENUE	650	00	MISCELLANEOUS REVENUE
0650	01	BUILDING RENTALS	650	01	*BUILDING RENTALS*
0650	03	EQUIPMENT RENTALS	650	02	*EQUIPMENT RENTALS*
0650	04	PAY PHONE RECEIPTS	650	03	*PAY PHONE RECEIPTS*
0650	05	VENDING MACHINE RECEIPTS	650	04	*VENDING MACHINE RECEIPTS*
0650	06	OTHER RENTS & COMMISSIONS	650	05	*OTHER RENTS & COMMISSIONS*
0650	07	SALE OF BOOKS/COPIES/ETC	650	06	*SALE OF BOOKS/COPIES/ETC*
0650	08	SALE OF FIXED ASSETS	650	07	*SALE OF FIXED ASSETS*
0650	11	SALE FOOD BULK NOURISHMT	650	08	*SALE FOOD BULK NOURISHMT*
0650	12	SALE OF POSTAGE	650	09	*SALE OF POSTAGE*
0650	15	SALE OF DATA INFORMATION	650	10	*SALE OF DATA INFORMATION*
0650	16	OTHER SALES	650	00	MISCELLANEOUS REVENUE
0650	19	INSURNACE RECOVERIES	650	11	*INSURANCE RECOVERIES*
0650	20	BOND-PROCEEDS FROM SALE	652	03	*BOND PROCEEDS*
0650	21	CASH OVER/SHORT	650	12	*CASH OVER/SHORT*
0650	22	DONATIONS/CONTRIBUTIONS	650	13	*DONATIONS/CONTRIBUTIONS*
0650	23	INTEREST EARNINGS	645	00	INTEREST EARNINGS
0650	24	BAD CHECK FEES (NSF)	650	14	*BAD CHECK FEES (NSF)*
0650	27	OTHER MISC REV	650	00	MISCELLANEOUS REVENUE

FY 2000-01 to FY 2001-02 Object and Sub-Object Mapping
Revenue

FY 2000-01:			FY 2001-02:		
OBJT	SUB-OBJT	NAME	OBJT	SUB-OBJT	NAME
0651	00	GAIN/LOSS FIXED ASSET	651	00	GAIN ON FIXED ASSETS
0652	00	SALE OF FIXED ASSET	651	0	GAIN ON FIXED ASSETS
0680	00	TRANSFERS IN FROM OTHER FUNDS	680	00	TRANSFERS IN
0680	01	TRANSFERS IN	680	00	TRANSFERS IN
0685	00	SS WAREHOUSE	650	00	MISCELLANEOUS REVENUE
0690	00	WHSE INVENTORY	650	00	MISCELLANEOUS REVENUE
NEW	NEW	NEW	621	03	*STATE*
NEW	NEW	NEW	655	00	PROCEEDS FROM FINANCING
NEW	NEW	NEW	655	01	*CAPITAL LEASE*
NEW	NEW	NEW	655	02	*CERTIFICATES OF PARTICIPATION*

FY 2000-01 to FY 2001-02 Object and Sub-Object Mapping
Expenditures

FY 2000-01:			FY 2001-02:		
OBJT	SUB-OBJT	NAME	OBJT	SUB-OBJT	NAME
0701	00	REGULAR PAY	701	00	REGULAR PAY
0701	01	FULL TIME REGULAR SALARIES	701	01	*FULL TIME REGULAR SALARIES*
0701	02	PERMANENT PART TIME	701	02	*PERMANENT PART TIME*
0701	03	OTHER SALARIES & WAGES	701	03	*OTHER SALARIES & WAGES*
0701	04	COMPENSATORY TIME	701	04	*COMPENSATORY TIME*
0701	05	HOLIDAY PAY	701	05	*HOLIDAY PAY*
0701	06	VACATION PAY	701	06	*VACATION PAY*
0701	07	JURY DUTY	701	07	*JURY DUTY*
0701	09	ADMINISTRATIVE LEAVE WITH PAY	701	08	*ADMINISTRATIVE LEAVE WITH PAY*
0701	13	ON-THE-JOB INJURY LEAVE	701	09	*ON-THE-JOB INJURY LEAVE*
0701	14	MILITARY LEAVE	701	10	*MILITARY LEAVE*
0701	15	SICK LEAVE	701	11	*SICK LEAVE*
0701	16	MED INSURANCE WAIVER	750	19	*MED/DENTAL WAIVER*
0705	00	TEMPORARY PAY	705	00	TEMPORARY PAY
0705	01	TEMPORARY HELP	705	00	TEMPORARY PAY
0710	00	SPECIAL PAY	710	00	OVERTIME
0710	01	PRODUCTION BONUS	790	01	*PRODUCTION BONUS*
0710	02	DIFFERENTIALS	790	02	*DIFFERENTIALS*
0710	03	WORKING CONDITION	790	03	*WORKING CONDITION*
0710	04	WEEKEND PREMIUM	790	04	*WEEKEND PREMIUM*
0710	05	STANDBY PAY	790	05	*STANDBY PAY*
0710	06	OVERTIME	710	00	OVERTIME
0710	07	REGULAR OVER BUDGET	790	06	*REGULAR OVER BUDGET*
0710	11	PERFORMANCE INCENTIVE AWARD	790	07	*PERFORMANCE INCENTIVE AWARD*
0710	12	MEDICAL INSURANCE WAIVER	750	19	*MED/DENTAL WAIVER*
0750	00	FRINGE BENEFITS	750	00	FRINGE BENEFITS
0750	01	FICA	750	01	*FICA*
0750	02	MEDICARE TAX	750	02	*MEDICARE TAX*
0750	03	ELECTED OFFICIALS RETIREMENT	750	03	*ELECTED OFFICIALS RETIREMENT*
0750	04	CORRECTIONS OFFICERS RETIREMNT	750	04	*CORRECTION OFFICERS RETIREMENT*
0750	05	PUBLIC SAFETY RETIREMENT	750	05	*PUBLIC SAFETY RETIREMENT*
0750	06	STATE RETIREMENT PLAN	750	06	*STATE RETIREMENT PLAN*
0750	09	DENTAL PLAN	750	07	*DENTAL PLAN*
0750	10	NATIONAL DENTAL	750	08	*NATIONAL DENTAL*
0750	13	HEALTH SELECT PLAN	750	09	*HEALTH SELECT PLAN*
0750	16	CIGNA HEALTH PLAN	750	10	*CIGNA HEALTH PLAN*
0750	18	MANUFACTURERS LIFE	750	11	*MANUFACTURERS LIFE*
0750	20	ON-THE-JOB INJURY INSURANCE	750	12	*ON-THE-JOB INJURY INSURANCE*
0750	22	UNEMPLOYMENT INSURANCE	750	13	*UNEMPLOYMENT INSURANCE*
0750	26	BUS FARE SUBSIDY PLAN	750	14	*BUS FARE SUBSIDY PLAN*
0750	27	ASRS LONG TERM DISABILITY	750	15	*ASRS LONG TERM DISABILITY*
0750	28	INVESTIGATOR RETIREMENT	750	16	*INVESTIGATOR RETIREMENT*
0750	29	DELTAL DENTAL	750	17	*DELTA DENTAL*
0750	30	RELIASTER LIFE	750	18	*RELIASTAR LIFE*
0780	00	SALARY ADJUSTMENTS	701	00	REGULAR PAY
0790	00	OTHER PERSONAL SERVICES	790	00	OTHER PERSONAL SERVICES
0790	01	BUDGET DEFERRED HOURS PAID	790	08	*BUDGET DEFERRED HOURS PAID*
0790	02	LUMP SUM PAYMENT	790	09	*LUMP SUM PAYMENT*
0790	03	EMPLOYEE SUGGESTION AWARD	790	10	*EMPLOYEE SUGGESTION AWARD*
0790	06	AWARDS PROGRAM CREDIT	790	11	*AWARDS PROGRAM CREDIT*
0790	09	OTHER ADJUSTMENTS	790	12	*OTHER ADJUSTMENTS*
0795	00	P S INTER-FUND CREDIT (NEG)	795	00	*PERSONAL SERVICES ALLOC.-OUT*
0796	00	P S INTER-FUND CHARGES	796	00	*PERSONAL SERVICES ALLOC.-IN*
0797	00	PERSONNEL SAVINGS (NEG)	701	00	REGULAR PAY
0801	00	GENERAL SUPPLIES	801	00	GENERAL SUPPLIES
0801	01	AUTO-GAS OIL LUBE	801	01	*AUTO-GAS OIL LUBE*
0801	02	AUTO-TIRES TUBES BATTERY	801	02	*AUTO-TIRES TUBES BATTERY*

