FY 2008-09 Annual Business Strategies
Recommended Budget

Maricopa County

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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Arizona

Special Capital Recognition
Special Performance Measures Recognition

For the Fiscal Year Beginning

July 1, 2007

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Mary Rose Garrido Wilcox, District 5

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Maricopa County Mission Statement

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community.

Strategic Priorities

- Ensure safe communities and a streamlined, integrated justice system.
- Promote and protect the public health of the community.
- Provide regional leadership in critical public policy areas.
- Carefully plan and manage land use in Maricopa County to promote sustainable development and to preserve and strengthen our environment.
- Continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden.
- Maintain a quality workforce and equip County employees with the tools, skills, workspace and resources they need to do their jobs safely and well.
- Continue to improve the County's public image by increasing citizen satisfaction with the quality and cost-effectiveness of services provided by the County.

Approved by the Maricopa County Board of Supervisors – June 6, 2005

Front and back cover photographs taken by Barbra Hart.

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Motions

Tentative Adoption

1) Approve the Fiscal Year 2008-09 Tentative Budget by total appropriation, pursuant to A.R.S. §§ 42-17101 and 42-17102, for each department, fund and function in the amount of $2,258,887,593.

2) Notwithstanding the Budgeting for Results Accountability Policy, approve the following:

a) Adult Probation, Juvenile Probation and Superior Courts are collectively known as the Judicial Branch, and considered as one appropriation. Any and all appropriations within the Judicial Branch can be transferred between any and all Judicial Branch departments by fund and function, as requested and approved by the Presiding Judge, without any further Board approval.

b) Public Defense Services, Legal Advocate, Legal Defender and Public Defender are known as Indigent Representation, and are considered as one appropriation. Any and all appropriations within Indigent Representation can be transferred between any and all Indigent Representation departments by fund and function, as requested and approved by the County Manager, without any further Board approval.

c) The appropriated budgets for all internal service funds administered by the Employee Health Initiatives department are considered one appropriation. Any and all internal service fund appropriations within Employee Health Initiatives can be transferred between any and all funds by function as requested, upon review and recommendation of the Office of Management and Budget and approval by the County Manager, without any further approval by the Board of Supervisors.

3) Pursuant to A.R.S. §11-275, the Board of Supervisors authorizes the transfer of any monies received in the General Obligation - Debt Service Fund (312) to be reported in the General Fund (100).

Set a public hearing to solicit public comment on the FY 2008-09 Budget for Monday, June 16, 2008 at 10:00 AM

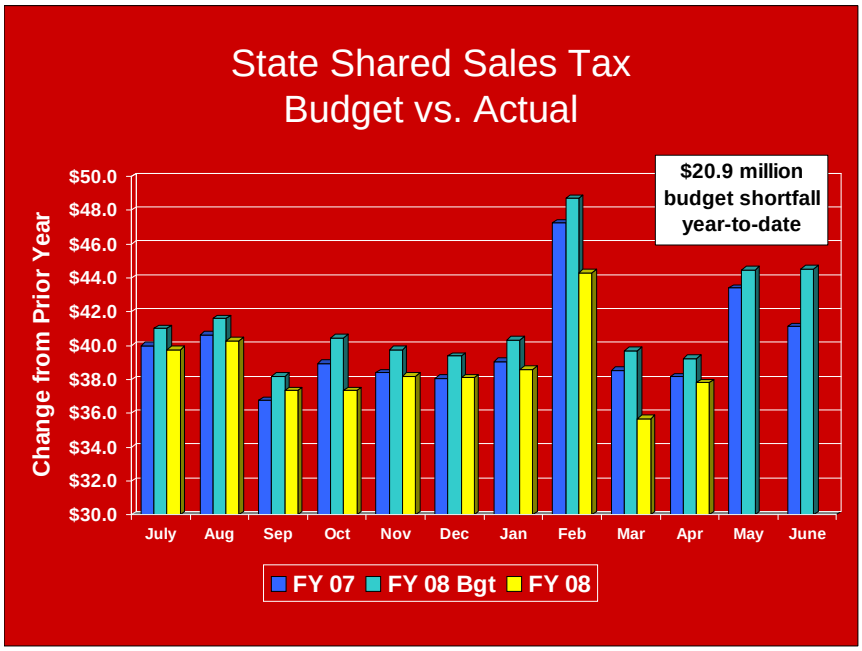
Transmittal Letter

To: Andrew Kunasek, Chairman, District 3
Fulton Brock, District 1
Don Stapley, District 2
Max Wilson, District 4
Mary Rose Wilcox, District 5

This 2008-09 budget is built on very conservative revenue projections. It is the second consecutive year where poor revenue growth has created budgetary stress. In the current fiscal year, three of the four major revenue streams have seen declines in year-over-year collections. In fiscal year 2007-08, State-Shared Sales Tax, Jail Excise Tax and Vehicle License Tax are under budgeted levels, even though these revenues were either budgeted for flat or very low growth. In the current fiscal year, we have missed our budgeted State-Shared Sales Tax revenues every month, the Jail Excise Tax every month but the first month, and Vehicle License Tax every month since October. The revenue slowdown being experienced has not been seen for over several decades.

The State-Shared Sales Tax, year-to-date through April 2008 is -2.10% as compared to fiscal year 2006-07. The last three months of financial results averaged -4.83% from last year. State-Shared Sales Tax is our largest single revenue stream. Its lackluster performance has created financial difficulties that can only be overcome with reductions in spending countywide.

Similarly, the Jail Excise Tax has a -2.85% variance year-to-date through April 2008. This revenue is a dedicated sales tax that funds adult and juvenile detention services and capital investments in our county jails and detention facilities. With the jail and juvenile detention populations increasing annually, it is imperative that these revenues keep pace with the funding requirements of operating 24/7 facilities.



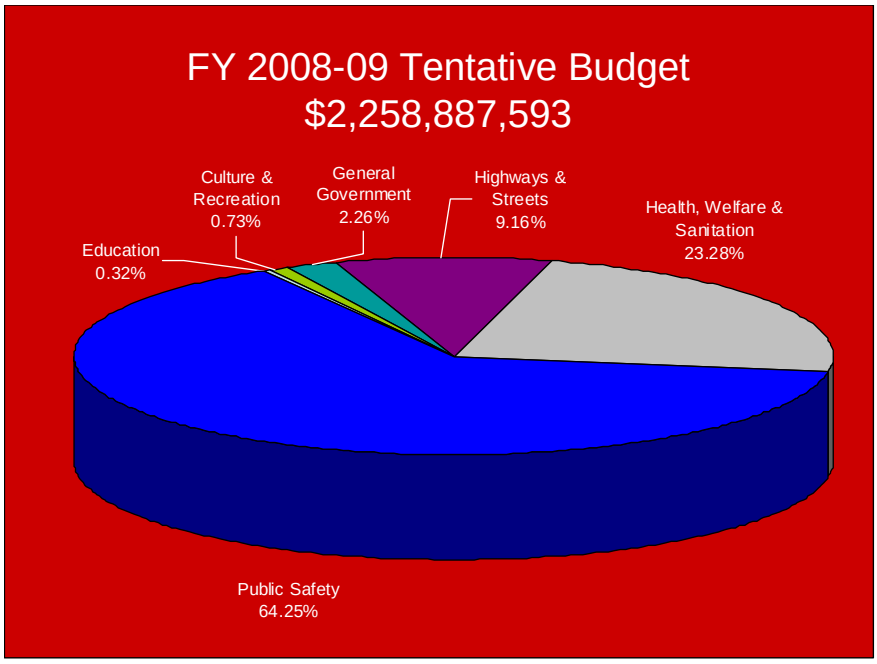
The recommended budget is $2.259 billion, which is a 2% increase from the 2007-08 adopted budget, driven largely by mandated expenditures. However, if you readjust the increase for an internal restatement from Flood Control District, the increase is only 0.4% or $8.6 million. The nominal increase is primarily due to expenses related to the building of a new criminal court tower. Other major contributors include mandated state contributions and employee-related costs, offset by $115 million in operational budget reductions.

Knowing that our budget development process was going to be difficult, the Board of Supervisors adopted fiscally conservative budget guidelines. These guidelines provide policy direction for County departments and the Office of Management and Budget. The Board's budget guidelines for this year anticipated the continued sluggish economic conditions that are facing this region. No requests for supplemental funding were considered, and the Board required that all departments submit 5/10/15% expenditure reduction scenarios. No new capital improvement programs (CIP) were put forward and funding reductions within existing CIP projects were reviewed. Departments were encouraged to explore opportunities to improve efficiencies through information technology (IT) and consolidation of IT functions. All new technological endeavors were required to have a Return on Investment (ROI) of 3 years or less. Performance-based salary advancements will be no more than 2.5% on average, and market-based compensation funding will be very limited. Finally, the Board continued the self-imposed limit on the secondary property-tax levies, which lowers property tax burdens for the citizenry.

Expenditure Reductions and Expenditures Uses Chart

Significant expenditure reductions have been made to the County's 2008-09 operating budget. While reducing costs in one of the fastest growing counties in the nation is difficult, it is possible. County management was instructed to look for reductions that minimized service impacts, focused on administrative overhead and reduced or cut non-mandated programs. On average, departmental expenditure reductions were 5.6%. Non-mandated departments received a 15% reduction. Overall, appointed departments were reduced by 7.0%. Elected departments, which include the Sheriff's Office, County Attorney, Assessor, Treasurer, Recorder, and Superintendent of Schools, averaged a 4.6% reduction. The Judicial Branch contributed a reduction that averaged 5.6%.

One of the non-mandated services that was impacted was the Juvenile Residential Drug Treatment Program. The program was eliminated because it was costly and results were inconclusive. The operating savings to the county was $2.8 million. However, to offset the impact of the program's elimination, an additional $1.0 million was added to the Juvenile Probation department to fund community-based treatment for probational and incarcerated juveniles.



Departments made difficult business choices as they were recommending their own departmental reductions. Many eliminated vacant positions that have been held open due to the recently enacted hiring freeze. The majority of these positions are

administrative in nature or within non-mandated functions. Several departments eliminated or downsized their overtime, supplies, services and travel budgets, noting that some service impact would be felt, but that it would be minimal. Other significant reductions include limiting election sample ballot mailings to one per household, reduction in the standard and intensive probation caseload capacity, reduced social services, elimination of the Seriously Mentally Ill intervention program in the Sheriff's Office, closing of Correctional Health clinics at night, reducing the number of tuberculosis cases treated, and delaying completion of the document preservation activity in the Clerk of the Court.

Structurally Balanced Budgeting

The practice of structural balance within our budget is paramount to our fiscal policies. It is the basis on which all of our budget policies and practices are grounded. Structural balance means that reoccurring revenues meet or exceed reoccurring expenditures. Because of structural balance, we have been able to maintain a healthy fund balance, fund capital projects with cash, and keep our expenditures in check. Maintaining structural balance is not for the weak-willed. It takes discipline and resilience, especially during recessionary periods. Maricopa County has been able to maintain structural balance in our operating budget during this fiscal downturn. We have done so through ongoing readjustment of revenues and then subsequent incremental reductions in spending, as required.

Maricopa County began making adjustments to our financial plan in Fiscal Year 2006-07 as revenues began to slow. The Board of Supervisors lowered the revenue budget mid-year, and cut spending to align with the revised revenue projections. During Fiscal Year 2007-08 budget development, the budget was prepared with little or no revenue growth in State-Shared Sales Tax, the Jail Excise Tax, and the Vehicle License Tax. The budget in FY 2007-08 included reduced personnel budgets, cuts in court security, reduced overtime, supplies, and services budgets. We also reexamined user fee-based activities and increased fees when the service was not fully recovering costs. Project delays occurred in the special district budgets because of the self-imposed limit on the secondary property tax. The self-imposed limit on secondary property taxes is a Board policy designed to keep property taxes low.

Additional reductions became necessary during Fiscal Year 2007-08 due to greater revenue slowdowns than originally projected. The Board of Supervisors took swift action. Beginning in the Fall of 2007, the Board reduced all administrative budgets by 5%. This was a reduction of 64 full-time equivalent positions. They also froze contingency funds and instituted a hiring and capital freeze. Overtime in the Sheriff's Office was curtailed and within Planning and Development, staff was reduced by 20%.

Budget Preparation for 2008-09 involved additional conservative actions. The Southwest Regional Court Center was delayed indefinitely. The Southeast Regional Court Center is targeted for downsizing, and projects within Parks and Recreation at both the White Tank and McDowell Mountain Parks have been cancelled.

Structural balance has allowed us to be successful, financially. We have no General Obligation Bonds outstanding. This makes for a lower property tax for the citizens of Maricopa County. We have been able to balance our 2008-09 budget with some downsizing but no elimination of services. We have been able to pay cash for many of our capital improvement

projects, saving tens of millions of dollars in interest costs. Structural balance equates to responsible budgeting.

There are a handful of small ancillary funds that are not in structural balance. In several cases, this is because the Board of Supervisors made a conscious decision to spend down large fund balances to keep fees low or because there was a multi-year operating capacity which made good fiscal sense. In each case there is a plan to return those expenses to the operating budget in 3 years or less. Funds affected include: Fill the Gap, Criminal Justice Enhancement, Justice Court Special Revenue, Planning and Development Fees, Inmate Services and Waste Management.

Econometric and Demographic Trends

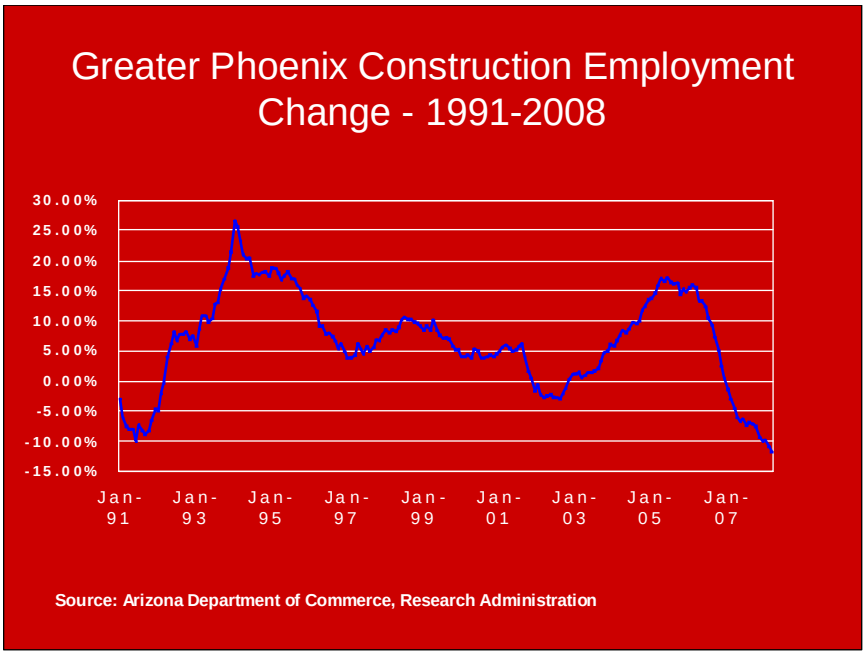
The Office of Management and Budget has enhanced its use of economic forecasters during this fiscal downturn. They are now utilizing both Elliott Pollack & Company and the University of Arizona's economic team to provide econometric information. The economists from both of these groups are predicting or declaring that Maricopa County's economy is or will be in recession.

> *"The current contraction in the nation's economy is likely to stretch past mid year and qualify as the 8th recession since 1960. . . The recession in Arizona should be mild with job losses totaling 1.3%. However, we expect that it will last longer than average, given the nature of this downturn and the length of time expected to get residential and nonresidential investment rolling again. We look for the bottom in the second quarter of (calendar year) 2009."*
>
> University of Arizona, Eller College of Management, Economic and Business Research Center

Leading indicators such as employment, retail sales and building permits are all down year-over-year. This recessionary cycle began in the late summer when the housing industry experienced downward adjustments in prices, and new home starts dropped off. All of this was caused by an excess of inventory and the debacle with adjustable rate and sub-prime mortgages. Arizona is one of the states leading the way in this downward cycle. Our economy typically grows in population, job growth and construction. This causes investment in our economy and it receives an "accelerator effect" as new resources are required for new houses, apartments, stores, hospitals, etc. Our economy is tied, unquestionably, to constant growth. This makes Arizona's economy one of the most volatile in the nation, according to the University of Arizona.

Recent economic reports have shown that the economy, in fact, is in a decline in many areas. January 2008 was one of the worst months, nationally. Chain store sales were the lowest they have been since 1970. Vehicle sales are slumping. The stock market has been very unstable and is now considered a "bear market". Employment figures indicated the largest decline since the last recession. Locally, employment growth is in a recession. In calendar year 2006, Arizona ranked second in job growth nationally. In 2007, we had dropped to 22nd nationally. Our employment numbers are expected to drop again in 2008.

The chart to the right shows the Greater Phoenix construction employment, which shows a dramatic decline in available jobs. The state ranked 49 out of 50 in construction growth in February 2008.



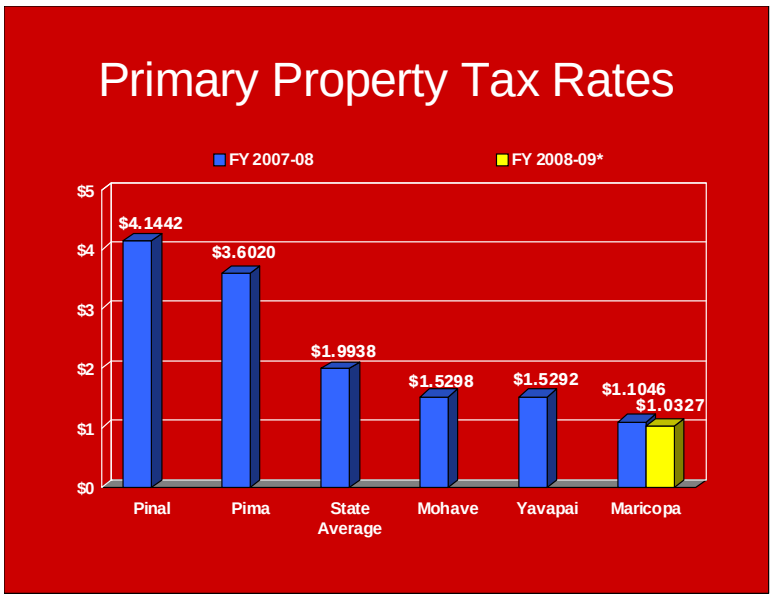
Property Taxes

Taxpayers in Maricopa County enjoy one of the lowest county tax rates in the State and by far, the lowest of the State's urban counties. Maricopa County is again lowering the overall property tax burden on its citizens. Last year the combined property tax rate was $1.2970 per $100 of assessed valuation. The proposed overall property tax rate is $1.2047. This is a $0.0923 reduction, which is 7.12% lower than the prior fiscal year. The primary rate dropped by $0.0719, the Flood Control District dropped by $0.0166 and the Library District dropped by $0.0038. Maricopa County no longer has a debt service levy. The secondary bond debt was paid off in 2004.

Maricopa County has not had a General Obligation Bond debt issuance since authorization by the voters in 1986. In the late-nineties, the Board of Supervisors decided to utilize a modified "pay as you go" capital plan for large capital improvement projects and other infrastructure. This means that the County is paying cash for many of its capital improvements, or utilizing lease reversions or other funding from the general fund to pay for these multi-million dollar projects. The use of this funding philosophy has literally saved the taxpayers tens of millions in interest and hundreds of millions in secondary property taxes that would have otherwise been levied.

In line with the County's fiscal policies on debt service, the Board of Directors of the Flood Control District and the Library District instituted a self-imposed limit on the secondary property taxes for these districts. The Board of Supervisors, by statute, also serve as the Board of Directors of three districts, Flood Control, Library and Stadium. They limited the Flood and Library Districts increases to align with the County's primary property tax limitations that are called out in statute. The Stadium District does not have a property tax. This responsible government concept was praised by the Arizona Tax Research Association (ATRA) last year. ATRA actually ran a bill that mirrors our self-imposed secondary limits. Although the bill did not pass, it continues to be pointed to as an innovative example of self-disciplined government by conservative state legislators and tax advocacy groups.

All of the strategies that Maricopa County uses to lower the tax burden have had a positive effect on our taxpayers. The savings on a $219,500 (median home taxable value) due to the tax rate reduction is estimated to be $16.14 this year. If the same home was in another county in Arizona, it would pay much higher taxes. The graphic to the right depicts the tax burden difference in several of the other Arizona Counties.



State Financial Threats

Arizona has the largest structural problem (as a percentage of totals – nearly 20%) of any state. This is due to a number of issues, including the percentage of the State's budget that is statutorily set, the lack of structural balance in the past, the volatile make-up of revenues, and a history of lowering taxes without long-term planning. Because of this, the State is again possibly turning to Arizona counties to help solve their problem. The most difficult of the issues is the proposed transfer of all inmates sentenced to less than a year to county jails. This practice exists in many states. However, in Arizona, the State Legislature has made conscious decisions years ago to have one of the toughest sentencing laws in the nation for DUIs and other specific offenses. Arizona counties have not planned nor are they funded for this population.

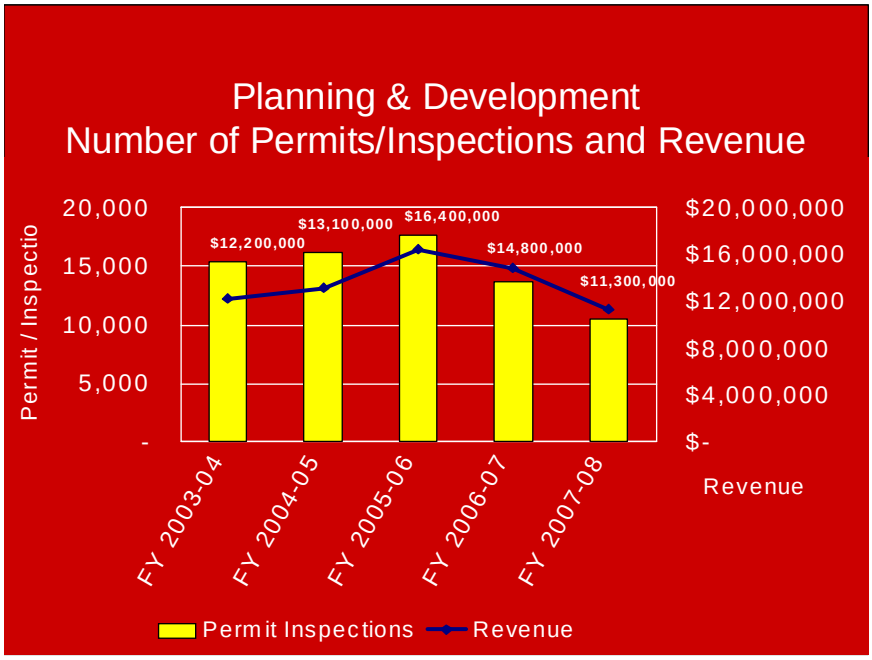
Maricopa County is quite concerned with the impact that cost shifts will have on county government. Maricopa County's jail system is already at capacity. Any plan to increase our jail population by an estimated 2,150 inmates would result in Maricopa County jails being 23% over capacity.

Another state cost shift being considered is increasing photo radar enforcement in order to increase state revenues. In this scenario, the state will change the revenue distribution of the citations so that all of the fine revenues flow to the state. Currently these revenues are shared with the counties and cities that adjudicate and collect the fines. In the proposed scenario, the state would be receiving 100% of the revenues, but the costs of administering this program would be left with local jurisdictions.

There are several other state budget balancing ideas that have surfaced that could cost the county millions. At this point, we are uncertain about how the state budget process will affect county government. Maricopa County is monitoring the situation and working with state leaders to try to ensure that a fair and equitable conclusion is reached in these state budget discussions.

Planning and Development Issues

This year, significant changes occurred in Planning and Development. Maricopa County's Planning and Development Department receives its major revenue streams from building plan reviews and building inspections. Over the last 5 years, Planning and Development's revenue budget experienced explosive growth while the housing boom was occurring. Now that the boom is over, the revenues have slowed dramatically. The department must adjust its operating costs to align with the volatility of the real estate market. The graphic to the right illustrates the five-year history of plans initiated for review and inspection and the associated revenues. As you can see, it has gone from a five-year high in FY 2005-06 of 17,659 and $16.4 million, to a five-year low in FY 2007-08 of an estimated 10,400 and $11.3 million. This is a 41% decrease in volume. Planning and Development's management team has taken steps to address the downturn in demand. It has reviewed the fee structure and raised those that required adjustment. It also instituted an elimination of 45 positions. It will continue to review the workload demand and will make addition adjustments to the budget and staffing pattern, if necessary. While no economic expert can predict when the downturn will end, Planning and Development is preparing for a 2 - 3 year slowdown.



Managing for Results

Managing for Results (MFR) is the County's performance management system. It is customer-oriented, results-focused, and data-driven. MFR is grounded in the idea that an entire organization—its management systems, the people who work there, and the organizational culture (beliefs, behavior, language)—are focused on achieving results for the customer. MFR supports good business decisions based on reliable performance information. Departments demonstrate accountability through results. It contains an annual cycle of planning for results, budgeting for results, delivering results, analyzing and reporting results, and, lastly, evaluating and improving results.

Understanding and application of MFR principles has grown tremendously since Maricopa County first implemented the Managing for Results system more than eight years ago. Many departments have fully embraced the MFR philosophy and regularly use performance information to enhance their reporting and decision making. From a budgetary perspective, this means that they can articulate results delivered and the financial impact. They can also quantify the cost of improving results.

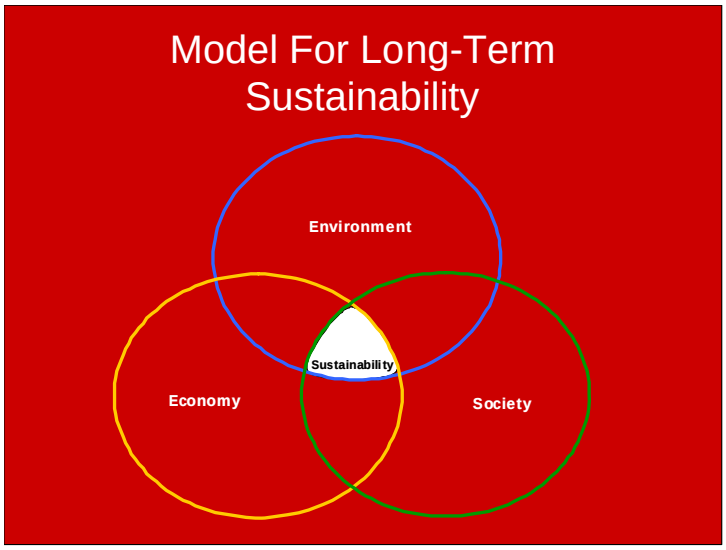
In early FY 2007-08, we implemented an enhanced performance reporting process with the deployment of the new Managing for Results Information System (MFRIS). MFRIS leverages the latest technologies to facilitate Maricopa's drive toward an integrated approach to improved customer results. MFRIS is a repository for departmental strategic business plans – mission, vision, goals, programs, activities, and services, as well as performance metric data. MFRIS also integrates the County's budget and management system. The system provides customized dashboards so that County executives, staff, and citizens can quickly and easily access information about the services provided by the County. MFRIS supports our data analysis needs by featuring sophisticated, yet easy-to-use, analytical tools that interface with the County's budget and financial systems. Limited release of this system occurred in the first half of FY 2007-08, with continuous enhancements and roll-outs throughout FY 2008-09.

Managing for Results is all the more important during times of fiscal challenge. MFR principles have guided us from the start as we have developed the FY 2008-09 budget. When we had to make difficult choices, we have done so with the goal of maintaining results for our customers as much as possible. Budget reductions have thus been developed that have the least impact on customers and performance.

Green Government Program

With our current population approaching four million and long-term projections showing the population nearly doubling again in less than 40 years, it is clear that strategies to help maintain a vibrant quality of life will be even more important in the future. An important part of these strategies will be maintaining a healthy and sustainable environment. The Board of Supervisors recognizes the relationship between a healthy environment and the County's long-term success. The Regional Development constellation has developed a long-term strategy whereby the County will reduce its carbon footprint, help save money, and enhance the region's environment. This is the basis for a new and innovative plan that will be known as the Maricopa County Green Government Program.

The Green Government Program is a cooperative effort between many County departments in coordination with various community stakeholders. These stakeholders represent a sample of experts in environmental issues, are associated with organizations that have initiated similar programs and can provide helpful insight, or are directly affected by the Green Government Program. Although achieving true environmental sustainability is difficult, Maricopa County believes this initiative is an important step in a long-term approach to addressing regional environmental issues.



The Green Government Program establishes a fundamental yet important mission: to achieve a cleaner, healthier, and higher quality Maricopa County. From this mission, the program will establish an advocacy plan that identifies various actions Maricopa County will pursue. This program will also identify specific measures that will help determine progress in meeting the approved actions. The Green Government Program will be flexible and adaptable to changing conditions, and will be reassessed on a periodic basis. Maricopa County seeks to set the example in environmental stewardship.

Maricopa County's has taken its first step in the FY 2008-09 budget. The plan includes a reduction of our carbon footprint. Equipment Services identified vehicle replacements that are both cost reductions as well as EPA certified "SmartWay" vehicles. SmartWay vehicles have the best environmental performance compared to all other vehicles and the EPA certifies that these vehicles have exceeded environmental thresholds on the Air Pollution and Greenhouse Gas Scores. The FY 2008-09 recommended budget includes funding for seventeen energy efficient vehicles which will increase Maricopa County's fleet composition from 34% to 35%. We will continue to explore further opportunities to expand this number as vehicles are scheduled for replacement.

Technology Infrastructure

Last year, Maricopa County began an extensive Infrastructure Refresh Project. The 2008-09 budget provides for continued funding of this program. The project covers a number of critical technological equipment replacements and upgrades, including: the core, distribution, user access and wireless networks, buildings physical infrastructure and data centers. In addition, the county will now have a redundant network with a regional disaster recovery site. This was not provided for prior to this project. The cost of this program in Fiscal Year 2008-09 is $34.2 million.

There are a number of other critical system upgrades occurring. This year, phase I of a new Budgeting and Managing for Results Information System (MFRIS) was released. The FY 2008-09 budget includes funding for MFRIS, which includes refinements to the budget preparation system, budget maintenance, budget reporting and position management. In addition, the funding supports upgrades to version 2.x which will provide Managing for Results elements including planning, reporting, and analyzing results. Once fully operational, this system will help managers better utilize performance measurement metrics to monitor outcomes within their business units. Managers and directors will be more nimble and able to address issues before they become problems for our customers.

Last year, the Office of Enterprise Technology partnered with the Assessor's Office to begin development of a new Computerized Assessor's Mass Appraisal (CAMA) system for use with property assessments. The County has experienced significant growth and the current system has outlived its useful life. The collaborative effort will result in improved system performance, functionality, tools, integration and support. Implementation of a new data warehouse and a customized drawing system will occur as well.

A new agenda management system, called SOLAR, is being developed to replace Agenda Central, the current electronic board agenda processing system. The FY 2008-09 budget has funding to complete this soon to be implemented system. SOLAR will give us a streamlined

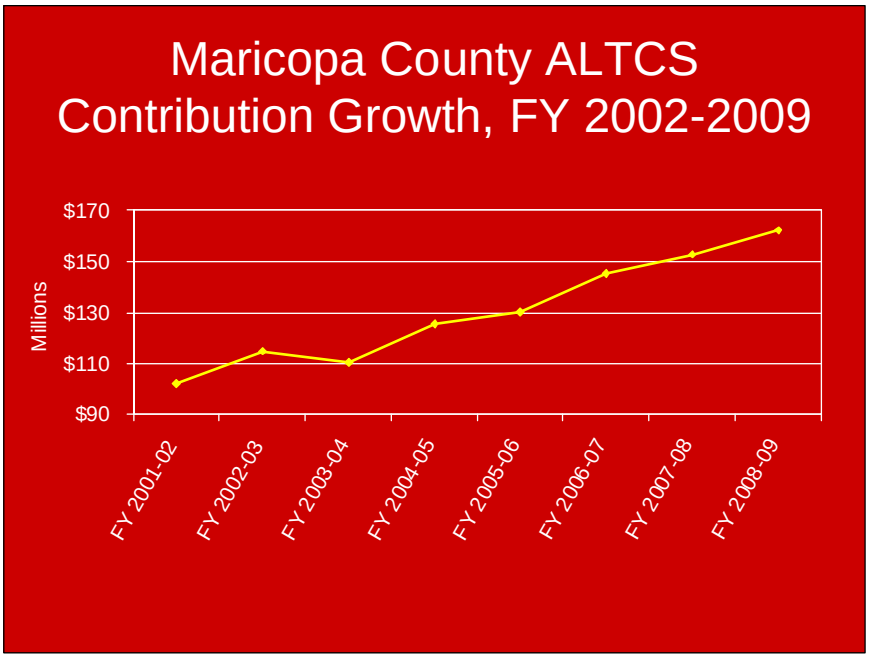
agenda processing system that will provide a means for agenda language consistency, an ability to attach documents to agenda items, enhance the approval process of agenda items, and streamline the creation of the Board's agenda. In addition, SOLAR provides users with a robust search functionality of the agenda database, the ability to run department-specific reports, automation of the Board's executive meeting process, an interface with the MFRIS system and electronic voting for Board members.

Finally, on the technological front, we will finish the Telecommunications Expense Management System (TEMS) implementation. TEMS will address the telecommunications lifecycle management activities, including the addition of a centralized electronic billing and validation system, dispute management tools, automated accounts payable process and a cost allocation system. The system will replace what was a very manual process which was prone to errors. Expected results include labor savings, increased productivity, cost controls and cost savings. Using a very conservative estimate, TEMS is projected to save 5 – 12 % in telecommunication services costs over a 3 – 5 year period.

Health Care Programs

One of the most costly activities in Maricopa County is Health Care Programs. Within the activity, we budget our mandated health care contributions to the State of Arizona, non-grant funded/court-ordered tuberculosis services, the Ryan White services for "People with HIV/AIDS", and other health litigation.

Maricopa County is mandated to provide funding for the State of Arizona's health care programs. The county must make multi-million dollar contributions to: Arizona Long-Term Care System (ALTCS), Arizona Health Care Cost Containment System (AHCCCS), and Arizona's mental health programs required by the *Arnold v. Sarn* court ruling.

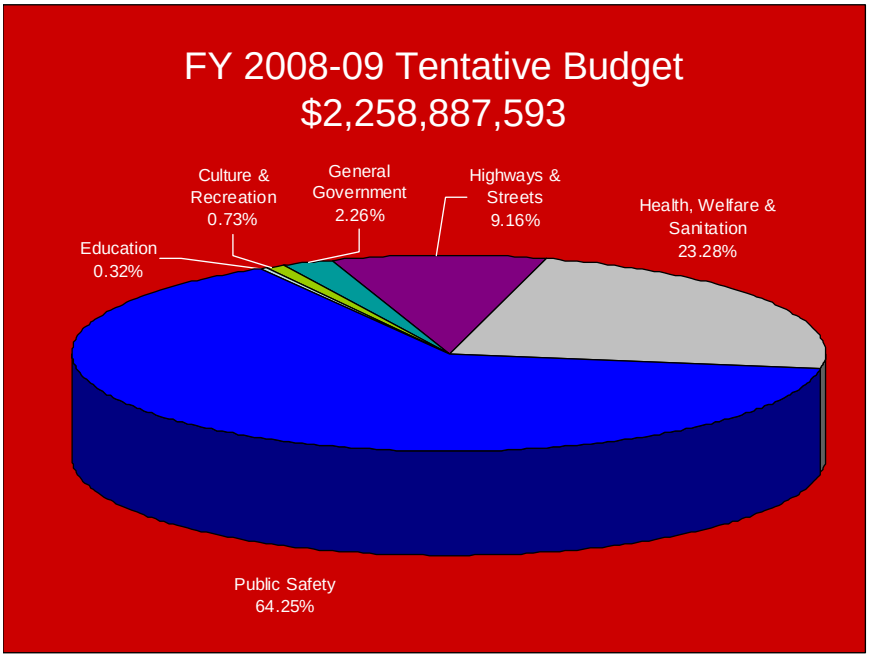


This year the contribution to the ALTCS program is estimated to increase by $6.0 million to $162.1 million, a 3.71% increase over the 2007-08 contribution. The *Arnold v. Sarn* and general mental health payments are estimated to increase by $1.6 million to $35.9 million, and other mental health costs will increase by $125,039 to $4.4 million. The AHCCCS acute care contribution will increase by $622,800 to $21.6 million. These mandated fixed contributions total $228.9 million. Mandated health care remains an uncontrollable component of our operating budget that Maricopa County will continue to work to reduce. The Board of Supervisors has adopted a strategic goal which states, "Eliminate mandated fixed contributions to the State of Arizona in exchange for

reductions in State funding of county programs." We want a good government model that makes the State responsible for State-managed programs and the County responsible for County-managed programs. To that end, we have, in past years, reduced our contributions through legislation that exchange funding responsibility with the state. These legislative solutions help us make progress towards achieving our strategic goal. This year, because of the state's budget crisis, we did not introduce any new legislative solutions. We will do so in future years.

Health Care Programs continues to address several of the most challenging fiscal issues facing Maricopa County. Among these is the defense of the so-called "Pre-AHCCCS tail litigation." This series of lawsuits initially involved over $360 million in billed charges which hospitals alleged represented emergency health care services provided to indigent patients. Maricopa County has successfully settled approximately one-third of the potential liability at less than five percent of billed charges. The remaining 198 million is the subject of a court-mandated "sampled" litigation process. After several trials, we are still awaiting decisions in the trial courts and on appeal.

The Court Tower and Capital Improvement Philosophy



Maricopa County began its present day Capital Improvement Program (CIP) in FY 1999-00. The CIP plan is a modified "pay as you go" financial policy. The County pays cash for most CIP projects. Other projects use a combination of identified operational savings and lease reversions to pay the debt service on new facilities. Fiscal Year 2004 was the final year of payment on the County's 1986 General Obligation (GO) bond debt. The County currently has no GO bond debt, and has very little long-term debt. The debt that the County does have is in the form of Lease Revenue Bonds. The debt service on these is paid for with either cash that has been set aside, or through lease reversions and operational savings within the operating budget.

Due to the fiscal downturn and limited new cash, the county has cancelled, delayed or downsized projects in order to concentrate efforts on continuing the new Court Tower project. This project is of great significance. It is needed to maintain and improve court case processing in Maricopa County. This, in turn, ensures that litigants, defendants and others involved in court cases obtain speedy justice. On criminal cases, it limits the time a housed-inmate spends in the county jails. This is good for the taxpayers because providing 24/7 care for individuals is very costly. The Court Tower is to be located adjacent to the downtown

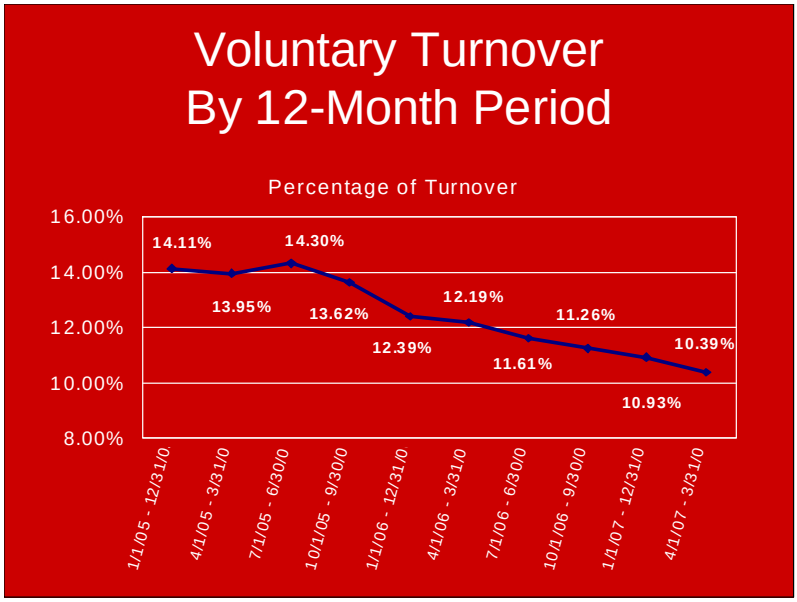
County Court complex in Phoenix. The 722,529 square foot project includes 32 courts, jury assembly, in-custody holding, and secure judicial parking. 22 of the courtrooms will initially be built-out and 10 will be shelled for future expansion. Below is the proposed make-up of the courtrooms.

- 8 high-volume early disposition and regional court centers
- 4 initial pre-trial courts
- 12 standard criminal courts
- 4 large criminal courtrooms
- 4 aggravated DUI courts

The Court Tower project has a budget of $342.4 million and is scheduled for completion in January 2012. With the postponement of the Southwest Justice Center in FY 2007-08, $79.4 million was shifted from that project to fund the Court Tower. In FY 2008-09, the budget assumes that the Southeast Justice Center project will be reduced in scope so that $19.2 million can be shifted from the Southeast Justice Center project to the Court Tower.

The CIP modified "pay-as-you-go" philosophy that has been used by the Board of Supervisors has avoided the use of General Obligations (GO) Bond debt issuance since 1986. Since 2000, the "pay-as-you-go" policy has saved the taxpayers $56.7 million in estimated debt service payments through FY 2007-08. This avoided assessing secondary debt repayment property taxes that would have cost the average taxpayer an average of $28.66 annually. In addition, we have avoided $37.3 million in actual interest costs by paying cash for much of our CIP. As you can see, the combination of balanced budgeting and pay-as-you-go capital programs has resulted in responsible fiscal plans, lower property taxes and improved services for the citizens.

Employee Issues and Concerns



Maricopa County emphasizes a skilled and capable workforce. This is accomplished by providing market-based salaries for our employees, great benefits, and a rewarding career serving the public's interest. Workforce satisfaction is measured through employee satisfaction surveys, benefit surveys and employee voluntary turnover or attrition rates. Our voluntary turnover has improved over the past several years, as noted in the graphic below. This is due to many successful employee programs. Over the past three years, market reviews covering over 97.7% of the County's positions were completed. Market adjustments were made when needed. In addition, the county provides annual funding for performance-based adjustments. Despite the fiscal downturn, this budget has funding for an average of 2.5% increases that will

be implemented mid-year. While this amount is less than what was funded in prior years, it does show our employees that the county is concerned about their welfare and is dedicated to remaining competitive with the marketplace. Other steps being taken to maintain morale include sustaining competitive benefit packages (described below), retirement plans (provided by the Arizona State Retirement System), a Rewarding Ideas program, Tuition Reimbursement, and a Peak Performers program.

Employee Health Initiatives (EHI), the department responsible for the employee benefits programs in Maricopa County, has been continually improving the services and benefits given to the county's workforce while controlling the cost of health care. Their mission is to provide fiscally conscious and innovative health care programs for Maricopa County's employees. EHI employs seasoned health care professionals who collaborate with county management and external partners to encourage healthy lifestyles, promote preventive medicine, and offer a variety of plans to fit the needs of the employees. Some of the programs that should be mentioned include: health screening and health risk assessments, health fairs, flu shot clinics, weight-watcher programs on-site, smoking cessation, prenatal care programs, heart-healthy and diabetes management programs. Many of these programs offer financial incentives to employees to either get healthy or to participate in prevention programs. Because of these innovative programs, health care premiums and co-pays for both Maricopa County as the employer, and our employees were kept to an average increase of between 3.1 – 8.9%, when compared to the national average of between 10 - 12%. These programs lower the benefit costs for employees and the County.

Conclusions

Maricopa County has a responsible balanced budget for fiscal year 2008-09, despite the downturn in the economy and the continued need to provide expanding services in the region. We are able to continue to meet our challenges through innovative solutions, a highly motivated and skilled workforce, and through the leadership of the Board of Supervisors and county management. In 2007-08, Maricopa County again was recognized through the Arizona Quality Award process for continuous improvement and innovation with three different departmental awards, including one for our CIP pay-as-you-go program. Maricopa County is finding new ways to collaborate through partnerships with non-profits, Arizona State University and other public and private entities.

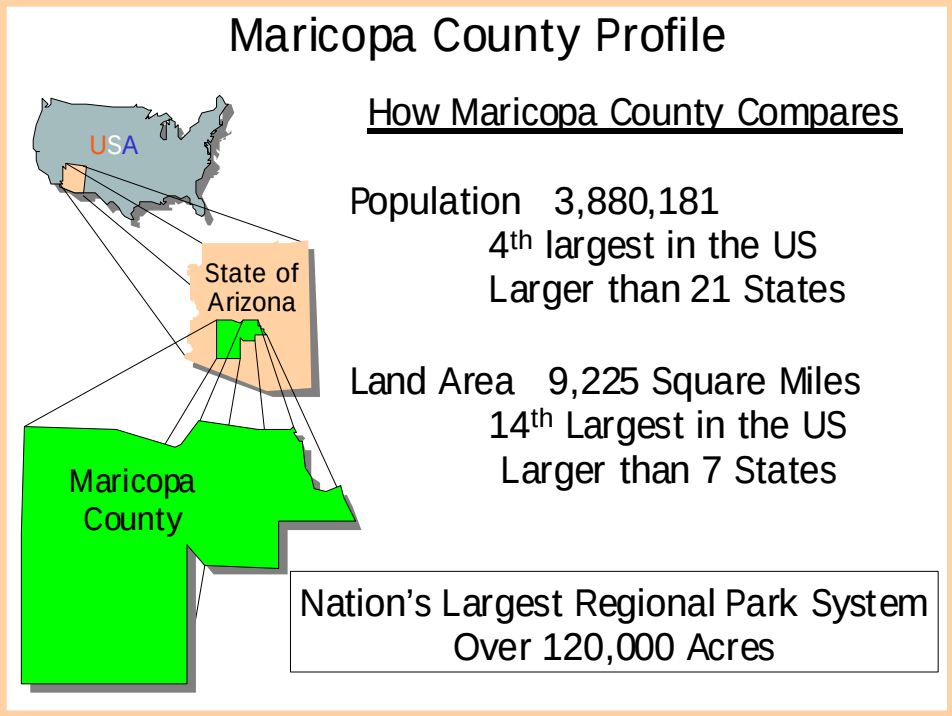
I want to thank the Board of Supervisors for their continued fiscal leadership. I also want to thank the Elected Officials, the Judicial Branch and Presiding Judge and the Appointed Officials for their cooperation and understanding during this time of fiscal downturn. This budget could not have been balanced without their participation, great ideas and assistance.

Sincerely,

David R. Smith,
County Manager

Maricopa County Profile

Introduction



Maricopa County, Arizona, is the nation's fourth largest county in terms of population — approximately 4 million by 2008, according to the Arizona Department of Economic Security. Twenty-five cities and towns are located in Maricopa County. Its largest city, Phoenix, is the County seat and State capital.

Measuring 137 miles east to west and 102 miles north to south, Maricopa County covers 9,225 square miles, making it the 14th largest county in land area in the continental United States, and larger than seven states.

Individuals and corporations make up 29% of total land ownership, with the remainder publicly owned. Of the 71% of land owned by public entities, 5% is owned by Native American communities, 28% by the U.S. Bureau of Land Management, 11% by the U.S. Forest Service, 11% by the State of Arizona, and the remaining 16% by various other public entities.

History

Maricopa County was established as a county on February 14, 1871 by the Legislative Assembly of the Territory of Arizona from parts of Yavapai and Pima Counties. Maricopa County was named in honor of the Xalychidom Piipaash people, who inhabited the area as early as 1775. The word "Maricopa" is derived from the Pima (a neighboring tribe) word for the Xalychidom Piipaash people. The County's current geographical boundaries were set in 1881 and have not changed since.

Little is currently known about the history of the area prior to the first European settlers in the late 1800s. What is known is that the Hohokam ("the people who have gone") band of Native Americans inhabited the area probably between 300 and 1400 AD. The Hohokam utilized the Salt River Valley by creating an extensive system of farming and permanent settlements. It is believed that these Native Americans left the area due to a period of severe drought around 1400 AD. From the time the Hohokam left through the late 1800s the area was intermittently occupied by several bands of Native Americans, including the Apache, Maricopa, Gila River, and Pima tribes, who lived a much more migratory lifestyle than the Hohokam. The first European settlement in the County was Wickenburg, a mining settlement which became the catalyst for further settlement. The remains of the extensive irrigation systems left behind by the Hohokam led the early settlers to experiment with agricultural production, utilizing the Salt and Gila

rivers as the main source of water. Spurred on by the success of these initial farming settlements, additional settlers began to migrate into the County and utilize the rich soils for agricultural production.

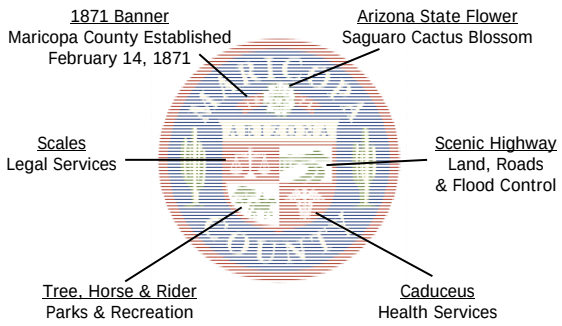
The history of the county over the next 140 years has been most significantly marked by a rapid increase in population, driven initially by the mining, agriculture and livestock industries. Statehood was granted on February, 14, 1912, providing greater integration of Arizona into the national infrastructure and further incentives to settle in Maricopa County which was then, as now, the most populated area within Arizona. This was followed by the development of several major military installations and training facilities which were initially constructed due to the good flying weather provided by the desert climate. Many of the significant population in-migrations in recent times have been spurred on by the low cost of living, economic growth, wonderful climate and easy access to other major metropolitan areas. As the population began to grow, so did the diversity of the economy and the reasons for further migration to the area. The climate, strong economy, educational opportunities, and beautiful desert environment are just a few of the reasons why Maricopa County continues to have one of the fastest growing populations in the United States. According to the United States Census, the County has grown from 2,122,101 residents in 1990 to 3,880,181 in 2007, an 83 percent increase in just 17 years.

County Seal and Flag

The current County Seal was redesigned and adopted in 2001. When the seal was updated, great care was taken to maintain historical continuity with the old seal while taking the opportunity to update and improve. The colors used in the County seal reflect our unique desert environment. The seal contains symbols relevant to Maricopa County. The Saguaro Cactus is indigenous to the area, and the Saguaro Blossom is the State Flower. The Scales of Justice represent the legal system and law enforcement, while health services are represented by the Caduceus. The Scenic Highway scene represents public works and the tree, horse and rider represent the County's extensive parks and trails.

Maricopa County Flag

Maricopa County Seal



The County flag, like the State flag, is red, gold and blue. The Seal of Maricopa County is emblazoned on a block of red, symbolizing the striking beauty of the sunrises and sunsets and desert flowers. The central golden band signifies the great abundance of sunshine, as well as one of the first stimulants to local commerce – the gold mines around Wickenburg that brought settlers into the area. The blue field represents the blue skies and the waters of the rivers, lakes and canals that have made the desert lush with vegetation and a source of recreation. In the blue field are five stars, which represent the five groups of Yuman-speaking Maricopa people for whom the County is named. The five stars also represent the five districts of the County from which members of the County Board of Supervisors are elected.

Climate and Topography

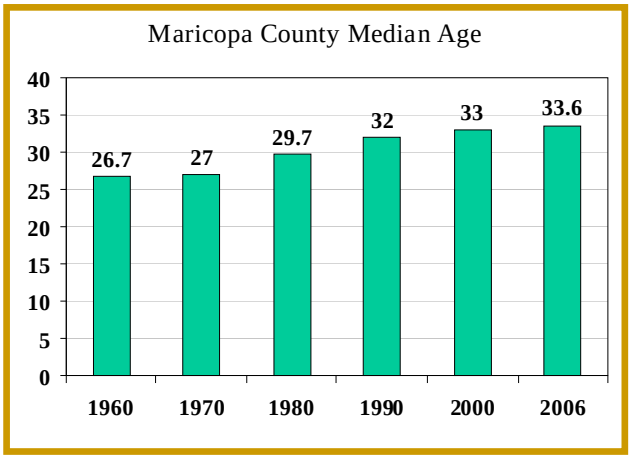
Maricopa County is known world-wide for its unique climate and topography. Situated in the Sonora Desert, Maricopa County encompasses the majority of the Valley of the Sun and is home to many unique species of

animals, insects and flora including saguaro, ocotillo, cactus wren, palo verde, peccary (javelina), scorpion, sotol, and many more. The climate is highly sought after as a destination during winter, spring and fall months due to pleasant temperatures and very mild weather patterns. The summer months in the County are some of the hottest in the United States, with daily temperatures often reaching over 100° F, usually for 100+ days of the year. The humidity levels are typically relatively low during the summer months, which significantly tempers this rather extreme heat. One of the more unique aspects of Maricopa's climate is the annual monsoon that brings in very heavy rains beginning in mid-summer and continuing through early fall. This meteorological singularity is caused by a change in the typical winter wind that comes from the west to northwest. The shift occurs when moist winds begin to circulate to the area from the Pacific Ocean and the Gulf of California. This shift in wind and moisture content creates tremendous and sudden monsoon thunderstorms, dust devils and haboobs (dust walls) throughout Maricopa County.

Although the majority of the population lives in the Valley of the Sun, the County is surrounded on the north, east and west by various mountain ranges, the highest point being Brown's Peak at an elevation of 7,657 feet. Several rivers also cross the County, including the Salt, Gila, Verde, Agua Fria, and Hassayampa rivers. The center of the valley is interrupted by several buttes and some smaller mountain ranges scattered throughout the County. This variety in topography provides incredible recreational opportunities, climatic diversity, geologic variety, numerous reservoirs and the development of several canals. Tonto National Forest borders the County on the east, Sonora Desert National Monument is in the south, and numerous wilderness areas and regional parks dot the landscape throughout the County. The central valley areas are dominated by very fertile soils that contain few rocks, making the soil ideal for cultivation and construction. Due to the monsoon and silt-like quality of the soil, the area is also occasionally bothered by higher than usual levels of air-borne particulates at certain times of the year. This particulate pollution is due in large part to human disturbance of the desert soils, which would naturally settle in the absence of human activity. Despite the particulate pollution, Maricopa County is one of the most beautiful and unique areas in the nation and the County and generally has good air quality throughout the year.

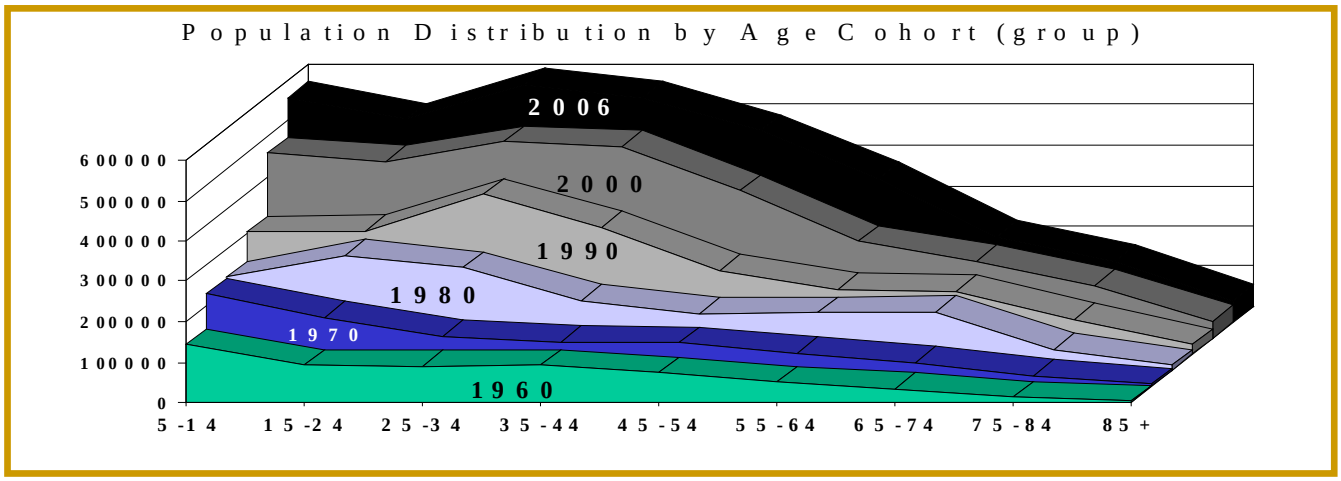
Population

According to the U.S. Census Bureau, more than half of the state's population resides in Maricopa County. By comparison, Maricopa County has a population density of 409 persons per square mile, whereas the State of Arizona has a density of 54 persons per square mile and the United States has a density of 85 persons per square mile. The Census Bureau reports that Maricopa County grew by more than 101,583 people between 2006 and 2007, increasing the most recent (2007) population estimate to 3,880,181 individuals. Between 2000 and 2007, the population of Maricopa County increased by more than 782,400 people, which is more than 20 percent growth in just seven years.



Like the rest of the nation, Maricopa County's population is aging. According to the U.S. Census Bureau, the median age of Maricopa County's residents is 33.6 years, an increase from 33.0 years in 2000. The chart below depicts the rise in the median age for Maricopa over the past 50 years.

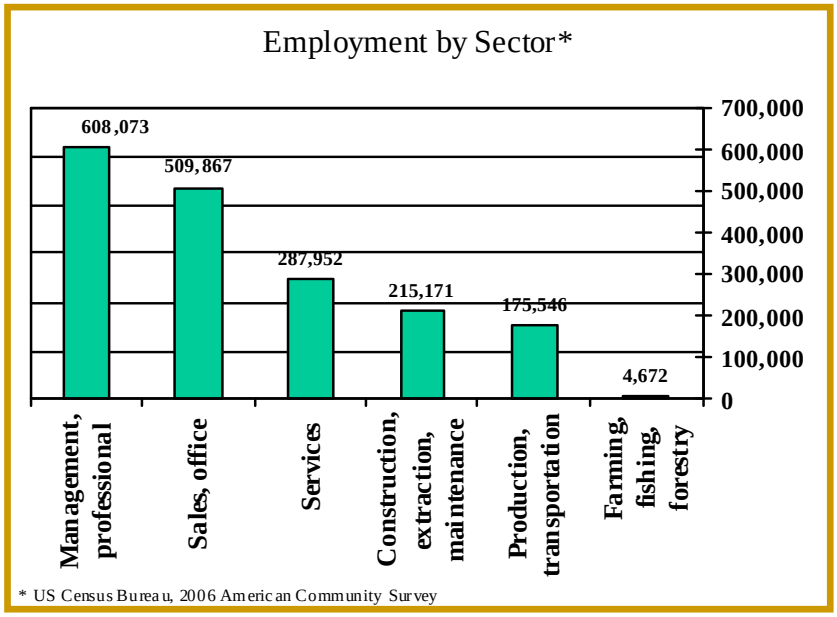
A common conception about Arizona is that the population has an unusually high number of senior citizens, but the population in the County is actually 3 years younger than the national average, and the largest age cohort (group) of individuals has been the 25 to 34 age group since the 1990s. The charts below provide a comparison of the various age cohorts in Arizona to the national averages as well as depict the demographic composition of the population, by age cohort, for the past 46 years. These figures actually depict a very young resident population in Maricopa County. The population growth in Maricopa County is much higher than the current birth rate of 58 per 1000 women, indicating high levels of in-migration. There is a high level of in-migration from all age categories, especially by individuals between 24 and 44 years of age.



Local Economy and Business Environment

The unique aspects of Maricopa County's population, climate and government policies have laid the foundation for a unique and vibrant economy and healthy business environment. Maricopa County is home to a very diverse array of businesses and services provided to the community. The majority of the economic activity in the County takes place surrounding the population center, which is located in the north-central portion of the County and extends all the way to the eastern border, with limited activity extending beyond into the adjacent county.

The economic growth of the valley has been as unprecedented as the population growth. This expansion is likely to continue with a few geographical limitations due mostly to topography, federal government activities and Native American Reservations. Maricopa County contains four Native American reservations, Luke Air Force Base, Barry M. Goldwater Air Force Range, Tonto National Forest, Sonora Desert National Monument, Buckeye Military Reservation, Papago Military Reservation, and several wildlife areas and regional parks that further limit urban expansion and concentrate the majority of economic activities in the metropolitan area. Although these geographic limitations do restrict private development, they also contribute significantly to the economic vitality to the County. The Native American reservations provide recreational, agricultural, disposal, educational and retail opportunities for County residents and the federally operated lands and facilities provide essential jobs and contract opportunities for businesses in the metropolitan areas.



The large population and vibrant industry has led to high demand for water and electricity, which are provided through several notable companies and government organizations including the Salt River Project, Arizona Power Service, the Central Arizona Project, and various smaller municipal and private utility providers. This utility infrastructure continues to facilitate the transformation of the desert valley into the vibrant economy within

Maricopa County today. The other critical aspects of transportation and educational systems have provided the needed support and training for the continuously developing economy within the County. Relying upon this basic infrastructure, the County has a full-service economy that provides large markets in retail, health care, research, customer service, entertainment, financial and banking, wholesale trade, agricultural, arts and cultural, construction, manufacturing, light industry, distribution, and recreation and leisure services. The following chart outlines some estimates of the basic characteristics of Maricopa County's economy:

Maricopa County's economic base continues to evolve and become more diverse. The reliance on tourism and construction is decreasing as other industries grow. The following chart outlines County employment by sector among private industry firms:

Maricopa County's quality of life, cost of living, skilled workforce, good universities and favorable business climate contribute to the improvement of its economy. Phoenix, the largest city in Maricopa County and Arizona, was ranked as one of the top 10 cities in the 8th annual "America's 50 Hottest Cities" report, published in the January 2005 issue of *Expansion Management* magazine. The International Genomics Consortium and the Transnational Genomics Research Institute (TGEN) are evidence of Maricopa County's leadership in bioscience, providing a base of expertise and knowledge that will enhance the area's ability to develop and attract bioscience-related companies. In addition, the new Arizona State University-Capital Center campus in Phoenix will enhance downtown and the businesses located there.

Workforce Indicators

Per capita income	$ 26,213
Median household income	$ 52,521
Total workforce	1,801,281
Mean travel time to work (minutes)	26.3
Families above poverty line	91%
Median Priced Home	$199,800*
Median family income	$ 62,312

Source: U.S. Census Bureau (2006 ACS),
*Maricopa County Assessor's Office, Full Cash Value

Educational Opportunities

Maricopa County is home to first-class primary and secondary institutions as well as world-renowned university level educational opportunities. The Arizona State University System has multiple institutions in the county, including the Arizona State University (ASU) (the third largest university in the US by student enrollment for Fall 2007) and a joint biomedical campus downtown between ASU and the University of Arizona. Several community and technical colleges provide both general education and more specialized education in trades throughout the valley. The prestigious Thunderbird School of Global Management is also located in the valley and has been ranked #1 in international business by the Wall Street Journal for seven consecutive years. The national headquarters of the University of Phoenix (the largest private university in North America) is also located in Maricopa County. Although these large and well known institutions form the largest sources of education within the County, the County is home to many more universities, colleges, and schools that provide technical, vocational, executive, job-specific and interdisciplinary studies and research programs.

Transportation Infrastructure

Maricopa County is well positioned for easy access to Arizona, the United States and the world through a very well-structured road system and ample air traffic facilities. The County has three Interstate Highways (I-10, I-8, and I-17) and many major highways that connect Phoenix to all other major metropolitan areas in the in intermountain west as well as coastal regions. Many freeway loops (HWYs 101, 202, and 303) also circle the metropolitan area, providing improved access within the metropolitan area. The Phoenix Skyharbor Airport (PHX)

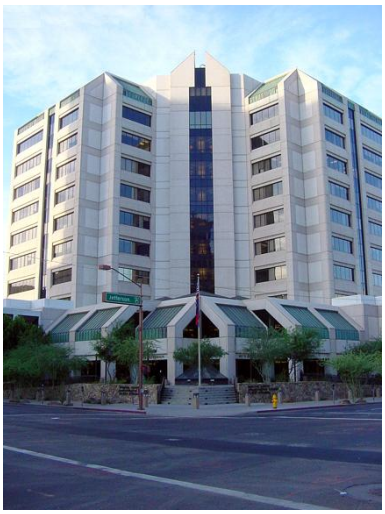
is one of the top five busiest airports in the nation with access to all major domestic destinations and both direct and indirect access to every major international destination. The Phoenix-Mesa Gateway Airport (AZA) is currently being developed as a support airport to Skyharbor, and currently is home to many flight training schools, major shipping providers, ASU Polytechnic Campus and also has regular passenger flights to several destinations. In addition to these major airports, Maricopa County is home to numerous municipal, recreational, and emergency heliports and airports that number in total to over 140 different landing destinations. This road and air infrastructure is available to both private and public transportation uses. Valley Metro RPTA (regional public transit authority) is a non-profit organization responsible for coordination of all public transportation needs throughout the metro area, currently providing local and express commuter bus services, dial-a-ride services for disabled and elderly patrons, as well as coordination services for carpools and vanpools. Valley Metro RPTA is also responsible for construction, implementation and maintenance of the METRO light rail services connecting Mesa, Tempe and Phoenix with a 20 mile route (METRO is currently under construction and will begin regular services in December 2008).

Cultural and Recreational Amenities

The cultural and recreational amenities offered in Maricopa County are multifaceted and take advantage of the wonderful climate and geographic opportunities. The valley is home to numerous artistic performing groups such as the Phoenix Symphony and Arizona Ballet, historical and art museums including the Phoenix Art Museum and Heard Museum. Numerous convention centers and auditorium facilities carry national and international performances, ranging from the Broadway Series musicals to contemporary rock concerts to world-class orchestras. Nationally recognized theatres such as the Orpheum, Herberger and several publicly owned theatres provide high-quality entertainment. Outdoor recreation is also readily available with hundreds of miles of horse-back riding trails, hiking trails, biking trails for road and mountain bikes, rock climbing facilities, regional and municipal parks, and National Forests and Monuments. Numerous reservoirs are easily accessible for fishing, boating, kayaking, sailing, and swimming activities. The Salt River cuts directly through the metropolitan area providing additional water activities including river floating through the Tonto National Forest and water activities such as sculling and kayaking along Tempe Town Lake. For botanists and wildlife lovers, the Phoenix Zoo and Desert Botanical Gardens provide a close-up view of many local and foreign species of flora and animal life. Maricopa County operates the most extensive regional park system in the United States at over 120,000 acres.

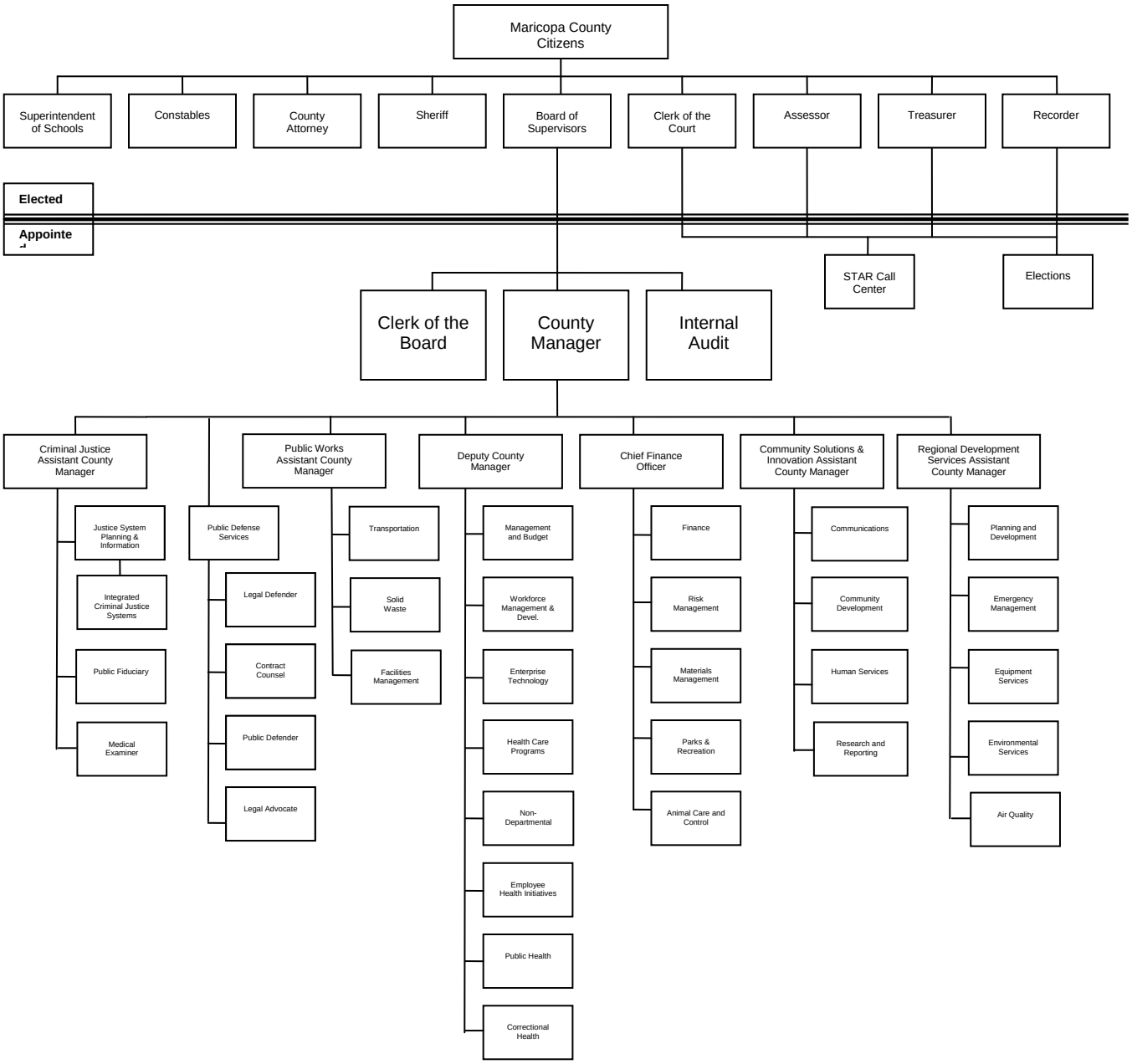
The valley is also full of other special events and specialty entertainment venues, including movie theatres, theme parks, fairs, horse shows, car shows, luxury auctions, holiday events, cultural festivals, many special interest conventions and numerous professional sports venues. Professional sports teams include the **Arizona Cardinals** (National Football League); **Arizona Diamondbacks** (Major League Baseball); the **Phoenix Coyotes** (National Hockey League); the **Phoenix Mercury** (Women's National Basketball Association); and the **Phoenix Suns** (National Basketball Association). Maricopa County is home to many other professional sports and events including thoroughbred horse and greyhound racing, golf, car and boat racing, and minor league baseball. Several spring training baseball parks are located within the boundaries of Maricopa County provide the majority of the Major League spring training games for Arizona's Cactus League and housing minor league training facilities for 9 Major League teams. The City of Glendale is home to the new University of Phoenix Football Stadium, which opened in 2006 and was home to Super Bowl XLII. The area is world famous for golfing and golf tournaments such as the FBR Open. NASCAR racing is conducted at Phoenix International Raceway and speed boating is conducted at Firebird raceway. Sports fans can also enjoy a variety of inter-collegiate athletics on ASU's Tempe campus and at several local community colleges.

County Government



Maricopa County is the largest local government in Arizona. Currently, the equivalent of more than 14,000 full-time County employees serve the public in such areas as public health, flood control law enforcement, libraries, parks and recreation, courts, transportation, animal care and control, economic and community development, and elections. The County serves both incorporated and unincorporated areas. For the unincorporated areas, the County provides some services similar to those provided by municipalities in incorporated areas—law enforcement, development planning, code enforcement, libraries, and parks and recreation.

The County organization reflects the constitutional separation of powers and the unique constitutional and statutory provisions that establish county government in Arizona. The County's governing body is the Board of Supervisors, who appoint a County Manager who oversees many County functions and is responsible for administration. However, a number of key functions are the constitutional purview of independently elected officials. The judicial branch is also independent, and the Superior Court is legally defined as a State function even though it effectively operates within County government.

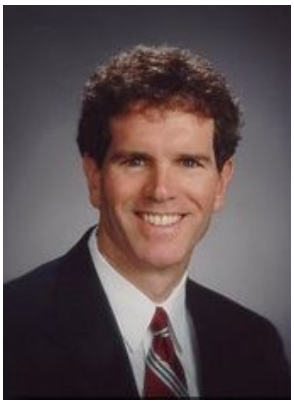

Maricopa County Citizens
Superintendent of Schools
Constables
County Attorney
Sheriff
Board of Supervisors
Clerk of the Court
Assessor
Treasurer
Recorder
Elected
Appointed
STAR Call Center
Elections
Clerk of the Board
County Manager
Internal Audit
Criminal Justice Assistant County Manager
Public Works Assistant County Manager
Deputy County Manager
Chief Finance Officer
Community Solutions & Innovation Assistant County Manager
Regional Development Services Assistant County Manager
Justice System Planning & Information
Integrated Criminal Justice Systems
Public Fiduciary
Medical Examiner
Public Defense Services
Legal Defender
Contract Counsel
Public Defender
Legal Advocate
Transportation
Solid Waste
Facilities Management
Management and Budget
Workforce Management & Devel.
Enterprise Technology
Health Care Programs
Non-Departmental
Employee Health Initiatives
Public Health
Correctional Health
Finance
Risk Management
Materials Management
Parks & Recreation
Animal Care and Control
Communications
Community Development
Human Services
Research and Reporting
Planning and Development
Emergency Management
Equipment Services
Environmental Services
Air Quality

Board of Supervisors

Maricopa County government in Arizona is a subdivision of the State government. The Board of Supervisors is the governing body for the County. Each member represents one of the five county districts, which are divided geographically and by population to include a mix of urban and rural constituencies. Supervisors are elected to four-year terms and are not term-limited. The Board of Supervisors is also the Board of Directors for the Flood Control, Library, and Stadium Districts, and serves as the Board of Equalization and the Planning and Zoning Commission.

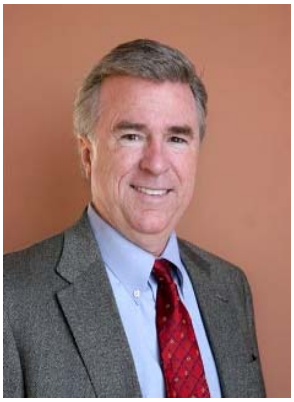
The Board elects a chairman, and appoints a Clerk, County Auditor, and County Manager. The County Manager is responsible for the administration of the County. The Board holds statutory and formal meetings that generally are scheduled twice each month on Wednesdays. Informal meetings generally are held on the Monday preceding the formal meetings. Although the adopted schedule can change, meetings are posted at least 24 hours in advance, in compliance with Arizona's Open Meeting Law. Citizens are encouraged to attend. All meetings are videotaped and air on local government access channels throughout Maricopa County.

Fulton Brock (District 1)



(Republican) Supervisor Brock has served three times as Chairman of the Board of Supervisors and three times as Vice Chairman. Supervisor Brock has served as Chairman of the Maricopa County Hospital Board and on the Governor's Science and Technology Council. Other activities include the Governor's Merit Award; National Federation of Independent Business Guardian of Small Business Award; Arizona Management Society; Tempe YMCA fund-raiser; Boy Scouts of America Eagle Scout and Scoutmaster; Pop Warner and Little League sports, former member of the Arizona House of Representatives, Mesa Rotary Club, and advisor to United Food Bank. Supervisor Brock supports drug rehabilitation programs such as the Alpha Program operated by the Maricopa County Sheriff's Department in the Maricopa County Jail system. He has also been a strong supporter of crime diversion programs such as Teen Courts. For the last several years Supervisor Brock has worked with community groups in the East Valley to sponsor community clean-ups. Mr. Brock is a registered investment advisor. Supervisor Brock, his wife of 26 years, Susan, and three daughters live in Chandler, Arizona.

Don Stapley (District 2)



(Republican) Don Stapley was elected to his third term as Chairman of the Maricopa County Board of Supervisors in calendar year 2006. Currently in his fourth term representing District 2, Mr. Stapley also served as chairman and vice-chairman in previous years. In addition, he served as the Chairman of the Maricopa County Board of Adjustments as a private citizen. He was named County Leader of the Year in 2004 by the American City & County Magazine for his leadership locally and nationally. In July 2005, he was elected first vice-president of the National Association of Counties. This election places Mr. Stapley on the five member executive committee and in line to become President of the organization in 2008. Mr. Stapley was born in Phoenix and graduated from Westwood High School in Mesa. He earned a Bachelor of Arts degree from Brigham Young University in Provo, Utah. He is a lifelong Arizona resident and member of an Arizona pioneer family. Mr. Stapley's additional duties include serving as co-chair of the Arizona Meth Project Advisory Board and membership on the County Commission on Justice System Intervention for the Seriously Mentally Ill. As a member of his community, Mr. Stapley has volunteered for youth development and education organizations that include the Grand Canyon Council of the Boy Scouts of America, the Mesa Eastern Education Foundation, the Mesa Family YMCA, and the Mesa Little League. He has also served as a member of the Board of Directors of the Lutheran Health Care Network for more than 10 years. Mr. Stapley is an honorary member of the Mesa Baseline Rotary Club. Mr. Stapley is the owner of Stapley and Company, a real estate management firm and holds an active broker's license. Mr. Stapley lives in the East Valley. He is active in his church and the youth activities his church sponsors. Mr. Stapley is married to Kathy. They have four children and five grandchildren.

Andrew Kunasek (District 3 - Chairman)

(Republican) By the unanimous vote of his fellow board members, Andy Kunasek was appointed to the Board of Supervisors in September of 1997. Supervisor Kunasek was subsequently elected by the constituency of District 3 in 1998 and reelected in 2000 and 2004. He was then elected Chair of the Board for 2000, 2004 and again in 2008. Supervisor Kunasek is an Arizona native and is a graduate of Mountain View High School. He earned a bachelors degree in management from Arizona State University in 1986. Kunasek owns interests in plant nursery and cattle operations, and is president of Mercado Management, a diversified land acquisition and real estate management company. Mr. Kunasek has been active in his community having served as treasurer of the Maricopa County Republican Party; a member of the Maricopa County Trial Court Selection Committee; Maricopa County Charter Committee; and the Maricopa County Citizens Judicial Advisory Council. He was also a 1996 Delegate to the Republican National Convention. In 2003, he was voted the nation's Outstanding Public Official of the Year by the National Association of County Parks and Recreation. Supervisor Kunasek currently serves on the National Association of Counties Board of Directors, Large Urban County Caucus and the Deferred Compensation Advisory Committee. Mr. Kunasek and his wife Kim have three children.

Max Wilson (District 4)

(Republican) Max Wilson has lived and worked in Maricopa County for the past 45 years. Mr. Wilson graduated from High School in Salt Lake City, Utah, and enlisted in the United States Air Force, where he served from 1959 until 1963. After briefly working for Luke Air Force Base, he started his career in real estate and development. As an active member of the West Valley, Mr. Wilson has served as Councilmember and Vice Mayor on the Litchfield Park City Council, the Arizona Diamondbacks Charity Board of Directors and the Sun Health La Loma Board of Directors. Currently he is a member of the Fighter Country Partnership Board of Directors, The Greater Phoenix Economic Council Board of Directors, the Wickenburg Chamber of Commerce, the Southwest Valley Chamber of Commerce and the Luke West Valley Council (He served as 2005 Civilian Chair for the Council). He is also appointed by the Governor's Office of Homeland Security to be a member of the Central Region Advisory Council. As a member of the Board of Supervisors, Mr. Wilson has served as Vice-Chairman, and in 2005 was elected Chairman. Currently he sits on MAG Transportation Policy Committee, MAG Regional Council, Military Airport Preservation Committee, the Flood Control District, the Stadium District, and the Library District. Supervisor Wilson's main focuses are protection of Luke Air Force base, transportation, and valley growth. He has been married over 45 years to Judith and they enjoy their four daughters and eight grandchildren. His hobbies include golf, fly fishing, playing bridge, and hiking at White Tank Maricopa Regional Park.

Mary Rose Garrido Wilcox (District 5)

(Democrat) Mary Rose Garrido Wilcox was born in Superior, Arizona and is a fourth generation Arizona native from a pioneer Mexican-American family. Ms. Wilcox was re-elected to the Maricopa County Board of Supervisors in 2004 for a fourth four-year term. Ms. Wilcox previously served on the Phoenix City Council for nine years. She was honored as being the first Hispanic women ever to serve on the Phoenix City Council and the Maricopa County Board of Supervisors. Ms. Wilcox is involved with numerous boards and commissions, which include the Downtown Phoenix Partnership; the Governor's Latino Advisory Council, and the Ryan White Policy Council. She served as the Chairwoman for the National Association of Latino Elected and Appointed Officials (NALEO). As an advocate for housing, she received the Governor's Housing HERO Award in 2005. Ms. Wilcox and her husband Earl have a daughter and five grandsons.

Other Elected Officials

Maricopa County's mandated functions are defined by both the Arizona State Constitution and the Arizona Revised Statutes. Nine County offices are independently overseen by elected officials: Assessor, County Attorney, Clerk of the Superior Court, Constables, Justices of the Peace, Recorder, Sheriff, Superintendent of Schools, and Treasurer. The Judicial Branch, headed by a Presiding Judge, includes the Superior Court, and the departments of Adult and Juvenile Probation.

Keith Russell, Assessor

(Republican) Keith E. Russell is the 20th person to serve as the Maricopa County Assessor. Keith was first elected in November of 2004 and has been involved in the real estate market in Arizona since 1976. In 1985 he formed Sunset Appraisal which is an appraisal firm specializing in commercial real estate. Mr. Russell has done work throughout Arizona including a large number of the rural counties and communities. Mr. Russell is a member of the Appraisal Institute and has earned the Institute's highest designation, the MAI. He is and has been very active in the Appraisal Institute on a local level as well as regionally and nationally. Mr. Russell served as the President of the Phoenix Chapter of the Appraisal Institute in 2002 and is an Instructor with the Appraisal Institute. He is a Certified General Real Estate Appraiser with the Arizona State Board of Appraisal and had the opportunity to serve as a member of the State Board of Appraisal from 1998 to 2000.

Andrew P Thomas, County Attorney

(Republican) Elected Maricopa County Attorney in November 2004, Andrew Thomas is recognized as a noted author and leading authority on the criminal justice system. He received his B.A. in political science from the University of Missouri in 1988 and his law degree from Harvard Law School in 1991. After graduating from law school, Andrew moved to the Valley of the Sun and joined a large law firm in Phoenix, where he practiced civil litigation. Leaving private practice in 1994 to serve as an Assistant Attorney General for Arizona, he prosecuted both civil and criminal cases. Andrew subsequently served as deputy counsel and criminal justice policy advisor to the governor of Arizona. In this capacity he helped draft and campaign for the Stop Juvenile Crime Initiative, which Arizona voters approved in 1996. After his service in the governor's office, Andrew became the chief attorney at the Arizona Department of Corrections. There, he helped lead a successful crackdown on prison gangs. Joining the Maricopa County Attorney's staff as a deputy county attorney in 2003, he prosecuted numerous felonies in both the pretrial and juvenile divisions. In 2004, Andrew ran successfully for the office of Maricopa County Attorney. He took office in January 2005. Andrew is the author of four books. His most recent book is *The People vs. Harvard Law: How America's Oldest Law School Turned Its Back on Free Speech.* He is also the author of *Clarence Thomas*: *A Biography* and *Crime and the Sacking of America*: *The Roots of Chaos,* both of which received wide critical acclaim. His writings on crime, law and public policy have appeared in the *Wall Street Journal*, *Weekly Standard*, *National Review* and many other publications. Andrew has testified before the U.S. Senate Judiciary Committee and other legislative bodies regarding criminal justice issues.

Michael K Jeanes, Clerk of the Superior Court

(Republican) Michael K. Jeanes is the Clerk of the Superior Court in Maricopa County. He was elected to the position in 1998 by the voters of Maricopa County. He was re-elected to the Office in November 2002 to serve a second term, and in November 2006, to serve for a third four-year term. He earned a Bachelor of Arts Degree in political science from Loyola University in Chicago, and a Master of Public Administration Degree from Arizona State University. He has 28 years of court/county management and policy experience, which include 21 years with the Clerk of the Court's Office. As the Clerk, he is the official record keeper and financial officer for Superior Court. He is responsible for administering a $43+ million budget; processing over $146 million in victim restitution, trust monies, fines and fees, and over nine million new pieces of paper per year; overseeing 770 employees; and providing services to 152 judges and commissioners. He leads an office that serves the fourth largest county in the nation. In effect, he is the public's liaison to the Superior Court in Maricopa County. Michael is active in many local and national professional organizations. He and his wife, Jill, have three sons.

Helen Purcell, Recorder

(Republican) was elected to the office of Maricopa County Recorder in November 1988; is now serving her 5th term and is only the second woman to hold this position since 1871. Born in Topeka, Kansas, she's been a Phoenix resident since 1964. Mrs. Purcell began her business career with T. J. Bettes Mortgage Company in Texas, subsequently becoming a real estate trust officer with Stewart Title & Trust of Phoenix. She is a member of the Board of Directors of the National Association of Counties (NACo) serving since December 1997, a member of the Property Records Industry Association (PRIA), a member of the Board of Directors of the Kids Voting-Arizona, member of the National Association of County Recorders and Clerks (NACRC), and the International Association of Clerks, Recorders, Elections Officials and Treasurers. In May 1998, Mrs. Purcell received the National Kids Voting Excellence Award. She currently serves as Chairman of NACo's Programs and Services Committee and is a member of the Telecommunications and Technology Committee. In 2003 she was appointed by the President of NACo to the U.S. Election Assistance Commission, Board of Advisors. In June, 2004 Mrs. Purcell was appointed by the Chairman of the U.S. Election Assistance Commission (EAC) to the newly formed Technical Guidelines Development Committee – its purpose: to draft standards for all voting systems in the U.S. She has a son, Todd, and four grandsons.

Joseph M Arpaio, Sheriff

(Republican) Joseph M. Arpaio took office as Sheriff of Maricopa County in January 1993 and won re-election in 1996, 2000 and again in 2004. Labeled "the toughest Sheriff in America" after he opened the largest tent city jail in the U.S. and demanded spartan conditions in all county jails, Sheriff Arpaio is equally renowned for his extensive use of posse volunteers in major law enforcement operations. He has enjoyed a distinguished law enforcement career spanning more than 45 years, primarily with the U.S. Drug Enforcement Administration. That experience shaped the philosophy that guides his actions today as Sheriff. Programs that have made him a national and international leader in the anti-crime movement have simultaneously saved the county taxpayers millions of dollars. Today Sheriff Arpaio is also a leader in the fight against illegal immigration. By being one of the first people in local law enforcement to cross-train deputies to enforce all laws against illegal entry into the United States, he led the way for many police agencies across this nation to join in the battle. Today, Arpaio has 160 deputies and officers cross trained.

Sandra Dowling, Ed.D., Superintendent of Schools

(Republican) was first elected School Superintendent in 1988. She was re-elected by a wide margin in 1992, 1996, 2000 & 2004. As Superintendent, her responsibilities include serving as fiscal agent for 40 school districts, providing educational programs, maintaining payroll services for 20,000 school district employees, conducting school district elections and technological support for school districts. Dr. Dowling is a member of over two dozen civic, educational, county and state organizations. Dr. Dowling earned a Bachelor's degree in secondary education and a master's in educational administration from Arizona State University. In 1994, she received her doctorate degree in school finance and education law from Northern Arizona University. Dr. Dowling and her husband, Dennis, live in Litchfield Park. They have four children and two grandchildren.

Charles "Hos" Hoskins, Treasurer

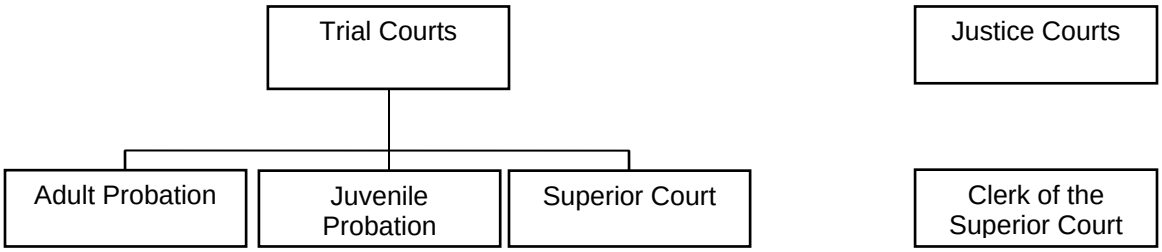
(Republican) Charles "Hos" Hoskins was appointed by the Maricopa County Board of Supervisors to be the County Treasurer in November, 2007. "Hos" has been involved in the Arizona property tax system for over 30 years. He was a review appraiser and Clerk for the Board of Tax Appeals from May, 1975 to February, 1986. After leaving the Board he joined the Department of Revenue as the Assistant Director of the Property Valuation and Equalization Division, and later became the Director of the Department. "Hos" left government service in September, 1989 and became a property tax consultant with a national firm. He served several hundred clients in Arizona, California, Texas, Utah, Colorado, and New Mexico until he retired in 1995. He was a candidate for the office of Maricopa County Assessor in 1996 and lost a very close race. Some time afterwards, "Hos" was appointed to the State Board of Equalization. As a member of the BOE he heard over 5,000 property valuation appeals. He teaches property tax classes at the Arizona School of Real Estate and Business, and has written numerous articles on the Arizona property tax system. "Hos" first came to Arizona as a young fighter pilot in 1957 and was stationed at Luke Air Force Base. He flew 274 combat missions in Vietnam and was awarded the Distinguished Flying Cross. He and Eleanor have been married for 50 years, and have lived in the Valley since retiring from the Air Force in 1975. They have a son, a daughter, and two grandsons.

Judicial Branch

Jurisdiction

The Judicial Branch of Arizona is responsible for the operational oversight of both general and limited jurisdiction courts in Maricopa County. The Superior Court is a court of general jurisdiction over cases relating to criminal felonies, juveniles, families, probate/mental health, tax and civil (proposed settlements of $10,000 or more). The Superior Court is part of an integrated judicial system in the State under the administrative authority of the Arizona Supreme Court.

Arizona Judicial Branch in Maricopa County



Judges of the Superior Court

The Superior Court comprises 96 Judges and 52 Commissioners. Under the Judicial Merit Selection System, Judges are appointed by the Governor from a list selected by a Judicial Merit Selection Committee. Once appointed, Judges must stand for retention every four years. During local elections voters must decide, in addition to voting for local politicians or officials, which judges should retain their position by a simple yes-no vote. The Court also uses volunteer judges on an as-needed basis called *judges pro tempore,* who are attorneys in good standing with the Arizona Bar.

Maricopa County Judges and Justices of the Peace

Judge	Judge	Judge
Edward Bassett	Robert H. Oberbillig	David K. Udall
Aimee Anderson	Peter C. Reinstein	Connie Contes
Ruth H. Hilliard	David M. Talamante	Craig Blakey
Dawn Bergin Judge	Bethany G. Hicks	Linda H. Miles
Roger Brodman	F. Pendleton Gaines, III	Margaret R. Mahoney
Dean Fink	Edward O. Burke	Robert C. Houser
Robert L. Gottsfield	Cathy M. Holt	Harriett Chavez
Norman Hall	Maria del Mar Verdin	Larry Grant
Hugh Hegyi	Arthur T. Anderson	George H. Foster, Jr.
Thomas Dunevant, III	Joseph B. Heilman	Peter B. Swann
Gregory H. Martin	Eileen S. Willett	Raymond Lee
Paul A. Katz	Alfred M. Fenzel	Sally S. Duncan
Joseph Kreamer	Karen L. O'Connor	John Rea
Daniel Martin	Warren J. Granville	Rosa Mroz

Silvia R. Arellano	Samuel Thumma	Jeanne M. Garcia
J. Kenneth Mangum	Margaret H. Downie	Michael W. Kemp
Sam Myers	Emmet J. Ronan	Helene F. Abrams
Brian R. Hauser	Douglas L. Rayes	Bruce R. Cohen
Barbara R. Mundell	J. Richard Gama	Jo Lynn Gentry-Lewis
Susanna Pineda	Gary E. Donahoe	Kristin C. Hoffman
Michael R. McVey	Janet E. Barton	Timothy J. Ryan
Louis A. Araneta	Robert A. Budoff	Michael D. Gordon
Anna M. Baca	Carey Snyder Hyatt	Paul J. McMurdie
Brian K. Ishikawa	Colleen A. McNally	John R. Hannah, Jr.
Norman J. Davis	Roland J. Steinle, III	Robert E. Miles
Mark F. Aceto	John R. Ditsworth	Glenn M. Davis
Michael D. Jones	John A. Buttrick	Lisa Daniel Flores
Marion J. Hoag	Cari A. Harrison	Jose S. Padilla
James H. Keppel	Sherry K. Stephens	Karen A. Potts
Linda A. Akers	Andrew G. Klein	Christopher T. Whitten
Crane McClennen	Teresa A. Sanders	Randall Warner
Eddward P. Ballinger, Jr.	Richard J. Trujillo	Joseph C. Welty
William Brotherton		

Department	Judicial Officer	Department	Judicial Officer
Trial Courts	Hon. B. Rodriguez Mundell	Associate	Hon. M. Downie
Juvenile	Hon. E. Willett	Civil	Hon. M. Aceto
Criminal	Hon. A. Baca	Family	Hon. C. McNally
Probate/Mental Health	Hon. K. O'Connor	Tax	Hon. T. Dunevant
Southeast	Hon. E. Ronan	Northwest	Hon. H. Chavez
Northeast	Hon. E. Ballinger		

Justice of the Peace	Precinct	Justice of the Peace	Precinct
G Michael Osterfeld	Estrella Mountain	John Keegan	Lake Pleasant
C Steven McMurry	Encanto	Sam Goodman	San Tan
Keith Frankel	San Marcos	Cody Williams	South Mountain
Mark Chiles	East Mesa	Joe "Pep" Guzman	Agua Fria
Carlos Mendoza	Downtown	Clayton Hamblen	West Mesa
Michael W Orcutt	Arcadia Biltmore	Rachel Torres Carrillo	West McDowell
John R Ore, Presiding JP	University Lakes	Elizabeth Rogers	Kyrene
Joe B Getzwiller	Ironwood	Chris Mueller	Hassayampa
Gary Handley	Manistee	Jacqueline McVay	Dreamy Draw
Andy Gastelum	Maryvale	Michael Reagan	McDowell Mountain
Lester Pearce	North Mesa	Rebecca Macbeth	Moon Valley
Gerald A. Williams	North Valley		

Court Departments

The Superior Court in Maricopa County is organized into five departments: Family, Criminal, Tax, Probate/Mental Health, and Civil. Each department has an assigned presiding judge and administrator. The departmental presiding judges generally serve in that assignment for two to four years. The Court rotates judges' calendar assignments approximately every two years. After the filing process, cases are assigned to a calendar and will remain with that calendar until adjudication. When a judge leaves a calendar for rotation, any cases already assigned will remain with the calendar and not the judge.

The Presiding Judge

The Presiding Judge of the Superior Court oversees the Superior Court and the Adult and Juvenile Probation departments. The Presiding Judge is appointed by, and serves at the pleasure of, the Arizona Supreme Court. Associate presiding judges are selected by the Presiding Judge to assist with administrative duties. The Presiding Judge appoints a Court Administrator to assist in the management of non-judicial staff and various ancillary and administrative support functions.

Hon. Barbara Rodriquez Mundell, Presiding Judge of the Superior Court

Barbara Rodriguez Mundell was appointed to the Superior Court of Arizona bench in 1991. She is presently serving a 5-year term as the Presiding Judge for the Maricopa County Superior Court as of July 1, 2005. In her tenure as a judge, she has served on Civil, Juvenile, Family Court, Criminal, and Probate and Mental Health assignments. Prior to her appointment, Judge Mundell was with the juvenile department as a Maricopa County Superior Court Commissioner. As an attorney, she was in private practice, specializing in Workers' Compensation and Social Security cases. She received her B.A. and J.D. degrees from Arizona State University. Judge Mundell joined the Board of Directors for the National Center for State Courts in August 2007 to serve a three-year term. She is also a member of the American Bar Association and National Association of Women Judges, and serves on the Arizona Supreme Court Code of Judicial Conduct Task Force. Judge Mundell is past president of the Los Abogados Hispanic Bar Association and has served on a number of Arizona Supreme Court committees including the Committee on Keeping the Record, the Fiduciary Advisory Committee, and is the past chair of the Commission on Judicial Conduct.

Strategic Direction

Managing for Results Philosophy and Cycle

Maricopa County is meeting the challenges of rapid population growth and increasing demand for services with a careful allocation of funding to meet public service needs. The County must plan ahead to make the best possible business decisions concerning future use of limited resources. Good decisions produce results that make a difference in people's lives and give taxpayers value for their money.

The County is committed to continually maintain high-quality services and ensure that the most critical needs of the community are being met with measurable results. In 2000, the Board of Supervisors adopted a policy establishing a management framework, called *Managing for Results (MFR)*, which integrates planning, budgeting, reporting, evaluating, and decision making for all Maricopa County departments and agencies. *Managing for Results* provides direction for making good business decisions based on performance, and makes departments/agencies accountable for results.

The *Managing for Results* management system is designed to allow all Maricopa County employees to be able to make the following three statements:

1. *What we are doing today contributes to our strategic direction.* (Every department has a strategic business plan linked to their operational plan and each employee's performance plan.)
2. *We know what we have done has been effective.* (Performance measures are identified and managed by Activity, demonstrating the results produced.)
3. *We know how much it costs to deliver our programs effectively and efficiently.* (All human and financial resources are tied to the services delivered so we can tell how much they cost and how effectively and efficiently services are delivered.)

Managing for Results is a comprehensive and integrated management system that focuses on achieving results for the customer. *Managing for Results* means that an entire organization, its management system, the people who work there and the organizational culture (beliefs, behavior, language) are focused on achieving results for the customer. MFR provides a common framework under which strategic planning, budgeting, and performance measurement are aligned in a unified, cyclical process with five components that support the process:

Planning for Results

A well-executed strategic business plan promotes common understanding of a department's overall direction and purpose so that individual employees can readily determine how their work, actions, and behavior support the strategic direction and overall success. In *Planning for Results*, current and future trends are examined in terms of how they may affect achieving results for customers. Strategic goals and operational plans focused on results for customers are developed into an overall department strategic plan that is aligned to the County's strategic priorities and goals.

Each department plan includes key strategic management elements: Issue Statements, a Vision Statement, a Mission Statement, and Strategic Goals, which determine the strategic direction of the department. Operationally, departmental strategic business plans are organized into three levels—Programs, Activities, and Services—which determine how the department will deliver results. Defining levels of operation in this manner makes it possible to demonstrate how each level contributes to results at higher levels, creating an aligned organization. Supervisors and managers are able to make day-to-day decisions about resource allocation and service improvements in ways that align with the next higher level of results. The following table depicts this alignment strategy beginning with the overall Countywide vision.

Strategic Business Plan Element Alignment
Maricopa County Vision
Maricopa County Mission Maricopa County Strategic Priorities and Goals Department Vision
Department Mission
Department Strategic Goals
Program
Program Purpose Statement
Key Result(s)
Activity
Activity Purpose Statement
Services that compose the Activity
Activity Performance Measures Results Outputs Demand Efficiency

One of the most powerful tools available in the *Managing for Results* system is an employee performance management program that makes it possible for employees to see how they contribute at operational, departmental, and County levels. It is through this process that department strategic business plans are actually put into action throughout all levels of the organization. The MFR process strengthens the alignment of the County's strategic goals with the department's strategic goals, which in turn, directly links to the performance expectations of each employee. Employee performance ratings are based on the employee's contributions to the department's performance results.

Maricopa County has chosen a balanced and practical approach to performance measurement by using a Family of Measures that includes results, output, demand, and efficiency measures. The Family of Measures, taken as a whole, provides the context for understanding how effectively and efficiently departments are achieving desired results.

During the performance measurement process, benchmarks and targets are established, and data collection strategies are developed at the Activity level based on recognized data collection standards to ensure accurate and reliable performance information is collected.

Budgeting for Results

Maricopa County has a budget system that provides financial and performance information to help decision makers make informed business decisions to achieve results, and ensures that the budget is driven by Board policy and customer needs, and that tax dollars are used to purchase results, not just fund services. The County uses the operational structure developed in the strategic business plan to structure financial planning and reporting for each department. The financial cost-accounting system parallels the Programs, Activities, and Services (PAS) delineated within each department's strategic business plan. This allows departments to collect expenditure and revenue data associated with their PAS. Integrating *Budgeting for Results* with *Planning for Results* is critical to creating a management system where financial resources, policy, department operations, and County staff are all aligned to achieve results.

Delivering Results

Based on available resources established through the budgeting process, departments deliver services and collect data about their performance, including customer and employee satisfaction. Activity performance measures and budgets are monitored throughout the fiscal year, as is progress toward achieving goals. Reviewing measurement data and other information regularly ensures that Activity requirements are being met, that service delivery is operating effectively, and that budget revenues and expenditures are in line with the department plan.

Analyzing and Reporting Results

Performance data are collected and analyzed to provide County decision makers with information about how well a department is providing services and achieving results. Performance information also is used by all levels of management and staff to identify potential problems in existing Activities, to try to identify the root causes of those problems before they happen, and/or to develop corrective action. Internal procedures are in place to ensure that department performance information is sufficiently complete, accurate, valid, and consistent to provide assurance that reported data can be relied upon for decision making.

Maricopa County is accountable to its residents by communicating what it does or does not achieve. After data have been gathered and analyzed, departments communicate the results to both employees and the public. Countywide, departments report performance measure data and progress toward achieving goals via the *Managing for Results* online database, which is available to the public through the Maricopa County website. Public reporting of performance results help citizens understand how their tax money is being used to produce results.

Evaluating and Improving Results

Overall evaluation of what the performance information is telling County and department leadership about the effectiveness and efficiency of activities and services leads to improving performance and delivering better results for customers. Departments regularly compare organizational and individual performance against established goals and performance targets, and use the information from this evaluation to determine the need for improvement and/or the need for program or policy changes. They also use organizational performance information to plan and budget, identify priorities, develop strategies, and make resource allocation and policy decisions to ensure that the most critical needs of the community are being met today and will be in the future.

County Strategic Plan

The Countywide Strategic Plan is the overarching plan that guides the direction of County services based on priorities established by the Board of Supervisors. The *2005-2010 Maricopa County Strategic Plan* contains the County's mission and vision statements and a set of strategic priorities and goals that establish a roadmap of what the County aspires to achieve over the five-year period. The plan focuses on ensuring safe communities, promoting public health, providing regional leadership, encouraging sustainable development, enhancing the County's fiscal strength, maintaining a quality workforce, and increasing citizen satisfaction. Each priority area has several goals and specific measures to evaluate performance. These goals and measures are long-term in nature, targeting the year 2010 to achieve the Board of Supervisor's vision for the community.

Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community.

Vision

Citizens serving citizens by working collaboratively, innovatively, efficiently, and effectively. We will be responsive to our customers while being fiscally prudent.

County Strategic Priorities

- Ensure safe communities and a streamlined, integrated justice system.
- Promote and protect the public health of the community.
- Provide regional leadership in critical public policy areas.
- Carefully plan and manage land use in Maricopa County to promote sustainable development and to preserve and strengthen our environment.
- Continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden.
- Maintain a quality workforce and equip County employees with the tools, skills, workspace and resources they need to do their jobs safely and well.
- Continue to improve the County's public image by increasing citizen satisfaction with the quality and cost-effectiveness of services provided by the County.

Strategic Priority 1 Safe Communities

Ensure Safe Communities and a Streamlined, Integrated Justice System

Citizens consider their personal safety to be one of the most significant factors affecting their quality of life and where they choose to live and work. Maricopa County has adopted a key strategic priority to ensure safe communities and a streamlined, integrated justice system that strives to reduce crime rates, meet growing law enforcement and detention requirements, and equip the County to manage its response to emergencies in an effective, efficient, and timely manner. The Board of Supervisor's have established a number of goals related to reducing crime rates in the County.

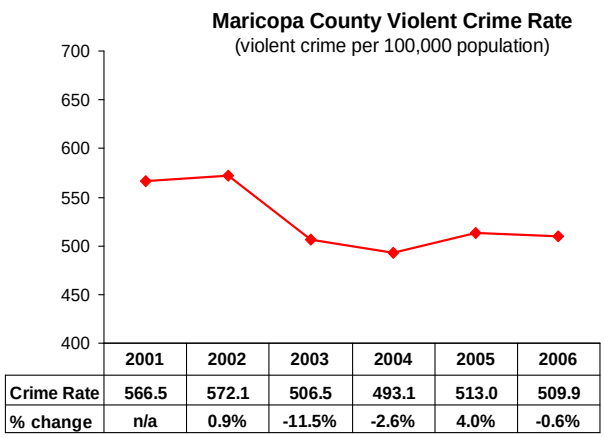
Safe Communities Strategic Goal 1

By June 2007, reduce property crime rates and violent crime rates in Maricopa County by establishing and implementing a crime-prevention strategy that encompasses evidence-based practices.

THIS GOAL IS ONGOING. The County is implementing evidence-based practices.

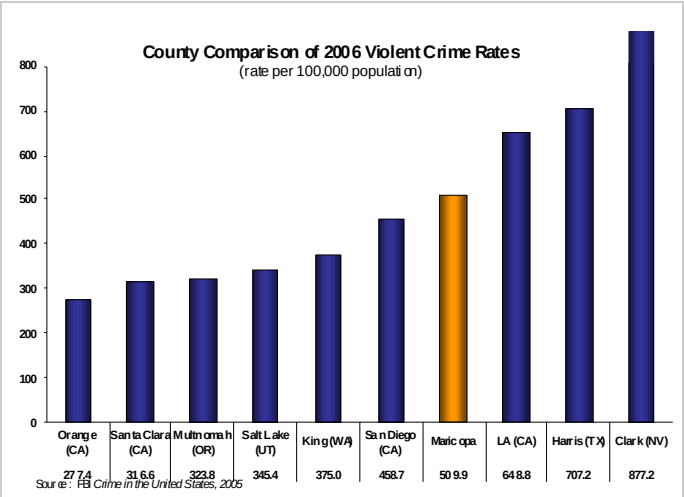
Violent Crime Rates

- In 2006, the violent crime rate in Maricopa County decreased to 509.9 per 100,000 population from 513.0 per 100,000 population in 2005, but did not return to the lower levels reported in 2004.
- An estimated 1.4 million violent crimes occurred nationwide in 2006; there were an estimated 473.5 violent crimes per 100,000 inhabitants. The estimated volume of violent crime increased 1.9% nationally.
- When compared to similar counties, the violent crime rate in Maricopa County is higher than six of the benchmark counties.



	2001	2002	2003	2004	2005	2006
Crime Rate	566.5	572.1	506.5	493.1	513.0	509.9
% change	n/a	0.9%	-11.5%	-2.6%	4.0%	-0.6%

Source: FBI *Crime in the United States, 2006*



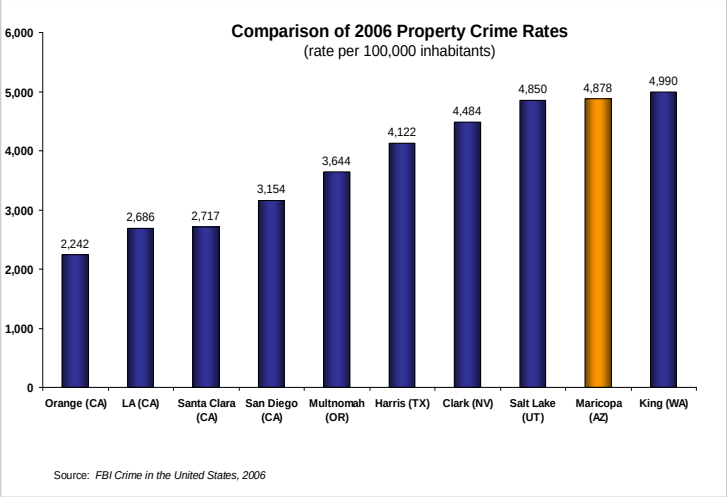
Property Crime Rates

- The property crime rate continued to decline in 2006, with a decrease of 6.8% from 2005. The property crime rate of 4,878 per 100,000 inhabitants in Maricopa County is second highest among the benchmark counties and is higher than the national rate of 3,230 per 100,000 inhabitants.
- According to the *FBI Uniform Crime Report*, there were nearly 10 million property crimes in the United States in 2006. Property crimes in the United States declined 1.9% from 2006 to 2007. In 2006, the rate of property crime offenses was estimated at 3,335 property crimes per 100,000 inhabitants.

Maricopa County Property Crime Rate
(property crimes per 100,000 population)

	2001	2002	2003	2004	2005	2006
Property crimes	5,860	6,275	5,853	5,478	5,236	4,878
% change	3.80%	7.10%	-6.70%	-6.40%	-4.40%	-6.80%

Source: FBI *Crime in the United States, 2006*



FY08 Mid-Year County Progress/ Achievements:

- During October 2007, Maricopa County Adult Probation Department collaborated with local and federal law enforcement agencies, including the U.S. Marshals, and the Phoenix, Mesa, and Glendale police departments in the annual Domestic Violence Roundup. The roundup successfully reduced the risk to community and improved victim safety by apprehending 30 domestic violence offenders in violation and making 57 attempts to locate other offenders, all in one day.
- The Maricopa County Juvenile Probation Department is developing a pilot project that will implement evidence-based caseload management practices. One aspect will involve caseload reorganization based on risk levels. Three units will reorganize and redistribute their caseloads according to risk and focus their efforts on the medium- and high-risk juveniles.
- The Maricopa County Adult Probation Department started a partnership with the Dobson Branch of Mesa police department by attending their monthly COMPSTAT meetings, where partners share computerized crime tracking information that creates solutions to make identified targeted city problem areas safer for the community and officers.
- The AZ METH PROJECT has received contributions from the Salt River Pima-Maricopa Indian Community and the Gila River Indian Community in an effort to launch Phase III of this anti-Meth advertising campaign. The November 2006 report from the National Congress of American Indians (NCAI Report) indicates that, nationally, Native American communities have the highest Meth use rates among any subpopulation. Criminal justice systems, including Tribal Police Forces, rank Meth as the drug posing the greatest threats to communities across our state. The NCAI reports that “Nationwide, 48 percent of Tribal law enforcement respondents in the BIA Law Enforcement Survey reported an increase in child neglect/abuse cases due to recent increase in Meth use.“ Additionally, the NCAI report indicates that 40 percent of violent crime within tribal communities is attributable to Meth.

- The Maricopa County Adult Probation Department Domestic Violence Unit partnered with Glendale's Domestic Violence Task Force that also includes Glendale's city prosecutor, a county attorney, victim advocates, and Presiding Glendale city court Judge Elizabeth Finn, to conduct warrant sweeps focused on domestic violence incidents and offenders to reduce domestic violence occurrences.
- The Maricopa County Attorney's Office (MCAO) continues to produce, attend and/or support numerous community events including shred-a-thons, community presentations on identity theft and drug prevention, community festivals, and neighborhood meetings. These events also allow MCAO to gauge the need for future crime prevention initiatives. Several crime prevention campaigns were developed this fiscal year and strategically implemented in various media outlets. These evidence-based messages have been shown to reduce the targeted behavior and increase family communication on the issue. The MCAO recently completed a three-month media campaign aimed at combating truancy in the community. This campaign consisted of TV and Radio commercials, as well as print messages through parenting magazines and other relevant publications.

Safe Communities Strategic Goal 2

By July 2007, develop a plan to meet the demands placed upon law enforcement and detention operations due to population and business growth in Maricopa County.

Victims, witnesses, defendants, and members of the community expect resolution of cases without unnecessary delay. Court caseloads continue to climb with the County's population growth. Resolving cases in a timely and efficient manner will help to ease the burden on law enforcement and detention requirements, and is an indicator of the County's efforts toward a streamlined, integrated justice system.

The Courts have established the following standards regarding case resolution:

Criminal: 99% of criminal cases resolved within 180 days;
Civil: 95% of civil cases resolved within 18 months;
Family: 99% of cases (pre-decree) resolved within 12 months;
Juvenile Dependency: 95% of cases (pre-finding) resolved within 90 days;
Juvenile Delinquency: 95% of cases resolved within 90 days.

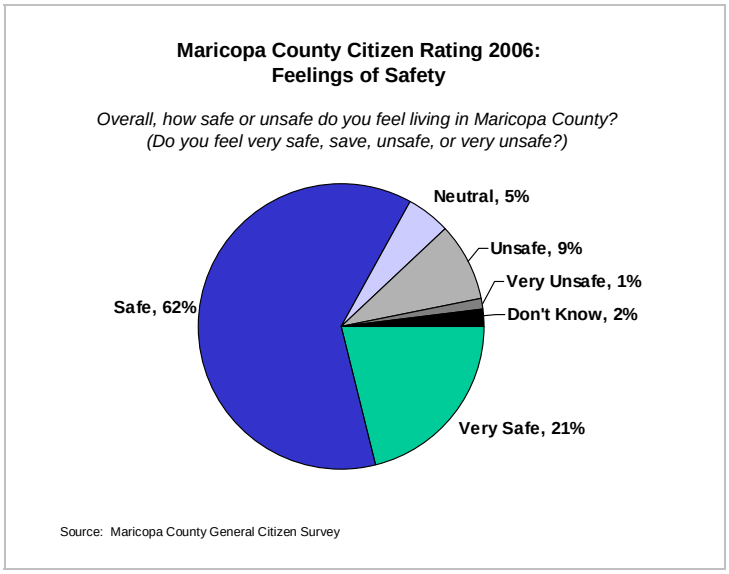
Percent of cases by type processed within standard

Case Type	Target	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007
Criminal	*99%*	83.0%	86.0%	83.3%	83.4%	84.3%	88.9%
Civil	*95%*	86.0%	95.0%	93.9%	93.5%	95.0%	95.4%
Family	*99%*	85.0%	85.5%	85.2%	88.1%	93.2%	95.0%
Juvenile Dependency	*95%*	na	88.4%	88.1%	78.2%	61.4%	na
Juvenile Delinquency	*95%*	na	87.5%	85.2%	80.9%	77.7%	na

na=not available
Source: Maricopa County Superior Court

FY08 Mid-Year County Progress/Achievements:

- In 2007, the Maricopa County Public Defender's Office (MCPD) Criminal Mental Health Unit forged a highly effective partnership with the State of Arizona's Division of Developmental Disabilities (DDD) focused on obtaining early services for developmentally disabled individuals charged with crimes. The MCPD initiated the program by presenting information to DDD employees about the criminal justice system and the specifics of criminal cases in Maricopa County. DDD providers are now aware of what occurs when DDD clients get caught up in the criminal justice system. This coordination with DDD has enabled defense counsel to provide the court and prosecution with timely information about defendants' disabilities, enabling many of these defendants to be released from custody with a seamless transition back to their DDD services. When these services are obtained and defendants become stabilized, cases can frequently be resolved through means that do not entail additional incarceration. Consequently, the underlying needs of defendants and the safety of the community can be addressed in a cost-effective, long-term manner.
- The Maricopa County Public Defender's Office Adult Division is currently exploring ways to better meet the unique needs of many veterans who are being charged with criminal offenses. The Division is forming a workgroup of providers and public defenders focused on a number of areas, including expedited access to military records and medical information, access to VA services, and diversion programs or heightened recognition of veterans' issues, such as Traumatic Brain Injury and Post Traumatic Stress Disorder, for favorable case dispositions.
- MCPD is partnering with Superior Court, Adult Probation, and Magellan in using the Comprehensive Mental Health Court to reduce recidivism, average number of jail days served, and civil commitment proceedings for seriously mentally ill (SMI) probationers. Seventy-eight percent (78%) of SMI defendants successfully complete probation, compared to 59 percent of standard probationers. Only 4.7 percent of SMI defendants commit a new felony under specialized representation and supervision as compared to 8.2 percent of standard probationers.



In 2004, in a survey conducted by Arizona State University, citizens ranked public safety as the 2nd highest "quality of life" issue. Beginning with the *2006 Community Indicators* report, the County began tracking "Citizen Feelings of Safety" based on responses to new questions added to the General Citizen Survey.

- During the summer of 2006, 83% of citizens responding to the survey indicated they felt very safe or safe, while 10% felt unsafe or very unsafe.
- Results from the same survey showed that 65% of respondents felt about the same or safer this year than last, and 31% felt less safe.

How long it might take to get help is another factor in quality of life and how residents might perceive their safety. A timely response to emergencies contributes to the citizen's sense of safety and security in their community.

Response Times

- In FY07, the Maricopa County Sheriff's Office responded to 34.5% of Priority One calls in unincorporated and other service areas of the County within five minutes or less. This is up slightly from 34% in FY06, but is not up to levels reached in FY03 and FY04.
- The total number of calls for service in FY07 increased 4% over FY06 levels.

Maricopa County Sheriff's Office Emergency Response Times
Percent of Priority 1 calls responded to in 5 minutes or less

	FY03	FY04	FY05	FY06	FY07
Response Rate	26.5%	32.0%	45.0%	34.0%	0.345

Source: Maricopa County Sheriff's Office

Safe Communities Strategic Goal 3

By 2010, fully integrate National Incident Management Systems (NIMS) best practices into a consistent approach to disaster and emergency management throughout Maricopa County at all jurisdictional levels and across all related functional disciplines.

Maricopa County is working to fully implement National Incident Management Systems (NIMS) best practices into a consistent approach to disaster and emergency management through Maricopa County at all jurisdictional levels and across all related functional disciplines. Maricopa County Department of Emergency Management and Department of Transportation, with support from the Sheriff's Office, are developing a mass evacuation and mass influx plan, and Emergency Management has coordinated NIMS training for key County departments as well as city/town governments, fire districts, hospitals, and other emergency response agencies.

The 2007 General Citizen Survey asked survey participants "How much do you agree or disagree that you have a family preparedness plan to assure your safety in the event of a disaster or terrorist attack? (Would you say you strongly agree, agree, disagree, or strongly disagree?)." More than half of the respondents (53%) strongly agreed or agreed with the statement, which is down from the 56% of respondents who strongly agreed or agreed with the statement in the 2006 survey.

FY08 Mid-Year County Progress/Achievements:

- The Maricopa County Emergency Operations Plan was approved by the Board of Supervisors in September 2007. Seventeen of the 24 city/town emergency operations plans in the county have been updated to integrate NIMS.
- The Emergency Evacuation Strategy Phase II for Maricopa County was completed in December 2006. This plan addresses both mass evacuations and mass influxes. Emergency Management is working with the Arizona Department of Transportation and the Governor's Emergency Planning Oversight Committee to develop a statewide mass evacuation plan coordinated with supporting cities/towns, other counties, and surrounding states.
- In the first six months of FY08, the Sheriff's Office, in partnership with other agencies area-wide, prepared for potential wide-scale emergencies at several major sporting events including the Insight Bowl, Tostitos Fiesta Bowl, PF Chang's Rock-and-Roll Marathon, NASCAR at Phoenix International Raceway, and the Super Bowl. Preparedness planning was based on federal national response plan in accordance with NIMS.

- Basic NIMS training will be ongoing to accommodate new employees of the Maricopa County Public Health Department (MCPHD). Since July 2007, 25 additional MCPHD employees have been identified to serve as Command staff at the Public Health Incident Command Center in order to assure depth of knowledge and public health experience at the highest levels of decision making during an event. This group received advanced NIMS training in December 2007 and January 2008, in preparation for the setup of the Super Bowl incident command structure. Some individuals will receive specialty training in their area of expertise as well. A plan is in place to identify an additional cadre of key personnel who will be mobilized to meet the expectations of the continuation of essential services as identified by the business continuity plan to be completed March 2008.
- According to the Maricopa County Public Health Department, 102 mass dispensing sites have been identified and secured by memoranda of understanding. A point of contact has been identified at each site who is working directly with the Public Health Emergency Management Division staff to recruit and train site staff. In addition, MCPHD is working with school districts, community response teams, state and local stakeholders and community-based organizations to recruit volunteers.

Safe Communities Strategic Goal 4

Ensure that by June 2006, Maricopa County is equipped and able to respond rapidly to a bioterrorist attack or other public health emergency by expanding and enhancing emergency response plans, developing and sustaining the ability of the public health workforce to respond as needed in an emergency, and by meeting state and federal requirements.

This goal has been achieved and is ongoing. The County emergency response plan is complete; NIMS has been adopted as the County disaster and emergency management system; and continued training of the public health workforce is underway and near completion. This goal is an ongoing activity of continuous improvement involving plan refinement and the development of an exercise component to test that readiness. Over the previous six months, the ability of Maricopa County to rapidly respond to a public health emergency has continued to improve, especially in areas related to pandemic influenza and mass fatality planning.

FY08 Additional Efforts:

- The Maricopa County Department of Public Health (MCDPH) continues to coordinate with local, state and private sector partners regularly to address: pandemic influenza, avian influenza, healthcare surge capacity, hospital disaster preparedness, mass casualty/fatality, isolation and quarantine, airport disasters (City of Phoenix), law enforcement coordination, and forensic epidemiology.
- The County emergency operations center (EOC) participated in TOPOFF 4, a national homeland security exercise, in October 2007. The county EOC worked closely with the EOCs of federal, state, city, town, tribal, and private partners to coordinate an effective response to a simulated “dirty bomb” detonation in the metropolitan area. Department of Emergency Management provides the core staff for the County EOC but is augmented by several other departments when the EOC is activated.
- In addition, MCDPH completed the following major exercises with community partners to prepare for events and/or practice response in order to ensure fluid response to potential future threats: participation in TOPOFF 4, a federal exercise carried out in Phoenix, Portland, OR, and Guam; multi-agency, multi-jurisdictional response to Super Bowl XLII, an event of national significance; mass vaccination full-scale exercise in Glendale (Winter 2008); multi-site mass dispensing exercise (Fall 2008); and MCDPH-sponsored emergency prep conference (Fall 2008).
- In the first six months of FY08, MCDPH has developed guidelines for nosocomial (hospital acquired) infection reporting, and outbreak identification and control in assisted living and independent living (elderly) facilities. In addition, there has been increased monitoring of both death and communicable disease databases.

Strategic Priority 2 Public Health

Promote and protect the public health of the community.

The benefits of a healthy community are varied and numerous. It results in a productive workforce and improved quality of life. Additionally, if people are in good health, there is less drain on the limited resources in the healthcare system, allowing other critical issues to be addressed. As part of its strategic plan, the County has set a strategic priority to promote and protect the public health of the community by educating the public about healthy lifestyles, partnering with healthcare providers to address public health issues, and supporting the objectives of *Healthy People 2010*—a national health promotion and disease prevention initiative. (For more information, go to www.healthypeople.gov).

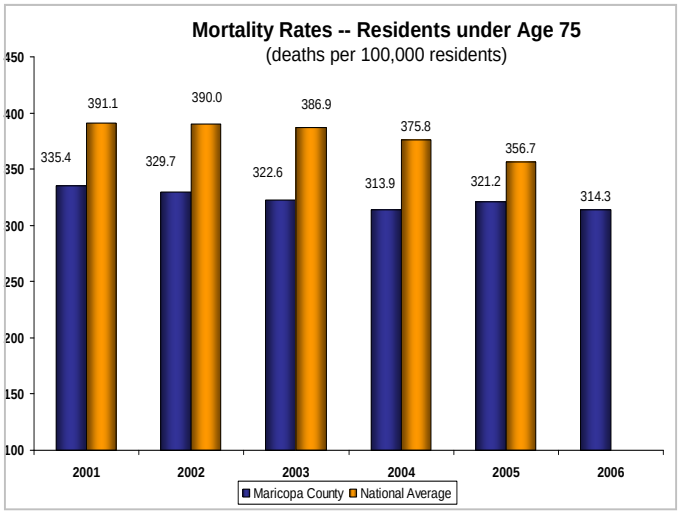
Public Health Strategic Goal 1

By January 2010, in support of the public health and health education objectives of Healthy People 2010, increase the quality and years of healthy life (longevity) of Maricopa County residents and work to eliminate the health disparities that exist among the County's diverse populations.

The adult mortality rate is an indicator that captures, indirectly or directly, other aspects of health and well-being. Tracking the rate of deaths before age 75 can point to concerns in the healthcare delivery system or environment.

Mortality Rates

- The death rate for individuals under age 75 in Maricopa County has been consistently less than the national average. Preliminary data reported by the County's Department of Public Health for 2006 show 314.3 deaths per 100,000 residents, a decrease of 2.1% from 2005.



For the past decade, the leading causes of death in Maricopa County have been cancer, heart disease and strokes, many of which are preventable by either behavior changes or treatable with early prevention screening. Leading causes of death (non-injury) and the associated age-adjusted death rates in Maricopa County provide a picture of the health status of residents, and show the County's progress toward achieving *Healthy People 2010* national health objectives.

- The rate of death attributed to heart disease in Maricopa County has decreased significantly since 2002 (from 170.4 per 100,000 residents in 2002 to 143.7 per 100,00 residents in 2006), as has the rate of deaths attributed to stroke (46.9 in 2003 compared to 36.1 in 2006).
- The rate of cancer deaths in the County has fluctuated since 2002, as have diabetes-related deaths.
- The rate of respiratory disease deaths in Maricopa County had been declining since 2002, but the rate increased considerably in 2005 and remained higher in 2006.

Leading causes of death (non-injury), rate per 100,000 residents

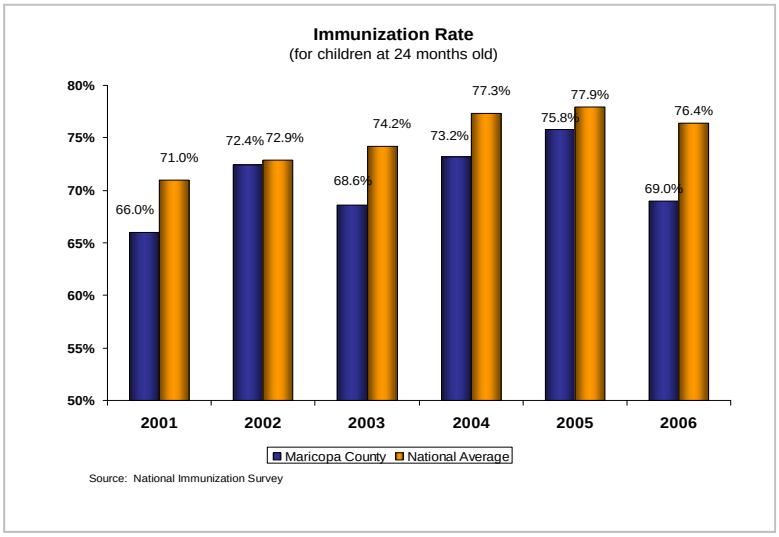
	HP 2010 Target	2002	2003	2004	2005	2006
Cancer	*159.9*	153.3	152.2	160.8	155.8	153.0
Heart Disease	*166.0*	170.4	166.8	157.3	158.6	143.7
Stroke	*48.0*	46.9	43.2	43.0	39.1	36.1
Diabetes-Related	*45.0*	41.7	48.4	44.5	47.7	45.4
Respiratory Disease	*60.0*	129.2	122.2	115.2	127.7	126.2

Source: Arizona Department of Health Services

Many childhood diseases can be prevented and on-going good health can be achieved by ensuring that children receive the proper immunizations. Immunization is considered to be one of the most important interventions available for preventing serious diseases among infants and children. Children who receive immunizations are protected from dangerous childhood diseases such as mumps, polio, and tetanus. The positive effects of receiving the immunizations are felt throughout a community, from the school system, to the work environment, as well as home life. This indicator measures the efforts at improving the overall well-being of infants and children by tracking the percent of children who have received a full complement of immunization by 24 months of age.

Immunization Rates

- High immunization rates are a positive sign for the community. Information provided by the National Immunization Survey reported that, in 2006, the child immunization rate for children at or under 24 months old in Maricopa County who have received a full complement of immunizations was at 69%, which was not as high as the national average (76.4%), and a lower than the rate in 2005 (75.8%).



FY08 Mid-Year County Progress/Achievements:

- Maricopa County Public Health Department (MCDPH) is engaged in an ongoing process of co-locating service delivery in existing remote sites: co-location of immunization and WIC services at the Mesa Community Action Network (a crisis social services provider) main office, and relocation of the Thomas WIC facility to the St. Mary's Food Bank. Additional co-location sites are under consideration. Co-location of services will allow public health services to be provided in locations more accessible to clients.

- In FY2007, MCDPH trained 183 paramedics from eight EMS agencies to provide immunizations. Trained paramedics from municipal fire departments within Maricopa County have since participated in mass vaccination exercises as well as in the response to outbreaks of vaccine-preventable illness.

Public Health Strategic Goal 2

By July 2008, form successful community partnerships with health care providers and other governmental agencies throughout Maricopa County to cooperatively address public health issues.

FY08 Mid-Year County Progress/Achievements:

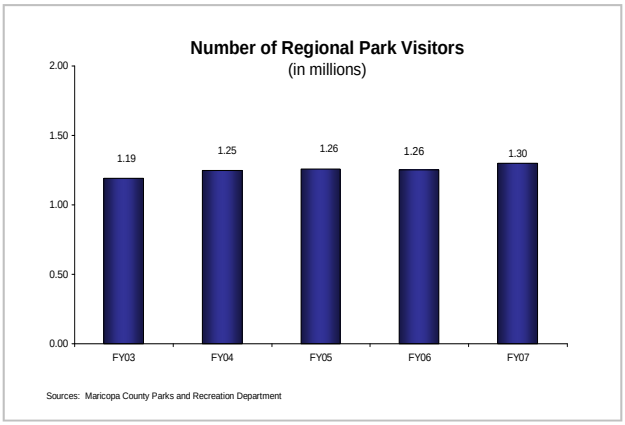
- Maricopa County Department of Public Health (MCDPH) is working with a variety of community partners to identify potential partnering opportunities. Public Health Emergency Management has developed formalized plans for: the purchase of diagnostic equipment for the AZ State Laboratory; and Intergovernmental Agreements (IGAs) with 20 county school districts that commit those districts to cooperate with MCDPH in the event of a public health emergency.
- The Environmental Services Department participated in the planning and response process for the 2008 Super Bowl with federal, state, and local partners. More than 250 inspections and surveys, utilizing active managerial control measures to immediately eliminate potential foodborne illness risks, were implemented at the Super Bowl. No reported illnesses were linked to the food service activities. This event exemplified how varied state and national program officials can collaboratively work together to protect the public health.
- Vector Control officials from the Maricopa County Environmental Services Department met with Gilbert representatives to help resolve the town's vector control challenges. In addition, officials from Tempe, Mesa, Phoenix, and the Salt River Pima Indian Community attended an informational meeting on roof rat infestation facilitated by Environmental Services Vector Control staff for all the local municipalities.
- MCDPH Epidemiology also has worked with the State on controlling outbreaks in State facilities. Public Health Clinical Services' STD Program is partnering with Spectrum Medical Group and the McDowell Clinic to have clinic time reserved at the provider's office for scheduling Syphilis patients for treatment while having the case interviews performed by Communicable Disease Investigators in the provider's office to facilitate contact solicitation and ensure that the client is appropriately treated.

Public Health Strategic Goal 3

Educate the public about how to achieve a healthy lifestyle and increase participation in educational and recreational opportunities provided in the County.

FY08 Mid-Year County Progress/Achievements:

- During the first half of FY2008, Parks and Recreation Department offered 182 Healthy Lifestyle Programs, compared to the 275 for the whole FY2007 fiscal year; and provided 270 programs oriented to family and youth, compared to the 202 for the entire FY2007 fiscal year.
- By December 31, 2007, Parks and Recreation Department had issued 14 press releases, conducted two live broadcasts in the parks and participated in more than four large-scale events to heighten public awareness. In addition, Parks launched several new features on the website to educate the public about changes in the system, events, and upcoming public meetings.



Strategic Priority 3 Regional Leadership

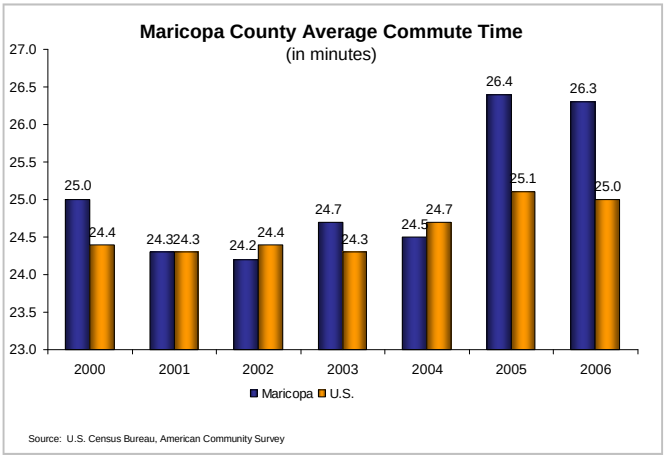
Provide regional leadership in critical public policy areas

Public policy plays a pivotal role in creating an environment that enables citizens to maintain a high quality of life. The County is positioned to take a leadership role in many important policy issues. The Maricopa County Board of Supervisors has set as a strategic priority to continue its leadership role in the region in addressing such issues as transportation, elections, housing, economic development, youth and families, education, public health and safety.

Regional Leadership Strategic Goal 1

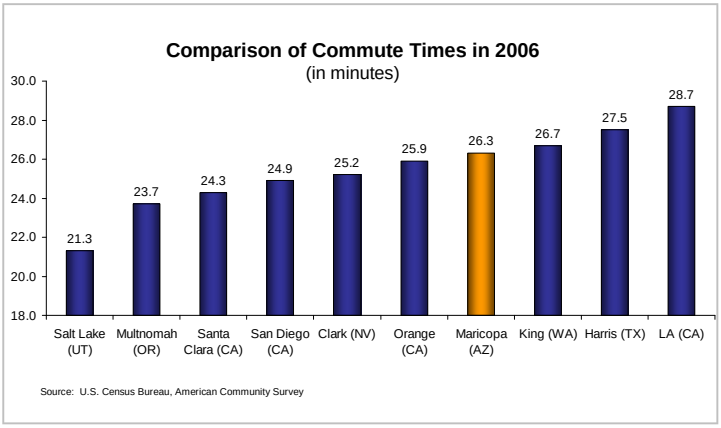
By June 2009, annually complete 85% of planned transportation infrastructure projects on-time and within budget.

The ability of residents, workers, and goods to move within the County is integral to Maricopa County's quality of life and economic prosperity. Worker commute time is an indirect indicator of the effectiveness of regional transportation planning and other development activities.



Commute Times

- According the U.S. Census Bureau American Community Survey, average commute time in Maricopa County declined slightly in 2006 to 26.3 minutes from 26.4 minutes in 2005.
- The average commute time (26.3 minutes) in the County was higher than the national average (25.0 minutes) and higher than six of the other nine benchmark counties.



FY08 Mid-Year County Progress/Achievements:

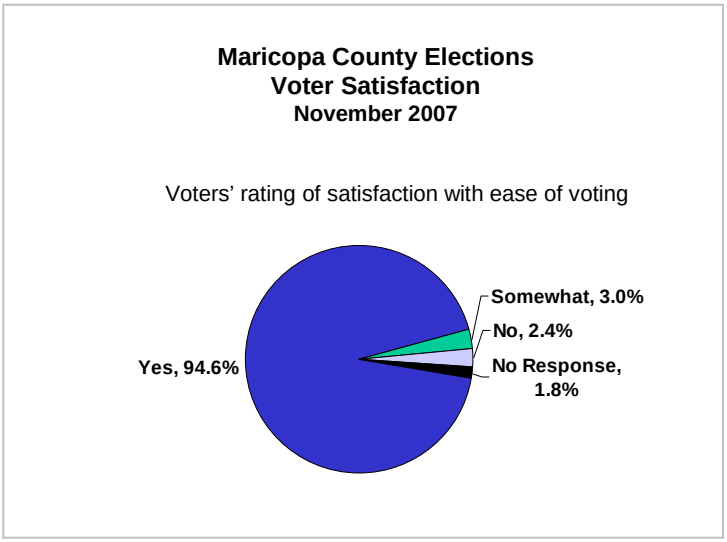
- Maricopa County Department of Transportation (McDOT) developed project-delivery, process-improvement efforts in various functional areas which has included instituting a scoping/project initiation request document to track all projects, hiring a constructability manager to improve design plan quality before project goes to bid, and increasing the use of job order contracting to reduce the administrative costs associated with small construction projects.
- During FY2008, McDOT has completed project designs for the following projects: Plymouth Road Improvement District, Old Stage Road Dip Crossing, Sunset Ridge Park Road (Lake Pleasant), Maricopa Road, Old U.S. 80, Mountain Road, Mingus Road Box Culvert, Alma School Road Scour Protection, and Rainbow Bridge at B.I.D. Canal (completed replacement of the structurally deficient bridge).

Regional Leadership Strategic Goal 2

By January 2006, identify and recommend alternative strategies to increase the capacity and the ease of voting in the County.

Regional Leadership Strategic Goal 2 has been achieved. However, the County continues to work toward increasing voter satisfaction with the voting process by increasing the capacity and the ease of voting in the County. Early voting is intended to reduce lines at polling places making voting easier and more efficient.

The Elections Department regularly asks if voters were satisfied with the ease of voting. In the Primary Election (September 2007) 142 voters responded, of which 138 (97.2%) were satisfied, 3 (2.1%) were somewhat satisfied, 1 (0.7%) was not satisfied. In the General Election (November 2007) 462 voters responded, of which 437 (94.6%) were satisfied, 14 (3.0%) were somewhat satisfied, 14 (2.4%) were not satisfied, and 157 (1.8%) did not respond.



Percent of total ballots cast by early voting

	March 2007	May 2007
Early voting	61%	71%

Source: Maricopa County Elections Department

According to the Maricopa County Elections Department, in the March 2007 and May 2007 elections, 61% and 71%, respectively, votes were cast by mail/early ballots.

Additional FY08 Efforts:

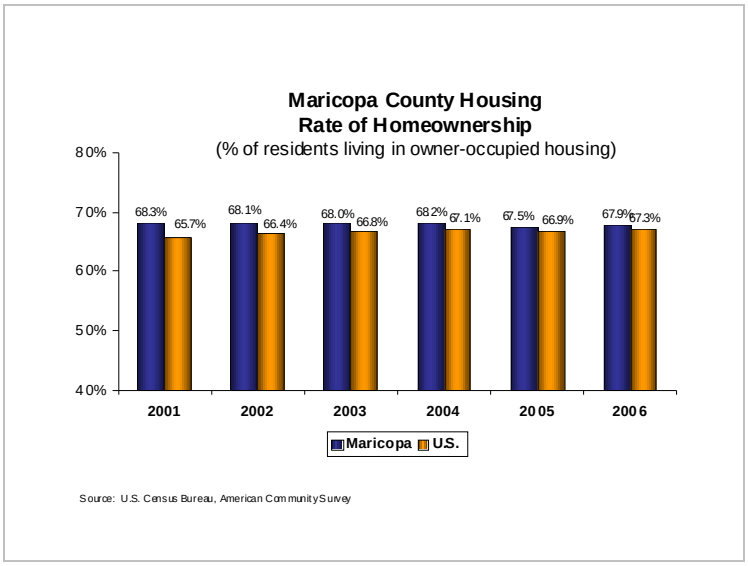
- In conjunction with the County Public Information Office, the Election Department crafted an effective public awareness campaign to develop informational materials for dissemination to Maricopa County citizens of the Proposition 200 effect, and early voting opportunities. The campaign was conducted in both English and in Spanish, and produced Public Service Announcements and commercial spots for distribution to local media outlets (print, radio, and television), which included 30-second spots on Spanish radio, 10-second live reads on traffic reports, and print advertising in the Arizona Republic, East Valley Tribune, Sun City News, AZ Informant, La Voz, TV y Mas, and Prensa Hispana.

Regional Leadership Strategic Goal 3

By July 2007, complete all phases, including fund-raising, for the regional Human Services Campus for the homeless and partner with other organizations working to prevent homelessness and support home ownership in the County.

Homeownership contributes to safe, stable neighborhoods and is associated with increased property values. The percentage of residents living in owner-occupied housing is an indicator of the economic strength and quality of life of the region.

Homeownership in Maricopa County has been consistently higher than the national average, indicating that Maricopa County has a relatively solid base of households that are owner-occupied. According the U.S. Census Bureau American Community Survey, in 2006, the percent of residents of Maricopa County living in owner-occupied housing was 67.9%, up slightly from 67.5% in 2005.



FY08 Mid-Year County Progress/Achievements:

- Fifteen percent (15%) of the HOME funds have been set aside in FY 2008 for Community Housing Development Organizations (CHDOs), and contracts have been signed. The Community Development Department received applications for the FY2009 CHDO set-aside funds, and continue to make American Dream Downpayment Initiative (ADDI)/HOME funds available for down-payment assistance.
- Community Development is currently amending its Consolidated Plan to allow for a regional down-payment assistance program. The goal is to set aside both ADDI and HOME funds for down-payment assistance anywhere in the Urban County. Once sufficient funds have been accumulated, Community Development will identify a nonprofit agency partner to administer the program on behalf of the Urban County.

Regional Leadership Strategic Goal 4

By July 2006, establish a policy to encourage Departments to seek opportunities to build partnerships and relationships with all area governments, including Tribal Nations, in order to create a fuller sense of community for all residents of Maricopa County.

FY08 Mid-Year County Progress/Achievements:

- The Maricopa County Animal Care & Control (MCACC) Department has initiated the planning stages of enforcement services and/or shelter services with Tohono O'odam (San Lucy), Ft. McDowell, and Salt River-Pima Maricopa Indian communities' public safety offices. MCACC will present a new shelter proposal to the Salt River-Pima Maricopa Indian Community in 2008.
- Environmental Services Department personnel, in conjunction with the Arizona Department of Agriculture and the United States Department of Agriculture, completed three five-day operations regarding the transportation

and sales of illegal food commodities in Arizona. Interdepartmental operations have facilitated the creation of a multi-department task force that conducts inspection activities to help minimize foodborne illness risk.

- Government Relations Office worked very closely with East Valley cities to ensure that county island residents were assured necessary fire and safety services. They worked with the Supervisors, residents, city council members, mayors and management, emergency services providers, and the Assessor and Clerk of the Board to reach mutual agreement or actual special district formation.
- The Government Relations Department has worked closely with each district and various departments to foster positive relationships with the Tribal Nations surrounding Maricopa County. Currently, a joint County-Gila River Indian Community (GRIC) project is underway to install stoplights and turn lanes in a high-traffic area that encompasses both reservation land and county right-of-way. Other issues of collaboration for Maricopa County and GRIC include the Arizona METH Project in order to reach school-age youth on the reservation; integrating GRIC's libraries to utilize the Maricopa County Library District's software and system to provide better and more uniform service to residents on the reservation; and the Human Services and Community Services departments collaboration on special transportation needs.
- The Board of Supervisors approved a project team to develop agreements with interested technology and business partners and other financial sponsors for the Collaboration Center, a place where businesses and Government collaborate on ideas and solutions. Upon final approval from the Board, the Collaboration Center will be located in the Security Building at the corner of Central Avenue and Van Buren.
- The Maricopa County Library District has partnered with the City of Goodyear for a new library in the pre-construction stage. The Library District also is working with the Town of Queen Creek for a new library building (to replace current location) in the construction phase.
- Justice System Planning and Information received licensing approval for the Justice Web Interface (JWI) to National Law Enforcement Telecommunications System (NLETS). ICJIS enhanced the Justice Web Interface (JWI) to run on handheld devices (cell phone, PDA) for use at the 2008 Super Bowl held in Glendale, and the Fiesta Bowl in Tempe. ICJIS licensed the Justice Web Interface (JWI) to the Scottsdale Police Department.
- Environmental Services Water and Waste Management Division has provided courtesy reviews of environmental projects on state and tribal lands, in order to assist the local jurisdictions in ensuring that adequate environmental protection is provided.
- The Planning and Development Department has participated on the Arizona Department of Real Estate's Illegal Subdivision Task Force by attending community outreach and education programs. This Task Force is charged with developing best practices for investigating and gaining compliance from illegal subdividers and works collaboratively with the Arizona County Supervisors' Association and counties across the state.
- Maricopa County Department of Transportation (McDOT) is continuing to meet one-on-one, on a monthly, quarterly or semi-annual basis, with our municipal and tribal partners for planning and intergovernmental coordination purposes. Results in FY2008 have included the completion of more than 20 intergovernmental agreements through February of 2008. This has helped in achieving timely delivery of Transportation Improvement Program (TIP) projects. The partnership meetings also are important in cultivating an open atmosphere of trust which is critical to our cooperative efforts. McDOT has also been a valuable participant on Maricopa Association of Governments (MAG) technical committees and has supported the County Board of Supervisors as they have represented the County on the MAG Transportation Policy Committee and the MAG Regional Council.
- AZTech partnership, led by MCDOT, comprises representatives from the State of Arizona, Maricopa Association of Governments, and various Cities and Towns to address inter-jurisdictional traffic management issues to improve traffic flow on regional corridors in Maricopa County. In FY2008, the AZTech Executive Committee has to discuss traffic information dissemination to the public on the new traffic channel goaztv.tv. The AZTech Advanced Traveler Information Systems Committee has initiated a federally funded project to improve arterial traveler information dissemination to the public.
- Human Services Department Special Transportation Services (STS) contracts with more than 20 cities and towns and almost a dozen local or regional agencies to assist residents with a variety of transportation services. STS has had ongoing discussions with members of the Gila River Indian Community and the Phoenix Indian Center regarding removing transit and transportation barriers for tribal members, and have offered to assist them with the purchase of bus passes and providing work-related and/or special needs trips to qualified tribal residents.

Regional Leadership Strategic Goal 5

Promote, expand, and improve County-sponsored programs and activities for young people in Maricopa County to help them build their skills, develop a sense of civic involvement in the community, and successfully complete their education.

Maricopa County is working to promote, expand, and improve County-sponsored programs and activities for young people in the County. Outside of school, one of the best places to learn about civic engagement is the local library. The level of participation in County-sponsored youth programs can be used as an indicator of young people's community involvement.

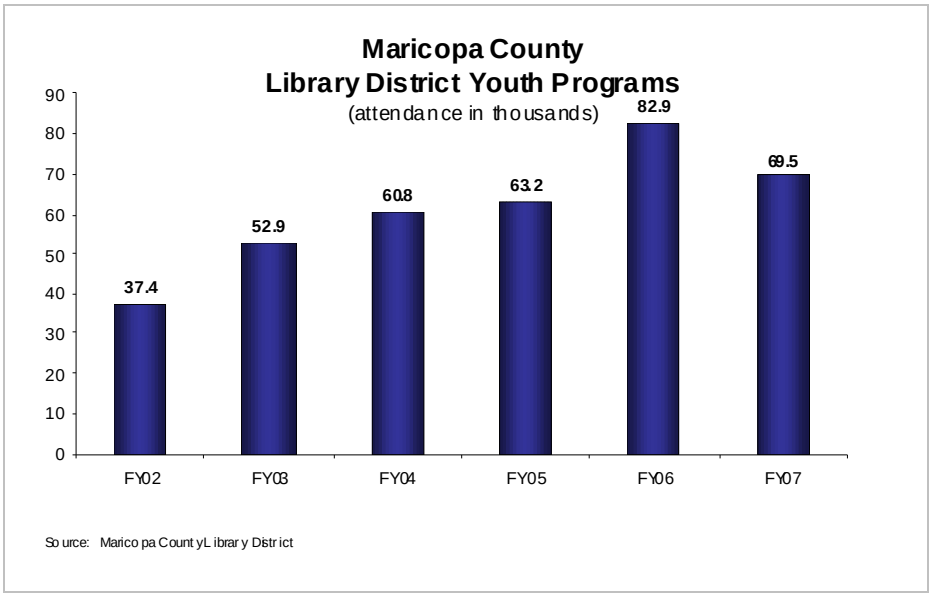
In FY2007, attendance at Library District youth programs reached 69,528. Attendance at Library District youth programs has increased by nearly 100% since FY2002.

Maricopa County Library District
http://www.mcldaz.org/

- Avondale Civic Center
- Aguila Branch
- Campbell Branch
- El Mirage Branch
- Fountain Hills Branch
- Gila Bend Branch
- Guadalupe Branch
- Hollyhock Branch
- Litchfield Park Branch
- North Valley Regional
- Northwest Regional
- Perry Branch, Gilbert
- Queen Creek Branch
- Robson Branch
- Southeast Regional

FY08 Mid-Year County Progress/Achievements:

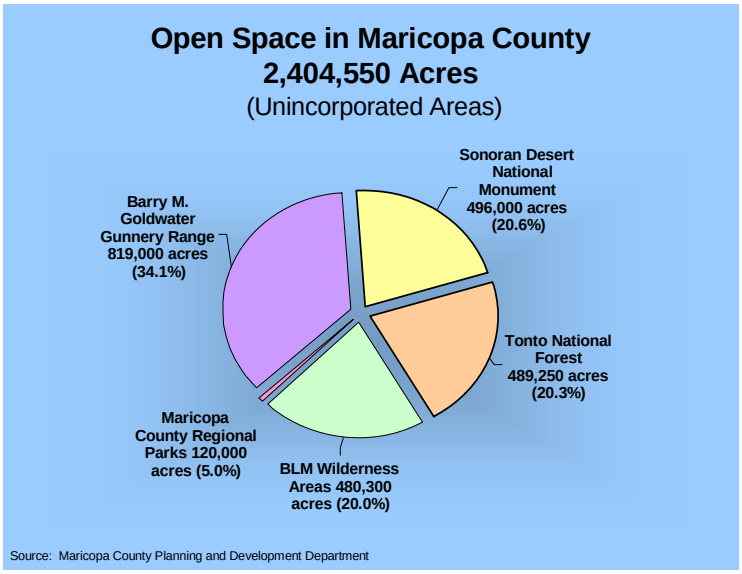
- In the Spring 2008, the Maricopa County Office of Communications will initiate the launch of a pilot program that teaches middle-school children about County Government.
- In the first half of FY2008, the Library District presented 1,402 youth programs with 38,243 youths attending. This is a 36 percent increase in programs and a 21 percent increase in attendance over the same time period FY2007.
- The popular Summer Reading Program, sponsored by the Maricopa County Library District, finished in August 2007 and reported a 22 percent increase in children's participation and a 58 percent increase in children's completion rate. For teens, the increases were 4 percent for participation and 17 percent for completion.



