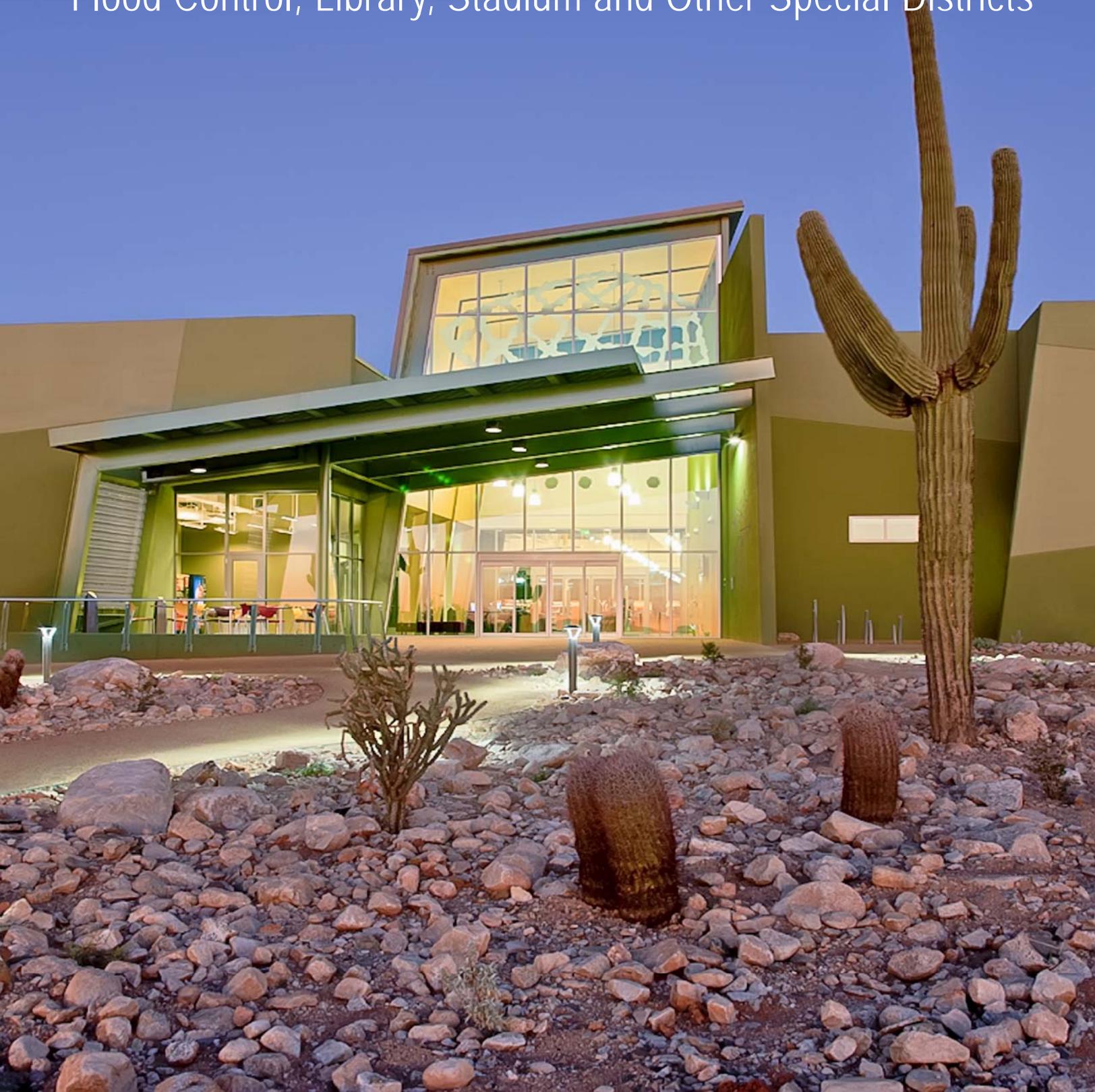


# MARICOPA COUNTY



## FY 2013 Annual Business Strategies Recommended Budget

— Flood Control, Library, Stadium and Other Special Districts —



# Credits

## **Board of Directors**

Max W. Wilson, District 4, Chairman  
Fulton Brock, District 1  
Don Stapley, District 2  
Andrew Kunasek, District 3  
Mary Rose Garrido Wilcox, District 5

## **County Manager**

Tom Manos

## **Deputy County Manager**

Sandra L. Wilson

## **Deputy Budget Directors**

Lee Ann Bohn  
Brian G. Hushek

## **Budget Administrator**

Cynthia A. Goelz

## **Office of Management and Budget**

301 W. Jefferson Street  
10<sup>th</sup> Floor  
Phoenix, Arizona 85003-2143  
Phone (602) 506-7280  
Fax (602) 506-3063  
[www.maricopa.gov/budget](http://www.maricopa.gov/budget)

Cover Photo: Bill Zimmerman took the cover photograph of the Maricopa County White Tank Library Building located in the White Tank Mountain Regional Park.

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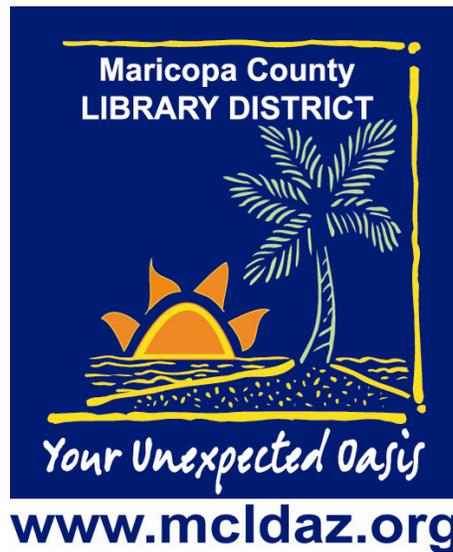
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## Flood Control District

### Motion

Approve the Flood Control District FY 2013 Budget in the amount of \$85,023,931 by total appropriation for each fund and function class for the Flood Control District.

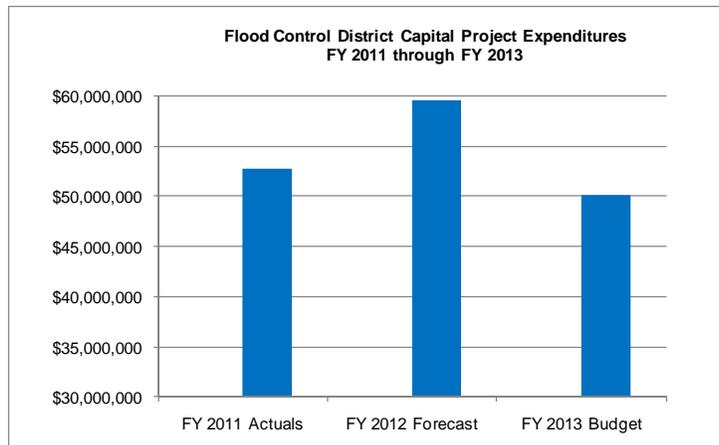


## Flood Control District Transmittal Letter

To: Max W. Wilson, Chairman, District 4  
Fulton Brock, District 1  
Don Stapley, District 2  
Andrew Kunasek, District 3  
Mary Rose Wilcox, District 5

The Recommended FY 2013 expenditure budget for the Flood Control District is \$85,023,931. Budgeted capital project expenditures are budgeted at \$50,000,000 in Fiscal Year 2013, a \$10,000,000 decrease from Fiscal Year 2012. The budget continues to provide for a focused effort in conducting floodplain delineations so properties are designated as being located in or out of floodplains and floodways before building on the land is started.

Commercial and residential property values continue to decline in Maricopa County for FY 2013. The FY 2013 budget has been developed with the tax rate remaining flat at \$0.1780. This has decreased the Flood Control District Levy to \$54,584,578 in FY 2013, a decrease of \$7,816,594 from FY 2012. Intergovernmental Agreement (IGA) revenue totals \$7,722,000 for cost-sharing with other governmental entities on capital projects. In FY 2013, the Flood Control District has budgeted operating revenue of \$57.2 million, which is \$6.7 million (9.5%) less than in Fiscal Year 2012.



The Flood Control District Capital Improvement Program budget reflects strong activity in the construction phase of major infrastructure projects, which are geographically distributed to benefit all five County Supervisory Districts. Additionally, the budget provides for continued funding of \$221,873 million for the Floodprone Property Acquisition Program. In all, the Flood Control District has 61 scheduled projects totaling \$344,856,341 in their five-year Capital Improvement Program.

I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.

Sincerely,

Tom Manos, County Manager



## Flood Control District

*Analysis by Harold Sigüenza, Management and Budget Analyst*

### Mission

The mission of Flood Control District (FCD) is to provide regional flood hazard identification, regulation, remediation and education to Maricopa County residents so they can reduce the risk of injury, death, and property damage from flooding, while still enjoying the natural and beneficial values served by floodplains.

### Vision

The Flood Control District vision is for the residents of Maricopa County and future generations to have the maximum level of protection from the effects of flooding through fiscally responsible flood control actions and multi-use facilities that complement and enhance the beauty of our desert environment.



Summary

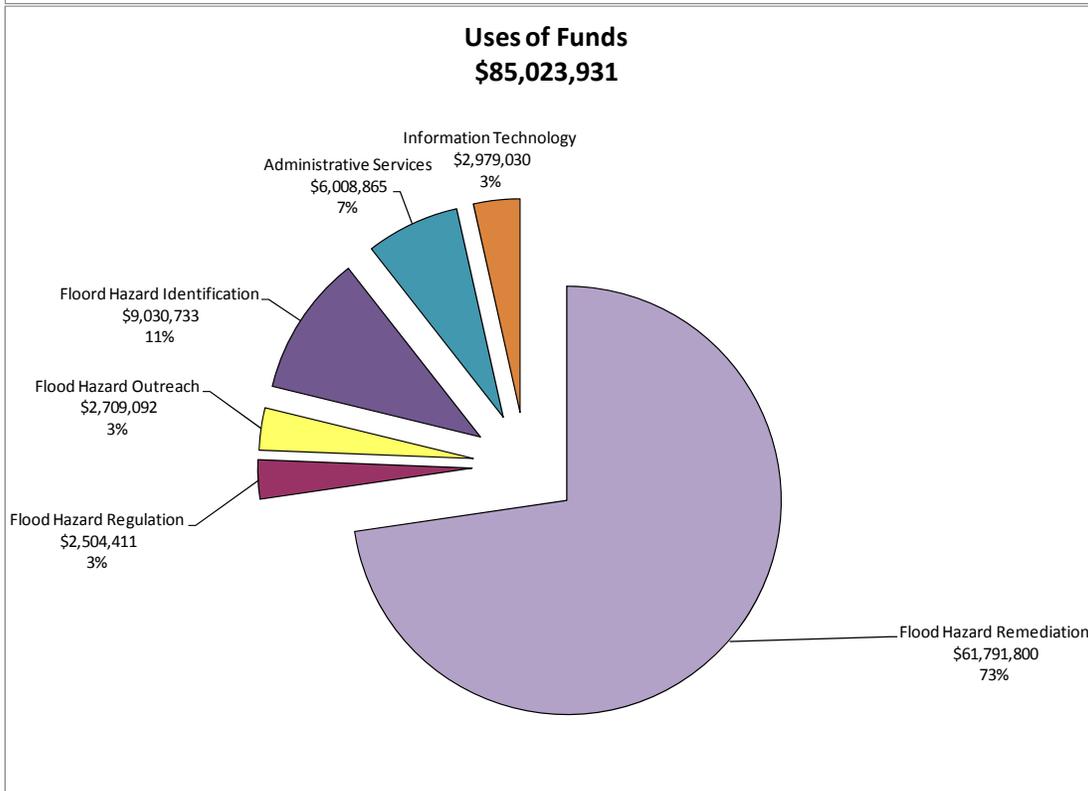
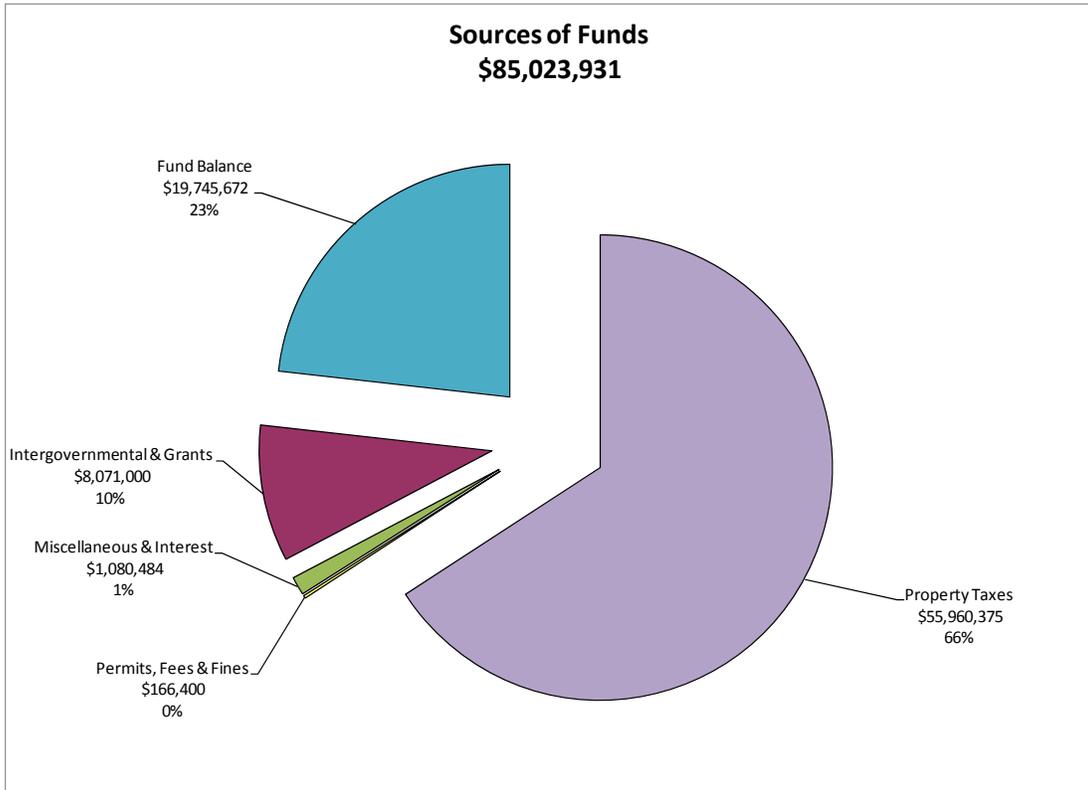
Consolidated Sources, Uses and Fund Balance by Fund Type

|                             | SPECIAL<br>REVENUE | CAPITAL<br>PROJECTS | SUBTOTAL       | ELIMINATIONS    | TOTAL         |
|-----------------------------|--------------------|---------------------|----------------|-----------------|---------------|
| BEGINNING FUND BALANCE      | \$ 33,620,159      | \$ 26,043,506       | \$ 59,663,665  | \$ -            | \$ 59,663,665 |
| SOURCES OF FUNDS            |                    |                     |                |                 |               |
| OPERATING                   |                    |                     |                |                 |               |
| PROPERTY TAXES              | \$ 53,752,703      | \$ -                | \$ 53,752,703  | \$ -            | \$ 53,752,703 |
| LICENSES AND PERMITS        | 166,400            | -                   | 166,400        | -               | 166,400       |
| PAYMENTS IN LIEU OF TAXES   | 131,500            | -                   | 131,500        | -               | 131,500       |
| INTEREST EARNINGS           | 300,000            | -                   | 300,000        | -               | 300,000       |
| MISCELLANEOUS REVENUE       | 780,484            | -                   | 780,484        | -               | 780,484       |
| TOTAL OPERATING SOURCES     | \$ 55,131,087      | \$ -                | \$ 55,131,087  | \$ -            | \$ 55,131,087 |
| NON-RECURRING               |                    |                     |                |                 |               |
| GRANTS                      | \$ 349,000         | \$ -                | \$ 349,000     | \$ -            | \$ 349,000    |
| OTHER INTERGOVERNMENTAL     | -                  | 7,722,000           | 7,722,000      | -               | 7,722,000     |
| TRANSFERS IN                | -                  | 54,098,533          | 54,098,533     | (54,098,533)    | -             |
| TOTAL NON-RECURRING SOURCES | \$ 349,000         | \$ 61,820,533       | \$ 62,169,533  | \$ (54,098,533) | \$ 8,071,000  |
| TOTAL SOURCES               | \$ 55,480,087      | \$ 61,820,533       | \$ 117,300,620 | \$ (54,098,533) | \$ 63,202,087 |
| USES OF FUNDS               |                    |                     |                |                 |               |
| OPERATING                   |                    |                     |                |                 |               |
| PERSONAL SERVICES           | \$ 16,131,312      | \$ -                | \$ 16,131,312  | \$ -            | \$ 16,131,312 |
| SUPPLIES                    | 1,907,286          | -                   | 1,907,286      | -               | 1,907,286     |
| SERVICES                    | 15,973,021         | -                   | 15,973,021     | -               | 15,973,021    |
| CAPITAL                     | 663,312            | -                   | 663,312        | -               | 663,312       |
| TOTAL OPERATING USES        | \$ 34,674,931      | \$ -                | \$ 34,674,931  | \$ -            | \$ 34,674,931 |
| NON-RECURRING               |                    |                     |                |                 |               |
| PERSONAL SERVICES           | \$ -               | \$ 2,400,000        | \$ 2,400,000   | \$ -            | \$ 2,400,000  |
| SERVICES                    | 349,000            | -                   | 349,000        | -               | 349,000       |
| CAPITAL                     | -                  | 47,600,000          | 47,600,000     | -               | 47,600,000    |
| OTHER FINANCING USES        | 54,098,533         | -                   | 54,098,533     | (54,098,533)    | -             |
| TOTAL NON-RECURRING USES    | \$ 54,447,533      | \$ 50,000,000       | \$ 104,447,533 | \$ (54,098,533) | \$ 50,349,000 |
| TOTAL USES                  | \$ 89,122,464      | \$ 50,000,000       | \$ 139,122,464 | \$ (54,098,533) | \$ 85,023,931 |
| STRUCTURAL BALANCE          | \$ 20,456,156      | \$ -                | \$ 20,456,156  | \$ -            | \$ 20,456,156 |
| ENDING FUND BALANCE:        |                    |                     |                |                 |               |
| RESTRICTED                  | \$ -               | \$ 37,864,039       | \$ 37,864,039  | \$ -            | \$ 37,864,039 |
| UNASSIGNED                  | (22,218)           | -                   | (22,218)       | -               | (22,218)      |