FY 2000-01 to FY 2001-02 Object and Sub-Object Mapping
Expenditures

FY 2000-01:			FY 2001-02:		
OBJT	SUB-OBJT	NAME	OBJT	SUB-OBJT	NAME
0801	03	OTHER AUTOMOTIVE SUPPLY	801	03	*OTHER AUTOMOTIVE SUPPLY*
0801	04	BEDDING & LINEN	801	04	*BEDDING & LINEN*
0801	05	CLEANING & JANITORIAL	801	05	*CLEANING & JANITORIAL*
0801	06	CLOTHING/UNIFORMS	801	06	*CLOTHING/UNIFORMS*
0801	07	TECHNOLOGY SUPPLIES	801	07	*TECHNOLOGY SUPPLIES*
0801	08	SOFTWARE	801	08	*SOFTWARE*
0801	09	EDUCATIONAL SUPPLIES	801	09	*EDUCATIONAL SUPPLIES*
0801	10	ENVIRONMENTAL SUPPLIES	801	10	*ENVIRONMENTAL SUPPLIES*
0801	11	FOOD-PERISHABLE	801	11	*FOOD-PERISHABLE*
0801	12	FOOD-PREPARATION	801	12	*FOOD-PREPARATION*
0801	13	FOOD-NON PERISHABLE	801	13	*FOOD-NON PERISHABLE*
0801	14	FOOD-SPECIAL FUNCTIONS	801	14	*FOOD-SPECIAL FUNCTIONS*
0801	15	FOOD-NOURISHMENTS	801	15	*FOOD-NOURISHMENTS*
0801	16	KITCHEN & DINING SUPPLIES	801	16	*KITCHEN & DINING SUPPLIES*
0801	17	LANDSCAPING SUPPLIES	801	17	*LANDSCAPING SUPPLIES*
0801	18	OFFICE SUPPLIES	801	18	*OFFICE SUPPLIES*
0801	19	RECREATIONAL SUPPLIES	801	19	*RECREATIONAL SUPPLIES*
0801	20	SAFETY APPAREL	801	20	*SAFETY APPAREL*
0801	21	SMALL TOOLS & EQUIPMENT	801	21	*SMALL TOOLS & EQUIPMENT*
0801	23	LICENSE/MAINT SOFTWARE	801	08	*SOFTWARE*
0801	24	FRNTURE & EQUIP UNDER $1000	801	22	*FURNITURE UNDER $1000*
0801	25	LAUNDRY SUPPLIES	801	23	*LAUNDRY SUPPLIES*
0801	26	OTHER SUPPLIES	801	00	GENERAL SUPPLIES
0801	99	PROCUREMENT CARD	801	24	*PROCUREMENT CARD*
0802	00	MEDICAL SUPPLIES	802	00	MEDICAL SUPPLIES
0802	01	DENTAL SUPPLIES	802	01	*DENTAL SUPPLIES*
0802	02	LABORATORY SUPPLIES	802	02	*LABORATORY SUPPLIES*
0802	03	LAB-REAGENTS & MEDIA	802	03	*LAB-REAGENTS & MEDIA*
0802	04	LAB-CONSUMABLES	802	04	*LAB-CONSUMABLES*
0802	05	RADIOLOGY SUPPLIES	802	05	*RADIOLOGY SUPPLIES*
0802	06	X-RAY FILM	802	06	*X-RAY FILM*
0802	07	X-RAY CONTRAST & MEDIA	802	07	*X-RAY CONTRAST & MEDIA*
0802	08	PHARMACEUTICALS	802	08	*PHARMACEUTICALS*
0802	11	BLOOD & PLASMA SUPPLIES	802	09	*BLOOD & PLASMA SUPPLIES*
0802	12	ANESTHETIC SUPPLIES	802	10	*ANESTHETIC SUPPLIES*
0802	13	OXYGEN & OTHER GASES	802	11	*OXYGEN & OTHER GASES*
0802	15	RADIOACTIVE SUPPLIES	802	12	*RADIOACTIVE SUPPLIES*
0802	17	OTHER MEDICAL SUPPLIES	802	00	MEDICAL SUPPLIES
0802	18	O R INSTRUMENTS	802	13	*O R INSTRUMENTS*
0805	00	CONTRACTUAL SERVICES - EXTERNA	812	00	OTHER SERVICES
0805	01	ACCOUNTING & AUDITING	812	01	*ACCOUNTING & AUDITING*
0805	02	ACTUARIAL	812	02	*ACTUARIAL*
0805	03	ADMINISTRATIVE SERVICES	812	03	*ADMINISTRATIVE SERVICES*
0805	04	HSA ALLOCATION	812	04	*HSA ALLOCATION*
0805	05	ARCHITECTURAL	812	05	*ARCHITECTURAL*
0805	06	APPRAISAL SERVICES	812	06	*APPRAISAL SERVICES*
0805	07	CONSULTING & MANAGEMENT	812	07	*CONSULTING & MANAGEMENT*
0805	08	COURIER SERVICES	843	05	*COURIER SERVICES*
0805	09	BROKER FEES	812	08	*BROKER FEES*
0805	21	EDUCATORS & TRAINERS	812	09	*EDUCATORS & TRAINERS*
0805	22	ENGINEERING	812	10	*ENGINEERING*
0805	32	TECHNOLOGY CONSULTING	812	11	*TECHNOLOGY CONSULTING*
0805	36	OTHER PROFESSIONAL SERVICES	812	00	OTHER SERVICES
0805	39	SECURITY GUARD SERVICES	812	12	*SECURITY GUARD SERVICES*
0805	44	CLAIMS ADMIN SERVICE FEE	812	13	*CLAIMS ADMIN SERVICE FEE*
0805	54	JANITORIAL SERVICES	825	11	*JANITORIAL SERVICES*
0805	55	ARCOR PERSONNEL SERVICES	812	14	*ARCOR PERSONNEL SERVICES*
0805	56	ELECTION WORKERS OUTSIDE	812	15	*ELECTION WORKERS OUTSIDE*