Strategic Priority 4 Sustainable Development

Carefully plan and manage land use in Maricopa County to promote sustainable development and to preserve and strengthen our environment.

Many factors influence the decision on where people choose to live. Communities where citizens have areas to relax and enjoy the environment and that work to improve their overall livability will ensure sustainable development in ways that meet the needs of the present without compromising the ability of future generations to meet their own needs. In Maricopa County, sustainability issues dealing with air quality, water availability, and open space are becoming increasingly important to the livability of the community. Smart planning has become critical to balance population growth while maintaining Maricopa County's famous quality of life and protecting important economic and environmental assets like our military installations and the natural areas. Maricopa County has adopted a key strategic priority to carefully plan and manage land use to promote sustainable development and to preserve and strengthen our environment.



The County is required by state law to prepare a comprehensive plan "to conserve the natural resources of the County, to ensure efficient expenditure of public funds, and to promote the health, safety, convenience, and general welfare of the public." *Maricopa County 2020, Eye to the Future*, the County's comprehensive plan, was adopted by the Board of Supervisors in October 1997, and subsequently updated with new elements in 2002. A copy is available at www.maricopa.gov/planning.

Sustainable Development Strategic Goal 1

Ensure that applications for development in the unincorporated areas of Maricopa County comply with state law, are consistent with open space initiatives, and allow for the continuation of highway and street corridors into and through new developments.

FY08 Mid-Year County Progress/Achievements:

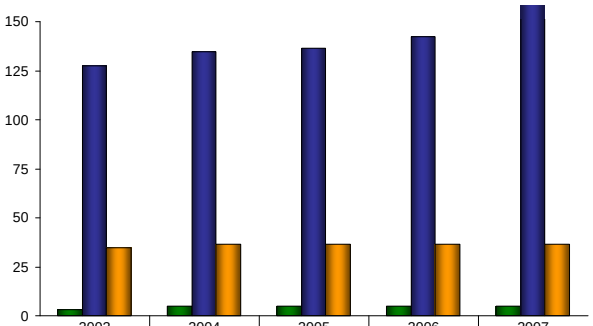
- Planning and Development has a goal, that by December 2008, the County will adopt the Green Initiative program that focuses on sustainability. The development of an advocacy plan is underway and will be designed to promote various concepts that fulfill the mission of the Initiative, which is to achieve a cleaner, healthier, and higher quality Maricopa County.

Sustainable Development Strategic Goal 2

Improve quality of life in Maricopa County by building a regional trail system, enhancing our parks, supporting noise- and pollution-reduction efforts, and encouraging developers to construct environmentally friendly buildings.

Maricopa County is home to the largest regional parks system in the United States. The County owns and maintains approximately 199.2 miles of recreation trails in its Countywide system, and has consistently increased the miles of trails over the past few years. This includes 157.9 miles of multi-use trails, up from 142.3 miles (11%) in 2006, five miles of barrier-free trails, and 36.3 miles of competitive tracks.

Maricopa County Miles of Recreation Trails by Trail Type



	2003	2004	2005	2006	2007
Barrier Free	3.2	5.0	5.0	5.0	5.0
Designated Multi-Use	127.4	134.6	136.3	142.3	157.9
Competitive Tracks	34.7	36.7	36.7	36.3	36.3

Source: Maricopa County Parks and Recreation Department

FY08 Mid-Year County Progress/Achievements:

- The Green Initiative is an interdepartmental project being administered by the Planning and Development Department to place Maricopa County in a regional leadership role of fostering environmental advocacy.
- In November 2007, Parks and Recreation completed a State Land auction for purchase of right-of-way on 9.8 acres of land for the Maricopa Trail. The department is expecting to participate in another State Land auction in September 2008 for purchase of right-of-way on 10.5 acres of land for the Maricopa Trail.
- The first 10 miles of trail construction on the Maricopa Trail has been completed. The next nine miles of trail construction started in February 2008.
- The Maricopa County Air Quality Department continues to work through legislative liaisons and the Maricopa Association of Governments (MAG) to secure permanent funding for the Voluntary Vehicle Repair and Retrofit (VVR&R) programs, which will provide emissions repair work to county residents who have received an emissions test failure notice so they can comply with vehicle registration emission standards and further reduce emissions.
- The Maricopa County Air Quality Department is leading the development of a mobile air-monitoring vehicle for spot sampling of smokestacks and the ambient air in response to specific violation reports and where nuisance and/or environmental justice issues may arise.
- All buildings managed by the Facilities Management Department (FMD) have current Arizona Department of Environmental Services permits that are updated as required. FMD preventative maintenance programs ensure proper operation of building systems.
- The last entry station project, at Usery Mountain Regional Park, was completed in August 2007. The Estrella Mountain Regional Park Visitor Center started construction in August 2007, followed in November 2007 with the Visitor Center and Amphitheater at Cave Creek Regional Park, and with the Amphitheater at Lake Pleasant and Visitor Center/Amphitheater at Usery Mountain (in 2008).

- The Maricopa County Air Quality Department implemented Phase II of the outreach program, *RunningOutofAir*, which will expand into the schools throughout the county with presentations and informational materials about how residents can contribute to cleaner air.
- In FY2007, Capital Facilities Development (CFD) completed its most ambitious year with master plans for County Manager, County Attorney, Clerk of the Board, Clerk of Court, Communications, Indigent Defense Departments, Juvenile Probation, Human Resources, Human Services, Internal Audit, Office of Enterprise Technology, Office of Management & Budget, Planning & Development, Environmental Services, Air Quality, STAR Call Center, Public Health Administration, and Finance.
- The Solid Waste Department coordinated and planned cleanup and hazardous household waste events to support several communities including Sun City West, South Phoenix, and Sun Lakes. The department also worked with the Arizona Department of Environmental Quality to establish a joint organization of counties to address illegal dumping issues.
- The Maricopa County Air Quality Department continues to enhance a website to increase public and business awareness of air quality information, programs, issues, and regulations so that they can effectively contribute to the attainment of the national ambient air quality standards in the County.

Sustainable Development Strategic Goal 3

Continue to preserve military installations in Maricopa County, including Luke Air Force Base.

FY08 Mid-Year Progress/Achievements:

- The Planning & Development department will strive to deter new residential and other non-compatible land uses within the high-noise and accident-potential zones of Luke and its ancillary military facilities through the following ongoing activities: continue to require aggressive notification for new development within the state-defined "Territory in the Vicinity of a Military Airport;" and provide Luke Air Force Base with all new development applications within the "Territory in the Vicinity of a Military Airport" for review and comment and utilize their recommendations as a basis for decisions regarding approval or denial of such applications.

Military Installations in Maricopa County

- Luke Air Force Base
- Luke Auxiliary Field #1
- Barry M. Goldwater Range
- Gila Bend Air Force Auxiliary Field
- Arizona Air National Guard, Phoenix Sky Harbor Airport
- Papago Park Military Reservation (Arizona Army National Guard)
- Air Force Research Laboratory

Sustainable Development Strategic Goal 4

By June 2006, enhance and expand conservation programs in order to reduce energy and water consumption.

This goal has been achieved and is ongoing. The Facilities Management Department and Equipment Services Department have integrated conservation strategies into on-going operations and factored them into capital projects, while balancing costs and benefits. Efforts to enhance and expand conservation programs will continue.

FY08 Mid-Year County Additional Efforts:

- In preparation for alternative fuel / E-85 (85% ethanol, 15% gasoline) usage for the County's fleet, Equipment Services has completed research into creating new E-85 infrastructure countywide, which would include the purchase of E-85 capable vehicles. The new tanks are part of a Green Initiative that includes a formula to help evaluate and assess the carbon footprint of various types of vehicle applications and the cost effectiveness in achieving the desired reduction in emissions.
- In February 2008, Facilities Management Department (FMD) was notified of *Leadership in Energy and Environmental Design* (LEED) certification for the Downtown Consolidated Justice Center. FMD is still pursing LEED certification for the San Tan Consolidated Justice Courts and expects to receive that later in FY2008.

- Planning and Development has initiated a Text Amendment (TA) that addresses landscaping and open space-regulations to incorporate landscape regulations into the Maricopa County Zoning Ordinance. This TA focuses on the Arizona Department of Water Resources' low-water-use plant palette.
- Facilities Management Department continually initiates and completes various projects to minimize energy consumption, including lighting retrofits and window-film projects throughout the County. They have recently initiated a study to determine the value of a County-wide contract to audit all major campuses to identify energy efficiency projects to reduce consumption and increase our responsiveness to "Green" practices.
- Maricopa County Department of Transportation (McDOT) Operations developed a joint positive Air Quality message on their 12,000-gallon Kline portable tanks. This message lets the traveling public know Air Quality is a MCDOT priority.
- Facilities Management Department has recently completed construction of the new Buckeye Hills Shooting Range, a facility that is self sustaining in terms of utility services. Electricity is provided from a solar system with a back-up supply from a propane- and hydrogen-fueled generator. This project was recently awarded the Arizona Public Works Association Project of the Year award in its cost category. FMD will shortly complete the new Animal Control facility at Durango, which includes ice block technology in its construction to reduce energy consumption.

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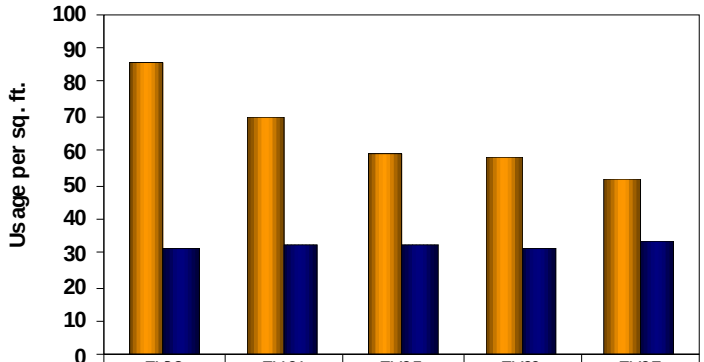
Maricopa County Facilities Energy and Water Conservation



	FY03	FY04	FY05	FY06	FY07
Water Use (gal.) per sq. ft.	85.9	70.0	59.4	58.0	51.0
Energy Use (kWh) per sq. ft.	30.8	32.0	31.9	31.7	33.2

Source: Maricopa County Facilities Management

Strategic Priority 5 Fiscal Strength

Continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden.

The ability of the County to meet the needs of its citizens is directly related to its ability to achieve and sustain fiscal stability. The County's strategic priority to continue to exercise sound financial management and build the County's fiscal strength while minimizing the property tax burden will create the foundation necessary to achieve the results that citizens desire. Many factors influence the County's ability to achieve this priority. Current and accurate property valuation, as well as prudent spending plans and responsible spending, are key in minimizing the overall tax burden of our citizens.

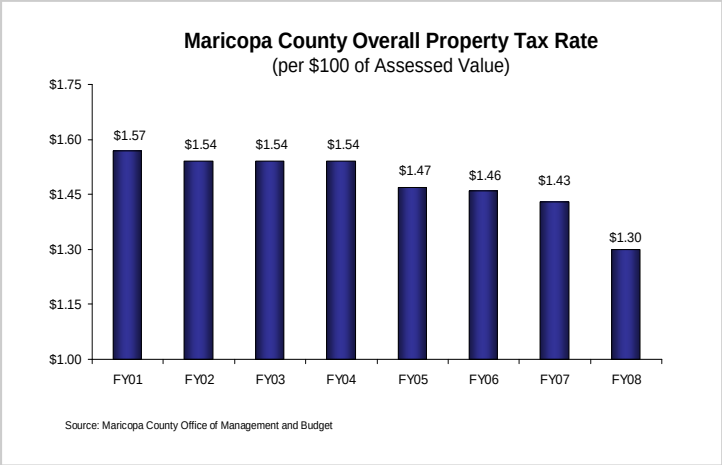
Maricopa County's property taxes are charged for each $100 of assessed value of property. The Primary Tax supports the County General Fund, which pays for the general operations of the County. This indicator measures the County's fiscal strength based on its ability to keep the property tax from increasing.

Fiscal Strength Strategic Goal 1

Continue to strive to reduce the overall property tax rate.

FY08 Mid-Year County Progress/Achievements:

- Maricopa County's overall property tax rate continues to decline, from $1.4348 assessed value in FY2007 to $1.2970 per assessed value in FY2008.
- The Board of Supervisor's *FY2008-09 Budgeting for Results Guidelines and Priorities*, adopted in December 2007, again included direction to limit increases in the property tax levies for the Flood Control and Library District 2% plus new construction.
- Budget-balancing guidelines provided to departments for FY2008-09 budget development encouraged them to develop revenue-enhancement options as well as expenditure reductions. Additionally, departments were asked to develop options to reduce expenditures by up to 15 percent, and were encouraged to identify efficiency savings and non-mandated service reductions as a priority.



Fiscal Strength Strategic Goal 2

Maricopa County will seek to eliminate all mandated fixed contributions to the State in exchange for reductions in State funding of County programs with the goal of reducing such contributions to 15% or less of total General Fund expenditures by Fiscal Year 2009-10.

FY08 Mid-Year County Progress/Achievements:

- In FY2008, mandated contributions were 18.2 percent of the General Fund budget, which is a significant reduction from the 25.1% contribution in Fiscal Year 2003.

Fiscal Strength Strategic Goal 3

As part of the budget, by July 2007, develop, identify funding, and begin implementing a long-range plan for addressing the County's capital infrastructure needs in a manner consistent with the County's interests in strengthening its financial position.

FY08 Mid-Year County Progress/Achievements:

- The Board of Supervisors has approved construction of a criminal court tower in downtown Phoenix. This facility will allow the criminal court divisions in Mesa to be consolidated in downtown Phoenix by 2012.
- The Office of Management and Budget was awarded a 2007 Showcase in Excellence Award from the Arizona Quality Alliance for Maricopa County's Capital Improvement Program Funding Process, a modified pay-as-you-go approach to funding capital improvements, which has allowed the County to avoid levying more than $1,419,000,000 in secondary property taxes.
- The Stadium District and the Diamondbacks have added a $0.25 per ticket facility surcharge fee to each Diamondbacks ticket sold to generate additional revenue in order to finance future facility capital projects. Additionally, the District, in order to generate more revenue from the facility, has transferred all day-use operations over to the District's booking manager, Select Artists Associates.

Fiscal Strength Strategic Goal 4

By July 2006, develop a plan and strategy for implementing new economic and contracted commercial ventures that will generate additional revenues for the County.

This goal is partially complete. Some strategies have been adopted and implemented; others remain under consideration.

FY08 Mid-Year County Progress/Achievements:

- Parks and Recreation has released a Request for Proposals (RFP) for operation and management of the aquatic facility at Adobe Dam; proposals were received in November 2007 and are being evaluated.
- Parks and Recreation also is in the process of removing a Special Use Permit imposed by the City of Phoenix that restricts additional recreational ventures to only those identified in 1988.

Strategic Priority 6 Quality Workforce

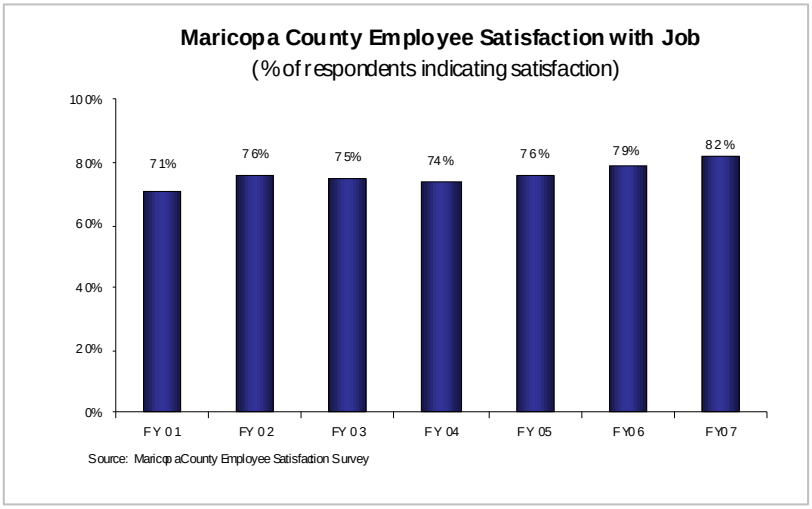
Maintain a quality workforce and equip County employees with the tools, skills, workspace and resources they need to do their jobs safely and well

Maricopa County recognizes the important role its employees have in the success of its operation. The Maricopa County Board of Supervisors has adopted a strategic priority to maintain a quality workforce and to equip County employees with the tools, skills, workspace and resources they need to do their jobs safely and well. Through this strategic priority the County strives to create an exceptional work environment as measured by increasing retention rates, increasing the pool of qualified applicants, and ensuring employee satisfaction with human resource issues such as morale, compensation, training, and decision processes.

Quality Workforce Strategic Goal 1

By January 2008, adopt and implement a competitive total compensation package and a workforce development plan to enhance recruitment, retention, and advancement that results in improved customer service to Maricopa County citizens.

Best practice organizations routinely use employee attitude surveys as standard practice for providing employees and management with up-to-date information on how an organization is doing from an employee perspective. This indicator is a measure of employee morale and job satisfaction among workforce in County-appointed departments based on results from an annual employee satisfaction survey.



Employee satisfaction predictors measure employee perceptions and attitudes along several dimensions that have been identified through research as having a direct influence on overall job satisfaction. When employees perceive these dimensions favorably, they tend to have higher morale and are more satisfied with their jobs. According to an annual survey conducted by Maricopa County Research and Reporting, all of the predictors have shown increases in satisfaction in the six-year period from FY01 to FY07. Employee satisfaction with Pay and Benefits and with Working Conditions have shown the greatest increases, while Communication has remained relatively level during this period.

Employee rating of various satisfaction predictors
(Scale: 2=very dissatisfied, 8=very satisfied; above 5=positive, below 5=negative)

	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007
Management Practices	5.29	5.26	5.23	5.29	5.39	5.52
Working Conditions	6.08	5.91	6.07	6.10	6.22	6.30
Communication	5.34	5.32	5.32	5.32	5.44	5.53
Growth/Advancement	5.84	5.81	5.79	5.82	5.97	6.09
Pay and Benefits	5.28	5.18	5.18	5.28	5.45	5.66

Source: Maricopa County Research and Reporting

FY08 Mid-Year County Progress/Achievements:

- During the first half of FY2008, Employee Compensation completed seven market studies covering approximately 1,100 positions. Additionally, Employee Compensation implemented more than 10,000 pay-for-performance increases Countywide.
- The Employee Compensation website was deployed into production in May 2007 and serves as a primary resource for departments, providing a comprehensive master list of approved market-range titles and descriptions, working titles, market ranges, and minimum qualifications as well as general information about the County's compensation system.
- In September 2007, Workforce Management & Development developed and implemented new employee initiatives designed to promote internal recruitments. The "Find Work/Get Work" email listing of all current job postings is sent each Thursday to all County employees and/or department representatives.

- In July 2007, Workforce Management & Development developed a tool to permit employee reporting on fraud within Maricopa County. The toll-free Maricopa County Cares Anonymous Tip Line was created and is published on the county internal intranet front page, index, and through the internal communications system eNouncements.
- Employee Health Initiatives continued to work on improving the health status of County employees through worksite wellness programs and increased emphasis on obtaining preventative care, including, but not limited to, a diabetes management program, a quit tobacco program, and Weight Watchers at Work Program.
- Employee Health Initiatives continued to offer the BluePrint for Wellness program which helps employees identify health risks through a health risk assessment, and modify behavior to help control the risks and improve their overall health status. Onsite biometric screening was offered to engage employees to take an active part in their health care. Seventeen disease management programs continue to be offered through the medical insurance carrier.
- In January 2008, Workforce Management and Development created an internal communication tool to enhance communication within Maricopa County concerning current county initiatives and updates. The Workforce Management and Development newsletter is published monthly on the County internal intranet and covers Employee Relations Investigations; Workplace Resolution Services; Work Climate Assessments; Disability Management; American with Disabilities Act Advisory Services; Donation of Leave Program; E-Verify and Regulatory Compliance; Leave Plan Administration; Merit Commission Administration; Tuition Reimbursement Program; and Training and Employee Development Services. A subscription service is also available for all County employees.

Quality Workforce Strategic Goal 2

By July 2007, ensure that the ethnicity base of County employees is keeping pace with the changing demographics of our growing and diverse community.

Diversity refers to the spectrum of people that make up County government as well as the residents it serves. Diversity includes people of different ethnicity, culture, gender, religion, age, personal style, appearance and tenure, as well as people of diverse opinions, perspectives, sexual orientation, lifestyles, ideas, thinking and being. Understanding and respect for differences and similarities that comes from a diverse workforce is a predictor of employee satisfaction.

FY08 Mid-Year County Progress/Achievements:

- The Office of the Medical Examiner is currently in the process of creating a diversity audit that will be cost effective and will generate data on obstacles, opportunities, and gaps that exist between the Office of the Medical Examiner's actual and desired states. The audit data will include benchmarks against which progress will be measured, and also will be used as a tool to teach staff about diversity issues.
- In October 2007, Maricopa County Adult Probation Department and Juvenile Probation Department Diversity Council held its second Annual Celebrate and Appreciate Diversity Event at Encanto Park. Guests speakers included George Garcia (acting Director of Maricopa County Diversity Program), P. Arthur VIII (African American Knowledge Network), Jacque Gencarelle (Chair, Maricopa County Indigenous Circle), and Fentress Truxon (Maricopa County Diversity Manager.) The event highlighted some of the world's culture that makes up the Adult and Juvenile Probation staff.
- The Assessor's Office recently completed delivering Diversity Awareness Training throughout the entire department. This is part of an overall effort to impact the culture and professionalism of the department. The County's Diversity Awareness program was the core of these sessions, but the program was modified to fit departmental population in ways designed to not only inform and increase awareness but to encourage the staff to embrace diversity. The reception was very positive. One tangible result of this effort has been for the Assessor's Office to explore the need for bilingual capabilities and compensation according to the County policy on bilingual Compensation. They are in the process of identifying where this is appropriate. This should impact access to diversity in a very practical way.
- The County Manager's Diversity Office sends out a Semi-Annual Diversity checklist to County departments, which includes a question about utilizing diverse interview panels for job interviews. In the most recent survey, 44 departments responded to the checklist, and 42 departments reported the use of diverse interview panels, indicating that practices such as these are becoming a standard operating procedure by County departments.
- The County Manager's Diversity Office continues to demonstrate a commitment to diversity by celebrating cultural celebrations with the collaboration of the three Maricopa County Employee Networks: co-hosted Hispanic Heritage with the Maricopa County Hispanic Network (September 2007); co-hosted Native American Heritage Celebration with the Indigenous Circle Employee network (November 2007); the Diversity Office celebrated Unity Day (January 2008), celebrated Black History with the African American Knowledge Network (February 2008); and celebrated Women Celebration at the Irish Cultural Center (March 2008). Additionally, 46 departments have appointed Diversity co-coordinators; the Diversity Office meets with the coordinators every three months to coordinate County cultural celebrations. Currently, 23 Diversity Councils exist that reinforce the County's commitment to diversity.
- The County Manager's Diversity Office met with Human Resources Staff Development and Career Management Guide Project. The Staff Development project is to determine how to best meet the training and education needs of County employees whereas the Career Management Guide Project was to create a means by which County employees could self-manage their careers within the County with the ultimate goal of positively affecting recruitment and retention.

Quality Workforce Strategic Goal 3

By July 2006, complete a review of the employee suggestion program and recommend methods for increasing and promoting higher levels of participation by County employees in generating creative ideas that save the County money and/or improve program and service delivery.

This goal has been achieved. In early FY2007, the County completed review of the employee suggestion program. Implementation of the recommendations is underway. Selected recommendations included:

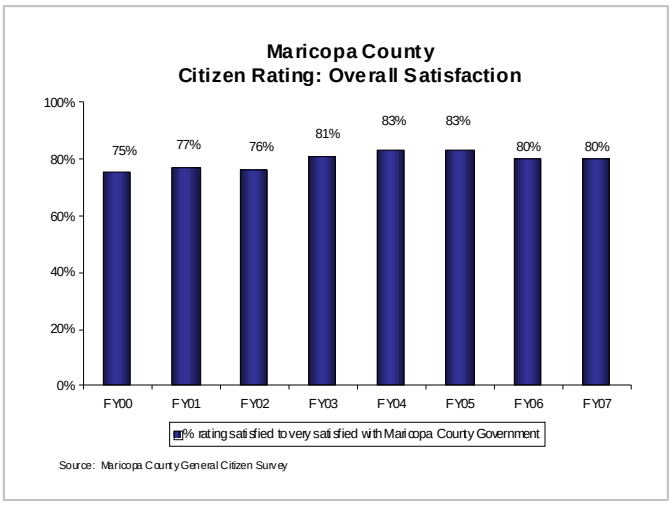
1. Create an online suggestion form and provide an online copy of the checklist used by the evaluator for the employees to view before submitting a suggestion;
2. Provide a permanent hyperlink on the employee intranet (EBC) home page which will connect employees to the Employee Suggestion webpage containing the necessary online forms, employee suggestion tips, and suggestion process updates;
3. Raise awareness by including information in the employee newsletter *Newsline*, emails, and flyers attached to paycheck stubs; and
4. Recognize merit award recipients in a public fashion, with recognition given online and in the *Newsline.*

Strategic Priority 7 Customer Satisfaction

Continue to improve the County's public image by increasing citizen satisfaction with the quality and cost-effectiveness of services provided by the County.

Citizens want and deserve quality services from government for their tax dollars. One of the strategic priorities adopted by the Maricopa County Board of Supervisors is to continue to improve the County's public image by increasing citizen satisfaction with the quality and cost-effectiveness of services provided, including effectiveness in telling the public about the services it provides.

Understanding how the County's performance is viewed by its customers is paramount to improving the quality of service delivery. According to responses from the General Citizen Survey, satisfaction rating with County government has remained relatively high with more than three out of four citizens surveyed satisfied or very satisfied with County government. In FY2007, 80% of the respondents indicated they were satisfied or very satisfied with County government, which is the same rating reported in FY2006.



Citizen Satisfaction Strategic Goal 1

By December 2006, increase accountability to the public for results-oriented government by fully implementing the Managing for Results and performance-based budgeting initiatives.

This goal is ongoing. The Office of Management and Budget continues to implement Managing for Results initiative through ongoing training and other departmental support.

FY08 Mid-Year County Progress/Achievements:

- In February 2008, the Office of Management and Budget implemented an enhanced performance reporting process, with the deployment of the Reporting for Results module of the new Managing for Results Information System (MFRIS). The module allows departments to enter performance metrics in a centralized data warehouse that will be able to be viewed through various on-line dashboard reports.

- The Office of Management and Budget is working with the Office of Enterprise Technology to develop and implement an Information Governance plan that will provide for more thorough and structured analysis of information technology requests.

Citizen Satisfaction Strategic Goal 2

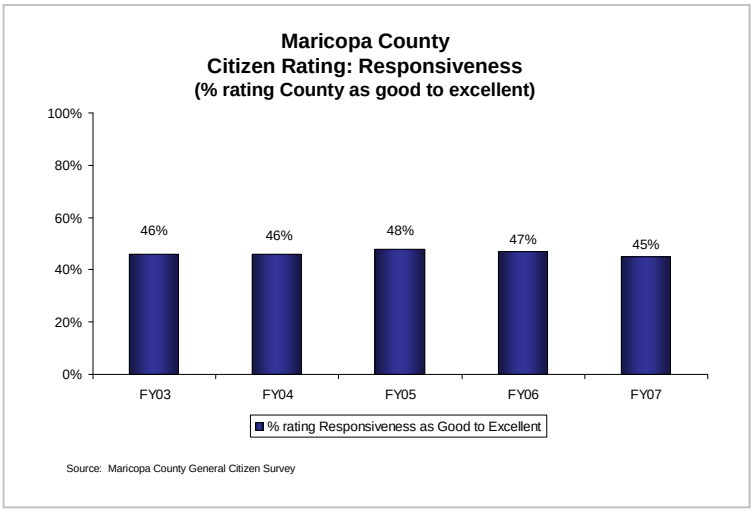
By April 2008, develop a Countywide Information Technology (IT) strategic plan, a set of Countywide IT architecture specifications, introduce an updated set of Countywide IT performance metrics, and develop and implement an IT governance review process.

FY08 Mid-Year County Progress/Achievements:

- The Network Transformation Initiative is focused on developing a network architecture strategy, creating a more robust and efficient network for the County. This approach provides for quality, cost-effective, customer centric and value-added services to the County departments and agencies. The project team has most recently completed interviews of 58 County Departments and has completed the roadmap towards the "future state" of the County network.
- The Office of Enterprise Technology has proposed a new model for IT Governance, and has initiated studies in support of an IT Consolidation plan.

Citizen Satisfaction Strategic Goal 3

By May 2010, improve access to the services offered by the County to ensure the inclusion and participation of our diverse community.



The County recognizes the importance of being responsive to customer needs and delivering services in a timely manner. To be effective, services should be available when they are needed or requested. The ability to meet this demand is a key component of service delivery. In FY07, 45% of Citizen Survey respondents indicated that the County's responsiveness was good to excellent, a slight decrease from the FY06 (47%) rating.

FY08 Mid-Year County Progress/Achievements:

- Solid Waste Department is rebuilding and extending services to six Transfer Stations located throughout Maricopa County, and extending hours of operations at three Transfer Stations from two days per week to five days per week. The department also has developed a plan and identified funding to establish an additional Waste Tire Recycling Facility in the western portion of the county to reduce the distance traveled by tire haulers and to reduce illegal dumping of waste tires.
- Building on the foundation created by the Elections Department, the STAR Call Center assists voters in all municipalities within Maricopa County to make the election process as seamless as possible. The Center assists the public by directing them to their local jurisdictions, special districts, and state agencies, including the Secretary of State. As a provider of information to voters and taxpayers, the STAR Call Center has

numerous bilingual agents on staff, who are able to assist our diverse community. Current staff includes Spanish, Navajo, and Pima representation.

- *Uno por Uno*, an annual Maricopa County Animal Care and Control (MCACC) project, targets high-risk areas 'one-by-one' with increased outreach, spay/neuter, enforcement and education efforts so that licensing compliance is increased, and dog bites and impoundments are reduced. The 2007 *Uno por Uno* campaign was held in zip code 85040, accomplishing more than 600 spay/neuter surgeries, and 1,821 rabies vaccinations. As a result, license compliance increased by 350%.
- The Women, Infants & Children (WIC) program is beginning to partner with various community agencies to co-locate services needed in a community. Examples include: A New Leaf center in Mesa, moving the Thomas Rd. clinic into a St. Mary's Food Bank facility, and a potential partnership with Chicanos Por La Causa to relocate the Maryvale WIC clinic into a new human services center that CPLC is constructing at 67th Ave. and Indian School.
- The Planning and Development Department successfully launched its digital permit process for residential production home permits. This new service dramatically improves service times and lowers customer expenses for single-family production home permits within large development communities. Customers apply for and receive their building permit online. The County is actively working to expand the program to include additional building permit types, allowing for greater community participation.
- During October 2007, Maricopa County Adult Probation Department (MCAPD) staff, Garfield neighborhood residents, Phoenix police officers, and neighborhood businesses combined efforts to celebrate GAIN-Getting Arizona Involved in Neighborhoods. Information was provided about GED classes and ESL classes. MCAPD staff and Garfield Community and Probation Center clients also provided community restitution work that set up and cleaned up the area. The event emphasized the availability and knowledge of services to help develop a stronger community.
- Maricopa County Department of Transportation (McDOT) Operations has decentralized into four districts serving various quadrants of the County, which will enable more time at work locations, less travel time for customers, better response time to citizen requests, lower fuel usage (for County staff and customers), and better relationships with customers.
- Department of Emergency Management developed and printed 275,000 English-language and 75,000 Spanish-language copies of an emergency readiness guide for County residents. Approximately 208,000 English-language and 64,000 Spanish-language copies were distributed as newspaper inserts to target demographics or through partner agencies including municipal offices, school districts, emergency management agencies, and corporate entities.
- Maricopa County Department of Transportation Developed "61 Office" wallet cards, which were designed to be an easy tool for Maricopa County residents to report any road/street hazards to McDOT's 61 Office dispatch. Once the report has been made by the caller, it is dispatched to the Maintenance District for repairs. More than 4,000 cards have been distributed to date.
- To increase awareness of County services, Human Services Department (HSD) Community Services distributed 17,000 People's Information Guides countywide. HSD Community Services staff is assisting the Arizona Community Action Association (ACAA) in the development of a Spanish translation of the People's Information Guide.
- The Maricopa County Library District's Reciprocal Borrowing Program allows any county resident to use any public library in the County without paying a fee. The Library District also works to ensure that even the smallest public libraries in the County have access to a Library Integrated Automation system. Desert Foothills (Cave Creek) Library, Tolleson Library, and Buckeye and Old Town Branch (Avondale) libraries use the District's Polaris Library Integrated Automation system, which allow the libraries and their patrons access to a wide variety of electronic databases.
- The Juvenile Probation Department continues to actively engage in process improvement efforts designed to better serve our primary customer, the youth of Maricopa County. Through programs designed to educate young people on the justice system (law-related education and crime prevention programs) to programs that allow low-level offenders to be held accountable via diversion programs rather than the formal court system, the Juvenile Probation Department demonstrates a dedication to dealing with behaviors early on in the hopes of preventing them from escalating.

Citizen Satisfaction Strategic Goal 4

By July 2010, complete a review of County programs to delete non-essential services and improve the performance of other programs.

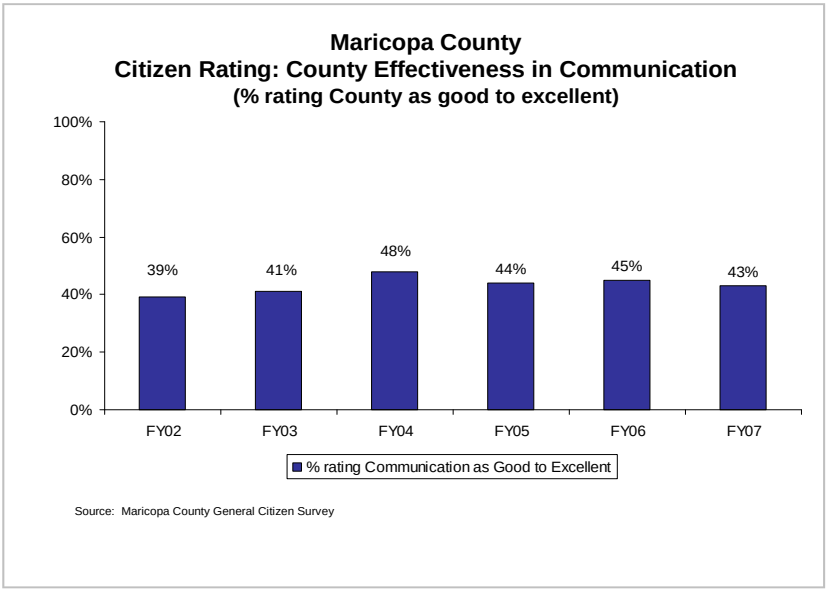
FY08 Mid-Year County Progress/Achievements:

- The *Budgeting for Results Guidelines and Priorities* approved by the Board of Supervisors for FY2008 included directions to identify non-essential programs and recommend their elimination. During the annual budget development process, the Office of Management and Budget seeks opportunities for cost savings.

Citizen Satisfaction Strategic Goal 5

Establish a comprehensive public outreach and community plan to increase the County's effectiveness in communicating about the services it provides so that by September 2008 the percentage of citizens who rate the County's communication effectiveness as poor in the Annual Population Satisfaction Survey will have decreased to 10% or less.

Effectively communicating to citizens about services the County provides is key to increasing citizen awareness and understanding about the roles and responsibilities of County government. Through the annual citizen survey, the County asks citizens to rate the effectiveness of the County in communicating information about its services. In FY07, 43% of citizens responding to the General Citizen Survey rated the communication effectiveness of County government as good or excellent, a decrease from the FY06 rating of 45%.



FY08 Mid-Year County Progress/Achievements:

- Between April and June 2007, all the newly designed Board of Supervisors' websites went live. Each site contains more information and user-friendly features. A highlight is the use of digital technology that allows Supervisor videos to be showcased on each site at the click of the mouse for any viewer. Now, regular updates of press releases and photos occur.

- The Communications Office is working with the Research and Reporting Department to assess current questions and determine if any revisions/additions are warranted in time for the 2008 General Population Survey. The department also will promote the survey to the public so citizens will be aware of the results.
- The Communications Office has produced four Spanish language programs, *Maricopa en Accion*, showcasing the County. The Office also collaborated with Maricopa County Animal Care & Control and the Arizona Mexico Commission to produced Spanish language public service announcements, and press releases and media advisories are sent to Spanish language media regularly. All County public information offices formally were introduced to Univision, the primary Spanish language broadcast television station.

Budget Policies and Process

Policies and Their Budgetary Impact

Maricopa County has achieved and maintained financial stability by developing and implementing a series of budget and financial policies that guide fiscal management and budgetary decisions. These policies address a number of issues, including budget development, the degree of budgetary control, reserves, tax reduction, and managing for results. These policies incorporate "best practices" in the field of state and local government budgeting and financial management, and are aligned with Maricopa County's Managing for Results system. All policies are updated as necessary to comply with changes in legislation and business practices. Following is an overview of the key policies, specifically addressing each policy's applicability to the budget process. The full text of each policy is located in the *Attachments* section.

Budgeting for Results Policy Guidelines

The purpose of this policy is to set forth the guidelines for developing County budgets, with the goal of providing for responsible management of taxpayers' resources while ensuring that funds are directed towards achieving results. The policy defines "Budgeting for Results" as a process in which budgetary decisions are based on, or informed by, performance information that describes the cost or efficiency of producing an activity and the results achieved for customers. Key provisions of the policy include the following:

- The budget will be based on conservative revenue estimates.
- The budget will be **s**tructurally balanced, meaning operating expenditures may not exceed operating revenues***.***
- Budget development will follow the *Reserve and Tax Reduction Policy Guidelines*.
- Budgeting for Results is part of the County's overall Managing for Results system, as set forth in the *Managing for Results Policy.*
- All positions will be fully funded in the budget in accordance with the *Funded Position Policy.*
- The budget will provide for the adequate and orderly replacement of facilities and major equipment from current revenues.
- Grants and other non-local revenue sources will be used before allocating General Fund resources or other local revenues.
- Where appropriate, services will be supported by user fees. User fees will recover the County's full direct and indirect costs. All user fees will be reviewed annually in conjunction with the budget development process.
- Departments must submit base budget requests within budget targets equal to their current budgets, with adjustments as directed by the Board of Supervisors. Base budgets will be analyzed to identify possible reductions.
- Requests for funding above base level must be submitted as Results Initiatives Requests, and must be directed to achievement of approved strategic goals that align with the direction of the Board of Supervisors. Results Initiative Requests must be supported by complete performance measures that can be used to monitor and evaluate the initiative's success if funded. Results initiative requests will be analyzed in detail, with particular focus on their impact on results.
- All Appointed, Elected, and Judicial Branch Departments must follow the policy guidelines in preparing their Annual budget requests. The Deputy County Manager negotiates budget recommendations with elected officials and the Judicial Branch. If agreement cannot be

reached the Presiding Judge and elected officials may appeal first to the County Manager, and finally to the Board of Supervisors.

- The process for budgeting capital improvement projects will include identification of increased future operating costs associated with specific projects.
- Funding for the Self-Insurance Trust Fund will be assessed from all funds as a base-level charge based on a funding plan that provides for an ending cash balance equal to the projected paid losses and claims-related expenses for the upcoming fiscal year.

Budgeting for Results Accountability Policy

The purpose of the *Budgeting for Results Accountability Policy* is to provide guidance and direction on managing Board-approved budgets to elected, appointed, and judicial branch agencies so they can be accountable and comply with the law. The policy encourages departments to save resources and be creative in the delivery of services. Key provisions of the policy are as follows:

- Budgets are appropriated on an annual basis by department and fund with appropriated budgets for any specific projects included within a department/fund. Where applicable, appropriation levels may be established by function, program/activity, or object of expenditure.
- Departments have the flexibility to incur expenditures that vary from their detailed budgets for the remainder of the current fiscal year, as long as they comply with the appropriated budget. However, they are also responsible for bottom-line performance and are expected to absorb unanticipated cost increases and revenue shortfalls. If a department requests an appropriated budget increase or contingency transfer for an unanticipated spending increase, the Board of Supervisors/Board of Directors may adopt appropriated budgets for that department at the level of program/activity and/or object of expenditure.
- Departments shall not exceed their appropriated expenditure budgets. Departments are required to reduce expenditures to offset any revenue shortfall unless the Board has approved other adjustments to offset the shortfall.
- If a department exceeds or is forecasted to exceed its appropriated budget, the Board of Supervisors may adopt appropriated budgets for that department at the level of program/activity and/or object of expenditure and a reduction of the department's appropriated budget in the subsequent fiscal year in the amount of the overrun in the prior fiscal year.
- Departments that are over budget year-to-date or are forecasted to be over budget by the end of the year are obliged to submit a corrective action plan to Finance and the Office of Management and Budget for their review and approval.
- All positions must remain fully funded in accordance with the *Funded Positions Policy*.

Reserve and Tax Reduction Policy

The purpose of the *Reserve and Tax Reduction Policy* is to provide for long-term financial stability and low, sustainable tax rates through responsible use of non-recurring resources, appropriate and minimal use of debt, and maintenance of reserve funds. Adequate reserves allow the County to maintain services during economic downturns without drastic expenditure reductions or tax increases while longer-term budgetary adjustments are put in place. The *Reserve and Tax Reduction Policy* also demonstrates a commitment to the maintenance and, when possible, reduction of tax rates while ensuring that Maricopa County remains financially stable and accountable to the citizens.

- Fund balance reserves will be maintained in the General Fund and in other funds as appropriate. Reserves will be designated for elimination of cash-flow borrowing as necessary.

- Fund balances may be appropriated for acquisition of fixed assets, retirement of outstanding debt, or fiscal stabilization (offsetting revenue shortfalls due to economic downturns). Use for fiscal stabilization is acceptable as long as adjustments are made to restore the structural balance of the budget within one to two fiscal years.
- Fund balances may be reserved for repayment of debt used to build or acquire capital improvements.
- Proceeds from the sale of real property will be reserved for capital improvements or to repay debt used to finance capital improvements.
- Unless otherwise required by law, the Board of Supervisors will strive to maintain property tax rates at current or lower levels. Property tax rates may be reduced under the following conditions:
    - The tax reduction is sustainable according to reasonable and conservative forecasts.
    - The budget is currently structurally balanced and will remain so into the future according to reasonable and conservative forecasts.
    - Fund balance reserves are sufficient to eliminate cash-flow borrowing and unexpected economic changes.
    - Fund balances have been appropriated or reserved for repayment of outstanding debt.
    - Necessary capital expenditures are appropriated from fund balances, or supported by debt that is backed by reserved fund balances.

Annual Budgeting For Results Guidelines and Priorities

In addition to the standing policies outlined above, at the beginning of the budget process each year, the Board of Supervisors annually adopts specific guidelines and priorities for the upcoming fiscal year. This document provides policy direction to the Office of Management and Budget and departments to develop a structurally balanced budget that carries out the County's mission and strategic goals within available resources. The *Guidelines and Priorities* typically provide direction on property taxes, employee compensation, formulation of budget targets, requests for additional funding, and the capital improvement program. The *Guidelines and Priorities* are addressed in the County Manager's Transmittal Letter, and their full text is included in the *Attachments* section.

Summary of Significant Accounting Policies

The accounting policies of Maricopa County conform to generally accepted accounting principles (GAAP) applicable to governmental units adopted by the Governmental Accounting Standards Board (GASB).

Reporting Entity

Maricopa County is a general-purpose local government governed by a separately elected board of five county supervisors. Financial statements present the activities of the County (the primary government) and its component units. Component units are legally separate entities for which the County is considered to be financially accountable. Blended component units, although legally separate entities, are in substance part of the County's operations. Therefore, data from these units is combined with data of the primary government. Discretely presented component units, on the other hand, are reported in a separate column in the combined financial statements to emphasize they are legally separate from the County. Each blended and discretely presented component unit discussed below

has a June 30 year-end. The reporting entity comprises the primary government, Maricopa County Flood Control District, Maricopa County Library District, Maricopa County Public Finance Corporation, Maricopa County Special Assessment Districts, Maricopa County Stadium District, Maricopa County Street Lighting Districts, and the Housing Authority of Maricopa County.

The blended component units are as follows:

Maricopa County Flood Control District

The Maricopa County Flood Control District is a legally separate, tax-levying entity that provides flood control facilities and regulates floodplains and drainage to prevent flooding of property in Maricopa County. As the Maricopa County Board of Supervisors serves as the Board of Directors of the Flood Control District, it is able to significantly influence the programs, projects, activities, and level of services provided by the District; therefore, the District is considered a blended component unit of the County.

Maricopa County Library District

The Maricopa County Library District is a legally separate, tax-levying entity that provides and maintains library services for the residents of Maricopa County. As the Maricopa County Board of Supervisors serves as the Board of Directors of the Library District, it is able to significantly influence the programs, projects, activities, and level of services provided by the District; therefore, the District is considered a blended component unit of the County.

Maricopa County Public Finance Corporation

Maricopa County Public Finance Corporation is a nonprofit corporation created by the Maricopa County Board of Supervisors that exists primarily to assist the County in the acquisition, construction, and improvement of County facilities, including real property and personal property. The Board of Directors of the Public Finance Corporation is subject to the approval of the County Board of Supervisors and the corporation exists primarily for the benefit of the County; therefore, the corporation is considered a blended component unit of the County. The corporation has issued certificates of participation, lease revenue bonds, and lease trust certificates that evidence undivided proportionate interests in rent payments to be made under the lease agreements, with an option to purchase, between Maricopa County and the Corporation. Since this debt is in substance the County's obligation, these liabilities and resulting assets are reported on the County's financial statements.

Maricopa County Special Assessment Districts

The Special Assessment Districts are legally separate entities that provide improvements to various properties within the County. As the Maricopa County Board of Supervisors serves as the Board of Directors of the Maricopa County Special Assessment Districts, it is able to significantly influence the activities and level of services provided by the Districts; therefore, the Districts are considered a blended component unit of the County.

Maricopa County Stadium District

The Maricopa County Stadium District is a legally separate entity that provides regional leadership and fiscal resources to assure the presence of Major League Baseball in Maricopa County. As the Maricopa County Board of Supervisors serves as the Board of Directors of the Stadium District, it is able to significantly influence the programs, projects, activities, and level of services provided by the District; therefore, the District is considered a blended component unit of the County.

Maricopa County Street Lighting Districts

The Street Lighting Districts are legally separate entities that provide street lighting in areas of the County that are not under local city jurisdictions. As the Maricopa County Board of Supervisors serves as the Board of Directors of the Maricopa County Street Lighting Districts, the Districts are considered a blended component unit of the County.

The discretely presented component unit follows:

Housing Authority of Maricopa County

On July 1, 2003, the Housing Authority of Maricopa County became a legally separate entity pursuant to A.R.S. §36-1404. The Housing Authority provides efficient and affordable rental housing to low income households of Maricopa County. Each member of the Maricopa County Board of Supervisors appoints one member to the Board of Commissioners, while the sixth member shall be recommended by the County Administrative Officer, and the seventh member shall be appointed by a majority vote of the Maricopa County Board of Supervisors. The County does not have the ability to impose its will on the Housing Authority. The Housing Authority is a discretely presented component unit, as the Maricopa County Board of Supervisors may dissolve the Authority at any time at the sole discretion of the County and, therefore, a financial benefit or burden exists.

Related Organization

The Industrial Development Authority of Maricopa County (Authority) is a legally separate entity that was created to assist in the financing of commercial and industrial enterprises; safe, sanitary, and affordable housing; and healthcare facilities. The Authority fulfills its function through the issuance of tax-exempt or taxable revenue bonds. The County Board of Supervisors appoints the Authority's Board of Directors. The Authority's operations are completely separate from the County, and the County is not financially accountable for the Authority. Therefore, the financial activities of the Authority have not been included in the accompanying financial statements.

Basis of Presentation

The basic financial statements include both government-wide statements and fund financial statements. The government-wide statements focus on the County as a whole, while the fund financial statements focus on major funds. Each presentation provides valuable information that can be analyzed and compared between years and between governments to enhance the usefulness of the information.

Government-wide financial statements – provide information about the primary government (the County) and its component units. The statements include a statement of net assets and a statement of activities. These statements report the financial activities of the overall government, except for fiduciary activities. They also distinguish between the governmental and business-type activities of the County and between the County and its discretely presented component unit. Governmental activities generally are financed through taxes and intergovernmental revenues. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the County's governmental activities and segment of its business-type activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. The County allocates indirect expenses to programs or functions. Program revenues include:

- Charges to customers or applicants for goods, services, or privileges provided,
- Operating grants and contributions, and

- Capital grants and contributions, including special assessments.

Revenues that are not classified as program revenues, including internally dedicated resources, unrestricted grant revenues, and all County levied taxes or taxes not levied by the County that are not restricted to a specific program, are reported as general revenues.

Generally, the effect of interfund activity has been eliminated from the government-wide financial statements to minimize the double counting of internal activities. However, charges for interfund services provided and used are not eliminated if doing so would distort the direct costs and program revenues reported by the departments concerned.

Fund financial statements – provide information about the County's funds, including fiduciary funds and blended component units. Separate statements are presented for the governmental, proprietary, and fiduciary fund categories. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds. Fiduciary funds are aggregated and reported by fund type.

Proprietary fund revenues and expenses are classified as either operating or nonoperating. Operating revenues and expenses generally result from transactions associated with the fund's principal activity. Accordingly, revenues, such as user charges and net patient service revenues, in which each party receives and gives up essentially equal values, are reported as operating revenues.

Nonoperating revenues, such as subsidies and investment income, result from transactions in which the parties do not exchange equal values. Revenues generated by ancillary activities are also reported as nonoperating revenues. Operating expenses include the cost of services, administrative expenses, and depreciation on capital assets. Other expenses, such as interest expense, are considered to be nonoperating expenses.

The County reports the following major governmental funds:

The General Fund – is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Jail Operations Fund – was established under the authority of propositions 400 and 401, which were passed in the General Election of November 3, 1998. These propositions authorized a temporary 1/5 of one-cent sales tax to be used for the construction and operation of adult and juvenile detention facilities. On November 5, 2002, the voters approved the extension of the 1/5 of one-cent sales tax in the General Election. The extension begins in the month following the expiration of the original tax and may continue for not more than twenty years after the date the tax collection begins. The Jail Operations Fund accounts for the jail tax revenue and transfers from the General Fund for maintenance of effort and jail operations expenditures. The Jail Operations Fund transfers monies to the Jail Construction Fund for the construction of the jail facilities. The amount to be transferred to the Jail Construction Fund for any given year is determined through the budget planning process and tied to the jail tax collection projection and construction schedules.

The Lease Revenue Fund – accounts for the debt service on the Lease Revenue Bonds, Series 2001; the Lease Revenue Refunding Bonds, Series 2003; Lease Trust Certificates, Series 2004; and other long-term obligations. Funding is provided by transfers from the General Fund, intergovernmental revenue from the Maricopa County Special Health Care District, a separate legal entity, and pledged contributions from various donors for the Human Services Campus.

The County also reports the following fund types:

The internal service funds – account for automotive maintenance and service, telecommunications services, printing and duplicating services, insurance services, self-insured employee benefits, and

warehouse services provided to County departments or to other governments on a cost reimbursement basis.

The investment trust fund – accounts for pooled assets held and invested by the County Treasurer on behalf of other governmental entities.

The agency fund – accounts for assets held by the County as an agent for other governments and individuals.

Basis of Accounting

The government-wide, proprietary fund, and fiduciary fund financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenue in the year for which they are levied. Grants and donations are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental funds in the fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The County considers all revenues reported in the governmental funds to be available if the revenues are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments and compensated absences, which are recognized as expenditures to the extent they are due and payable. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital lease agreements are reported as other financing sources.

Under the terms of grant agreements, the County funds certain programs by a combination of grants and general revenues. Therefore, when program expenses are incurred, there are both restricted and unrestricted net assets available to finance the program. The County applies grant resources to such programs before using general revenues.

The County's business-type activities, enterprise funds, and the discretely presented component unit of the County follow Financial Accounting Standards Board (FASB) Statements and Interpretations issued on or before November 30, 1989; Accounting Principles Board Opinions; and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements. The County has chosen the option to not follow FASB Statements and Interpretations issued after November 30, 1989.

Cash and Investments

For purposes of its statements of cash flows, the County considers only those highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. Nonparticipating interest-earning investment contracts are stated at cost. Money market investments and participating interest-earning investment contracts with a remaining maturity of one year or less, at time of purchase, are stated at amortized cost. All other investments are stated at fair value.

Inventories

The County accounts for its inventories in the governmental funds using the purchase method. Inventories of the governmental funds consist of expendable supplies held for consumption and are recorded as expenditures at the time of purchase. Amounts on hand at year-end are shown on the balance sheet as an asset for informational purposes only and are offset by a fund balance reserve to indicate that they do not constitute "available spendable resources." These inventories are stated at

weighted-average cost. Inventories of the proprietary funds are recorded as assets when purchased and expensed when consumed. The amount shown on the statement of net assets for the enterprise funds is valued at cost using the first-in, first-out method. The amount shown on the statement of net assets for the internal service funds is valued at cost using the moving-average method.

Property Tax Calendar

The County levies real property taxes and commercial personal property taxes, on or before the third Monday in August, that become due and payable in two equal installments. The first installment is due on the first day of October and becomes delinquent after the first business day of November. The second installment is due on the first day of March of the next year and becomes delinquent after the first business day of May. During the year, the County also levies mobile home personal property taxes that are due the second Monday of the month following receipt of the tax notice and become delinquent 30 days later. A lien assessed against real and personal property attaches on the first day of January preceding assessment and levy.

Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the government-wide statements and the proprietary funds. Capital assets are defined as assets with an initial, individual cost of more than $5,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Property, plant, and equipment of the primary government and the discretely presented component unit are depreciated using the straight-line method over the following estimated useful lives:

	ESTIMATED USEFUL LIFE (IN YEARS)	
TYPE OF ASSETS	PRIMARY GOVERNMENT	DISCRETELY PRESENTED COMPONENT UNIT
Buildings	20 - 50	20 - 30
Infrastructure	25 – 50	
Autos and trucks	3 - 10	7
Other equipment	3 - 20	7

All infrastructure assets are reported on the government-wide financial statements. Infrastructure maintained by the County Department of Transportation consists of roadways, bridges and related assets. These assets will not be depreciated as they are maintained using the modified approach. Under the modified approach, the County's roadway and bridge systems are being preserved at a specified condition level established by the County. The Flood Control District accounts for the County's remaining infrastructure assets consisting of drainage systems, dams, flood channels and canals. For the Department of Transportation's infrastructure assets owned prior to fiscal year 2002, the County estimated their historical cost. The fair market value for right-of-way assets was estimated based on current regional land acquisitions and deflated by the trended growth rate, as determined by the County assessed valuation from the State of Arizona Department of Revenue Abstract of the Assessment Roll for vacant land, agriculture and government property not including legally exempt land. The fair market value for roadway system assets was estimated based on current construction costs and deflated using the Price Trends for Federal-Aid Highway Construction, published by the U.S.

Department of Transportation, Federal Highway Administration, Office of Program Administration and Office of Infrastructure.

On July 1, 2004, the County retroactively reported Flood Control District infrastructure assets owned and acquired from July 1, 1980 to June 30, 2001, in compliance with GASB Statement No. 34. See Note 3 – Beginning Balances Restated for additional information. Flood Control District infrastructure assets are accounted for using the straight-line depreciation method with a useful life between 25 and 50 years. For infrastructure assets owned prior to fiscal year 2002, the County used internal records, maintained by the department, to estimate Flood Control's historical cost for these assets.

Investment Income

Investment income is composed of interest, dividends, and net changes in the fair value of applicable investments.

Compensated Absences

Compensated absences consist of vacation leave and a calculated amount of sick leave earned by employees based on services already rendered. Employees may accumulate up to 240 hours of vacation leave, but any vacation hours in excess of the maximum amount that are unused at calendar year-end convert to sick leave. Upon termination of employment, all unused vacation benefits are paid to employees. Accordingly, vacation benefits are accrued as a liability in the financial statements.

Employees may accumulate an unlimited number of sick leave hours. Generally, sick leave benefits provide for ordinary sick pay and are cumulative but are forfeited upon termination of employment. Because sick leave benefits do not vest with employees, a liability for sick leave benefits is not accrued in the financial statements. However, upon retirement, County employees with accumulated sick leave in excess of 1,000 hours are entitled to a $10,000 tax free Post Employment Health Plan account for the payment of post employment qualified medical expenses. The amount of such bonuses is accrued as a liability. Compensated absences are substantially paid within one year from fiscal year-end and, therefore, are reported as a current liability on the government-wide financial statements.

Basis of Budgeting and Budgetary Control

The County is required by Arizona law to prepare and adopt a balanced budget annually for the General, Special Revenue, Debt Service, Enterprise and Capital Projects Funds. In addition, Maricopa County prepares budgets for its Internal Service Funds. Arizona law further requires that no expenditure shall be made or liability incurred in excess of the amounts budgeted except as provided by law.

Appropriation levels are established by department, fund and (if applicable) capital project and lapse annually. Budget transfers during the year from the contingency account to a department's budget require approval by the Board of Supervisors. For the three departments of the Judicial Branch and the four departments of the Indigent Representation System, the budget is appropriated by fund for the departments as a group (see below). Budgeted amounts are reported as originally adopted or as adjusted or as amended by authorization from the Board of Supervisors. The County budgets for Governmental Fund types on a basis consistent with generally accepted accounting principles (GAAP), with the exception of capital lease transactions, which are budgeted as expenditures. In addition, for proprietary funds, the County budgets capital outlay expenditures instead of depreciation.

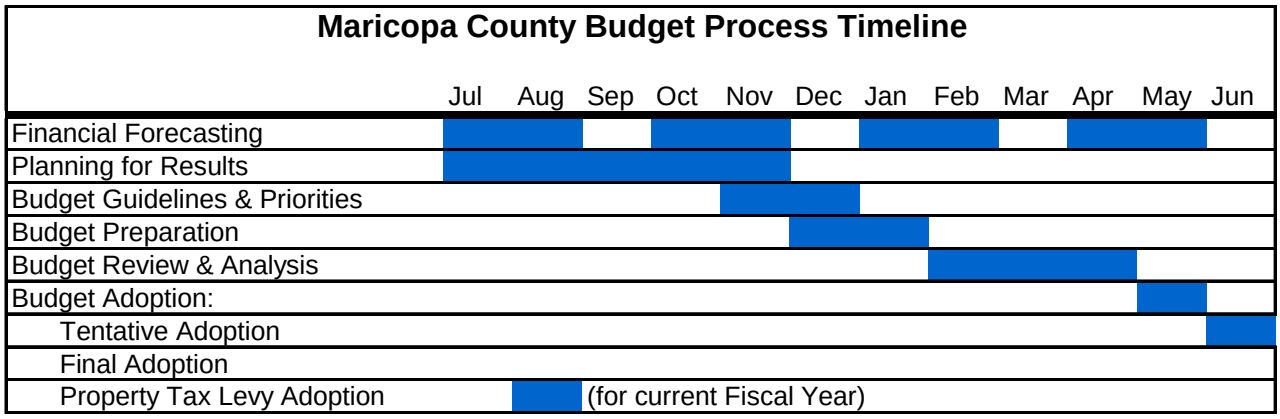
Budgets of Blended Component Units

Section III of this document includes budgets for several blended component units, including the Flood Control District, Library District, Stadium District, Special Assessment Districts and Street Lighting Improvement Districts. A consolidated presentation of budgeted expenditures, revenues, fund balances and property tax levies for the Flood Control, Library District, Stadium Districts and Maricopa County is provided in the *Maricopa County and Districts Overview.* The Public Finance Corporation is excluded from this document, as are discretely presented component units (Housing Authority) and related organization (Industrial Development Authority). Activity associated with the Accommodation Schools and Sports Authority Funds are not included in the County budget as the Board of Supervisors does not adopt the budgets for these funds. The Sheriff Warehouse Fund is also not included in the budget.

The Budget Process

Annual Budget Process

Maricopa County's fiscal year begins July 1 and ends the following June 30, coinciding with the State of Arizona's fiscal year. The Maricopa County budget process is a key component of the overall Managing for Results process. The following chart provides an overview of the typical County budget process and calendar.



This typical overview does not replace the actual FY 2008-09 and FY 2009-10 budget processes that follow, or the actual FY 2008-09 budget calendar provided in the Attachments section of this document. Each year, certain circumstances, such as delays in the State of Arizona's budget approval process, may affect and alter certain dates.

Financial Forecasting

The Office of Management and Budget (OMB) updates the County's five-year financial forecast on a quarterly basis throughout the fiscal year for several major funds, including the General and Detention Funds. The five-year forecast provides a conservative estimate of the County's fiscal condition given realistic economic trends, current Board policies, and existing laws. The forecast does not incorporate anticipated policy changes, spending priorities, or proposed new revenue sources. The forecast update in November is particularly important, as it sets the stage for the upcoming budget-development process. Later forecasts inform the decision-making process as the budget is prepared, reviewed, and adopted.

Planning for Results

Through the summer and fall, departments review and update their strategic business plans in accordance with the Managing for Results process. Departments update their strategic issues and goals, and set initial performance targets for their Activities and Programs. The Board of Supervisors may also consider updating the County-wide strategic plan.

Budget Guidelines and Priorities

The five-year financial forecast and Planning for Results set the stage for adoption of budget guidelines and priorities for the upcoming fiscal year. The Board of Supervisors typically adopts the guidelines and priorities in early December.

Budget Preparation

Upon adoption of the budget guidelines and priorities, the Office of Management and Budget (OMB) prepares budget targets and detailed instructions for departments. Departments then prepare their budget requests in December and January, and then submit them to OMB. Departments that manage capital improvement projects prepare and submit capital project budgets as part of a five-year Capital Improvement Program.

Budget Review and Analysis

During February and March, the Office of Management and Budget analyzes budget requests in the context of available resources, Board of Supervisors' priorities, and performance as defined by each department's strategic business plan. Budget requests are analyzed by Activity at a detailed level for every department and fund. Under the direction of the Deputy County Manager, OMB prepares budget recommendations for each department. In late March, the Deputy County Manager reviews budget recommendations with elected officials and the Presiding Judge, and negotiates budget agreements with them. Elected officials and the Judicial Branch departments have the opportunity to present their requested budgets to the Board of Supervisors. In April, OMB finalizes a consolidated Recommended Budget for presentation to the Board of Supervisors, which is presented to the Board in May.

Budget Adoption

Tentative Adoption

The Board of Supervisors tentatively adopts the budget in late May. The Board may choose to change the Recommended budget, or adopt it as presented. Once tentatively adopted, the total amount of budgeted expenditures from local funds may not be increased. Tentative Adoption opens a statutorily prescribed period for public review and comment on the budget. The budget and notice of subsequent public hearings must be published once a week for at least two consecutive weeks after Tentative Adoption in the County's official newspaper or in a newspaper of general circulation. Public budget presentations may also be held during this period to elicit citizen feedback.

Final Adoption

In late June, the Board of Supervisors holds a public hearing on Final Adoption of the budget. The Tentative Budget is usually changed to reflect policy decisions by the Board, as well as any technical changes brought forward by the Office of Management and Budget.

Property Tax Levy Adoption

According to statute, the Board of Supervisors meets on the third Monday in August to adopt property tax levies and rates.

Fiscal Year 2008-09 Budget Process

Due to the emerging economic slowdown and the development of a new, integrated management and budget system, the Managing For Results Information System (MFRIS), the FY 2008-09 budget process did not follow the normal timeline. The financial forecast was updated in September. Departments updated their strategic business plans in the summer and fall prior to budget preparation, but in some instances this process ran longer and overlapped with budget preparation.

On December 3, 2007, the Board of Supervisors approved the *FY 2008-09 Budgeting for Results Priorities and Guidelines* (see the *Attachments* section). The Office of Management and Budget developed department budget targets and instructions and disseminated them to departments in January. Departments began to submit their budget requests to OMB in February. OMB reviewed and analyzed department budget requests through the end of April. The Deputy County Manager negotiated budget recommendations with elected officials and the Presiding Judge from mid-March through mid-April.

The Recommended Budget is to be presented to the Board of Supervisors on May 19, and is scheduled to be Tentatively Adopted on May 21. Final Adoption of the budget is scheduled for June 16, 2008. Property Tax levies and rates must be adopted on August 18, 2008.

Fiscal Year 2009-10 Budget Process

FY 2009-10 is anticipated to follow the normal pattern. Refinements will be made in the Planning for Results process following refined and improved Managing for Results guidelines which were near finalization in late FY 2007-08. The new MFR guidelines will improve the quality and usefulness of strategic business plans and performance measures, as well as improve the alignment of strategic business plans and budgets.

Statutory Requirements

The following sections of the Arizona Revised Statutes are relevant to Maricopa County's budget and budget process:

§42-17101. Annual county and municipal financial statement and estimate of expenses

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.

2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.

3. A summary schedule of estimated expenditures and revenues that shall be:

(a) Entered in the minutes of the governing body.

(b) Prepared according to forms supplied by the auditor general.

§42-17102. Contents of estimate of expenses

A. The annual estimate of expenses of each county, city and town shall include:

1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes.
2. The amounts necessary to pay the interest and principal of outstanding bonds.
3. The items and amounts of each special levy provided by law.
4. An amount for unanticipated contingencies or emergencies.
5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.
8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.
10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.
12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.
13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.
14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.
15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.
16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.
17. The total expenditure limitation for the current fiscal year.

18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.

B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:
   1. The amounts that are estimated as required for each department, public office or official.
   2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.

C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.

§42-17103. Publication of estimates of expenses and notice of public hearing and special meeting

A. The governing body of each county, city or town shall publish the estimates of expenses, or a summary of the estimate of expenses and a notice of a public hearing and special meeting of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth sources and uses of funds, and include consolidated revenues and expenditures by category, department and fund, truth in taxation calculations, and primary and secondary property tax levies. A complete copy of the estimate of expenses shall be made available at the city, town or county libraries, and city, town or county administrative offices.

B. The estimates and notice shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.

C. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.

§42-17104. Hearing and special meeting on expenditures and tax levy

A. The governing body of each county, city or town shall hold a public hearing and special meeting on or before the fourteenth day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.

B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

§42-17105. Adoption of budget

A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.

B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.

C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

§42-17106. Expenditures limited to budgeted purposes; transfer of monies

A. Except as provided in subsection B, a county, city or town shall not:
   1. Spend money for a purpose that is not included in its budget.
   2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.

B. A governing body may transfer monies between budget items if all of the following apply:
   1. The monies are available.
   2. The transfer is in the public interest and based on a demonstrated need.
   3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
   4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.

§42-17107. Truth in taxation notice and hearing; roll call vote on tax increase; definition

A. On or before February 10 of the tax year, the county assessor shall transmit and certify to the property tax oversight commission and to the governing body of the county, city or town the total net primary assessed values that are required to compute the levy limit prescribed by section 42-17051. If the proposed primary property tax levy, excluding amounts that are attributable to new construction, is greater than the amount levied by the county, city or town in the preceding tax year in the county, city or town:
   1. The governing body shall publish a notice that meets the following requirements:
      (a) The notice shall be published twice in a newspaper of general circulation in the county, city or town. The first publication shall be at least fourteen but not more

than twenty days before the date of the hearing. The second publication shall be at least seven but not more than ten days before the date of the hearing.

(b) The notice shall be published in a location other than the classified or legal advertising section of the newspaper in which it is published.

(c) The notice shall be at least one-fourth page in size and shall be surrounded by a solid black border at least one-eighth inch in width.

(d) The notice shall be in the following form, with the "truth in taxation hearing notice of tax increase" headline in at least eighteen point type:

Truth in Taxation Hearing

Notice of Tax Increase

In compliance with section 42-17107, Arizona Revised Statutes, _____ (name of county, city or town) is notifying its property taxpayers of _____'s (name of county, city or town) intention to raise its primary property taxes over last year's level. _____ (name of county, city or town) is proposing an increase in primary property taxes of $_____ or _____%.

For example, the proposed tax increase will cause _____'s (name of county, city or town) primary property taxes on a $100,000 home to increase from $_____ (total taxes that would be owed without the proposed tax increase) to $_____ (total proposed taxes including the tax increase).

This proposed increase is exclusive of increased primary property taxes received from new construction. The increase is also exclusive of any changes that may occur from property tax levies for voter approved bonded indebtedness or budget and tax overrides.

All interested citizens are invited to attend the public hearing on the tax increase that is scheduled to be held _____ (date and time) at _____ (location).

2. In lieu of publishing the truth in taxation notice, the governing body may mail the truth in taxation notice prescribed by paragraph 1, subdivision (d) to all registered voters in the county, city or town at least ten but not more than twenty days before the date of the hearing on the estimates pursuant to section 42-17104.
3. In addition to publishing the truth in taxation notice under paragraph 1 or mailing the notice under paragraph 2, the governing body shall issue a press release containing the truth in taxation notice.
4. The governing body shall consider a motion to levy the increased property taxes by roll call vote.

5. Within three days after the hearing, the governing body shall mail a copy of the truth in taxation notice, a statement of its publication or mailing and the result of the governing body's vote under paragraph 4 to the property tax oversight commission.
6. The governing body shall hold the truth in taxation hearing on or before the adoption of the county, city or town budget under section 42-17105.

B. If the governing body fails to comply with the requirements of this section, the governing body shall not fix, levy or assess an amount of primary property taxes that exceeds the preceding year's amount, except for amounts attributable to new construction.

C. For the purposes of this section, "amount attributable to new construction" means the net assessed valuation of property added to the tax roll since the previous year multiplied by a property tax rate computed by dividing the primary property tax levy of the county, city or town in the preceding year by the estimate of the total net assessed valuation of the county, city or town for the current year, excluding the net assessed valuation attributable to new construction.

§42-17151. County, municipal, community college and school tax levy

A. On or before the third Monday in August each year the governing body of each county, city, town, community college district and school district shall:
   1. Fix, levy and assess the amount to be raised from primary property taxation and secondary property taxation. This amount, plus all other sources of revenue, as estimated, and unencumbered balances from the preceding fiscal year, shall equal the total of amounts proposed to be spent in the budget for the current fiscal year.
   2. Designate the amounts to be levied for each purpose appearing in the adopted budget.
   3. Fix and determine a primary property tax rate and a secondary property tax rate, each rounded to four decimal places on each one hundred dollars of taxable property shown by the finally equalized valuations of property, less exemptions, that appear on the tax rolls for the fiscal year and that when extended on those valuations will produce, in the aggregate, the entire amount to be raised by direct taxation for that year.

B. The governing body of a county, city, town or community college district shall not fix, levy or assess an amount of primary property taxes in excess of the amount permitted by section 42-17051, subsection A, paragraph 7 or section 42-17005 as determined by the property tax oversight commission.

C. Within three days after the final levies are determined for a county, city, town or community college district, the chief county fiscal officer shall notify the property tax oversight commission of the amount of the primary property tax levied.

Budget Adjustment Process

After final budget adoption, departments requesting a mid-year adjustment to their appropriated budgets must do so via a written request which must be approved by the Board of Supervisors. According to A.R.S. §42-17106 (see above), the Board of Supervisors may transfer monies between budget items if the monies are available, the transfer is in the public interest and based on a demonstrated need, and the transfer does not result in a violation of the County's constitutional property tax levy and expenditure limitations. Once approved, budget adjustments are entered in the detailed budget and reflected in budget and accounting reports.

Programmatic Budgeting

Budgeting on a programmatic basis in Maricopa County is defined by the Managing for Results process. Managing for Results required a shift in the focus of budgeting and monitoring from the object of expenditure (salaries, supplies, etc.) to the purpose of expenditures (prosecuting crimes, issuing permits, etc.).

- Services are defined in Managing for Results as the deliverables or products that the customer receives. Services are expressed as nouns, not verbs, thus are defined in terms of what the customer actually receives from the County rather than in terms of what the department "does."
- Services are grouped into Activities, which are defined as a set of Services with a common purpose or result that produces Outputs and Results for customers. Activities become the "building blocks" of Maricopa County's performance-based budget in Budgeting for Results. Each Activity has a "Family of Measures" that includes Results, Outputs, Demands and Efficiencies.
- Activities are in turn grouped into Programs, which are a set of Activities that have a common purpose or result. A Program is a higher-level management view of a collection of Activities.

The Program/Activity/Service structure is fully incorporated into Maricopa County's accounting and budgeting structure.

Summary Schedules

Maricopa County and Districts Overview

Consolidated Sources, Uses and Fund Balance by Fund Type

FY 2008-09 Recommended Budget

	FUND TYPE:							
	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
BEG. UNDESIGNATED FUND BAL.	$ 274,627,644	$ 199,248,730	$ 21,724,034	$ 481,718,270	$ 64,867,634	$ 1,042,186,312	$ -	$ 1,042,186,312
SOURCES OF FUNDS								
OPERATING								
PROPERTY TAXES	$ 458,857,388	$ 94,471,897	$ -	$ -	$ -	$ 553,329,285	$ -	$ 553,329,285
TAX PENALTIES & INTEREST	14,500,000	-	-	-	-	14,500,000	-	14,500,000
SALES TAXES	-	138,206,968	5,450,000	-	-	143,656,968	-	143,656,968
LICENSES AND PERMITS	1,923,641	42,671,511	-	-	-	44,595,152	-	44,595,152
GRANTS	-	125,136,891	-	-	-	125,136,891	-	125,136,891
OTHER INTERGOVERNMENTAL	5,307,848	22,625,155	-	-	-	27,933,003	-	27,933,003
PAYMENTS IN LIEU OF TAXES	7,661,044	316,501	-	-	-	7,977,545	-	7,977,545
STATE SHARED SALES TAX	459,033,619	-	-	-	-	459,033,619	-	459,033,619
STATE SHARED HIGHWAY USER REV	-	111,458,984	-	-	-	111,458,984	-	111,458,984
STATE SHARED VEHICLE LICENSE	137,859,289	9,341,579	-	-	-	147,200,868	-	147,200,868
INTERGOV CHARGES FOR SERVICES	13,731,038	75,071,221	2,663,869	-	7,205,828	98,671,956	(39,513,602)	59,158,354
OTHER CHARGES FOR SERVICES	25,175,329	61,899,205	-	-	40,564,961	127,639,495	-	127,639,495
INTERNAL SERVICE CHARGES	3,860,578	-	-	-	165,060,305	168,920,883	(168,920,883)	-
PATIENT SERVICES REVENUE	14,400	1,368,585	-	-	-	1,382,985	-	1,382,985
FINES & FORFEITS	16,669,467	16,350,413	-	-	-	33,019,880	-	33,019,880
INTEREST EARNINGS	12,000,000	13,081,218	1,113,618	300,000	1,000,000	27,494,836	-	27,494,836
MISCELLANEOUS REVENUE	4,613,267	32,147,024	-	1,000,000	16,385	37,776,676	-	37,776,676
GAIN ON FIXED ASSETS	-	400,000	-	-	-	400,000	-	400,000
TRANSFERS IN	9,365,597	199,288,483	11,529,657	1,660,000	-	221,843,737	(221,843,737)	-
TOTAL OPERATING SOURCES	$ 1,170,572,505	$ 943,835,635	$ 20,757,144	$ 2,960,000	$ 213,847,479	$ 2,351,972,763	$ (430,278,222)	$ 1,921,694,541
NON-RECURRING								
OTHER INTERGOVERNMENTAL	$ -	$ -	$ -	$ 14,910,000	$ -	$ 14,910,000	$ -	$ 14,910,000
INTERGOV CHARGES FOR SERVICES	-	-	-	20,103,960	-	20,103,960	-	20,103,960
OTHER CHARGES FOR SERVICES	-	65,000	-	-	-	65,000	-	65,000
INTEREST EARNINGS	-	-	-	200,000	-	200,000	-	200,000
MISCELLANEOUS REVENUE	-	15,584,294	-	100,000	-	15,684,294	-	15,684,294
TRANSFERS IN	1,881,148	-	-	305,743,220	-	307,624,368	(307,624,368)	-
TOTAL NON-RECURRING SOURCES	$ 1,881,148	$ 15,649,294	$ -	$ 341,057,180	$ -	$ 358,587,622	$ (307,624,368)	$ 50,963,254
TOTAL SOURCES	$ 1,172,453,653	$ 959,484,929	$ 20,757,144	$ 344,017,180	$ 213,847,479	$ 2,710,560,385	$ (737,902,590)	$ 1,972,657,795
USES OF FUNDS								
OPERATING								
PERSONAL SERVICES	$ 466,051,017	$ 472,183,200	$ -	$ -	$ 11,513,114	$ 949,747,331	$ -	$ 949,747,331
SUPPLIES	13,789,154	52,926,114	-	-	9,395,644	76,110,912	(6,515,806)	69,595,106
SERVICES	447,266,359	287,461,856	-	3,000	188,999,122	923,730,337	(201,918,679)	721,811,658
CAPITAL	13,928,211	15,955,440	28,821,952	-	922,807	59,628,410	-	59,628,410
OTHER FINANCING USES	229,537,764	12,035,670	492,750	-	1,487,006	243,553,190	(243,553,190)	-
TOTAL OPERATING USES	$ 1,170,572,505	$ 840,562,280	$ 29,314,702	$ 3,000	$ 212,317,693	$ 2,252,770,180	$ (451,987,675)	$ 1,800,782,505
NON-RECURRING								
PERSONAL SERVICES	$ 500,000	$ 394,823	$ -	$ 6,080,969	$ -	$ 6,975,792	$ -	$ 6,975,792
SUPPLIES	-	108,000	-	-	1,816,000	1,924,000	-	1,924,000
SERVICES	127,995,121	81,031,060	-	17,726,750	1,004,000	227,756,931	-	227,756,931
CAPITAL	-	6,109,726	-	308,930,638	440,000	315,480,364	-	315,480,364
OTHER FINANCING USES	148,013,671	131,648,905	-	6,252,339	-	285,914,915	(285,914,915)	-
TOTAL NON-RECURRING USES	$ 276,508,792	$ 219,292,514	$ -	$ 338,990,696	$ 3,260,000	$ 838,052,002	$ (285,914,915)	$ 552,137,087
TOTAL USES	$ 1,447,081,297	$ 1,059,854,794	$ 29,314,702	$ 338,993,696	$ 215,577,693	$ 3,090,822,182	$ (737,902,590)	$ 2,352,919,592
STRUCTURAL BALANCE	$ -	$ 103,273,355	$ (8,557,558)	$ 2,957,000	$ 1,529,786	$ 99,202,583	$ 21,709,453	$ 120,912,036
ENDING UNDESIGNATED FUND BAL.	$ -	$ 98,878,865	$ 13,166,476	$ 486,741,754	$ 63,137,420	$ 661,924,515	$ -	$ 661,924,515

Property Tax Levies and Rates

Maricopa County levies primary property taxes based on assessed valuations of personal and real property. The primary property tax may be used to support any type or level of service within the legal purview of the County. The County Board of Supervisors, sitting as the Boards of Directors for the Flood Control and Library Districts also levies these district's secondary property taxes.

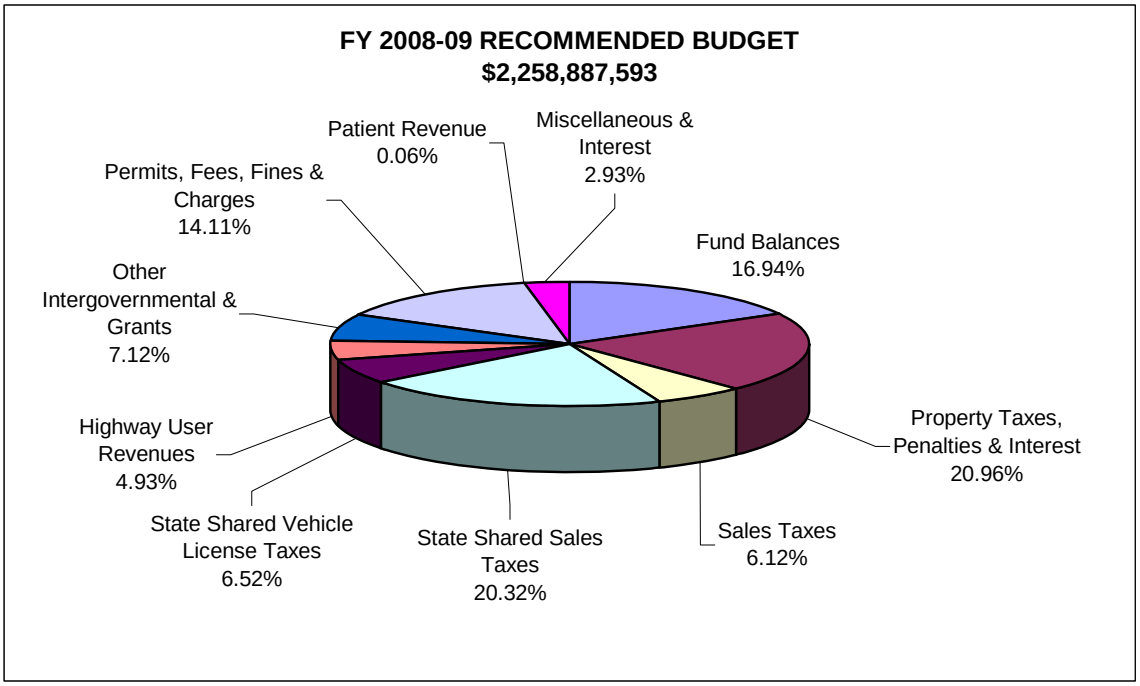
FY 2008-09 PRELIMINARY PROPERTY TAX LEVIES AND RATES
MARICOPA COUNTY, FLOOD CONTRL DISTRICT AND LIBRARY DISTRICT

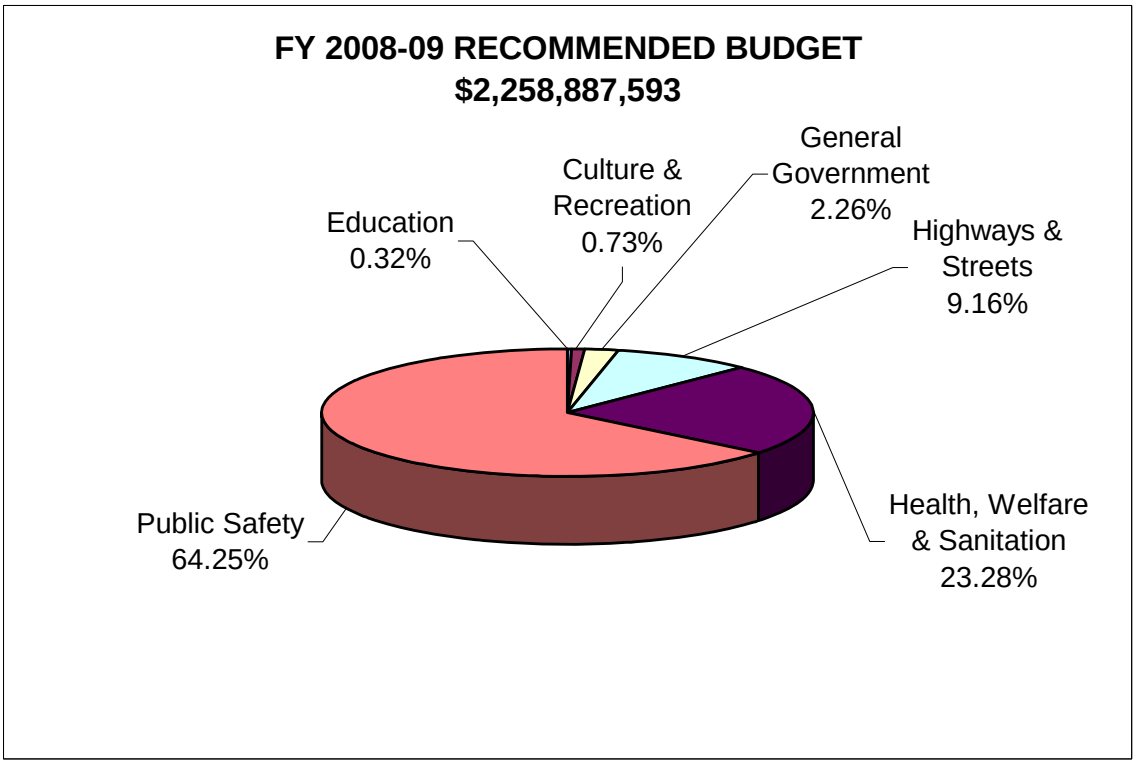
Description	Net Assessed Value (NAV)	SRP Effective NAV	Total w/SRP	Proceeds of 1-cent Rate	Tax Rate	Tax Levy	SRP PILT	Total Levy & SRP PILT
MARICOPA COUNTY PRIMARY:								
FY 2008-09 Preliminary	$ 44,881,602,698	$ 518,745,464	$ 45,400,348,162	$ 4,540,035	$ 1.0327	$ 463,492,311	$ 5,357,084	$ 468,849,395
FY 2007-08 Adopted	38,930,267,550	518,745,464	39,449,013,014	3,944,901	1.1046	430,023,735	5,730,062	435,753,797
Variance	$ 5,951,335,148	$ -	$ 5,951,335,148	$ 595,134	$ (0.0719)	$ 33,468,576	$ (372,978)	$ 33,095,598
FLOOD CONTROL DISTRICT SECONDARY:								
FY 2008-09 Preliminary	$ 54,751,262,830	$ 97,574,499	$ 54,848,837,329	$ 5,484,884	$ 0.1367	$ 74,844,976	$ 133,384	$ 74,978,360
FY 2007-08 Adopted	45,937,944,910	97,574,499	46,035,519,409	4,603,552	0.1533	70,422,870	149,582	70,572,452
Variance	$ 8,813,317,920	$ -	$ 8,813,317,920	$ 881,332	$ (0.0166)	$ 4,422,106	$ (16,198)	$ 4,405,908
LIBRARY DISTRICT SECONDARY:								
FY 2008-09 Preliminary	$ 58,303,635,287	$ 518,745,464	$ 58,822,380,751	$ 5,882,238	$ 0.0353	$ 20,581,183	$ 183,117	$ 20,764,300
FY 2007-08 Adopted	49,534,573,831	518,745,464	50,053,319,295	5,005,332	0.0391	19,368,018	202,829	19,570,847
Variance	$ 8,769,061,456	$ -	$ 8,769,061,456	$ 876,906	$ (0.0038)	$ 1,213,165	$ (19,712)	$ 1,193,453
GRAND TOTALS:								
FY 2008-09 Preliminary					$ 1.2047	$ 558,918,470	$ 5,673,585	$ 564,592,055
FY 2007-08 Adopted					1.2970	519,814,623	6,082,473	525,897,096
Variance					$ (0.0923)	$ 39,103,847	$ (408,888)	$ 38,694,959

Consolidated Sources, Uses and Fund Balance by Fund Type

	FUND TYPE:							
	GENERAL	SPECIAL	DEBT SERVICE	CAPITAL	INTERNAL	SUBTOTAL	ELIMINATIONS	TOTAL
BEG. UNDESIGNATED FUND BAL.	$ 274,627,644	$ 183,298,505	$ 21,468,273	$ 455,874,659	$ 64,867,634	$ 1,000,136,715	$ -	$ 1,000,136,715
SOURCES OF FUNDS								
OPERATING								
PROPERTY TAXES	$ 458,857,388	$ -	$ -	$ -	$ -	$ 458,857,388	$ -	$ 458,857,388
TAX PENALTIES & INTEREST	14,500,000	-	-	-	-	14,500,000	-	14,500,000
SALES TAXES	-	138,206,968	-	-	-	138,206,968	-	138,206,968
LICENSES AND PERMITS	1,923,641	41,925,511	-	-	-	43,849,152	-	43,849,152
GRANTS	-	125,136,891	-	-	-	125,136,891	-	125,136,891
OTHER INTERGOVERNMENTAL	5,307,848	22,625,155	-	-	-	27,933,003	-	27,933,003
PAYMENTS IN LIEU OF TAXES	7,661,044	-	-	-	-	7,661,044	-	7,661,044
STATE SHARED SALES TAX	459,033,619	-	-	-	-	459,033,619	-	459,033,619
STATE SHARED HIGHWAY USER REV	-	111,458,984	-	-	-	111,458,984	-	111,458,984
STATE SHARED VEHICLE LICENSE	137,859,289	9,341,579	-	-	-	147,200,868	-	147,200,868
INTERGOV CHARGES FOR SERVICES	13,731,038	71,048,065	2,663,869	-	7,205,828	94,648,800	-	94,648,800
OTHER CHARGES FOR SERVICES	25,175,329	61,874,995	-	-	40,564,961	127,615,285	-	127,615,285
INTERNAL SERVICE CHARGES	3,860,578	-	-	-	165,060,305	168,920,883	(168,920,883)	-
PATIENT SERVICES REVENUE	14,400	1,368,585	-	-	-	1,382,985	-	1,382,985
FINES & FORFEITS	16,669,467	15,741,393	-	-	-	32,410,860	-	32,410,860
INTEREST EARNINGS	12,000,000	12,064,335	638,524	-	1,000,000	25,702,859	-	25,702,859
MISCELLANEOUS REVENUE	4,613,267	26,560,392	-	-	16,385	31,190,044	-	31,190,044
GAIN ON FIXED ASSETS	-	400,000	-	-	-	400,000	-	400,000
TRANSFERS IN	9,365,597	197,562,295	11,529,657	-	-	218,457,549	(218,457,549)	-
TOTAL OPERATING SOURCES	$ 1,170,572,505	$ 835,315,148	$ 14,832,050	$ -	$ 213,847,479	$ 2,234,567,182	$ (387,378,432)	$ 1,847,188,750
NON-RECURRING								
INTERGOV CHARGES FOR SERVICES	$ -	$ -	$ -	$ 20,103,960	$ -	$ 20,103,960	$ -	$ 20,103,960
OTHER CHARGES FOR SERVICES	-	65,000	-	-	-	65,000	-	65,000
MISCELLANEOUS REVENUE	-	8,984,294	-	-	-	8,984,294	-	8,984,294
TRANSFERS IN	1,881,148	-	-	253,625,447	-	255,506,595	(255,506,595)	-
TOTAL NON-RECURRING SOURCES	$ 1,881,148	$ 9,049,294	$ -	$ 273,729,407	$ -	$ 284,659,849	$ (255,506,595)	$ 29,153,254
TOTAL SOURCES	$ 1,172,453,653	$ 844,364,442	$ 14,832,050	$ 273,729,407	$ 213,847,479	$ 2,519,227,031	$ (642,885,027)	$ 1,876,342,004
USES OF FUNDS								
OPERATING								
PERSONAL SERVICES	$ 466,051,017	$ 446,342,252	$ -	$ -	$ 11,513,114	$ 923,906,383	$ -	$ 923,906,383
SUPPLIES	13,789,154	44,906,533	-	-	9,395,644	68,091,331	(6,515,806)	61,575,525
SERVICES	447,266,359	262,569,189	-	-	188,999,122	898,834,670	(162,405,077)	736,429,593
CAPITAL	13,928,211	13,635,471	23,389,608	-	922,807	51,876,097	-	51,876,097
OTHER FINANCING USES	229,537,764	9,142,232	-	-	1,487,006	240,167,002	(240,167,002)	-
TOTAL OPERATING USES	$ 1,170,572,505	$ 776,595,677	$ 23,389,608	$ -	$ 212,317,693	$ 2,182,875,483	$ (409,087,885)	$ 1,773,787,598
NON-RECURRING								
PERSONAL SERVICES	$ 500,000	$ 394,823	$ -	$ 3,562,000	$ -	$ 4,456,823	$ -	$ 4,456,823
SUPPLIES	-	108,000	-	-	1,816,000	1,924,000	-	1,924,000
SERVICES	127,995,121	81,031,060	-	17,726,750	1,004,000	227,756,931	-	227,756,931
CAPITAL	-	6,109,726	-	244,412,515	440,000	250,962,241	-	250,962,241
OTHER FINANCING USES	148,013,671	79,531,132	-	6,252,339	-	233,797,142	(233,797,142)	-
TOTAL NON-RECURRING USES	$ 276,508,792	$ 167,174,741	$ -	$ 271,953,604	$ 3,260,000	$ 718,897,137	$ (233,797,142)	$ 485,099,995
TOTAL USES	$ 1,447,081,297	$ 943,770,418	$ 23,389,608	$ 271,953,604	$ 215,577,693	$ 2,901,772,620	$ (642,885,027)	$ 2,258,887,593
STRUCTURAL BALANCE	$ -	$ 58,719,471	$ (8,557,558)	$ -	$ 1,529,786	$ 51,691,699	$ 21,709,453	$ 73,401,152
ENDING UNDESIGNATED FUND BAL.	$ -	$ 83,892,529	$ 12,910,715	$ 457,650,462	$ 63,137,420	$ 617,591,126	$ -	$ 617,591,126

Sources and Uses of Funds





Reconciliation of Budget Changes

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIM.	TOTAL
FY 2007-08 ADOPTED TO FY 2007-08 REVISED:							
FY 2007-08 Adopted Budget	**$ 1,341.596**	**$ 837.762**	**$ 21.711**	**$ 300.186**	**$ 198.530**	**$ (485.508)**	**$ 2,214.276**
Employee Compensation and Benefits	$ -	$ (0.028)	$ -	$ -	$ 0.083	$ 0.063	$ 0.118
Non-Recurring Fund Transfers	-	0.024	-	-	-	(0.024)	-
County Attorney Fill-the-Gap	-	0.073	-	-	-	-	0.073
Capital Improvement Program:							
Sunnyslope Probation Office	$ -	$ -	$ -	$ 1.400	$ -	$ (1.400)	$ -
Delay Southwest Justice Center	(8.066)	8.054	-	(24.289)	-	-	(24.301)
Buckeye Hills Shooting Range	-	2.702	-	(2.702)	-	-	-
Juvenile Durango Project	-	-	-	(6.901)	-	-	(6.901)
Court Tower Project	(0.297)	-	-	5.950	-	(4.184)	1.470
Human Services Campus	-	-	-	(0.060)	-	-	(0.060)
Parks Visitor Centers & Amphitheaters	-	-	-	0.475	-	(0.475)	-
CIP Reconciliation	-	3.867	-	(5.796)	-	-	(1.928)
	$ (8.363)	$ 14.623	$ -	$ (31.922)	$ -	$ (6.059)	$ (31.721)
FY 2007-08 Admin. Reductions	$ -	$ 0.477	$ -	$ -	$ (0.477)	$ -	$ -
Major Maintenance Projects	(0.725)	(0.539)	-	1.953	1.300	(1.953)	0.036
Air Quality - MAG 5% Plan	-	2.336	-	-	-	-	2.336
Grants	-	11.578	-	-	-	-	11.578
Intergovernmental Agreements	1.291	(0.029)	-	-	-	-	1.262
Donations	-	1.272	-	0.836	-	(0.836)	1.272
Total Adjustments	$ (7.796)	$ 29.786	$ -	$ (29.133)	$ 0.906	$ (8.810)	$ (15.046)
FY 2007-08 Revised Budget	**$ 1,333.799**	**$ 867.548**	**$ 21.711**	**$ 271.053**	**$ 199.436**	**$ (494.318)**	**$ 2,199.229**
FY 2007-08 REVISED TO FY 2008-09 RECOMMENDED:							
Summary - Operating and Non-Recurring							
FY 2007-08 Revised Budget:	**$ 1,333.799**	**$ 867.548**	**$ 21.711**	**$ 271.053**	**$ 199.436**	**$ (494.318)**	**$ 2,199.229**
Net Restatements	-	-	-	-	-	-	-
FY 2007-08 Restated Revised Budget:	**$ 1,333.799**	**$ 867.548**	**$ 21.711**	**$ 271.053**	**$ 199.436**	**$ (494.318)**	**$ 2,199.229**
Net Adjustments	113.282	76.222	1.679	0.900	16.142	(148.567)	59.658
FY 2008-09 Recommended Budget:	**1,447.082**	**943.770**	**23.390**	**271.954**	**215.578**	**(642.885)**	**2,258.887**
Detail - Operating							
FY 2007-08 Revised Budget:	**$ 1,313.049**	**$ 845.185**	**$ 21.711**	**$ 10.960**	**$ 199.436**	**$ (494.318)**	**$ 1,896.023**
Restatements - Op. to Non-Recurring:	(143.225)	(108.344)	-	-	-	59.595	(191.975)
							-
FY 2007-08 Restated Revised Budget:	**$ 1,169.824**	**$ 736.841**	**$ 21.711**	**$ 10.960**	**$ 199.436**	**$ (434.723)**	**$ 1,704.048**
Mandated State Contributions:							
AHCCCS Contribution	$ (0.623)	$ -	$ -	$ -	$ -	$ -	$ (0.623)
ALTCS Contribution	6.018	-	-	-	-	-	6.018
Arnold v. Sarn Contribution	1.600	-	-	-	-	-	1.600
	$ 6.995	$ -	$ -	$ -	$ -	$ -	$ 6.995
Other Mandated Expenditures:							
Jail Excise Tax Maintenance of Effort	$ 4.148	$ -	$ -	$ -	$ -	$ (4.148)	$ -
Additional Transfer to Detention Fund	27.371	-	-	-	-	(27.371)	-
Primary and General Elections	7.760	-	-	-	-	-	7.760
New Justice Court Precincts	0.128	-	-	-	-	-	0.128
Mental Health Testimony	0.125	-	-	-	-	-	0.125
County Residual Long Term Care	(0.027)	-	-	-	-	-	(0.027)
	$ 39.506	$ -	$ -	$ -	$ -	$ (31.519)	$ 7.987
Budget Balancing Strategies:							
Expenditure Reductions - Departments	$ (32.960)	$ (9.534)	$ -	$ -	$ (0.048)	$ -	$ (42.542)
Expenditure Reductions - Non-Departmental	(36.648)	(19.383)					(56.031)
Reallocation of Exp. to Other Funds	(4.643)	4.643	-	-	-	-	-
Short-term Use of Fund Bal. for Operations	(3.113)	2.714	-	-	-	-	(0.399)
Debt Reduction	(16.053)	-	-	-	-	-	(16.053)
	$ (93.417)	$ (21.560)	$ -	$ -	$ (0.048)	$ -	$ (115.025)

Reconciliation of Budget Changes (Continued)

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIM.	TOTAL
Other Budget Reductions:							
FY 2007-08 Admin. Reductions	$ (4.784)	$ (0.750)	$ -	$ -	$ (0.477)	$ -	$ (6.011)
Other Reductions	(0.186)	(3.608)	-	-	-	-	(3.794)
	$ (4.970)	$ (4.358)	$ -	$ -	$ (0.477)	$ -	$ (9.805)
							-
Employee Compensation and Benefits:							-
Elected Official Salary Increases	$ 0.666	$ -	$ -	$ -	$ -	$ -	$ 0.666
Employee Health/Dental Premiums	-	0.030	-	-	-	-	0.030
Performance-Based Salary Increases	7.401	3.800	-	-	0.002	-	11.203
Retirement Contributions	3.000	4.400	-	-	-	-	7.400
Annualize FY 08 Market Adjustments	0.508	0.373	-	-	0.003	-	0.884
	$ 11.575	$ 8.603	$ -	$ -	$ 0.004	$ -	$ 20.182
Information and Communications Technology:							
IT Infrastructure	$ -	$ -	$ -	$ -	$ 1.800	$ -	$ 1.800
Human Resources Info. System	-	(0.042)	-	-	-	-	(0.042)
Board Agenda Information System	0.134	-	-	-	-	-	0.134
Assessor CAMA	0.286	-	-	-	-	-	0.286
Replace Permits Plus	-	(0.188)	-	-	-	-	(0.188)
ProjectDox Software/Implementation	-	(0.197)	-	-	-	-	(0.197)
ICIS Support and Development	-	(0.175)	-	-	-	-	(0.175)
Constables Radio Replacement	0.011	-	-	-	-	-	0.011
Sheriff Radio Replacement	0.135	0.108	-	-	-	-	0.243
	$ 0.566	$ (0.494)	$ -	$ -	$ 1.800	$ -	$ 1.872
Non-Recurring Expenditures and Other Uses:							
Non-Recurring Expenditures	$ (2.135)	$ (27.122)	$ -	$ -	$ (0.615)	$ -	$ (29.873)
Non-Recurring Fund Transfers	-	(0.029)	-	(6.776)	-	0.005	(6.800)
	$ (2.135)	$ (27.152)	$ -	$ (6.776)	$ (0.615)	$ 0.005	$ (36.673)
Program Revenue Adjustments:							
Food Service Permit Increases	$ (2.637)	$ 2.637	$ -	$ -	$ -	$ -	$ -
Other Program Revenue Adjustments	-	(0.194)	-	-	-	-	(0.194)
	$ (2.637)	$ 2.443	$ -	$ -	$ -	$ -	$ (0.194)
Capital Improvement Program:							-
Court Tower Project	$ 26.718	$ -	$ -	$ (4.184)	$ -	$ (26.718)	$ (4.184)
Capital Improvement Program (net)	-	2.984	-	-	-	-	2.984
Parks Visitor Centers & Amphitheaters	-	(0.475)	-	-	-	-	(0.475)
	$ 26.718	$ 2.509	$ -	$ (4.184)	$ -	$ (26.718)	$ (1.675)
Base Adjustments:							
Base Internal Service Charges	$ -	$ (0.849)	$ -	$ -	$ -	$ 0.849	$ -
Central Service Cost Allocation	-	-	-	-	(0.094)	0.094	-
Lease Adjustments	0.709	0.432	-	-	-	-	1.141
Debt Service	-	-	1.679	-	-	-	1.679
Other Base Adjustments	19.001	50.872	-	-	13.612	(6.403)	77.082
	$ 19.710	$ 50.455	$ 1.679	$ -	$ 13.517	$ (5.460)	$ 79.902
							-
Major Maintenance	$ -	$ -	$ -	$ -	$ (1.300)	$ -	$ (1.300)
Annualization of FY 08 Issues	0.074	0.182	-	-	-	-	0.256
Grants	(0.034)	(5.434)	-	-	-	-	(5.467)
Intergovernmental Agreements	(1.202)	35.920	-	-	-	-	34.718
Donations	-	(1.358)	-	-	-	-	(1.358)
Reclass. of Eliminations to Non-Recurring						74.576	74.576
Operating Fund Transfers						14.751	14.751
Total Adjustments	**$ 0.749**	**$ 39.755**	**$ 1.679**	**$ (10.960)**	**$ 12.882**	**$ 25.635**	**$ 69.740**
FY 2008-09 Recommended Budget:	**$ 1,170.573**	**$ 776.596**	**$ 23.390**	**$ -**	**$ 212.318**	**$ (409.088)**	**$ 1,773.788**
Detail - Non-Recurring			-	-	-		
FY 2007-08 Revised Budget:	**$ 20.750**	**$ 22.363**	**$ -**	**$ 260.093**	**$ -**	**$ -**	**$ 303.206**
Restatements - Op. to Non-Recurring:	$ 143.225	$ 108.344	$ -	$ -	$ -	$ (59.595)	$ 191.975

Reconciliation of Budget Changes (Continued)

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIM.	TOTAL
Non-Recurring Expend. and Other Uses:							
Non-Recurring Expenditures	$ 10.818	$ 14.748	$ -	$ -	$ 1.460	$ -	$ 27.027
Non-Recurring Fund Transfers	0.953	16.751	-	6.252	-	(23.957)	-
	$ 11.772	$ 31.499	$ -	$ 6.252	$ 1.460	$ (23.957)	$ 27.027
Information and Comm. Technology:							
Replace Permits Plus	$ -	$ 1.453	$ -	$ -	$ -	$ -	$ 1.453
IT Infrastructure	-	-	-	-	1.800	-	1.800
Other IT Non-Recurring	11.807	1.894	-	-	-	-	13.700
	$ 11.807	$ 3.347	$ -	$ -	$ 1.800	$ -	$ 16.954
Capital Improvement Program	$ 52.573	$ (31.162)	$ -	$ 5.608	$ -	$ (21.411)	$ 5.608
Base Adjustments	$ 5.521	$ 45.314	$ -	$ -	$ -	$ -	$ 50.835
Major Maintenance Projects	0.574	0.981	-	-	-	-	1.556
Grants	-	0.326	-	-	-	-	0.326
Reclass. Eliminations from Operating						(74.575)	(74.575)
Total Adjustments	**$ 112.534**	**$ 36.467**	**$ -**	**$ 11.860**	**$ 3.260**	**$ (174.203)**	**$ (10.082)**
FY 2008-09 Recommended Budget:	**$ 276.509**	**$ 167.174**	**$ -**	**$ 271.954**	**$ 3.260**	**$ (233.797)**	**$ 485.099**
Summary - Total Recommended Budget - Operating vs. Non-Recurring							
FY 2008-09 Recommended Budget:							
Operating	$ 1,170.573	$ 776.596	$ 23.390	$ -	$ 212.318	$ (409.088)	$ 1,773.788
Non-Recurring	276.509	167.174	-	271.954	3.260	(233.797)	485.099
Total	$ 1,447.082	$ 943.770	$ 23.390	$ 271.954	$ 215.578	$ (642.885)	$ 2,258.887

Summary of General Fund Budget Reductions and Revenue Enhancements

FY 2008-09
Recommended General Fund Budget Reductions/Revenue Enhancements Detail

Department	FY 2009 Expenditure Target Budget	Recommended Reduction Amount	% Change	FY 2009 Revenue Target Budget	Recommended Revenue Enhancements	% Change
010 BOARD OF SUPERVISORS DIST 1	$ 392,261	$ (19,613)	-5.0%	$ -	$ -	
020 BOARD OF SUPERVISORS DIST 2	392,261	(19,613)	-5.0%	-	-	
030 BOARD OF SUPERVISORS DIST 3	392,261	(19,613)	-5.0%	-	-	
040 BOARD OF SUPERVISORS DIST 4	392,261	(19,613)	-5.0%	-	-	
050 BOARD OF SUPERVISORS DIST 5	392,261	(19,613)	-5.0%	-	-	
060 CLERK OF THE BOARD	770,276	(53,850)	-7.0%	-	-	
110 ADULT PROBATION	66,089,817	(5,106,903)	-7.7%	-	-	
120 ASSESSOR	25,470,534	(547,231)	-2.1%	150,000	-	0.0%
140 CALL CENTER	1,760,138	(131,948)	-7.5%	-	-	
150 EMERGENCY MANAGEMENT	268,636	(33,636)	-12.5%	-	-	
160 CLERK OF THE SUPERIOR COURT	33,804,223	(1,460,398)	-4.3%	10,215,000	794,272	7.8%
180 FINANCE	3,986,346	(199,317)	-5.0%	523,185	1,086,658	207.7%
190 COUNTY ATTORNEY	78,080,721	(3,435,261)	-4.4%	4,935,575	(494,221)	-10.0%
200 COUNTY MANAGER	1,535,830	(105,867)	-6.9%	-	-	
210 ELECTIONS	21,130,890	(1,034,000)	-4.9%	2,617,695	700,000	26.7%
220 HUMAN SERVICES	2,702,378	(405,357)	-15.0%	-	-	
230 INTERNAL AUDIT	1,945,740	(101,959)	-5.2%	85	(85)	-100.0%
240 JUSTICE COURTS	14,798,168	(682,436)	-4.6%	15,563,589	1,200,000	7.7%
250 CONSTABLES	2,491,120	(129,906)	-5.2%	1,843,000	-	0.0%
260 CORRECTIONAL HEALTH	3,581,465	-	0.0%	-	-	
270 JUVENILE PROBATION	19,020,593	(1,800,000)	-9.5%	29,000	-	0.0%
290 MEDICAL EXAMINER	8,081,263	(343,246)	-4.2%	302,768	8,535	2.8%
300 PARKS & RECREATION	1,677,998	(251,705)	-15.0%	-	-	
310 WORKFORCE MGMT & DEVELOPMENT	6,727,349	(468,489)	-7.0%	44,700	-	0.0%
340 PUBLIC FIDUCIARY	2,754,729	(141,774)	-5.1%	750,000	168,848	22.5%
360 RECORDER	2,619,716	(340,004)	-13.0%	13,246,000	(4,791,247)	-36.2%
370 SUPERINTENDENT OF SCHOOLS	2,443,456	(122,617)	-5.0%	218,550	609,491	278.9%
380 SUPERIOR COURT	72,386,158	(2,038,906)	-2.8%	1,350,684	1,452,900	107.6%
410 ENTERPRISE TECHNOLOGY	12,903,864	(2,118,447)	-16.4%	-	-	
420 JUSTICE SYSTEM PLANNING & INFO	570,536	(28,484)	-5.0%	-	-	
430 TREASURER	3,676,973	(280,000)	-7.6%	4,000	-	0.0%
460 RESEARCH & REPORTING	370,669	(42,925)	-11.6%	-	-	
490 MANAGEMENT & BUDGET	4,133,569	(517,464)	-12.5%	-	-	
500 SHERIFF	76,581,632	(4,051,891)	-5.3%	11,935,933	1,069,884	9.0%
520-560 INDIGENT REPRESENTATION SYSTEM	80,353,694	(4,474,682)	-5.6%	589,961	(400,861)	-67.9%
700 FACILITIES MANAGEMENT	13,811,936	(903,283)	-6.5%	617,670	-	0.0%
710 COMMUNICATIONS	994,079	(62,000)	-6.2%	500	-	0.0%
730 MATERIALS MANAGEMENT	2,124,937	(95,337)	-4.5%	116,959	100,041	85.5%
790 ANIMAL CARE & CONTROL	358,799	(35,880)	-10.0%	-	-	
860 PUBLIC HEALTH	13,067,851	(665,713)	-5.1%	-	-	
880 ENVIRONMENTAL SERVICES	4,338,686	(651,041)	-15.0%	1,000	-	0.0%
	$ 589,376,074	$ (32,960,023)	-5.6%	$ 65,055,854	$ 1,504,215	2.3%

FY 2008-09
Recommended General Fund Budget Reductions/Revenue Enhancements Summary

Department/Description of Reduction	FY 2009 Expenditure Target Budget	% Change	FY 2009 Revenue Target Budget	% Change
010 BOARD OF SUPERVISORS DIST 1	**$ 392,261**		**$ -**	
Administrative Reduction	*(19,613)*	-5.0%	-	
020 BOARD OF SUPERVISORS DIST 2	**$ 392,261**		**$ -**	
Administrative Reduction	*(19,613)*	-5.0%	-	
030 BOARD OF SUPERVISORS DIST 3	**$ 392,261**		**$ -**	
Administrative Reduction	*(19,613)*	-5.0%	-	
040 BOARD OF SUPERVISORS DIST 4	**$ 392,261**		**$ -**	
Administrative Reduction	*(19,613)*	-5.0%	-	
050 BOARD OF SUPERVISORS DIST 5	**$ 392,261**		**$ -**	
Administrative Reduction	*(19,613)*	-5.0%	-	
060 CLERK OF THE BOARD	**$ 770,276**		**$ -**	
Staffing Adjustment - .5 FTE for Office Assistant	*15,298*		-	
Elimination of Manangement Analyst Position	*(53,850)*		-	
Additional Reduction of Administration Services	*(15,298)*		-	
Liquor License Fee	*-*		*8,500*	
Total Changes	*(53,850)*	-7.0%	*8,500*	
110 ADULT PROBATION	**$ 66,089,817**		**$ -**	
Elimination of 25 FTEs - Standard Probation Officers	*(1,416,804)*		-	
Elimination of 24 FTEs - (19) Intensive Probation Officers & (5) Surveillance Officers	*(1,323,519)*		-	
Elimination of 4 FTEs - (1) Pretrial Probation Officer, (2) Presentence Screeners & (1) Surveillance Officer	*(189,600)*		-	
Elimination of 2 FTEs - Probation Officer Supervisors	*(142,976)*		-	
Elimination of 6 FTEs - Justice System Clerks	*(175,608)*		-	
Elimination of 1.5 FTEs - Surveillance Officers	*(58,396)*		-	
Increased Allocation Out to Adult Probation Fees Fund	*(1,800,000)*		-	
Total Changes	*(5,106,903)*	-7.7%	-	
120 ASSESSOR	**$ 25,470,534**		**$ 150,000**	
Eliminated Vacant Project Manager Position	*(129,235)*		-	
Eliminate Support Services Temporary Pay and Overtime	*(33,300)*		-	
Eliminate Vacant HR Training Position	*(74,069)*		-	
Eliminate Vacant Audit Staff Position	*(73,728)*		-	
Eliminate 2 Vacant IT Network Support Positions	*(144,602)*		-	
Eliminate Vacant Computer Operator	*(70,826)*		-	
Downtown Reorganization Savings	*(21,471)*		-	
Total Changes	*(547,231)*	-2.1%	-	0.0%
140 CALL CENTER	**$ 1,760,138**		**$ -**	
Elimination of funding for County Temporary Personnel	*(29,299)*		-	
Reduction of funding for Overtime	*(10,000)*		-	
Reduction of Supplies	*(5,000)*		-	
Elimination of funding for Contracted Personnel Services	*(87,649)*		-	
Total Changes	*(131,948)*	-7.5%	-	

FY 2008-09
Recommended General Fund Budget Reductions/Revenue Enhancements Summary

Department/Description of Reduction	FY 2009 Expenditure Target Budget	% Change	FY 2009 Revenue Target Budget	% Change
150 EMERGENCY MANAGEMENT	**$ 268,636**		**$ -**	
Reduction in Planning Activity Personnel Expenditures	*(33,636)*	-12.5%	-	
160 CLERK OF THE SUPERIOR COURT	**$ 33,804,223**		**$ 10,215,000**	
Requested Revenue Above Target	-		*434,272*	
Requested Expenditures Below Target	*(108,248)*		-	
Increase Non-Criminal Docketing Fee by $5.00	-		*360,000*	
Reduce 1.0 FTE Ct-Room Services Mngr/Trainer & 1.0 FTE Adult Ct-Room Clerks	*(115,715)*		-	
Reduce 1.0 FTE Appeals Activity Position	*(44,367)*		-	
Reduce Quality Control Staff for Electronic Ct. Records by 1.0 FTE Clerk	*(44,348)*		-	
Eliminate Ct. Document Preservation Activity -- 14.0 FTE Positions	*(765,474)*		-	
Reduce Admin. Services Program -- 2.0 FTE Couriers, Other FTE	*(218,546)*		-	
Reduce One Supervisory Position in S.E. Court File Room	*(62,693)*		-	
Reduction of IT Program	*(101,007)*		-	
Total Changes	*(1,460,398)*	-4.3%	*794,272*	7.8%
180 FINANCE	**$ 3,986,346**		**$ 523,185**	
Requested Revenue Above Target for Leased Property	-		*646,284*	
Reduction to Electronic Document Management Program	*(48,302)*		-	
Reduction to Grant Compliance Program	*(61,816)*		-	
Reduction to Supplies and Services	*(135)*		-	
Adjustment to Collection Unit	*(89,064)*		*440,374*	
Total Changes	*(199,317)*	-5.0%	*1,086,658*	207.7%
190 COUNTY ATTORNEY	**$ 78,080,721**		**$ 4,935,575**	
Reduce Outside Counsel usage and create additional Civil Division staff to handle caseload -- 5.0 FTE	*(497,232)*		-	
Rightsize Civil Division staff due to reduced retainer revenue -- 5.0 FTE	*(494,221)*		*(494,221)*	
Transfer salaries to Fill the Gap Fund	*(191,895)*		-	
Transfer salaries to Criminal Justice Enhancement Fund	*(233,176)*		-	
Eliminate Civil Division positions -- 3.5 FTE	*(398,449)*		-	
Eliminate Crime Prevention program -- 1.0 FTE	*(256,968)*		-	
Eliminate selected vacant positions -- 4.0 FTE	*(219,350)*		-	
Reduce travel budget	*(25,000)*		-	
Reduce supply budget	*(24,970)*		-	
Transfer FY09 computer lease payments to the Criminal Justice Enhancement Fund	*(594,000)*		-	
Transfer a portion of the FY08 operating lease payment for Wells Fargo office space to the County Attorney Fill the Gap Fund	*(500,000)*		-	
Total Changes	*(3,435,261)*	-4.4%	*(494,221)*	-10.0%

FY 2008-09
Recommended General Fund Budget Reductions/Revenue Enhancements Summary

Department/Description of Reduction	FY 2009 Expenditure Target Budget	% Change	FY 2009 Revenue Target Budget	% Change
200 COUNTY MANAGER	**$ 1,535,830**		**$ -**	
Eliminate Diversity Director Position	*(95,333)*		-	
Reduce National Urban Fellows Program	*(31,500)*		-	
Eliminate ASU/MPA Marvin Andrews Fellow	*(16,000)*		-	
Eliminate Legislative Intern	*(14,000)*		-	
Transfer Constables Executive Assistant	*61,542*		-	
Reduce Constables Executive Assistant to 80% FTE	*(10,576)*		-	
Total Changes	*(105,867)*	-6.9%	-	
210 ELECTIONS	**$ 21,130,890**		**$ 2,617,695**	
Primary and General Election	-		*700,000*	
Reduce the Sample Ballot Mailing to Households Rather than Individual Voter	*(640,000)*		-	
Eliminate Uncontested Precinct Committeemen from Ballots in the General Election	*(394,000)*		-	
Total Changes	*(1,034,000)*	-4.9%	*700,000*	26.7%
220 HUMAN SERVICES	**$ 2,702,378**		**$ -**	
Reduce Homeless Assistance	*(109,703)*		-	
Reduce County contribution to Community Action Agencies	*(75,662)*		-	
Reduce County contribution to SAIL	*(177,692)*		-	
Reduce special needs transportation/meals (SNTM) - no longer a program participant	*(42,300)*		-	
Total Changes	*(405,357)*	-15.0%	-	
230 INTERNAL AUDIT	**$ 1,945,740**		**$ 85**	
Requested Revenue Below Target Educational Supply Materials Depleted	-		*(85)*	
Consulting Services Adjustment	*(101,959)*		-	
Total Changes	*(101,959)*	-5.2%	*(85)*	-100.0%
240 JUSTICE COURTS	**$ 14,798,168**		**$ 15,563,589**	
Revenue Enhancements	-		*1,200,000*	
Transfer lease expenses to Special Revenue Fund	*(682,436)*		-	
Total Changes	*(682,436)*	-4.6%	*1,200,000*	7.7%
250 CONSTABLES	**$ 2,491,120**		**$ 1,843,000**	
Supplies/equipment for two new constable precincts (fuel, computers, radios)	*11,131*		-	
Amend Constables salary from the statutory max to a stepped schedule	*(31,002)*		-	
Transfer Executive Assistant to County Manager's Office	*(61,542)*		-	
Eliminate one deputy constable position -- 1.0 FTE	*(48,493)*		-	
Total Changes	*(129,906)*	-5.2%	-	0.0%
260 CORRECTIONAL HEALTH	**3,581,465**	**0.0%**	**-**	

FY 2008-09
Recommended General Fund Budget Reductions/Revenue Enhancements Summary

Department/Description of Reduction	FY 2009 Expenditure Target Budget	% Change	FY 2009 Revenue Target Budget	% Change
270 JUVENILE PROBATION	**$ 19,020,593**		**$ 29,000**	
Transfer costs to Juvenile Probation Special Fee Fund as a result of additional fee revenue due to increasing the probation surcharge	*(1,800,000)*	-9.5%	-	0.0%
290 MEDICAL EXAMINER	**$ 8,081,263**		**$ 302,768**	
Delete vacant Office Assistant	*(44,937)*		-	
Delete vacant PT Office Assistant Specialized	*(19,322)*		-	
Delete filled temp PT Office Assistant	*(11,484)*		-	
Delete one Physician position	*(175,460)*		-	
Delete one Investigator position	*(45,546)*		-	
Delete one Forensic Photographer position	*(46,497)*		-	
Total Changes	*(343,246)*	-4.2%	-	0.0%
300 PARKS & RECREATION	**$ 1,677,998**		**$ -**	
Transfer 3 Positions to Lake Pleasant Recreation Services Fund (240)	*(140,585)*		-	
Reduce Fuel Expenditures	*(5,770)*		-	
Eliminate Vehicle Upgrades	*(22,500)*		-	
Reduce Maintenance Services at Estrella Mountain Regional Park	*(18,000)*		-	
Reduce Training and Travel Expenditures	*(16,250)*		-	
Eliminate Position Recruiting Advertisements	*(10,000)*		-	
Reduce Repair & Maintenance Expenditures	*(8,000)*		-	
Eliminate Administrative Uniform Allowances	*(600)*		-	
Additional Reduction to Achieve 15% Total Reduction	*(30,000)*		-	
Total Changes	*(251,705)*	-15.0%	-	
310 WORKFORCE MGMT & DEVELOPMENT	**$ 6,727,349**		**$ 44,700**	
Reduction to Employment Services Division	*(199,493)*		-	
Reduction to Payroll/Records Division	*(65,230)*		-	
Reduction to Staff Development Division	*(176,857)*		-	
Reduce Supplies and Services	*(26,909)*		-	
Total Changes	*(468,489)*	-7.0%	-	0.0%
340 PUBLIC FIDUCIARY	**$ 2,754,729**		**$ 750,000**	
Reduce Indigent Burial Support/Care (object code 845)	*(11,607)*		-	
Reduce Sr. Systems Analyst Position by .25 FTE	*(20,258)*		-	
Delete 2 part time temp employees	*(34,886)*		-	
Delete Management Position	*(75,023)*		-	
Increased revenue based on increased fees and volume	-		*168,848*	
Total Changes	*(141,774)*	-5.1%	*168,848*	22.5%
360 RECORDER	**$ 2,619,716**		**$ 13,246,000**	
Reduced Forecast of Recording Filings	-		*(4,791,247)*	
Increase Salary Savings to Retain Six (6) Vacant Positions	*(266,838)*		-	
Transfer One (1) Position to Recorder Surcharge Fund (236)	*(73,166)*		-	
Total Changes	*(340,004)*	-13.0%	*(4,791,247)*	-36.2%

FY 2008-09
Recommended General Fund Budget Reductions/Revenue Enhancements Summary

Department/Description of Reduction	FY 2009 Expenditure Target Budget	% Change	FY 2009 Revenue Target Budget	% Change
370 SUPERINTENDENT OF SCHOOLS	**$ 2,443,456**		**$ 218,550**	
Expenditure Reduction	*(467)*		*-*	
Indirect Cost Recovery Revenue	*-*		*682,882*	
Indirect Cost Recovery Revenue Reduction	*-*		*(73,391)*	
Eliminate Two (2) Administrative Positions	*(60,580)*		*-*	
Eliminate Communication Officer/Lobbyist Position	*(61,570)*		*-*	
Total Changes	*(122,617)*	-5.0%	*609,491*	278.9%
380 SUPERIOR COURT	**$ 72,386,158**		**$ 1,350,684**	
Revenue Enhancements	*-*		*1,452,900*	
Elimination of 3 FTEs in Family Court Staffing	*(189,659)*		*-*	
Elimination of 3 FTEs in Probate/Mental Health Court Staffing	*(164,247)*		*-*	
Elimination of 2 FTEs in Juvenile Court Staffing	*(78,039)*		*-*	
Elimination of 2 FTEs in Civil Court Staffing	*(82,519)*		*-*	
Elimination of 11 FTEs in Court Security Staffing	*(439,850)*		*-*	
Elimination of 3 FTEs in Administrative Services Staffing	*(195,730)*		*-*	
Elimination of 4 FTEs in Law Library Staffing	*(151,402)*		*-*	
Elimination of 7 FTEs in Court Administrative Staffing	*(363,094)*		*-*	
Elimination of 2 FTEs in Court IT Staffing	*(161,767)*		*-*	
Reduction in Training, Travel and Resource Material	*(212,599)*		*-*	
Total Changes	*(2,038,906)*	-2.8%	*1,452,900*	107.6%
410 ENTERPRISE TECHNOLOGY	**$ 12,903,850**		**$ -**	
Budget Balancing Reduction	*(2,118,447)*	-16.4%		
420 JUSTICE SYSTEM PLANNING & INFO	**$ 570,536**		**$ -**	
Create IT Operations Manager position -- 1.0 FTE	*120,213*		*-*	
Eliminate Asst. County Manager - Criminal Justice position -- 1.0 FTE	*(198,697)*		*-*	
Adjust personnel	*50,000*		*-*	
Total Changes	*(28,484)*	-5.0%	*-*	
430 TREASURER	**$ 3,676,973**		**$ 4,000**	
Elimination of Tax Information Statements	*(280,000)*	-7.6%	*-*	0.0%
460 RESEARCH & REPORTING	**$ 370,669**		**$ -**	
490 MANAGEMENT & BUDGET	**$ 4,133,569**		**$ -**	
Delete Vacant General Government Director Position	*(176,776)*		*-*	
Delete Vacant half-time Budget Anaylst Position	*(39,692)*		*-*	
Delete Vacant Performance Mangement Analyst Position	*(63,813)*		*-*	
Delete Vacant Budget Supervisor Position	*(118,555)*		*-*	
Delete Vacant Compensation Position	*(93,338)*		*-*	
Reduce Budgeted rate for Compensation Supervisor	*(25,290)*		*-*	
Total Changes	*(517,464)*	-12.5%	*-*	

FY 2008-09
Recommended General Fund Budget Reductions/Revenue Enhancements Summary

Department/Description of Reduction	FY 2009 Expenditure Target Budget	% Change	FY 2009 Revenue Target Budget	% Change
500 SHERIFF	**$ 76,581,632**		**$ 11,935,933**	
Requested Revenue Above Target	-		*1,069,884*	
Eliminate SMI Intervention Program -- 10.0 FTE	*(949,054)*		-	
Eliminate various vacant positions -- 12.0 FTE	*(839,818)*		-	
Eliminate various vacant temporary positions	*(36,568)*		-	
Reduce outside technology services budget	*(25,000)*		-	
Eliminate Mounted Patrol	*(407,675)*		-	
Eliminate DOD Program	*(54,252)*		-	
Eliminate motorcycles	*(402,524)*		-	
Transfer court security to Inmate Services Fund	*(1,337,000)*		-	
Total Changes	*(4,051,891)*	-5.3%	*1,069,884*	9.0%
520-560 INDIGENT REPRESENTATION SYSTEM	**$ 80,353,694**		**$ 589,961**	
Reduction in Revenue below Target	-		*(400,861)*	
Add 14.0 FTE Work Withdrawal Staff to PD (4.0), LD (5.0) & OLA (5.0) & Reduce	-		-	
Contract Felony Costs in OPDS - Net Reduction	*(1,321,209)*		-	
Restructure Contract Payments in RCC Courts	*(945,051)*		-	
Add 4.0 Attys to LD (1.0) & OLA (3.0) to Reduce Contract RCC/EDC Costs - Net	*(400,142)*		-	
Move Juvenile cases from PD to New Juvenile PD Office - Net Change	*149,827*		-	
Reduction in Contracted Felony Conflict Costs as a Result of New Juvenile	-		-	
Public Defender Office (Fewer Conflict Cases from PD)	*(370,289)*		-	
Eliminate Non-Mandated Services in Therapeutic Post-Disposition Courts (3.0 FTE)	*(289,420)*		-	
Stop Appointing Attorneys in Juvenile Incorrigibility Cases (8.6 FTE)	*(720,060)*		-	
Shift Family Ct. Assignments from Contract Attorneys to Child Welfare Specialists	*(370,327)*		-	
Shift 1.0 FTE Tech Trainer & one-third of three trainers to the Training Fund (209)	*(112,876)*		-	
Delete 1.0 FTE Proposed OPDS Senior Attorney	*(95,135)*		-	
Total Changes	*(4,474,682)*	-5.6%	*(400,861)*	
700 FACILITIES MANAGEMENT	**$ 13,811,936**		**$ 617,670**	
Additional Maintenance Positions for New Facilities	*108,144*		-	
Reduce Trades Specialist Positions	*(332,521)*		-	
Reduce Advertising & Supplies Expenditures	*(30,000)*		-	
Reduce Redundant Public Work's Expenditures	*(43,800)*		-	
Eliminate Non-Capital Equipment Expenditures	*(9,000)*		-	
Reduce Supplies Expenditures	*(98,000)*		-	
Eliminate Additional Maintenance Positions for New Facilities	*(108,144)*		-	
Security Reduction - Madison & Jefferson Garages	*(191,851)*		-	
Eliminate Redundant Technology Funding	*(83,000)*		-	
Security Reduction - Forensics and Durango Campus	*(115,111)*		-	
Total Changes	*(903,283)*	-6.5%	-	0.0%

FY 2008-09
Recommended General Fund Budget Reductions/Revenue Enhancements Summary

Department/Description of Reduction	FY 2009 Expenditure Target Budget	% Change	FY 2009 Revenue Target Budget	% Change
710 COMMUNICATIONS	**$ 994,079**		**$ 500**	
Reallocation to Events Center Fund	*(12,000)*		-	
Eliminate Use of Channel 11 Studio	*(50,000)*		-	
Total Changes	*(62,000)*	-6.2%	-	0.0%
730 MATERIALS MANAGEMENT	**$ 2,124,937**		**$ 116,959**	
Requested Revenue Above Target (P card rebate)	-		*100,041*	
Requested Expenditure Below Target (Salary Savings)	*(22,860)*		-	
Reduce Small Business Enterprise Program	*(72,477)*		-	
Total Changes	*(95,337)*	-4.5%	*100,041*	85.5%
790 ANIMAL CARE & CONTROL	**$ 358,799**		**$ -**	
Reduction in Field Service	*(35,880)*	-10.0%	-	
860 PUBLIC HEALTH	**$ 13,067,851**		**$ -**	
Delete Director's Office Staff	*(61,493)*		-	
Reduce Disease Control Administrator Position	*(110,000)*		-	
Delete Human Resources Specialist Position	*(50,814)*		-	
Transfer Health Educator to Grant Funding; Reduce Supplies and Travel	*(36,308)*		-	
Delete Half-Time Social Worker Position	*(25,030)*		-	
Family Planning to Fee Fund	*(239,677)*		-	
Transfer Nurse Position to Grant Funding	*(69,502)*		-	
Reduce Vacant Administrative Assistant Position	*(22,150)*		-	
Transfer HIV Specialist Position and Supplies into Grant Funding	*(47,124)*		-	
Reduce Family Health Supplies	*(3,615)*		-	
Total Changes	*(665,713)*	-5.1%	-	
880 ENVIRONMENTAL SERVICES	**$ 4,338,686**		**$ 1,000**	
Elimination of Aerial Insecticides	*(454,000)*		-	
Discontinued Vehicle Leases	*(197,041)*		-	
Total Changes	*(651,041)*	-15.0%	-	0.0%

Consolidated Revenues and Other Sources by Fund Type / Department

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
ALL FUNDS							
JUDICIAL BRANCH							
110 - ADULT PROBATION	$ 16,554,906	$ 16,703,318	$ 17,026,617	$ 16,354,806	$ 18,826,621	$ 1,800,004	10.6%
270 - JUVENILE PROBATION	10,416,037	11,883,050	12,121,076	9,165,781	11,294,125	(826,951)	-6.8%
800 - TRIAL COURTS	36,673,999	34,641,746	34,641,746	36,812,595	37,349,647	2,707,901	7.8%
SUBTOTAL	$ 63,644,942	$ 63,228,114	$ 63,789,439	$ 62,333,182	$ 67,470,393	$ 3,680,954	5.8%
ELECTED OFFICIAL							
120 - ASSESSOR	$ 270,172	$ 150,000	$ 150,000	$ 221,850	$ 150,000	$ -	0.0%
160 - CLERK OF THE SUPERIOR COURT	19,776,064	18,681,276	18,987,312	19,454,376	19,693,644	706,332	3.7%
190 - COUNTY ATTORNEY	18,592,140	17,895,273	20,154,781	20,663,374	20,901,631	746,850	3.7%
210 - ELECTIONS	10,360,895	2,617,695	2,617,695	4,131,718	3,317,695	700,000	26.7%
230 - INTERNAL AUDIT	-	85	85	1,993	-	(85)	-100.0%
250 - CONSTABLES	1,740,073	1,843,000	1,843,000	1,744,654	1,843,000	-	0.0%
360 - RECORDER	20,625,098	19,546,000	19,546,000	14,155,118	12,883,887	(6,662,113)	-34.1%
370 - SUPERINTENDENT OF SCHOOLS	4,462,960	4,761,962	4,791,505	3,925,237	2,840,677	(1,950,828)	-40.7%
430 - TREASURER	1,054	804,000	804,000	272,249	804,000	-	0.0%
500 - SHERIFF	57,951,922	57,674,418	61,800,713	62,164,989	65,060,563	3,259,850	5.3%
SUBTOTAL	$ 133,780,378	$ 123,973,709	$ 130,695,091	$ 126,735,558	$ 127,495,097	$ (3,199,994)	-2.4%
APPOINTED DEPARTMENT							
150 - EMERGENCY MANAGEMENT	$ 1,424,200	$ 1,083,884	$ 1,242,229	$ 1,242,327	$ 1,159,532	$ (82,697)	-6.7%
170 - COMMUNITY DEVELOPMENT	14,558,840	13,523,899	13,526,903	7,137,414	12,709,276	(817,627)	-6.0%
180 - FINANCE	1,134,347	523,185	523,185	953,905	1,609,843	1,086,658	207.7%
220 - HUMAN SERVICES	42,527,152	42,509,831	43,037,828	41,357,207	41,943,100	(1,094,728)	-2.5%
260 - CORRECTIONAL HEALTH	197,477	358,229	858,229	557,410	39,318	(818,911)	-95.4%
290 - MEDICAL EXAMINER	199,357	302,768	410,161	465,732	302,768	(107,393)	-26.2%
300 - PARKS & RECREATION	5,876,911	6,862,387	7,106,849	5,734,895	8,460,659	1,353,810	19.0%
310 - WORKFORCE MGT & DEVELOPMENT	44,148	45,200	45,200	52,335	44,700	(500)	-1.1%
340 - PUBLIC FIDUCIARY	759,336	750,000	750,000	824,810	918,848	168,848	22.5%
350 - EMPLOYEE HEALTH INITIATIVES	25,425,388	133,744,808	133,796,882	127,713,896	144,601,554	10,804,672	8.1%
390 - HEALTH CARE PROGRAMS	21,690	6,442,704	6,442,704	5,947,866	7,609,122	1,166,418	18.1%
410 - ENTERPRISE TECHNOLOGY	20,874,462	16,557,997	16,557,997	17,450,546	16,557,997	-	0.0%
440 - PLANNING & DEVELOPMENT	14,905,823	17,227,710	17,907,710	11,041,255	13,674,233	(4,233,477)	-23.6%
460 - RESEARCH & REPORTING	6,529	-	69,729	119,729	-	(69,729)	-100.0%
470 - NON-DEPARTMENTAL	2,063,806,491	1,662,196,456	1,668,562,141	1,554,069,635	1,655,660,203	(12,901,938)	-0.8%
490 - MANAGEMENT & BUDGET	207	-	-	-	-	-	
520 - PUBLIC DEFENDER	2,692,106	2,722,602	2,722,602	2,552,211	2,656,341	(66,261)	-2.4%
540 - LEGAL DEFENDER	147,071	151,594	151,594	136,705	136,894	(14,700)	-9.7%
550 - LEGAL ADVOCATE	102,594	32,500	32,500	41,856	32,500	-	0.0%
560 - PUBLIC DEFENSE SERVICES	131,750	419,900	419,900	98,214	100,000	(319,900)	-76.2%
700 - FACILITIES MANAGEMENT	181,749	617,670	617,670	607,552	617,670	-	0.0%
710 - COMMUNICATIONS	80,327	75,000	75,000	125,276	75,500	500	0.7%
730 - MATERIALS MANAGEMENT	1,096,256	1,113,844	1,113,844	1,384,586	1,213,885	100,041	9.0%
740 - EQUIPMENT SERVICES	15,518,853	13,259,789	13,259,789	16,116,420	15,519,000	2,259,211	17.0%
750 - RISK MANAGEMENT	27,876,522	39,272,014	39,272,014	39,304,112	36,172,043	(3,099,971)	-7.9%
790 - ANIMAL CARE & CONTROL	10,279,151	10,306,425	10,746,742	12,233,489	12,266,834	1,520,092	14.1%
850 - AIR QUALITY	17,305,265	14,496,373	16,859,279	17,461,287	22,718,788	5,859,509	34.8%
860 - PUBLIC HEALTH	42,851,969	37,850,297	41,860,839	43,273,197	42,781,456	920,617	2.2%
880 - ENVIRONMENTAL SERVICES	14,692,367	19,452,679	19,452,679	18,787,781	20,570,464	1,117,785	5.7%
910 - PUBLIC WORKS	179,092,103	148,231,190	148,961,585	152,856,698	189,295,399	40,333,814	27.1%
SUBTOTAL	$ 2,503,810,441	$ 2,190,130,935	$ 2,206,383,784	$ 2,079,648,346	$ 2,249,447,927	$ 43,064,143	2.0%
ELIMINATIONS							
980 - ELIMINATIONS (COUNTY)	$ (673,584,430)	$ (425,729,107)	$ (433,601,337)	$ (431,137,637)	$ (568,071,413)	$ (134,470,076)	31.0%
SUBTOTAL	$ (673,584,430)	$ (425,729,107)	$ (433,601,337)	$ (431,137,637)	$ (568,071,413)	$ (134,470,076)	31.0%
MARICOPA COUNTY	$ 2,027,651,331	$ 1,951,603,651	$ 1,967,266,977	$ 1,837,579,449	$ 1,876,342,004	$ (90,924,973)	-4.6%

Consolidated Revenues and Other Sources by Fund Type / Department (continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
GENERAL FUND							
JUDICIAL BRANCH							
270 - JUVENILE PROBATION	$ 35,481	$ 29,000	$ 29,000	$ 29,680	$ 29,000	$ -	0.0%
800 - TRIAL COURTS	18,968,419	16,914,273	16,914,273	18,415,946	19,567,174	2,652,901	15.7%
SUBTOTAL	$ 19,003,900	$ 16,943,273	$ 16,943,273	$ 18,445,626	$ 19,596,174	$ 2,652,901	15.7%
ELECTED OFFICIAL							
120 - ASSESSOR	$ 270,172	$ 150,000	$ 150,000	$ 221,850	$ 150,000	$ -	0.0%
160 - CLERK OF THE SUPERIOR COURT	11,484,147	10,215,000	10,215,000	11,214,721	11,009,272	794,272	7.8%
190 - COUNTY ATTORNEY	4,958,543	4,935,575	4,935,575	4,873,733	4,441,354	(494,221)	-10.0%
210 - ELECTIONS	3,165,025	2,617,695	2,617,695	4,050,385	3,317,695	700,000	26.7%
230 - INTERNAL AUDIT	-	85	85	1,993	-	(85)	-100.0%
250 - CONSTABLES	1,740,073	1,843,000	1,843,000	1,744,654	1,843,000	-	0.0%
360 - RECORDER	14,004,895	13,246,000	13,246,000	9,454,782	8,454,753	(4,791,247)	-36.2%
370 - SUPERINTENDENT OF SCHOOLS	220,975	218,550	218,550	150,245	828,091	609,541	278.9%
430 - TREASURER	1,054	4,000	4,000	5,585	4,000	-	0.0%
500 - SHERIFF	9,879,242	10,636,912	12,568,427	12,355,031	13,005,817	437,390	3.5%
SUBTOTAL	$ 45,724,126	$ 43,866,817	$ 45,798,332	$ 44,072,979	$ 43,053,982	$ (2,744,350)	-6.0%
APPOINTED DEPARTMENT							
180 - FINANCE	$ 1,134,347	$ 523,185	$ 523,185	$ 953,905	$ 1,609,843	$ 1,086,658	207.7%
260 - CORRECTIONAL HEALTH	-	-	500,000	194,525	-	(500,000)	-100.0%
290 - MEDICAL EXAMINER	188,437	302,768	302,768	281,153	302,768	-	0.0%
300 - PARKS & RECREATION	30	-	-	-	-	-	
310 - WORKFORCE MGT & DEVELOPMENT	44,148	45,200	45,200	52,335	44,700	(500)	-1.1%
340 - PUBLIC FIDUCIARY	759,336	750,000	750,000	824,810	918,848	168,848	22.5%
350 - EMPLOYEE HEALTH INITIATIVES	495,416	-	-	-	-	-	
390 - HEALTH CARE PROGRAMS	21,690	7,200	7,200	6,730	14,400	7,200	100.0%
460 - RESEARCH & REPORTING	6,529	-	69,729	119,729	-	(69,729)	-100.0%
470 - NON-DEPARTMENTAL	1,169,729,738	1,113,217,039	1,113,326,089	1,091,940,232	1,105,887,668	(7,438,421)	-0.7%
490 - MANAGEMENT & BUDGET	207	-	-	-	-	-	
520 - PUBLIC DEFENDER	147,562	133,261	133,261	66,667	67,000	(66,261)	-49.7%
540 - LEGAL DEFENDER	21,700	16,800	16,800	2,100	2,100	(14,700)	-87.5%
550 - LEGAL ADVOCATE	117,460	20,000	20,000	33,776	20,000	-	0.0%
560 - PUBLIC DEFENSE SERVICES	131,750	419,900	419,900	98,214	100,000	(319,900)	-76.2%
700 - FACILITIES MANAGEMENT	181,749	617,670	617,670	607,552	617,670	-	0.0%
710 - COMMUNICATIONS	-	-	-	-	500	500	
730 - MATERIALS MANAGEMENT	181,850	116,959	116,959	387,700	217,000	100,041	85.5%
850 - AIR QUALITY	24,100	-	-	-	-	-	
860 - PUBLIC HEALTH	(22)	-	-	-	-	-	
880 - ENVIRONMENTAL SERVICES	53,459	1,000	1,000	-	1,000	-	0.0%
SUBTOTAL	$ 1,173,239,486	$ 1,116,170,982	$ 1,116,849,761	$ 1,095,569,428	$ 1,109,803,497	$ (7,046,264)	-0.6%
MARICOPA COUNTY	$ 1,237,967,512	$ 1,176,981,072	$ 1,179,591,366	$ 1,158,088,033	$ 1,172,453,653	$ (7,137,713)	-0.6%

Consolidated Revenues and Other Sources by Fund Type / Department (continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
SPECIAL REVENUE							
JUDICIAL BRANCH							
110 - ADULT PROBATION	$ 16,554,906	$ 16,703,318	$ 17,026,617	$ 16,354,806	$ 18,826,621	$ 1,800,004	10.6%
270 - JUVENILE PROBATION	10,380,556	11,854,050	12,092,076	9,136,101	11,265,125	(826,951)	-6.8%
800 - TRIAL COURTS	17,705,580	17,727,473	17,727,473	18,396,649	17,782,473	55,000	0.3%
SUBTOTAL	$ 44,641,042	$ 46,284,841	$ 46,846,166	$ 43,887,556	$ 47,874,219	$ 1,028,053	2.2%
ELECTED OFFICIAL							
160 - CLERK OF THE SUPERIOR COURT	$ 8,291,917	$ 8,466,276	$ 8,772,312	$ 8,239,655	$ 8,684,372	$ (87,940)	-1.0%
190 - COUNTY ATTORNEY	13,633,597	12,959,698	15,219,206	15,789,641	16,460,277	1,241,071	8.2%
210 - ELECTIONS	7,195,870	-	-	81,333	-	-	
360 - RECORDER	6,620,203	6,300,000	6,300,000	4,700,336	4,429,134	(1,870,866)	-29.7%
370 - SUPERINTENDENT OF SCHOOLS	4,241,985	4,543,412	4,572,955	3,774,992	2,012,586	(2,560,369)	-56.0%
430 - TREASURER	-	800,000	800,000	266,664	800,000	-	0.0%
500 - SHERIFF	48,072,680	47,037,506	49,232,286	49,809,958	52,054,746	2,822,460	5.7%
SUBTOTAL	$ 88,056,252	$ 80,106,892	$ 84,896,759	$ 82,662,579	$ 84,441,115	$ (455,644)	-0.5%
APPOINTED DEPARTMENT							
150 - EMERGENCY MANAGEMENT	$ 1,424,200	$ 1,083,884	$ 1,242,229	$ 1,242,327	$ 1,159,532	$ (82,697)	-6.7%
170 - COMMUNITY DEVELOPMENT	14,558,840	13,523,899	13,526,903	7,137,414	12,709,276	(817,627)	-6.0%
220 - HUMAN SERVICES	42,527,152	42,509,831	43,037,828	41,357,207	41,943,100	(1,094,728)	-2.5%
260 - CORRECTIONAL HEALTH	197,477	358,229	358,229	362,885	39,318	(318,911)	-89.0%
290 - MEDICAL EXAMINER	10,920	-	107,393	184,579	-	(107,393)	-100.0%
300 - PARKS & RECREATION	5,887,035	6,932,237	7,176,699	5,805,860	8,525,289	1,348,590	18.8%
390 - HEALTH CARE PROGRAMS	-	6,435,504	6,435,504	5,941,136	7,594,722	1,159,218	18.0%
440 - PLANNING & DEVELOPMENT	14,905,823	17,227,710	17,907,710	11,041,255	13,674,233	(4,233,477)	-23.6%
470 - NON-DEPARTMENTAL	316,865,045	333,792,049	332,200,504	314,598,097	356,064,022	23,863,518	7.2%
520 - PUBLIC DEFENDER	2,544,544	2,589,341	2,589,341	2,485,544	2,589,341	-	0.0%
540 - LEGAL DEFENDER	125,371	134,794	134,794	134,605	134,794	-	0.0%
550 - LEGAL ADVOCATE	(14,866)	12,500	12,500	8,080	12,500	-	0.0%
710 - COMMUNICATIONS	80,327	75,000	75,000	125,276	75,000	-	0.0%
790 - ANIMAL CARE & CONTROL	10,279,151	10,306,425	10,746,742	12,233,489	12,266,834	1,520,092	14.1%
850 - AIR QUALITY	17,281,165	14,496,373	16,859,279	17,461,287	22,718,788	5,859,509	34.8%
860 - PUBLIC HEALTH	42,851,991	37,850,297	41,860,839	43,273,197	42,781,456	920,617	2.2%
880 - ENVIRONMENTAL SERVICES	14,638,908	19,451,679	19,451,679	18,787,781	20,569,464	1,117,785	5.7%
910 - PUBLIC WORKS	134,330,601	125,826,322	125,826,322	124,805,639	169,191,439	43,365,117	34.5%
SUBTOTAL	$ 618,493,684	$ 632,606,074	$ 639,549,495	$ 606,985,658	$ 712,049,108	$ 72,499,613	11.3%
MARICOPA COUNTY	$ 751,190,978	$ 758,997,807	$ 771,292,420	$ 733,535,793	$ 844,364,442	$ 73,072,022	9.5%

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
DEBT SERVICE							
APPOINTED DEPARTMENT							
470 - NON-DEPARTMENTAL	$ 115,202,657	$ 21,936,506	$ 21,936,506	$ 21,660,303	$ 14,832,050	$ (7,104,456)	-32.4%
SUBTOTAL	$ 115,202,657	$ 21,936,506	$ 21,936,506	$ 21,660,303	$ 14,832,050	$ (7,104,456)	-32.4%
MARICOPA COUNTY	$ 115,202,657	$ 21,936,506	$ 21,936,506	$ 21,660,303	$ 14,832,050	$ (7,104,456)	-32.4%

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
INTERNAL SERVICE							
APPOINTED DEPARTMENT							
350 - EMPLOYEE HEALTH INITIATIVES	$ 24,929,972	$ 133,744,808	$ 133,796,882	$ 127,713,896	$ 144,601,554	$ 10,804,672	8.1%
410 - ENTERPRISE TECHNOLOGY	20,874,462	16,557,997	16,557,997	17,450,546	16,557,997	-	0.0%
730 - MATERIALS MANAGEMENT	914,406	996,885	996,885	996,886	996,885	-	0.0%
740 - EQUIPMENT SERVICES	15,518,853	13,259,789	13,259,789	16,116,420	15,519,000	2,259,211	17.0%
750 - RISK MANAGEMENT	27,876,522	39,272,014	39,272,014	39,304,112	36,172,043	(3,099,971)	-7.9%
SUBTOTAL	$ 90,114,215	$ 203,831,493	$ 203,883,567	$ 201,581,860	$ 213,847,479	$ 9,963,912	4.9%
MARICOPA COUNTY	$ 90,114,215	$ 203,831,493	$ 203,883,567	$ 201,581,860	$ 213,847,479	$ 9,963,912	4.9%