**Appropriated Expenditures and Other Uses by Department, Fund and Function Class**

|   | <b>FY 2012<br/>ADOPTED</b> | <b>FY 2012<br/>REVISED</b> | <b>FY 2013<br/>RECOMM</b> | <b>FY 2013<br/>TENTATIVE</b> | <b>FY 2013<br/>ADOPTED</b> | <b>(INC.)/DEC<br/>FROM REV.</b> |
|---|----------------------------|----------------------------|---------------------------|------------------------------|----------------------------|---------------------------------|
| <b>690 FLOOD CONTROL DISTRICT</b>         |                            |                            |                           |                              |                            |                                 |
| <b>991 FLOOD CONTROL</b>                  |                            |                            |                           |                              |                            |                                 |
| OPERATING                                 | \$ 36,860,323              | \$ 36,860,323              | \$ 34,674,931             | \$ 34,674,931                | \$ 34,674,931              | \$ 2,185,392                    |
| NON RECURRING NON PROJECT                 | 45,000,000                 | 45,000,000                 | 54,098,533                | 54,098,533                   | 54,098,533                 | (9,098,533)                     |
| All Functions                             | \$ 81,860,323              | \$ 81,860,323              | \$ 88,773,464             | \$ 88,773,464                | \$ 88,773,464              | \$ (6,913,141)                  |
| <b>989 FLOOD CONTROL GRANTS</b>           |                            |                            |                           |                              |                            |                                 |
| NON RECURRING NON PROJECT                 | \$ 566,100                 | \$ 566,100                 | \$ 349,000                | \$ 349,000                   | \$ 349,000                 | \$ 217,100                      |
| <b>990 FLOOD CONTROL CAPITAL PROJECTS</b> |                            |                            |                           |                              |                            |                                 |
| SMALL PROJECT ASSISTANCE                  | 2,000,000                  | 2,000,000                  | 2,000,000                 | 2,000,000                    | 2,000,000                  | -                               |
| FLOODPRONE PROP ACQUISITION               | 50,000                     | 50,000                     | 20,000                    | 20,000                       | 20,000                     | 30,000                          |
| FLOOD CONTROL CIP                         | 57,950,000                 | 57,950,000                 | 47,980,000                | 47,980,000                   | 47,980,000                 | 9,970,000                       |
| All Functions                             | \$ 60,000,000              | \$ 60,000,000              | \$ 50,000,000             | \$ 50,000,000                | \$ 50,000,000              | \$ 10,000,000                   |
| <b>900 ELIMINATIONS</b>                   |                            |                            |                           |                              |                            |                                 |
| NON RECURRING NON PROJECT                 | \$ (45,000,000)            | \$ (45,000,000)            | \$ (54,098,533)           | \$ (54,098,533)              | \$ (54,098,533)            | \$ 9,098,533                    |
|   |                            |                            |                           |                              |                            | -                               |
| <b>TOTAL FLOOD CONTROL DISTRICT</b>       | <b>\$ 97,426,423</b>       | <b>\$ 97,426,423</b>       | <b>\$ 85,023,931</b>      | <b>\$ 85,023,931</b>         | <b>\$ 85,023,931</b>       | <b>\$ 12,402,492</b>            |

Sources and Uses of Funds



Maricopa County Annual Business Strategies  
 FY 2013 Recommended Budget

Flood Control District

Sources and Uses by Program and Activity

| PROGRAM / ACTIVITY                    | FY 2011<br>ACTUAL     | FY 2012<br>ADOPTED   | FY 2012<br>REVISED   | FY 2012<br>FORECAST  | FY 2013<br>RECOMM    | REVISED VS RECOMM<br>VAR | %             |
|---------------------------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|--------------------------|---------------|
| <b>SOURCES</b>                        |                       |                      |                      |                      |                      |                          |               |
| FCMP - FLOODPLAIN REGULATION COMPLNCE | \$ -                  | \$ 5,000             | \$ 5,000             | \$ 4,400             | \$ 13,000            | \$ 8,000                 | 160.0%        |
| FREV - FLOODPLAIN PERMITTING          | 179,750               | 275,900              | 275,900              | 225,142              | 126,500              | (149,400)                | -54.2%        |
| 69FH - FLOOD HAZARD REGULATION        | \$ 179,750            | \$ 280,900           | \$ 280,900           | \$ 229,542           | \$ 139,500           | \$ (141,400)             | -50.3%        |
| FLDP - FLOODPLAIN DELINEATION         | \$ 276,162            | \$ 566,100           | \$ 566,100           | \$ 335,391           | \$ 349,000           | \$ (217,100)             | -38.4%        |
| 69HI - FLOOD HAZARD IDENTIFICATION    | \$ 276,162            | \$ 566,100           | \$ 566,100           | \$ 335,391           | \$ 349,000           | \$ (217,100)             | -38.4%        |
| DAMS - DAM SAFETY                     | \$ -                  | \$ 4,080,000         | \$ 4,080,000         | \$ 1,340,000         | \$ 4,800,000         | \$ 720,000               | 17.6%         |
| HAZD - FLOOD CONTROL CAPITAL PROJECTS | 26,962,792            | 7,557,000            | 7,557,000            | 7,491,286            | 2,922,000            | (4,635,000)              | -61.3%        |
| MAIN - FLOOD CTRL STRUCTURE MAINT     | 81,484                | -                    | -                    | 6,756                | -                    | -                        | N/A           |
| 69HR - FLOOD HAZARD REMEDIATION       | \$ 27,044,276         | \$ 11,637,000        | \$ 11,637,000        | \$ 8,838,042         | \$ 7,722,000         | \$ (3,915,000)           | -33.6%        |
| FACI - FACILITIES MGMT PROF SUPP SVCS | \$ -                  | \$ -                 | \$ -                 | \$ 34,473            | \$ -                 | \$ -                     | N/A           |
| ODIR - EXECUTIVE MANAGEMENT           | 188,746               | 4,000                | 4,000                | 29,886               | 4,000                | -                        | 0.0%          |
| RWAY - REAL ESTATE SERVICES           | 2,760,158             | 230,964              | 230,964              | 878,902              | 183,384              | (47,580)                 | -20.6%        |
| 99AS - ADMINISTRATIVE SERVICES        | \$ 2,948,904          | \$ 234,964           | \$ 234,964           | \$ 943,261           | \$ 187,384           | \$ (47,580)              | -20.2%        |
| GGOV - GENERAL GOVERNMENT             | \$ 67,983,675         | \$ 62,963,773        | \$ 62,963,773        | \$ 62,521,114        | \$ 54,184,203        | \$ (8,779,570)           | -13.9%        |
| 99GV - GENERAL GOVERNMENT             | \$ 67,983,675         | \$ 62,963,773        | \$ 62,963,773        | \$ 62,521,114        | \$ 54,184,203        | \$ (8,779,570)           | -13.9%        |
| GISA - GIS APPLICATION DEV AND SUPP   | \$ 856,081            | \$ 442,292           | \$ 442,292           | \$ 515,660           | \$ 620,000           | \$ 177,708               | 40.2%         |
| 99IT - INFORMATION TECHNOLOGY         | \$ 856,081            | \$ 442,292           | \$ 442,292           | \$ 515,660           | \$ 620,000           | \$ 177,708               | 40.2%         |
| <b>TOTAL PROGRAMS</b>                 | <b>\$ 99,288,848</b>  | <b>\$ 76,125,029</b> | <b>\$ 76,125,029</b> | <b>\$ 73,383,010</b> | <b>\$ 63,202,087</b> | <b>\$ (12,922,942)</b>   | <b>-17.0%</b> |
| <b>USES</b>                           |                       |                      |                      |                      |                      |                          |               |
| FCMP - FLOODPLAIN REGULATION COMPLNCE | \$ 673,278            | \$ 704,037           | \$ 703,798           | \$ 671,512           | \$ 617,323           | \$ 86,475                | 12.3%         |
| FREV - FLOODPLAIN PERMITTING          | 2,579,510             | 1,844,373            | 1,843,911            | 1,888,809            | 1,887,088            | (43,177)                 | -2.3%         |
| 69FH - FLOOD HAZARD REGULATION        | \$ 3,252,788          | \$ 2,548,410         | \$ 2,547,709         | \$ 2,560,321         | \$ 2,504,411         | \$ 43,298                | 1.7%          |
| EDAY - FLOOD CNTRL PUBLIC INFORMATION | \$ 204,565            | \$ 248,750           | \$ 248,750           | \$ 235,840           | \$ 249,855           | \$ (1,105)               | -0.4%         |
| FCSR - FLOOD CUSTOMER SERVICE         | 342,296               | 375,635              | 375,549              | 385,888              | 370,599              | 4,950                    | 1.3%          |
| FWRN - FLOOD WARNING                  | 1,076,373             | 1,226,855            | 1,226,855            | 1,353,797            | 1,232,205            | (5,350)                  | -0.4%         |
| MASM - FLOOD SAFETY EDUCATION         | 860,401               | 787,682              | 787,682              | 762,000              | 856,433              | (68,751)                 | -8.7%         |
| 69HE - FLOOD HAZARD OUTREACH          | \$ 2,483,635          | \$ 2,638,922         | \$ 2,638,836         | \$ 2,737,525         | \$ 2,709,092         | \$ (70,256)              | -2.7%         |
| FLDP - FLOODPLAIN DELINEATION         | \$ 2,339,836          | \$ 2,782,981         | \$ 2,782,945         | \$ 2,559,450         | \$ 2,564,121         | \$ 218,824               | 7.9%          |
| PLNG - FLOOD HAZARD PLANNING          | 6,741,388             | 7,290,521            | 7,290,085            | 6,982,965            | 6,466,612            | 823,473                  | 11.3%         |
| 69HI - FLOOD HAZARD IDENTIFICATION    | \$ 9,081,224          | \$ 10,073,502        | \$ 10,073,030        | \$ 9,542,415         | \$ 9,030,733         | \$ 1,042,297             | 10.3%         |
| DAMS - DAM SAFETY                     | \$ 14,278,407         | \$ 13,027,615        | \$ 13,027,512        | \$ 12,653,074        | \$ 13,982,662        | \$ (955,150)             | -7.3%         |
| HAZD - FLOOD CONTROL CAPITAL PROJECTS | 60,719,331            | 51,271,943           | 51,271,371           | 50,505,490           | 40,296,874           | 10,974,497               | 21.4%         |
| MAIN - FLOOD CTRL STRUCTURE MAINT     | 6,402,650             | 7,172,906            | 7,172,377            | 7,151,711            | 7,512,264            | (339,887)                | -4.7%         |
| 69HR - FLOOD HAZARD REMEDIATION       | \$ 81,400,388         | \$ 71,472,464        | \$ 71,471,260        | \$ 70,310,275        | \$ 61,791,800        | \$ 9,679,460             | 13.5%         |
| BDGT - BUDGETING                      | \$ 81,610             | \$ 142,056           | \$ 149,869           | \$ 77,606            | \$ 66,697            | \$ 83,172                | 55.5%         |
| FACI - FACILITIES MGMT PROF SUPP SVCS | 2,265,658             | 1,168,219            | 1,168,219            | 1,118,716            | 640,563              | 527,656                  | 45.2%         |
| FSAC - FINANCIAL SERVICES             | 319,680               | 379,715              | 387,444              | 350,253              | 376,325              | 11,119                   | 2.9%          |
| HRAC - HUMAN RESOURCES                | 212,653               | 237,652              | 237,652              | 228,736              | 189,318              | 48,334                   | 20.3%         |
| ODIR - EXECUTIVE MANAGEMENT           | 1,075,604             | 2,837,453            | 2,814,126            | 1,779,824            | 1,767,677            | 1,046,449                | 37.2%         |
| PROC - PROCUREMENT                    | 364,506               | 313,374              | 318,700              | 298,630              | 326,468              | (7,768)                  | -2.4%         |
| RECO - RECORDS MANAGEMENT             | 68,831                | 39,048               | 39,048               | 32,119               | 38,510               | 538                      | 1.4%          |
| RWAY - REAL ESTATE SERVICES           | 695,517               | 971,341              | 971,341              | 917,231              | 878,180              | 93,161                   | 9.6%          |
| 99AS - ADMINISTRATIVE SERVICES        | \$ 5,084,059          | \$ 6,088,858         | \$ 6,086,399         | \$ 4,803,115         | \$ 4,283,738         | \$ 1,802,661             | 29.6%         |
| CSCA - CENTRAL SERVICE COST ALLOC     | \$ 1,419,286          | \$ 1,274,433         | \$ 1,274,433         | \$ 1,274,433         | \$ 1,524,626         | \$ (250,193)             | -19.6%        |
| GGOV - GENERAL GOVERNMENT             | -                     | -                    | 4,922                | -                    | -                    | 4,922                    | 100.0%        |
| ISFC - INTERNAL SERVICE FUND CHARGES  | 1,532,175             | 200,501              | 200,501              | 202,765              | 200,501              | -                        | 0.0%          |
| 99GV - GENERAL GOVERNMENT             | \$ 2,951,461          | \$ 1,474,934         | \$ 1,479,856         | \$ 1,477,198         | \$ 1,725,127         | \$ (245,271)             | -16.6%        |
| BUAS - BUSINESS APPLICATION DEV SUPP  | \$ 503,188            | \$ 656,269           | \$ 656,269           | \$ 624,174           | \$ 619,875           | \$ 36,394                | 5.5%          |
| DACR - DATA CENTER                    | 351,584               | 388,370              | 388,370              | 388,307              | 307,157              | 81,213                   | 20.9%         |
| DESK - DESKTOP SUPPORT                | 416,551               | 308,872              | 308,872              | 303,644              | 242,093              | 66,779                   | 21.6%         |
| GISA - GIS APPLICATION DEV AND SUPP   | 1,898,486             | 1,727,138            | 1,727,138            | 2,223,700            | 1,754,232            | (27,094)                 | -1.6%         |
| HDSP - HELP DESK SUPPORT              | 36,926                | 48,684               | 48,684               | 48,957               | 55,673               | (6,989)                  | -14.4%        |
| 99IT - INFORMATION TECHNOLOGY         | \$ 3,206,735          | \$ 3,129,333         | \$ 3,129,333         | \$ 3,588,782         | \$ 2,979,030         | \$ 150,303               | 4.8%          |
| <b>TOTAL PROGRAMS</b>                 | <b>\$ 107,460,290</b> | <b>\$ 97,426,423</b> | <b>\$ 97,426,423</b> | <b>\$ 95,019,631</b> | <b>\$ 85,023,931</b> | <b>\$ 12,402,492</b>     | <b>12.7%</b>  |