FY 2000-01 to FY 2001-02 Object and Sub-Object Mapping
Expenditures

FY 2000-01:			FY 2001-02:		
OBJT	SUB-OBJT	NAME	OBJT	SUB-OBJT	NAME
0805	57	LAUNDRY/DRY CLEANING SVCS	812	16	*LAUNDRY/DRY CLEANING SVCS*
0805	58	PERSONNEL HIRE/TEST SVCS	812	17	*PERSONNEL HIRE/TEST SVCS*
0805	59	OTHER SERVICES	812	00	OTHER SERVICES
0805	60	TEMPORARY HELP OUTSIDE	812	18	*TEMPORARY HELP OUTSIDE*
0805	61	MOVING SERVICES	843	02	*MOVING SERVICES*
0805	62	COUNTY SPONSORED TRAINING	842	01	*COUNTY SPONSORED TRAINING*
0805	64	POSTAGE	843	03	*POSTAGE*
0805	65	MICROWAVE	850	01	*MICROWAVE*
0805	67	U S WEST CHARGES	850	02	U S WEST CHARGES
0805	68	LONG DISTANCE CHARGES	850	03	LONG DISTANCE CHARGES
0805	69	OTHER COMMUNICATION SERVICES	850	04	OTHER COMMUNICATION SERVICES
0805	70	COLLECTION FEES	812	19	*COLLECTION FEES*
0805	71	JTPA - OCCUPATIONAL/VOCATIONAL	812	20	*JTPA - OCCUPATIONAL/VOCATIONAL*
0805	72	JTPA - OJT	812	21	*JTPA - OJT*
0805	73	JTPA - OTHER COSTS	812	00	OTHER SERVICES
0807	00	HEALTH CARE SERVICES	811	00	HEALTH CARE SEVICES
0807	24	NURSES	811	01	*NURSES*
0807	25	MENTAL HEALTH SERVICES	811	02	*MENTAL HEALTH SERVICES*
0807	26	DENTISTS	811	03	*DENTISTS*
0807	27	PHYSICIANS	811	04	*PHYSICIANS*
0807	28	CONTRACT MEDICAL PROVIDER	811	05	*CONTRACT MEDICAL PROVIDER*
0807	31	OTHER MEDICAL PROF SERVICES	811	00	HEALTH CARE SEVICES
0807	33	HOSPITAL/MEDICAL SVCS(MCDHS)	811	06	*HOSPITAL/MEDICAL SERVICES*
0807	40	PRIMARY CARE SERVICES	811	07	*PRIMARY CARE SERVICES*
0807	47	THERAPY SERVICES	811	08	*THERAPY SERVICES*
0807	48	RADIOLOGY SERVICES	811	09	*RADIOLOGY SERVICES*
0807	49	HOSPITAL/MEDICAL SERVICES	811	06	*HOSPITAL/MEDICAL SERVICES*
0807	50	EMERGENCIES	811	10	*EMERGENCIES*
0807	52	PRESCRIPTIONS	811	11	*PRESCRIPTIONS*
0807	53	LABORATORY SERVICES	811	12	*LABORATORY SERVICES*
0810	00	LEGAL	810	00	LEGAL SERVICES
0810	01	PARALEGAL/STUDENT TIME	810	01	*PARALEGAL/STUDENT TIME*
0810	03	ATTORNEYS CRIM INDIG-COURT	810	02	*ATTORNEYS CRIM INDIG-COURT*
0810	04	ATTORNEYS NON-CRIMIN COURT	810	03	*ATTORNEYS NON-CRIMIN COURT*
0810	05	ATTORNEYS-JUVENILE COURT	810	04	*ATTORNEYS-JUVENILE COURT*
0810	06	ATTORNEYS OTHER NON-COURT	810	05	*ATTORNEYS OTHER NON-COURT*
0810	09	BROKERS FEES	812	08	*BROKER FEES*
0810	10	CONSULTING & MANAGEMENT	812	07	*CONSULTING & MANAGEMENT*
0810	12	EXPERT WITNESS FEES/EXPENSE	810	06	*EXPERT WITNESS FEES/EXPENSE*
0810	13	EYE WITNESS FEES/EXPENSE	810	07	*EYE WITNESS FEES/EXPENSE*
0810	14	INTERPRETER FEES/EXPENSE	810	08	*INTERPRETER FEES/EXPENSE*
0810	16	VISITING JUDGES FEES	810	09	*VISITING JUDGES FEES*
0810	17	MENTAL EXAMINATION FEES	810	10	*MENTAL EXAMINATION FEES*
0810	18	RULE 11 EXAM	810	11	*RULE 11 EXAM*
0810	20	RULE 26.5 EXAM	810	12	*RULE 26.5 EXAM*
0810	21	OTHER FEES	810	00	LEGAL SERVICES
0810	22	DEPOSITION REPORT SERVICE	810	13	*DEPOSITION REPORT SERVICE*
0810	23	PRELIM HEARING/GRAND JURY	810	14	*PRELIM HEARING/GRAND JURY*
0810	24	TRIALS REPORT SERVICE	810	15	*TRIALS REPORT SERVICE*
0810	25	OTHER REPORTING	810	00	LEGAL SERVICES
0810	26	APPEALS TRANSRIBING SERVICE	810	16	*APPEALS TRANSRIBING SERVICE*
0810	27	DEPOSITIONS TRANS SERVICE	810	17	*DEPOSITIONS TRANS SERVICE*
0810	28	PRELIM HEAR/GRAND JURY TR S	810	18	*PRELIM HEAR/GRAND JURY TR S*
0810	29	MISCELLANEOUS TRANSCRIPT	810	19	*MISCELLANEOUS TRANSCRIPT*
0810	30	JURY FEES	810	20	*JURY FEES*
0810	31	JURY LODGING	810	21	*JURY LODGING*
0810	32	JURY MEALS	810	22	*JURY MEALS*
0810	33	JURY MILEAGE	810	23	*JURY MILEAGE*