Consolidated Revenues and Other Sources by Fund Type / Department (continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
ELIMINATIONS							
APPOINTED DEPARTMENT							
300 - PARKS & RECREATION	$ (10,154)	$ (69,850)	$ (69,850)	$ (70,965)	$ (64,630)	$ 5,220	-7.5%
910 - PUBLIC WORKS	(60,757,581)	(59,709,258)	(59,594,504)	(59,594,504)	(74,748,984)	(15,154,480)	25.4%
SUBTOTAL	$ (60,767,735)	$ (59,779,108)	$ (59,664,354)	$ (59,665,469)	$ (74,813,614)	$ (15,149,260)	25.4%
ELIMINATIONS							
980 - ELIMINATIONS (COUNTY)	$ (673,584,430)	$ (425,729,107)	$ (433,601,337)	$ (431,137,637)	$ (568,071,413)	$ (134,470,076)	31.0%
SUBTOTAL	$ (673,584,430)	$ (425,729,107)	$ (433,601,337)	$ (431,137,637)	$ (568,071,413)	$ (134,470,076)	31.0%
MARICOPA COUNTY	$ (734,352,165)	$ (485,508,215)	$ (493,265,691)	$ (490,803,106)	$ (642,885,027)	$ (149,619,336)	30.3%

Consolidated Revenues and Other Sources by Department and Fund Type

FY 2008-09 RECOMMENDED BUDGET								
	FUND TYPE:							
	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
JUDICIAL								
110 - ADULT PROBATION	$ -	$ 18,826,621	$ -	$ -	$ -	$ 18,826,621	$ -	$ 18,826,621
270 - JUVENILE PROBATION	29,000	11,265,125	-	-	-	11,294,125	-	11,294,125
800 - TRIAL COURTS	19,567,174	17,782,473	-	-	-	37,349,647	-	37,349,647
SUBTOTAL	19,596,174	47,874,219	-	-	-	67,470,393	-	67,470,393
ELECTED								
120 - ASSESSOR	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000	$ -	$ 150,000
160 - CLERK OF THE SUPERIOR COURT	11,009,272	8,684,372	-	-	-	19,693,644	-	19,693,644
190 - COUNTY ATTORNEY	4,441,354	16,460,277	-	-	-	20,901,631	-	20,901,631
210 - ELECTIONS	3,317,695	-	-	-	-	3,317,695	-	3,317,695
250 - CONSTABLES	1,843,000	-	-	-	-	1,843,000	-	1,843,000
360 - RECORDER	8,454,753	4,429,134	-	-	-	12,883,887	-	12,883,887
370 - SUPERINTENDENT OF SCHOOLS	828,091	2,012,586	-	-	-	2,840,677	-	2,840,677
430 - TREASURER	4,000	800,000	-	-	-	804,000	-	804,000
500 - SHERIFF	13,005,817	52,054,746	-	-	-	65,060,563	-	65,060,563
SUBTOTAL	$ 43,053,982	$ 84,441,115	$ -	$ -	$ -	$ 127,495,097	$ -	$ 127,495,097
APPOINTED								
150 - EMERGENCY MANAGEMENT	$ -	$ 1,159,532	$ -	$ -	$ -	$ 1,159,532	$ -	$ 1,159,532
170 - COMMUNITY DEVELOPMENT	-	12,709,276	-	-	-	12,709,276	-	12,709,276
180 - FINANCE	1,609,843	-	-	-	-	1,609,843	-	1,609,843
220 - HUMAN SERVICES	-	41,943,100	-	-	-	41,943,100	-	41,943,100
260 - CORRECTIONAL HEALTH	-	39,318	-	-	-	39,318	-	39,318
290 - MEDICAL EXAMINER	302,768	-	-	-	-	302,768	-	302,768
300 - PARKS & RECREATION	-	8,525,289	-	-	-	8,525,289	(64,630)	8,460,659
310 - WORKFORCE MGT & DEVELOPMEN	44,700	-	-	-	-	44,700	-	44,700
340 - PUBLIC FIDUCIARY	918,848	-	-	-	-	918,848	-	918,848
350 - EMPLOYEE HEALTH INITIATIVES	-	-	-	-	144,601,554	144,601,554	-	144,601,554
390 - HEALTH CARE PROGRAMS	14,400	7,594,722	-	-	-	7,609,122	-	7,609,122
410 - ENTERPRISE TECHNOLOGY	-	-	-	-	16,557,997	16,557,997	-	16,557,997
440 - PLANNING & DEVELOPMENT	-	13,674,233	-	-	-	13,674,233	-	13,674,233
470 - NON-DEPARTMENTAL	1,105,887,668	356,064,022	14,832,050	178,876,463	-	1,655,660,203	-	1,655,660,203
520 - PUBLIC DEFENDER	67,000	2,589,341	-	-	-	2,656,341	-	2,656,341
540 - LEGAL DEFENDER	2,100	134,794	-	-	-	136,894	-	136,894
550 - LEGAL ADVOCATE	20,000	12,500	-	-	-	32,500	-	32,500
560 - PUBLIC DEFENSE SERVICES	100,000	-	-	-	-	100,000	-	100,000
700 - FACILITIES MANAGEMENT	617,670	-	-	-	-	617,670	-	617,670
710 - COMMUNICATIONS	500	75,000	-	-	-	75,500	-	75,500
730 - MATERIALS MANAGEMENT	217,000	-	-	-	996,885	1,213,885	-	1,213,885
740 - EQUIPMENT SERVICES	-	-	-	-	15,519,000	15,519,000	-	15,519,000
750 - RISK MANAGEMENT	-	-	-	-	36,172,043	36,172,043	-	36,172,043
790 - ANIMAL CARE & CONTROL	-	12,266,834	-	-	-	12,266,834	-	12,266,834
850 - AIR QUALITY	-	22,718,788	-	-	-	22,718,788	-	22,718,788
860 - PUBLIC HEALTH	-	42,781,456	-	-	-	42,781,456	-	42,781,456
880 - ENVIRONMENTAL SERVICES	1,000	20,569,464	-	-	-	20,570,464	-	20,570,464
910 - PUBLIC WORKS	-	169,191,439	-	94,852,944	-	264,044,383	(74,748,984)	189,295,399
SUBTOTAL	$ 1,109,803,497	$ 712,049,108	$ 14,832,050	$ 273,729,407	$ 213,847,479	$ 2,324,261,541	$ (74,813,614)	$ 2,249,447,927
980 - ELIMINATIONS	$ -	$ -	$ -	$ -	$ -	$ -	$ (568,071,413)	$ (568,071,413)
MARICOPA COUNTY	$ 1,172,453,653	$ 844,364,442	$ 14,832,050	$ 273,729,407	$ 213,847,479	$ 2,519,227,031	$ (642,885,027)	$ 1,876,342,004

Consolidated Revenues and Other Sources by Category

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
ALL FUNDS							
TAXES							
0601 - PROPERTY TAXES	$ 392,522,284	$ 425,284,450	$ 425,284,450	$ 425,284,451	$ 458,857,388	$ 33,572,938	7.9%
0605 - TAX PENALTIES & INTEREST	13,158,912	14,550,571	14,550,571	12,202,301	14,500,000	(50,571)	-0.3%
0606 - SALES TAXES	145,389,598	149,823,673	149,823,673	141,027,519	138,206,968	(11,616,705)	-7.8%
SUBTOTAL	$ 551,070,794	$ 589,658,694	$ 589,658,694	$ 578,514,271	$ 611,564,356	$ 21,905,662	3.7%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	$ 37,735,686	$ 43,182,399	$ 45,227,140	$ 37,601,996	$ 43,849,152	$ (1,377,988)	-3.0%
SUBTOTAL	$ 37,735,686	$ 43,182,399	$ 45,227,140	$ 37,601,996	$ 43,849,152	$ (1,377,988)	-3.0%
INTERGOVERNMENTAL							
0615 - GRANTS	$ 139,309,326	$ 126,172,530	$ 136,169,468	$ 118,514,573	$ 125,136,891	$ (11,032,577)	-8.1%
0620 - OTHER INTERGOVERNMENTAL	123,090,970	48,752,733	49,977,607	48,685,535	27,933,003	(22,044,604)	-44.1%
0621 - PAYMENTS IN LIEU OF TAXES	8,233,223	7,953,924	7,953,924	7,153,712	7,661,044	(292,880)	-3.7%
0625 - STATE SHARED SALES TAX	480,411,950	497,453,141	497,453,141	468,401,652	459,033,619	(38,419,522)	-7.7%
0626 - STATE SHARED HIGHWAY USER REV	107,593,116	104,000,000	104,000,000	103,688,527	111,458,984	7,458,984	7.2%
0630 - STATE SHARED VEHICLE LICENSE	153,262,715	152,496,256	152,496,256	150,435,499	147,200,868	(5,295,388)	-3.5%
SUBTOTAL	$ 1,011,901,300	$ 936,828,584	$ 948,050,396	$ 896,879,498	$ 878,424,409	$ (69,625,987)	-7.3%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	$ -	$ 61,532,014	$ 64,691,755	$ 68,029,514	$ 114,752,760	$ 50,061,005	77.4%
0635 - OTHER CHARGES FOR SERVICES	87,177,219	111,769,957	112,295,565	112,026,471	127,680,285	15,384,720	13.7%
0636 - INTERNAL SERVICE CHARGES	7,025,935	-	52,074	636,895	636,895	584,821	1123.1%
0638 - PATIENT SERVICES REVENUE	935,187	966,763	966,763	970,745	970,745	3,982	0.4%
SUBTOTAL	$ 95,138,341	$ 174,268,734	$ 178,006,157	$ 181,663,625	$ 243,816,030	$ 65,809,873	37.0%
FINES & FOREFEITS							
0637 - FINES & FORFEITS	$ 31,062,158	$ 27,348,290	$ 28,348,290	$ 31,537,568	$ 32,410,860	$ 4,062,570	14.3%
SUBTOTAL	$ 31,062,158	$ 27,348,290	$ 28,348,290	$ 31,537,568	$ 32,410,860	$ 4,062,570	14.3%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	$ 52,613,436	$ 21,381,648	$ 21,381,648	$ 46,989,796	$ 25,702,859	$ 4,321,211	20.2%
0650 - MISCELLANEOUS REVENUE	35,322,068	37,325,146	34,984,496	23,658,068	40,174,338	5,189,842	14.8%
SUBTOTAL	$ 87,935,504	$ 58,706,794	$ 56,366,144	$ 70,647,864	$ 65,877,197	$ 9,511,053	16.9%
ALL REVENUES	$ 1,814,843,783	$ 1,829,993,495	$ 1,845,656,821	$ 1,796,844,822	$ 1,875,942,004	$ 30,285,183	1.6%
OTHER FINANCING SOURCES							
0651 - GAIN ON FIXED ASSETS	$ 344,270	$ 900,000	$ 900,000	$ 499,999	$ 400,000	$ (500,000)	-55.6%
0652 - PROCEEEDS FROM FINANCING	142,536,088	120,710,156	120,710,156	40,234,628	-	(120,710,156)	-100.0%
0680 - TRANSFERS IN	77,097,666	-	-	-	-	-	
ALL OTHER FINANCING SOURCES	$ 219,978,024	$ 121,610,156	$ 121,610,156	$ 40,734,627	$ 400,000	$ (121,210,156)	-99.7%
TOTAL SOURCES	$ 2,034,821,807	$ 1,951,603,651	$ 1,967,266,977	$ 1,837,579,449	$ 1,876,342,004	$ (90,924,973)	-4.6%

Consolidated Revenues and Other Sources by Category (Continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
GENERAL FUND							
TAXES							
0601 - PROPERTY TAXES	$ 392,522,283	$ 425,284,450	$ 425,284,450	$ 425,284,451	$ 458,857,388	$ 33,572,938	7.9%
0605 - TAX PENALTIES & INTEREST	13,158,912	14,550,571	14,550,571	12,202,301	14,500,000	(50,571)	-0.3%
SUBTOTAL	$ 405,681,195	$ 439,835,021	$ 439,835,021	$ 437,486,752	$ 473,357,388	$ 33,522,367	7.6%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	$ 2,510,840	$ 2,156,000	$ 2,156,063	$ 1,727,878	$ 1,923,641	$ (232,422)	-10.8%
SUBTOTAL	$ 2,510,840	$ 2,156,000	$ 2,156,063	$ 1,727,878	$ 1,923,641	$ (232,422)	-10.8%
INTERGOVERNMENTAL							
0615 - GRANTS	$ -	$ -	$ 85,000	$ 180,000	$ -	$ (85,000)	-100.0%
0620 - OTHER INTERGOVERNMENTAL	20,346,780	4,465,841	4,405,339	5,239,883	5,307,848	902,509	20.5%
0621 - PAYMENTS IN LIEU OF TAXES	8,233,223	7,953,924	7,953,924	7,153,712	7,661,044	(292,880)	-3.7%
0625 - STATE SHARED SALES TAX	480,411,950	497,453,141	497,453,141	468,401,652	459,033,619	(38,419,522)	-7.7%
0626 - STATE SHARED HIGHWAY USER REV	-	-	-	-	-	-	
0630 - STATE SHARED VEHICLE LICENSE	143,543,616	143,247,168	143,247,168	140,672,743	137,859,289	(5,387,879)	-3.8%
SUBTOTAL	$ 652,535,569	$ 653,120,074	$ 653,144,572	$ 621,647,990	$ 609,861,800	$ (43,282,772)	-6.6%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	$ -	$ 13,508,317	$ 15,569,538	$ 15,749,404	$ 13,731,038	$ (1,838,500)	-11.8%
0635 - OTHER CHARGES FOR SERVICES	26,478,756	25,844,692	25,845,071	23,663,496	25,175,329	(669,742)	-2.6%
0636 - INTERNAL SERVICE CHARGES	5,233,097	4,354,799	4,354,799	4,674,480	4,674,480	319,681	7.3%
0638 - PATIENT SERVICES REVENUE	7,274	7,200	7,200	6,730	6,730	(470)	-6.5%
SUBTOTAL	$ 31,719,127	$ 43,715,008	$ 45,776,608	$ 44,094,110	$ 42,781,345	$ (2,995,263)	-6.5%
FINES & FOREFEITS							
0637 - FINES & FORFEITS	$ 18,244,455	$ 16,433,137	$ 16,433,137	$ 17,426,500	$ 16,669,467	$ 236,330	1.4%
SUBTOTAL	$ 18,244,455	$ 16,433,137	$ 16,433,137	$ 17,426,500	$ 16,669,467	$ 236,330	1.4%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	$ 31,648,635	$ 12,000,000	$ 12,000,000	$ 20,977,964	$ 12,000,000	$ -	0.0%
0650 - MISCELLANEOUS REVENUE	8,171,746	2,883,415	3,383,498	4,864,372	4,613,267	1,229,769	36.3%
SUBTOTAL	$ 39,820,381	$ 14,883,415	$ 15,383,498	$ 25,842,336	$ 16,613,267	$ 1,229,769	8.0%
ALL REVENUES	$ 1,150,511,567	$ 1,170,142,655	$ 1,172,728,899	$ 1,148,225,566	$ 1,161,206,908	$ (11,521,991)	-1.0%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	$ 87,455,945	$ 6,838,417	$ 6,862,467	$ 9,862,467	$ 11,246,745	$ 4,384,278	63.9%
ALL OTHER FINANCING SOURCES	$ 87,455,945	$ 6,838,417	$ 6,862,467	$ 9,862,467	$ 11,246,745	$ 4,384,278	63.9%
TOTAL SOURCES	$ 1,237,967,512	$ 1,176,981,072	$ 1,179,591,366	$ 1,158,088,033	$ 1,172,453,653	$ (7,137,713)	-0.6%

Consolidated Revenues and Other Sources by Category (Continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
SPECIAL REVENUE							
TAXES							
0606 - SALES TAXES	$ 145,389,598	$ 149,823,673	$ 149,823,673	$ 141,027,519	$ 138,206,968	$ (11,616,705)	-7.8%
SUBTOTAL	$ 145,389,598	$ 149,823,673	$ 149,823,673	$ 141,027,519	$ 138,206,968	$ (11,616,705)	-7.8%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	$ 35,224,846	$ 41,026,399	$ 43,071,077	$ 35,874,118	$ 41,925,511	$ (1,145,566)	-2.7%
SUBTOTAL	$ 35,224,846	$ 41,026,399	$ 43,071,077	$ 35,874,118	$ 41,925,511	$ (1,145,566)	-2.7%
INTERGOVERNMENTAL							
0615 - GRANTS	$ 139,309,326	$ 126,172,530	$ 136,084,468	$ 118,334,573	$ 125,136,891	$ (10,947,577)	-8.0%
0620 - OTHER INTERGOVERNMENTAL	52,079,971	21,882,024	23,167,400	21,397,775	22,625,155	(542,245)	-2.3%
0626 - STATE SHARED HIGHWAY USER REV	107,593,116	104,000,000	104,000,000	103,688,527	111,458,984	7,458,984	7.2%
0630 - STATE SHARED VEHICLE LICENSE	9,719,099	9,249,088	9,249,088	9,762,756	9,341,579	92,491	1.0%
SUBTOTAL	$ 308,701,512	$ 261,303,642	$ 272,500,956	$ 253,183,631	$ 268,562,609	$ (3,938,347)	-1.4%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	$ -	$ 30,842,154	$ 31,505,279	$ 35,922,401	$ 71,048,065	$ 39,542,786	125.5%
0635 - OTHER CHARGES FOR SERVICES	54,898,163	56,659,923	57,185,152	53,129,874	61,939,995	4,754,843	8.3%
0638 - PATIENT SERVICES REVENUE	927,913	959,563	959,563	964,015	964,015	4,452	0.5%
SUBTOTAL	$ 55,826,076	$ 88,461,640	$ 89,649,994	$ 90,016,290	$ 134,356,645	$ 44,706,651	49.9%
FINES & FOREFEITS							
0637 - FINES & FORFEITS	$ 12,817,703	$ 10,915,153	$ 11,915,153	$ 14,111,068	$ 15,741,393	$ 3,826,240	32.1%
SUBTOTAL	$ 12,817,703	$ 10,915,153	$ 11,915,153	$ 14,111,068	$ 15,741,393	$ 3,826,240	32.1%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	$ 15,781,239	$ 7,007,290	$ 7,007,290	$ 15,239,935	$ 12,064,335	$ 5,057,045	72.2%
0650 - MISCELLANEOUS REVENUE	20,206,547	33,511,666	30,375,933	17,549,645	35,544,686	5,168,753	17.0%
SUBTOTAL	$ 35,987,786	$ 40,518,956	$ 37,383,223	$ 32,789,580	$ 47,609,021	$ 10,225,798	27.4%
ALL REVENUES	$ 593,947,521	$ 592,049,463	$ 604,344,076	$ 567,002,206	$ 646,402,147	$ 42,058,071	7.0%
OTHER FINANCING SOURCES							
0651 - GAIN ON FIXED ASSETS	$ 344,270	$ 900,000	$ 900,000	$ 499,999	$ 400,000	$ (500,000)	-55.6%
0680 - TRANSFERS IN	164,069,663	166,048,344	166,048,344	166,033,588	197,562,295	31,513,951	19.0%
ALL OTHER FINANCING SOURCES	$ 164,413,933	$ 166,948,344	$ 166,948,344	$ 166,533,587	$ 197,962,295	$ 31,013,951	18.6%
TOTAL SOURCES	$ 758,361,454	$ 758,997,807	$ 771,292,420	$ 733,535,793	$ 844,364,442	$ 73,072,022	9.5%

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
DEBT SERVICE							
TAXES							
0601 - PROPERTY TAXES	$ 1	$ -	$ -	$ -	$ -	$ -	
SUBTOTAL	$ 1	$ -	$ -	$ -	$ -	$ -	
INTERGOVERNMENTAL							
0620 - OTHER INTERGOVERNMENTAL	$ 3,346,367	$ -	$ -	$ -	$ -	$ -	
SUBTOTAL	$ 3,346,367	$ -	$ -	$ -	$ -	$ -	
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	$ -	$ 2,970,149	$ 2,970,149	$ 3,301,071	$ 2,663,869	$ (306,280)	-10.3%
SUBTOTAL	$ -	$ 2,970,149	$ 2,970,149	$ 3,301,071	$ 2,663,869	$ (306,280)	-10.3%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	$ 1,211,042	$ 1,074,358	$ 1,074,358	$ 1,122,039	$ 638,524	$ (435,834)	-40.6%
0650 - MISCELLANEOUS REVENUE	-	887,400	887,400	295,800	-	(887,400)	-100.0%
SUBTOTAL	$ 1,211,042	$ 1,961,758	$ 1,961,758	$ 1,417,839	$ 638,524	$ (1,323,234)	-67.5%
ALL REVENUES	$ 4,557,410	$ 4,931,907	$ 4,931,907	$ 4,718,910	$ 3,302,393	$ (1,629,514)	-33.0%
OTHER FINANCING SOURCES							
0652 - PROCEEEDS FROM FINANCING	$ 33,813,842	$ -	$ -	$ -	$ -	$ -	
0680 - TRANSFERS IN	76,831,405	17,004,599	17,004,599	16,941,393	11,529,657	(5,474,942)	-32.2%
ALL OTHER FINANCING SOURCES	$ 110,645,247	$ 17,004,599	$ 17,004,599	$ 16,941,393	$ 11,529,657	$ (5,474,942)	-32.2%
TOTAL SOURCES	$ 115,202,657	$ 21,936,506	$ 21,936,506	$ 21,660,303	$ 14,832,050	$ (7,104,456)	-32.4%

Consolidated Revenues and Other Sources by Category (Continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
CAPITAL PROJECTS							
INTERGOVERNMENTAL							
0620 - OTHER INTERGOVERNMENTAL	$ 39,089,704	$ 22,404,868	$ 22,404,868	$ 22,047,877	$ -	$ (22,404,868)	-100.0%
SUBTOTAL	$ 39,089,704	$ 22,404,868	$ 22,404,868	$ 22,047,877	$ -	$ (22,404,868)	-100.0%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	$ -	$ -	$ 435,395	$ 5,606,255	$ 20,103,960	$ 19,668,565	4517.4%
SUBTOTAL	$ -	$ -	$ 435,395	$ 5,606,255	$ 20,103,960	$ 19,668,565	4517.4%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	$ 643,630	$ -	$ -	$ 6,589,514	$ -	$ -	
0650 - MISCELLANEOUS REVENUE	6,483,625	-	295,000	652,814	-	(295,000)	-100.0%
SUBTOTAL	$ 7,127,255	$ -	$ 295,000	$ 7,242,328	$ -	$ (295,000)	-100.0%
ALL REVENUES	$ 46,216,959	$ 22,404,868	$ 23,135,263	$ 34,896,460	$ 20,103,960	$ (3,031,303)	-13.1%
OTHER FINANCING SOURCES							
0652 - PROCEEEDS FROM FINANCING	$ 108,722,246	$ 120,710,156	$ 120,710,156	$ 40,236,716	$ -	$ (120,710,156)	-100.0%
0680 - TRANSFERS IN	412,588,929	132,249,964	139,983,390	138,383,390	253,625,447	113,642,057	81.2%
ALL OTHER FINANCING SOURCES	$ 521,311,175	$ 252,960,120	$ 260,693,546	$ 178,620,106	$ 253,625,447	$ (7,068,099)	-2.7%
TOTAL SOURCES	$ 567,528,134	$ 275,364,988	$ 283,828,809	$ 213,516,566	$ 273,729,407	$ (10,099,402)	-3.6%

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
INTERNAL SERVICE							
INTERGOVERNMENTAL							
0620 - OTHER INTERGOVERNMENTAL	$ 8,228,148	$ -	$ -	$ -	$ -	$ -	
SUBTOTAL	$ 8,228,148	$ -	$ -	$ -	$ -	$ -	
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	$ -	$ 14,211,394	$ 14,211,394	$ 7,450,383	$ 7,205,828	$ (7,005,566)	-49.3%
0635 - OTHER CHARGES FOR SERVICES	5,800,300	29,265,342	29,265,342	35,233,101	40,564,961	11,299,619	38.6%
0636 - INTERNAL SERVICE CHARGES	72,291,296	159,012,092	159,064,166	155,544,683	155,544,683	(3,519,483)	-2.2%
SUBTOTAL	$ 78,091,596	$ 202,488,828	$ 202,540,902	$ 198,228,167	$ 212,831,094	$ 10,290,192	5.1%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	$ 3,328,890	$ 1,300,000	$ 1,300,000	$ 3,060,344	$ 1,000,000	$ (300,000)	-23.1%
0650 - MISCELLANEOUS REVENUE	460,150	42,665	42,665	295,437	16,385	(26,280)	-61.6%
SUBTOTAL	$ 3,789,040	$ 1,342,665	$ 1,342,665	$ 3,355,781	$ 1,016,385	$ (326,280)	-24.3%
ALL REVENUES	$ 90,108,784	$ 203,831,493	$ 203,883,567	$ 201,583,948	$ 213,847,479	$ 9,963,912	4.9%
OTHER FINANCING SOURCES							
0652 - PROCEEEDS FROM FINANCING	$ -	$ -	$ -	$ (2,088)	$ -	$ -	
0680 - TRANSFERS IN	5,431	-	-	-	-	-	
ALL OTHER FINANCING SOURCES	$ 5,431	$ -	$ -	$ (2,088)	$ -	$ -	
TOTAL SOURCES	$ 90,114,215	$ 203,831,493	$ 203,883,567	$ 201,581,860	$ 213,847,479	$ 9,963,912	4.9%

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
ELIMINATIONS							
CHARGES FOR SERVICE							
0636 - INTERNAL SERVICE CHARGES	$ (70,498,458)	$ (163,366,891)	$ (163,366,891)	$ (159,582,268)	$ (159,582,268)	$ 3,784,623	-2.3%
0638 - PATIENT SERVICES REVENUE	-	-	-	-	-	-	
SUBTOTAL	$ (70,498,458)	$ (163,366,891)	$ (163,366,891)	$ (159,582,268)	$ (168,920,883)	$ (5,553,992)	3.4%
ALL REVENUES	$ (70,498,458)	$ (163,366,891)	$ (163,366,891)	$ (159,582,268)	$ (168,920,883)	$ (5,553,992)	3.4%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	$ (663,853,707)	$ (322,141,324)	$ (329,898,800)	$ (331,220,838)	$ (473,964,144)	$ (144,065,344)	43.7%
ALL OTHER FINANCING SOURCES	$ (663,853,707)	$ (322,141,324)	$ (329,898,800)	$ (331,220,838)	$ (473,964,144)	$ (144,065,344)	43.7%
TOTAL SOURCES	$ (734,352,165)	$ (485,508,215)	$ (493,265,691)	$ (490,803,106)	$ (642,885,027)	$ (149,619,336)	30.3%

Revenue Sources and Variance Commentary

Maricopa County collects revenues within the following general categories:

- Taxes
- Licenses & Permits
- Intergovernmental Revenues
- Charges for Services
- Fines & Forfeits
- Miscellaneous
- Other Financing Sources

Basis for Estimating Revenue

According to the *Budgeting for Results Budget Policy Guidelines* (see *Attachments* section), revenues are estimated conservatively for budgetary purposes, because it is preferable to err by under-estimating revenues than by over-estimating them. For major tax-based revenues, economic forecasting models are applied. The following sections describe the major revenue sources for the County, as well as the estimated collections for FY 2008-09.

Taxes

Property Taxes

Property taxes are imposed on both real and personal property. Primary property taxes finance the County's general operations through its General Fund. Prior to FY 2004-05, the County also assessed a secondary tax to finance repayment of outstanding voter-approved General Obligation bonds. These bonds were fully repaid at the end of FY 2003-04. The table on the next page contains information on historical property tax levies.

The Board of Supervisors must adopt the property tax levies for all taxing jurisdictions within the County on or before the third Monday in August for the fiscal year that begins on the previous July 1. Property taxes are paid in arrears in two installments, due November 1 and May 1.

Growth in both the tax base and tax levy for primary property tax purposes is limited constitutionally. If the primary property tax levy is at the limit (as it has been for Maricopa County since FY 2005-06), it may increase by only 2% per year on property taxed in the prior year.

The following schedule lists the overall primary net assessed values and tax rates for the last ten fiscal years, plus the assessed values and the preliminary tax rates for FY 2008-09.

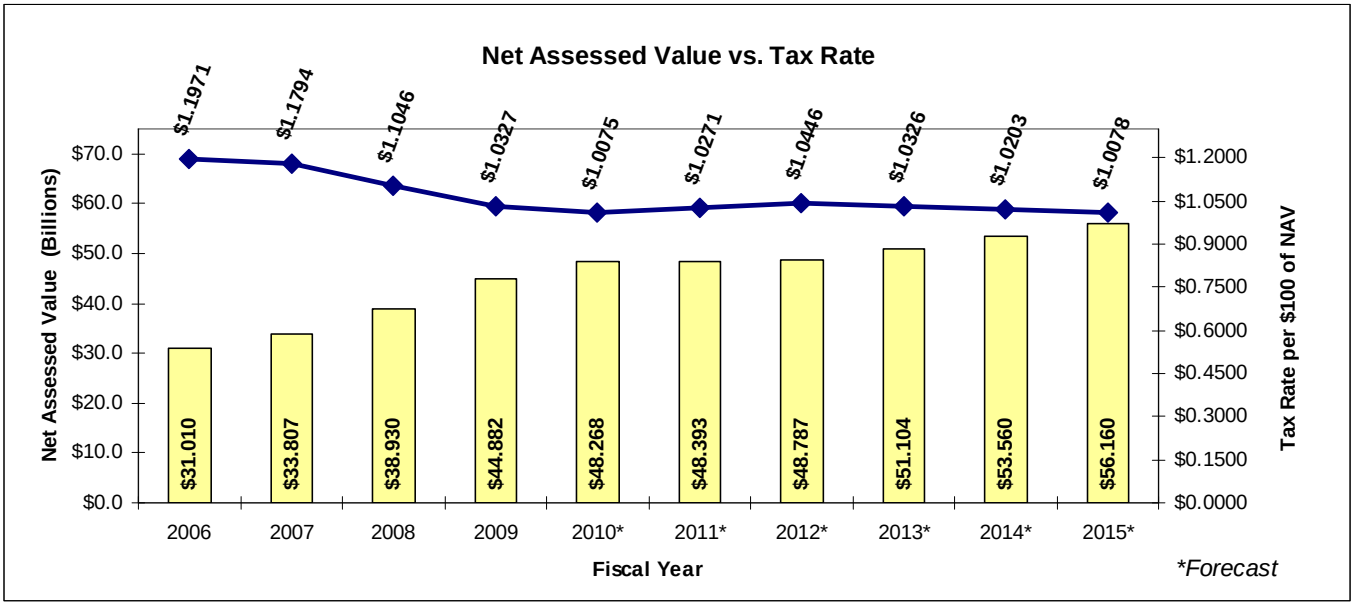
Property Tax Levy			
Fiscal Year	Primary General Fund	Secondary Debt Service	Total
1998-99	$183,750,071	$ 22,058,679	**$205,808,750**
1999-00	207,540,697	20,264,361	**227,805,058**
2000-01	225,396,514	24,037,880	**249,434,394**
2001-02	252,676,223	20,071,906	**272,748,129**
2002-03	277,949,612	19,565,638	**297,515,250**
2003-04	308,122,580	19,234,591	**327,357,171**
2004-05	339,882,099	-	**339,882,099**
2005-06	371,224,118	-	**371,224,118**
2006-07	398,725,245	-	**398,725,245**
2007-08	430,023,735	-	**430,023,735**
2008-09	463,492,311	-	**463,492,311**

Note: Excludes Payments in Lieu of Taxes

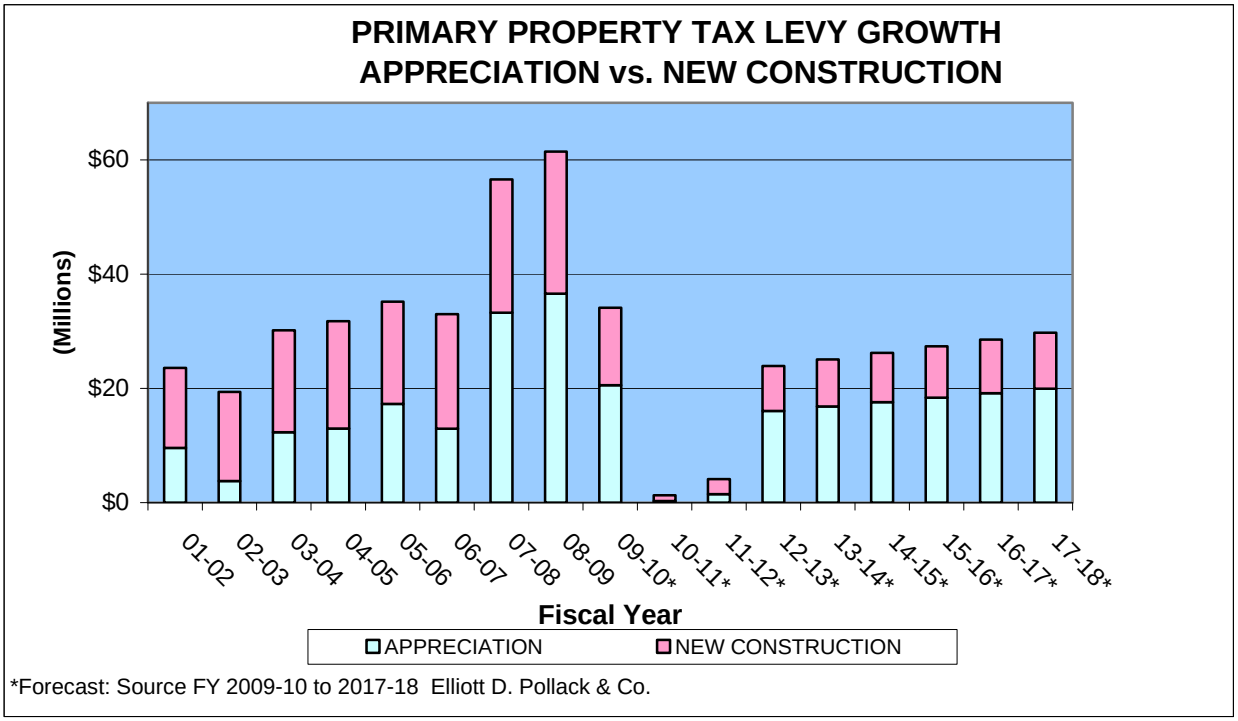
Net Assessed Values and Tax Rates					
	Primary		Secondary		
Fiscal Year	Net Assessed Value (Thousands)	Primary Tax Rate (per $100 N.A.V.)	Net Assessed Value (Thousands)	Debt Service Tax Rate (per $100 N.A.V.)	Combined Rate
1998-99	$ 16,017,265	$ 1.1472	$ 16,813,017	$ 0.1312	$ 1.2784
1999-00	17,463,875	1.1884	18,676,830	0.1085	1.2969
2000-01	19,362,298	1.1641	20,877,716	0.1152	1.2793
2001-02	21,355,326	1.1832	22,913,134	0.0876	1.2708
2002-03	22,955,865	1.2108	24,457,047	0.0800	1.2908
2003-04	25,447,851	1.2108	27,477,988	0.0700	1.2808
2004-05	28,070,870	1.2108	30,066,987	-	1.2108
2005-06	31,010,284	1.1971	33,197,218	-	1.1971
2006-07	33,807,465	1.1794	36,294,693	-	1.1794
2007-08	38,930,267	1.1046	49,534,573	-	1.1046
2008-09	44,881,603	1.0327	58,303,635	-	1.0327

The FY 2008-09 preliminary primary property tax rate for Maricopa County is anticipated to be reduced to $1.0327 per $100 net assessed value as a result of the constitutional levy limit.

The chart below illustrates that as assessed values plateau over the next three years due to the housing market crisis, the constitutionally allowable tax rate is forecasted to remain relatively flat. As the housing market rebounds and values begin growing again, the tax rate will naturally decline.



The effects of the housing market crisis on County property tax revenue will lag the market trends due to the retrospective nature of property value assessments, as shown in the graph below. Appreciation will account for approximately 60% of the increase to the FY 2008-09 levy. This is in sharp contrast to the growth patterns of five to seven years ago, which were much more heavily influenced by new construction. Levy growth is expected to decline substantially in FY 2009-10 and be near zero in FY 2011-12. Recovery is not expected until FY 2012-13.



*Forecast: Source FY 2009-10 to 2017-18 Elliott D. Pollack & Co.

The FY 2008-09 primary property tax levy (excluding Salt River Project) is $463,492,311, an increase of $33,468,576 (7.78%) from the FY 2007-08 adopted primary levy. Property tax revenue is budgeted in FY 2008-09 based on prior years' collection trends in relation to the adopted levy. As reflected in the chart below, the FY 2008-09 property tax revenue is based on a 99% collection rate.

Property Tax Collection Analysis
Maricopa County Primary

Levy Amount	Estimated Collections	Collection Rate
$ 463,492,311	$ 458,857,388	99%

For further information, refer to the "Comparative Tax Data" schedule, as well as the Levy Limit and Truth in Taxation comparisons.

Tax Penalties & Interest

The County Treasurer collects penalties and interest on repayment of delinquent property taxes, and proceeds are deposited in the General Fund. Collections fluctuate and are difficult to accurately forecast, so it is prudent to budget this revenue conservatively. The FY 2008-09 budget is a conservative estimate based on current interest rates and historical trends.

Jail Excise Tax

The County levies a jail excise tax that is collected by the State of Arizona and transmitted to the County Treasurer monthly. The only special sales tax in Maricopa County at this time is Jail Excise Tax.

In November 1998, Maricopa County voters approved a new Jail Excise Tax to fund construction and operation of adult and juvenile detention facilities. Tax authority began in January 1999 and was to expire after nine years or collections of $900 million. The $900 million was reached in FY 2006-07. In November 2002, Maricopa County voters approved an extension of the Jail Excise Tax for an additional twenty years after the expiration of the original tax. Despite annual growth of 16% as recently as FY 2005-06, local tax revenues have been seriously affected by the national economic slowdown. FY 2007-08 Jail Excise Tax revenues are forecasted at 3% below the prior year's collections. This trend is expected to continue in FY 2008-09 and, as a result, the revenue forecast has been lowered to just over the FY 2005-06 level. Jail Excise Tax revenue is budgeted based on the pessimistic forecast.

Jail Excise Tax

Fiscal Year	Amount Collected
1998-99	$41,477,224
1999-00	91,984,716
2000-01	97,752,375
2001-02	98,029,348
2002-03	98,932,138
2003-04	107,441,209
2004-05	119,143,064
2005-06	137,876,660
2006-07	145,389,597
2007-08 *	141,027,519
2008-09 **	138,206,968

* Forecast
** Budget

Jail Excise Tax Forecasts

Fiscal Year	Pessimistic Scenario Annual Collections	Pessimistic Scenario % Chg.	Most Likely Scenario Annual Collections	Most Likely Scenario % Chg.
2008-09	$ 138,206,968	-3.0%	$ 141,056,597	-3.0%
2009-10	140,971,108	2.0%	145,288,294	3.0%
2010-11	148,019,663	5.0%	152,552,709	5.0%
2011-12	155,420,646	5.0%	163,536,504	7.2%
2012-13	163,191,679	5.0%	175,311,133	7.2%

Source: Elliott D. Pollack & Co.

Licenses and Permits

Maricopa County collects revenue from a variety of licenses and permits that are issued through various County departments. Rates for licenses and permits are approved by the Board of Supervisors, unless otherwise set forth in State statutes. The revenue generated from licenses and permits is generally used to offset the cost of issuance. Examples of licenses and permits include building permits, marriage licenses, dog licenses, and environmental health permits. Listed in the chart to the right are the actual license and permit revenues recorded for the last nine fiscal years, along with forecasted collections for FY 2007-08 and estimated revenues for FY 2008-09.

Licenses & Permits Revenues

Fiscal Year	General Fund	Special Revenue Fund	Total
1998-99	$ 2,839,905	$ 13,641,882	$ 16,481,787
1999-00	271,025	21,014,930	21,285,955
2000-01	501,811	22,004,141	22,505,952
2001-02	415,821	23,930,149	24,345,970
2002-03	52,000	26,381,649	26,433,649
2003-04	1,306,694	28,322,351	29,629,045
2004-05	1,494,043	30,955,888	32,449,930
2005-06	2,349,225	36,276,380	38,625,605
2006-07	2,510,839	35,224,839	37,735,678
2007-08*	1,727,878	35,874,118	37,601,996
2008-09**	1,923,641	41,925,511	43,849,152

* Forecast
** Budget

Licenses and Permits
General Fund

Department	FY 2007-08 Budget	FY 2008-09 Budget	Description
Non-Departmental	$ 50,000	$ 50,000	Liquor Licenses
Non-Departmental	1,700,000	1,458,981	Cable Television Franchise Fees
Clerk of Superior Court	340,000	348,660	Marriage Licenses
Sheriff	66,063	66,000	Pawnshop & Peddler's Licenses
Total	**$ 2,156,063**	**$ 1,923,641**	

General Fund license and permit revenues, shown in detail to the left, include license fees paid by cable television companies for operation in unincorporated areas which are being aggressively developed.

Special Revenue Licenses and Permits are expected to grow by approximately 17% in FY 2009, due primarily to increases in Air

Quality charges. The additional license and permit revenue will offset substantial increases in expenditures related to increased efforts to meet EPA requirements.

Intergovernmental Revenues

Intergovernmental revenues are received by the County from other government or public entities, and include payments in lieu of taxes, state shared revenues, grants, and certain payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities, and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended.

Listed below are the actual intergovernmental and grant revenues recorded for the last nine fiscal years, forecasted collections for FY 2007-08, and the amounts budgeted for FY 2008-09.

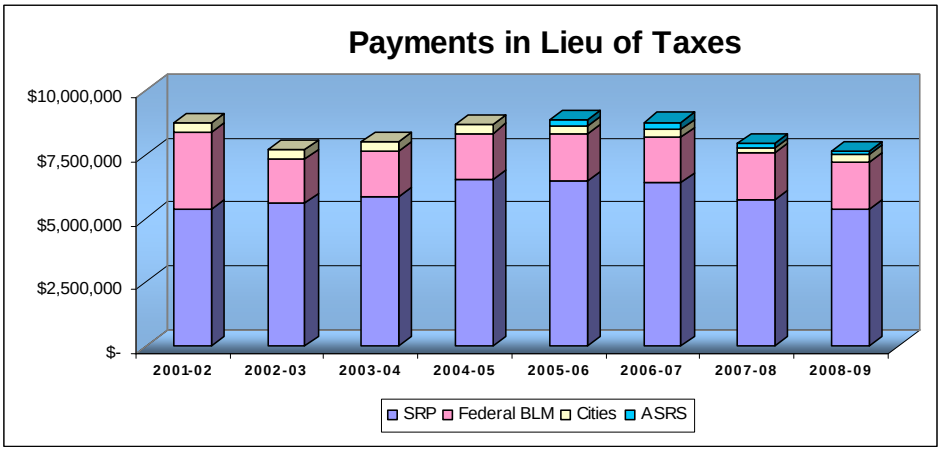
Intergovernmental Revenues

Fiscal Year	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Capital Projects Funds	Debt Service	Total
1998-99	$ 380,989,403	$ 218,432,298	$ -	$ -	$ 1,335,329	$ -	$ 600,757,030
1999-00	402,400,291	304,279,055	-	-	859,370	-	707,538,716
2000-01	421,036,415	261,793,910	8,093,439	34,434	278,259	-	691,236,457
2001-02	439,548,553	270,074,384	93,391,643	873,340	12,784,358	399,224	817,071,502
2002-03	486,655,500	257,064,915	3,062,855	1,118,844	7,320,885	339,376	755,562,375
2003-04	489,807,845	259,928,320	5,302,492	1,215,513	9,384,689	339,376	765,978,235
2004-05	626,232,433	250,103,881	-	9,647,024	8,820,531	2,036,360	896,840,230
2005-06	694,985,741	285,620,779	284,611	13,365,808	8,847,363	1,395,932	1,004,500,234
2006-07	652,535,569	308,701,512	-	8,228,148	39,089,704	3,346,367	1,011,901,300
2007-08*	621,647,990	253,183,631	-	-	22,047,877	-	896,879,498
2008-09**	609,861,800	268,562,609	-	-	-	-	878,424,409

*Forecast
** Budget

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP), the Federal Government, the Arizona State Retirement System (ASRS), and from municipalities. SRP estimates their net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates. The graph to the right identifies the amounts by payer. Please refer to the Comparative Tax Data schedule for additional information on the SRP Payments in Lieu of Taxes.



State Shared Sales Taxes

Maricopa County does not have legal authority to levy a general-purpose sales tax. However, the County does receive a portion of the State of Arizona's Transaction Privilege Tax collections, which are deposited in the General Fund. The State collects Transaction Privilege Taxes on 30 types of business activities, at rates ranging from .516 to 6.05 percent. A portion of each of these taxes, ranging from 0 to 80 percent, is allocated to a pool for distribution to the cities, counties and state. Of this distribution base, 40.51 percent is allocated to Arizona counties based on the larger of two different distribution base calculations: a) 50% based on point of sale + 50%

State Shared Sales Tax		
Fiscal Year	General Fund	Growth Rate
1998-99	$ 279,386,536	8.4%
1999-00	309,009,200	10.6%
2000-01	322,429,593	4.3%
2001-02	325,728,202	1.0%
2002-03	330,260,143	1.4%
2003-04	357,526,559	8.3%
2004-05	397,712,843	11.2%
2005-06	457,785,985	15.1%
2006-07	480,411,951	4.9%
2007-08*	468,401,652	-2.5%
2008-09**	459,033,619	-2.0%

* Forecast
** Budget

based on assessed valuation; or b) 50% based on point of sale + 50% based on population. Counties also receive a portion of an additional 2.43 percent of the distribution base of receipts, distributed using a 50% point of sale + 50% population basis method.Listed to the left are the actual State Shared Sales Tax collections for the last nine fiscal years, forecasted totals for FY 2007-08 plus the budget for FY 2008-09. As discussed above in regard to Jail Excise Tax collections, State Shared Sales Tax collection growth slowed substantially in FY 2006-07, and actual collections are expected decline year-over-year in fiscal years 2007-08 and 2008-09. Full recovery is not expected until FY 2010-11 (see table below). The declining revenues currently being experienced are attributable to two primary factors: 1) prior to FY 2006-07 consumer spending was driven to record-high levels by unusually high capital gains and construction sales tax, both of which are transitory in nature. Beginning in FY 2006-07, this trend reversed, causing sales tax growth to slow considerably. 2) the weak state of the economy, which many economists are calling a recession (see Econometric and Demographic Trends section of the Transmittal Letter for further discussion on the current state of the economy).

State Shared Sales Taxes are budgeted for the upcoming fiscal year at the "pessimistic" forecast scenario of -2.5% growth over FY 2007-08, resulting in a $9.4 million reduction in revenue.

State Shared Sales Tax Forecast

Fiscal Year	Pessimistic Scenario Annual Collections	% Chg.	Most Likely Scenario Annual Collections	% Chg.
2008-09	$ 459,033,619	-2.5%	$ 470,803,712	-2.0%
2009-10	468,214,291	2.0%	484,927,823	3.0%
2010-11	491,625,006	5.0%	509,174,214	5.0%
2011-12	516,206,256	5.0%	545,834,758	7.2%
2012-13	542,016,569	5.0%	585,134,860	7.2%

Source: Elliott D. Pollack & Company

State Shared Vehicle License Taxes

The State of Arizona levies Vehicle License Taxes (VLT) annually on all vehicles, based upon their estimated value. The Vehicle License Tax is essentially a personal property tax on cars and trucks. VLT is paid as part of the annual auto license renewal process, billed and payable during the month in which the vehicle was first registered. VLT rates are applied to a vehicle's depreciated value and as a result, revenue growth depends greatly on the volume of new car sales. VLT revenue is shared with counties and cities, and a portion is also deposited in the Highway User Revenue Fund (HURF), which is also shared with local governments. The table to the right shows actual and forecasted vehicle license tax collections from FY 1998-99 to FY 2008-09.

State Shared Vehicle License Tax		
Fiscal Year	General Fund	Growth Rate
1998-99	$ 81,053,747	20.7%
1999-00	88,147,523	8.8%
2000-01	93,389,137	5.9%
2001-02	99,372,045	6.4%
2002-03	138,003,052	38.9%
2003-04	116,054,332	-15.9%
2004-05	122,637,827	5.7%
2005-06	138,003,052	18.9%
2006-07	143,543,616	4.0%
2007-08*	140,672,743	-2.0%
2008-09**	137,859,289	-2.0%

* Forecast
** Budget

FY 2007-08 VLT collections have been lower than FY 2006-07. The trend of negative growth is expected to continue through FY 2008-09, based on the pessimistic forecast. Revenues are not expected to rebound until FY 2009-10, as shown in the following table.

State Shared Vehicle License Tax Forecast (General Fund)

	Pessimistic Scenario		Most Likely Scenario	
Fiscal Year	Annual Collections	% Chg.	Annual Collections	% Chg.
2008-09	$ 137,859,289	-2.0%	$ 144,979,052	1.0%
2009-10	144,752,253	5.0%	153,677,795	6.0%
2010-11	150,542,344	4.0%	164,435,241	7.0%
2011-12	156,564,037	4.0%	175,945,708	7.0%
2012-13	162,826,599	4.0%	188,261,908	7.0%

Source: Elliott D. Pollack & Co.

State Shared Highway User Revenues

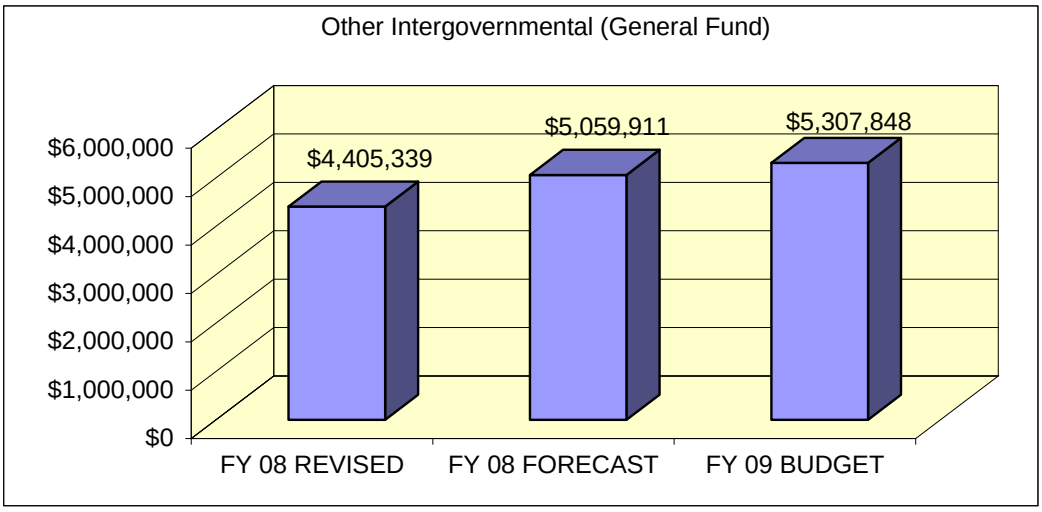
The State of Arizona collects highway user revenue, principally from a $0.18 per gallon tax on the motor fuel sold within the state. The primary purpose of highway user revenue is to fund construction and maintenance of streets and highways. The State distributes these highway user funds in approximately the following proportions: 50 percent to the State Highway Fund, 30 percent to cities and towns and 20 percent to counties. The highway user revenues distributed to the counties are allocated based upon fuel sales and estimated consumption as well as population. Maricopa County highway user revenue funds (HURF) are deposited in the Transportation Operations Fund. Listed to the right are the actual collections of the highway user revenues for the last nine fiscal years, forecasted totals for FY 2007-08, and the budget for FY 2008-09.

Fiscal Year	State Shared Highway User Revenues	Growth Rate
1998-99	$ 72,392,313	7.4%
1999-00	77,317,632	6.8%
2000-01	78,243,269	1.2%
2001-02	78,285,212	0.1%
2002-03	82,153,375	4.9%
2003-04	86,598,735	5.4%
2004-05	90,566,135	4.6%
2005-06	96,972,512	7.1%
2006-07	107,593,116	11.0%
2007-08*	103,688,527	-3.6%
2008-09**	111,458,984	7.5%

* Forecast
** Budget

Other Intergovernmental Revenue

Other Intergovernmental Revenues include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGA's) with the County. The following chart shows overall revenue activity for the General Fund.



Detail of General Fund Other Intergovernmental Revenue is shown in the table below. Revenue is projected to increase by over $900,000 (20%) in FY 2008-09 from the FY 2007-08 Revised budget due primarily to revenues associated with the primary and general elections.

Other Intergovernmental Revenue
General Fund

Department	FY 2007-08 Budget	FY 2008-09 Budget	Description
Contract Counsel	$ 419,900	$ 100,000	State Grand Jury Reimbursements
County Attorney	529,076	529,076	Legal services to Housing Authority and Special Health Care District
Elections	2,595,085	3,301,490	Election Services
Non-Departmental	249,773	249,733	Shared State Lottery Sales
Juvenile Probation	20,999	20,999	Reimbursement from U.S. Marshals for housing of federal juvenile prisoners
Legal Defender	16,800	2,100	State Grand Jury Reimbursements
Legal Advocate	20,000	20,000	State Grand Jury Reimbursements
Public Defender	49,232	12,600	State Grand Jury Reimbursements
Sheriff's Office	500,000	960,000	Social Security Administration pay for inmate information
Superintendent of Schools	-	107,376	National Forest Fees for Schools
Trial Courts	4,474	4,474	IGA with City of El Mirage for use of court space; State reimbursement for JP salaries and IGA revenue from Gila Bend for use of County space
Total	**$ 4,405,339**	**$ 5,307,848**	

Charges for Services

Charges for Services is a broad category of program revenues that includes charges to customers, applicants, or other governments who purchase, use, or directly benefit from the goods, services, or privileges provided, or are otherwise directly affected by the services. Charges for service are also levied internally within Maricopa County government for internal services provided by one County department to another department, but are eliminated within the overall County budget.

County policy is to fully recover the cost for providing services. When setting fees, care is exercised in establishing charges for services so that they do not unfairly discriminate against those most in need of services. The County Board of Supervisors approves all fee schedules, unless fees are specifically set forth in State statute.

Examples of charges for services to the public include court-filing fees, kennel fees, landfill charges, park entrance fees, vital statistic document fees, and probation service fees. Examples of internal charges for services include benefits, risk management, motor pool charges and long distance telephone charges.

Listed below are the revenues recorded for the last nine fiscal years, forecasted revenue for FY 2007-08 and the budget amount for FY 2008-09 for other charges for service, internal service charges, patient service charges,

and fines and fees. The significant change in the FY 2005-06 and FY 2006-07 Enterprise Fund Charges for Services revenue is the result of the Maricopa Integrated Health Care System becoming a distinct governmental entity and the termination of the County's long-term health care plans. In FY 2007-08, the County began self-funding employee health and dental benefits, which resulted in an increase in Internal Service Fund revenue. This increase was almost exclusively due to budgeting and accounting procedural changes necessitated by the transition from insured benefits to self-insurance, rather than actual rate increases.

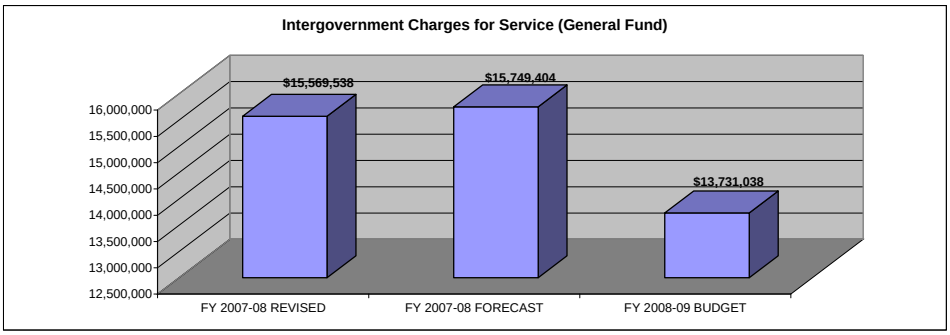
Charges for Service

Fiscal Year	General Fund	Special Revenue Funds	Debt Service Fund	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Eliminations	Total
1998-99	$ 23,282,041	$ 33,611,232	$ 352,643	$ 16,630	$ 498,120,261	$ 70,147,479	$ -	$625,530,286
1999-00	20,744,303	40,987,616	280,976	13,389	545,219,766	87,758,508	-	695,004,558
2000-01	22,344,319	43,356,914	125,432	1,526	582,350,811	47,269,363	-	695,448,365
2001-02	23,066,442	31,204,270	-	-	577,445,943	48,199,803	(138,734,084)	541,182,374
2002-03	25,932,256	36,564,318	-	-	695,504,915	73,435,665	(74,326,480)	757,110,673
2003-04	30,266,056	41,510,912	-	-	773,743,235	86,558,352	(161,468,141)	770,610,414
2004-05	29,955,025	46,588,972	-	-	355,475,219	86,706,148	(76,001,438)	442,723,926
2005-06	33,156,418	53,563,330	-	-	78,515,094	74,861,880	(72,564,571)	167,532,151
2006-07	31,719,127	55,826,076	-	-	62,873	78,091,596	(70,498,458)	95,201,214
2007-08*	44,094,110	90,016,290	3,301,071	5,606,255	-	198,228,167	(159,582,268)	181,663,625
2008-09**	42,781,345	134,356,645	2,663,869	20,103,960	-	212,831,094	(168,920,883)	243,816,030

* Forecast
** Budget

Intergovernmental Charges for Services

Revenues in this category account for payments as well as for the sale of goods and services to outside governments or Districts. Examples include charges to cities and towns for housing jail inmates.



Detail of Intergovernmental Charges for Service is shown in the following table.

Intergovernmental Charges for Service
General Fund

Department	FY 2007-08 Budget	FY 2008-09 Budget	Description
Finance	$ 523,185	$ 222,282	Lease revenue, reimbursement from Industrial Development Authority
Workforce Management and Development	6,500	6,000	Training purchased by Housing Authority and Special Health Care District
Superintendent of Schools	127,500	100,245	National Forest Fees for Schools
Research and Reporting	69,729	-	Surveys Performed for non-County Entities
Non-Departmental	2,032,095	855,869	District Reimbursements
Sheriff	11,494,204	11,230,317	Patrol Services
Facilities	335,141	335,141	Security Services to Library District
Trial Courts	981,184	981,184	IGAs for Court Security
Total	**$ 15,569,538**	**$ 13,731,038**	

Patient Charges

Patient Services Revenue						
Fiscal Year	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Eliminations	Total
1998-99	$ 647,580	$ 602,542	$ 508,799,795	$ -	$ (40,707,215)	$469,342,702
1999-00	87,872	1,060,650	584,897,791	-	(47,811,146)	538,106,404
2000-01	101,118	1,242,215	187,203,802	-	-	188,547,135
2001-02	66,046	1,228,270	577,401,082	-	(91,278,716)	487,416,682
2002-03	49,448	1,142,428	695,449,087	12,424,598	(5,248,439)	703,817,091
2003-04	18,746	1,504,145	773,534,090	7,871,064	(79,149,895)	703,778,150
2004-05	29,583	905,752	355,475,219	-	-	356,410,554
2005-06	13,742	2,205,319	78,480,454	-	-	80,699,515
2006-07	7,271	927,916	-	-	-	935,187
2007-08*	6,730	964,015	-	-	-	970,745
2008-09**	14,400	1,368,585	-	-	-	1,382,985

*Forecast
** Budget

In the General Fund, the residual long-term care program generates patient service revenues.

Special Revenue fund patient charges include amounts received by Public Health and by the Sheriff's Office for services provided. The significant change to the Enterprise Fund patient charges in FY 2005-06 is the result of the Maricopa Integrated Health Care System becoming a distinct governmental entity. The further reduction in FY 2006-07 is due to the termination of the County's management of the long-term health care plan.

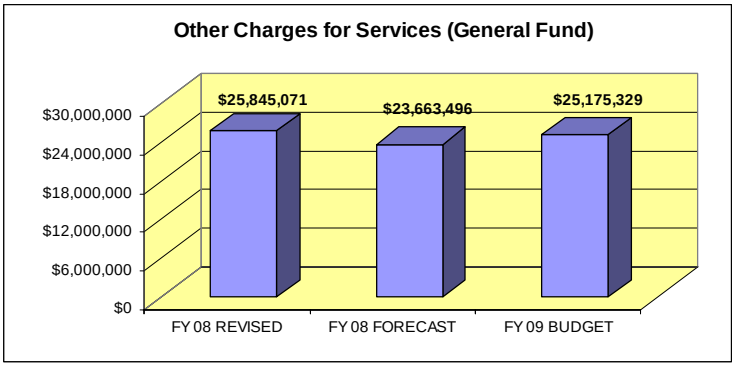
Internal Service Charges

Internal Service Charges	FY 2008	FY 2009
Equipment Services	$ 11,276,188	$ 12,867,240
Materials Management	995,000	995,000
Employee Health Initiatives	100,946,499	109,337,108
Telecom	15,861,733	15,861,733
Risk Management	29,932,672	25,999,224
County Attorney- Civil	4,354,799	3,860,578

Internal Service Charges are established during the budget process. The internal service fee rates are intended to recover from the appropriate user the full cost of the services provided. Internal charges for service are recorded in the Internal Service Funds. In FY 2008-09, Internal Service Fund revenue is budgeted to grow 3.4% over the prior year. In Materials Management and Telecommunications, revenue declines are expected as departments tighten their budgets and have fewer discretionary funds. Risk Management is supplementing their costs with a planned partial spend-down of their fund balance, and the County Attorney's Office is reducing costs to departments by relying more upon in-house staff than more costly contract attorneys. Increases are budgeted for both Equipment Services and Employee Health Initiatives in order to fully recover the increased cost of services provided to departments.

Other Charges for Services

Actual collections of Other Charges for Service are anticipated to be less than budgeted by over $2 million. This is primarily due to a substantial reduction in Document Recording Fee revenue resulting from the slowdown in the housing market. This revenue source will continue to be weak into FY 2008-09, as shown in the table below, but will be partially offset by increases in court-related fees, collections fees, and tax sales fees.



Other Charges for Service Summary
General Fund

Department	FY 2007-08 Budget	FY 2008-09 Budget	Description
Clerk of the Superior Court	$ 4,700,000	$ 5,284,320	Filing fees
Finance	-	440,374	Collections Fee
Constables	1,843,000	1,843,000	Writ & restitution collection fees
Elections	1,602	702	Certifications
Non-Departmental	1,742,500	2,000,000	Tax Sale Fees
Facilities	186,974	186,974	Security Services for Homeless Campus
Workforce Management & Development	38,100	38,100	Garnishments, Copies and Lost Bus Card Fees
Juvenile Probation	8,001	8,001	Miscellaneous charges and Indian Ward Custody Reimbursements
Medical Examiner	302,768	302,768	Cremation Certificate Fees and Transport Fees
Public Defender	84,029	54,400	Reimbursement for Legal Services
Public Fiduciary	750,000	918,848	Fiduciary Fees and Probate Fees
Recorder	12,000,002	7,620,002	Document Recording Fees
Sheriff	409,379	408,000	Other tax sales fees and various civil fees
Superintendent of Schools	91,050	50	Garnishment & Support Processing Fees
Treasurer	4,000	4,000	Miscellaneous charges
Trial Courts	3,683,666	6,065,790	Defensive Driving fees, Civil Trial Jury fees and other miscellaneous court fees
Total	**$ 25,845,071**	**$ 25,175,329**	

Fines and Forfeits

Through statutory and enforcement authority, Maricopa County collects various fines such as citations, and court fines.

Fines & Forfeits

Fiscal Year	General Fund	Special Revenue Funds	Total
1998-99	$ 10,954,594	$ 2,317,300	$ 13,271,894
1999-00	10,871,790	3,507,213	14,379,003
2000-01	11,989,817	2,698,524	14,688,341
2001-02	12,886,929	3,201,902	16,088,831
2002-03	11,940,884	4,051,596	15,992,480
2003-04	12,858,597	3,828,653	16,687,250
2004-05	15,719,102	5,612,192	21,331,294
2005-06	15,646,210	7,098,112	22,744,322
2006-07	18,244,445	12,817,700	31,062,145
2007-08*	17,426,500	14,111,068	31,537,568
2008-09**	16,669,467	15,741,394	32,410,861

* Forecast
** Budget

The largest source of General Fund fine revenue is in Trial Courts. Overall, fine revenue is expected to grow slowly in FY 2008-09 at a rate of 1.4%. The table below summarizes the sources of General Fund Fines and Forfeits:

Fines and Forfeits Summary General Fund			
Department	**FY 2007-08 Budget**	**FY 2008-09 Budget**	**Description**
Clerk of the Superior Court	$ 4,990,000	$ 5,126,292	Superior Court Fines
Elections	15,600	12,000	Campaign Finance Penalty Fees
Environmental Services	1,000	1,000	Code Enforcement Fines
Sheriff	1,000	2,500	Civil Sanctions and Traffic Fines
Trial Courts	11,425,537	11,527,675	Justice Court Traffic and Misdemeanor Fines
Total	**$ 16,433,137**	**$ 16,669,467**	

Miscellaneous Revenue

Maricopa County classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include concessions, sales of copies, interest earnings, building rental, pay phone receipts, insurance recoveries, food sales, land sales, map sales, and equipment rental as well as sales of fixed assets.

Listed below are the combined miscellaneous revenues and interest earnings recorded for the last nine fiscal years, forecasted amounts for FY 2007-08, plus the budget for FY 2008-09. Miscellaneous revenues are recorded in all fund types.

Miscellaneous Revenue							
Fiscal Year	**General Fund**	**Special Revenue Funds**	**Debt Service Funds**	**Capital Projects Funds**	**Enterprise Funds**	**Internal Service Funds**	**Total**
1998-99	$ 12,514,416	$ 16,762,720	$ 400,000	$ 407,093	$ 78,878,826	$ 2,594,804	$ 111,557,859
1999-00	13,968,176	15,978,606	400,000	1,325,000	21,320,726	941,625	53,934,133
2000-01	20,448,749	30,668,984	4,927,850	113,020,718	26,279,616	2,344,981	197,690,898
2001-02	16,376,321	18,781,108	5,913,617	12,369,884	8,543,553	2,230,495	64,214,978
2002-03	11,657,516	16,902,830	3,193,710	5,994,977	4,857,068	1,672,982	44,279,083
2003-04	9,818,704	15,901,534	1,586,395	10,505,604	7,081,380	625,811	45,519,428
2004-05	15,154,769	19,078,397	1,289,686	6,483,550	591,581	1,345,006	43,942,989
2005-06	22,714,174	24,869,157	1,077,601	3,229,749	456,261	4,101,900	56,448,842
2006-07	39,820,376	35,303,667	1,211,040	7,127,256	684,104	3,789,038	87,935,481
2007-08*	25,842,336	32,789,580	1,417,839	7,242,328	-	3,355,781	70,647,864
2008-09**	16,613,267	47,609,021	638,524	-	-	1,016,385	65,877,197

* Forecast
** Budget

As in prior years, the largest single component of miscellaneous revenues in the General Fund is interest income, which is budgeted at $12 million in FY 2008-09. The most notable increase in this revenue source in FY 2008-09 is for building rental within the Department of Finance's budget.

Miscellaneous Revenue General Fund			
Department	**FY 2007-08**	**FY 2008-09**	**Description**
Assessor	$ 150,000	$ 150,000	Sale of maps, copies, etc.
Clerk of the Superior Court	185,000	250,000	Sale of copies & bad check fees, interest
County Attorney	51,700	51,700	Fees to private defense for discovery information
Elections	5,408	3,503	Sale of copies and maps
Facilities Management	95,555	95,555	Parking fees
Finance	-	947,187	Building Rental
Non-Departmental	12,115,000	12,115,000	Primarily Interest income
Workforce Mangement and Development	600	600	Sale of copies, W-2 fees
Internal Audit	85	-	Sale of instructional videos
Materials Management	116,959	217,000	Vendor rebates & copy sales
Recorder	1,245,998	834,751	Micrographics & photocopy sales
Correctional Health	500,000	-	IGA with Pima County
Superintendent of Schools	-	620,420	Indirect Cost Recovery
Sheriff	97,781	339,000	Sale of copies and reimbursement for ID cards
Communications	-	500	Sale of copies
Trial Courts	819,412	988,051	Sale of copies
Total	**$ 15,383,498**	**$ 16,613,267**	

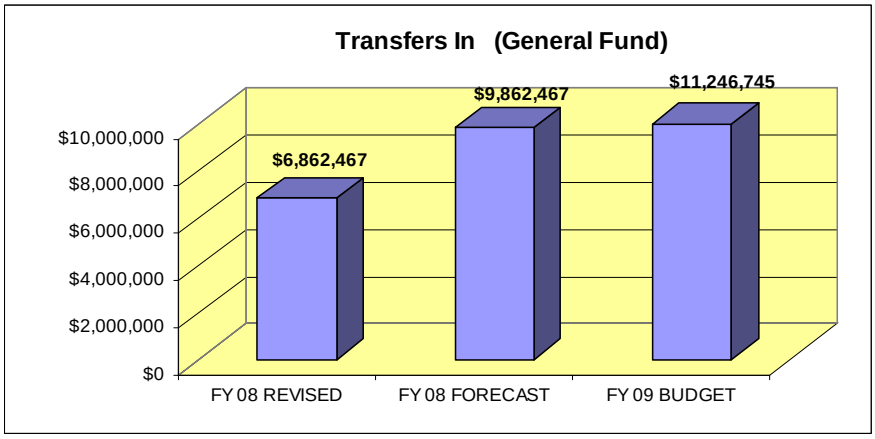
Other Financing Sources

Other Financing Sources include Proceeds of Financing (debt) and Fund Transfers In.

Proceeds of Financing

No revenues are budgeted for Proceeds of Financing in FY 2008-09. Please refer to the *Debt Service* section of this document for a discussion of Maricopa County's debt policies and the *Capital Improvement Program* section for additional information on the uses of the proceeds of financing form prior fiscal years.

Fund Transfers In



Details on Fund Transfers In and Out are included later in this document. In FY 2008-09, budgeted fund transfers in to the General Fund are comprised of Central Service Allocation charges to non-General Fund departments, and a transfer in from a special revenue fund that has historically been used by the County School Superintendent to collect indirect costs from grantors. The fund balance will be transferred to the General Fund in FY 2008-09, consistent with Board policy for indirect cost reimbursement, and the special revenue fund will no longer be used. For further detail refer to the *Fund Transfer* section.

Levy Limit and Truth-in-Taxation Comparisons

FY 2008-09 PRELIMINARY PRIMARY PROPERTY TAX LEVY VS. LEVY LIMIT		
FY 2008-09 Adjusted Allowable Levy Limit	$	463,492,311
Maximum Tax Rate (per $100 Assess Value)	$	1.0327
FY 2008-09 Preliminary Primary Levy (excluding SRP):	$	463,492,311
Primary Tax Rate (per $100 Assess Value)	$	1.0327
Amount Under/(Over) Limit:	$	-

PRELIMINARY FY 2008-09 LEVY VS. TRUTH-IN-TAXATION LEVY		
Current NAV Subject to Taxation in Prior Year	$	42,473,135,731
FY 2007-08 Primary Property Tax Levy	$	430,023,735
FY 2008-09 Truth-in-Taxation Tax Rate	$	1.0125
FY 2008-09 Primary Net Assessed Value	$	44,881,602,698
FY 2008-09 Truth-in-Taxation Primary Levy	**$**	**454,426,227**
FY 2008-09 Primary Levy	$	463,492,311
FY 2008-09 Primary Rate	$	1.0327
Amount Under/(Over) Truth-in-Taxation Levy	$	(9,066,084)
Amount Under/(Over) Truth-in-Taxation Rate	$	(0.0202)
Truth-in-Taxation Assessment on a $250,000 Home:	$	253.13
Recommended Primary Levy on a $250,000 Home:	$	258.18
(Increase)/Decrease	$	(5.05)
		-2.0%
Impact of County Rate on a $250,000 home:		
FY 2007-08	$	324.25
FY 2008-09	$	301.18
Net Impact on Taxpayer	$	23.08
		7.1%

Fund Balance and Variance Commentary

The following schedule lists estimated beginning fund balances, projected revenues, expenditures and appropriated fund balance for the upcoming fiscal year, along with resulting estimated fund balances at the end of the upcoming fiscal year. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. For budgeting purposes, fund balances are "Unreserved/Undesignated", which means that estimated unreserved fund balances are reduced by amounts designated for other purposes. Fund designations are explained in greater detail later in this section, along with a list of designations.

The process for estimating all beginning fund balances for the upcoming fiscal year begins with audited actual fund balance information as of the end of the prior fiscal year, as presented in the *Maricopa County Comprehensive Annual Financial Report (CAFR)*. For governmental funds, (which include the General Fund as well as Special Revenue, Debt Service and Capital Project funds), the *"unreserved fund balance"* is used. For proprietary funds (enterprise and internal service funds), *"expendable fund balance"* is calculated as:

Current assets less amounts held for contractual obligations less current liabilities.

"Expendable fund balance" provides a more accurate estimation of the resources that can be appropriated from these types of funds than *"unreserved fund equity"*, which includes the net value of property, plant, and equipment as well as long-term liabilities.

A number of grant funds reflect negative unreserved/undesignated beginning fund balances as a result of Governmental Accounting Standards Board (GASB) financial reporting requirements disallowing the inclusion of revenues received after 60 days following the end of the fiscal year. The Department of Finance and the Office of Management and Budget are working with affected departments to improve their financial reporting practices, and to ensure that annual expenditures remain within authorized grant awards and that any reimbursements due from the federal government are received in a timely manner.

In addition to the grant funds, the following funds are also projected to have a deficit fund balance at the end of FY 2008-09:

Intergovernmental Capital Projects (422)

The Intergovernmental Capital Projects fund accounts for a number of projects that are funded through private donations or contributions from other governmental entities. Project expenditures in FY 2008-09 will be incurred in advance of expected reimbursements.

Financing Series 2008 (441)

Capital projects in this fund will be financed by a future debt issue. Project expenditures will be made in advance of the financing, for which the County has issued a notice of intent

Choice Fund H.S.A. (606)

This fund is one of several internal service funds used to account for specific self-insured employee health benefit plans. All other plans are achieving favorable financial results, as demonstrated by their positive fund balances. The Choice Fund H.S.A. plan has not yet performed to expectation, and the County is taking steps to improve its performance. Collectively, all employee health plan funds have a significant positive fund balance. In addition, $34.3 million is designated within the unreserved balance of the County General Fund as a reserve for the health benefit plans.

Fund Balance Summary

FUND	UNDESIG. BEG. FUND BALANCE	SOURCES: OPERATING	SOURCES: NON RECURRING	USES: OPERATING	USES: NON RECURRING	STRUCTURAL BALANCE	UNDESIG. ENDING FUND BALANCE
GENERAL	$ 274,627,644	$ 1,170,572,505	$ 1,881,148	$ 1,170,572,505	$ 276,508,792	$ -	$ -
SPECIAL REVENUE							
NON-GRANT FUNDS							
201 ADULT PROBATION FEES	$ 4,063,979	$ 14,249,148	$ -	$ 14,249,145	$ 394,823	$ 3	$ 3,669,159
203 SHERIFF DONATIONS	81,829	25,800	-	25,800	-	-	81,829
204 JUSTICE CT JUDICIAL ENHANCEMNT	3,050,168	657,982	-	657,480	-	502	3,050,670
205 COURT DOCUMENT RETRIEVAL	68,689	1,150,243	-	1,150,236	-	7	68,696
207 PALO VERDE	218,905	354,558	-	354,560	-	(2)	218,903
208 JUDICIAL ENHANCEMENT	1,011,957	1,177,727	-	1,177,724	415,000	3	596,960
209 PUBLIC DEFENDER TRAINING	172,698	659,774	-	633,647	-	26,127	198,825
210 ECONOMIC DEVELOOPMENT	495,950	-	65,000	-	452,522	-	108,428
212 SHERIFF RICO	-	1,155,000	-	1,155,000	-	-	-
213 COUNTY ATTORNEY RICO	1,823,757	2,750,000	-	2,750,000	-	-	1,823,757
214 SHERIFF JAIL ENHANCEMENT	1,403,556	2,205,000	-	2,205,000	-	-	1,403,556
215 EMERGENCY MANAGEMENT	53,882	804,974	-	804,974	-	-	53,882
218 CLERK OF COURT FILL THE GAP	286,029	2,155,845	-	2,155,862	275,000	(17)	11,012
220 DIVERSION	1,042,920	1,008,810	-	1,008,810	-	-	1,042,920
221 COUNTY ATTORNEY FILL THE GAP	1,237,394	1,814,388	-	2,314,388	-	(500,000)	737,394
225 SPUR CROSS RANCH CONSERVATION	500,639	452,500	-	452,501	250,000	(1)	250,638
226 PLANNING AND DEVELOPMENT FEES	11,750,238	13,597,000	-	14,835,778	1,453,497	(1,238,778)	9,057,963
228 JUVENILE PROBATION SPECIAL FEE	1,741,880	4,696,187	-	4,696,187	-	-	1,741,880
229 JUVENILE RESTITUTION	93,865	25,000	-	25,000	-	-	93,865
232 TRANSPORTATION OPERATIONS	12,293,854	126,033,844	-	63,578,714	74,748,984	62,455,130	-
235 DEL WEBB	500,140	77,233	-	77,236	-	(3)	500,137
236 RECORDERS SURCHARGE	5,737,730	4,429,134	-	3,863,298	639,000	565,836	5,664,566
239 PARKS SOUVENIR	21,056	130,000	-	130,000	-	-	21,056
240 LAKE PLEASANT RECREATION SVCS	1,560,221	1,803,617	-	1,803,630	40,000	(13)	1,520,208
241 PARKS ENHANCEMENT FUND	2,963,360	3,035,413	2,980,794	3,035,409	2,980,794	4	2,963,364
243 PARKS DONATIONS	791,660	108,000	-	108,000	-	-	791,660
245 JUSTICE COURTS SPECIAL REVENUE	4,769,874	3,094,077	-	3,776,505	-	(682,428)	4,087,446
252 INMATE SERVICES	21,988,062	14,520,364	-	16,812,421	2,300,000	(2,292,057)	17,396,005
254 INMATE HEALTH SERVICES	527,178	149,715	-	149,715	150,000	-	377,178
255 DETENTION OPERATIONS	56,979,145	369,242,022	-	369,242,022	56,979,145	-	-
256 PROBATE FEES	303,563	389,531	-	389,531	-	-	303,563
257 CONCILIATION COURT FEES	671,058	1,695,930	-	1,695,930	-	-	671,058
259 TRIAL COURTS SPECIAL REVENUE	2,384,449	5,680,313	-	5,680,313	-	-	2,384,449
261 LAW LIBRARY FEES	583,496	940,000	-	940,000	-	-	583,496
262 PUBLIC DEFENDER FILL THE GAP	661,761	1,630,600	-	1,630,593	526,150	7	135,618
263 LEGAL DEFENDER FILL THE GAP	17,974	59,000	-	59,000	-	-	17,974
264 SUPERIOR COURT FILL THE GAP	1,688,794	2,010,456	-	2,010,454	-	2	1,688,796
265 PUBLIC HEALTH FEES	4,840,261	4,774,817	-	4,774,809	326,258	8	4,514,011
266 CHECK ENFORCEMENT PROGRAM	218,336	600,000	-	599,997	-	3	218,339
267 CRIM JUSTICE ENHANCEMENT	2,097,087	1,799,746	-	2,384,928	-	(585,182)	1,511,905
268 VICTIM COMP AND ASSISTANCE	664,191	100,000	-	100,000	400,000	-	264,191
269 VICTIM COMP RESTITUTION INT	641,938	40,000	-	40,000	400,000	-	241,938
270 CHILD SUPPORT ENHANCEMENT	310,401	80,000	-	80,000	77,500	-	232,901
271 EXPEDITED CHILD SUPPORT	385,495	445,580	-	445,580	-	-	385,495
273 VICTIM LOCATION	135,438	18,000	-	3,302	50,000	14,698	100,136
274 CLERK OF THE COURT EDMS	884,800	2,900,000	-	2,900,005	550,000	(5)	334,795
275 JUVENILE PROBATION DIVERSION	699,930	316,633	-	316,635	-	(2)	699,928
276 SPOUSAL MAINT ENF ENHANCEMENT	124,794	115,921	-	115,921	-	-	124,794
281 CHILDRENS ISSUES EDUCATION	260,744	115,007	-	115,007	-	-	260,744
282 DOM REL MEDIATION EDUCATION	241,263	190,682	-	190,682	-	-	241,263
290 WASTE TIRE	4,803,901	5,730,000	-	5,730,000	975,000	-	3,828,901
376 EVENTS CENTER OPERATIONS	103,724	75,000	-	75,000	-	-	103,724
504 AIR QUALITY FEES	6,153,019	18,586,644	-	17,366,376	4,602,307	1,220,268	2,770,980
506 ENVIRONMTL SVCS ENV HEALTH	5,419,748	19,661,464	-	18,988,768	2,841,113	672,696	3,251,331
572 ANIMAL CONTROL LICENSE/SHELTER	3,175,841	8,207,427	-	8,156,441	51,000	50,986	3,175,827
574 ANIMAL CONTROL FIELD OPERATION	749,813	3,154,071	-	2,962,071	192,000	192,000	749,813
580 SOLID WASTE MANAGEMENT	7,614,952	800,000	-	1,612,369	6,010,000	(812,369)	792,583
669 SMALL SCHOOL SERVICE	-	110,000	-	110,000	-	-	-
741 TAXPAYER INFORMATION	379,894	800,000	-	800,000	-	-	379,894
780 SCHOOL TRANSPORTATION	261,531	792,887	-	792,887	-	-	261,531
782 SCHOOL COMMUNICATION	49,093	82,680	-	82,680	-	-	49,093
795 COUNTY SCHOOL INDIRECT COST	1,881,148	-	-	-	1,881,148	-	-
988 PUBLIC WORKS FLOOD CONTROL	-	35,962,287	-	35,962,289	-	(2)	(2)
SUBTOTAL NON-GRANT FUNDS	$ 185,639,052	$ 689,428,031	$ 3,045,794	$ 630,340,610	$ 159,961,241	$ 59,087,421	$ 87,811,026

Fund Balance Summary (continued)

FUND	UNDESIG. BEG. FUND BALANCE	SOURCES: OPERATING	SOURCES: NON RECURRING	USES: OPERATING	USES: NON RECURRING	STRUCTURAL BALANCE	UNDESIG. ENDING FUND BALANCE
SPECIAL REVENUE (CONT'D)							
GRANT FUNDS							
211 ADULT PROBATION GRANTS	$ 35,901	$ 4,577,473	$ -	$ 4,577,481	$ -	$ (8)	$ 35,893
216 CLERK OF THE COURT GRANTS	(57,926)	1,635,834	-	1,635,833	-	1	(57,925)
217 CDBG HOUSING TRUST	(731,287)	12,709,276	-	12,709,280	-	(4)	(731,291)
219 COUNTY ATTORNEY GRANTS	1,710,312	8,347,333	-	8,347,330	-	3	1,710,315
222 HUMAN SERVICES GRANTS	(3,423,123)	41,943,100	-	41,943,098	-	2	(3,423,121)
223 TRANSPORTATION GRANTS	(212,042)	665,308	-	665,308	-	-	(212,042)
227 JUVENILE PROBATION GRANTS	479,941	6,227,305	-	6,227,304	-	1	479,942
230 PARKS & REC. GRANTS	22,802	14,965	-	14,965	-	-	22,802
233 PUBLIC DEFENDER GRANTS	8,159	387,261	-	387,251	-	10	8,169
238 TRIAL COURTS GRANTS	68,762	2,013,717	-	2,013,724	-	(7)	68,755
248 ELECTIONS GRANT	71,493	-	-	29,524	-	(29,524)	41,969
249 NON DEPARTMENTAL GRANT	-	8,000,000	6,003,500	8,000,000	6,003,500	-	-
251 SHERIFF GRANTS	(641,667)	6,758,867	-	7,548,150	-	(789,283)	(1,430,950)
292 CORRECTIONAL HEALTH GRANT	(117)	32,818	-	32,818	-	-	(117)
503 AIR QUALITY GRANT	(1,569,159)	4,132,144	-	4,132,151	-	(7)	(1,569,166)
505 ENVIRONMENTAL SERVICES GRANT	58,995	908,000	-	482,998	425,000	425,002	58,997
532 PUBLIC HEALTH GRANTS	275,940	45,601,361	-	45,601,376	-	(15)	275,925
573 ANIMAL CONTROL GRANTS	558,461	905,336	-	879,460	-	25,876	584,337
715 SCHOOL GRANT	1,004,008	1,027,019	-	1,027,016	785,000	3	219,011
SUBTOTAL GRANTS	$ (2,340,547)	$ 145,887,117	$ 6,003,500	$ 146,255,067	$ 7,213,500	$ (367,950)	$ (3,918,497)
SPECIAL REVENUE	$ 183,298,505	$ 835,315,148	$ 9,049,294	$ 776,595,677	$ 167,174,741	$ 58,719,471	$ 83,892,529
DEBT SERVICE							
320 COUNTY IMPROVEMENT DEBT	$ 19,058,957	$ 7,380,700	$ -	$ 15,976,228	$ -	$ (8,595,528)	$ 10,463,429
321 COUNTY IMPROVEMENT DEBT 2	2,409,316	7,451,350	-	7,413,380	-	37,970	2,447,286
DEBT SERVICE	$ 21,468,273	$ 14,832,050	$ -	$ 23,389,608	$ -	$ (8,557,558)	$ 12,910,715
CAPITAL PROJECT							
234 TRANSPORTATION CAPITAL PROJECT	$ 38,923,859	$ -	$ 94,852,944	$ -	$ 104,677,000	$ -	$ 29,099,803
422 INTERGOVERNMENTAL CAP PROJ	589,741	-	1,950,000	-	3,450,000	-	(910,259)
440 FINANCING SERIES 2007	83,728,727	-	-	-	67,626,776	-	16,101,951
441 FINANCING SERIES 2008	(7,261,432)	-	-	-	67,122,027	-	(74,383,459)
445 GENERAL FUND CTY IMPROV	267,771,295	-	175,975,463	-	23,126,801	-	420,619,957
455 DETENTION CAPITAL PROJECTS	72,122,469	-	951,000	-	5,951,000	-	67,122,469
CAPITAL PROJECT	$ 455,874,659	$ -	$ 273,729,407	$ -	$ 271,953,604	$ -	$ 457,650,462
INTERNAL SERVICE							
601 CMG HIGH OPTION	$ 4,557,691	$ 38,871,668	$ -	$ 38,565,052	$ -	$ 306,616	$ 4,864,307
602 CMG LOW OPTION	371,990	1,765,916	-	1,736,357	-	29,559	401,549
603 OAP IN	2,232,770	18,364,277	-	18,217,871	-	146,406	2,379,176
604 OAP HIGH OPTION	5,562,165	32,607,094	-	32,384,265	-	222,829	5,784,994
605 OAP LOW OPTION	380,629	1,655,844	-	1,640,272	-	15,572	396,201
606 CHOICE FUND H.S.A.	(402,492)	466,262	-	460,207	-	6,055	(396,437)
607 FI DENTAL PPO	4,185	5,943,115	-	5,942,253	-	862	5,047
608 COINSURANCE	15,147,072	15,599,854	-	15,586,712	-	13,142	15,160,214
609 CONSUMER CHOICE	1,952,943	2,593,364	-	2,550,358	-	43,006	1,995,949
610 70% STD	2,716,282	2,069,203	-	2,069,203	-	-	2,716,282
611 60% STD	626,295	651,142	-	651,142	-	-	626,295
612 50% STD	470,263	768,661	-	768,660	-	1	470,264
613 40% STD	213,723	594,994	-	594,994	-	-	213,723
614 BEHAVIORAL HEALTH	950,660	2,658,708	-	2,658,521	-	187	950,847
615 WELLNESS	491,101	1,296,888	-	806,304	-	490,584	981,685
616 CONTRACT ADMINISTRATION	345,816	456,516	-	419,092	-	37,424	383,240
617 MEDICAL INCENTIVE/PENALTIES	1,226,277	-	-	-	1,000,000	-	226,277
618 BENEFIT ADMINISTRATION	718,406	3,228,886	-	3,026,622	-	202,264	920,670
621 FLEX SPENDING HEALTH	184,389	1,994,563	-	1,994,563	-	-	184,389
622 FLEX SPENDING DEP CARE	68,674	725,872	-	725,872	-	-	68,674
623 VISION	276,992	1,478,152	-	1,477,962	-	190	277,182
624 STAND ALONE VISION	-	94,098	-	94,074	-	24	24
625 FI PREPAID DENTAL	16,735	658,705	-	658,626	-	79	16,814
626 FI LIFE & AD&D	84,209	1,065,588	-	1,065,588	-	-	84,209
627 SUPPLEMENTAL LIFE	343,089	4,105,572	-	4,105,572	-	-	343,089
628 EMPLOYEE ASSISTANCE	-	217,226	-	217,224	-	2	2
629 SI DENTAL	3,619,418	3,280,574	-	3,280,311	-	263	3,619,681
630 DEPENDENT LIFE	36,727	394,414	-	394,414	-	-	36,727
631 VOLUNTARY BENEFITS	279	507,318	-	507,318	-	-	279
632 CIGNA FOR SENIORS	86,840	487,080	-	487,080	-	-	86,840
652 HS SELF-INSURED TRUST FUND	1,213,564	-	-	-	-	-	1,213,564
654 EQUIPMENT SERVICES	823,302	15,519,000	-	13,522,007	460,000	1,996,993	2,360,295
673 REPROGRAPHICS	548,045	996,885	-	983,793	-	13,092	561,137

Fund Balance Summary (continued)

FUND	UNDESIG. BEG. FUND BALANCE	SOURCES: OPERATING	SOURCES: NON RECURRING	USES: OPERATING	USES: NON RECURRING	STRUCTURAL BALANCE	UNDESIG. ENDING FUND BALANCE
INTERNAL SERVICE (CONT'D)							
675 RISK MANAGEMENT	$ 13,882,989	$ 36,172,043	$ -	$ 38,624,251	$ -	$ (2,452,208)	$ 11,430,781
681 TELECOMMUNICATIONS	6,116,606	16,557,997	-	16,101,153	1,800,000	456,844	4,773,450
INTERNAL SERVICE	$ 64,867,634	$ 213,847,479	$ -	$ 212,317,693	$ 3,260,000	$ 1,529,786	$ 63,137,420
ELIMINATIONS	$ -	$ (387,378,432)	$ (255,506,595)	$ (409,087,885)	$ (233,797,142)	$ 21,709,453	$ -
ALL FUNDS	$ 1,000,136,715	$ 1,847,188,750	$ 29,153,254	$ 1,773,787,598	$ 485,099,995	$ 73,401,152	$ 617,591,126

Fund Designations

The following schedule lists amounts designated for future purposes within the estimated balances of various funds. Designations are the County's self-imposed limitation on financial resources that would otherwise be available for use. The primary fund balance designation is for budget stabilization. For the County General Fund, this includes an amount designated to cover cash shortfalls during the fiscal year due to the property tax collection cycle, as well as a reserve or "rainy day" fund. Combined, these two elements equal 18% of the operating budget. The designations in the Detention Fund are for budget stabilization an future capital improvements. Amounts designated in Planning and Development, Public Health, and Air Quality Special Revenue funds for capital improvements are under review, and will be determined at a later date.

FY 2008-09 Fund Balance Designations

Fund/Designation	FY 2007-08	FY 2008-09	(Inc.)/Dec.	
General Fund (Fund 100)				
Budget Stabilization:				
Cash Flow/Property Tax	$ 54,000,000	$ 58,000,000	$ (4,000,000)	(1)
Reserve	157,809,663	118,549,851	39,259,812	(2)
	$ 211,809,663	$ 176,549,851	$ 35,259,812	
Benefits Self-Funding Reserve	$ 34,300,000	$ 34,300,000	$ -	(3)
Sheriff Court Remodel Major Maintenance Project	3,433,900	-	3,433,900	
	$ 249,543,563	$ 210,849,851	$ 38,693,712	
Planning and Development Fees (Fund 226)				
Future Capital Projects	$ 10,000,000	$ -	$ 10,000,000	(4)
Detention Fund (Fund 255)				
Budget Stabilization:	$ -	$ 35,000,000	$ (35,000,000)	(2)
Future Capital Projects	75,000,000	50,000,000	25,000,000	(4)
	$ 75,000,000	$ 85,000,000	$ (10,000,000)	
Public Health Fees (Fund 265)				
Future Capital Projects	$ 634,000	$ -	$ 634,000	(4)
Air Quality Fees (Fund 504)				
Future Capital Projects	$ 3,000,000	$ -	$ 3,000,000	(4)

(1) Based on estimate of the amount needed to eliminate the need for Tax Anticipation Notes or other forms of short-term borrowing to finance current operations.
(2) This reserve is maintained to offset the impact of economic downturns or unexpected financial losses. Beginning in FY 2008-09, a reserve is added in the Detention Fund (255) in response to fluctuations in Jail Excise Tax collections.
(3) Amount designated to support County's migration to fully self-insured employee benefits.
(4) Amount needed to fund "pay as you go" capital projects. Amounts for Funds 226, 265 and 504 are under review.

Expenditure Limitation

Maricopa County expenditures are subject to limitation according to Article 9, Section 20 of the Arizona Constitution. The Expenditure Limitation is calculated annually by the Economic Estimates Commission based on Maricopa County's actual expenditures in FY 1979-80, with base adjustments approved by County voters or by the Legislature as functions are transferred to or from the County. The Commission makes annual adjustments to reflect changes in population and in inflation, as measured by the Gross Domestic Product Price Deflator.

Expenditures from "local revenues" are subject to limitation. Generally, local revenues include taxes, fees, and fines assessed by the County, but exclude revenues from intergovernmental payments, grants, proceeds of debt, and interest earnings. Maricopa County's expenditures subject to limitation are certified by the State Auditor General, and published in an annual Expenditure Limitation report. When actual expenditures subject to limitation are less than the limitation, the excess capacity can be carried forward to future fiscal years. For this reason, actual expenditures are reported as $1 less than the limitation.

Expenditure Limitation		
FY 2008-09 Expenditure Limitation	$	1,099,442,729
FY 2008-09 Est. Expenditures Subject to Limitation	$	1,099,442,728
Expenditures (Over)/Under Limitation	$	1

Consolidated Expenditures by Fund Type/Department

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
ALL FUNDS							
JUDICIAL BRANCH							
110 - ADULT PROBATION	$ 75,028,140	$ 83,590,127	$ 84,285,348	$ 83,472,432	$ 80,204,352	$ 4,080,996	4.8%
270 - JUVENILE PROBATION	64,003,031	69,265,947	69,649,084	66,343,895	64,200,085	5,448,999	7.8%
800 - TRIAL COURTS	96,556,840	103,945,001	104,394,426	102,268,872	102,927,346	1,467,080	1.4%
SUBTOTAL	$ 235,588,011	$ 256,801,075	$ 258,328,858	$ 252,085,199	$ 247,331,783	$ 10,997,075	4.3%
ELECTED OFFICIAL							
010 - BOARD OF SUPERVISORS DIST 1	$ 361,153	$ 391,686	$ 389,161	$ 361,066	$ 372,646	$ 16,515	4.2%
020 - BOARD OF SUPERVISORS DIST 2	351,972	391,686	389,161	366,984	372,649	16,512	4.2%
030 - BOARD OF SUPERVISORS DIST 3	328,760	391,686	389,161	334,481	372,649	16,512	4.2%
040 - BOARD OF SUPERVISORS DIST 4	322,235	391,686	389,161	327,808	372,648	16,513	4.2%
050 - BOARD OF SUPERVISORS DIST 5	376,157	391,686	389,161	372,634	372,643	16,518	4.2%
060 - CLERK OF THE BOARD	735,248	840,627	783,071	718,045	716,421	66,650	8.5%
120 - ASSESSOR	22,383,938	25,446,423	25,477,383	24,389,273	24,923,302	554,081	2.2%
140 - CALL CENTER	1,592,996	1,759,134	1,763,208	1,732,366	1,628,190	135,018	7.7%
160 - CLERK OF THE SUPERIOR COURT	40,608,003	43,501,140	44,030,111	42,614,175	42,380,992	1,649,119	3.7%
190 - COUNTY ATTORNEY	78,185,499	84,389,211	89,228,793	85,745,701	92,990,958	(3,762,165)	-4.2%
210 - ELECTIONS	26,289,370	12,187,046	12,165,128	13,449,047	20,126,428	(7,961,300)	-65.4%
230 - INTERNAL AUDIT	1,880,317	1,949,548	1,994,398	1,967,215	1,843,786	150,612	7.6%
250 - CONSTABLES	2,107,574	2,424,814	2,434,957	2,450,806	2,361,217	73,740	3.0%
360 - RECORDER	13,336,566	9,013,591	9,013,876	8,197,296	6,782,008	2,231,868	24.8%
370 - SUPERINTENDENT OF SCHOOLS	4,253,377	5,896,698	5,914,342	5,134,377	6,999,564	(1,085,222)	-18.3%
430 - TREASURER	4,657,322	5,911,957	5,972,199	5,104,473	4,196,965	1,775,234	29.7%
500 - SHERIFF	259,254,121	288,092,712	295,795,364	288,627,454	288,746,703	7,048,661	2.4%
SUBTOTAL	$ 457,024,608	$ 483,371,331	$ 496,518,635	$ 481,893,201	$ 495,559,769	$ 958,866	0.2%
APPOINTED DEPARTMENT							
150 - EMERGENCY MANAGEMENT	$ 1,579,134	$ 1,352,520	$ 1,545,865	$ 1,414,905	$ 1,394,530	$ 151,335	9.8%
170 - COMMUNITY DEVELOPMENT	9,351,113	13,523,899	13,526,903	7,674,687	12,709,280	817,623	6.0%
180 - FINANCE	4,351,843	4,048,897	4,091,497	4,000,794	3,787,037	304,460	7.4%
200 - COUNTY MANAGER	1,681,953	1,439,173	1,442,089	1,485,088	1,429,968	12,121	0.8%
220 - HUMAN SERVICES	43,718,356	45,212,209	45,740,206	44,221,880	44,240,119	1,500,087	3.3%
260 - CORRECTIONAL HEALTH	47,026,279	52,719,438	53,231,139	52,520,331	52,844,224	386,915	0.7%
290 - MEDICAL EXAMINER	7,419,433	8,056,892	8,190,895	8,008,549	7,738,016	452,879	5.5%
300 - PARKS & RECREATION	6,971,469	9,291,654	10,826,470	8,568,194	10,176,973	649,497	6.0%
310 - WORKFORCE MGT & DEVELOPMENT	3,100,919	3,249,295	6,234,458	3,261,833	6,258,870	(24,412)	-0.4%
340 - PUBLIC FIDUCIARY	2,271,770	2,762,148	2,813,379	2,792,374	2,612,944	200,435	7.1%
350 - EMPLOYEE HEALTH INITIATIVES	19,192,152	133,444,808	133,485,157	120,458,937	144,086,489	(10,601,332)	-7.9%
390 - HEALTH CARE PROGRAMS	7,634,277	235,935,047	235,588,532	228,879,756	242,423,353	(6,834,821)	-2.9%
410 - ENTERPRISE TECHNOLOGY	26,871,642	25,721,362	27,152,825	28,822,039	28,686,570	(1,533,745)	-5.6%
420 - JUSTICE SYSTEM PLANNING & INFO	1,512,029	2,830,338	2,759,580	2,391,010	2,237,861	521,719	18.9%
440 - PLANNING & DEVELOPMENT	16,780,725	17,194,035	17,717,414	14,960,196	16,366,511	1,350,903	7.6%
460 - RESEARCH & REPORTING	281,312	378,755	444,441	429,926	327,743	116,698	26.3%
470 - NON-DEPARTMENTAL	1,108,183,388	914,323,659	862,095,732	504,894,128	1,011,795,304	(149,699,572)	-17.4%
490 - MANAGEMENT & BUDGET	7,486,056	4,318,819	4,212,123	3,817,644	3,746,301	465,822	11.1%
520 - PUBLIC DEFENDER	39,877,524	42,468,009	43,550,490	43,075,981	43,512,498	37,992	0.1%
540 - LEGAL DEFENDER	8,555,778	9,630,784	9,934,226	9,529,650	10,645,988	(711,762)	-7.2%
550 - LEGAL ADVOCATE	7,630,480	8,415,217	8,707,185	8,227,353	9,542,264	(835,079)	-9.6%
560 - PUBLIC DEFENSE SERVICES	18,508,381	17,930,726	17,247,643	22,601,095	15,414,886	1,832,757	10.6%
700 - FACILITIES MANAGEMENT	14,740,040	17,114,420	17,384,229	16,547,171	15,652,190	1,732,039	10.0%
710 - COMMUNICATIONS	1,016,893	966,495	944,991	763,710	1,007,091	(62,100)	-6.6%
730 - MATERIALS MANAGEMENT	2,796,687	3,204,926	3,229,306	3,227,495	3,013,393	215,913	6.7%
740 - EQUIPMENT SERVICES	14,091,900	12,388,440	12,398,883	15,021,921	13,982,007	(1,583,124)	-12.8%
750 - RISK MANAGEMENT	33,044,623	35,893,572	35,886,326	35,409,900	38,624,251	(2,737,925)	-7.6%
790 - ANIMAL CARE & CONTROL	9,790,283	10,926,857	11,463,255	11,828,212	12,563,891	(1,100,636)	-9.6%
850 - AIR QUALITY	15,311,937	16,403,646	24,609,319	22,782,893	26,100,834	(1,491,515)	-6.1%
860 - PUBLIC HEALTH	52,078,170	50,728,877	55,614,938	50,689,139	55,509,865	105,073	0.2%
880 - ENVIRONMENTAL SERVICES	17,128,707	26,052,208	25,998,730	21,540,569	26,425,523	(426,793)	-1.6%
910 - PUBLIC WORKS	170,545,803	171,905,205	171,858,035	155,020,967	219,210,680	(47,352,645)	-27.6%
SUBTOTAL	$ 1,720,531,056	$ 1,899,832,330	$ 1,869,926,261	$ 1,454,868,327	$ 2,084,067,454	$ (214,141,193)	-11.5%
ELIMINATIONS							
980 - ELIMINATIONS (COUNTY)	$ (673,584,429)	$ (425,729,107)	$ (433,601,337)	$ (431,137,637)	$ (568,071,413)	$ 134,470,076	-31.0%
SUBTOTAL	$ (673,584,429)	$ (425,729,107)	$ (433,601,337)	$ (431,137,637)	$ (568,071,413)	$ 134,470,076	-31.0%
MARICOPA COUNTY	$ 1,739,559,246	$ 2,214,275,629	$ 2,191,172,417	$ 1,757,709,090	$ 2,258,887,593	$ (67,715,176)	-3.1%

Consolidated Expenditures by Fund Type/Department (continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
GENERAL FUND							
JUDICIAL BRANCH							
110 - ADULT PROBATION	$ 57,705,366	$ 65,774,128	$ 66,151,242	$ 66,057,998	$ 60,982,903	$ 5,168,339	7.8%
270 - JUVENILE PROBATION	21,747,568	21,235,324	21,190,397	21,646,716	17,220,629	3,969,768	18.7%
800 - TRIAL COURTS	79,913,556	86,217,528	86,285,203	86,132,864	84,462,933	1,822,270	2.1%
SUBTOTAL	$ 159,366,490	$ 173,226,980	$ 173,626,842	$ 173,837,578	$ 162,666,465	$ 10,960,377	6.3%
ELECTED OFFICIAL							
010 - BOARD OF SUPERVISORS DIST 1	$ 361,153	$ 391,686	$ 389,161	$ 361,066	$ 372,646	$ 16,515	4.2%
020 - BOARD OF SUPERVISORS DIST 2	351,972	391,686	389,161	366,984	372,649	16,512	4.2%
030 - BOARD OF SUPERVISORS DIST 3	328,760	391,686	389,161	334,481	372,649	16,512	4.2%
040 - BOARD OF SUPERVISORS DIST 4	322,235	391,686	389,161	327,808	372,648	16,513	4.2%
050 - BOARD OF SUPERVISORS DIST 5	376,157	391,686	389,161	372,634	372,643	16,518	4.2%
060 - CLERK OF THE BOARD	735,248	840,627	783,071	718,045	716,421	66,650	8.5%
120 - ASSESSOR	22,383,938	25,446,423	25,477,383	24,389,273	24,923,302	554,081	2.2%
140 - CALL CENTER	1,592,996	1,759,134	1,763,208	1,732,366	1,628,190	135,018	7.7%
160 - CLERK OF THE SUPERIOR COURT	32,173,879	34,177,630	34,052,040	33,708,852	32,343,816	1,708,224	5.0%
190 - COUNTY ATTORNEY	66,641,509	70,629,513	72,397,991	71,587,728	74,645,505	(2,247,514)	-3.1%
210 - ELECTIONS	19,025,270	12,157,522	12,135,604	13,439,207	20,096,904	(7,961,300)	-65.6%
230 - INTERNAL AUDIT	1,880,317	1,949,548	1,994,398	1,967,215	1,843,786	150,612	7.6%
250 - CONSTABLES	2,107,574	2,424,814	2,434,957	2,450,806	2,361,217	73,740	3.0%
360 - RECORDER	2,246,578	2,638,611	2,626,351	2,445,374	2,279,710	346,641	13.2%
370 - SUPERINTENDENT OF SCHOOLS	2,007,235	2,461,627	2,449,728	2,298,942	2,320,833	128,895	5.3%
430 - TREASURER	4,657,322	5,111,957	5,172,199	4,837,809	3,396,965	1,775,234	34.3%
500 - SHERIFF	68,952,422	71,117,264	72,179,544	71,588,050	72,529,713	(350,169)	-0.5%
SUBTOTAL	$ 226,144,565	$ 232,673,100	$ 235,412,279	$ 232,926,640	$ 240,949,597	$ (5,537,318)	-2.4%
APPOINTED DEPARTMENT							
150 - EMERGENCY MANAGEMENT	$ 238,187	$ 268,636	$ 268,636	$ 267,247	$ 234,996	$ 33,640	12.5%
180 - FINANCE	4,351,843	4,048,897	4,091,497	4,000,794	3,787,037	304,460	7.4%
200 - COUNTY MANAGER	1,681,953	1,439,173	1,442,089	1,485,088	1,429,968	12,121	0.8%
220 - HUMAN SERVICES	2,702,378	2,702,378	2,702,378	2,702,378	2,297,021	405,357	15.0%
260 - CORRECTIONAL HEALTH	3,586,287	3,570,368	4,076,942	3,705,345	3,581,457	495,485	12.2%
290 - MEDICAL EXAMINER	7,321,894	8,056,892	8,083,502	7,910,589	7,738,016	345,486	4.3%
300 - PARKS & RECREATION	1,761,159	1,772,629	1,764,191	1,677,480	1,426,304	337,887	19.2%
310 - WORKFORCE MGT & DEVELOPMENT	3,100,919	3,249,295	6,234,458	3,261,833	6,258,870	(24,412)	-0.4%
340 - PUBLIC FIDUCIARY	2,271,770	2,762,148	2,813,379	2,792,374	2,612,944	200,435	7.1%
350 - EMPLOYEE HEALTH INITIATIVES	2,343,924	-	-	-	-	-	
390 - HEALTH CARE PROGRAMS	7,634,277	229,499,543	229,153,028	222,657,832	234,828,631	(5,675,603)	-2.5%
410 - ENTERPRISE TECHNOLOGY	7,754,439	10,052,098	10,592,666	10,287,827	10,785,417	(192,751)	-1.8%
420 - JUSTICE SYSTEM PLANNING & INFO	-	846,536	846,536	725,245	542,057	304,479	36.0%
460 - RESEARCH & REPORTING	281,311	378,755	444,441	429,926	327,743	116,698	26.3%
470 - NON-DEPARTMENTAL	791,947,348	549,664,295	532,782,171	332,578,074	655,706,417	(122,924,246)	-23.1%
490 - MANAGEMENT & BUDGET	7,486,056	4,318,819	4,212,123	3,817,644	3,746,301	465,822	11.1%
520 - PUBLIC DEFENDER	37,613,546	39,878,668	40,974,306	40,763,682	40,423,151	551,155	1.3%
540 - LEGAL DEFENDER	8,437,758	9,495,990	9,799,432	9,394,856	10,511,194	(711,762)	-7.3%
550 - LEGAL ADVOCATE	7,619,904	8,402,717	8,694,685	8,217,853	9,529,764	(835,079)	-9.6%
560 - PUBLIC DEFENSE SERVICES	18,508,381	17,930,726	17,247,643	22,601,095	15,414,886	1,832,757	10.6%
700 - FACILITIES MANAGEMENT	12,699,361	14,078,935	14,177,995	13,457,086	12,908,663	1,269,332	9.0%
710 - COMMUNICATIONS	990,796	903,495	857,941	688,061	932,091	(74,150)	-8.6%
730 - MATERIALS MANAGEMENT	1,859,037	2,071,136	2,123,861	2,103,372	2,029,600	94,261	4.4%
790 - ANIMAL CARE & CONTROL	375,982	361,432	360,115	360,115	322,919	37,196	10.3%
850 - AIR QUALITY	459,755	-	-	-	-	-	
860 - PUBLIC HEALTH	10,451,482	12,878,580	12,921,147	11,522,894	12,402,144	519,003	4.0%
880 - ENVIRONMENTAL SERVICES	3,425,341	7,063,645	7,059,208	3,401,910	3,687,644	3,371,564	47.8%
SUBTOTAL	$ 946,905,088	$ 935,695,786	$ 923,724,370	$ 710,810,600	$ 1,043,465,235	$ (119,740,865)	-13.0%
MARICOPA COUNTY	$ 1,332,416,143	$ 1,341,595,866	$ 1,332,763,491	$ 1,117,574,818	$ 1,447,081,297	$ (114,317,806)	-8.6%

Consolidated Expenditures by Fund Type/Department (continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
SPECIAL REVENUE							
JUDICIAL BRANCH							
110 - ADULT PROBATION	$ 17,322,774	$ 17,815,999	$ 18,134,106	$ 17,414,434	$ 19,221,449	$ (1,087,343)	-6.0%
270 - JUVENILE PROBATION	42,255,463	48,030,623	48,458,687	44,697,179	46,979,456	1,479,231	3.1%
800 - TRIAL COURTS	16,643,284	17,727,473	18,109,223	16,136,008	18,464,413	(355,190)	-2.0%
SUBTOTAL	$ 76,221,521	$ 83,574,095	$ 84,702,016	$ 78,247,621	$ 84,665,318	$ 36,698	0.0%
ELECTED OFFICIAL							
160 - CLERK OF THE SUPERIOR COURT	$ 8,434,124	$ 9,323,510	$ 9,978,071	$ 8,905,323	$ 10,037,176	$ (59,105)	-0.6%
190 - COUNTY ATTORNEY	11,543,990	13,759,698	16,830,802	14,157,973	18,345,453	(1,514,651)	-9.0%
210 - ELECTIONS	7,264,100	29,524	29,524	9,840	29,524	-	0.0%
360 - RECORDER	11,089,988	6,374,980	6,387,525	5,751,922	4,502,298	1,885,227	29.5%
370 - SUPERINTENDENT OF SCHOOLS	2,246,142	3,435,071	3,464,614	2,835,435	4,678,731	(1,214,117)	-35.0%
430 - TREASURER	-	800,000	800,000	266,664	800,000	-	0.0%
500 - SHERIFF	190,301,699	216,975,448	223,615,820	217,039,404	216,216,990	7,398,830	3.3%
SUBTOTAL	$ 230,880,043	$ 250,698,231	$ 261,106,356	$ 248,966,561	$ 254,610,172	$ 6,496,184	2.5%
APPOINTED DEPARTMENT							
150 - EMERGENCY MANAGEMENT	$ 1,340,947	$ 1,083,884	$ 1,277,229	$ 1,147,658	$ 1,159,534	$ 117,695	9.2%
170 - COMMUNITY DEVELOPMENT	9,351,113	13,523,899	13,526,903	7,674,687	12,709,280	817,623	6.0%
220 - HUMAN SERVICES	41,015,978	42,509,831	43,037,828	41,519,502	41,943,098	1,094,730	2.5%
260 - CORRECTIONAL HEALTH	43,439,992	49,149,070	49,154,197	48,814,986	49,262,767	(108,570)	-0.2%
290 - MEDICAL EXAMINER	97,539	-	107,393	97,960	-	107,393	100.0%
300 - PARKS & RECREATION	5,220,464	7,588,875	9,132,129	6,961,679	8,815,299	316,830	3.5%
390 - HEALTH CARE PROGRAMS	-	6,435,504	6,435,504	6,221,924	7,594,722	(1,159,218)	-18.0%
420 - JUSTICE SYSTEM PLANNING & INFO	1,512,029	1,983,802	1,913,044	1,665,765	1,695,804	217,240	11.4%
440 - PLANNING & DEVELOPMENT	16,780,725	17,194,035	17,717,414	14,960,196	16,366,511	1,350,903	7.6%
460 - RESEARCH & REPORTING	1	-	-	-	-	-	
470 - NON-DEPARTMENTAL	65,480,350	141,369,065	135,323,612	64,877,853	165,422,675	(30,099,063)	-22.2%
520 - PUBLIC DEFENDER	2,263,978	2,589,341	2,576,184	2,312,299	3,089,347	(513,163)	-19.9%
540 - LEGAL DEFENDER	118,020	134,794	134,794	134,794	134,794	-	0.0%
550 - LEGAL ADVOCATE	10,576	12,500	12,500	9,500	12,500	-	0.0%
700 - FACILITIES MANAGEMENT	2,040,679	3,035,485	3,206,234	3,090,085	2,743,527	462,707	14.4%
710 - COMMUNICATIONS	26,097	63,000	87,050	75,649	75,000	12,050	13.8%
790 - ANIMAL CARE & CONTROL	9,414,301	10,565,425	11,103,140	11,468,097	12,240,972	(1,137,832)	-10.2%
850 - AIR QUALITY	14,852,182	16,403,646	24,609,319	22,782,893	26,100,834	(1,491,515)	-6.1%
860 - PUBLIC HEALTH	41,626,688	37,850,297	42,693,791	39,166,245	43,107,721	(413,930)	-1.0%
880 - ENVIRONMENTAL SERVICES	13,703,366	18,988,563	18,939,522	18,138,659	22,737,879	(3,798,357)	-20.1%
910 - PUBLIC WORKS	130,627,955	133,008,529	132,846,605	128,909,571	189,282,664	(56,436,059)	-42.5%
SUBTOTAL	$ 398,922,980	$ 503,489,545	$ 513,834,392	$ 420,030,002	$ 604,494,928	$ (90,660,536)	-17.6%
MARICOPA COUNTY	$ 706,024,544	$ 837,761,871	$ 859,642,764	$ 747,244,184	$ 943,770,418	$ (84,127,654)	-9.8%

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
DEBT SERVICE							
APPOINTED DEPARTMENT							
470 - NON-DEPARTMENTAL	$ 117,110,014	$ 21,710,516	$ 21,710,516	$ 15,219,856	$ 23,389,608	$ (1,679,092)	-7.7%
SUBTOTAL	$ 117,110,014	$ 21,710,516	$ 21,710,516	$ 15,219,856	$ 23,389,608	$ (1,679,092)	-7.7%
MARICOPA COUNTY	$ 117,110,014	$ 21,710,516	$ 21,710,516	$ 15,219,856	$ 23,389,608	$ (1,679,092)	-7.7%

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
CAPITAL PROJECTS							
APPOINTED DEPARTMENT							
470 - NON-DEPARTMENTAL	$ 133,645,676	$ 201,579,783	$ 172,279,433	$ 92,218,345	$ 167,276,604	$ 5,002,829	2.9%
910 - PUBLIC WORKS	100,675,429	98,605,934	98,605,934	85,705,900	104,677,000	(6,071,066)	-6.2%
SUBTOTAL	$ 234,321,105	$ 300,185,717	$ 270,885,367	$ 177,924,245	$ 271,953,604	$ (1,068,237)	-0.4%
MARICOPA COUNTY	$ 234,321,105	$ 300,185,717	$ 270,885,367	$ 177,924,245	$ 271,953,604	$ (1,068,237)	-0.4%

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
INTERNAL SERVICE							
APPOINTED DEPARTMENT							
350 - EMPLOYEE HEALTH INITIATIVES	$ 16,848,228	$ 133,444,808	$ 133,485,157	$ 120,458,937	$ 144,086,489	$ (10,601,332)	-7.9%
410 - ENTERPRISE TECHNOLOGY	19,117,203	15,669,264	16,560,159	18,534,212	17,901,153	(1,340,994)	-8.1%
730 - MATERIALS MANAGEMENT	937,650	1,133,790	1,105,445	1,124,123	983,793	121,652	11.0%
740 - EQUIPMENT SERVICES	14,091,900	12,388,440	12,398,883	15,021,921	13,982,007	(1,583,124)	-12.8%
750 - RISK MANAGEMENT	33,044,623	35,893,572	35,886,326	35,409,900	38,624,251	(2,737,925)	-7.6%
SUBTOTAL	$ 84,039,604	$ 198,529,874	$ 199,435,970	$ 190,549,093	$ 215,577,693	$ (16,141,723)	-8.1%
MARICOPA COUNTY	$ 84,039,604	$ 198,529,874	$ 199,435,970	$ 190,549,093	$ 215,577,693	$ (16,141,723)	-8.1%

Consolidated Expenditures by Fund Type/Department (continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
ELIMINATIONS							
APPOINTED DEPARTMENT							
300 - PARKS & RECREATION	$ (10,154)	$ (69,850)	$ (69,850)	$ (70,965)	$ (64,630)	$ (5,220)	7.5%
910 - PUBLIC WORKS	(60,757,581)	(59,709,258)	(59,594,504)	(59,594,504)	(74,748,984)	15,154,480	-25.4%
SUBTOTAL	$ (60,767,735)	$ (59,779,108)	$ (59,664,354)	$ (59,665,469)	$ (74,813,614)	$ 15,149,260	-25.4%
ELIMINATIONS							
980 - ELIMINATIONS (COUNTY)	$ (673,584,429)	$ (425,729,107)	$ (433,601,337)	$ (431,137,637)	$ (568,071,413)	$ 134,470,076	-31.0%
SUBTOTAL	$ (673,584,429)	$ (425,729,107)	$ (433,601,337)	$ (431,137,637)	$ (568,071,413)	$ 134,470,076	-31.0%
MARICOPA COUNTY	$ (734,352,164)	$ (485,508,215)	$ (493,265,691)	$ (490,803,106)	$ (642,885,027)	$ 149,619,336	-30.3%

Consolidated Expenditures by Department and Fund Type

FY 2008-09 RECOMMENDED BUDGET								
	FUND TYPE:							
	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
JUDICIAL								
110 - ADULT PROBATION	$ 60,982,903	$ 19,221,449	$ -	$ -	$ -	$ 80,204,352	$ -	$ 80,204,352
270 - JUVENILE PROBATION	17,220,629	46,979,456	-	-	-	64,200,085	-	64,200,085
800 - TRIAL COURTS	84,462,933	18,464,413	-	-	-	102,927,346	-	102,927,346
SUBTOTAL	$ 162,666,465	$ 84,665,318	$ -	$ -	$ -	$ 247,331,783	$ -	$ 247,331,783
ELECTED								
010 - BOARD OF SUPERVISORS DIST 1	$ 372,646	$ -	$ -	$ -	$ -	$ 372,646	$ -	$ 372,646
020 - BOARD OF SUPERVISORS DIST 2	372,649	-	-	-	-	372,649	-	372,649
030 - BOARD OF SUPERVISORS DIST 3	372,649	-	-	-	-	372,649	-	372,649
040 - BOARD OF SUPERVISORS DIST 4	372,648	-	-	-	-	372,648	-	372,648
050 - BOARD OF SUPERVISORS DIST 5	372,643	-	-	-	-	372,643	-	372,643
060 - CLERK OF THE BOARD	716,421	-	-	-	-	716,421	-	716,421
120 - ASSESSOR	24,923,302	-	-	-	-	24,923,302	-	24,923,302
140 - CALL CENTER	1,628,190	-	-	-	-	1,628,190	-	1,628,190
160 - CLERK OF THE SUPERIOR COURT	32,343,816	10,037,176	-	-	-	42,380,992	-	42,380,992
190 - COUNTY ATTORNEY	74,645,505	18,345,453	-	-	-	92,990,958	-	92,990,958
210 - ELECTIONS	20,096,904	29,524	-	-	-	20,126,428	-	20,126,428
230 - INTERNAL AUDIT	1,843,786	-	-	-	-	1,843,786	-	1,843,786
250 - CONSTABLES	2,361,217	-	-	-	-	2,361,217	-	2,361,217
360 - RECORDER	2,279,710	4,502,298	-	-	-	6,782,008	-	6,782,008
370 - SUPERINTENDENT OF SCHOOLS	2,320,833	4,678,731	-	-	-	6,999,564	-	6,999,564
430 - TREASURER	3,396,965	800,000	-	-	-	4,196,965	-	4,196,965
500 - SHERIFF	72,529,713	216,216,990	-	-	-	288,746,703	-	288,746,703
SUBTOTAL	$ 240,949,597	$ 254,610,172	$ -	$ -	$ -	$ 495,559,769	$ -	$ 495,559,769
APPOINTED								
150 - EMERGENCY MANAGEMENT	$ 234,996	$ 1,159,534	$ -	$ -	$ -	$ 1,394,530	$ -	$ 1,394,530
170 - COMMUNITY DEVELOPMENT	-	12,709,280	-	-	-	12,709,280	-	12,709,280
180 - FINANCE	3,787,037	-	-	-	-	3,787,037	-	3,787,037
200 - COUNTY MANAGER	1,429,968	-	-	-	-	1,429,968	-	1,429,968
220 - HUMAN SERVICES	2,297,021	41,943,098	-	-	-	44,240,119	-	44,240,119
260 - CORRECTIONAL HEALTH	3,581,457	49,262,767	-	-	-	52,844,224	-	52,844,224
290 - MEDICAL EXAMINER	7,738,016	-	-	-	-	7,738,016	-	7,738,016
300 - PARKS & RECREATION	1,426,304	8,815,299	-	-	-	10,241,603	(64,630)	10,176,973
310 - WORKFORCE MGT & DEVELOPMEN	6,258,870	-	-	-	-	6,258,870	-	6,258,870
340 - PUBLIC FIDUCIARY	2,612,944	-	-	-	-	2,612,944	-	2,612,944
350 - EMPLOYEE HEALTH INITIATIVES	-	-	-	-	144,086,489	144,086,489	-	144,086,489
390 - HEALTH CARE PROGRAMS	234,828,631	7,594,722	-	-	-	242,423,353	-	242,423,353
410 - ENTERPRISE TECHNOLOGY	10,785,417	-	-	-	17,901,153	28,686,570	-	28,686,570
420 - JUSTICE SYSTEM PLANNING & INFC	542,057	1,695,804	-	-	-	2,237,861	-	2,237,861
440 - PLANNING & DEVELOPMENT	-	16,366,511	-	-	-	16,366,511	-	16,366,511
460 - RESEARCH & REPORTING	327,743	-	-	-	-	327,743	-	327,743
470 - NON-DEPARTMENTAL	655,706,417	165,422,675	23,389,608	167,276,604	-	1,011,795,304	-	1,011,795,304
490 - MANAGEMENT & BUDGET	3,746,301	-	-	-	-	3,746,301	-	3,746,301
520 - PUBLIC DEFENDER	40,423,151	3,089,347	-	-	-	43,512,498	-	43,512,498
540 - LEGAL DEFENDER	10,511,194	134,794	-	-	-	10,645,988	-	10,645,988
550 - LEGAL ADVOCATE	9,529,764	12,500	-	-	-	9,542,264	-	9,542,264
560 - PUBLIC DEFENSE SERVICES	15,414,886	-	-	-	-	15,414,886	-	15,414,886
700 - FACILITIES MANAGEMENT	12,908,663	2,743,527	-	-	-	15,652,190	-	15,652,190
710 - COMMUNICATIONS	932,091	75,000	-	-	-	1,007,091	-	1,007,091
730 - MATERIALS MANAGEMENT	2,029,600	-	-	-	983,793	3,013,393	-	3,013,393
740 - EQUIPMENT SERVICES	-	-	-	-	13,982,007	13,982,007	-	13,982,007
750 - RISK MANAGEMENT	-	-	-	-	38,624,251	38,624,251	-	38,624,251
790 - ANIMAL CARE & CONTROL	322,919	12,240,972	-	-	-	12,563,891	-	12,563,891
850 - AIR QUALITY	-	26,100,834	-	-	-	26,100,834	-	26,100,834
860 - PUBLIC HEALTH	12,402,144	43,107,721	-	-	-	55,509,865	-	55,509,865
880 - ENVIRONMENTAL SERVICES	3,687,644	22,737,879	-	-	-	26,425,523	-	26,425,523
910 - PUBLIC WORKS	-	189,282,664	-	104,677,000	-	293,959,664	(74,748,984)	219,210,680
SUBTOTAL	$ 1,043,465,235	$ 604,494,928	$ 23,389,608	$ 271,953,604	$ 215,577,693	$ 2,158,881,068	$ (74,813,614)	$ 2,084,067,454
980 - ELIMINATIONS	$ -	$ -	$ -	$ -	$ -	$ -	$ (568,071,413)	$ (568,071,413)
MARICOPA COUNTY	$ 1,447,081,297	$ 943,770,418	$ 23,389,608	$ 271,953,604	$ 215,577,693	$ 2,901,772,620	$ (642,885,027)	$ 2,258,887,593

Consolidated Expenditures by Fund Type/Object Code

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
ALL FUNDS							
PERSONAL SERVICES							
0701 - REGULAR PAY	$ 583,753,854	$ 664,503,191	$ 670,809,674	$ 650,102,925	$ 660,047,010	$ 10,762,664	1.6%
0705 - TEMPORARY PAY	5,527,986	5,874,791	5,913,987	4,621,943	12,066,428	(6,152,441)	-104.0%
0710 - OVERTIME	20,450,103	10,538,688	10,587,809	15,174,093	10,760,409	(172,600)	-1.6%
0750 - FRINGE BENEFITS	189,736,142	226,665,965	228,136,383	219,772,432	222,334,909	5,801,474	2.5%
0790 - OTHER PERSONNEL SERVICES	12,650,600	29,203,314	27,509,270	15,465,540	26,711,073	798,197	2.9%
0795 - PERSONNEL SERVICES ALLOC-OUT	(46,386,301)	(71,588,739)	(71,957,353)	(72,574,908)	(88,039,240)	16,081,887	-22.3%
0796 - PERSONNEL SERVICES ALLOC-IN	44,683,085	67,780,607	68,106,320	68,082,982	84,482,617	(16,376,297)	-24.0%
SUBTOTAL	$ 810,415,469	$ 932,977,817	$ 939,106,090	$ 900,645,007	$ 928,363,206	$ 10,742,884	1.1%
SUPPLIES							
0801 - GENERAL SUPPLIES	$ 50,197,929	$ 38,110,892	$ 39,040,707	$ 39,125,571	$ 40,212,277	$ (1,171,570)	-3.0%
0802 - MEDICAL SUPPLIES	14,897,128	12,677,000	12,737,659	14,431,533	15,304,001	(2,566,342)	-20.1%
0803 - FUEL	8,364,429	5,998,885	5,994,969	9,083,034	6,197,035	(202,066)	-3.4%
0804 - NON-CAPITAL EQUIPMENT	7,580,838	31,572,775	18,857,864	1,899,454	1,613,660	17,244,204	91.4%
0805 - SUPPLIES-ALLOCATION OUT	(3,573,009)	(4,503,334)	(4,490,164)	(4,561,017)	(2,891,936)	(1,598,228)	35.6%
0806 - SUPPLIES-ALLOCATION IN	3,360,654	4,078,136	4,078,136	4,447,506	3,064,488	1,013,648	24.9%
SUBTOTAL	$ 80,827,969	$ 87,934,354	$ 76,219,171	$ 64,426,081	$ 63,499,525	$ 12,719,646	16.7%
SERVICES							
0810 - LEGAL SERVICES	$ 41,801,125	$ 40,353,632	$ 39,960,821	$ 46,365,188	$ 42,078,389	$ (2,117,568)	-5.3%
0811 - HEALTH CARE SERVICES	21,851,189	42,161,518	43,376,945	29,379,990	41,379,085	1,997,860	4.6%
0812 - OTHER SERVICES	134,253,098	398,999,577	401,126,563	151,447,608	499,863,612	(98,737,049)	-24.6%
0820 - RENT & OPERATING LEASES	20,421,320	19,304,035	20,243,628	18,349,448	18,137,580	2,106,048	10.4%
0825 - REPAIRS AND MAINTENANCE	42,935,670	44,758,034	44,850,345	42,880,035	70,270,195	(25,419,850)	-56.7%
0830 - INTERGOVERNMENTAL PAYMENTS	224,376,729	239,649,995	241,371,180	236,864,143	259,746,145	(18,374,965)	-7.6%
0839 - INTERNAL SERVICE CHARGES	(1,913,408)	(4,022,014)	(3,964,752)	(2,572,635)	(2,960,864)	(1,003,888)	25.3%
0841 - TRAVEL	5,288,375	4,645,280	4,736,597	4,530,253	5,469,946	(733,349)	-15.5%
0842 - EDUCATION AND TRAINING	4,993,839	5,268,038	5,397,574	4,420,801	5,111,469	286,105	5.3%
0843 - POSTAGE/FREIGHT/SHIPPING	5,717,073	5,350,305	5,545,799	5,640,828	4,455,948	1,089,851	19.7%
0845 - SUPPORT AND CARE OF PERSONS	1,647,331	779,232	779,232	1,372,735	849,732	(70,500)	-9.0%
0850 - UTILITIES	26,142,235	29,090,599	29,155,348	29,305,616	20,347,239	8,808,109	30.2%
0855 - INTEREST EXPENSE	99,882	-	-	40,392	40,000	(40,000)	
0872 - SERVICES-ALLOCATION OUT	(5,402,311)	(6,425,470)	(6,461,357)	(8,058,687)	(23,063,213)	16,601,856	-256.9%
0873 - SERVICES-ALLOCATION IN	5,350,248	6,096,016	10,456,921	7,626,391	22,461,261	(12,004,340)	-114.8%
SUBTOTAL	$ 527,562,395	$ 826,008,777	$ 836,574,844	$ 567,592,106	$ 964,186,524	$ (127,611,680)	-15.3%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	$ 71,580,314	$ -	$ -	$ -	$ -	$ -	
SUBTOTAL	$ 71,580,314	$ -	$ -	$ -	$ -	$ -	
CAPITAL							
0910 - LAND	$ 20,081,469	$ 5,366,500	$ 4,510,300	$ 14,441,295	$ 12,152,500	$ (7,642,200)	-169.4%
0915 - BUILDINGS AND IMPROVEMENTS	77,738,497	225,600,651	192,458,644	97,038,237	164,184,069	28,274,575	14.7%
0920 - CAPITAL EQUIPMENT	5,702,621	5,657,698	8,651,445	4,174,123	4,821,109	3,830,336	44.3%
0930 - VEHICLES & CONSTRUCTION EQUIP	10,484,801	13,778,630	15,634,343	14,526,664	12,410,026	3,224,317	20.6%
0940 - INFRASTRUCTURE	82,204,092	76,397,500	76,696,065	64,390,104	70,865,750	5,830,315	7.6%
0950 - DEBT SERVICE	58,393,431	40,547,185	41,314,998	30,310,952	38,753,011	2,561,987	6.2%
0955 - CAPITAL-ALLOCATION OUT	(347,204)	(864,847)	(864,847)	(692,078)	(679,584)	(185,263)	21.4%
0956 - CAPITAL-ALLOCATION IN	1,602,434	871,364	871,364	856,599	331,457	539,907	62.0%
SUBTOTAL	$ 255,860,141	$ 367,354,681	$ 339,272,312	$ 225,045,896	$ 302,838,338	$ 36,433,974	10.7%
TOTAL USES	$ 1,746,246,288	$ 2,214,275,629	$ 2,191,172,417	$ 1,757,709,090	$ 2,258,887,593	$ (67,715,176)	-3.1%

Consolidated Expenditures by Fund Type/Object Code (continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
GENERAL FUND							
PERSONAL SERVICES							
0701 - REGULAR PAY	$ 331,695,112	$ 376,868,511	$ 379,104,700	$ 371,194,345	$ 365,614,537	$ 13,490,163	3.6%
0705 - TEMPORARY PAY	4,126,382	4,046,528	4,029,706	3,597,436	9,362,463	(5,332,757)	-132.3%
0710 - OVERTIME	8,624,813	3,376,812	3,425,933	6,489,083	3,634,189	(208,256)	-6.1%
0750 - FRINGE BENEFITS	105,284,672	125,469,705	125,922,809	122,793,804	122,009,036	3,913,773	3.1%
0790 - OTHER PERSONNEL SERVICES	5,014,876	13,205,642	10,704,132	6,464,049	15,313,131	(4,608,999)	-43.1%
0795 - PERSONNEL SERVICES ALLOC-OUT	(28,541,956)	(44,022,384)	(44,141,219)	(44,012,799)	(57,797,115)	13,655,896	-30.9%
0796 - PERSONNEL SERVICES ALLOC-IN	9,772,813	10,072,010	10,215,559	8,192,316	8,414,776	1,800,783	17.6%
SUBTOTAL	$ 435,976,712	$ 489,016,824	$ 489,261,620	$ 474,718,234	$ 466,551,017	$ 22,710,603	4.6%
SUPPLIES							
0801 - GENERAL SUPPLIES	$ 14,199,829	$ 12,797,407	$ 12,740,404	$ 10,644,131	$ 11,031,876	$ 1,708,528	13.4%
0802 - MEDICAL SUPPLIES	754,762	765,419	763,988	774,936	796,337	(32,349)	-4.2%
0803 - FUEL	3,120,336	2,477,705	2,428,660	3,418,386	2,697,356	(268,696)	-11.1%
0804 - NON-CAPITAL EQUIPMENT	2,407,900	30,398,362	17,263,267	241,438	381,583	16,881,684	97.8%
0805 - SUPPLIES-ALLOCATION OUT	(2,449,989)	(2,835,271)	(2,822,101)	(2,906,943)	(1,373,066)	(1,449,035)	51.3%
0806 - SUPPLIES-ALLOCATION IN	1,009,118	903,477	903,477	1,003,909	255,068	648,409	71.8%
SUBTOTAL	$ 19,041,956	$ 44,507,099	$ 31,277,695	$ 13,175,857	$ 13,789,154	$ 17,488,541	55.9%
SERVICES							
0810 - LEGAL SERVICES	$ 34,729,390	$ 32,946,500	$ 32,236,096	$ 38,166,783	$ 33,261,449	$ (1,025,353)	-3.2%
0811 - HEALTH CARE SERVICES	3,474,962	3,462,797	3,462,717	3,059,606	3,700,368	(237,651)	-6.9%
0812 - OTHER SERVICES	39,991,163	228,063,024	227,973,685	48,439,493	233,231,032	(5,257,347)	-2.3%
0820 - RENT & OPERATING LEASES	10,630,808	9,472,081	9,651,287	8,462,735	7,461,391	2,189,896	22.7%
0825 - REPAIRS AND MAINTENANCE	15,811,063	19,154,051	19,048,459	18,814,495	26,973,741	(7,925,282)	-41.6%
0830 - INTERGOVERNMENTAL PAYMENTS	212,211,711	223,060,697	223,056,973	224,830,022	229,517,906	(6,460,933)	-2.9%
0839 - INTERNAL SERVICE CHARGES	26,236,929	28,402,727	28,415,152	29,395,601	23,381,325	5,033,827	17.7%
0841 - TRAVEL	1,863,261	1,722,071	1,720,451	1,822,612	2,177,454	(457,003)	-26.6%
0842 - EDUCATION AND TRAINING	3,058,317	2,913,089	2,911,180	2,620,374	2,829,467	81,713	2.8%
0843 - POSTAGE/FREIGHT/SHIPPING	4,746,738	4,577,997	4,767,135	4,803,199	3,572,884	1,194,251	25.1%
0845 - SUPPORT AND CARE OF PERSONS	519,597	564,621	564,621	519,791	557,085	7,536	1.3%
0850 - UTILITIES	10,242,548	8,636,946	8,635,236	7,836,962	9,467,409	(832,173)	-9.6%
0855 - INTEREST EXPENSE	27,638	-	-	-	-	-	
0872 - SERVICES-ALLOCATION OUT	(2,777,220)	(2,969,964)	(3,005,851)	(3,110,807)	(9,347,272)	6,341,421	-211.0%
0873 - SERVICES-ALLOCATION IN	105,665	1,250,065	819,513	907,516	8,477,241	(7,657,728)	-934.4%
SUBTOTAL	$ 360,872,570	$ 561,256,702	$ 560,256,654	$ 386,568,382	$ 575,261,480	$ (15,004,826)	-2.7%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	$ 491,099,977	$ 213,836,003	$ 216,189,228	$ 216,173,357	$ 377,551,435	$ (161,362,207)	-74.6%
SUBTOTAL	$ 491,099,977	$ 213,836,003	$ 216,189,228	$ 216,173,357	$ 377,551,435	$ (161,362,207)	-74.6%
CAPITAL							
0910 - LAND	$ -	$ 10,000	$ 10,000	$ -	$ -	$ 10,000	100.0%
0915 - BUILDINGS AND IMPROVEMENTS	14,318,236	14,518,575	14,304,582	10,910,128	-	14,304,582	100.0%
0920 - CAPITAL EQUIPMENT	984,772	551,745	2,971,014	559,733	455,156	2,515,858	84.7%
0930 - VEHICLES & CONSTRUCTION EQUIP	4,615,766	4,827,000	5,252,992	5,375,822	4,227,383	1,025,609	19.5%
0940 - INFRASTRUCTURE	-	-	-	286	-	-	
0950 - DEBT SERVICE	6,024,055	13,610,030	13,777,818	10,619,082	9,643,704	4,134,114	30.0%
0955 - CAPITAL-ALLOCATION OUT	(279,132)	(540,661)	(540,661)	(534,091)	(402,049)	(138,612)	25.6%
0956 - CAPITAL-ALLOCATION IN	16,204	2,549	2,549	8,028	4,017	(1,468)	-57.6%
SUBTOTAL	$ 25,679,901	$ 32,979,238	$ 35,778,294	$ 26,938,988	$ 13,928,211	$ 21,850,083	61.1%
TOTAL USES	$ 1,332,671,116	$ 1,341,595,866	$ 1,332,763,491	$ 1,117,574,818	$ 1,447,081,297	$ (114,317,806)	-8.6%

Consolidated Expenditures by Fund Type/Object Code (continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
SPECIAL REVENUE							
PERSONAL SERVICES							
0701 - REGULAR PAY	$ 246,177,146	$ 279,179,073	$ 283,188,508	$ 271,101,350	$ 286,176,509	$ (2,988,001)	-1.1%
0705 - TEMPORARY PAY	1,339,495	1,820,771	1,876,789	985,210	2,662,874	(786,085)	-41.9%
0710 - OVERTIME	11,681,815	7,085,501	7,085,501	8,538,468	7,046,978	38,523	0.5%
0750 - FRINGE BENEFITS	82,682,265	98,470,460	99,471,519	94,490,892	97,781,010	1,690,509	1.7%
0790 - OTHER PERSONNEL SERVICES	7,573,038	15,921,051	16,733,328	8,907,293	11,377,312	5,356,016	32.0%
0795 - PERSONNEL SERVICES ALLOC-OUT	(17,844,345)	(26,449,164)	(26,698,943)	(27,628,567)	(29,050,640)	2,351,697	-8.8%
0796 - PERSONNEL SERVICES ALLOC-IN	29,996,612	52,348,470	52,556,134	54,030,345	70,743,032	(18,186,898)	-34.6%
SUBTOTAL	$ 361,606,026	$ 428,376,162	$ 434,212,836	$ 410,424,991	$ 446,737,075	$ (12,524,239)	-2.9%
SUPPLIES							
0801 - GENERAL SUPPLIES	$ 30,828,894	$ 23,122,443	$ 24,113,985	$ 23,828,372	$ 24,242,881	$ (128,896)	-0.5%
0802 - MEDICAL SUPPLIES	14,142,366	11,911,581	11,973,671	13,640,757	14,507,664	(2,533,993)	-21.2%
0803 - FUEL	3,166,691	3,107,287	3,169,448	3,447,061	3,786,171	(616,723)	-19.5%
0804 - NON-CAPITAL EQUIPMENT	4,724,265	1,130,948	1,551,132	1,562,333	1,188,202	362,930	23.4%
0805 - SUPPLIES-ALLOCATION OUT	(1,123,020)	(1,645,837)	(1,645,837)	(1,642,367)	(1,495,246)	(150,591)	9.1%
0806 - SUPPLIES-ALLOCATION IN	2,351,536	3,148,856	3,148,856	3,430,143	2,784,861	363,995	11.6%
SUBTOTAL	$ 54,090,732	$ 40,775,278	$ 42,311,255	$ 44,266,299	$ 45,014,533	$ (2,703,278)	-6.4%
SERVICES							
0810 - LEGAL SERVICES	$ 388,337	$ 1,046,899	$ 1,364,492	$ 687,337	$ 2,019,701	$ (655,209)	-48.0%
0811 - HEALTH CARE SERVICES	18,806,857	17,190,105	18,405,612	18,286,908	17,971,383	434,229	2.4%
0812 - OTHER SERVICES	58,415,977	119,565,190	121,210,105	55,620,773	208,345,196	(87,135,091)	-71.9%
0820 - RENT & OPERATING LEASES	7,131,599	8,207,717	8,968,104	8,423,349	10,612,982	(1,644,878)	-18.3%
0825 - REPAIRS AND MAINTENANCE	24,976,825	23,113,346	23,311,249	21,449,169	40,670,925	(17,359,676)	-74.5%
0830 - INTERGOVERNMENTAL PAYMENTS	11,524,859	15,913,562	17,638,471	11,371,794	29,578,239	(11,939,768)	-67.7%
0839 - INTERNAL SERVICE CHARGES	17,105,580	23,387,220	23,432,057	23,154,925	24,903,150	(1,471,093)	-6.3%
0841 - TRAVEL	3,416,440	2,903,247	2,996,184	2,682,662	3,261,048	(264,864)	-8.8%
0842 - EDUCATION AND TRAINING	1,805,301	2,295,926	2,427,371	1,747,586	2,208,310	219,061	9.0%
0843 - POSTAGE/FREIGHT/SHIPPING	966,225	731,608	737,964	796,277	841,847	(103,883)	-14.1%
0845 - SUPPORT AND CARE OF PERSONS	1,127,734	214,611	214,611	852,944	292,647	(78,036)	-36.4%
0850 - UTILITIES	10,205,718	14,406,448	14,472,907	15,380,072	2,816,582	11,656,325	80.5%
0855 - INTEREST EXPENSE	9	-	-	-	-	-	
0872 - SERVICES-ALLOCATION OUT	(2,625,091)	(3,237,435)	(3,237,435)	(4,768,788)	(12,872,286)	9,634,851	-297.6%
0873 - SERVICES-ALLOCATION IN	5,176,186	4,625,329	9,226,021	6,536,059	12,950,525	(3,724,504)	-40.4%
SUBTOTAL	$ 158,422,556	$ 230,363,773	$ 241,167,713	$ 162,221,067	$ 343,600,249	$ (102,432,536)	-42.5%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	$ 114,491,695	$ 100,541,145	$ 101,761,434	$ 100,099,343	$ 88,673,364	$ 13,088,070	12.9%
SUBTOTAL	$ 114,491,695	$ 100,541,145	$ 101,761,434	$ 100,099,343	$ 88,673,364	$ 13,088,070	12.9%
CAPITAL							
0915 - BUILDINGS AND IMPROVEMENTS	$ 8,825,872	$ 16,343,293	$ 16,199,461	$ 11,681,104	$ 3,409,804	$ 12,789,657	79.0%
0920 - CAPITAL EQUIPMENT	3,730,302	4,924,658	5,522,757	3,412,440	3,497,288	2,025,469	36.7%
0930 - VEHICLES & CONSTRUCTION EQUIP	5,813,770	8,951,630	10,381,351	8,970,614	7,942,643	2,438,708	23.5%
0940 - INFRASTRUCTURE	1,091,842	2,450,000	2,450,000	1,655,723	-	2,450,000	100.0%
0950 - DEBT SERVICE	2,865,660	4,491,385	5,091,410	3,822,806	4,673,226	418,184	8.2%
0955 - CAPITAL-ALLOCATION OUT	(68,072)	(304,999)	(304,999)	(146,757)	(85,273)	(219,726)	72.0%
0956 - CAPITAL-ALLOCATION IN	1,586,230	849,546	849,546	836,554	307,509	542,037	63.8%
SUBTOTAL	$ 23,845,604	$ 37,705,513	$ 40,189,526	$ 30,232,484	$ 19,745,197	$ 20,444,329	50.9%
TOTAL USES	$ 712,456,613	$ 837,761,871	$ 859,642,764	$ 747,244,184	$ 943,770,418	$ (84,127,654)	-9.8%

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
DEBT SERVICE							
OTHER FINANCING USES							
0880 - TRANSFERS OUT	$ 68,818,587	$ -	$ -	$ -	$ -	$ -	
SUBTOTAL	$ 68,818,587	$ -	$ -	$ -	$ -	$ -	
CAPITAL							
0950 - DEBT SERVICE	$ 48,291,427	$ 21,710,516	$ 21,710,516	$ 15,219,856	$ 23,389,608	$ (1,679,092)	-7.7%
SUBTOTAL	$ 48,291,427	$ 21,710,516	$ 21,710,516	$ 15,219,856	$ 23,389,608	$ (1,679,092)	-7.7%
TOTAL USES	$ 117,110,014	$ 21,710,516	$ 21,710,516	$ 15,219,856	$ 23,389,608	$ (1,679,092)	-7.7%

Consolidated Expenditures by Fund Type/Object Code (continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
CAPITAL PROJECTS							
PERSONAL SERVICES							
0790 - OTHER PERSONNEL SERVICES	$ -	$ 35,100	$ 35,100	$ 11,692	$ -	$ 35,100	100.0%
0796 - PERSONNEL SERVICES ALLOC-IN	4,619,236	3,852,534	3,827,034	4,308,323	3,562,000	265,034	6.9%
SUBTOTAL	$ 4,619,236	$ 3,887,634	$ 3,862,134	$ 4,320,015	$ 3,562,000	$ 300,134	7.8%
SUPPLIES							
0801 - GENERAL SUPPLIES	$ (46,856)	$ -	$ -	$ 129,438	$ -	$ -	
0804 - NON-CAPITAL EQUIPMENT	3,398	-	-	4,248	-	-	
SUBTOTAL	$ (43,458)	$ -	$ -	$ 133,686	$ -	$ -	
SERVICES							
0812 - OTHER SERVICES	$ 11,454,081	$ 15,479,400	$ 16,062,535	$ 11,202,349	$ 17,726,750	$ (1,664,215)	-10.4%
0825 - REPAIRS AND MAINTENANCE	1,851	-	-	-	-	-	
0830 - INTERGOVERNMENTAL PAYMENTS	107,325	-	-	-	-	-	
0839 - INTERNAL SERVICE CHARGES	1,551,311	-	-	144	-	-	
SUBTOTAL	$ 13,114,568	$ 15,479,400	$ 16,062,535	$ 11,202,493	$ 17,726,750	$ (1,664,215)	-10.4%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	$ 59,625,806	$ 6,775,900	$ 10,959,862	$ 10,959,862	$ 6,252,339	$ 4,707,523	43.0%
SUBTOTAL	$ 59,625,806	$ 6,775,900	$ 10,959,862	$ 10,959,862	$ 6,252,339	$ 4,707,523	43.0%
CAPITAL							
0910 - LAND	$ 20,081,469	$ 5,356,500	$ 4,500,300	$ 14,441,295	$ 12,152,500	$ (7,652,200)	-170.0%
0915 - BUILDINGS AND IMPROVEMENTS	54,594,389	194,738,783	161,254,471	74,104,149	160,774,265	480,206	0.3%
0920 - CAPITAL EQUIPMENT	7,351	-	-	28,650	620,000	(620,000)	
0940 - INFRASTRUCTURE	81,112,250	73,947,500	74,246,065	62,734,095	70,865,750	3,380,315	4.6%
0950 - DEBT SERVICE	1,209,494	-	-	-	-	-	
SUBTOTAL	$ 157,004,953	$ 274,042,783	$ 240,000,836	$ 151,308,189	$ 244,412,515	$ (4,411,679)	-1.8%
TOTAL USES	$ 234,321,105	$ 300,185,717	$ 270,885,367	$ 177,924,245	$ 271,953,604	$ (1,068,237)	-0.4%