Sources and Uses by Category

| CATEGORY                             | FY 2011<br>ACTUAL | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM | REVISED VS RECOMM<br>VAR | %      |
|--------------------------------------|-------------------|--------------------|--------------------|---------------------|-------------------|--------------------------|--------|
| <b>TAXES</b>                         |                   |                    |                    |                     |                   |                          |        |
| 0601 - PROPERTY TAXES                | \$ 67,074,350     | \$ 61,777,160      | \$ 61,777,160      | \$ 61,777,160       | \$ 53,752,703     | \$ (8,024,457)           | -13.0% |
| <b>SUBTOTAL</b>                      | \$ 67,074,350     | \$ 61,777,160      | \$ 61,777,160      | \$ 61,777,160       | \$ 53,752,703     | \$ (8,024,457)           | -13.0% |
| <b>LICENSES AND PERMITS</b>          |                   |                    |                    |                     |                   |                          |        |
| 0610 - LICENSES AND PERMITS          | \$ 379,767        | \$ 315,400         | \$ 315,400         | \$ 753,095          | \$ 166,400        | \$ (149,000)             | -47.2% |
| <b>SUBTOTAL</b>                      | \$ 379,767        | \$ 315,400         | \$ 315,400         | \$ 753,095          | \$ 166,400        | \$ (149,000)             | -47.2% |
| <b>INTERGOVERNMENTAL</b>             |                   |                    |                    |                     |                   |                          |        |
| 0615 - GRANTS                        | \$ 376,162        | \$ 566,100         | \$ 566,100         | \$ 355,391          | \$ 349,000        | \$ (217,100)             | -38.4% |
| 0620 - OTHER INTERGOVERNMENTAL       | 6,962,792         | 11,637,000         | 11,637,000         | 8,831,286           | 7,722,000         | (3,915,000)              | -33.6% |
| 0621 - PAYMENTS IN LIEU OF TAXES     | 158,646           | 186,613            | 186,613            | 188,665             | 131,500           | (55,113)                 | -29.5% |
| <b>SUBTOTAL</b>                      | \$ 7,497,600      | \$ 12,389,713      | \$ 12,389,713      | \$ 9,375,342        | \$ 8,202,500      | \$ (4,187,213)           | -33.8% |
| <b>MISCELLANEOUS</b>                 |                   |                    |                    |                     |                   |                          |        |
| 0645 - INTEREST EARNINGS             | \$ 750,684        | \$ 1,000,000       | \$ 1,000,000       | \$ 555,289          | \$ 300,000        | \$ (700,000)             | -70.0% |
| 0650 - MISCELLANEOUS REVENUE         | 3,586,447         | 642,756            | 642,756            | 922,124             | 780,484           | 137,728                  | 21.4%  |
| <b>SUBTOTAL</b>                      | \$ 4,337,131      | \$ 1,642,756       | \$ 1,642,756       | \$ 1,477,413        | \$ 1,080,484      | \$ (562,272)             | -34.2% |
| <b>ALL REVENUES</b>                  | \$ 79,288,848     | \$ 76,125,029      | \$ 76,125,029      | \$ 73,383,010       | \$ 63,202,087     | \$ (12,922,942)          | -17.0% |
| <b>TOTAL SOURCES</b>                 | \$ 99,288,848     | \$ 76,125,029      | \$ 76,125,029      | \$ 73,383,010       | \$ 63,202,087     | \$ (12,922,942)          | -17.0% |
| <b>PERSONAL SERVICES</b>             |                   |                    |                    |                     |                   |                          |        |
| 0701 - REGULAR PAY                   | \$ 2,336,143      | \$ 723,506         | \$ 723,507         | \$ 601,747          | \$ 573,730        | \$ 149,777               | 20.7%  |
| 0705 - TEMPORARY PAY                 | 234               | -                  | -                  | -                   | -                 | -                        | N/A    |
| 0710 - OVERTIME                      | 96                | -                  | -                  | -                   | -                 | -                        | N/A    |
| 0750 - FRINGE BENEFITS               | 644,568           | 203,016            | 203,015            | 160,377             | 161,191           | 41,824                   | 20.6%  |
| 0790 - OTHER PERSONNEL SERVICES      | 924               | -                  | -                  | -                   | -                 | -                        | N/A    |
| 0795 - PERSONNEL SERVICES ALLOC-OUT  | (23,224)          | -                  | -                  | (65,366)            | (32,771)          | 32,771                   | N/A    |
| 0796 - PERSONNEL SERVICES ALLOC-IN   | 14,454,892        | 17,608,765         | 17,608,765         | 16,921,891          | 17,829,162        | (220,397)                | -1.3%  |
| <b>SUBTOTAL</b>                      | \$ 17,413,633     | \$ 18,535,287      | \$ 18,535,287      | \$ 17,618,649       | \$ 18,531,312     | \$ 3,975                 | 0.0%   |
| <b>SUPPLIES</b>                      |                   |                    |                    |                     |                   |                          |        |
| 0806 - SUPPLIES-ALLOCATION IN        | \$ 1,471,832      | \$ 1,896,807       | \$ 1,896,807       | \$ 1,923,743        | \$ 1,907,286      | \$ (10,479)              | -0.6%  |
| <b>SUBTOTAL</b>                      | \$ 1,471,832      | \$ 1,896,807       | \$ 1,896,807       | \$ 1,923,743        | \$ 1,907,286      | \$ (10,479)              | -0.6%  |
| <b>SERVICES</b>                      |                   |                    |                    |                     |                   |                          |        |
| 0812 - OTHER SERVICES                | \$ 398,380        | \$ 566,100         | \$ 566,100         | \$ 355,391          | \$ 349,000        | \$ 217,100               | 38.4%  |
| 0825 - REPAIRS AND MAINTENANCE       | 550,504           | -                  | -                  | -                   | -                 | -                        | N/A    |
| 0830 - INTERGOVERNMENTAL PAYMENTS    | 117,744           | -                  | -                  | -                   | -                 | -                        | N/A    |
| 0841 - TRAVEL                        | -                 | -                  | -                  | 1                   | -                 | -                        | N/A    |
| 0873 - SERVICES-ALLOCATION IN        | 16,451,345        | 16,981,548         | 16,981,548         | 16,520,041          | 15,973,021        | 1,008,527                | 5.9%   |
| <b>SUBTOTAL</b>                      | \$ 17,517,973     | \$ 17,547,648      | \$ 17,547,648      | \$ 16,875,433       | \$ 16,322,021     | \$ 1,225,627             | 7.0%   |
| <b>CAPITAL</b>                       |                   |                    |                    |                     |                   |                          |        |
| 0910 - LAND                          | \$ 6,777,019      | \$ 7,922,000       | \$ 7,922,000       | \$ 6,275,112        | \$ 2,110,000      | \$ 5,812,000             | 73.4%  |
| 0915 - BUILDINGS AND IMPROVEMENTS    | 58,448            | -                  | -                  | -                   | -                 | -                        | N/A    |
| 0920 - CAPITAL EQUIPMENT             | 20,046            | -                  | -                  | 101,158             | -                 | -                        | N/A    |
| 0930 - VEHICLES & CONSTRUCTION EQUIP | 1,230,725         | -                  | -                  | 610,221             | -                 | -                        | N/A    |
| 0940 - INFRASTRUCTURE                | 42,760,253        | 49,278,000         | 49,278,000         | 50,924,888          | 45,490,000        | 3,788,000                | 7.7%   |
| 0956 - CAPITAL-ALLOCATION IN         | 210,361           | 2,246,681          | 2,246,681          | 690,427             | 663,312           | 1,583,369                | 70.5%  |
| <b>SUBTOTAL</b>                      | \$ 51,056,852     | \$ 59,446,681      | \$ 59,446,681      | \$ 58,601,806       | \$ 48,263,312     | \$ 11,183,369            | 18.8%  |
| <b>ALL EXPENDITURES</b>              | \$ 87,460,290     | \$ 97,426,423      | \$ 97,426,423      | \$ 95,019,631       | \$ 85,023,931     | \$ 12,402,492            | 12.7%  |
| <b>TOTAL USES</b>                    | \$ 107,460,290    | \$ 97,426,423      | \$ 97,426,423      | \$ 95,019,631       | \$ 85,023,931     | \$ 12,402,492            | 12.7%  |

Sources and Uses by Fund and Function

| FUND / FUNCTION CLASS                         | FY 2011<br>ACTUAL      | FY 2012<br>ADOPTED     | FY 2012<br>REVISED     | FY 2012<br>FORECAST    | FY 2013<br>RECOMM      | REVISED VS RECOMM<br>VAR | %             |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|--------------------------|---------------|
| 989 FLOOD CONTROL GRANTS                      |                        |                        |                        |                        |                        |                          |               |
| NON-RECURRING                                 | \$ 376,162             | \$ 566,100             | \$ 566,100             | \$ 355,391             | \$ 349,000             | \$ (217,100)             | -38.4%        |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ 376,162</b>      | <b>\$ 566,100</b>      | <b>\$ 566,100</b>      | <b>\$ 355,391</b>      | <b>\$ 349,000</b>      | <b>\$ (217,100)</b>      | <b>-38.4%</b> |
| 991 FLOOD CONTROL                             |                        |                        |                        |                        |                        |                          |               |
| OPERATING                                     | \$ 71,949,894          | \$ 63,887,129          | \$ 63,887,129          | \$ 64,141,276          | \$ 55,131,087          | \$ (8,756,042)           | -13.7%        |
| NON-RECURRING                                 | -                      | 34,800                 | 34,800                 | 20,584                 | -                      | (34,800)                 | -100.0%       |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ 71,949,894</b>   | <b>\$ 63,921,929</b>   | <b>\$ 63,921,929</b>   | <b>\$ 64,161,860</b>   | <b>\$ 55,131,087</b>   | <b>\$ (8,790,842)</b>    | <b>-13.8%</b> |
| 990 FLOOD CONTROL CAPITAL PROJECTS            |                        |                        |                        |                        |                        |                          |               |
| OPERATING                                     | \$ 348,341             | \$ -                   | \$ -                   | \$ -                   | \$ -                   | \$ -                     | N/A           |
| NON-RECURRING                                 | \$ 46,614,451          | \$ 56,637,000          | \$ 56,637,000          | \$ 53,865,759          | \$ 61,820,533          | \$ 5,183,533             | 9.2%          |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ 46,962,792</b>   | <b>\$ 56,637,000</b>   | <b>\$ 56,637,000</b>   | <b>\$ 53,865,759</b>   | <b>\$ 61,820,533</b>   | <b>\$ 5,183,533</b>      | <b>9.2%</b>   |
| 900 ELIMINATIONS                              |                        |                        |                        |                        |                        |                          |               |
| NON-RECURRING                                 | \$ (20,000,000)        | \$ (45,000,000)        | \$ (45,000,000)        | \$ (45,000,000)        | \$ (54,098,533)        | \$ (9,098,533)           | 20.2%         |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ (20,000,000)</b> | <b>\$ (45,000,000)</b> | <b>\$ (45,000,000)</b> | <b>\$ (45,000,000)</b> | <b>\$ (54,098,533)</b> | <b>\$ (9,098,533)</b>    | <b>20.2%</b>  |
| <b>DEPARTMENT OPERATING TOTAL SOURCES</b>     | <b>\$ 72,298,235</b>   | <b>\$ 63,887,129</b>   | <b>\$ 63,887,129</b>   | <b>\$ 64,141,276</b>   | <b>\$ 55,131,087</b>   | <b>\$ (8,756,042)</b>    | <b>-13.7%</b> |
| <b>DEPARTMENT NON-RECURRING TOTAL SOURCES</b> | <b>\$ 26,990,613</b>   | <b>\$ 12,237,900</b>   | <b>\$ 12,237,900</b>   | <b>\$ 9,241,734</b>    | <b>\$ 8,071,000</b>    | <b>\$ (4,166,900)</b>    | <b>-34.0%</b> |
| <b>DEPARTMENT TOTAL SOURCES</b>               | <b>\$ 99,288,848</b>   | <b>\$ 76,125,029</b>   | <b>\$ 76,125,029</b>   | <b>\$ 73,383,010</b>   | <b>\$ 63,202,087</b>   | <b>\$ (12,922,942)</b>   | <b>-17.0%</b> |
| 989 FLOOD CONTROL GRANTS                      |                        |                        |                        |                        |                        |                          |               |
| OPERATING                                     | \$ -                   | \$ -                   | \$ -                   | \$ 20,000              | \$ -                   | \$ -                     | N/A           |
| NON-RECURRING                                 | \$ 398,381             | \$ 566,100             | \$ 566,100             | \$ 335,391             | \$ 349,000             | \$ 217,100               | 38.4%         |
| <b>FUND TOTAL USES</b>                        | <b>\$ 398,381</b>      | <b>\$ 566,100</b>      | <b>\$ 566,100</b>      | <b>\$ 355,391</b>      | <b>\$ 349,000</b>      | <b>\$ 217,100</b>        | <b>38.4%</b>  |
| 991 FLOOD CONTROL                             |                        |                        |                        |                        |                        |                          |               |
| OPERATING                                     | \$ 34,355,300          | \$ 36,860,323          | \$ 36,860,323          | \$ 35,064,240          | \$ 34,674,931          | \$ 2,185,392             | 5.9%          |
| NON-RECURRING                                 | \$ 40,000,000          | \$ 45,000,000          | \$ 45,000,000          | \$ 45,000,000          | \$ 54,098,533          | \$ (9,098,533)           | -20.2%        |
| <b>FUND TOTAL USES</b>                        | <b>\$ 74,355,300</b>   | <b>\$ 81,860,323</b>   | <b>\$ 81,860,323</b>   | <b>\$ 80,064,240</b>   | <b>\$ 88,773,464</b>   | <b>\$ (6,913,141)</b>    | <b>-8.4%</b>  |
| 990 FLOOD CONTROL CAPITAL PROJECTS            |                        |                        |                        |                        |                        |                          |               |
| NON-RECURRING                                 | \$ 52,706,609          | \$ 60,000,000          | \$ 60,000,000          | \$ 59,600,000          | \$ 50,000,000          | \$ 10,000,000            | 16.7%         |
| <b>FUND TOTAL USES</b>                        | <b>\$ 52,706,609</b>   | <b>\$ 60,000,000</b>   | <b>\$ 60,000,000</b>   | <b>\$ 59,600,000</b>   | <b>\$ 50,000,000</b>   | <b>\$ 10,000,000</b>     | <b>16.7%</b>  |
| 900 ELIMINATIONS                              |                        |                        |                        |                        |                        |                          |               |
| NON-RECURRING                                 | \$ (20,000,000)        | \$ (45,000,000)        | \$ (45,000,000)        | \$ (45,000,000)        | \$ (54,098,533)        | \$ 9,098,533             | -20.2%        |
| <b>FUND TOTAL USES</b>                        | <b>\$ (20,000,000)</b> | <b>\$ (45,000,000)</b> | <b>\$ (45,000,000)</b> | <b>\$ (45,000,000)</b> | <b>\$ (54,098,533)</b> | <b>\$ 9,098,533</b>      | <b>-20.2%</b> |
| <b>DEPARTMENT OPERATING TOTAL USES</b>        | <b>\$ 34,355,300</b>   | <b>\$ 36,860,323</b>   | <b>\$ 36,860,323</b>   | <b>\$ 35,084,240</b>   | <b>\$ 34,674,931</b>   | <b>\$ 2,185,392</b>      | <b>5.9%</b>   |
| <b>DEPARTMENT NON-RECURRING TOTAL USES</b>    | <b>\$ 73,104,990</b>   | <b>\$ 60,566,100</b>   | <b>\$ 60,566,100</b>   | <b>\$ 59,935,391</b>   | <b>\$ 50,349,000</b>   | <b>\$ 10,217,100</b>     | <b>16.9%</b>  |
| <b>DEPARTMENT TOTAL USES</b>                  | <b>\$ 107,460,290</b>  | <b>\$ 97,426,423</b>   | <b>\$ 97,426,423</b>   | <b>\$ 95,019,631</b>   | <b>\$ 85,023,931</b>   | <b>\$ 12,402,492</b>     | <b>12.7%</b>  |

Fund Transfer In

| Fund/Function/Transfer               | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMMENDED |
|--------------------------------------|--------------------|--------------------|---------------------|------------------------|
| <b>OTHER SPECIAL REVENUE</b>         | \$ -               | \$ -               | \$ -                | \$ -                   |
| 990 - FLOOD CONTROL CAPITAL PROJECTS | \$ 45,000,000      | \$ 45,000,000      | \$ 45,000,000       | \$ 54,098,533          |
| <u>Non-Recurring</u>                 | \$ 45,000,000      | \$ 45,000,000      | \$ 45,000,000       | \$ 54,098,533          |
| <b>TOTAL BEFORE ELIMINATIONS</b>     | \$ 45,000,000      | \$ 45,000,000      | \$ 45,000,000       | \$ 54,098,533          |
| <u>Operating</u>                     | \$ -               | \$ -               | \$ -                | \$ -                   |
| <u>Non-Recurring</u>                 | \$ 45,000,000      | \$ 45,000,000      | \$ 45,000,000       | \$ 54,098,533          |
| <b>ELIMINATIONS</b>                  | \$ (45,000,000)    | \$ (45,000,000)    | \$ (45,000,000)     | \$ (54,098,533)        |
| <u>Operating</u>                     | \$ -               | \$ -               | \$ -                | \$ -                   |
| <u>Non-Recurring</u>                 | \$ (45,000,000)    | \$ (45,000,000)    | \$ (45,000,000)     | \$ (54,098,533)        |
| <b>ALL FUNDS</b>                     | \$ -               | \$ -               | \$ -                | \$ -                   |

Fund Transfer Out

| Fund/Function/Transfer           | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMMENDED |
|----------------------------------|--------------------|--------------------|---------------------|------------------------|
| <b>OTHER SPECIAL REVENUE</b>     | \$ 45,000,000      | \$ 45,000,000      | \$ 45,000,000       | \$ 54,098,533          |
| <u>Operating</u>                 | \$ -               | \$ -               | \$ -                | \$ -                   |
| <u>Non-Recurring</u>             | \$ 45,000,000      | \$ 45,000,000      | \$ 45,000,000       | \$ 54,098,533          |
| 991 - FLOOD CONTROL              | \$ 45,000,000      | \$ 45,000,000      | \$ 45,000,000       | \$ 54,098,533          |
| <u>Non-Recurring</u>             | \$ 45,000,000      | \$ 45,000,000      | \$ 45,000,000       | \$ 54,098,533          |
| <b>TOTAL BEFORE ELIMINATIONS</b> | \$ 45,000,000      | \$ 45,000,000      | \$ 45,000,000       | \$ 54,098,533          |
| <u>Operating</u>                 | \$ -               | \$ -               | \$ -                | \$ -                   |
| <u>Non-Recurring</u>             | \$ 45,000,000      | \$ 45,000,000      | \$ 45,000,000       | \$ 54,098,533          |
| <b>ELIMINATIONS</b>              | \$ (45,000,000)    | \$ (45,000,000)    | \$ (45,000,000)     | \$ (54,098,533)        |
| <u>Operating</u>                 | \$ -               | \$ -               | \$ -                | \$ -                   |
| <u>Non-Recurring</u>             | \$ (45,000,000)    | \$ (45,000,000)    | \$ (45,000,000)     | \$ (54,098,533)        |
| <b>ALL FUNDS</b>                 | \$ -               | \$ -               | \$ -                | \$ -                   |