FY 2000-01 to FY 2001-02 Object and Sub-Object Mapping
Expenditures

FY 2000-01:			FY 2001-02:		
OBJT	SUB-OBJT	NAME	OBJT	SUB-OBJT	NAME
0810	34	OTHER JURY EXPENSE	810	20	*JURY FEES*
0810	35	ARBITRATION EXPENSE	810	24	*ARBITRATION EXPENSE*
0810	36	JUDGEMENTS & SETTLMENTS	810	25	*JUDGEMENTS/SETTLEMENTS*
0810	38	LIIGATION EXPENSE	810	26	*LIIGATION EXPENSE*
0810	39	MERIT SYSTEM HEARING EXPENSE	810	27	*MERIT SYSTEM HEARING EXPENSE*
0810	44	OTHER LEGAL EXPENSE	810	00	LEGAL SERVICES
0810	45	INVESTIGATION EXPENSE-COURT IN	810	28	*INVESTIGATION EXPENSE-COURT IN*
0810	46	INVESTIGATION TIME	810	29	*INVESTIGATION TIME*
0810	47	INVESTIGATION EXPENSE-OTHER	810	30	*INVESTIGATION EXPENSE-OTHER*
0810	48	PUBLISH OF LEGAL NOTICES	810	31	*LEGAL NOTICE PUBLICATION*
0812	00	LEGAL-GROSS PROCEEDS	812	00	OTHER SERVICES
0812	02	GP - AUTO LIABILITY	812	22	*GP - AUTO LIABILITY*
0812	06	GP - GENERAL LIABILITY	812	23	*GP - GENERAL LIABILITY*
0812	19	GP - MEDICAL MALPRACTICE	812	24	*GP - MEDICAL MALPRACTICE*
0813	00	DAMAGES PAID	812	00	OTHER SERVICES
0815	00	INSURANCE	812	25	*OTHER INSURANCE*
0815	01	AUTO PHYSICAL DAMAGE CLAIMS	812	26	*AUTO PHYSICAL DAMAGE CLAIMS*
0815	02	AUTO LIABILITY CLAIMS	812	27	*AUTO LIABILITY CLAIMS*
0815	03	ENVIRONMENTAL LIAB CLAIMS	812	28	*ENVIRONMENTAL LIAB CLAIMS*
0815	04	BOILER INSURANCE	812	29	*BOILER INSURANCE*
0815	05	COURSE CONST INSURANCE	812	30	*COURSE CONST INSURANCE*
0815	06	GENERAL LIABILITY CLAIMS	812	31	*GENERAL LIABILITY CLAIMS*
0815	07	GENERAL LIABILITY INSURANCE	812	32	*GENERAL LIABILITY INSURANCE*
0815	08	WORKMENS COMP INDEMNITY	812	33	*WORKMENS COMP INDEMNITY*
0815	09	WORKMENS COMP INSURANCE	812	34	*WORKMENS COMP INSURANCE*
0815	10	WORKMENS COMP MEDICAL	812	35	*WORKMENS COMP MEDICAL*
0815	11	DENTAL INSURANCE	812	36	*DENTAL INSURANCE*
0815	12	DISABILITY INSURANCE	812	37	*DISABILITY INSURANCE*
0815	13	HEALTH CLAIMS	812	38	*HEALTH CLAIMS*
0815	14	HEALTH INSURANCE	812	39	*HEALTH INSURANCE*
0815	15	INDIVIDUAL/BLANKET BONDS	812	40	*INDIVIDUAL/BLANKET BONDS*
0815	16	UNEMPLOYMENT CLAIMS	812	41	*UNEMPLOYMENT CLAIMS*
0815	17	PROPERTY CLAIMS	812	42	*PROPERTY CLAIMS*
0815	18	PROPERTY INSURANCE	812	43	*PROPERTY INSURANCE*
0815	19	MALPRACTICE CLAIMS	812	44	*MALPRACTICE CLAIMS*
0815	20	MALPRACTICE INSURANCE	812	45	*MALPRACTICE INSURANCE*
0815	21	LIFE INSURANCE	812	46	*LIFE INSURANCE*
0815	22	MENTAL HEALTH PROGRAM	812	47	*MENTAL HEALTH PROGRAM*
0815	23	NOTARY BONDS	812	48	*NOTARY BONDS*
0815	24	OTHER INSURANCE	812	25	OTHER INSURANCE
0815	25	SIGHT CARE	812	49	*SIGHT CARE*
0820	00	RENT	820	00	OPERATING LEASES & RENTS
0820	01	AUTOMOBLE RENT	820	02	*AUTOMOBLE RENT*
0820	02	BUILDING RENT	820	03	*BUILDING RENT*
0820	03	SPECICAL FUNCTION RENT	820	04	*SPECICAL FUNCTION RENT*
0820	04	COPYING EQUIPMENT RENT	820	05	*COPYING EQUIPMENT RENT*
0820	05	COMMUNICATION EQUIP RENT	820	06	*COMMUNICATION EQUIP RENT*
0820	06	DATA PROCESSING EQUIP RENT	820	07	*DATA PROCESSING EQUIP RENT*
0820	07	GROUNDS/LAND RENT	820	08	*GROUNDS/LAND RENT*
0820	08	MEDICAL EQUIPMENT RENT	820	09	*MEDICAL EQUIPMENT RENT*
0820	09	OFFICE EQUIPMENT RENT	820	10	*OFFICE EQUIPMENT RENT*
0820	11	OTHER RENTALS	820	00	OPERATING LEASES & RENTS
0825	00	REPAIRS AND MAINTENANCE	825	00	REPAIRS & MAINTENANCE
0825	01	AUTOMOTIVE R&M SUPPLIES	801	26	*AUTOMOTIVE R&M SUPPLIES*
0825	02	BUILDING R&M SUPPLIES	801	27	*BUILDING R&M SUPPLIES*
0825	03	COMMUNICATION R&M SUPPLIES	801	28	*COMMUNICATION R&M SUPPLIES*
0825	04	ELECTRICAL R&M SUPPLIES	801	29	*ELECTRICAL R&M SUPPLIES*
0825	05	GROUNDS R&M SUPPLIES	801	30	*GROUNDS R&M SUPPLIES*
0825	06	HEAT/LIGHT/COOL R&M SUPPLIES	801	31	*HEAT/LIGHT/COOL R&M SUPPLIES*