Consolidated Expenditures by Fund Type/Object Code (continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
CAPITAL PROJECTS							
PERSONAL SERVICES							
0790 - OTHER PERSONNEL SERVICES	$ -	$ 35,100	$ 35,100	$ 11,692	$ -	$ 35,100	100.0%
0796 - PERSONNEL SERVICES ALLOC-IN	4,619,236	3,852,534	3,827,034	4,308,323	3,562,000	265,034	6.9%
SUBTOTAL	$ 4,619,236	$ 3,887,634	$ 3,862,134	$ 4,320,015	$ 3,562,000	$ 300,134	7.8%
SUPPLIES							
0801 - GENERAL SUPPLIES	$ (46,856)	$ -	$ -	$ 129,438	$ -	$ -	
0804 - NON-CAPITAL EQUIPMENT	3,398	-	-	4,248	-	-	
SUBTOTAL	$ (43,458)	$ -	$ -	$ 133,686	$ -	$ -	
SERVICES							
0812 - OTHER SERVICES	$ 11,454,081	$ 15,479,400	$ 16,062,535	$ 11,202,349	$ 17,726,750	$ (1,664,215)	-10.4%
0825 - REPAIRS AND MAINTENANCE	1,851	-	-	-	-	-	
0830 - INTERGOVERNMENTAL PAYMENTS	107,325	-	-	-	-	-	
0839 - INTERNAL SERVICE CHARGES	1,551,311	-	-	144	-	-	
SUBTOTAL	$ 13,114,568	$ 15,479,400	$ 16,062,535	$ 11,202,493	$ 17,726,750	$ (1,664,215)	-10.4%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	$ 59,625,806	$ 6,775,900	$ 10,959,862	$ 10,959,862	$ 6,252,339	$ 4,707,523	43.0%
SUBTOTAL	$ 59,625,806	$ 6,775,900	$ 10,959,862	$ 10,959,862	$ 6,252,339	$ 4,707,523	43.0%
CAPITAL							
0910 - LAND	$ 20,081,469	$ 5,356,500	$ 4,500,300	$ 14,441,295	$ 12,152,500	$ (7,652,200)	-170.0%
0915 - BUILDINGS AND IMPROVEMENTS	54,594,389	194,738,783	161,254,471	74,104,149	160,774,265	480,206	0.3%
0920 - CAPITAL EQUIPMENT	7,351	-	-	28,650	620,000	(620,000)	
0940 - INFRASTRUCTURE	81,112,250	73,947,500	74,246,065	62,734,095	70,865,750	3,380,315	4.6%
0950 - DEBT SERVICE	1,209,494	-	-	-	-	-	
SUBTOTAL	$ 157,004,953	$ 274,042,783	$ 240,000,836	$ 151,308,189	$ 244,412,515	$ (4,411,679)	-1.8%
TOTAL USES	$ 234,321,105	$ 300,185,717	$ 270,885,367	$ 177,924,245	$ 271,953,604	$ (1,068,237)	-0.4%

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
ELIMINATIONS							
SUPPLIES							
0803 - FUEL	$ (5,214,932)	$ (5,618,360)	$ (5,618,360)	$ (5,513,208)	$ (6,515,806)	$ 897,446	-16.0%
SUBTOTAL	$ (5,214,932)	$ (5,618,360)	$ (5,618,360)	$ (5,513,208)	$ (6,515,806)	$ 897,446	-16.0%
SERVICES							
0811 - HEALTH CARE SERVICES	$ (16,417,764)	$ (99,555,712)	$ (99,555,712)	$ (97,233,551)	$ (108,992,836)	$ 9,437,124	-9.5%
0839 - INTERNAL SERVICE CHARGES	(48,865,762)	(58,192,819)	(58,192,819)	(56,835,509)	(53,412,241)	(4,780,578)	8.2%
SUBTOTAL	$ (65,283,526)	$ (157,748,531)	$ (157,748,531)	$ (154,069,060)	$ (162,405,077)	$ 4,656,546	-3.0%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	$ (663,853,706)	$ (322,141,324)	$ (329,898,800)	$ (331,220,838)	$ (473,964,144)	$ 144,065,344	-43.7%
SUBTOTAL	$ (663,853,706)	$ (322,141,324)	$ (329,898,800)	$ (331,220,838)	$ (473,964,144)	$ 144,065,344	-43.7%
TOTAL USES	$ (734,352,164)	$ (485,508,215)	$ (493,265,691)	$ (490,803,106)	$ (642,885,027)	$ 149,619,336	-30.3%

Consolidated Expenditures by Fund Type/Object Code (continued)

	FY 2006-07 ACTUAL	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM	RECOMM VS REVISED	%
INTERNAL SERVICE							
PERSONAL SERVICES							
0701 - REGULAR PAY	$ 5,881,596	$ 8,455,607	$ 8,516,466	$ 7,807,230	$ 8,255,964	$ 260,502	3.1%
0705 - TEMPORARY PAY	62,109	7,492	7,492	39,297	41,091	(33,599)	-448.5%
0710 - OVERTIME	143,475	76,375	76,375	146,542	79,242	(2,867)	-3.8%
0750 - FRINGE BENEFITS	1,769,205	2,725,800	2,742,055	2,487,736	2,544,863	197,192	7.2%
0790 - OTHER PERSONNEL SERVICES	62,686	41,521	36,710	82,506	20,630	16,080	43.8%
0795 - PERSONNEL SERVICES ALLOC-OUT	-	(1,117,191)	(1,117,191)	(933,542)	(1,191,485)	74,294	-6.7%
0796 - PERSONNEL SERVICES ALLOC-IN	294,424	1,507,593	1,507,593	1,551,998	1,762,809	(255,216)	-16.9%
SUBTOTAL	$ 8,213,495	$ 11,697,197	$ 11,769,500	$ 11,181,767	$ 11,513,114	$ 256,386	2.2%
SUPPLIES							
0801 - GENERAL SUPPLIES	$ 5,216,062	$ 2,191,042	$ 2,186,318	$ 4,523,630	$ 4,937,520	$ (2,751,202)	-125.8%
0802 - MEDICAL SUPPLIES	-	-	-	15,840	-	-	
0803 - FUEL	7,292,334	6,032,253	6,015,221	7,730,795	6,229,314	(214,093)	-3.6%
0804 - NON-CAPITAL EQUIPMENT	445,275	43,465	43,465	91,435	43,875	(410)	-0.9%
0805 - SUPPLIES-ALLOCATION OUT	-	(22,226)	(22,226)	(11,707)	(23,624)	1,398	-6.3%
0806 - SUPPLIES-ALLOCATION IN	-	25,803	25,803	13,454	24,559	1,244	4.8%
SUBTOTAL	$ 12,953,671	$ 8,270,337	$ 8,248,581	$ 12,363,447	$ 11,211,644	$ (2,963,063)	-35.9%
SERVICES							
0810 - LEGAL SERVICES	$ 6,683,398	$ 6,360,233	$ 6,360,233	$ 7,511,068	$ 6,797,239	$ (437,006)	-6.9%
0811 - HEALTH CARE SERVICES	15,987,134	121,064,328	121,064,328	105,267,027	128,700,170	(7,635,842)	-6.3%
0812 - OTHER SERVICES	24,391,877	35,891,963	35,880,238	36,184,993	40,560,634	(4,680,396)	-13.0%
0820 - RENT & OPERATING LEASES	2,658,913	1,624,237	1,624,237	1,463,364	63,207	1,561,030	96.1%
0825 - REPAIRS AND MAINTENANCE	2,145,931	2,490,637	2,490,637	2,616,371	2,625,529	(134,892)	-5.4%
0830 - INTERGOVERNMENTAL PAYMENTS	532,834	675,736	675,736	662,327	650,000	25,736	3.8%
0839 - INTERNAL SERVICE CHARGES	2,058,534	2,380,858	2,380,858	1,712,204	2,166,902	213,956	9.0%
0841 - TRAVEL	8,674	19,962	19,962	24,979	31,444	(11,482)	-57.5%
0842 - EDUCATION AND TRAINING	130,221	59,023	59,023	52,841	73,692	(14,669)	-24.9%
0843 - POSTAGE/FREIGHT/SHIPPING	4,110	40,700	40,700	41,352	41,217	(517)	-1.3%
0850 - UTILITIES	5,693,969	6,047,205	6,047,205	6,088,582	8,063,248	(2,016,043)	-33.3%
0855 - INTEREST EXPENSE	72,235	-	-	40,392	40,000	(40,000)	
0872 - SERVICES-ALLOCATION OUT	-	(218,071)	(218,071)	(179,092)	(843,655)	625,584	-286.9%
0873 - SERVICES-ALLOCATION IN	68,397	220,622	411,387	182,816	1,033,495	(622,108)	-151.2%
SUBTOTAL	$ 60,436,227	$ 176,657,433	$ 176,836,473	$ 161,669,224	$ 190,003,122	$ (13,166,649)	-7.4%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	$ 1,397,955	$ 988,276	$ 988,276	$ 3,988,276	$ 1,487,006	$ (498,730)	-50.5%
SUBTOTAL	$ 1,397,955	$ 988,276	$ 988,276	$ 3,988,276	$ 1,487,006	$ (498,730)	-50.5%
CAPITAL							
0915 - BUILDINGS AND IMPROVEMENTS	$ -	$ -	$ 700,130	$ 342,856	$ -	$ 700,130	100.0%
0920 - CAPITAL EQUIPMENT	980,196	181,295	157,674	173,300	248,665	(90,991)	-57.7%
0930 - VEHICLES & CONSTRUCTION EQUIP	55,265	-	-	180,228	240,000	(240,000)	
0950 - DEBT SERVICE	2,795	735,254	735,254	649,208	1,046,473	(311,219)	-42.3%
0955 - CAPITAL-ALLOCATION OUT	-	(19,187)	(19,187)	(11,230)	(192,262)	173,075	-902.0%
0956 - CAPITAL-ALLOCATION IN	-	19,269	19,269	12,017	19,931	(662)	-3.4%
SUBTOTAL	$ 1,038,256	$ 916,631	$ 1,593,140	$ 1,346,379	$ 1,362,807	$ 230,333	14.5%
TOTAL USES	$ 84,039,604	$ 198,529,874	$ 199,435,970	$ 190,549,093	$ 215,577,693	$ (16,141,723)	-8.1%

Non-Departmental Expenditure Summary - Operating

Description	FY 2007-08 Adopted	FY 2007-08 Revised	FY 2007-08 Forecast	FY2008-09 Recomm.	Variance Revised to Recomm.	
Operating						
General Fund (100)						
Contingency						
Unreserved Contingency	$ 29,409,489	$ 24,870,160	$ -	$ 30,000,000	$ (5,129,840)	-17.10%
Budget Balancing Plan Reserve	-	2,752,820	-	-	2,752,820	
Pay for Performance	8,903,455	3,485,470	-	7,398,559	(3,913,089)	-52.89%
Court Tower Debt Reserve	20,699,542	12,337,020	-	-	12,337,020	
Court Tower Maintenance and Operating Reserve	10,895,804	10,895,804	-	10,895,804	-	0.00%
FMLA Post Employment Health Plan Payout Reserve	800,000	800,000	-	800,000	-	0.00%
Jail Population Reserve Adult Probation	-	-	-	2,600,000	(2,600,000)	-100.00%
Justice Reserve	3,004,056	2,900,531	-	-	2,900,531	
Reserve for Future Year Operating Expenses	26,717,521	26,717,521	-	-	26,717,521	
Retirement Contribution Increases	-	-	-	3,000,000	(3,000,000)	
Stormwater Enforcement	-	-	-	3,000,000	(3,000,000)	
Technology Reserve	4,063,613	1,945,166	-	-	1,945,166	
Subtotal	$ 104,493,480	$ 86,704,492	$ -	$ 57,694,363	$ 29,010,129	50.28%
Other Programs						
Additional Detention Fund Subsidy	$ -	$ -	$ -	$ 27,370,834	$ (27,370,834)	-100.00%
Board NW Regional Service Charges	5,280	5,280	5,280	5,280	-	0.00%
Board of Equalization	-	44,762	104,000	80,000	(35,238)	-44.05%
CAMA Reserve for Future Years	-	1,076,357	-	790,312	286,045	36.19%
Citizens Tax Education	200,000	200,000	200,000	-	200,000	
Combined Charitable Campaign	-	-	1,900	-	-	
County Single Audit	165,000	165,000	165,000	165,000	-	0.00%
Countywide Emergency Issues Fund	100,000	100,000	-	100,000	-	0.00%
Downtown Juror/Employee Shuttle	240,000	240,000	240,000	240,000	-	0.00%
Funding for Reduction in Force	-	-	-	250,000	(250,000)	-100.00%
Homeless Campus Security	-	92,202	92,202	87,621	4,581	5.23%
Improvement District Allocation	141,079	141,079	141,079	146,017	(4,938)	-3.38%
Jail Excise Tax, Maintenance of Effort	165,933,494	165,933,494	165,933,494	170,081,831	(4,148,337)	-2.44%
Maricopa HMIS - Project	-	25,000	25,000	25,000	-	0.00%
Master Plans	500,000	500,000	500,000	-	500,000	
Orthophotography Program	288,579	288,579	-	348,954	(60,375)	-17.30%
Public Defender - Mesa Lease	237,784	237,784	-	-	237,784	
Real Estate Evaluation, Acquisition & Divestiture	100,000	100,000	100,000	100,000	-	0.00%
Relocations/New Facility Startup	500,000	500,000	500,000	250,000	250,000	100.00%
Ryan White Counsel background checks	7,500	7,500	7,500	7,500	-	0.00%
Sheriff Defendant Calls for Bail Project	10,512	10,512	-	10,512	-	0.00%
Sheriff GIITM Match	-	281,000	281,000	281,000	-	0.00%
Sheriff Mobile Data Computer Program	225,015	225,015	225,015	-	225,015	
Special Health Care District Performance Bond	50,000	50,000	46,258	50,000	-	0.00%
Staff Development Training Room PC's	110,000	110,000	4,612	8,500	101,500	1194.12%
Vehicle Replacement	4,682,100	4,682,100	4,682,100	4,118,900	563,200	13.67%
Workforce Development Peak Performers	650,000	650,000	375,000	375,000	275,000	73.33%
Subtotal	$ 174,146,343	$ 175,665,664	$ 173,629,440	$ 204,892,261	$ (29,226,597)	-14.26%
Infrastructure/CIP						
CIP Fund Transfer	$ -	$ -	$ -	$ 26,717,521	$ (26,717,521)	-100.00%
Central Service Costs						
Annual County Wide Operation Maintenance Program	$ 3,705,000	$ 3,705,000	$ 3,705,000	$ 3,705,000	$ -	0.00%
Automated Inventory Management	180,000	180,000	186,000	180,000	-	0.00%
Base-Level Internal Service Charges	23,115,814	23,115,814	23,115,814	19,728,060	3,387,754	17.17%
Enterprise Software License	2,339,967	2,339,967	2,164,945	2,589,967	(250,000)	-9.65%
IT Infrastructure	12,619,413	12,619,413	12,619,413	13,680,344	(1,060,931)	-7.76%
IT Infrastructure Future Years	13,366,577	13,366,577	-	5,397,917	7,968,660	147.62%
Lobbyist Contracts	517,730	517,730	517,730	517,730	-	0.00%
Maintenance Contracts	7,814,059	7,814,059	7,814,059	7,814,059	-	0.00%
Ombudsman	43,489	43,489	43,489	43,489	-	0.00%
Utilities	7,812,000	7,812,000	7,812,000	8,979,584	(1,167,584)	-13.00%
Subtotal	$ 71,514,049	$ 71,514,049	$ 57,978,450	$ 62,636,150	$ 8,877,899	14.17%
Debt Service/Cap Lease						
Admin. Fee	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ -	0.00%
Arbitrage	25,000	25,000	25,000	25,000	-	0.00%
Bond Attorney	40,000	40,000	40,000	40,000	-	0.00%
Court Tower Debt	-	-	-	5,256,271	(5,256,271)	-100.00%
Current CIP Debt	5,785,964	5,785,964	5,785,964	-	5,785,964	
Financial Advisor	60,000	60,000	60,000	60,000	-	0.00%
Human Services Campus Debt Financing	2,200,000	2,200,000	2,200,000	-	2,200,000	
Lease Revenue Bond 126.8m	977,184	977,184	977,184	-	977,184	
Subtotal	$ 9,103,148	$ 9,103,148	$ 9,103,148	$ 5,396,271	$ 3,706,877	68.69%

Non-Departmental Expenditure Summary – Operating Continued

Description	FY 2007-08 Adopted	FY 2007-08 Revised	FY 2007-08 Forecast	FY2008-09 Recomm.	Variance Revised to Recomm.	
Dues and Memberships						
Arizona Association of Counties	$ 73,770	$ 73,770	$ 73,770	$ 73,770	$ -	0.00%
Arizona-Mexican Commission	10,000	10,000	10,000	10,000	-	0.00%
County Supervisors Association	125,436	125,436	148,015	148,015	(22,579)	-15.25%
Maricopa Association of Government	43,447	43,447	42,882	43,447	-	0.00%
National Association of Counties	45,000	45,000	45,000	45,000	-	0.00%
Reserve for Increases				15,000	(15,000)	-100.00%
Subtotal	$ 297,653	$ 297,653	$ 319,667	$ 335,232	$ (37,579)	-11.21%
Taxes and Assessments						
Taxes and Assessments	$ 162,469	$ 162,469	$ 162,469	$ 175,000	$ 162,469	92.84%
Non-Departmental Consultants						
Subtotal	$ 6,280,764	$ 6,280,764	$ 575,862	$ 5,503,379	$ 777,385	14.13%
Tuition Reimbursement						
Tuition Reimbursement	$ 1,790,000	$ 1,790,000	$ 1,836,745	$ 1,850,000	$ (60,000)	-3.24%
General Fund Funded Classes	60,000	60,000	13,255		60,000	
Subtotal	$ 1,850,000	$ 1,850,000	$ 1,850,000	$ 1,850,000	$ -	0.00%
Major Maintenance						
Major Maintenance	$ 10,000,000	$ 10,000,000	$ 1,000,070	$ 7,365,000	$ 2,635,000	35.78%
Tax Appeals						
Tax Appeals	$ 2,600,000	$ 2,600,000	$ 3,000,000	$ 1,727,664	$ 872,336	50.49%
Judgments						
Judgments	$ 500,000	$ 500,000	$ 229,896	$ 500,000	$ -	0.00%
Outside Legal Counsel						
Outside Legal Counsel	$ 2,400,000	$ 2,400,000	$ 3,600,000	$ 3,000,000	$ (600,000)	-20.00%
Non-Profit Support						
Collaboration for a New Century	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ -	0.00%
East Valley Partnership	20,000	20,000	20,000	20,000	-	0.00%
Greater Phoenix Chamber of Commerce	165,000	165,000	165,000	165,000	-	
Greater Phoenix Convention & Visitors Center	250,000	250,000	250,000	250,000	-	0.00%
Greater Phoenix Economic Council	674,776	674,776	674,776	674,776	-	0.00%
Maricopa County Sports Commission	25,000	25,000	25,000	25,000	-	0.00%
Western Maricopa Enterprise Zone	15,000	15,000	15,000	15,000	-	0.00%
Subtotal	$ 1,174,776	$ 1,174,776	$ 1,174,776	$ 1,174,776	$ -	0.00%
Cooperative Extension						
Cooperative Extension	$ 230,000	$ 230,000	$ 230,000	$ 230,000	$ -	0.00%
Total General Fund (100)	**$ 384,752,682**	**$ 368,483,015**	**$ 252,853,778**	**$ 379,197,617**	**$ (10,539,602)**	**2.83%**
Non-Departmental Grants (249)						
Potential Fee increases	$ 11,949,882	$ 5,580,963	$ -	$ 8,000,000	$ (2,419,037)	-30.24%
Pay For Performance	3,000,000	2,947,294	-			
	$ 14,949,882	$ 8,528,257	$ -	$ 8,000,000	$ (2,419,037)	-30.24%

Non-Departmental Expenditure Summary – Operating Continued

Description	FY 2007-08 Adopted	FY 2007-08 Revised	FY 2007-08 Forecast	FY2008-09 Recomm.	Variance Revised to Recomm.	
Operating						
Detention Fund (255)						
Contingency	$ 13,915,000	$ 13,745,905	$ -	$ 15,000,000	$ (1,254,095)	-8.36%
Pay for Performance	3,000,000	2,151,718	-	3,800,000	(1,648,282)	-43.38%
Retirement Contribution Increases	-	-	-	4,400,000	(4,400,000)	
Jail Population Reserve	-	-	-	45,000,000	(45,000,000)	
Detention Related Risk Management	85,000	85,000	-	-	85,000	
Budget Balancing Plan Reserve	-	445,635	-	-	445,635	
Justice Reserve	4,266,767	3,766,767	-	-	3,766,767	
Technology Reserve	11,949,336	11,795,330	-	-	11,795,330	
Subtotal	$ 33,216,103	$ 31,990,355	$ -	$ 68,200,000	$ (36,209,645)	-53.09%
Other Programs						
Master Plans	$ 175,000	$ 175,000	$ 175,000	$ -	$ 175,000	
Sheriff Recruiting	-	500,000	500,000	-	500,000	
Vehicle Replacement	503,000	503,000	196,532	199,900	303,100	151.63%
	$ 678,000	$ 1,178,000	$ 871,532	$ 199,900	$ 978,100	151.63%
Central Service Costs						
Annual Detention Facilities Operational Program	$ 3,865,000	$ 3,865,000	$ 3,865,000	$ 3,865,000	$ -	0.00%
Maintenance Contracts	1,349,693	1,349,693	1,349,693	1,349,693	-	0.00%
Utilities	12,184,000	12,184,000	12,184,000	13,469,375	(1,285,375)	-9.54%
Subtotal	$ 17,398,693	$ 17,398,693	$ 17,398,693	$ 18,684,068	$ (1,285,375)	-6.88%
Major Maintenance						
Major Maintenance	$ 7,500,000	$ 7,500,000	$ -	$ 7,049,000	$ 451,000	6.40%
Total Detention Fund (255)	**$ 58,792,796**	**$ 58,067,048**	**$ 18,270,225**	**$ 94,132,968**	**$ (36,065,920)**	**-38.31%**
County Improvement Debt Fund (320)						
Total	$ 13,810,516	$ 13,810,516	$ 9,669,695	$ 15,976,228	$ (2,165,712)	-13.56%
County Improvement Debt Fund #2 (321)						
Total	$ 7,900,000	$ 7,900,000	$ 5,550,160	$ 7,413,380	$ 486,620	6.56%
Total Operating All Funds	**$ 480,205,876**	**$ 456,788,836**	**$ 286,343,858**	**$ 504,720,193**	**$ (50,703,651)**	**-10.05%**

Non-Departmental Expenditure Summary – Non-Recurring

Description	FY 2007-08 Adopted	FY 2007-08 Revised	FY 2007-08 Forecast	FY 2008-09 Recomm.	Variance Revised to Recomm.	
Non-Recurring						
General Fund (100)						
Contingency						
Contingency	$ 14,588,454	$ 9,478,547	$ -	$ 10,339,024	$ (5,521,453)	-53.4%
Technology Reserve	30,000,000	16,850,208	-	-	-	
Subtotal	$ 44,588,454	$ 26,328,755	$ -	$ 10,339,024	$ (5,521,453)	-53.4%
Other Programs						
ASRS Contributions Not Withheld	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ -	0.0%
Assessor West Tempe Relocation	300,000	300,000	50,509	-	300,000	
Clerk of the Board Imaging System	248,525	-	-	-	-	
Communications	-	43,000	40,328	-	43,000	
Crime Prevention Grants	5,021,900	5,021,900	451,900	4,570,000	451,900	9.9%
Development Impact Fee Study	-	424,938	-	-	424,938	
Dust Control Staffing Pilot	544,980	544,980	-	-	544,980	
Economic Forum	-	-	3,000	-	-	
Glendale EDC/RCC	330,000	330,000	335,500	-	330,000	
International Genomics Consortium	5,000,000	5,000,000	1,000,000	4,000,000	1,000,000	25.0%
Marketing Commissions		85,000		-	85,000	
Meth Project	3,121,235	3,878,737	3,478,737	100,000	3,778,737	3778.7%
Parks & Rec: Guadalupe Rd Bridge Grant Match	56,809	56,809	-	-	56,809	
Pending Legal Settlements	50,000,000	50,000,000	-	80,000,000	-	0.0%
Pest Abatement	109,788	109,788	77,398	-	109,788	
Public Defender - Mesa Relocation	550,000	550,000	550,000	-	550,000	
Public Health Preventative Medicine Residency	63,000	63,000	-	63,000	-	0.0%
Public Health Relocation	17,130	17,130	-	-	17,130	
Sheriff 911 System Upgrade	200,000	200,000	-	-	200,000	
Sheriff Central Service Complex Voice System	564,433	564,433	2,745	-	2,590	
Sheriff Helicopter Overhaul/FLIR Replacement	61,025	61,025	61,025	-	61,025	
Sheriff Property and Evidence Bar Coding System	281,200	281,200	214,781	66,419	214,781	323.4%
Sheriff Records Management System	135,206	135,206	135,206	-	135,206	
Sheriff Shooting Range Lease	-	14,000	14,000	-	14,000	
Sheriff Vehicles	353,450	353,450	156,185	-	353,450	
Staff Development Center Equipment	110,000	110,000	110,000	-	110,000	
State Payment (C-49-08-035-8-00)	-	-	5,500,800	-	-	
Succession Planning Program	97,168	97,168	-	-	97,168	
Transfer to CIP Funds	38,827,910	40,227,910	40,227,910	85,000,000	9,296,065	10.9%
Subtotal	$ 106,493,759	$ 108,969,674	$ 52,910,024	$ 174,299,419	$ 18,176,567	10.4%
Infrastructure/CIP						
Lease Termination	$ 1,812,282	$ -	$ -	$ -	$ -	
Adult Probation Scottsdale	-	70,000	68,131	-	70,000	
Assessor Relocation	-	29,328	29,328	-	29,328	
Public Health Lease	-	1,452,954	650,185	-	1,452,954	
Sunnyslope Lease	-	70,597	-	-	70,597	
West Tempe Justice Court	-	260,000	-	-	260,000	
Transfers Out	-	-	-	8,753,859	-	
Subtotal	$ 1,812,282	$ 1,882,879	$ 747,644	$ 8,753,859	$ 1,882,879	21.5%
Debt Service/Cap Lease						
Debt Payoff to Fund 320	$ -	$ -	$ -	$ 4,012,000	$ -	0.0%
Debt Payoff to Fund 445	-	-	-	50,247,812	-	
	$ -	$ -	$ -	$ 54,259,812	$ -	
Technology Projects						
Assessor CAMA	$ 240,000	$ 2,335,650	$ 15,192	$ 2,320,458	$ 706,000	30.4%
Clerk of the Board - Agenda System	90,891	1,030,440	751,758	484,109	691,887	142.9%
Clerk of the Board - Imaging System	-	248,525	-	248,525	-	0.0%
Clerk of the Superior Court Financial System	411,812	411,812	411,812	-	411,812	
DRP Shortage	354,667	354,667	349,810	-	354,667	
GDACS	-	3,063,876	989,979	2,073,897	989,979	47.7%
HR Imaging System	136,958	136,958	136,958	-	136,958	
Human Resource System	-	5,000,717		5,000,717	5,000,717	100.0%
Improvement District Software	42,850	42,850	42,850	-	42,850	
IT Infrastructure	-	-	-	15,115,326	-	0.0%
MFRIS	776,640	776,640	862,400	2,000,000	776,640	38.8%
OET - Backup Power Supply	-	2,050,000	1,500,000	550,000	2,050,000	372.7%
PeopleSoft Stabilization	493,211	493,211	293,211	-	493,211	
Schools New Financial System	204,695	204,695	41,049	163,646	41,049	25.1%
Subtotal	$ 2,751,724	$ 16,150,041	$ 5,395,019	$ 27,956,678	$ 11,695,770	41.8%

Non-Departmental Expenditure Summary – Non-Recurring Continued

Description	FY 2007-08 Adopted	FY 2007-08 Revised	FY 2007-08 Forecast	FY 2008-09 Recomm.	Variance Revised to Recomm.	
Consultants						
Unallocated Consultant Contingency	$ 2,000,000	$ 1,821,000	$ -	$ -	$ (79,000)	
Jail Per Diem Study	-	55,000	54,711	-	55,000	
MFR Consulting	-	100,000	56,394	-	100,000	
Treasurer Data Center Upgrade Evaluation	-	24,000	24,000	-	24,000	
Subtotal	$ 2,000,000	$ 2,000,000	$ 135,105	$ -	$ 100,000	
Major Maintenance						
Major Maintenance	$ 6,968,575	$ 8,607,807	$ 14,180,589	$ 900,000	$ 8,607,807	956.4%
Total General Fund (100)	**$ 164,614,794**	**$ 163,939,156**	**$ 73,368,381**	**$ 276,508,792**	**$ 34,941,570**	**12.6%**
Non-Recurring						
Waste Management Fund (210)						
District 1	$ 56,950	$ 56,950	$ 21,522	$ 59,557	$ (2,607)	-4.4%
District 2	52,406	52,406	17,468	59,066	(6,660)	-11.3%
District 3	77,527	77,527	25,840	75,815	1,712	2.3%
District 4	131,608	131,608	43,868	111,868	19,740	17.6%
District 5	72,744	72,744	37,403	59,470	13,274	22.3%
Illegal Dumping Program	30,000	30,000	10,000	30,000	-	0.0%
Mobile Community Council Requests	56,746	56,746	-	56,746	-	0.0%
Total Waste Management Fund	**$ 477,981**	**$ 477,981**	**$ 156,101**	**$ 452,522**	**$ 25,459**	**5.6%**
Non-Departmental Grants (249)						
Combined Charitable Campaign	$ -	$ -	$ -	$ 3,500	$ -	0.0%
Tire Recycling	-	-	-	1,000,000	-	0.0%
Potential Expenditures From Fund Balance	-	-	-	5,000,000	(5,000,000)	-100.0%
Total Non-Departmental Grants	$ -	$ -	$ -	$ 6,003,500	$ (5,000,000)	-83.3%
Non-Recurring						
Detention Fund (255)						
Contingency	$ 15,000,000	$ 15,000,000	$ -	$ 13,939,023	$ -	0.0%
Jail Population Reserve (Non-Recurring)	-	-	-	40,000,000	-	
Detention Initiatives	-	1,946,762	-	-	1,946,762	
Technology Reserve	5,000,000	5,000,000	-	-	-	
Subtotal	$ 20,000,000	$ 21,946,762	$ -	$ 53,939,023	$ 1,946,762	3.6%
Other Programs						
Correctional Health New Facility Start-Up	$ 500,000	$ 500,000	$ -	$ -	$ -	
Detention Fund CIP Transfer	32,112,796	32,112,796	32,112,796	-	32,112,796	
Sheriff Carryover Vehicles	558,611	558,611	518,735	31,915	526,696	1650.3%
Sheriff Central Service Complex Voice System	1,012,843	1,012,843	32,219	-	282,925	
Sheriff JMS Migration	1,057,764	1,057,764	355,063	186,747	871,017	466.4%
Sheriff Records Management System	443,016	443,016	-	-	443,016	
Subtotal	$ 35,685,030	$ 35,685,030	$ 33,018,813	$ 218,662	$ 34,236,450	15657.2%
Infrastructure/CIP						
CIP Fund Transfer	$ -	$ -	$ -	$ 951,000	$ (951,000)	-100.0%
Major Maintenance						
Major Maintenance	$ 8,759,044	$ 7,792,732	$ 10,872,458	$ 1,725,000	$ 7,792,732	451.8%
Justice System Planning						
Justice System Planning	$ 2,704,332	$ 2,704,332	$ 2,609,333	$ -	$ 2,704,332	
Total Detention Fund	**$ 67,148,406**	**$ 68,128,856**	**$ 46,500,604**	**$ 56,833,685**	**$ 45,729,276**	**80.5%**
Intergovernmental Capital Projects (422)						
Subtotal	$ 9,351,324	$ 10,833,733	$ 4,394,041	$ 3,450,000	$ 10,833,733	314.0%
Parks/Rec Infrastructure						
Subtotal	$ -	$ 836,104	$ 836,104		$ 836,104	
Total Fund	$ 9,351,324	$ 11,669,837	$ 5,230,145	$ 3,450,000	$ 11,669,837	338.3%

Non-Departmental Expenditure Summary – Non-Recurring Continued

Description		FY 2007-08 Adopted	FY 2007-08 Revised	FY 2007-08 Forecast	FY 2008-09 Recomm.	Variance Revised to Recomm.	
County Improvement Fund (435)							
	Total	$ 143,166	$ 82,881	$ 66,170	$ -	$ 82,881	
Financing Series 2007 (440)							
	Total	$ 88,609,418	$ 62,224,711	$ 37,573,765	$ 67,626,776	$ 62,224,711	92.0%
Financing Series 2008 (441)							
	Total	$ 23,418,046	$ 25,184,429	$ 7,227,815	$ 67,122,027	$ 25,184,429	37.5%
Capital Improvement Fund (445)							
	Subtotal	$ 24,626,709	$ 23,523,492	$ 23,204,763	$ 16,815,512	$ 23,523,492	139.9%
Parks/Rec Infrastructure							
	Subtotal	$ 9,002,167	$ 9,591,199	$ 5,356,470	$ 6,311,289	$ 9,591,199	152.0%
	Total	$ 33,628,876	$ 33,114,691	$ 28,561,233	$ 23,126,801	$ 33,114,691	143.2%
Detention Capital Projects (455)							
	Subtotal	$ 46,428,953	$ 39,527,995	$ 11,700,054	$ 5,951,000	$ 39,527,995	664.2%
Total Non-Recurring All Funds		**$ 433,820,964**	**$ 404,350,537**	**$ 210,384,267**	**$ 507,075,103**	**$ 247,500,849**	**48.8%**

Economic Development, Non-profits, and Agricultural Extension

The Board of Supervisors annually awards funds in the budget to several non-profit community agencies that provide economic development and human services. The adopted allocations for FY 2008-09 are listed in the following schedule:

Agency Supported	Program	FY 2007-08 Budget	FY 2007-08 Actual	FY 2008-09 Budget
Greater Phoenix Economic Council	Economic Development Action Plan	$ 674,776	$ 644,776	$ 644,776
East Valley Partnership	Economic Development Action Plan	-	15,000	15,000
Southwest Valley Chamber of Commerce	Economic Development Action Plan	-	3,000	3,000
Wickenberg Chamber of Commerce	Economic Development Action Plan	-	3,000	3,000
Phoenix Chamber of Commerce	Bid Source Program, APTAN	165,000	165,000	165,000
Greater Phoenix Convention & Visitors Bureau	Convention & Tourism Destination Marketing	250,000	250,000	250,000
Phoenix Regional Sports Commission	Enriching Our Community Through Sports	25,000	22,500	22,500
East Valley Partnership	Williams Gateway Area Urban Land Institute Advisory Services Panel Study	20,000	-	-
Western Maricopa Enterprise Zone	Economic Development Support	15,000	15,000	15,000
Collaboration for a New Century	Improving the standard of living for the community by working with issues concerning children, housing, and health care	25,000	25,000	25,000
International Genomics Consortium*	To put Maricopa County in the forefront of the bio-industry	1,000,000	1,000,000	1,000,000 *
Unallocated		-	31,500	31,500
Total Economic Development Funding		$ 2,174,776	$ 2,174,776	$ 2,174,776
*$5,000,000 was appropriated over 5 years, beginning in FY 2007-08, at $1,000,000 per year				
University of Arizona Cooperative Extension	Maricopa County Cooperative Extension	$ 230,000	$ 230,000	$ 230,000
Total Agricultural Extension Funding		$ 230,000	$ 230,000	$ 230,000

Major Maintenance Project Summary

Executive Summary

The Major Maintenance Program (MM) is a plan that identifies significant maintenance projects to be completed over the next five years. Because these projects typically span more than one fiscal year, the plans are updated annually to track existing projects, to identify new projects, and to update funding estimates and forecasts.

Major Maintenance

Major Maintenance is the periodic need to repair and rework building and infrastructure systems or components to maintain the original condition of the asset. The Major Maintenance Program is a compilation of projects and maintenance activities required to repair, replace in-kind, or upgrade obsolete elements to current standards to allow a fixed asset to continue to be used for its intended purpose.

The Maricopa County Building System is a valuable asset in the County's financial portfolio. The value of the entire Building System based on replacement cost approaches $2.5 billion, exclusive of land. It is, therefore, imperative that the system be managed with the same discipline that the County has used to manage their financial assets. This includes continual improvements to the Building System, not only from a capital perspective but also from an operations and maintenance perspective. Planning capital actions based on the needs of buildings, and not based exclusively on departmental needs, is required to maintain or improve facility conditions. The Facility Condition Index (FCI) provides a measurement tool.

The Facility Condition Index represents the relative physical condition of a building, a grouping of buildings or a building system. The FCI measures the estimated cost of the current deficiencies including recommended improvements and compares that with the projected replacement cost of the facility, grouping of buildings or building system. Life cycle costing of building systems and components provides the basis of this measurement. The formula used to express the FCI is as follows:

$$\textbf{Facility Condition Index} = \frac{\textbf{Total Cost of Deficiencies (\$)}}{\textbf{Replacement Value (\$)}}$$

The following is an illustration:

A building that has a replacement cost of $1,000,000 has been assessed and found to have $100,000 in deficiencies. The FCI is therefore:

$$\frac{\$\ 100{,}000}{\$1{,}000{,}000} = 0.10 \text{ or } 10\% \text{ FCI}$$

The standard that has been adopted by the Building Owners and Managers Association (BOMA) and other national organizations regarding interpretation of this indicator is:

FCI	Condition
0 – 5%	Good
6 – 10%	Fair
11% and above	Poor

This standard is established as a guideline for building owners as to the relative condition of their facilities, and

consideration must be given to what is applicable to each building system. Depending on the condition of the building, building group or building system and the ultimate goal, it may be financially impractical to improve a building system beyond a certain point.

The primary objective of a facilities assessment is to inspect each system in each building and assign a percentage value to it based on where it is in its life cycle. Each system is then "weighted" or multiplied by the normal square foot cost for that system in a building. Most of the 157 Maricopa County buildings assessed in 2003 were assessed at this system level, or a Level I assessment.

A Level II assessment inspects not only systems, but also rooms or spaces in each facility and notes physical or operational deficiencies. Each qualifying deficiency noted is listed giving a detailed description, location, and classification. Each deficiency includes a recommended correction with a description of the correction, estimated pricing, and a prioritization for its implementation.

The facilities assessment provides baseline data for all buildings surveyed and includes a software program that will allow the management and use of that data. The data collected represents a point in time, and it is critical to the management of the Building System that the data be updated to reflect the County's continuing investment in the Building System. Over the next five years, on a rolling schedule, Maricopa County will update the Level I facility assessments performed in 2003 with Level II assessments. The updating process will indicate the impact of that investment on the building and on the Building System. In the meantime, the Level I data provide a basis for future decision making based on the remaining useful life of a building and a determination of the practicality of future investment into that facility.

This year, the Major Maintenance Program provides information on not only the Current Facility Condition Index for each building in the Program, but also the Expected Facility Condition Index after the Program work is completed. Because the Level I assessment provides information on a system basis, not specific detailed deficiencies and does not address functional deficiencies, the investment of funds in a building does not always result in an improved FCI. This does not mean, however, that the expenditure is not necessary or required.

Buildings that are less than five years old will have an FCI of zero (0). The FCI cannot be further improved, so there will be no change indicated in those cases between the Current FCI and the Expected FCI. Additionally, on Major Maintenance projects that are not specific to a building, i.e., studies or off-site work, the Current and Expected FCI is noted by "N/A".

The Major Maintenance projects are subdivided into the following two categories:

- Facility Renovation - A project that modifies multiple elements of a fixed asset to accommodate new, expanded, or relocated occupancies as required to support the strategic goals of Maricopa County.
- Major Maintenance - A project that repairs, replace in-kind, or upgrades obsolete elements to current standards involving multiple aspects to allow a fixed asset to continue to be used for its intended purpose and meets designated threshold criteria.

Major Maintenance Projects

PROJECT TITLE	CURR. FCI	EXP. FCI	FY 2008-09 YEAR 1	FY 2009-10 YEAR 2	FY 2010-11 YEAR 3	FY 2011-12 YEAR 4	FY 2012-13 YEAR 5	FIVE-YEAR TOTAL
General Fund (100) Facility Renovation								
COUNTY ADMINISTRATION BUILDING (ABII)			$ 323,000	$ -	$ -	$ -	$ -	$ 323,000
Liebert Cooling Tower Automation	12.90	12.86	73,000	-	-	-	-	73,000
2nd Floor Tenant Improvement	12.9	10.36	250,000	-	-	-	-	250,000
GLENDALE ADULT PROBATION (APGL)			$ 67,000	$ -	$ -	$ -	$ -	$ 67,000
Replace 6 A/C Units	45.38	44.77	67,000	-	-	-	-	67,000
AVONDALE SHERIFF SUB-STATION (AVSO)			$ 101,000	$ -	$ -	$ -	$ -	$ 101,000
Replace cooling tower & condenser pump assembly	65.12	62.26	101,000	-	-	-	-	101,000
CENTRAL COURT BUILDING IMPROVEMENTS (CCBI)			$ 101,000	$ -	$ -	$ -	$ -	$ 101,000
VFD Replacement	40.16	40.09	101,000	-	-	-	-	101,000
DURANGO JUVENILE COURTS (DDII)			$ 350,000	$ -	$ -	$ -	$ -	$ 350,000
A/C Upgrade	N/A	N/A	350,000	-	-	-	-	350,000
EQUIPMENT SERVICES (EQSV)			$ 1,457,000	$ -	$ -	$ -	$ -	$ 1,457,000
Replace Cooling Tower & Ancillary Equipment	55.17	54.39	144,000	-	-	-	-	144,000
Electrical Upgrade	55.17	48.02	1,313,000	-	-	-	-	1,313,000
EMERGENCY SERVICES ADMISTRATION IMPROVEMENTS (ESAI)			$ 158,000	$ -	$ -	$ -	$ -	$ 158,000
Renovate interior / Paint / etc	27.61	20.92	158,000	-	-	-	-	158,000
333 WEST HATCHER (HTCH)			$ 414,000	$ -	$ -	$ -	$ -	$ 414,000
Upgrade Electrical	7.96	3.83	131,000	-	-	-	-	131,000
Replace A/C Units	7.96	5.35	83,000	-	-	-	-	83,000
Replace Roof	7.96	3.83	200,000	-	-	-	-	200,000
DURANGO CENTRAL PLANT (LBJC)			$ 92,000	$ -	$ -	$ -	$ -	$ 92,000
Install cooling towers pneumatic system	N/A	N/A	37,000	-	-	-	-	37,000
Bearing Accelerometer installation	N/A	N/A	55,000	-	-	-	-	55,000
OLD COURTHOUSE (OOHI)			$ 30,000	$ -	$ -	$ -	$ -	$ 30,000
A/C unit 20 replacement	36.25	36.17	30,000	-	-	-	-	30,000
PUBLIC HEALTH CLINIC (PHNC)			$ 26,000	$ -	$ -	$ -	$ -	$ 26,000
Stop water leakage at underground garage expansion joints	N/A	N/A	26,000	-	-	-	-	26,000
SOUTHEAST REGIONAL INFRASTRUCTURE IMPROVEMENTS (SICU)			$ 1,074,000	$ -	$ -	$ -	$ -	$ 1,074,000
Roof Replacement	21.8	21.75	700,000	-	-	-	-	700,000
Replace Coolers	45.37	43.64	32,000	-	-	-	-	32,000
Replace Cooling Tower #2	13.81	13.81	64,000	-	-	-	-	64,000

PROJECT TITLE	CURR. FCI	EXP. FCI	FY 2008-09 YEAR 1	FY 2009-10 YEAR 2	FY 2010-11 YEAR 3	FY 2011-12 YEAR 4	FY 2012-13 YEAR 5	FIVE-YEAR TOTAL
Replace Judges Parking Lot Gates	21.8	21.74	48,000	-	-	-	-	48,000
Replace Carpet in Court Rooms 201-205	21.8	21.64	135,000	-	-	-	-	135,000
Replace Gate Arm Controllers	N/A	N/A	95,000	-	-	-	-	95,000
SECURITY BUILDING (SIPN)			$ 143,000	$ -	$ -	$ -	$ -	$ 143,000
Domestic Hot water upgrade expansion tank	48.03	48.03	143,000	-	-	-	-	143,000
SOUTHPORT ADULT PROBATION (SPAP)			$ 67,000	$ -	$ -	$ -	$ -	$ 67,000
Replace HVAC System	20.07	15.27	67,000	-	-	-	-	67,000
WEST COURT INFRASTRUCTURE IMPROVEMENTS (WCII)			$ 1,500,000	$ -	$ -	$ -	$ -	$ 1,500,000
Continuance of retrofitting switch gear	39.67	38.96	600,000	-	-	-	-	600,000
Retrofit switch gear	N/A	N/A	900,000	-	-	-	-	900,000
Facility Renovation Subtotal			**$ 5,903,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,903,000**
General Fund (100) Major Maintenance								
ENERGY MANAGEMENT PROGRAM (ENRG)	N/A	N/A	$ 712,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 4,712,000
ENVIRONMENTAL PROGRAM (ENVR)	N/A	N/A	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000
ESTIMATING PROGRAM (PPFE)	N/A	N/A	$ 200,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,200,000
CODE COMPLIANCE RESERVE (RCCR)	N/A	N/A	$ 400,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,400,000
BUILDING SECURITY PROGRAM (SECR)	N/A	N/A	$ 400,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,400,000
LIFE/SAFETY PROGRAM (SFTY)	N/A	N/A	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,500,000
PROJECT RESERVE (MMPR)	N/A	N/A	$ -	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 28,000,000
Major Maintenance Subtotal			**$ 2,362,000**	**$ 10,000,000**	**$ 10,000,000**	**$ 10,000,000**	**$ 10,000,000**	**$ 42,362,000**
TOTAL FUND 100			**$ 8,265,000**	**$ 10,000,000**	**$ 10,000,000**	**$ 10,000,000**	**$ 10,000,000**	**$ 48,265,000**
Detention Fund (255) Facility Renovation								
DURANGO JAIL INFRASTRUCTURE IMPROVEMENTS (DDJS)			$ 2,689,000	$ -	$ -	$ -	$ -	$ 2,689,000
Replace Boilers	68.57	67.45	750,000	-	-	-	-	750,000
Replace Water Line	68.57	65.47	580,000	-	-	-	-	580,000
I-Con Systems for Plumbing	68.57	67.92	123,000	-	-	-	-	123,000
N. gate replacement	68.57	68.57	51,000	-	-	-	-	51,000
Electrical Upgrade	68.57	62.24	1,185,000	-	-	-	-	1,185,000
ESTRELLA JAIL INFRASTRUCTURE IMPROVEMENTS (EJIS)			$ 1,619,000	$ -	$ -	$ -	$ -	$ 1,619,000
I-Con Systems for Plumbing	21.86	19.79	123,000	-	-	-	-	123,000
New switch gear on east side between 1403-1412 Equip E402652, E402657	21.86	15.22	393,000	-	-	-	-	393,000
Intercom and Shelving	3.51	3.51	120,000	-	-	-	-	120,000
Heat pumps for control towers A and B	19.37	19.31	43,000	-	-	-	-	43,000
Rebuild all electro locks	19.37	19.12	171,000	-	-	-	-	171,000

PROJECT TITLE	CURR. FCI	EXP. FCI	FY 2008-09 YEAR 1	FY 2009-10 YEAR 2	FY 2010-11 YEAR 3	FY 2011-12 YEAR 4	FY 2012-13 YEAR 5	FIVE-YEAR TOTAL
Rebuild all mechanical locks	19.37	19.19	125,000	-	-	-	-	125,000
Main control panel and wiring harnesses	19.37	19.19	73,000	-	-	-	-	73,000
CCTV video monitoring	19.37	19.19	346,000	-	-	-	-	346,000
Control Room Controls and intercom	N/A	N/A	225,000	-	-	-	-	225,000
FOURTH AVENUE JAIL (FAJI)			$ 514,000	$ -	$ -	$ -	$ -	$ 514,000
Retrofit 2nd Level Dayroom Showers	N/A	N/A	427,000	-	-	-	-	427,000
Install Masonry Seating in ADA Showers	N/A	N/A	87,000	-	-	-	-	87,000
LOWER BUCKEYE JAIL COMPLEX (LBJC)			$ 413,000	$ -	$ -	$ -	$ -	$ 413,000
Reamer tank update safety tank	N/A	N/A	54,000	-	-	-	-	54,000
Shower Head upgrade	N/A	N/A	210,000	-	-	-	-	210,000
Roof Repairs	1.29	0.33	90,000	-	-	-	-	90,000
Install catch basin on high pressure boiler sediment control	N/A	N/A	59,000	-	-	-	-	59,000
TOWERS JAIL INFRASTRUCTURE IMPROVEMENTS (TIJU)			$ 2,074,000	$ -	$ -	$ -	$ -	$ 2,074,000
Fire Alarm Upgrade	44.45	31.16	225,000	-	-	-	-	225,000
1613-1618 I-Con Systems for Plumbing	17.43	15.39	123,000	-	-	-	-	123,000
Upgrade FAS System from TCU to TEC	21.86	20.56	77,000	-	-	-	-	77,000
Rebuild all electro locks	21.86	19.99	111,000	-	-	-	-	111,000
Rebuild all mechanical locks	21.86	21.23	38,000	-	-	-	-	38,000
Door repairs	N/A	N/A	1,500,000	-	-	-	-	1,500,000
Facility Renovation Subtotal			**$ 7,309,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 7,309,000**
Detention Fund (255) Major Maintenance								
ENERGY MANAGEMENT PROGRAM (ENRG)	N/A	N/A	$ 250,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,250,000
ENVIRONMENTAL PROGRAM (ENVR)	N/A	N/A	$ 215,000	$ -	$ -	$ -	$ -	$ 215,000
INMATE COURT HOLDING (INSC)	N/A	N/A	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
Inmate Holding Upgrade Program	NA	NA	100,000	-	-	-	-	$ 100,000
CODE COMPLIANCE RESERVE (RCCR)	N/A	N/A	$ 200,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 1,200,000
BUILDING SECURITY PROGRAM (SECR)	N/A	N/A	$ 200,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 1,200,000
LIFE/SAFETY PROGRAM (SFTY)	N/A	N/A	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,500,000
PROJECT RESERVE (MMPR)	N/A	N/A	$ -	$ 6,000,000	$ 6,000,000	$ 6,000,000	$ 6,000,000	$ 24,000,000
Major Maintenance Subtotal			**$ 1,465,000**	**$ 7,500,000**	**$ 7,500,000**	**$ 7,500,000**	**$ 7,500,000**	**$ 31,565,000**
TOTAL FUND 255			**$ 8,774,000**	**$ 7,500,000**	**$ 7,500,000**	**$ 7,500,000**	**$ 7,500,000**	**$ 38,874,000**
TOTAL MAJOR MAINTENANCE (100 & 255)			**$ 17,039,000**	**$ 17,500,000**	**$ 17,500,000**	**$ 17,500,000**	**$ 17,500,000**	**$ 87,139,000**

Health Care Programs Summary

Description	FY 2007-08 Adopted	FY 2007-08 Revised	FY 2007-08 Forecast	FY 2008-09 Request	FY2008-09 Recomm.	Variance - Revised to Recomm.	
Operating							
General Fund							
State Healthcare Contributions:							
SMI Mental Health (Arnold v. Sarn)	$ 34,300,000	$ 34,300,000	$ 34,300,000	$ 35,900,000	$ 35,900,000	$ (1,600,000)	-4.46%
General Mental Health	4,856,580	4,856,580	4,856,580	4,856,580	4,856,580	-	0.00%
AHCCCS Acute Care	22,175,500	22,175,500	22,175,500	21,552,700	21,552,700	622,800	2.89%
ALTCS	156,100,800	156,100,800	152,779,700	162,118,900	162,118,900	(6,018,100)	-3.71%
	$ 217,432,880	$ 217,432,880	$ 214,111,780	$ 224,428,180	$ 224,428,180	$ (6,995,300)	-3.12%
Other Mental Health:							
Mental Health Testimony	$ 774,961	$ 774,961	$ 790,000	$ 900,000	$ 900,000	$ (125,039)	-13.89%
Mental Health Orders	50,000	50,000	45,000	50,000	50,000	-	0.00%
Mental Health Residency Training	3,547,900	3,547,900	3,547,900	3,547,900	3,547,900	-	0.00%
	$ 4,372,861	$ 4,372,861	$ 4,382,900	$ 4,497,900	$ 4,497,900	$ (125,039)	-2.78%
County Long Term Care	226,759	226,759	159,300	200,000	200,000	26,759	13.38%
Tuberculosis Services	500,000	500,000	110,000	500,000	500,000	-	0.00%
Litigation Support	6,017,504	6,017,504	1,722,000	5,164,730	5,164,730	852,774	16.51%
MMCS Run Out Operations	216,519	216,519	32,166	37,821	37,821	178,698	472.48%
Procurement	386,505	386,505	-	-	-	386,505	
Subtotal General Fund	$ 229,153,028	$ 229,153,028	$ 220,518,146	$ 234,828,631	$ 234,828,631	$ (5,675,603)	-2.42%
Public Health Grant Fund							
Services for People with HIV/AIDS	$ 6,435,504	$ 6,435,504	$ 6,435,504	$ 7,594,722	$ 7,594,722	$ (1,159,218)	$ (0)
Total Health Care Programs	**$ 235,588,532**	**$ 235,588,532**	**$ 226,953,650**	**$ 242,423,353**	**$ 242,423,353**	**$ (6,834,821)**	-2.82%

Fund Transfers

SUMMARY OF FUND TRANSFERS - IN

	ADOPTED	FY 2007-08: REV ISED	FORECAST	FY 2008-09 RECOMM.
GENERAL FUND	**$ 6,838,417**	**$ 6,862,467**	**$ 9,862,467**	**$ 11,246,745**
Central Service Allocation	6,838,417	6,838,417	6,838,417	9,365,597
Non-Recurring Transfer from 376 Events Center	-	24,050	24,050	-
Non-Recurring from 652 HS Self-Insured Trust Fund	-	-	3,000,000	-
Non-Recurring from 715 Schools Indirect Cost Fund	-	-	-	1,881,148
SPECIAL REVENUE	**$ 166,048,344**	**$ 166,048,344**	**$ 166,033,588**	**$ 197,562,295**
241 PARKS ENHANCEMENT FUND	$ 69,850	$ 69,850	$ 70,965	$ 64,630
Transfer from 239 Parks Souvenir Fund	69,850	69,850	70,965	64,630
255 DETENTION OPERATIONS	$ 165,933,494	$ 165,933,494	$ 165,933,494	$ 197,452,665
Maint. of Effort from General Fund	165,933,494	165,933,494	165,933,494	170,081,831
Additional Transfer from General Fund				27,370,834
265 PUBLIC HEALTH FEES	$ 45,000	$ 45,000	$ 29,129	$ 45,000
Vital Statistics	45,000	45,000	29,129	45,000
DEBT SERVICE	**$ 17,004,599**	**$ 17,004,599**	**$ 16,941,393**	**$ 11,529,657**
320 COUNTY IMPROVEMENT DEBT	$ 9,029,599	$ 9,029,599	$ 9,029,599	$ 4,078,307
	9,029,599	9,029,599	9,029,599	-
Sheriff Transfer from Gen Fund for COPS/Cap Lease Refinancing	49,838	49,838	49,838	49,838
Medical Examiner Transfer from Gen Fund for COPS/Cap Lease Refinancing	16,613	16,613	16,613	16,469
Non-Dept. Transfer from Gen Fund for COPS/Cap Lease Refinancing	977,184	977,184	977,184	-
Transfer from General Fund for Human Service Campus	2,200,000	2,200,000	2,200,000	-
Transfer from General Fund for Current CIP	5,785,964	5,785,964	5,785,964	-
Non-Recurring Transfer from General Fund to Reduce Operating Debt				4,012,000
321 COUNTY IMPROVEMENT DEBT 2	$ 7,975,000	$ 7,975,000	$ 7,911,794	$ 7,451,350
	7,975,000	7,975,000	9,891,049	7,413,380
Transfer from 445 General Fund Cty Improv	6,775,900	6,775,900	6,775,900	6,252,339
Transfer from 572 Animal Control License/Shelter	1,087,154	1,087,154	1,023,948	1,087,154
Transfer from Animal Care and Control Field Operation	111,946	111,946	111,946	111,857
CAPITAL PROJECTS	**$ 132,249,964**	**$ 139,983,390**	**$ 138,383,390**	**$ 253,625,447**
234 TRANSPORTATION CAPITAL PROJECT	$ 59,709,258	$ 59,594,504	$ 59,594,504	$ 74,748,984
Transfer from 232 Transportation Operations	59,709,258	59,594,504	59,594,504	74,748,984
422 INTERGOVERNMENTAL CAP PROJ	$ 1,600,000	$ 2,910,993	$ 1,310,993	$ 1,950,000
Transfer from 230 Parks & Rec Grants	1,600,000	1,600,000	-	-
Transfer from 240 Lake Pleasant Recreation Services	-	474,889	474,889	-
Transfer from 243 Parks Donations	-	836,104	836,104	-
Transfer from 290 Waste Tire	-	-	-	975,000
Transfer from 580 Solid Waste Management	-	-	-	975,000

SUMMARY OF FUND TRANSFERS - IN

	ADOPTED	FY 2007-08: REV ISED	FORECAST	FY 2008-09 RECOMM.
445 GENERAL FUND CTY IMPROV	$ 38,827,910	$ 45,365,097	$ 45,365,097	$ 175,975,463
Non-Recurring Transfer from General Fund	38,827,910	41,181,135	41,181,135	-
Recurring Transfer from General Fund	-	-	-	26,717,521
Non-Recurring Transfer from 422 Intergovernmental Cap Proj	-	4,183,962	4,183,962	
Transfer from General Fund for CIP Debt	-	-	-	5,256,271
Non-Recurring Transfer from General Fund to Reduce Debt	-	-	-	50,247,812
Non-Recurring Transfer from General Fund for Court Tower	-	-	-	85,000,000
Non-Recurring Transfer to 445 Gen Fund Cty Imporov for Reclass Major Maint.	-	-	-	8,753,859
455 DETENTION CAPITAL PROJECTS	$ 32,112,796	$ 32,112,796	$ 32,112,796	$ 951,000
Transfer from 255 Detention Operations	32,112,796	32,112,796	32,112,796	951,000
TOTAL BEFORE ELIMINATIONS	**$ 322,141,324**	**$ 329,898,800**	**$ 331,220,838**	**$ 473,964,144**
ELIMINATIONS	**$ (322,141,324)**	**$ (329,898,800)**	**$ (331,220,838)**	**$ (473,964,144)**
Parks and Recreation	(69,850)	(69,850)	(70,965)	(64,630)
Public Works	(59,709,258)	(59,594,504)	(59,594,504)	(74,748,984)
County-wide Eliminations	(262,362,216)	(270,234,446)	(271,555,369)	(399,150,530)
ALL FUNDS	**$ -**	**$ -**	**$ -**	**$ -**

SUMMARY OF FUND TRANSFERS - OUT

	ADOPTED	FY 2007-08: REVISED	FORECAST	FY 2008-09 RECOMM.
GENERAL FUND	**$ 213,836,003**	**$ 216,189,228**	**$ 216,173,357**	**$ 377,551,435**
Operating:	$ 175,008,093	$ 175,008,093	$ 174,992,222	$ 229,537,764
Maint. of Effort to 255 Detention Operations	165,933,494	165,933,494	165,933,494	170,081,831
Additional Transfer to 255 Detention Operations	-	-	-	27,370,834
Transfer to 445 General Fund Cty Improv for Cash Financing	-	-	-	26,717,521
Transfer to 445 General Fund Cty Improv for CIP Debt	-	-	-	5,256,271
Transfer to 320 Co Improvement Debt for Human Service Campus	2,200,000	2,200,000	2,200,000	-
Transfer to 320 Co Improvement Debt for Curr. CIP	5,785,964	5,785,964	5,785,964	-
Transfer to 320 Co Improvement Debt for COPS/Cap Lease Refinancing	977,184	977,184	977,184	-
Vital Statistics Transfer to 265 Public Health Fees	45,000	45,000	29,129	45,000
Sheriff transfer to 320 for COPS/Cap Lease Refinancing	49,838	49,838	49,838	49,838
Medical Examiner transfer to 320 for COPS/Cap Lease Refinancing	16,613	16,613	16,613	16,469
Non-Recurring:	$ 38,827,910	$ 41,181,135	$ 41,181,135	$ 148,013,671
Transfer to 445 General Fund Cap Improv Fund for CIP Projects	38,827,910	41,181,135	41,181,135	-
Transfer to 320 County Improvement Debt Reduce Operating Debt	-	-	-	4,012,000
Transfer to 445 General Fund Cty Improv to Reduce Debt	-	-	-	50,247,812
Transfer to 445 General Fund Cty Improv for Court Tower	-	-	-	85,000,000
Transfer to 445 General Fund Cty Improv for Major Maint. Reclass	-	-	-	8,753,859
SPECIAL REVENUE	**$ 100,541,145**	**$ 101,761,434**	**$ 100,099,343**	**$ 88,673,364**
207 PALO VERDE	$ 15,190	$ 15,190	$ 15,190	$ 20,897
Central Service Allocation - General Fund	15,190	15,190	15,190	20,897
215 EMERGENCY MANAGEMENT	$ 49,716	$ 49,716	$ 49,716	$ 52,762
Central Service Allocation - General Fund	49,716	49,716	49,716	52,762
217 CDBG, HOUSING TRUST	$ 24,493	$ 24,493	$ 24,493	$ 39,292
Central Service Allocation - General Fund	24,493	24,493	24,493	39,292
222 HUMAN SERVICES GRANTS	$ 937,832	$ 937,832	$ 937,832	$ 1,092,166
Central Service Allocation - General Fund	937,832	937,832	937,832	1,092,166
226 PLANNING AND DEVELOPMENT FEES	$ 422,434	$ 422,434	$ 422,434	$ 462,814
Central Service Allocation - General Fund	422,434	422,434	422,434	$ 462,814
230 PARKS & REC. GRANTS	$ 1,600,000	$ 1,600,000	$ -	$ -
Transfer to 422 Intergovernmental Cap. Projects	1,600,000	1,600,000	-	-
232 TRANSPORTATION OPERATIONS	$ 61,520,005	$ 61,405,251	$ 61,405,251	$ 76,711,865
Central Service Allocation - General Fund	1,810,747	1,810,747	1,810,747	1,962,881
Transfer to 234 Transportation Capital Projects	59,709,258	59,594,504	59,594,504	74,748,984
235 DEL WEBB SPECIAL FUND	$ 6,415	$ 6,415	$ 6,415	$ 5,088
Central Service Allocation - General Fund	6,415	6,415	6,415	5,088
239 PARKS SOUVENIR FUND	$ 69,850	$ 69,850	$ 70,965	$ 64,630
Transfer to 241 Parks Enhancement Fund	69,850	69,850	70,965	64,630
240 LAKE PLEASANT RECREATION SERVICES	$ -	$ 474,889	$ 474,889	$ -
Transfer to 422 Intergovernmental Capital Projects	-	474,889	474,889	-
243 PARKS DONATIONS	$ -	$ 836,104	$ 836,104	$ -
Transfer to 422 Intergovernmental Capital Projects	-	836,104	836,104	-
255 DETENTION OPERATIONS	$ 32,112,796	$ 32,112,796	$ 32,112,796	$ 951,000
Transfer to Detention Capital Projects	32,112,796	32,112,796	32,112,796	951,000
265 PUBLIC HEALTH FEES	$ 186,984	$ 186,984	$ 186,984	$ 180,420
Central Service Allocation - General Fund	186,984	186,984	186,984	180,420
290 WASTE TIRE	$ 38,491	$ 38,491	$ 38,491	$ 1,032,322
Central Service Allocation - General Fund	38,491	38,491	38,491	57,322
Transfer to 422 Intergovernmental Capital Projects	-	-	-	975,000

SUMMARY OF FUND TRANSFERS - OUT

	ADOPTED	FY 2007-08: REVISED	FORECAST	FY 2008-09 RECOMM.
376 EVENTS CENTER OPERATIONS	$ -	$ 24,050	$ 24,050	$ -
Non-Recurring Transfer to General Fund	-	24,050	24,050	-
503 AIR QUALITY GRANT	$ 66,468	$ 66,468	$ 66,468	$ 69,161
Central Service Allocation - General Fund	66,468	66,468	66,468	69,161
504 AIR QUALITY FEES	$ 208,428	$ 208,428	$ 208,428	$ 323,418
Central Service Allocation - General Fund	208,428	208,428	208,428	323,418
506 ENVIRONMENTAL SVCS ENV HEALTH	$ 380,790	$ 380,790	$ 380,790	$ 481,622
Central Service Allocation - General Fund	380,790	380,790	380,790	481,622
532 PUBLIC HEALTH GRANTS	$ 964,095	$ 964,095	$ 964,095	$ 1,246,839
Central Service Allocation - General Fund	964,095	964,095	964,095	1,246,839
572 ANIMAL CONTROL LICENSE/SHELTER	$ 1,572,119	$ 1,572,119	$ 1,508,913	$ 1,501,633
Central Service Allocation - General Fund	484,965	484,965	484,965	414,479
Transfer to 321 County Improvement Debt 2	1,087,154	1,087,154	1,023,948	1,087,154
573 ANIMAL CONTROL GRANTS	$ 19,017	$ 19,017	$ 19,017	$ 24,759
Central Service Allocation - General Fund	19,017	19,017	19,017	24,759
574 ANIMAL CONTROL FIELD OPERATION	$ 306,254	$ 306,254	$ 306,254	$ 284,609
Central Service Allocation - General Fund	194,308	194,308	194,308	172,752
Transfer to 321 County Improvement Debt 2	111,946	111,946	111,946	111,857
580 SOLID WASTE MANAGEMENT	$ 39,768	$ 39,768	$ 39,768	$ 1,014,587
Central Service Allocation - General Fund	39,768	39,768	39,768	39,587
Transfer to 422 Intergovernmental Capital Projects	-	-	-	975,000
795 COUNTY SCHOOL INDIRECT COST	$ -	$ -	$ -	$ 1,881,148
Non-Recurring Transfer to General Fund	-	-	-	1,881,148
988 PUBLIC WORKS FLOOD CONTROL	$ -	$ -	$ -	$ 1,232,332
Central Service Allocation - General Fund	-	-	-	1,232,332
CAPITAL PROJECTS	**$ 6,775,900**	**$ 10,959,862**	**$ 10,959,862**	**$ 6,252,339**
422 INTERGOVERNMENTAL CAP PROJ	$ -	$ 4,183,962	$ 4,183,962	$ -
Non-Recurring Transfer to 445 Gen. Fund Cty Improv	-	4,183,962	4,183,962	-
445 GENERAL FUND CTY IMPROV	$ 6,775,900	$ 6,775,900	$ 6,775,900	$ 6,252,339
Transfer to 321 County Improvement Debt 2	6,775,900	6,775,900	6,775,900	6,252,339
		-		
INTERNAL SERVICE	**$ 988,276**	**$ 988,276**	**$ 3,988,276**	**$ 1,487,006**
618 BENEFIT ADMINISTRATION	$ -	$ -	$ -	$ 172,936
Central Service Allocation - General Fund	-	-	-	172,936
652 HS SELF-INSURED TRUST FUND	$ -	$ -	$ 3,000,000	$ -
Non-Recurring Transfer to General Fund	-	-	3,000,000	-
654 EQUIPMENT SERVICES	$ 425,504	$ 425,504	$ 425,504	$ 667,146
Central Service Allocation - General Fund	425,504	425,504	425,504	667,146
673 REPROGRAPHICS	$ 56,977	$ 56,977	$ 56,977	$ 43,238
Central Service Allocation - General Fund	56,977	56,977	56,977	$ 43,238
675 RISK MANAGEMENT	$ 177,771	$ 177,771	$ 177,771	$ 181,216
Central Service Allocation - General Fund	177,771	177,771	177,771	181,216
681 TELECOMMUNICATIONS	$ 328,024	$ 328,024	$ 328,024	$ 422,470
Central Service Allocation - General Fund	328,024	328,024	328,024	422,470
TOTAL BEFORE ELIMINATIONS	**$ 322,141,324**	**$ 329,898,800**	**$ 331,220,838**	**$ 473,964,144**
ELIMINATIONS	**$ (322,141,324)**	**$ (329,898,800)**	**$ (331,220,838)**	**$ (473,964,144)**
Parks and Recreation	(69,850)	(69,850)	(70,965)	(64,630)
Public Works	(59,709,258)	(59,594,504)	(59,594,504)	(74,748,984)
County-wide Eliminations	(262,362,216)	(270,234,446)	(271,555,369)	(399,150,530)
ALL FUNDS	**$ -**	**$ -**	**$ -**	**$ -**

Eliminations

Eliminations are included in the budget to offset amounts budgeted as expenditures in one fund that are associated with offsetting revenues and expenditures in another fund. One example is the interdepartmental charges from the Reprographics (print shop) fund to various County departments. Departments pay the County print shop for services, and these costs are included in departments' budgeted expenditures, supported by revenues from sources external to the County. The print shop, in turn, budgets these payments as revenue, along with expenditures related to the cost of providing printing services. The expenditures and revenues are therefore budgeted twice within the overall County budget. Budgeting eliminations removes these duplicated revenues and expenditures from the budget as a whole in order to provide a more accurate picture of total net expenditures and revenues. The following schedule lists the various items that are eliminated in the budget:

ELIMINATIONS SUMMARY

DESCRIPTION	ADOPTED	FY 2007-08: REVISED	FORECAST	FY 2008-09 RECOMM.	RECOMM./REVISED VAR.	%
Fund Transfers (see schedule)	$ (322,141,324)	$ (329,898,800)	$ (331,220,838)	$ (473,964,144)	$ (144,065,344)	43.7%
Internal Service Charges	(163,366,891)	(163,366,891)	(159,582,268)	(168,920,883)	(5,553,992)	3.4%
Total	$ 485,508,215	$ (493,265,691)	$ (490,803,106)	$ (642,885,027)	$ (149,619,336)	30.3%

Personnel Summary by Department

	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECAST	FY 2008-09 RECOMM.	VAR. RECOMM/ FORECAST
JUDICIAL	**3,960.28**	**3,955.28**	**3,734.88**	**3,688.88**	**(46.00)**
110 ADULT PROBATION	1,432.00	1,430.00	1,256.00	1,246.00	(10.00)
270 JUVENILE PROBATION	957.00	954.00	902.10	902.10	-
800 TRIAL COURTS	1,571.28	1,571.28	1,576.78	1,540.78	(36.00)
ELECTED	**6,348.65**	**6,305.15**	**6,348.90**	**6,268.10**	**(80.80)**
010 BOARD OF SUPERVISORS DIST 1	3.00	3.00	3.00	3.00	-
020 BOARD OF SUPERVISORS DIST 2	3.00	3.00	3.00	3.00	-
030 BOARD OF SUPERVISORS DIST 3	3.00	3.00	3.00	3.00	-
040 BOARD OF SUPERVISORS DIST 4	3.00	3.00	3.00	3.00	-
050 BOARD OF SUPERVISORS DIST 5	3.00	3.00	3.00	3.00	-
120 ASSESSOR	365.00	364.00	368.00	361.00	(7.00)
140 CALL CENTER	33.00	33.00	33.00	33.00	-
160 CLERK OF THE SUPERIOR COURT	776.00	772.00	767.50	767.50	-
190 COUNTY ATTORNEY	1,032.90	1,030.90	1,033.90	1,023.10	(10.80)
210 ELECTIONS	58.00	58.00	58.00	58.00	-
250 CONSTABLES	31.00	31.00	31.00	32.00	1.00
360 RECORDER	84.25	84.25	85.00	85.00	-
370 SUPERINTENDENT OF SCHOOLS	40.00	40.00	40.00	37.00	(3.00)
430 TREASURER	64.00	65.00	47.00	47.00	-
500 SHERIFF	3,849.50	3,812.00	3,870.50	3,809.50	(61.00)
APPOINTED	**4,600.57**	**4,591.32**	**4,630.22**	**4,710.47**	**80.25**
060 CLERK OF THE BOARD	12.00	11.00	9.67	9.67	-
150 EMERGENCY MANAGEMENT	14.50	14.50	13.50	13.50	-
170 COMMUNITY DEVELOPMENT	7.00	7.00	7.00	7.00	-
180 FINANCE	56.00	53.00	52.00	49.00	(3.00)
200 COUNTY MANAGER	19.99	18.99	13.05	13.05	-
220 HUMAN SERVICES	461.25	461.25	459.00	435.00	(24.00)
230 INTERNAL AUDIT	20.00	20.00	20.00	20.00	-
260 CORRECTIONAL HEALTH	471.40	471.40	486.80	451.80	(35.00)
290 MEDICAL EXAMINER	90.90	89.90	96.00	91.00	(5.00)
300 PARKS & RECREATION	91.98	91.98	90.00	90.00	-
310 WORKFORCE MGT. & DEVELOPMENT	17.00	15.00	52.00	52.00	-
340 PUBLIC FIDUCIARY	36.00	35.00	34.75	34.75	-
350 EMPLOYEE HEALTH INITIATIVES	30.00	30.00	28.00	28.00	-
390 HEALTH CARE PROGRAMS	-	-	9.00	9.00	-
410 ENTERPRISE TECHNOLOGY	117.00	117.00	151.00	142.00	(9.00)
420 JUSTICE SYSTEM PLANNING & INFO	22.00	22.00	25.00	21.00	(4.00)
440 PLANNING & DEVELOPMENT	205.00	204.00	177.00	177.00	-
450 GENERAL GOVERNMENT	91.30	83.80	-	-	-
460 RESEARCH & REPORTING	6.50	6.25	6.25	5.75	(0.50)
490 MANAGEMENT & BUDGET	26.50	26.50	32.90	32.90	-
520 PUBLIC DEFENDER	498.45	497.45	502.65	502.65	-
540 LEGAL DEFENDER	102.00	102.00	109.00	109.00	-
550 LEGAL ADVOCATE	83.00	83.00	92.00	92.00	-
560 PUBLIC DEFENSE SERVICES	13.75	14.00	15.00	15.00	-
700 FACILITIES MANAGEMENT	270.50	263.50	260.50	231.50	(29.00)
710 COMMUNICATIONS	-	-	8.75	8.75	-
730 MATERIALS MANAGEMENT	37.00	37.00	37.00	37.00	-
740 EQUIPMENT SERVICES	55.00	55.00	54.00	53.00	(1.00)
750 RISK MANAGEMENT	24.25	24.25	24.25	24.25	-
790 ANIMAL CARE & CONTROL	156.00	156.00	167.00	167.00	-
850 AIR QUALITY	164.00	161.00	247.00	247.00	-
860 PUBLIC HEALTH	555.55	580.80	537.40	532.40	(5.00)
880 ENVIRONMENTAL SERVICES	306.75	300.75	270.75	270.75	-
910 PUBLIC WORKS	538.00	538.00	542.00	737.75	195.75
MARICOPA COUNTY	**14,909.50**	**14,851.75**	**14,714.00**	**14,667.45**	**(46.55)**
Less Flood Control IGA				(195.75)	
MARICOPA COUNTY NET TOTAL	**14,909.50**	**14,851.75**	**14,714.00**	**14,471.70**	**(242.30)**

Significant Staffing Variances

Adult Probation: The Community Justice Program is decreasing by 10.0 FTE in order to accomplish budget reductions without affecting service delivery.

Assessor: Seven administrative vacant positions were inactivated to meet budgetary reductions without affecting service delivery.

Correctional Health: The Adult/Remanded Juvenile Inmate Treatment Program is decreasing by 24.0 FTE in order to accomplish budget reductions without affecting service delivery. Six administrative positions were inactivated to meet budgetary reductions without affecting service delivery.

County Attorney: The Legal Advice Activity is decreasing by 4.8 FTE and the Check Enforcement Program Activity is decreasing by 3.0 FTE in order to accomplish budget reductions without affecting service delivery. The Administrative Program is decreasing by 3.0 FTE in order to accomplish budget reductions without affecting service delivery.

Facilities Management: The Facilities Maintenance Activity is decreasing by 21.0 FTE to meet budgetary reductions without affecting service delivery. The Security Activity is decreasing by 8.0 FTE to meet budgetary reductions without affecting service delivery.

Finance: Financial Services Activity is decreasing by 3.0 FTE in order to accomplish budget reductions without affecting service delivery.

Human Services: The Community Services Program is decreasing by 4.0 FTE and the Child Development and Education Program is decreasing by 20.0 FTE in order to accomplish budget reductions without affecting service delivery.

Justice System Planning and Information: The Administrative Program is decreasing by 4.0 FTE in order to accomplish budget reductions without affecting service delivery.

Medical Examiner: The Decedent Medical Examinations Activity is decreasing by 2.0 FTE and the Decedent Medical Investigations Activity is decreasing by 1.0 FTE in order to accomplish budget reductions without affecting service delivery. The Medical Examiners Program is decreasing by an additional 2.0 FTE in order to accomplish budget reductions without affecting service delivery.

Office of Enterprise Technology (OET): Staff restructured to meet OET's needs in the current and near future environment. FTEs were eliminated and the funding redistributed to attract better qualified candidates.

Public Health: The Administrative Program is decreasing by 5.0 FTE in order to accomplish budget reductions without affecting service delivery.

Public Works: The 195.75 FTE increase is due to moving the Flood Control District positions into the Maricopa County Public Works Department.

Sheriff: The SMI Intervention Program is decreasing by 10.0 FTE in order to accomplish budget reductions without affecting service delivery. Additionally, 27.0 vacant positions were eliminated in various activities. Also, 24.0 FTE in various activities have been eliminated through attrition.

Superintendent of Schools: The Department reduced 3.0 vacant administrative positions in order to meet a 5% budget balancing reduction.

Departmental Budgets

Adult Probation

FY 2008-09 BUDGET RECONCILIATION 110 ADULT PROBATION 100 GENERAL		
	EXPENDITURES	**REVENUE**
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 65,774,128**	**$ -**
MID-YEAR ADJUSTMENTS:		
Employee Market Compensation Adjustments (Admin Phase II Market Study $45,219; Probation Officer Market/Merit Adjustments $319,782; Program & Operations Market Study $68,297)	$ 433,328	$ -
Jan. 2008 Administrative Reductions	(56,214)	-
Subtotal	$ 377,114	$ -
FY 2007-08 REVISED RESTATED BUDGET	**$ 66,151,242**	**$ -**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Changes (12 months)	$ -	$ -
Retirement Contributions	-	-
Annualization of Employee Market Compensation Adjustments (Program & Operations Market Study)	57,789	-
One-Time Vehicle Expenses	(63,000)	-
Annualization of Jan. 2008 Administrative Reductions	(56,214)	-
Subtotal	$ (61,425)	$ -
FY 2008-09 BUDGET TARGET	**$ 66,089,817**	**$ -**
FY 2008-09 REQUESTED BUDGET	**$ 66,089,817**	**$ -**
BUDGET BALANCING ADJUSTMENTS:		
Elimination of 25 FTEs - Standard Probation Officers	$ (1,416,804)	$ -
Elimination of 24 FTEs - (19) Intensive Probation Officers & (5) Surveillance Officers	(1,323,519)	-
Elimination of 4 FTEs - (1) Pretrial Probation Officer, (2) Presentence Screeners & (1) Surveillance Officer	(189,600)	-
Elimination of 2 FTEs - Probation Officer Supervisors	(142,976)	-
Elimination of 6 FTEs - Justice System Clerks	(175,608)	-
Elimination of 1.5 FTEs - Surveillance Officers	(58,396)	-
Increased Allocation Out to Adult Probation Fees Fund	(1,800,000)	
Subtotal	$ (5,106,903)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 60,982,914**	**$ -**
PERCENT CHANGE FROM TARGET AMOUNT	*-7.7%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 60,982,914**	**$ -**

FY 2008-09 BUDGET RECONCILIATION
110 ADULT PROBATION
201 ADULT PROBATION FEES

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 13,561,826**	**$ 12,449,145**
MID-YEAR ADJUSTMENTS:			
Jan. 2008 Administrative Reductions		$ (5,192)	$ -
	Subtotal	$ (5,192)	$ -
FY 2007-08 REVISED RESTATED BUDGET		**$ 13,556,634**	**$ 12,449,145**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Changes (12 months)		$ -	$ -
Retirement Contributions		-	-
Annualization of FY 2007-08 Initiatives (Sex Offender Staffing)		349,142	-
Non-Recurring Expenditures from Fund Balance		(500,000)	-
Facility Security Modifications		(205,000)	-
Structural Balance		(746,440)	-
Annualization of Jan. 2008 Administrative Reductions		(5,191)	-
	Subtotal	$ (1,107,489)	$ -
FY 2008-09 BUDGET TARGET		**$ 12,449,145**	**$ 12,449,145**
FY 2008-09 REQUESTED BUDGET		**$ 12,449,145**	**$ 12,449,145**
BUDGET BALANCING ADJUSTMENTS:			
Revenue Enhancement (Probation Fee Increase)		$ -	$ 1,800,000
Increase Allocation in from General Fund		1,800,000	-
	Subtotal	$ 1,800,000	$ 1,800,000
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 14,249,145**	**$ 14,249,145**
PERCENT CHANGE FROM TARGET AMOUNT		*14.5%*	*14.5%*
NON-OPERATING			
NON-OPERATING 0001			
Quality Assurance Project (Year 3 of 3-yr Project)		$ 394,826	$ -
	Subtotal	$ 394,826	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 394,826**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 14,643,971**	**$ 14,249,145**

FY 2008-09 BUDGET RECONCILIATION
110 ADULT PROBATION
211 GRANT FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 4,254,173**	**$ 4,254,173**
MID-YEAR ADJUSTMENTS:		
Grant Fund Reconciliation (C-11-08-006-3-00)	$ 323,299	$ 323,299
Subtotal	$ 323,299	$ 323,299
FY 2007-08 REVISED RESTATED BUDGET	**$ 4,577,472**	**$ 4,577,472**
FY 2008-09 BUDGET TARGET	**$ 4,577,472**	**$ 4,577,472**
FY 2008-09 REQUESTED BUDGET	**$ 4,577,472**	**$ 4,577,472**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 4,577,472**	**$ 4,577,472**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 4,577,472**	**$ 4,577,472**

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the Adult Probation Department, which includes the recommended reductions as outlined above. If the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, revenue forecasts change, or technical adjustments are deemed necessary this agreement may need to be reassessed.

Concurrence:

4/4/08
Hon. Barbara Mundell, Presiding Judge — Date

4-1-08
Sandi Wilson, Deputy County Manager — Date

4-2-08
Barbara Broderick, Chief Adult Probation Officer — Date

Air Quality

FY 2008-09 BUDGET RECONCILIATION 850 AIR QUALITY 503 GRANT FUND		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**4,010,023**	**$**	**4,010,023**
FY 2007-08 REVISED RESTATED BUDGET	**$**	**4,010,023**	**$**	**4,010,023**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Subtotal	$	-	$	-
FY 2008-09 BUDGET TARGET	**$**	**4,010,023**	**$**	**4,010,023**
REQUESTED ADJUSTMENTS:				
Increase Grant Funding	$	122,121	$	122,121
Subtotal	$	122,121	$	122,121
FY 2008-09 REQUESTED BUDGET	**$**	**4,132,144**	**$**	**4,132,144**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**4,132,144**	**$**	**4,132,144**
PERCENT CHANGE FROM TARGET AMOUNT		*3.0%*		*3.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**4,132,144**	**$**	**4,132,144**

FY 2008-09 BUDGET RECONCILIATION
850 AIR QUALITY
504 AIR QUALITY FEE FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 12,393,623**	**$ 10,486,350**
MID-YEAR ADJUSTMENTS:		
Jan. 2008 Administrative Reductions	$ (63,300)	$ -
Non-Recurring Expenditure Details (Bring Back Blue - Phase II)	1,438,200	-
Annualization of FY 2007-08 Initiatives (MAG Five Percent Plan for PM10)	6,830,773	2,362,906
Subtotal	$ 8,205,673	$ 2,362,906
FY 2007-08 REVISED RESTATED BUDGET	**$ 20,599,296**	**$ 12,849,256**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Changes (12 months)	$ -	$ -
Retirement Contributions	-	-
FY 2008-09 Pay for Performance	-	-
Non-Recurring Expenditure Detail (MAG Five Percent Plan for PM10)	(1,893,422)	-
Annualization of Jan. 2008 Administrative Reductions	(63,300)	-
Non-Recurring Expenditure Details (Bring Back Blue - Phase II)	(1,438,200)	-
Non-Recurring Expenditures Detail (FY2007-08 Open Enrollment Variance)	(42,000)	-
Annualization of FY 2007-08 Initiatives (MAG Five Percent Plan for PM10)	-	4,725,812
Structural Balance	-	1,011,576
Subtotal	$ (3,436,922)	$ 5,737,388
FY 2008-09 BUDGET TARGET	**$ 17,162,374**	**$ 18,586,644**
FY 2008-09 REQUESTED BUDGET	**$ 17,162,374**	**$ 18,586,644**
BASE ADJUSTMENTS:		
Non-Recurring Expenditures	$ (46,000)	$ -
Monitoring Equipment Refresh Program	250,000	-
Subtotal	$ 204,000	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 17,366,374**	**$ 18,586,644**
PERCENT CHANGE FROM TARGET AMOUNT	*1.2%*	*0.0%*
NON-OPERATING		
NON-OPERATING 0001		
Cargo Van	$ 20,000	$ -
Carbon Monoxide Monitor	8,000	-
Multi-Gas Calibrator	13,000	-
Zero Air Calibrator	5,000	-
Mobile Air Quality Monitoring Van	1,200,000	-
Media Campaign	1,500,000	-
Accela Implementation	1,766,307	-
Hybrid Vehicle Carry-Over	90,000	-
Subtotal	$ 4,602,307	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 4,602,307**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 21,968,681**	**$ 18,586,644**

Animal Care & Control

FY 2008-09 BUDGET RECONCILIATION 790 ANIMAL CARE & CONTROL 100 GENERAL		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 361,432**	**$ -**
MID-YEAR ADJUSTMENTS:			
Jan. 2008 Administrative Reductions		$ (1,317)	$ -
	Subtotal	$ (1,317)	$ -
FY 2007-08 REVISED RESTATED BUDGET		**$ 360,115**	**$ -**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Changes (12 months)		$ -	$ -
Retirement Contributions		-	-
FY 2008-09 Pay for Performance		-	-
Annualization of Jan. 2008 Administrative Reductions		(1,316)	-
	Subtotal	$ (1,316)	$ -
FY 2008-09 BUDGET TARGET		**$ 358,799**	**$ -**
FY 2008-09 REQUESTED BUDGET		**$ 358,799**	**$ -**
BUDGET BALANCING ADJUSTMENTS:			
Reduction in Field Service		$ (35,880)	$ -
	Subtotal	$ (35,880)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 322,919**	**$ -**
PERCENT CHANGE FROM TARGET AMOUNT		*-10.0%*	
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 322,919**	**$ -**

FY 2008-09 BUDGET RECONCILIATION
790 ANIMAL CARE & CONTROL
572 ANIMAL CONTROL LICENSE/SHELTER FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 6,905,589**	**$ 6,905,589**
MID-YEAR ADJUSTMENTS:		
Jan. 2008 Administrative Reductions	$ (13,812)	$ -
Employee Market Compensation Adjustments (Public Communications Market Stud	1,772	1,772
Employee Market Compensation Adjustments (One-Time Retropay)	19,671	-
Subtotal	$ 7,631	$ 1,772
FY 2007-08 REVISED RESTATED BUDGET	**$ 6,913,220**	**$ 6,907,361**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Changes (12 months)	$ -	$ -
Retirement Contributions	-	-
FY 2008-09 Pay for Performance	-	-
Employee Market Compensation Adjustments (Public Communications Market Stud	789	-
Employee Market Compensation Adjustments (One-Time Retropay)	(19,671)	-
Annualization of FY 2007-08 Initiatives (Fee Increase)	1,326,900	1,326,900
Annualization of Jan. 2008 Administrative Reductions	(13,811)	-
Structural Balance		(26,834)
Subtotal	$ 1,294,207	$ 1,300,066
FY 2008-09 BUDGET TARGET	**$ 8,207,427**	**$ 8,207,427**
FY 2008-09 REQUESTED BUDGET	**$ 8,207,427**	**$ 8,207,427**
BASE ADJUSTMENTS:		
Non-Recurring Expenditures	$ (51,000)	$ -
Subtotal	$ (51,000)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 8,156,427**	**$ 8,207,427**
PERCENT CHANGE FROM TARGET AMOUNT	*-0.6%*	*0.0%*
NON-OPERATING		
NON-OPERATING 0001		
Vehicle Purchase (Replacement for 32022)	$ 51,000	$ -
Subtotal	$ 51,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 51,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 8,207,427**	**$ 8,207,427**

FY 2008-09 BUDGET RECONCILIATION
790 ANIMAL CARE & CONTROL
573 ANIMAL CONTROL DONATIONS FUND

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 446,765**	**$ 446,765**
MID-YEAR ADJUSTMENTS:			
Non-Recurring Expenditures Detail (Vehicle Purchases)		$ 91,539	$ -
Grant (ACC Homeland Security Grant)		7,713	7,713
Donation (FACCS Donation Spray/Neuter Program)		413,332	413,332
Donation (HALO Rescue)		7,500	7,500
Donation (PetSmart Charity Spay/Neuter Program)		10,000	10,000
	Subtotal	$ 530,084	$ 438,545
FY 2007-08 REVISED RESTATED BUDGET		**$ 976,849**	**$ 885,310**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Changes (12 months)		$ -	$ -
Retirement Contributions		-	-
FY 2008-09 Pay for Performance		-	-
Non-Recurring Expenditures Detail (Vehicle Purchases)		(91,539)	-
Grant (ACC Homeland Security Grant)		(7,713)	(7,713)
Donation (FACCS Donation Spray/Neuter Program)		(413,332)	(413,332)
Donation (HALO Rescue)		(7,500)	(7,500)
Donation (PetSmart Charity Spay/Neuter Program)		(10,000)	(10,000)
Structural Balance		432,700	458,571
	Subtotal	$ (97,384)	$ 20,026
FY 2008-09 BUDGET TARGET		**$ 879,465**	**$ 905,336**
FY 2008-09 REQUESTED BUDGET		**$ 879,465**	**$ 905,336**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 879,465**	**$ 905,336**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 879,465**	**$ 905,336**

FY 2008-09 BUDGET RECONCILIATION
790 ANIMAL CARE & CONTROL
574 ANIMAL CONTROL FIELD OPERATION FUND

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 3,213,071**	**$ 2,954,071**
FY 2007-08 REVISED RESTATED BUDGET		**$ 3,213,071**	**$ 2,954,071**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Changes (12 months)		$ -	$ -
Retirement Contributions		-	-
FY 2008-09 Pay for Performance		-	-
IGA (Increase in Services)		200,000	200,000
Non-Recurring Expenditures (Vehicles)		(259,000)	-
	Subtotal	$ (59,000)	$ 200,000
FY 2008-09 BUDGET TARGET		**$ 3,154,071**	**$ 3,154,071**
FY 2008-09 REQUESTED BUDGET		**$ 3,154,071**	**$ 3,154,071**
BASE ADJUSTMENTS:			
Non-recurring Expenditures		$ (192,000)	$ -
	Subtotal	$ (192,000)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 2,962,071**	**$ 3,154,071**
PERCENT CHANGE FROM TARGET AMOUNT		*-6.1%*	*0.0%*
NON-OPERATING			
NON-OPERATING 0001			
Vehicle Purchase (Replacements for 31351, 31354 and 32236)		$ 192,000	$ -
	Subtotal	$ 192,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 192,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 3,154,071**	**$ 3,154,071**

Assessor

FY 2008-09 BUDGET RECONCILIATION 120 ASSESSOR 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**25,446,423**	**$**	**150,000**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(29,788)	$	-
Employee Market Compensation Adjustments (Admin Phase II Market Study)		3,603		-
Employee Market Compensation Adjustments (Admin Phase II Market Study rev)		35,640		-
Employee Market Compensation Adjustments (GIS Programmer Market Study)		21,505		-
Subtotal	$	30,960	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**25,477,383**	**$**	**150,000**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Jan. 2008 Administrative Reductions		(29,788)		-
Annualization of FY 2008 Initiatives		17,313		-
Elected Official Pay Increase		5,626		-
Subtotal	$	(6,849)	$	-
FY 2008-09 BUDGET TARGET	**$**	**25,470,534**	**$**	**150,000**
FY 2008-09 REQUESTED BUDGET	**$**	**25,470,534**	**$**	**150,000**
BASE ADJUSTMENTS:				
Downtown Reorganization Savings	$	(21,471)	$	-
Subtotal	$	(21,471)	$	-
BUDGET BALANCING ADJUSTMENTS:				
Eliminate Vacant Project Manager Position	$	(129,235)		-
Eliminate Support Services Temporary Pay and Overtime		(33,300)		-
Eliminate Vacant HR Training Position		(74,069)		-
Eliminate Vacant Audit Staff Position		(73,728)		-
Eliminate 2 Vacant IT Network Support Positions		(144,602)		-
Eliminate Vacant Computer Operator		(70,826)		-
Subtotal	$	(525,760)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**24,923,303**	**$**	**150,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-2.1%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**24,923,303**	**$**	**150,000**

FY 2008-09 BUDGET AGREEMENT

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the Assessor, which includes the recommended reductions as outlined above. If the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, this agreement may need to be reassessed.

Concurrence

Keith E. Russell, MAI
Assessor

Sandi Wilson
Deputy County Manager

Board of Supervisors – District 1

FY 2008-09 BUDGET RECONCILIATION BOARD OF SUPERVISORS, DISTRICT 1 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 391,686**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions		$ (2,525)	$	-
Employee Market compensation Adjustments (Admin Phase II Market Study)		-		-
	Subtotal	$ (2,525)	$	-
FY 2007-08 REVISED RESTATED BUDGET		**$ 389,161**	**$**	**-**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)		$ -	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Elected Official Pay Increase		5,626		-
Annualization of Jan. 2008 Administrative Reductions		(2,526)		-
	Subtotal	$ 3,100	$	-
FY 2008-09 BUDGET TARGET		**$ 392,261**	**$**	**-**
FY 2008-09 REQUESTED BUDGET		**$ 392,261**	**$**	**-**
BUDGET BALANCING ADJUSTMENTS:				
5% Budget Reduction		$ (19,613)	$	-
	Subtotal	$ (19,613)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 372,648**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.0%*		
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 372,648**	**$**	**-**

Board of Supervisors – District 2

FY 2008-09 BUDGET RECONCILIATION BOARD OF SUPERVISORS, DISTRICT 2 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**391,686**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(2,525)	$	-
Employee Market compensation Adjustments (Admin Phase II Market Study)		-		-
Subtotal	$	(2,525)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**389,161**	**$**	**-**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Elected Official Pay Increase		5,626		-
Annualization of Jan. 2008 Administrative Reductions		(2,526)		-
Subtotal	$	3,100	$	-
FY 2008-09 BUDGET TARGET	**$**	**392,261**	**$**	**-**
FY 2008-09 REQUESTED BUDGET	**$**	**392,261**	**$**	**-**
BUDGET BALANCING ADJUSTMENTS:				
5% Budget Reduction	$	(19,613)	$	-
Subtotal	$	(19,613)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**372,648**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.0%*		
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**372,648**	**$**	**-**

Board of Supervisors – District 3

FY 2008-09 BUDGET RECONCILIATION BOARD OF SUPERVISORS, DISTRICT 3 100 GENERAL				
		EXPENDITURES		**REVENUE**
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**391,686**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(2,525)	$	-
Employee Market compensation Adjustments (Admin Phase II Market Study)		-		-
Subtotal	$	(2,525)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**389,161**	**$**	**-**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Elected Official Pay Increase		5,626		-
Annualization of Jan. 2008 Administrative Reductions		(2,526)		-
Subtotal	$	3,100	$	-
FY 2008-09 BUDGET TARGET	**$**	**392,261**	**$**	**-**
FY 2008-09 REQUESTED BUDGET	**$**	**392,261**	**$**	**-**
BUDGET BALANCING ADJUSTMENTS:				
5% Budget Reduction	$	(19,613)	$	-
Subtotal	$	(19,613)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**372,648**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.0%*		
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**372,648**	**$**	**-**

Board of Supervisors – District 4

FY 2008-09 BUDGET RECONCILIATION BOARD OF SUPERVISORS, DISTRICT 4 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**391,686**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(2,525)	$	-
Employee Market compensation Adjustments (Admin Phase II Market Study)		-		-
Subtotal	$	(2,525)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**389,161**	**$**	**-**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Elected Official Pay Increase		5,626		-
Annualization of Jan. 2008 Administrative Reductions		(2,526)		-
Subtotal	$	3,100	$	-
FY 2008-09 BUDGET TARGET	**$**	**392,261**	**$**	**-**
FY 2008-09 REQUESTED BUDGET	**$**	**392,261**	**$**	**-**
BUDGET BALANCING ADJUSTMENTS:				
5% Budget Reduction	$	(19,613)	$	-
Subtotal	$	(19,613)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**372,648**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.0%*		
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**372,648**	**$**	**-**

Board of Supervisors – District 5

FY 2008-09 BUDGET RECONCILIATION BOARD OF SUPERVISORS, DISTRICT 5 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**391,686**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(2,525)	$	-
Employee Market compensation Adjustments (Admin Phase II Market Study)		-		-
Subtotal	$	(2,525)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**389,161**	**$**	**-**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Elected Official Pay Increase		5,626		-
Annualization of Jan. 2008 Administrative Reductions		(2,526)		-
Subtotal	$	3,100	$	-
FY 2008-09 BUDGET TARGET	**$**	**392,261**	**$**	**-**
FY 2008-09 REQUESTED BUDGET	**$**	**392,261**	**$**	**-**
BUDGET BALANCING ADJUSTMENTS:				
5% Budget Reduction	$	(19,613)	$	-
Subtotal	$	(19,613)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**372,648**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.0%*		
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**372,648**	**$**	**-**

Call Center

FY 2008-09 BUDGET RECONCILIATION 140 STAR CALL CENTER 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 1,759,134**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions		$ (3,070)	$	-
Employee Market Compensation Adjustments (Admin Phase II Market Study)		7,144		-
	Subtotal	$ 4,074	$	-
FY 2007-08 REVISED RESTATED BUDGET		**$ 1,763,208**	**$**	**-**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)		$ -	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Jan. 2008 Administrative Reductions		(3,070)		-
	Subtotal	$ (3,070)	$	-
FY 2008-09 BUDGET TARGET		**$ 1,760,138**	**$**	**-**
FY 2008-09 REQUESTED BUDGET		**$ 1,760,138**	**$**	**-**
BUDGET BALANCING ADJUSTMENTS:				
Elimination of funding for County Temporary Personnel		$ (29,299)	$	-
Reduction of funding for Overtime		(10,000)		-
Reduction of Supplies		(5,000)		-
Elimination of funding for Contracted Personnel Services		(87,649)		-
	Subtotal	$ (131,948)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 1,628,190**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-7.5%*		
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 1,628,190**	**$**	**-**

Clerk of the Board

FY 2008-09 BUDGET RECONCILIATION 060 CLERK OF THE BOARD 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**840,627**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(12,794)	$	-
Transfer of Board Of Equalization expenditures to Non-Departmental (C-06-08-047-8-00)		(44,762)		-
Subtotal	$	(57,556)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**783,071**	**$**	**-**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Jan. 2008 Administrative Reductions		(12,795)		-
Subtotal	$	(12,795)	$	-
FY 2008-09 BUDGET TARGET	**$**	**770,276**	**$**	**-**
FY 2008-09 REQUESTED BUDGET	**$**	**770,276**	**$**	**-**
BASE ADJUSTMENTS:				
Staffing Adjustment - .5 FTE for Office Assistant	$	15,298	$	-
Subtotal	$	15,298	$	-
BUDGET BALANCING ADJUSTMENTS:				
Elimination of Manangement Analyst Position	$	(53,850)	$	-
Additional Reduction of Administration Services		(15,298)		-
Subtotal	$	(69,148)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**716,426**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-7.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**716,426**	**$**	**-**

Tentative to Final change will add $8,500 in Revenue for the new Liquor License Fee.

Clerk of the Superior Court

FY 2008-09 BUDGET RECONCILIATION 160 CLERK OF THE SUPERIOR COURT 100 GENERAL				
		EXPENDITURES		**REVENUE**
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**34,177,630**	**$**	**10,215,000**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(232,023)	$	-
Employee Market compensation Adjustments (Admin Phase II Market Study)		106,433		-
Subtotal	$	(125,590)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**34,052,040**	**$**	**10,215,000**
TARGET ADJUSTMENTS:				
Annualization of FY 2007-08 Initiatives (Capital Case Adjudication RIR)	$	(15,800)	$	-
Annualization of Jan. 2008 Administrative Reductions		(232,017)		-
Subtotal	$	(247,817)	$	-
FY 2008-09 BUDGET TARGET	**$**	**33,804,223**	**$**	**10,215,000**
REQUESTED ADJUSTMENTS:				
Requested Revenue Above Target	$	-	$	434,272
Requested Expenditures Below Target		(108,248)		-
Subtotal	$	(108,248)	$	434,272
FY 2008-09 REQUESTED BUDGET	**$**	**33,695,975**	**$**	**10,649,272**
BUDGET BALANCING ADJUSTMENTS:				
Increase Non-Criminal Docketing Fee by $5.00	$	-	$	360,000
Reduce 1.0 FTE Ct-Room Services Mngr/Trainer & 1.0 FTE Adult Ct-Room Clerk		(115,715)		-
Reduce 1.0 FTE Appeals Activity Position		(44,367)		-
Reduce Quality Control Staff for Electronic Ct. Records by 1.0 FTE Clerk		(44,348)		-
Eliminate Ct. Document Preservation Activity -- 14.0 FTE Positions		(765,474)		-
Reduce Admin. Services Program -- 2.0 FTE Couriers, Other FTE		(218,546)		-
Reduce One Supervisory Position in S.E. Court File Room		(62,693)		-
Reduction of IT Program		(101,007)		-
Subtotal	$	(1,352,150)	$	360,000
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**32,343,825**	**$**	**11,009,272**
PERCENT CHANGE FROM TARGET AMOUNT		*-4.3%*		*7.8%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**32,343,825**	**$**	**11,009,272**

FY 2008-09 BUDGET RECONCILIATION
160 CLERK OF THE SUPERIOR COURT
205 COURT DOCUMENT RETRIEVAL

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 1,150,243**	**$ 1,150,243**
FY 2007-08 REVISED RESTATED BUDGET	**$ 1,150,243**	**$ 1,150,243**
FY 2008-09 BUDGET TARGET	**$ 1,150,243**	**$ 1,150,243**
FY 2008-09 REQUESTED BUDGET	**$ 1,150,243**	**$ 1,150,243**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 1,150,243**	**$ 1,150,243**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 1,150,243**	**$ 1,150,243**

FY 2008-09 BUDGET RECONCILIATION
160 CLERK OF THE SUPERIOR COURT
208 JUDICIAL ENHANCEMENT

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 1,039,333**	**$ 814,000**
FY 2007-08 REVISED RESTATED BUDGET	**$ 1,039,333**	**$ 814,000**
TARGET ADJUSTMENTS:		
One Time Expenses (Non-Recurring Expenditures from Fund Balance)	$ (173,685)	$ -
Structural Balance	(51,648)	-
Subtotal	$ (225,333)	$ -
FY 2008-09 BUDGET TARGET	**$ 814,000**	**$ 814,000**
REQUESTED ADJUSTMENTS:		
Reduction below Target in Memorialization of Ct. Proceedings Activity	$ -	$ (69,250)
Reduction below Target in Business Application Dev't & Support Activity	-	(300)
Structural Balance (Multiple Activities)	(69,550)	-
Subtotal	$ (69,550)	$ (69,550)
FY 2008-09 REQUESTED BUDGET	**$ 744,450**	**$ 744,450**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 744,450**	**$ 744,450**
PERCENT CHANGE FROM TARGET AMOUNT	*-8.5%*	*-8.5%*
NON-OPERATING		
NON-OPERATING 0001		
One-Time Expenditure (Cash Receipting Project)	$ 200,000	$ -
One-Time Expenditure (ICIS Financials / RFR Data)	125,000	-
One-Time Expenditure (UNIX System Administrator - Vendor)	90,000	-
Subtotal	$ 415,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 415,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 1,159,450**	**$ 744,450**

FY 2008-09 BUDGET RECONCILIATION
160 CLERK OF THE SUPERIOR COURT
216 CLERK OF THE COURT GRANTS

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 1,676,124**	**$ 1,676,124**
FY 2007-08 REVISED RESTATED BUDGET	**$ 1,676,124**	**$ 1,676,124**
FY 2008-09 BUDGET TARGET	**$ 1,676,124**	**$ 1,676,124**
REQUESTED ADJUSTMENTS:		
Increased AOC Drug Enforcement Grant	$ 5,769	$ 5,769
Reduced AOC IV-D Case Processing Grant	(1,709)	(1,709)
Reduced DEX IV-D Child Support Enforcement Grant	(44,350)	(44,350)
Subtotal	$ (40,290)	$ (40,290)
FY 2008-09 REQUESTED BUDGET	**$ 1,635,834**	**$ 1,635,834**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 1,635,834**	**$ 1,635,834**
PERCENT CHANGE FROM TARGET AMOUNT	*-2.4%*	*-2.4%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 1,635,834**	**$ 1,635,834**

FY 2008-09 BUDGET RECONCILIATION
160 CLERK OF THE SUPERIOR COURT
218 CLERK OF THE COURT FILL THE GAP

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 1,962,909**	**$ 1,847,909**
MID-YEAR ADJUSTMENTS:			
Annualization of Increase in Fill the Gap Revenue (C-38-08-010-3-00)		$ 654,561	$ 306,036
	Subtotal	$ 654,561	$ 306,036
FY 2007-08 REVISED RESTATED BUDGET		**$ 2,617,470**	**$ 2,153,945**
TARGET ADJUSTMENTS:			
One Time Expenses (Non-Recurring Expenditures from Fund Balance)		$ (463,525)	$ -
	Subtotal	$ (463,525)	$ -
FY 2008-09 BUDGET TARGET		**$ 2,153,945**	**$ 2,153,945**
REQUESTED ADJUSTMENTS:			
Requested Revenue Above Target		$ -	$ 1,900
Structural Balance		1,900	-
	Subtotal	$ 1,900	$ 1,900
FY 2008-09 REQUESTED BUDGET		**$ 2,155,845**	**$ 2,155,845**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 2,155,845**	**$ 2,155,845**
PERCENT CHANGE FROM TARGET AMOUNT		*0.1%*	*0.1%*
NON-OPERATING			
NON-OPERATING 0001			
One-Time Expenditure (Cash Receipting)		$ 160,000	$ -
One-Time Expenditure (e-Filing Re-Architecture)		115,000	-
	Subtotal	$ 275,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 275,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 2,430,845**	**$ 2,155,845**

FY 2008-09 BUDGET RECONCILIATION
160 CLERK OF THE SUPERIOR COURT
270 CHILD SUPPORT ENHANCEMENT

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**75,000**	**$**	**60,000**
FY 2007-08 REVISED RESTATED BUDGET	**$**	**75,000**	**$**	**60,000**
TARGET ADJUSTMENTS:				
One Time Expenses (Non-Recurring Expenditures from Fund Balance)	$	(15,000)	$	-
Subtotal	$	(15,000)	$	-
FY 2008-09 BUDGET TARGET	**$**	**60,000**	**$**	**60,000**
REQUESTED ADJUSTMENTS:				
Increased Revenue (Other Charges for Services)	$	-	$	12,000
Increased Revenue (Interest)		-		8,000
Structural Balance		20,000		-
Subtotal	$	20,000	$	20,000
FY 2008-09 REQUESTED BUDGET	**$**	**80,000**	**$**	**80,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**80,000**	**$**	**80,000**
PERCENT CHANGE FROM TARGET AMOUNT		*33.3%*		*33.3%*
NON-OPERATING				
NON-OPERATING 0001				
One-Time Expenditure (Data Exchange for IV-D)	$	77,500	$	-
Subtotal	$	77,500	$	-
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$**	**77,500**	**$**	**-**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**157,500**	**$**	**80,000**

FY 2008-09 BUDGET RECONCILIATION
160 CLERK OF THE SUPERIOR COURT
273 VICTIM LOCATION

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 89,901**	**$ 18,000**
FY 2007-08 REVISED RESTATED BUDGET	**$ 89,901**	**$ 18,000**
TARGET ADJUSTMENTS:		
One Time Expenses (Non-Recurring Expenditures from Fund Balance)	$ (50,000)	$ -
One Time Expenses (Non-Recurring Expend. from Fund Balance - Temp Position	(36,601)	-
Subtotal	$ (86,601)	$ -
FY 2008-09 BUDGET TARGET	**$ 3,300**	**$ 18,000**
FY 2008-09 REQUESTED BUDGET	**$ 3,300**	**$ 18,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 3,300**	**$ 18,000**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
NON-OPERATING		
NON-OPERATING 0001		
One-Time Expenditures (USPS Automatic Address Project)	$ 50,000	$ -
Subtotal	$ 50,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 50,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 53,300**	**$ 18,000**

FY 2008-09 BUDGET RECONCILIATION
160 CLERK OF THE SUPERIOR COURT
274 CLERK OF THE COURT EDMS

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**3,330,000**	**$**	**2,900,000**
FY 2007-08 REVISED RESTATED BUDGET	**$**	**3,330,000**	**$**	**2,900,000**
TARGET ADJUSTMENTS:				
One Time Expenses (Non-Recurring Expenditures from Fund Balance)	$	(430,000)	$	-
Subtotal	$	(430,000)	$	-
FY 2008-09 BUDGET TARGET	**$**	**2,900,000**	**$**	**2,900,000**
FY 2008-09 REQUESTED BUDGET	**$**	**2,900,000**	**$**	**2,900,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**2,900,000**	**$**	**2,900,000**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*0.0%*
NON-OPERATING				
NON-OPERATING 0001				
One-Time Expenditure (eFiling Re-Architecture)	$	345,000	$	-
One-Time Expenditure (eFiling Juvenile)		205,000		-
Subtotal	$	550,000	$	-
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$**	**550,000**	**$**	**-**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**3,450,000**	**$**	**2,900,000**

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the Clerk of the Superior Court, which includes the recommended reductions as outlined above. If the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, revenue forecasts change, or technical adjustments are deemed necessary this agreement may need to be reassessed.

Concurrence:

Michael Jeanes
Clerk of the Superior Court

Sandi Wilson
Deputy County Manager

Communications

FY 2008-09 BUDGET RECONCILIATION 710 COMMUNICATIONS 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ -**	**$**	**-**
FY 2007-08 REVISED RESTATED BUDGET		**$ -**	**$**	**-**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)		$ -	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Public Information Market Study		3,200		-
Reallocation from General Government		214,339		-
Realocation to Office of Enterprise Technology		(81,893)		-
Restatement - Events Center to Communications		48,009		-
Restatement - County Manager to Communications		796,092		-
Restatement - CommuteOptions to Communications		72,994		500
Annualization of Jan. 2008 Administrative Reductions		(58,662)		-
	Subtotal	$ 994,079	$	500
FY 2008-09 BUDGET TARGET		**$ 994,079**	**$**	**500**
FY 2008-09 REQUESTED BUDGET		**$ 994,079**	**$**	**500**
BASE ADJUSTMENTS:				
Reallocation to Events Center Fund		$ (12,000)	$	-
	Subtotal	$ (12,000)	$	-
BUDGET BALANCING ADJUSTMENTS				
Eliminate Use of Channel 11 Studio		$ (50,000)	$	-
	Subtotal	$ (50,000)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 932,079**	**$**	**500**
PERCENT CHANGE FROM TARGET AMOUNT		*-6.2%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 932,079**	**$**	**500**

FY 2008-09 BUDGET RECONCILIATION
710 COMMUNICATIONS
376 EVENTS CENTER OPERATIONS

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ -**	**$**	**-**
FY 2007-08 REVISED RESTATED BUDGET		**$ -**	**$**	**-**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)		$ -	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Events Center Fund Transfer		(24,050)		-
Restatement - Events Center to Communications		87,050		75,000
	Subtotal	$ 63,000	$	75,000
FY 2008-09 BUDGET TARGET		**$ 63,000**	**$**	**75,000**
FY 2008-09 REQUESTED BUDGET		**$ 63,000**	**$**	**75,000**
BASE ADJUSTMENTS:				
Reallocation from General Fund		$ 12,000	$	-
	Subtotal	$ 12,000	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 75,000**	**$**	**75,000**
PERCENT CHANGE FROM TARGET AMOUNT		*19.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 75,000**	**$**	**75,000**

Community Development

FY 2008-09 BUDGET RECONCILIATION 170 Community Development 217 CDBG Housing Trust Fund		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**13,523,899**	**$**	**13,523,899**
MID-YEAR ADJUSTMENTS:				
Employee Market Compensation Adjustments (Admin Phase II Market Study)	$	3,004	$	3,004
Subtotal	$	3,004	$	3,004
FY 2007-08 REVISED RESTATED BUDGET	**$**	**13,526,903**	**$**	**13,526,903**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Subtotal	$	-	$	-
FY 2008-09 BUDGET TARGET	**$**	**13,526,903**	**$**	**13,526,903**
REQUESTED ADJUSTMENTS:				
Grant Reconciliation	$	(817,627)	$	(817,627)
Subtotal	$	(817,627)	$	(817,627)
FY 2008-09 REQUESTED BUDGET	**$**	**12,709,276**	**$**	**12,709,276**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**12,709,276**	**$**	**12,709,276**
PERCENT CHANGE FROM TARGET AMOUNT		*-6.0%*		*-6.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**12,709,276**	**$**	**12,709,276**

Constables

FY 2008-09 BUDGET RECONCILIATION 250 CONSTABLES 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**2,424,814**	**$**	**1,843,000**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(1,180)	$	-
Replacement Radio Lease Payments		11,323		-
Subtotal	$	10,143	$	-
FY 2007-08 REVISED BUDGET	**$**	**2,434,957**	**$**	**1,843,000**
RESTATEMENTS:				
Restate 1.0 FTE Deputy Constable to Non-Departmental (470)	$	(48,297)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**2,386,660**	**$**	**1,843,000**
TARGET ADJUSTMENTS:				
Annualization of Jan. 2008 Administrative Reductions	$	(1,180)	$	-
Annualization of Replacement Radio Lease Payments		11,323		-
Addition of two new constable precincts		94,317		-
Subtotal	$	104,460	$	-
FY 2008-09 BUDGET TARGET	**$**	**2,491,120**	**$**	**1,843,000**
FY 2008-09 REQUESTED BUDGET	**$**	**2,491,120**	**$**	**1,843,000**
BASE ADJUSTMENTS:				
Supplies/equipment for two new constable precincts (fuel, computers, radios)	$	11,131	$	-
Subtotal	$	11,131	$	-
BUDGET BALANCING ADJUSTMENTS:				
Amend Constables salary from the statutory max to a stepped schedule	$	(31,002)	$	-
Transfer Executive Assistant to County Manager's Office		(61,542)		-
Eliminate one deputy constable position -- 1.0 FTE		(48,493)		-
Subtotal	$	(141,037)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**2,361,214**	**$**	**1,843,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.2%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**2,361,214**	**$**	**1,843,000**

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the Constables Department, which includes the recommended reductions as outlined above. If the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, revenue forecasts change, or technical adjustments are deemed necessary this agreement may need to be reassessed.

Sandi Wilson
Deputy County Manager

Christine Pinuelas
Constables Executive Manager

Correctional Health

FY 2008-09 BUDGET RECONCILIATION 260 CORRECTIONAL HEALTH 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 3,570,368**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Pima County IGA		$ 500,000	$	500,000
Nurse Market Study		6,574		-
	Subtotal	$ 506,574	$	500,000
FY 2007-08 REVISED RESTATED BUDGET		**$ 4,076,942**	**$**	**500,000**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)		$ -	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Employee Market Compensation Adjustments		4,523		-
Pima County IGA		(500,000)		(500,000)
	Subtotal	$ (495,477)	$	(500,000)
FY 2008-09 BUDGET TARGET		**$ 3,581,465**	**$**	**-**
FY 2008-09 REQUESTED BUDGET		**$ 3,581,465**	**$**	**-**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 3,581,465**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 3,581,465**	**$**	**-**

FY 2008-09 BUDGET RECONCILIATION
260 CORRECTIONAL HEALTH
255 DETENTION

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 48,797,341**	**$ 6,500**
MID-YEAR ADJUSTMENTS:		
Social Worker Market Study	$ 65,127	$ -
Jan. 2008 Administrative Reductions	(60,000)	-
Subtotal	$ 5,127	$ -
FY 2007-08 REVISED RESTATED BUDGET	**$ 48,802,468**	**$ 6,500**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Changes (12 months)	$ -	$ -
Retirement Contributions	-	-
FY 2008-09 Pay for Performance	-	-
Increase in Risk Management Charges	1,239,617	-
Annualization of Social Worker Market Study	55,106	-
Reallocation from General Government	981,727	-
Annualization of Jan. 2008 Administrative Reductions	(58,894)	-
Subtotal	$ 2,217,556	$ -
FY 2008-09 BUDGET TARGET	**$ 51,020,024**	**$ 6,500**
FY 2008-09 REQUESTED BUDGET	**$ 51,020,024**	**$ 6,500**
BUDGET BALANCING ADJUSTMENTS:		
Lump Sum Adjustment	$ (146,200)	$ -
Stricter Adherence to Formulary	(417,800)	-
Miscellaneous Personnel Cuts	(679,000)	-
Reduction to Registry	(318,300)	-
Reduce Ultrasound Mobile Radiology Utilization	(20,700)	-
Change Over-the-Counter Distribution Process to Eliminate Dispensing Fees	(88,800)	-
Reduce Lab Testing Costs	(94,000)	-
Eliminate Vacant Personnel Transferred from Claims Processing	(170,741)	-
Subtotal	$ (1,935,541)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 49,084,483**	**$ 6,500**
PERCENT CHANGE FROM TARGET AMOUNT	*-3.8%*	*0.0%*
NON-OPERATING		
NON-OPERATING 0001		
Transition to AHCCCS Claims Processing	$ 145,460	$ -
Subtotal	$ 145,460	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 145,460**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 49,229,943**	**$ 6,500**

FY 2008-09 BUDGET RECONCILIATION 260 CORRECTIONAL HEALTH 292 CORRECTIONAL HEALTH GRANT				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**351,729**	**$**	**351,729**
FY 2007-08 REVISED RESTATED BUDGET	**$**	**351,729**	**$**	**351,729**
FY 2008-09 BUDGET TARGET	**$**	**351,729**	**$**	**351,729**
REQUESTED ADJUSTMENTS:				
Grant Reconciliation	$	(318,911)	$	(318,911)
Subtotal	$	(318,911)	$	(318,911)
FY 2008-09 REQUESTED BUDGET	**$**	**32,818**	**$**	**32,818**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**32,818**	**$**	**32,818**
PERCENT CHANGE FROM TARGET AMOUNT		*-90.7%*		*-90.7%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**32,818**	**$**	**32,818**

County Attorney

FY 2008-09 BUDGET RECONCILIATION 190 COUNTY ATTORNEY'S OFFICE 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**70,629,513**	**$**	**4,935,575**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(147,785)	$	-
Employee Market Compensation Adjustments (Admin Phase II Market Study)		1,916,263		-
Subtotal	$	1,768,478	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**72,397,991**	**$**	**4,935,575**
TARGET ADJUSTMENTS:				
Annualization of Jan. 2008 Administrative Reductions	$	(147,785)	$	-
Annualization of Employee Market Comp. Adjustments (Social Worker Market Study, $235,856; Elected Official, $1,982)		244,951		-
Annualization of Right-sizing Victim Assistance Activity		(14,436)		-
Transfer Tax Appeals budget to MCAO County Counsel		2,600,000		-
Transfer Outside Counsel budget to MCAO County Counsel		3,000,000		-
Subtotal	$	5,682,730	$	-
FY 2008-09 BUDGET TARGET	**$**	**78,080,721**	**$**	**4,935,575**
FY 2008-09 REQUESTED BUDGET	**$**	**78,080,721**	**$**	**4,935,575**
BUDGET BALANCING ADJUSTMENTS:				
Reduce Outside Counsel usage and create additional Civil Division staff to handle caseload -- 5.0 FTE	$	(497,232)	$	-
Rightsize Civil Division staff due to reduced retainer revenue -- 5.0 FTE		(494,221)		(494,221)
Transfer salaries to Fill the Gap Fund		(191,895)		-
Transfer salaries to Criminal Justice Enhancement Fund		(233,176)		
Eliminate Civil Division positions -- 3.5 FTE		(398,449)		-
Eliminate Crime Prevention program -- 1.0 FTE		(256,968)		
Eliminate selected vacant positions -- 4.0 FTE		(219,350)		-
Reduce travel budget		(25,000)		-
Reduce supply budget		(24,970)		-
Transfer FY09 computer lease payments to the Criminal Justice Enhancement Fund		(594,000)		-
Transfer a portion of the FY08 operating lease payment for Wells Fargo office space to the County Attorney Fill the Gap Fund		(500,000)		-
Subtotal	$	(3,435,261)	$	(494,221)
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**74,645,460**	**$**	**4,441,354**
PERCENT CHANGE FROM TARGET AMOUNT		*-4.4%*		*-10.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**74,645,460**	**$**	**4,441,354**

FY 2008-09 BUDGET RECONCILIATION
190 COUNTY ATTORNEY'S OFFICE
213 COUNTY ATTORNEY RICO FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 2,000,000**	**$ 2,000,000**
MID-YEAR ADJUSTMENTS:		
One-time expenditures from fund balance	$ 750,000	$ -
FY 2007-08 REVISED RESTATED BUDGET	**$ 2,750,000**	**$ 2,000,000**
TARGET ADJUSTMENTS:		
One-time expenditures from fund balance	$ (750,000)	$ -
FY 2008-09 BUDGET TARGET	**$ 2,000,000**	**$ 2,000,000**
REQUESTED ADJUSTMENTS:		
Requested Expenditures Above Target	$ 750,000	$ -
Requested Revenues Above Target		750,000
Subtotal	$ 750,000	$ 750,000
FY 2008-09 REQUESTED BUDGET	**$ 2,750,000**	**$ 2,750,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 2,750,000**	**$ 2,750,000**
PERCENT CHANGE FROM TARGET AMOUNT	*37.5%*	*37.5%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 2,750,000**	**$ 2,750,000**

FY 2008-09 BUDGET RECONCILIATION
190 COUNTY ATTORNEY'S OFFICE
219 COUNTY ATTORNEY GRANT FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 6,160,825**	**$ 6,160,825**
MID-YEAR ADJUSTMENTS:		
Grant Reconciliation	$ 2,186,508	$ 2,186,508
FY 2007-08 REVISED RESTATED BUDGET	**$ 8,347,333**	**$ 8,347,333**
FY 2008-09 BUDGET TARGET	**$ 8,347,333**	**$ 8,347,333**
FY 2008-09 REQUESTED BUDGET	**$ 8,347,333**	**$ 8,347,333**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 8,347,333**	**$ 8,347,333**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 8,347,333**	**$ 8,347,333**

FY 2008-09 BUDGET RECONCILIATION
190 COUNTY ATTORNEY'S OFFICE
220 DIVERSION

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 1,008,810**	**$ 1,008,810**
FY 2007-08 REVISED RESTATED BUDGET	**$ 1,008,810**	**$ 1,008,810**
FY 2008-09 BUDGET TARGET	**$ 1,008,810**	**$ 1,008,810**
FY 2008-09 REQUESTED BUDGET	**$ 1,008,810**	**$ 1,008,810**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 1,008,810**	**$ 1,008,810**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 1,008,810**	**$ 1,008,810**

FY 2008-09 BUDGET RECONCILIATION
190 COUNTY ATTORNEY'S OFFICE
221 COUNTY ATTORNEY FILL THE GAP FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 1,483,493**	**$ 1,483,493**
MID-YEAR ADJUSTMENTS:		
Adjustment for increased Fill the Gap revenues	$ 139,000	$ 139,000
FY 2007-08 REVISED RESTATED BUDGET	**$ 1,622,493**	**$ 1,622,493**
FY 2008-09 BUDGET TARGET	**$ 1,622,493**	**$ 1,622,493**
FY 2008-09 REQUESTED BUDGET	**$ 1,622,493**	**$ 1,622,493**
BASE ADJUSTMENTS:		
Transfer a portion of the FY08 operating lease payment for Wells Fargo office space from General Fund (use fund balance for operating)	$ 500,000	$ -
BUDGET BALANCING ADJUSTMENTS:		
Revenue increase and salary transfer from General Fund	$ 191,895	$ 191,895
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 2,314,388**	**$ 1,814,388**
PERCENT CHANGE FROM TARGET AMOUNT	*42.6%*	*11.8%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 2,314,388**	**$ 1,814,388**

FY 2008-09 BUDGET RECONCILIATION
190 COUNTY ATTORNEY'S OFFICE
266 CHECK ENFORCEMENT FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 600,000**	**$ 600,000**
FY 2007-08 REVISED RESTATED BUDGET	**$ 600,000**	**$ 600,000**
FY 2008-09 BUDGET TARGET	**$ 600,000**	**$ 600,000**
FY 2008-09 REQUESTED BUDGET	**$ 600,000**	**$ 600,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 600,000**	**$ 600,000**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 600,000**	**$ 600,000**

FY 2008-09 BUDGET RECONCILIATION
190 COUNTY ATTORNEY'S OFFICE
267 CRIMINAL JUSTICE ENHANCEMENT

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 1,566,570**	**$ 1,566,570**
MID-YEAR ADJUSTMENTS:		
Jan. 2008 Administrative Reductions	$ (4,404)	$ -
FY 2007-08 REVISED RESTATED BUDGET	**$ 1,562,166**	**$ 1,566,570**
TARGET ADJUSTMENTS:		
Annualization of Jan. 2008 Administrative Reductions	$ (4,404)	$ -
FY 2008-09 BUDGET TARGET	**$ 1,557,762**	**$ 1,566,570**
FY 2008-09 REQUESTED BUDGET	**$ 1,557,762**	**$ 1,566,570**
BASE ADJUSTMENTS:		
Transfer FY09 computer lease payments from General Fund (use fund balance for operating)	$ 594,000	$ -
BUDGET BALANCING ADJUSTMENTS:		
Revenue increase and salary transfer from General Fund	$ 233,176	$ 233,176
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 2,384,938**	**$ 1,799,746**
PERCENT CHANGE FROM TARGET AMOUNT	*53.1%*	*14.9%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 2,384,938**	**$ 1,799,746**

FY 2008-09 BUDGET RECONCILIATION
190 COUNTY ATTORNEY'S OFFICE
268 VICTIM COMPENSATION AND ASSISTANCE FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 500,000**	**$ 100,000**
FY 2007-08 REVISED RESTATED BUDGET	**$ 500,000**	**$ 100,000**
TARGET ADJUSTMENTS:		
One-time expenditures from fund balance	$ (400,000)	$ -
FY 2008-09 BUDGET TARGET	**$ 100,000**	**$ 100,000**
FY 2008-09 REQUESTED BUDGET	**$ 100,000**	**$ 100,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 100,000**	**$ 100,000**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
NON-OPERATING		
NON-OPERATING 0001		
Requested expenditures from fund balance	$ 400,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 400,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 500,000**	**$ 100,000**

FY 2008-09 BUDGET RECONCILIATION
190 COUNTY ATTORNEY'S OFFICE
269 VICTIM COMPENSATION RESTITUTION INTEREST FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 440,000**	**$ 40,000**
FY 2007-08 REVISED RESTATED BUDGET	**$ 440,000**	**$ 40,000**
TARGET ADJUSTMENTS:		
One-time expenditures from fund balance	$ (400,000)	$ -
FY 2008-09 BUDGET TARGET	**$ 40,000**	**$ 40,000**
FY 2008-09 REQUESTED BUDGET	**$ 40,000**	**$ 40,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 40,000**	**$ 40,000**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
NON-OPERATING		
NON-OPERATING 0001		
Requested expenditures from fund balance	$ 400,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 400,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 440,000**	**$ 40,000**

The FY 2008-09 budget will include separate General Fund appropriations for the Civil Division and Criminal Prosecution programs of the County Attorney's Office. In the case of extraordinary outside counsel cases, the Office of Management and Budget will work with the County Attorney's Office to request additional funding from the Board of Supervisors if contingency funding is available.

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the County Attorney's Office, which includes the recommended reductions as outlined above. If the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, revenue forecasts change, or technical adjustments are deemed necessary this agreement may need to be reassessed.

Concurrence:

Andrew Thomas
County Attorney

Sandi Wilson
Deputy County Manager

County Manager

FY 2008-09 BUDGET RECONCILIATION
200 COUNTY MANAGER
100 GENERAL

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 2,342,668**	**$ -**
MID-YEAR ADJUSTMENTS:		
Jan. 2008 Administrative Reductions	$ (58,662)	$ -
Employee Market Compensation Adjustment (Public Information Market Study)	12,212	-
Employee Market Compensation Adjustment (Admin Phase II Market Study)	3,812	-
Subtotal	$ (42,638)	$ -
FY 2007-08 REVISED RESTATED BUDGET	**$ 2,300,030**	**$ -**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Changes (12 months)	$ -	$ -
Retirement Contributions	-	-
FY 2008-09 Pay for Performance	-	-
Employee Market Compensation Adjustment	31,892	-
County Manager to Communications	(796,092)	-
Subtotal	$ (764,200)	$ -
FY 2008-09 BUDGET TARGET	**$ 1,535,830**	**$ -**
FY 2008-09 REQUESTED BUDGET	**$ 1,535,830**	**$ -**
BUDGET BALANCING ADJUSTMENTS:		
Eliminate Diversity Director Position	$ (95,333)	$ -
Reduce National Urban Fellows Program	(31,500)	-
Eliminate ASU/MPA Marvin Andrews Fellow	(16,000)	-
Eliminate Legislative Intern	(14,000)	-
Transfer Constables Executive Assistant	61,542	-
Reduce Constables Executive Assistant to 80% FTE	(10,576)	-
Subtotal	$ (105,867)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 1,429,963**	**$ -**
PERCENT CHANGE FROM TARGET AMOUNT	*-6.9%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 1,429,963**	**$ -**

Elections

FY 2008-09 BUDGET RECONCILIATION 210 ELECTIONS 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**12,157,522**	**$**	**2,617,695**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(30,347)	$	-
Employee Market Compensation Adjustments (Admin Phase II Market Study)		8,429		-
Subtotal	$	(21,918)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**12,135,604**	**$**	**2,617,695**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Primary and General Election		6,907,679		-
Annualization of Jan. 2008 Administrative Reductions		(30,347)		-
Subtotal	$	6,877,332	$	-
FY 2008-09 BUDGET TARGET	**$**	**19,012,936**	**$**	**2,617,695**
REQUESTED ADJUSTMENTS:				
Primary and General Election	$	-	$	1,500,000
Subtotal	$	-	$	1,500,000
FY 2008-09 REQUESTED BUDGET	**$**	**19,012,936**	**$**	**4,117,695**
BASE ADJUSTMENTS:				
Increase to Early Voting Volume	$	1,920,579	$	-
"Permanent Early Voting List" 120 Day Notification Requirement		197,375		-
Subtotal	$	2,117,954	$	-
BUDGET BALANCING ADJUSTMENTS:				
Reduce the Sample Ballot Mailing to Households Rather than Individual Voter	$	(640,000)	$	-
Eliminate Uncontested Precinct Committeemen from Ballots in the General Election		(394,000)		-
Subtotal	$	(1,034,000)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**20,096,890**	**$**	**4,117,695**
PERCENT CHANGE FROM TARGET AMOUNT		*5.7%*		*57.3%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**20,096,890**	**$**	**4,117,695**

FY 2008-09 BUDGET RECONCILIATION 210 ELECTIONS 248 ELECTIONS GRANT				
	EXPENDITURES		REVENUE	
OPERATING				
FY 2007-08 ADOPTED BUDGET	$	29,524	$	-
FY 2007-08 REVISED RESTATED BUDGET	$	29,524	$	-
FY 2008-09 BUDGET TARGET	$	29,524	$	-
FY 2008-09 REQUESTED BUDGET	$	29,524	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	$	29,524	$	-
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**29,524**	**$**	**-**

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the Elections Department, which includes the recommended budget balancing adjustments as outlined above. If the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, revenue forecasts change, or technical adjustments are deemed necessary this agreement may need to be reassessed.

Concurrence:

Helen Purcell — Date
Recorder

Sandi Wilson — 4-1-08 — Date
Deputy County Manager

Karen Osborne — 4-1-08 — Date
Elections Director

Emergency Management

FY 2008-09 BUDGET RECONCILIATION 150 EMERGENCY MANAGEMENT 100 GENERAL					
			EXPENDITURES		REVENUE
OPERATING					
FY 2007-08 ADOPTED BUDGET		**$**	**268,636**	**$**	**-**
FY 2007-08 REVISED RESTATED BUDGET		**$**	**268,636**	**$**	**-**
FY 2008-09 BUDGET TARGET		**$**	**268,636**	**$**	**-**
REQUESTED ADJUSTMENTS:					
Reduction in Planning Activity Personnel Expenditures		$	(33,636)	$	-
	Subtotal	$	(33,636)	$	-
FY 2008-09 REQUESTED BUDGET		**$**	**235,000**	**$**	**-**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$**	**235,000**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT			*-12.5%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$**	**235,000**	**$**	**-**

FY 2008-09 BUDGET RECONCILIATION 150 EMERGENCY MANAGEMENT 207 PALO VERDE					
			EXPENDITURES		REVENUE
OPERATING					
FY 2007-08 ADOPTED BUDGET		**$**	**368,615**	**$**	**333,615**
FY 2007-08 REVISED RESTATED BUDGET		**$**	**368,615**	**$**	**333,615**
TARGET ADJUSTMENTS:					
One Time Expenditure - Communication Tower - C-15-08-007-8-00		$	(35,000)	$	-
	Subtotal	$	(35,000)	$	-
FY 2008-09 BUDGET TARGET		**$**	**333,615**	**$**	**333,615**
REQUESTED ADJUSTMENTS:					
Nuclear Emergency Management Fund Grant Increase		$	20,943	$	20,943
	Subtotal	$	20,943	$	20,943
FY 2008-09 REQUESTED BUDGET		**$**	**354,558**	**$**	**354,558**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$**	**354,558**	**$**	**354,558**
PERCENT CHANGE FROM TARGET AMOUNT			*6.3%*		*6.3%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$**	**354,558**	**$**	**354,558**

FY 2008-09 BUDGET RECONCILIATION
150 EMERGENCY MANAGEMENT
215 EMERGENCY MANAGEMENT

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 750,269**	**$ 750,269**
MID-YEAR ADJUSTMENTS:			
Grant for Maricopa County Citizen Corps Program		$ 47,601	$ 47,601
Grant for Maricopa County Citizen Corps Program		13,875	13,875
Grant for Emergency Management Performance		96,869	96,869
	Subtotal	$ 158,345	$ 158,345
FY 2007-08 REVISED RESTATED BUDGET		**$ 908,614**	**$ 908,614**
TARGET ADJUSTMENTS:			
Grant for Maricopa County Citizen Corps Program		$ (47,601)	$ (47,601)
Grant for Maricopa County Citizen Corps Program		(13,875)	(13,875)
	Subtotal	$ (61,476)	$ (61,476)
FY 2008-09 BUDGET TARGET		**$ 847,138**	**$ 847,138**
REQUESTED ADJUSTMENTS:			
Reduction in Public Information Activity Other Services Expenditures		$ (33,636)	$ (33,636)
Decrease in Overtime Reimbursement		(8,528)	(8,528)
	Subtotal	$ (42,164)	$ (42,164)
FY 2008-09 REQUESTED BUDGET		**$ 804,974**	**$ 804,974**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 804,974**	**$ 804,974**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.0%*	*-5.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 804,974**	**$ 804,974**

Employee Health Initiatives

FY 2008-09 BUDGET RECONCILIATION 350 EMPLOYEE HEALTH INITIATIVES 685 BENEFITS TRUST		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**133,444,808**	**$**	**133,744,808**
MID-YEAR ADJUSTMENTS:				
Employee Market compensation Adjustments (Admin Phase II Market Study)	$	52,074	$	52,074
Jan. 2008 Administrative Reductions		(11,725)		-
Subtotal	$	40,349	$	52,074
FY 2007-08 REVISED RESTATED BUDGET	**$**	**133,485,157**	**$**	**133,796,882**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Jan. 2008 Administrative Reductions		(11,725)		-
Subtotal	$	(11,725)	$	-
FY 2008-09 BUDGET TARGET	**$**	**133,473,432**	**$**	**133,796,882**
REQUESTED ADJUSTMENTS:				
Requested Revenue Above Target Based on New Rates	$	10,536,515	$	10,804,672
Requested Expenditure Above Target Based on New Claims & Related Expenses - Claims Estimated at 50% Confidence Level				-
Subtotal	$	10,536,515	$	10,804,672
FY 2008-09 REQUESTED BUDGET	**$**	**144,009,947**	**$**	**144,601,554**
BASE ADJUSTMENTS:				
Adjustment Fund 617 to Non-Operating Budget for Potential Contract Penalties	$	(1,000,000)	$	-
Management Analyst Position - Service Level Agreement with OET		76,529		-
Subtotal	$	(923,471)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**143,086,476**	**$**	**144,601,554**
PERCENT CHANGE FROM TARGET AMOUNT		*7.2%*		*8.1%*
NON-OPERATING				
NON-OPERATING 0001				
Adjustment Fund 617 from Operating Budget for Potential Contract Penalties	$	1,000,000	$	-
Subtotal	$	1,000,000	$	-
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$**	**1,000,000**	**$**	**-**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**144,086,476**	**$**	**144,601,554**

Enterprise Technology

FY 2008-09 BUDGET RECONCILIATION ENTERPRISE TECHNOLOGY 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 10,052,098**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Agenda Management System		$ 366,384	$	-
FY 2007-08 Budget Balancing Plan		(260,464)		-
Computer Assisted Mass Appraisal System		434,648		-
	Subtotal	$ 540,568	$	-
FY 2007-08 REVISED BUDGET		**$ 10,592,666**	**$**	**-**
ADJUSTMENTS:				
Restate Treasurer IT Program		$ 1,545,685	$	-
Reallocate Funding from Communications (PCN 64835)		81,893		-
Reallocate Funding from WMD (PCN 8564)		65,019		-
Non-Recurring Expense (PeopleSoft)		(1,659,219)		-
Restate from Non-Departmental		2,118,447		-
	Subtotal	$ 2,151,825	$	-
FY 2007-08 REVISED RESTATED BUDGET		**$ 12,744,491**	**$**	**-**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)		$ -	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Prior Year Initiative (Agenda Management System)		133,778		-
Annualization of Prior Year Initiative (Computer Assisted Mass Appraisal System		286,059		-
FY 2007-08 Budget Balancing Plan		(260,464)		-
	Subtotal	$ 159,373	$	-
FY 2008-09 BUDGET TARGET		**$ 12,903,864**	**$**	**-**
FY 2008-09 REQUESTED BUDGET		**$ 12,903,864**	**$**	**-**
BUDGET BALANCING ADJUSTMENTS:				
Budget Balancing Reduction		$ (2,118,447)	$	-
	Subtotal	$ (2,118,447)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 10,785,417**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-16.4%*		
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 10,785,417**	**$**	**-**

FY 2008-09 BUDGET RECONCILIATION
ENTERPRISE TECHNOLOGY
681 TELECOMMUNICATION

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 15,669,264**	**$ 16,557,997**
MID-YEAR ADJUSTMENTS:			
Chambers Remodel		$ 700,130	$ -
FY 2007-08 Budget Balancing Plan		(409,235)	-
Durango Parking Garage		600,000	-
	Subtotal	$ 890,895	$ -
FY 2007-08 REVISED BUDGET		**$ 16,560,159**	**$ 16,557,997**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Changes (12 months)		$ -	$ -
Retirement Contributions		-	-
FY 2008-09 Pay for Performance		-	-
Chambers Remodel		(700,130)	-
Durango Parking Garage		(600,000)	-
FY 2007-08 Budget Balancing Plan		(409,235)	-
	Subtotal	$ (1,709,365)	$ -
FY 2008-09 BUDGET TARGET		**$ 14,850,794**	**$ 16,557,997**
REQUESTED ADJUSTMENTS:			
Submission Over Target		$ 3,100,130	$ -
	Subtotal	$ 3,100,130	$ -
FY 2008-09 REQUESTED BUDGET		**$ 17,950,924**	**$ 16,557,997**
BASE ADJUSTMENTS:			
Network Infrastructure Upgrade		$ (1,800,000)	$ -
Increase Personnel/Benefit Savings		(223,851)	-
Increase Central Service Cost Allocation		94,438	-
Technical Adjustment to OET Fund 100 Allocation		77,303	-
Technical Adjustment to Public Health Allocation		2,339	-
	Subtotal	$ (1,849,771)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 16,101,153**	**$ 16,557,997**
PERCENT CHANGE FROM TARGET AMOUNT		*8.4%*	
NON-OPERATING			
NON-OPERATING 0001			
Network Infrastructure Upgrade		$ 1,800,000	$ -
	Subtotal	$ 1,800,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 1,800,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 17,901,153**	**$ 16,557,997**

Environmental Services

FY 2008-09 BUDGET RECONCILIATION 880 ENVIRONMENTAL SERVICES 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**7,063,645**	**$**	**1,000**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(4,437)	$	-
Subtotal	$	(4,437)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**7,059,208**	**$**	**1,000**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Non-Recurring Expenditures Detail (FY 2007-08 Open Enrollment Variance)		(23,247)		-
Annualization of FY 2007-08 Initiatives (Food Service Permit Fee Increase)		(2,637,465)		-
Other Reductions (RDSA IT Consolidation)		(55,373)		-
Annualization of Jan. 2008 Administrative Reductions		(4,437)		-
Subtotal	$	(2,720,522)	$	-
FY 2008-09 BUDGET TARGET	**$**	**4,338,686**	**$**	**1,000**
FY 2008-09 REQUESTED BUDGET	**$**	**4,338,686**	**$**	**1,000**
BUDGET BALANCING REDUCTIONS:				
Elimination of Aerial Insecticides	$	(454,000)	$	-
Discontinued Vehicle Leases		(197,041)		-
Subtotal	$	(651,041)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**3,687,645**	**$**	**1,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-15.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**3,687,645**	**$**	**1,000**

FY 2008-09 BUDGET RECONCILIATION
880 ENVIRONMENTAL SERVICES
505 ENVIRONMENTAL SERVICES GRANT

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 1,334,878**	**$ 1,334,878**
FY 2007-08 REVISED RESTATED BUDGET		**$ 1,334,878**	**$ 1,334,878**
FY 2008-09 BUDGET TARGET		**$ 1,334,878**	**$ 1,334,878**
REQUESTED ADJUSTMENTS:			
Reduction in Expected Grant Award		$ (426,878)	$ (426,878)
	Subtotal	$ (426,878)	$ (426,878)
FY 2008-09 REQUESTED BUDGET		**$ 908,000**	**$ 908,000**
BASE ADJUSTMENTS:			
Non-Recurring Expenditures		$ (425,000)	$ -
	Subtotal	$ (425,000)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 483,000**	**$ 908,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-63.8%*	*-32.0%*
NON-OPERATING			
NON-OPERATING 0001			
Technology Purchases		$ 425,000	$ -
	Subtotal	$ 425,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 425,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 908,000**	**$ 908,000**

Equipment Services

FY 2008-09 BUDGET RECONCILIATION 740 EQUIPMENT SERVICES 654 EQUIPMENT SERVICES				
		EXPENDITURES		**REVENUE**
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**12,388,440**	**$**	**13,259,789**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(17,127)	$	-
Employee Market Compensation Adjustments (Admin Phase II Market Study)		12,621		-
Employee Market Compensation Adjustments (Material Handling Market Study)		11,726		-
Employee Market Compensation Adjustments (Programs & Ops Market Study)		3,223		-
Subtotal	$	10,443	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**12,398,883**	**$**	**13,259,789**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Structural Balance		1,707,396		832,090
Employee Market Compensation Adjustments (Program & Ops Market Study)		2,727		-
Annualization of Jan. 2008 Administrative Reductions		(17,127)		-
Subtotal	$	1,692,996	$	832,090
FY 2008-09 BUDGET TARGET	**$**	**14,091,879**	**$**	**14,091,879**
FY 2008-09 REQUESTED BUDGET	**$**	**14,091,879**	**$**	**14,091,879**
BASE ADJUSTMENTS:				
Inter-Governmental Agreement Maintenance Revenue	$	-	$	1,224,084
Internal Service Maintenance and Repair Revenue		-		203,037
Technical Adjustment: Inclusion of Salary Savings		(120,204)		-
Technical Adjustment: Removal of Pay for Performance		(129,839)		-
Travel and Training Reduction		(34,200)		-
Fuel Purchases		202,065		-
Non-Recurring Expenditures		(440,000)		-
Subtotal	$	(522,178)	$	1,427,121
BUDGET BALANCING ADJUSTMENTS:				
Elimination of Vacant Office Assistant Position (Motor Pool)	$	(47,661)		-
Subtotal	$	(47,661)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**13,522,040**	**$**	**15,519,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-4.0%*		*10.1%*

NON-OPERATING				
NON-OPERATING 0001				
E-85 Fuel Tank	$	140,000	$	-
Vehicle Purchases (Replacements for 23813,12303,11338,12309,32061,32271)		240,000		-
Diagnostic Run Machine		60,000		-
State Green Business Shop Program		20,000		-
Subtotal	$	460,000	$	-
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$**	**460,000**	**$**	**-**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**13,982,040**	**$**	**15,519,000**

Facilities Management

FY 2008-09 BUDGET RECONCILIATION
700 FACILITIES MANAGEMENT
100 GENERAL

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 14,078,935**	**$ 617,670**
MID-YEAR ADJUSTMENTS:			
Annualization of FY 2006-07 Market Adjustments		$ 459,956	$ -
Program and Operations Market Adjustment		2,576	-
FY 2007-08 Budget Balancing Plan		(363,472)	-
	Subtotal	$ 99,060	$ -
FY 2007-08 REVISED RESTATED BUDGET		**$ 14,177,995**	**$ 617,670**
TARGET ADJUSTMENTS:			
Restatements - OnBase Maintenance to OET		$ (4,765)	$ -
Program and Operations Market Adjustment		2,179	-
FY 2007-08 Budget Balancing Plan		(363,473)	-
	Subtotal	$ (366,059)	$ -
FY 2008-09 BUDGET TARGET		**$ 13,811,936**	**$ 617,670**
FY 2008-09 REQUESTED BUDGET		**$ 13,811,936**	**$ 617,670**
BASE ADJUSTMENTS:			
Additional Maintenance Positions for New Facilities		$ 108,144	$ -
	Subtotal	$ 108,144	$ -
BUDGET BALANCING ADJUSTMENTS:			
Reduce Trades Specialist Positions		$ (332,521)	$ -
Reduce Advertising & Supplies Expenditures		(30,000)	-
Reduce Redundant Public Work's Expenditures		(43,800)	-
Eliminate Non-Capital Equipment Expenditures		(9,000)	-
Reduce Supplies Expenditures		(98,000)	-
Eliminate Additional Maintenance Positions for New Facilities		(108,144)	-
Security Reduction - Madison & Jefferson Garages		(191,851)	-
Eliminate Redundant Technology Funding		(83,000)	-
Security Reduction - Forensics and Durango Campus		(115,111)	-
	Subtotal	$ (1,011,427)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 12,908,653**	**$ 617,670**
PERCENT CHANGE FROM TARGET AMOUNT		*-6.5%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 12,908,653**	**$ 617,670**

FY 2008-09 BUDGET RECONCILIATION
700 FACILITIES MANAGEMENT
255 DETENTION

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 3,035,485**	**$ -**
MID-YEAR ADJUSTMENTS:		
Annualization of FY 2006-07 Market Adjustments	$ 252,960	$ -
FY 2007-08 Budget Balancing Plan	(82,211)	-
Subtotal	$ 170,749	$ -
FY 2007-08 REVISED RESTATED BUDGET	**$ 3,206,234**	**$ -**
TARGET ADJUSTMENTS:		
FY 2007-08 Budget Balancing Plan	$ (82,211)	$ -
Subtotal	$ (82,211)	$ -
FY 2008-09 BUDGET TARGET	**$ 3,124,023**	**$ -**
FY 2008-09 REQUESTED BUDGET	**$ 3,124,023**	**$ -**
BUDGET BALANCING ADJUSTMENTS:		
Eliminate 2 Trades Specialist Positions	$ (108,162)	$ -
Eliminate General Laborer, Trades Generalist and Trades Specialist Positions	(135,538)	-
Eliminate 2 Trades Specialists and 1 General Laborer Positions	(136,806)	-
Subtotal	$ (380,506)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 2,743,517**	**$ -**
PERCENT CHANGE FROM TARGET AMOUNT	*-12.2%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 2,743,517**	**$ -**

Finance

FY 2008-09 BUDGET RECONCILIATION 180 FINANCE 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**4,048,897**	**$**	**523,185**
MID-YEAR ADJUSTMENTS:				
Employee Market compensation Adjustments (Admin Phase II Market Study)	$	131,195	$	-
Jan. 2008 Administrative Reductions		(104,503)		-
Executive Compensation Pay Adjustment (Effective 11/7/07)		15,908		-
Subtotal	$	42,600	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**4,091,497**	**$**	**523,185**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Jan. 2008 Administrative Reductions		(104,503)		-
Excecutive Compensation Pay Adjustment (FY 08 Lump Sum Payment)		(648)		-
Subtotal	$	(105,151)	$	-
FY 2008-09 BUDGET TARGET	**$**	**3,986,346**	**$**	**523,185**
REQUESTED ADJUSTMENTS:				
Requested Revenue Above Target for Leased Property	$	-	$	646,284
Subtotal	$	-	$	646,284
FY 2008-09 REQUESTED BUDGET	**$**	**3,986,346**	**$**	**1,169,469**
BUDGET BALANCING ADJUSTMENTS:				
Reduction to Electronic Document Management Program	$	(48,302)	$	-
Reduction to Grant Compliance Program		(61,816)		-
Reduction to Supplies and Services		(135)		-
Adjustment to Collection Unit		(89,064)		440,374
Subtotal	$	(199,317)	$	440,374
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**3,787,029**	**$**	**1,609,843**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.0%*		*207.7%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**3,787,029**	**$**	**1,609,843**

Health Care Programs

FY 2008-09 BUDGET RECONCILIATION 390 Health Care Programs 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**229,153,028**	**$**	**7,200**
FY 2007-08 REVISED RESTATED BUDGET	**$**	**229,153,028**	**$**	**7,200**
TARGET ADJUSTMENTS:				
Arnold v. Sarn Increase	$	1,600,000	$	-
AHCCCS Contribution Decrease		(622,800)		-
ALTCS Contribution Decrease		6,018,100		-
Subtotal	$	6,995,300	$	-
FY 2008-09 BUDGET TARGET	**$**	**236,148,328**	**$**	**7,200**
REQUESTED ADJUSTMENTS:				
Mental Health Testimony Increase	$	125,039	$	-
Decrease in MMCS Run Out Operations		(178,698)		-
Litigation Support Decrease		(852,774)		-
Decrease in Procurement Activity		(386,505)		-
Decrease in County Long Term Care		(26,759)		-
Subtotal	$	(1,319,697)	$	-
FY 2008-09 REQUESTED BUDGET	**$**	**234,828,631**	**$**	**7,200**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**234,828,631**	**$**	**7,200**
PERCENT CHANGE FROM TARGET AMOUNT		*-0.6%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**234,828,631**	**$**	**7,200**

FY 2008-09 BUDGET RECONCILIATION 390 Health Care Programs 532 Public Health Grants				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 6,435,504**	**$**	**6,534,504**
FY 2007-08 REVISED RESTATED BUDGET		**$ 6,435,504**	**$**	**6,435,504**
TARGET ADJUSTMENTS:				
Increase in Expected Grant Award		$ 1,159,218	$	1,159,218
	Subtotal	$ 1,159,218	$	1,159,218
FY 2008-09 BUDGET TARGET		**$ 7,594,722**	**$**	**7,594,722**
FY 2008-09 REQUESTED BUDGET		**$ 7,594,722**	**$**	**7,594,722**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 7,594,722**	**$**	**7,594,722**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 7,594,722**	**$**	**7,594,722**

Human Services

FY 2008-09 BUDGET RECONCILIATION 220 Human Services 100 GENERAL		
	EXPENDITURES	**REVENUE**
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 2,702,378**	**$ -**
FY 2007-08 REVISED RESTATED BUDGET	**$ 2,702,378**	**$ -**
FY 2008-09 BUDGET TARGET	**$ 2,702,378**	**$ -**
FY 2008-09 REQUESTED BUDGET	**$ 2,702,378**	**$ -**
BUDGET BALANCING ADJUSTMENTS:		
Reduce Homeless Assistance	$ (109,703)	$ -
Reduce County contribution to Community Action Agencies	(75,662)	-
Reduce County contribution to SAIL	(177,692)	-
Reduce special needs transportation/meals (SNTM) - no longer a program participant	(42,300)	-
Subtotal	$ (405,357)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 2,297,021**	**$ -**
PERCENT CHANGE FROM TARGET AMOUNT	*-15.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 2,297,021**	**$ -**

FY 2008-09 BUDGET RECONCILIATION
220 Human Services
222 Human Services Grants

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 42,509,831**	**$ 42,509,831**
MID-YEAR ADJUSTMENTS:			
Grant from Valley of the Sun YMCA		$ 499,997	$ 499,997
IGA with the City of Phoenix for Special Transportation Services		28,000	28,000
	Subtotal	$ 527,997	$ 527,997
FY 2007-08 REVISED RESTATED BUDGET		**$ 43,037,828**	**$ 43,037,828**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Changes (12 months)		$ -	$ -
Retirement Contributions		-	-
FY 2008-09 Pay for Performance		-	-
	Subtotal	$ -	$ -
FY 2008-09 BUDGET TARGET		**$ 43,037,828**	**$ 43,037,828**
REQUESTED ADJUSTMENTS:			
Grant Reconciliation		$ (1,094,728)	$ (1,094,728)
	Subtotal	$ (1,094,728)	$ (1,094,728)
FY 2008-09 REQUESTED BUDGET		**$ 41,943,100**	**$ 41,943,100**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 41,943,100**	**$ 41,943,100**
PERCENT CHANGE FROM TARGET AMOUNT		*-2.5%*	*-2.5%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 41,943,100**	**$ 41,943,100**

Internal Audit

FY 2008-09 BUDGET RECONCILIATION 230 INTERNAL AUDIT 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**1,949,548**	**$**	**85**
MID-YEAR ADJUSTMENTS:				
Employee Market Compensation Adjustments (Admin Phase II Market Study)		89,635		-
Jan. 2008 Administrative Reductions	$	(50,980)	$	-
Executive Compensation Pay Adjustment (Effective 11/7/07)		6,195		
Subtotal	$	44,850	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**1,994,398**	**$**	**85**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Jan. 2008 Administrative Reductions		(50,980)		-
Annualization of Excecutive Compensation Pay Adjustment		2,322		-
Subtotal	$	(48,658)	$	-
FY 2008-09 BUDGET TARGET	**$**	**1,945,740**	**$**	**85**
REQUESTED ADJUSTMENTS:				
Requested Revenue Below Target Educational Supply Materials Depleted	$	-	$	(85)
Subtotal	$	-	$	(85)
FY 2008-09 REQUESTED BUDGET	**$**	**1,945,740**	**$**	**-**
BUDGET BALANCING ADJUSTMENTS:				
Consulting Services Adjustment		(101,959)		-
Subtotal	$	(101,959)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**1,843,781**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.2%*		*-100.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**1,843,781**	**$**	**-**

Justice System Planning & Information

FY 2008-09 BUDGET RECONCILIATION 420 JUSTICE SYSTEM PLANNING & INFORMATION 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 846,536**	**$**	**-**
FY 2007-08 REVISED RESTATED BUDGET		**$ 846,536**	**$**	**-**
TARGET ADJUSTMENTS:				
Removal of one-time AARIN Project funding		$ (276,000)	$	-
FY 2008-09 BUDGET TARGET		**$ 570,536**	**$**	**-**
FY 2008-09 REQUESTED BUDGET		**$ 570,536**	**$**	**-**
BASE ADJUSTMENTS:				
Create IT Operations Manager position -- 1.0 FTE		$ 120,213	$	-
BUDGET BALANCING ADJUSTMENTS:				
Eliminate Asst. County Manager - Criminal Justice position -- 1.0 FTE		$ (198,697)	$	-
Adjust personnel		50,000		-
	Subtotal	$ (148,697)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 542,052**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.0%*		
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 542,052**	**$**	**-**

FY 2008-09 BUDGET RECONCILIATION
420 JUSTICE SYSTEM PLANNING & INFORMATION
255 DETENTION FUND

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**1,983,802**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(70,758)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**1,913,044**	**$**	**-**
TARGET ADJUSTMENTS:				
Annualization of Jan. 2008 Administrative Reductions	$	(70,759)	$	-
Eliminate Network Security Officer position -- 1.0 FTE		(146,483)		-
Subtotal	$	(217,242)	$	-
FY 2008-09 BUDGET TARGET	**$**	**1,695,802**	**$**	**-**
FY 2008-09 REQUESTED BUDGET	**$**	**1,695,802**	**$**	**-**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**1,695,802**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**1,695,802**	**$**	**-**

Juvenile Probation

FY 2008-09 BUDGET RECONCILIATION 270 JUVENILE PROBATION DEPARTMENT 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**21,235,324**	**$**	**29,000**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(56,166)	$	-
Employee Market Compensation Adjustments (Admin Phase II Market Study, $40,893; Program & Operations Market Study, $5,192)		46,085		-
Sunnyslope Probation Office Purchase		(141,195)		-
Merit Market True-Up		106,349		-
Subtotal	$	(44,927)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**21,190,397**	**$**	**29,000**
TARGET ADJUSTMENTS:				
Annualization of Jan. 2008 Administrative Reductions	$	(47,044)	$	-
Annualization of Employee Market Comp. Adjustments (Program/Operations)		4,392		-
Reallocation of General/Detention Fund splits		(2,127,152)		-
Subtotal	$	(2,169,804)	$	-
FY 2008-09 BUDGET TARGET	**$**	**19,020,593**	**$**	**29,000**
FY 2008-09 REQUESTED BUDGET	**$**	**19,020,593**	**$**	**29,000**
BUDGET BALANCING ADJUSTMENTS:				
Transfer costs to Juvenile Probation Special Fee Fund as a result of additional fee revenue due to increasing the probation surcharge	$	(1,800,000)	$	-
Subtotal	$	(1,800,000)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**17,220,593**	**$**	**29,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-9.5%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**17,220,593**	**$**	**29,000**

FY 2008-09 BUDGET RECONCILIATION
270 JUVENILE PROBATION DEPARTMENT
227 JUVENILE PROBATION GRANTS

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**8,591,502**	**$**	**8,616,230**
MID-YEAR ADJUSTMENTS:				
Grant Reconciliation (C-27-08-008-3-00)	$	238,026	$	238,026
Subtotal	$	238,026	$	238,026
FY 2007-08 REVISED RESTATED BUDGET	**$**	**8,829,528**	**$**	**8,854,256**
FY 2008-09 BUDGET TARGET	**$**	**8,829,528**	**$**	**8,854,256**
REQUESTED ADJUSTMENTS:				
Requested Expenditures Below Target	$	(2,652,223)	$	(2,626,951)
FY 2008-09 REQUESTED BUDGET	**$**	**6,177,305**	**$**	**6,227,305**
BASE ADJUSTMENTS:				
Structural Balance	$	50,000	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**6,227,305**	**$**	**6,227,305**
PERCENT CHANGE FROM TARGET AMOUNT		*-29.5%*		*-29.7%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**6,227,305**	**$**	**6,227,305**

FY 2008-09 BUDGET RECONCILIATION
270 JUVENILE PROBATION DEPARTMENT
228 JUVENILE PROBATION SPECIAL FEE

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**2,896,187**	**$**	**2,896,187**
FY 2007-08 REVISED RESTATED BUDGET	**$**	**2,896,187**	**$**	**2,896,187**
FY 2008-09 BUDGET TARGET	**$**	**2,896,187**	**$**	**2,896,187**
FY 2008-09 REQUESTED BUDGET	**$**	**2,896,187**	**$**	**2,896,187**
BUDGET BALANCING ADJUSTMENTS:				
Increase Probation Surcharge by $10	$	-	$	1,800,000
Transfer costs from the General Fund as a result of additional fee revenue due to increasing the probation surcharge		1,800,000		-
Subtotal	$	1,800,000	$	1,800,000
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**4,696,187**	**$**	**4,696,187**
PERCENT CHANGE FROM TARGET AMOUNT		*62.2%*		*62.2%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**4,696,187**	**$**	**4,696,187**

FY 2008-09 BUDGET RECONCILIATION 270 JUVENILE PROBATION DEPARTMENT 229 JUVENILE RESTITUTION FUND				
		EXPENDITURES		**REVENUE**
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**10,000**	**$**	**25,000**
MID-YEAR ADJUSTMENTS:				
Technical Correction to Expenditure Appropriation	$	15,000	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**25,000**	**$**	**25,000**
FY 2008-09 BUDGET TARGET	**$**	**25,000**	**$**	**25,000**
FY 2008-09 REQUESTED BUDGET	**$**	**25,000**	**$**	**25,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**25,000**	**$**	**25,000**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**25,000**	**$**	**25,000**

FY 2008-09 BUDGET RECONCILIATION
270 JUVENILE PROBATION DEPARTMENT
255 DETENTION FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 36,216,301**	**$ -**
MID-YEAR ADJUSTMENTS:		
Jan. 2008 Administrative Reductions	$ (28,375)	$ -
Employee Market compensation Adjustments (Admin Phase II Market Study, $716; Probation Officer Market Study, $119,396; Nurses Market Study, $83,301)	203,413	-
Subtotal	$ 175,038	$ -
FY 2007-08 REVISED RESTATED BUDGET	**$ 36,391,339**	**$ -**
TARGET ADJUSTMENTS:		
Annualization of Jan. 2008 Administrative Reductions	$ (28,375)	
Annualization of Employee Market Comp. Adjustments (Nurses Market Study)	57,295	
Reallocation of General/Detention Fund splits	2,127,152	-
Subtotal	$ 2,156,072	$ -
FY 2008-09 BUDGET TARGET	**$ 38,547,411**	**$ -**
FY 2008-09 REQUESTED BUDGET	**$ 38,547,411**	**$ -**
BUDGET BALANCING ADJUSTMENTS:		
Contract with Psychiatric Nurse Practitioner rather than a Psychiatrist for routine psychiatric care	$ (48,620)	$ -
Eliminate the Home Detention Programe -- 3.0 FTE -- and expand the Juvenile Electronic Monitoring (JEM) program	(61,675)	$ -
Reduce Training to 20 hours per year (from 40 hours)	(146,399)	-
Eliminate the Youth Recovery Academy -- 1.0 FTE	(2,576,402)	-
Subtotal	$ (2,833,096)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 35,714,315**	**$ -**
PERCENT CHANGE FROM TARGET AMOUNT	*-7.3%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 35,714,315**	**$ -**

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the Juvenile Probation Department, which includes the recommended reductions as outlined above. If the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, revenue forecasts change, or technical adjustments are deemed necessary this agreement may need to be reassessed.