### Staffing by Program and Activity

| PROGRAM/ACTIVITY                   | FY 2011     | FY 2012     | FY 2012     | FY 2012     | FY 2013     | REVISED TO    |                |
|------------------------------------|-------------|-------------|-------------|-------------|-------------|---------------|----------------|
|                                    | ADOPTED     | ADOPTED     | REVISED     | FORECAS     | RECOMM      | VARIANCE      | VAR %          |
| <b>ADMINISTRATIVE SERVICES</b>     |             |             |             |             |             |               |                |
| BUDGETING                          | .40         | .40         | .55         | .55         | .15         | (.40)         | (72.7%)        |
| EXECUTIVE MANAGEMENT               | 3.00        | 3.00        | 2.60        | 2.60        | 2.60        | -             | 0.0%           |
| FINANCIAL SERVICES                 | .60         | .60         | .75         | .75         | .15         | (.60)         | (80.0%)        |
| PROCUREMENT                        | -           | -           | .10         | .10         | .10         | -             | 0.0%           |
| <b>PROGRAM TOTAL</b>               | <b>4.00</b> | <b>4.00</b> | <b>4.00</b> | <b>4.00</b> | <b>3.00</b> | <b>(1.00)</b> | <b>(25.0%)</b> |
| <b>FLOOD HAZARD IDENTIFICATION</b> |             |             |             |             |             |               |                |
| FLOOD HAZARD PLANNING              | .65         | .65         | .65         | .65         | .65         | -             | 0.0%           |
| FLOODPLAIN DELINEATION             | .05         | .05         | .05         | .05         | .05         | -             | 0.0%           |
| <b>PROGRAM TOTAL</b>               | <b>.70</b>  | <b>.70</b>  | <b>.70</b>  | <b>.70</b>  | <b>.70</b>  | <b>-</b>      | <b>0.0%</b>    |
| <b>FLOOD HAZARD OUTREACH</b>       |             |             |             |             |             |               |                |
| FLOOD CUSTOMER SERVICE             | .15         | .15         | .15         | .15         | .15         | -             | 0.0%           |
| <b>PROGRAM TOTAL</b>               | <b>.15</b>  | <b>.15</b>  | <b>.15</b>  | <b>.15</b>  | <b>.15</b>  | <b>-</b>      | <b>0.0%</b>    |
| <b>FLOOD HAZARD REGULATION</b>     |             |             |             |             |             |               |                |
| FLOODPLAIN PERMITTING              | .75         | .75         | .75         | .75         | .75         | -             | 0.0%           |
| FLOODPLAIN REGULATION COMPLNCE     | .40         | .40         | .40         | .40         | .40         | -             | 0.0%           |
| <b>PROGRAM TOTAL</b>               | <b>1.15</b> | <b>1.15</b> | <b>1.15</b> | <b>1.15</b> | <b>1.15</b> | <b>-</b>      | <b>0.0%</b>    |
| <b>FLOOD HAZARD REMEDIATION</b>    |             |             |             |             |             |               |                |
| DAM SAFETY                         | .15         | .15         | .15         | .15         | .15         | -             | 0.0%           |
| FLOOD CONTROL CAPITAL PROJECTS     | .85         | .85         | .85         | .85         | .85         | -             | 0.0%           |
| FLOOD CTRL STRUCTURE MAINT         | 1.00        | 1.00        | 1.00        | 1.00        | 1.00        | -             | 0.0%           |
| <b>PROGRAM TOTAL</b>               | <b>2.00</b> | <b>2.00</b> | <b>2.00</b> | <b>2.00</b> | <b>2.00</b> | <b>-</b>      | <b>0.0%</b>    |
| <b>DEPARTMENT TOTAL</b>            | <b>8.00</b> | <b>8.00</b> | <b>8.00</b> | <b>8.00</b> | <b>7.00</b> | <b>(1.00)</b> | <b>(12.5%)</b> |

### Staffing by Market Range Title

| MARKET RANGE TITLE            | FY 2011     | FY 2012     | FY 2012     | FY 2012     | FY 2013     | REVISED TO    |                |
|-------------------------------|-------------|-------------|-------------|-------------|-------------|---------------|----------------|
|                               | ADOPTED     | ADOPTED     | REVISED     | FORECAS     | RECOMM      | VARIANCE      | VAR %          |
| Administrator                 | 1.00        | 1.00        | -           | -           | -           | -             | N/A            |
| Attorney - Senior Counsel     | 1.00        | 1.00        | 1.00        | 1.00        | 1.00        | -             | 0.0%           |
| Director - Flood Control Dist | 1.00        | 1.00        | 1.00        | 1.00        | 1.00        | -             | 0.0%           |
| Engineering Manager           | 3.00        | 3.00        | 3.00        | 3.00        | 3.00        | -             | 0.0%           |
| Finance Manager - Large       | -           | -           | 1.00        | 1.00        | 1.00        | -             | 0.0%           |
| Financial Supervisor - Dept   | 1.00        | 1.00        | 1.00        | 1.00        | -           | (1.00)        | (100.0%)       |
| Operations/Program Manager    | 1.00        | 1.00        | 1.00        | 1.00        | 1.00        | -             | 0.0%           |
| <b>Department Total</b>       | <b>8.00</b> | <b>8.00</b> | <b>8.00</b> | <b>8.00</b> | <b>7.00</b> | <b>(1.00)</b> | <b>(12.5%)</b> |

### Staffing by Fund

| FUND                    | FY 2011     | FY 2012     | FY 2012     | FY 2012     | FY 2013     | REVISED TO    |                |
|-------------------------|-------------|-------------|-------------|-------------|-------------|---------------|----------------|
|                         | ADOPTED     | ADOPTED     | REVISED     | FORECAS     | RECOMM      | VARIANCE      | VAR %          |
| 991 FLOOD CONTROL       | 8.00        | 8.00        | 8.00        | 8.00        | 7.00        | (1.00)        | (12.5%)        |
| <b>Department Total</b> | <b>8.00</b> | <b>8.00</b> | <b>8.00</b> | <b>8.00</b> | <b>7.00</b> | <b>(1.00)</b> | <b>(12.5%)</b> |

### Staffing Variance Analysis

Duties were realigned in the department which allowed for the deletion of one Full Time Administrator position.

## Revenue Sources and Variance Commentary

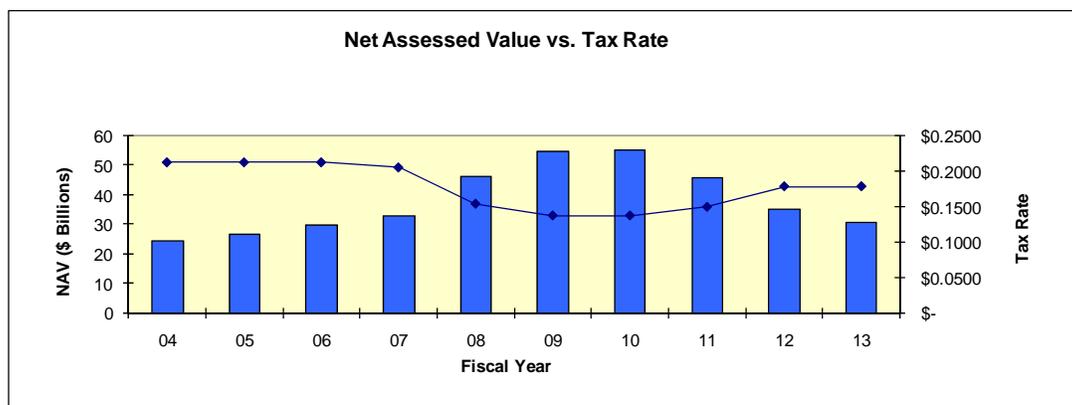
### Property Taxes

The Flood Control District collects property taxes on the secondary net assessed values of real property. Unlike the County primary property tax levy, there is no constitutional limitation on growth in District secondary property taxes. However, the Flood Control District Board of Directors has chosen to impose growth limitations similar to those imposed on the County primary levy in order to minimize the burden on taxpayers. As a result, beginning in FY 2007 the secondary levy associated with the Flood Control District was capped at 2% annual growth on property taxed in the prior year.

| Fiscal Year | Net Assessed Value (Thousands) | Tax Rate (per \$100 N.A.V.) | Tax Levy   |
|-------------|--------------------------------|-----------------------------|------------|
| 2004        | 24,140,629                     | 0.2119                      | 44,165,629 |
| 2005        | 26,585,248                     | 0.2119                      | 50,550,367 |
| 2006        | 29,605,196                     | 0.2119                      | 62,733,411 |
| 2007        | 32,778,027                     | 0.2047                      | 67,096,622 |
| 2008        | 45,937,945                     | 0.1533                      | 70,422,870 |
| 2009        | 54,751,263                     | 0.1367                      | 74,674,333 |
| 2010        | 54,862,329                     | 0.1367                      | 74,996,804 |
| 2011        | 45,681,391                     | 0.1489                      | 68,019,592 |
| 2012        | 35,056,838                     | 0.1780                      | 62,401,172 |
| 2013        | 30,665,493                     | 0.1780                      | 54,584,578 |

The Board of Supervisors must adopt the Flood Control District's property tax levy on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears in two installments, due October 1 and March 1.

The schedule above lists the District's secondary net assessed values, tax rates, and secondary property tax levies for the last nine fiscal years, plus the assessed values and the tax rates for FY 2013. The tax levy will decrease from FY 2012 to FY 2013 due to the decline in property values county-wide. The Flood Control District's property tax rate will remain flat at \$0.1780 per \$100 net assessed value.



The FY 2013 budget includes an estimated secondary property tax levy (excluding Salt River Project) of \$54,584,578, a decrease from the FY 2012 Adopted Levy. As indicated in the table below, secondary property tax revenue growth was tempered in the past two fiscal years as the result of the Board of Director's commitment to keep property tax rates flat.

| FY 2013 PROPERTY TAX LEVY<br>FLOOD CONTROL DISTRICT |                    |   |                                   |                              |           |                   |  |                          |  |
|---|--------------------|---|-----------------------------------|------------------------------|-----------|-------------------|--|--------------------------|--|
| Description   | Net Assessed Value | Salt River Proj.<br>Effective Net<br>Assessed Value | Total Net Assessed<br>Value w/SRP | Revenue from 1-<br>cent Levy | Tax Rates | Property Tax Levy | SRP Payment in<br>Lieu of Taxes (PILT) | Total Tax Levy &<br>PILT |  |
| <b>FY 2013 Recommended</b>                          | \$ 30,665,493,359  | \$ 108,165,991                                      | \$ 30,773,659,350                 | \$ 3,077,366                 | \$ 0.1780 | \$ 54,584,578     | \$ 192,535                             | \$ 54,777,113            |  |
| <b>FY 2012 Adopted</b>                              | \$ 35,056,838,356  | \$ 104,838,912                                      | \$ 35,161,677,268                 | \$ 3,516,168                 | \$ 0.1780 | \$ 62,401,172     | \$ 186,613                             | \$ 62,587,785            |  |
| <b>FY 2011 Adopted</b>                              | \$ 45,681,391,282  | \$ 104,842,101                                      | \$ 45,786,233,383                 | \$ 4,578,623                 | \$ 0.1489 | \$ 68,019,592     | \$ 156,110                             | \$ 68,175,702            |  |

**Levy Limit**

| <b>FY 2013 FLOOD CONTROL DISTRICT SECONDARY PROPERTY TAX LEVY<br/>vs. SELF-IMPOSED LEVY LIMIT</b> |  |               |       |
|---|--|---------------|-------|
| FY 2013 Adjusted Allowable Levy Limit   |  | \$ 85,955,378 |       |
| Maximum Tax Rate (per \$100 Assessed Value)   |  | 0.2803        |       |
| FY 2013 Secondary Levy (excluding SRP)  |  | \$ 54,584,578 |       |
| Secondary Tax Rate (per \$100 Assessed Value)   |  | 0.1780        |       |
| Amount Under Limit:   |  | \$ 31,370,800 | 36.5% |
|   |  | 0.1023        |       |

| <b>FY 2013 FLOOD CONTROL DISTRICT SECONDARY PROPERTY TAX LEVY<br/>vs. "TRUTH-IN-TAXATION" LEVY</b> |  |               |       |
|--|--|---------------|-------|
| FY 2013 "Truth-in-Taxation" Secondary Levy   |  | \$ 62,618,937 |       |
| "Truth-in-Taxation" Tax Rate (per \$100 Assessed Value)  |  | 0.2042        |       |
| FY 2013 Secondary Levy   |  | \$ 54,584,578 |       |
| Secondary Tax Rate (per \$100 Assessed Value)  |  | 0.1780        |       |
| Amount Under/(Over) "Truth-in-Taxation" Levy   |  | \$ 8,034,359  | 12.8% |
|  |  | 0.0262        |       |
| FY 2013 Median Residential Full Cash Property Value  |  | \$ 111,000    |       |
| "Truth-in-Taxation" Tax Bill on Median-Valued Home   |  | \$ 22.67      |       |
| Property Tax Bill on Median-Valued Home  |  | 19.76         |       |
| Tax Bill Savings/(Increase)  |  | \$ 2.91       | 12.8% |

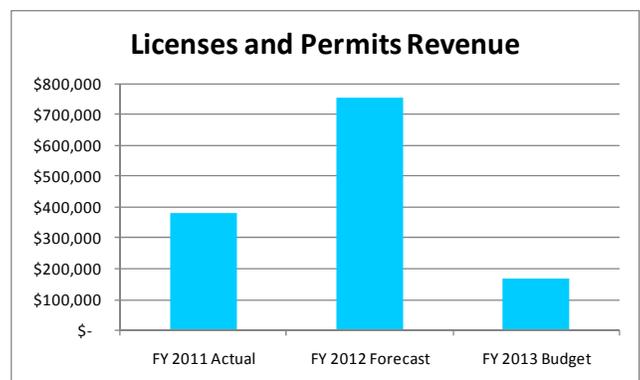
| <b>FLOOD CONTROL DISTRICT SECONDARY PROPERTY TAX LEVY<br/>                 FY 2012 vs. FY 2013 TAX BILL IMPACT ON MEDIAN HOME</b> |    |         |       |
|---|----|---------|-------|
| FY 2012:  |    |         |       |
| Median Residential Full Cash Property Value   | \$ | 124,500 |       |
| Secondary Tax Rate (per \$100 Assessed Value)   |    | 0.1780  |       |
| Property Tax Bill   | \$ | 22.16   |       |
| FY 2013:  |    |         |       |
| Median Residential Full Cash Property Value   | \$ | 111,000 |       |
| Secondary Tax Rate (per \$100 Assessed Value)   |    | 0.1780  |       |
| Property Tax Bill   | \$ | 19.76   |       |
| Tax Bill Savings/(Increase)   | \$ | 2.40    | 10.8% |

The FY 2013 budgeted property tax revenue of \$53,752,703 is based on an historical collection rate of 98.8%. The table below reflects the estimated revenue collection for FY 2013.

| <b>Property Tax Collection Analysis<br/>                 Flood Control District</b> |                    |                              |             |  |
|---|--------------------|------------------------------|-------------|--|
| <b>FY</b>   | <b>Levy Amount</b> | <b>Estimated Collections</b> | <b>Rate</b> |  |
| 2013  | \$ 54,584,578      | \$ 53,752,703                | 98.8%       |  |

### Licenses and Permits

The Flood Control District collects revenue from customers for drainage plans, plan site reviews, and licenses. Rates for licenses and permits are approved by the Board of Directors, unless otherwise set forth in statute. The revenue generated from licenses and permits is used to offset the cost of issuing the permits. The chart to the right shows the FY 2011 actual, the FY 2012 forecast and the FY 2013 budget revenue for this category. In FY 2012, the District projected an increase from FY 2011 for licenses and permits due to a large license payment from the City of Scottsdale for an easement of a sewer line.



### Intergovernmental Revenues

Intergovernmental revenues are received by the Flood Control District from other government or public entities, and include payments in lieu of taxes, grants, and payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended.

| SRP         |               |
|-------------|---------------|
| Payments in |               |
| Fiscal Year | Lieu of Taxes |
| 2004        | 152,557       |
| 2005        | 196,239       |
| 2006        | 191,727       |
| 2007        | 199,736       |
| 2008        | 149,582       |
| 2009        | 133,384       |
| 2010        | 144,249       |
| 2011        | 156,110       |
| 2012*       | 186,613       |
| 2013**      | 192,535       |

\* Forecast  
 \*\* Budget

### Payments in Lieu of Taxes

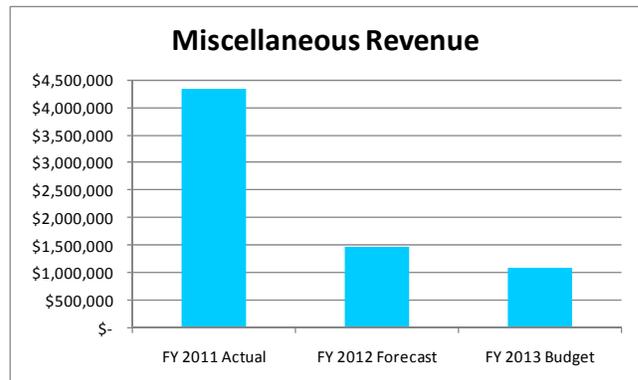
Payments in lieu of taxes are collected from the Salt River Project (SRP) and the federal government. Although it is a public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates. The table to the right reflects historical payments and the projected FY 2013 payments in lieu of taxes. The increase in revenue is reflective of SRP's increase in estimated net assessed value.