FY 2000-01 to FY 2001-02 Object and Sub-Object Mapping
Expenditures

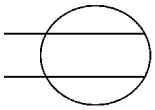
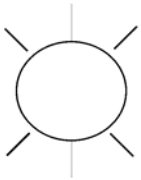
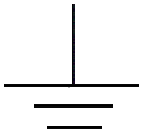
FY 2000-01:			FY 2001-02:		
OBJT	SUB-OBJT	NAME	OBJT	SUB-OBJT	NAME
0825	07	MEDICAL R&M SUPPLIES	802	14	*MEDICAL R&M SUPPLIES*
0825	08	OFFICE R&M SUPPLIES	801	32	*OFFICE R&M SUPPLIES*
0825	09	PLUMBING R&M SUPPLIES	801	33	*PLUMBING R&M SUPPLIES*
0825	10	ROAD R&M SUPPLIES	801	34	*ROAD R&M SUPPLIES*
0825	11	WATER CONSTRUCTION	801	35	*OTHER R&M SUPPLIES*
0825	12	OTHER R&M SUPPLIES	801	35	*OTHER R&M SUPPLIES*
0825	13	AUTOMOTIVE R & M	825	01	*AUTOMOTIVE R & M*
0825	14	BUILDING R & M	825	02	*BUILDING R & M*
0825	15	CONSTRUCTION EQUIPMENT R&M	825	03	*CONSTRUCTION EQUIPMENT R&M*
0825	16	COMMUNICATION EQUIPMENT R&M	825	04	*COMMUNICATION EQUIPMENT R&M*
0825	17	DATA PROCESSING EQUIP R&M	825	05	*DATA PROCESSING EQUIP R&M*
0825	18	GROUNDS R&M	825	06	*GROUNDS R&M*
0825	19	HEAT/LIGHT/COOL R&M	825	07	*HEAT/LIGHT/COOL R&M*
0825	20	MEDICAL/LAB EQUIPMENT R&M	825	08	*MEDICAL/LAB EQUIPMENT R&M*
0825	21	COPYING EQUIPMENT R&M	825	09	*COPYING EQUIPMENT R&M*
0825	22	OFFICE EQUIPMENT R&M	825	10	*OFFICE EQUIPMENT R&M*
0825	23	OTHER REPAIR & MAINTENANCE	825	00	REPAIRS & MAINTENANCE
0826	00	FACILITIES MGMT DISCRETIONARY	825	02	*BUILDING R & M*
0827	00	MATERIAL MGNT DISCRETIONARY	839	07	*REPROGRAPHICS*
0827	01	REPROGRAPHICS	839	07	*REPROGRAPHICS*
0827	02	WAREHOUSE SERVICES	839	00	INTERNAL SERVICE CHARGES
0828	00	MOTOR POOL	839	08	*MOTOR POOL*
0829	00	FUEL	803	00	FUEL
0830	00	TELECOM DISCRETIONARY	839	01	*TELECOM DISCRETIONARY*
0832	00	COUNTY COUNSEL	839	02	*COUNTY COUNSEL*
0833	00	EMPLOYEE BENEFITS ADMIN	839	00	INTERNAL SERVICE CHARGES
0834	00	BASE LEVEL EQ SERVICES CHARGES	839	03	*BASE LEVEL EQ SERVICES CHARGES*
0836	00	RISK MANAGEMENT	839	04	*RISK MANAGEMENT*
0837	00	BASE LEVEL TELECOM	839	05	*BASE LEVEL TELECOM*
0838	00	TELECOM WIRELESS SYSTEMS	839	06	*TELECOM WIRELESS SYSTEMS*
0839	00	OTHER INTERNAL SVCS CHARGES	839	00	INTERNAL SERVICE CHARGES
0840	00	ELECTED OFFICIAL TRAVEL	842	00	TRAVEL & EDUCATION
0840	01	AIRLINE/BUS/TAXI	842	02	*AIRLINE/BUS/TAXI*
0840	02	MEALS	842	03	*MEALS*
0840	03	LODGING	842	04	*LODGING*
0840	04	EVENT COST	842	05	*EVENT COST*
0840	05	MILEAGE ELECTED	842	06	*MILEAGE ALLOWANCE*
0841	00	EMPLOYEE TRAVEL	842	00	TRAVEL & EDUCATION
0841	01	AIRLINE/BUS/TAXI	842	02	*AIRLINE/BUS/TAXI*
0841	02	MEALS	842	03	*MEALS*
0841	03	LODGING	842	04	*LODGING*
0841	05	MILEAGE ALLOWANCE	842	06	*MILEAGE ALLOWANCE*
0842	00	EDUCATION	842	07	*EDUCATION*
0842	01	SEMINAR FEES	842	08	*SEMINAR FEES*
0842	02	CERTIFICATION FEES	812	54	*MEMBERSHIPS/CERT/LICENSE*
0842	03	MEMBERSHIPS	812	54	*MEMBERSHIPS/CERT/LICENSE*
0843	00	TRANSPORTATION/SHIPPING	843	00	POSTAGE/FREIGHT/SHIPPING
0843	01	FREIGHT	843	01	*FREIGHT*
0843	02	MOVING OF ASSETS	843	02	*MOVING SERVICES*
0843	03	MOVING SERVICES	843	02	*MOVING SERVICES*
0843	04	PATIENT TRANSPORT SVCS-MMC	811	14	*PATIENT TRANSPORT SVCS-MMC*
0843	05	MILEAGE ALLOWANCE	842	06	*MILEAGE ALLOWANCE*
0843	06	OTHER TRANSPORTATION EXPENSE	843	00	POSTAGE/FREIGHT/SHIPPING
0844	00	JUDICAL TRAVEL	842	00	TRAVEL & EDUCATION
0844	01	INVESTIGATIVE TRAVEL	842	09	*INVESTIGATIVE TRAVEL*
0844	02	WITNESS TRAVEL	842	10	*WITNESS TRAVEL*
0844	03	PRISONER/COURT WARD TRAVEL	842	11	*PRISONER/COURT WARD TRAVEL*
0845	00	SUPPORT AND CARE OF PERSONS	845	00	SUPPORT & CARE OF PERSONS
0845	01	BURIAL OF INDIGENTS	845	01	*BURIAL OF INDIGENTS*