Concurrence:

Hon. Barbara Mundell
Presiding Judge

Sandi Wilson
Deputy County Manager

Carol Boone
Chief Juvenile Probation Officer

Legal Advocate

FY 2008-09 BUDGET RECONCILIATION 550 LEGAL ADVOCATE 100 GENERAL FUND				
		EXPENDITURES		**REVENUE**
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**8,402,717**	**$**	**20,000**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(15,700)	$	-
Employee Market Compensation Adjustments (Admin Phase II & Legal Support)		73,579		-
Felony Case Funding Transfer from Public Defense Services		234,089		-
Subtotal	$	291,968	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**8,694,685**	**$**	**20,000**
TARGET ADJUSTMENTS:				
Annualization of Felony Case Funding Transfer from Public Defense Services	$	176,029	$	-
Annualization of Jan. 2008 Administrative Reductions		(15,700)		-
Subtotal	$	160,329	$	-
FY 2008-09 BUDGET TARGET	**$**	**8,855,014**	**$**	**20,000**
FY 2008-09 REQUESTED BUDGET	**$**	**8,855,014**	**$**	**20,000**
BUDGET BALANCING ADJUSTMENTS				
Add 14.0 FTE Work Withdrawal Staff to PD (4.0), LD (5.0) & OLA (5.0) & Reduce Contract Felony Costs in OPDS	$	410,118	$	-
Add 4.0 Attorneys to LD (1.0) & OLA (3.0) to Reduce Contract RCC/EDC Costs		264,643		-
Subtotal	$	674,761	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**9,529,775**	**$**	**20,000**
PERCENT CHANGE FROM TARGET AMOUNT		*7.6%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**9,529,775**	**$**	**20,000**

FY 2008-09 BUDGET RECONCILIATION 550 LEGAL ADVOCATE 209 LEGAL ADVOCATE TRAINING FUND				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**12,500**	**$**	**12,500**
FY 2007-08 REVISED RESTATED BUDGET	**$**	**12,500**	**$**	**12,500**
FY 2008-09 BUDGET TARGET	**$**	**12,500**	**$**	**12,500**
FY 2008-09 REQUESTED BUDGET	**$**	**12,500**	**$**	**12,500**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**12,500**	**$**	**12,500**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**12,500**	**$**	**12,500**

Legal Defender

FY 2008-09 BUDGET RECONCILIATION 540 LEGAL DEFENDER 100 GENERAL FUND				
		EXPENDITURES		**REVENUE**
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**9,495,990**	**$**	**16,800**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(39,223)	$	-
Employee Market Compensation Adjustments (Admin Phase II & Legal Support)		78,906		-
Felony Case Funding Transfer from Public Defense Services		263,759		-
Subtotal	$	303,442	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**9,799,432**	**$**	**16,800**
TARGET ADJUSTMENTS:				
Annualization of Felony Case Funding Transfer from Public Defense Services	$	194,186	$	-
Annualization of Jan. 2008 Administrative Reductions		(28,573)		-
Subtotal	$	165,613	$	-
FY 2008-09 BUDGET TARGET	**$**	**9,965,045**	**$**	**16,800**
FY 2008-09 REQUESTED BUDGET	**$**	**9,965,045**	**$**	**16,800**
BASE ADJUSTMENTS:				
Reduce Revenue below Target	$	-	$	(14,700)
Subtotal	$	-	$	(14,700)
BUDGET BALANCING ADJUSTMENTS				
Add 14.0 FTE Work Withdrawal Staff to PD (4.0), LD (5.0) & OLA (5.0) & Reduce Contract Felony Costs in OPDS	$	457,945	$	-
Add 4.0 Attorneys to LD (1.0) & OLA (3.0) to Reduce Contract RCC/EDC Costs		88,215		-
Subtotal	$	546,160	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**10,511,205**	**$**	**2,100**
PERCENT CHANGE FROM TARGET AMOUNT		*5.5%*		*-87.5%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**10,511,205**	**$**	**2,100**

FY 2008-09 BUDGET RECONCILIATION
540 LEGAL DEFENDER
209 LEGAL DEFENDER TRAINING FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 75,794**	**$ 75,794**
FY 2007-08 REVISED RESTATED BUDGET	**$ 75,794**	**$ 75,794**
FY 2008-09 BUDGET TARGET	**$ 75,794**	**$ 75,794**
FY 2008-09 REQUESTED BUDGET	**$ 75,794**	**$ 75,794**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 75,794**	**$ 75,794**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 75,794**	**$ 75,794**

FY 2008-09 BUDGET RECONCILIATION
540 LEGAL DEFENDER
263 LEGAL DEFENDER FILL THE GAP FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 59,000**	**$ 59,000**
FY 2007-08 REVISED RESTATED BUDGET	**$ 59,000**	**$ 59,000**
FY 2008-09 BUDGET TARGET	**$ 59,000**	**$ 59,000**
FY 2008-09 REQUESTED BUDGET	**$ 59,000**	**$ 59,000**
BASE ADJUSTMENTS:		
Shift State funds from Object 620 to 634 - No net change	$ -	$ -
Subtotal	$ -	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 59,000**	**$ 59,000**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 59,000**	**$ 59,000**

Management and Budget

FY 2008-09 BUDGET RECONCILIATION
490 Mangement and Budget
100 GENERAL

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 3,137,792**	**$ -**
MID-YEAR ADJUSTMENTS:			
Jan. 2008 Administrative Reductions		$ (78,554)	$ -
Employee Market Compensation Adjustments (ECP)		28,423	-
	Subtotal	$ (50,131)	$ -
FY 2007-08 REVISED RESTATED BUDGET		**$ 3,087,661**	**$ -**
TARGET ADJUSTMENTS:			
Restatement - General Government to Management and Buget		$ 1,124,462	$ -
Consultant position from Non-Departmental		130,195	
Annualization of Jan. 2008 Administrative Reductions		(78,554)	-
	Subtotal	$ 1,176,103	$ -
FY 2008-09 BUDGET TARGET		**$ 4,263,764**	**$ -**
FY 2008-09 REQUESTED BUDGET		**$ 4,263,764**	**$ -**
BASE ADJUSTMENTS:			
Delete Vacant General Government Director Position		$ (176,776)	$ -
Delete Vacant half-time Budget Anaylst Position		(39,692)	
Delete Vacant Performance Mangement Analyst Position		(63,813)	
Delete Vacant Budget Supervisor Position		(118,555)	
Delete Vacant Compensation Position		(93,338)	
Reduce Budgeted rate for Compensation Supervisor		(25,290)	-
	Subtotal	$ (517,464)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 3,746,300**	**$ -**
PERCENT CHANGE FROM TARGET AMOUNT		*-12.1%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 3,746,300**	**$ -**

Materials Management

FY 2008-09 BUDGET RECONCILIATION 730 MATERIALS MANAGEMENT 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 2,071,136**	**$**	**116,959**
MID-YEAR ADJUSTMENTS:				
Employee Market compensation Adjustments (Admin Phase II Market Study)		$ 47,616	$	-
Executive Compensation Pay Adjustment (Effective 11/7/07)		5,109		-
	Subtotal	$ 52,725	$	-
FY 2007-08 REVISED RESTATED BUDGET		**$ 2,123,861**	**$**	**116,959**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)		$ -	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization Executive Compensation Pay Adjustment from FY 08		1,076		-
	Subtotal	$ 1,076	$	-
FY 2008-09 BUDGET TARGET		**$ 2,124,937**	**$**	**116,959**
REQUESTED ADJUSTMENTS:				
Requested Revenue Above Target (P card rebate)		$ -	$	100,041
Requested Expenditure Below Target (Salary Savings)		(22,860)		-
	Subtotal	$ (22,860)	$	100,041
FY 2008-09 REQUESTED BUDGET		**$ 2,102,077**	**$**	**217,000**
BUDGET BALANCING ADJUSTMENTS:				
Reduce Small Business Enterprise Program		$ (72,477)	$	-
	Subtotal	$ (72,477)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 2,029,600**	**$**	**217,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-4.5%*		*85.5%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 2,029,600**	**$**	**217,000**

FY 2008-09 BUDGET RECONCILIATION
730 MATERIALS MANAGEMENT
673 REPROGRAPHICS

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**1,133,790**	**$**	**996,885**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(28,345)	$	-
Subtotal	$	(28,345)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**1,105,445**	**$**	**996,885**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Jan. 2008 Administrative Reductions		(28,345)		-
Adjustment One-time Capital Equipment Purchases	$	(93,310)		-
Subtotal	$	(121,655)	$	-
FY 2008-09 BUDGET TARGET	**$**	**983,790**	**$**	**996,885**
REQUESTED ADJUSTMENTS:				
Requested Revenue Above Target Due to Increased Fees	$	-	$	88,512
Requested Expenditure Above Target for Market Studies & Equipment Maint		96,437		-
Subtotal	$	96,437	$	88,512
FY 2008-09 REQUESTED BUDGET	**$**	**1,080,227**	**$**	**1,085,397**
BASE ADJUSTMENTS:				
Defer Implementaiton of New Fees	$	-	$	(88,512)
Defer Implementation of Market Studies & Equipment Maint		(96,437)		-
Subtotal	$	(96,437)	$	(88,512)
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**983,790**	**$**	**996,885**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**983,790**	**$**	**996,885**

Medical Examiner

FY 2008-09 BUDGET RECONCILIATION 290 Medical Examiner 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**8,056,892**	**$**	**302,768**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(19,041)	$	-
Employee Market compensation Adjustments (Admin Phase II Market Study)		25,796		-
Employee Market compensation Adjustments (Program/Operations Market Stud		19,855		-
Subtotal	$	26,610	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**8,083,502**	**$**	**302,768**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of FY 2007-08 Compensation Adjustments (Program/Operations Market Study)		16,801		-
Annualization of Jan. 2008 Administrative Reductions		(19,040)		-
Subtotal	$	(2,239)	$	-
FY 2008-09 BUDGET TARGET	**$**	**8,081,263**	**$**	**302,768**
REQUESTED ADJUSTMENTS:				
Program Revenue Volume Increase (Cremation authorizations/agreements with hospitals)	$	-	$	8,535
FY 2008-09 REQUESTED BUDGET	**$**	**8,081,263**	**$**	**311,303**
BASE ADJUSTMENTS:				
Program Revenue Volume Increase (Cremation authorizations/agreements with hospitals)	$	-	$	(8,535)
Subtotal	$	-	$	(8,535)
BUDGET BALANCING ADJUSTMENTS:				
Delete vacant Office Assistant	$	(44,937)	$	-
Delete vacant PT Office Assistant Specialized		(19,322)		-
Delete filled temp PT Office Assistant		(11,484)		-
Delete one Physician position		(175,460)		-
Delete one Investigator position		(45,546)		-
Delete one Forensic Photographer position		(46,497)		-
Subtotal	$	(343,246)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**7,738,017**	**$**	**302,768**
PERCENT CHANGE FROM TARGET AMOUNT		*-4.2%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**7,738,017**	**$**	**302,768**

FY 2008-09 BUDGET RECONCILIATION 290 Medical Examiner 224 Medical Examiner Grand Fund				
		EXPENDITURES		**REVENUE**
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**-**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
U.S. Department of Justice, Office of Justice Programs, and Office for Civil Rights	$	95,000	$	95,000
Paul Coverdell Forensic Science Formula Grants Program		12,393		12,393
Subtotal	$	107,393	$	107,393
FY 2007-08 REVISED RESTATED BUDGET	**$**	**107,393**	**$**	**107,393**
TARGET ADJUSTMENTS:				
Paul Coverdell Forensic Science Formula Grants Program	$	(12,393)	$	(12,393)
FY 2008-09 BUDGET TARGET	**$**	**95,000**	**$**	**95,000**
REQUESTED ADJUSTMENTS:				
U.S. Department of Justice, Office of Justice Programs, and Office for Civil Rights	$	(95,000)	$	(95,000)
FY 2008-09 REQUESTED BUDGET	**$**	**-**	**$**	**-**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**-**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-100.0%*		*-100.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**-**	**$**	**-**

Parks and Recreation

FY 2008-09 BUDGET RECONCILIATION
300 PARKS AND RECREATION
100 GENERAL

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 1,772,629**	**$ -**
MID-YEAR ADJUSTMENTS:		
Jan. 2008 Administrative Reductions	$ (8,438)	$ -
Subtotal	$ (8,438)	$ -
FY 2007-08 REVISED RESTATED BUDGET	**$ 1,764,191**	**$ -**
TARGET ADJUSTMENTS:		
Non-Recurring Expenditure (Annualization of Elimination of Deputy Director)	$ (29,746)	$ -
Restatement - Events Center to Communcations	(48,009)	
Annualization of Jan. 2008 Administrative Reductions	(8,438)	-
Subtotal	$ (86,193)	$ -
FY 2008-09 BUDGET TARGET	**$ 1,677,998**	**$ -**
FY 2008-09 REQUESTED BUDGET	**$ 1,677,998**	**$ -**
BUDGET BALANCING ADJUSTMENTS:		
Transfer 3 Positions to Lake Pleasant Recreation Services Fund (240)	$ (140,585)	$ -
Reduce Fuel Expenditures	(5,770)	-
Eliminate Vehicle Upgrades	(22,500)	-
Reduce Maintenance Services at Estrella Mountain Regional Park	(18,000)	-
Reduce Training and Travel Expenditures	(16,250)	-
Eliminate Position Recruiting Advertisements	(10,000)	-
Reduce Repair & Maintenance Expenditures	(8,000)	-
Eliminate Administrative Uniform Allowances	(600)	-
Additional Reduction to Achieve 15% Total Reduction	(30,000)	-
Subtotal	$ (251,705)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 1,426,293**	**$ -**
PERCENT CHANGE FROM TARGET AMOUNT	*-15.0%*	
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 1,426,293**	**$ -**

FY 2008-09 BUDGET RECONCILIATION
300 PARKS AND RECREATION
225 SPUR CROSS RANCH CONSERVATION

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 692,638**	**$ 452,500**
FY 2007-08 REVISED RESTATED BUDGET		**$ 692,638**	**$ 452,500**
TARGET ADJUSTMENTS:			
Non-Recurring Expenditure (Visitors Center Utility Preparation Work)		$ (250,000)	$ -
Non-Recurring Expenditure (Solar Oasis Project)		(15,000)	-
	Subtotal	$ (265,000)	$ -
FY 2008-09 BUDGET TARGET		**$ 427,638**	**$ 452,500**
REQUESTED ADJUSTMENTS:			
Increase in Sheriff's Office Patrol Costs		$ 24,862	$ -
	Subtotal	$ 24,862	$ -
FY 2008-09 REQUESTED BUDGET		**$ 452,500**	**$ 452,500**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 452,500**	**$ 452,500**
PERCENT CHANGE FROM TARGET AMOUNT		*5.8%*	
NON-OPERATING			
NON-OPERATING 0001			
Non-Recurring Expenditure (Visitors Center Utility Preparation Work)		$ 250,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 250,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 702,500**	**$ 452,500**

FY 2008-09 BUDGET RECONCILIATION
300 PARKS AND RECREATION
230 PARKS AND RECREATION GRANTS

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 1,794,770**	**$ 1,794,770**
MID-YEAR ADJUSTMENTS:			
McDowell Mountain Grant Adjustments		$ 4,462	$ 4,462
	Subtotal	$ 4,462	$ 4,462
FY 2007-08 REVISED RESTATED BUDGET		**$ 1,799,232**	**$ 1,799,232**
TARGET ADJUSTMENTS:			
Non-Recurring Expenditure (Buckeye Hills Shooting Range Grant)		$ (1,600,000)	$ (1,600,000)
	Subtotal	$ (1,600,000)	$ (1,600,000)
FY 2008-09 BUDGET TARGET		**$ 199,232**	**$ 199,232**
REQUESTED ADJUSTMENTS:			
Reduction of Grant Funding for White Tanks, Sunset Ridge, and San Tan		$ (188,532)	$ (184,267)
	Subtotal	$ (188,532)	$ (184,267)
FY 2008-09 REQUESTED BUDGET		**$ 10,700**	**$ 14,965**
BASE ADJUSTMENTS:			
Structural Balance		$ 4,265	$ -
	Subtotal	$ 4,265	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 14,965**	**$ 14,965**
PERCENT CHANGE FROM TARGET AMOUNT		*-92.5%*	
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 14,965**	**$ 14,965**

FY 2008-09 BUDGET RECONCILIATION
300 PARKS AND RECREATION
239 PARKS SOUVENIR

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 130,000**	**$ 130,000**
FY 2007-08 REVISED RESTATED BUDGET	**$ 130,000**	**$ 130,000**
FY 2008-09 BUDGET TARGET	**$ 130,000**	**$ 130,000**
REQUESTED ADJUSTMENTS:		
Reduction of Fund Balance Transfer to Enhancement Fund	$ (5,220)	$ -
Increase in Community Services Activity Supplies and Services Expenditures	5,220	-
Subtotal	$ -	$ -
FY 2008-09 REQUESTED BUDGET	**$ 130,000**	**$ 130,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 130,000**	**$ 130,000**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 130,000**	**$ 130,000**

FY 2008-09 BUDGET RECONCILIATION
300 PARKS AND RECREATION
240 LAKE PLEASANT RECREATION SERVICES

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**1,946,554**	**$**	**1,564,554**
MID-YEAR ADJUSTMENTS:				
Fee Increase	$	35,000	$	35,000
Parks Visitors Center and Amphitheater Transfer		474,889		-
Subtotal	$	509,889	$	35,000
FY 2007-08 REVISED RESTATED BUDGET	**$**	**2,456,443**	**$**	**1,599,554**
TARGET ADJUSTMENTS:				
Non-Recurring Expenditures	$	(382,000)	$	-
Parks Visitors Center and Amphitheater Transfer		(474,889)		-
Structural Balance		138,935		138,935
Subtotal	$	(717,954)	$	138,935
FY 2008-09 BUDGET TARGET	**$**	**1,738,489**	**$**	**1,738,489**
REQUESTED ADJUSTMENTS:				
Increase in Number of Visitors - Support Shift of 3 General Fund Positions	$	65,128	$	65,128
Subtotal	$	65,128	$	65,128
FY 2008-09 REQUESTED BUDGET	**$**	**1,803,617**	**$**	**1,803,617**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**1,803,617**	**$**	**1,803,617**
PERCENT CHANGE FROM TARGET AMOUNT		*3.7%*		
NON-OPERATING				
NON-OPERATING 0001				
One-Time Expenditure - Management Capacity Study	$	40,000	$	-
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$**	**40,000**	**$**	**-**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**1,843,617**	**$**	**1,803,617**

FY 2008-09 BUDGET RECONCILIATION
300 PARKS AND RECREATION
241 PARKS ENHANCEMENT

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**2,864,913**	**$**	**2,830,413**
MID-YEAR ADJUSTMENTS:				
Fee Increase	$	205,000	$	205,000
Jan. 2008 Administrative Reductions		(12,201)		-
Subtotal	$	192,799	$	205,000
FY 2007-08 REVISED RESTATED BUDGET	**$**	**3,057,712**	**$**	**3,035,413**
TARGET ADJUSTMENTS:				
Non-Recurring Expenditure (ASU Park Visitor Survey)	$	(34,500)	$	-
Structural Balance		12,201		-
Subtotal	$	(22,299)	$	-
FY 2008-09 BUDGET TARGET	**$**	**3,035,413**	**$**	**3,035,413**
REQUESTED ADJUSTMENTS:				
Reduction of Fund Balance Transfer from Souvenir Fund	$	-	$	(5,220)
Increase in Concession Revenue		-		5,220
Subtotal	$	-	$	-
FY 2008-09 REQUESTED BUDGET	**$**	**3,035,413**	**$**	**3,035,413**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**3,035,413**	**$**	**3,035,413**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		
NON-OPERATING				
NON-OPERATING 0001				
One-Time Revenue and Expenditure - Adobe Dam Regional Park Aquatic Park	$	2,980,794	$	2,980,794
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$**	**2,980,794**	**$**	**2,980,794**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**6,016,207**	**$**	**6,016,207**

FY 2008-09 BUDGET RECONCILIATION
300 PARKS AND RECREATION
243 PARKS DONATIONS

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 160,000**	**$ 160,000**
MID-YEAR ADJUSTMENTS:			
Regional Trail Project/Del Webb Donation		$ 836,104	$ -
	Subtotal	$ 836,104	$ -
FY 2007-08 REVISED RESTATED BUDGET		**$ 996,104**	**$ 160,000**
TARGET ADJUSTMENTS:			
Regional Trail Project/Del Webb Donation		$ (836,104)	$ -
	Subtotal	$ (836,104)	$ -
FY 2008-09 BUDGET TARGET		**$ 160,000**	**$ 160,000**
REQUESTED ADJUSTMENTS:			
Reduction in Donation Revenue		$ (52,000)	$ (22,350)
	Subtotal	$ (52,000)	$ (22,350)
FY 2008-09 REQUESTED BUDGET		**$ 108,000**	**$ 137,650**
BASE ADJUSTMENTS:			
Structural Balance		$ -	$ (29,650)
	Subtotal	$ -	$ (29,650)
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 108,000**	**$ 108,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-32.5%*	
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 108,000**	**$ 108,000**

Planning and Development

FY 2008-09 BUDGET RECONCILIATION 440 PLANNING AND DEVELOPMENT 226 PLANNING AND DEVELOPMENT FEES				
		EXPENDITURES		**REVENUE**
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**17,061,480**	**$**	**17,188,856**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(62,446)	$	-
FY 2007-08 Initiative (MAG 5% Plan)		193,180		680,000
Employee Market Compensation Adjustments (Admin Phase II Market Study)		7,548		
Technology Project (Replace Permits Plus)		188,297		
Technology Project (ProjectDox Software)		196,800		-
Subtotal	$	523,379	$	680,000
FY 2007-08 REVISED RESTATED BUDGET	**$**	**17,584,859**	**$**	**17,868,856**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Compensation Adjustments (Code Enforcement Market Study)		6,133		-
Annualization of Compensation Adjustments (Program & Ops Market Study)		8,877		-
Non-Recurring Expenditures Detail (FY2007-08 Open Enrollment Variance)		29,638		-
Annualization of Jan. 2008 Administrative Reductions		(62,445)		-
Other Reductions (RDSA IT Consolidation)		(136,261)		-
Technology Project (Replace Permits Plus)		(188,297)		-
Technology Project (ProjectDox Software)		(196,800)		-
Subtotal	$	(539,155)	$	-
FY 2008-09 BUDGET TARGET	**$**	**17,045,704**	**$**	**17,868,856**
REQUESTED ADJUSTMENTS:				
Budget Submitted (Under)/Over Budget	$	(2,209,927)	$	(4,271,856)
Subtotal	$	(2,209,927)	$	(4,271,856)
FY 2008-09 REQUESTED BUDGET	**$**	**14,835,777**	**$**	**13,597,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**14,835,777**	**$**	**13,597,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-13.0%*		*-23.9%*
NON-OPERATING				
NON-OPERATING 0001				
Accela Implementation	$	1,453,497	$	-
Subtotal	$	1,453,497	$	-
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$**	**1,453,497**	**$**	**-**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**16,289,274**	**$**	**13,597,000**

FY 2008-09 BUDGET RECONCILIATION
440 PLANNING AND DEVELOPMENT
235 DEL WEBB SPECIAL FUND

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 132,555**	**$**	**38,854**
FY 2007-08 REVISED RESTATED BUDGET		**$ 132,555**	**$**	**38,854**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)		$ -	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Other Reductions (RDSA IT Consolidation)		3,969		-
Structural Balance		-		97,670
	Subtotal	$ 3,969	$	97,670
FY 2008-09 BUDGET TARGET		**$ 136,524**	**$**	**136,524**
REQUESTED ADJUSTMENTS:				
Budget Submitted (Under)/Over Budget		$ (59,291)	$	(59,291)
	Subtotal	$ (59,291)	$	(59,291)
FY 2008-09 REQUESTED BUDGET		**$ 77,233**	**$**	**77,233**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 77,233**	**$**	**77,233**
PERCENT CHANGE FROM TARGET AMOUNT		*-43.4%*		*-43.4%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 77,233**	**$**	**77,233**

Public Defender

FY 2008-09 BUDGET RECONCILIATION 520 PUBLIC DEFENDER 100 GENERAL FUND				
		EXPENDITURES		**REVENUE**
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**39,878,668**	**$**	**133,261**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(54,242)	$	-
Employee Market Compensation Adjustments (Admin Phase II & Legal Support)		964,645		-
Felony Case Funding Transfer from Public Defense Services		185,235		-
Subtotal	$	1,095,638	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**40,974,306**	**$**	**133,261**
TARGET ADJUSTMENTS:				
Annualization of Felony Case Funding Transfer from Public Defense Services	$	138,766	$	-
Annualization of Jan. 2008 Administrative Reductions		(51,965)		-
Subtotal	$	86,801	$	-
FY 2008-09 BUDGET TARGET	**$**	**41,061,107**	**$**	**133,261**
FY 2008-09 REQUESTED BUDGET	**$**	**41,061,107**	**$**	**133,261**
BASE ADJUSTMENTS:				
Reduction in Revenue below Target	$	-	$	(66,261)
Funding Set-Aside for New Juvenile Public Defender Office (Dept 5XX)*		4,930,376		-
Subtotal	$	4,930,376	$	(66,261)
BUDGET BALANCING ADJUSTMENTS				
Add 14.0 FTE Work Withdrawal Staff to PD (4.0), LD (5.0) & OLA (5.0) & Reduce Contract Felony Costs in OPDS	$	324,001	$	-
Move Juvenile Cases from PD to New Juvenile Public Defender Office		(4,780,549)		-
Eliminate Non-Mandated Services in Therapeutic Post-Disposition Courts (3.0 FTI		(289,420)		-
Stop Appointing Attorneys in Juvenile Incorrigibility Cases (8.6 FTE)		(709,490)		-
Shift 1.0 FTE Tech Trainer & one-third of three trainers to the Training Fund (209)		(112,876)		-
Subtotal	$	(5,568,334)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**40,423,149**	**$**	**67,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-1.6%*		*-49.7%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**40,423,149**	**$**	**67,000**

* The creation of a fifth Indigent Representation System Office (Juvenile Public Defender Office) has been recommended for FY 2008-09. General Fund operating expenditures of $4,930,376 have been temporarily set aside in Dept 520 until the new office has been created. During Tentative to Final, the $4,930,376 will be reallocated from Dept 520 to the new Juvenile Public Defender Office.

FY 2008-09 BUDGET RECONCILIATION
520 PUBLIC DEFENDER
209 PUBLIC DEFENDER TRAINING FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 571,480**	**$ 571,480**
MID-YEAR ADJUSTMENTS:		
Jan. 2008 Administrative Reductions	$ (13,157)	$ -
Subtotal	$ (13,157)	$ -
FY 2007-08 REVISED RESTATED BUDGET	**$ 558,323**	**$ 571,480**
TARGET ADJUSTMENTS:		
Annualization of Jan. 2008 Administrative Reductions	$ (12,971)	$ -
Subtotal	$ (12,971)	$ -
FY 2008-09 BUDGET TARGET	**$ 545,352**	**$ 571,480**
FY 2008-09 REQUESTED BUDGET	**$ 545,352**	**$ 571,480**
BUDGET BALANCING ADJUSTMENTS		
Shift 1.0 FTE Tech Trainer & one-third of three trainers from the General Fund	$ 112,876	$ -
Reduce Other Training Costs	(112,876)	-
Subtotal	$ -	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 545,352**	**$ 571,480**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 545,352**	**$ 571,480**

FY 2008-09 BUDGET RECONCILIATION
520 PUBLIC DEFENDER
233 PUBLIC DEFENDER GRANTS FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 387,261**	**$ 387,261**
FY 2007-08 REVISED RESTATED BUDGET	**$ 387,261**	**$ 387,261**
FY 2008-09 BUDGET TARGET	**$ 387,261**	**$ 387,261**
FY 2008-09 REQUESTED BUDGET	**$ 387,261**	**$ 387,261**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 387,261**	**$ 387,261**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 387,261**	**$ 387,261**

FY 2008-09 BUDGET RECONCILIATION
520 PUBLIC DEFENDER
262 PUBLIC DEFENDER FILL THE GAP FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 1,630,600**	**$ 1,630,600**
FY 2007-08 REVISED RESTATED BUDGET	**$ 1,630,600**	**$ 1,630,600**
FY 2008-09 BUDGET TARGET	**$ 1,630,600**	**$ 1,630,600**
FY 2008-09 REQUESTED BUDGET	**$ 1,630,600**	**$ 1,630,600**
BASE ADJUSTMENTS:		
Shift State funds from Object 620 to 634 - No net change	$ -	$ -
Subtotal	$ -	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 1,630,600**	**$ 1,630,600**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
NON-OPERATING		
NON-OPERATING 0001		
One-Time Expenditures from Fund Balance tor Indigent Rep Info. System	$ 526,150	$ -
Subtotal	$ 526,150	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 526,150**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 2,156,750**	**$ 1,630,600**

Public Defense Services

FY 2008-09 BUDGET RECONCILIATION 560 PUBLIC DEFENSE SERVICES 100 GENERAL FUND				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 17,930,726**	**$**	**419,900**
MID-YEAR ADJUSTMENTS:				
Felony Case Funding Transfer to Staffed IRS Offices		$ (683,083)	$	-
	Subtotal	$ (683,083)	$	-
FY 2007-08 REVISED RESTATED BUDGET		**$ 17,247,643**	**$**	**419,900**
TARGET ADJUSTMENTS:				
Annualization of Felony Case Funding Transfer to Staffed IRS Offices		$ (508,982)	$	-
Demand Increase		3,733,866		-
	Subtotal	$ 3,224,884	$	-
FY 2008-09 BUDGET TARGET		**$ 20,472,527**	**$**	**419,900**
FY 2008-09 REQUESTED BUDGET		**$ 20,472,527**	**$**	**419,900**
BASE ADJUSTMENTS:				
Reduction in Revenue below Target		$ -	$	(319,900)
	Subtotal	$ -	$	(319,900)
BUDGET BALANCING ADJUSTMENTS				
Add 14.0 FTE Work Withdrawal Staff to PD (4.0), LD (5.0) & OLA (5.0) & Reduce Contract Felony Costs in OPDS		$ (2,513,273)	$	-
Restructure Contract Payments in RCC Courts		(945,051)		-
Add 4.0 Attorneys to LD (1.0) & OLA (3.0) to Reduce Contract RCC/EDC Costs		(753,000)		-
Reduction in Contracted Felony Conflict Costs as a Result of New Juvenile Public Defender Office (Fewer Conflict Cases from PD)		(370,289)		-
Stop Appointing Attorneys in Juvenile Incorrigibility Cases		(10,570)		-
Shift Family Ct. Assignments from Contract Attorneys to Child Welfare Specialists		(370,327)		-
Delete Proposed Senior Attorney		(95,135)		-
	Subtotal	$ (5,057,645)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 15,414,882**	**$**	**100,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-24.7%*		*-76.2%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 15,414,882**	**$**	**100,000**

Public Fiduciary

FY 2008-09 BUDGET RECONCILIATION 340 Public Fiduciary 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**2,762,148**	**$**	**750,000**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(4,472)	$	-
Employee Market compensation Adjustments (Admin Phase II Market Study)		37,446		-
Employee Market compensation Adjustments (Program/Operations Market Study)		6,024		-
Employee Market compensation Adjustments (Guardian Market Study)		12,233		-
Subtotal	$	51,231	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**2,813,379**	**$**	**750,000**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of FY 2007-08 Compensation Adjustments (Program/Operations Market Study)		5,097		-
Annualization of FY 2007-08 Compensation Adjustments (Guardian Market Study)		10,351		-
One-time Expenditures from IT initiatve		(69,625)		-
Annualization of Jan. 2008 Administrative Reductions		(4,473)		-
Subtotal	$	(58,650)	$	-
FY 2008-09 BUDGET TARGET	**$**	**2,754,729**	**$**	**750,000**
FY 2008-09 REQUESTED BUDGET	**$**	**2,754,729**	**$**	**750,000**
BUDGET BALANCING ADJUSTMENTS:				
Reduce Indigent Burial Support/Care (object code 845)	$	(11,607)	$	-
Reduce Sr. Systems Analyst Position by .25 FTE		(20,258)		-
Delete 2 part time temp employees		(34,886)		-
Delete Management Position		(75,023)		-
Increased revenue based on increased fees and volume		-		168,848
Subtotal	$	(141,774)	$	168,848
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**2,612,955**	**$**	**918,848**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.1%*		*22.5%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**2,612,955**	**$**	**918,848**

Public Health

FY 2008-09 BUDGET RECONCILIATION 860 PUBLIC HEALTH 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**12,878,580**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(53,527)	$	-
Employee Market compensation Adjustments (Admin Phase II Market Study)		96,094		-
Subtotal	$	42,567	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**12,921,147**	**$**	**-**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Jan. 2008 Administrative Reductions		(53,497)		-
Lease Payment for 4041 N. Central Ave.		200,201		-
Subtotal	$	146,704	$	-
FY 2008-09 BUDGET TARGET	**$**	**13,067,851**	**$**	**-**
FY 2008-09 REQUESTED BUDGET	**$**	**13,067,851**	**$**	**-**
BUDGET BALANCING ADJUSTMENTS				
Delete Director's Office Staff	$	(61,493)	$	-
Reduce Disease Control Administrator Position		(110,000)		-
Delete Human Resources Specialist Position		(50,814)		-
Transfer Health Educator to Grant Funding; Reduce Supplies and Travel		(36,308)		-
Delete Half-Time Social Worker Position		(25,030)		-
Family Planning to Fee Fund		(239,677)		-
Transfer Nurse Position to Grant Funding		(69,502)		-
Reduce Vacant Administrative Assistant Position		(22,150)		-
Transfer HIV Specialist Position and Supplies into Grant Funding		(47,124)		-
Reduce Family Health Supplies		(3,615)		-
Subtotal	$	(665,713)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**12,402,138**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.1%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**12,402,138**	**$**	**-**

FY 2008-09 BUDGET RECONCILIATION
860 PUBLIC HEALTH
265 PUBLIC HEALTH FEES

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 3,665,586**	**$ 3,665,586**
MID-YEAR ADJUSTMENTS:			
HPD Agreement for STD Testing		$ 13,400	$ 13,400
Vital Registration Demand Increase		213,392	213,392
Public Health Information Technology Improvements		832,952	
	Subtotal	$ 1,059,744	$ 226,792
FY 2007-08 REVISED RESTATED BUDGET		**$ 4,725,330**	**$ 3,892,378**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Changes (12 months)		$ -	$ -
Retirement Contributions		-	-
FY 2008-09 Pay for Performance		-	-
Reduction for One-Time STD Testing		(13,400)	(13,400)
Lease Payment for 4041 N. Central Ave.		35,028	-
Structural Balance		(35,028)	-
Public Health Information Technology Improvements		(832,952)	-
	Subtotal	$ (846,352)	$ (13,400)
FY 2008-09 BUDGET TARGET		**$ 3,878,978**	**$ 3,878,978**
REQUESTED ADJUSTMENTS:			
Program Revenue Volume Increase		$ 108,648	$ 108,648
Vital Registration Increase		485,181	485,181
Adult Immunization Foreign Travel Fee Increase		62,333	62,333
	Subtotal	$ 656,162	$ 656,162
FY 2008-09 REQUESTED BUDGET		**$ 4,535,140**	**$ 4,535,140**
BUDGET BALANCING ADJUSTMENTS:			
Family Planning Transfer from General Fund		$ 239,677	$ 239,677
	Subtotal	$ 239,677	$ 239,677
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 4,774,817**	**$ 4,774,817**
PERCENT CHANGE FROM TARGET AMOUNT		*23.1%*	*23.1%*
NON-OPERATING			
NON-OPERATING 0001			
Public Health IT Project Carryforward		$ 326,258	$ -
	Subtotal	$ 326,258	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 326,258**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 5,101,075**	**$ 4,774,817**

FY 2008-09 BUDGET RECONCILIATION
860 PUBLIC HEALTH
532 PUBLIC HEALTH GRANTS

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 34,184,711**	**$ 34,184,711**
MID-YEAR ADJUSTMENTS:		
Well Woman Healthcheck Program	$ 580,000	$ 580,000
Safe Routes to School Program	11,458	11,458
New WIC Clinic Facility	548,094	548,094
Improvements to WIC Clinic Site	289,936	289,936
Public Health Emergency Management Funding	468,932	468,932
Amendment of WIC Contract	99,240	99,240
Extend Newborn Intensive Care Program	1	1
Amendment to Tuberculosis Control Services	146,815	146,815
Amend/Extend Breastfeeding Peer Counseling Program	11,057	11,057
Healthcare for the Homeless Clinic	5,000	5,000
Increase WIC Nutritional Services	653,105	653,105
Consolidate Unspent Immunization Funds	500,000	500,000
Folic Acid Distribution and Education	75,000	75,000
Terminate HIV Counseling and Testing Services Contract	(29,000)	(29,000)
Family Support and Preservation	851	851
Tobacco Use Prevention Program	77,500	77,500
Childhood Immunizations	132,219	132,219
Healthcare for the Homeless Funding	98,623	98,623
Teen Pregnancy Prevention Program	114,919	114,919
Subtotal	$ 3,783,750	$ 3,783,750
FY 2007-08 REVISED RESTATED BUDGET	**$ 37,968,461**	**$ 37,968,461**
TARGET ADJUSTMENTS:		
Employee Health/Dental Plan Changes (12 months)	$ -	$ -
Retirement Contributions	-	-
FY 2008-09 Pay for Performance	-	-
Lease Payment for 4041 N. Central Ave.	396,636	-
Structural Balance	(396,636)	-
Subtotal	$ -	$ -
FY 2008-09 BUDGET TARGET	**$ 37,968,461**	**$ 37,968,461**
REQUESTED ADJUSTMENTS:		
Grant Reconciliation	$ 38,178	$ 38,178
Subtotal	$ 38,178	$ 38,178
FY 2008-09 REQUESTED BUDGET	**$ 38,006,639**	**$ 38,006,639**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 38,006,639**	**$ 38,006,639**
PERCENT CHANGE FROM TARGET AMOUNT	*0.1%*	*0.1%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 38,006,639**	**$ 38,006,639**

Public Works

FY 2008-09 BUDGET RECONCILIATION 910 PUBLIC WORKS 223 TRANSPORTATION GRANTS				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 1,170,760**	**$**	**1,170,760**
FY 2007-08 REVISED RESTATED BUDGET		**$ 1,170,760**	**$**	**1,170,760**
FY 2008-09 BUDGET TARGET		**$ 1,170,760**	**$**	**1,170,760**
REQUESTED ADJUSTMENTS:				
Reduction in AZTECH Connectivity and REACT Grants		$ (505,456)	$	(505,456)
	Subtotal	$ (505,456)	$	(505,456)
FY 2008-09 REQUESTED BUDGET		**$ 665,304**	**$**	**665,304**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 665,304**	**$**	**665,304**
PERCENT CHANGE FROM TARGET AMOUNT		*-43.2%*		*-43.2%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 665,304**	**$**	**665,304**

FY 2008-09 BUDGET RECONCILIATION
910 PUBLIC WORKS
232 TRANSPORTATION OPERATIONS

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 123,435,644**	**$ 118,605,562**
MID-YEAR ADJUSTMENTS:		
FY 2007-08 Budget Balancing Plan	$ (156,602)	$ -
Subtotal	$ (156,602)	$ -
FY 2007-08 REVISED RESTATED BUDGET	**$ 123,279,042**	**$ 118,605,562**
TARGET ADJUSTMENTS:		
State-Shared Vehicle License Tax	$ -	$ 92,491
HURF	-	7,458,984
Increase in Transfer to Transportation Capital Project Fund (234)	2,983,847	-
Technicians, Public Communications, and Program and Operations Market Studies	50,749	-
FY 2007-08 Budget Balancing Plan	(156,601)	-
Restatement to Non-Operating - Transfer to Transportation Capital Projects Fund (234)	(62,578,351)	-
Subtotal	$ (59,700,356)	$ 7,551,475
FY 2008-09 BUDGET TARGET	**$ 63,578,686**	**$ 126,157,037**
REQUESTED ADJUSTMENTS:		
State-Shared Vehicle License Tax	$ -	$ (92,491)
HURF	-	(7,458,984)
Reduction in Construction Plan Review and Development Proposal Fees	-	(123,193)
Request Under Target	(1)	-
Subtotal	$ (1)	$ (7,674,668)
FY 2008-09 REQUESTED BUDGET	**$ 63,578,685**	**$ 118,482,369**
RECOMMENDED ADJUSTMENTS:		
Forecasted State-Shared Vehicle License Tax Revenue	$ -	$ 92,491
Forecasted HURF Revenue	-	7,458,984
Subtotal	$ -	$ 7,551,475
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 63,578,685**	**$ 126,033,844**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
NON-OPERATING		
NON-OPERATING 0001		
Restatement from Operating - Transfer to Transportation Capital Projects Fund (234)	$ 62,578,351	$ -
Increase in Fund Transfer to Transportation Capital Projects Fund (234)	12,170,633	-
Subtotal	$ 74,748,984	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 74,748,984**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 138,327,669**	**$ 126,033,844**

FY 2008-09 BUDGET RECONCILIATION
910 PUBLIC WORKS
234 TRANSPORTATION CAPITAL PROJECT

NON-OPERATING					
NON-OPERATING 0001					
Fund Transfer from Transportation Operations Fund (232)		$	-	$	74,748,984
	Subtotal	$	-	$	74,748,984
TRANSPORTATION PROJECTS					
Administration (TADM)		$	12,524,998	$	-
County Arterials (ARTS)			27,490,000		7,673,440
Bridge Preservation (BRIG)			3,290,000		-
Planning (TPLN)			1,630,000		-
Dust Mitigation (DMIT)			10,885,500		1,007,500
Partnerships (PSUP)			10,011,000		940,334
Intelligent Transportation Systems (INTL)			1,510,000		-
MAG ALCP Projects (ALCP)			16,780,000		9,308,934
Pavement Preservation (PAVE)			6,280,000		-
Right-of-way (RWAY)			2,150,000		-
Safety Projects (SAFE)			580,000		-
Traffic Improvements (TIMP)			11,545,500		1,173,750
	Subtotal	$	104,676,998	$	20,103,958
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$**	**104,676,998**	**$**	**94,852,942**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$**	**104,676,998**	**$**	**94,852,942**

FY 2008-09 BUDGET RECONCILIATION
910 PUBLIC WORKS
290 WASTE TIRE

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 6,844,916**	**$ 5,455,000**
FY 2007-08 REVISED RESTATED BUDGET	**$ 6,844,916**	**$ 5,455,000**
TARGET ADJUSTMENTS:		
One Time - Infrastructure for Waste Tire Collection Sites	$ (1,950,000)	$ -
Subtotal	$ (1,950,000)	$ -
FY 2008-09 BUDGET TARGET	**$ 4,894,916**	**$ 5,455,000**
REQUESTED ADJUSTMENTS:		
Increase in State Revenue for Waste Tire Recycling Fees	$ -	$ 275,000
Increase in Contract with CRM for Tire Disposal	225,250	-
Increase in Administrative Personnel Allocation from Waste Management Fund (580)	71,630	-
West Side Waste Tire Site Surcharge	538,204	-
Subtotal	$ 835,084	$ 275,000
FY 2008-09 REQUESTED BUDGET	**$ 5,730,000**	**$ 5,730,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 5,730,000**	**$ 5,730,000**
PERCENT CHANGE FROM TARGET AMOUNT	*17.1%*	*0.0%*
NON-OPERATING		
NON-OPERATING 0001		
Transfer to Intergovernmental Capital Projects Fund (422) for Transfer Station Construction	$ 975,000	$ -
Subtotal	$ 975,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 975,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 6,705,000**	**$ 5,730,000**

FY 2008-09 BUDGET RECONCILIATION
910 PUBLIC WORKS
580 SOLID WASTE MANAGEMENT

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**1,557,209**	**$**	**595,000**
MID-YEAR ADJUSTMENTS:				
FY 2007-08 Budget Balancing Plan	$	(5,322)	$	-
Subtotal	$	(5,322)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**1,551,887**	**$**	**595,000**
FY 2008-09 BUDGET TARGET	**$**	**1,551,887**	**$**	**595,000**
REQUESTED ADJUSTMENTS:				
Increase in Fee Revenue - New Transfer Stations	$	-	$	100,000
Increase in Interest Revenue		-		105,000
Increase in Fees for the Hassayampa Superfund Site		60,487		-
Subtotal	$	60,487	$	205,000
FY 2008-09 REQUESTED BUDGET	**$**	**1,612,374**	**$**	**800,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**1,612,374**	**$**	**800,000**
PERCENT CHANGE FROM TARGET AMOUNT		*3.9%*		*0.0%*
NON-OPERATING				
NON-OPERATING 0001				
Transfer to Intergovernmental Capital Projects Fund (422) for Transfer Station Construction	$	975,000	$	-
Closure of Queen Creek Landfill		4,000,000		-
Landfill Repair at Aguila and Cave Creek		120,000		-
Repairs to Drainage at Gilbert Landfill		740,000		-
Drill New Well at Cave Creek Landfill		100,000		-
Cave Creek Flare Station Repair		75,000		-
Subtotal	$	6,010,000	$	-
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$**	**6,010,000**	**$**	**-**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**7,622,374**	**$**	**800,000**

FY 2008-09 BUDGET RECONCILIATION 910 PUBLIC WORKS 988 PUBLIC WORKS - FLOOD CONTROL		
	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	$ -	$ -
FY 2007-08 REVISED RESTATED BUDGET	$ -	$ -
FY 2008-09 BUDGET TARGET	$ 35,962,290	$ 35,962,290
FY 2008-09 REQUESTED BUDGET	$ 35,962,290	$ 35,962,290
FY 2008-09 RECOMMENDED OPERATING BUDGET	$ 35,962,290	$ 35,962,290
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 35,962,290**	**$ 35,962,290**

Recorder

FY 2008-09 BUDGET RECONCILIATION 360 RECORDER 100 GENERAL			
		EXPENDITURES	**REVENUE**
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 2,638,611**	**$ 13,246,000**
MID-YEAR ADJUSTMENTS:			
Jan. 2008 Administrative Reductions		$ (12,260)	$ -
	Subtotal	$ (12,260)	$ -
FY 2007-08 REVISED RESTATED BUDGET		**$ 2,626,351**	**$ 13,246,000**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Changes (12 months)		$ -	$ -
Retirement Contributions		-	-
FY 2008-09 Pay for Performance		-	-
Elected Official Salary Increase		5,626	-
Annualization of Jan. 2008 Administrative Reductions		(12,261)	-
	Subtotal	$ (6,635)	$ -
FY 2008-09 BUDGET TARGET		**$ 2,619,716**	**$ 13,246,000**
FY 2008-09 REQUESTED BUDGET		**$ 2,619,716**	**$ 13,246,000**
BASE ADJUSTMENTS:			
Reduced Forecast of Recording Filings		$ -	$ (4,791,247)
	Subtotal	$ -	$ (4,791,247)
BUDGET BALANCING ADJUSTMENTS:			
Increase Salary Savings to Retain Six (6) Vacant Positions		$ (266,838)	$ -
Transfer One (1) Position to Recorder Surcharge Fund (236)		(73,166)	-
	Subtotal	$ (340,004)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 2,279,712**	**$ 8,454,753**
PERCENT CHANGE FROM TARGET AMOUNT		*-13.0%*	*-36.2%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 2,279,712**	**$ 8,454,753**

FY 2008-09 BUDGET RECONCILIATION
360 RECORDER
236 RECORDER SURCHARGE

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**6,374,980**	**$**	**6,300,000**
MID-YEAR ADJUSTMENTS:				
Employee Market Compensation Adjustments (Admin Phase II Market Study)	$	12,545	$	-
Subtotal	$	12,545	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**6,387,525**	**$**	**6,300,000**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Non-Recurring Exp Detail (Phase I Document Conversion Archival Program)		(383,000)		-
Non-Recurring Exp Detail (Phase II Document Conversion Archival Program)		(455,391)		-
Non-Recurring Exp Detail (Business Application Development)		(1,759,000)		-
Subtotal	$	(2,597,391)	$	-
FY 2008-09 BUDGET TARGET	**$**	**3,790,134**	**$**	**6,300,000**
REQUESTED ADJUSTMENTS:				
Reduced Forecast of Recording Filings	$	-	$	(1,870,866)
Subtotal	$	-	$	(1,870,866)
FY 2008-09 REQUESTED BUDGET	**$**	**3,790,134**	**$**	**4,429,134**
BUDGET BALANCING ADJUSTMENTS:				
Transfer One (1) Position from the General Fund	$	73,166	$	-
Subtotal	$	73,166	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**3,863,300**	**$**	**4,429,134**
PERCENT CHANGE FROM TARGET AMOUNT		*1.9%*		*-29.7%*
NON-OPERATING				
NON-OPERATING 0001				
Computer Replacements	$	165,000	$	-
Printer Replacements		74,000		-
Additional Storage (SAN)		200,000		
Server Replacements		200,000		
Subtotal	$	639,000	$	-
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$**	**639,000**	**$**	**-**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**4,502,300**	**$**	**4,429,134**

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the Recorder, which includes the recommended budget balancing adjustments as outlined above. When recording demand increases, the reduction in salary savings would be reviewed by the Office of Management and Budget. If the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, revenue forecasts change, or technical adjustments are deemed necessary this agreement may need to be reassessed.

Concurrence:

Helen Purcell — Date: 4/1/08
Recorder

Sandi Wilson — Date: 4-15-08
Deputy County Manager

Research and Reporting

FY 2008-09 BUDGET RECONCILIATION 460 RESEARCH AND REPORTING 100 GENERAL				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 378,755**	**$**	**-**
MID-YEAR ADJUSTMENTS:				
Employee Market compensation Adjustments (Admin Phase II Market Study)		$ -	$	-
Jan. 2008 Administrative Reductions		(4,043)		-
IGA with Arizona DES Child Care Administration		69,729		69,729
	Subtotal	$ 65,686	$	69,729
FY 2007-08 REVISED RESTATED BUDGET		**$ 444,441**	**$**	**69,729**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)		$ -	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Jan. 2008 Administrative Reductions		(4,043)		-
IGA with Arizona DES Child Care Administration		(69,729)		(69,729)
	Subtotal	$ (73,772)	$	(69,729)
FY 2008-09 BUDGET TARGET		**$ 370,669**	**$**	**-**
FY 2008-09 REQUESTED BUDGET		**$ 370,669**	**$**	**-**
BUDGET BALANCING ADJUSTMENTS:				
Reduce 1 FTE Program Coordinator Contract Position by .50		$ (31,117)	$	-
Eliminate 1 .50 FTE Office Assistant Temporary Position		(11,808)		-
	Subtotal	$ (42,925)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 327,744**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-11.6%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 327,744**	**$**	**-**

Risk Management

FY 2008-09 BUDGET RECONCILIATION 750 RISK MANAGEMENT 675 RISK MANAGEMENT		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**35,893,572**	**$**	**39,272,014**
MID-YEAR ADJUSTMENTS:				
Employee Market compensation Adjustments (Admin Phase II Market Study)	$	-	$	-
Jan. 2008 Administrative Reductions		(10,517)		-
Executive Pay Compensation (Effective 11/7/07)		3,271		-
Subtotal	$	(7,246)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**35,886,326**	**$**	**39,272,014**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Annualization of Jan. 2008 Administrative Reductions		(10,517)		-
Annualization of Executive Pay Compensation Eff. FY 08		1,732		-
Subtotal	$	(8,785)	$	-
FY 2008-09 BUDGET TARGET	**$**	**35,877,541**	**$**	**39,272,014**
REQUESTED ADJUSTMENTS:				
Requested Revenue Below Target Based on Adjustment from Trust Funding Plan	$	-	$	(3,099,971)
Requested Expenditure Above Target Based on New Claims and Related Expenses - Estimated Expenses at 80% Confidence Level		3,131,326		-
Subtotal	$	3,131,326	$	(3,099,971)
FY 2008-09 REQUESTED BUDGET	**$**	**39,008,867**	**$**	**36,172,043**
BASE ADJUSTMENTS:				
Net Adjustment to County Counsel Retainer and Outside Counsel Fees	$	(384,640)	$	-
Subtotal	$	(384,640)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**38,624,227**	**$**	**36,172,043**
PERCENT CHANGE FROM TARGET AMOUNT		*7.7%*		*-7.9%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 38,624,227**		**$ 36,172,043**

Sheriff

FY 2008-09 BUDGET RECONCILIATION 500 SHERIFF'S OFFICE 100 GENERAL	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 71,117,264**	**$ 10,636,912**
MID-YEAR ADJUSTMENTS:		
Jan. 2008 Administrative Reductions	$ (60,182)	$ -
Employee Market Compensation Adjustments (Admin Phase II Market Study, $211,374; Program & Operations Market Study, $4,149; Nurses Market Study, $29,825)	245,348	-
Fountain Hills IGA	215,023	499,065
Town of Carefree IGA	-	108,780
Guadalupe, Cave Creek, Queen Creek IGA Revisions	115,451	906,588
Cancellation of El Mirage IGA	(1,043,717)	(1,043,717)
Expansion of Queen Creek IGA	613,165	613,165
Revision to Goodyear IGA	724,341	835,841
Revision to Gila Bend IGA	11,793	11,793
Radio Refresh Lease (Phase 3)	241,058	-
Subtotal	$ 1,062,280	$ 1,931,515
FY 2007-08 REVISED RESTATED BUDGET	**$ 72,179,544**	**$ 12,568,427**
TARGET ADJUSTMENTS:		
Annualization of Jan. 2008 Administrative Reductions	$ (60,182)	$ -
Reallocation of General/Detention Fund splits	4,765,348	-
Elected Official Salary Increase	7,415	-
Annualization of Employee Market Comp. Adjustments (Program/Operations, $3,510; Nurses, $20,512)	24,022	-
Wells Fargo lease increase	163,052	-
Cancellation of El Mirage IGA	(612,527)	(612,527)
Expansion of Queen Creek IGA	121,767	121,767
Revision to Goodyear IGA	(141,734)	(141,734)
Annualization of Radio Refresh Lease (Phase 3)	134,927	-
Subtotal	$ 4,402,088	$ (632,494)
FY 2008-09 BUDGET TARGET	**$ 76,581,632**	**$ 11,935,933**
REQUESTED ADJUSTMENTS:		
Requested Revenue Above Target	$ -	$ 1,069,884
FY 2008-09 REQUESTED BUDGET	**$ 76,581,632**	**$ 13,005,817**

Sheriff General Fund continued on next page

Sheriff General Fund (continued)

BUDGET BALANCING ADJUSTMENTS:				
Eliminate SMI Intervention Program -- 10.0 FTE		$	(949,054)	$ -
Eliminate various vacant positions -- 12.0 FTE			(839,818)	-
Eliminate various vacant temporary positions			(36,568)	-
Reduce outside technology services budget			(25,000)	-
Eliminate Mounted Patrol			(407,675)	-
Eliminate DOD Program			(54,252)	-
Eliminate motorcycles			(402,524)	-
Transfer court security to Inmate Services Fund			(1,337,000)	-
	Subtotal	$	(4,051,891)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$**	**72,529,741**	**$ 13,005,817**
PERCENT CHANGE FROM TARGET AMOUNT			*-5.3%*	*9.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$**	**72,529,741**	**$ 13,005,817**

FY 2008-09 BUDGET RECONCILIATION
500 SHERIFF'S OFFICE
203 SHERIFF'S DONATION FUND

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**16,400**	**$**	**16,400**
FY 2007-08 REVISED RESTATED BUDGET	**$**	**16,400**	**$**	**16,400**
FY 2008-09 BUDGET TARGET	**$**	**16,400**	**$**	**16,400**
REQUESTED ADJUSTMENTS:				
Requested Revenue Above Target	$	-	$	9,400
FY 2008-09 REQUESTED BUDGET	**$**	**16,400**	**$**	**25,800**
BASE ADJUSTMENTS:				
Structural balance	$	9,400	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**25,800**	**$**	**25,800**
PERCENT CHANGE FROM TARGET AMOUNT		*57.3%*		*57.3%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**25,800**	**$**	**25,800**

FY 2008-09 BUDGET RECONCILIATION
500 SHERIFF'S OFFICE
212 SHERIFF'S RICO FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 1,100,000**	**$ 1,100,000**
FY 2007-08 REVISED RESTATED BUDGET	**$ 1,100,000**	**$ 1,100,000**
FY 2008-09 BUDGET TARGET	**$ 1,100,000**	**$ 1,100,000**
REQUESTED ADJUSTMENTS:		
Requested Revenue Above Target	$ -	$ 55,000
Requested Expenditures Above Target	55,000	-
Subtotal	$ 55,000	$ 55,000
FY 2008-09 REQUESTED BUDGET	**$ 1,155,000**	**$ 1,155,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 1,155,000**	**$ 1,155,000**
PERCENT CHANGE FROM TARGET AMOUNT	*5.0%*	*5.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 1,155,000**	**$ 1,155,000**

FY 2008-09 BUDGET RECONCILIATION
500 SHERIFF'S OFFICE
214 SHERIFF JAIL ENHANCEMENT FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 2,050,000**	**$ 2,050,000**
FY 2007-08 REVISED RESTATED BUDGET	**$ 2,050,000**	**$ 2,050,000**
FY 2008-09 BUDGET TARGET	**$ 2,050,000**	**$ 2,050,000**
REQUESTED ADJUSTMENTS:		
Requested Revenue Above Target	$ -	$ 155,000
Requested Expenditures Above Target	155,000	-
Subtotal	$ 155,000	$ 155,000
FY 2008-09 REQUESTED BUDGET	**$ 2,205,000**	**$ 2,205,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 2,205,000**	**$ 2,205,000**
PERCENT CHANGE FROM TARGET AMOUNT	*7.6%*	*7.6%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 2,205,000**	**$ 2,205,000**

FY 2008-09 BUDGET RECONCILIATION 500 SHERIFF'S OFFICE 251 SHERIFF GRANTS		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 5,084,102**	**$ 5,084,102**
MID-YEAR ADJUSTMENTS:			
Shoot house funding		377,990	377,990
Grant Reconciliation		1,816,790	1,816,790
	Subtotal	$ 2,194,780	$ 2,194,780
FY 2007-08 REVISED RESTATED BUDGET		**$ 7,278,882**	**$ 7,278,882**
FY 2008-09 BUDGET TARGET		**$ 7,278,882**	**$ 7,278,882**
REQUESTED ADJUSTMENTS:			
Requested Revenue Below Target		$ -	$ (520,015)
Requested Expenditures Above Target		269,293	-
	Subtotal	$ 269,293	$ (520,015)
FY 2008-09 REQUESTED BUDGET		**$ 7,548,175**	**$ 6,758,867**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 7,548,175**	**$ 6,758,867**
PERCENT CHANGE FROM TARGET AMOUNT		*3.7%*	*-7.1%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 7,548,175**	**$ 6,758,867**

Note: The Sheriff Grant Fund (251) expenditure appropriation will be reduced by $789,308 as a Tentative-to-Final budget adjustment in order to achieve structural balance in the fund.

FY 2008-09 BUDGET RECONCILIATION
500 SHERIFF'S OFFICE
254 INMATE HEALTH SERVICES FUND

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 149,715**	**$ 149,715**
FY 2007-08 REVISED RESTATED BUDGET	**$ 149,715**	**$ 149,715**
FY 2008-09 BUDGET TARGET	**$ 149,715**	**$ 149,715**
FY 2008-09 REQUESTED BUDGET	**$ 149,715**	**$ 149,715**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 149,715**	**$ 149,715**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
NON-OPERATING		
NON-OPERATING 0001		
One-time Correctional Health expenditures from fund balance (Outside lab costs, $50,000; Phasing of new pharmacy practices, $100,000)	$ 150,000	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 150,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 299,715**	**$ 149,715**

FY 2008-09 BUDGET RECONCILIATION
500 SHERIFF'S OFFICE
255 DETENTION FUND

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**196,533,189**	**$**	**26,595,247**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(204,291)	$	-
Employee Market Compensation Adjustments (Admin Phase II, $57,677; Program & Operations, $62,127; Nurses, $3,092; Social Worker, $203,886)		326,782		-
JMS mainframe		169,095		-
Radio Refresh Lease (Phase 3)		154,006		-
Subtotal	$	445,592	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**196,978,781**	**$**	**26,595,247**
TARGET ADJUSTMENTS:				
Annualization of Jan. 2008 Administrative Reductions	$	(204,291)	$	-
Annualization of Employee Market Compensation Adjustments (Program & Operations, $52,842; Nurses, $2,127; Social Worker, $172,519)		227,488		-
Reallocation of General/Detention Fund Splits		(4,765,348)		-
Annualization of Radio Refresh Lease (Phase 3)		107,826		-
FY 2008-09 Reduction in Risk Management Charges		(2,088,378)		
Subtotal	$	(6,722,703)	$	-
FY 2008-09 BUDGET TARGET	**$**	**190,256,078**	**$**	**26,595,247**
REQUESTED ADJUSTMENTS:				
Requested Revenue Above Target	$	-	$	644,753
Requested Expenditures Above Target		449,316		-
Subtotal	$	449,316	$	644,753
FY 2008-09 REQUESTED BUDGET	**$**	**190,705,394**	**$**	**27,240,000**
BUDGET BALANCING ADJUSTMENTS:				
Eliminate various vacant positions -- 15.0 FTE	$	(917,452)	$	-
Eliminate various vacant temporary positions		(44,435)		-
Reduce external contract services		(40,000)		-
Transfer Ward 41 costs to the Inmate Services Fund		(859,224)		-
Transfer portion of Inmate Classification to Inmate Services Fund		(2,190,155)		-
Transfer personnel supporting inmate programs to Inmate Services Fund		(384,000)		-
Reduce Worker's Compensation and Unemployment		(399,243)		-
Subtotal	$	(4,834,509)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**185,870,885**	**$**	**27,240,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-2.3%*		
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**185,870,885**	**$**	**27,240,000**

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the Sheriff's Office, which includes the recommended reductions as outlined above. If the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, revenue forecasts change, or technical adjustments are deemed necessary this agreement may need to be reassessed.

Concurrence:

Joseph Arpaio
Sheriff

Sandi Wilson
Deputy County Manager

Superintendent of Schools

FY 2008-09 BUDGET RECONCILIATION
370 SUPERINTENDENT OF SCHOOLS
100 GENERAL

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 2,461,627**	**$ 218,550**
MID-YEAR ADJUSTMENTS:			
Jan. 2008 Administrative Reductions		$ (11,899)	$ -
	Subtotal	$ (11,899)	$ -
FY 2007-08 REVISED RESTATED BUDGET		**$ 2,449,728**	**$ 218,550**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Changes (12 months)		$ -	$ -
Retirement Contributions		-	-
FY 2008-09 Pay for Performance		-	-
Elected Official Salary Increase		5,626	-
Annualization of Jan. 2008 Administrative Reductions		(11,898)	-
	Subtotal	$ (6,272)	$ -
FY 2008-09 BUDGET TARGET		**$ 2,443,456**	**$ 218,550**
REQUESTED ADJUSTMENTS:			
Revenue		$ -	$ 116,162
Expenditure Reduction		(467)	-
	Subtotal	$ (467)	$ 116,162
FY 2008-09 REQUESTED BUDGET		**$ 2,442,989**	**$ 334,712**
BASE ADJUSTMENTS:			
Revenue		$ -	$ (116,162)
Indirect Cost Recovery Revenue		-	682,882
Indirect Cost Recovery Revenue Reduction		-	(73,391)
	Subtotal	$ -	$ 493,329
BUDGET BALANCING ADJUSTMENTS:			
Eliminate Two (2) Administrative Positions		$ (60,580)	$ -
Eliminate Communication Officer/Lobbyist Position		(61,570)	-
	Subtotal	$ (122,150)	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 2,320,839**	**$ 828,041**
PERCENT CHANGE FROM TARGET AMOUNT		*-5.0%*	*278.9%*

FY 2008-09 BUDGET RECONCILIATION
370 SUPERINTENDENT OF SCHOOLS
669 SMALL SCHOOLS

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ -**	**$**	**-**
FY 2007-08 REVISED RESTATED BUDGET		**$ -**	**$**	**-**
FY 2008-09 BUDGET TARGET		**$ -**	**$**	**-**
REQUESTED ADJUSTMENTS:				
Small Schools Revenue		$ -	$	110,000
	Subtotal	$ -	$	110,000
FY 2008-09 REQUESTED BUDGET		**$ -**	**$**	**110,000**
BASE ADJUSTMENTS:				
Allocation to Grant Fund		$ 110,000	$	-
	Subtotal	$ 110,000	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 110,000**	**$**	**110,000**
FY 2008-09 ADOPTED BUDGET		**$ 110,000**	**$**	**110,000**
PERCENT CHANGE FROM TARGET AMOUNT				
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 110,000**	**$**	**110,000**

FY 2008-09 BUDGET RECONCILIATION
370 SUPERINTENDENT OF SCHOOLS
715 GRANT FUND

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**2,559,504**	**$**	**3,058,354**
MID-YEAR ADJUSTMENTS:				
Grants - Middle School Science Professional Ed Gran/Arizona Dept of Educ	$	8,170	$	8,170
Grants - IDEA Basic Entitlement Grant 2008		15,580		15,580
Grants - Gifted Education Grant/Arizona Dept of Education		640		640
Grants - Gifted Education Grant Increase/Arizona Dept of Education		5,153		5,153
Subtotal	$	29,543	$	29,543
FY 2007-08 REVISED RESTATED BUDGET	**$**	**2,589,047**	**$**	**3,087,897**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Grants - Middle School Science Professional Ed Gran/Arizona Dept of Educ		(8,170)		(8,170)
Grants - IDEA Basic Entitlement Grant 2008		(15,580)		(15,580)
Grants - Gifted Education Grant/Arizona Dept of Education		(640)		(640)
Grants - Gifted Education Grant Increase/Arizona Dept of Education		(5,153)		(5,153)
Structural Balance		-		(498,850)
Subtotal	$	(29,543)	$	(528,393)
FY 2008-09 BUDGET TARGET	**$**	**2,559,504**	**$**	**2,559,504**
REQUESTED ADJUSTMENTS:				
Grant Reductions	$	(1,532,485)	$	(1,530,049)
Subtotal	$	(1,532,485)	$	(1,530,049)
FY 2008-09 REQUESTED BUDGET	**$**	**1,027,019**	**$**	**1,029,455**
BASE ADJUSTMENTS:				
Correctly State Small Schools Revenue to Fund 669	$	-	$	(110,000)
Structural Balance		-		(2,436)
Transfer Small Schools Revenue to Fund 715		-		110,000
Subtotal	$	-	$	(2,436)
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**1,027,019**	**$**	**1,027,019**
PERCENT CHANGE FROM TARGET AMOUNT		*-59.9%*		*-59.9%*
NON-OPERATING				
NON-OPERATING 0001				
Fund Balance Transfer	$	750,000	$	-
Projected Equipment Replacement (Laptops/Projectors)		35,000		-
Subtotal	$	785,000	$	-
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$**	**785,000**	**$**	**-**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**1,812,019**	**$**	**1,027,019**

FY 2008-09 BUDGET RECONCILIATION 370 SUPERINTENDENT OF SCHOOLS 780 SCHOOL TRANSPORTATION FUND				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	$	792,887	$	792,887
FY 2007-08 REVISED RESTATED BUDGET	$	792,887	$	792,887
FY 2008-09 BUDGET TARGET	$	792,887	$	792,887
FY 2008-09 REQUESTED BUDGET	$	792,887	$	792,887
FY 2008-09 RECOMMENDED OPERATING BUDGET	$	792,887	$	792,887
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**792,887**	**$**	**792,887**

FY 2008-09 BUDGET RECONCILIATION 370 SUPERINTENDENT OF SCHOOLS 782 SCHOOL COMMUNICATION FUND				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	$	82,680	$	82,680
FY 2007-08 REVISED RESTATED BUDGET	$	82,680	$	82,680
FY 2008-09 BUDGET TARGET	$	82,680	$	82,680
FY 2008-09 REQUESTED BUDGET	$	82,680	$	82,680
FY 2008-09 RECOMMENDED OPERATING BUDGET	$	82,680	$	82,680
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**82,680**	**$**	**82,680**

FY 2008-09 BUDGET RECONCILIATION
370 SUPERINTENDENT OF SCHOOLS
795 INDIRECT COST RECOVERY FUND

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ -**	**$ 609,491**
FY 2007-08 REVISED RESTATED BUDGET		**$ -**	**$ 609,491**
FY 2008-09 BUDGET TARGET		**$ -**	**$ 609,491**
REQUESTED ADJUSTMENTS:			
Indirect Cost Recovery Revenue		$ -	$ 73,391
	Subtotal	$ -	$ 73,391
FY 2008-09 REQUESTED BUDGET		**$ -**	**$ 682,882**
BASE ADJUSTMENTS:			
Indirect Cost Recovery Revenue		$ -	$ (682,882)
	Subtotal	$ -	$ (682,882)
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ -**	**$ -**
FY 2008-09 ADOPTED BUDGET		**$ -**	**$ -**
PERCENT CHANGE FROM TARGET AMOUNT			
NON-OPERATING			
NON-OPERATING 0001			
Fund Balance Transfer		$ 1,881,148	$ -
	Subtotal	$ 1,881,148	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 1,881,148**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 1,881,148**	**$ -**

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the Superintendent of Schools Office, which includes the recommended budget balancing and other adjustments as outlined above. The Office of Management and Budget is requesting a clarification from the Auditor General's Office as to the ability of Maricopa County to transfer the Indirect Cost Recovery Fund (795) fund balance to the General Fund (100) and the ability to deposit continuing Indirect Cost Recovery revenue directly into the General Fund (100). The outcome of this determination may necessitate a change to this budget agreement. In addition, if the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, revenue forecasts change, or technical adjustments are deemed necessary this agreement may need to be reassessed.

Concurrence:

Dr. Sandra Dowling — Date
Superintendent of Schools

Sandi Wilson — 4-4-08 — Date
Deputy County Manager

Treasurer

FY 2008-09 BUDGET RECONCILIATION 430 TREASURER 100 GENERAL		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**5,111,957**	**$**	**4,000**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(25,995)	$	-
Employee Market Compensation Adjustments (Admin Phase II Market Study)		37,024		-
FY 2007-08 Initiatives (Investment Operations Staff)		49,212		-
Other Reallocations (IT Program)		(1,545,685)		-
Subtotal	$	(1,485,444)	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**3,626,513**	**$**	**4,000**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Elected Official Salary Increase		5,626		-
Annualization of FY 2007-08 Initiatives (Investment Operations Staff)		70,829		-
Annualization of Jan. 2008 Administrative Reductions		(25,995)		-
Subtotal	$	50,460	$	-
FY 2008-09 BUDGET TARGET	**$**	**3,676,973**	**$**	**4,000**
FY 2008-09 REQUESTED BUDGET	**$**	**3,676,973**	**$**	**4,000**
BUDGET BALANCING ADJUSTMENTS:				
Elimination of Tax Information Statements	$	(280,000)	$	-
Subtotal	$	(280,000)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**3,396,973**	**$**	**4,000**
PERCENT CHANGE FROM TARGET AMOUNT		*-7.6%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**3,396,973**	**$**	**4,000**

FY 2008-09 BUDGET RECONCILIATION 430 TREASURER 741 TAXPAYER INFORMATION				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	$	800,000	$	800,000
FY 2007-08 REVISED RESTATED BUDGET	$	800,000	$	800,000
FY 2008-09 BUDGET TARGET	$	800,000	$	800,000
FY 2008-09 REQUESTED BUDGET	$	800,000	$	800,000
FY 2008-09 RECOMMENDED OPERATING BUDGET	$	800,000	$	800,000
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**800,000**	**$**	**800,000**

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the Treasurer, which includes the recommended budget balancing adjustment as outlined above. If the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, revenue forecasts change, or technical adjustments are deemed necessary this agreement may need to be reassessed.

Concurrence:

Charles Hoskins
Treasurer
Date

Sandi Wilson
Deputy County Manager
4-2-08
Date

Trial Courts

FY 2008-09 BUDGET RECONCILIATION 800 TRIAL COURTS 204 JUSTICE COURT JUDICIAL ENHANCEMENT			
		EXPENDITURES	**REVENUE**
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ -**	**$ -**
FY 2007-08 REVISED BUDGET		**$ -**	**$ -**
RESTATEMENTS:			
FY 2008-09 Restoration of Justice Court Department		$ 657,732	$ 657,982
	Subtotal	$ 657,732	$ 657,982
FY 2007-08 REVISED RESTATED BUDGET		**$ 657,732**	**$ 657,982**
TARGET ADJUSTMENTS:			
Employee Health/Dental Plan Changes (12 months)		$ -	$ -
Retirement Contributions		-	-
Annualization of Jan. 2008 Administrative Reductions		(250)	-
	Subtotal	$ (250)	$ -
FY 2008-09 BUDGET TARGET		**$ 657,482**	**$ 657,982**
FY 2008-09 REQUESTED BUDGET		**$ 657,482**	**$ 657,982**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 657,482**	**$ 657,982**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 657,482**	**$ 657,982**

FY 2008-09 BUDGET RECONCILIATION
800 TRIAL COURTS
208 JUDICIAL ENHANCEMENT

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 433,277**	**$ 433,277**
MID-YEAR ADJUSTMENTS:		
One-time expenditures for interpreter conference travel, pro tem judges and consulting services	$ 207,000	$ -
Subtotal	$ 207,000	$ -
FY 2007-08 REVISED BUDGET	**$ 640,277**	**$ 433,277**
TARGET ADJUSTMENTS:		
One-time expenditures for interpreter conference travel, pro tem judges and consulting services	$ (207,000)	$ -
Subtotal	$ (207,000)	$ -
FY 2008-09 BUDGET TARGET	**$ 433,277**	**$ 433,277**
FY 2008-09 REQUESTED BUDGET	**$ 433,277**	**$ 433,277**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 433,277**	**$ 433,277**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 433,277**	**$ 433,277**

FY 2008-09 BUDGET RECONCILIATION
800 TRIAL COURTS
238 TRIAL COURT GRANTS

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 2,013,717**	**$ 2,013,717**
FY 2007-08 REVISED BUDGET	**$ 2,013,717**	**$ 2,013,717**
FY 2008-09 BUDGET TARGET	**$ 2,013,717**	**$ 2,013,717**
FY 2008-09 REQUESTED BUDGET	**$ 2,013,717**	**$ 2,013,717**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 2,013,717**	**$ 2,013,717**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 2,013,717**	**$ 2,013,717**

FY 2008-09 BUDGET RECONCILIATION
800 TRIAL COURTS
245 JUSTICE COURT SPECIAL REVENUE

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ -**	**$ -**
FY 2007-08 REVISED BUDGET	**$ -**	**$ -**
RESTATEMENTS:		
FY 2008-09 Restoration of Justice Court Department	$ 3,094,077	$ 3,094,077
Subtotal	$ 3,094,077	$ 3,094,077
FY 2007-08 REVISED RESTATED BUDGET	**$ 3,094,077**	**$ 3,094,077**
FY 2008-09 BUDGET TARGET	**$ 3,094,077**	**$ 3,094,077**
FY 2008-09 REQUESTED BUDGET	**$ 3,094,077**	**$ 3,094,077**
BUDGET BALANCING ADJUSTMENTS:		
Transfer lease expenditures from General Fund	$ 682,436	$ -
Subtotal	$ 682,436	$ -
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 3,776,513**	**$ 3,094,077**
PERCENT CHANGE FROM TARGET AMOUNT	*22.1%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 3,776,513**	**$ 3,094,077**

FY 2008-09 BUDGET RECONCILIATION
800 TRIAL COURTS
256 PROBATE FEES

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 389,531**	**$ 389,531**
FY 2007-08 REVISED BUDGET	**$ 389,531**	**$ 389,531**
FY 2008-09 BUDGET TARGET	**$ 389,531**	**$ 389,531**
FY 2008-09 REQUESTED BUDGET	**$ 389,531**	**$ 389,531**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 389,531**	**$ 389,531**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 389,531**	**$ 389,531**

FY 2008-09 BUDGET RECONCILIATION
800 TRIAL COURTS
257 CONCILIATION COURT FEES

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 1,695,930**	**$ 1,695,930**
FY 2007-08 REVISED BUDGET	**$ 1,695,930**	**$ 1,695,930**
FY 2008-09 BUDGET TARGET	**$ 1,695,930**	**$ 1,695,930**
FY 2008-09 REQUESTED BUDGET	**$ 1,695,930**	**$ 1,695,930**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 1,695,930**	**$ 1,695,930**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 1,695,930**	**$ 1,695,930**

FY 2008-09 BUDGET RECONCILIATION
800 TRIAL COURTS
259 TRIAL COURT SPECIAL REVENUE

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 5,680,313**	**$ 5,680,313**
MID-YEAR ADJUSTMENTS:		
One-time fund balance expenditure to consultants on iCIS support and development	$ 175,000	$ -
Subtotal	$ 175,000	$ -
FY 2007-08 REVISED BUDGET	**$ 5,855,313**	**$ 5,680,313**
TARGET ADJUSTMENTS:		
One-time fund balance expenditure to consultants on iCIS support and development	$ (175,000)	$ -
Subtotal	$ (175,000)	$ -
FY 2008-09 BUDGET TARGET	**$ 5,680,313**	**$ 5,680,313**
FY 2008-09 REQUESTED BUDGET	**$ 5,680,313**	**$ 5,680,313**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 5,680,313**	**$ 5,680,313**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 5,680,313**	**$ 5,680,313**

FY 2008-09 BUDGET RECONCILIATION
800 TRIAL COURTS
261 LAW LIBRARY FEES

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 885,000**	**$ 885,000**
FY 2007-08 REVISED BUDGET	**$ 885,000**	**$ 885,000**
FY 2008-09 BUDGET TARGET	**$ 885,000**	**$ 885,000**
REQUESTED ADJUSTMENTS:		
Increase Library Fees	$ -	$ 55,000
Structural Balance	55,000	-
Subtotal	$ 55,000	$ 55,000
FY 2008-09 REQUESTED BUDGET	**$ 940,000**	**$ 940,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 940,000**	**$ 940,000**
PERCENT CHANGE FROM TARGET AMOUNT	*6.2%*	*6.2%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 940,000**	**$ 940,000**

FY 2008-09 BUDGET RECONCILIATION
800 TRIAL COURTS
264 SUPERIOR COURT FILLTHE GAP

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 2,010,456**	**$ 2,010,456**
FY 2007-08 REVISED BUDGET	**$ 2,010,456**	**$ 2,010,456**
FY 2008-09 BUDGET TARGET	**$ 2,010,456**	**$ 2,010,456**
FY 2008-09 REQUESTED BUDGET	**$ 2,010,456**	**$ 2,010,456**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 2,010,456**	**$ 2,010,456**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 2,010,456**	**$ 2,010,456**

FY 2008-09 BUDGET RECONCILIATION
800 TRIAL COURTS
271 EXPEDITED CHILD SUPPORT

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	$ 445,580	$ 445,580
FY 2007-08 REVISED BUDGET	$ 445,580	$ 445,580
FY 2008-09 BUDGET TARGET	$ 445,580	$ 445,580
FY 2008-09 REQUESTED BUDGET	$ 445,580	$ 445,580
FY 2008-09 RECOMMENDED OPERATING BUDGET	$ 445,580	$ 445,580
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 445,580**	**$ 445,580**

FY 2008-09 BUDGET RECONCILIATION
800 TRIAL COURTS
276 SPOUSAL MAINTENANCE ENFORCEMENT ENHANCEMENTS

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	$ 115,921	$ 115,921
FY 2007-08 REVISED BUDGET	$ 115,921	$ 115,921
FY 2008-09 BUDGET TARGET	$ 115,921	$ 115,921
FY 2008-09 REQUESTED BUDGET	$ 115,921	$ 115,921
FY 2008-09 RECOMMENDED OPERATING BUDGET	$ 115,921	$ 115,921
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 115,921**	**$ 115,921**

FY 2008-09 BUDGET RECONCILIATION 800 TRIAL COURTS 281 CHILDREN ISSUES EDUCATION				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	$	115,007	$	115,007
FY 2007-08 REVISED BUDGET	$	115,007	$	115,007
FY 2008-09 BUDGET TARGET	$	115,007	$	115,007
FY 2008-09 REQUESTED BUDGET	$	115,007	$	115,007
FY 2008-09 RECOMMENDED OPERATING BUDGET	$	115,007	$	115,007
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	$	115,007	$	115,007

FY 2008-09 BUDGET RECONCILIATION 800 TRIAL COURTS 282 DOMESTIC RELATIONS MEDIATION EDUCATION				
		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**190,682**	**$**	**190,682**
FY 2007-08 REVISED BUDGET	**$**	**190,682**	**$**	**190,682**
FY 2008-09 BUDGET TARGET	**$**	**190,682**	**$**	**190,682**
FY 2008-09 REQUESTED BUDGET	**$**	**190,682**	**$**	**190,682**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**190,682**	**$**	**190,682**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**190,682**	**$**	**190,682**

As a result of ongoing negotiations between the Superior Court, Justice Courts, and Administrative Office of the Courts, the Trial Courts Department will be split into two distinct budgets (Superior Court and Justice Courts) in FY 2008-09. This change will be implemented between tentative and final adoption of the budget.

This document acknowledges the agreed upon Fiscal Year 2008-09 budget for the Superior Court, which includes the recommended reductions as outlined above. If the Arizona State Legislature requires Maricopa County to contribute funding to balance the State Budget, revenue forecasts change, or technical adjustments are deemed necessary this agreement may need to be reassessed.

Concurrence:

4/7/08 — Hon. Barbara Mundell, Presiding Judge — Date

4-4-08 — Sandi Wilson, Deputy County Manager — Date

Workforce Management & Development

FY 2008-09 BUDGET RECONCILIATION
310 Workforce Management & Development
100 GENERAL

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**1,228,147**	**$**	**7,100**
MID-YEAR ADJUSTMENTS:				
Jan. 2008 Administrative Reductions	$	(32,000)	$	-
Employee Market compensation Adjustments (Admin Phase II Market Study)		51,847		-
Subtotal	$	19,847	$	-
FY 2007-08 REVISED RESTATED BUDGET	**$**	**1,247,994**	**$**	**7,100**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Restatements from General Government (450)		4,986,464		38,100
Employment Services - $1,075,140				
Employee Records and Payroll - $946,012				
ADP Administration - $2,965,312				
Restate Commute Options to Communications Department (710)		(72,994)		(500)
Reallocations from General Government (450)		583,004		-
Consultants - $536,904				
Claims Unit - $46,100				
IT Position reallocated to Office of Enterprise Technology (410)		(65,019)		-
Base Adjustment for Compliance Officer		79,900		-
Annualization of Jan. 2008 Administrative Reductions		(32,000)		-
Subtotal	$	5,479,355	$	37,600
FY 2008-09 BUDGET TARGET	**$**	**6,727,349**	**$**	**44,700**
FY 2008-09 REQUESTED BUDGET	**$**	**6,727,349**	**$**	**44,700**
BUDGET BALANCING ADJUSTMENTS:				
Reduction to Employment Services Division	$	(199,493)	$	-
Reduction to Payroll/Records Division		(65,230)		-
Reduction to Staff Development Division		(176,857)		-
Reduce Supplies and Services		(26,909)		-
Subtotal	$	(468,489)	$	-
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**6,258,860**	**$**	**44,700**
FY 2008-09 ADOPTED BUDGET	**$**	**6,258,860**	**$**	**44,700**
PERCENT CHANGE FROM TARGET AMOUNT		*-7.0%*		*0.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**6,258,860**	**$**	**44,700**

Debt Service

Debt Management Plan

Introduction to Debt

A comprehensive debt plan should be developed by all jurisdictions intending to issue debt. The purpose of Maricopa County's Debt Management Plan is to set forth the parameters for issuing debt, to manage the debt portfolio and provide guidance to decision makers regarding the timing and purposes for which debt may be issued.

Provisions of the debt plan must be compatible with the County's goals pertaining to the capital program and budget, the financial plan, and the operating budget. A debt plan should strike an appropriate balance between establishing limits on the debt program and providing sufficient flexibility to enable the County to respond to unforeseen circumstances and new opportunities that may benefit the County. This document is not intended to review the County's total financial position. It is a study of the County's current debt position, as growth in the County could result in an increased need for capital financing. Revenues, as well as needs, should drive the County's debt issuance program.

Decisions regarding the use of debt will be based in part on the long-term needs of the County and the amount of equity (cash) dedicated in a given fiscal year to capital outlay. A disciplined, systematic approach to debt management should allow the County to enhance its credit ratings, while at the same time meeting the growing demands of the County's capital projects.

The information contained herein reflects the current debt status of Maricopa County for the fiscal year ended June 30, 2007. The tables have been compiled by the Department of Finance. Portions of this Debt Management Plan are contained in the Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2007. A copy of the CAFR can be obtained at: http://www.maricopa.gov/Finance/Annual.aspx.

Current Debt Situation

It is recognized that all debt, regardless of the source of revenue pledged for repayment, represents some sort of cost to taxpayers or ratepayers. Therefore, all types of County debt/obligations are considered herein. While lease-secured and certificates of participation obligations may not be debt under strict legal definitions, they still require future appropriations and are a fixed charge. These lease payments and other non-bonded obligations are added to debt by most security analysts when calculating an issuer's debt ratios.

Debt Issuance History

The County has used debt financing for many years to finance capital projects. The following chart illustrates the amount of debt, as well as categories of outstanding debt, for the fiscal year ended June 30, 2007.

LONG-TERM LIABILITIES
All Categories of Debt (2)
Maricopa County, Arizona
As of June 30, 2007

	Year Ending June 30				
	2003	2004	2005	2006	2007
GOVERNMENTAL ACTIVITES:					
Bonds, loans, and other payables:					
General obligation bonds	$ 39,515,000	$ 20,165,000	$ -	$ -	$ -
Lease revenue bonds (4)	91,558,756	93,569,382	101,101,501	81,188,067	181,245,043
Lease trust certificates	-	-	10,812,000	9,212,000	6,812,000
Special assessment debt with governmental commitment (1)	368,573	343,102	235,458	154,269	103,077
Housing Department bonds (3)	50,811	-	-	-	-
Housing Department loans (3)	1,641,310	-	-	-	-
Certificates of participation (4)	5,808,084	-	5,500,000	5,115,000	4,715,000
Installment purchase agreements (4)	-	-	892,254	546,202	205,765
Capital leases	19,414,904	10,820,105	13,507,633	16,320,381	33,039,132
Total Governmental activities	$ 223,471,326	$ 186,551,477	$ 189,212,734	$ 165,014,807	$ 274,328,411
BUSINESS-TYPE ACTIVITES:					
Bonds and other payables:					
Lease revenue bonds (4)	$ 17,986,244	$ 16,670,618	$ 43,499	$ 36,933	$ 29,957
Certificates of participation (4)	10,940,368	5,865,000	-	-	-
Installment purchase agreements (4)	2,350,524	1,252,049	-	-	-
Total Business-type activities	$ 31,277,136	$ 23,787,667	$ 43,499	$ 36,933	$ 29,957

*Modified to exclude Stadium District bonds and obligations

Notes:
(1) Does not represent an obligation of the County.
(2) Long-term liabilities exclude claims and judgments payable, reported and incurred but not reported claims, and liabilities for closure and postclosure costs.
(3) On July 1, 2003, the Housing Authority of Maricopa County became a legally separate entity and will be reported as a discretely presented component unit. During fiscal year 2004, the Authority implemented HUD Flyer No. 4. As a result, long-term debt (bonds and loans) were written off as the debt is ultimately secured by HUD.
(4) On January 1, 2005, the Medical Center was transitioned to the Maricopa County Special Health Care District, a separate legal entity that is not part of the County's reporting entity. The long-term debt obligations, as previously reported in the Medical Center Fund, a major enterprise fund, which include lease revenue bonds of $15,207,425, certificates of participation of $5,500,000, and installment purchase agreements of $1,090,234, were transferred to governmental activities as they are the responsibility of the County. The County will continue to pay the debt service including principal and interest when due and will be reimbursed by the Maricopa County Special Health Care District pursuant to the District's intergovernmental agreement with the County.

Financing Alternatives

The County should evaluate all potential funding sources before considering which method of financing may be the most appropriate. Sources of funding may include: current revenues and fund balances; intergovernmental grants from federal, state or other sources; state revolving funds or loan pools; private-sector contributions through impact fees or public/private partnerships; and leasing.

There are many sources of funding, depending on the type of debt to be incurred and the length of time for repayment. Short-term financing is defined as debt maturing not later than one year after the date of its issuance. There are basically three reasons for using short-term debt:

- It is a vehicle to deal with temporary cash flow difficulties. This situation arises when cash receipts do not follow the same pattern as cash outlays.
- It can handle unexpected costs resulting from natural emergencies or other significant unexpected events.
- It can be used in anticipation of issuing a long-term bond for capital financing. This form of financing offers an opportunity to borrow for short periods until the actual, final costs of a project are known.

Pay-As-You-Go Financing

This method means that capital projects are paid for from the government's current revenue base. If the County does not issue bonds, it does not have to repay the borrowings over time.

There are several advantages to this method. For example, pay-as-you-go financing will save the amount of interest which otherwise would be paid on bonds issued to finance the program. The government is not encumbered by as much debt service when economic conditions deteriorate due to normal business cycles. Since the use of current revenues can be adjusted in a given budget year, pay-as-you-go financing can provide greater budgetary flexibility than does a debt issue. The jurisdiction's long-term debt capacity is preserved for the future. Finally, lower debt ratios may have a positive effect upon the jurisdiction's credit rating.

Relying on current revenues to finance capital improvements also presents several disadvantages. Exclusive reliance upon pay-as-you-go funds for capital improvements means that existing residents are obliged to pay for improvements that will benefit new residents who relocate to the area as well as future generations. If the jurisdiction is forced to finance the improvements within a single budget, the large capital outlay required for some projects may result in an onerous tax burden on current taxpayers. The County must be careful to ensure that the use of current revenues for capital projects does not diminish its availability to respond to emergencies and ongoing mandated services.

Grants

Government grants come from a variety of sources, but the majority of grant revenues for capital projects come from federal and state governments. Grants often require a County matching contribution. Most grants require an application from the County, identifying specific improvements or equipment that will be purchased with the grant money.

Short-Term Borrowing (Notes)

Tax Anticipation Notes (TANs) are notes issued in anticipation of the collection of taxes, as referenced in the Arizona Revised Statutes (A.R.S.), Title 35, Chapter 3, Article 3.1. They provide operating funds to meet regular payroll and other operating expenses. During the fiscal year when tax payments are received, sufficient sums are used to retire the note. The timing of the note sale, the note's due date, and repayment of funds are all components of cash flow and cash management analysis.

The County last issued a TAN in August 1995 for $40 million, which matured on July 31, 1996. The TAN was retired, and the County has not needed to issue additional TANs.

Lines and Letters of Credit – Where their use is judged to be prudent and advantageous to the County by the Chief Financial Officer, the County has the power to enter into agreements with commercial banks or

other financial entities for purposes of acquiring lines or letters of credit. The Board of Supervisors must approve any agreement with financial institutions for the acquisition of lines or letters of credit.

On July 1, 2006, the County entered into a $35,000,000 municipal revolving line of credit with an interest rate 0.065 times the bank's prime rate, which has a maturity date of June 30, 2009. Outstanding principal and interest is due on June 30 of each year. During fiscal year 2007, the County had not borrowed against the line of credit.

On July 1, 2006, the County entered into a $9,797,315 irrevocable standby letter of credit issued to the Industrial Commission of Arizona for unfunded workers' compensation claims. The irrevocable standby letter of credit matured on July 1, 2007. The letter of credit was reserved against the municipal revolving line of credit. During fiscal year 2007, the letter of credit had not been drawn upon. The irrevocable standby letter of credit was renewed to July 1, 2008, for $5,870,994.

General Obligation Bonds

Bond security is the taxing power of the state or local government, as referenced in the A.R.S., Title 35, Chapter 3, Article 3, for new general obligation bonds and Title 35, Chapter 3, Article 4 for refunding bonds. An issuer selling a general obligation bond secured by its full faith and credit attaches to that issue its broadest pledge. This makes the security of these bonds very high. The full-faith-and-credit backing of a general obligation bond includes the pledge of all general revenues, unless specifically limited, as well as the legal means to raise tax rates to cover debt service. The public entity is authorized to levy property taxes or to draw from other unrestricted revenue streams, such as sales or income taxes, to pay the bond's principal and interest. Interest rates on these bonds are generally the lowest of any public securities due to this superior security. Prior to issuance, Arizona general obligation bonds must have a majority vote approval from the residents of the County. Maricopa County currently has no outstanding general obligation debt.

Revenue Bonds

Revenue bonds are long-term debt instruments retired by specific dedicated revenues. Often these revenues are generated by the project funded from debt proceeds. Revenue bonds are designed to be self-supporting through user fees or other special revenues (i.e., excise taxes, rents or fees). The general taxing powers of the jurisdiction are not pledged. The debt created through the issuance of revenue bonds is to be repaid from the earnings from the operations of a revenue-producing enterprise, from special taxes, or from contract leases or rental agreements. County revenue bonds do not burden the constitutional or statutory debt limitation placed on the County because they are not backed by the full faith and credit of the issuer. The underlying security is the only revenue stream pledged to pay the bond principal and interest.

Special Assessment Bonds

Special Assessment Bonds are issued to districts that are within a legally designated geographic area located within the County, which through the consent of the affected property owners, pay for basic infrastructure and public improvements to the area through a supplemental assessment. This financing approach achieves the objective of tying the repayment of debt to those property owners who most directly benefit from the improvements financed.

Certificates of Participation

Certificates of Participation represent proportionate interests in semiannual lease payments. Participation in the lease is sold in the capital markets. The County's obligation to make lease payments is subject to annual appropriations made by the County for that purpose. Rating agencies typically give Certificate of

Participation issues a grade below that of general obligation bonds. A.R.S., Title 11, Chapter 2, Article 4, §11-251, Paragraph 46, provides for a maximum repayment term of 25 years for the purchase or improvement of real property.

Lease Trust Certificates

Lease Trust Certificates financing provides long-term financing through a lease (with a mandatory purchase provision). This method does not constitute indebtedness under a state or local government's constitutional debt limit and does not require voter approval. In a lease-purchase transaction, the asset being financed can include new capital asset needs or assets under existing lease agreements.

Installment Purchase Agreements

These are the same as a lease purchase agreement with the exception that the County takes title to the property up front.

Debt Limit

The Arizona Constitution, Article 9, Section 8, states that a County indebtedness pertaining to general obligation bonds may not exceed six percent of the value of the County's taxable property ascertained by the last assessment. All general obligation bonds must be approved by voters, regardless of amount issued up to the six percent limit. The County may issue non-general obligation bonds without voter approval up to six percent of the taxable property. However, with voter approval, the County may become indebted for an amount not to exceed 15 percent of such taxable property.

The following table represents the County's outstanding general obligation indebtedness with respect to its constitutional general obligation debt limitation. Currently, Maricopa County has no general obligation indebtedness, so this borrowing capacity is at its maximum.

2006-07 Constitutional General Obligation Bonding Capacity Maricopa County, Arizona		
2005-06 Secondary Assessed Valuation	$	36,294,693,601
15% of Secondary Assessed Valuation		5,444,204,040
Less: GO Bonded Debt Outstanding		-
Plus: GO Debt Service Fund Balance		-
Unused Fifteen Percent Borrowing Capacity	$	5,444,204,040

Rating Agency Analysis

Independent assessments of the relative credit worthiness of municipal securities are provided by rating agencies. They furnish letter grades that convey their assessment of the ability and willingness of a borrower to repay its debt in full and on time. Credit ratings issued by these agencies are a major function in determining the cost of borrowed funds in the municipal bond market.

Moody's Investors Service, Standard and Poor's Corporation, and Fitch Ratings are the three major rating agencies that rate municipal debt. These rating agencies have provided a rating assessment of credit worthiness for Maricopa County. Their ratings are based on five primary factors:

- Economic conditions – stability of trends,
- Debt-history of County – debt and debt position,
- Governmental/administration – leadership and organizational structure of the County,
- Financial performance – current financial status and the history of financial reports,
- Debt management – debt policies, including long-term planning.

Each of the rating agencies has their own method of assigning a rating on the ability and willingness of a borrower to repay in full and on time. Issuers must pay a fee for the opportunity to have one or more rating agencies rate existing and proposed debt issuance. The following chart outlines how the ratings reflect creditworthiness, ranging from very strong securities to speculative and default situations.

Examples of the rating systems are:

BOND RATINGS **Explanation of corporate/municipal bond ratings**	**RATING AGENCIES**		
	Fitch	Moody's	Standard & Poor's
Premium quality High quality Medium quality	AAA AA A	Aaa Aa A	AAA AA A
Medium grade, lower quality Predominantly speculative Speculative, low grade	BBB BB B	Baa Ba B	BBB BB B
Poor to default Highest speculation Lowest quality, no interest	CCC CC C	Caa Ca C	CCC CC C
In default, in arrears Questionable value	DDD DD D		DDD DD D

Fitch and Standard & Poor's may use "+" or "-" to modify ratings while Moody's may use numerical modifiers such as 1 (highest), 2, or 3.

History of Maricopa County's Debt Rating

The County's most recent bond rating was on August 21, 2007, when Maricopa County received an issuer credit rating on its General Obligation bonds of AAA as well as a bond rating of AA+ on its Lease Revenue and Refunding Bonds, Series 2007A and B from Standard & Poor's Rating Service. **Standard & Poor's Rating Service Press Release dated August 21, 2007,** states that the bond rating reflects Maricopa County's "increasingly strong financial patterns; conservative financial planning; strong revenue growth and conservative spending patterns; very low debt ratios and manageable capital needs; and complete insulation from the County's health care system."

On April 26, 2007, Maricopa County received an implied unlimited tax bond rating on its General Obligation bonds of Aa1 as well as a bond rating upgrade A1 to Aa2 on its Lease Revenue bonds along with a bond rating upgrade from A2 to Aa3 on its Certificates of Participation from Moody's Investors Service.

Moody's Investor Service Press Release dated April 26, 2007, states that the bond rating "upgrades reflect the significant expansion in the County's regional economy and tax base, very low debt burdens" as well as the "voter approval to create an independent hospital district with its own taxing authority…and significantly improved financial policies and practices at the County."

On April 25, 2007, Maricopa County received an implied bond rating on its General Obligation bonds of AAA as well as a increase bond rating upgrade from AA to AA+ on its Lease Revenue bonds and Certificates of Participation from Fitch Ratings. **Fitch Ratings Press Release dated April 25, 2007,** states that the bond rating "reflects Maricopa County's expansion of large financial reserves, a record of continued economic growth and diversification, successful fiscal reforms, and the county's modest debt profile…The successful transfer of the medical center to a separate special health district provides further credit comfort."

The following illustrates a history of the County's various debt ratings.

Type of Debt	Fitch	Date Rating Assigned	Moody's	Date Rating Assigned	Standard & Poor's	Date Rating Assigned
General Obligation	AAA(1)	4/25/07	Aa1(1)	4/26/07	AAA(1)	8/21/07
	AA+	11/11/03	Aa3	12/6/01	A+	4/11/97
	AA	12/4/01	Aa3	5/26/00	A	5/27/94
	AA	4/5/00	A-1	11/6/98	AA	6/2/76
			A-2	3/17/97		
			A	6/13/94		
			Aa	7/26/93		
			Aa-1	8/21/81		

Ratio Analysis

Rating analysts compare direct net debt to the population in order to measure the size or magnitude of the County's debt. This ratio is referred to as the Direct Net Debt Per Capita Ratio. The same ratio is applied to all debt within the County which includes School Districts, Cities and Towns, and Special Districts. This ratio is referred to as the Overall Net Debt Per Capita Ratio. The taxable value of the County is a measure of the County's wealth. It also reflects the capacity of the County's ability to service current and future debt. The ratio of Direct Net Debt as a percentage of Full Value (FV) Property is the comparison of direct net debt to the County's taxable value. The same ratio is applied to all debt within the County and is referred to as the Overall Net Debt as a percentage of Full Value Property. The Full Value Property Per Capita ratio represents the per capita value of taxable property in the County. An explanation of how each ratio is calculated is included in the notes adjacent to the following tables.

There are an infinite number of ratios, which could be calculated to measure the County's debt burden. The following analysis focuses on commonly used ratios instead of creating customized ones. The ratios calculated are for governmental activities and do not include business-type activities. The source of repayment is from either the secondary tax levy or by appropriation from the general fund for debt service payments. Debt for which there is a source of repayment; i.e. pledged revenues for car rental service charge, debt service has been excluded.

DIRECT AND OVERALL NET DEBT
MARICOPA COUNTY, ARIZONA

GOVERNMENTAL ACTIVITES	Audited 6/30/06	Unaudited 6/30/07	Projected 6/30/08	Projected 6/30/09
Lease Revenue Bonds (5)	$ 81,225,000	$ 181,275,000	$ 173,670,000	$ 163,900,000
Lease Trust Certificates	9,212,000	6,812,000	-	-
Certificates of Participation (5)	5,115,000	4,715,000	4,295,000	3,850,000
Capital Leases	16,312,891	33,039,132	20,708,904	10,881,485
Installment Purchase Agreements (5)	546,202	205,765	-	-
Direct Net Debt	$ 112,411,093	$ 226,046,897	$ 198,673,904	$ 178,631,485
Overlapping Debt (1)	6,428,761,322	7,488,252,917	8,817,967,481	10,508,389,449
Overall Net Debt	$ 6,541,172,415	$ 7,714,298,814	$ 9,016,641,385	$ 10,687,020,934
Population Estimate (2)	3,778,598	3,880,181	3,992,887	4,105,623
Full Value of Taxable Property (3)	$ 273,817,028	$ 301,474,323	$ 431,682,163	$ 516,677,465
Ratios (4)				
Direct Net Debt Per Capita	$ 29.75	$ 58.26	$ 49.76	$ 43.51
Overall Net Debt Per Capita	$ 1,731.11	$ 1,988.13	$ 2,258.18	$ 2,603.02
Direct Net Debt As Percentage Of Full Value Property	0.0411%	0.0750%	0.0460%	0.0346%
Overall Net Debt As % Of FV Property	2.39%	2.56%	2.09%	2.07%
FV Property Per Capita	$ 72,465.24	$ 77,695.94	$ 108,112.79	$ 125,846.30

Notes:

(1) Projected overlapping debt for 2008 and 2009 was based on a three year average increase for General Obligation Bonds: Cities, Towns, School Districts and Special Assessment Districts. Source: www.azdor.gov

(2) Projections for 2008 and 2009 are based on estimates provided by the Department of Economic Security. Source: www.workforce.az.gov

(3) Full Cash Value` Taxable Property Estimates: 2008 and 2009 provided by Maricopa County Assessor's Office; amounts are in billions (000's omitted).

(4) Summary of Debt Ratios:
- Direct Net Debt per capita = Direct Net Debt/Population
- Overall Net Debt per capita = Overall Net Debt/Population
- Direct Net Debt as a percentage of full value property (FV) = Direct Net Debt/FV property
- Overall Net Debt a percentage of FV Property = Overall Net Debt/FV property
- FV property per capita = FV Property/Population

(5) Governmental activities direct and overall net debt includes the applicable portion of outstanding debt obligations that were reclassified from the transition of the Maricopa County Medical Center (business-type activity) to the Maricopa County Special Health Care District, a separate legal entity. The debt obligations are included in the calculation as they are a direct obligation to the County and are not paid from pledged revenues. Maricopa County will be reimbursed by the Maricopa County Special Health Care District for the debt service payments paid on behalf of the County as provided for in the Intergovernmental Agreement.

Debt Obligations by Type

General Obligation Bonds

Long-term General Obligation Bonds can be issued to finance significant capital improvements for purposes set forth by voters in bond elections. Interest rates on these bonds are generally the lowest of any public securities. Prior to issuance, Arizona GO Bonds must have a majority vote approval from the residents of the County.

On July 1, 2004, the County made the final debt service payment on the outstanding General Obligation Bonds, which were the result of the 1986 general election where the voters authorized the County to issue long-term debt. The resulting proceeds from the sale of the bonds were used for the purpose of making improvements in the County which included Criminal and Civil Courts Facilities, Juvenile Court – Juvenile Treatment and Detention Facilities, Law Enforcement and Public Safety, Regional Park Improvements, Environmental Protection, Sanitary Landfill, Public Health Facilities, Infrastructure, Communication Improvements, etc.

Legal Debt Margin – County indebtedness pertaining to general obligation bonds may not exceed six percent of the value of the County's taxable property ascertained by the last assessment. However, with voter approval, the County may become indebted for an amount not to exceed 15 percent of such taxable property. At June 30, 2007, the County had no outstanding general obligation debt, (0.00% of taxable property), while the 6 percent limit was $2,177,681,616, and the 15 percent limit was $5,444,204,040.

Lease Revenue Bonds

On June 1, 2001, the Maricopa County Public Finance Corporation issued $124,855,000 of Lease Revenue Bonds, Series 2001, to pay for the acquisition, construction and equipment for a planned County Administration Building, Jefferson Street Garage, Clerk of the Court Center, Forensic Science Center and related projects. The issue was also intended to fund improvements to the existing Security Center Building and Jackson Street Garage. Under the terms of the bond indentures, the Corporation received the proceeds to construct and purchase these assets, and the County will make lease payments to extinguish the debt. Lease payments will equal the aggregate amount of principal and interest due at that date. Upon the final lease payment, the title to the assets will transfer to the County. The County's obligation to make lease payments will be subject to and dependent upon annual appropriations made by the County.

On December 3, 2003, the Maricopa County Public Finance Corporation issued Lease Revenue Refunding Bonds, Series 2003, of $16,880,000 (par value) with an interest rate ranging from 2.5% to 4% and maturing on July 1, 2012. The proceeds were used to advance refund the 2000 certificates of participation principal of $4,103,000, 1996 certificates of participation principal of $1,576,452, 1994 certificates of participation principal of $3,815,000, 1993 certificates of participation principal of $580,000, and several capital leases aggregating $11,104,817. The bonds were issued at a premium of $457,156, and debt service reserve accounts previously established totaling $4,461,354 were used for the current refunding and to pay the cost of issuance expense.

On August 29, 2005, the Maricopa County Public Finance Corporation defeased the Medical Center's portion of the Series 2001 Lease Revenue Bonds in the amount of $10,605,000. The County contributed the cash to advance refund the bonds, which mature from July 1, 2006 through July 1, 2015; those bonds maturing on or after July 1, 2012, are callable on July 1, 2011, and are redeemable at par plus accrued interest.

On May 23, 2007, the Maricopa County Public Finance Corporation issued $108,100,000 of Lease Revenue Bonds, Series 2007A, to pay for the acquisition, construction, and renovation for the Durango Animal Care and Control Facility and various court facilities. Under the terms of the bond indentures, the Corporation received the proceeds to construct and purchase these assets, and the County will make lease payments to extinguish the debt. Bonds maturing after July 1, 2017, are subject to optional redemption in increments of $5,000 on July 1, 2016, or any date thereafter, at par plus accrued interest to the date fixed for redemption. In the event of nonappropriation, the bonds would be subject to special redemption at par plus accrued interest to the redemption date.

On May 23, 2007, the Maricopa County Public Finance Corporation issued Lease Revenue Refunding Bonds, Series 2007B, for $32,840,000 (par value) with interest rates ranging from 4% to 5% and maturing from July 1, 2012 to July 1, 2015. The net bond proceeds were $34,414,011 which included a reoffering premium of $973,843, County contributions of $860,000, and cost of issuance of $259,831. The net proceeds were used to advance refund the Lease Revenue Bonds, Series 2001, of $32,215,000, with interest rates ranging from 4.75% to 5.5%, maturing from July 1, 2012 through July 1, 2015, and callable on July 1, 2011. The County defeased lease revenue bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds.

Under the terms of the bond indentures, the Corporation received the proceeds to refund current County debt obligations, and the County will make lease payments to extinguish the debt. The County will be obligated to pay on each lease payment date an amount equal to the lease payments then due. The County's obligation to pay the lease payments will continue until all lease payments due under the lease have been paid. The County's obligation to make lease payments will be subject to and dependent upon annual appropriations made by the County.

SUMMARY OF LEASE REVENUE BOND AMOUNTS OUTSTANDING BY ISSUE
As of June 30, 2007

Bond Issue	Amount
2001 Lease Revenue Bonds	$ 33,140,000
2003 Lease Revenue Refunding Bonds	7,195,000
2007A Lease Revenue Bonds	108,100,000
2007B Lease Revenue Refunding Bonds	32,840,000
Total	$ 181,275,000

DEBT SERVICE REQUIREMENTS TO MATURITY
Lease Revenue Bonds
Maricopa County, Arizona
As of June 30, 2007

Year Ending June 30	Governmental Activities Principal	Governmental Activities Interest	Business-Type Activities Principal	Business-Type Activities Interest
2008	$ 7,597,750	$ 5,545,962	$ 7,250	$ 791
2009	9,762,476	7,625,882	7,524	587
2010	10,610,076	7,147,685	4,924	394
2011	11,139,939	6,630,357	5,061	238
2012	10,579,802	6,103,709	5,198	81
2013-17	50,550,000	22,974,035	4,924	394
2018-22	21,165,000	15,410,610	5,061	238
2023-27	26,605,000	9,819,300	5,198	81
2028-32	33,235,000	3,159,551	-	-
Total	$ 181,245,043	$ 84,417,090	$ 29,957	$ 2,091

On January 1, 2005, the Maricopa County Medical Center (business-type activity) was transitioned to the Maricopa County Special Health Care District, a separate legal entity. The following represents the reimbursement schedule for debt service obligations to Maricopa County from the Maricopa County Special Health Care District as provided for in the Intergovernmental Agreement.

REIMBURSEMENT REQUIREMENTS TO MATURITY
Special Health Care District (Lease Revenue Bonds)
Maricopa County, Arizona
As of June 30, 2007

Year Ending June 30	Principal	Interest	Total Debt Service
2008	$ 1,606,741	$ 563,380	$ 2,170,121
2009	1,478,163	503,182	1,981,345
2010	1,526,943	435,430	1,962,373
2011	1,603,528	363,562	1,967,090
2012	1,075,113	297,639	1,372,752
2013-16	4,927,438	554,964	5,482,402
Total	$ 12,217,926	$ 2,718,157	$ 14,936,083

Lease Trust Certificates

On August 28, 2004, the Maricopa County Public Finance Corporation entered into Lease Trust Certificates with a financial institution not to exceed $15,000,000 with a fixed interest rate of 4.165 percent and maturing on June 1, 2011. The Lease Trust Certificates will be on a draw-down basis and will be re-amortized after each draw down. The purpose of the Lease Trust Certificates is to provide financing for the construction and capital equipment for the Human Services Campus. The County is obligated to make the principal and interest payments on the amounts borrowed under this agreement. As of June 30, 2007, the County had drawn all $15,000,000 from the lease trust certificates.

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2007

Lease Trust Certificates Issue	Amount
Total Lease Trust Certificates, Series 2004	$ 6,812,000

DEBT SERVICE REQUIREMENTS TO MATURITY
Lease Trust Certificates
Maricopa County, Arizona
As of June 30, 2007

Year Ending June 30	Principal	Interest	Total Debt Service
2008	$ 1,617,000	$ 250,394	$ 1,867,394
2009	1,617,000	183,401	1,800,401
2010	1,700,000	114,327	1,814,327
2011	1,800,000	41,441	1,841,441
2012	95,000	1,978	96,978
Total	$ 6,812,000	$ 591,541	$ 7,403,541

Special Assessment Districts

A Special Assessment District (County Improvement District) process begins with the circulation of a petition. The petition must be signed by either a majority of the persons owning real property or by the owners of 51 percent or more of the real property within the limits of the proposed district. With the approval of the petition by the Board of Supervisors, a new improvement district is established. County Improvement Districts are further described in A.R.S., Title 48, Chapter 6, Article 1.

With the Board of Supervisors acting as the Board of Directors for each district, approval of an engineer, and the approval of plans, specifications and cost estimates soon follow. Each of these early phases of the improvement district process contains regulations for public notification through posting of the property, publication in the local newspaper, and the establishment of a protest period.

Once the Board approves the awarding of the bid, construction follows. Since the residents pay for these improvements, an assessment is levied against each property owner. Depending on the type of improvement, some assessments are carried on the property tax roll, while others are collected through the County Improvement District Office. If the property owners are unable to prepay the improvement assessment within 30 days after the completion of the work, bonds are sold for the balance of the construction amount. The bonds are collateralized by properties within the District. The receivable is held by the Improvement District, and billed on a semi-annual basis. In cases of a delinquent payment of an assessment, the lien including penalty and interest may be sold at a public auction. If there is no purchaser for the lien, the District (not the County) will assume, as a general obligation, the amount of the assessment and interest accruing thereon.

The following table illustrates the outstanding principal amount by issue for the Special Assessment District Bonds.

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2007

Bond Issue	Amount
Queen Creek Water	$ 33,027
Central Avenue	22,065
Billings Street	1,049
Marquerite Drive	8,565
7th Street North	38,371
Total	$ 103,077

Certificates of Participation

Certificates of Participation represent proportionate interests in semiannual lease payments. The County's obligation to make lease payments is subject to annual appropriations made by the County for that purpose.

On November 1, 2000, Maricopa County Public Finance Corporation issued $6,975,000 of Certificates of Participation to pay for the cost of construction for the Desert Vista Health Center.

The following schedule shows all outstanding debt service for the Certificates of Participation as of June 30, 2007. On January 1, 2005, the outstanding debt obligations were reclassified from the transition of the Maricopa County Medical Center (business-type activity) to the Maricopa County Special Health Care District, a separate legal entity. Maricopa County will pay the debt service, including principal and interest, as they become due and payable and will request reimbursement from the Maricopa County Special Health Care District as required by the Intergovernmental Agreement.

The following schedule reflects the Maricopa County debt service requirements which will be reimbursed by the Maricopa County Special Health Care District as required by the Intergovernmental Agreement.

DEBT SERVICE REQUIREMENTS TO MATURITY
Certificates of Participation
Maricopa County, Arizona
As of June 30, 2007

Year Ending June 30	Governmental Activities	
	Principal	Interest
2008	$ 420,000	$ 233,258
2009	445,000	212,170
2010	465,000	189,759
2011	490,000	166,000
2008	420,000	233,258
2013 – 16	2,375,000	266,396
Total	$ 4,715,000	$ 1,208,073

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2007

Certificate of Participation Issues	Amount
Total Certificates of Participation, Series 2000	$ 4,715,000

Capital Leases (Lease-Purchase Obligations)

Maricopa County uses lease-purchase financing to expand its borrowing power. This financing technique provides long-term financing through a lease (with a mandatory purchase provision). Lease-purchase agreements use non-appropriation clauses to avoid being classified as long-term debt, which might be subject to State legal restrictions. This clause allows the government to terminate the lease without penalty. However, because it is not likely that the County would be willing to forego the property, lease-purchase agreements are considered long-term obligations for policy-planning purposes, regardless of the legal structure.

The County maintains many capital leases, with the majority relating to the computer equipment refresh program, wherein most personal computers are replaced every three years.

The security for lease-purchase financing is the lease payments made by the County and, where legally permitted, also the asset being financed. The following schedule shows all outstanding capital leases as of June 30, 2007.

Capital Leases Governmental Activities Maricopa County, Arizona Fiscal Year Ending June 30, 2007	
2008	$ 13,358,637
2009	10,440,541
2010	7,964,971
2011	2,424,699
2012	855,248
Total minimum lease payments	35,044,096
Less: Amount representing interest	(2,004,964)
Present value of net minimum lease payments	$ 33,039,132

Installment Purchase Contracts Payable

The County has entered into installment purchase contracts payable for the acquisition of medical equipment used in the Maricopa County Special Health Care District The Maricopa County Special Health Care District is obligated to reimburse the County for the debt service payments as required by the Intergovernmental Agreement. The total purchase price of the capital equipment was $2,382,705.

The future minimum payments required under the contracts at June 30, 2007, are as follows.

Installment Purchase Contracts Payable Governmental Activities Maricopa County, Arizona Fiscal Year Ending June 30, 2007		
2008	$	208,863
Total minimum lease payments		208,863
Less: Amount representing interest		(3,098)
Present value of net minimum lease payments	$	205,765

Debt Policies

Regular, updated debt policies are an important tool to ensure the use of the County's resources to meet its financial commitments to provide needed services to the citizens of Maricopa County and to maintain sound financial practices.

Administration of Policy

The County Manager is the Chief Executive of the County. With the exception of those responsibilities specifically assigned by state statute to the Chief Financial Officer, the County Manager is ultimately responsible for recommending the approval of any form of County borrowing. The Chief Financial Officer coordinates the administration and issuance of debt, as designated by the County Manager.

The Chief Financial Officer is also responsible for attestation of disclosure and other bond-related documents. References to the "County Manager or his designee" in bond documents are hereinafter assumed to assign the Chief Financial Officer as the "designee" for administration of this policy.

Use of Debt Financing

Debt financing includes General Obligation Bonds, Revenue Bonds, Certificates of Participation, Lease/Purchase agreements, and other obligations permitted to be issued or incurred under Arizona law.

Method of Sale

Debt issues of the County may be sold by competitive, negotiated, or private-placement sale methods unless otherwise limited by state law. The selected method of sale will be the option which is expected to result in the lowest cost and most favorable terms given the financial structure used, market conditions, and prior experience.

Competitive Sale

The County will use the competitive sale method unless there are compelling reasons which indicate that a negotiated sale or private placement would have a more favorable result due to prevailing conditions in the market, a financing structure which requires special pre-marketing efforts, or factors are present that are expected to result in an insufficient number of competitive bids. Advantages of using a competitive sale are that the issuer is getting the lowest net interest cost on that day and time and all parties are given an equal opportunity, but timing is very inflexible.

Negotiated Sale

When determined to be appropriate, the County may elect to sell its debt obligations through a negotiated sale. Such determination may be made on an issue-by-issue basis, for a series of issues, or for part or all of a specific financing program. Negotiated underwriting may be considered upon recommendation of the Chief Financial Officer. Advantages of a negotiated sale are that timing is extremely flexible, the size of the issue can be easily changed at last minute, and the issuer has influence over the underwriter selection and bond distribution.

Use of Bond Insurance

This is an insurance policy purchased by an issuer or an underwriter for either an entire issue or specific maturities. It will guarantee the payment of principal and interest, which in turn provides a higher credit rating and thus a lower borrowing cost for an issuer.

The present value of the estimated debt service savings from insurance should be at least equal to or greater than the insurance premium when insurance is purchased directly by the County. The bond insurance company will usually be chosen based on an estimate of the greatest net present value insurance benefit (present value of debt service savings less insurance premium).

Arbitrage Liability Management

Arbitrage is defined as the practice of simultaneously buying and selling an item in different markets in order to profit from a spread in prices or yields resulting from market conditions.

Arbitrage profits are made by selling tax-exempt bonds and investing the proceeds in higher-yielding taxable securities, when referencing municipal bonds. Municipal issuers are allowed to make arbitrage profits under certain restricted conditions. The sale of tax-exempt bonds primarily for the purpose for making arbitrage profits is prohibited by Section 103(c) of the Internal Revenue Code.

The Debt Management Division of the Department of Finance has established a system of record keeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. This includes tracking investment earnings on bond proceeds, using outside experts to assist in calculating rebate payments, preparing returns, and making payments in a timely manner in order to preserve the tax-exempt status of the County's outstanding debt issues. Additionally, general financial reporting and certification requirements embodied in bond covenants are monitored to ensure that all covenants are met. The County structures its financing in such a way as to reduce or eliminate future Arbitrage Rebate liability, wherever feasible.

Selection of Professional Services

The Chief Financial Officer shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the County's debt program. Goals of the solicitation and selection process shall include encouraging participation from qualified service providers, both local and national, and securing services at competitive prices.

Bond Counsel

Bond counsel is consulted to render opinions on the validity, enforceability, and tax-exempt status of the debt and related legal matters, and to prepare the necessary resolutions, agreements and other documents.

Financial Advisor

A financial advisor is consulted to advise on the structuring of obligations to be issued, inform the County of various options, advise the County as to how choices will impact the marketability of County obligations and provide other services as defined by contract. To ensure independence, the financial advisor may not bid on nor underwrite any County debt issues.

Competitive proposals will be taken periodically for services to be provided over a period of one year with annual renewal options.

Other professional services will be retained, when required, including managing underwriters, credit agencies, escrow agents, trustees, printers, and others. These services will be procured when in the best interest of the County by a competitive selection process.

Continuing Disclosure of County Financial Information

Annual financial statements and other pertinent credit information, including the Comprehensive Annual Financial Report (CAFR), will be provided by the County upon request. A copy of the CAFR can be viewed from the Maricopa County home page at: http://www.maricopa.gov/finance/. All material that has a pertinent bearing on County finances will be provided to the agencies that maintain a rating on County securities.

The Chief Financial Officer shall be responsible for providing ongoing disclosure information to established national information repositories and for maintaining compliance with disclosure standards dictated by state and national regulatory bodies.

Copies of official statements for future issuances of its bonds will be available through the following recognized municipal repositories:

Bloomberg Municipal Repository
100 Business Park Drive
Skillman, NJ 08558
Phone: (609) 279-3225
Fax: (609) 279-5962
http://www.bloomberg.com/markets/rates/municontracts.html
Email: Munis@Bloomberg.com

DPC Data Inc.
One Executive Drive
Fort Lee, NJ 07024
Phone: (201) 346-0701
Fax: (201) 947-0107
http://www.MuniFILINGS.com
Email: nrmsir@dpcdata.com

FT Interactive Data
Attn: NRMSIR
100 Williams Street, 15th Floor
New York, NY 10038
Phone (212) 771-6999; (800) 689-8466
Fax: (212) 771-7390
http://www.interactivedata-prd.com
Email: NRMSIR@Interactivedata.com

Standard & Poor's
Security Evaluations, Inc.
55 Water Street – 45th Floor
New York, NY 10041
Phone: (212) 438-4595
Fax: (212) 438-3975
http://www.disclosuredirectory.standardandpoors.com/
Email: nrmsir_repository@sandp.com

The Securities and Exchange Commission released final "continuing disclosure" rules (the "Rules") for municipal bond issues on November 10, 1994, (amended existing Rule 15c2-12). The Rules, which in general were effective on July 3, 1995, impact nearly every issuer of municipal securities. The stated purpose of the Rules is to deter fraud and manipulation in the municipal securities market by prohibiting the underwriting and subsequent recommendation of securities for which adequate information is not available. No underwriter can purchase or sell bonds in an offering of more than $1,000,000 after July 3, 1995, unless it has reasonably determined that an issuer has undertaken to provide, on a continuing basis, both annual financial information and notices of specified material events affecting the issuer or its securities to the public information repositories. This is applicable unless an exemption applies. The County intends to fully comply with the "continuing disclosure" rules.

Maturity Structures

Principal payment schedules should not extend beyond the economic life of the project or equipment financed. The structure of debt issued by the County should be to provide for either level principal or level debt service. Except in select instances, deferring the repayment of principal should be avoided.

Ratings

The County's goal is to maintain or improve its bond ratings. To that end, prudent financial management policies will be adhered to in all areas. The Chief Financial Officer shall be responsible

for maintaining relationships with the rating agencies that currently assign ratings to the County's various debt obligations. The County will maintain a line of communication with the rating agencies informing them of major financial events in the County as they occur. Full disclosure of operations will be made to the bond-rating agencies. County staff, with the assistance of the financial advisor and bond counsel, will prepare the necessary materials for presentation to the rating agencies. A personal meeting with representatives of the rating agencies will be scheduled every few years or whenever a major project is initiated.

Modification to Policies

These policies will be reviewed annually, and significant changes may be made with the approval of the County Manager. Significant policy changes will be presented to the Board of Supervisors for approval.

Attachments

Budgeting for Results Policy Guidelines

Introduction

The purpose of this policy is to set forth the guidelines for developing budgets for Maricopa County, as well as the Flood Control, Library, and Stadium Districts. Maricopa County's budget process provides for responsible management of taxpayers' resources, while insuring that funds are directed towards achieving results at all levels.

Definitions

Budgeting for Results: A process in which budgetary decisions are based on or informed by performance information that describes the cost or efficiency of producing an activity and the results achieved for customers. This is accomplished by structuring the accounting and budgeting systems according to the structure of Departments' Strategic Plans.

Structurally Balanced Budget: A budget in which all recurring expenditures are fully supported by recurring sources of funding.

Policy Guidelines

1. General Guidelines for Budget Development:

a). The budget will be based on conservative revenue estimates and will be ***structurally balanced.*** The budget will be formulated in accordance with the *Reserve and Tax Reduction Policy Guidelines (B1007)*.

b). In accordance with the Board of Supervisors/Board of Directors' *Managing for Results Policy (B6001)*, Budgeting for Results is part of an overall management system that integrates planning, budgeting, reporting, evaluating and decision-making that is focused on achieving results and fulfilling public accountability. Departments/Special Districts are required to participate in the strategic planning process, and their plans and performance measures, along with strategic direction from the Board of Supervisors/Board of Directors, will be the primary basis for funding decisions.

c). The Office of Management and Budget will analyze all base budgets to identify possible reductions, and will analyze all results initiative requests in detail, with particular focus on their impact on results.

d) Directors and Program Managers will critically review new, unfunded or under-funded program mandates from the State and Federal governments in order to determine the fiscal impact to the County and to identify funding solutions.

e) All positions will be fully funded in the budget or designated for elimination in accordance with the *Funded Position Policy (B3001).*

f) Wherever possible, grants and other non-local revenue sources will be used before allocating General Fund resources or other local revenues. Grant and other special revenue budgets will be developed in accordance with the *Policy for Administering Grants (F2001)* and the *Indirect Cost Policy for Grant Programs (F2002)*. Matching funds will be budgeted only to the extent required by law or by contracts and agreements specifically approved by the Board of Supervisors/Board of Directors.

Budgeting for Results Policy Guidelines (continued)

g) Wherever possible, the annual budget will provide for the adequate and orderly replacement of facilities and major equipment from current revenues based on confirmed analytical review of need. Vehicle replacement will conform to the *Policy for Vehicle Replacement (B4002)*.

2. Revenue:

a) Existing grant agreements or grant applications must support budget requests for grants.

b) Where appropriate, services and programs will be supported by user fees. User fees will recover the County's full direct and indirect costs, unless market considerations dictate otherwise. All user fees will be reviewed annually in conjunction with the budget development process. Because expenditures supported by user fees are generally subject to the Constitutional expenditure limitation, such expenditures must be carefully reviewed, and user fee rates should be reduced if they can no longer be justified by actual expenditures.

c) Anticipated revenue to the County from fee increases will not be budgeted unless the Board of Supervisors/Board of Directors has approved such increases.

d) All Departments/Special Districts, including elected officials and the Judicial Branch, will report to the Board of Supervisors/Board of Directors via the Office of Management and Budget all non-appropriated funding sources available to support their operations and programs, either directly or indirectly. When investigatory or security issues are of concern, such issues will be addressed on an individual basis.

3. Expenditures:

a) Departments/Special Districts shall submit base expenditure requests within the budget target provided by the Office of Management and Budget. The Office of Management and Budget will develop targets for each fund budgeted by a Department/Special District according to its current budget, with adjustments as directed by the Board of Supervisors/Board of Directors.

b) Requests for funding above base level must be submitted as *Results Initiatives Requests*, and must be directed to achievement of approved strategic goals that align with the direction of the Board of Supervisors/Board of Directors. Requests for additional funding will be considered only if departments/special districts have met the requirements for “Planning for Results” under the *Managing for Results Policy (B6001)*. Results Initiative Requests must be supported by complete performance measures that can be used to monitor and evaluate the initiative’s success if funded. The Board of Supervisors/Board of Directors may annually adopt guidelines and priorities for results initiative requests. The Office of Management and Budget will review all results initiative requests and make recommendations according to the guidelines and priorities established by the board of supervisors/board of directors.

c) In order to promote consistent and realistic budgeting of personnel, all personal service budgets shall include a reasonable allowance for personnel savings due to natural staff turnover. The rate of personnel savings should be budgeted based on past experience. Budgeted personnel savings may be budgeted conservatively for smaller departments that are subject to greater variations in staff turnover.

d) No "carryover" capital outlay or capital improvements will be budgeted unless specifically approved by the Board of Supervisors/Board of Directors. Departments that do not identify and receive approval for carryover items will be required to eliminate them or fund them from within their operating budgets.

Budgeting for Results Policy Guidelines (continued)

e) Major Maintenance projects and Vehicle Replacement for General Fund Departments will be budgeted in General Government. All non-General Fund Departments will fund their own Major Maintenance projects and Vehicle Replacement.

4. Budget Process:

a) All Appointed, Elected and Judicial Branch Departments/Special Districts will follow these policy guidelines in preparing their Annual budget requests.
b) All Appointed, Elected, and Judicial Branch Departments/Special Districts will submit budget requests to the Office of Management and Budget (OMB) following the detailed timeline, directions and format prescribed by OMB.
c) Department/Special District financial reporting structures will be established by the Financial Reporting Review Committee and must be finalized prior to budget submission.
d) All budget requests will be submitted at a detailed level by department, fund, organization unit, Program/Activity, object/revenue source, and month. Departments/Special Districts will prepare their budget requests in the budget preparation system provided by the Office of Management and Budget, and will follow all system instructions.
e) The Deputy County Administrator (DCA) will negotiate budget recommendations with Elected Officials and Judicial Branch departments. If agreement cannot be reached with the DCA, the Presiding Judge and elected officials may first continue negotiation directly with the County Administrative Officer or, if agreement still cannot be reached, with the Board of Supervisors.

5. Capital Improvement Projects:

a) Upon recommendation of the Facilities Review Committee and identification of available funding, the Office of Management and Budget will recommend a five-year Capital Improvement Program to Board of Supervisors/Board of Directors in accordance with the Capital Improvement Program Policy.
b) The Board of Supervisors/Board of Directors may allocate carry-over fund balances to one-time capital items in accordance with the *Reserve and Tax Reduction Policy (B1007)*.
c) When requesting funding for capital improvement projects, Departments/Special Districts will provide estimates of increased operating costs associated with each individual project.
d) Capital improvement program budgets may include a contingency budget reserve to fund project overages of up to 10% or $1,000,000, whichever is less.

6. Internal Charges and Indirect Cost Allocations:

a) Internal service departments and County Counsel will develop estimates of base and discretionary charges for each Department/Special District they serve according to instructions and schedules provided by OMB. All estimates will be reviewed by the user departments, OMB and Finance.
b) al charges will be based strictly on recovery of <u>actual costs</u> for providing services or sharing use of equipment or facilities; charges between Departments/Special Districts that are based on “market rates” and exceed actual costs are prohibited. Allocation of costs between funds for shared use of buildings or equipment will be determined consistent with the Central Service Cost Allocation plan prepared by the Department of Finance.
c) Base-level or non-discretionary internal services will be charged at the fund level. General Fund department charges will be budgeted in, and paid from, General Government. Discretionary internal service charges are the responsibility of the requesting Department/Special District.

Budgeting for Results Policy Guidelines (continued)

d) The Department of Finance will assess Central Service Cost Allocation charges from all non-General Fund agencies except grants based on a full-cost allocation methodology. The Department of Finance will provide departments that administer grants with an indirect cost rate established according to the methodology allowable by the grantor.

e) Funding for the Self-Insurance Trust Fund will be assessed from all funds as a base-level charge based on a funding plan developed by the Risk Management Department. The funding plan will provide for an ending cash balance equal to the projected paid losses and claims-related expenses for the upcoming fiscal year.

BUDGETING FOR RESULTS GUIDELINES AND PRIORITIES

Approved by the Board of Supervisors on December 3, 2007

The purpose of these guidelines and priorities is to provide direction from the Board of Supervisors to the Office of Management and Budget and all departments so that they can develop a sustainable, structurally balanced budget that achieves, within available resources, the County's mission and strategic goals as set forth in the 2005-10 Strategic Plan.

Employee Compensation:

Employee compensation increases will depend on the availability of funding, and will be decided upon later in the budget process. In the meantime, the Office of Management and Budget and departments will address compensation funding in the following manner:

1. Department budget requests will include supplemental requests for performance-based salary adjustments that will average **no more than 2.5%** for current eligible employees, which will be decided upon at a later date subject to availability of funding.
2. Funding for performance-based salary adjustments will not be allocated without direction from the Board of Supervisors.
3. Market salary adjustments will be prioritized to address only the most critical turnover, retention and recruitment issues that have a significant impact on critical public services. Departments will be expected to offset the cost of market salary adjustments with other budget reductions in addition to any other reductions otherwise necessary to balance the budget. Departments may not include requests for new market compensation funding in their budget requests.

Base Budget Targets:

Base budgets for all departments and funds will be prepared within target amounts equal to their current budgets plus authorized adjustments. The Office of Management and Budget is directed to adjust budget targets for the following:

1. Annualized cost of FY 2007-08 approved Results Initiatives;

2. Annualized impact of FY 2007-08 mid-year appropriation adjustments, including FY 2007-08 administrative service reductions;

3. Annualized impact of other items (including intergovernmental agreements) that were approved by the Board of Supervisors, so long as the impact was disclosed at the time of Board approval.

4. Items required by State law, such as judges' and elected officials' salary increases and mandated contributions to AHCCCS, ALTCS and other programs.

BUDGETING FOR RESULTS GUIDELINES AND PRIORITIES (continued)

5. Other technical adjustments as required.

All departments must submit their base expenditure budget requests within their budget targets. If justified by revenue projections, base revenue budget requests may exceed revenue targets. Revenue targets for non-General Fund budgets will include an adjustment as necessary to maintain structural balance (recurring revenues equal to or greater than recurring expenditures) within the fund. If the revenue target cannot be met, departments must reduce base expenditures and base revenue by an amount sufficient to restore structural balance.

Base Budget Reductions

Lower growth and declines in revenue will challenge Maricopa County to continue to provide results for the people it serves. In order to meet this challenge, all departments are urged to collaborate with the Office of Management and Budget to identify budget improvements through greater efficiency and reduction or elimination of services that have little or no impact on results. All elected, judicial and appointed departments are requested to present options for reductions of 5%, 10% and 15% from their base targets.

Requests for Additional Funding:

It is anticipated that base expenditure reductions will need to be made to balance the FY 2008-09 budget. Any supplemental funding will therefore need to be offset by further budget reductions. All elected officials, presiding judges, and department directors, as well as all department managers will be challenged to find innovative ways to maintain service levels as much as possible while finding opportunities for budget enhancement (reduced expenditures or increased revenue). Consequently, Results Initiative Requests will not be considered except to address critical or emergency issues or to implement opportunities for expenditure reduction or revenue enhancement, and only as directed by the Board of Supervisors.

Capital Improvement Program

No new capital projects or increases in budgets for current projects can be funded unless a new funding source is identified that can support both the project itself and future operating costs. In order to restore a structurally-balanced budget, existing or planned debt payments from operating revenues will be eliminated or funded through use of reserve funds.