### Other Intergovernmental Revenue

Other Intergovernmental Revenue includes a variety of payments from other jurisdictions, usually as required by IGA's with the District. The District's FY 2013 budget is reflective of receiving \$7,722,000 for cost sharing of capital projects.

### Miscellaneous Revenue

The Flood Control District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include sale of copies, interest earnings, building rental, insurance recoveries, land sales, map sales and equipment rental as well as sales of fixed assets, and bond proceeds. Interest rates have continued to decline leading to a decrease in interest revenue.

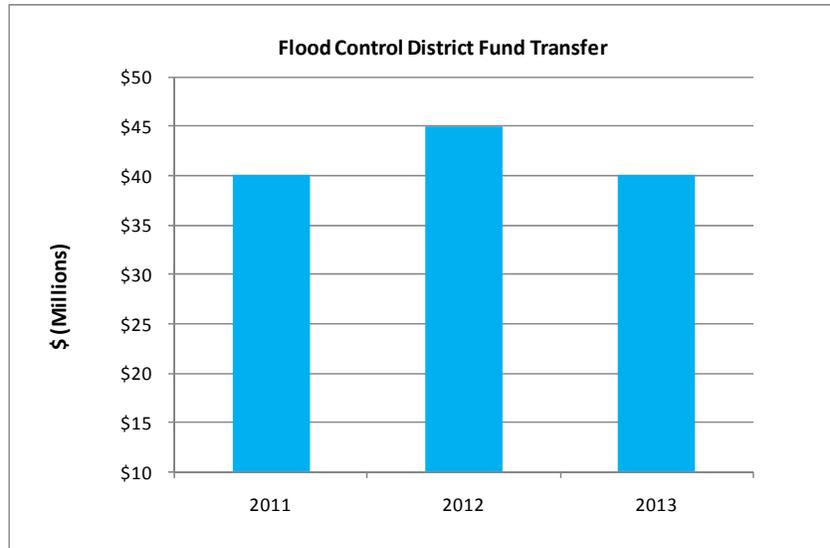


### Other Financing Sources

In the Flood Control District, Other Financing Sources are comprised solely of Fund Transfers In.

## Fund Transfers In

The Flood Control District transfers fund balances from the operating to the capital fund throughout the year in order to support the District's Capital Improvement Program.



## Fund Balance Summary and Variance Commentary

The schedules in the following section list estimated beginning fund balances, estimated sources and uses for the upcoming fiscal year, along with resulting estimated fund balances at the end of the upcoming fiscal year. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. Presentation of fund balances has been adjusted in accordance with Statement 54 of the Government Accounting Standards Board (GASB). For budgeting purposes, fund balances exclude any amounts defined as "non-spendable," such as fixed assets. District ending fund balances are usually classified as "restricted," because all District fund balances are subject to externally enforceable legal restrictions. However, a negative ending balance would be classified as "unassigned."

## Estimating Fund Balances

The process for estimating all beginning fund balances for the upcoming fiscal year begins with audited actual fund balance information as of the end of the prior fiscal year, as presented in the *Maricopa County Comprehensive Annual Financial Report (CAFR)*. Beginning balances for the upcoming fiscal year are estimated by taking the audited ending balance for the prior fiscal year, adding to the forecasted sources for the current fiscal year, and subtracting the forecasted uses for the current fiscal year.

**Fund Balance Summary**

**Flood Control Grants Fund (989)**

|                                     | <b>FY 2011<br/>ACTUAL</b> | <b>FY 2012<br/>ADOPTED</b> | <b>FY 2012<br/>REVISED</b> | <b>FY 2012<br/>FORECAST</b> | <b>FY 2013<br/>RECOMM</b> |
|-------------------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Beginning Spendable Fund Balance    | \$ -                      | \$ (18,712)                | \$ (18,712)                | \$ (22,218)                 | \$ (22,218)               |
| Sources:                            |                           |                            |                            |                             |                           |
| Non-Recurring                       | 376,162                   | 566,100                    | 566,100                    | 355,391                     | 349,000                   |
| Total Sources:                      | \$ 376,162                | \$ 566,100                 | \$ 566,100                 | \$ 355,391                  | \$ 349,000                |
| Uses:                               |                           |                            |                            |                             |                           |
| Operating                           | \$ -                      | \$ -                       | \$ -                       | \$ 20,000                   | \$ -                      |
| Non-Recurring                       | 398,381                   | 566,100                    | 566,100                    | 335,391                     | 349,000                   |
| Total Uses:                         | \$ 398,381                | \$ 566,100                 | \$ 566,100                 | \$ 355,391                  | \$ 349,000                |
| Structural Balance                  | \$ -                      | \$ -                       | \$ -                       | \$ (20,000)                 | \$ -                      |
| Accounting Adjustments              | \$ 1                      | \$ -                       | \$ -                       | \$ -                        | \$ -                      |
| Ending Spendable Fund Balance:      |                           |                            |                            |                             |                           |
| Unassigned                          | (22,218)                  | (18,712)                   | (18,712)                   | (22,218)                    | (22,218)                  |
| Total Ending Spendable Fund Balance | \$ (22,218)               | \$ (18,712)                | \$ (18,712)                | \$ (22,218)                 | \$ (22,218)               |

The Flood Control Grants Fund receives grant revenue. Grant revenue is received as a reimbursement which results in a deficit balance at the close of fiscal year-end.

**Capital Project Fund (990)**

|                                     | <b>FY 2011<br/>ACTUAL</b> | <b>FY 2012<br/>ADOPTED</b> | <b>FY 2012<br/>REVISED</b> | <b>FY 2012<br/>FORECAST</b> | <b>FY 2013<br/>RECOMM</b> |
|-------------------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Beginning Spendable Fund Balance    | \$ 37,521,531             | \$ 34,447,306              | \$ 34,447,306              | \$ 31,777,747               | \$ 26,043,506             |
| Sources:                            |                           |                            |                            |                             |                           |
| Operating                           | \$ 348,341                | \$ -                       | \$ -                       | \$ -                        | \$ -                      |
| Non-Recurring                       | 46,614,451                | 56,637,000                 | 56,637,000                 | 53,865,759                  | 61,820,533                |
| Total Sources:                      | \$ 46,962,792             | \$ 56,637,000              | \$ 56,637,000              | \$ 53,865,759               | \$ 61,820,533             |
| Uses:                               |                           |                            |                            |                             |                           |
| Non-Recurring                       | 52,706,609                | 60,000,000                 | 60,000,000                 | 59,600,000                  | 50,000,000                |
| Total Uses:                         | \$ 52,706,609             | \$ 60,000,000              | \$ 60,000,000              | \$ 59,600,000               | \$ 50,000,000             |
| Structural Balance                  | \$ 348,341                | \$ -                       | \$ -                       | \$ -                        | \$ -                      |
| Accounting Adjustments              | \$ 33                     | \$ -                       | \$ -                       | \$ -                        | \$ -                      |
| Ending Spendable Fund Balance:      |                           |                            |                            |                             |                           |
| Restricted                          | \$ 31,777,747             | \$ 31,084,306              | \$ 31,084,306              | \$ 26,043,506               | \$ 37,864,039             |
| Total Ending Spendable Fund Balance | \$ 31,777,747             | \$ 31,084,306              | \$ 31,084,306              | \$ 26,043,506               | \$ 37,864,039             |

**Flood Control Fund (991)**

|                                     | FY 2011<br>ACTUAL | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM |
|-------------------------------------|-------------------|--------------------|--------------------|---------------------|-------------------|
| Beginning Spendable Fund Balance    | \$ 51,950,161     | \$ 50,776,728      | \$ 50,776,728      | \$ 49,544,757       | \$ 33,642,377     |
| Sources:                            |                   |                    |                    |                     |                   |
| Operating                           | \$ 71,949,894     | \$ 63,887,129      | \$ 63,887,129      | \$ 64,141,276       | \$ 55,131,087     |
| Total Sources:                      | \$ 71,949,894     | \$ 63,921,929      | \$ 63,921,929      | \$ 64,161,860       | \$ 55,131,087     |
| Uses:                               |                   |                    |                    |                     |                   |
| Operating                           | \$ 34,355,300     | \$ 36,860,323      | \$ 36,860,323      | \$ 35,064,240       | \$ 34,674,931     |
| Total Uses:                         | \$ 74,355,300     | \$ 81,860,323      | \$ 81,860,323      | \$ 80,064,240       | \$ 88,773,464     |
| Structural Balance                  | \$ 37,594,594     | \$ 27,026,806      | \$ 27,026,806      | \$ 29,077,036       | \$ 20,456,156     |
| Ending Spendable Fund Balance:      |                   |                    |                    |                     |                   |
| Restricted                          | \$ 49,544,757     | \$ 32,838,334      | \$ 32,838,334      | \$ 33,642,377       | \$ -              |
| Unassigned                          | -                 | -                  | -                  | -                   | -                 |
| Total Ending Spendable Fund Balance | \$ 49,544,757     | \$ 32,838,334      | \$ 32,838,334      | \$ 33,642,377       | \$ -              |

**Appropriated Budget Reconciliations**

**Flood Control Grants Fund (989)**

| <b>NON RECURRING NON PROJECT</b>                          |                   |                   |
|---|-------------------|-------------------|
| <b>FY 2012 Adopted Budget</b>                             | <b>\$ 566,100</b> | <b>\$ 566,100</b> |
| <b>FY 2012 Revised Budget</b>                             | <b>\$ 566,100</b> | <b>\$ 566,100</b> |
| <b>FY 2013 Budget Target</b>                              | <b>\$ 566,100</b> | <b>\$ 566,100</b> |
| Adjustments:  |                   |                   |
| <b>Grants, Donations and Intergovernmental Agreements</b> |                   |                   |
| <b>Grants</b>   | \$ (217,100)      | \$ (217,100)      |
| <i>Grant Reconciliation</i>                               | (217,100)         | (217,100)         |
| <b>FY 2013 Recommended Budget</b>                         | <b>\$ 349,000</b> | <b>\$ 349,000</b> |
| <i>Percent Change from Target Amount</i>                  | <i>-38.4%</i>     | <i>-38.4%</i>     |

**Flood Control Capital Projects Fund (990)**

|  | Expenditures         | Revenue              |
|--|----------------------|----------------------|
| <b>NON-RECURRING</b>                     |                      |                      |
| <b>FY 2012 Adopted Budget</b>            | <b>\$ 60,000,000</b> | <b>\$ 56,637,000</b> |
| <b>FY 2012 Revised Budget</b>            | <b>\$ 60,000,000</b> | <b>\$ 56,637,000</b> |
| <b>FY 2013 Budget Target</b>             | <b>\$ 60,000,000</b> | <b>\$ 56,637,000</b> |
| Adjustments:                             |                      |                      |
| <b>Capital Improvement Program</b>       | \$ (10,000,000)      | \$ 5,183,533         |
| <i>Capital Improvement Prog Adj</i>      | (10,000,000)         | (3,915,000)          |
| <i>Transfer to Capital Proj Fund</i>     | -                    | 9,098,533            |
| <b>FY 2013 Recommended Budget</b>        | <b>\$ 50,000,000</b> | <b>\$ 61,820,533</b> |
| <i>Percent Change from Target Amount</i> | <i>-16.7%</i>        | <i>9.2%</i>          |

**Flood Control Fund (991)**

|   | Expenditures          | Revenue               |
|---|-----------------------|-----------------------|
| <b>OPERATING</b>                          |                       |                       |
| <b>FY 2012 Adopted Budget</b>             | <b>\$ 36,860,323</b>  | <b>\$ 63,887,129</b>  |
| <b>FY 2012 Revised Budget</b>             | <b>\$ 36,860,323</b>  | <b>\$ 63,887,129</b>  |
| Adjustments:                              |                       |                       |
| <b>Employee Salary Adjustments</b>        | <b>\$ (3,408)</b>     | <b>\$ -</b>           |
| <i>Adjust Hours Per FTE</i>               | <i>(3,408)</i>        | <i>-</i>              |
| <b>General Revenues</b>                   | <b>\$ -</b>           | <b>\$ (5,948,285)</b> |
| <i>Property Taxes</i>                     | <i>-</i>              | <i>(5,948,285)</i>    |
| <b>FY 2013 Budget Target</b>              | <b>\$ 36,856,915</b>  | <b>\$ 57,938,844</b>  |
| Adjustments:                              |                       |                       |
| <b>Employee Compensation and Benefits</b> |                       |                       |
| <b>Employee Retirement and Benefits</b>   | <b>\$ 6,323</b>       | <b>\$ -</b>           |
| <i>Retirement Contributions</i>           | <i>6,323</i>          | <i>-</i>              |
| <b>Fees and Other Revenues</b>            | <b>\$ (2,188,307)</b> | <b>\$ (731,585)</b>   |
| <i>ProgRevenue Volume Inc/Dec</i>         | <i>(2,188,307)</i>    | <i>(731,585)</i>      |
| <b>General Revenues</b>                   | <b>\$ -</b>           | <b>\$ (2,076,172)</b> |
| <i>Property Taxes</i>                     | <i>-</i>              | <i>(2,076,172)</i>    |
| <b>FY 2013 Recommended Budget</b>         | <b>\$ 34,674,931</b>  | <b>\$ 55,131,087</b>  |
| <i>Percent Change from Target Amount</i>  | <i>-5.9%</i>          | <i>-4.8%</i>          |
|   | Expenditures          | Revenue               |
| <b>NON RECURRING NON PROJECT</b>          |                       |                       |
| <b>FY 2012 Adopted Budget</b>             | <b>\$ 45,000,000</b>  | <b>\$ 34,800</b>      |
| <b>FY 2012 Revised Budget</b>             | <b>\$ 45,000,000</b>  | <b>\$ 34,800</b>      |
| <b>FY 2013 Budget Target</b>              | <b>\$ 45,000,000</b>  | <b>\$ 34,800</b>      |
| Adjustments:                              |                       |                       |
| <b>Capital Improvement Program</b>        | <b>\$ 9,098,533</b>   | <b>\$ -</b>           |
| <i>Transfer to Capital Proj Fund</i>      | <i>9,098,533</i>      | <i>-</i>              |
| <b>Non Recurring</b>                      | <b>\$ -</b>           | <b>\$ (34,800)</b>    |
| <i>Non Recurring Carry Forward</i>        | <i>-</i>              | <i>(34,800)</i>       |
| <b>FY 2013 Recommended Budget</b>         | <b>\$ 54,098,533</b>  | <b>\$ -</b>           |
| <i>Percent Change from Target Amount</i>  | <i>20.2%</i>          | <i>-100.0%</i>        |

## Capital Improvement Program

### Summary

The Flood Control District primarily mitigates existing regional flood hazards through its five-year Capital Improvement Program (CIP) – the revolving five-year plan for accomplishing capital projects.

The CIP drives design and construction of new infrastructure in concert with the District's planning activities and also addresses modification and replacement of existing infrastructure. The District maintains its five-year CIP as mandated by A.R.S. Title 48 in accordance with District Resolution 2010R008, which specifies the Board's financial management directives for the District.

Since 1993, proposed capital projects have been reviewed for merit by the District's annual CIP Prioritization Procedure, although project recommendations resulting from this process are contingent upon ultimate project adoption through Resolutions by the District's Board of Directors. The CIP Prioritization Procedure solicits and evaluates project requests from the District's client communities and other local agencies, generally resulting from completed drainage planning studies.

The evaluation procedure allocates points based on:

- Readiness
- Hazard Mitigation Need
- Federal Cost Share
- Municipal Cost Share

The process promotes a balanced approach to the evaluation of proposed projects, identifying and supporting flood control and regional drainage projects that not only provide long-term protection to individuals and property from flash floods and seasonal flooding, but that also promote community development, protect natural habitats and maintain watercourse flow paths. The procedure favors projects that involve cost-sharing partnerships, allowing the District to best leverage limited financial resources, and allows the District to limit future structural maintenance responsibilities to projects that are multi-jurisdictional, regional or involve main watercourses.



**Project Detail**

A total of 3 capital project bins are budgeted for FY 2013, and recommended to the Board by the Flood Control District. The projects are as follows:

| 990 FLOOD CONTROL CAPITAL PROJECTS  | Previous Actuals      | Projected FY 2012    | Year 1 FY 2013       | Year 2 FY 2014       | Year 3 FY 2015       | Year 4 FY 2016       | Year 5 FY 2017       | 5-Year Total          | Total Project         |
|-------------------------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|
| F699P - SMALL PROJECT ASSISTANCE    | 1,494,925             | 1,856,457            | 2,000,000            | 2,000,000            | 2,000,000            | 2,000,000            | 2,000,000            | 10,000,000            | 13,351,382            |
| F700P - FLOODPRONE PROP ACQUISITION | 1,400,870             | 36,852               | 20,000               | -                    | -                    | -                    | -                    | 20,000                | 1,457,722             |
| FCIPP - FLOOD CONTROL CIP           | 172,312,098           | 57,706,691           | 47,980,000           | 43,000,000           | 40,000,000           | 40,000,000           | 40,000,000           | 210,980,000           | 440,998,789           |
| <b>Project Total</b>                | <b>\$ 175,207,893</b> | <b>\$ 59,600,000</b> | <b>\$ 50,000,000</b> | <b>\$ 45,000,000</b> | <b>\$ 42,000,000</b> | <b>\$ 42,000,000</b> | <b>\$ 42,000,000</b> | <b>\$ 221,000,000</b> | <b>\$ 455,807,893</b> |

**Managing for Results (MFR) for All Projects**

**Purpose Statement:**

The purpose of the Flood Hazard Remediation program is to provide flood hazard protection through structural and non-structural solutions to the public so that they can live with minimal risk of loss of life or property due to flooding.