FY 2000-01 to FY 2001-02 Object and Sub-Object Mapping
Expenditures

FY 2000-01:			FY 2001-02:		
OBJT	SUB-OBJT	NAME	OBJT	SUB-OBJT	NAME
0845	14	PERSONAL CARE	845	02	*PERSONAL CARE*
0845	20	HOME MEALS SERVICE	845	03	*HOME MEALS SERVICE*
0845	23	JTPA- FINANCIAL ASST.(NBP/NRP)	845	04	*JTPA- FINANCIAL ASST.(NBP/NRP)*
0847	00	MEDICAL CARE	811	00	HEALTH CARE SERVICES
0847	11	OTHER NURSING HOMES	845	05	*NURSING HOMES*
0847	19	TRANSPORTATION/AMBULANCE	811	13	*TRANSPORTATION/AMBULANCE*
0850	00	UTILITIES	850	00	UTILITIES
0850	01	ELECTRICITY	850	05	*ELECTRICITY*
0850	02	NATURAL/PROPANE GAS	850	06	*NATURAL/PROPANE GAS*
0850	03	REFUSE REMOVAL	850	07	*REFUSE REMOVAL*
0850	04	SEWAGE DISPOSAL	850	08	*SEWAGE DISPOSAL*
0850	05	WATER	850	09	*WATER*
0850	07	INFECTIOUS WASTE DISPOSAL	850	10	*INFECTIOUS WASTE DISPOSAL*
0850	08	U S WEST CHARGES	850	01	U S WEST CHARGES
0850	09	LONG DISTANCE CHARGES	850	02	LONG DISTANCE CHARGES
0850	10	OTHER COMMUNICATION SERVICES	850	04	OTHER COMMUNICATION SERVICES
0855	00	STATE AND LOCAL AID	830	00	INTERGOVERNMENTAL PAYMENTS
0855	01	AGRIC EXTENTION SERVICE	830	00	INTERGOVERNMENTAL PAYMENTS
0855	07	VITAL STATISTICS	830	00	INTERGOVERNMENTAL PAYMENTS
0855	10	OTHER AID	830	00	INTERGOVERNMENTAL PAYMENTS
0857	00	MANDATED HEALTH CARE PAYMENTS	830	02	*MANDATED HEALTH CARE PAYMENTS*
0857	01	AHCCCS CONTRIBUTIONS	830	02	*MANDATED HEALTH CARE PAYMENTS*
0857	03	ALTCS CONTRIBUTION	830	02	*MANDATED HEALTH CARE PAYMENTS*
0857	06	DISPRO SHARE SALES TAX WITHHOL	830	02	*MANDATED HEALTH CARE PAYMENTS*
0857	08	PRE-AHCCCS OUTSIDE HOSPITAL	811	06	*HOSPITAL/MEDICAL SERVICES*
0857	11	ARNOLD V SARN LITIGATION	810	00	LEGAL SERVICES
0860	00	MISCELLANEOUS EXPENSE	812	00	OTHER SERVICES
0860	01	BOOK/PAMPHLETS/SUBSCRIPTIONS	801	25	*BOOK/PAMPHLETS/SUBSCRIPTIONS*
0860	02	PRINTING-BINDING-DUPLICATION	812	54	*PRINTING-BINDING-DUPLICATION*
0860	03	PUBLISH OF TAXES SALES	812	51	*TAX SALE PUBLICATION*
0860	04	OTHER PUBL & ADV EXPENSE	812	52	*OTHER PUBL & ADV EXPENSE*
0860	05	RECORDS MANAGEMENT SERVICES	812	53	*RECORDS MANAGEMENT SERVICES*
0860	07	LEASE PURCHASE BUYOUT	950	05	*PRINICPAL - CAPITAL LEASE*
0860	08	MEMBERSHIPS/CERT/LICENSE	812	54	*MEMBERSHIPS/CERT/LICENSE*
0860	09	TAXES & ASSESSMENTS	830	01	*TAXES & ASSESSMENTS*
0860	10	OTHER MISCELLANEOUS EXPENSE	812	00	OTHER SERVICES
0861	01	GAIN/LOSS SALE FIXED ASSETS	890	00	LOSS ON FIXED ASSETS
0865	00	NON-OPERATING RESERVES	812	00	OTHER SERVICES
0870	00	OTHER ADJUSTMENTS	812	00	OTHER SERVICES
0870	02	ITEMS FOR RESALE	801	00	GENERAL SUPPLIES
0870	04	ITEMS FOR INVENTORY	801	00	GENERAL SUPPLIES
0870	05	INTERGOVT HOLDING ACCOUNT	870	03	*INTERGOVT HOLDING ACCOUNT*
0871	00	WAREHOUSE INVENTORY	801	00	GENERAL SUPPLIES
0872	00	S S INTER-FUND CREDIT (NEG)	801	00	GENERAL SUPPLIES
0873	00	S S INTER-FUND CHARGES	801	00	GENERAL SUPPLIES
0874	00	OTHER NEGATIVE ADJUSTMENTS	812	00	OTHER SERVICES
0875	00	BONDS AND RELATED EXPENSE	950	00	DEBT SERVICE
0875	03	PRINCIPAL	950	01	*PRINCIPAL - BOND*
0875	04	INTEREST-BOND	950	02	*INTEREST-BOND*
0875	06	OTHER EXPENSE	950	00	DEBT SERVICE
0880	00	TRANSFERS OUT TO OTHER FUNDS	880	00	TRANSFERS OUT
0880	01	CENTRAL SERVICE COST ALLOCAT	880	01	*CENTRAL SERVICE COST ALLOCAT*
0890	00	NON CAPITAL EQUIPMENT	804	00	NON-CAPITAL EQUIPMENT
0910	00	LAND	910	00	LAND
0910	01	LAND ACQUISITION-ROW	910	01	*LAND ACQUISITION-ROW*
0910	02	LAND ACQUISITION-OTHER	910	02	*LAND ACQUISITION-OTHER*
0910	03	RELOCATION-FACILITIES	910	03	*RELOCATION-FACILITIES*
0910	04	RELOCATION-OTHER	910	03	*RELOCATION-FACILITIES*
0915	00	BUILDINGS AND IMPROVEMENTS	915	00	BUILDINGS & IMPROVEMENTS

FY 2000-01 to FY 2001-02 Object and Sub-Object Mapping
Expenditures

FY 2000-01:			FY 2001-02:		
OBJT	SUB-OBJT	NAME	OBJT	SUB-OBJT	NAME
0915	01	CAPITAL LEASE / BUILDINGS	950	05	*PRINICPAL - CAPITAL LEASE*
0915	02	CAPITAL LEASE / IMPROVEMENTS	950	05	*PRINICPAL - CAPITAL LEASE*
0915	03	CONSTRUCTION WORK IN PROGRESS	915	01	*CONSTRUCTION WORK IN PROGRESS*
0915	04	ALTERATIONS/IMPROVEMENTS	915	02	*ALTERATIONS/IMPROVEMENTS*
0915	06	ROADS AND RELATED STRUCTURE	940	00	INFRASTRUCTURE
0915	08	OTHER IMPROVE O/T BUILDINGS	940	00	INFRASTRUCTURE
0920	00	EQUIPMENT	920	00	CAPITAL EQUIPMENT
0920	01	CAPITAL LEASE / MECH/EQUIPMENT	950	05	*PRINICPAL - CAPITAL LEASE*
0920	02	CAPITAL LEASE / TELE/FAX	950	05	*PRINICPAL - CAPITAL LEASE*
0920	03	SOFTWARE	801	08	*SOFTWARE*
0920	04	COMMUNICATIONS EQUIPMENT	920	01	*COMM CAP EQUIPMENT*
0920	05	CONS EQUIP NON-MOTORIZED	920	02	*CONST CAP EQUIPMENT*
0920	06	EDUCATION/REC EQUIPMENT	920	03	*ED/REC CAP EQUIPMENT*
0920	07	ENGR/SCIENTIFIC EQUIPMENT	920	04	*ENG/SCI CAP EQUIPMENT*
0920	08	KITCHEN/LAUNDRY EQUIPMENT	920	05	*KIT/LNDRY CAP EQUIPMENT*
0920	09	HEAT/COOL/LIGHT EQUIPMENT	920	06	*HT/CL/LT CAP EQUIPMENT*
0920	10	MEDICAL/LAB EQUIPMENT	920	07	*MED/LAB CAP EQUIPMENT*
0920	11	OFFICE FURNITURE/EQUIPMENT	804	08	*OFFICE FURNITURE/EQUIPMENT*
0920	12	SHOP EQUIPMENT	920	08	*SHOP CAP EQUIPMENT*
0920	13	WEAPONS\GUNS	804	10	*WEAPONS\GUNS*
0920	14	OTHER FURNITURE & EQUIPMENT	804	08	*OFFICE FURNITURE/EQUIPMENT*
0920	15	COMPUTER EQUIPMENT	920	09	*COMPUTER CAP EQUIPMENT*
0930	00	TRANSPORTATION	930	00	VEHICLES & CONSTRUCTION EQUIP.
0930	01	CONSTRUCTION VEHICLES	930	01	*CONSTRUCTION VEHICLES*
0930	02	TRAILERS	930	02	*TRAILERS*
0930	03	OTHER MECHANIZED	930	03	*OTHER MECHANIZED*
0930	04	PASSENGER VEHICLES	930	07	*PASSENGER VEHICLES*
0930	05	TRUCKS	930	04	*TRUCKS*
0930	06	AIRCRAFT\HELICOPTERS	930	06	*AIRCRAFT\HELICOPTERS*
0940	00	CAPITAL OUTLAY	920	00	CAPITAL EQUIPMENT
0940	01	NON-INVENTORY ITEMS	920	00	CAPITAL EQUIPMENT
NEW	NEW	NEW	855	00	INTEREST EXPENSE
NEW	NEW	NEW	865	00	DEPRECIATION
NEW	NEW	NEW	930	05	*WATERCRAFT*
NEW	NEW	NEW	950	03	*PRINCIPAL - COP*
NEW	NEW	NEW	950	04	*INTEREST - COP*
NEW	NEW	NEW	950	06	*INTEREST - CAPITAL LEASE*

Legend Notes	
	Transformer
	Duplex Convenience Outlet
	Incandescent Indicator Light
	Fuse
	Earth ground
	Overload Thermal Relay-Line Circuit

GLOSSARY

Activity: A set of Services grouped together around a common purpose or result.