Information Technology

The Office of Management and Budget, the Office of Enterprise Technology and departments will explore opportunities for more efficient and effective information technology (including telecommunications) through consolidation of resources. New information technology projects will be considered if they have a return on investment with direct benefits of three years or less.

BUDGETING FOR RESULTS GUIDELINES AND PRIORITIES (continued)

Use of Budget Stabilization Reserves and Fund Balances

The FY 2008-09 budget may provide for use of fund balances designated for budget stabilization so long as such uses are consistent with the *Reserve and Tax Reduction Policy.* The priority for use of fund balance reserves is to retire or fund outstanding debt in order to relieve operating budgets from supporting ongoing debt service payments. Fund balances in the Detention Fund now designated for capital projects may be used to offset a portion of the operating deficit, so long as there is a reasonable expectation that expenditure adjustments and future revenue growth will restore structural balance in the Detention Operations Fund.

Budget Calendar

FY 2008-09 Budget Calendar

12/3/2007	Board Approves FY 2008-09 Budgeting for Results Guidelines and Priorities
12/3/2007 - 12/28/2007	OMB Develops Targets, Internal Charges, Forms & Instructions
12/17/2007 - 12/28/2007	Budget System, Information, Targets and Instructions provided to Departments
12/17/2007 - 2/1/2008	Departments Prepare & Submit Budget Requests
2/1/2008 - 4/4/2008	OMB Analyzes Department Budgets, Develops Recommendations
2/11/2008	Assessed Values & Levy Limits Reported by Assessor
3/3/2008 - 3/28/2008	OMB & Departments Review Budget Recommendations
3/14/2008	Departments Submit Final CIP Budgets
4/4/2008 - 5/2/2008	OMB Consolidates Budget, Prepares Budget Document
5/5/2008 - 5/9/2008	Board Briefings
5/19/2008	Recommended Budget Presentation
5/21/2008	Tentative Budget Adoption
5/22/2008 - 6/17/2008	Publication of Tentative Budget & Truth in Taxation Notice
6/16/2008	Final Budget Adoption
8/18/2008	Property Tax Levy Adoption

Budgeting for Results Accountability Policy

Introduction

A.R.S. §42-17106 specifies that the County may not incur expenditures in excess of the amounts appropriated by the Board of Supervisors in the annual budget. A Special District may not exceed its duly adopted budget without an action by its Board of Directors amending its budget. The Budgeting for Results Accountability Policy provides Departments/Special Districts with flexibility in managing their allocated public resources in order to achieve results for customers while upholding accountability for spending within legal appropriations.

Definitions

Appropriation Adjustment: A change in an appropriated budget, which must be approved by the Board of Supervisors/Board of Directors.

Appropriated Budget: A budget legally adopted by the Board of Supervisors/Board of Directors, which authorizes expending funds or incurring obligations for a specific purpose, referred to as "budget items" in A.R.S. §42-17106. Appropriations may be set at different levels as directed by the Board of Supervisors/Board of Directors.

Appropriation Level: The level of detail to which a budget is appropriated by the Board of Supervisors/Board of Directors, such as by department and fund, project, activity, etc.

Department: All County/District departments, including elected and judicial branch agencies and/or offices as well as appointed departments and/or offices.

Detailed Budget: The detailed budget plan within an appropriated budget. In Maricopa County, detailed budgets are specified by month, function, organizational unit, program/activity/service, object/source, and position.

Function: Classification of expenditures and revenues by recurring vs. non-recurring uses, including projects.

Special District: Special Districts for which the Maricopa County Board of Supervisors acts as the District Board of Directors, including the Flood Control, Library, and Stadium Districts.

Policy Guidelines

1. At a minimum, the Office of Management and Budget shall validate that all detailed budget adjustments balance and reconcile to appropriations set by the Board of Supervisors/Board of Directors.

2. All budgets are appropriated and controlled by the Board of Supervisors/Board of Directors at the level of department and fund, with appropriated budgets for any specific projects included within a department/fund. Where applicable, appropriation levels may be established by function, program/activity, or object of expenditure.

3. Appropriated budgets are not guaranteed from one fiscal year to the next. Each year, appropriated budgets for each department shall be recommended by the Office of Management and Budget according to the Budgeting for Results Policy Guidelines (B1006).

Budgeting for Results Accountability Policy (continued)

4. Departments shall develop and maintain detailed revenue and expenditure budgets that will be loaded into the main financial system. Detailed budgets will be prepared by month, function, organizational unit, program/activity/service, object/source and position according to instructions developed by the Office of Management and Budget. Detailed budgets shall exactly equal appropriated budgets approved by the Board of Supervisors/Board of Directors. The Office of Management and Budget shall validate that all detailed budget adjustments balance and reconcile to appropriations set by the Board of Supervisors/Board of Directors.

5. Appropriated budgets shall be changed during the fiscal year only with Board of Supervisors/Board of Directors approval, with the exception of grants approved by the Board of Supervisors/Board of Directors in the previous fiscal year and carried over into the next fiscal year. The Office of Management and Budget may approve appropriation adjustments for carried-over grants if the Board of Supervisors/Board of Directors previously appropriated the grant, and the Department of Finance certifies the carried-over grant balance.

6. The Board of Supervisors/Board of Directors must approve all changes in project appropriations. All requests for changes in project appropriations must be accompanied by a request for Board of Supervisors/Board of Directors approval to amend the relevant five-year capital improvement program or other project plan approved by the Board of Supervisors/Board of Directors.

7. In order to maximize results, departments have the flexibility to incur expenditures that vary from their detailed budgets for the remainder of the current fiscal year, so long as they comply with the appropriated budget. This flexibility is accompanied by the responsibility to produce expected results while absorbing unanticipated spending increases. If a department requests an appropriated budget increase or contingency transfer for an unanticipated spending increase, the Board of Supervisors/Board of Directors may adopt appropriated budgets for that department at the level of program/activity and/or object of expenditure.

8. All positions must be fully funded in accordance with the Funded Positions Policy (B3001). In order to create new positions, departments must first verify full-year funding. If a position loses funding, it shall be identified and eliminated.

9. Departments shall not recommend for approval any agreements that commit the County/Special District to expenditures for which funding is not identified in future years. Departments shall verify funding for all purchase requisitions or other contracts or agreements.

10. Department expenditures and revenues shall be monitored and reported on a monthly basis throughout the fiscal year. The Department of Finance shall prepare and submit to the Board a comprehensive monthly analysis of budget variances by department and fund or by lower appropriation level, and will investigate any negative year-to-date variances.

11. Any departments for which the Department of Finance reports a negative year-to-date expenditure or revenue variance must provide a written explanation and corrective action plan to the Department of Finance and the Office of Management and Budget. The Office of Management and Budget and the Department of Finance will review and approve all corrective action plans, and report them to the Board once they are finalized.

12. If there is a significant risk that a department will exceed its appropriated budget, the Board of Supervisors/Board of Directors may adopt appropriated budgets for that department at the level of program/activity and/or object of expenditure.

Budgeting for Results Accountability Policy (continued)

13. Departments shall not exceed their appropriated expenditure budgets. Departments shall be required to reduce expenditures to offset any shortfall in their budgeted revenue unless the Board of Supervisors/Board of Directors has approved other adjustments to offset the shortfall. At the close of the fiscal year, the Department of Finance will prepare and submit to the Board of Supervisors/Board of Directors a comprehensive report of audited actual expenditures and expenditures relative to all department appropriated budgets. The report will include an explanation of each instance in which expenditures exceeded appropriated budgets.

14. If a department exceeds its appropriated expenditure budget, the department's expenditures will be reviewed by the Office of Management and Budget to identify the causes of the overrun. The Office of Management and Budget will report its findings, along with a recommended corrective action plan, to the Board of Supervisors/Board of Directors. Corrective action plans may include (but will not be limited to) adopting appropriated budgets for that department at the level of program/activity and/or object of expenditure and a reduction of the department's appropriated budget in the subsequent fiscal year in an amount up to the amount of the overrun in the prior fiscal year.

Funded Position Policy

Introduction

The purpose of the Funded Positions Policy is to establish guidelines for adding, deleting and changing positions so that all authorized positions are fully funded on an annualized basis, and that any filled or vacant position that becomes unfunded or under-funded is either fully funded or deleted.

Definitions

Full Time Equivalent (FTE): A value equivalent to a number of employees paid full time (forty hours per week, or from 2,080 to 2,096 hours per year, depending on the calendar). A half-time position that is paid 20 hours per week equates to .5 FTE; four half-time positions, each paid for 20 hours per week, equals 2.0 FTE, and so on. A single position may have an FTE value greater than zero, but not greater than 1.0. A group of positions has an aggregate FTE value based on the FTE values of the specific positions within the group.

Fully Funded Position: An authorized position that is fully funded by the general revenues of the County, a special revenue source, or a grant.

Payroll Liability: The salaries, benefits, payoff of accrued vacations and compensatory time, and career center expenses that result from a reduction in force.

Under-funded Position: A position for which a County Department/Special District has 1% to 99% of the funding required to support it on an annualized basis

Unfunded Position: A position that is not funded.

New Position Establishment Policy Guidelines

In order to create a new position, County Departments/Special Districts must submit a request to the Office of Management and Budget (OMB) on an official form that includes the following information:

- Working title and description of the position or positions requested.
- The number of positions requested and FTE value(s) of the position(s) requested.
- A Brief description of the purpose of the new position(s), including relation to program/ activity/service, performance measures, key results, and strategic goals.
- The full cost of the requested position(s), including not only direct salaries and benefits, but also indirect costs such as uniform allowances, equipment, and mandated or essential training. The County Department/Special District will also indicate whether it has enough building space, or identify the costs and sources of funding for additional space if needed.
- The funding source of the position(s) and location in the current budget.
- A list of any positions to be deleted in conjunction with creating the new position, along with a description of any other budgetary reductions made to offset the cost of the new position(s).
- Justification of why budget savings, including savings from deleted positions, should be used to create new positions and not result in a budget reduction.

The County Department/Special District director, elected official or chief deputy to an elected official must sign all position requests.

Funded Position Policy (continued)

Position requests must be sent to the Office of Management and Budget for review. OMB will verify that the requested positions have been budgeted appropriately and that there is adequate funding to support the budget as a whole, including the requested position(s). OMB will not approve new positions unless their fully annualized cost can be supported within the County Department's/Special District's current appropriation, or if the Board of Supervisors/Directors has approved other funding. OMB will also verify that the request complies with established policies and priorities of the Board of Supervisors/Directors.

On approval by OMB, position requests from Elected or Judicial Branch departments will be forwarded to Compensation for review of job description and salary information. Requests from appointed County Departments/Special Districts will be forwarded to the Deputy County Administrator for final approval before they are forwarded to Compensation.

If a position request is denied, Elected or Judicial Branch departments may appeal the decision to the Board of Supervisors/Directors. If the Board of Supervisors/Directors approves a position request on appeal, the approval must be accompanied by an action to provide funding for the position(s) as necessary.

Position Funding Policy Guidelines

Each year as part of the budget process, County Departments/Special Districts must verify that budgets and funding are adequate to support all authorized positions. The Office of Management and Budget will validate that position funding is adequate, and will identify all positions that are potentially unfunded or under funded.

Personnel will be budgeted by market range title, full-time equivalent (FTE) and average wage and benefit rates at the fund and organizational unit level within County Department/Special District budgets. Total authorized FTE's and average wage and benefit rates must be at or lower than budgeted levels at all times, and fully funded on an annualized basis with current appropriation levels and funding.

Personnel savings due to natural staff turnover will be budgeted in all County Departments/Special Districts at appropriate levels. If actual personnel savings reaches high levels due to failure to fill positions for extended periods, adjustments will be made to either eliminate the positions or make efforts to fill them.

County Departments/Special Districts with vacant under funded positions will discuss the funding shortfall with OMB. County Departments/Special Districts have the option of eliminating the position(s) or identifying additional funding for the position(s).

OMB and County Departments/Special Districts will delete any vacant positions identified as unfunded or under-funded.

If filled positions are identified as unfunded or under-funded, the County Departments/Special Districts will provide the following information:

- The position or positions' contribution to provision of service and results.
- The full cost to continue the position.
- The resulting payroll liability if current employee(s) are terminated due to lack of funding.

This information will be forwarded for review and validation by the Office of Management and Budget. OMB will consolidate the information and forward it to the Board of Supervisors/Board of Directors for possible action.

If eliminating unfunded or under-funded positions results in a Reduction In Force, the process will be conducted in a uniform manner in accordance with procedures administered by the Human Resource Department. Any payroll liability costs will be funded from within the County Department's/Special District's current appropriation.

Managing for Results Policy

Purpose

This policy establishes a framework that integrates planning, budgeting, reporting, evaluating and decision making for all Maricopa County departments and agencies. This framework is called Managing for Results; a management system that establishes the requirements to fulfill the County's Mission and Vision of accountability to its citizens.

This policy is promulgated as part of the annual County budget process under the authority of the Board of Supervisors.

Definitions

Managing for Results System: Managing for Results means that an entire organization, its management system, its employees and the organizational culture (beliefs, behavior and language) are focused on achieving results for the customer. Managing for Results provides direction for making good business decisions based on performance, and makes departments/agencies accountable for results.

Strategic Plan: A Strategic Plan sets forth the mission, strategic goals and performance measurements for a department, agency and the County. A Strategic Plan provides information to department/agency staff, corporate decision makers, the Board of Supervisors and the public about how the department/agency is organized to deliver results and what results the department/agency is accountable for achieving. It also provides the opportunity for all County employees to see how they contribute at all levels in the organization.

Managing for Results Resource Guide: This guide describes Maricopa County's strategic planning process, and how to develop and implement a plan. The Resource Guide is available to all County employees.

Department/Agency: This includes appointed departments, offices, elected departments, special districts and the judicial branch.

General Policy

All Maricopa County departments/agencies will participate in the Maricopa County Managing for Results system and shall comply with this policy.

General Requirements

Planning for Results

Each department/agency will develop and submit to the Office of Management and Budget a department/agency strategic plan as part of the budget process.

All strategic plans will be developed and presented to the Office of Management and Budget in required format as outlined in the Managing for Results Resource Guide. All strategic plans will be submitted according to the annual budget calendar.

All managers will work with assigned employees to establish performance plans that align with department/agency strategic plans. Performance plans will be developed in accordance with *Performance Management policy (A1802).*

Managing for Results Policy (continued)

The County Manager will develop and present to the Board of Supervisors a Countywide strategic plan, which contains strategic priorities and key result measures.

Budgeting for Results

The Office of Management and Budget and the Department of Finance will develop and maintain a financial structure aligned with the Managing for Results system.

The Board of Supervisors directs the Office of Management and Budget to review department/agency strategic plans and performance measures as a basis for making funding recommendations.

Reporting Results

Departments/Agencies will report quarterly to the Office of Management and Budget on their family of measures for budget and planning purposes according to the annual budget calendar.

The Office of Management and Budget will prepare and distribute a summary of measures.

Evaluating Results

Internal Audit will review and report on strategic plans and performance measures.

Decision Making and Accountability

The Board of Supervisors directs all Management to use performance information to manage activities effectively and efficiently.

Management will consider performance information in making policy and program decisions.

Reserve and Tax Reduction Policy

Introduction

The purpose of this policy is to provide for long-term financial stability and low, sustainable tax rates through responsible use of non-recurring resources, appropriate and minimal use of debt, and maintenance of reserve funds. Adherence to the policy will insure that Maricopa County maintains recurring revenue streams sufficient to support ongoing spending requirements. Adequate reserves will allow the County to maintain services during economic downturns without drastic expenditure reductions or tax increases while longer-term budgetary adjustments are put in place.

Further, this policy sets budgetary and financial guidelines regarding the reduction of taxes. The Reserve and Tax Reduction Policy demonstrates a commitment to the maintenance and, when possible, reduction of tax rates while ensuring that Maricopa County remains financially stable and accountable to the citizens.

Definitions

Fund Balance: The difference between fund assets and fund liabilities.

Reserve Policy Guidelines

The Board of Supervisors will maintain reserve fund balances in the General Fund, and in other funds as appropriate. Reserves will be designated for elimination of cash flow borrowing in the General Fund and in other funds as necessary.

Unreserved beginning fund balances will be estimated and included in the annual budget; such expenditures will be designated in the budget as appropriated fund balance. Fund balances may be appropriated for the following specific uses:

- Acquisition of fixed assets.
- Retirement of outstanding debt.
- Fiscal stabilization by offsetting operating revenue shortfalls due to economic downturns, so long as adjustments are made to restore the structural balance of the budget within one to two fiscal years.

As an alternative method of acquiring assets, estimated fund balances may be reserved for repayment of debt used to build or acquire capital improvements. This method of financing will set aside fund balances that will fully or partially cover the outstanding debt, while maintaining additional cash reserves. As a guideline, no less than 25% of the outstanding debt principal must be held in reserve, or the capital acquisition must result in operating savings, such as building leases, that offset the ongoing debt service expenditures. The Board may consider exemptions to this guideline if there is a strong business justification for doing so.

Proceeds from the sale of real property will be reserved for capital improvements or to repay debt used to finance capital improvements, so long as future liabilities associated with the property, including environmental clean-up, have been met.

Use of fund balances must be consistent with the Tax Reduction Policy Guidelines, as outlined.

Reserve and Tax Reduction Policy (continued)

Tax Reduction Policy Guidelines

Unless otherwise required by law, the Board of Supervisors/Board of Directors will strive to maintain the combined primary, debt service, Library District, and Flood Control District property tax rates at current or lower levels.

The Board of Supervisors/Board of Directors may reduce property tax rates under the following conditions:

- The tax reduction is sustainable for the foreseeable future according to reasonable and conservative forecasts.
- The budget is currently structurally balanced, e.g., recurring revenue exceeds recurring expenditures and will remain so into the future according to reasonable and conservative forecasts.
- Fund balance reserves are sufficient to eliminate cash-flow borrowing and unexpected economic changes.
- Fund balances have been appropriated or reserved for repayment of outstanding debt.
- Necessary capital expenditures are appropriated from fund balance, or supported by debt that is backed by reserved fund balances.

Minimum Fund Balances for Cashflow Purposes

Each year, the Department of Finance, in collaboration with the Office of Management and Budget, calculates the minimum fund balances needed for the upcoming fiscal year to avoid short-term borrowing (such as Line of Credit, Tax Anticipation Note, or Internal Borrowing Agreement). OMB uses trend analysis to estimate revenue collection and spending patterns for each fund. In addition, the calculation model assumes growth commensurate with the Consumer Price Index. The model assumptions are re-examined each year and modified when necessary.

General Fund

Cash from a variety of sources can be used in the calculation of the minimum fund balance requirement for the General Fund. These include:

1) General Fund
2) Internal Service Funds
    a. Equipment Services Fund
    b. Reprographics Fund
    c. Telecommunications Fund
3) Enterprise Funds
    a. Solid Waste Fund

The internal service funds listed above are included because they are an extension of General Fund activities and represent available cash for county administrative operations. The Solid Waste Fund is included because it has a significant cash balance generated by the sale of the Northwest Regional Landfill in September, 1996. These funds were set aside by the County to separately account for and fulfill the General Fund obligation to fund long-term (25 plus years) landfill post-closure costs. Given this connection to the General Fund and that it is not anticipated that these post-closure costs will ever require significant draws on this cash, the balance is available for the County's administrative/operational cashflow needs.

The General Fund's strongest financial position, due to property tax payments, occurs in November and May. Historically, the General Fund reaches its lowest fund balance position between September and October.

For FY 2007-08 the General Fund minimum fund balance for cash purposes was estimated at $54,000,000. This amount was designated within the estimated beginning fund balance.

Policy for Administering Grants

A. Purpose

The purpose of this policy is to serve as the frame work for Maricopa County Departments and Special Districts (Flood Control District, Library District, and Stadium District) to follow when applying for grants and negotiating the terms and conditions of the agreements and/or contracts to ensure that optimum financial and administrative arrangements for Maricopa County or the Special District.

B. Definitions

Central Service Costs (2 CFR Part 225 (OMB Circular A-87)) – refers to costs, benefiting both grant and non-grant activities for inclusion as part of indirect cost in grants. The allocation is calculated in compliance with 2 CFR Part 225 (Federal Office of Management and Budget Circular A-87).

Department – refers to the department, office or agency under budgetary responsibility of the Board of Supervisors, which has direct oversight responsibility for the program(s) funded partially or totally with the grant funds. The elected official or department director of the Department shall act as the agent of the County for purposes of this policy.

Department Overhead – Departmental/Special District costs incurred for both grant and non-grant programs.

Grantor Agency – refers to a Federal, state, local, or private agency or organization, which provides the grant funding and/or grant funding oversight.

Indirect Costs – refers to those costs incurred for a common or institution-wide objective that benefits more than one grant program or project. Such costs are not readily assignable to the cost objective specifically benefited.

In-Kind – refers to contributions in the form of goods or services rather than in cash.

One-time Grants – refers to funding from a Grantor Agency which is provided for a limited duration for a specified project or program. This type of grant may be provided to start a new program or service or for a program or services which has a limited life.

Ongoing Grants – refers to funding from a Grantor Agency which is expected to be provided year after year for a specified program(s) or service(s).

Special District – Flood Control District of Maricopa County, Maricopa County Library District, Maricopa County Stadium District.

C. Policy

Maricopa County and Special Districts receive significant funding from Federal, state, and local agencies annually. The following policy statements will ensure that the County or Special District is managing grants to its optimum potential.

Policy for Administering Grants (continued)

1. The Board of Supervisors or Board of Directors must formally accept all grant awards **prior** to any funds being expended.
2. Departments/Special Districts will consistently negotiate grant agreements to meet County or Special District goals and policies. This includes conducting a cost/benefit study to determine the appropriateness of Maricopa County or Special District pursuing a particular grant.
3. Departments/Special Districts will negotiate for advance funding financial arrangements first and only accept reimbursement funding as the final option.
4. Departments/Special Districts will clearly define any matching requirements required by Maricopa County or Special District during the application process.
5. To minimize interest expense to Maricopa County, Departments/Special Districts will try and negotiate a reimbursement schedule that is in alignment with this policy. Departments/Special Districts will closely monitor their expenditures and claim reimbursement whenever expenses exceed $100,000, or on a monthly basis.
6. Maricopa County or Special District will utilize the County financial system to track, monitor and report all grant financial activity. All grant activity must be closed out within 150 days of the grant end date.
7. Departments/Special Districts are required to charge indirect costs on all grants unless prohibited by the grant contract, law, County Board of Supervisors approval or Special District Board of Directors approval.
   - Indirect costs will always be included (applied for) in the financial section of the grant application.
   - Indirect costs will be recovered at the maximum allowed by the Grantor or as defined on the Indirect Cost Plan that is approved by the Department of Finance.
8. Departments/Special Districts do not have the authority to negotiate a lower indirect cost reimbursement in order to increase program funding.
9. Departments will expend all grant funds prior to expending any general fund appropriations, or in the case of Special Districts, before expending other Special District revenues in relation to grant programs.

D. Guidelines

This Policy shall serve as the framework for Departments/Special Districts to follow when applying for grants and negotiating the terms and conditions of the agreements. The Policy is not intended to discourage Departments/Special Districts from seeking grant funding as a means to support various services and programs. Rather, it is intended to provide consistent guidelines for grant administration to ensure optimum financial arrangements for Maricopa County or Special District and to enhance Board of Supervisors or Board of Directors acceptance of grants conforming to this Policy. Specific information and detailed procedures are contained in the Maricopa County Grant Manual, which is located at ebc.maricopa.gov/library/finance. The Maricopa County Grant Manual may be updated by the Department of Finance, as determined necessary, to accommodate the effective administration of this policy.

1. Initial Grant Application

a) Departments/Special Districts are not required to obtain Board of Supervisors/Board of Directors approval prior to submitting an application for grant funding if the application complies fully with this policy.

Policy for Administering Grants (continued)

b) Departments/Special Districts are required to obtain the approval of the Board of Supervisors/Board of Directors prior to submitting an application for grant funding for any type of deviation from this policy including full indirect cost recovery. The information on the agenda must be clear and describe the nature of the deviation(s). It must also be clearly noted the intent or non-intent to apply for further grants from this particular grantor of this nature. After this grant has been reviewed and accepted by the Board of Supervisors/Board of Directors, subsequent grants in that fiscal year from the same Grantor Agency with like provisions do not require the Board's review and acceptance during the application process.

c) Grants for the Judicial Branch in Maricopa County will be identified by the Presiding Judge of the Superior Court in an annual presentation to the Board of Supervisors. The presentation will reference the individual grants, and whether any of the provisions of the grants deviate from this Policy. After these grants have been reviewed and accepted by the Board of Supervisors, subsequent grants for that fiscal year from the same Grantor Agency with like provisions do not require the Board's review and acceptance of the grant. Subsequent grants from a new Grantor Agency must be transmitted to the Board of Supervisors for review and acceptance.

d) Departments/Special Districts may seek approval for both the Grant Submittal and Grant Award Acceptance at the pre-submission stage, provided that all terms of the grant are in compliance with this policy and the information presented to the Board of Supervisors/Board of Directors is consistent.

e) Departments/Special Districts will provide to the Department of Finance a copy of all grant agreements which must specifically include the award amount, grant period dates, availability of indirect costs and the indirect cost percentage (%), distinction between reimbursement or advance funding and a complete description of the grant. The provided information will be used to establish controls on the County financial system and will not be changed or modified (award period, grant award, etc.) without supporting documentation from the Grantor.

2. On-Going Grant Application

From year to year, Departments/Special Districts may receive grant funding from the same Grantor for the continuation of a program. In this case, Departments must notify the Board of Supervisors/Board of Directors in an annual or more frequent presentation of their intent to apply for all ongoing grants.

Grants for the Judicial Branch in Maricopa County will be identified by the Presiding Judge of the Superior Court in an annual presentation to the Board of Supervisors. The presentation will reference the individual grants, and whether any of the provisions of the grants deviate from this policy. After these grants have been reviewed and accepted by the Board of Supervisors, subsequent grants for that fiscal year from the same Grantor Agency with like provisions do not require the Board's review and acceptance of the grant. Subsequent grants from a new Grantor Agency will be transmitted to the Board of Supervisors for review and acceptance.

Policy for Administering Grants (continued)

3. Funding

To improve cash management practices, it is the County and Special Districts' preference to receive funding on an advance basis instead of a reimbursement basis. Therefore, every effort is to be made by Departments/Special Districts to obtain advance funding from the Grantor Agency. This is especially critical for one-time grant funded programs where the County or Special District is advancing funds to nonprofit subcontractors.

The Department/Special District may be requested by the Office of Management and Budget (OMB) to present the cost/benefits of accepting a grant versus not accepting a particular grant. The cost/benefit analysis must take into account if the grant-funded services are mandated and comply with the MfR Budgeting format.

One-time Grants, which are actually start-up grants for new programs or services, will be so noted in the submittal to the Board of Supervisors/Board of Directors. Program costs, which Departments/Special Districts wish to continue once the grant funding has been depleted, will be identified and reported to the Board of Supervisors /Board of Directors at the time of submittal for consideration. The Department must present analysis and information to the Board of Supervisors/Board of Directors to assist the Board in deciding whether the County or Special District should fund expenses for the project or program from other County or Special District funds following the depletion of the grant funds.

4. Claiming Reimbursement

a) Departments/Special District will record and track grant revenues and expenditures utilizing the County financial system.

b) Departments/Special District shall submit claims to the Grantor Agency as frequently as permitted under the grant agreement. This will be no less frequent than monthly or when the expenditures reach $100,000, unless otherwise established by the grantor.

c) At grant year-end, each Department/Special District shall close out its respective grants. This includes preparing and submitting any required final reports to the Grantor Agency and either returning excess funds or requesting final reimbursement for the grant year. All grant closing documentation will be submitted to the Finance Department to ensure the grants are accurately closed on the financial system within 150 days after the grant end date as represented on the County financial system. All unreimbursed costs must be identified and a plan of action defined to ensure an alternate funding source is identified and the grant is effectively closed within the 150 day timeframe. All unresolved grant balances/(deficits) after the 150 day timeframe will be reported to the County Manager by the Department of Finance and the Office of Management and Budget by utilizing the Fund Balance Report.

Policy for Administering Grants (continued)

5. Indirect Costs (2 CFR Part 225 (OMB Circular A-87) Charges)

2 CFR Part 225 (Federal Office of Management and Budget Circular A-87) recognizes indirect costs as legitimate grant expenses. As such, it is the intention of Maricopa County or Special District to recover indirect costs at all opportunities. In order to do so, the Department of Finance will prepare the following plans on an annual basis:

a) 2 CFR Part 225 (OMB Circular A-87) County-wide Central Services Cost Allocation Plan. The Department of Finance is responsible for preparing and negotiating the County-wide 2 CFR Part 225 (OMB Circular A-87) plan with Maricopa County's cognizant agency, United States Department of Housing and Urban Development (HUD). The Department of Health and Human Services is Maricopa County's assigned cognizant agency regarding audit issues.

   Whenever permitted by the Grantor Agency, grants requiring County or Special District matching funds may utilize County Overhead (A-87) as a last option. All other opportunities must be exhausted to meet the inkind match before utilizing County Overhead (A-87). If the required match exceeds the amount of inkind and/or County Overhead (A-87) or Overhead is not an allowable expense by the Grantor Agency the Department must inform the Board of Supervisors/Board of Directors of the exception and estimate the relative financial inkind impact.

b) Departmental Indirect Cost Allocation Plan(s). The County's 2 CFR Part 225 (OMB Circular A-87) indirect costs plans are used as a means of equitably recovering indirect costs from both federal and non-federal grant programs. All departments/Special Districts receiving grant funds can submit a written request to the Department of Finance to prepare a Departmental 2 CFR Part 225 (OMB Circular A-87) Indirect Cost Allocation Plan.

In some cases the grantor may limit the recovery of indirect costs to a percentage less than the combined Departmental and County-wide 2 CFR Part 225 (OMB Circular A-87) indirect rate. In these cases, the Departmental 2 CFR Part 225 (OMB Circular A-87) rate shall be satisfied first. Any remaining funds will then be applied to the County-wide 2 CFR Part 225 (OMB Circular A-87) rate.

County Departments Providing Grant Services to Outside Entities

Maricopa County Departments that are allowed to perform grant financial services for entities outside of the County and are not considered to be subrecipients may recover indirect costs and/or user charges for the administration of grants. If these outside entities are allowed by their grantors to recover indirect costs and/or charge a user fee to reimburse Maricopa County for services rendered, the monies must be deposited back to the funding source where the support services were initially provided. For example, a General Fund Department being reimbursed for grant management activities shall remit the reimbursement back to the General Fund.

Specific accounting information and examples can be found in the County Grant Manual located at ebc.Maricopa.gov/library/finance.

Policy for Administering Grants (continued)

6. Purchase of Computing and Network Systems Relating to Grant Supported Programs

To ensure compatibility and supportability of the County computing and network infrastructure, Departments/Special Districts are to consult with and obtain approval from the Chief Information Officer prior to purchasing any desired equipment. This applies to hardware, software and communications technologies including data, voice, video, image radio telemetry and facsimile purchases under the provisions of the County's Procurement Code.

Departments/Special Districts are to utilize the Technology Financing Program unless the grant specifically does not provide for this type of activity. As an example, a grant that is Board approved for two (2) years would not allow for the purchase of computers under the Technology Financing Program as the Technology Financing Program is a 36-month program.

To ensure effective asset management and tracking, all computer-related items must be tagged with an asset number by the Technology Finance Program Coordinator and recorded in an asset database. This information is utilized for the projection of asset replacement purposes.

Departments in the Judicial Branch of Maricopa County will consult with the Chief Information Officer prior to any purchases under the Judicial Procurement Code to determine whether the purchase will require compatibility and supportability of the County computing and network infrastructure.

7. Department of Finance Responsibility

While each Department/Special District has staff assigned to monitor and report the financial activities of grants, the Department of Finance will provide general and technical oversight and monitoring of all grant funds. At a minimum, the Department of Finance will:

a) Review and approve grant agenda items when they comply with County policy and the County Grant Manual.

b) Establish a Board approved grant on the County financial system when all supporting documentation is provided.

c) Prepare and provide to the Departments/Special Districts a monthly grant report (Fund Balance Report). This report will include inception to date financial activity for each individual grant. This report will be used to ensure the effective management and maintenance of grant activity.

d) Monitor that grant expenditures do not exceed grant awards.

e) Review individual grant balances, utilizing the Fund Balance Report, on a quarterly basis to identify departments that are not requesting reimbursement from the Grantor Agency on a

Policy for Administering Grants (continued)

timely basis. Departments/Special Districts that are not regularly claiming reimbursements will be contacted by the Department of Finance.

f) Communicate with the Office of Management and Budget regarding fund balance and/or deficit issues.

g) Initiate the preparation of the Indirect Cost Allocation Plan by providing a copy of the current plan, detailed listing of expenditures and other supporting data. Provide support, guidance and direction to Departments/Special Districts to assist them in the preparation of their Indirect Cost Allocation Plan.

h) Review Fund Balance Report for closed Grants to determine compliance with fund balance/(deficits).

i) Review and recommend approval of proposed Grant applications when Department/Special District is not in full compliance with Grant policy.

8. Office of Management and Budget Responsibilities

a) Review and recommend approval of grant agenda items when they comply with County policy and the County Grant Manual.

b) Review and recommend approval of Department's/Special District's proposed grant budget.

c) Review and recommend approval of adjustments to Department's/Special District's grant budget as necessary.

d) Review and take action as necessary to correct any deficit in Grant Funded Budgets.

e) Review and take action as necessary to minimize lost interest earnings to the General Fund due to negative cash positions in Grant funds.

f) Review and take action as necessary regarding departmental indirect cost rate plans. Ensure maximum reimbursement of all allowable indirect costs.

g) Consistent with Board policy, review departments spending to ensure that Grant Funds are used before General Fund dollars, and for Special Districts, to ensure that Grant Funds are used before other Special District revenues.

h) Review and recommend approval of proposed Grant applications when Department/Special District is not in full compliance with Grant policy.

9. Department/Special District Responsibilities

Each Department/Special District will ensure the following general maintenance activities are completed as defined below:

Policy for Administering Grants (continued)

a) Review, reconcile and certify the monthly Fund Balance Report. Any discrepancies are to be reported to the Department of Finance within two (2) weeks of receiving the Fund Balance Report. A written response must be received by the Department of Finance to report any discrepancies.

b) Reconcile and close expired grants on the County financial system within 150 days of the grant end date (as entered on the County financial system).

c) Communicate with the Office of Management and Budget and the Department of Finance regarding grants with a negative balance (unreimburseable expense). The Department/Special District must develop a plan of action to resolve the deficit. For departments, the plan should only consider utilizing General Funds as a last option.

d) Prepare the Indirect Cost Allocation Plan in the format defined by the Department of Finance. Obtain Departmental/Special District approval of the Indirect Cost Allocation Plan and provide a complete copy of the plan with all supporting documenting to the Department of Finance and the Office of Management and Budget by the timeline established by the Department of Finance.

e) Ensure that grant expenditures do not exceed grant awards.

f) Comply with all reporting requirements as defined by the grantor and County-wide Grant Policy and Manual.

g) Comply with all record retention requirements as defined by the grantor.

E. Related Documents:

The following documents are available at the indicated site.

Grant Manual: ebc.maricopa.gov/library/finance
OMB Circular A-87: www.whitehouse.gov/omb/circulars/a087/a087-all.html

Agenda Numbers: C-18-05-013-6-00; C-18-05-014-6-00; C-18-05-015-6-00; C-18-05-016-6-00; C-18-08-045-6-00

Non-Departmental Policy

Purpose

The purpose of this policy is to provide guidelines for development and administration of the Non-Departmental budget to County Departments so that the Non-Departmental budget is handled according to Board policy and direction.

Budgeted Revenues

The revenues budgeted in the Non-Departmental budget are revenues that may be specific to particular funds, but benefit several departments and not a particular department or program within a department. Examples of these revenues include:

- Property Taxes (General Fund and Debt Service Fund)
- Anticipated Grants from outside sources
- State Shared Sales Taxes
- State Shared Vehicle License Taxes
- Cable TV Application Fees for franchise agreements with the County
- Liquor Licenses fees
- Jail Excise Taxes (Detention Fund)
- Other Miscellaneous Revenue as appropriate.

Budgeted Expenditures

The expenditures budgeted in the Non-Departmental budget are general expenses not specific to a particular department, or which benefit the County as a whole. These expenses can include budgeted contingencies, general debt service, taxes and assessments, legal expenses, and various Board-approved special projects or initiatives

Expenditure items will be listed in the Recommended budget, and individual items are subject to Board approval.

Procedures

Budget Process

General Government will follow all County budgeting policies and guidelines including the approval process established by the Board of Supervisors. The Office of Management and Budget, along with the County Manager, will be responsible for developing the Non-Departmental budget for each fiscal year. The recommended budget will include an itemized schedule of proposed expenditures by fund.

Approval of Expenses

The Deputy County Manager or designee must authorize all expenditures prior to processing. This authority has been delegated to the manager responsible for a particular item within Non-Departmental. If the expenditure is not approved it will be returned and absorbed within the budget of the department that submitted it.

Non-Departmental Policy (continued)

Contingency Fund

If a contingency fund is adopted in the Non-Departmental budget during a fiscal year, General Fund departments can request funding for unanticipated expenditures or unfunded projects. These requests must be handled via a Board agenda item, and submitted by the responsible department. The Board of Supervisors must approve all requests for contingency funds.

Authority/Responsibility

The administration and maintenance of the Non-Departmental budget is the responsibility of the Office of Management & Budget. Expenditures charged to Non-Departmental must be approved by the Deputy County Manager or designated to ensure that the expenditures are budgeted and appropriate.

If approved, the contingency budget will be reduced and the appropriate department appropriation or other Non-Departmental item will be increased.

Vehicle Replacement Policy

Introduction

The purpose of this Policy is to provide County Departments/Special Districts with guidelines so that existing vehicles can be replaced in a timely and cost-effective manner.

Background

Equipment replacement must be planned and approval for replacement received through the budget process. The Equipment Services Department has the responsibility to plan for replacement needs in conjunction with the County Departments/Special Districts. During development of each fiscal year's budget, the Office of Management and Budget (OMB) reviews requests received from Departments/Special Districts for replacement of existing vehicles. In determining the amount of funding required, only the cost to replace existing vehicles with their equivalents is considered. Upgrades and additional new vehicles may not be charged to the appropriate vehicle replacement budget.

Sheriff's Office Only: The Sheriff's Office equipment replacement schedule will be discussed and approved during the annual budget process. Due to the unique nature of the functions of the Sheriff's Office, the equivalent replacements and upgrades may be changed to meet departmental needs, if the costs remain within budget targets. However, these changes will be discussed with OMB prior to proceeding to ensure costs are appropriate.

Guidelines

1. The Department/Special District, working with Equipment Services, prepares a needs assessment to determine which vehicles require replacement for upcoming fiscal years.
2. Vehicle replacement will be funded only for the current equivalent equipment class, make, model and equipment extras.
3. Upgrades are not funded under the appropriate vehicle replacement budget. If a Department/Special District determines upgrades are necessary, the Department/Special District has two options: (a) pay for the upgrades from the Department's/Special District's current operating budget; or (b) request upgrades and additions during the development of the Department/Special District budget.
4. If the full cost of replacement is actually lower than originally estimated, the savings will revert to the appropriate fund.
5. Possible cost overruns will be absorbed by the appropriate vehicle replacement budget.
6. OMB must approve all charges to the vehicle replacement budget.

Vehicle Replacement Policy (continued)

Exceptions

If, during the replacement process, the Department/Special District requires changes to the original vehicle replacement request, the Department/Special District must request reconsideration of their initial vehicle replacement plan. The criteria OMB will consider during the review of the Department's/Special District's revised plan includes funding and the impact on current and future costs for maintenance, operation and replacement. To assist OMB in performing a full analysis of the revised replacement plan, Departments/Special Districts are requested to provide:

1. A justification statement which supports changes to be in the best interest of Maricopa County citizens, enhances services provided to the citizens and benefits the County/County Special District overall. This statement can also include information on changes in service levels which require the use of a different vehicle class, the impact on current and future costs for maintenance, operation and replacement as well as information on funding.
2. A spreadsheet which reflects the current vehicle replacement schedule with costs and the proposed vehicle schedule with costs. The spreadsheet needs to reflect the increase or decrease of cost for each vehicle and an explanation for the cost change.
3. A complete justification for any equipment additions to the replacement vehicles and how these equipment additions enhance the service levels being provided to Maricopa County citizens.
4. OMB will review the request and provide the Department/Special District and Equipment Services with final approval or disapproval of the proposed change to the Department's/Special District's equipment vehicle replacement plan within three working days of receipt.

Fund Descriptions

100 **General Fund** — is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

201 **Adult Probation Fees** — Collects the fees assessed to persons placed on probation in the Superior Court per A.R.S. §13-901. Monies collected are used to supplement County General Fund appropriations for the compensation costs of probation officers who provide pre-sentence investigations (A.R.S. §12-267).

203 **Sheriff Donations** — Accounts for and segregates funds to be used in support of mandated functions. Funding is provided by non-specific donations and proceeds from the sale of donated items.

204 **Justice Court Judicial Enhancement** — Revenues consist of fees and surcharges collected under the authority of A.R.S. §22-281; and time payment fees collected under authority of A.R.S. §12-116; and On-line access subscription fees collected under authority of A.R.S. §22-284. Expenditures are used to improve, maintain and enhance the ability to collect and manage monies assessed or received by the courts and to improve court automation projects.

205 **Court Document Retrieval** — Accounts for the collection of an additional filing or appearance fee, not to exceed $5, to be used to defray the cost of converting the Clerk of Superior Court's document storage and retrieval system to micrographics or computer automation as established by A.R.S. §12-284.01.

207 **Palo Verde** — Palo Verde receives an annual allocation of approximately $200,000 from the State of Arizona. Expenditures are utilized for nuclear disaster training.

208 **Judicial Enhancement** — Revenues consist of fees and surcharges collected under authority of A.R.S. §12-284.03 and time payment fees collected under authority of A.R.S. §12-116. In addition, revenues are received from the State Judicial Enhancement Fund established by A.R.S. §12-113. Expenditures are used to improve, maintain and enhance the collection and management of funds and court automation projects.

209 **Public Defender Training** — Established by A.R.S. §12-117 to account for fees that are paid on a time payment basis as established by A.R.S. §12-116. Expenditures are utilized for Public Defender Training.

210 **Waste Management** — Established by the Board of Supervisors to segregate this activity from the General Fund. This fund accounts for a fixed $65,000 fee from Waste Management Corporation plus a percentage based on the tonnages of refuse dumped. Expenditures are used for economic development in Mobile and other unincorporated areas of the County.

211 **Adult Probation Grants** — Revenues consist of grant funds that are used for domestic violence, women's treatment programs, gang prevention, and criminal justice records improvement.

212 **Sheriff RICO Fund** — This fund consists of monies received as result of participation in any investigation or prosecution, whether by final judgment, settlement, or otherwise. Monies may be used for the funding of gang prevention programs, substance abuse prevention programs substance abuse education programs and witness protection or for any purposes permitted by federal law relating to the disposition of any property that is transferred to a law enforcement agency.

213 **County Attorney RICO** — Accounts for the funds provided by the sale of confiscated property. Operated by the County Attorney, RICO consists of all the activity of the Anti-Racketeering Program.

214 **Sheriff Jail Enhancement Fund** — Per A.R.S. §41-2401, the Arizona State Department of Corrections allocates criminal justice enhancement funds to County Sheriffs for the purpose of enhancing County Jail facilities and operations.

Fund Descriptions (continued)

215 **Emergency Management** — Emergency Management activity consists of disaster planning and training.

216 **Clerk of the Court Grants** — Accounts for the grant funds that are utilized for the improvement of court automation systems, child support enforcement and the processing of criminal history dispositions.

217 **CDBG Housing Trust** — Accounts for the grant funds that are utilized to expand the supply of low-income housing through the rehabilitation and reconstruction of single family occupancy homes.

218 **Clerk of Court Fill the GAP** — This fund was set up as indicated by A.R.S. §41-2421F and accounts for monies distributed under A.R.S. §41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997 – 1998 by the counties for the processing of criminal cases in the Superior Court, including the Office of the Clerk of the Superior Court, and Justice Courts.

219 **County Attorney Grants** — Accounts for funds that are utilized for the investigation and prosecution of child abuse and domestic violence cases and the enhancement of anti-gang enforcement efforts to deter, investigate, prosecute or adjudicate gang offenders. Victim assistance is provided to include transportation, payment of emergency expenses, education programs and training to children's advocates.

220 **Diversion** — Pursuant to A.R.S. §13-1811, funds are utilized for the investigation, prosecution and deferred prosecution of bad check cases.

221 **County Attorney Fill the GAP** — County Attorney Fill the GAP was set up as indicated by A.R.S. §41-2421F and accounts for monies distributed under A.R.S. §41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by the counties for the processing of criminal cases by county attorneys.

222 **Human Services Grants** — Accounts for the grant funds that are utilized for community action services designed to help the disadvantaged achieve self-sufficiency and family stability.

223 **Transportation Grants** — Transportation Grants was set up to account for all Grant activity administered by the County Transportation Department.

224 **Medical Examiner Grant Fund** — Accounts for the grant funds that are utilized to support the County's anti-bioterrorism efforts.

225 **Parks Spur Cross Ranch Conservation** — To account for the money collected from a Town-imposed ½% transaction privilege tax for the operation of the County Park. The Town was to commence collection of the tax by December 1, 2000.

226 **Planning and Development Fees** — Performs mandated community planning functions. Funding is provided mainly through license and impact fees.

227 **Juvenile Probation Grants** — Accounts for the grant funds that are utilized for the child nutrition program, family counseling and safe schools program.

228 **Juvenile Probation Special Fees** — This fund was established by A.R.S. §12-268 to account for juvenile probation fees collected and used for the purpose of supplementing County General Fund appropriations for the compensation of personnel of the Juvenile Court.

229 **Juvenile Restitution Fund** — Pursuant to A.R.S. §8-346, the fund was established for the payment of restitution in juvenile delinquency proceedings. This fund consists of state and local appropriations, gifts, devices and donations from any public or private source.

230 **Parks & Recreation Grants** — Accounts for the grant funds that are utilized for state lake improvements, park restoration and the construction and maintenance of hiking trails.

Fund Descriptions (continued)

232 **Transportation Operations** — Plans and implements an environmentally balanced multi-model transportation system. Operations are funded through highway user taxes.

233 **Public Defender Grants** — Accounts for grant funds that are utilized for public defender training and to increase the processing of drug cases.

234 **Transportation Capital Project** — Transportation Capital Projects was set up administratively as a capital project fund to track capital project activity of the County Transportation Department. Funding is provided by a reimbursement transfer from the Transportation Fund that derives its funding from the State Highway User's Tax.

235 **Del Webb Special Revenue Fund** — A special revenue fund to account for revenue received from the Del Webb Anthem community that is restricted to expenditure for development services (the implementation and enforcement of the development master plan) and recreational services (trail system and library) supporting that community.

236 **Recorder's Surcharge** — Accounts for the collection of a special recording surcharge, not to exceed $4, to be used to defray the cost of converting the County Recorder's document storage and retrieval system to micrographics or computer automation as established by A.R.S. §11-475.01.

238 **Superior Court Grants** — Grant funds are used for drug enforcement accounting, court-appointed special advocates and case-processing assistance.

239 **Parks Souvenir Fund** — Accounts for sales proceeds of sundry items at the Maricopa County Parks.

240 **Lake Pleasant Recreation Services** — Provides the public with positive leisure opportunities in a safe, accessible, and efficient manner through quality development and programming while conserving and protecting unique and environmentally sensitive areas.

241 **Parks Enhancement Fund** — Accounts for park and recreation revenues and expenditures associated with enhancing parks and recreation programs pursuant to A.R.S. §11-941

243 **Parks Donations** — Accounts for donations and contributions activities provided for by citizens or groups.

245 **Justice Court Special Revenue** — Established for the purpose of defraying expenses of justice court services by providing improvements in court technology, operations and facilities to enable the courts to respond quickly to changing statutory and case processing needs. Operations are funded by an $18 user's charge to be added to the Defensive Driving School Diversion Fee as of March 1, 1998.

248 **Elections Grant** — Elections Grant was set up to account for all grant activity administered by the Elections Department.

249 **Non Departmental Grants** — Non-Departmental Grants was set up to account for all non-department specific grant activity.

251 **Sheriff Grants** — Accounts for grant and intergovernmental funds that support and enhance Sheriff Office activities.

252 **Inmate Services** — Accounts for the funds that are held in trust for the benefit and welfare of the inmates, established under A.R.S. §31-121. The majority of revenues are derived from sales of food and sundries to the inmates.

254 **Inmate Health Services** — Accounts for the co-payments received from inmates for self-initiated health service pursuant to A.R.S. §31-161 and A.R.S. §31-162.

Fund Descriptions (continued)

255 **Detention Operations** — was established under the authority of propositions 400 and 401, which were passed in the General Election of November 3, 1998 and extended in the General Election of November 5, 2002. These propositions authorized a temporary 1/5-cent sales tax to be used for the construction and operation of adult and juvenile detention facilities.

256 **Probate Fees** — Administers the monies received by the Clerk of the Superior Court pursuant to A.R.S. §14-5314 and A.R.S. §14-5414 to preserve, audit, and safeguard the estates and wards for whom the court has a fiduciary responsibility.

257 **Conciliation Court Fees** — Accounts for monies collected under A.R.S. §25-311.01 related to the dissolution of marriages. The funds collected are used by the Domestic Violence Shelter fund and the Child Abuse Prevention and Treatment fund.

259 **Trial Courts Special Revenue** — Accounts for monies received under an intergovernmental agreement with the Department of Economic Security to conduct Title IV-D child support enforcement enhancements.

261 **Law Library Fees** — Established by A.R.S. §12-305 to account for a portion of the fees collected by the Clerk of the Superior Court to be used for the purchase of books for the county law library.

262 **Public Defender Fill the Gap** — Public Defender Fill the Gap was set up as indicated by A.R.S. §41-2421F and accounts for monies distributed under A.R.S §41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by counties for the processing of criminal cases by the county public defender, legal defender and contract indigent defense counsel in each county.

263 **Legal Defender Fill the Gap** — Legal Defender Fill the Gap was set up as indicated by A.R.S. §41-2421F and accounts for monies distributed under A.R.S. §41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by counties for the processing of criminal cases by the county public defender, legal defender, and contract indigent defense counsel in each county.

264 **Superior Court Fill the Gap**— Superior Court Fill the Gap was set up as indicated by A.R.S §41-2421F and accounts for monies distributed under A.R.S. §41-2421. Funds are to be used to supplement, not supplant, funding at the level provided in fiscal year 1997-1998 by the counties for the processing of criminal cases in the Superior Court, including the Office of the Clerk of the Superior Court, and Justice Courts.

265 **Public Health Fees** — Accounts for public health programs that are self-supported by Vital Health fees and pharmacy operations.

266 **Check Enforcement Program** — Accounts for fees that are collected pursuant to A.R.S. §13-1809 and §13-1810, any investigation and prosecution costs and any monies that are obtained as a result of a forfeiture and that are recovered for the county through enforcement of A.R.S. §13-1802, §13-1807, §13-2002 or §13-2310, whether by final judgment, settlement or otherwise. The monies in the fund shall be used for the investigation, prosecution and deferred prosecution of theft, forgery and fraud.

267 **Criminal Justice Enhancement** — The Criminal Justice Enhancement fund accounts for monies that are allocated to county attorneys from the Arizona State Criminal Justice Enhancement fund (A.R.S. §41-2401). The funds are to be used for the purpose of enhancing prosecutorial efforts.

Fund Descriptions (continued)

268 **Victim Compensation and Assistance Fund**— Victim Compensation and Assistance Fund was established to administer funding provided from the State Victim Compensation and Assistance fund (AR.S. §41-2407) and from prisoner supervision fees under A.R.S. §31-418. The fund is used for establishing, maintaining and supporting programs that compensate and assist victims of crime.

269 **Victim Compensation Restitution Interest Fund**— The County Attorney Victim Compensation and Restitution Fund was established as authorized by A.R.S §11-538 consisting of monies that are distributed pursuant to A.R.S. §12-286 (75% of the interest earned on restitution monies that are received in trust). The County Attorney shall use monies in the fund to assist eligible victims of crime with medical, counseling and funeral expenses and lost wages.

270 **Child Support Enhancement** — Accounts for funds received from a federal incentive award that is utilized for the enhancement of child support collections through efficient operation of the IV-D program.

271 **Expedited Child Support** — Accounts for the funds that are utilized to establish, maintain and enhance programs designed to expedite the processing of petitions filed and enforce the resultant court orders. Revenues collected for subsequent case filing fees for post-decree petitions in dissolution cases, pursuant to A.R.S. §25-412 and A.R.S. §12-284, fund operations.

273 **Victim Location** — Revenues are derived from interest earned on restitution monies received in trust and are to be distributed to the County Attorney and Clerk of the Superior Court on a pro rata basis (County Attorney – 75% and Superior Court – 25%). Fund was established by A.R.S. §12-287.

274 **Clerk of the Court EDMS** — The Clerk of the Court EDMS Fund was established to account for Electronic Document Management System (EDMS) Fees which are collected as authorized by Board Agenda C16020028, ADM1005 and State Attorney General's Opinion 195-18 (R94-63).

275 **Juvenile Probation Diversion** — The Juvenile Probation Diversion fund was established by A.R.S 11-537 and consists of diversion fees that are collected pursuant to section 8-321(N). The monies shall be used at the discretion of the County Attorney for administering county community based alternative programs that are established pursuant to A.R.S. 8-321.

276 **Spousal Maintenance Enforcement Enhancement** — The Spousal Maintenance Enforcement Fund is established for the Clerk of the Superior Court consisting of monies received pursuant to A.R.S. §12-289. The Clerk will spend monies in the fund to enhance enforcement of spousal maintenance orders. In addition to the fees required by A.R.S. §12-284, the Clerk shall charge and collect a surcharge of $5 for each filing of a petition or an answer for annulment, dissolution or marriage or legal separation. The Clerk will use the surcharge only for the purposes prescribed by this statute.

281 **Children's Issues Education** — Accounts for the funds that are utilized for educational programs regarding the impact that divorce, the restructuring of families and judicial involvement have on children pursuant to A.R.S. §25-354. Revenues that are received from the Clerk's educational program fees supplement any state or county appropriations.

282 **Domestic Relations Mediation Education** — Accounts for the funds that are utilized to establish, maintain and enhance programs designed to educate individuals regarding the impacts on children associated with marriage dissolution, legal separation, restructuring of families and the programs available for mediation of visitation or custody disputes, pursuant to A.R.S. §25-413. Operations are funded by revenues from a surcharge received by the Clerk for each filing of a post-adjudication petition in a domestic relation's case, pursuant to A.R.S. §12-284.

290 **Waste Tire** — Accounts for the operations activity of the waste-tire-processing center for the removal of waste tires from the County pursuant to A.R.S. §44-1305.

Fund Descriptions (continued)

292 **Correctional Health Grants** — The Arizona Department of Health Services was awarded a grant by the Department for Health and Human Services, Centers for Disease Control and Prevention, to generate surveillance data for the Centers for Disease Control and Prevention and supplement the syphilis-screening activities at the Madison Street Jail.

320 **County Improvement Debt** — Accounts for the debt service on the Lease Revenue Bonds, Series 2001. Funding is provided by transfers from the General Fund.

321 **County Improvement Debt 2 —** The County Improvement Debt 2 Fund has been established to fund the debt service on the Lease Revenue Bonds, Series 2007.

376 **Events Center Operations** — Accounts for Maricopa County Events Center (formerly Sundome) revenues and expenditures associated with staging entertainment events.

422 **Intergovernmental Capital Projects** — Intergovernmental Capital Projects account for capital project spending predominantly funded from General Fund revenues.

435 **County Improvement Fund** — Accounts for capital projects funded through the issuance of the Lease Revenue Bonds, Series 2001.

440 **Financing Series 2007** — The Financing Series 2007 Fund has been established to fund capital projects through the issuance of the Lease Revenue Bonds, Series 2007.

441 **Financing Series 2008** — The Financing Series 2008 Fund has been established to fund capital projects through the issuance of the Lease Revenue Bonds, Series 2008.

445 **General Fund County Improvements** — The General Fund County Improvement Fund has been established to fund current and future capital projects. Fund assets may be used to pay directly for capital projects or may be appropriated by the Board of Supervisors for debt service. None of the funds has been pledged for debt service, and fund assets may be transferred by the Board of Supervisors at any time for any other County purpose.

455 **Detention Capital Projects** — Accounts for the proceeds associated with the 1/5 of one-cent sales tax approved by voters in the General Election on November 3, 1998 and extended by voters in the General Election on November 5, 2002. Fund assets may be used to pay directly for capital projects or may be appropriated by the Board of Supervisors for debt service. None of the funds has been pledged for debt service and fund assets may be transferred by the Board of Supervisors at any time for any other County purpose.

503 **Air Quality Grant -** Air Quality Grants was set up to account for all Grant activity administered by the County Air Quality Department

504 **Air Quality Fees** — Air Quality works to protect the environment and public health through control, preservation, and improvement of the County's air quality. Permit revenue is the funding source.

505 **Environmental Services Grant** — Environmental Services Grants was set up to account for all Grant activity administered by the County Environmental Services Department.

506 **Environmental Services Environmental Health** — Environmental Services – Health Fund was established to account for activities related to the protection of food and water supplies consumed by residents. Funding is provided by fees collected from Health Inspections and the sale of Health Permits.

Fund Descriptions (continued)

532 **Public Health** — Protects, improves and preserves the physical, mental and social well being and the environment of the entire population of Maricopa County, with a special responsibility to serve those most vulnerable. Federal and State grants fund operations.

572 **Animal Control License/Shelter** — Animal Control reduces the incidences of animal-inflicted injuries and reduces the risk of exposure to rabies through enforcement of dog-licensing laws, leash laws, capture and impoundment of stray dogs, public education, adoption or humane disposal of excess animals. Licenses and fees are the primary funding source.

573 **Animal Control Grants** — Animal Control Grants was set up to account for all Grant activity administered by Animal Control.

574 **Animal Control Field Operations** — Animal Control Field Services was set up in FY2002-03 to segregate field services, which are an optional County service, from Animal Control Pound Activities which are required by Arizona State Statute.

580 **Solid Waste Management** — Solid Waste assists the cities and towns, businesses, and citizens in continuously improving the regional waste management systems. This includes an ever-increasing focus on reducing the amount of waste generated, maximizing resource recovery, proper management of special wastes, and environmentally sound disposal.

601 **CMG High Option Fund** — This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the self-insured high option HMO insurance plan.

602 **CMG Low Option Fund**— This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the self-insured low option HMO insurance plan.

603 **IPA Fund**— This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the self-insured open access, in-network HMO insurance plan.

604 **OAP High Option Fund** — This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the self-insured high option open access insurance plan.

605 **OAP Low Option Fund** — This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the self-insured high option open access insurance plan.

606 **Choice Fund HSA Fund** — This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the self-insured Health Savings Account insurance plan.

607 **FI Dental PPO Fund** — This fund collects employee and employer contributions for payment of the employees' dental insurance premiums for the fully-insured dental plan.

608 **Coinsurance Fund** — This fund collects employee and employer contributions for payment of the employees' pharmacy premiums for the self-insured coinsurance pharmacy plan.

609 **Consumer Choice Fund** — This fund collects employee and employer contributions for payment of the employees' pharmacy premiums for the self-insured consumer choice pharmacy plan.

610 **70% STD Fund** — This fund collects employee contributions for payment of the employees' short - term disability benefits for the self-insured short-term disability plan which provides benefits at 70% of the employee's salary.

611 **60% STD Fund** — This fund collects employee contributions for payment of the employees' short - term disability benefits for the self-insured short-term disability plan which provides benefits at 60% of the employee's salary.

Fund Descriptions (continued)

612 **50% STD Fund** — This fund collects employee contributions for payment of the employees' short - term disability benefits for the self-insured short-term disability plan which provides benefits at 50% of the employee's salary.

613 **40% STD Fund** — This fund collects employee contributions for payment of the employees' short-term disability benefits for the self-insured short-term disability plan which provides benefits at 40% of the employee's salary.

614 **Behavioral Health Fund** — This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the self-insured behavioral health insurance plan.

615 **Wellness Fund** — This fund collects employer contributions for payment of the employees' wellness program expenditures for the self-insured wellness program.

616 **Contract Administration Fund** — This fund collects employer contributions for payment of the contract administration expenditures for the self-insured benefits program.

617 **Medical Incentive/Penalties Fund** — This fund collects employer contributions for payment of the provider medical incentive payments which are part of the self-insured benefits program.

618 **Benefits Administration Fund** — This fund collects employer contributions for payment of the benefits administration expenditures for the self-insured benefits program.

621 **Flex Spending Health Fund** — This fund collects employee and employer contributions for payment of expenditures for the medical flexible spending benefit program.

622 **Flex Spending Dep Care Fund** — This fund collects employee and employer contributions for payment of expenditures for the dependent care flexible spending benefit program.

623 **Vision Fund** — This fund collects employee and employer contributions for payment of the employees' vision premiums for individuals also participating in medical benefits for the self-insured vision plan.

624 **Stand Alone Vision Fund**— This fund collects employee and employer contributions for payment of the employees' vision premiums for individuals who do not participate in medical benefits for the self-insured vision plan.

625 **FI Prepaid Dental Fund** — This fund collects employee and employer contributions for payment of the employees' dental insurance premiums for the fully insured prepaid dental plan.

626 **FI Life & AD&D Fund** — This fund collects employee and employer contributions for payment of the employees' life insurance premiums for the fully insured life insurance plan.

627 **Supplemental Life Fund** — This fund collects employee contributions for payment of the employees' supplemental life insurance premiums for the fully insured supplemental life insurance plan.

628 **Employee Assistance (EAP) Fund** — This fund collects employer contributions for payment of the employee assistance program expenditures for the self-insured EAP program.

629 **SI Dental Fund** — This fund collects employee and employer contributions for payment of the employees' dental insurance premiums for the self-insured dental plan.

630 **Dependent Life Fund** — This fund collects employee contributions for payment of the employees' dependent life insurance premiums for the fully-insured dependent life benefit plan.

631 **Voluntary Benefits Fund** — This fund collects employee contributions for payment of the employees' voluntary insurance premiums for the fully-insured voluntary insurance benefit plan.

Fund Descriptions (continued)

632 **CIGNA for Seniors Fund**— This fund collects contributions for payment of the medical insurance premiums for the fully insured Cigna for Seniors benefit plan.

652 **Health Select Self-Insured Trust Fund** — This fund collects employee and employer contributions for payment of the employees' health insurance premiums for the County-run insurance plan.

654 **Equipment Services** — This fund provides assistance to other Maricopa County departments to ensure quality service to the citizens of Maricopa County by furnishing and maintaining the necessary County mobile equipment in an efficient manner.

669 **Small School Service** — Established per A.R.S. §15-365 to account for service programs operated through the County School Superintendent.

673 **Reprographics** — This fund provides the County's printing and duplicating services.

675 **Risk Management** — This fund supports the comprehensive insurance/self-insurance program, which safeguards County assets and employees by means of a Trust Fund. Personnel skilled in loss control, claims and litigation and workers' compensation work together to avert risk and conserve the human and financial resources of Maricopa County.

681 **Telecommunications** — This fund provides cost effective voice, data, and radio communications to County employees.

685 **Benefits Trust** — This fund collects employee and employer contributions for payment of the employees' dental and short-term disability benefits.

715 **School Grant Fund** — Accounts for all grant activity administered by the Superintendent of Schools.

741 **Taxpayer Information Fund** — Consist of monies collected from the public records copy surcharge imposed under A.R.S. §11-496, the tax-lien-processing fee imposed pursuant to A.R.S. §42-18116, $15 of each judgment-deed fee collected pursuant to A.R.S. §42-18205, interest earned from the elderly assistance fund pursuant to A.R.S. §42-17401 and the community facilities district special-assessment fee imposed pursuant to A.R.S. §48-721. The County Treasurer shall administer the fund and spend monies in the fund only to defray the cost of converting or upgrading an automated public information system.

780 **School Transportation Fund** — Accounts for reimbursement for mileage costs to parents of special-needs students.

782 **School Communication Fund** — Accounts for management of centralized billings paid by Superintendent of Schools for multiple school districts.

795 **County School Indirect Cost** — Accounts for federal indirect fees charged to school districts.

988 **Public Works Flood Control** — The fund is established for management planning purposes and the financial activity will be allocated to the Flood Control District funds. The fund will not be reported in the audited financial statements.

FY 2008-09 Revenue Source Codes

Revenue Source	Sub-Revenue Source Name	Comments
601	Property Taxes	Amounts collected on property taxes assessed on real, secured and unsecured personal property.
605	Tax Penalties & Interest	Amounts collected as penalties for delinquent tax payments, and the interest charged on delinquent taxes from the due date to the date of actual payment.
606	Sales Taxes	Amounts collected for a sales tax levied by the County
610	Licenses And Permits	Revenues from businesses and occupations that must be licensed before doing business or licenses and permits levied according to benefits presumably conferred by the license or permit.
615	Grants	Contributions or gifts of cash or other assets from the federal and/or state government to be used or expended by the county for a specified purpose, activity, or facility.
620	Other Intergovernmental	Other non-grant revenues levied by the federal or state government and shared with the County on a predetermined basis.
621	Payments In Lieu Of Taxes	Payments from other governments or other local units/organizations for owned properties falling within the County's geographical boundaries on which it cannot levy property taxes.
625	State Shared Sales Tax	Transaction Privilege Taxes levied by the state government and shared with the County, based on a statutory distribution formula.
626	State Shared Highway User Revenue	Taxed levied by the state government on motor fuel consumption and other transportation-related items, and shared with the County based on a statutory distribution formula.
630	State Shared Vehicle License	Tax levied by the state government based on the assessed value of motor vehicles and shared with the County based on a statutory distribution formula.
634	Intergovernmental Charges For Services	Charges for service provided to other public entities
635	Other Charges For Services	Various types of County charges for services and other related activities.
636	Internal Service Charges	Revenue collected by internal service fund departments of the County for centralized internal service operations, (telecom, equipments services, reprographics, etc…)
637	Fines & Forfeits	Amounts collected for a compliance violation of any applicable laws, policy or other authoritative rule or amounts collected through confiscation.
638	Patient Services Revenue	Charges for patient and third-party reimbursements for healthcare related services.
645	Interest Earnings	Revenue from holdings invested for earnings purposes.
650	Miscellaneous Revenue	Any and all revenue that cannot be reasonably classified to another specific revenue code.
680	Transfers In	Inflow of monies transferred between funds within the County.

FY 2008-09 Expenditure Object and Sub-Object Codes

Object	Description	Comment
701	Regular Pay	Gross salary and wages for personal services rendered by regular full and part-time employees.
705	Temporary Pay	Gross salary and wages for temporary employees
710	Overtime	Overtime salary and wages for personal services rendered by regular full-time employees.
750	Fringe Benefits	Amounts paid by the County on behalf of the employees.
790	Other Personnel Services	Miscellaneous employee payments and/or adjustments not considered regular employee compensation.
795	Personnel Services Allocation-Out	Used to allocate personal service charges to another fund/department.
796	Personnel Services Allocation-In	Used to allocate personal service charges from another fund/department.
801	General Supplies	Amounts paid for consumable operational supply items.
802	Medical Supplies	Amounts paid for consumable healthcare operational supply items.
804	Non-Capital Equipment	Amounts paid for items not considered general or medical supplies, that have a useful life of one year or more but cost less than $5,000 per item.
810	Legal Services	Professional legal services rendered by individuals not on the County payroll and/or other legal service related costs.
811	Health Care Services	Professional health care services rendered by individuals not on the County Payroll and/or other healthcare service related costs.
812	Other Services	Amounts expended for services rendered by individuals not on the County payroll and/or other service related costs that are not legal and healthcare related.
820	Rent & Operating Leases	Payments for operating leases and rents, excluding capital leases (see 950-Debt Service)
825	Repairs And Maintenance	Amounts paid for repairing or maintaining buildings, structures, improvements, or equipment.
830	Intergovernmental Payments	Contributions, aid or other amounts paid to other governmental entities for program and/or other agreed upon contracts and arrangements.
839	Internal Service Charges	Amounts charged by internal service departments of the County to other departments.
841	Travel	Amounts paid for any and all costs related to travel.
842	Education And Training	Amounts paid for any and all costs related to education and training.
843	Postage/Freight/Shipping	Amounts paid for mailing costs and other incidental costs associated with the movement of goods.
845	Support And Care Of Persons	Amounts paid to administer the County's fiduciary care responsibilities
850	Utilities	Amounts paid for the cost of any and all utility charges and/or related disposition of utility products.

FY 2008-09 Expenditure Object and Sub-Object Codes (cont'd)

Object	Description	Comment
855	Interest Expense	Interest charges for negative cash and investment balances.
865	Depreciation	Expense charged for the loss of value of an asset as a result of it's use.
880	Transfers Out	Movement of monies between (outflow) funds within the County.
910	Land	Amounts paid for the acquisition of land or any charges necessary to prepare the land for use.
915	Buildings And Improvements	Amounts paid for the acquisition of buildings or changes necessary to prepare the building for use. Does not record amounts paid for normal repair and maintenance.
920	Capital Equipment	Amounts paid for the acquisition of non-vehicle related equipment costing more than $5,000.
930	Vehicles & Construction Equipment	Amounts paid for the acquisition of any and all types of vehicles costing more than $5,000.
940	Infrastructure	Amounts paid for County infrastructure, such as streets, roads, tunnels, drainage systems, water and sewer systems, dams and lighting systems.
950	Debt Service	Amounts paid to satisfy County debt financing obligations, including capital leases. A capital lease is a financing that transfers ownership of the property to the County at the end of the lease term, contains a bargain purchase option, covers a lease term that is equal to 75% or more of the leased asset's useful life, or requires lease payments equal to at least 90% of the leased asset's market value.

Capital Improvement Program

Executive Summary

The Capital Improvement Program (CIP) is a plan that identifies capital projects to be completed over the next five years. Because these projects typically span more than one fiscal year, the plans are updated annually to track existing projects, to identify new projects, and to update funding estimates and forecasts. The CIP integrates the Managing for Results (MfR) policy when outlining its funding sources, project costs, and future operating costs associated with each capital improvement.

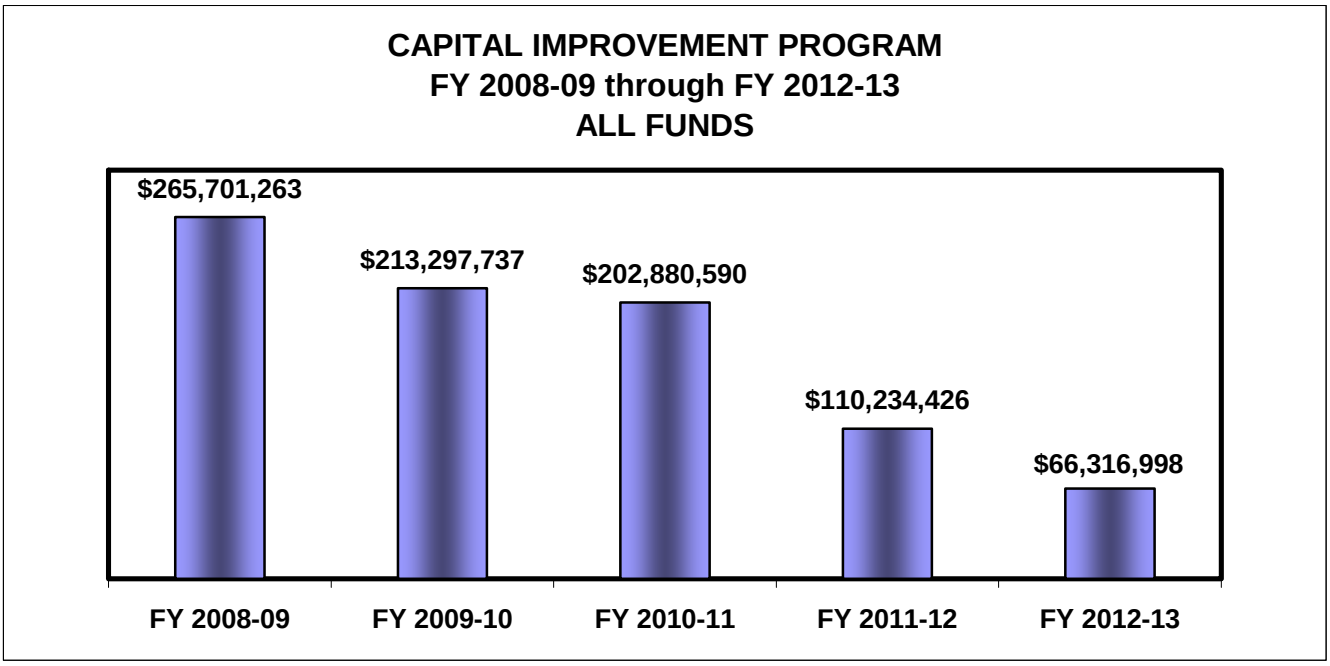
Capital Improvement Program

A Capital Improvement Program (CIP) project is defined as a major, non-recurring project that includes one or more of the following:

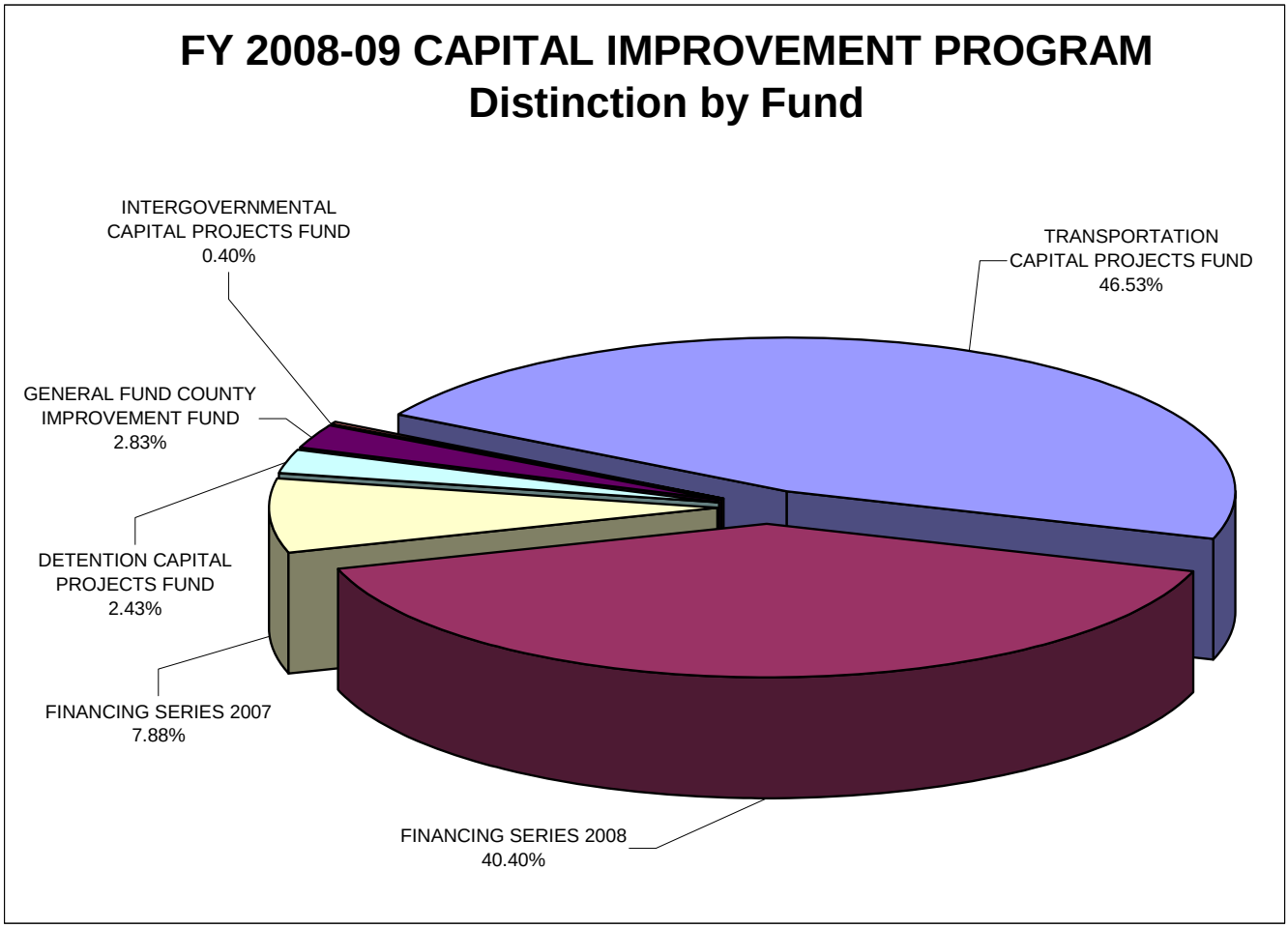
1. Any acquisition of, or improvement of, land for a public purpose.
2. Any construction of a new facility (e.g., a public building, parking lot, road, or bridge etc.), or an addition to, or extension of, such a facility.
3. A nonrecurring rehabilitation that increases the service potential of the building (i.e., something which is infrequent and would not be considered annual or other recurrent maintenance) or major repair of all or a part of a building, its grounds, or a facility.
4. Any planning, feasibility, engineering, or design study related to an individual capital improvement project or to a program that is implemented through individual capital improvement projects.

The most common examples include the purchase of land and buildings as well as construction of buildings, roads, and bridges. Sources of funding for Capital Improvement Projects include voter-approved bonds, voter-authorized taxes, other forms of long-term financing such as Certificates of Participation (COPs), operating funds, contributions from other public and private entities, and grants.

The CIP spans a five-year period beginning with Fiscal Year 2008-09 and ending Fiscal Year 2012-13. The total anticipated cost for projects presented in the FY 2008-09 CIP is $858.4 million with the largest amount of planned spending, $265.7 million in Fiscal Year 2008-09 (see table that follows).



The largest portion of expenditures for the County's five-year Capital Improvement Program is the Transportation Capital Projects Fund with 46.5% of the total. The Financing Series 2008 Fund (Lease Revenue Bonds) is next with 40.4%, followed by the Financing Series 2007 Fund (Lease Revenue Bonds) at 7.9%. The Detention Capital Projects comprises 2.4% of total CIP expenditures, the General Fund County Improvement Fund 2.4%, and the Intergovernmental Capital Projects Fund 0.4%.



It should be noted that over the five-year period, the cost of a project and its projected completion date could vary from the initial plan due to changes in Board priorities, greater than anticipated costs, unforeseen events, and/or changes in funding assumptions. The following table highlights significant changes from the FY 2007-08 Capital Improvement Program.

FY 2008-09 CAPITAL IMPROVEMENT PROGRAM
Five-Year Total By Fund

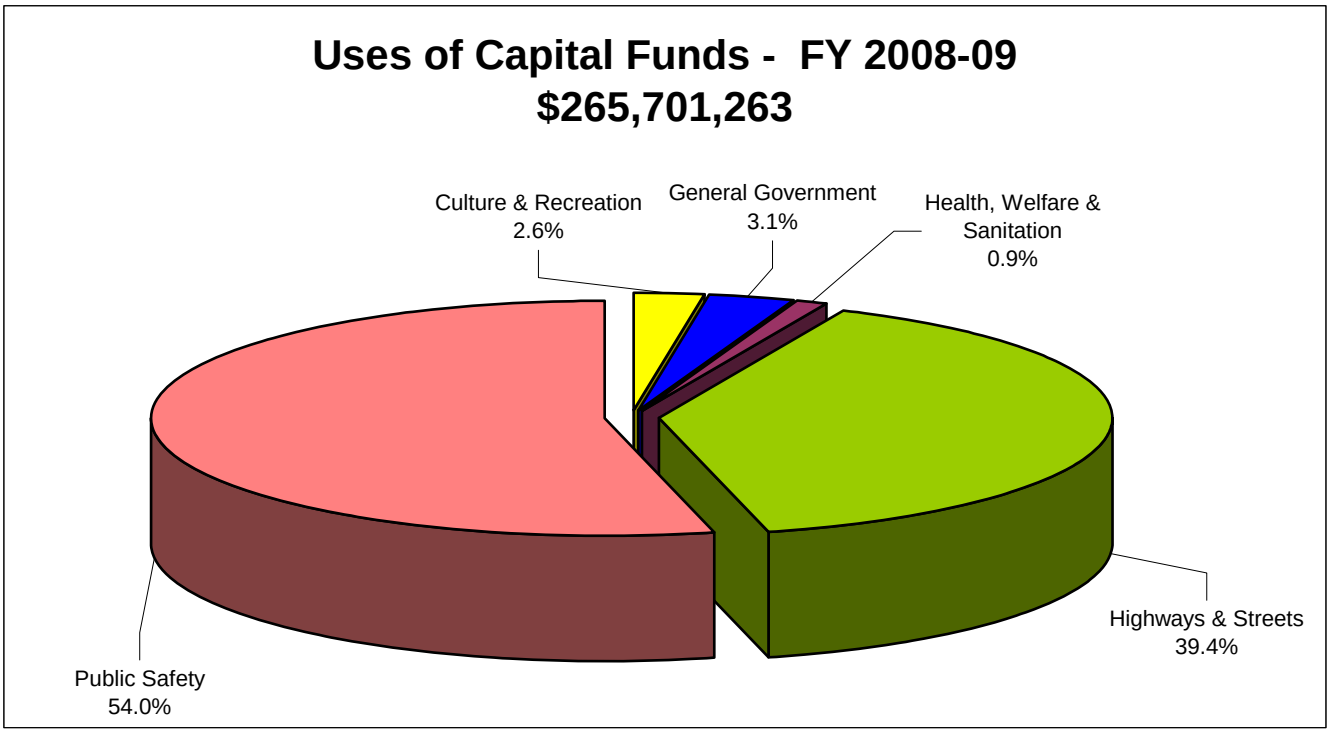
CIP Allocation by Fund	REVISED FY 2007-08 THRU FY 2011-12	ADOPTED FY 2008-09 THRU FY 2012-13	(Increase)/ Decrease
General Fund			
422 INTERGOVERNMENTAL CAP PROJ	$ 7,960,764	$ 3,450,000	$ 4,510,764
435 COUNTY IMPROVEMENT FUND	82,881	-	82,881
440 FINANCING SERIES 2007	121,328,217	67,626,776	53,701,441
441 FINANCING SERIES 2008	355,532,483	346,780,553	8,751,930
445 GENERAL FUND CTY IMPROV	29,770,466	20,270,295	9,500,171
Subtotal General Fund	$ 514,674,811	$ 438,127,624	$ 76,547,187
Special Revenue			
234 TRANSPORTATION CAPITAL PROJECT	$ 413,706,818	$ 399,453,490	$ 14,253,328
455 DETENTION CAPITAL PROJECTS	54,527,995	20,849,900	33,678,095
Subtotal Special Revenue	$ 468,234,813	$ 420,303,390	$ 47,931,423
TOTAL MARICOPA COUNTY	**$ 982,909,624**	**$ 858,431,014**	**$ 124,478,610**

Capital Projects Budget

The capital projects budget is the first year of the Capital Improvement Program. The recommended FY 2008-09 Maricopa County Capital Projects budget is $265.7 million and is comprised of projects for which funding has been clearly identified for the duration of the projects. Total budgeted expenditures by fund source compared with FY 2007-08 expenditures are shown in the table below.

CAPITAL BUDGET BY FUND

FUND	FY 2007-08 ADOPTED	FY 2007-08 REVISED	FY 2007-08 FORECASTED	FY 2008-09 RECOMMENDED
General Fund				
422 INTERGOVERNMENTAL CAP PROJ	$ 9,351,324	$ 12,144,726	$ 9,414,107	$ 3,450,000
435 COUNTY IMPROVEMENT FUND	143,166	82,881	-	-
440 FINANCING SERIES 2007	88,609,418	62,224,711	37,573,767	67,626,776
441 FINANCING SERIES 2008	23,418,046	25,184,429	7,227,815	67,122,027
445 GENERAL FUND CTY IMPROV	33,628,876	33,114,691	26,302,602	16,874,462
Subtotal General Fund	$ 155,150,830	$ 132,751,438	$ 80,518,291	$ 155,073,265
Special Revenue				
234 TRANSPORTATION CAPITAL PROJECT	$ 98,605,934	$ 98,605,934	$ 85,705,950	$ 104,676,998
455 DETENTION CAPITAL PROJECTS	46,428,953	39,527,995	11,700,054	5,951,000
Subtotal Special Revenue	$ 145,034,887	$ 138,133,929	$ 97,406,004	$ 110,627,998
TOTAL MARICOPA COUNTY	**$ 300,185,717**	**$ 270,885,367**	**$ 177,924,295**	**$ 265,701,263**



Note: The above schedule displays only Capital Project expenditures. A fund transfer of $6,252,339 from the General Fund County Improvement Fund (445) to the County Improvement Debt 2 Fund (321) is not shown. Refer to the Fund Transfers in the Summary Schedules Section.

Operating & Capital Budgets – Their Relationship

A direct relationship exists between Maricopa County's capital and operating budgets. Operating cost estimates are the anticipated annual costs to operate facilities and improvements upon completion or acquisition. Completed capital projects generally require additional operating budget resources for upkeep, maintenance, security, and other costs associated with additional acreage, mileage, or square footage.

Future operating costs related to new facilities constructed or acquired through the CIP are carefully considered before project commitments are made. This is a particularly important budgetary consideration with the new detention and Court facilities. It is the County's philosophy and policy that new capital projects will be undertaken only if future operating revenues are reasonably estimated to be sufficient to support associated future operating costs. Operating costs associated with new facilities are budgeted by the user department in conjunction with the Facilities Management Department. Estimated operating costs, as well as anticipated savings in lease costs and operating costs of facilities to be replaced are factored into the County's ten-year financial forecast.

The estimated annual operating costs for the new general fund and detention facilities include utility costs, housekeeping staff, general maintenance commodities, e.g., janitorial supplies, and miscellaneous contract costs, e.g., janitorial contracts. Also included are user department operating net costs that may result from the construction of the project, such as additional staff and operating supplies and services. The following table illustrates the estimated ongoing operating costs associated with the new facilities constructed or acquired through the CIP.

NEW FACILITY OPERATING AND MAINTENANCE COST IMPACT

	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13
GENERAL FUND PROJECTS					
Buckeye Hills Shooting Range	$ 55,681	$ 57,351	$ 59,072	$ 60,844	$ 62,669
Chambers Building	24,722	25,464	26,228	27,015	27,825
Criminal Court Tower	-	-	2,135,908	4,399,970	4,531,969
Durango Animal Care & Control Facility	200,245	206,818	213,022	219,413	225,995
Durango 911 and Crime Lab	-	116,291	119,780	123,373	127,074
Maricopa Regional Trail System	-	41,073	43,115	85,959	90,246
Saguaro Lake Aid Station	12,105	12,468	12,842	13,227	13,624
Security Building	102,510	105,585	108,753	112,015	115,376
Southeast Justice Center	n/a	n/a	n/a	n/a	n/a
Visitors Centers and Amphitheaters	100,308	100,308	100,308	100,308	100,308
General Fund Subtotal	$ 495,571	$ 665,358	$ 2,819,028	$ 5,142,125	$ 5,295,088
DETENTION FUND PROJECTS					
Pup Tents Restroom Building	$ 12,105	$ 12,467	$ 12,841	$ 13,226	$ 13,623
Detention Fund Subtotal	$ 12,105	$ 12,467	$ 12,841	$ 13,226	$ 13,623
ALL FUNDS	**$ 507,676**	**$ 677,825**	**$ 2,831,869**	**$ 5,155,352**	**$ 5,308,711**

Intergovernmental and County Improvement Capital Projects - General Fund and Special Revenue Funds

Summary

In general, capital projects are budgeted separately from the operating budget in a series of capital project funds. During FY 1999-2000, the Board adopted a policy (A1920) establishing a formal review and approval process for Capital Improvement Program project requests, excluding the Transportation Department, which has previously established processes for capital improvement plans. This policy requires each department to submit to the Facilities Review Committee (FRC) proposals for potential projects that may be undertaken during the next five-year period, regardless of the source of funds or building delivery method.

The FRC is comprised of the Facilities Management Director, senior representatives from the Office of Management and Budget (OMB), representatives from the Judicial Branch and elected offices, and the Chief Financial Officer. The committee also includes an elected official and an at-large representative, both of whom are committee appointees.

The process begins with the FRC approving instructions to be used for Capital Improvement Program project requests for the coming year. The instructions are typically provided no later than June 30th. By September 1st of each year, departmental requests need to be submitted to the FRC using the Justification Approval Request format. Departmental requests are not considered without an approved facilities master plan.

There are five phases in the Capital Budget and Planning Process:

1. Justification
2. Concept
3. Design
4. Construction
5. Occupancy

There are specific requirements for each phase as outlined in the aforementioned policy. Recommended projects are entered into the CIP in the latter portion of the concept phase and before the design phase. The new policy has resulted in more consistency and efficiency in capital project planning and implementation. It also ensures that projects are congruent with Countywide, long-term goals and initiatives.

Project Detail

Three (3) capital projects are identified and recommended to the Board for support from the Intergovernmental Capital Projects Fund (422). Three (3) capital projects in the Financing Series 2007 Fund (440) and two (2) capital projects in the Financing Series 2008 Fund (441) are identified and recommended to the Board. A total of thirteen (13) projects are identified and recommended to the Board for support from the General Fund (445) in the proposed CIP. The recommended projects are as follows:

422 INTERGOVERNMENTAL CAPITAL PROJECTS FUND	PREVIOUS	PROJECTED FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FIVE-YEAR (FY 2009-13)	TOTAL PROJECT	Page
Buckeye Hills Shooting Range	$ 3,800,230	$ 2,814,136	$ 1,500,000	$ -	$ -	$ -	$ -	$ 1,500,000	$ 8,114,366	355
New River Transfer Station	-	-	975,000	-	-	-	-	975,000	975,000	370
Rainbow Valley Transfer Station	-	-	975,000	-	-	-	-	975,000	975,000	375
TOTAL FUND 422	**$ 3,800,230**	**$ 2,814,136**	**$ 3,450,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,450,000**	**$ 10,064,366**	

440 FINANCING SERIES 2007 FUND	PREVIOUS	PROJECTED FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FIVE-YEAR (FY 2009-13)	TOTAL PROJECT	Page
Central Court Building Remodel	$ 71,272	$ 1,966,348	$ 7,556,380	$ -	$ -	$ -	$ -	$ 7,556,380	$ 9,594,000	357
Durango Animal Care and Control Facility	2,919,950	13,410,050	300,000	-	-	-	-	300,000	16,630,000	364
Southeast Justice Center	2,450,648	18,192,200	59,770,396	-	-	-	-	59,770,396	80,413,244	381
TOTAL FUND 440	**$ 5,441,870**	**$ 33,568,598**	**$ 67,626,776**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 67,626,776**	**$ 106,637,244**	

441 FINANCING SERIES 2008 FUND	PREVIOUS	PROJECTED FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FIVE-YEAR (FY 2009-13)	TOTAL PROJECT	Page
Criminal Court Tower	$ 33,617	$ 7,951,930	$ 55,213,727	$ 133,320,239	$ 120,941,692	$ 24,096,595	$ -	$ 333,572,253	$ 341,557,800	360
Durango 911 and Crime Lab	-	800,000	11,908,300	1,300,000	-	-	-	13,208,300	14,008,300	362
TOTAL FUND 441	**$ 33,617**	**$ 8,751,930**	**$ 67,122,027**	**$ 134,620,239**	**$ 120,941,692**	**$ 24,096,595**	**$ -**	**$ 346,780,553**	**$ 355,566,100**	

445 GENERAL FUND COUNTY IMPROVEMENT FUND	PREVIOUS	PROJECTED FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FIVE-YEAR (FY 2009-13)	TOTAL PROJECT	Page
Chambers Building	$ -	$ 1,199,870	$ 1,200,000	$ -	$ -	$ -	$ -	$ 1,200,000	$ 2,399,870	358
Emergency Management HVAC Upgrade	-	-	550,000	-	-	-	-	550,000	550,000	366
Lower Buckeye Central Plant Chilled Water	-	151,307	2,484,959	-	-	-	-	2,484,959	2,636,266	367
Maricopa Regional Trail System	533,081	369,000	1,692,086	1,000,000	1,000,000	395,833	-	4,087,919	4,990,000	368
Old Animal Care & Control Demolition	-	-	250,000	-	-	-	-	250,000	250,000	371
Parks System Master Plan	200,923	71,933	212,344	-	-	-	-	212,344	485,200	372
Public Health Building Generator	-	-	325,000	-	-	-	-	325,000	325,000	374
Saguaro Lake Aid Station	-	-	750,000	-	-	-	-	750,000	750,000	376
Security Building	16,440,155	3,924,815	1,809,314	-	-	-	-	1,809,314	22,174,284	378
Security Building Plumbing Upgrades	-	-	760,000	-	-	-	-	760,000	760,000	379
Sheriff Court Remodel	-	-	2,433,900	1,000,000	-	-	-	3,433,900	3,433,900	380
Visitor Centers and Amphitheaters	414,586	2,010,384	4,306,859	-	-	-	-	4,306,859	6,731,829	382
Vulture Mountain Study	-	-	100,000	-	-	-	-	100,000	100,000	384
TOTAL FUND 445	**$ 17,588,745**	**$ 7,727,309**	**$ 16,874,462**	**$ 2,000,000**	**$ 1,000,000**	**$ 395,833**	**$ -**	**$ 20,270,295**	**$ 45,586,349**	

Buckeye Hills Shooting Range

Project Location: Buckeye Hills Recreation Area
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): Bureau of Land Management
Scheduled Completion Date: January 2009

Project Description

This project includes the construction of a regional facility for the Sheriff's Office and other regional law enforcement agencies for firearms training and certification. In addition, a Parks Department public range is included. The ranges have been completed. The remaining work includes abatement of the old range located in the Sun City area.

Purpose Statement

The purpose of the Sheriff's Office Shooting Range project is to provide a firearms training facility for Sheriff's Sworn, Detention, and Volunteer personnel so that training mandates are met and required employees proficiencies are maintained.

Strategic Plan Programs Supported

- Centralized MCSO Operations

Strategic Plan Activities Supported

- Mandated Enforcement and Detention Training

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of FTE meeting mandated proficiency standards	100%	100%	100%

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Intergovernmental Cap Proj (422)	$ 3,800,230	$ 2,814,136	$ 1,500,000	$ -	$ -	$ -	$ -	$ 1,500,000	$ 8,114,366
General Fund Cty Improv (445)	-	8,635,634	-	-	-	-	-	-	8,635,634
Project Total	**$ 3,800,230**	**$ 11,449,770**	**$ 1,500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,500,000**	**$ 16,750,000**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ -	$ -	$ -	$ -	$ -
Post-Construction Managing Dept Operating Costs						
Personal Services	$ -	$ 10,202	$ 10,508	$ 10,823	$ 11,148	$ 11,482
Supplies & Services	-	45,479	$ 46,843	$ 48,249	$ 49,696	$ 51,187
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 55,681	$ 57,351	$ 59,072	$ 60,844	$ 62,669
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ 10,202	$ 10,508	$ 10,823	$ 11,148	$ 11,482
Supplies & Services	-	45,479	46,843	48,249	49,696	51,187
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 55,681	$ 57,351	$ 59,072	$ 60,844	$ 62,669

Central Court Building Remodel

Project Location: Downtown Phoenix court Complex
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: March 2009

Project Description:

The project consists of the renovation of the Central Court Building for Superior Court Early Disposition Court (EDC) and Regional Court Center (RCC). The project includes possible abatement and renovation of the 2nd floor and remodel of the basement of the Central Court Building to add four (4) new courtrooms.

Purpose Statement

The purpose of the Central Court Building (CCB) project is to ensure timely, fair, and impartial justice in case processing by expanding the lower level of CCB and constructing two EDC and two RCC criminal courts. In addition, the second floor of CCB will need to be abated and renovated to accommodate court administration functions currently in CCB lower level.

Strategic Goals Addressed

By June 2012, the Superior Court will provide timely, fair, and impartial justice in case processing by resolving 95% of all Felony Cases in compliance with established trial court standards.

Strategic Plan Programs Supported

- Criminal Justice

Strategic Plan Activities Supported

- General Felony Adjudication

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of General Felony Cases resolved	91%	91%	95%
Percent of General Felony Cases resolved within 180 days	76%	76%	80%

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Financing Series 2007 (440)	$ 71,272	$ 1,966,348	$ 7,556,380	$ -	$ -	$ -	$ -	$ 7,556,380	$ 9,594,000
Project Total	**$ 71,272**	**$ 1,966,348**	**$ 7,556,380**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 7,556,380**	**$ 9,594,000**

Operating Cost Summary

Project will have no impact on Operating Cost

Chambers Building Remodel

Project Location: 4th Ave. and Jackson Street
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: September 2008

Project Description

The project includes the interior remodeling of the Chambers Warehouse Building basement for office space. The User Groups which will be relocating to the newly remodeled areas include Office of Enterprise Technology (OET), Public Information Office (PIO), and Employee Health Initiatives (EHI).

Purpose Statement

The purpose of this project is to provide expanded office space for County Departments within the Administration Building by relocating OET, PIO, and EHI. In addition this project will help to consolidate OET.

Strategic Plan Programs Supported

- *Health Benefits*

Strategic Plan Activities Supported

- *Pharmacy*

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of employees at least satisfied with the benefit	85%	85%	87%

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ -	$ 1,199,870	$ 1,200,000	$ -	$ -	$ -	$ -	$ 1,200,000	$ 2,399,870
Project Total	**$ -**	**$ 1,199,870**	**$ 1,200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,200,000**	**$ 2,399,870**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ -	$ -	$ -	$ -	$ -
Post-Construction Managing Dept Operating Costs						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	24,722	25,464	26,228	27,015	27,825
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 24,722	$ 25,464	$ 26,228	$ 27,015	$ 27,825
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	24,722	25,464	26,228	27,015	27,825
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 24,722	$ 25,464	$ 26,228	$ 27,015	$ 27,825

Criminal Court Tower

Project Location: 1st Avenue and Madison Street - Phoenix
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: February 2012

Project Description

The Criminal Court Tower project involves the construction of a state-of–the-art 32 (22 fully constructed, 10 shelled out) courtroom facility, in excess of 700,000 square feet, to be constructed on the site of the current Madison Street Parking Garage. In addition to courtrooms, the facility will include a Jury Assembly area, a sally-port for prisoner transport, secured judicial parking, office and related space for Court support, and the County's Restorative Justice Program.

Purpose Statement

The new Criminal Court Tower will serve as the anchor facility for the full service downtown court complex. As a key component of that design, it is instrumental in providing improved accessibility, more efficient and effective court services to the public while addressing Maricopa County's rapidly growing population.

Strategic Goals Addressed

By June 2012, the Superior Court will provide timely, fair, and impartial justice in case processing by resolving 95% of all Felony Cases in compliance with established trial court standards.

Strategic Plan Programs Supported

- *Criminal Justice*

Strategic Plan Activities Supported

- *General Felony Adjudication*

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of General Felony Cases resolved	91%	91%	95%
Percent of General Felony Cases resolved within 180 days	76%	76%	80%

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Financing Series 2008 (441)	$ 33,617	$ 7,951,930	$ 55,213,727	$ 133,320,239	$ 120,941,692	$ 24,096,595	$ -	$ 333,572,253	$ 341,557,800
General Fund Cty Improv (445)	775,282	24,718	-	-	-	-	-	-	800,000
Project Total	**$ 808,899**	**$ 7,976,648**	**$ 55,213,727**	**$ 133,320,239**	**$ 120,941,692**	**$ 24,096,595**	**$ -**	**$ 333,572,253**	**$ 342,357,800**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ -		$ -	$ -	$ -	$ -
Supplies & Services	-		-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ -	$ -	$ -	$ -	$ -
Post-Construction Managing Dept Operating Costs						
Personal Services	$ -	$ 674,596	$ 694,834	$ 715,679	$ 737,149	$ 759,264
Supplies & Services	-	3,352,000	$ 3,452,560	$ 3,556,137	$ 3,662,821	$ 3,772,706
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 4,026,596	$ 4,147,394	$ 4,271,816	$ 4,399,970	$ 4,531,969
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ 674,596	$ 694,834	$ 715,679	$ 737,149	$ 759,264
Supplies & Services	-	3,352,000	3,452,560	3,556,137	3,662,821	3,772,706
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 4,026,596	$ 4,147,394	$ 4,271,816	$ 4,399,970	$ 4,531,969

Durango 911 and Crime Lab

Project Location: Durango Complex
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: March 2010

Project Description

This project involves the construction of an approximate 40,000 square foot building to house the MCSO 911 Dispatch Center, Crime/Photo Lab, and Telecommunications functions presently housed in the 1st Ave. Jail. These functions are being relocated as part of the development plan for the new Court Tower project.

Purpose Statement

The purpose of this project is to furnish adequate Dispatch, Crime Lab, and Telecommunications facilities for the Sheriff's office so that its mission to serve the public can be properly supported.

Strategic Plan Programs Supported

- *Enforcement*
- *Centralized MCSO Operations*

Strategic Plan Activities Supported

- *Dispatch*
- *Investigations*
- *Sheriff Information Systems/Telecommunications*

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of Cases cleared by Arrest	12%	12%	12%
Percent of Priority 1 Calls Dispatched within Standards	88%	88%	88%
Percent of system availability (Up Time) 24 x 7	98%	98%	98%

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Financing Series 2008 (441)	$ -	$ 800,000	$ 11,908,300	$ 1,300,000	$ -	$ -	$ -	$ 13,208,300	$ 14,008,300
Project Total	**$ -**	**$ 800,000**	**$ 11,908,300**	**$ 1,300,000**	**$ -**	**$ -**	**$ -**	**$ 13,208,300**	**$ 14,008,300**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ -	$ -	$ -	$ -	$ -
Post-Construction Managing Dept Operating Costs						
Personal Services	$ -	$ 25,504	$ 26,269	$ 27,057	$ 27,869	$ 28,705
Supplies & Services	-	87,400	$ 90,022	$ 92,723	$ 95,504	$ 98,369
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 112,904	$ 116,291	$ 119,780	$ 123,373	$ 127,074
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ 25,504	$ 26,269	$ 27,057	$ 27,869	$ 28,705
Supplies & Services	-	87,400	90,022	92,723	95,504	98,369
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 112,904	$ 116,291	$ 119,780	$ 123,373	$ 127,074

Durango Animal Care & Control Facility

Project Location: Durango Complex
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2008

Project Description:

The Durango Animal Care and Control facility includes administrative office, general public areas, business offices, hospital, indoor kennels, kennel support area, field enforcement area, truck wash, and general building spaces. Site space will consist of parking and site consideration, outdoor kennels and patios, for a total of approximately 227,000 square feet.

Purpose Statement

The purpose of the Durango Animal Care and Control project is to provide facilities for animal licensing, sheltering, enforcement, and animal cruelty activities so that the spread of rabies can be controlled, citizens can recover lost pets, and animals can be held for final disposition.

Strategic Goals

Develop and obtain funding for a master plan to build new animal care centers by June 2006.

Strategic Plan Programs Supported

- Animal Enforcement
- Animal Licensing and Sheltering

Strategic Plan Activities Supported

- Animal Cruelty
- Enforcement
- Cat/Dog Adoption and Licensing
- Fostering
- Impoundment
- Quarantine

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of animals impounded at Animal Care and Control Facilities	3%	3%	3%

Funding/Cost Summary

` Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Financing Series 2007 (440)	$ 2,919,950	$ 13,410,050	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	$ 16,630,000
Project Total	**$ 2,919,950**	**$ 13,410,050**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**	**$ 16,630,000**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ -	$ 25,504	$ 25,704	$ 26,475	$ 27,269	$ 28,087
Supplies & Services	-	54,645	56,284	$ 57,973	$ 59,712	$ 61,503
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 80,149	$ 81,988	$ 84,448	$ 86,981	$ 89,591
Post-Construction Managing Dept Operating Costs						
Personal Services	$ -	$ 51,008	$ 52,538	$ 54,114	$ 55,738	$ 57,410
Supplies & Services	-	229,386	$ 236,268	$ 243,356	$ 250,656	$ 258,176
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 280,394	$ 288,806	$ 297,470	$ 306,394	$ 315,586
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ 25,504	$ 26,834	$ 27,639	$ 28,468	$ 29,322
Supplies & Services	-	174,741	179,984	185,383	190,945	196,673
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 200,245	$ 206,818	$ 213,022	$ 219,413	$ 225,995

Emergency Management HVAC Upgrade

Project Location: 2025 North 52nd Street, Phoenix
County District(s): 3
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2009

Project Description

This project provides for an upgraded HVAC system for the existing Emergency Management building. The project will replace the current outdated and inefficient system.

Purpose Statement

The purpose of this project is to provide an upgraded HVAC system which sufficiently cools and heats the Emergency Management facility.

Funding/Cost Summary

` Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ -	$ -	$ 550,000	$ -	$ -	$ -	$ -	$ 550,000	$ 550,000
Project Total	**$ -**	**$ -**	**$ 550,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 550,000**	**$ 550,000**

Operating Cost Summary

Project will have no impact on Operating Cost

Lower Buckeye Central Plant – Chilled Water

Project Location: Lower buckeye Jail, Durango
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2009

Project Description

This project includes the design and construction of additional chilled water piping and new chillers for the Lower Buckeye Central Plant. The additional piping and chillers will supply chilled water to facilities on the north side of the Roosevelt Irrigation Canal at the Durango Facility. This is an ongoing Fiscal Year project with a final goal of providing chilled water from the Lower Buckeye Central Plant to all facilities at the Durango Campus.

Purpose Statement

The purpose of this project is to provide chilled water to all facilities within the Durango Campus. This will serve as an upgrade in cooling the facilities and a more energy efficient cooling system.

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ -	$ 151,307	$ 2,484,959	$ -	$ -	$ -	$ -	$ 2,484,959	$ 2,636,266
Project Total	**$ -**	**$ 151,307**	**$ 2,484,959**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,484,959**	**$ 2,636,266**

Operating Cost Summary

Project will have no impact on Operating Cost

Maricopa Regional Trail System

Project Location: Various
County District(s): All
Managing Department: Parks & Recreation
Project Partner(s): Maricopa Trail & Park Foundation
Scheduled Completion Date: August 31, 2013

Project Description

The Maricopa Trail program will design and build a regional trail operation to connect the Maricopa County Parks with a shared use, non-motorized linear park experience. It will link and assist communities to become more livable and create open space corridors to protect natural and cultural resources. It will provide an enhanced health, informed educational and increased recreational opportunity and park amenity.

The regional trail system was conceived by the Board of Supervisors as an opportunity for valley-wide community members to access the trail from their neighborhoods. It is dedicated to the community-at-large at no cost to the public. Some people may not be able to afford to go the regional parks all the time, so they will enjoy the trail nearby. Many people move to the Valley to enjoy the desert environment, so this trail system sets aside open space of regional significance.

The Maricopa County Regional Trail System plan was adopted by the Board of Supervisors on August 16, 2004. With funding provided in fiscal years 2005 and 2006, a purchase was made for State trust land to build Segment 10 and engineering surveys were begun; in addition, approximately 8.8 miles of regional trail were added to link Spur Cross Ranch Conservation Area via Segment 17 and Cave Creek Regional Park via Segment 19 in fiscal year 2007. In fiscal year 2008, another 8 miles of trail were built for Segments 16 and 18 in the area east of the Anthem community along Rodger Creek to connect to Cave Creek Regional Park that will include the planned construction of a Trailhead at the New River Road crossing of the Trail; and linking the Cave Creek Regional Park north to the Spur Cross Ranch Conservation Area. In fiscal year 2009 the county will continue to build 9 miles of trail connecting Segment 14/Lake Pleasant Regional Park to Segment 15/Anthem at Interstate17.

Purpose Statement

The purpose of the Maricopa Trail project is to provide an accessible outdoor recreational experience for the people who live and work locally, so they may travel along the trail as a pathway to the Parks. In addition it will provide open space corridors to protect natural and cultural resources from development.

Strategic Goals Addressed

By July 31, 2009, continue to expand the buffer zones around the existing parks and acquire land and trail segments identified through the Bureau of Land Management Recreation & Public Purposes lease applications and the Maricopa Regional Trail Program at McDowell Regional Park, Cave Creek Regional Park, White Tank Mountain Regional Park and Lake Pleasant Regional Park.

Strategic Plan Programs Supported

- Park Education and Recreation Program
- Support Program

Strategic Plan Activities Supported

- Recreation Activity
- Maintenance & Development Activity

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
RESULT: Percent of trail users satisfied with condition of trails	91.4	91.4	93

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ 533,081	$ 369,000	$ 1,692,086	$ 1,000,000	$ 1,000,000	$ 395,833	$ -	$ 4,087,919	$ 4,990,000
Intergovernmental Cap Proj (422)	-	836,104	-	-	-	-	-	-	836,104
Project Total	**$ 533,081**	**$ 1,205,104**	**$ 1,692,086**	**$ 1,000,000**	**$ 1,000,000**	**$ 395,833**	**$ -**	**$ 4,087,919**	**$ 5,826,104**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ 201,531	$ 251,735	$ 264,322	$ 277,538	$ 291,415	$ 305,985
Supplies & Services	13,900	7,305	7,451	7,600	7,752	7,907
Capital Outlay	-	-	-	-	-	-
Total	$ 215,431	$ 259,040	$ 271,773	$ 285,138	$ 299,167	$ 313,893
Post-Construction Managing Dept Operating Costs						
Personal Services	$ 201,531	$ 251,735	$ 305,022	$ 320,273	$ 376,986	$ 395,836
Supplies & Services	13,900	7,305	7,824	7,980	8,140	8,303
Capital Outlay	-	-	-	-	-	-
Total	$ 215,431	$ 259,040	$ 312,845	$ 328,253	$ 385,126	$ 404,138
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ -	$ 40,700	$ 42,735	$ 85,572	$ 89,850
Supplies & Services	-	-	373	380	388	395
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ -	$ 41,073	$ 43,115	$ 85,959	$ 90,246

New River Transfer Station

Project Location: New River Road and Landfill Road
County District(s): 4
Managing Department: Facilities Management
Project Partner(s): Waste Management
Scheduled Completion Date: December 2008

Project Description

This project will provide for a new Waste Management waste transfer station.

Purpose Statement

The purpose of this project is to provide Maricopa County citizens in the New River area a waste transfer station.

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Intergovernmental Cap Proj (422)	$ -	$ -	$ 975,000	$ -	$ -	$ -	$ -	$ 975,000	$ 975,000
Project Total	**$ -**	**$ -**	**$ 975,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 975,000**	**$ 975,000**

Operating Cost Summary

Not Available

Old Animal Care & Control Demolition

Project Location: Durango Complex
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: November 2008

Project Description

This project includes the demolition of the old Animal Care facility including buildings, paving, and utilities.

Purpose Statement

The purpose of this project is to clear the old Animal Care building site for construction of future County facilities.

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ -	$ -	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000	$ 250,000
Project Total	**$ -**	**$ -**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ 250,000**

Operating Cost Summary

Project will have no impact on Operating Cost

Park System Master Plan

Project Location:	All Maricopa County Parks
County District(s):	All
Managing Department:	Parks & Recreation
Project Partner(s):	None
Scheduled Completion Date:	November 30, 2008

Project Description

In 1965, the Maricopa County Board of Supervisors approved the Maricopa County Regional Park System Plan. This plan laid the foundation for a dynamic county park system. Since then Maricopa County has grown tremendously in population, transportation, and economics to name a few factors. Park design, planning, and philosophy have also changed along with time and because of this the MCPRD System Plan is outdated and portions are no longer applicable to the overall park system. For example, Thunderbird Semi-Regional Park was part of the system in 1965 but has been transferred to another agency. In addition, over the past 43 years, many of MCPRD Parks have expanded their boundaries, such as Lake Pleasant Regional Park and White Tank Mountain Regional Park. MCPRD has acquired new parks and a conservation area in the past decade, for example, San Tan Mountain Regional Park, Adobe Dam Regional Park, and Spur Cross Ranch Conservation Area. A new and updated master plan is needed to guide future policies, procedures, standards and potential recreation opportunities for all these changes. The master plan would further identify a long-term and flexible approach to providing recreational opportunities in the parks development, while appropriately managing park resources. The master planning estimated cost is $485,200.00, including some in-house project management costs.

Purpose Statement

The purpose of the Park System Master Plan project is to create a comprehensive, strategic, system plan that will set forth the appropriate park system structure and policies through thorough analysis of our existing and future resources as well as public demand and needs which will guide County leadership in meeting the needs of the regional park visitors so the percent of visitors satisfied with parks and facilities will increase.

Strategic Goals Addressed

By August 28, 2008, identify the capital improvement funding to meet the priority improvements identified in the Parks System Master Plan recommendations (County Goal SP5.3)

Strategic Plan Programs Supported

- Support Program

Strategic Plan Activities Supported

- Maintenance & Development Activity

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
RESULT: Percent of park visitors rating park facilities as good to excellent	86.65	86.65	86.65

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ 200,923	$ 71,933	$ 212,344	$ -	$ -	$ -	$ -	$ 212,344	$ 485,200
Project Total	**$ 200,923**	**$ 71,933**	**$ 212,344**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 212,344**	**$ 485,200**

Operating Cost Summary

There is no operational cost increase associated with the process of master planning the park system. Impact to operations would be assessed based on the implementation of specifics in the plan.

Public Health Building Generator

Project Location: 1645 East Roosevelt Street, Phoenix
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2009

Project Description

This project includes the installation of a new emergency backup generator for the Public Health building.

Purpose Statement

The purpose of this project is to replace the current emergency backup generator with a larger generator which will provide electrical backup for the Public Health's Command Center.

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ -	$ -	$ 325,000	$ -	$ -	$ -	$ -	$ 325,000	$ 325,000
Project Total	**$ -**	**$ -**	**$ 325,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 325,000**	**$ 325,000**

Operating Cost Summary

Project will have no effect on Operating Cost

Rainbow Valley Transfer Station

Project Location: Rainbow Valley Road and Germann Road
County District(s): 1
Managing Department: Facilities Management
Project Partner(s): Waste Management
Scheduled Completion Date: July 2008

Project Description

This project will provide for a new Waste Management waste transfer station.

Purpose Statement

The purpose of this project is to provide Maricopa County citizens in the southeast valley area a waste transfer station.

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Intergovernmental Cap Proj (422)	$ -	$ -	$ 975,000	$ -	$ -	$ -	$ -	$ 975,000	$ 975,000
Project Total	**$ -**	**$ -**	**$ 975,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 975,000**	**$ 975,000**

Operating Cost Summary

Not Available

Saguaro Lake Aid Station

Project Location: Saguaro Lake
County District(s): 2
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2009

Project Description

This project includes the design and construction of a new MCSO aid station for the Saguaro Lake.

Purpose Statement

The purpose of this project is to replace the current old aid station which is beyond its useful life span. The facility provides the Sheriff's Office with office space, a holding room, and an aid station for the Saguaro Lake patrol unit.

Strategic Plan Programs Supported

- *Enforcement*

Strategic Plan Activities Supported

- *Patrol*

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
% of Priority 1 Calls Responded to in 5 mins or less.	41%	41%	41%

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ -	$ -	$ 750,000	$ -	$ -	$ -	$ -	$ 750,000	$ 750,000
Project Total	**$ -**	**$ -**	**$ 750,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 750,000**	**$ 750,000**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ -	$ -	$ -	$ -	$ -
Post-Construction Managing Dept Operating Costs						
Personal Services	$ -					
Supplies & Services	-	$ 12,105	$ 12,468	$ 12,842	$ 13,227	$ 13,624
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 12,105	$ 12,468	$ 12,842	$ 13,227	$ 13,624
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	12,105	12,468	12,842	13,227	13,624
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 12,105	$ 12,468	$ 12,842	$ 13,227	$ 13,624

Security Building

Project Location: 234 N. Central Ave - Phoenix
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2009

Project Description

This project includes the replacement of the freight elevator, which is currently unusable, and funds the partial build out of first floor space.

Purpose Statement

The purpose of this project is to provide a safe and usable fright elevator, and providing usable floor space for future tenants.

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ 16,440,155	$ 3,924,815	$ 1,809,314	$ -	$ -	$ -	$ -	$ 1,809,314	$ 22,174,284
Project Total	**$ 16,440,155**	**$ 3,924,815**	**$ 1,809,314**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,809,314**	**$ 22,174,284**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ -	$ -	$ -	$ -	$ -
Post-Construction Managing Dept Operating Costs						
Personal Services	$ -	$ 35,460	$ 36,524	$ 37,620	$ 38,748	$ 39,911
Supplies & Services	-	67,050	$ 69,062	$ 71,133	$ 73,267	$ 75,465
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 102,510	$ 105,585	$ 108,753	$ 112,015	$ 115,376
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ 35,460	$ 36,524	$ 37,620	$ 38,748	$ 39,911
Supplies & Services	-	67,050	69,062	71,133	73,267	75,465
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 102,510	$ 105,585	$ 108,753	$ 112,015	$ 115,376

Security Building Plumbing Upgrades

Project Location: 234 N. Central
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2009

Project Description

This project includes the start of an annual upgrade of the plumbing within the Security Building.

Purpose Statement

The purpose of the project is upgrading of plumbing to current standards,

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ -	$ -	$ 760,000	$ -	$ -	$ -	$ -	$ 760,000	$ 760,000
Project Total	**$ -**	**$ -**	**$ 760,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 760,000**	**$ 760,000**

Operating Cost Summary

Project will have no effect on Operating Cost

Sheriff Court Remodel

Project Location: 201 West Jefferson Street West Court Building
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: March 2010

Project Description

This project includes the remodeling of one floor (2nd or 3rd) of the West Court to house the MCSO Civil/Warrants group.

Purpose Statement

The purpose of this project is to relocate the MCSO Civil / Warrants operation out of the First Ave. Jail. This operation needs to be moved in order to make room for the future Court Tower Project plaza and entry.

Strategic Plan Programs Supported

- *Enforcement*

Strategic Plan Activities Supported

- *Civil Process*
- *Warrants*

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
% of Demand Met (Papers to serve with service attempts)	85%	85%	85%
% of Demand Met (warrants processed)	65%	65%	65%

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ -	$ -	$ 2,433,900	$ 1,000,000	$ -	$ -	$ -	$ 3,433,900	$ 3,433,900
Project Total	**$ -**	**$ -**	**$ 2,433,900**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ 3,433,900**	**$ 3,433,900**

Operating Cost Summary

Project will have no effect on Operating Cost

Southeast Justice Center

Project Location: Mesa Drive and US 60 - Mesa
County District(s): 2
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: TBD

Project Description

The project will include the design and construction of the Southeast Consolidated Justice Center. The project will house the North Mesa, East Mesa, West Mesa, and one expansion Justice Court. In addition the facility will include holding for the Justice Courts, Adult Probation, Juvenile Probation, and the Assessor's office.

Purpose Statement

The purpose of the Southeast Justice Center project is to co-locate existing justice courts from leased building space into County-owned. This will provide geographically co-located facilities for Maricopa County residents so their limited jurisdiction court needs can be handled in a more efficient and effective manner.

Strategic Goals Addressed

By June 2012, the Superior Court will provide timely, fair, and impartial justice in case processing by resolving 95% of all Felony Cases in compliance with established trial court standards.

Strategic Plan Programs Supported

- *Criminal Justice*

Strategic Plan Activities Supported

- *General Felony Adjudication*

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of General Felony Cases resolved	91%	91%	95%
Percent of General Felony Cases resolved within 180 days	76%	76%	80%

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
County Improvement Fund (435)	$ 408,967	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 408,967
Financing Series 2007 (440)	2,450,648	18,192,200	59,770,396	-	-	-	-	59,770,396	80,413,244
	-	-	-	-	-	-	-	-	-
Project Total	**$ 2,859,615**	**$ 18,192,200**	**$ 59,770,396**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 59,770,396**	**$ 80,822,211**

Operating Cost Summary

Operating cost impact is unknown until project scope is finalized.

Visitor Center and Amphitheater Project

Project Location:	Estrella, Usery, Cave Creek and Lake Pleasant Regional Parks
County District(s):	Districts 2, 4 and 5
Managing Department:	Parks & Recreation
Project Partner(s):	None
Scheduled Completion Date:	November 30, 2008

Project Description

The Visitor Centers and Amphitheaters project will fund the construction of a new Visitor Center and corresponding Amphitheaters at Cave Creek and Usery Mountain Regional Parks. Estrella Mountain Regional Park, which already has an Amphitheater, will receive a Visitor Center building and Lake Pleasant Regional Park, which has a Visitor Center at the Overlook will receive an Amphitheater conducive to park programming. Currently all education programming regarding the natural resources of the Sonoran desert is done in open desert locations while hiking or sitting under a ramada. Consequently, very little programming can occur during adverse weather conditions (heat or rain). Also, there are no facilities for audio-visual education, interpretive displays, and very limited provisions for flora and fauna displays. The construction of these visitor centers and amphitheaters will provide high quality facilities for enhanced education and interpretation. In addition, these venues will serve the community for their recreational needs, such as meetings, scout groups and even weddings or other celebrations.

The total project cost is estimated to be $ 7,206,718. Current budget allocation for this project is $7,206,718, with some of the funding coming directly from Lake Pleasant Regional Park revenues.

Purpose Statement

The purpose of the Visitor Center and Amphitheaters project is to meet the needs of the regional park users of Maricopa County so that they will increase their satisfaction with the facilities at county parks. The mission of the county regional park system is to provide recreational and educational opportunities while protecting park resources for residents and visitors so they can enjoy a safe and meaningful outdoor experience.

Strategic Goals Addressed

By August 28, 2008, identify the capital improvement funding to meet the priority improvements identified in the Parks System Master Plan recommendations (County Goal SP5.3)

Strategic Plan Programs Supported

- Support Program

Strategic Plan Activities Supported

- Maintenance & Development Activity

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
RESULT: Percent of park visitors rating park facilities as good to excellent	86.65	86.65	90

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ 414,586	$ 2,010,384	$ 4,306,859	$ -	$ -	$ -	$ -	$ 4,306,859	$ 6,731,829
Intergovernmental Cap Proj (422)	-	474,889	-	-	-	-	-	-	474,889
Project Total	**$ 414,586**	**$ 2,485,273**	**$ 4,306,859**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,306,859**	**$ 7,206,718**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ 832,130	$ 807,784	$ 848,173	$ 890,582	$ 935,111	$ 981,867
Supplies & Services	285,986	300,907	-	-	-	-
Capital Outlay	12,800	-	-	-	-	-
Total	$ 1,130,916	$ 1,108,691	$ 848,173	$ 890,582	$ 935,111	$ 981,867
Post-Construction Managing Dept Operating Costs						
Personal Services	$ 832,130	$ 860,992	$ 901,381	$ 943,790	$ 988,319	$ 1,035,075
Supplies & Services	285,986	348,007	47,100	47,100	47,100	47,100
Capital Outlay	12,800	-	-	-	-	-
Total	$ 1,130,916	$ 1,208,999	$ 948,481	$ 990,890	$ 1,035,419	$ 1,082,175
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ 53,208	$ 53,208	$ 53,208	$ 53,208	$ 53,208
Supplies & Services	-	47,100	47,100	47,100	47,100	47,100
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 100,308	$ 100,308	$ 100,308	$ 100,308	$ 100,308

Vulture Mountain Study

Project Location:	Wickenburg
County District(s):	4
Managing Department:	Parks & Recreation
Project Partner(s):	Bureau of Land Management (BLM)
Scheduled Completion Date:	June 30, 2010

Project Description

In order to assess the potential for patenting the BLM property in the Vulture Mountain area near Wickenburg, the BLM is required to undergo several assessments. The BLM has indicated that it may take more than two years for their staff to prepare these studies. The purpose of this request is to provide funding to allow BLM to expedite these studies through private contractors.

The land itself will likely remain with BLM and be managed in a cooperative management agreement similar to that of most of San Tan Mountain Regional Park, pending Recreational Management & Public Purposes (RM&PP) acquisition. The park will ultimately include, at a minimum, park infrastructure, trails and trailheads but will probably include some of the facilities found at other Regional Mountain Parks. Initial study costs are estimated at $100,000. Future capital costs will be determined through park master planning, but initial infrastructure is estimated at $1,500,000.

Purpose Statement

The purpose of the Vulture Mountain Study project is to assess the feasibility of managing Vulture Peak as a county park for both residents and visitors so they will have natural open space preserved into the future. The area is currently being managed under the BLM's multiple use philosophy which allows, mining, cattle grazing, off-highway vehicle use and a wide variety of other recreational uses in a relatively unsupervised manner. As the county continues to grow in and around the Wickenburg area, this type of use will become increasingly incompatible. Protecting the area as a County park will allow for greater management of the site resulting in more controlled use of the area and greater visitor and resident satisfaction. Parks and BLM have been working with the town of Wickenburg to assure quality of life and economic benefits provided by the area will be enhanced through park development and management, while preserving the unique western flavor of the community.

Strategic Goals Addressed

By July 31, 2009, we will continue to expand the buffer zones around existing parks and acquire lands and trail segments identified through the Bureau of Land Management Recreation & Public Purposes lease applications and the Maricopa Regional Trail Plan, at McDowell Mountain Regional Park, Cave Creek Regional Park, White Tank Mountain Regional Park and Lake Pleasant. (County goal SP4.2)

Strategic Plan Programs Supported

- *Support Program*

Strategic Plan Activities Supported

- *Maintenance & Development Activity*

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
RESULT: Percent of park visitors rating park facilities as good to excellent	86.65	86.65	86.65

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
General Fund Cty Improv (445)	$ -	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000	$ 100,000
Project Total	**$ -**	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**	**$ 100,000**

Operating Cost Summary

There are no operational costs associated with Vulture Mountain acquisition at this time.

Detention Capital Projects Fund

Summary

Criminal justice facilities Capital Improvement Program projects for adult jails and juvenile detention total $20.8 million over five years, 2.4% of the recommended five-year CIP. These projects are funded by a sales tax increase approved by voters in November 1998 and again in 2002. The programming phase, based on the Jail Master Plan, was finalized in July 1999, and the design phase was completed in 2001. The construction closeout phase for three projects continued into 2005 and included completion of all work and closeout of contracts. In addition to the Facilities Review Committee (FRC) process, a Citizens' Jail Oversight Committee (CJOC) reviews projects funded by the Jail Excise Tax.

In 1997, a nine-member Citizens Advisory Committee on Jail Planning was appointed by the Maricopa County Board of Supervisors, the County Attorney, the Presiding Judge of the Superior Court, and the Sheriff for the purpose of conducting a criminal justice system Master Plan. The Committee selected a nationally recognized jail-planning consultant to assist in studying the subject of the Committee's charge. RNL Design, in association with Chinn Planning, Inc. and Liebert & Associates, was contracted by Maricopa County to complete a needs assessment and master plan of the adult and juvenile criminal justice detention system.

The Committee met on 15 occasions from March 21, 1997 to November 13, 1997. Meetings were conducted in each of the Board Districts. In the fall of 1997, RNL Design completed its final report, "The Maricopa County Report on Jail Planning", dated November 12, 1997. This comprehensive planning effort covered 15 years in the future and identified some $1.4 billion in needs. The Committee then used this report as the basis for four hearings conducted throughout the County. The final report of the Committee, the "Citizens Advisory Committee Report on Jail Planning", dated November 18, 1997 is based on the Executive Summary of the consultants' final report. The consultants gave the Committee permission to revise the Executive Summary to reflect the Committee's conclusions and recommendations. The Committee made certain changes and modifications to the consultants' work, which are reflected in its Final Report and in the budget figures attached to its Final Report. The consultants' work is contained in Volumes 1-5 of the Committee's Final Report, which constitutes the Maricopa County Criminal Justice System Master Plan.

In November 2002, Maricopa County voters approved a 20-year extension of the November 1998 voter approved jail tax.

Project Detail

A total of four (4) capital projects are identified and recommended to the Board for support from the Detention Fund in the proposed CIP. The recommended projects are noted in the table below.

455 DETENTION CAPITAL PROJECTS FUND	PREVIOUS	PROJECTED FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FIVE-YEAR (FY 2009-13)	TOTAL PROJECT	Page
Lower Buckeye Food Factory Boiler Room	$ -	$ -	$ 137,000	$ -	$ -	$ -	$ -	$ 137,000	$ 137,000	387
Lower Buckeye Laundry Dust Collection	-	-	314,000	-	-	-	-	314,000	314,000	388
Pup Tents Restroom Building	-	327,482	500,000	-	-	-	-	500,000	827,482	389
Retherm Food Delivery Retrofit	-	101,100	5,000,000	10,000,000	4,898,900	-	-	19,898,900	20,000,000	391
TOTAL FUND 455	**$ -**	**$ 428,582**	**$ 5,951,000**	**$ 10,000,000**	**$ 4,898,900**	**$ -**	**$ -**	**$ 20,849,900**	**$ 21,278,482**	

Lower Buckeye Food Factory – Boiler Room

Project Location: Durango Complex
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2009

Project Description

This project includes the provision of a new cooling coil in the Food Factories boiler room.

Purpose Statement

The purpose of this project is to provide a controlled environment for the boilers. The controlled environment will allow the boilers to work more efficiently and in addition save energy costs.

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Detention Fund (455)	$ -	$ -	$ 137,000	$ -	$ -	$ -	$ -	$ 137,000	$ 137,000
Project Total	**$ -**	**$ -**	**$ 137,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 137,000**	**$ 137,000**

Operating Cost Summary

Project will have no impact on Operating Cost

Lower Buckeye Laundry - Dust Collection

Project Location: Durango Complex
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2009

Project Description

This project includes the installation of a dust collection system at the Lower Buckeye Laundry facility.

Purpose Statement

The purpose of this project is to install a dust collection system, which will provide a better environment for laundry equipment and MCSO personnel. The laundry equipment will require less maintenance once the dust collection system is installed.

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Detention Fund (455)	$ -	$ -	$ 314,000	$ -	$ -	$ -	$ -	$ 314,000	$ 314,000
Project Total	**$ -**	**$ -**	**$ 314,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 314,000**	**$ 314,000**

Operating Cost Summary

Project will have no impact on Operating Cost

Pup Tents Restroom Building

Project Location: Towers Jail Durango Complex
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: August 2008

Project Description

This project includes the construction of a new restroom and shower building for the MCSO's Pup Tent area at the Tower's Jail.

Purpose Statement

The purpose of this project is to provide restroom and shower facilities for inmates located in the Tower's Jail Pup Tent's.

Strategic Plan Programs Supported

- *Custody Management*

Strategic Plan Activities Supported

- *Adult Detention Management*

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of Inmates Detained	100%	100%	100%

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Detention Fund (455)	$ -	$ 327,482	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000	$ 827,482
Project Total	**$ -**	**$ 327,482**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**	**$ 827,482**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ -	$ -	$ -	$ -	$ -
Post-Construction Managing Dept Operating Costs						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	12,105	12,467	12,841	13,226	13,623
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 12,105	$ 12,467	$ 12,841	$ 13,226	$ 13,623
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	12,105	12,467	12,841	13,226	13,623
Capital Outlay	-	-	-	-	-	-
Total	$ -	$ 12,105	$ 12,467	$ 12,841	$ 13,226	$ 13,623

Retherm Food Delivery Retrofit

Project Location: Various County Detention Facilities
County District(s): 5
Managing Department: Facilities Management
Project Partner(s): None
Scheduled Completion Date: June 2011

Project Description

This project includes the design and installation of the new retherm feeding system for the Towers, Estrella, and Durango jails. This retherm system is currently in use at the Lower Buckeye Jail and the 4th Ave. Jail facilities.

Purpose Statement

The purpose of this project is to upgrade the current feeding systems at the Towers, Estrella, and Durango jails. The retherm project provides for a more efficient and staff saving food distribution system for the targeted jails.

Strategic Goals Addressed

The Maricopa County Sheriff's Office will always meet constitutional standards for care, custody and control of inmates as well as a safe environment for staff.

Strategic Plan Programs Supported

- Custody Management

Strategic Plan Activities Supported

- Inmate Meals

Result Measures

Complete Table 3

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Detention Fund (455)	$ -	$ 101,100	$ 5,000,000	$ 10,000,000	$ 4,898,900	$ -	$ -	$ 19,898,900	$ 20,000,000
Project Total	**$ -**	**$ 101,100**	**$ 5,000,000**	**$ 10,000,000**	**$ 4,898,900**	**$ -**	**$ -**	**$ 19,898,900**	**$ 20,000,000**

Operating Cost Summary

Project will have no effect on Operating Cost

Transportation Capital Projects Fund

Summary

The Maricopa County Public Works Department employs an objective planning procedure for evaluating and ranking potential projects for inclusion in its five-year Transportation Improvement Program (TIP). This procedure includes using equally weighted, objective criteria to score and rank potential projects. The ranking criteria used by the Public Works Department for future roadway improvements include:

- Safety (crash history), pavement conditions, and current sufficiency levels of roadways
- Land use, regional travel usage, and environmental factors
- Current and future traffic volumes compared to the physical capacity of the roadway
- A benefit/cost analysis that measures reductions in delay due to improvements
- Joint sponsorship of the project and the actual commitment of funds by partnering agencies
- Bonus points for intelligent transportation systems, alternative modes and environmental enhancements

Separate ranking systems exist for evaluating potential bridges, channel upgrades, bicycle, pedestrian, and other multi-modal improvements.

The Maricopa County Board of Supervisors (BOS) annually approves the TIP. This annual approval authorizes expenditures by Public Works for making transportation improvements to roadways and bridges, acquiring rights-of-way, developing Intelligent Transportation Systems (ITS) and conducting future studies of county roadways.

Public Works staff, representatives from cities and towns, and the public recommend projects for inclusion in the TIP. Public Works then internally prepares its recommendations for future roadway improvements. Funding from all available sources is then matched against the proposed projects. Public Works typically considers the highest rated projects first and subsequently recommends improvements based on the rankings, potential financial partners, and available budget.

The recommended projects are then submitted to the Transportation Advisory Board for their review and input. The BOS makes the final decision regarding projects to be included in the TIP.

Public Works funds the TIP through several resources. The primary source is the Highway User Revenue Fund (HURF). The County must spend these funds only on transportation-related items. In addition, the County occasionally receives funds from several federal agencies, such as the Federal Highway Administration (FHWA), the Maricopa Association of Governments (MAG), and the Federal Emergency Management Administration (FEMA). Other funding sources arise through partnerships with local jurisdictions, federal, state agencies, or private corporations.

Project Detail

A total of 12 capital project bins are identified and recommended to the Board of Supervisors from Public Works. The recommended projects are as follows:

234 TRANSPORTATION CAPITAL PROJECTS	PRIOR YEARS	FY 2007-08 PROJECTED	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	5-YEAR TOTAL	Page
Bridge Preservation	$ 10,727,557	$ 1,257,716	$ 3,290,000	$ 7,470,000	$ -	$ -	$ -	$ 10,760,000	394
County Arterials	67,629,752	47,097,906	27,490,000	22,285,000	24,723,000	32,550,000	14,810,000	121,858,000	396
Dust Mitigation	19,108,683	4,429,425	10,885,500	5,080,000	5,085,000	3,490,000	3,120,000	27,660,500	399
Intelligent Transportation Systems	4,872,926	1,761,047	1,510,000	1,323,000	-	-	-	2,833,000	401
MAG ALCP Projects	12,875,016	10,470,929	16,780,000	2,450,000	13,565,000	18,660,000	18,510,000	69,965,000	403
Partnerships	15,043,015	4,901,280	10,011,000	415,000	4,066,000	2,415,000	2,010,000	18,917,000	406
Pavement Preservation	9,700,981	886,240	6,280,000	640,000	595,000	595,000	-	8,110,000	408
Planning	3,992,688	2,091,263	1,630,000	2,400,000	2,400,000	2,400,000	2,400,000	11,230,000	411
Right-of-way	18,744,998	1,018,554	2,150,000	1,050,000	1,050,000	1,050,000	1,050,000	6,350,000	413
Safety Projects	-	-	580,000	-	-	-	-	580,000	415
Traffic Improvements	23,154,217	11,575,407	11,545,500	7,060,000	7,000,000	7,000,000	7,000,000	39,605,500	417
Transportation Administration	16,057,551	842,548	12,524,998	16,504,498	17,555,998	17,581,998	17,416,998	81,584,490	422
TOTAL FUND	**$ 201,907,384**	**$ 86,332,315**	**$ 104,676,998**	**$ 66,677,498**	**$ 76,039,998**	**$ 85,741,998**	**$ 66,316,998**	**$ 399,453,490**	

Managing for Results

Purpose Statements

The purpose of the Build Roads and Structures Program is to construct roads and structures for the traveling public so that they can get to their destination in a safe and efficient manner.

The purpose of the Engineer Roads and Structures Program is to provide roadway pre-build services and support to contractors so that they can so they can build and implement cost effective and safe projects in a timely manner.

The purpose of the Transportation System Development Program is to provide plans, studies, and prioritized project recommendations to the Board of Supervisors so that they can demonstrate regional leadership through effective and efficient transportation investment decisions.

Strategic Goal

By June 2009, annually complete 85% of planned transportation infrastructure projects on time and within budget.

Strategic Plan Programs Supported

- Build Roads and Structures
- Engineer Roads and Structures
- Transportation System Development

Strategic Plan Activities Supported

- Program Management and Support
- Project Management
- Roadway Construction
- Construction Management and Engineering
- Construction Inspection
- Survey
- Materials and Geotechnical Engineering
- Design
- Right-of-Way

- Utility Relocation
- Environmental Clearance
- Project Partnerships
- Community Relations

Bridge Preservation

Managing Department: Public Works
Project Partner(s): T254 – Queen Creek, Maricopa County Flood Control District

Scheduled Completion Dates

Improvement	District	Scheduled Completion
Alma School Rd: McLellan to McKellips	1 & 2	4th Qtr FY 09
Old US 80 Bridge @ Gila River	5	4th Qtr FY 10

Purpose Statement

The purpose of the Bridge Preservation project is to inspect and repair bridges and box culverts so that commuters experience less travel delay and have a safe commute.

Project Description:

T070 – Alma School Road: McLellan to McKellips

The project is to protect the bridge from damage from flooding due to scouring of the soil away from the bridge piers during flooding. Estimated cost is $840,000.

T188 – Old US 80 Bridge @ Gila River

This historic bridge was constructed in 1929 and is in need of major repairs, which will require closing the bridge and constructing a temporary by-pass road. Federal funds will be requested to pay for a portion of the repairs. Currently an assessment is being made to identify the extent of the repairs needed and their cost prior to requesting federal funding. Estimated cost is $7,900,000 with $1,750,000 to begin repairs in FY 09.

In addition to the above projects funding has been budgeted to begin scoping studies (preliminary design and cost estimate) to determine the type and cost of improvements needed for:

T254 – Riggs Road at Sonoqui Wash

This scoping study will examine the feasibility and benefits of constructing a five-lane bridge (68' wide) over Sonoqui Wash in District 1. The Town of Queen Creek is securing the right-of-way for the project. Construction is in coordination with the Flood Control District's channelization of Sonoqui Wash.

No date for construction has been set and construction is contingent on the results of each scoping effort and available funds. Estimated cost is $170,000.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Build Roads and Structures

Strategic Plan Activities Supported

- Article 5 Procurement
- Land Surveying Services
- Transportation Construction Management
- Materials Technology
- Transportation Project Management
- Transportation Improvement Program Management
- Roadway Construction

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of Public Works infrastructure projects completed by the end of the Fiscal Year as measured against the schedule at the start of the Fiscal Year .	N/A	80%	85%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ 10,539,945	$ 1,257,716	$ 3,290,000	$ 6,320,000	$ -	$ -	$ -	$ 9,610,000	$ 21,407,661
Partnership Contributions/IGA/IDA	187,612	-	-	-	-	-	-	-	187,612
Federal Funds	-	-	-	1,150,000	-	-	-	1,150,000	1,150,000
Project Total	**$ 10,727,557**	**$ 1,257,716**	**$ 3,290,000**	**$ 7,470,000**	**$ -**	**$ -**	**$ -**	**$ 10,760,000**	**$ 22,745,273**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Project Operating Costs for User Department						
Personal Sevices	$ 1,070	$ 1,296,199	$ 1,335,085	$ 1,513,119	$ 1,558,512	$ 1,783,906
Supplies & Services	1,539	1,863,720	1,919,632	2,175,616	2,240,884	2,564,964
Capital Outlay	502	608,012	626,252	709,763	731,056	836,783
Total	$ 3,111	$ 3,767,931	$ 3,880,969	$ 4,398,498	$ 4,530,453	$ 5,185,653
Post Construction User Department Operating Costs						
Personal Sevices	$ 1,070	$ 1,296,199	$ 1,475,613	$ 1,519,882	$ 1,738,914	$ 1,999,493
Supplies & Services	1,539	1,863,720	2,119,294	2,182,873	2,497,731	2,872,325
Capital Outlay	502	608,012	689,091	709,763	812,410	934,543
Total	$ 3,111	$ 3,767,931	$ 4,283,998	$ 4,412,518	$ 5,049,055	$ 5,806,361
Net User Department Operating Costs (post less current)						
Personal Sevices	$ -	$ -	$ 140,529	$ 6,763	$ 180,402	$ 215,587
Supplies & Services	-	-	199,662	7,257	256,847	307,361
Capital Outlay	-	-	62,838	-	81,354	97,760
Total	$ -	$ -	$ 403,029	$ 14,020	$ 518,602	$ 620,708

County Arterials

Managing Department: Public Works
Project Partner(s): T098 – Town of Gilbert
T083 – City of Goodyear
T171 – Arizona Department of Transportation
T178 – Town of Queen Creek (potential)

Scheduled Completion Dates

Improvement	District	Scheduled Completion
Indian School: Litchfield to Dysart	4	1st QTR FY2009
MC 85 Extension: SR 85 to Turner Road	4	1st QTR FY2009
Gavilan Peak Parkway: Cloud to Joy Ranch	3	2nd QTR FY 2010
MC 85 from 107th Ave to 75th Avenue	4	4th QTR FY 2012
Ellsworth Road from Hunt Highway to Riggs Road	1	4th QTR FY 2013
Williams Field Road from Gilbert to Lindsay Road	1	4th QTR FY 2013
MC 85: Cotton Lane to Estrella Parkway	4	4th QTR FY 2010

Purpose Statement

The purpose of the County Arterials project is to construct transportation infrastructure projects for the travelling public so they will have a safe and economical journey. The benefit to the public is that once constructed motorists will have a roadway that is safer and more economical to travel.

Project Description:

T186 – Indian School: Litchfield to Dysart

This project is to widen Indian School from Litchfield to Dysart from the current two lanes to four lanes plus a center dual left turn lane. Total length of the project is approximately 1.4 miles. Estimated cost is $30,000 to finalize construction, close all contracts and prepare record drawings on this $8 million dollar project.

T171 – MC 85 Extension: SR 85 to Turner Road

This project will create a new two-lane paved road, extending MC 85 from SR 85 to Turner Road allowing local traffic to traverse between MC 85 and Old US 80. Estimated FY 09 cost is $575,000 to finalize construction, close all contracts and prepare record drawings on this $9 million dollar project.

T243 – Gavilan Peak Parkway: Cloud to Joy Ranch

This project will construct a two lane roadway connecting the existing Gavilan Parkway with Cloud Road, which will provide an alternate route to Anthem from Carefree Highway. Total length of the project is approximately two miles. Estimated cost is $6,400,000 to complete construction.

T112 & T113 – MC 85 from 107th Ave to 75th Avenue

This project will widen MC 85 from 107th Avenue to 75th Avenue from the current four lanes to six lanes with turning lanes. Initially studied as two separate projects they have been combined. The project will focus on improving the intersections at 107th, 91st and 83rd Avenues first then widen the roadway to six

lanes as funding is available. Total length of the project is four miles. Estimated cost of the project is $67 million with $10,840,000 allocated in FY 09 to purchase right-of-way.

T178 – Ellsworth Road from Hunt Highway to Riggs Road

This project will widen Ellsworth Road from Hunt Highway to Riggs Road from two lanes to four lanes with center median increasing the capacity and safety of the roadway. Total length of the project is approximately 1.7 miles. Negotiations are on-going with the Town of Queen Creek to be a funding partner and the project team is exploring alternatives to advance construction of the project which currently is scheduled for FY 2012. Estimated cost of the project is $8 million with $30,000 allocated in FY 09 to complete the design.

T098 – Williams Field Road from Gilbert to Lindsay Road

This project will reconstruct and widen Williams Field Road from Gilbert to Lindsay Road to provide either six travel lanes with raised center median or four travel lanes with raised center median and a frontage road in each direction. Additional improvements include curb, gutter, sidewalk, a storm drain system, widening of the Eastern Canal Bridge and a traffic signal at the Lindsay Road intersection. Estimated cost of the project is $11 million with $260,000 allocated in FY 09 to complete the design once agreement with the Town of Gilbert is reached on the approach.

T083 – MC 85: Cotton Lane to Estrella Parkway

The purpose of this MC 85: Cotton Lane to Estrella Parkway project is to widen MC 85 from a two-lane arterial roadway to six lanes with a continuous left-turn lane and bike lanes. Total length of the project is two miles. The Maricopa County Transportation Advisory Board recommended construction of this project. The benefit to the public is that once constructed motorists will have a roadway that is safer and more economical to travel. Estimated cost is $11,760,000 for construction which will be completed in FY 2010.

In addition to the above projects funding has been budgeted to begin scoping effort (preliminary design and cost estimate) to determine the type and cost of improvements needed for:

T177 – 7th Street: Carefree Highway to Desert Hills;
T248 – Deer Valley: El Mirage to Lake Pleasant;
T251 – Riggs Road: Ellsworth Road to Meridian Road.

No date for construction has been set and construction is contingent on the results of the scoping effort and available funds. Estimated cost is $795,000 to complete these scoping studies.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Build Roads and Structures

Strategic Plan Activities Supported

- Article 5 Procurement
- Land Surveying Services
- Transportation Construction Management
- Materials Technology
- Transportation Project Management
- Transportation Improvement Program Management
- Roadway Construction

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of Public Works infrastructure projects completed by the end of the Fiscal Year as measured against the schedule at the start of the Fiscal Year.	N/A	80%	85%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ 19,769,698	$ 26,316,086	$ 19,816,560	$ 22,285,000	$ 24,723,000	$ 29,350,000	$ 14,810,000	$ 110,984,560	$ 157,070,344
Partnership Contributions/IGA/IDA	47,860,054	20,781,820	7,673,440	-	-	3,200,000	-	10,873,440	79,515,314
Project Total	**$ 67,629,752**	**$ 47,097,906**	**$ 27,490,000**	**$ 22,285,000**	**$ 24,723,000**	**$ 32,550,000**	**$ 14,810,000**	**$ 121,858,000**	**$ 236,585,658**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Project Operating Costs for User Department						
Personal Sevices	$ 1,070	$ 1,296,199	$ 1,335,085	$ 1,513,119	$ 1,558,512	$ 1,783,906
Supplies & Services	1,539	1,863,720	1,919,632	2,175,616	2,240,884	2,564,964
Capital Outlay	502	608,012	626,252	709,763	731,056	836,783
Total	$ 3,111	$ 3,767,931	$ 3,880,969	$ 4,398,498	$ 4,530,453	$ 5,185,653
Post Construction User Department Operating Costs						
Personal Sevices	$ 1,070	$ 1,296,199	$ 1,475,613	$ 1,519,882	$ 1,738,914	$ 1,999,493
Supplies & Services	1,539	1,863,720	2,119,294	2,182,873	2,497,731	2,872,325
Capital Outlay	502	608,012	689,091	709,763	812,410	934,543
Total	$ 3,111	$ 3,767,931	$ 4,283,998	$ 4,412,518	$ 5,049,055	$ 5,806,361
Net User Department Operating Costs (post less current)						
Personal Sevices	$ -	$ -	$ 140,529	$ 6,763	$ 180,402	$ 215,587
Supplies & Services	-	-	199,662	7,257	256,847	307,361
Capital Outlay	-	-	62,838	-	81,354	97,760
Total	$ -	$ -	$ 403,029	$ 14,020	$ 518,602	$ 620,708

Dust Mitigation

Managing Department: Public Works
Project Partner(s): T039 – Federal funds

Scheduled Completion Dates

Improvement	District	Scheduled Completion
Box Bar & Needle Rock	2	2nd QTR FY 2009
Bush Highway:Usery Pass to Stewart Mountain Dam Road	2	4th Qtr FY 2009
Rio Verde Drive from Forest Rd to 136th Street	2	4th Qtr FY 2009
Low Volume Road Program	TBD	4th Qtr FY 2009

Purpose Statement

The purpose of this Dust Mitigation project is to reduce dust on dirt roads primarily within the PM 10 non attainment area for travelers and citizens so that dust related health problems are reduced and to ensure compliance with federal mandates. The benefit to the public is that it reduces fugitive dust particulates improving public health and making the roads safer to travel.

Project Description:

T039 – Box Bar & Needle Rock

This project will pave Box Bar & Needle Rock to reduce dust and comply with federal mandates. Estimated cost is $1,955,000. Construction was delayed at the request of the U S Forest Service due to a pair of nesting bald eagles near the project. Construction is planned to occur between nesting seasons to not disturb the eagles.