**Strategic Goals:**

By 2013, Maricopa County Public Works will provide to the residents and visitors of Maricopa County required public works infrastructure by delivering 90% of Public Works Capital projects identified in the 5-year Capital Improvement Program.

**Strategic Plan Program Supported:**

- Flood Hazard Remediation

**Strategic Activities Supported:**

- Dam Safety
- Flood Control Capital Projects

**Result Measures:**

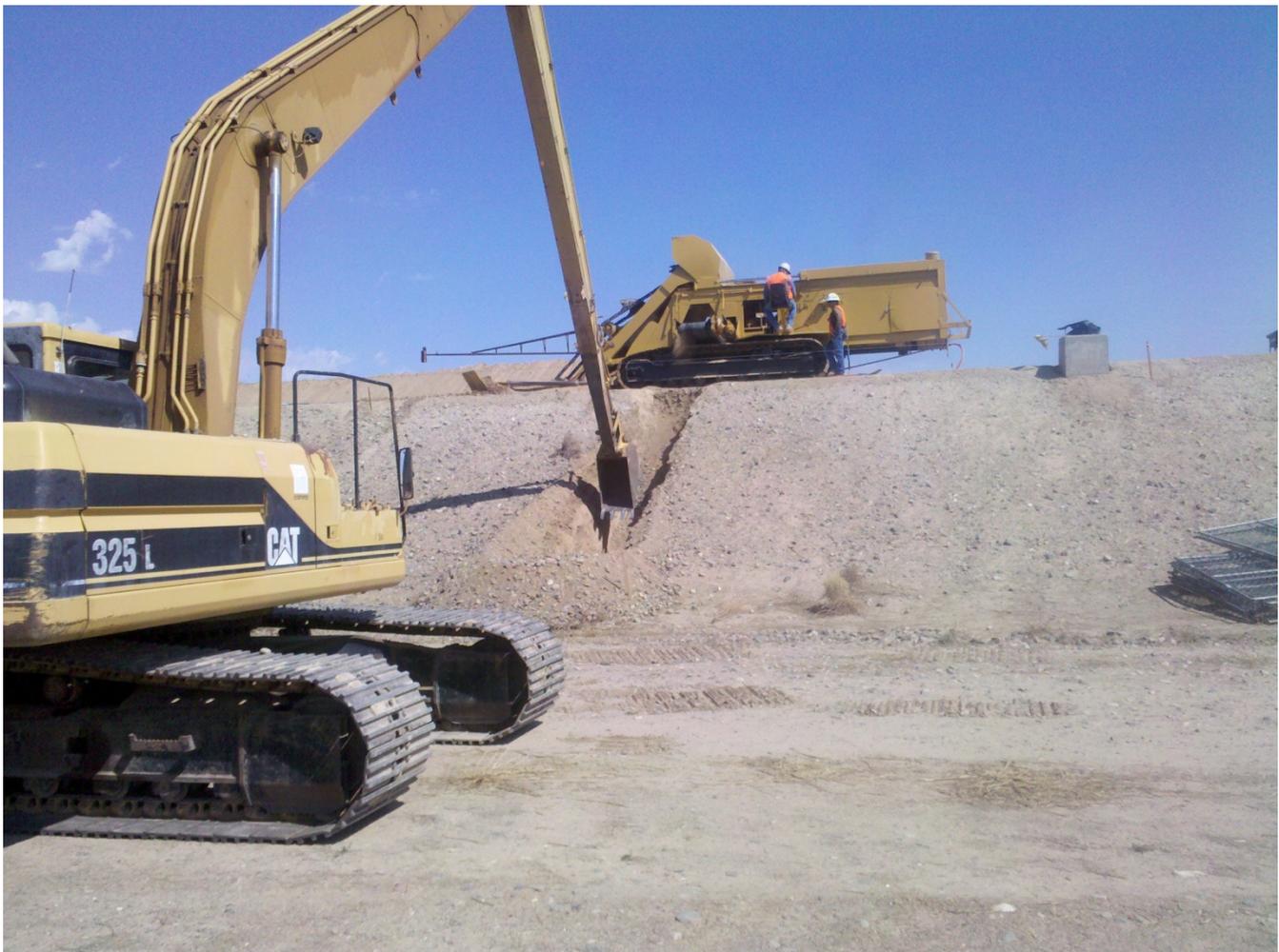
| Measure  | FY 2011 Actual | FY 2012 Forecast | FY 2013 Projected with Capital Improvement |
|--|----------------|------------------|--|
| Percent of District dams identified by the Arizona Department of Water Resources with no dam safety deficiencies | 72.7%          | 72.7%            | 68.2%                                      |

**Results:**

District CIP MfR results are not applicable at the individual project level or across multiple fiscal years and must be presented as gross, individual fiscal year figures. The District’s Key Result Measure for the Capital Project activity reports the percent of total capital budget expended. By default, as it entails CIP expenditures, this project contributes to the results of that measure. Additionally, the District measures the percent of area benefitted by projects completed in a given fiscal year (compared to the area benefitted by all projects in the five-year CIP). The District has calculated a total of 689 square miles of area benefitted by projects in the five-year CIP; projects projected for FY 2013 completion will benefit 70 square miles.

**Common Flood Control CIP Acronyms**

- ACDC – Arizona Canal Diversion Channel
- ADMP – Area Drainage Master Plan
- ADOT – Arizona Department of Transportation
- CFS – Cubic Feet per Second
- FPAP – Floodprone Property Assistance Program
- FRS – Flood Retarding Structure
- IGA – Intergovernmental Agreement
- MCDOT – Maricopa County Department of Transportation
- NRCS – Natural Resource Conservation Service



**Flood Control District Primary Capital Improvement Program**

Managing Department: Flood Control District

Project Partners: See Project Descriptions

Scheduled Completion Dates:

| Improvement  | District | Scheduled Completion |
|--|----------|----------------------|
| Central Chandler Storm Drain Improvements                                  | 1        | Outside 5-year CIP   |
| Upper Camelback Wash Improvements  | 2        | FY 2014              |
| Agua Fria River Levee Safety Improvements                                  | 4        | Outside 5-year CIP   |
| Laveen Area Conveyance Channel   | 5        | FY 2013              |
| 27th Ave. & South Mountain Ave. Basin                                      | 5        | FY 2017              |
| 43rd Ave. & Baseline Rd. Basin   | 5        | FY 2014              |
| Berneil Channel Modifications  | 2        | Outside 5-year CIP   |
| Rittenhouse Basin  | 1        | Outside 5-year CIP   |
| Chandler Heights Basin   | 1        | Outside 5-year CIP   |
| East Maricopa Floodway Low Flow Channel                                    | 1        | Outside 5-year CIP   |
| Tres Rios  | 5        | FY 2013              |
| White Tanks FRS No.4 Outlet  | 4        | FY 2017              |
| White Tanks FRS No.4 Rehabilitation  | 4        | FY 2015              |
| McMicken Dam   | 4        | Outside 5-year CIP   |
| Buckeye FRS No.1 Rehabilitation  | 4        | FY 2016              |
| Downtown Buckeye Regional Basin & Storm Drain                              | 4        | Outside 5-year CIP   |
| Watson Drainage System   | 4        | Outside 5-year CIP   |
| SR-85 Oglesby Outfall Channel  | 4        | Outside 5-year CIP   |
| Granite Reef Wash Drainage Improvements                                    | 2        | Outside 5-year CIP   |
| Spook Hill FRS / SR-202L Modification                                      | 2        | FY 2013              |
| PVR Rehabilitation / Replacement   | 1        | Outside 5-year CIP   |
| Powerline FRS Fissure Risk Zone Mitigation                                 | 1        | FY 2013              |
| Harquahala FRS Erosion Hazard Reduction                                    | 4        | Outside 5-year CIP   |
| Saddleback FRS Modifications   | 5        | FY 2017              |
| Wickenburg Downtown Flooding Hazard Mitigation                             | 4        | FY 2013              |
| Cave Buttes Dam Modifications  | 3        | Outside 5-year CIP   |
| Cave Buttes Access Rights Acquisition                                      | 3        | FY 2013              |
| New River Dam Outlet Improvements  | 4        | FY 2015              |
| Oak St. Detention Basin and Storm Drain                                    | 2        | Outside 5-year CIP   |
| Ellsworth Rd. & McKellips Rd. Drainage System                              | 2        | Outside 5-year CIP   |
| Pinnacle Peak Rd. Channel (99th Ave. to Agua Fria River)                   | 4        | FY 2013              |
| 115th Ave., Union Hills Dr. & 107 <sup>th</sup> Ave. Drainage Improvements | 4        | Outside 5-year CIP   |
| White Tanks FRS No.3 Outlet Channel  | 4        | FY 2013              |
| Lower El Mirage Wash Basin   | 4        | FY 2014              |
| Bullard Wash (Phase II)  | 4        | Outside 5-year CIP   |
| Loop 303 Drainage Improvements   | 4        | FY 2015              |
| Northern Parkway Drainage Improvements                                     | 4        | FY 2014              |
| Luke Air Force Base Flood Mitigation Improvements                          | 4        | Outside 5-year CIP   |
| Sonoqui Wash Channelization (Chandler Heights to Crismon)                  | 1        | FY 2013              |
| Sonoqui Wash Channelization (Main Branch)                                  | 1        | FY 2016              |
| Queen Creek Wash (Recker to Higley)  | 1        | Outside 5-year CIP   |
| DRCC (107th Ave. to Agua Fria)   | 5        | Outside 5-year CIP   |

| Improvement  | District | Scheduled Completion |
|--|----------|----------------------|
| DRCC (75th Ave. to 107th Ave.)                               | 5        | FY 2016              |
| Van Buren St. Channel (99th Ave. to Agua Fria River)         | 5        | Outside 5-year CIP   |
| Bethany Home Rd. Storm Drain (79th Ave. to 59th Ave.)        | 5        | Outside 5-year CIP   |
| Downtown Phoenix Drainage System (Phase I)                   | 5        | FY 2014              |
| Arcadia Drive Storm Drain (Camelback Rd. to Lafayette Blvd.) | 3        | Outside 5-year CIP   |
| Lafayette Interceptor Drain & Outlet                         | 3        | FY 2013              |
| Ashbrook Wash Channelization                                 | 2        | Outside 5-year CIP   |
| East Maricopa Floodway Maintenance Road Paving               | 1, 2     | FY 2012              |
| Capital Improvement Program Project Reserve                  | N/A      | N/A                  |

**Purpose Statement:**

The Primary Capital Improvement Program typically funds projects that have been recommended by the District’s Capital Improvement Program Prioritization Procedure, reducing flooding hazards to Maricopa County residents through construction of new facilities and improvements to existing flood control facilities.

**Project Descriptions:**

**Central Chandler Storm Drain Improvements (022A)**

Project Partner: City of Chandler

Recommended by the City of Chandler’s March 2006 Storm Water Master Plan Update, this project removes all local drainage connections to an existing Salt River Project “Chandler Drain” irrigation tailwater system and establishes a distinct City storm drain system. Improvements are contained within a two-square-mile area of downtown Chandler subject to historic flooding problems.

The District anticipates entering a cost-share agreement for design and construction of the project; however, the project has been delayed due to a lack of City funding. The FY 2013 budget includes labor costs related to planning for the project. Design funding is tentatively scheduled for FY 2017.

**Upper Camelback Wash Flood Hazard Mitigation (027A)**

Project Partner: City of Scottsdale

The City of Scottsdale’s Storm Water Master Plan recommended improvements to mitigate flooding hazards in the Upper Camelback Wash watershed. Conveyance capacity of the existing system of open channels and street conveyance is limited to a 2-year event level in some areas, creating a flood hazard for an estimated 600 structures. The proposed project will improve system capacity to convey the 100-year storm event.

Project design is in progress, under the City’s lead, with the District providing cost-share funding under IGA FCD 2009A006. Construction, by the City, is expected to begin during FY 2013. The District is providing cost-share funding under IGA FCD 2011A010.

### Agua Fria River Levee Safety Mitigation (109A)

Project Partner: City of Avondale

Channelization of the Agua Fria River, completed by the District and the U.S. Army Corps of Engineers in the 1980s, included construction of soil cement levees. The District entered IGA 2001A009 with the City of Avondale, granting the City a non-exclusive easement over certain District fee-held land, including channelized portions of the Agua Fria River, to facilitate construction of a City trail system. Maintenance of the Agua Fria River levees poses a hazard to District personnel, as the levees were originally constructed without pipe rail fall protection, and a trail atop the levees would pose a similar hazard to the public.

IGA FCD 2008A009 establishes a 50/50 cost share between the City and the District for installation of pipe rail along levees between Buckeye Road and McDowell Road. The District's cost share is capped at \$440,000, including a per-foot ceiling.

The City, under the IGA, acts as lead agency for installation of the pipe rail, and retains operation and maintenance responsibility over the installed railing. Construction schedule is dependent upon City funding. The FY 2013 budget includes labor costs related to planning for the project.

### Laveen Area Conveyance Channel (117A)

Project Partner: City of Phoenix

The Laveen Area Conveyance Channel improved the Maricopa Drain into a regional flood control facility capable of containing and conveying a 100-year flood event in the Laveen area from 43<sup>rd</sup> Avenue to the Salt River – a distance of approximately 5.8 miles. An associated flood detention basin at 43<sup>rd</sup> Avenue and Southern Avenue mitigates peak flood flows getting to the conveyance channel. The peak discharge at the outfall of the channel for the 100-year storm event is estimated to be 2,800 cubic feet per second. The channel and basin are grass-lined, and a concrete low-flow channel carries tailwater to the Salt River.

This project was constructed by a public-private partnership involving the Flood Control District, City of Phoenix, Maricopa County Department of Transportation and the Salt River Project.

The District's project involvement is complete, with the exception of litigation related to project rights-of-way condemnations, and the project is being maintained by the City of Phoenix.

### 27<sup>th</sup> Avenue and South Mountain Avenue Basin (117C)

Project Partner: City of Phoenix

The District's South Phoenix Drainage Improvement Project Feasibility Study evaluated the watershed generally bounded by 43<sup>rd</sup> Avenue to the west, Central Avenue to the east, South Mountain Avenue to the south and the Salt River to the north. The study identified and compared alternative solutions to mitigate flooding hazards in the watershed and selected a recommended plan. Plan elements included several detention basins and a storm drain system to provide an outfall to the Salt River, including a basin located at 27<sup>th</sup> Avenue and South Mountain Avenue.

Project design is in progress.

43<sup>rd</sup> Avenue and Baseline Road Basin (117D)

Project Partner: City of Phoenix

The District's South Phoenix Drainage Improvement Project Feasibility Study evaluated the watershed generally bounded by 43<sup>rd</sup> Avenue to the west, Central Avenue to the east, South Mountain Avenue to the south and the Salt River to the north. The study identified and compared alternative solutions to mitigate flooding hazards in the watershed and selected a recommended plan. Plan elements included several detention basins and a storm drain system to provide an outfall to the Salt River, including a basin located at 43<sup>rd</sup> Avenue and Baseline Road

Project design is in progress. Construction is scheduled to begin in FY 2013.

Berneil Channel Modifications

Project Partner: Town of Paradise Valley

The Berneil Channel is operated and maintained by the Town of Paradise Valley and generally conveys storm water between Scottsdale Road at Mountain View Road southwest to the Indian Bend Wash at approximately the 66<sup>th</sup> Street alignment. The channel is undersized for the 100-year event; in sections, it is unable to contain events of a 2-year return frequency.

The Town submitted a project for modification of the Berneil Channel to the District's prioritization procedure, and the project was recommended. Ideally, a modification project would increase channel capacity to convey the 100-year event, but funding constraints may limit capacity improvements to address 10-year events.

The Town has completed a preliminary project study. Advancement of the project to final design and construction is largely dependent upon the availability of Town and District funding.

Rittenhouse Basin (121A)

Project Partner: Town of Gilbert

The District's East Maricopa Floodway (EMF) Mitigation Study identified drainage and flooding issues associated with the 15,000 cfs 100-year flow exceeding the EMF's 8,500 cfs capacity. The study proposed two large off-line detention basins – the Rittenhouse and Chandler Heights Basins – to mitigate EMF flows.

Construction of Rittenhouse Basin flood control features is complete, and the project is operated and maintained by the Town of Gilbert. The District will contribute limited funding to aesthetically-enhance the site in the future.

Chandler Heights Basin (121B)

Project Partner: Town of Gilbert

The District's East Maricopa Floodway (EMF) Mitigation Study identified drainage and flooding issues associated with the 15,000 cfs 100-year flow exceeding the EMF's 8,500 cfs capacity. The study

proposed two large off-line detention basins – the Rittenhouse and Chandler Heights Basins – to mitigate EMF flows.

Chandler Heights Basin reduces flows from the Queen Creek and Sonoqui washes into the EMF. Construction is being accomplished in at least five phases. Design and the first two phases of construction have been completed. Future phases of construction will involve excavation of an additional 3 million cubic yards of material, and will be accomplished as funding becomes available. Although basin construction is being accomplished by the District alone, it is anticipated that the Town of Gilbert will purchase an easement on the completed basin site, fund recreational amenities, and assume certain operation and maintenance obligations in the future.

Project is dependent upon the Town of Gilbert schedule and funding availability. The FY 2013 budget includes labor costs related to planning for the project.