Agency: A 3-digit accounting entity within a department that designates different funding sources. The last digit generally denotes the funding source. For example, agency 490 is the operations agency of the Office of Management and Budget.

AHCCCS: Arizona Health Care Cost Containment System.

ALTCS: Arizona Long Term Care System.

Base Level Internal Service Charge: A base-level, fixed charge that is required by all agencies for normal business operations that cannot be controlled directly by department management. As an example, Telecommunications provides base- level services that include U.S. West line administration, 506 exchange, voice mail, transmission systems, etc. as well as discretionary services which include pagers, cellular phones, long distance service and work orders.

Base Level Request: An initial fiscal year's budget amount, with adjustments for program changes, grants, departmental realignment, changes approved by the Board of Supervisors and annualized costs for previously funded budget issues (initiatives). A department's base budget request must be within the budget target provided.

Baseline: An established level of previous or current performance that could be used to set improvement goals and provide a comparison for assessing future progress.

Benchmarking: A continuous process of collecting information on internal or external standards, processes, and/or best practices, evaluating why they are successful and applying what is learned.

Budgeting for Results: A budgeting strategy where decisions are based on or informed by performance information that describes the cost or efficiency of producing an Activity and the results achieved for customers—those whose best interests are served by or who receive or use the products or services of an agency or program. This is accomplished by structuring the accounting and budgeting systems according to the structure of Departments' Strategic Plans. Note: Accountability is at the heart of Budgeting for Results—County Government is willing and able to tell taxpayers what they are getting for their money in terms of results for customers.

CIP (Capital Improvement Program): A five-year plan of capital improvement projects that outlines project costs, funding sources, and future operating costs associated with each capital improvement. The first year of the County's FY 2002-2006 Capital Improvement Projects budget for FY 2001-02.

Capital Improvement Project: A major, nonrecurring expenditure of $150,000 or more used to expand or improve the County's physical assets, including land, facilities and infrastructure. Capital improvement projects generally result in new facilities with expected life spans of many years, in substantial extension of the useful life and monetary value of existing facilities, or in increases to the existing "footprint" of a building. Capital improvement projects generally span two or more years. Note: Separate and distinct new facilities should be budgeted as discrete projects. Portions of new facilities should be included in the overall project budget for the overall facility.

Capital Outlay: An expenditure from an agency operating budget for the acquisition of, or addition to, a fixed asset. A fixed asset is an item that costs $5,000 or more and has a useful life of at least one year. Fixed assets with costs over $5,000 should be budgeted and itemized in the capital object codes (900 series).

Capital Projects Fund: A fund established to account for the proceeds of bond issues and other resources for the acquisition, construction or reconstruction of major capital facilities.

Carryover Funding: An amount budgeted for FY 2001-02 to pay for a capital expenditure budgeted for FY 2000-01 for which an obligation has been incurred that cannot be paid by June 30, 2001. Note: Carryover items should be identified in the base budget submission.

Central Services Cost Allocation Plan: An allocation of General Fund Central Service departments costs (i.e. human resources, internal audit) to all non-General Fund departments through a consistent, logical methodology in proportion to the service or benefit received.

COP's (Certificates of Participation): A method of structuring and securitizing lease payments to investors by dividing the lease payments into fractionalized interests or shares for individual sale to investors. A formal certificate represents each share, much like a bond. However, unlike bonds, COPs are typically subject to annual appropriation and do not represent a "debt" of the issuer or other lessor, but rather a proportionate interest in a flow of lease payments that are pledged to a trust.

DCA: Deputy County Administrator.

Debt Service Fund: A fund used to account for the accumulation of resources for and payment of general obligation, special assessment, and stadium district bond principal and interest.

Demand Measure: A measure of the number of total units of service or product anticipated to be demanded or needed by the customer. Examples include, number of recordings, number of liquor licenses issued, or number of campers visiting a park.

Department: An 0rganizational unit headed by a Director or Elected Official. In terms of financial structure, departments can have multiple funding sources, i.e. general fund, special revenue etc. that are based on specified uses. The combination of the various funds are consolidated at the department level.

Discretionary Internal Service Charge: A charge for a required service above the base service level that can be controlled at the discretion of the requesting department, such as fuel use, motor pool, reprographic services, long distance, cellular phones, pagers, telecom work orders.

Econometrics: A forecasting method that captures the behavioral relationships of many variables (called explanatory variables) on the variable you are trying to forecast. The method applies regression analysis to historical data to determine the marginal impact of the explanatory variable. Typically, the explanatory variables are related to the demography or economy of the community.

Efficiency Measure: An average activity cost per Output or Result.

Enterprise Fund: A fund used to account for operations that are financed and operated in a manner similar to private enterprises where the intent of the County is that the costs of providing goods and services to the general public on a continuing basis be financed through user charges. This allows for the evaluation of these funds on the same basis as investor-owned enterprises in the same industry.

Environmental Assessment: An analysis of the internal and external trends and issues that will have a major impact on the department and its customers over the next 2-5 years. Issue Statements will summarize the trends and the impact on the department. The Environmental Assessment is based on common sense, data, and information that describes changes anticipated both from inside and outside the department.

Family of Measures: A set of the four categories of Performance Measures that are used to measure the performance of an Activity. The categories of measure are: Results, Outputs, Demand, and Efficiency.

FTE (Full Time Equivalent): A full-time equivalent position funded at 2,080 hours for FY 2001-02 including holidays. A position which is less than 2,080 hours will be calculated as a percentage of an FTE. For instance, a half-time position is .5 FTE.

Fund: A fund is used to account for revenues and expenditures with a specified purpose.

Fund Balance/Equity: An amount comprised of accumulated excess or deficiency of revenues less expenditures of a fund. This is measured at the beginning or end of a fiscal year.

GAAP: Generally Accepted Accounting Principles.

General Fund: A fund accounting for all financial resources of the County, except those required to be accounted for in other funds, and serves as the County's primary operating fund.

GO: General Obligation Bonds.

Indirect Cost: A cost that is necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. The Central Service Cost Allocation is an example of the allocation of indirect costs.

Input: A volume of resources used to provide an Activity that is important to the Budget process. Inputs are typically stated in terms of dollars or hours, but are sometimes stated in terms of people or material resources. Input information is maintained internally and is not reflected in the Strategic Plan.

Internal Charge: A cost billed to one County agency by another County agency for base level or discretionary services provided.

ISF (Internal Service Fund): A proprietary fund that accounts for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis like a business.

Issue Statement: A summary statement of an issue and trend that will have a major impact on the department and its customers over the next 2-5 years. Issue Statements include what that impact will be and are the products of the Environmental Assessment phase in Strategic Planning.

Key Result Measure: A performance measure that is directly related to the Program Purpose Statement and measures the impact that Program have on citizens/customers. Key results measures are comprised of one Result Measure from each Activity in a unique Program.