T126 – Bush Highway:Usery Pass to Stewart Mountain Dam Road

This project will widen the shoulders along Bush Highway from Usery Pass to Stewart Mountain Dam Road to create a bicycle path along this popular biking route and reduce fugitive dust. Estimated cost is $1,405,500 for construction.

T192 – Rio Verde Drive from Forest Rd to 136th Street

The purpose of this project is to add bicycle lanes and make other improvements to Rio Verde Drive from Forest Rd to 136th Street. Estimated cost is $2,790,000 for construction.

T176 – Low Volume Road Program

The Low Volume Road Program is an ongoing annual effort to pave dirt roads and arterial shoulders in the County to reduce dust particulates and improve air quality. Estimated FY 09 cost is $4,075,000.In addition to the above projects funding has been budgeted to begin scoping effort (preliminary design and cost estimate) to determine the type and cost of improvements needed for:

T249 – Forest Rd: McDowell to Rio Verde.

No date for construction has been set and construction is contingent on the results of the scoping effort and available funds. Estimated cost is $130,000.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Build Roads and Structures

Strategic Plan Activities Supported

- Article 5 Procurement
- Land Surveying Services
- Transportation Construction Management
- Materials Technology
- Transportation Project Management
- Transportation Improvement Program Management
- Roadway Construction

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of Public Works infrastructure projects completed by the end of the Fiscal Year as measured against the schedule at the start of the Fiscal Year.	N/A	80%	85%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ 14,208,750	$ 3,929,425	$ 9,878,000	$ 5,080,000	$ 5,085,000	$ 3,090,000	$ 3,120,000	$ 26,253,000	$ 44,391,175
Federal Funds	4,899,933	500,000	1,007,500	-	-	400,000	-	1,407,500	6,807,433
Project Total	**$ 19,108,683**	**$ 4,429,425**	**$ 10,885,500**	**$ 5,080,000**	**$ 5,085,000**	**$ 3,490,000**	**$ 3,120,000**	**$ 27,660,500**	**$ 51,198,608**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Project Operating Costs for User Department						
Personal Sevices	$ 16,052	$ 16,533	$ 17,029	$ 17,540	$ 18,066	$ 18,608
Supplies & Services	23,080	23,772	24,485	25,220	25,976	26,756
Capital Outlay	7,529	7,755	7,988	8,228	8,474	8,729
Total	$ 46,661	$ 48,060	$ 49,502	$ 50,987	$ 52,517	$ 54,092
Post Construction User Department Operating Costs						
Personal Sevices	$ 16,052	$ 33,066	$ 49,952	$ 70,160	$ 89,127	$ 111,649
Supplies & Services	23,080	47,544	71,823	100,879	128,149	160,533
Capital Outlay	7,529	15,511	23,431	32,910	41,807	52,372
Total	$ 46,661	$ 96,121	$ 145,206	$ 203,949	$ 259,083	$ 324,554
Net User Department Operating Costs (post less current)						
Personal Sevices	$ -	$ 16,533	$ 32,923	$ 52,620	$ 71,060	$ 93,041
Supplies & Services	-	23,772	47,338	75,659	102,173	133,778
Capital Outlay	-	7,755	15,443	24,683	33,333	43,643
Total	$ -	$ 48,060	$ 95,704	$ 152,962	$ 206,566	$ 270,462

Intelligent Transportation Systems (ITS)

Managing Department: Public Works
Project Partner(s): MAG has allocated Federal funds

Scheduled Completion Dates

Scoping Study	District	Scheduled Completion
99th Avenue: Olive to Bell Road	4	4th QTR FY 2009
Bell Road: SR 303 to 75th Avenue	4	4th QTR FY 2009
Olive Avenue: Litchfield Road to Loop 101	4	4th QTR FY 2009
PUBLIC WORKS Traffic Management Center Upgrade	5	4th QTR FY 2009

Purpose Statement

The purpose of this Intelligent Transportation Systems (ITS) project is to install Intelligent Transportation System (ITS) "Smart Instrumentation" along corridors to monitor traffic and adjust traffic signals to improve traffic flow. The project will involve design of vehicle detection systems (VDS), closed circuit TV (CCTV), changeable message sign (CMS) and communications that allow technicians to monitor traffic and make adjustments so that commuters experience less travel delay and have a faster and safer commute.

Project Description:

Funding has been budgeted to begin scoping effort (preliminary design and cost estimate) to determine the type and cost of improvements need for:

T287 – 99th Avenue: Olive to Bell Road;
T288 – Bell Road: SR 303 to 75th Avenue,
T292 – Olive Avenue: Litchfield Road to Loop 101,
T289 – PUBLIC WORKS Traffic Management Center Upgrade.

No date for construction has been set and construction is contingent on the results of the scoping effort and available funds. The Maricopa Association of Governments (MAG) has allocated federal funding for construction of these projects once the scoping effort is completed. Estimated cost is $1,510,000 to complete the scoping studies.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Build Roads and Structures

Strategic Plan Activities Supported

- Article 5 Procurement
- Land Surveying Services
- Transportation Construction Management
- Materials Technology
- Transportation Project Management
- Transportation Improvement Program Management
- Roadway Construction

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of Public Works infrastructure projects completed by the end of the Fiscal Year as measured against the schedule at the start of the Fiscal Year.	N/A	80%	85%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ 3,672,616	$ 1,501,047	$ 1,510,000	$ -	$ -	$ -	$ -	$ 1,510,000	$ 6,683,663
Partnership Contributions/IGA/IDA	1,200,310	260,000	-	-	-	-	-	-	1,460,310
Federal Funds	-	-	-	1,323,000	-	-	-	1,323,000	1,323,000
Project Total	**$ 4,872,926**	**$ 1,761,047**	**$ 1,510,000**	**$ 1,323,000**	**$ -**	**$ -**	**$ -**	**$ 2,833,000**	**$ 9,466,973**

Operating Cost Summary

The operating costs will be determined once the scoping studies are completed. Annual operating costs are expected to be about $30,000 per corridor.

Maricopa Association of Governments (MAG) Arterial Life Cycle Program (ALCP) Projects

Managing Department: Public Works

Project Partner(s): All – Maricopa Association of Governments
T090 – Town of Gilbert & City of Mesa
T103 & T104 – Developer Contributions
T167 – Cities of El Mirage & Surprise
T195 – Cities of El Mirage, Glendale & Surprise
T199 – City of Mesa & Salt River Pima Maricopa Indian Community (potential funding partners)

Scheduled Completion Dates

Improvement	District	Scheduled Completion
Power Road: Guadalupe to Baseline	1 & 2	2nd QTR FY 2009
El Mirage Road:Bell Road to SR 303 (Ph A)	4	4th QTR FY 2009
El Mirage from Bell Road to SR 303 (Ph C)	4	4th QTR FY 2012
El Mirage from Bell Road to SR 303 (Ph B)	4	4th QTR FY 2014

Purpose Statement

The purpose of this Maricopa Association of Governments (MAG) Arterial Life Cycle Program (ALCP) Projects is to construct those transportation infrastructure projects in the County that are eligible for MAG funding from the Regional Transportation Plan (Prop 400) for the travelling public so they will have a safe and economical journey. The benefit to the public is that once constructed motorists will have a roadway that is safer and more economical to travel.

Project Description:

T090 – Power Road: Guadalupe to Baseline

This project is to widen Power Road: Guadalupe to Baseline is to six lanes of urban arterial with improvements on Baseline and Guadalupe. Estimated FY 09 cost is $5,300,000 to finalize construction, close all contracts and prepare record drawings.

T103 & T104 – El Mirage Road:Bell Road to SR 303

This project will connect Bell Road with SR 303 by extending El Mirage Road from Bell to SR303 in three phases. Phase A will make the initial connection with construction of El Mirage Road from Bell Road to SR 303. Phase C will improve El Mirage from Bell Road to Beardsley and Phase B will construct two new bridges for the final improvement. Phase A is planned for construction in FY 09 with an estimated cost of $6,615,000.

In addition to the above projects funding has been budgeted to begin scoping effort (preliminary design and cost estimate) to determine the type and cost of improvements needed for:

T167 – El Mirage: Northern to Bell Road;
T195 – Northern Avenue: SR 303 to Grand;

T199 – Dobson Road Bridge at Salt River, McKellips Road Bridge at the Salt River, McKellips Road and the Gilbert Road Bridge at the Salt River (combined study).

No date for construction has been set and construction is contingent on the results of the scoping effort, partnership formation and available funds. Estimated FY 09 cost is $3,660,000 to conduct the studies.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Build Roads and Structures

Strategic Plan Activities Supported

- Article 5 Procurement
- Land Surveying Services
- Transportation Construction Management
- Materials Technology
- Transportation Project Management
- Transportation Improvement Program Management
- Roadway Construction

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of Public Works infrastructure projects completed by the end of the Fiscal Year as measured against the schedule at the start of the Fiscal Year.	N/A	80%	85%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ 12,875,016	$ 10,080,929	$ 7,471,066	$ 2,450,000	$ 13,565,000	$ 18,660,000	$ 18,510,000	$ 60,656,066	$ 83,612,011
Partnership Contributions/IGA/IDA	-	390,000	9,308,934	-	-	-	-	9,308,934	9,698,934
Project Total	**$ 12,875,016**	**$ 10,470,929**	**$ 16,780,000**	**$ 2,450,000**	**$ 13,565,000**	**$ 18,660,000**	**$ 18,510,000**	**$ 69,965,000**	**$ 93,310,945**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Project Operating Costs for User Department						
Personal Sevices	$ 1,070	$ 30,862	$ 45,411	$ 46,773	$ 57,812	$ 59,546
Supplies & Services	1,539	44,374	65,294	67,252	83,124	85,618
Capital Outlay	502	14,476	21,301	21,940	27,118	27,932
Total	$ 3,111	$ 89,713	$ 132,006	$ 135,966	$ 168,054	$ 173,096
Post Construction User Department Operating Costs						
Personal Sevices	$ 1,070	$ 44,088	$ 51,977	$ 53,536	$ 64,778	$ 66,721
Supplies & Services	1,539	63,392	72,339	74,510	90,599	93,317
Capital Outlay	502	20,681	21,301	21,940	27,118	27,932
Total	$ 3,111	$ 128,161	$ 145,618	$ 149,986	$ 182,495	$ 187,969
Net User Department Operating Costs (post less current)						
Personal Sevices	$ -	$ 13,227	$ 6,566	$ 6,763	$ 6,966	$ 7,175
Supplies & Services	-	19,018	7,046	7,257	7,475	7,699
Capital Outlay	-	6,204	-	-	-	-
Total	$ -	$ 38,448	$ 13,612	$ 14,020	$ 14,441	$ 14,874

Partnership Support

Managing Department: Public Works
Project Partner(s): See Project Descriptions

Scheduled Completion Dates

Improvement	District	Scheduled Payment Date
Queen Creek Road: Arizona Avenue to McQueen	1	3rd QTR FY 2009
MC 85 at Miller Rd	4	1st QTR FY 2009
51st Avenue: Santa Cruz to GRIC Boundary Corridor Study	5	4th QTR FY 2009
Riggs Road Gilbert to Val Vista	1	1st QTR FY 2009
Buckeye Annexation	4	1st QTR FY2012
Val Vista Germann to Ray	1	4th QTR 2011

Purpose Statement

The purpose of Partnership Support is to provide funding for other agency led projects on the County road system or adjacent to unincorporated Maricopa County land so that commuters experience less travel delay and have a faster and safer commute.

Project Description:

T087 – Queen Creek Road: Arizona Avenue to McQueen

The County will contribute $2,000,000 to the City of Chandler for construction of Queen Creek Rd: Arizona Ave to McQueen less cost incurred by the County for utility relocation and right-of-way acquisition. Estimated FY 09 cost is $2,525,000.

T163 – MC 85 at Miller Rd

The County will contribute $150,000 to the Town of Buckeye install traffic signals and make other improvements to the MC 85 at Miller Road intersection to improve safety, reduce congestion, and improve traffic flow.

T168 – 51st Avenue: Santa Cruz to GRIC Boundary Corridor Study

The County will assist the Gila River Indian Community (GRIC) in implementing the results of the 51st Avenue: Santa Cruz to GRIC Boundary Corridor Study. Estimated cost is $175,000.

T201 – Riggs Road Gilbert to Val Vista

The County will pay the City of Chandler $6,700,000 as the County's share for construction of Riggs Road Gilbert to Val Vista.

T284 – Buckeye Annexation

The County will contribute over a four year period a total of $1,500,000 to the Town of Buckeye for annexation of roadways. The FY 09 amount is $300,000.

T247 – Val Vista Germann to Ray

The County will contribute $1,650,000 to the Town of Gilbert for improvements to Val Vista Germann to Ray.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Transportation Planning

Strategic Plan Activities Supported

- Transportation System Planning
- Transportation Project Programming
- Project Partnerships
- Outreach & Communications
- Environmental Clearance

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
% Transportation Improvement Program budget derived from partnership agreements.	N/A	80%	85%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ 11,135,695	$ 4,016,842	$ 9,070,666	$ (525,334)	$ 3,125,666	$ 1,998,333	$ 1,593,333	$ 15,262,664	$ 30,415,200
Partnership Contributions/IGA/IDA	3,907,320	884,438	940,334	940,334	940,334	416,667	416,667	3,654,336	8,446,095
Project Total	**$ 15,043,015**	**$ 4,901,280**	**$ 10,011,000**	**$ 415,000**	**$ 4,066,000**	**$ 2,415,000**	**$ 2,010,000**	**$ 18,917,000**	**$ 38,861,295**

Operating Cost Summary

Not applicable.

Pavement Preservation

Managing Department: Public Works
Project Partner(s): None

Scheduled Completion Dates

Improvement	District	Scheduled Completion
Sun City Mill & Overlay: Phase 2	4	2nd QTR FY 2009
Sun Valley Parkway Crack Repair	4	2nd QTR FY 2009
Gilbert Road Low Water Crossing Flood Repair	1 & 2	TBD
NE Maintenance Yard	4	TBD
Vehicle Locating System and Radio Upgrade	N/A	4th QTR FY 2012

Purpose Statement

The purpose of this Pavement Preservation project is to complete timely and cost effective roadway pavement restoration projects for the traveling public so they can safely and efficiently transport goods, services and people on well maintained roadways

Project Description:

T172 – Sun City Mill & Overlay: Phase 2

The Sun City Mill & Overlay: Phase 2 project will remove the existing asphalt surface and replace it with new asphalt to rehabilitate the existing deteriorated pavement. Estimated cost is $1,600,000.

T286 – Sun Valley Parkway Crack Repair

The Sun Valley Parkway Crack Repair will fill in the existing cracks that have appeared in the pavement improving safety. Estimated cost is $1,200,000 to complete the repairs.

T285 – Gilbert Road Low Water Crossing Flood Repair

The Gilbert Road Low Water Crossing Flood Repair. Project addresses the washed out low water crossing caused by releases from the Granite Reef Dam. A total of $780,000 has been budgeted to make repairs once an assessment has been completed. Repairs may be deferred if it is determined that federal funding is available and requested.

T274 – NE Maintenance Yard

The NE Maintenance Yard project will purchase land and establish a maintenance yard in the northeast valley reducing travel time for maintenance crews increasing their efficiency while reducing fuel consumption and wear on vehicles by locating them closer to their work areas. A total of $1,030,000 is budgeted in FY 09 to acquire the land and begin improvements to the site. The completion date is unknown at this time and is contingent on project cost, funding availability and land purchase negotiations.

T291 – Vehicle Locating System and Radio Upgrade

The Vehicle Locating System and Radio Upgrade project will start a four year installation of new radio equipment in County vehicles to remain compatible with changes in assigned radio frequencies mandated by federal legislation. Estimated cost is $640,000 for the first year and $2,470,000 to complete the conversion.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Build Roads and Structures

Strategic Plan Activities Supported

- Article 5 Procurement
- Land Surveying Services
- Transportation Construction Management
- Materials Technology
- Transportation Project Management
- Transportation Improvement Program Management
- Roadway Construction

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of Public Works infrastructure projects completed by the end of the Fiscal Year as measured against the schedule at the start of the Fiscal Year.	N/A	80%	85%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ 9,700,981	$ 886,240	$ 6,280,000	$ 640,000	$ 595,000	$ 595,000	$ -	$ 8,110,000	$ 18,697,221
Project Total	**$ 9,700,981**	**$ 886,240**	**$ 6,280,000**	**$ 640,000**	**$ 595,000**	**$ 595,000**	**$ -**	**$ 8,110,000**	**$ 18,697,221**

Operating Cost Summary

The attached table reflects the estimated savings from the overlays and repairs made to the roadways. It is expected that only minimal maintenance (striping, right-of-way maintenance) will be required for several years.

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Project Operating Costs for User Department						
Personal Sevices	$ 32,103	$ 33,066	$ 34,058	$ 35,080	$ 36,132	$ 37,216
Supplies & Services	46,159	47,544	48,970	50,439	51,952	53,511
Capital Outlay	15,059	15,511	15,976	16,455	16,949	17,457
Total	$ 93,321	$ 96,121	$ 99,004	$ 101,974	$ 105,034	$ 108,185
Post Construction User Department Operating Costs						
Personal Sevices	$ 32,103	$ 33,066	$ -	$ -	$ -	$ -
Supplies & Services	46,159	47,544	-	-	-	-
Capital Outlay	15,059	15,511	-	-	-	-
Total	$ 93,321	$ 96,121	$ -	$ -	$ -	$ -
Net User Department Operating Costs (post less current)						
Personal Sevices	$ -	$ -	$ (34,058)	$ (35,080)	$ (36,132)	$ (37,216)
Supplies & Services	-	-	(48,970)	(50,439)	(51,952)	(53,511)
Capital Outlay	-	-	(15,976)	(16,455)	(16,949)	(17,457)
Total	$ -	$ -	$ (99,004)	$ (101,974)	$ (105,034)	$ (108,185)

Transportation Planning

Managing Department: Public Works
Project Partner(s): None

Scheduled Completion Dates

Study	District	Scheduled Completion
New River Road Corridor Study	4	1st Qtr FY 2009
Turner Parkway Corridor Feasibility Study	4	1st QTR FY 2010
Signal Butte Corridor Study	1 &2	2nd QTR FY 2010
Corridor Improvement Study #1		FY09/10
Candidate Assessment Report #1		4th QTR FY 2009
Candidate Assessment Report #2		4th QTR FY 2009
Candidate Assessment Report #3		4th QTR FY 2009

Purpose Statement

The purpose of Transportation Planning is to provide plans, studies, research, recommendations and consultation services to planning, development, and project delivery professionals so they can design and construct transportation infrastructure projects that are in line with County goals as established in the Transportation System Plan. The Maricopa County Transportation Advisory Board recommended this project. The benefit to the public is that it provides funding for advance planning and more accurate initial assessments of projects, which results in a better use of public funds.

Study Description:

T005 – New River Road

This corridor study will establish the facility type, number of lanes, right-of-way needs, and general alignment for the roughly 10 miles of New River Road that will be required to accommodate projected traffic growth and enhance safety. Estimated cost $43,503.

T005 – Turner Parkway

This corridor feasibility study will focus only on corridor feasibility and alignment. The Turner Parkway will be the northerly extension of State Route 85 and is expected to originate in the region of the current location of the traffic interchange for State Route 85 at Interstate 10. The study area stretches from Interstate 10 approximately 30 miles north to State Route 74 and is defined by roughly a two-mile wide buffer around the Turner Parkway alignment (as identified in the Interstate 10/ Hassayampa Roadway Framework Study). Estimated cost $699,796

T005 – Signal Butte

This corridor study will establish the facility type, number of lanes, right-of-way needs, and general alignment that will be required to accommodate projected traffic growth and enhance safety on the future Signal Butte Road. The proposed study area of the Signal Butte Corridor Improvement Study will encompass Signal Butte Road between US60 and Rittenhouse Road for an area totaling approximately 10.5 miles in length. Estimated cost $300,000

T005 – Corridor Improvement Study #1

A Corridor Improvement Study will be performed on a yet unidentified location. This study will evaluate projected traffic growth and safety issues to determine the need for further improvement or study. The projected cost of the study is estimated at $86,701.

Candidate Assessment Reports #1, 2 & 3 will be done, on yet unidentified areas, to assess the need for potential projects. Each of the reports has a projected cost of $90,000. Total CAR estimated cost $270,000.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Transportation Planning

Strategic Plan Activities Supported

- Transportation System Planning
- Transportation Project Programming
- Project Partnerships
- Outreach & Communications
- Environmental Clearance

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
% Projects delivered that are in line with County goals as established in the Transportation System Plan.	N/A	80%	85%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ 3,602,688	$ 2,091,263	$ 1,630,000	$ 2,400,000	$ 2,400,000	$ 2,400,000	$ 2,400,000	$ 11,230,000	$ 16,923,951
Partnership Contributions/IGA/IDA	390,000	-	-	-	-	-	-	-	390,000
Project Total	**$ 3,992,688**	**$ 2,091,263**	**$ 1,630,000**	**$ 2,400,000**	**$ 2,400,000**	**$ 2,400,000**	**$ 2,400,000**	**$ 11,230,000**	**$ 17,313,951**

Operating Cost Summary

Not applicable.

Right-of-Way

Managing Department: Public Works
Project Partner(s): None

Scheduled Completion Dates

Improvement	District	Scheduled Completion
Property Management	TBD	On-going
ROW In-fill on Road Inventory System	TBD	On-going
Loop 303: Indian School to Clearview	4	TBD

Purpose Statement

The purpose of this Right-of-way (ROW) project is to obtain fee title on existing roads, manage excess property purchased for projects, and dispose of excess property. In the early years, County roads were built to allow farmers to get their products to market. Citizens were happy to get the road and often title to the land used for the road was not transferred to the County. The funding in this project is used to obtain fee title when these situations are identified. The benefit to the public is that it provides better fiscal management by providing a funding mechanism for acquisition of public right-of-way for existing County roads.

Project Description:

T008 – Property Management

The purpose of Property Management Project is to actively manage, prepare for sale and dispose of excess land previously purchased for projects to recoup the cost and generate revenue. Excess land occurs from situations where it is more cost effective to purchase the entire parcel rather than a portion of the parcel, often avoiding costly litigation. Estimated annual cost is $50,000.

T011 – ROW In-fill on Road Inventory System

The purpose of the ROW In-fill on Road Inventory System project is to obtain fee title on existing roads so that the traveling public has continued access to the existing roadway system. The FY 09 budget is $600,000 to acquire right-of-way when identified.

T109 – Loop 303: Indian School to Clearview

The purpose of the Loop 303: Indian School to Clearview project is to secure additional right-of-way to make previously acquired land marketable in a future sale. Estimated cost is $1,220,000.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Administrative Services

Strategic Plan Activities Supported

- Real Estate Services

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
% of land rights obtained by project schedule timeline.	N/A	95%	95%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ 18,273,900	$ 768,403	$ 2,150,000	$ 1,050,000	$ 1,050,000	$ 1,050,000	$ 1,050,000	$ 6,350,000	$ 25,392,303
Partnership Contributions/IGA/IDA	471,098	250,151	-	-	-	-	-	-	721,249
Project Total	**$ 18,744,998**	**$ 1,018,554**	**$ 2,150,000**	**$ 1,050,000**	**$ 1,050,000**	**$ 1,050,000**	**$ 1,050,000**	**$ 6,350,000**	**$ 26,113,552**

Operating Cost Summary

Not applicable.

Safety Improvements

Managing Department: Public Works
Project Partner(s): None

Scheduled Completion Date

Improvement	District	Scheduled Completion
Indian School Road at Beardsley Canal Scoping Study	4	3rd QTD FY 2009

Purpose Statement

The purpose of this Safety Improvement project is to investigate potential hazardous situations and make necessary safety related improvements to reduce accidents and improve safety so that commuters have a safer commute.

Project Description:

T286 – Indian School Road at Beardsley Canal Scoping Study

The purpose of the Indian School Road at Beardsley Canal project is to determine the necessary improvements to eliminate safety concerns. Estimated cost is $70,000 to complete a scoping study and determine the cost of the recommended improvements.

No date for construction has been set and construction is contingent on the results of the scoping effort and available funds. Estimated cost is $70,000 to complete the scoping effort.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Build Roads and Structures

Strategic Plan Activities Supported

- Article 5 Procurement
- Land Surveying Services
- Transportation Construction Management
- Materials Technology
- Transportation Project Management
- Transportation Improvement Program Management
- Roadway Construction

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of Public Works infrastructure projects completed by the end of the Fiscal Year as measured against the schedule at the start of the Fiscal Year.	N/A	80%	85%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ -	$ -	$ 580,000	$ -	$ -	$ -	$ -	$ 580,000	$ 580,000
Project Total	**$ -**	**$ -**	**$ 580,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 580,000**	**$ 580,000**

Operating Cost Summary

Operating cost impact will be determined after the scoping study.

Warranted Traffic Improvements

Managing Department: Public Works
Project Partner(s): T261 – Queen Creek
T262 – Queen Creek
T272 – Gila River Indian Community

Scheduled Completion Dates

Improvement	District	Scheduled Completion
Indian School Road Signal Modernization	4	1st Qtr FY 09
Signal Modernization: Sun City West Phase 3	4	4th Qtr FY 10
Signal Modernization: Sun City West Phase 4	4	4th Qtr FY 10
Signal Modernization: East Valley Phase 5	2	4th Qtr FY 10
Signal Modernization: East Valley Phase 6	2	4th Qtr FY 10
Brown Road at Crimson Road	2	1st Qtr FY 09
Riggs Road at Sossaman Road	1	3rd Qtr FY 09
Riggs Road at Power Road	1	2nd Qtr FY 09
Broadway Road at 67th Avenue	5	1st Qtr FY 09
Baseline at 67th Avenue	5	2nd Qtr FY 09
Indian School at 111th Avenue	4	3rd Qtr FY 09
Northern at Litchfield Road	4	3rd Qtr FY 09
Indian School at West Wind Parkway	4	2nd Qtr FY 09
MC 85 at Baseline	4	4th Qtr FY 09
51st Avenue at Pecos	5	3rd Qtr FY 09
Carefree Highway at 16th Street	3	2nd Qtr FY 09
Indian School at El Mirage Road	4	1st Qtr FY 09
Carefree Highway at 24th Street	3	3rd Qtr FY 09

Purpose Statement

The purpose of this Warranted Traffic Improvements project is to install traffic signals and make other intersection improvements to improve safety, reduce congestion, improve traffic flow, and provide real time traffic data so that signal adjustments can be made so that commuters experience less travel delay and have a faster and safer commute.

Project Description:

T238 – Indian School Road Signal Modernization

The purpose of the Indian School Road Signal Modernization project is to add television cameras and fiber optic cables to connect the traffic signals at four intersections on Indian School Road between 111th Avenue and 99th Avenue, to improve safety, reduce congestion, reduce maintenance costs, and improve traffic flow. Estimated cost is $1,000 to closeout the project, close all contracts and complete record drawings.

T239 – Signal Modernization: Sun City West Phase 3

The purpose of the Signal Modernization: Sun City West Phase 3 project is to replace obsolete traffic signals at three intersections in Sun City and Sun City West to improve safety, reduce congestion, reduce maintenance costs, and improve traffic flow. The three intersections are Alabama Ave at 107th

Avenue and 99th Avenue, and Meeker Boulevard at 135th Avenue. Estimated cost is $50,000 to complete the drawings in preparation for construction in FY2010.

T240 – Signal Modernization: Sun City West Phase 4

The purpose of the Signal Modernization: Sun City West Phase 4 project is to replace obsolete traffic signals at four intersections in Sun City and Sun City West to improve safety, reduce congestion, reduce maintenance costs, and improve traffic flow. The four intersections are Deer Valley Drive at Dusty Trail and 135th Avenue, and on Union Hills at Conestoga and at Westbrook Parkway. Estimated cost is $50,000 to complete the drawings in preparation for construction in FY 2010.

T241 – Signal Modernization: East Valley Phase 5

The purpose of the Signal Modernization: East Valley Phase 5 project is to replace obsolete traffic signals at three intersections in the unincorporated east valley area to improve safety, reduce congestion, reduce maintenance costs, and improve traffic flow. The three intersections are on University at 56th Street, Recker Road, and 64th Street. Estimated cost is $5,000 to complete the drawings in preparation for construction in FY 2010.

T242 – Signal Modernization: East Valley Phase 6

The purpose of the Signal Modernization: East Valley Phase 6 project is to replace obsolete traffic signals at seven intersections in the unincorporated east valley area to improve safety, reduce congestion, reduce maintenance costs, and improve traffic flow. Five intersections are on Broadway Road at Ellsworth, 96th Street, Crismon, Signal Butte and Meridian. The other two intersections are on Ellsworth at Southern and at Coralbell. Estimated cost is $115,000 to complete the drawings and begin construction which will be completed in FY 2010.

T259 – Brown Road at Crimson Road

The purpose of this project is to install traffic signals and make other improvements at the intersection of Brown Road at Crimson Road to improve safety, reduce congestion, and improve traffic flow. Estimated cost is $350,000 for construction.

T261 – Riggs Road at Sossaman Road

The purpose of this project is to install traffic signals and make other improvements to the Riggs Road at Sossaman Road intersection to improve safety, reduce congestion, and improve traffic flow. The improvements are being done in conjunction with the opening of a new middle school. Estimated cost is $1,190,000 for construction.

T262 – Riggs Road at Power Road

The purpose of this project is to install traffic signals and make other improvements to the Riggs Road at Power Road intersection to improve safety, reduce congestion, and improve traffic flow. Estimated cost is $440,000 for construction.

T263 – Broadway Road at 67th Avenue

The purpose of this project is to install traffic signals and make other improvements at the Broadway Road at 67th Avenue intersection to improve safety, reduce congestion, and improve traffic flow. Construction is delayed until the City of Phoenix completes installation of a storm sewer along 67th Avenue which passes through the intersection. Estimated cost is $350,000 for construction.

T266 – Baseline at 67th Avenue

The purpose of this project is to install traffic signals and make other improvements at the Baseline at 67th Avenue intersection to improve safety, reduce congestion, and improve traffic flow. Estimated cost is $767,500 for construction.

T268 – Indian School at 111th Avenue

The purpose of this project is to install traffic signals and make other improvements at the Indian School at 111th Avenue intersection to improve safety, reduce congestion, and improve traffic flow. Estimated cost is $390,000 for construction.

T269 – Northern at Litchfield Road

The purpose of this project is to install traffic signals and make other improvements at the Northern at Litchfield Road intersection to improve safety, reduce congestion, and improve traffic flow. Estimated cost is $377,500 for construction.

T270 – Indian School at West Wind Parkway

The County will contribute $240,000 to the City of Avondale for installation of traffic signals and make other improvements at the Indian School at West Wind Parkway intersection to improve safety, reduce congestion, and improve traffic flow.

T271 – MC 85 at Baseline

The purpose of this project is to install traffic signals and make other improvements at the MC 85 at Baseline intersection to improve safety, reduce congestion, and improve traffic flow. Estimated cost is $945,000 for construction

T272 – 51st Avenue at Pecos

The purpose of this project is to install traffic signals and make other improvements at the 51st Avenue at Pecos intersection to improve safety, reduce congestion, and improve traffic flow. The Gila River Indian Community has offered grant funding in support of the project. Estimated cost is $1,450,000 for construction and other improvements.

T273 – Carefree Highway at 16th Street

The purpose of this project is to install traffic signals and make other improvements at the Carefree Highway at 16th Street intersection to improve safety, reduce congestion, and improve traffic flow. Estimated cost is $416,500 to signalize the intersection.

T276 – Indian School at El Mirage Road

The County will contribute $170,000 to the City of Avondale to install traffic signals and make other improvements at the Indian School at El Mirage Road intersection to improve safety, reduce congestion, and improve traffic flow.

T278 – Carefree Highway at 24th Street

The purpose of this project is to install traffic signals and make other improvements at the Carefree Highway at 24th Street intersection to improve safety, reduce congestion, and improve traffic flow. Estimated cost is $416,500.

T281 – Rittenhouse at Cloud Road

The County will contribute up to $385,750 to the Town of Queen Creek for intersection improvements at the Rittenhouse and Cloud Road intersection to improve safety, reduce congestion, and improve traffic flow.

In addition to the above projects funding has been budgeted to begin scoping effort (preliminary design and cost estimate) to determine the type and cost of improvements needed for:

T280 – Happy Valley Parkway at 115th Avenue;
T290 – Traffic Signal Upgrades at 5 locations.

No date for construction has been set and construction is contingent on the results of the scoping effort and available funds. Estimated cost is $150,000.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Build Roads and Structures

Strategic Plan Activities Supported

- Article 5 Procurement
- Land Surveying Services
- Transportation Construction Management
- Materials Technology
- Transportation Project Management
- Transportation Improvement Program Management
- Roadway Construction

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of Public Works infrastructure projects completed by the end of the Fiscal Year as measured against the schedule at the start of the Fiscal Year.	N/A	80%	85%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ 21,512,691	$ 10,792,407	$ 10,371,750	$ 7,060,000	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 38,431,750	$ 70,736,848
Partnership Contributions/IGA/IDA	1,641,526	783,000	1,173,750	-	-	-	-	1,173,750	3,598,276
Project Total	**$ 23,154,217**	**$ 11,575,407**	**$ 11,545,500**	**$ 7,060,000**	**$ 7,000,000**	**$ 7,000,000**	**$ 7,000,000**	**$ 39,605,500**	**$ 74,335,124**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Project Operating Costs for User Department						
Personal Sevices	$ 921,919	$ 2,175,917	$ 2,326,552	$ 2,396,349	$ 2,468,239	$ 2,542,287
Supplies & Services	1,038,857	2,807,720	2,983,547	3,073,054	3,165,245	3,260,203
Capital Outlay	63,749	608,012	626,252	645,040	664,391	684,323
Total	$ 2,024,524	$ 5,591,649	$ 5,936,352	$ 6,114,443	$ 6,297,876	$ 6,486,812
Post Construction User Department Operating Costs						
Personal Sevices	$ 921,919	$ 2,175,917	$ 2,460,515	$ 2,534,330	$ 2,610,360	$ 2,688,671
Supplies & Services	1,038,857	2,807,720	3,176,163	3,271,448	3,369,592	3,470,680
Capital Outlay	63,749	608,012	689,091	709,763	731,056	752,988
Total	$ 2,024,524	$ 5,591,649	$ 6,325,769	$ 6,515,542	$ 6,711,008	$ 6,912,339
Net User Department Operating Costs (post less current)						
Personal Sevices	$ -	$ -	$ 133,963	$ 137,981	$ 142,121	$ 146,385
Supplies & Services	-	-	192,616	198,395	204,346	210,477
Capital Outlay	-	-	62,838	64,723	66,665	68,665
Total	$ -	$ -	$ 389,417	$ 401,099	$ 413,132	$ 425,526

Transportation Administration

Managing Department: Public Works
Project Partner(s): None

Purpose Statement

The purpose of Transportation Administration is to provide project oversight and delivery services to construction delivery teams so they can complete transportation projects on time, within budget and scope that satisfies or meets predetermined project objectives. The benefit to the public is that it provides better fiscal management of the capital program.

Project Description:

T001 – Tip Development

The purpose of TIP Development is to provide funding staff support to monitor the capital program and provide project oversight for management. Estimated cost is $450,000.

T002 – Project Reserve

The purpose of the Project Reserve is to reserve monies to cover project costs increases so that County citizens receive planned infrastructure projects on schedule. A total of $11,000,000 has been budgeted for reserves.

T006 – Unallocated Force Account

The purpose of the Unallocated Force Account is to provide additional budget for staff to work on planned or added projects. A total of $74,998 has been budget for additional staff support.

T007 – Previous Year's Projects

The Previous Year's Projects Account provides budget to cover small charges. The approach eliminates the additional cost to open a project just to record a delayed charge. No funds are allocated at this time.

T012 – General Civil Engineering

The General Civil Engineering fund is a reserve to provide budget for new scoping studies approved by the Department Director and/or County Engineer. These scoping studies provide information to asses the cost and benefit of a proposed project and provide the Board of Supervisors better information on which to make decisions. A total of $1,000,000 is budget for scoping studies and investigations.

Strategic Goals Addressed

CIP Delivery. By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Build Roads and Structures

Strategic Plan Activities Supported

- Article 5 Procurement
- Land Surveying Services
- Transportation Construction Management
- Materials Technology
- Transportation Project Management
- Transportation Improvement Program Management
- Roadway Construction

Result Measure

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of Public Works infrastructure projects completed by the end of the Fiscal Year as measured against the schedule at the start of the Fiscal Year.	N/A	80%	85%

Funding/Cost Summary

Funding Source	Prior Yrs. Actual	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Highway User Revenue Funds	$ 13,754,826	$ 842,548	$ 12,524,998	$ 16,504,498	$ 17,555,998	$ 17,581,998	$ 17,416,998	$ 81,584,490	$ 96,181,864
Partnership Contributions/IGA/IDA	2,302,725	-	-	-	-	-	-	-	2,302,725
Project Total	**$ 16,057,551**	**$ 842,548**	**$ 12,524,998**	**$ 16,504,498**	**$ 17,555,998**	**$ 17,581,998**	**$ 17,416,998**	**$ 81,584,490**	**$ 98,484,589**

Operating Cost Summary

Not applicable.

Motions

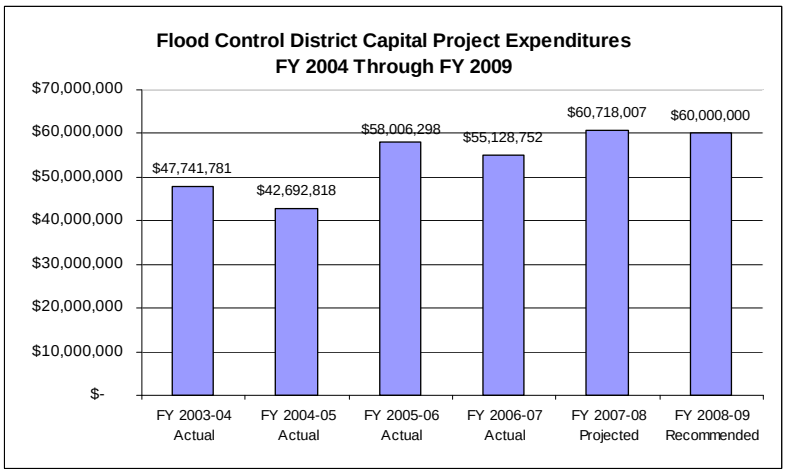
Flood Control District

Approve the Fiscal Year 2008-09 Tentative Budget by total appropriation for each fund and function for the Flood Control District in the amount of $95,962,288; and set a public hearing to solicit public comment on the FY 2008-09 Budget for Monday, June 16, 2008 at 10:00 AM.

Flood Control District Transmittal Letter

To: Andrew Kunasek, Chairman, District 3
Fulton Brock, District 1
Don Stapley, District 2
Max W. Wilson, District 4
Mary Rose Wilcox, District 5

The recommended Fiscal Year 2008-09 expenditure budget for the Flood Control District is $95,962,288, which is $885,895 (1.0%) less than the prior fiscal year's revised budget. Decreased expenditures are mainly due to reduced spending in capital projects. Budgeted capital project expenditures have decreased by $793,000 (1.3%) in Fiscal Year 2008-09. There is a slight increase in operating activities such as floodplain enforcement and inspections. The budget also provides for a more focused effort in conducting floodplain delineations so properties are designated as being located in or out of floodplains and floodways before building on the land is started.



In Fiscal Year 2008-09 the Flood Control District will be lowering its tax rate from $0.1533 to $0.1367. The District was directed by the Board of Directors to implement a cap of 2% on its tax levy growth, excluding new construction, in order to protect taxpayers from tax increases due to increases in assessed property values. The reduced rate results in a property tax revenue budget of $74,096,526. Intergovernmental Agreement (IGA) revenue totals to $14,910,000 for cost- sharing with cities and towns on capital projects. In Fiscal Year 2008-09, the Flood Control District has budgeted total revenue of $98.4 million, which is $6.9 million (7.5%) more than in Fiscal Year 2007-08.

The recommended Flood Control District Capital Improvement Program budget reflects strong activity in the construction phase of major infrastructure projects, which are geographically distributed to benefit all five County Supervisory Districts. Additionally, the budget provides for continued funding of $1.5 million for the Flood Prone Properties Acquisition program. In all, the Flood Control District has 28 scheduled projects totaling $300 million in their five-year Capital Improvement Program.

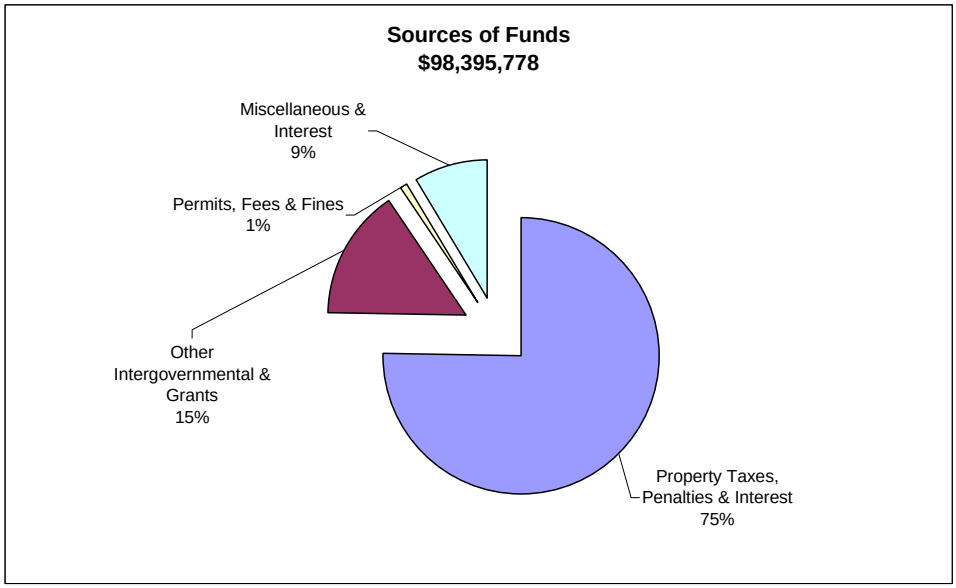
I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.

Sincerely,

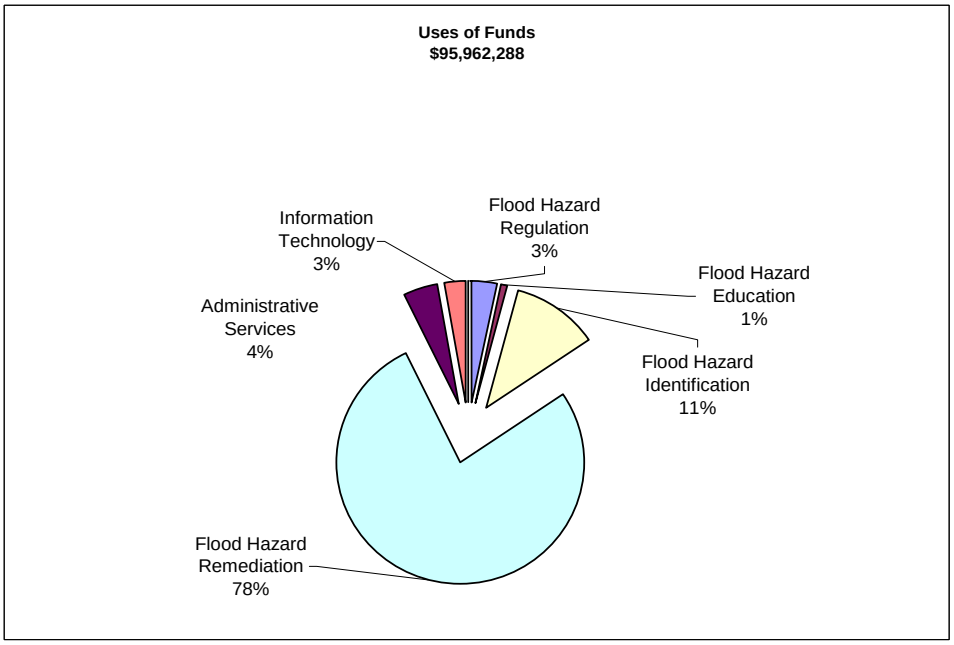
David R. Smith, County Manager

Budget Summary

Sources of Funds



Uses of Funds



Consolidated Budget by Fund Type

	FUND TYPE:					
	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	SUBTOTAL	ELIMINATIONS	**TOTAL**
BEG. UNDESIGNATED FUND BAL.	$ (2,814,032)	$ -	$ 18,339,252	$ 15,525,220	$ -	$ 15,525,220
SOURCES OF FUNDS						
OPERATING						
PROPERTY TAXES	$ 74,096,526	$ -	$ -	$ 74,096,526	$ -	$ 74,096,526
LICENSES AND PERMITS	746,000	-	-	746,000	-	746,000
PAYMENTS IN LIEU OF TAXES	133,384	-	-	133,384	-	133,384
INTEREST EARNINGS	900,000	-	-	900,000	-	900,000
MISCELLANEOUS REVENUE	1,009,868	-	-	1,009,868	-	1,009,868
TOTAL OPERTING SOURCES	$ 76,885,778	$ -	$ -	$ 76,885,778	$ -	$ 76,885,778
NON-RECURRING						
OTHER INTERGOVERNMENTAL	$ -	$ -	$ 14,910,000	$ 14,910,000	$ -	$ 14,910,000
MISCELLANEOUS REVENUE	6,600,000	-	-	6,600,000	-	6,600,000
TRANSFERS IN	-	-	44,709,458	44,709,458	(44,709,458)	-
TOTAL NON-RECURRING SOURCES	$ 6,600,000	$ -	$ 59,619,458	$ 66,219,458	$ (44,709,458)	$ 21,510,000
TOTAL SOURCES	$ 83,485,778	$ -	$ 59,619,458	$ 143,105,236	$ (44,709,458)	$ 98,395,778
USES OF FUNDS						
OPERATING						
PERSONAL SERVICES	$ 14,737,201	$ -	$ -	$ 14,737,201	$ -	$ 14,737,201
SUPPLIES	2,228,541	-	-	2,228,541	-	2,228,541
SERVICES	17,437,329	-	-	17,437,329	-	17,437,329
CAPITAL	1,559,217	-	-	1,559,217	-	1,559,217
TOTAL OPERATING USES	$ 35,962,288	$ -	$ -	$ 35,962,288	$ -	$ 35,962,288
NON-RECURRING						
PERSONAL SERVICES	$ -	$ -	$ 2,518,969	$ 2,518,969	$ -	$ 2,518,969
CAPITAL	-	-	57,481,031	57,481,031	-	57,481,031
OTHER FINANCING USES	44,709,458	-	-	44,709,458	(44,709,458)	-
TOTAL NON-RECURRING USES	$ 44,709,458	$ -	$ 60,000,000	$ 104,709,458	$ (44,709,458)	$ 60,000,000
TOTAL USES	$ 80,671,746	$ -	$ 60,000,000	$ 140,671,746	$ (44,709,458)	$ 95,962,288
STRUCTURAL BALANCE	$ 40,923,490	$ -	$ -	$ 40,923,490	$ -	$ 40,923,490
ENDING UNDESIGNATED FUND BAL.	$ -	$ -	$ 17,958,710	$ 17,958,710	$ -	$ 17,958,710

Revenue Sources and Variance Commentary

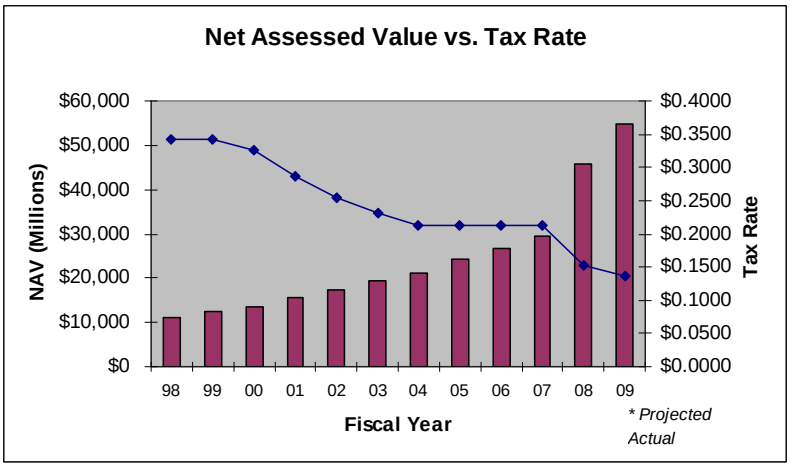
Property Taxes

The Flood Control District collects property taxes on the secondary net assessed values of real property. Unlike the County primary property tax levy, there is no constitutional limitation on growth in District secondary property taxes. However, the Flood Control District Board of Directors has chosen to impose growth limitations similar to those imposed on the County primary levy in order to minimize the burden on taxpayers. As a result, beginning in FY 2006-07 the secondary levy associated with the Flood Control District was capped at 2% annual growth on property taxed in the prior year, resulting in a reduction in the tax rates.

Flood Control District Preliminary Tax Levy			
Fiscal Year	Net Assessed Value (Thousands)	Tax Rate (per $100 N.A.V.)	Tax Levy
1997-98	12,361,851	0.3425	38,118,477
1998-99	13,660,618	0.3270	42,339,342
1999-00	15,504,112	0.2858	44,670,223
2000-01	17,485,890	0.2534	44,310,754
2001-02	19,544,069	0.2319	45,042,553
2002-03	21,174,169	0.2119	45,322,696
2003-04	24,140,629	0.2119	44,165,629
2004-05	26,585,248	0.2119	50,550,367
2005-06	29,605,196	0.2119	62,733,411
2006-07	32,778,027	0.2047	67,096,622
2007-08	45,937,945	0.1533	70,422,870
2008-09	54,751,263	0.1367	74,844,976

The Board of Supervisors must adopt the Flood Control District's property tax levy on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears in two installments, due November 1 and May 1.

The schedule at the left lists the District secondary net assessed values, tax rates, and secondary property tax levies for the last eleven fiscal years, plus the assessed value and the preliminary tax rate for FY 2008-09. The Flood Control District's property tax rate was reduced to $0.1367 per $100 net assessed value, a difference of ($0.0166) from FY 2007-08. As reflected in the graph below, the tax rate has steadily declined over the past decade, while the secondary net assessed value has more than quadrupled.



FY 2008-09 estimated revenues of $74,096,526 are based on an historical collection rate of 99.0%, and are an increase of $4,413,411 (6.3%) from the FY 2007-08 Adopted budget. As indicated in the table below, secondary property tax revenue growth was tempered in the past two fiscal years and is projected to continue in future fiscal years as the result of the Board of Director's commitment to reduce property tax rates by establishing self-imposed limits on the District's property tax levy.

FY 2008-09 ADOPTED PROPERTY TAX LEVY
Flood Control District Levy

Description	Net Assessed Value	Salt River Proj. Net Effective Assessed Value	Total Net Assessed Value w/SRP	Revenue from 1-cent Levy	Tax Rates	Property Tax Levy	SRP Payments in Lieu of Taxes(PILT)	Total Tax Levy & PILT
FLOOD CONTROL DISTRICT:								
FY 2008-09 Preliminary	$ 54,751,262,830	$ 97,574,499	$ 54,848,837,329	$ 5,484,884	$ 0.1367	$ 74,844,976	$ 133,384	$ 74,978,360
FY 2007-08 Adopted	45,937,944,910	97,574,499	46,035,519,409	4,603,552	0.1533	70,422,870	149,582	70,572,452
FY 2006-07 Adopted	32,778,027	90,480,096	$ 32,868,507,458	3,286,851	0.2047	67,096,622	185,213	67,281,835

Levy Limit

FY 2008-09 Flood Control District Self-Imposed Levy Limit

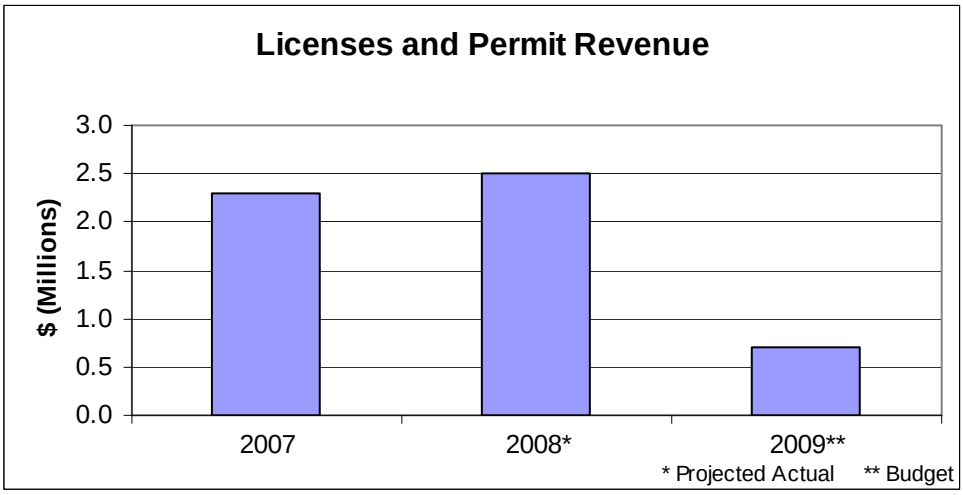
A. Adopted Levy		
A1. Adopted Secondary Tax Levy	$	70,422,870
A2. A1 multiplied by 1.02		71,831,327
B. Current Net Assessed Value Subject to Taxation in Prior Year		
B5. Net Secondary Assessed Value		52,533,779,423
C. Current Net Assessed Value		
C5. Net Secondary Assessed Value		54,751,262,830
D. Recommended Calculation		
D3. Recommended Tax Rate (A2. divided by B5. Divided by 100)	$	0.1367
D5. Recommended Levy Limit (C5. Divided by 100 times D3.)	$	74,844,976
Maximum Levy Increase:	$	4,422,106
		6.3%
* Current value of property taxed in the prior year is unavailable for centrally valued property.		
Estimated as follows:		
Curr. Value locally assessed property taxed in prior year:	$	52,042,509,188
Curr. Value of all centrally assessed property:		491,270,235
	$	52,533,779,423

Property tax collection is budgeted in FY 2008-09 at the approximate historical average of 99.0%, rather than the actual levy amount. The graph below reflects the estimated revenue collection for FY 2008-09.

Property Tax Collection Analysis
Flood Control District

FY	Levy Amount	Estimated Collections	Collection Rate
2008-09	$ 70,422,870	$ 68,326,743	99.0%

Licenses and Permits



The Flood Control District collects revenue from customers for drainage plans, plan site reviews, and licenses. Rates for licenses and permits are approved by the Board of Directors, unless otherwise set forth in statute. The revenue generated from licenses and permits is used to offset the cost of issuing the permits. The chart to the left shows FY 2006-07 actual, FY 2007-08 projected, and FY 2008-09 budgeted revenue for this category. For FY 2008-09, the District is projecting fewer requests for licenses and permits resulting in reduced revenue.

Intergovernmental Revenues

Intergovernmental revenues are amounts received by the Flood Control District from other government or public entities, and include payments in lieu of taxes, grants, and payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended.

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP) and the federal government. Although it is a public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates. The table to the right reflects historical payments and the projected FY 2008-09 payments in lieu of taxes. The recent decline in revenue is reflective of decline in the District's secondary property tax rate.

Fiscal Year	Payments in Lieu of Taxes
2002-03	$ 136,905
2003-04	152,557
2004-05	196,239
2005-06	191,727
2006-07	199,736
2007-08*	149,582
2008-09**	133,384

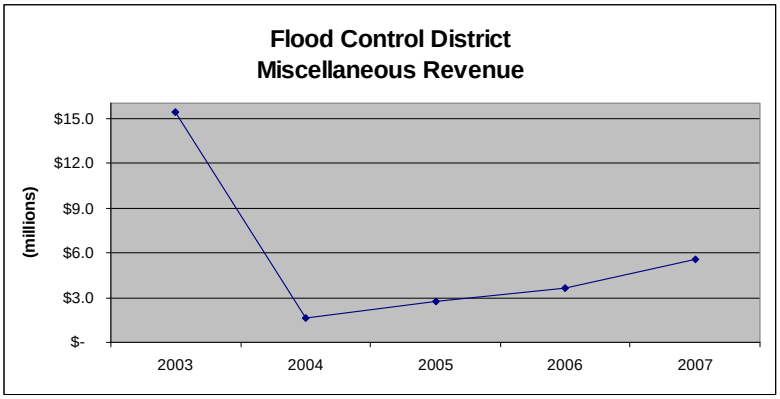
** Projected Actual*
*** Budget*

Other Intergovernmental Revenue

Other Intergovernmental Revenue includes a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGA's) with the District. The following table compares FY 2007-08 and FY 2008-09 budgeted intergovernmental revenue, by jurisdiction.

Flood Control District Intergovernmental Revenue			
Jurisdiction	FY 2007-08 Adopted	FY 2008-09 Recommended	Increase/ (Decrease)
City of Phoenix	$ 1,212,000	$ 30,000	$ (1,182,000)
Town of Wickenburg	50,000	25,000	(25,000)
City of Peoria	-	2,350,000	2,350,000
City of Mesa	1,678,000	5,536,000	3,858,000
Federal NRCS	5,254,000	4,860,000	(394,000)
Maricopa Water District	-	439,000	439,000
ADOT	-	224,000	224,000
Multiple Jurisdictions	8,318,874	1,446,000	(6,872,874)
Total	$ 16,512,874	$ 14,910,000	$ (1,602,874)

Miscellaneous Revenue



The Flood Control District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include sale of copies, interest earnings, building rental, insurance recoveries, land sales, map sales, and equipment rental as well as sales of fixed assets, and bond proceeds.

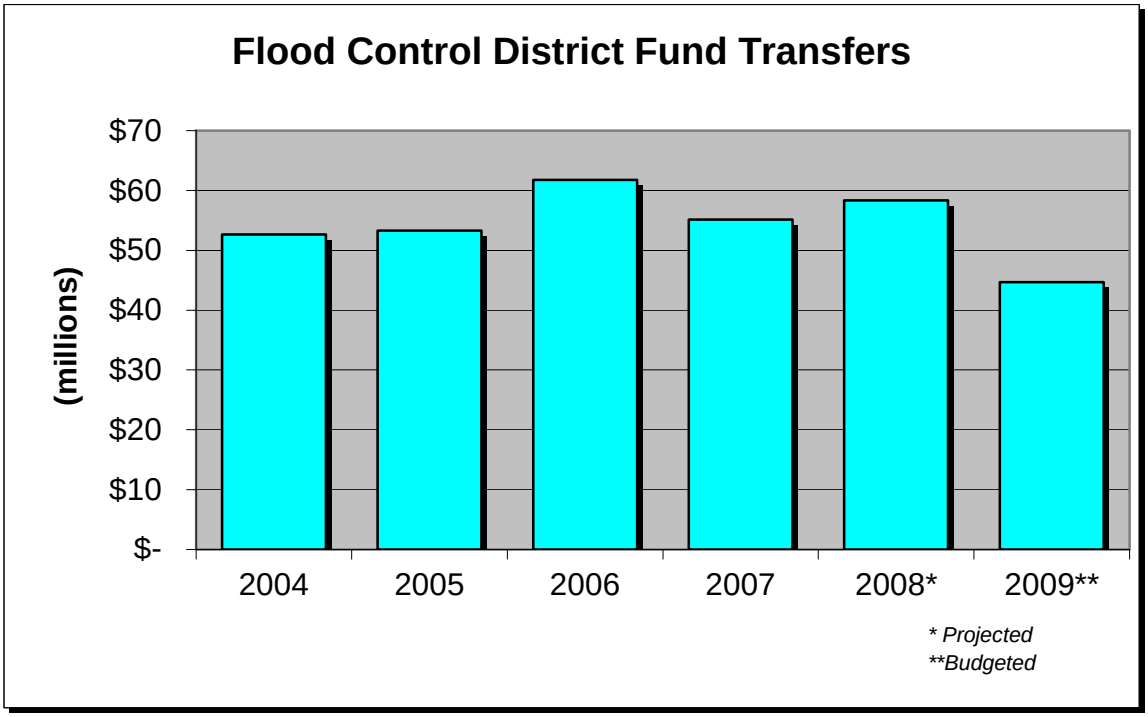
Listed to the left are the miscellaneous revenues, other than bond proceeds, recorded for fiscal years 2002-03 through 2006-07. Note that revenues in Fiscal Year 2002-03 include the sale of land, which is non-recurring in nature.

Other Financing Sources

In the Flood Control District, Other Financing Sources are comprised solely of Fund Transfers In.

Fund Transfers In

The Flood Control District transfers fund balances from the operating to the capital fund throughout the year in order to support the District's capital improvement program. The reduction in the Fiscal Year 2008-09 fund transfer reflects a $17 million reallocation of intergovernmental revenues directly to Capital Projects Fund (990).



Beginning Fund Balance and Variance Commentary

The following schedule lists the estimated beginning fund balances, projected revenues and expenditures for the upcoming fiscal year, along with resulting estimated fund balances. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. For budgeting purposes, fund balances are "Unreserved/Undesignated", which means that estimated unreserved fund balances are reduced by amounts designated for other purposes. Fund designations are explained in greater detail later in this section. A list of fund balance designations is provided below, as well.

Estimated beginning fund balances for FY 2008-09 are based on audited actual fund balances at the end of FY 2005-06, as presented in the <u>Maricopa County Comprehensive Annual Financial Report</u> (CAFR).

Beginning Fund Balance Summary
FLOOD DISTRICT RECOMMENDED BUDGET FY 2008-09

		SOURCES:		USES:			
FUND	UNDESIG. BEG. FUND BALANCE	OPERATING	NON RECURRING	OPERATING	NON RECURRING	STRUCTURAL BALANCE	UNDESIG. ENDING FUND BALANCE
SPECIAL REVENUE - OTHER							
991 FLOOD CONTROL	$ (2,814,032)	$ 76,885,778	$ 6,600,000	$ 35,962,288	$ 44,709,458	$ 40,923,490	$ -
SPECIAL REVENUE - OTHER	$ (2,814,032)	$ 76,885,778	$ 6,600,000	$ 35,962,288	$ 44,709,458	$ 40,923,490	$ -

Beginning Fund Balance and Variance Commentary
FLOOD DISTRICT RECOMMENDED BUDGET FY 2008-09

		SOURCES:		USES:			
CAPITAL PROJECTS							
990 FLOOD CONTROL CAPITAL PROJECTS	$ 18,339,252	$ -	$ 59,619,458	$ -	$ 60,000,000	$ -	$ 17,958,710
CAPITAL PROJECTS	$ 18,339,252	$ -	$ 59,619,458	$ -	$ 60,000,000	$ -	$ 17,958,710
ELIMINATIONS	$ -	$ -	$ (44,709,458)	$ -	$ (44,709,458)	$ -	$ -
TOTAL	$ 15,525,220	$ 76,885,778	$ 21,510,000	$ 35,962,288	$ 60,000,000	$ 40,923,490	$ 17,958,710

Fund Designations

The following schedule lists amounts designated within the estimated balance of the Flood Control District's operating fund. Designations are the District's self-imposed limitations on financial resources that would otherwise be available for use. The fund balance designation is for budget stabilization to ensure that sufficient cash is set aside to cover shortfalls during the fiscal year due to the property tax collection cycle.

FY 2008-09 Fund Balance Designations

Fund/Designation	FY 2007-08	FY 2008-09	(Inc.)/Dec.
Flood Control District (Fund 991)			
Budget Stabilization:			
Cash Flow/Property Tax	$ 3,200,000	12,500,000	$ (9,300,000) (1)

(1) Based on the estimated amount needed to eliminate the need for Tax Anticipation Notes or other forms of short-term borrowing to finance current operations. Designation amount decreasing because of increased fund balance.

FY 2008-09 BUDGET RECONCILIATION
690 FLOOD CONTROL DISTRICT
991 FLOOD CONTROL

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 94,512,737**	**$ 91,523,997**
FY 2007-08 REVISED RESTATED BUDGET		**$ 94,512,737**	**$ 91,523,997**
TARGET ADJUSTMENTS:			
Property Taxes		$ -	$ 4,413,411
Reallocate IGA Revenue to Capital Projects Fund (990)		(17,042,874)	(17,042,874)
Increase in Transfer to Capital Projects Fund (990)		1,617,564	-
Public Communications Market Study		14,107	-
One-Time Carefree Non-Capital Flood Proofing		(207,000)	-
Restatement to Non-Operating - Fund Transfer to Flood Control Capital Projects Fund (990)		(42,932,244)	-
	Subtotal	$ (58,550,447)	$ (12,629,463)
FY 2008-09 BUDGET TARGET		**$ 35,962,290**	**$ 78,894,534**
REQUESTED ADJUSTMENTS:			
Request Below Target for Property Tax		$ -	$ (1,496,900)
Reduction in Licenses and Permits Review Requests		-	(1,137,000)
One Time Revenue - Sand and Gravel Litigation		-	(400,000)
Reduction in Orthophotography		-	(400,000)
Reduction in Sale of Fixed Assets		-	(30,140)
	Subtotal	$ -	$ (3,464,040)
FY 2008-09 REQUESTED BUDGET		**$ 35,962,290**	**$ 75,430,494**
RECOMMENDED ADJUSTMENTS			
Forecasted Property Tax Revenue		$ -	$ 1,496,900
Forecasted Payments in Lieu of Taxes		-	(41,616)
	Subtotal	$ -	$ 1,455,284
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 35,962,290**	**$ 76,885,778**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*	*-2.5%*
NON-OPERATING			
NON-OPERATING 0001			
Sale of Spook Hill and Other Excess Land		$ -	$ 6,600,000
Restatement from Operating - Fund Transfer to Flood Control Capital Projects Fund (990)		42,932,244	-
Increase in Fund Transfer to Flood Control Capital Projects Fund (990)		1,777,214	-
	Subtotal	$ 44,709,458	$ 6,600,000
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 44,709,458**	**$ 6,600,000**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 80,671,748**	**$ 83,485,778**

FY 2008-09 BUDGET RECONCILIATION
690 FLOOD CONTROL DISTRICT
990 FLOOD CONTROL CAPITAL PROJECTS

	EXPENDITURES	REVENUE
NON-OPERATING		
NON-OPERATING 0001		
Transfer in from the Flood Control Operations Fund (991)	$ -	$ 44,709,458
Subtotal	$ -	$ 44,709,458
CAPITAL IMPROVEMENT PROGRAM		
F022 - City of Chandler	$ 515,000	$ -
F026 - City of Phoenix	515,000	-
F035 - Town of Guadalupe	5,000	-
F117 - South Phoenix Drainage Improvements	1,188,000	-
F121 - East Maricopa Floodway	5,690,000	-
F126 - Salt/Gila River	1,020,000	-
F201 - White Tanks FRS No. 4	780,000	-
F202 - McMicken Dam	20,000	-
F207 - Buckeye FRS No. 1	20,000	-
F211 - Buckeye/Sun Valley ADMP	20,000	-
F300 - Spook Hill FRS and Outlet	32,000	-
F310 - Powerline FRS	580,000	-
F343 - Wickenburg ADMP	2,989,000	25,000
F344 - Wittmann ADMP	710,000	-
F346 - Aguila	60,000	-
F371 - Upper New River ADMP	55,000	-
F400 - Skunk Creek and New River	10,000	-
F420 - Spook Hill ADMP	7,455,000	1,900,000
F442 - East Mesa ADMP	4,289,000	3,636,000
F450 - Glendale/Peoria ADMP	4,962,000	2,350,000
F470 - White Tanks ADMP	17,283,000	5,523,000
F480 - Queen Creek ADMP	1,219,000	-
F491 - Higley ADMP	2,210,000	-
F565 - Durango ADMP	2,370,000	30,000
F580 - ACDC ADMP	958,000	-
F590 - Scatter Wash Channel	5,000	-
F620 - Maryvale ADMP	2,180,000	1,446,000
F625 - Metro ADMP	430,000	-
FCPR - Flood Control Project Reserve	2,430,000	-
Subtotal	$ 60,000,000	$ 14,910,000
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET	**$ 60,000,000**	**$ 59,619,458**
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 60,000,000**	**$ 59,619,458**

Capital Improvement Program

Summary

The Flood Control District primarily mitigates existing regional flood hazards through its five-year Capital Improvement Program (CIP) – the revolving five-year plan for accomplishing capital projects. The CIP drives design and construction of new infrastructure in concert with the District's planning activities and also addresses modification and replacement of existing infrastructure. The District maintains its five-year CIP as mandated by state statutes and as directed by the District's General Policies under District Resolutions 88-08 and 88-08A.

Since 1993, proposed capital projects have been reviewed for merit by the District's annual CIP Prioritization Procedure, although project recommendations resulting from this process are contingent upon ultimate project adoption through Resolutions by the District's Board of Directors. The CIP Prioritization Procedure solicits and evaluates project requests from the District's client communities and other local agencies, generally resulting from completed drainage planning studies.

The evaluation procedure allocates points based on:

- Significance within a master plan
- Hydrologic/hydraulic significance
- Level of protection
- Area protected
- Environmental quality
- Area-wide benefit
- Total project cost
- Level of partner participation
- Operation and maintenance costs
- Operation and maintenance responsibility

The process promotes a balanced approach to the evaluation of proposed projects, identifying and supporting flood control and regional drainage projects that not only provide long-term protection to individuals and property from flash floods and seasonal flooding, but that also promote community development, protect natural habitats and maintain watercourse flow paths. The procedure favors projects that involve cost-sharing partnerships, allowing the District to best leverage limited financial resources, and allows the District to limit future structural maintenance responsibilities to projects that are multi-jurisdictional, regional or involve main watercourses.

Project Detail

A total of 28 capital projects are identified and recommended to the Board by the Flood Control District. The recommended projects are as follows:

990 FLOOD CONTROL CAPITAL PROJECTS	PREVIOUS	PROJECTED FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	5-YEAR TOTAL (FY 2009-13)	TOTAL PROJECT	Page
ACDC ADMP	$ 33,027,127	$ 1,220,000	$ 958,000	$ -	$ -	$ -	$ -	$ 958,000	$ 35,205,127	
BUCKEYE #1	12,811	10,000	20,000	1,080,000	8,250,000	8,250,000	8,250,000	25,850,000	25,872,811	
BUCKEYE/SUN VALLEY ADMP	5,323	12,000	20,000	15,000	6,020,000	10,000	-	6,065,000	6,082,323	
CITY OF CHANDLER	4,974,398	10,000	515,000	1,215,000	1,215,000	10,000	-	2,955,000	7,939,398	
DURANGO ADMP	13,666,218	1,366,000	2,370,000	7,796,000	2,170,000	60,000	60,000	12,456,000	27,488,218	
EAST MARICOPA FLOODWAY	54,511,068	27,000	5,690,000	2,955,000	6,010,000	20,000	5,200,000	19,875,000	74,413,068	
EAST MESA ADMP	32,410,484	1,394,000	4,289,000	9,360,000	2,650,000	60,000	20,000	16,379,000	50,183,484	
GLENDALE/PEORIA ADMP	53,036,862	10,292,000	4,962,000	1,580,000	6,915,000	9,250,000	4,200,000	26,907,000	90,235,862	
HASSAYAMPA RIVER	25,342	371,000	60,000	-	-	-	-	60,000	456,342	
HIGLEY ADMP	5,060,752	19,000	2,210,000	-	-	-	-	2,210,000	7,289,752	
MARYVALE ADMP	73,792,114	1,291,000	2,180,000	4,461,000	3,480,000	7,950,000	-	18,071,000	93,154,114	
MCMICKEN DAM	12,017,866	833,000	20,000	1,580,000	40,000	-	8,250,000	9,890,000	22,740,866	
METRO ADMP	781,792	2,996,000	430,000	1,445,000	4,350,000	30,000	-	6,255,000	10,032,792	
PHOENIX DAM SAFETY PROGRAM	-	85,000	515,000	5,000	-	-	-	520,000	605,000	
POWERLINE FRS	-	-	580,000	1,650,000	10,000	-	-	2,240,000	2,240,000	
QUEEN CREEK ADMP	13,421,073	6,064,000	1,219,000	60,000	1,620,000	4,210,000	4,210,000	11,319,000	30,804,073	
S PHOENIX DRAINAGE IMPROVEMENT	35,339,791	1,211,000	1,188,000	10,000	855,000	1,064,000	-	3,117,000	39,667,791	
SALT/GILA RIVER	1,916,040	50,000	1,020,000	-	-	-	-	1,020,000	2,986,040	
SCATTER WASH CHANNEL	1,513,313	1,016,000	5,000	-	-	-	-	5,000	2,534,313	
SKUNK CREEK/NEW RIVER	68,324,088	11,000	10,000	1,115,000	-	-	-	1,125,000	69,460,088	
SPOOK HILL ADMP	8,320,825	465,000	7,455,000	5,601,000	2,240,000	2,160,000	10,000	17,466,000	26,251,825	
SPOOK HILL FRS	176,281	109,000	32,000	-	-	-	-	32,000	317,281	
TOWN OF GUADALUPE	8,650,487	1,000	5,000	-	-	-	-	5,000	8,656,487	
UPPER NEW RIVER	649,805	432,000	55,000	-	-	-	-	55,000	1,136,805	
WHITE TANKS ADMP	74,981,588	22,452,000	17,283,000	9,900,000	6,142,000	8,397,000	21,720,000	63,442,000	160,875,588	
WHITE TANKS DAM #4	2,248,560	87,000	780,000	6,160,000	3,270,000	14,150,000	4,250,000	28,610,000	30,945,560	
WICKENBURG ADMS	6,618,062	6,721,000	2,989,000	1,015,000	515,000	515,000	1,015,000	6,049,000	19,388,062	
WITTMAN ADMP	253,186	2,000	710,000	1,015,000	515,000	515,000	1,015,000	3,770,000	4,025,186	
PROJECT RESERVES (FLOOD)	-	1,433,000	2,430,000	1,982,000	3,733,000	3,349,000	1,800,000	13,294,000	14,727,000	
TOTAL FUND 990	**$ 505,735,256**	**$ 59,980,000**	**$ 60,000,000**	**$ 60,000,000**	**$ 60,000,000**	**$ 60,000,000**	**$ 60,000,000**	**$ 300,000,000**	**$ 865,715,256**	

Managing for Results

Purpose Statement

The purpose of the Flood Hazard Remediation program is to provide flood hazard protection through structural and non-structural solutions to the public so that they can live with minimal risk of loss of life or property due to flooding.

Strategic Goals

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Program Supported

- Flood Hazard Remediation

Strategic Activities Supported

- Capital Projects

Result Measures

Measure	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	FY 2008-09 Projected
RESULT: Percent of Capital Dollars Expended	52%	92%	96%

District CIP Managing for Results (MfR) are not applicable at the individual project level or across multiple fiscal years and must be presented as gross, individual fiscal year figures. The District's Key Result Measure for the Capital Project activity reports the percent of total capital budget expended. By default, as it entails CIP expenditures, this project contributes to the results of that measure. Additionally, the District measures the percent of area benefitted by projects completed in a given fiscal year (compared to the area benefitted by all projects in the five-year CIP). The District has calculated a total of 608.5 square miles of area benefitted by projects in the five-year CIP; projects planned for fiscal year 2009 completion will benefit 106.6 square miles.

Arizona Canal Diversion Channel (ACDC)/ Area Drainage Master Plan (ADMP)

Project Location:	F580.07.31 - T3N/R3E
County District(s):	3
Managing Department:	F580.07.31 - City of Phoenix
Project Partner(s):	F580.07.31 - City of Phoenix
O&M Responsibility:	F580.07.31 - City of Phoenix
Completion Date:	F580.05.31 - FY 2009

Project Description:

F580.07.31 – 9th Avenue Storm Drain

The 9th Avenue Storm Drain Project was identified within the Sunnyslope Candidate Assessment Report as one of several storm drains required in the Sunnyslope area to prevent local flooding during smaller events. The City of Phoenix has received numerous drainage complaints from the area. The City requested that the District initiate a drainage study to identify drainage problems and recommend solutions.

The project, starting at Peoria Avenue along 9th Avenue and ending at the Arizona Canal Diversion Channel (ACDC), consists of a storm drain system of pipe sizes ranging from 24" to 78", inlet and outlet structures and catch basins. The project will provide a 10-year level of flood protection to the properties located in the watershed.

The City is the lead agency for design and construction of the project, and the District has entered into a fifty percent construction cost share agreement. Construction is in progress with an estimated completion date in Fiscal Year 2009.

The City will own, operate and maintain the completed storm drain system.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 25,936,140	$ (46,000)	$ 958,000	$ -	$ -	$ -	$ -	$ 958,000	$ 26,848,140
IGA - Phoenix	7,090,987	1,266,000	-	-	-	-	-	-	8,356,987
Project Total	**$ 33,027,127**	**$ 1,220,000**	**$ 958,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 958,000**	**$ 35,205,127**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Buckeye Flood Retarding Structure (FRS) No. 1

Project Location:	F207.01.31 - T1N/R3W, T1N/R4W, T1N/R5W
County District(s):	4
Managing Department:	F207.01.31 - Flood Control District
Project Partner(s):	F207.01.31 - NRCS (Potential/Unapproved)
O&M Responsibility:	F207.01.31 - Flood Control District
Completion Date:	F207.01.31 - Outside Five-Year CIP

Project Description:

F207.01.31 - Buckeye FRS No. 1 Rehabilitation

Buckeye FRS No.1 is the westernmost of a series of three flood control dams designed and built by the Soil Conservation Service (now the Natural Resources Conservation Service, or NRCS) between 1973 and 1975. The dam is located along the southern slopes of the White Tank Mountains and parallels the north side of Interstate 10 for 7.1 miles west to the Hassayampa River. It is operated and maintained by the District and is regulated by the Arizona Department of Water Resources (ADWR).

Since its original construction, the dam has experienced considerable transverse cracking. ADWR has identified the transverse cracking in Buckeye FRS No.1 as a dam safety deficiency requiring corrective action. The District completed Phase I Assessments of the dam, and has requested NRCS federal cost share assistance, under Public Law 106-472, for a rehabilitation project to address dam safety concerns and maintain flood control benefits to downstream properties for the next 100 years. Alternatives may include a modified dam, floodways or basins providing a minimum of 100-year flood protection.

Buckeye FRS No.1 has been identified as a major component of the proposed Maricopa Regional Trail Phase 3 Master Plan. Ongoing project planning includes coordination with stakeholders for the potential incorporation of a recreational federal cost share component to the rehabilitation project.

Design is scheduled to begin in Fiscal Year 2010.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Dam Safety
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 12,811	$ 10,000	$ 20,000	$ 1,080,000	$ 7,250,000	$ 4,250,000	$ 4,250,000	$ 16,850,000	$ 16,872,811
IGA - Pending	-	-	-	-	1,000,000	4,000,000	4,000,000	9,000,000	9,000,000
Project Total	**$ 12,811**	**$ 10,000**	**$ 20,000**	**$ 1,080,000**	**$ 8,250,000**	**$ 8,250,000**	**$ 8,250,000**	**$ 25,850,000**	**$ 25,872,811**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Buckeye / Sun Valley Area Drainage Master Plan (ADMP)

Project Location: F211.03.31 - T1S/R3W
County District(s): 4
Managing Department: F211.03.31 - Town of Buckeye
Project Partner(s): F211.03.31 - Town of Buckeye
O&M Responsibility: F211.03.31 - Town of Buckeye
Completion Date: F211.03.31 - FY 2012

Project Description:

F211.03.31 - Downtown Buckeye Regional Basin and Storm Drain Project

The Town of Buckeye historically experienced flooding conditions downtown in the vicinity of Monroe Avenue (MC 85) with increasingly intense flood conditions to Beloat Road. The District completed a Candidate Assessment Report that identified potential structural solutions: a 10-year conveyance system and outfall, and 100-year retention basins.

This project will relieve historic downtown Buckeye of frequent flooding by implementing storm drains, channels, retention basins, and an outlet infrastructure that will mitigate flood damages to residential, commercial, industrial properties, government buildings, and schools, while increasing traffic safety, and improving the community's flood insurance program rating.

The project's IGA commits the District to provide 50 percent reimbursement to the Town of Buckeye (the project's lead agency) no earlier than Fiscal Year 2011, by which time construction is expected to be complete.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 5,323	$ 12,000	$ 20,000	$ 15,000	$ 6,020,000	$ 10,000	$ -	$ 6,065,000	$ 6,082,323
Project Total	**$ 5,323**	**$ 12,000**	**$ 20,000**	**$ 15,000**	**$ 6,020,000**	**$ 10,000**	**$ -**	**$ 6,065,000**	**$ 6,082,323**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

City of Chandler

Project Location: F022.01.32 - T1S/R5E
County District(s): 3
Managing Department: F022.01.32 - City of Chandler
Project Partner(s): F022.01.32 - City of Chandler
O&M Responsibility: F022.01.32 - City of Chandler
Completion Date: F022.01.32 - FY 2012

Project Description:

F022.01.32 - Central Chandler Storm Drain Improvements

Recommended by the City of Chandler's March 2006 Storm Water Master Plan Update, this project removes all local drainage connections to an existing Salt River Project (SRP) "Chandler Drain" irrigation tailwater system and establishes a distinct City storm drain system. Improvements are contained within a flat four square mile segment of downtown Chandler subject to historic flooding problems. Project elements include numerous catch basins and a total of 2.8 miles of drainage pipes.

Total project cost is estimated at $5.5 million, and the District anticipates entering a cost-share agreement with the City of Chandler, the project's prospective lead agency. A resolution and IGA are required.

Design funding is tentatively scheduled for Fiscal Year 2009, and construction is expected to be complete by Fiscal Year 2011. The project may be broken into up to four phases depending on District and City funding availability.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 4,974,398	$ 10,000	$ 515,000	$ 1,215,000	$ 1,215,000	$ 10,000	$ -	$ 2,955,000	$ 7,939,398
Project Total	**$ 4,974,398**	**$ 10,000**	**$ 515,000**	**$ 1,215,000**	**$ 1,215,000**	**$ 10,000**	**$ -**	**$ 2,955,000**	**$ 7,939,398**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Durango Area Drainage Master Plan (ADMP)

Project Location:	F565.04.31 - T1N/R1E, T1N/R2E F565.04.32 - T1N/R1E, T1N/R2E
County District(s):	5
Managing Department:	F565.04.31 - Flood Control District, City of Phoenix F565.04.32 - Flood Control District, City of Avondale
Project Partner(s):	F565.04.31 - City of Phoenix F565.04.32 - City of Avondale (Projected / Unapproved)
O&M Responsibility:	F565.04.31 - City of Phoenix F565.04.32 - City of Avondale
Completion Date:	F565.04.31 - FY 2011 F565.04.32 - Outside Five-Year CIP

Project Description:

F565.04.31 - 75th Avenue Storm Drain and Durango Regional Conveyance Channel

The 75th Avenue Storm Drain and Durango Regional Conveyance Channel (DRCC) was recommended by the Durango Area Drainage Master Plan (ADMP) and was requested by the City of Phoenix. The project will provide an interim regional outfall channel and is the first phase of the DRCC Project. Project improvements will reduce flooding hazards north of the Union Pacific Railroad and remove approximately 71 structures from an identified floodplain.

The City is the lead agency for design of both the storm drain and the DRCC and is the lead agency for storm drain construction which began in Fiscal Year 2006. The District will be the lead agency for construction of the first phase of the DRCC, scheduled to begin in early Fiscal Year 2010.

F565.04.32 - Durango Regional Conveyance Channel (107th Avenue to Agua Fria)

The District completed the Durango Area Drainage Master Plan to develop and evaluate solutions to mitigate flooding hazards in the Durango drainage area. The study recommended a regional channel and basin in the vicinity of the Salt River Project Buckeye Feeder Channel to intercept storm water flows and provide an outfall to the Agua Fria River.

This project constructs the portion of the recommended plan located between 107th Avenue and the Agua Fria River, and between Lower Buckeye Road and Southern Avenue. The project would reduce flooding hazards and provide a 100-year outfall in the Durango drainage area.

The City of Avondale submitted the project for consideration under the Fiscal Year 2003 Prioritization Procedure, and the District anticipates participating in a cost-share agreement with the City.

The District and the City are pursuing cost-share commitment from area developers, and project implementation will likely await this commitment.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 11,166,618	$ 1,294,000	$ 2,340,000	$ 6,636,000	$ 1,010,000	$ 60,000	$ 60,000	$ 10,106,000	$ 22,566,618
IGA - Phoenix	2,499,600	72,000	30,000	1,160,000	1,160,000	-	-	2,350,000	4,921,600
Project Total	**$ 13,666,218**	**$ 1,366,000**	**$ 2,370,000**	**$ 7,796,000**	**$ 2,170,000**	**$ 60,000**	**$ 60,000**	**$ 12,456,000**	**$ 27,488,218**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

EMF (East Maricopa Floodway)

Project Location:	F121.03.32 - T1S/R6E
	F121.03.33 - T2S/R6E
County District(s):	1
Managing Department:	F121.03.32 - Flood Control District
	F121.03.33 - Flood Control District
Project Partner(s):	F121.03.32 - Town of Gilbert
	F121.03.33 - None
O&M Responsibility:	F121.03.32 - Flood Control District
	F121.03.33 - Flood Control District
Completion Date:	F121.03.32 - FY 2012
	F121.03.33 - Outside Five-Year CIP

Project Description:

F121.03.32 - Rittenhouse Basin

The District's East Maricopa Floodway (EMF) Mitigation Study identified drainage and flooding issues associated with the 15,000 cfs 100-year flow exceeding the EMF's 8,500 cfs capacity. The study proposed two large off-line detention basins – the Rittenhouse and Chandler Heights Basins – to mitigate EMF flows.

Rittenhouse Basin construction is being accomplished in multiple phases. Design and the first phase of construction have been completed, and the second phase of construction is expected to be completed during Fiscal Year 2010.

Although basin construction is being accomplished by the District alone, the Town of Gilbert will fund recreational amenities and assume certain operations and maintenance responsibilities.

The project IGA requires the Town to purchase an easement on the 40-acre excavated basin site within six months of project completion at a value equal to approximately fifty percent of the appraised fair market value.

F121.03.33 - Chandler Heights Basin

Chandler Heights Basin addresses flows from the Queen Creek and Sonoqui washes into the EMF. Construction is being accomplished in five phases. Design and the first two phases of construction are complete, and the third phase of construction is tentatively scheduled for Fiscal Year 2011.

Although basin construction is being accomplished by the District alone, it is anticipated that the Town of Gilbert will fund recreational amenities, and assume certain operations and maintenance obligations in the future.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 54,311,068	$ 27,000	$ 5,690,000	$ 2,955,000	$ 6,010,000	$ 20,000	$ 5,200,000	$ 19,875,000	$ 74,213,068
IGA	200,000	-	-	-	-	-	-	-	200,000
Project Total	**$ 54,511,068**	**$ 27,000**	**$ 5,690,000**	**$ 2,955,000**	**$ 6,010,000**	**$ 20,000**	**$ 5,200,000**	**$ 19,875,000**	**$ 74,413,068**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

East Mesa Area Drainage Master Plan (ADMP)

Project Location:	F442.11.31 - T1S/R7E, T1S/R8E
	F442.12.31 - T1N/R7E
County District(s):	1, 2
Managing Department:	F442.11.31 - Flood Control District
	F442.12.31 - Flood Control District
Project Partner(s):	F442.11.31 - City of Mesa
	F442.12.31 - None
O&M Responsibility:	F442.11.31 – Flood Control District, City of Mesa
	F442.12.31 - Flood Control District
Completion Date:	F442.11.31 - Outside Five-Year CIP
	F442.12.31 - FY 2010

Project Description:

F442.11.31 - Siphon Draw Drainage Improvements

The Siphon Draw project is the final element of the recommended plan for the East Mesa ADMP for the area south of the Superstition Freeway and north of Warner Road.

The project includes a channel along Meridian Road that intercepts flow entering Maricopa County from Pinal County and conveys the flow south to a detention basin to be constructed east of Meridian Road and north of Elliot Road. A storm drain will be constructed along Elliot Road to convey flow from the basin to the existing storm drain at Elliot Road and 104th Avenue.

Construction of the storm drain and basin is anticipated to begin in Fiscal Year 2009 with the City of Mesa as a project partner. Construction of the channel along Meridian Road will follow, pending partnering agreements.

F442.12.31 - East Mesa Drain Reaches 4 and 7 Modification

In June 1994, the District assumed maintenance responsibility (previously held by Maricopa County Public Works Department) for the East Mesa Drains, 11 dedicated local drainage easements in Unincorporated Maricopa County. The District conducted a Candidate Assessment Report (CAR) in April 2004 to investigate improvement alternatives to mitigate the extensive maintenance costs associated with the drains. The consensus of the District identified Reaches 4 and 7 as the best targets for structural improvements to decrease maintenance costs.

The bottom and side slopes of the Reach 4 channel have experienced scour erosion maintenance complications associated with trees and trash; the Reach 7 channel has experienced chronic erosion from inflows across its east bank.

The project will be unilateral and will likely include installation of concrete lining. Design will be completed by staff, and construction of Reach 7 improvements will begin in Fiscal Year 2009.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 25,430,115	$ 946,000	$ 653,000	$ 6,120,000	$ 1,300,000	$ 60,000	$ 20,000	$ 8,153,000	$ 34,529,115
IGA -Mesa, Pending	6,980,369	448,000	3,636,000	3,240,000	1,350,000	-	-	8,226,000	15,654,369
Project Total	**$ 32,410,484**	**$ 1,394,000**	**$ 4,289,000**	**$ 9,360,000**	**$ 2,650,000**	**$ 60,000**	**$ 20,000**	**$ 16,379,000**	**$ 50,183,484**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Glendale/Peoria Area Drainage Master Plan (ADMP)

Project Location:	F450.02.32 – T4N/R1E
	F450.02.33 – T4N/R1E
	F450.05.30 – T3N/R1E, T3N/R2E
	F450.06.31 – T4N/R1E
	F450.08.31 – T4N/R1E
	F450.XX.X1 – T4N/R1E
County District(s):	4
County Department:	F450.02.32 – City of Peoria
	F450.02.33 – Flood Control District
	F450.05.30 – City of Glendale
	F450.06.31 – TBD (City of Peoria or Flood Control District)
	F450.08.31 – City of Peoria
	F450.XX.X1 – TBD (City of Peoria or Flood Control District)
Project Partner(s):	F450.02.32 – City of Peoria
	F450.02.33 – City of Peoria, Public Works
	F450.05.30 – City of Glendale
	F450.06.31 – City of Peoria (Pending/Unapproved)
	F450.08.31 – City of Peoria (Pending/Unapproved)
	F450.XX.X1 – City of Peoria (Pending/Unapproved)
O&M Responsibility:	F450.02.32 – City of Peoria
	F450.02.33 – City of Peoria, Public Works
	F450.05.30 – City of Glendale
	F450.06.31 – City of Peoria
	F450.08.31 – City of Peoria
	F450.XX.X1 – City of Peoria
Completion Date:	F450.02.32 – FY 2010
	F450.02.33 – FY 2009
	F450.05.30 – FY 2010
	F450.06.31 – FY 2012
	F450.08.31 – FY 2013
	F450.XX.X1 – FY 2014

Project Description:

F450.02.32 - Rose Garden Lane Channel

The District completed the Glendale/Peoria Area Drainage Master Plan Update Study (G/P ADMP) in May 2001 which made several recommendations for regional drainage infrastructure to provide 100-year protection for the G/P ADMP watershed. The Rose Garden Lane Channel is a high priority recommendation of the G/P ADMP and ranks as a high priority flood control project for the City of Peoria. The City Council of Peoria adopted the recommendations of the G/P ADMP in May 2001, and the Board of Directors for the District adopted the G/P ADMP recommendations in December 2001 (Resolution FCD 2001R012).

The project involves construction of an open channel along the north side of Rose Garden Lane and will provide a 100-year level of protection for an area between approximately Lake Pleasant Road and the Agua Fria River, south of Rose Garden Lane. The channel will accept flows that currently flow over Rose Garden Lane and overflow the Beardsley Channel and convey them to the Agua Fria River.

Intergovernmental agreements between the District and the City of Peoria are in place for the design and construction of the project. The City is the lead agency for all tasks, and construction is expected to be complete by Fiscal Year 2009.

F450.02.33 - 83rd Avenue / Pinnacle Peak Road Improvements

The 83rd Avenue / Pinnacle Peak Road Drainage Improvements Project is a high priority recommendation of the Glendale/Peoria (G/P) ADMP and ranks as a high priority flood control project for the City of Peoria. Resolution FCD 2001R012 authorized the District to cost share in the project, and to undertake project design, land and rights-of-way (R/W) acquisitions, construction and construction management.

The project includes two detention basins and a series of storm drains along Pinnacle Peak Road, 83rd Avenue and nearby residential streets. Improvements will provide a 100-year level of protection benefits to an area between approximately 83rd and 87th Avenue, and south of Calle Lejos (one-half mile north of Pinnacle Peak Road); a 10-year level of protection will be provided to an area between 87th and 91st Avenues south of Cielo Grande and Pinnacle Peak Road. The project will tie in to existing infrastructure on the east side of 83rd Avenue, south of Williams Road.

The District is the lead agency for all tasks, with the City of Peoria as a project partner. Construction will be substantially completed in Fiscal Year 2008. The City and Public Works will own, operate and maintain the completed project.

F450.05.30 - 67th Avenue Storm Drain

The City of Glendale is the lead agency for this project, which will provide 10-year storm drainage protection for a three-square-mile area lying within jurisdictional boundaries of both the cities of Glendale and Peoria. The project will consist of drainage pipes and catch basins, and will be constructed in rights-of-way provided by the City of Glendale. The outfalls for the project were constructed by the District along 67th Avenue and Cactus Road, and 67th Avenue and Olive Avenue, and are owned and operated by the City of Peoria.

The District is contributing 50 percent of the project cost, estimated to be $3 million. The City of Glendale will own, operate and maintain the completed project.

The first phase of the project is complete and involved the installation of 200 feet of storm drain at the intersection of 67th and Peoria Avenue. The remaining storm drain design and construction along 67th

Avenue from Cactus Road to the Arizona Canal Diversion Channel is scheduled to be completed in Fiscal Year 2009.

F450.06.31 - Pinnacle Peak Road Channel (89th Avenue to the Agua Fria River)

The District and the Cities of Glendale and Peoria developed the Glendale / Peoria ADMP Update study to identify existing and future drainage and flooding problems in the watershed, and to develop cost-effective solutions to alleviate those problems. The ADMP Update recommended a number of solutions to flooding problems including a project along Pinnacle Peak Road from 89th Avenue to the Agua Fria River.

The recommended project will capture and convey 100-year storm flows in a series of open channels and culverts along the north side of Pinnacle Peak Road from approximately 89th Avenue to the river; it will also provide roadway improvements along this alignment. The City of Peoria and Public Works are anticipated project partners. The District and the City of Peoria are re-evaluating elements of this project, based on potential mitigation by pending area development; and cost savings may result.

A project resolution and an IGA are required.

F450.08.31 – Pinnacle Peak Road / 67th Avenue Drainage Improvements

The District and the Cities of Glendale and Peoria developed the Glendale / Peoria ADMP Update Study to identify existing and future drainage and flooding problems in the watershed, and to develop cost-effective solutions to alleviate those problems. The G/P ADMP Update recommended a number of solutions to flooding problems including a project along Pinnacle Peak Road from the New River to 67th Avenue, north to Hatfield Road.

The recommended project will capture and convey 100-year storm flows from areas north of Pinnacle Peak Road and east of 67th Avenue, and discharge those flows to the New River. It will provide protection to existing, proposed and future developments downstream of Pinnacle Peak Road.

The District anticipates partnering with the City of Peoria. A project resolution and IGA are required.

F450.XX.X1 - Beardsley Road Channel (107th Avenue to Agua Fria River)

The District and the Cities of Glendale and Peoria developed the Glendale / Peoria ADMP Update Study to identify existing and future drainage and flooding problems in the watershed, and to develop cost-effective solutions to alleviate those problems. The ADMP Update recommended a number of solutions to flooding problems including this project, consisting of a channel and culvert system along Beardsley Road from approximately 107th Avenue to the Agua Fria River.
The District anticipates partnering with the City of Peoria in a 50 percent cost share, with the City being responsible for O&M responsibilities following construction. A project resolution and IGA are required. Construction will likely be completed outside the five-year CIP.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 45,862,424	$ 10,292,000	$ 2,612,000	$ 1,580,000	$ 2,915,000	$ 5,250,000	$ 4,200,000	$ 16,557,000	$ 72,711,424
IGA - Peoria, MCDOT, Pending	7,174,438	-	2,350,000	-	4,000,000	4,000,000	-	10,350,000	17,524,438
Project Total	**$ 53,036,862**	**$ 10,292,000**	**$ 4,962,000**	**$ 1,580,000**	**$ 6,915,000**	**$ 9,250,000**	**$ 4,200,000**	**$ 26,907,000**	**$ 90,235,862**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Hassayampa River Watercourse Master Plan (WCMP)

Project Location: F346.07.39 - T1S/R5W
County District(s): 4
Managing Department: F346.07.39 - Flood Control District
Project Partner(s): None
O&M Responsibility: F346.07.39 - Flood Control District
Completion Date: F346.07.39 - FY 2009

Project Description:

F346.07.39 – Floodprone Property Assistance Program: Parker (APN 401-28-004B)

Less than 18 percent of the estimated 9,800 miles of stream corridor in Maricopa County have been mapped with regulatory floodplains and floodways. In many of the mapped areas, development took place prior to the floodplain mapping, and as floodplains were delineated, residents learned their homes were within regulatory floodplains.

The Floodprone Property Assistance Program (FPAP) involves the voluntary purchase of properties in flood hazard areas where structural flood control solutions are infeasible or impractical. Program applicants are scored and ranked under objective criteria. Existing structures on purchased properties are demolished and removed; property may be preserved as open space, sold, or leased for uses compatible with adjacent properties and floodplain regulations.

The Parker property, evaluated in the Fiscal Year 2008 FPAP process, scored highly and was recommended for buyout. The District anticipates completing the purchase of the property in Fiscal Year 2008. Demolition, environmental surveys, and moving costs are expected in Fiscal Year 2009.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 25,342	$ 371,000	$ 60,000	$ -	$ -	$ -	$ -	$ 60,000	$ 456,342
Project Total	**$ 25,342**	**$ 371,000**	**$ 60,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60,000**	**$ 456,342**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Higley Area Drainage Master Plan (ADMP)

Project Location:	F491.04.31 - T2S/R5E
County District(s):	1
Managing Department:	F491.04.31 - City of Chandler
Project Partner(s):	F491.04.31 - City of Chandler
O&M Responsibility:	F491.04.31 - City of Chandler
Completion Date:	F491.04.31 - FY 2009

Project Description:

F491.04.31 - Queen Creek Road Basin

The Queen Creek Road Basin was identified as one element of the recommended plan of the Higley ADMP. The off-line basin alleviates flooding problems along the eastern boundary of the Consolidated Canal as well as flooding to the west caused by possible overtopping of the canal from runoff generated within the study area. The completed basin will retain approximately 204 acre-feet of storage volume for up to a 100-year frequency storm event.

The City of Chandler is the lead agency for project design and construction, and will own, operate and maintain the completed basin, with plans to develop it into a regional park. The District is participating in a cost-share IGA, with a contribution not to exceed $2.2 million.

Design is in progress, and construction is scheduled to begin in Fiscal Year 2009.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 4,902,623	$ 19,000	$ 2,210,000	$ -	$ -	$ -	$ -	$ 2,210,000	$ 7,131,623
IGA	158,129	-	-	-	-	-	-	-	158,129
Project Total	**$ 5,060,752**	**$ 19,000**	**$ 2,210,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,210,000**	**$ 7,289,752**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Maryvale Area Drainage Master Plan (ADMP)

Project Location:	F620.03.32 - T2N/R1E, T2N/R2E
County District(s):	4, 5
Managing Department:	F620.03.32 - FCDMC, City of Phoenix, City of Glendale
Project Partner(s):	F620.03.32 - City of Phoenix, City of Glendale
O&M Responsibility:	F620.03.32 - City of Phoenix, City of Glendale
Completion Date:	F620.03.32 - FY 2012

Project Description:

F620.03.32 - Bethany Home Outfall Channel

The Bethany Home Outfall Channel project includes a linear basin and channel along the Grand Canal extending westerly from 63rd Avenue to the New River. The project will have a 100-year capacity removing approximately 745 structures from the floodplain. The channel alignment (Phase I and II) is in Phoenix, Glendale, and unincorporated Maricopa County. Portions of the channel are being used as a trail corridor and linear park. Phase I of the project, extending west from the Agua Fria Freeway (Loop 101) to the New River along the Bethany Home Road alignment, has been completed by Arizona Department of Transportation (ADOT) with District participation. ADOT increased the size of their channel to accommodate additional flows from the east.

Phase II of the project includes a channel from the Agua Fria Freeway alignment to 63rd Avenue. The ADMP also recommends 10-year capacity storm drains, located within Bethany Home Road and Camelback Road, extending from 59th Avenue to the Outfall Channel. Preliminary estimates indicate that the cost to construct this 100-year channel and 10-year storm drains is approximately $67 million. The cost share for the project is approximately fifty percent District, and 25 percent each for the Cities of Glendale and Phoenix.

Construction of portions of the project from Loop 101 to 67th Avenue is completed. Design and construction of the remainder of the improvements will be phased over several years, with completion anticipated in 2012.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 42,120,267	$ (1,004,000)	$ 734,000	$ 2,593,000	$ 1,844,000	$ 4,837,000	$ -	$ 10,008,000	$ 51,124,267
IGA - Phoenix, Glendale	31,671,847	2,295,000	1,446,000	1,868,000	1,636,000	3,113,000	-	8,063,000	42,029,847
Project Total	**$ 73,792,114**	**$ 1,291,000**	**$ 2,180,000**	**$ 4,461,000**	**$ 3,480,000**	**$ 7,950,000**	**$ -**	**$ 18,071,000**	**$ 93,154,114**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

McMicken Dam

Project Location:	F202.02.31 - T3N/R2W
County District(s):	4
Managing Department:	F202.02.31 - Flood Control District
Project Partner(s):	None
O&M Responsibility:	F202.02.31 - Flood Control District
Completion Date:	F202.02.31 - Outside Five-Year CIP

Project Description

F202.02.31 - McMicken Dam Project

The McMicken Dam Project was constructed by the U.S Army Corps of Engineers in 1954 and 1955 to protect Luke Air Force Base, the Litchfield Park Naval Air Facility and agricultural activities in the area from flooding; it also provides flood protection for critical public facilities and infrastructure including: hospitals, schools, police and fire stations, freeways and other public roadways, railroads and canals such as Beardsley Canal. The McMicken Dam Project includes McMicken Dam itself (approximately 10 miles in length), the McMicken Dam Outlet Channel (approximately six miles in length) and the McMicken Dam Outlet Wash (approximately four miles in length) which discharges to the Agua Fria River.

The long-term ability of the McMicken Dam Project to maintain the current level of flood protection for the benefit of the public in an increasingly urbanized environment is in question due to significant concerns regarding aging infrastructure, land subsidence, earth fissuring, urbanization encroachment and current dam safety standards. These dam safety issues have led the District to determine that an overall rehabilitation or replacement of the dam is required. Alternatives may include a modified dam, floodways or basins which will provide a minimum of 100-year flood protection. The District has sought, and continues to seek, federal funding assistance for this project.

Project planning will include the coordination of any interested stakeholders for the incorporation of a recreational cost share component to the rehabilitation project. Design for the dam's rehabilitation or replacement is scheduled to begin in Fiscal Year 2010, followed by construction several years thereafter.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Dam Safety
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 12,017,866	$ 833,000	$ 20,000	$ 1,580,000	$ 40,000	$ -	$ 8,250,000	$ 9,890,000	$ 22,740,866
Project Total	**$ 12,017,866**	**$ 833,000**	**$ 20,000**	**$ 1,580,000**	**$ 40,000**	**$ -**	**$ 8,250,000**	**$ 9,890,000**	**$ 22,740,866**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Metro Area Drainage Master Plan (ADMP)

Project Location: F625.01.30 - T1N/R3E
County District(s): 3
Managing Department: F625.01.30 - City of Phoenix
Project Partner(s): F625.01.30 - City of Phoenix
O&M Responsibility: F625.01.30 - City of Phoenix
Completion Date: F625.01.30 - 2011

Project Description:

F625.01.30 – Downtown Phoenix Drainage System (Phase I)

The Fiscal Year 2008 Prioritization Procedure recommended this project as a component of the Downtown Phoenix Drainage Improvements Project that was concurrently being studied under the Metro ADMP. The Metro ADMP subsequently recommended the Downtown Phoenix Drainage Improvements Project as a subset of its recommended downtown alternative.

The project involves drainage components along 1st Avenue (from Van Buren to Hadley Street); along Fillmore Street (from 9th Street to 3rd Avenue); along 3rd Avenue (from Fillmore Street to Interstate-10); and along Jefferson Street (from 19th Avenue to 10th Avenue). Specific components may be adjusted during final design to maximize efficiency. Phoenix has tentatively scheduled design for Fiscal Year 2009 and construction for Fiscal Years 2010 and 2011.

Phoenix will act as lead agency for project design and construction, and the District intends to contribute 50 percent of the project cost. An IGA is required.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 781,792	$ 2,996,000	$ 430,000	$ 1,445,000	$ 4,350,000	$ 30,000	$ -	$ 6,255,000	$ 10,032,792
Project Total	**$ 781,792**	**$ 2,996,000**	**$ 430,000**	**$ 1,445,000**	**$ 4,350,000**	**$ 30,000**	**$ -**	**$ 6,255,000**	**$ 10,032,792**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

City of Phoenix/Dam Safety Program

Project Location:	F026.01.30 - T3N/R3E
County District(s):	3
Managing Department:	F026.01.30 - City of Phoenix
Project Partner(s):	F026.01.30 - City of Phoenix
O&M Responsibility:	F026.01.30 - City of Phoenix
Completion Date:	F026.01.30 - FY 2010

Project Description:

F026.01.30 - City of Phoenix Dam No. 7 Rehabilitation

The City of Phoenix owns and operates four flood control dams that are of sufficient height and storage capacity to be classified as jurisdictional by the Arizona Department of Water Resources (ADWR): Phoenix Detention Basin No. 7, East Park Dam, West Park Dam and North Mountain Flood Detention Dam No. 3.

Safety assessments of these dams performed by the City under IGA FCD2004A018 recommended rehabilitation of Phoenix Detention Basin No. 7 and implementation of minor dam safety improvements of the remaining jurisdictional dams.

Phoenix Detention Basin No. 7, located in the North Mountain Preserve, provides flood protection to downstream areas for up to the 100-year flood event. This earth embankment dam is about 1,000 feet in length with a maximum height of 31 feet and a storage capacity of 120 acre-feet. An ungated low level drain pipe (primary outlet) through the dam releases floodwaters captured in the impoundment at a rate of about 50 cubic feet per second (cfs) to downstream areas.

Dam rehabilitation, planned for Fiscal Year 2009, will include adding central filter into the existing earth dam, repair work of the dam embankment, and removal of existing trees and large tree roots in accordance with current dam safety practices. A new trash rack will also be installed on the primary outlet of each of the four City jurisdictional dams.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ -	$ 85,000	$ 515,000	$ 5,000	$ -	$ -	$ -	$ 520,000	$ 605,000
Project Total	**$ -**	**$ 85,000**	**$ 515,000**	**$ 5,000**	**$ -**	**$ -**	**$ -**	**$ 520,000**	**$ 605,000**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Powerline Flood Retarding Structure (FRS)

Project Location: F310.XX.X1 - T1S/R8E
County District(s): 1
Managing Department: F310.XX.X1 - Flood Control District
Project Partner(s): None
O&M Responsibility: F310.XX.X1 - Flood Control District
Completion Date: F310.XX.X1 - FY 2011

Project Description:

F310.XX.X1 - Powerline FRS Repairs

The District identified an earth fissure at Powerline FRS causing the Arizona Department of Water Resources to classify the dam as "unsafe, non-emergency, elevated risk." Geotechnical field investigations are ongoing to determine if one or multiple earth fissures cross the dam and/or are located within the impoundment area of the dam.

Appropriate flood alert inspection and warning procedures have been put in place for this site-specific condition at the dam. The District anticipates site-specific dam safety remedial work, otherwise known as interim dam safety measures, will be required to assure the safety of the dam until its rehabilitation or replacement. Remedial work will likely include engineered, preventative updates to the dam design.

Implementation is scheduled for Fiscal Year 2010.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Dam Safety

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ -	$ -	$ 580,000	$ 1,650,000	$ 10,000	$ -	$ -	$ 2,240,000	$ 2,240,000
Project Total	**$ -**	**$ -**	**$ 580,000**	**$ 1,650,000**	**$ 10,000**	**$ -**	**$ -**	**$ 2,240,000**	**$ 2,240,000**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Queen Creek Area Drainage Master Plan (ADMP)

Project Location:	F480.04.32 - T2S/R6E, T2S/R7E
	F480.04.34 - T2S/R7E
	F480.05.31 - T2S/R6E
County District(s):	1
Managing Department:	F480.04.32 - Flood Control District
	F480.04.34 - Town of Queen Creek
	F480.05.31 - Town of Gilbert
Project Partner(s):	F480.04.32 - Town of Queen Creek (Projected / Unapproved)
	F480.04.34 - Town of Queen Creek (Projected / Unapproved)
	F480.05.31 - Town of Gilbert
O&M Responsibility:	F480.04.32 - Town of Queen Creek
	F480.04.34 - Town of Queen Creek
	F480.05.31 - Town of Gilbert
Completion Date:	F480.04.32 - FY 2012
	F480.04.34 - Outside Five-Year CIP
	F480.05.31 - FY 2009

Project Description:

F480.04.32 - Sonoqui Wash Channelization (Chandler Heights Road to Crismon Road)

The second phase of Sonoqui Wash Channelization includes the segment along the existing wash southeast from Chandler Heights Road to Riggs Road, and along Riggs Road east to Crismon Road. The proposed channel will be designed to collect and convey the 100-year flow to prevent flooding to property adjacent to the wash. The existing floodplain from Chandler Heights Road to Riggs Road will be contained within the proposed 200-foot-wide channel. The Riggs Road to Crismon Road portion of Sonoqui Wash collects overland flow from the south and conveys it into the main branch of Sonoqui Wash.

Advance right-of-way expenditures are scheduled for Fiscal Year 2009, to be followed by design and construction late in the five-year CIP.

This is a joint project between the District and the Town of Queen Creek. The Town of Queen Creek is expected to act as the lead agency, and the Town will be responsible for channel operation and maintenance costs. An IGA between the Town and the District is required.

F480.04.34 - Sonoqui Wash Channelization (Crismon Road to Empire Boulevard)

The third phase of Sonoqui Wash Channelization includes channelization from Riggs Road and Crismon Road, southeast to Empire Boulevard. The proposed channel will be designed to collect and convey the 100-year flow.

The District anticipates entering a 50-percent cost-share agreement with the Town of Queen Creek, identifying the Town as the project's lead agency. Portions of the channelization will likely be accomplished through developers.

An IGA between the Town and the District is required.

F480.05.31 – Queen Creek Wash (Recker Road to Higley Road)

The Town of Gilbert proposed improvements to Queen Creek Wash, from Recker Road to Higley Road, to complete channel improvements that have already been accomplished upstream of Recker and downstream of Higley. This project replaces the existing wash with a natural desert 100-year capacity channel.

In accordance with the IGA, the Town is the lead agency for the project and will own, operate and maintain the completed project; the District's cost share is limited to a cap of $1 million. Construction is in progress with completion anticipated in FY 2009.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 7,898,421	$ 5,313,000	$ 1,219,000	$ 60,000	$ 1,120,000	$ 2,210,000	$ 2,210,000	$ 6,819,000	$ 20,030,421
IGA - Gilbert, Queen Creek	5,522,652	751,000	-	-	500,000	2,000,000	2,000,000	4,500,000	10,773,652
Project Total	**$ 13,421,073**	**$ 6,064,000**	**$ 1,219,000**	**$ 60,000**	**$ 1,620,000**	**$ 4,210,000**	**$ 4,210,000**	**$ 11,319,000**	**$ 30,804,073**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

South Phoenix Drainage Improvement

User Department:	Flood Control District of Maricopa County (FCDMC)
Project Location:	F117.08.31 - T1S/R1E, T1S/R2E, T1N/R1E, T1N/R2E
	F117.09.31 - T1N/R2E
County District(s):	5
Managing Department:	F117.08.31 - Flood Control District
	F117.09.31 - City of Phoenix
Project Partner(s):	F117.08.31 - City of Phoenix, SRP, Public Works
	F117.09.31 - City of Phoenix
O&M Responsibility:	F117.08.31 - City of Phoenix, Flood Control District
	F117.09.31 - City of Phoenix, Flood Control District
Completion Date:	F117.08.31 - FY 2009
	F117.09.31 - FY 2012

Project Description:

F117.08.31 - Laveen Area Conveyance Channel (LACC)

The Laveen Area Conveyance Channel is a public and private partnership that improved the Maricopa Drain into a regional flood control facility to reduce flooding in the Laveen area. The project consisted of 5.8 miles of conveyance channel and a detention basin at 43rd Avenue and Southern Avenue. The District's project involvement is complete with the exception of several land acquisitions and construction of a swale, and the District will continue to maintain the project outfall.

Landscaping by the City of Phoenix is ongoing to allow the channel and basin to function as City park facilities.

F117.09.31 - 23rd Avenue/Roeser Road Storm Drain and Detention Basin

The 23rd Avenue / Roeser Road Storm Drain and Detention Basin is identified as an element for regional flood control infrastructure as defined by the recommended plan for the South Phoenix / Laveen Drainage Improvement Project. A proposed 10-acre detention basin, to be located on the northeast corner of 23rd Avenue and Roeser Road, will intercept flows from the north and the east. The Basin will be designed to intercept flows from a 100-year storm and will then discharge flows into a storm drain system to be constructed along Roeser Road to 27th Avenue from Roeser Road to Broadway Road where it will connect to an existing 108-inch storm drain that will convey the flows to the Salt River.

The City of Phoenix is the lead agency for all project tasks, and will own, operate and maintain the completed project. The City and the District are sharing equally in the project costs.

Design is complete. Storm drain construction is planned for Fiscal Year 2009, and basin construction is scheduled for Fiscal Year 2011.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	25,131,369	$ 1,120,000	$ 1,188,000	$ 10,000	$ 855,000	$ 1,064,000	$ -	$ 3,117,000	$ 29,368,369
IGA - City of Phoenix	10,208,422	91,000	-	-	-	-	-	-	10,299,422
Project Total	**$ 35,339,791**	**$ 1,211,000**	**$ 1,188,000**	**$ 10,000**	**$ 855,000**	**$ 1,064,000**	**$ -**	**$ 3,117,000**	**$ 39,667,791**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Salt / Gila River

Project Location:	F126.01.31 - T1N/R1W, T1N/R1E
County District(s):	5
Managing Department:	F126.01.31 - U.S. Army Corps of Engineers, City of Phoenix
Project Partner(s):	F126.01.31 - City of Phoenix
O&M Responsibility:	F126.01.31 - Flood Control District
Completion Date:	F126.01.31 - FY 2009

Project Description:

F126.01.31 - Tres Rios

The Tres Rios Project is a federal project under the auspices of the U.S. Army Corps of Engineers and sponsored locally by the City of Phoenix.

The project is located along the Salt and Gila rivers, from about 83rd Avenue to the Agua Fria River, and consists of the restoration of habitat within and along the river. It involves construction of wetlands; open water marshes and riparian corridors; and a flood control levee along the north bank of the river from approximately 105th Avenue to the Agua Fria River to remove property and homes along the river from the floodplain.

The District's participation in accordance with the project resolution and IGA includes design review and coordination, $2 million in levee construction funding, operation and maintenance of the levee, and contribution of District-owned land required for the project.

The levee design and construction will occur in three phases - from 105th to 115th Avenue, 115th to 123rd Avenue, and 123rd to 137th Avenue. Design of the first two phases and construction of the first phase are complete, the second phase of construction is scheduled for Fiscal Year 2008, and construction of the third phase has not yet been scheduled.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 1,823,305	$ 50,000	$ 1,020,000	$ -	$ -	$ -	$ -	$ 1,020,000	$ 2,893,305
IGA	92,735	-	-	-	-	-	-	-	92,735
Project Total	**$ 1,916,040**	**$ 50,000**	**$ 1,020,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,020,000**	**$ 2,986,040**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Scatter Wash

Project Location:	F590.03.31 - T4N/R2E
Supervisor District(s):	3 & 4
Managing Department:	F590.03.31 - ADOT
Project Partner(s):	F590.03.31 - ADOT
O&M Responsibility:	F590.03.31 - ADOT
Completion Date:	F590.03.31 - FY 2009

Project Description:

F590.03.31 - Scatter Wash Basin Improvements

The Scatter Wash Basin Improvement project originated from an Arizona Department of Transportation (ADOT) proposal and consists of improvements to Scatter Wash at the Interstate 17 crossing, channel improvements downstream of Interstate17, and construction of an off-line basin. The completed improvements will provide a 100-year level of protection.

The District entered into an IGA with ADOT and the City of Phoenix to share 28 percent of the total project costs, not to exceed $1,008,000.

ADOT is the lead agency for design, right-of-way acquisition and construction, and the City and ADOT will share operation and maintenance responsibilities for the channel and basin improvements.

Project design and right-of-way acquisition are complete, and construction is underway.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 1,513,313	$ 1,016,000	$ 5,000	$ -	$ -	$ -	$ -	$ 5,000	$ 2,534,313
Project Total	**$ 1,513,313**	**$ 1,016,000**	**$ 5,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,000**	**$ 2,534,313**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Skunk Creek and New River

Project Location:	F400.06.31 - T3N/R1E, T4N/R1E
County District(s):	4
Managing Department:	F400.06.31 - City of Peoria
Project Partner(s):	F400.06.31 - City of Peoria
O&M Responsibility:	F400.06.31 - City of Peoria
Completion Date:	F400.06.31 - FY 2010

Project Description:

F400.06.31 - New River (Grand Avenue to Skunk Creek, Including Paradise Shores)

The Middle New River Watercourse Master Plan (MNRWCMP) study undertaken by the District identified projects to improve the conveyance capacity of the New River and provide bank protection. Improvements include channelization and bank protection for approximately two miles of the New River and an 800-foot reach on the west side of the New River south of Bell Road.

With the City of Peoria as a project partner, construction has been completed with the exception of channelization at the Thunderbird Road crossing. The City of Peoria will act as the lead agency for construction at Thunderbird Road, to be conducted in conjunction with road improvements anticipated for Fiscal Year 2010.

This is the last reach of the New River that has not yet been improved in accordance with the U.S. Army Corps of Engineers' "Phoenix, Arizona and Vicinity, including New River" project.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 64,703,473	$ 11,000	$ 10,000	$ 1,115,000	$ -	$ -	$ -	$ 1,125,000	$ 65,839,473
IGA - Peoria	3,620,615	-	-	-	-	-	-	-	3,620,615
Project Total	**$ 68,324,088**	**$ 11,000**	**$ 10,000**	**$ 1,115,000**	**$ -**	**$ -**	**$ -**	**$ 1,125,000**	**$ 69,460,088**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Spook Hill Area Drainage Master Plan (ADMP)

Project Location:	F420.02.31 - T1N/R7E
	F420.03.31 - T1N/R7E
	F420.XX.X1 - T1N/R7E
County District(s):	2
Managing Department:	F420.02.31 - Flood Control District
	F420.03.31 - Flood Control District
	F420.XX.X1 - Flood Control District
Project Partner(s):	F420.02.31 - City of Mesa
	F420.03.31 - City of Mesa
	F420.XX.X1 - City of Mesa (Potential/Unapproved)
O&M Responsibility:	F420.02.31 - Flood Control District, City of Mesa
	F420.03.31 - Flood Control District, City of Mesa
	F420.XX.X1 - Flood Control District
Completion Date:	F420.02.31 - FY 2010
	F420.03.31 - FY 2011
	F420.XX.X1 - FY 2013

Project Description:

F420.02.31 - Hermosa Vista / Hawes Road Drainage System

The Spook Hill Area Drainage Master Plan (ADMP), completed in 2002, identified regional flood control infrastructure necessary for a 35-square-mile area located in northeast Mesa. The ADMP watershed extends from the Usery Mountains on the north and the Apache Trail on the east, to the Buckhorn-Mesa structures on the west and south.

The Hermosa Vista / Hawes Road Storm Drain and Basin project is the first scheduled project in support of this ADMP and involves construction of a storm drain from Spook Hill FRS, along Hermosa Vista Drive and Hawes Road, connecting to a local basin and a detention basin constructed at Hawes Road and Culver Street as a component of this project. The project will provide protection in conjunction with drainage infrastructure provided by the McDowell Road and Oak Street projects.

Construction is expected to begin in Fiscal Year 2009, with the City of Mesa as a project partner.

F420.03.31 - McDowell Road Basin and Storm Drain System

The Spook Hill Area Drainage Master Plan (ADMP), completed in 2002, identified regional flood control infrastructure necessary for a 35-square-mile area located in northeast Mesa. The ADMP watershed extends from the Usery Mountains on the north and the Apache Trail on the east, to the Buckhorn-Mesa structures on the west and south.

The McDowell Road Basin and Storm Drain project is the second scheduled project in support of this ADMP and involves construction of a basin at McDowell Road and 76th Street (Sossaman Road) and a storm drain east along McDowell Road to Hawes Road. The project will provide protection in

conjunction with drainage infrastructure provided by the Hermosa Vista / Hawes Road and Oak Street projects.

Construction is expected to begin in Fiscal Year 2010, with the City of Mesa as a project partner.

F420.XX.X1 – Oak Street Detention Basin and Storm Drain

The Spook Hill Area Drainage Master Plan (ADMP), completed in 2002, identified regional flood control infrastructure necessary for a 35-square-mile area located in northeast Mesa. The ADMP watershed extends from the Usery Mountains on the north and the Apache Trail on the east, to the Buckhorn-Mesa structures on the west and south.

The Oak Street Detention Basin and Storm Drain project is the third scheduled project in support of this ADMP and involves construction of a basin at Oak Street and Hawes Road and storm drains east along Oak Street and north along Hawes Road. The project will provide protection in conjunction with drainage infrastructure provided by the Hermosa Vista / Hawes Road and McDowell Road projects.

Construction is expected to begin in Fiscal Year 2012, with the City of Mesa as a project partner.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 7,935,899	$ 339,000	$ 5,555,000	$ 2,696,000	$ 1,018,000	$ 1,160,000	$ 10,000	$ 10,439,000	$ 18,713,899
IGA - Mesa, Pending	384,926	126,000	1,900,000	2,905,000	1,222,000	1,000,000	-	7,027,000	7,537,926
Project Total	**$ 8,320,825**	**$ 465,000**	**$ 7,455,000**	**$ 5,601,000**	**$ 2,240,000**	**$ 2,160,000**	**$ 10,000**	**$ 17,466,000**	**$ 26,251,825**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Spook Hill Flood Retarding Structure (FRS) and Outlet

Project Location:	F300.01.31 - T1N/R7E
County District(s):	2
Managing Department:	F300.01.31 - Arizona Department of Transportation
Project Partner(s):	F300.01.31 - Arizona Department of Transportation
O&M Responsibility:	F300.01.31 - Flood Control District, Arizona Department of Transportation
Completion Date:	F300.01.31 - FY 2009

Project Description:

F300.01.31 - Spook Hill FRS / Red Mountain Freeway (Loop 202L) Modification

Spook Hill FRS is a structural plan element of a Watershed Work Plan, prepared by the NRCS in January 1963, for the Buckhorn-Mesa Watershed Project located in Maricopa and Pinal counties. The dam was designed to impound floodwaters for a 100-year flood event and direct flows in excess of the 100-year flood event through an emergency spillway.

The Arizona Department of Transportation (ADOT) is the lead agency in an effort to modify Spook Hill FRS to accommodate construction of the Power Road to University Drive segment of the Loop 202 freeway, which will pass over the dam within the dam's floodway, and to address all identified dam safety deficiencies. Modifications to address dam safety deficiencies include the installation of a central filter throughout the dam to protect against cracking, slope erosion repair, and replacement of the principal spillway.

The District will provide easements to ADOT on District land, generating revenue that is expected to completely offset its $5 million contribution to the modification costs.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects
- Dam Safety
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	176,281	$ 109,000	$ 32,000	$ -	$ -	$ -	$ -	$ 32,000	$ 317,281
Project Total	**$ 176,281**	**$ 109,000**	**$ 32,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 32,000**	**$ 317,281**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Town of Guadalupe

Project Location:	F035.04.31 - T1S/R4E
County District(s):	5
Managing Department:	F035.04.31 - City of Tempe
Project Partner(s):	F035.04.31 - City of Tempe
O&M Responsibility:	F035.04.31 - City of Tempe
Completion Date:	F035.04.31 - FY 2009

Project Description:

F035.04.31 – ADOT Pit Modifications

This largely-completed project provides a storm drain collection system and four retention basins along the Highline Canal that capture and convey the 10-year storm event within the Town of Guadalupe and east of Avenida del Yaqui. Runoff from within the Town had historically flooded low-lying houses and collected along the Highline Canal, where it eventually overtopped the canal and caused damage to downstream property within Tempe.

Three of the project's four basins are located within the Town and have been landscaped and converted to parks. The remaining basin, along the east side of the canal in Tempe, was landscaped and fenced due to its small size.

Construction is complete with the exception of a potential future pump station that may be designed and constructed by the City of Tempe in a large drainage basin near I-10 and Warner Road. In accordance with the project IGA, the District will participate in a cost share if construction is completed by the end of Fiscal Year 2009.

The Town owns, operates and maintains the storm drain system and four basins. Total project costs have been less than $7 million.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	8,564,172	$ 1,000	$ 5,000	$ -	$ -	$ -	$ -	$ 5,000	$ 8,570,172
IGA	86,315	-	-	-	-	-	-	-	86,315
Project Total	**$ 8,650,487**	**$ 1,000**	**$ 5,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,000**	**$ 8,656,487**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Upper New River Area Drainage Master Plan (ADMP)

Project Location: F371.11.39 - T7N/R2E
County District(s): 3
Managing Department: F371.11.39 - Flood Control District
Project Partner(s): None
O&M Responsibility: F371.11.39 - Flood Control District
Completion Date: F371.11.39 - FY 2009

Project Description:

F371.11.39 - Floodprone Property Assistance Program: Shelton (APN 202-11-023C)

Less than 18 percent of the estimated 9,800 miles of stream corridor in Maricopa County have been mapped with regulatory floodplains and floodways. In many of the mapped areas, development took place prior to the floodplain mapping, and as floodplains were delineated, residents learned their homes were within regulatory floodplains.

The Floodprone Property Assistance Program (FPAP) involves the voluntary purchase of properties in flood hazard areas where structural flood control solutions are infeasible or impractical. Program applicants are scored and ranked under objective criteria. Existing structures on purchased properties are demolished and removed; property may be preserved as open space, sold, or leased for uses compatible with adjacent properties and floodplain regulations.

The Shelton property, evaluated in the Fiscal Year 2008 FPAP process, scored highly and was recommended for buyout. The District anticipates completing the purchase of the property in Fiscal Year 2008. Demolition, environmental surveys, and moving costs are expected in Fiscal Year 2009.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 649,805	$ 432,000	$ 55,000	$ -	$ -	$ -	$ -	$ 55,000	$ 1,136,805
Project Total	**$ 649,805**	**$ 432,000**	**$ 55,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 55,000**	**$ 1,136,805**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

White Tanks – Agua Fria Area Drainage Master Plan (ADMP)

Project Location:	F470.04.30 - T1N/R2W, T2N/R2W
	F470.04.31 - T2N/R2W, T3N/R2W
	F470.04.32 - T1N/R2W, T2N/R2W
	F470.08.30 - T2N/R1W
	F470.12.31 - T3N/R1W
	F470.13.31 - T1N/R1W
	F470.14.31 - Loop 303 Corridor
	F470.15.31 - T3N/R1W
	F470.16.31 - T1N/R1W
County District(s):	4, 5
Managing Department:	F470.04.30 - Flood Control District
	F470.04.31 - Flood Control District
	F470.04.32 - Flood Control District
	F470.08.30 - Town of Litchfield Park
	F470.12.31 - Flood Control District
	F470.13.31 - Flood Control District
	F470.14.31 - Flood Control District and ADOT
	F470.15.31 – Public Works
	F470.16.31 - City of Avondale
Project Partner(s):	F470.04.30 - NRCS
	F470.04.31 - NRCS, Maricopa Water District
	F470.04.32 - None
	F470.08.30 - Town of Litchfield Park
	F470.12.31 - Public Works, Peoria, 180 LLC, Woolf Family Ent.
	F470.13.31 - City of Goodyear
	F470.14.31 - ADOT
	F470.15.31 - Public Works
	F470.16.31 - City of Avondale
O&M Responsibility:	F470.04.30 - Flood Control District
	F470.04.31 - Flood Control District, MWD
	F470.04.32 - Flood Control District
	F470.08.30 - Town of Litchfield Park
	F470.12.31 - Flood Control District
	F470.13.31 - City of Goodyear
	F470.14.31 - ADOT, Flood Control District, City of Goodyear

	F470.15.31 - Public Works
	F470.16.31 - City of Avondale
Completion Date:	F470.04.30 - FY 2010
	F470.04.31 - FY 2009
	F470.04.32 - FY 2013
	F470.08.30 - FY 2010
	F470.12.31 - FY 2010
	F470.13.31 - Later than 5-Year CIP
	F470.14.31 - FY 2014
	F470.15.31 - FY 2012
	F470.16.31 - FY 2011

Project Description:

F470.04.30 - White Tanks FRS No. 3 Modifications

White Tanks FRS No.3 is ranked first in the nation by Natural Resources Conservation Service (NRCS) under their dam rehabilitation priority ranking process. The District and NRCS have proceeded with the project under "The Small Watershed Rehabilitation Amendment" (Public Law 106-472), which authorizes NRCS to assist watershed project sponsors with rehabilitation of aging dams on a 65 percent federal, 35 percent local cost share basis, and NRCS is additionally providing technical assistance for the project. In Fiscal Year 2004, the District contracted an alternative evaluation and chose to modify the dam. The District and NRCS completed the final work plan and environmental assessment in 2004 and signed an IGA for the project early in Fiscal Year 2005. Dam modification design is complete, and construction is underway.

The first phase of construction includes plugging and abandoning existing corrugated metal pipe (CMP) outlets, construction of principal pipe outlets to replace the existing CMP outlets, and construction of a soil cement embankment section and cutoff walls in the dam's south fissure risk zone. The second phase of construction will construct a new emergency spillway structure, and the north fissure risk zone embankment and the non-fissure risk zone embankment. The dam's north inlet channel, identified as the third phase of this project, is being constructed in parallel with the dam modifications (see Project F470.04.31 below).

Specific federal funding included in the IGA supports the first and second phases of the project.

F470.04.31 - White Tanks FRS No. 3 North Inlet Channel

The White Tanks FRS No.3 North Inlet Channel (NIC) Project, which was identified in the White Tanks Area Drainage Master Plan, includes the construction of a channel along the east side of the Beardsley Canal from Olive Avenue to Northern Avenue, a splitter structure and road/canal crossing at Olive Avenue, a road / canal crossing at Northern Avenue, a box culvert at Northern Avenue, erosion protection of the Beardsley Canal at Cholla Wash, and improvements to the existing channel west of the Beardsley Canal and south of Northern Avenue. The 100-year flows historically broke out over the Beardsley Canal, inundating a residential area. The NIC Project protects the Beardsley Canal between Olive and Northern avenues, the existing flood control channel south of Northern Avenue, and approximately 118 homes east of the Beardsley Canal.

Construction of the channel from Olive Avenue south to Northern Avenue is complete. Construction of the channel from Northern Avenue south to White Tanks FRS No. 3 is in progress, and is expected to be completed in Fiscal Year 2009.

This is a joint project with the Maricopa County Municipal Water Conservation District Number One (MWD), who owns the Beardsley Canal, and the District. The Maricopa County Department of Transportation also participated in a cost share for the box culvert at Olive Avenue.

F470.04.32 - White Tanks FRS No. 3 Outlet Channel

In Fiscal Year 2006, the District examined a series of alternatives associated with the rehabilitation of White Tanks FRS No.4. Project recommendations included an outlet channel from White Tanks FRS No. 3 to White Tanks FRS No. 4 (this project), rehabilitation of White Tanks FRS No. 4 (project F201.02.31) and an outlet channel from White Tanks FRS No. 4 to the Gila River (project F201.01.31).

This project combines soft structural channel and a box culvert along a five-mile stretch of Jackrabbit Trail to convey storm water from behind White Tanks FRS No. 3 to White Tanks FRS No. 4; it provides additional protection from southeasterly flows for residents east of Jackrabbit Trail. From Camelback Road south to Interstate-10, the project provides a 100-year level of protection. After completion of the White Tanks FRS No.4 Outlet Channel project, storm water conveyed by this project would subsequently be conveyed to the Gila River.

Resolution FCD 2004R011 authorizes advance land acquisitions for the project that are necessary due to the rapid development in the area. Acquisition is expected to begin in Fiscal Year 2009 for land most threatened by valuation increases.

F470.08.30 - Litchfield Park Drainage Improvements

This multi-phase storm drain project, proposed by the City of Litchfield Park, is the final project remaining to be implemented to resolve flooding issues in this area of the County. Other completed projects include the Colter Channel and the Roosevelt Irrigation District (RID) Overchute project.

The project consists of a series of storm drains constructed north of Indian School Road to capture and convey storm water to the RID Overchute structure located south of Indian School Road, at Old Litchfield Road. It is anticipated that the City will be the lead agency for all tasks, and the District will participate in a cost share agreement.

An amendment to the existing IGA with the City is required to increase the District's cost share and contribute funding to complete construction.

F470.12.31 - Reems Road Channel

This project includes a flood control channel along the west side of Reems Road from south of Peoria Avenue to the Dysart Drain at the Falcon Dunes Golf Course, and a 42-acre basin north of Olive Avenue. The channel and basin will provide 100-year flood protection and outlet to the Dysart Drain within the Falcon Dunes Golf Course. The City of Surprise is constructing the channel from Peoria Avenue north to Waddell Road. The District is constructing the channel and basin south of Peoria Avenue, and also cost sharing with the City of Surprise on the box culvert to be constructed at Peoria Avenue. Public Works has agreed to cost share to extend box culverts at Olive and Butler to their ultimate length.

The project design is largely complete, and construction is anticipated to begin in the last quarter of Fiscal Year 2008.

F470.13.31 - Bullard Wash Phase II

Bullard Wash is included within the Loop 303 Corridor / White Tanks ADMP, which recommends wash improvements. Phase I of the project, from the Gila River to Lower Buckeye Road, was constructed as a previous District / City of Goodyear project. Phase II includes an earthen / greenbelt channel along the Bullard Wash alignment from Lower Buckeye Road to McDowell Road and a detention basin just south of McDowell Road. Landscaping and trails are anticipated along the channel alignment and within the basin.

The project will channelize the floodplain north of the Phoenix-Goodyear Airport. It will reduce the floodplain width, and protect the Phoenix-Goodyear Airport and nearby development from flooding. This storm water would otherwise collect in streets, farm fields, and residential and commercial areas. Design of Bullard Wash from Lower Buckeye Parkway to Interstate-10 is complete, and IGAs with the City for construction of the project are in place.

Construction timing is dependent upon the availability of District and City funding and will likely occur outside the five-year CIP.

F470.14.31 - Loop 303 Drainage Improvements

The Loop 303 Corridor / White Tanks ADMP provided a drainage master plan to determine guidelines for storm water management and structural mitigation measures for flooding in the White Tanks area. This included analysis of approximately 208 square miles of watershed, which extends from Grand Avenue south to the Gila River, and from the White Tank Mountains east to the Agua Fria River. The study identified drainage problems, updated the existing hydrology due to development and new hydrologic methodology, developed cost-effective solutions for a storm water collection and conveyance system and identified a preferred outfall alternative associated with State Route 303 Loop.

The District anticipates participating with the Arizona Department of Transportation (ADOT) in this regional project, and intends to construct drainage solutions south from Van Buren Street to the Gila River, while ADOT will construct the project north from Van Buren Street to approximately Bell Road. Construction of the District's portion of the project will precede construction of SR 303L.

Advance land acquisition is planned for Fiscal Year 2009, and construction is scheduled to begin late in the five-year CIP.

F470.15.31 - Northern Parkway Drainage Improvements (Loop 303 to Reems)

The Public Works / Glendale Northern Parkway project constructs a drainage channel along the north side of the parkway from Loop 303 to Reems Road, which subsequently connects to the Dysart Basin, also known as Falcon Dunes Golf Course.

The project provides 100-year protection for local farms, future development and roadway traffic.

The District intends to enter into a cost-share arrangement with Public Works and the City of Glendale. Construction is expected late in the five-year CIP.

F470.16.31 - Elm Lane Drainage Mitigation

The Elm Drainage Mitigation Project at Central Avenue and Elm Lane in Avondale involves the construction of one-half mile of storm drains with catch basins, two retention basins and an outfall culvert and provides protection from a 10-year storm event. The project resulted from an alternatives mini-study conducted by the City of Avondale in response to flooding in streets and homes.

The City of Avondale will act as the project's lead agency, and the District will share in 50 percent of the total project cost.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Dam Safety
- Flood Control Capital Projects
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	67,472,286	$ 12,909,000	$ 11,760,000	$ 9,688,000	$ 6,142,000	$ 8,397,000	$ 21,720,000	$ 57,707,000	$138,088,286
IGA - Various	7,509,302	9,543,000	5,523,000	212,000	-	-	-	5,735,000	22,787,302
Project Total	**$ 74,981,588**	**$ 22,452,000**	**$ 17,283,000**	**$ 9,900,000**	**$ 6,142,000**	**$ 8,397,000**	**$ 21,720,000**	**$ 63,442,000**	**$160,875,588**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

White Tanks Flood Retarding Structure (FRS) No. 4

Project Location:	F201.01.31 - T1N/R2W, T2W/R2W
	F201.02.31 - T1NR2W, T2N/R2W
County District(s):	4
Managing Department:	F201.01.31 - Flood Control District
	F201.02.31 - Flood Control District
Project Partner(s):	F201.01.31 - None
	F201.02.31 - NRCS (anticipated/pending)
O&M Responsibility:	F201.01.31 - Flood Control District
	F201.02.31 - Flood Control District
Completion Date:	F201.01.31 - Outside Five-Year CIP
	F201.02.31 - FY 2013

Project Description:

F201.01.31 - White Tanks FRS No. 4 Outlet Channel

The District's Buckeye ADMP is examining alternatives to convey flows from White Tanks FRS No.4 to the Gila River, ranging from a base-flow channel to a 100-year conveyance, primarily along the Tuthill Road alignment.

Design of the selected alternative is scheduled to commence in Fiscal Year 2011, followed by right-of-way acquisition and construction. Right of way acquisition may accelerate to maximize the District's leverage with respect to market conditions and area development.

This project will complement the rehabilitation of White Tanks FRS No.3, the construction of an outlet channel for White Tanks FRS No.3, and the rehabilitation of White Tanks FRS No.4.

Efforts to explore potential project partnering arrangements are ongoing.

F201.02.31 - White Tanks FRS No. 4 Rehabilitation

Corrective action is required to bring White Tanks Flood Retarding Structure No. 4 (White Tanks FRS No.4), operated and maintained by the District, into compliance with dam safety standards and requirements.

The District completed Phase I Assessments for White Tanks FRS No. 4, and the Arizona Department of Water Resources (state agency with regulatory authority) classified the dam as having safety deficiencies requiring corrective action. These deficiencies include transverse cracking of the embankment, an inadequate left spillway and unprotected corrugated metal pipe outlets. The Natural Resources Conservation Service (NRCS) identified these same deficiencies as requiring corrective action. The District submitted an application to NRCS for federal funding assistance under Public Law 106-472 (Small Watershed Amendment) in May 2004.

Design efforts are tentatively scheduled for Fiscal Year 2009 following the completion of an alternative evaluation and pre-design.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Capital Projects
- Dam Safety
- Flood Infrastructure Multi-Purpose Enhancement

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 2,248,560	$ 87,000	$ 780,000	$ 2,160,000	$ 270,000	$ 7,150,000	$ 2,250,000	$ 12,610,000	$ 14,945,560
IGA - Pending	-	-	-	4,000,000	3,000,000	7,000,000	2,000,000	16,000,000	16,000,000
Project Total	**$ 2,248,560**	**$ 87,000**	**$ 780,000**	**$ 6,160,000**	**$ 3,270,000**	**$ 14,150,000**	**$ 4,250,000**	**$ 28,610,000**	**$ 30,945,560**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Wickenburg ADMP

Project Location:	F343.01.31 - T7N/R5W
	F343.09.39 - T7N/R5W
	F343.XX.X1 - T7N/R5W
County District(s):	4
Managing Department:	F343.01.31 - Flood Control District
	F343.09.39 - Flood Control District
	F343.XX.X1 - Flood Control District
Project Partner(s):	F343.01.31 - Town of Wickenburg
	F343.09.39 - None
	F343.XX.X1 - None
O&M Responsibility:	F343.01.31 - Town of Wickenburg
	F343.09.39 - Flood Control District
	F343.XX.X1 - Flood Control District
Completion Date:	F343.01.31 - FY 2009
	F343.09.39 - FY 2009
	F343.XX.X1 - Outside Five-Year CIP

Project Description:

F343.01.31 - Wickenburg Downtown Flooding Hazard Mitigation

The Wickenburg Downtown Flooding Hazard Mitigation project includes approximately 5,000 feet of channel and levee improvements to capture the floodplain associated with Sol's Wash and a tributary, Hospital Wash, and convey 100-year flows from upstream of Tegner Street to the Hassayampa River.

The project will provide a 100-year level of protection to portions of the Wickenburg downtown area subject to flooding and will provide flood control benefits along much of Sol's Wash within the Wickenburg town limits. It will also convey the 100-year flows to the Highway 93 Interim Bypass Bridge over Sol's Wash, allowing the Interim Bypass embankment to be constructed as a levee to contain the Hassayampa River floodplain in the area.

Construction began in Fiscal Year 2008 and is expected to be complete by Fiscal Year 2009.

F343.09.31 - Floodprone Property Assistance Program: Welna (APN 505-14-019B)

Less than 18 percent of the estimated 9,800 miles of stream corridor in Maricopa County have been mapped with regulatory floodplains and floodways. In many of the mapped areas, development took place prior to the floodplain mapping, and as floodplains were delineated, residents learned their homes were within regulatory floodplains.

The Floodprone Property Assistance Program (FPAP) involves the voluntary purchase of properties in flood hazard areas where structural flood control solutions are infeasible or impractical. Program applicants are scored and ranked under objective criteria. Existing structures on purchased properties

are demolished and removed; property may be preserved as open space, sold, or leased for uses compatible with adjacent properties and floodplain regulations.

The Welna property, evaluated in the Fiscal Year 2008 FPAP process, scored highly and was recommended for buyout. The District anticipates completing the purchase of the property in Fiscal Year 2008. Demolition, environmental surveys, and moving costs are expected in Fiscal Year 2009.

F343.XX.X1 - Floodprone Property Assistance Program: Wickenburg (Unallocated)

Less than 18 percent of the estimated 9,800 miles of stream corridor in Maricopa County have been mapped with regulatory floodplains and floodways. In many of the mapped areas, development took place prior to the floodplain mapping, and as floodplains were delineated, residents learned their homes were within regulatory floodplains.

The Floodprone Property Assistance Program (FPAP) involves the voluntary purchase of properties in flood hazard areas where structural flood control solutions are infeasible or impractical. Program applicants are scored and ranked under objective criteria. Existing structures on purchased properties are demolished and removed; property may be preserved as open space, sold, or leased for uses compatible with adjacent properties and floodplain regulations.

The area covered by the Wickenburg ADMP includes the second-highest quantity of homes within an identified floodway (estimated 40 of 383 county-wide), and fifty percent of budgeted, unallocated FPAP dollars are tentatively held in the Wickenburg account pending completion of the annual FPAP prioritization process. Following the identification of specific targeted properties, and with the concurrence of the District's Board, this funding will be reallocated to accounts containing these properties, or to other projects' accounts as needed.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 6,413,888	$ 5,598,000	$ 2,964,000	$ 1,015,000	$ 515,000	$ 515,000	$ 1,015,000	$ 6,024,000	$ 18,035,888
IGA - Wickenburg	204,174	1,123,000	25,000	-	-	-	-	25,000	1,352,174
Project Total	**$ 6,618,062**	**$ 6,721,000**	**$ 2,989,000**	**$ 1,015,000**	**$ 515,000**	**$ 515,000**	**$ 1,015,000**	**$ 6,049,000**	**$ 19,388,062**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Wittmann ADMP

Project Location:	F344.XX.X1 - T5N/R3W
County District(s):	4
Managing Department:	F344.XX.X1 - Flood Control District
Project Partner(s):	None
O&M Responsibility:	F344.XX.X1 - Flood Control District
Completion Date:	F344.XX.X1 - Outside Five-Year CIP

Project Description:

F343.XX.X1 – Floodprone Property Assistance Program: Wittmann (Unallocated)

Less than 18 percent of the estimated 9,800 miles of stream corridor in Maricopa County have been mapped with regulatory floodplains and floodways. In many of the mapped areas, development took place prior to the floodplain mapping, and as floodplains were delineated, residents learned their homes were within regulatory floodplains.

The Floodprone Property Assistance Program (FPAP) involves the voluntary purchase of properties in flood hazard areas where structural flood control solutions are infeasible or impractical. Program applicants are scored and ranked under objective criteria. Existing structures on purchased properties are demolished and removed; property may be preserved as open space, sold, or leased for uses compatible with adjacent properties and floodplain regulations.

The area covered by the Wittmann ADMP includes the highest quantity of homes within an identified floodway (estimated 43 of 383 county-wide) , and fifty percent of budgeted, unallocated FPAP dollars are tentatively held in the Wittmann account pending completion of the annual FPAP prioritization process. Following the identification of specific targeted properties, and with the concurrence of the District's Board, this funding will be reallocated to accounts containing these properties, or to other projects' accounts as needed.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax	$ 253,186	$ 2,000	$ 710,000	$ 1,015,000	$ 515,000	$ 515,000	$ 1,015,000	$ 3,770,000	$ 4,025,186
Project Total	**$ 253,186**	**$ 2,000**	**$ 710,000**	**$ 1,015,000**	**$ 515,000**	**$ 515,000**	**$ 1,015,000**	**$ 3,770,000**	**$ 4,025,186**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Flood Control Project Reserve

Project Location: N/A
County District(s): 1, 2, 3, 4, 5
Managing Department: N/A
Project Partner(s): N/A
O&M Responsibility: N/A
Completion Date: N/A

Project Description:

FCPR – Flood Control Project Reserve

The District's budgeted project reserve provides supplemental funding for unanticipated cost increases and increases project scheduling flexibility, allowing the District to accelerate flood control projects when it is appropriate or advantageous to do so.

Purpose Statement

The purpose of the Flood Hazard Remediation Program is to provide structural and non-structural flood hazard protection services to the public so they can live with minimal risk of loss of life or property damage due to flooding.

Strategic Goals Addressed

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

Strategic Plan Programs Supported

- Flood Hazard Remediation

Strategic Plan Activities Supported

- Flood Control Capital Projects

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Flood Control District Property Tax		$ 1,433,000	$ 2,430,000	$ 1,982,000	$ 3,733,000	$ 3,349,000	$ 1,800,000	$ 13,294,000	$ 14,727,000
Project Total	**$ -**	**$ 1,433,000**	**$ 2,430,000**	**$ 1,982,000**	**$ 3,733,000**	**$ 3,349,000**	**$ 1,800,000**	**$ 13,294,000**	**$ 14,727,000**

Operating Cost Summary

Partnering jurisdictions will assume operational costs upon completion of the projects.

Motions

Library District

Approve the Fiscal Year 2008-09 Tentative Budget by total appropriation for each fund and function for Library District in the amount of $25,677,127; and set a public hearing to solicit public comment on the FY 2008-09 Budget for Monday, June 16, 2008 at 10:00 AM.

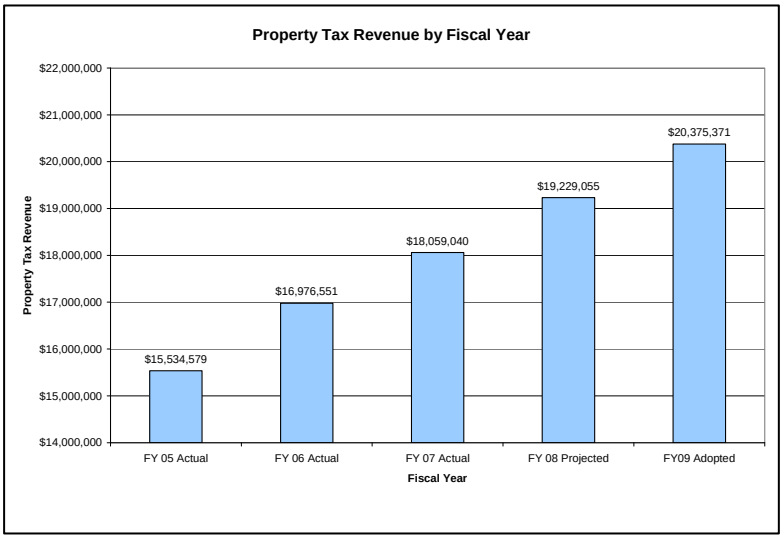
Library District Transmittal Letter

To: Andrew Kunasek, Chairman, District 3
Fulton Brock, District 1
Don Stapley, District 2
Max W. Wilson, District 4
Mary Rose Wilcox, District 5

The Library District recommended revenue and expenditure budgets for 2008-09 are $25,677,127.