### East Maricopa Floodway Low Flow Channel

Project Partner: N/A

The United States Soil Conservation Service (now Natural Resources Conservation Service) completed the East Maricopa Floodway (EMF) in 1989 in partnership with the District and others. This 27-mile long earthen channel runs parallel to the Roosevelt Water Conservation District canal from north of Brown Road to Hunt Highway, and continues in a southwesterly direction through the Gila River Indian Community to an outlet at the Gila River. The EMF is a principal flood control feature for the east valley, intercepting floodwater flow impacting the Buckhorn-Mesa, Apache Junction-Gilbert and Williams-Chandler watersheds. The EMF is operated and maintained by the District, with the exception of segments that run through privately-owned golf courses.

Due to the topography of the area, the EMF has a particularly shallow slope. Combined with the EMF's earthen bottom, this causes nuisance ponding along much of the structure. In addition to causing mosquito control issues, this creates maintenance difficulties, as maintenance equipment is unable to function in the saturated channel bottom.

The District is attempting to address these issues through comparatively minor maintenance modifications; however, should the issues remain, the District would construct a concrete low flow channel along much of the length of the EMF.

### Tres Rios (126A)

Project Partners: City of Phoenix, U.S. Army Corps of Engineers

The Tres Rios Project is a federal project under the auspices of the U.S. Army Corps of Engineers and sponsored locally by the City of Phoenix.

The project is located along the Salt and Gila Rivers, from about 83<sup>rd</sup> Avenue to the Agua Fria River, and consists of the restoration of habitat within and along the river. It involves construction of wetlands, open water marshes and riparian corridors, and a flood control levee along the north bank of the river from approximately 105<sup>th</sup> Avenue to the Agua Fria River to remove property and homes along the river from the floodplain.

The District's participation in accordance with the project resolution and IGA includes design review and coordination, \$2 million in levee construction funding, operation and maintenance of the levee, and

contribution of District-owned land required for the project.

The levee design and construction will occur in three phases – from 105<sup>th</sup> to 115<sup>th</sup> Avenue, 115<sup>th</sup> to 123<sup>rd</sup> Avenue, and along 123<sup>rd</sup> to Southern Avenue. Construction of all three phases is complete. A Letter of Map Revision revising the flood boundary and floodway is being prepared and will be submitted to FEMA in FY 2013.

### White Tanks FRS No. 4 Outlet (201A)

Project Partner: N/A

The District's Buckeye Area Drainage Master Plan (ADMP) examined alternatives to convey flows from White Tanks FRS No. 4's impoundment area to the Gila River. The ADMP recommended a channel designed to intercept and convey the 100-year flood flow along its length, while simultaneously serving as an outlet to the dam and a multiuse trail corridor.

Due to the slowing of development in the area subsequent to the ADMP, the ADMP-recommended project now lacks a viable project partner for implementation. The District has initiated design of a storm drain outlet that will solely accomplish the District's dam safety needs. Remaining regional flows may be addressed by a future ADMP update. Project design is in progress.

### White Tanks FRS No. 4 Rehabilitation (201B)

Project Partner: Natural Resources Conservation Service

White Tanks Flood Retarding Structure (FRS) No. 4 was constructed in 1954 by the Natural Resources Conservation Service (NRCS) (then Soil Conservation Service). By agreement, the District operates and maintains the structure.

The District completed Phase I Assessments for White Tanks FRS No. 4, and the Arizona Department of Water Resources (state agency with regulatory authority) classified the dam as having safety deficiencies; corrective action is required to bring the dam into compliance with dam safety standards and requirements. Deficiencies include transverse cracking of the embankment, inadequate left and right spillways and unprotected corrugated metal pipe outlets. The National Resources Conservation Service (NRCS) identified these same deficiencies as requiring corrective action. The District submitted an application to NRCS for federal funding assistance under Public Law 106-472 (Small Watershed Amendment) in May 2004, and the District has entered into an IGA with NRCS to accomplish project construction.

Construction will be completed in two phases, the first of which is in progress. Phase II will utilize a Construction Manager at Risk contract and is expected to begin during FY 2013.

### McMicken Dam Project (202B)

Project Partner: U.S. Army Corps of Engineers

The McMicken Dam Project was constructed by the U.S Army Corps of Engineers in 1954 and 1955 to protect Luke Air Force Base, the Litchfield Park Naval Air Facility and agricultural activities in the area from flooding; it also provides flood protection for critical public facilities and infrastructure including hospitals, schools, police and fire stations, freeways and other public roadways, railroads and the Beardsley Canal.

The McMicken Dam Project includes McMicken Dam itself (approximately nine miles in length), the McMicken Dam Outlet Channel (approximately six miles in length) and the McMicken Dam Outlet Wash (approximately four miles in length) that discharges to the Agua Fria River.

The ability of the McMicken Dam Project to maintain the current level of flood protection for the benefit of the public in an increasingly urbanized environment is in question due to significant concerns regarding aging infrastructure, land subsidence, earth fissuring, urbanization encroachment and current dam safety standards. These dam safety issues have led the District to determine that an overall rehabilitation or replacement of the dam is required. Alternatives may include a modified dam, floodways or basins which will provide a minimum of 100-year flood protection. The District has pursued, and continues to pursue, federal funding assistance for this project. Should such funding be non-viable, the District may evaluate the potential of initiating a unilateral project.

Design is in progress, and construction will be accomplished in multiple phases. Ongoing efforts are taking place to include the coordination of any interested stakeholders for the incorporation of a recreational cost share component to the rehabilitation project.

### Buckeye FRS No. 1 Rehabilitation (207A)

Project Partner: Natural Resources Conservation Service

Buckeye FRS No.1 is the westernmost of a series of three flood control dams designed and built by the Soil Conservation Service (now the Natural Resources Conservation Service, or NRCS) between 1973 and 1975. The dam is located along the southern slopes of the White Tank Mountains and parallels the north side of Interstate 10 for 7.1 miles west to the Hassayampa River. The dam is operated and maintained by the District and is regulated by the Arizona Department of Water Resources (ADWR).

Since its construction, the dam has experienced considerable transverse cracking. ADWR has identified the transverse cracking in Buckeye FRS No.1 as a dam safety deficiency requiring corrective action. The District completed Phase I Assessments of the dam, and has requested NRCS federal cost share assistance under Public Law 106-472 for a rehabilitation project to address dam safety concerns and to maintain flood control benefits to downstream properties for the next 100 years.

The District completed a planning-level assessment of potential alternatives, including a modified dam, a channel/levee system and combinations of both providing a minimum of 100-year flood protection. The selected alternative consists of dam rehabilitation.

Design is in progress, and construction will be accomplished in two phases. Phase one will utilize a Construction Manager at Risk contract and is expected to begin in FY 2013.

### Downtown Buckeye Regional Basin and Storm Drain Project (211A)

Project Partner: Town of Buckeye

The Town of Buckeye historically experienced flooding conditions downtown in the vicinity of Monroe Avenue (Maricopa County Highway 85). The District completed a Candidate Assessment Report that identified potential structural solutions: a 10-year storm drain system and outfall, and 100-year retention basins.

This project will relieve historic downtown Buckeye of frequent flooding by implementing storm drains, channels, retention basins, and an outlet infrastructure that will mitigate flood damages to residential,

commercial, and industrial properties, government buildings, and schools, while increasing traffic safety and improving the community's flood insurance program rating.

Design is complete, and construction will be accomplished in multiple phases as Town funding becomes available. The FY 2013 budget includes labor costs related to planning for the project.

### Watson Drainage System (211B)

Project Partner: Town of Buckeye

The District completed the Buckeye Area Drainage Master Plan (ADMP) in June 2009. The ADMP recommended construction of five north-south regional drainage channels and basins to capture regional storm water flow and convey it to the Gila River: the White Tanks System, the Watson System, the Rooks System, the Oglesby System, and the Palo Verde System.

The Town of Buckeye submitted the full ADMP-recommended plan to the District's FY 2012 prioritization procedure, and the plan was recommended. The Watson System will be the first to be implemented.

The schedule for final design and construction is dependent upon a viable design solution and Town funding ability.

### SR-85 Oglesby Outfall Channel

Project Partner: Arizona Department of Transportation

The District completed the Buckeye Area Drainage Master Plan (ADMP) in June 2009. The ADMP recommended construction of five north-south regional drainage channels and basins to capture regional storm water flow and convey it to the Gila River: the White Tanks System, the Watson System, the Rooks System, the Oglesby System, and the Palo Verde System. The Oglesby System's outfall would be constructed as a co-use Arizona Department of Transportation/District facility, built in conjunction with State Route 85 (SR-85) improvements from north of Baseline Road to the Gila River. ADOT has tentatively agreed to this plan, which would require ADOT to upsize its planned freeway channel to accommodate regional flows in exchange for District cost share participation.

The portion of the Oglesby System upstream of SR-85 would be completed in the future – likely without the use of public funding – as the area develops. Project schedule will depend upon ADOT's SR-85 improvement schedule.

### Granite Reef Wash Drainage Mitigation Project (265A)

Project Partner: City of Scottsdale

The City of Scottsdale has historically experienced flooding in developed areas along Granite Reef Wash. The City initiated a study to propose solutions to this flooding hazard, and has recommended installation of a drainage system, principally along the Pima Road alignment, from Chaparral Road south to Salt River.

In addition to mitigating flooding in the immediate residential area, the project would reduce flood flows to the Salt River Pima-Maricopa Indian Community's (SRPMIC's) undeveloped Section Twelve, at the junction of State Route 101 Loop and State Route 202.

With the City as the lead agency, project implementation is awaiting the selection of an outfall alignment south of McKellips Road by the SRPMIC. Advancement of the project to final design and construction is driven by City funding authorization under a future City bond election. The FY 2013 budget includes labor costs related to planning for the project.

### Spook Hill FRS / Red Mountain Freeway Modification (300A)

Project Partner: Arizona Department of Transportation

Spook Hill FRS is a structural plan element of a Watershed Work Plan, prepared by the Natural Resources Conservation Service (formerly Soil Conservation Service) in January 1963, for the Buckhorn-Mesa Watershed Project located in Maricopa and Pinal counties. The dam was designed to impound floodwaters for a 100-year flood event and direct flows in excess of the 100-year flood event through an emergency spillway.

The Arizona Department of Transportation (ADOT) was the lead agency in an effort to modify Spook Hill FRS to accommodate construction of the Power Road to University Drive segment of the Loop 202, which passes over the dam and within the dam's floodway. Modifications were completed in FY 2009 and corrected all identified dam safety deficiencies through installation of a central filter throughout the dam to protect against cracking, slope erosion repair, and replacement of the principal spillway.

The District will provide easements to ADOT on District land, generating revenue that is expected to completely offset its \$5 million contribution to the modification costs. Easement value is under legal negotiation, and the project remains active pending settlement.

### PVR FRS Rehabilitation/Replacement (310A)

Project Partner: Natural Resources Conservation Service

The Powerline, Vineyard Road, and Rittenhouse (PVR) Flood Retarding Structures (FRSs) are located in northwest Pinal County, south of Apache Junction and parallel to the Central Arizona Project (CAP) canal between Baseline Road and Ocotillo Road. Per its agreements with the Soil Conservation Service (now Natural Resources Conservation Service, or NRCS), the District operates and maintains the structures. The FRSs protect approximately 169 square miles of residential, commercial, and agricultural land in Maricopa and Pinal Counties from being flooded, and protect structures such as the CAP canal, Williams Gateway Airport, and the Loop 202.

The Arizona Department of Water Resources recently reclassified the PVR FRSs as high hazard potential, medium size structures. The District prepared a Final Failure Mode Analysis Report, Structures Assessment Program Phase I (FFMA), in July 2002, that identified defects in the structures due to the age of the structures, proximity to fissures, subsidence of the area and cracking caused by drying shrinkage. The FFMA recommended rehabilitation of the structures which could include structural improvements to the dam or replacement of the dams with channels, basins or other flood control facilities.

The study to propose an ultimate recommended solution for the structures is complete. Alternative selection is in progress and the rehabilitation plan began in FY 2012. The District continues pursue federal cost share funding, with construction occurring beyond the five-year CIP.

### Powerline FRS Fissure Risk Zone Mitigation (310B)

Project Partner: Natural Resources Conservation Service

The District identified an earth fissure at Powerline FRS leading the Arizona Department of Water Resources to classify the dam as “unsafe, non-emergency, elevated risk.”

Appropriate reservoir storage monitoring and warning procedures have been put in place for this site-specific condition at the dam. Site-specific dam safety remedial work, otherwise known as interim dam safety measures, are required to assure the safety of the dam until its overall rehabilitation or replacement. Construction of the interim dam safety measures began in FY 2012.

### Harquahala FRS Erosion Hazard Reduction (330A)

Project Partner: N/A

Harquahala FRS is a compact earth-fill dam which detains floodwater from the southwest side of the Big Horn Mountains, the Harquahala Plain and Saddle Mountain. The water is conveyed to the Harquahala Floodway and the Saddleback Diversion Channel and outfalls south at the tributary of Centennial Wash. The structure is 11.5 miles in length.

Harquahala FRS has exposed earthen slopes that will be subject to long-term erosion. This project provides a comprehensive rock mulch and hydroseed treatment for the slopes that will reduce this hazard and increase the dam’s life. Project schedule will depend upon District funding availability. The FY 2013 budget includes labor costs related to planning for the project.

### Saddleback FRS Modifications (331A)

Project Partner: N/A

The Saddleback Flood Retarding Structure (FRS), located just south of Interstate 10, is a compact earth-fill dam which receives floodwaters discharged from the Harquahala FRS and runoff water from a more than 22-square mile drainage area. The floodwater is conveyed to the Saddleback Diversion Channel via the principal spillway and outfalls south at the tributary of Centennial Wash. The structure is 5.1 miles in length and has a height of 21 feet, with a storage capacity of 3,620-acre feet. The U.S. Soil Conservation Service, now the Natural Resources Conservation Service (NRCS), was the federal sponsor for the initial construction.

Saddleback FRS has experienced the formation of numerous erosion holes and longitudinal cracking along the entire length of centerline of the dam crest. The issue cannot be addressed by normal maintenance work and has developed into a dam safety issue which is continuing to worsen over time. The District has identified a need to modify the central material zone of the dam known as the central filter and to reduce erosion through the placement of rock mulch. Design of modifications is in progress.

### Wickenburg Downtown Flooding Hazard Mitigation (343A)

Project Partner: Town of Wickenburg

The Wickenburg Downtown Flooding Hazard Mitigation project includes approximately 5,000 feet of channel and levee improvements to capture the floodplain associated with Sol’s Wash and a tributary, Hospital Wash, and convey 100-year flows from upstream of Tegner Street to the Hassayampa River. The project provides a 100-year level of protection to portions of the Wickenburg downtown area subject to flooding and will provide flood control benefits along much of Sol’s Wash within the

Wickenburg town limits. It also conveys the 100-year flows to the Highway 93 Interim Bypass Bridge over Sol's Wash, allowing the Interim Bypass embankment to be constructed as a levee to contain the Hassayampa River floodplain in the area.

Construction was completed in FY 2009. The project remains active pending FEMA acceptance of revised floodplain limits. The FY 2013 budget includes labor costs related to FEMA coordination.

### Cave Buttes Dam Modifications (350B)

Project Partner: N/A

Cave Buttes Dam was constructed by the District in 1980, functionally replacing the U.S. Army Corps of Engineers' 1923-era Cave Creek Dam.

A substantial flood event in 1993 resulted in a significant impoundment of water behind the dam, and seepage occurred along the dam's left abutment. To prevent deterioration of embankment material from recurring seepage, the District pursued an analysis and investigation of the issue. This investigation has indicated that permanent modification to the dam is required. Pre-design/alternatives development is in progress.

### Cave Buttes Dam Additional Access Rights Acquisition (350A)

Project Partner: N/A

A survey of District land rights identified additional rights required for operations and maintenance access to Cave Buttes Dam. The District intends to acquire a roadway easement from the Arizona State Land Department. Acquisition is expected to occur during FY 2012. The FY 2013 budget includes labor costs related to the Right-of-Way coordination.

### New River Dam Outlet Improvements (370A)

Project Partner: N/A

The District and the U.S. Army Corps of Engineers constructed the New River Dam and associated works in 1985 as part of the New River and Phoenix City Streams Flood Control Project, providing enhanced flood protection for downstream Maricopa County residents, and the District operates and maintains the dam.

Erosion related to the dam's outlet channel will potentially impact District maintenance access, and has caused outlet flow restrictions and resultant stagnant impoundments contrary to design specifications. District engineering efforts have identified that these conditions require corrective action, including improvements to the Dam's outlet channel.

Design is complete. Construction is dependent upon District funding availability. The FY 2013 budget includes labor costs related to the ongoing coordination with the Natural Resources Conservation Service (NRCS).

### Oak Street Detention Basin and Storm Drain (420D)

Project Partner: City of Mesa

The Spook Hill Area Drainage Master Plan (ADMP), completed in 2002, identified regional flood control infrastructure necessary for a 35-square-mile area located in northeast Mesa. The ADMP watershed extends from the Utery Mountains on the north and the Apache Trail on the east, to the Buckhorn-Mesa structures on the west and south.

The Oak Street Detention Basin and Storm Drain project is the third scheduled project in support of this ADMP and involves construction of a basin at Oak Street and Hawes Road, and storm drains east along Oak Street and north along Hawes Road. The project will provide protection in conjunction with drainage infrastructure constructed by the Hermosa Vista/Hawes Road and McDowell Road projects.

Design is complete. Construction schedule will depend upon District and City funding availability. The FY 2013 budget includes labor costs related to planning for the project.