Major Maintenance: A category of non-routine projects comprised of major maintenance or upgrades to facilities and/or equipment that will achieve demonstrable savings in operational cost, extend the useful life of assets, or achieve at least 10 percent savings in current energy consumption. Each project cost must exceed $20,000 for it to be classified as a major maintenance item. Examples of Major Maintenance projects include replacing heating, ventilation, and cooling (HVAC) systems, replacing roofs, repairing building exteriors, retrofitting light fixtures, installing variable drive fan motors, installing energy management systems, etc. Maintenance projects costing less than $20,000 will be treated as Facilities base-level or discretionary services, and charged accordingly (refer to Internal Charges section).

Mandate: A program that meets constitutional, statutory or court-ordered requirements from either Federal or State entities.

MCSO: Maricopa County Sheriff's Office.

MFR (Managing for Results): A systemic approach to management decision-making, resource allocation, and accountability for results. It includes an integrated system of processes: Planning for Results, Budgeting for Results, Delivering Services and Collecting Data, Reporting Results, Evaluating Results, and Decision Making.

MHP: Maricopa Health Plans.

MHS: Maricopa Health System.

MIHS: Maricopa Integrated Health System.

Mission: A clear, concise statement of purpose for the entire department. The Mission focuses on the broad, yet distinct, results the department will achieve for its customers.

MMC: Maricopa Medical Center.

MOE: Maintenance of Effort.

OMB: Office of Management and Budget.

Org: A level two budget under the budget org. This usually denotes a unit under the division.

Example of a departmental budget structure:

Department 11 Adult Probation	
General Funded Agency (ends in “0”)	110 Adult Probation
Grant Funded Agency (end in “1”)	111 Adult Probation Grant
Special Revenue Agency (ends in “2”)	112 Adult Prob Special Funding
Capital Projects Agency (ends in “9”)	119 Adult Probation Capital
Budget Org (level 1)	1110 Administration Services
" Org (level 2)	1111 Department Administration

Output Measure: A performance measure that measures the amount of service provided or number of units produced or processed. Outputs are expressed as a number.

PCN: A position control number assigned to a position by OMB for identification purposes.

Performance Measure: An on-going, quantitative indicator of resources consumed, workload, productivity, efficiency, and effectiveness. Performance measures should relate directly to objectives and allow for measurement of the same thing over a period of time. (See Family of Measures)

Personal Services: A category of expenditures within the budget that includes salaries, benefits, temporary help, special pay, overtime, and salary adjustments.

Personal Services Allocation – Out (-In): An object code (795 or 796) used to record payroll expenditures that will be charged/credited to a department or agency for work performed on a special assignment basis. The agency providing the personal services will record the expenditure as a credit and the receiving agency will record the expenditure as a debit.

Personnel Savings: A savings normally realized when positions are vacant or employees are paid at lower rate than budgeted. Object code 701, sub-line “Regular Pay Personnel Savings” and object code 750 sub-line “Benefits Personnel Savings” are provided to recognize expenditure. This reduction (negative) to the personal services budget allows the department to use these budget dollars to fund other items.

Position: A specific employment, whether occupied or vacant, involving duties requiring the services of one person. A position may be full or part-time as reflected in the FTE value.

Program: A set of Activities that have a common purpose or result. Programs provide operational and performance information for strategic decision making.

Restatement: A budgetary transfer which provides for a specific increase for programs or expenditures in one Department or Agency with a corresponding decrease in other programs and expenditures in another Department or Agency for a net impact of zero (or less).

Result Measure: A performance measure that measures the impact or benefit that customers get because they received the department's services.

Results Initiative: (Formerly Budget Issue) A request for funding above the budget base to support a program, activity and strategic goal identified in the strategic planning process. Results Initiatives address mandates, demands for service caused by demographic changes, new programs, or expansion of existing programs. Results Initiatives must clearly relate to the department's mission and be supported by relevant performance measures.

Service: A service is the deliverable or product that the customer receives from a department. Services are described as nouns, not verbs, thus defining services in terms of what the customer gets rather than in terms of what the department does.

Special Revenue Fund: A fund that accounts for the proceeds of specific revenue sources (other than major capital projects) that is legally restricted to specific purpose expenditures.

Strategic Goal: A strategic goal translates resources into significant Results to be achieved over the next 2-5 years, providing the basis for evaluating the department as a whole.

Strategic Plan: A Strategic Plan sets forth the purpose, strategic goals, operational organization and performance expectations for a department. The Strategic Plan provides information to department staff, corporate decision makers, the Board and the public about how the department is organized to deliver results and what results the department is accountable for achieving. The Plan provides the opportunity for all department staff to see how they contribute at all levels in the organization.

Supplies and Services: A category of expenditures within the budget for all standard costs of daily operations, including such items as office supplies, rent, contractual services, and travel.

Technology Results Initiative: A results initiative for technology expenditures for more than $20,000 or that are above a department's base budget for new or improved technology systems or for maintaining existing information technology systems.

Trend: A documented recurrence a measurable event or circumstance over time that is increasing, decreasing or even staying the same. The size of the number of occurrences often determines whether the recurrences constitute a trend. If the number of recurrences is very small, such as number of floods in a year, it may take a number of years to document a trend in one direction or another. While a large number of events or occurrences, such as the number of court cases of a particular type, may reveal a trend within months or a few of years.

Legend Notes	
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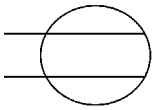
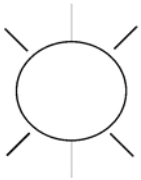
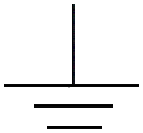
	Duplex Convenience Outlet
	Incandescent Indicator Light
	Fuse
	Earth ground
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ACKNOWLEDGMENTS

The Fiscal Year Maricopa County 2001-02 Annual Business Strategies was made possible with the help of many dedicated individuals. Most importantly, the Board of Supervisors and the County Administrative Officer for providing the policy guidance and leadership that is the backbone of the budget process. Thanks must also be given to the Elected Officials, Deputy County Administrator, Chief Officers and Department Directors and Managers for their cooperation during this past year. This document could not have been produced without the conscientious and creative efforts of the entire staff of the Office of Management and Budget whose members include, Suzanne Ashmore, LeeAnn Bohn, Chris Bradley, Andree Cohen, Don Colvin, Frances Delgado, Matt Diamond, Helen Dusick, Daren Frank, Annamarie Freas, Brian Hushek, Lisa Leishman, Dan Paranick, Sylvia Romero, Scott Rothe, Joanne Sackett, Don Tellis, Maria Tuttleman, Sharon Walker and Sandi Wilson. We would also like to thank Bill Arnold, Dave Hill and Derek Neighbors of the Administrative Technology Center who have spent many hours working to provide us the schedules for this document.

With the Board's approval of the FY 2001-02 Budget on June 18, 2001, and the corresponding tax rates on June 27, 2001, we start down the path of developing the FY 2002-03 Budget.

Legend Notes	
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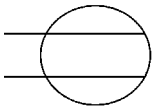
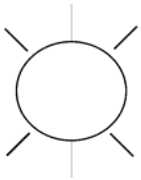
	Duplex Convenience Outlet
	Incandescent Indicator Light
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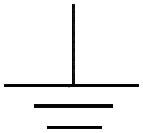	Earth ground
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