The tax rate has been reduced from $0.0391 to $0.0353 per $100 of assessed value due to the direction by the Board of Directors to implement a 2% levy cap, excluding new construction, in order to protect taxpayers from tax increases due to increased assessed property values.

In FY 2007-08, the District opened the new Perry Branch Library in Gilbert and the Civic Center Library in Avondale. The organization of the Perry Branch without the Dewey Decimal System has attracted national and international attention from the media and the library community. Also in FY 2007-08, the District sold the Campbell Branch Library to Paradise Valley Community College.



In FY 2008-09, the District plans to open a new branch in Queen Creek.

The District has seen continued growth in the use of the District's libraries by the residents of the County. In calendar year 2007, the annual increase in circulation of library materials is up 36%, web page use is up 56%, and electronic database use is up 58%.

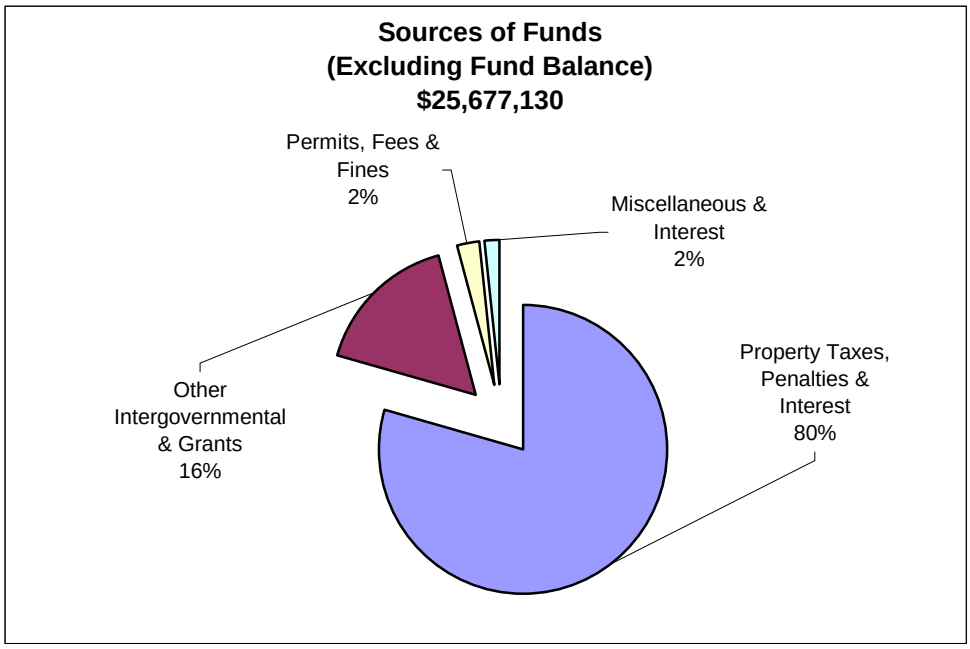
I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.

Sincerely,

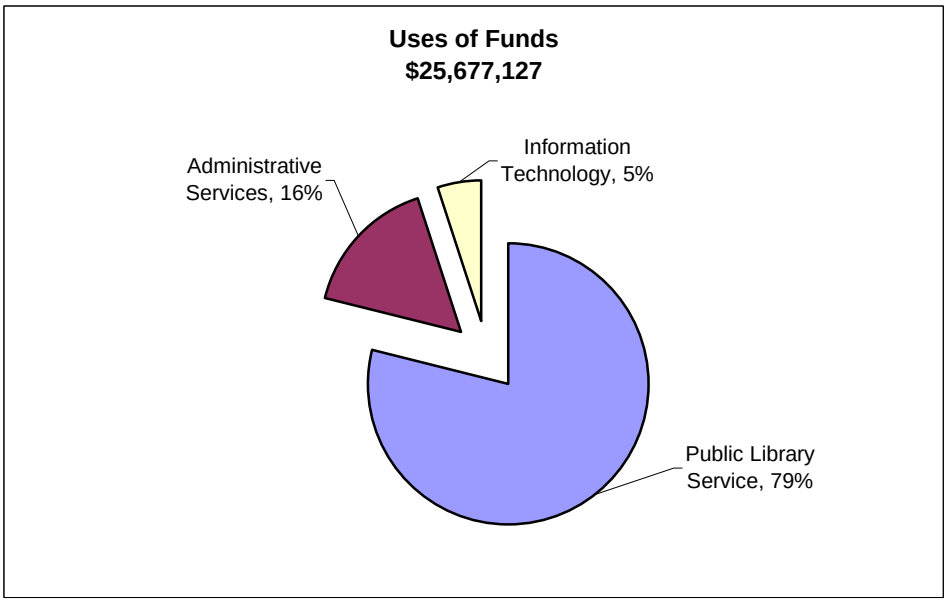
David R. Smith, County Manager

Budget Summary

Sources of Funds



Uses of Funds



Consolidated Budget by Fund Type

	FUND TYPE:				
	SPECIAL REVENUE	CAPITAL PROJECTS	SUBTOTAL	ELIMINATIONS	**TOTAL**
BEG. UNDESIGNATED FUND BAL.	$ 11,495,282	$ -	$ 11,495,282	$ -	$ 11,495,282
SOURCES OF FUNDS					
OPERATING					
PROPERTY TAXES	$ 20,375,371	$ -	$ 20,375,371	$ -	$ 20,375,371
PAYMENTS IN LIEU OF TAXES	183,117	-	183,117	-	183,117
INTERGOV CHARGES FOR SERVICES	4,023,156	-	4,023,156	-	4,023,156
OTHER CHARGES FOR SERVICES	24,210	-	24,210	-	24,210
FINES & FORFEITS	609,020	-	609,020	-	609,020
INTEREST EARNINGS	16,883	-	16,883	-	16,883
MISCELLANEOUS REVENUE	145,373	-	145,373	-	145,373
TRANSFERS IN	1,233,438	-	1,233,438	(1,233,438)	-
TOTAL OPERTING SOURCES	$ 26,610,568	$ -	$ 26,610,568	$ (1,233,438)	$ 25,377,130
NON-RECURRING					
INTEREST EARNINGS	$ -	$ 200,000	$ 200,000	$ -	$ 200,000
MISCELLANEOUS REVENUE	-	100,000	100,000	-	100,000
TRANSFERS IN	-	7,408,315	7,408,315	(7,408,315)	-
TOTAL NON-RECURRING SOURCES	$ -	$ 7,708,315	$ 7,708,315	$ (7,408,315)	$ 300,000
TOTAL SOURCES	$ 26,610,568	$ 7,708,315	$ 34,318,883	$ (8,641,753)	$ 25,677,130
USES OF FUNDS					
OPERATING					
PERSONAL SERVICES	$ 10,730,943	$ -	$ 10,730,943	$ -	$ 10,730,943
SUPPLIES	5,784,040	-	5,784,040	-	5,784,040
SERVICES	5,669,717	-	5,669,717	-	5,669,717
CAPITAL	355,335	-	355,335	-	355,335
OTHER FINANCING USES	1,233,438	-	1,233,438	(1,233,438)	-
TOTAL OPERATING USES	$ 23,773,473	$ -	$ 23,773,473	$ (1,233,438)	$ 22,540,035
NON-RECURRING					
CAPITAL	$ -	$ 3,137,092	$ 3,137,092	$ -	$ 3,137,092
OTHER FINANCING USES	7,408,315	-	7,408,315	(7,408,315)	-
TOTAL NON-RECURRING USES	$ 7,408,315	$ 3,137,092	$ 10,545,407	$ (7,408,315)	$ 3,137,092
TOTAL USES	$ 31,181,788	$ 3,137,092	$ 34,318,880	$ (8,641,753)	$ 25,677,127
STRUCTURAL BALANCE	$ 2,837,095	$ -	$ 2,837,095	$ -	$ 2,837,095
ENDING UNDESIGNATED FUND BAL.	$ 6,924,062	$ 4,571,223	$ 11,495,285	$ -	$ 11,495,285

Revenue Sources and Variance Commentary

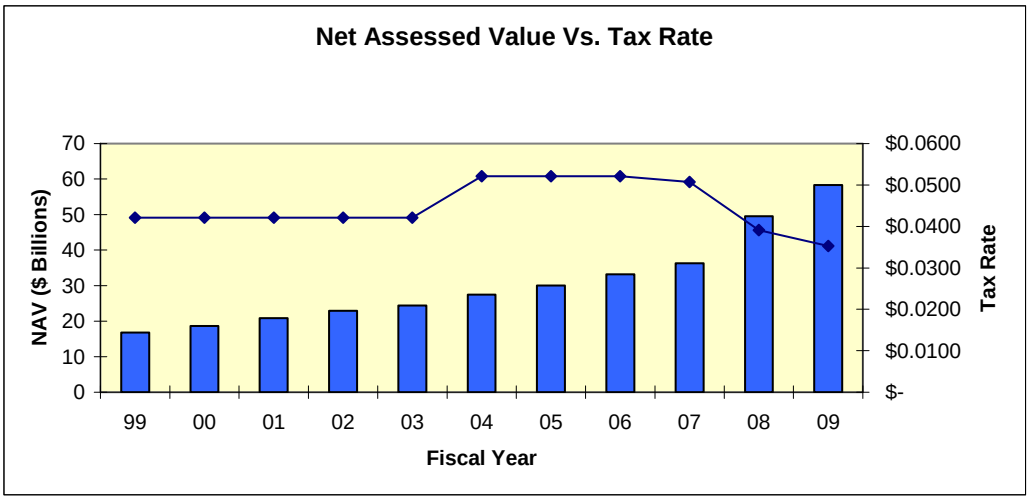
Property Taxes

The Library District collects property taxes on the secondary net assessed values of real and personal property. Unlike the County primary property tax, there is no constitutional limitation on growth in secondary property taxes. However, the Library District Board of Directors has chosen to impose growth limitations similar to those imposed on the primary levy in order to minimize the burden on taxpayers. As a result, beginning in FY 2006-07 the secondary levy associated with the Library District was capped at 2% annual growth on property taxed in the prior year, resulting in a reduction in the tax rate.

Library District Preliminary Tax Levy			
Fiscal Year	Net Assessed Value (Thousands)	Tax Rate (per $100 N.A.V.)	Tax Levy
1996-97	$ 14,343,156	$ 0.0421	$ 6,038,469
1997-98	15,723,498	0.0421	6,619,593
1998-99	16,813,017	0.0421	7,078,280
1999-00	18,676,830	0.0421	7,862,946
2000-01	20,877,716	0.0421	8,586,315
2001-02	22,913,134	0.0421	9,646,430
2002-03	24,457,047	0.0421	10,182,607
2003-04	27,477,988	0.0521	14,162,234
2004-05	30,066,987	0.0521	15,534,579
2005-06	33,197,218	0.0521	17,295,751
2006-07	36,294,693	0.0507	18,401,410
2007-08	49,534,573	0.0391	19,368,018
2008-09	58,303,635	0.0353	20,581,183

The Board of Directors must adopt the Library District's property tax levy on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears in two installments, due November 1 and May 1.

The schedule above lists the secondary net assessed values, tax rates, and secondary property tax levies for the last twelve fiscal years, plus the assessed values and tax rates for FY 2008-09. The Library District's property tax rate has been reduced to $0.0353 per $100 net assessed value, a difference of ($0.0038) from FY 2007-08. As reflected in the graph below, the tax rate is declining for the third year in a row in response to increased secondary net assessed values.



The FY 2008-09 budget includes an estimated secondary property tax levy (excluding Salt River Project) of $20,581,183, an increase of $1,213,165 (5.90%) from the FY 2007-08 adopted levy. As indicated in the table below, secondary property tax revenue growth was tempered in the past two fiscal years and is projected to continue in future fiscal years as the result of the Board of Director's commitment to reduce property tax rates by establishing self-imposed limits on the District's property tax levy.

FY 2008-09 PROPERTY TAX LEVY

Description	Net Assessed Value	Salt River Proj. Effective Net Assessed Value	Total Net Assessed Value w/SRP	Revenue from 1-cent Levy	Tax Rates	Property Tax Levy	SRP Payment in Lieu of Taxes (PILT)	Total Tax Levy & PILT
LIBRARY DISTRICT:								
FY 2008-09 Preliminary	$ 58,303,635,287	$ 518,745,464	$ 58,822,380,751	$ 5,882,238	$ 0.0353	$ 20,581,183	$ 183,117	$ 20,764,300
FY 2007-08 Adopted	$ 49,534,573,831	$ 518,745,464	$ 50,053,319,295	$ 5,005,332	$ 0.0391	$ 19,368,018	$ 202,829	$ 19,570,847
FY 2006-07 Adopted	$ 36,294,693,601	$ 542,156,376	$ 36,836,849,977	$ 3,683,685	$ 0.0507	$ 18,401,410	$ 274,873	$ 18,676,283

Levy Limit

FY 2008-09 Library District Self-Imposed Levy Limit		
A. Adopted Levy		
A1. Adopted Secondary Tax Levy	$	19,368,018
A2. A1 multiplied by 1.02		19,755,378
B. Current Net Assessed Value Subject to Taxation in Prior Year		
B5. Net Secondary Assessed Value (partially estimated*)	$	55,982,759,248
C. Current Net Assessed Value		
C5. Net Secondary Assessed Value	$	58,303,635,287
D. Recommended Calculation		
D3. Recommended Tax Rate (A2. divided by B5. Divided by 100)	$	0.0353
D5. Recommended Levy Limit (C5. Divided by 100 times D3.)	$	20,581,183
Maximum Levy Increase:	$	1,213,165
		6.3%
* Current value of property taxed in the prior year is unavailable for centrally valued property.		
Estimated as follows:		
Curr. Value locally assessed property taxed in prior year:	$	53,363,270,163
Curr. Value of all centrally assessed property:		2,619,489,085
Total	$	55,982,759,248

Property tax revenue is budgeted in FY 2008-09 based on prior years' collection trends, rather than on the actual levy amount. Each year, approximately 99.0% of the levy amount is collected. The graph below illustrates the estimated collection for FY 2008-09.

Property Tax Collection Analysis
Library District

FY		Levy Amount		Estimated Collections	Rate
2008-09	$	20,581,183	$	20,375,371	99.00%

Intergovernmental Revenues

Intergovernmental Revenues are amounts received by the Library District from other government or public entities, and include payments in lieu of taxes, grants, and payments required by intergovernmental agreements (IGA's). Intergovernmental Revenues come from a variety of sources, including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended.

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP) and the Federal government. Although it is a public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates.

Fiscal Year	SRP Payments in Lieu of Taxes
2001-02	$ 191,864
2002-03	186,473
2003-04	252,593
2004-05	281,442
2005-06	270,953
2006-07	246,032
2007-08*	202,829
2008-09**	183,117

** Projected Actual*
*** Budget*

Charges for Service

Intergovernmental Charges for Service

Intergovernmental Charges for Service include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGA's) with the District. The following table shows the projected and budgeted intergovernmental revenue, by jurisdiction.

Intergovernmental Charges for Service

	FY 2007-08	FY 2008-09
Gilbert, Perry Branch Library	$ 1,063,752	$ 1,067,206
Surprise/Hollyhock	75,000	82,940
Deer Valley Unified School Dist (lease & library services)	25,030	25,408
Queen Creek	-	837,092
Maricopa County Special Healthcare District (automation services)	10,000	10,985
Gilbert, Southeast Regional Library	848,720	1,456,762
Civic Center Library	250,000	542,763
TOTAL	$ 2,272,502	$ 4,023,156

Fines and Forfeits

Fiscal Year	Fines
2001-02	$ 256,605
2002-03	339,099
2003-04	479,128
2004-05	524,082
2005-06	621,684
2006-07	547,589
2007-08*	550,000
2008-09**	609,020

** Projected*
*** Budget*

The District collects fines in accord with the rates approved by the Board of Directors. The chart to the right illustrates the fines collected from FY 2001-02 through FY 2006-07, the projected amount for FY 2007-08 and the anticipated amount for FY 2008-09.

Miscellaneous Revenue

Fiscal Year	Miscellaneous Revenue
2001-02	$ 374,637
2002-03	311,046
2003-04	531,961
2004-05	740,186
2005-06	1,140,257
2006-07	776,912
2007-08*	684,586
2008-09**	245,373

** Projected*
*** Budget*

The Library District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include vending receipts, sales of copies, interest earnings, building rental, and donations. The chart at the left illustrates the Miscellaneous Revenues from FY 2001-02 through the FY 2008-09 budget.

Beginning Fund Balance and Variance Commentary

The following schedule lists the estimated beginning fund balances, projected revenues and expenditures for the upcoming fiscal year, as well as resulting estimated fund balances at the end of FY 2007-08. “Beginning fund balance” represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. For budgeting purposes, fund balances are “Unreserved/Undesignated”, which means that estimated unreserved fund balances are reduced by amounts designated for other purposes. Fund designations are explained in greater detail later in this section. A list of fund balance designations is provided below.

Estimated beginning fund balances for FY 2008-09 are based on audited actual ending fund balances for FY 2005-06, as presented in the Maricopa County Comprehensive Annual Financial Report (CAFR). For governmental funds, the “unreserved fund balance” is used.

Beginning Fund Balance Summary							
LIBRARY DISTRICT FY 2008-09 RECOMMENDED BUDGET							
		SOURCES:		USES:			
FUND	UNDESIG. BEG. FUND BALANCE	OPERATING	NON RECURRING	OPERATING	NON RECURRING	STRUCTURAL BALANCE	UNDESIG. ENDING FUND BALANCE
SPECIAL REVENUE - OTHER							
244 LIBRARY DISTRICT	$ 11,471,769	$ 21,915,639	$ -	$ 19,078,544	$ 7,408,315	$ 2,837,095	$ 6,900,549
246 LIBRARY INTERGOVERNMENTAL	-	4,694,929	-	4,694,929	-	-	-
SPECIAL REVENUE - OTHER	$ 11,471,769	$ 26,610,568	$ -	$ 23,773,473	$ 7,408,315	$ 2,837,095	$ 6,900,549
SPECIAL REVENUE - GRANT							
242 LIBRARY DISTRICT GRANTS	$ 23,513	$ -	$ -	$ -	$ -	$ -	$ 23,513
SPECIAL REVENUE - GRANT	$ 23,513	$ -	$ -	$ -	$ -	$ -	$ 23,513
CAPITAL PROJECTS							
465 LIBRARY DIST CAP IMPROVEMENT	$ -	$ -	$ 7,708,315	$ -	$ 3,137,092	$ -	$ 4,571,223
CAPITAL PROJECTS	$ -	$ -	$ 7,708,315	$ -	$ 3,137,092	$ -	$ 4,571,223
ELIMINATIONS	$ -	$ (1,233,438)	$ (7,408,315)	$ (1,233,438)	$ (7,408,315)	$ -	$ -
TOTAL	$ 11,495,282	$ 25,377,130	$ 300,000	$ 22,540,035	$ 3,137,092	$ 2,837,095	$ 11,495,285

Fund Designations

The following schedule lists amounts designated within the estimated balances of the Library District's operating fund. Designations are the District's self-imposed limitations on financial resources that would otherwise be available for use. The major fund balance designation is for budget stabilization to ensure that sufficient cash is set aside to cover shortfalls during the fiscal year due to the property tax collection cycle.

FY 2008-09 Fund Balance Designations			
Fund/Designation	FY 2007-08	FY 2008-09	(Inc.)/Dec.
Library District (Fund 244)			
Budget Stabilization:			
Cash Flow/Property Tax	$ 2,719,171	$ 2,600,000	$ 119,171 (1)

(1) Based on estimate of the amount needed to eliminate the need for Tax Anticipation Notes or other forms of short-term borrowing to finance current operations.

FY 2008-09 BUDGET RECONCILIATION
650 LIBRARY DISTRICT
242 LIBRARY DISTRICT GRANTS

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ 25,000**	**$**	**25,000**
MID-YEAR ADJUSTMENTS:				
Gates Library Initiative Grant		$ 2,000	$	2,000
Target Early Childhood Grant		10,000		10,000
Target Family Festival Grant		25,000		25,000
	Subtotal	$ 37,000	$	37,000
FY 2007-08 REVISED RESTATED BUDGET		**$ 62,000**	**$**	**62,000**
TARGET ADJUSTMENTS:				
Gates Library Initiative Grant		$ (2,000)	$	(2,000)
Target Early Childhood Grant		(10,000)		(10,000)
Target Family Festival Grant		(25,000)		(25,000)
	Subtotal	$ (37,000)	$	(37,000)
FY 2008-09 BUDGET TARGET		**$ 25,000**	**$**	**25,000**
REQUESTED ADJUSTMENTS:				
Reduction of State Aid Grant		$ (25,000)	$	(25,000)
	Subtotal	$ (25,000)	$	(25,000)
FY 2008-09 REQUESTED BUDGET		**$ -**	**$**	**-**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ -**	**$**	**-**
PERCENT CHANGE FROM TARGET AMOUNT		*-100.0%*		*-100.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ -**	**$**	**-**

FY 2008-09 BUDGET RECONCILIATION
650 LIBRARY DISTRICT
244 LIBRARY DISTRICT

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 20,706,201**	**$ 22,873,437**
MID-YEAR ADJUSTMENTS:			
Cash Donations		$ 4,854	$ 4,854
IGA Amendments and One-Time Improvements		513,295	331,096
	Subtotal	$ 518,149	$ 335,950
FY 2007-08 REVISED RESTATED BUDGET		**$ 21,224,350**	**$ 23,209,387**
TARGET ADJUSTMENTS:			
Cash Donations		$ (4,854)	$ (4,854)
IGA Amendments		449,195	423,654
Increased Property Tax Revenue		-	1,211,851
Capital Outlay		3,171,347	-
	Subtotal	$ 3,615,688	$ 1,630,651
FY 2008-09 BUDGET TARGET		**$ 24,840,038**	**$ 24,840,038**
REQUESTED ADJUSTMENTS:			
Reallocation to Library Intergovernmental Fund (246)		$ (3,461,491)	$ (3,461,491)
Request Above/Below Target		(2,300,000)	537,092
	Subtotal	$ (5,761,491)	$ (2,924,399)
FY 2008-09 REQUESTED BUDGET		**$ 19,078,547**	**$ 21,915,639**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 19,078,547**	**$ 21,915,639**
PERCENT CHANGE FROM TARGET AMOUNT		*-23.2%*	*-11.8%*
NON-OPERATING			
NON-OPERATING 0001			
Transfer to Library Capital Projects Fund (465)		$ 7,408,315	$ -
	Subtotal	$ 7,408,315	$ -
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 7,408,315**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 26,486,862**	**$ 21,915,639**

FY 2008-09 BUDGET RECONCILIATION
650 LIBRARY DISTRICT
246 LIBRARY INTERGOVERNMENTAL

		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET		**$ -**	**$**	**-**
FY 2007-08 REVISED RESTATED BUDGET		**$ -**	**$**	**-**
FY 2008-09 BUDGET TARGET		**$ -**	**$**	**-**
REQUESTED ADJUSTMENTS:				
Reallocation from Library District Fund (244) - Intergovernmental Revenue		$ 3,461,491	$	3,461,491
Transfer In from Library District Fund (244) - Library Portion of IGAs		1,233,438		1,233,438
	Subtotal	$ 4,694,929	$	4,694,929
FY 2008-09 REQUESTED BUDGET		**$ 4,694,929**	**$**	**4,694,929**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 4,694,929**	**$**	**4,694,929**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 4,694,929**	**$**	**4,694,929**

FY 2008-09 BUDGET RECONCILIATION
650 LIBRARY DISTRICT
465 LIBRARY DISTRICT CAPITAL IMPROVEMENT

		EXPENDITURES		REVENUE
NON-OPERATING				
NON-OPERATING 0001				
Transfer from Library District Fund (244)		$ -	$	4,271,223
Interest Earnings		-		200,000
Quality of Life Contributions from Developers		-		100,000
	Subtotal	$ -	$	4,571,223
CAPITAL IMPROVEMENT PROGRAM				
Library Building White Tank (LDB1)		$ 2,637,092	$	2,637,092
Library District Tech Phase 2 (LDT2)		500,000		500,000
	Subtotal	$ 3,137,092	$	3,137,092
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 3,137,092**	**$**	**7,708,315**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 3,137,092**	**$**	**7,708,315**

Capital Improvement Program

Summary

A Library District Capital Improvement Fund (465) has been established in the FY 2008-09 budget to track the expenditure of capital project spending by the Library District.

Project Detail

A total of two capital projects are identified and recommended by the Library District Board of Directors. The recommended projects are as follows:

465 LIBRARY DISTRICT CAPITAL IMPROVEMENT	PREVIOUS	PROJECTED FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	5-YEAR TOTAL (FY 2009-13)	TOTAL PROJECT
Library Building White Tank	$ -	$ -	$ 2,637,092	$ 7,055,908	$ -	$ -	$ -	$ 9,693,000	9,693,000
Library District Technology Phase 2	-	-	500,000	-	-	-	-	500,000	500,000
TOTAL FUND 465	**$ -**	**$ -**	**$ 3,137,092**	**$ 7,055,908**	**$ -**	**$ -**	**$ -**	**$ 10,193,000**	**$ 10,193,000**

Library District Building – White Tank Branch

Project Location: SE Corner of Parcel 20 in Zanjero Trails (1000' West of Olive & Perryville)
County District(s): 4
Managing Department: Library District
Project Partner(s): None
Scheduled Completion Date: April 2010

Project Description

Construction of the White Tank Branch Library will meet the library needs of the residents living in the unincorporated developments east of the White Tank Park. The Library District is receiving contributions for the construction of a library from the developers of these master plan communities.

Purpose Statement

The purpose of the Library District Building – White Tank Branch project is to provide library service for the residents of Maricopa County so that they have access to a wealth of informational and recreational resources for people of all ages and backgrounds so that they may have the opportunity to expand their horizons through reading and learning.

Strategic Goals Addressed

Promote, expand, and improve County-sponsored programs and activities for young people in Maricopa County to help them build their skills, develop a sense of civic involvement in the community, and successfully complete their education.

Strategic Plan Programs Supported

Public Library Service

Strategic Plan Activities Supported

Public Library Service

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of customers who report that the Library's collection of books and other materials met their needs	92.5%	92.5%	93.0%

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Library Donations from Developers	$ -	$ -	$ 2,637,092	$ 7,055,908	$ -	$ -	$ -	$ 9,693,000	$ 9,693,000
Project Total	**$ -**	**$ -**	**$ 2,637,092**	**$ 7,055,908**	**$ -**	**$ -**	**$ -**	**$ 9,693,000**	**$ 9,693,000**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ 10,517,043	$ 10,730,942	$ 11,106,525	$ 11,495,253	$ 11,897,587	$ 12,314,003
Supplies & Services	9,760,433	11,353,761	10,353,761	10,716,143	11,091,208	11,479,400
Capital Outlay	529,561	334,859	346,579	358,709	371,264	384,258
Total	$ 20,807,037	$ 22,419,562	$ 21,806,865	$ 22,570,105	$ 23,360,059	$ 24,177,661
Post-Construction Managing Dept Operating Costs						
Personal Services	$ 10,517,043	$ 10,730,942	$ 11,417,034	$ 12,780,760	$ 13,228,087	$ 13,691,070
Supplies & Services	9,760,433	11,353,761	10,664,065	11,455,940	11,856,898	12,271,889
Capital Outlay	529,561	334,859	346,579	358,709	371,264	399,258
Total	$ 20,807,037	$ 22,419,562	$ 22,427,678	$ 24,595,409	$ 25,456,249	$ 26,362,217
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ -	$ 310,509	$ 1,285,507	$ 1,330,500	$ 1,377,067
Supplies & Services	-	-	310,304	739,797	765,690	792,489
Capital Outlay	-	-	-	-	-	15,000
Total	$ -	$ -	$ 620,813	$ 2,025,304	$ 2,096,190	$ 2,184,556

Library District Technology Phase 2

Project Location: District-Wide
County District(s): 1, 2, 3, 4, 5
Managing Department: Library District
Project Partner(s): None
Scheduled Completion Date: June 30, 2009

Project Description

The Library District Technology Phase 2 project will increase the capacity and the security of the network in order to meet the demands of the growth in library use and give the Library District complete redundancy at its backup site in case a catastrophic communication breakdown hits the District's main network site. When completed, the project will allow the District to keep its facilities, web presence, and contract libraries operating. Also, the increase in capacity is required to run the Library Information System for major client libraries coming onboard in late 2009.

Purpose Statement

The purpose of the Library District Tech Phase 2 project is to expand capacity of the network and create total redundancy for the District network for our customers and the client libraries within Maricopa County for whom we provide library services.

Strategic Goals Addressed

Promote, expand, and improve County-sponsored programs and activities for young people in Maricopa County to help them build their skills, develop a sense of civic involvement in the community, and successfully complete their education.

Strategic Plan Programs Supported

Public Library Service

Strategic Plan Activities Supported

Public Library Service

Result Measures

RESULT MEASURE	FY 2007-08 Year-To-Date Actual	FY 2007-08 Year-End Projected	Projected with Capital Improvement
Percent of customers who report that the Library's collection of books and other materials met their needs	92.5%	92.5%	93.0%

Funding/Cost Summary

Funding Source	Previous Actuals	Projected FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13	5-Year Total	Total Project
Library District Property Tax	$ -	$ -	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000
Project Total	**$ -**	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**	**$ 500,000**

Operating Cost Summary

	FY 07-08	Year 1 FY 08-09	Year 2 FY 09-10	Year 3 FY 10-11	Year 4 FY 11-12	Year 5 FY 12-13
Current Managing Dept Operating Costs						
Personal Services	$ 10,517,043	$ 10,730,942	$ 11,106,525	$ 11,495,253	$ 11,897,587	$ 12,314,003
Supplies & Services	9,760,433	11,353,761	10,353,761	10,716,143	11,091,208	11,479,400
Capital Outlay	529,561	334,859	346,579	358,709	371,264	384,258
Total	$ 20,807,037	$ 22,419,562	$ 21,806,865	$ 22,570,105	$ 23,360,059	$ 24,177,661
Post-Construction Managing Dept Operating Costs						
Personal Services	$ 10,517,043	$ 10,730,942	$ 11,106,525	$ 11,495,253	$ 11,897,587	$ 12,314,003
Supplies & Services	9,760,433	11,353,761	10,553,761	10,923,143	11,305,453	11,701,143
Capital Outlay	529,561	334,859	334,859	334,859	334,859	534,859
Total	$ 20,807,037	$ 22,419,562	$ 21,995,145	$ 22,753,255	$ 23,537,899	$ 24,550,005
Net Operating Cost Increase (post less current)						
Personal Services	$ -	$ -	$ -	$ -	$ -	$ -
Supplies & Services	-	-	200,000	207,000	214,245	221,744
Capital Outlay	-	-	-	-	-	150,601
Total	$ -	$ -	$ 200,000	$ 207,000	$ 214,245	$ 372,344

Maricopa County
LIBRARY DISTRICT

Your Unexpected Oasis

www.mcldaz.org

Motions

Stadium District

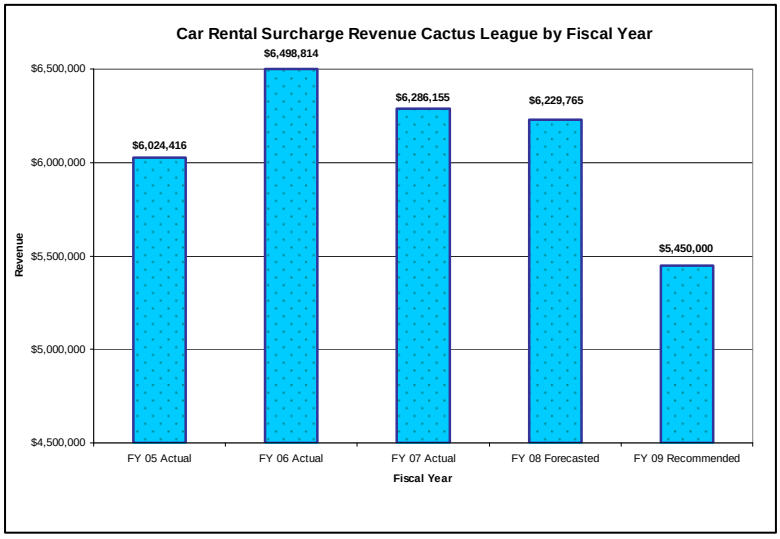
Approve the Fiscal Year 2008-09 Tentative Budget by total appropriation for each fund and function for Stadium District in the amount of $11,906,186; and set a public hearing pursuant to A.R.S. §48-4232 to solicit public comment on the FY 2008-09 Budget for Monday, June 16, 2008 at 10:00 AM.

Stadium District Transmittal Letter

To: Andrew Kunasek, Chairman, District 3
Fulton Brock, District 1
Don Stapley, District 2
Max W. Wilson, District 4
Mary Rose Wilcox, District 5

The Stadium District's recommended expenditure budget for 2008-09 is $11,906,186. Included in this amount is $2.4 million to begin Phase III of the Chase Field Suite Renovations and $1.5 million to resurface the main concourse flooring. The recommended revenue budget is $11,756,485.

The stadium is now entering its 11th season of baseball, and the suite license agreements will expire this year. In keeping with the District's mission to provide a well-maintained, state-of-the-art facility and the strategic goal of generating on-going revenue, the District is budgeting $2.4 million in capital funds from the Facility Reserves to renovate approximately 23 more of the 69 suites. This should complete the remodeling of all individual suites at Chase Field. Renovating these suites is expected to generate new long-term suite license agreements, which in turn will generate revenue to the District. Under the Agreements with the Arizona Diamondbacks, the District receives 5% of the suite premiums, which currently amounts to more than $300,000 per year.



There is an increase in expenditures in the Long Term Project Reserve Fund due to one-time costs included in the FY 2008-09 recommended budget.

Car rental surcharge revenues have been decreasing but have been more than adequate to cover the debt-service payment on the Cactus League bonds. Once the required debt-service payment has been made, and the District's operations funded, the remaining revenue will be turned over to the Arizona Sports and Tourism Authority in accordance with the Intergovernmental Agreement.

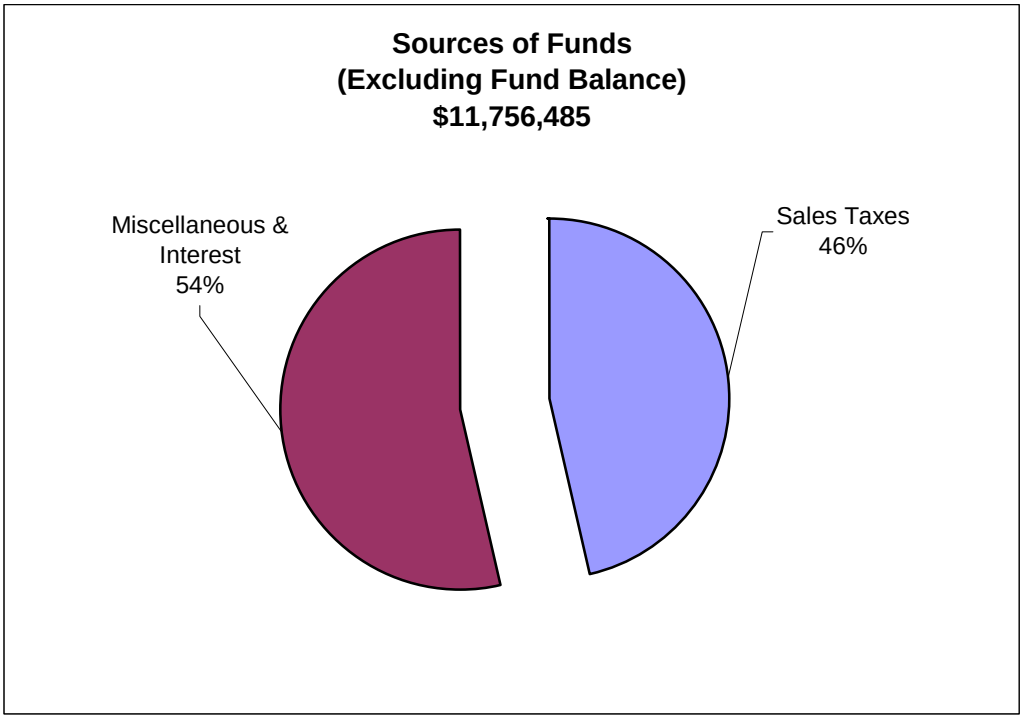
I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.

Sincerely,

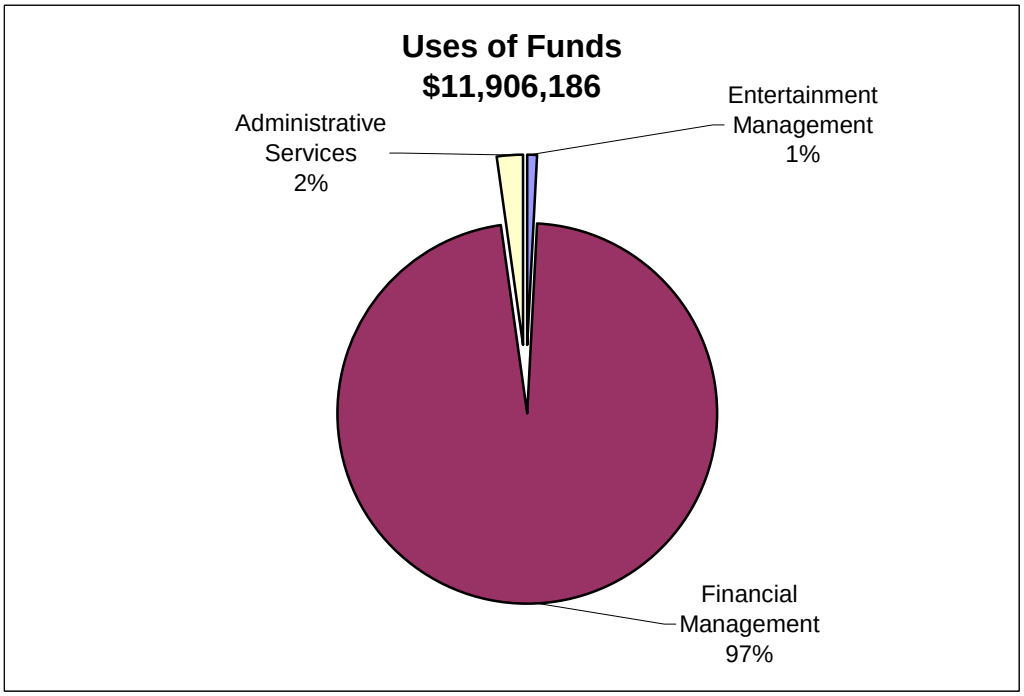
David R. Smith, County Manager

Budget Summary

Sources of Funds



Uses of Funds



Consolidated Budget by Fund Type

	FUND TYPE:					
	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	SUBTOTAL	ELIMINATIONS	**TOTAL**
BEG. UNDESIGNATED FUND BAL.	$ 7,268,975	$ 255,761	$ 7,504,359	$ 15,029,095	$ -	$ 15,029,095
SOURCES OF FUNDS						
OPERATING						
SALES TAXES	$ -	$ 5,450,000	$ -	$ 5,450,000	$ -	$ 5,450,000
INTEREST EARNINGS	100,000	475,094	300,000	875,094	-	875,094
MISCELLANEOUS REVENUE	4,431,391	-	1,000,000	5,431,391	-	5,431,391
TRANSFERS IN	492,750	-	1,660,000	2,152,750	(2,152,750)	-
TOTAL OPERTING SOURCES	$ 5,024,141	$ 5,925,094	$ 2,960,000	$ 13,909,235	$ (2,152,750)	$ 11,756,485
NON-RECURRING						
TOTAL SOURCES	$ 5,024,141	$ 5,925,094	$ 2,960,000	$ 13,909,235	$ (2,152,750)	$ 11,756,485
USES OF FUNDS						
OPERATING						
PERSONAL SERVICES	$ 372,804	$ -	$ -	$ 372,804	$ -	$ 372,804
SUPPLIES	7,000	-	-	7,000	-	7,000
SERVICES	1,785,621	-	3,000	1,788,621	-	1,788,621
CAPITAL	405,417	5,432,344	-	5,837,761	-	5,837,761
OTHER FINANCING USES	1,660,000	492,750	-	2,152,750	(2,152,750)	-
TOTAL OPERATING USES	$ 4,230,842	$ 5,925,094	$ 3,000	$ 10,158,936	$ (2,152,750)	$ 8,006,186
NON-RECURRING						
CAPITAL	$ -	$ -	$ 3,900,000	$ 3,900,000	$ -	$ 3,900,000
TOTAL NON-RECURRING USES	$ -	$ -	$ 3,900,000	$ 3,900,000	$ -	$ 3,900,000
TOTAL USES	$ 4,230,842	$ 5,925,094	$ 3,903,000	$ 14,058,936	$ (2,152,750)	$ 11,906,186
STRUCTURAL BALANCE	$ 793,299	$ -	$ 2,957,000	$ 3,750,299	$ -	$ 3,750,299
ENDING UNDESIGNATED FUND BAL.	$ 8,062,274	$ 255,761	$ 6,561,359	$ 14,879,394	$ -	$ 14,879,394

Revenue Sources and Variance Commentary

Special Sales Tax

The Stadium District has authority to levy a surcharge on rental cars to help fund Cactus League stadium construction in Maricopa County. In addition, in FY 1994-95, Legislation allowed the Stadium District to collect a special 0.25% sales tax for construction of Chase Field. In connection with the authority, the Stadium District committed to provide up to $253,000,000 for the cost of the new stadium. The $253,000,000 was funded through the use of $238,000,000 of the special sales tax levy. Under the Facility Development Agreement for the major league baseball stadium, the Stadium District was obligated to obtain a loan in an amount not to exceed $15 million to pay for part of the Stadium District's portion of construction costs.

Special Sales Tax			
Fiscal Year	Stadium District Car Rental Surcharge	Stadium District Major League Baseball	Total
1996-97	$ 5,326,147	$ 96,058,302	$ 101,384,449
1997-98	5,443,369	35,997,339	41,440,708
1998-99	5,400,000	NA	5,400,000
1999-00	5,722,238	NA	5,722,238
2000-01	5,637,184	NA	5,637,184
2001-02	5,536,163	NA	5,536,163
2002-03	4,865,038	NA	4,865,038
2003-04	5,556,717	NA	5,556,717
2004-05	6,024,416	NA	6,024,416
2005-06	6,498,814	NA	6,498,814
2006-07	6,286,155	NA	6,286,155
2007-08 *	6,229,765	NA	6,229,765
2008-09 **	5,450,000	NA	5,450,000

*Forecasted
**Budget

Miscellaneous Revenue

The Stadium District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include payments made under the agreements with the Arizona Diamondbacks baseball organization, naming rights fees, facility use charges and interest earnings. The chart at the right illustrates the miscellaneous revenues from FY 2001-02 through the FY 2008-09 Budget.

Fiscal Year	Miscellaneous Revenue
2001-02	$ 4,953,957
2002-03	5,071,762
2003-04	4,916,724
2004-05	5,276,945
2005-06	6,000,467
2006-07	7,269,570
2007-08 *	5,966,558
2008-09 **	6,306,485

* Projected Actual
** Budget

Other Financing Sources

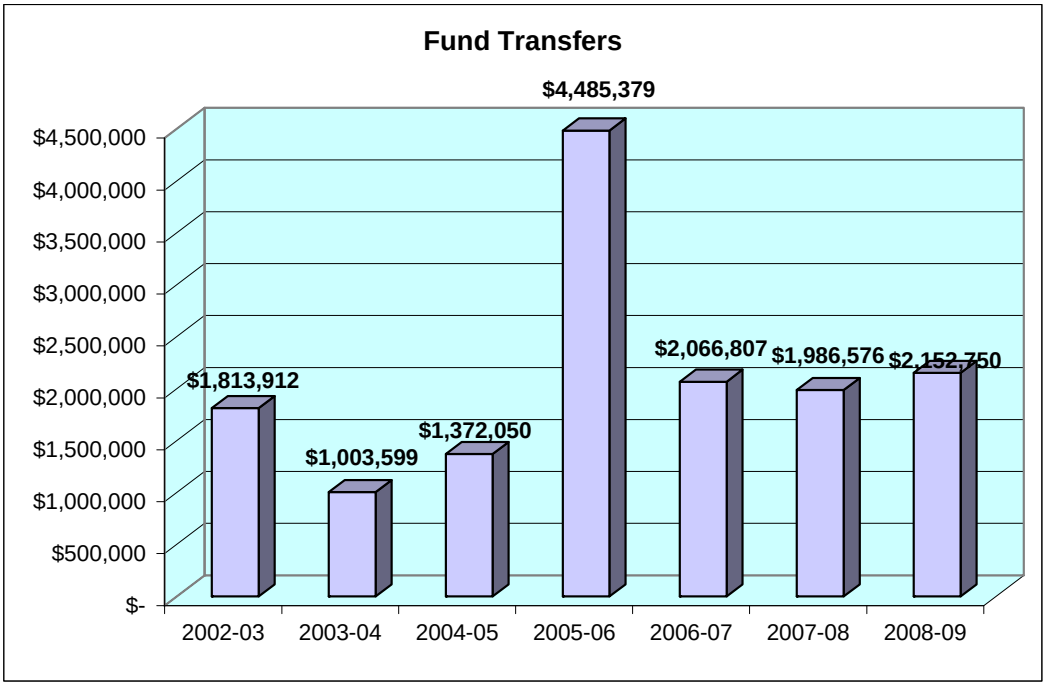
Other Financing Sources solely comprise Fund Transfers In.

Fund Transfers

Revenue is transferred between the Stadium District funds to provide resources for operations and capital improvements.

A portion of the car rental surcharge revenue from the Stadium District Debt Service Fund (370) is transferred to the Cactus League Operations Fund (250) to support Cactus League operations. Under the statute, the District may set the surcharge at $2.50 on each lease or rental of a motor vehicle licensed for hire, for less than one year, and designed to carry fewer than 15 passengers, regardless of whether such vehicle is licensed in the State of Arizona. The District Board of Directors initially levied a surcharge at a rate of $1.50 beginning in January 1992. The District Board of Directors increased the surcharge to $2.50, the maximum amount permitted by statute, in January 1993.

Additionally, half the net revenue from the Ballpark Operations Fund (253) is transferred to the Long Term Project Reserve Fund (450) along with amounts associated with loan repayments. These transfers are made as required under the agreements with the baseball team. The funds will be utilized to maintain and improve the facility.



Beginning Fund Balance and Variance Commentary

The following schedule lists the estimated beginning fund balances, projected revenues and expenditures for the upcoming fiscal year, as well as resulting estimated fund balances at the end of FY 2007-08. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. For budgeting purposes, fund balances are "Unreserved/Undesignated," which means that estimated unreserved fund balances are reduced by amounts designated for other purposes. The Stadium District has no fund balance designations at this time.

The process for estimating all beginning fund balances for FY 2008-09 begins with audited actual fund balance information at the end of FY 2006-07, as presented in the Maricopa County Comprehensive Annual Financial Report (CAFR). The "unreserved fund balance" is used.

Beginning Fund Balance Summary

STADIUM DISTRICT FY 2008-09 RECOMMENDED BUDGET

		SOURCES:		USES:			
FUND	**UNDESIG. BEG. FUND BALANCE**	**OPERATING**	**NON RECURRING**	**OPERATING**	**NON RECURRING**	**STRUCTURAL BALANCE**	**UNDESIG. ENDING FUND BALANCE**
SPECIAL REVENUE - OTHER							
250 CACTUS LEAGUE OPERATIONS	$ 3,079,219	$ 517,750	$ -	$ 482,288	$ -	$ 35,462	$ 3,114,681
253 BALLPARK OPERATIONS	4,189,756	4,506,391	-	3,748,554	-	757,837	4,947,593
SPECIAL REVENUE - OTHER	$ 7,268,975	$ 5,024,141	$ -	$ 4,230,842	$ -	$ 793,299	$ 8,062,274
DEBT SERVICE							
370 STADIUM DIST DEBT SERIES02	$ 255,761	$ 5,925,094	$ -	$ 5,925,094	$ -	$ -	$ 255,761
DEBT SERVICE	$ 255,761	$ 5,925,094	$ -	$ 5,925,094	$ -	$ -	$ 255,761
CAPITAL PROJECTS							
450 LONG TERM PROJECT RESERVE	$ 7,504,359	$ 2,960,000	$ -	$ 3,000	$ 3,900,000	$ 2,957,000	$ 6,561,359
ELIMINATIONS	$ -	$ (2,152,750)	$ -	$ (2,152,750)	$ -	$ -	$ -
TOTAL	$ 15,029,095	$ 11,756,485	$ -	$ 8,006,186	$ 3,900,000	$ 3,750,299	$ 14,879,394

Budget Agreement

FY 2008-09 BUDGET RECONCILIATION 680 Stadium District Fund 250 Cactus League Operations		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**482,288**	**$**	**507,500**
FY 2007-08 REVISED RESTATED BUDGET	**$**	**482,288**	**$**	**507,500**
TARGET ADJUSTMENTS:				
Employee Health/Dental Plan Changes (12 months)	$	-	$	-
Retirement Contributions		-		-
FY 2008-09 Pay for Performance		-		-
Subtotal	$	-	$	-
FY 2008-09 BUDGET TARGET	**$**	**482,288**	**$**	**507,500**
REQUESTED ADJUSTMENTS:				
Car Rental Surcharge Fund Transfer from Debt Fund (370)	$	-	$	10,250
FY 2008-09 REQUESTED BUDGET	**$**	**482,288**	**$**	**517,750**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**482,288**	**$**	**517,750**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*2.0%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**482,288**	**$**	**517,750**

FY 2008-09 BUDGET RECONCILIATION 680 Stadium District Fund 253 Ballpark Operations		EXPENDITURES		REVENUE
OPERATING				
FY 2007-08 ADOPTED BUDGET	**$**	**3,748,547**	**$**	**4,630,773**
FY 2007-08 REVISED RESTATED BUDGET	**$**	**3,748,547**	**$**	**4,630,773**
FY 2008-09 BUDGET TARGET	**$**	**3,748,547**	**$**	**4,630,773**
REQUESTED ADJUSTMENTS:				
Program Revenue Volume Change	$	-	$	(124,382)
Other Reductions		(155,924)		-
Stadium Net Operating Fund Transfer to Long Term Reserve Fund (450)		155,924		-
Subtotal	$	-	$	(124,382)
FY 2008-09 REQUESTED BUDGET	**$**	**3,748,547**	**$**	**4,506,391**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$**	**3,748,547**	**$**	**4,506,391**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*		*-2.7%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$**	**3,748,547**	**$**	**4,506,391**

FY 2008-09 BUDGET RECONCILIATION
680 Stadium District
450 Long Term Project Reserve Fund

		EXPENDITURES	REVENUE
OPERATING			
FY 2007-08 ADOPTED BUDGET		**$ 4,203,000**	**$ 2,054,076**
MID-YEAR ADJUSTMENTS:			
Repayment of Video Board and Control Room Renovations		$ 10,000,000	$ 10,000,000
Chase Field Suite Renovation Project Phase II		2,000,000	2,000,000
	Subtotal	$ 12,000,000	$ 12,000,000
FY 2007-08 REVISED RESTATED BUDGET		**$ 16,203,000**	**$ 14,054,076**
TARGET ADJUSTMENTS:			
Non-Recurring Expenditure Detail			
Suite Renovation		$ (1,000,000)	$ -
Resurface Main Concourse Flooring		(1,200,000)	-
Scoreboard Replacement		(2,000,000)	-
Diamondbacks Donation/Chase Field Video Boards		(10,000,000)	(10,000,000)
Diamondbacks Donation/Suite Conversion at Chase Field		(2,000,000)	(2,000,000)
	Subtotal	$ (16,200,000)	$ (12,000,000)
FY 2008-09 BUDGET TARGET		**$ 3,000**	**$ 2,054,076**
REQUESTED ADJUSTMENTS:			
Program Revenue Volume Increase		$ -	$ 750,000
Stadium Net Operating Fund Transfer to Long Term Reserve		-	155,924
	Subtotal	$ -	$ 905,924
FY 2008-09 REQUESTED BUDGET		**$ 3,000**	**$ 2,960,000**
FY 2008-09 RECOMMENDED OPERATING BUDGET		**$ 3,000**	**$ 2,960,000**
PERCENT CHANGE FROM TARGET AMOUNT		*0.0%*	*44.1%*
NON-OPERATING			
Ballpark Flooring (BPFL)			
Main Concourse Reflooring Project		$ 1,500,000	$ -
Ballpark Suite Rennovations (BPSR)			
Chase Field Suite Renovation Project Phase III		2,400,000	-
FY 2008-09 RECOMMENDED NON-OPERATING BUDGET		**$ 3,900,000**	**$ -**
FY 2008-09 TOTAL RECOMMENDED BUDGET		**$ 3,903,000**	**$ 2,960,000**

FY 2008-09 BUDGET RECONCILIATION
680 Stadium District
370 Stadium District Debt Series 02

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ 5,925,094**	**$ 6,775,094**
FY 2007-08 REVISED RESTATED BUDGET	**$ 5,925,094**	**$ 6,775,094**
FY 2008-09 BUDGET TARGET	**$ 5,925,094**	**$ 6,775,094**
REQUESTED ADJUSTMENTS:		
Car Rental Surcharge Revenue Decrease	$ -	$ (850,000)
Car Rental Surcharge Fund Transfer to Cactus League Operations Fund (250)	10,250	-
Other Base Adjustments	(10,250)	-
Subtotal	$ -	$ (850,000)
FY 2008-09 REQUESTED BUDGET	**$ 5,925,094**	**$ 5,925,094**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ 5,925,094**	**$ 5,925,094**
PERCENT CHANGE FROM TARGET AMOUNT	*0.0%*	*-12.5%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ 5,925,094**	**$ 5,925,094**

FY 2008-09 BUDGET RECONCILIATION
680 Stadium District
Fund 900 Eliminations

	EXPENDITURES	REVENUE
OPERATING		
FY 2007-08 ADOPTED BUDGET	**$ (1,986,576)**	**$ (1,986,576)**
FY 2007-08 REVISED RESTATED BUDGET	**$ (1,986,576)**	**$ (1,986,576)**
FY 2008-09 BUDGET TARGET	**$ (1,986,576)**	**$ (1,986,576)**
REQUESTED ADJUSTMENTS:		
Car Rental Surcharge Fund Transfer to Cactus League Operations Fund (250)	$ (10,250)	$ (10,250)
Stadium Net Operating Fund Transfer to Long Term Reserve Fund (450)	(155,924)	(155,924)
Subtotal	$ (166,174)	$ (166,174)
FY 2008-09 REQUESTED BUDGET	**$ (2,152,750)**	**$ (2,152,750)**
FY 2008-09 RECOMMENDED OPERATING BUDGET	**$ (2,152,750)**	**$ (2,152,750)**
PERCENT CHANGE FROM TARGET AMOUNT	*8.4%*	*8.4%*
FY 2008-09 TOTAL RECOMMENDED BUDGET	**$ (2,152,750)**	**$ (2,152,750)**

Debt Service

The Stadium District was formed through action of the Maricopa County Board of Supervisors in September 1991 pursuant to the A.R.S., Title 48, Chapter 26. The Stadium District has two purposes:

- To oversee the operation and maintenance of Chase Field, a major league baseball stadium, and;
- Enhance and promote major league baseball spring training in the County through the development of new, and the improvement of, existing baseball training facilities.

To accomplish these purposes, the Stadium District possesses the statutory authority to issue special obligation bonds to provide financial assistance for the development and improvement of baseball training facilities located within the County.

Debt Issuance History

The Stadium District has used debt financing for many years to finance capital projects. The following chart illustrates the amount of debt, as well as categories of outstanding debt for the fiscal year ended June 30, 2007.

LONG-TERM LIABILITIES
All Categories of Debt (2)
Maricopa County Stadium District,
As of June 30, 2007

	Year Ending June 30				
	2003	2004	2005	2006	2007
GOVERNMENTAL ACTIVITES:					
Bonds, loans, and other payables:					
Stadium District revenue bonds	$57,225,000	$55,225,000	$52,735,000	$50,050,000	$47,230,000
Stadium District contractual obligations	7,888,888	6,428,888	4,428,888	2,428,888	0
Stadium District loans payable	0	0	0	0	978,394
Total Governmental activities	$65,113,888	$61,653,888	$57,163,888	$52,478,888	$48,208,394

The Stadium District Revenue Bonds are special obligations of the District. The bonds are payable solely from pledged revenues, consisting of car rental surcharges levied and collected by the District pursuant to A.R.S., Title 48, Chapter 26, Article 2, §48-4234. The bonds do not constitute a debt or a pledge of the faith or credit of Maricopa County, the State of Arizona, or any other political subdivision. The payment of the bonds is enforceable solely out of the pledged revenues, and no owner shall have any right to compel any exercise of taxing power of the District, except for surcharges.

The following tables illustrate the existing debt service for the outstanding Stadium District Revenue Bonds.

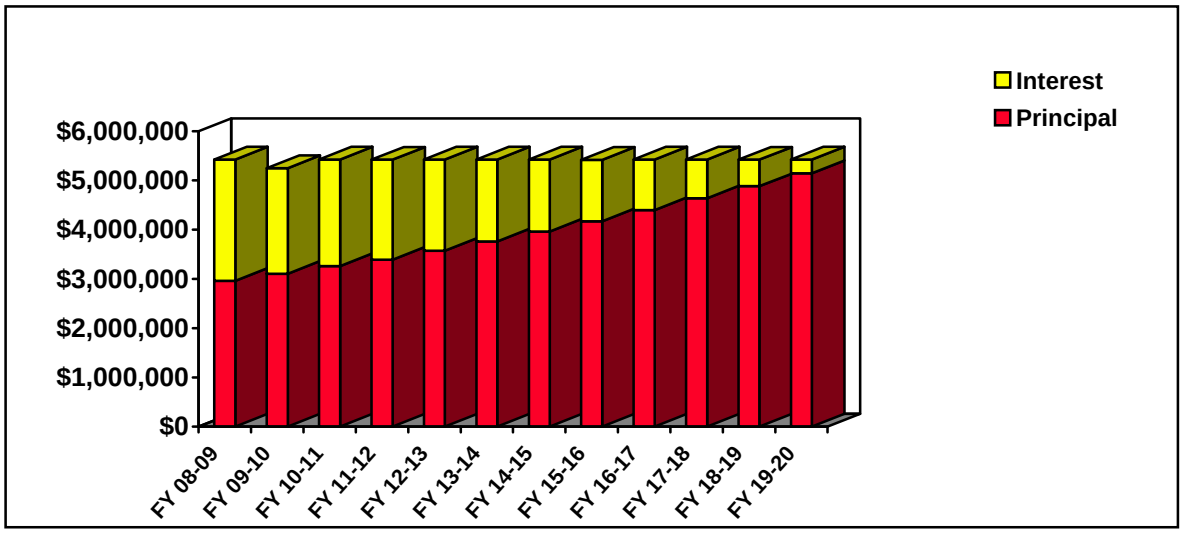
DEBT SERVICE REQUIREMENTS TO MATURITY
Stadium District Revenue Bonds
Maricopa County, Arizona
As of June 30, 2007

Year Ending June 30	Principal	Interest	Total Debt Service
2008	$ 2,960,000	$ 2,462,344	$ 5,422,344
2009	3,105,000	2,314,344	5,419,344
2010	3,260,000	2,159,094	5,419,094
2011	3,390,000	2,028,694	5,418,694
2012	3,570,000	1,850,718	5,420,718
2013 – 17	20,920,000	6,185,012	27,105,012
2018 – 19	10,025,000	815,388	10,840,388
Total	$ 47,230,000	$ 17,815,594	$ 65,045,594

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
As of June 30, 2007

Bond Issue	Amount
Total Stadium District Revenue Bonds, Series 2002	$ 47,230,000

DEBT SERVICE REQUIREMENTS
Stadium District Revenue Bonds



Rating Agency Analysis

Independent assessments of the relative credit worthiness of municipal securities are provided by rating agencies. They furnish letter grades that convey their assessment of the ability and willingness of a borrower to repay its debt in full and on time. Credit ratings issued by these agencies are a major function in determining the cost of borrowed funds in the municipal bond market.

Moody's Investors Service, Standard and Poor's Corporation, and Fitch Ratings are the three major rating agencies that rate municipal debt. These rating agencies have provided a rating assessment of credit worthiness for Maricopa County. There are five primary factors that comprise their ratings:

- Economic conditions – stability of trends,
- Debt-history of County – debt and debt position,
- Governmental/administration – leadership and organizational structure of the County,
- Financial performance – current financial status and the history of financial reports,
- Debt management – debt policies, including long-term planning.

Each of the rating agencies has its own method of assigning a rating on the ability and willingness of a borrower to repay in full and on time. Issuers must pay a fee for the opportunity to have one or more rating agencies rate existing and proposed debt issuance. The following chart outlines how the ratings reflect creditworthiness, ranging from very strong securities to speculative and default situations.

Examples of the rating systems are:

BOND RATINGS **Explanation of corporate/municipal bond ratings**	**RATING AGENCIES**		
	Fitch	Moody's	Standard & Poor's
Premium quality	AAA	Aaa	AAA
High quality	AA	Aa	AA
Medium quality	A	A	A
Medium grade, lower quality	BBB	Baa	BBB
Predominantly speculative	BB	Ba	BB
Speculative, low grade	B	B	B
Poor to default	CCC	Caa	CCC
Highest speculation	CC	Ca	CC
Lowest quality, no interest	C	C	C
In default, in arrears	DDD		DDD
Questionable value	DD		DD
	D		D

Fitch and Standard & Poor's may use "+" or "-" to modify ratings while Moody's may use numerical modifiers such as 1 (highest), 2, or 3.

The following illustrates the Stadium District's debt rating.

Type of Debt	Fitch	Date Rating Assigned	Moody's	Date Rating Assigned	Standard & Poor's	Date Rating Assigned
Stadium District Revenue Bonds			Aaa (1)		AAA (1)	

(1) Bonds are insured, no underlying rating.

Stadium District Loans Payable

On July 25, 2006, the Stadium District entered into a cost-sharing agreement with the Arizona Diamondbacks (Team) for the enhancement of the sound system at Chase Field. Under the terms of the agreement, the Team provided $679,295 of the funding for the enhancement; and the agreement states that the Stadium District will pay the Team back over the next two years, ending December 2008.

On January 23, 2007, the Stadium District entered into a cost-sharing agreement with the Arizona Diamondbacks (Team) for the renovation of suites at Chase Field. Under the terms of the agreement, the Team provided $537,723 of the funding for the renovations; and the agreement states that the Stadium District will pay the Team back over the next four years, ending December 2010.

DEBT SERVICE REQUIREMENTS TO MATURITY
Stadium District Loans Payable
Maricopa County, Arizona
As of June 30, 2007

Year Ending June 30		Principal
2008	$	220,335
2009		399,577
2010		179,241
2011		179,241
Total	$	978,394

MARICOPA COUNTY
STADIUM DISTRICT

Motions

Special Districts

Approve the Fiscal Year 2008-09 Budget for the County Improvement per the FY 2008-09 Budget Schedules entitled “District Assessment of Special Districts” and “Street Lighting Improvement District Levies Secondary Roll”; and set a public hearing pursuant to A.R.S. §48-4232 to solicit public comment on the FY 2008-09 Budget for Monday, June 16, 2008 at 10:00 AM.

Special Districts

Direct Assessment Special Districts Secondary Roll

DIST. NO.	DISTRICT NAME	LEVY PURPOSE	2007-08 BUDGET	ESTIMATED EXPENDITURES 2007-08	2008-09 BUDGET REQUEST	LESS AVAILABLE FUNDS	2008-09 DIRECT ASSESSMENT
K-91	Queen Creek Water Improv	Bond Interest	1,480	1,480	1,314	0	1,314
		Bond redemption	3,076	3,076	3,040	0	3,040
			4,556	4,556	4,353	0	4,353
K-96	Central Ave	Bond Interest	1,911	1,911	772	0	772
		Bond redemption	4,916	4,916	17,148	0	17,148
			6,826	6,826	17,920	0	17,920
K-98	Billings Street	Bond Interest	47	47	0	0	0
		Bond redemption	1,049	1,049	0	0	0
			1,096	1,096	0	0	0
K-100	Marquerite Drive	Bond Interest	931	931	385	0	385
		Bond redemption	4,283	4,283	0	0	0
			5,214	5,214	385	0	385
K-106	7th Street North Improv.	Bond Interest	2,829	2,829	2,349	0	2,349
		Bond redemption	6,006	6,006	6,006	0	6,006
			8,835	8,835	8,355	0	8,355
28548	192nd Ave.	General	740	740	420	0	420
28532	Avenida del Sol	General	265	265	210	0	210
28795	Circle City Community Park	General	16,000	16,000	16,000	0	16,000
28529	Estrella Dells	General	94,000	94,000	94,000	0	94,000
28793	Queen Creek Water Improv	General	16,000	16,000	16,000	0	16,000
28835	20th Street	General	9,675	9,675	9,205	0	9,205
38014	31st Avenue	General	34,866	34,866	0	0	0
		Subtotal	171,546	171,546	135,835	0	135,835
		Total	$198,073	$198,073	$166,849	$0	$166,849

Street Lighting Improvement District Levies Secondary Roll

DIST #	DESCRIPTION	2007-08 BUDGET	Estimated 2008-09 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2008 NET ASSESSED VALUATION	Estimated 2008 TAX RATE
13001	Sun City 38B	2,523	3,010	600	1,329,308	0.0451
13003	Sunrise Unit 5 Ph 2	2,733	3,270	2,160	1,918,100	0.1126
13005	Golden West 2	8,812	8,953	9,173	3,120,408	0.2940
13010	Empire Gardens 2	1,086	1,100	1,216	435,200	0.2794
13051	Towne Meadows	19,403	22,275	25,071	13,229,074	0.1895
13056	The Vineyards of Mesa	9,708	9,857	10,816	3,493,250	0.3096
13057	Clark Acres	794	813	744	616,180	0.1207
13059	Country Meadows 9	17,538	20,923	23,926	4,486,174	0.5333
13069	Sun Lakes 09	2,493	2,534	2,658	1,319,158	0.2015
13070	Camelot Golf Club Est. 1	4,391	4,451	4,547	1,667,645	0.2727
13072	Desert Sands Golf & CC 3	5,816	5,915	5,784	1,324,640	0.4366
13075	Litchfield Park 19	5,108	6,124	5,950	3,398,850	0.1751
13078	Sunrise Meadows 1	217	220	253	6,915,904	0.0037
13079	Estate Ranchos	984	998	1,007	969,230	0.1039
13103	Desert Foothills Est 5	3,823	3,878	4,136	2,530,771	0.1634
13107	Desert Foothills Est 6	5,283	5,366	5,927	2,749,438	0.2156
13109	Apache Wells Mobile P 3A	2,173	2,200	2,011	664,507	0.3026
13121	Desert Sands Golf & CC 4	9,703	9,835	10,240	2,399,629	0.4267
13122	Sun Lakes 07	3,514	3,565	3,580	1,782,900	0.2008
13128	Litchfield Park 17	3,672	4,399	4,629	1,475,800	0.3137
13132	Valencia Village	6,643	7,827	8,611	2,415,005	0.3566
13147	Superstition View #1	3,596	3,646	3,985	1,099,858	0.3623
13169	Sun Lakes 22	4,421	4,481	4,396	6,031,456	0.0729
13176	Villa Royale	652	660	632	1,447,658	0.0437
13177	Coronado Acres	639	652	655	413,050	0.1586
13178	Sun Lakes 10	7,815	7,918	7,837	5,746,813	0.1364
13184	Hopeville	1,545	1,830	1,762	501,038	0.3517
13188	Sun Lakes 21	11,454	11,609	11,493	9,089,054	0.1264
13191	Dreamland Villa-19	855	866	884	571,558	0.1547
13203	Sun Lakes 19	5,414	5,502	5,441	4,012,050	0.1356
13210	Crestview Manor	855	866	1,035	346,650	0.2986
13219	Sun Lakes 12	7,965	8,071	8,025	4,756,600	0.1687
13220	Sun Lakes 14	6,494	6,581	6,477	3,987,874	0.1624
13221	Sun Lakes 16 &16A	10,278	10,427	10,408	5,767,857	0.1804
13223	Sun Lakes 18	13,906	14,153	14,016	7,031,118	0.1993
13226	Sun Lakes 11 & 11A	1,458	1,477	1,472	1,861,250	0.0791
13228	Crimson Cove	1,923	1,948	1,876	356,547	0.5262
13247	Sun City 57	10,252	12,357	13,041	2,994,614	0.4355
13248	Apache Wells Mobile P 3B	3,259	3,300	3,208	1,108,992	0.2893
13263	Sun City 10	23,914	28,750	27,737	7,004,504	0.3960
13264	Sun Lakes 03A	2,018	2,050	2,107	913,058	0.2308

DIST #	DESCRIPTION	2007-08 BUDGET	Estimated 2008-09 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2008 NET ASSESSED VALUATION	Estimated 2008 TAX RATE
13268	Sun Lakes 08	3,443	3,502	3,421	1,156,924	0.2957
13271	Mesquite Trails	3,773	3,829	4,412	1,500,834	0.2940
13281	Sun City 10A	22,440	26,896	26,560	6,044,160	0.4394
13287	Empire Gardens 3	1,086	1,100	1,159	453,600	0.2555
13288	Empire Gardens 4	1,266	1,286	1,305	491,650	0.2654
13290	Sun Lakes 15	6,143	6,225	6,203	4,274,372	0.1451
13291	Sun City 50A	3,525	4,215	4,585	731,432	0.6269
13298	Sun City West	731,915	875,238	885,456	318,578,209	0.2779
13303	Sun Lakes 17	11,254	11,405	11,220	5,814,500	0.1930
13310	Casa Mia 2A	2,173	2,200	2,195	759,208	0.2891
13311	Pomeroy Estates	2,486	2,524	2,644	1,104,440	0.2394
13312	Rio Vista West 2	186	188	120	614,844	0.0195
13315	Apache Wells Mobile P 6	2,824	2,860	2,644	1,149,293	0.2301
13316	Sun City 44	17,713	21,233	21,534	4,579,395	0.4702
13325	Queen Creek Plaza	2,282	2,321	2,516	587,208	0.4285
13326	Rio Vista West	5,189	5,364	5,699	1,635,158	0.3485
13329	Desert Saguaro Estates 1	4,060	4,112	4,541	1,165,266	0.3897
13330	Sun City 45	13,893	16,825	15,929	4,087,598	0.3897
13331	Sun City 46	9,380	11,243	10,981	3,181,744	0.3451
13335	Casa Mia 2B	2,607	2,640	2,868	1,134,250	0.2529
13343	Knott Manor	1,969	2,004	1,929	464,316	0.4154
13346	Circle City	2,847	3,403	3,804	2,303,671	0.1651
13348	Desert Saguaro Estates 2	1,710	1,731	1,880	921,950	0.2039
13349	Sun City 47	20,323	24,468	24,423	5,427,888	0.4500
13351	Sun City 38	2,672	3,203	3,287	511,058	0.6432
13352	Mesa East	21,073	21,547	22,549	4,689,782	0.4808
13354	Sun City 49	22,098	26,577	26,509	6,449,826	0.4110
13356	Desert Sands Golf & CC 6	2,607	2,640	2,741	830,819	0.3299
13357	Desert Sands Golf & CC 7	4,344	4,400	4,449	928,961	0.4789
13358	Sun City 38A	2,722	3,260	2,909	512,500	0.5676
13359	Velda Rose Estates East 5	2,557	2,592	2,513	974,938	0.2578
13361	Sun Lakes 04	6,411	6,493	6,461	4,201,903	0.1538
13362	Sun Lakes 05	12,517	13,299	13,867	3,455,189	0.4013
13363	Sun Lakes 06	10,281	10,427	10,187	5,065,214	0.2011
13364	Sun City 48	16,329	19,554	18,319	5,893,249	0.3108
13371	Oasis Verde	7,169	7,283	7,622	2,280,924	0.3342
13372	Sun City 15D	4,497	5,375	5,921	533,540	1.1098
13374	Sun City 51	13,924	16,686	15,502	4,090,524	0.3790
13375	Sun City 52	13,000	15,580	14,727	4,510,183	0.3265
13376	Sun City 50	8,745	10,478	10,440	3,176,140	0.3287
13383	Sun City West Expansion I	125,904	150,533	149,084	53,514,063	0.2786
13386	Litchfield Park 18	4,393	5,265	5,388	2,300,900	0.2342
13392	Sun City 41	10,434	12,554	12,250	3,290,089	0.3723
13393	Sun City 53	31,023	37,180	36,581	12,015,644	0.3044
13394	Sun City 54	19,059	22,836	23,945	6,981,351	0.3430

DIST #	DESCRIPTION	2007-08 BUDGET	Estimated 2008-09 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2008 NET ASSESSED VALUATION	Estimated 2008 TAX RATE
13395	Sun City 55	19,529	23,484	23,259	6,126,846	0.3796
13396	Desert Skies 2	2,154	2,187	2,405	788,850	0.3049
13397	Sun City 56	4,433	5,312	6,200	1,570,145	0.3949
13401	Sun City 33	22,429	27,062	27,061	6,425,496	0.4212
13402	Rancho Del Sol 2	3,206	2,814	2,556	2,894,750	0.0883
13404	Sun City 17E F&G	9,189	11,003	10,539	4,172,517	0.2526
13417	Western Ranchettes	3,191	3,298	3,509	1,199,380	0.2926
13418	AZ Skies Mobile Est E2	3,206	3,246	3,291	334,819	0.9829
13419	Sun City 35	27,377	33,097	34,142	8,037,256	0.4248
13420	Az Skies Mobil Estates	4,060	4,112	4,082	595,740	0.6852
13421	Sun City 28A	2,422	2,990	2,930	1,372,281	0.2135
13422	Velda Rose Estates East 3	1,069	1,082	1,079	489,700	0.2203
13423	Velda Rose Estates East 4	1,496	1,515	1,471	371,267	0.3962
13424	Linda Vista	3,861	3,954	4,515	1,189,558	0.3796
13432	Sun City 17H	3,636	4,342	4,742	1,396,656	0.3395
13433	Sun Lakes 01	6,333	6,915	7,143	1,839,649	0.3883
13434	Sun Lakes 02	6,606	6,815	6,868	1,722,987	0.3986
13437	Granite Reef Vista Park	900	914	946	359,800	0.2629
13438	Sun City 34	3,733	4,584	4,791	1,403,408	0.3414
13439	Sun City 34A	18,796	22,606	22,769	5,812,672	0.3917
13440	Sun City 35A	17,666	21,205	21,803	5,485,191	0.3975
13441	Sun City 36	5,802	6,949	7,924	5,321,073	0.1489
13444	Velda Rose Estates East 2	1,710	1,731	1,723	617,758	0.2789
13446	Apache Wells Mobil P 1&2	15,048	15,309	14,343	5,940,463	0.2414
13447	Apache Cntry Club Est. 5	4,344	4,400	4,281	2,977,774	0.1438
13448	Apache Wells Mobile P 4B	1,086	1,100	1,106	369,775	0.2991
13450	Casa Mia	6,541	6,639	7,336	1,790,024	0.4098
13451	Desert Skies	1,738	1,760	1,725	537,600	0.3209
13452	Dreamland Villa 16	11,098	11,246	11,104	3,766,800	0.2948
13453	Dreamland Villa 17	3,383	3,430	3,376	1,160,253	0.2910
13454	Linda Vista 2	3,268	3,352	3,502	1,188,628	0.2946
13455	Lucy T. Homesites 2	2,858	1,393	796	1,478,275	0.0538
13456	Luke Field Homes	8,802	10,465	11,193	1,533,428	0.7299
13459	McAfee Mobile Manor	1,724	1,762	1,994	470,279	0.4240
13460	Rancho Grande Tres	7,189	7,773	8,599	3,878,941	0.2217
13463	Sun Lakes 03	10,311	10,674	10,887	2,498,304	0.4358
13465	Western Ranchettes 2	3,176	3,391	3,878	1,172,600	0.3307
13485	Sun City 32A	18,767	22,511	24,089	6,040,789	0.3988
13486	Sun City 31A	25,346	30,631	29,876	7,127,650	0.4192
13487	Sun City 39	10,159	12,158	11,820	5,515,198	0.2143
13488	Sun City 40	5,888	7,090	7,414	3,376,812	0.2196
13490	Brentwood Acres	1,710	1,731	1,962	535,650	0.3663
13492	Desert Sands Golf & CC 8	4,562	4,620	5,058	2,205,474	0.2293
13494	Sun City 37	16,047	19,239	17,852	4,040,866	0.4418
13495	Sun City 42	9,013	10,777	10,935	2,270,007	0.4817

DIST #	DESCRIPTION	2007-08 BUDGET	Estimated 2008-09 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2008 NET ASSESSED VALUATION	Estimated 2008 TAX RATE
13496	Sun City 43	19,681	23,590	21,893	5,150,598	0.4251
13499	Sun City 28B	2,905	3,482	3,472	694,040	0.5003
13510	Camelot Golf Club Est. 2	3,708	3,756	3,787	2,501,305	0.1514
13801	Scottsdale Estates 01	4,909	5,050	5,117	3,208,237	0.1595
13802	Scottsdale Highlands 1	1,927	1,973	1,950	1,714,950	0.1137
13810	Melville 1	6,114	6,288	6,784	3,412,858	0.1988
13812	Scottsdale Estates 04	13,947	14,328	15,018	8,453,808	0.1776
13813	Scottsdale Highlands 2	2,133	2,198	2,150	1,559,400	0.1379
13816	Scottsdale Estates 02	5,601	5,699	6,102	3,752,266	0.1626
13817	Cavalier	6,677	6,864	7,028	3,986,703	0.1763
13820	Hidden Village	1,710	1,758	1,838	2,680,410	0.0686
13821	Scottsdale Estates 03	7,569	7,705	8,324	6,105,958	0.1363
13825	Mesa Country Club Park	3,472	3,518	3,606	1,265,650	0.2849
13827	Scottsdale Estates 05	11,404	11,680	11,779	8,309,397	0.1418
13830	Trail West	1,706	1,756	1,704	1,317,150	0.1294
13836	Dreamland Villa	1,912	1,940	1,811	597,258	0.3032
13837	Scottsdale Cntry Acres	4,063	4,173	4,179	3,237,470	0.1291
13838	Cox Heights 1	3,850	3,954	4,040	2,768,383	0.1459
13839	Cox Heights 2	10,724	11,013	11,211	6,096,833	0.1839
13840	Dreamland Villa 02	2,793	2,830	2,834	2,323,843	0.1220
13844	Esquire Villa 1	5,561	5,736	6,088	1,969,346	0.3091
13848	Scottsdale Estates 07	11,756	12,075	12,257	7,572,863	0.1619
13849	Scottsdale Estates 06	11,937	12,351	13,010	8,011,466	0.1624
13850	Scottsdale Estates 08	7,746	7,959	8,307	5,701,893	0.1457
13851	Scottsdale Estates 09	4,932	5,057	5,243	2,876,282	0.1823
13853	Cox Hghts 3 & Scot Est 12	9,829	10,085	10,256	7,706,829	0.1331
13855	Glenmar	2,100	2,159	2,160	884,154	0.2443
13859	Dreamland Villa 03	5,461	5,535	5,841	1,664,206	0.3510
13862	Town & Country Scottsdale	2,271	2,332	2,371	1,524,416	0.1555
13863	Country Place at Chandler	7,217	6,925	7,255	3,684,870	0.1969
13864	Scottsdale Highlands 4	1,310	1,333	1,375	999,500	0.1376
13865	Trail West 2	2,140	2,195	2,270	1,673,750	0.1356
13868	Scottsdale Estates 16	6,413	6,581	6,663	3,583,545	0.1859
13869	J & O Frontier Place	2,695	2,776	3,011	1,841,907	0.1635
13870	McCormick Estates 1	1,652	1,674	1,786	568,295	0.3143
13872	Dreamland Villa 04	2,396	2,429	2,497	844,460	0.2957
13874	Hallcraft 1	28,557	29,257	30,203	18,145,890	0.1664
13875	Hallcraft 2	17,216	17,661	18,494	10,832,516	0.1707
13876	Hallcraft 3	11,962	12,300	12,590	15,433,358	0.0816
13879	Apache Cntry Club Est. 1	7,917	8,129	8,448	4,191,890	0.2015
13882	Scottsdale Cntry Acres 2	6,679	6,840	6,927	4,419,650	0.1567
13884	Mereway Manor	5,856	5,932	6,067	4,279,710	0.1418
13885	Cox Heights 7	1,923	1,973	2,149	1,296,190	0.1658
13886	Cox Heights 6	1,283	1,316	1,266	874,450	0.1448
13888	Cox Heights 4	4,789	4,840	5,022	3,517,558	0.1428

DIST #	DESCRIPTION	2007-08 BUDGET	Estimated 2008-09 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2008 NET ASSESSED VALUATION	Estimated 2008 TAX RATE
13890	Dreamland Villa 05	6,168	6,256	6,336	1,872,882	0.3383
13896	Scottsdale Highlands 5	1,706	1,758	1,928	914,400	0.2108
13901	Velda Rose Estates 1	1,282	1,299	1,401	399,076	0.3511
13908	Apache Cntry Club Est. 3	12,003	12,289	12,689	6,307,916	0.2012
13909	Dreamland Villa 06	4,361	4,422	4,270	1,713,233	0.2492
13911	Velda Rose Estates 2	1,923	1,948	1,792	507,266	0.3533
13912	Velda Rose Estates 3	2,133	2,162	2,150	990,114	0.2171
13916	Sun City 06	30,022	38,165	40,601	8,909,582	0.4557
13917	Sun City 05	13,416	16,977	17,711	4,921,605	0.3599
13919	Dreamland Villa 07	6,839	6,925	6,961	2,368,872	0.2939
13921	Dreamland Villa 08	4,696	4,768	4,738	1,826,797	0.2594
13922	Velda Rose Cntry Club Add	2,741	2,780	2,916	561,400	0.5194
13923	Sun City 06C	25,213	31,215	32,149	7,761,669	0.4142
13924	Sun City 06D	22,184	27,193	27,772	6,285,375	0.4419
13925	Sun City 06G	10,747	13,491	14,379	3,674,510	0.3913
13926	Sun City 07	10,212	12,242	11,838	3,200,873	0.3698
13927	Sun City 08	12,295	14,938	13,930	4,012,507	0.3472
13928	Sun City 09	9,478	11,961	11,881	2,698,537	0.4403
13929	Velda Rose Estates 4	2,137	2,164	2,070	748,441	0.2766
13930	Dreamland Villa 09	6,614	6,702	6,629	2,251,364	0.2944
13931	Sun City 11	40,763	48,710	53,579	10,661,681	0.5025
13932	Sun City 12	30,496	37,008	36,518	8,077,173	0.4521
13933	Sun City 15	3,641	4,358	4,157	1,970,908	0.2109
13934	Sun City 17	3,898	4,660	4,874	928,164	0.5251
13935	Sun City 01	281,304	337,986	347,301	51,244,813	0.6777
13936	Velda Rose Gardens	4,097	4,159	4,087	620,676	0.6585
13937	Dreamland Villa 10	6,146	6,242	6,217	2,103,274	0.2956
13938	Sun City 15B	5,026	6,010	6,323	1,919,078	0.3295
13939	Sun City 18 & 18A	31,176	37,467	35,659	8,983,952	0.3969
13940	Sun City 17A	2,515	2,623	2,119	757,008	0.2799
13941	Sun City 17B & 17C	7,801	9,429	8,648	2,612,956	0.3310
13942	Sun City 19 & 20	35,206	42,303	42,719	9,921,906	0.4306
13943	Dreamland Villa 11	8,943	9,067	9,087	3,077,115	0.2953
13944	Sun City 23	19,888	23,828	25,365	4,494,462	0.5644
13950	Sun City 21 & 21A	31,582	38,128	36,457	8,539,525	0.4269
13951	Dreamland Villa 12	7,424	7,538	7,465	2,356,998	0.3167
13952	Sun City 11A	10,760	12,941	13,800	2,237,306	0.6168
13953	Sun City 15C	11,445	13,703	13,801	5,253,381	0.2627
13954	Sun City 22 & 22A	28,078	33,808	35,991	6,071,905	0.5927
13955	Apache Wells Mobile P 5	2,835	2,878	2,669	731,165	0.3650
13962	Velda Rose Estates East	3,836	3,888	4,094	896,728	0.4565
13964	Sun City 14	5,541	6,419	6,658	995,788	0.6686
13965	Sun City 22B	8,602	10,450	9,827	4,141,381	0.2373
13966	Sun City 25	36,948	44,363	45,782	11,425,188	0.4007
13967	Sun City 25A	19,573	23,813	22,237	5,933,988	0.3747

DIST #	DESCRIPTION	2007-08 BUDGET	Estimated 2008-09 BUDGET	Estimated DIRECT TAX LEVY	TAX YEAR 2008 NET ASSESSED VALUATION	Estimated 2008 TAX RATE
13968	Sun City 27	9,635	11,992	11,630	3,214,370	0.3618
13969	Sun City 30	37,187	44,574	45,964	10,175,730	0.4517
13970	Sun City 16	19,238	21,825	26,068	12,543,395	0.2078
13972	Apache Wells Mobile P 3	8,903	9,017	8,639	3,583,912	0.2410
13973	Dreamland Villa 14	14,293	14,485	13,899	5,670,487	0.2451
13974	Apache Wells Mobile P 4	6,513	6,597	6,423	3,660,993	0.1754
13978	Apache Wells Mobile P 4A	2,824	2,860	2,760	1,283,578	0.2150
13985	Sun City 24	7,765	9,304	9,084	3,627,367	0.2504
13986	Sun City 26	17,966	21,722	21,852	6,401,209	0.3414
13989	Sun City 26A	15,594	18,695	17,310	3,697,455	0.4682
13990	Sun City 31	14,209	17,242	17,074	4,115,089	0.4149
13991	Suburban Ranchettes	3,419	3,462	3,653	2,489,550	0.1467
13992	Sun City 24B	7,425	8,885	9,120	4,259,042	0.2141
13993	Sun City 28	3,288	3,938	3,915	1,421,740	0.2754
13994	Sun City 32	14,818	17,781	17,465	4,049,072	0.4313
13995	Dreamland Villa 15	9,396	9,517	9,414	3,527,906	0.2668
13999	Sun City 24C	5,043	6,050	4,928	3,016,421	0.1634
23076	Pinnacle Ranch at 83rd Ave	2,616	3,131	3,448	2,293,350	0.1503
23137	Country Meadows 10	12,597	15,065	17,569	5,179,650	0.3392
23145	Litchfield Vista Views II	1,902	2,277	2,408	2,581,050	0.0933
23176	Crystal Manor	7,732	7,858	8,212	1,907,450	0.4305
23189	Anthem I	494,031	725,460	861,513	184,010,564	0.4682
23254	Cloud Creek Ranch	1,137	1,176	1,287	908,260	0.1417
23255	Citrus Point	5,552	6,570	7,422	5,648,748	0.1314
23324	SCW Expansion 17	72,804	87,795	87,793	30,274,731	0.2900
23344	Dreaming Summit 1,2a,2b	38,208	45,315	51,045	31,796,158	0.1605
23352	Sun Lakes Unit 41	1,496	1,515	1,605	1,238,599	0.1296
23353	Wigwam Creek N.Ph.1	11,582	13,727	15,345	9,250,118	0.1659
23360	Dreaming Summit 3	17,663	20,959	23,618	18,191,198	0.1298
23375	RUSSELL RANCH PH 1	3,270	3,891	4,430	5,938,510	0.0746
23399	Wigwam Creek South	40,646	48,176	52,582	34,067,152	0.1543
23452	Litchfield Vista Views IIIA&B	1,000	1,184	1,228	3,861,800	0.0318
23502	Dos Rios Units 1&2	3,954	5,941	8,558	3,553,850	0.2408
23567	White Tank Foothills	0	61,611	61,611	7,273,630	0.8470
23568	Capistrano North&South	7,526	7,329	8,095	4,098,500	0.1975
23572	Wigwam Creek N 2&2b	42,671	41,644	50,202	20,451,009	0.2455
23578	Cortessa Sub SLID	109,863	99,582	115,775	35,881,186	0.3227
23579	Crossriver	21,840	25,534	27,977	21,327,530	0.1312
23580	SanTan Vista Unit III	8,362	4,703	5,113	7,105,350	0.0720
23595	Jackrabbit Estates	0	18,284	18,284	4,061,472	0.4502
23596	Sundero	0	1,617	1,617	1,035,060	0.1562
		4,022,302	4,850,627	5,083,372		
					2008 SQUARE FOOTAGE	
13435	Az Skies Mobile Est. W 2	2,093	2,162	2,294	272,754	0.8411
23104	Litchfield Vista Views	1,668	2,029	2,085	1,351,641	0.1543

Glossary

Activity: A set of services with a common purpose that produces Outputs and Results for customers.

AHCCCS: Arizona Health Care Cost Containment System. AHCCCS is Arizona's Medicaid program.

ALTCS: Arizona Long Term Care System. The Arizona Long Term Care System (ALTCS) offers an array of services including: acute medical, nursing facility, behavioral health, in-home, assisted living facility and case management services to residents of Arizona in need of ongoing services at a nursing facility level of care.

Balanced Budget: An annual budget in which expenditures or uses do not exceed available resources. Current year spending as well as future spending obligations must be taken into account.

Base Level Internal Service Charge: A base-level, fixed charge that is required by all agencies for normal business operations that cannot be controlled directly by department management. As an example, Telecommunications provides base-level services that include phone line administration, 506 and 372 exchange, voice mail, transmission systems, etc.

Base Level Request: An initial fiscal year's budget amount, with adjustments for program changes, grants, and departmental realignments, which are approved by the Maricopa County Board of Supervisors and annualized costs for previously funded budget issues (initiatives). A department's base budget request must be within the budget target provided.

Baseline: An established level of previous or current performance that could be used to set improvement goals and provide a comparison for assessing future progress.

Benchmarking: A process of collecting information on internal or external standards, processes, and/or best practices, evaluating why they are successful and applying what is learned.

Budgeting for Results: A budgeting strategy where decisions are based on or informed by performance information that describes the cost or efficiency of producing an activity and the results achieved for customers—those who receive or use the services or products of a department or program. This is accomplished by structuring the accounting and budgeting systems according to the structure of departments' strategic plans.

Capital Projects Budget: The first year of the Capital Improvement Program (CIP).

Capital Improvement Program (CIP) Project: A capital project that has been approved as part of the Capital Improvement Program.

Capital Project: A major, non-recurring project that includes one or more of the following:

1. Any acquisition of, or improvement of, land for a public purpose.
2. Any construction of a new facility (e.g., a public building, parking lot, road, or bridge etc.), or an addition to, or extension of, such a facility.
3. A nonrecurring rehabilitation that increases the service potential of the building (i.e., something which is infrequent and would not be considered annual or other recurrent maintenance) or major repair of all or a part of a building, its grounds, or a facility.
4. Any planning, feasibility, engineering, or design study related to an individual capital improvement project or to a program that is implemented through individual capital improvement projects.

Capital Outlay: An expenditure from a department operating budget for the acquisition of, or addition to, a fixed asset. A fixed asset is an item that costs $5,000 or more and has a useful life of at least one year. Fixed assets with costs over $5,000 should be budgeted and itemized in the capital object codes (900 series).

Capital Projects Fund: A fund established to account for the proceeds of bond issues and other financial resources for the acquisition, construction or reconstruction of major capital facilities.

Carryover Funding: An amount budgeted for FY 2008-09 to pay for a capital expenditure budgeted for FY 2007-07 for which an obligation has been incurred that cannot be paid by June 30, 2008. Note: Carryover items should be identified in the base budget submission.

Central Services Cost Allocation Plan: An allocation of General Fund Central Service department's costs (i.e., human resources, internal audit) to all non-General Fund departments through a consistent, logical methodology in proportion to the service or benefit received.

COPs (Certificates of Participation): A method of structuring and securitizing lease payments to investors by dividing the lease payments into fractionalized interests or shares for individual sale to investors. A formal certificate represents each share, much like a bond. However, unlike bonds, COPs are typically subject to annual appropriation and do not represent a "debt" of the issuer or other lessor, but rather a proportionate interest in a flow of lease payments that are pledged to a trust.

Debt Service Fund: A fund used to account for the accumulation of resources for and payment of general long-term debt principal and interest such as that associated with general obligation, special assessment, and stadium district bonds.

Demand Measure: The number of total units of Service requested/required/demanded by the customer; expressed as a number. Examples include, number of residents requesting job training or number of building inspection applications received.

Department: An organizational unit headed by a director or elected official. In terms of financial structure, departments can have multiple funding sources, (i.e., general fund, special revenue etc.) that are based on specified uses. The combinations of the various funds are consolidated at the department level.

Discretionary Internal Service Charge: A charge for a service above the base service level that can be controlled at the discretion of the requesting department, such as fuel use, motor pool, reprographic services, long distance, cellular phones, pagers, and telecom work orders.

Econometrics: A forecasting method that captures the behavioral relationships of many variables (called explanatory variables) on the variable being forecast. The method applies regression analysis to historical data to determine the marginal impact of the explanatory variable. Typically, the explanatory variables are related to the demography and/or economy of the community.

Efficiency Measure: A performance measure that measures the average activity expenditure per output or result expressed in dollars. Examples include cost per participant served (output efficiency) or cost per building inspection completed within seventy-two hours (result efficiency).

Eliminations: Eliminations are included in the budget to offset amounts budgeted as expenditures in one fund that are associated with offsetting revenues and expenditures in another fund. For example, interdepartmental charges are made to various County departments from the Reprographics (print shop) fund. Departments pay the print shop for services, and these costs are included in departments' budgeted expenditures, supported by revenues from sources external to the County. The print shop, in turn, budgets these payments as revenue, along with expenditures related to the cost of providing printing services.

Environmental Assessment: An analysis of the internal and external trends and issues that will have a major impact on the department and its customers over the next two to five years. Issue statements summarize the trends, their magnitude, and the impact on the customers. The environmental assessment is based on data-based information and reasoned professional judgment that describes changes anticipated both from inside and outside the department.

Family of Measures: A set of the four categories of performance measures that are used to measure the performance of an activity. The categories of measure are result, output, demand, and efficiency.

Financial Accounting Standards Board (FASB): Financial Accounting Standards Board. This private, non-profit organization is responsible for determining uniform standards for treatment of accounting items, referred to commonly as the Generally Accepted Accounting Principles (GAAP).

Full Time Equivalent (FTE): A value equivalent to the number of employees paid full time (forty hours per week, or from 2,080 to 2,096 hours per year, depending on the calendar). A half-time position that is paid 20 hours per week equates to 0.5 FTE; four half-time positions, each paid for 20 hours per week, equals 2.0 FTE, and so on. A single position may have an FTE value greater than zero, but not greater than 1.0. A group of positions has an aggregate FTE value based on the FTE values of the specific positions within the group.

Fund: A fund is used to account for revenues and expenditures with a specified purpose.

Fund Transfers: Transferring monies between funds is a tool for maintaining a structurally balanced budget.

Fund Balance/Equity: An amount composed of accumulated excess or deficiency of revenues less expenditures in a fund. This is measured at the beginning or end of a fiscal year.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Fund: A fund accounting for all financial resources of the County, except those required to be accounted for in other funds, that serves as the County's primary operating fund.

General Obligation (GO) Bond: General Obligation Bonds must be approved by a majority of Maricopa County residents that are sold to raise funding for capital expenditures. Funding for repayment would be provided by the County's secondary debt service property tax levy.

Governmental Accounting Standards Board (GASB): An independent not-for-profit organization formed in 1984 that is responsible for issuing accounting standards for state and local governments.

Indirect Cost: A cost that is necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. The central service cost allocation is an example of the allocation of indirect costs.

Input: A volume of resources used to provide an activity. Inputs are typically stated in terms of dollars or hours, but are sometimes stated in terms of people or material resources.

Internal Charge: A cost billed to one County department by another County department for base level or discretionary services provided.

Internal Service Fund (ISF): A proprietary fund that may be used to report any activity that provides goods or services to other departments on a cost-reimbursement basis.

Issue Statement: A summary statement of an issue and trend that will have a major impact on the department's customers over the subsequent two to five years. Issue statements include what that impact will be to the customers. They are the products of the environmental assessment phase in strategic planning.

Key Result Measure: Key Result Measures for each Program comprise at least one Result Measure from each of the Activities within the Program so that a set of result measures is created that relates to the results portion of the Program Purpose Statement.

Major Maintenance: The periodic need to repair and rework building and infrastructure systems or components to maintain the original condition of the asset. This repair work does not usually make the building more useful or add to the estimated useful life of the building as a structure. Maintenance costs are normal costs that allow a capital asset to be used in a normal manner over its originally expected economic life. Examples of major maintenance include, but are not limited to: re-roofing, disassembling and rebuilding air-conditioning systems and water chillers, replacement of worn-out heating systems, and other major components.

Mandate: A program that meets constitutional, statutory or court-ordered requirements from either Federal or State entities.

MCSO: Maricopa County Sheriff's Office.

MFR (Managing for Results): Managing for Results is a comprehensive and integrated management system that focuses on achieving results for the customer. MFR provides a common framework under which strategic planning, budgeting, and performance measurement are aligned in a unified, cyclical process with five components that support the process: Planning for Results, Budgeting for Results, Delivering Services, Analyzing and Reporting Results, and Evaluating and Improving Results.

Mission: A clear, concise statement of purpose for the entire County or department. The mission focuses on the broad, yet distinct, results the County or department will achieve for its customers.

MMC: Maricopa Medical Center.

Object Code: Identifies the expenditure type (e.g., cash, accounts payable, real property taxes, salaries and wages).

OMB: Office of Management and Budget.

Output Measure: A performance measure that measures the number of units produced or delivered to the customer. Examples include number of participants enrolled in job training courses or number of building inspections completed.

Position Control Number (PCN): A position control number assigned to a position that has been when OMB has verified that it has been budgeted appropriately and that there is adequate funding to support the budget as a whole.

Performance Measure: An on-going, quantitative indicator of resources consumed, workload, productivity, efficiency, and effectiveness. Performance measures should relate directly to objectives and allow for measurement of the same thing over a period of time. (See Family of Measures)

Personal Services: A category of expenditures within the budget that includes salaries, benefits, temporary help, special pay, overtime, salary adjustments, and personnel allocations out/in.

Personal Services Allocation – Out/In: An object code (795 or 796) used to record payroll expenditures that will be charged/credited to a department for work performed on a special assignment basis. The department providing the personal services will record the expenditure as a credit, and the receiving department will record the expenditure as a debit.

Personnel Savings: A savings normally realized when positions are vacant or employees are paid at a lower rate than was budgeted.

Position: A single specific instance of a job class, whether occupied or vacant, involving duties requiring the services of one person. A position may be full or part-time as reflected in the FTE value.

Program: A set of activities that have a common purpose that produces results for customers. Programs are described in clear, results-oriented terms in a Program Purpose Statement; are aligned with the department's Mission and Goals.

Restatement: An adjustment in historical revenue or expenditure information to present it in the current format. An example would be to restate revenue and expenditure information following a reorganization.

Result Measure: A performance measure that measures the impact or benefit that customers experience as a consequence of receiving a department's services, stated as a percentage or rate. Examples include percentage of job trainees who had jobs for six months or longer, or percentage of building inspections completed within seventy-two hours.

Results Initiative: A request for funding above the budget base to support a program, activity and strategic goal identified in the strategic planning process. Results initiatives address mandates, demands for service caused by demographic changes, new programs, or expansion of existing programs. Results initiatives must clearly relate to the department's mission and be supported by relevant performance measures.

Services: A service is the deliverable or product that the customer receives from a department. Services are described as nouns, not verbs, thus defining services in terms of what the customer actually receives rather than in terms of what the department does. They should also be countable.

Special Revenue Fund: A fund that accounts for the proceeds of specific revenue sources (other than major capital projects) that is legally restricted to specific-purpose expenditures.

Strategic Goal: A strategic goal translates resources into significant results to be achieved over the next two to five years, providing the basis for evaluating the department as a whole.

Strategic Business Plan: A strategic business plan sets forth the purpose, strategic goals, operational organization, and performance expectations for a department. The strategic plan provides information to department staff, corporate decision makers, the Maricopa County Board of Supervisors, and the public about how the department is organized to deliver results to its customers and what results the department is accountable for achieving. The plan provides the opportunity for all department staff to see how they contribute at all levels in the organization.

Supplies: A category of expenditures within the budget for all standard costs of daily operations, including such items as office supplies, rent, contractual services, and travel.

Trend: A documented recurrence of a measurable event or circumstance over time that is increasing, decreasing or even staying the same. The size of the number of occurrences often determines whether the recurrences constitute a trend. If the number of recurrences is very small, such as number of floods in a year, it may take a number of years to document a trend in one direction or another. Conversely, a large number of events or occurrences, such as the number of court cases of a particular type, may reveal a trend within months or a few years.

Acknowledgements

The Fiscal Year 2008-09 Maricopa County Annual Business Strategies was made possible with the help of many dedicated individuals. Most importantly, the Board of Supervisors and the County Manager for providing the policy guidance and leadership that is the backbone of the budget process. Thanks must also be given to the Elected Officials, Deputy County Manager, Assistant County Managers, and Department Directors and Managers for their cooperation during this past year. This document could not have been produced without the conscientious and creative efforts of the entire staff of the Office of Management and Budget whose members include: Tara Acuna, Kevin Bates, Lee Ann Bohn, Christopher Bradley, Neeraj Deshpande, Mary Driessen, Shannon Fitzgerald, Angie Flick, Cindy Goelz, Brian Hushek, Kirk Jaeger, Klint Johnson, Lisa Johnson, Bradley Kendrex, Marc Kuffner, Daniel Miller, Jack Patton, Kimberly Roman, Scott Rothe, Dexter Thomas, Maria Tutelman, Sandi Wilson, Ryan Wimmer, and Janet Woolum. Finally, we wish to thank the MFRIS Project Team from the Office of Enterprise Technology for their efforts in implementing the new budget system.

Arizona State Auditor General Forms (Schedule A)

MARICOPA COUNTY
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2009

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES* 2008	ACTUAL EXPENDITURES/ EXPENSES** 2008	FUND BALANCE/ NET ASSETS*** July 1,2008**	PROPERTY TAX REVENUES**** 2009	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2009	OTHER FINANCING 2009		INTERFUND TRANSFERS 2009		TOTAL FINANCIAL RESOURCES AVAILABLE 2009	BUDGETED EXPENDITURES/ EXPENSES 2009
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	$ 1,116,574,263	$ 901,401,461	$ 274,627,644	Primary: $ 458,857,388	$ 702,349,520	$	$	$ 11,246,745	$ 377,551,435	$ 1,069,529,862	$ 1,069,529,862
2. General Fund - Override Election				Secondary:							
3. Total General Fund	1,116,574,263	901,401,461	274,627,644	458,857,388	702,349,520			11,246,745	377,551,435	1,069,529,862	1,069,529,862
4. Special Revenue Funds	818,049,622	706,942,743	199,248,730	94,471,897	665,324,549	400,000		199,288,483	143,684,575	1,015,049,084	916,170,219
5. Debt Service Funds Available	27,153,110	20,643,450	21,724,034		9,227,487			11,529,657	492,750	41,988,428	28,821,952
6. Less: Designation for Future Debt Retirement											
7. Total Debt Service Funds	27,153,110	20,643,450	21,724,034		9,227,487			11,529,657	492,750	41,988,428	28,821,952
8. Capital Projects Funds	336,921,505	242,691,367	481,718,270		36,613,960			307,403,220	6,252,339	819,483,111	332,741,357
9. Internal Service Funds	198,447,694	186,560,817	64,867,634		213,847,479				1,487,006	277,228,107	214,090,687
10. Eliminations Funds	(163,366,891)	(159,582,268)			(208,434,485)			(529,468,105)	(529,468,105)	(208,434,485)	(208,434,485)
13. TOTAL ALL FUNDS	$ 2,333,779,303	$ 1,898,657,570	$ 1,042,186,312	$ 553,329,285	$ 1,418,928,510	$ 400,000	$	$	$	$ 3,014,844,107	$ 2,352,919,592

EXPENDITURE LIMITATION COMPARISON	2008	2009
1. Budgeted expenditures/expenses	$ 2,333,779,303	$ 2,352,919,592
2. Add/subtract: estimated net reconciling items	(286,088,838)	(295,664,501)
3. Budgeted expenditures/expenses adjusted for reconciling items	2,047,690,465	2,057,255,091
4. Less: estimated exclusions	(1,013,921,868)	(957,812,363)
5. Amount subject to the expenditure limitation	$ 1,033,768,597	$ 1,099,442,728
6. EEC expenditure limitation	$ 1,033,768,598	$ 1,099,442,729

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).

Arizona State Auditor General Forms (Schedule B)

MARICOPA COUNTY
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2009

	2008	2009	
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$ 430,023,735	$ 463,492,311	
2. Amount received from primary property taxation in the **current** year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$		
3. Property tax levy amounts			
A. Primary property taxes	$ 430,023,735	$ 463,492,311	
B. Secondary property taxes			
General Fund - Override election	$	$	
Flood Control District	70,422,870	74,844,976	
Library District	19,368,018	20,581,183	
Total secondary property taxes	$ 89,790,888	$ 95,426,159	
C. Total property tax levy amounts	$ 519,814,623	$ 558,918,470	
4. Property taxes collected*			
A. Primary property taxes			
(1) **Current** year's levy	$ 417,123,023	$ 449,587,542	**
(2) Prior years' levies	8,161,428	9,269,846	**
(3) Total primary property taxes	$ 425,284,451	$ 458,857,388	**
B. Secondary property taxes			
(1) **Current** year's levy	$ 87,097,161	$ 92,563,374	**
(2) Prior years' levies	1,815,010	1,908,523	**
(3) Total secondary property taxes	$ 88,912,171	$ 94,471,897	**
C. Total property taxes collected	$ 514,196,622	$ 553,329,285	**
5. Property tax rates			
A. County tax rate			
(1) Primary property tax rate	1.1046	1.0327	
(2) Secondary property tax rate			
General Fund - Override election			
Flood Control District	0.1533	0.1367	
Library District	0.0391	0.0353	
(3) Total county tax rate	1.2970	1.2047	
B. Special assessment district tax rates			
Secondary property tax rates			

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

** Represents budgeted Property Tax Revenue. Property tax revenue is budgeted in FY 2008-09 based on prior years' collection trends, rather than on the actual levy amount. Each year, approximately 3.0% of levied taxes go unpaid. While a portion (approximately 2.0%) are paid in the following tax year, approximately 1.0% are never paid, or are not levied due to resolutions which actually reduce assessed value amounts. Levy for General Fund is $463,492,311; for Flood Control District is $74,844,976 and for Library District is $20,581,183.

Arizona State Auditor General Forms (Schedule C)

MARICOPA COUNTY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2009

SOURCE OF REVENUES	ESTIMATED REVENUES 2008	ACTUAL REVENUES* 2008	ESTIMATED REVENUES 2009
GENERAL FUND			
Taxes			
TAXES PENALTIES & INTEREST	$ 14,550,571	$ 12,202,301	$ 14,500,000
PAYMENT IN LIEU OF TAXES	7,953,924	7,153,712	7,661,044
STATE SHARED SALES TAX	497,453,141	468,401,652	459,033,619
STATE SHARED VEHICLE LICENSE	143,247,168	140,672,743	137,859,289
Licenses and permits			
LICENSES AND PERMITS	2,156,063	1,727,878	1,923,641
Intergovernmental			
OTHER INTERGOVERNMENTAL	4,405,339	5,239,883	5,307,848
GRANTS	85,000	185,000	
Charges for services			
INTERGOV CHARGES FOR SERVICES	15,569,538	15,749,404	13,731,038
OTHER CHARGES FOR SERVICES	25,845,071	23,663,496	25,175,329
INTERNAL SERVICE CHARGES	4,354,799	4,674,480	3,860,578
PATIENT SERVICES REVENUE	7,200	6,730	14,400
Fines and forfeits			
FINES & FORFEITS	16,433,137	17,426,500	16,669,467
Investments			
INTEREST EARNINGS	12,000,000	20,977,964	12,000,000
Miscellaneous			
MISCELLANEOUS REVENUE	3,383,498	4,864,372	4,613,267
Total General Fund	$ 747,444,449	$ 722,946,115	$ 702,349,520

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SPECIAL REVENUE FUNDS			
Road Fund			
TRANSPORTATION OPERATIONS	$ 117,705,562	$ 118,833,322	$ 125,633,844
Total Road Fund	$ 117,705,562	$ 118,833,322	$ 125,633,844
Health Services Fund			
PATIENT SERVICES REVENUE	$ 959,563	$ 964,015	$ 1,368,585
Total Health Services Fund	$ 959,563	$ 964,015	$ 1,368,585
List Fund:			
GRANTS, MISC. REVENUE, ETC.	$ 455,306,435	426,456,030	538,322,120
Total	$ 455,306,435	$ 426,456,030	$ 538,322,120
Total Special Revenue Funds	$ 573,971,560	$ 546,253,367	$ 665,324,549

Arizona State Auditor General Forms (Schedule C) (continued)

MARICOPA COUNTY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2009

SOURCE OF REVENUES	ESTIMATED REVENUES 2008	ACTUAL REVENUES* 2008	ESTIMATED REVENUES 2009
DEBT SERVICE FUNDS			
NON-DEPARTMENTAL	$ 4,931,907	$ 4,718,910	3,302,393
STADIUM DISTRICT	6,775,094	6,768,155	5,925,094
Total Debt Service Funds	$ 11,707,001	$ 11,487,065	$ 9,227,487
CAPITAL PROJECTS FUNDS			
PUBLIC WORKS	$ 23,135,263	28,051,059	$ 20,103,960
LIBRARY DISTRICT			300,000
STADIUM DISTRICT	550,000	1,007,025	1,300,000
NON DEPARTMENTAL		6,845,401	
FLOOD CONTROL DISTRICT			14,910,000
Total Capital Projects Funds	$ 23,685,263	$ 35,903,485	$ 36,613,960
INTERNAL SERVICE FUNDS			
EMPLOYEE HEALTH INITIATIVES	$ 133,796,882	127,713,896	144,601,554
ENTERPRISE TECHNOLOGY	16,557,997	17,450,546	16,557,997
MATERIALS MANAGEMENT	996,885	996,886	996,885
EQUIPMENT SERVICES	13,259,789	16,118,508	15,519,000
RISK MANAGEMENT	39,272,014	39,304,112	36,172,043
Total Internal Service Funds	$ 203,883,567	$ 201,583,948	$ 213,847,479
ELIMINATIONS FUNDS			
ELIMINATIONS	$ (163,366,891)	(159,582,268)	(208,434,485)
Total Eliminations Funds	$ (163,366,891)	$ (159,582,268)	$ (208,434,485)
TOTAL ALL FUNDS	$ 1,397,324,949	$ 1,358,591,712	$ 1,418,928,510

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Arizona State Auditor General Forms (Schedule D)

MARICOPA COUNTY
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2009

FUND	OTHER FINANCING 2009 SOURCES	OTHER FINANCING 2009 <USES>	INTERFUND TRANSFERS 2009 IN	INTERFUND TRANSFERS 2009 <OUT>
GENERAL FUND				
SHERIFF	$	$	$	$ 49,838
MEDICAL EXAMINER				16,469
NON-DEPARTMENTAL			11,246,745	$ 377,440,128
PUBLIC HEALTH				45,000
Total General Fund	$	$	$ 11,246,745	$ 377,551,435
SPECIAL REVENUE FUNDS				
AIR QUALITY	$	$	$	$ 392,579
ANIMAL CARE & CONTROL				1,811,001
COMMUNITY DEVELOPMENT				39,292
EMERGENCY MANAGEMENT				73,659
ENVIRONMENTAL SERVICES				481,622
FLOOD CONTROL DISTRICT				44,709,458
HUMAN SERVICES				1,092,166
LIBRARY DISTRICT			1,233,438	8,641,753
NON-DEPARTMENTAL			197,452,665	951,000
PARKS & RECREATION			64,630	64,630
PLANNING & DEVELOPMENT				467,902
PUBLIC HEALTH			45,000	1,427,259
PUBLIC WORKS	400,000			79,991,106
STADIUM DISTRICT			492,750	1,660,000
SUPERINTENDENT OF SCHOOLS				1,881,148
Total Special Revenue Funds	$ 400,000	$	$ 199,288,483	$ 143,684,575
DEBT SERVICE FUNDS				
NON-DEPARTMENTAL	$	$	$ 11,529,657	$
STADIUM DISTRICT				492,750
Total Debt Service Funds	$	$	$ 11,529,657	$ 492,750
CAPITAL PROJECTS FUNDS				
FLOOD CONTROL DISTRICT	$	$	$ 44,709,458	$
LIBRARY DISTRICT			7,408,315	
NON-DEPARTMENTAL			178,876,463	6,252,339
PUBLIC WORKS			74,748,984	
STADIUM DISTRICT			1,660,000	
Total Capital Projects Funds	$	$	$ 307,403,220	$ 6,252,339

Arizona State Auditor General Forms (Schedule D) (continued)

MARICOPA COUNTY
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2009

FUND	OTHER FINANCING 2009 SOURCES	OTHER FINANCING 2009 <USES>	INTERFUND TRANSFERS 2009 IN	INTERFUND TRANSFERS 2009 <OUT>
INTERNAL SERVICE FUNDS				
EMPLOYEE HEALTH INITIATIVES	$	$	$	$ 172,936
ENTERPRISE TECHNOLOGY				422,470
EQUIPMENT SERVICES				667,146
MATERIALS MANAGEMENT				43,238
RISK MANAGEMENT				181,216
Total Internal Service Funds	$	$	$	$ 1,487,006
ELIMINATIONS FUNDS				
PARKS & RECREATION	$	$	$ (64,630)	$ (64,630)
LIBRARY DISTRICT			(8,641,753)	(8,641,753)
STADIUM DISTRICT			(2,152,750)	(2,152,750)
FLOOD CONTROL DISTRICT			(44,709,458)	(44,709,458)
PUBLIC WORKS			(74,748,984)	(74,748,984)
ELIMINATIONS			(399,150,530)	(399,150,530)
Total Eliminations Funds	$	$	$ (529,468,105)	$ (529,468,105)
TOTAL ALL FUNDS	$ 400,000	$	$ -	$ -

Arizona State Auditor General Forms (Schedule E)

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2009

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2008	ACTUAL EXPENDITURES/ EXPENSES* 2008	BUDGETED EXPENDITURES/ EXPENSES 2009
GENERAL FUND				
ADULT PROBATION	$ 65,774,128	$ 377,114	$ 66,057,998	$ 60,982,903
ANIMAL CARE & CONTROL	361,432	(1,317)	360,115	322,919
ASSESSOR	25,446,423	30,960	24,389,273	24,923,302
BOARD OF SUPERVISORS DIST 1	391,686	(2,525)	361,066	372,646
BOARD OF SUPERVISORS DIST 2	391,686	(2,525)	366,984	372,649
BOARD OF SUPERVISORS DIST 3	391,686	(2,525)	334,481	372,649
BOARD OF SUPERVISORS DIST 4	391,686	(2,525)	327,808	372,648
BOARD OF SUPERVISORS DIST 5	391,686	(2,525)	372,634	372,643
CALL CENTER	1,759,134	4,074	1,732,366	1,628,190
CLERK OF THE BOARD	840,627	(57,556)	718,045	716,421
CLERK OF THE SUPERIOR COURT	34,177,630	(125,590)	33,708,852	32,343,816
COMMUNICATIONS	903,495	(45,554)	688,061	932,091
CONSTABLES	2,424,814	10,143	2,450,806	2,361,217
CORRECTIONAL HEALTH	3,570,368	506,574	3,705,345	3,581,457
COUNTY ATTORNEY	70,629,513	1,768,478	71,587,728	74,645,505
COUNTY MANAGER	1,439,173	2,916	1,485,088	1,429,968
ELECTIONS	12,157,522	(21,918)	13,439,207	20,096,904
EMERGENCY MANAGEMENT	268,636		267,247	234,996
ENTERPRISE TECHNOLOGY	10,052,098	540,568	10,287,827	10,785,417
ENVIRONMENTAL SERVICES	7,063,645	(4,437)	3,401,910	3,687,644
FACILITIES MANAGEMENT	14,078,935	99,060	13,457,086	12,908,663
FINANCE	4,048,897	42,600	4,000,794	3,787,037
HEALTH CARE PROGRAMS	229,499,543	(346,515)	222,657,832	234,828,631
HUMAN SERVICES	2,702,378		2,702,378	2,297,021
INTERNAL AUDIT	1,949,548	44,850	1,967,215	1,843,786
JUSTICE SYSTEM PLANNING & INFC	846,536		725,245	542,057
JUVENILE PROBATION	21,235,324	(44,927)	21,646,716	17,220,629
LEGAL ADVOCATE	8,402,717	291,968	8,217,853	9,529,764
LEGAL DEFENDER	9,495,990	303,442	9,394,856	10,511,194
MANAGEMENT & BUDGET	4,318,819	(106,696)	3,817,644	3,746,301
MATERIALS MANAGEMENT	2,071,136	52,725	2,103,372	2,029,600
MEDICAL EXAMINER	8,040,279	26,610	7,893,976	7,721,547
NON-DEPARTMENTAL	335,939,743	(19,235,349)	116,500,297	278,266,289
PARKS & RECREATION	1,772,629	(8,438)	1,677,480	1,426,304
PUBLIC DEFENDER	39,878,668	1,095,638	40,763,682	40,423,151
PUBLIC DEFENSE SERVICES	17,930,726	(683,083)	22,601,095	15,414,886
PUBLIC FIDUCIARY	2,762,148	51,231	2,792,374	2,612,944
PUBLIC HEALTH	12,833,580	42,567	11,493,765	12,357,144
RECORDER	2,638,611	(12,260)	2,445,374	2,279,710
RESEARCH & REPORTING	378,755	65,686	429,926	327,743
SHERIFF	71,067,426	1,062,280	71,538,212	72,479,875
SUPERINTENDENT OF SCHOOLS	2,461,627	(11,899)	2,298,942	2,320,833
TREASURER	5,111,957	60,242	4,837,809	3,396,965
TRIAL COURTS	86,217,528	67,675	86,132,864	84,462,933
WORKFORCE MGT & DEVELOPMEN	3,249,295	2,985,163	3,261,833	6,258,870
Total General Fund	$ 1,127,759,863	$ (11,185,600)	$ 901,401,461	$ 1,069,529,862

Arizona State Auditor General Forms (Schedule E) (continued)

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2009

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2008	ACTUAL EXPENDITURES/ EXPENSES* 2008	BUDGETED EXPENDITURES/ EXPENSES 2009
SPECIAL REVENUE FUNDS				
ADULT PROBATION	$ 17,815,999	$ 318,107	$ 17,414,434	$ 19,221,449
AIR QUALITY	16,128,750	8,205,673	22,507,997	25,708,255
ANIMAL CARE & CONTROL	8,668,035	537,715	9,633,913	10,429,971
CLERK OF THE SUPERIOR COURT	9,323,510	654,561	8,905,323	10,037,176
COMMUNICATIONS	63,000		51,599	75,000
COMMUNITY DEVELOPMENT	13,499,406	3,004	7,650,194	12,669,988
CORRECTIONAL HEALTH	49,149,070	5,127	48,814,986	49,262,767
COUNTY ATTORNEY	13,759,698	3,071,104	14,157,973	18,345,453
ELECTIONS	29,524		9,840	29,524
EMERGENCY MANAGEMENT	1,018,978	193,345	1,082,752	1,085,875
ENVIRONMENTAL SERVICES	18,607,773	(49,041)	17,757,869	22,256,257
FACILITIES MANAGEMENT	3,035,485	170,749	3,090,085	2,743,527
FLOOD CONTROL DISTRICT	35,884,484	270,699	36,064,977	35,962,288
HEALTH CARE PROGRAMS	6,435,504		6,221,924	7,594,722
HUMAN SERVICES	41,571,999	527,997	40,581,670	40,850,932
JUSTICE SYSTEM PLANNING & INFC	1,983,802	(70,758)	1,665,765	1,695,804
JUVENILE PROBATION	48,030,623	428,064	44,697,179	46,979,456
LEGAL ADVOCATE	12,500		9,500	12,500
LEGAL DEFENDER	134,794		134,794	134,794
LIBRARY DISTRICT	20,731,201	555,149	21,223,397	22,540,035
MEDICAL EXAMINER		107,393	97,960	
NON-DEPARTMENTAL	109,256,269	(6,045,453)	32,765,057	164,471,675
PARKS & RECREATION	5,919,025	232,261	5,579,721	8,750,669
PLANNING & DEVELOPMENT	16,765,186	523,379	14,531,347	15,898,609
PUBLIC DEFENDER	2,589,341	(13,157)	2,312,299	3,089,347
PUBLIC HEALTH	36,699,218	4,843,494	38,015,166	41,680,462
PUBLIC WORKS	71,410,265	(47,170)	67,426,061	109,291,558
RECORDER	6,374,980	12,545	5,751,922	4,502,298
SHERIFF	216,975,448	6,640,372	217,039,404	216,216,990
STADIUM DISTRICT	2,726,759		2,509,528	2,570,842
SUPERINTENDENT OF SCHOOLS	3,435,071	29,543	2,835,435	2,797,583
TREASURER	800,000		266,664	800,000
TRIAL COURTS	17,727,473	381,750	16,136,008	18,464,413
Total Special Revenue Funds	$ 796,563,170	$ 21,486,452	$ 706,942,743	$ 916,170,219
DEBT SERVICE FUNDS				
NON-DEPARTMENTAL	$ 21,710,516	$	$ 15,219,856	$ 23,389,608
STADIUM DISTRICT	5,442,594		5,423,594	5,432,344
Total Debt Service Funds	$ 27,153,110	$	$ 20,643,450	$ 28,821,952

Arizona State Auditor General Forms (Schedule E) (continued)

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2009

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2008	ACTUAL EXPENDITURES/ EXPENSES* 2008	BUDGETED EXPENDITURES/ EXPENSES 2009
CAPITAL PROJECTS FUNDS				
FLOOD CONTROL DISTRICT	$ 61,000,000	$ (207,000)	$ 60,793,008	$ 60,000,000
LIBRARY DISTRICT				3,137,092
NON-DEPARTMENTAL	194,803,883	(33,484,312)	81,258,483	161,024,265
PUBLIC WORKS	98,605,934		85,705,900	104,677,000
STADIUM DISTRICT	4,203,000	12,000,000	14,933,976	3,903,000
Total Capital Projects Funds	$ 358,612,817	$ (21,691,312)	$ 242,691,367	$ 332,741,357
INTERNAL SERVICE FUNDS				
EMPLOYEE HEALTH INITIATIVES	$ 133,444,808	$ 40,349	$ 117,458,937	$ 143,913,553
ENTERPRISE TECHNOLOGY	15,341,240	890,895	18,206,188	17,478,683
EQUIPMENT SERVICES	11,962,936	10,443	14,596,417	13,314,861
MATERIALS MANAGEMENT	1,076,813	(28,345)	1,067,146	940,555
RISK MANAGEMENT	35,715,801	(7,246)	35,232,129	38,443,035
Total Internal Service Funds	$ 197,541,598	$ 906,096	$ 186,560,817	$ 214,090,687
ELIMINATIONS FUNDS				
ELIMINATIONS	$ (163,366,891)	$	$ (159,582,268)	$ (208,434,485)
Total Eliminations Funds	$ (163,366,891)	$	$ (159,582,268)	$ (208,434,485)
TOTAL ALL FUNDS	$ 2,344,263,667	$ (10,484,364)	$ 1,898,657,570	$ 2,352,919,592

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Arizona State Auditor General Forms (Schedule F)

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2009

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2008	ACTUAL EXPENDITURES/ EXPENSES * 2008	BUDGETED EXPENDITURES/ EXPENSES 2009
ADULT PROBATION				
ADULT PROBATION FEES	$ 13,561,826	$ (5,192)	$ 13,176,906	$ 14,643,968
ADULT PROBATION GRANTS	4,254,173	323,299	4,237,528	4,577,481
GENERAL	65,774,128	377,114	66,057,998	60,982,903
Department Total	$ 83,590,127	$ 695,221	$ 83,472,432	$ 80,204,352
AIR QUALITY				
AIR QUALITY FEES	$ 12,393,623	$ 8,205,673	$ 19,103,167	$ 21,968,683
AIR QUALITY GRANT	4,010,023		3,679,726	4,132,151
Department Total	$ 16,403,646	$ 8,205,673	$ 22,782,893	$ 26,100,834
ANIMAL CARE & CONTROL				
ANIMAL CONTROL FIELD OPERATION	$ 3,213,071	$	$ 3,458,654	$ 3,154,071
ANIMAL CONTROL GRANTS	446,765	530,084	854,594	879,460
ANIMAL CONTROL LICENSE/SHELTER	6,905,589	7,631	7,154,849	8,207,441
GENERAL	361,432	(1,317)	360,115	322,919
Department Total	$ 10,926,857	$ 536,398	$ 11,828,212	$ 12,563,891
ASSESSOR				
GENERAL	$ 25,446,423	$ 30,960	$ 24,389,273	$ 24,923,302
Department Total	$ 25,446,423	$ 30,960	$ 24,389,273	$ 24,923,302
BOARD OF SUPERVISORS DIST 1				
GENERAL	$ 391,686	$ (2,525)	$ 361,066	$ 372,646
Department Total	$ 391,686	$ (2,525)	$ 361,066	$ 372,646
BOARD OF SUPERVISORS DIST 2				
GENERAL	$ 391,686	$ (2,525)	$ 366,984	$ 372,649
Department Total	$ 391,686	$ (2,525)	$ 366,984	$ 372,649
BOARD OF SUPERVISORS DIST 3				
GENERAL	$ 391,686	$ (2,525)	$ 334,481	$ 372,649
Department Total	$ 391,686	$ (2,525)	$ 334,481	$ 372,649
BOARD OF SUPERVISORS DIST 4				
GENERAL	$ 391,686	$ (2,525)	$ 327,808	$ 372,648
Department Total	$ 391,686	$ (2,525)	$ 327,808	$ 372,648
BOARD OF SUPERVISORS DIST 5				
GENERAL	$ 391,686	$ (2,525)	$ 372,634	$ 372,643
Department Total	$ 391,686	$ (2,525)	$ 372,634	$ 372,643
CALL CENTER				
GENERAL	$ 1,759,134	$ 4,074	$ 1,732,366	$ 1,628,190
Department Total	$ 1,759,134	$ 4,074	$ 1,732,366	$ 1,628,190

Arizona State Auditor General Forms (Schedule F) (continued)

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
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DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2008	ACTUAL EXPENDITURES/ EXPENSES * 2008	BUDGETED EXPENDITURES/ EXPENSES 2009
CLERK OF THE BOARD				
GENERAL	$ 840,627	$ (57,556)	$ 718,045	$ 716,421
Department Total	$ 840,627	$ (57,556)	$ 718,045	$ 716,421
CLERK OF THE SUPERIOR COURT				
CHILD SUPPORT ENHANCEMENT	$ 75,000	$ -	$ 75,000	$ 157,500
CLERK OF COURT FILL THE GAP	1,962,909	654,561	2,352,892	2,430,862
CLERK OF THE COURT EDMS	3,330,000	-	2,965,848	3,450,005
CLERK OF THE COURT GRANTS	1,676,124	-	1,450,242	1,635,833
COURT DOCUMENT RETRIEVAL	1,150,243	-	1,109,877	1,150,236
GENERAL	34,177,630	(125,590)	33,708,852	32,343,816
JUDICIAL ENHANCEMENT	1,039,333	-	951,464	1,159,438
VICTIM LOCATION	89,901	-		53,302
Department Total	$ 43,501,140	$ 528,971	$ 42,614,175	$ 42,380,992
COMMUNICATIONS				
EVENTS CENTER OPERATIONS	$ 63,000	$ 24,050	$ 75,649	$ 75,000
GENERAL	903,495	(45,554)	688,061	932,091
Department Total	$ 966,495	$ (21,504)	$ 763,710	$ 1,007,091
COMMUNITY DEVELOPMENT				
CDBG HOUSING TRUST	$ 13,523,899	$ 3,004	$ 7,674,687	$ 12,709,280
Department Total	$ 13,523,899	$ 3,004	$ 7,674,687	$ 12,709,280
CONSTABLES				
GENERAL	$ 2,424,814	$ 10,143	$ 2,450,806	$ 2,361,217
Department Total	$ 2,424,814	$ 10,143	$ 2,450,806	$ 2,361,217
CORRECTIONAL HEALTH				
CORRECTIONAL HEALTH GRANT	$ 351,729	$ -	$ 358,451	$ 32,818
DETENTION OPERATIONS	48,797,341	5,127	48,456,535	49,229,949
GENERAL	3,570,368	506,574	3,705,345	3,581,457
Department Total	$ 52,719,438	$ 511,701	$ 52,520,331	$ 52,844,224
COUNTY ATTORNEY				
CHECK ENFORCEMENT PROGRAM	$ 600,000	$ -	$ 517,893	$ 599,997
COUNTY ATTORNEY FILL THE GAP	1,483,493	139,000	1,542,582	2,314,388
COUNTY ATTORNEY GRANTS	6,160,825	2,186,508	6,789,267	8,347,330
COUNTY ATTORNEY RICO	2,000,000	750,000	2,919,042	2,750,000
CRIM JUSTICE ENHANCEMENT	1,566,570	(4,404)	1,553,831	2,384,928
DIVERSION	1,008,810	-	815,358	1,008,810
GENERAL	70,629,513	1,768,478	71,587,728	74,645,505
VICTIM COMP AND ASSISTANCE	500,000	-	10,000	500,000
VICTIM COMP RESTITUTION INT	440,000	-	10,000	440,000
Department Total	$ 84,389,211	$ 4,839,582	$ 85,745,701	$ 92,990,958

Arizona State Auditor General Forms (Schedule F) (continued)

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ELECTIONS				
ELECTIONS GRANT	$ 29,524	$ -	$ 9,840	$ 29,524
GENERAL	12,157,522	(21,918)	13,439,207	20,096,904
Department Total	$ 12,187,046	$ (21,918)	$ 13,449,047	$ 20,126,428
EMERGENCY MANAGEMENT				
EMERGENCY MANAGEMENT	$ 750,269	$ 158,345	$ 782,754	$ 804,974
GENERAL	268,636	-	267,247	234,996
PALO VERDE	333,615	35,000	364,904	354,560
Department Total	$ 1,352,520	$ 193,345	$ 1,414,905	$ 1,394,530
EMPLOYEE HEALTH INITIATIVES				
40% STD	$ 465,815	$ -	$ 118,439	$ 594,994
50% STD	596,675	-	202,578	768,660
60% STD	547,974	-	258,548	651,142
70% STD	1,884,823	-	1,653,660	2,069,203
BEHAVIORAL HEALTH	2,289,637	-	1,449,594	2,658,521
BENEFIT ADMINISTRATION	2,796,091	52,074	2,553,633	3,026,622
CHOICE FUND H.S.A.	68,604	-	873,351	460,207
CIGNA FOR SENIORS	627,300	-	542,786	487,080
CMG HIGH OPTION	35,852,089	-	33,397,373	38,565,052
CMG LOW OPTION	1,045,601	-	1,367,921	1,736,357
COINSURANCE	15,647,088	-	11,697,354	15,586,712
CONSUMER CHOICE	2,358,585	-	1,574,628	2,550,358
CONTRACT ADMINISTRATION	469,017	(11,725)	277,508	419,092
DEPENDENT LIFE	641,505	-	422,263	394,414
EMPLOYEE ASSISTANCE	210,264	-	205,749	217,224
FI DENTAL PPO	5,722,570	-	5,674,396	5,942,253
FI LIFE & AD&D	986,813	-	894,663	1,065,588
FI PREPAID DENTAL	719,709	-	629,433	658,626
FLEX SPENDING DEP CARE	926,820	-	707,149	725,872
FLEX SPENDING HEALTH	2,160,460	-	1,771,875	1,994,563
HS SELF-INSURED TRUST FUND		-	3,000,000	
MEDICAL INCENTIVE/PENALTIES	1,001,088	-	1,000,000	1,000,000
OAP HIGH OPTION	27,583,057	-	25,494,630	32,384,265
OAP IN	19,367,538	-	15,589,805	18,217,871
OAP LOW OPTION	1,124,588	-	1,107,843	1,640,272
SI DENTAL	2,671,409	-	2,701,033	3,280,311
STAND ALONE VISION	92,524	-		94,074
SUPPLEMENTAL LIFE	3,452,646	-	2,985,520	4,105,572
VISION	1,346,502	-	1,268,965	1,477,962
VOLUNTARY BENEFITS	395,184	-	253,957	507,318
WELLNESS	392,832	-	784,283	806,304
Department Total	$ 133,444,808	$ 40,349	$ 120,458,937	$ 144,086,489
ENTERPRISE TECHNOLOGY				
GENERAL	$ 10,052,098	$ 540,568	$ 10,287,827	$ 10,785,417
TELECOMMUNICATIONS	15,669,264	890,895	18,534,212	17,901,153
Department Total	$ 25,721,362	$ 1,431,463	$ 28,822,039	$ 28,686,570

Arizona State Auditor General Forms (Schedule F) (continued)

MARICOPA COUNTY
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DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2008	ACTUAL EXPENDITURES/ EXPENSES * 2008	BUDGETED EXPENDITURES/ EXPENSES 2009
ENVIRONMENTAL SERVICES				
ENVIRONMENTAL SERVICES GRANT	$ 1,334,878	$ -	$ 1,289,268	$ 907,998
ENVIRONMTL SVCS ENV HEALTH	17,653,685	(49,041)	16,849,391	21,829,881
GENERAL	7,063,645	(4,437)	3,401,910	3,687,644
Department Total	$ 26,052,208	$ (53,478)	$ 21,540,569	$ 26,425,523
EQUIPMENT SERVICES				
EQUIPMENT SERVICES	$ 12,388,440	$ 10,443	$ 15,021,921	$ 13,982,007
Department Total	$ 12,388,440	$ 10,443	$ 15,021,921	$ 13,982,007
FACILITIES MANAGEMENT				
DETENTION OPERATIONS	$ 3,035,485	$ 170,749	$ 3,090,085	$ 2,743,527
GENERAL	14,078,935	99,060	13,457,086	12,908,663
Department Total	$ 17,114,420	$ 269,809	$ 16,547,171	$ 15,652,190
FINANCE				
GENERAL	$ 4,048,897	$ 42,600	$ 4,000,794	$ 3,787,037
Department Total	$ 4,048,897	$ 42,600	$ 4,000,794	$ 3,787,037
FLOOD CONTROL DISTRICT				
FLOOD CONTROL	$ 94,512,737	$ -	$ 94,422,531	$ 80,671,746
FLOOD CONTROL CAPITAL PROJECTS	61,000,000	(207,000)	60,793,008	60,000,000
ELIMINATIONS	(58,628,253)	270,699	(58,357,554)	(44,709,458)
Department Total	$ 96,884,484	$ 63,699	$ 96,857,985	$ 95,962,288
HEALTH CARE PROGRAMS				
GENERAL	$ 229,499,543	$ (346,515)	$ 222,657,832	$ 234,828,631
PUBLIC HEALTH GRANTS	6,435,504	-	6,221,924	7,594,722
Department Total	$ 235,935,047	$ (346,515)	$ 228,879,756	$ 242,423,353
HUMAN SERVICES				
GENERAL	$ 2,702,378	$ -	$ 2,702,378	$ 2,297,021
HUMAN SERVICES GRANTS	42,509,831	527,997	41,519,502	41,943,098
Department Total	$ 45,212,209	$ 527,997	$ 44,221,880	$ 44,240,119
INTERNAL AUDIT				
GENERAL	$ 1,949,548	$ 44,850	$ 1,967,215	$ 1,843,786
Department Total	$ 1,949,548	$ 44,850	$ 1,967,215	$ 1,843,786
JUSTICE SYSTEM PLANNING & INFO				
DETENTION OPERATIONS	$ 1,983,802	$ (70,758)	$ 1,665,765	$ 1,695,804
GENERAL	846,536	-	725,245	542,057
Department Total	$ 2,830,338	$ (70,758)	$ 2,391,010	$ 2,237,861

Arizona State Auditor General Forms (Schedule F) (continued)

MARICOPA COUNTY
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JUVENILE PROBATION				
DETENTION OPERATIONS	$ 36,216,301	$ 175,038	$ 35,085,810	$ 35,714,330
GENERAL	21,235,324	(44,927)	21,646,716	17,220,629
JUVENILE PROBATION DIVERSION	316,633	-	325,334	316,635
JUVENILE PROBATION GRANTS	8,591,502	238,026	6,399,230	6,227,304
JUVENILE PROBATION SPECIAL FEE	2,896,187	-	2,867,595	4,696,187
JUVENILE RESTITUTION	10,000	15,000	19,210	25,000
Department Total	$ 69,265,947	$ 383,137	$ 66,343,895	$ 64,200,085
LEGAL ADVOCATE				
GENERAL	$ 8,402,717	$ 291,968	$ 8,217,853	$ 9,529,764
PUBLIC DEFENDER TRAINING	12,500	-	9,500	12,500
Department Total	$ 8,415,217	$ 291,968	$ 8,227,353	$ 9,542,264
LEGAL DEFENDER				
GENERAL	$ 9,495,990	$ 303,442	$ 9,394,856	$ 10,511,194
LEGAL DEFENDER FILL THE GAP	59,000	-	58,999	59,000
PUBLIC DEFENDER TRAINING	75,794	-	75,795	75,794
Department Total	$ 9,630,784	$ 303,442	$ 9,529,650	$ 10,645,988
LIBRARY DISTRICT				
LIBRARY DIST CAP IMPROVEMENT	$	$ -	$	$ 3,137,092
LIBRARY DISTRICT	20,706,201	518,149	21,161,397	26,486,859
LIBRARY DISTRICT GRANTS	25,000	37,000	62,000	-
LIBRARY INTERGOVERNMENTAL		-		4,694,929
ELIMINATIONS		-		(8,641,753)
Department Total	$ 20,731,201	$ 555,149	$ 21,223,397	$ 25,677,127
MANAGEMENT & BUDGET				
GENERAL	$ 4,318,819	$ (106,696)	$ 3,817,644	$ 3,746,301
Department Total	$ 4,318,819	$ (106,696)	$ 3,817,644	$ 3,746,301
MATERIALS MANAGEMENT				
GENERAL	$ 2,071,136	$ 52,725	$ 2,103,372	$ 2,029,600
REPROGRAPHICS	1,133,790	(28,345)	1,124,123	983,793
Department Total	$ 3,204,926	$ 24,380	$ 3,227,495	$ 3,013,393
MEDICAL EXAMINER				
GENERAL	$ 8,056,892	$ 26,610	$ 7,910,589	$ 7,738,016
MEDICAL EXAMINER GRANT		107,393	97,960	
Department Total	$ 8,056,892	$ 134,003	$ 8,008,549	$ 7,738,016

Arizona State Auditor General Forms (Schedule F) (continued)

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NON-DEPARTMENTAL				
COUNTY IMPROVEMENT	$ 143,166	$ (60,285)	$ -	$
COUNTY IMPROVEMENT DEBT	13,810,516	-	9,669,696	15,976,228
COUNTY IMPROVEMENT DEBT 2	7,900,000	-	5,550,160	7,413,380
DETENTION CAPITAL PROJECTS	46,428,953	(6,900,958)	11,700,054	5,951,000
DETENTION OPERATIONS	125,941,202	254,702	64,768,348	150,966,653
FINANCING SERIES 2007	88,609,418	(26,384,707)	37,573,767	67,626,776
FINANCING SERIES 2008	23,418,046	1,766,383	7,227,815	67,122,027
GENERAL	549,664,295	(16,882,124)	332,578,074	655,706,417
GENERAL FUND CTY IMPROV	33,628,876	(514,185)	26,302,602	23,126,801
INTERGOVERNMENTAL CAP PROJ	9,351,324	2,793,402	9,414,107	3,450,000
NON DEPARTMENTAL GRANT	14,949,882	(6,300,155)	-	14,003,500
WASTE MANAGEMENT	477,981	-	109,505	452,522
Department Total	$ 914,323,659	$ (52,227,927)	$ 504,894,128	$ 1,011,795,304
PARKS & RECREATION				
GENERAL	$ 1,772,629	$ (8,438)	$ 1,677,480	$ 1,426,304
LAKE PLEASANT RECREATION SVCS	1,946,554	509,889	2,431,915	1,843,630
PARKS & REC. GRANTS	1,794,770	4,462	206,882	14,965
PARKS DONATIONS	160,000	836,104	900,639	108,000
PARKS ENHANCEMENT FUND	2,864,913	192,799	2,863,577	6,016,203
PARKS SOUVENIR	130,000	-	119,220	130,000
SPUR CROSS RANCH CONSERVATION	692,638	-	439,446	702,501
ELIMINATIONS	(69,850)	-	(70,965)	(64,630)
Department Total	$ 9,291,654	$ 1,534,816	$ 8,568,194	$ 10,176,973
PLANNING & DEVELOPMENT				
DEL WEBB	$ 132,555	$ -	$ 102,216	$ 77,236
PLANNING AND DEVELOPMENT FEES	17,061,480	523,379	14,857,980	16,289,275
Department Total	$ 17,194,035	$ 523,379	$ 14,960,196	$ 16,366,511
PUBLIC DEFENDER				
GENERAL	$ 39,878,668	$ 1,095,638	$ 40,763,682	$ 40,423,151
PUBLIC DEFENDER FILL THE GAP	1,630,600	-	1,505,143	2,156,743
PUBLIC DEFENDER GRANTS	387,261	-	379,103	387,251
PUBLIC DEFENDER TRAINING	571,480	(13,157)	428,053	545,353
Department Total	$ 42,468,009	$ 1,082,481	$ 43,075,981	$ 43,512,498
PUBLIC DEFENSE SERVICES				
GENERAL	$ 17,930,726	$ (683,083)	$ 22,601,095	$ 15,414,886
Department Total	$ 17,930,726	$ (683,083)	$ 22,601,095	$ 15,414,886
PUBLIC FIDUCIARY				
GENERAL	$ 2,762,148	$ 51,231	$ 2,792,374	$ 2,612,944
Department Total	$ 2,762,148	$ 51,231	$ 2,792,374	$ 2,612,944

Arizona State Auditor General Forms (Schedule F) (continued)

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PUBLIC FIDUCIARY				
GENERAL	$ 2,762,148	$ 51,231	$ 2,792,374	$ 2,612,944
Department Total	$ 2,762,148	$ 51,231	$ 2,792,374	$ 2,612,944
PUBLIC HEALTH				
GENERAL	$ 12,878,580	$ 42,567	$ 11,522,894	$ 12,402,144
PUBLIC HEALTH FEES	3,665,586	1,059,744	4,012,308	5,101,067
PUBLIC HEALTH GRANTS	34,184,711	3,783,750	35,153,937	38,006,654
Department Total	$ 50,728,877	$ 4,886,061	$ 50,689,139	$ 55,509,865
PUBLIC WORKS				
PUBLIC WORKS FLOOD CONTROL	$	$ -	$	$ 35,962,289
SOLID WASTE MANAGEMENT	1,557,209	(5,322)	1,350,745	7,622,369
TRANSPORTATION CAPITAL PROJECT	98,605,934	-	85,705,900	104,677,000
TRANSPORTATION GRANTS	1,170,760	-	563,225	665,308
TRANSPORTATION OPERATIONS	123,435,644	(156,602)	120,649,808	138,327,698
WASTE TIRE	6,844,916	-	6,345,793	6,705,000
ELIMINATIONS	(59,709,258)	114,754	(59,594,504)	(74,748,984)
Department Total	$ 171,905,205	$ (47,170)	$ 155,020,967	$ 219,210,680
RECORDER				
GENERAL	$ 2,638,611	$ (12,260)	$ 2,445,374	$ 2,279,710
RECORDERS SURCHARGE	6,374,980	12,545	5,751,922	4,502,298
Department Total	$ 9,013,591	$ 285	$ 8,197,296	$ 6,782,008
RESEARCH & REPORTING				
GENERAL	$ 378,755	$ 65,686	$ 429,926	$ 327,743
Department Total	$ 378,755	$ 65,686	$ 429,926	$ 327,743
RISK MANAGEMENT				
RISK MANAGEMENT	$ 35,893,572	$ (7,246)	$ 35,409,900	$ 38,624,251
Department Total	$ 35,893,572	$ (7,246)	$ 35,409,900	$ 38,624,251
SHERIFF				
DETENTION OPERATIONS	$ 196,533,189	$ 445,592	$ 195,919,267	$ 185,870,904
GENERAL	71,117,264	1,062,280	71,588,050	72,529,713
INMATE HEALTH SERVICES	149,715	-	49,904	299,715
INMATE SERVICES	12,042,042	4,000,000	12,892,963	19,112,421
SHERIFF DONATIONS	16,400	-	10,914	25,800
SHERIFF GRANTS	5,084,102	2,194,780	5,855,806	7,548,150
SHERIFF JAIL ENHANCEMENT	2,050,000	-	1,244,389	2,205,000
SHERIFF RICO	1,100,000	-	1,066,161	1,155,000
Department Total	$ 288,092,712	$ 7,702,652	$ 288,627,454	$ 288,746,703

Arizona State Auditor General Forms (Schedule F) (continued)

MARICOPA COUNTY
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DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2008	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2008	ACTUAL EXPENDITURES/ EXPENSES * 2008	BUDGETED EXPENDITURES/ EXPENSES 2009
STADIUM DISTRICT				
BALLPARK OPERATIONS	$ 3,748,547	$ -	$ 2,495,319	$ 3,748,554
CACTUS LEAGUE OPERATIONS	482,288	-	1,035,969	482,288
GENERAL		-		-
LONG TERM PROJECT RESERVE	4,203,000	12,000,000	14,933,976	3,903,000
STADIUM DIST DEBT SERIES02	5,925,094	-	6,512,394	5,925,094
ELIMINATIONS	(1,986,576)	-	(2,110,560)	(2,152,750)
Department Total	$ 12,372,353	$ 12,000,000	$ 22,867,098	$ 11,906,186
SUPERINTENDENT OF SCHOOLS				
COUNTY SCHOOL INDIRECT COST	$	$ -	$	$ 1,881,148
GENERAL	2,461,627	(11,899)	2,298,942	2,320,833
SCHOOL COMMUNICATION	82,680	-	65,712	82,680
SCHOOL GRANT	2,559,504	29,543	2,212,470	1,812,016
SCHOOL TRANSPORTATION	792,887	-	557,253	792,887
SMALL SCHOOL SERVICE		-		110,000
Department Total	$ 5,896,698	$ 17,644	$ 5,134,377	$ 6,999,564
TREASURER				
GENERAL	$ 5,111,957	$ 60,242	$ 4,837,809	$ 3,396,965
TAXPAYER INFORMATION	800,000	-	266,664	800,000
Department Total	$ 5,911,957	$ 60,242	$ 5,104,473	$ 4,196,965
TRIAL COURTS				
CHILDRENS ISSUES EDUCATION	$ 115,007	$ -	$ 92,633	$ 115,007
CONCILIATION COURT FEES	1,695,930	-	1,597,895	1,695,930
DOM REL MEDIATION EDUCATION	190,682	-	184,889	190,682
EXPEDITED CHILD SUPPORT	445,580	-	376,044	445,580
GENERAL	86,217,528	67,675	86,132,864	84,462,933
JUDICIAL ENHANCEMENT	433,277	207,000	448,610	433,286
JUSTICE COURTS SPECIAL REVENUE	3,094,077	-	2,759,089	3,776,505
JUSTICE CT JUDICIAL ENHANCEMNT	657,982	(250)	462,120	657,480
LAW LIBRARY FEES	885,000	-	839,590	940,000
PROBATE FEES	389,531	-	357,546	389,531
SPOUSAL MAINT ENF ENHANCEMENT	115,921	-	90,499	115,921
SUPERIOR COURT FILL THE GAP	2,010,456	-	1,797,339	2,010,454
TRIAL COURTS GRANTS	2,013,717	-	1,628,385	2,013,724
TRIAL COURTS SPECIAL REVENUE	5,680,313	175,000	5,501,369	5,680,313
Department Total	$ 103,945,001	$ 449,425	$ 102,268,872	$ 102,927,346
WORKFORCE MGT & DEVELOPMENT				
GENERAL	$ 3,249,295	$ 2,985,163	$ 3,261,833	$ 6,258,870
Department Total	$ 3,249,295	$ 2,985,163	$ 3,261,833	$ 6,258,870
ELIMINATIONS				
ELIMINATIONS	$ (425,729,107)	$ (7,872,230)	$ (431,137,637)	$ (607,585,015)
Department Total	$ (425,729,107)	$ (7,872,230)	$ (431,137,637)	$ (607,585,015)
Total all Departments	$ 2,344,263,667	$ (10,484,364)	$ 1,898,657,570	$ 2,352,919,592

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.