### Ellsworth Road and McKellips Road Drainage Improvements (420E)

Project Partner: City of Mesa

The Spook Hill Area Drainage Master Plan (ADMP), completed in 2002, identified regional flood control infrastructure necessary for a 35-square-mile area located in northeast Mesa. The ADMP watershed extends from the Utery Mountains on the north and the Apache Trail on the east, to the Buckhorn-Mesa structures on the west and south.

The Ellsworth Road and McKellips Road project is the fourth scheduled project in support of this ADMP and likely will include construction of a basin at Ellsworth Road and McKellips Road, an interceptor drain east along McKellips Road, and an outlet generally along 94<sup>th</sup> Street. The basin rights-of-way are in place, owned by the City of Mesa. The project will provide protection to local, previously-developed subdivisions, where historic flooding has been noted.

A design concept study is complete. The project's implementation schedule will depend upon District and City funding availability. The FY 2013 budget includes labor costs related to planning for the project.

### Pinnacle Peak Rd. Drainage (99<sup>th</sup> Avenue to Agua Fria River) (450D)

Project Partner: City of Peoria

The District and the Cities of Glendale and Peoria developed the Glendale/Peoria ADMP Update (ADMPU) to identify existing and future drainage and flooding problems in the watershed, and to develop cost-effective solutions to alleviate those problems. The ADMPU recommended a number of solutions to flooding problems including a project along Pinnacle Peak Road from 87<sup>th</sup> Avenue to the Agua Fria River.

The City of Peoria is accomplishing the 100-year conveyance drainage component from 87<sup>th</sup> Avenue to 99<sup>th</sup> Avenue through development stipulations. This project provides for drainage from 99<sup>th</sup> Avenue west to an ultimate outfall in the Agua Fria River. The project will also provide roadway improvements along this alignment to be paid for by the City of Peoria.

Construction and the District's project involvement is complete, with the exception of litigation related to project Rights-of-way condemnations. The project is being maintained by the City of Peoria.

### 115<sup>th</sup> Avenue, Union Hills Drive and 107<sup>th</sup> Avenue Drainage Improvements

Project Partner: City of Peoria, City of Surprise

The area downstream of 107<sup>th</sup> Avenue and Union Hills Drive has historically experienced flooding, particularly in the City of Surprise's Coyote Lakes subdivision. Existing drainage systems along Union Hills Drive are considered inadequate. The proposed project will likely include a combination of open channels and basins, along with utilization of existing drainage features, to relieve flooding in the area.

The design concept report is complete. Project implementation is awaiting execution of an intergovernmental agreement between the District and Cities of Peoria and Surprise. Project design is scheduled to begin in FY 2013.

### White Tanks FRS No. 3 Outlet Channel (470F)

Project Partner: N/A

In FY 2006, the District examined a series of alternatives associated with the rehabilitation of White Tanks FRS No.4. Project recommendations included an outlet channel from White Tanks FRS No. 3 to White Tanks FRS No.4.

This project combines soft structural channel and a box culvert along a five-mile stretch of Jackrabbit Trail to convey storm water from behind White Tanks FRS No.3 to White Tanks FRS No.4; it provides additional protection from southeasterly flows for residents east of Jackrabbit Trail. From Bethany Home Road south to Interstate 10, the project provides a 100-year level of protection. After completion of the White Tanks FRS No.4 Outlet project, storm water conveyed by this project would subsequently be conveyed to the Gila River. Construction is in progress.

### Lower El Mirage Wash Basin (470K)

Project Partner: City of El Mirage

The Lower El Mirage Wash Basin is located in the Lower Agua Fria watershed and is included in the Loop 303/White Tanks Area Drainage Master Plan (ADMP). The City of El Mirage identified flooding issues along Lower El Mirage Wash from just north of Cactus Road southeast through Pueblo El Mirage to the Agua Fria. The watershed for this study area is 12.25 square miles of the Lower Agua Fria watershed. The primary goal of the project is to develop a 100-year regional outfall for the area and mitigate flooding hazards in a delineated floodway/floodplain.

The project consists of the completion of a detention basin in Lower El Mirage Wash, located at the southwest corner of Cactus Road and El Mirage Road, along with new culverts at El Mirage and Cactus Roads.

Project implementation is awaiting execution of an intergovernmental agreement between the District and the City of El Mirage. Design is expected to begin in FY 2012. Construction is scheduled for FY 2013.

### Bullard Wash Phase II (470D)

Project Partner: City of Goodyear

Bullard Wash is included within the Loop 303 Corridor/White Tanks ADMP, which recommends wash improvements. Phase I of the project, from the Gila River to Lower Buckeye Road, was constructed as a District/City of Goodyear project. Phase II includes an earthen/greenbelt channel along the Bullard Wash alignment from Lower Buckeye Road to McDowell Road and a detention basin just south of McDowell Road. Landscaping and trails are anticipated along the channel alignment and within the basin.

The project will channelize the floodplain north of the Phoenix-Goodyear Airport. It will reduce the floodplain width, and protect the Phoenix-Goodyear Airport and nearby development from flooding. This storm water would otherwise collect in streets, farm fields, and residential and commercial areas. Design of Bullard Wash from Lower Buckeye Parkway to Interstate 10 is complete, and IGAs with the City for construction of the project are in place.

Construction timing is dependent upon the availability of District and City of Goodyear funding and will likely be phased, with work being completed outside the five-year CIP. The FY 2013 budget includes labor costs related to planning for the project.

### Loop 303 Drainage Improvements (470E)

Project Partner: Arizona Department of Transportation

The Loop 303 Corridor/White Tanks ADMP consisted of an area drainage master plan to determine guidelines for stormwater management and structural mitigation measures for flooding in the White Tanks area. This included analysis of approximately 220 square miles of watershed, which extends from Grand Avenue south to the Gila River, and from the White Tank Mountains east to the Agua Fria River. The study identified drainage problems, updated the existing hydrology due to development and new hydrologic methodology, developed cost-effective solutions for a stormwater collection and conveyance system, and identified a preferred outfall alternative associated with Loop 303.

Under the District's agreement with the Arizona Department of Transportation (ADOT), the District will be responsible for project implementation from Van Buren Street south to the Gila River, while ADOT will be responsible for project implementation the project north of Van Buren Street to approximately Bell Road. Construction of the District's portion of the project will precede construction Loop 303. Design is in progress.

### Northern Parkway Drainage Improvements (470H)

Project Partners: Maricopa County Dept. of Transportation, City of Glendale

The Maricopa County Department of Transportation (MCDOT)/Glendale Northern Parkway project constructs a drainage channel along the north side of the parkway from Loop 303 to Reems Road and outlets to the existing Dysart Drain. The project serves both roadway drainage and regional flood control purposes, providing 100-year protection for local farms, future development and roadway traffic. The District intends to enter into a cost-share arrangement with MCDOT and the City of Glendale.

Construction is in progress by MCDOT. The District is contributing cost share to the regional flood control features of the project under IGA FCD 2010A008.

### Luke Air Force Base Flood Mitigation Improvements

Project Partner: Luke Air Force Base

This project is an element generated from the Loop 303 Corridor/White Tanks Area Drainage Master Plan Update. The project will mitigate an existing delineated flooding hazard on and adjacent to Luke Air Force Base (AFB). Approximately 250 acres of on-base facilities within existing flood zones will be removed from the floodplain which includes aircraft hangars, command posts, control tower, simulator complex, dorms and drinking wells. An additional 300 acres of commercial/industrial/agricultural property south of the base limits would be protected.

The project includes rehabilitating and improving the existing storm drain system to collect and convey 100-year flows from sensitive areas on the base to the improved channel system contain those flows within the channel system and provide a connection to the existing regional outfall. The District anticipates executing an intergovernmental agreement with Luke AFB for this project in FY 2013 and initiating design efforts.

### Sonoqui Wash Channelization (Chandler Heights to Crismon) (480C)

Project Partners: Maricopa County Dept. of Transportation, Town of Queen Creek

The Queen Creek/Sonoqui Wash Hydraulic Master Plan recommended channelization of Sonoqui Wash. The first phase of Sonoqui Wash Channelization, completed in FY 2009, included a basin at approximately Chandler Heights Road and Sossaman Road, channelization northwest to Ocotillo Road and approximately Power Road, and channelization west along the Ocotillo Road alignment to an outfall at Queen Creek Wash at Higley Road.

The second phase of Sonoqui Wash Channelization includes the segment of the existing wash southeast from Chandler Heights Road to Riggs Road, and along Riggs Road to Crismon Road. The channel will collect and convey the 100-year flow to reduce flooding hazards to property adjacent to the wash and to capture and convey sheet flow. The existing floodplain from Chandler Heights Road to Riggs Road will be contained within the channel.

Under the project cost share agreement, the District will construct improvements upstream (west and northwest) of Ellsworth Road, and the Town of Queen Creek will construct improvements downstream of Ellsworth Road. The District will additionally construct a bridge over Sonoqui Wash at Riggs Road, with bridge costs to be reimbursed by MCDOT. Construction of the District's reach of the project is in progress.

### Sonoqui Wash Channelization (Main Branch) (480E)

Project Partner: Pinal County

The Queen Creek / Sonoqui Wash Hydraulic Master Plan recommended channelization of Sonoqui Wash. The first phase of channelization has been completed. The third phase of Sonoqui Wash Channelization will outfall to the second phase, which is being implemented by the District in partnership with the Town of Queen Creek.

The third phase includes channelization of the main branch of Sonoqui Wash, from Empire Road at Ellsworth Road, northeast to Riggs Road at approximately Hawes Road. This section is generally located in unincorporated Maricopa County and in Pinal County. The District anticipates partnering with Pinal County to share in features that serve to both improve the project's ability to capture flows and to

provide an outlet for future Pinal County improvements. The proposed channel will be designed to collect and convey the 100-year flow, remove 345 acres and 217 homes from the floodplain and provide protection to roads and other infrastructure.

Design is in progress. Construction will be completed in two phases, the first of which is expected to begin in FY 2013.

### Queen Creek Wash (Recker to Higley) (480B)

Project Partner: Town of Gilbert

The Town of Gilbert proposed improvements to Queen Creek Wash from Recker to Higley roads to complete channel improvements that have already been accomplished upstream of Recker and downstream of Higley. This project replaces the existing wash with a natural desert 100-year capacity channel.

Project design and construction are complete with the exception of landscaping, and the project is owned, operated and maintained by the Town of Gilbert. The project remains active pending future completion of landscape and aesthetic enhancements by the Town.

### Durango Regional Conveyance Channel (107<sup>th</sup> Avenue to Agua Fria River) (565B)

Project Partner: City of Avondale

The District completed the Durango Area Drainage Master Plan to develop and evaluate solutions to mitigate flooding hazards in the Durango drainage area. The study recommended a regional channel and basin in the vicinity of the Salt River Project Buckeye Feeder Canal to intercept storm water flows and provide an outfall to the Agua Fria River. The project would reduce flooding hazards and provide a 100-year outfall in the Durango drainage area.

This project constructs the portion of the recommended plan located between 107<sup>th</sup> Avenue and the Agua Fria River, and between Lower Buckeye Road and Southern Avenue. The City of Avondale submitted the project for consideration under the FY 2003 Prioritization Procedure, and the District anticipates participating in a cost-share agreement with the City.

Project implementation is awaiting an IGA between the District and the City of Avondale. Advancement is largely dependent upon the availability of City and District funding. The FY 2013 budget includes labor costs related to planning for the project.

### Durango Regional Conveyance Channel (75<sup>th</sup> Avenue to 107<sup>th</sup> Avenue) (565C)

Project Partner: City of Phoenix

The District completed the Durango Area Drainage Master Plan to develop and evaluate solutions to mitigate flooding hazards in the Durango drainage area. The study recommended a regional channel and basin in the vicinity of the Salt River Project Buckeye Feeder Canal to intercept storm water flows and provide an outfall to the Agua Fria River. The project would reduce flooding hazards and provide a 100-year outfall in the Durango drainage area.

This project constructs the portion of the recommended plan located between 75<sup>th</sup> Avenue and 107<sup>th</sup> Avenue, one-half mile north of the Broadway Road alignment. The channel was partially constructed as a series of linear retention basins by developers through efforts coordinated by the City of Phoenix. The project will construct basins along the channel alignment and box culverts connecting the linear basins. Upon completion, the project will serve to drain the area to the downstream channel in the City of Avondale. Design is in progress.

### Van Buren Street Channel (99<sup>th</sup> Avenue to Agua Fria River)

Project Partner: City of Avondale

This project, proposed by the City of Avondale, will provide a drainage outlet along Van Buren Street, conveying flows to the Agua Fria River. In addition to alleviating an existing flooding hazard at the 99<sup>th</sup> Avenue and Van Buren Street intersection, the project would provide an outlet for Avondale's future city center. The District is completing a design concept study, as the proposed project would constitute a modification to the District's previously-completed Durango Area Drainage Master Plan.

The study has been completed. Future phases and schedule is dependent upon execution of an intergovernmental agreement and City funding availability.

### Bethany Home Road Storm Drain (79<sup>th</sup> Avenue to 59<sup>th</sup> Avenue) (620G)

Project Partner: City of Glendale

The Bethany Home Road Storm Drain project, resulting from the District's Maryvale Area Drainage Master Study, collects and conveys sheet flow that has historically flooded the Maryvale neighborhood in the city of Glendale.

The project consists of a 10-year storm drain in Bethany Home Road that ultimately conveys flows to the New River through the Bethany Home Outfall Channel. The City of Glendale is the lead agency for project design and construction. Design of the storm drain from approximately 71<sup>st</sup> Avenue to 79<sup>th</sup> Avenue is in progress by the City of Glendale, and construction timing will be dependent upon City and District funding availability. The FY 2013 budget includes labor costs related to planning for the project.

### Downtown Phoenix Drainage System (Phase I) (625J)

Project Partner: City of Phoenix

The FY 2008 Prioritization Procedure recommended this project as a component of the Downtown Phoenix Drainage Improvements Project that was concurrently being studied under the Metro ADMP. The Metro ADMP subsequently recommended the Downtown Phoenix Drainage Improvements Project as a subset of its recommended downtown alternative.

The project's design involves the installation of various drainage features, generally along 1<sup>st</sup> Avenue, from Van Buren Street to Hadley Street; along Jefferson Street from 19<sup>th</sup> Avenue to 3<sup>rd</sup> Avenue; and in the vicinity of Fillmore Street and 3<sup>rd</sup> Avenue. When combined with the complete downtown system recommended by the ADMP, this project will deliver a 10-year level of protection for the downtown area. Construction of the Fillmore Street components and of a Jefferson Street sub-phase is in progress by the City. The District is contributing 50% of the project costs under IGA FCD 2009A009.

Arcadia Drive Storm Drain (Camelback to Lafayette) (625L)

Project Partner: City of Phoenix

The greater Arcadia Area Drainage Improvements Project, recommended by the District's Metro Area Drainage Master Plan, is being accomplished in multiple phases. The first phase includes construction of an outfall – the Old Cross Cut Canal Improvements Project, which is complete.

Additional phases will include construction of interceptor drains, primarily in Camelback Road and Lafayette Boulevard, intended to collect flows upstream (north) of the Arizona Canal. This project will provide the outlet from Camelback Road to the Old Cross Cut Canal.

City funding for this future phase will likely require future bond elections, and schedule would be dependent on funding availability. The FY 2013 budget includes labor costs related to planning for the project.

Lafayette Interceptor Drain and Outlet (625M)

Project Partner: City of Phoenix

The greater Arcadia Area Drainage Improvements Project, recommended by the District's Metro Area Drainage Master Plan, is being accomplished in multiple phases. The first phase includes construction of an outfall – the Old Cross Cut Canal Improvements Project. Later phases will include construction of interceptor drains, primarily in Camelback Road and Lafayette Boulevard, intended to collect flows upstream (north) of the Arizona Canal. Lafayette Boulevard improvements are currently in design. Construction is anticipated to begin in FY 2013.

Ashbrook Wash Channelization

Project Partner: Town of Fountain Hills

Ashbrook Wash is the largest watercourse within the Town of Fountain Hills, having a watershed area of 13.06 square miles. The District's 1995 Floodplain Delineation Study for Fountain Hills showed deficiencies at the Golden Eagle Park Dam on Ashbrook Wash, due to overtopping and potential dam failure. Dam safety improvements were made to the Golden Eagle Park Dam in year 2000 to prevent its overtopping and failure in the 1/2 Probable Maximum Flood. However, those improvements increased the regulatory 100-year peak flow downstream.

The project will provide channel improvements to convey increased flood flow from the upstream dam and prevent the flooding of 13 residential properties, at the 100-year storm, adjacent to this wash reach. Improvements include replacement of corrugated metal pipes with new reinforced concrete box culverts, channel excavation, flood walls and re-vegetation.

Design and construction timing is dependent upon the execution of an intergovernmental agreement and availability of District and Town funding. The FY 2013 budget includes labor costs related to planning for the project.

East Maricopa Floodway Maintenance Road Paving (698A)

Project Partner: N/A

Flood control facilities operated and maintained by the District were commonly built in the past with unpaved dirt maintenance roads. District maintenance activities require the use of these roads, potentially adversely impacting air quality.

This project includes chip-seal improvements to the unpaved East Maricopa Floodway (EMF) maintenance roads. The U.S. Soil Conservation Service (now Natural Resources Conservation Service) completed the EMF in 1989 in partnership with the District and others. This 27-mile long earthen channel runs parallel to the Roosevelt Water Conservation District canal from north of Brown Road to Hunt Highway, and continues in a southwesterly direction through the Gila River Indian Community to an outlet at the Gila River. The EMF is a principal flood control feature for the east valley, intercepting floodwater flow impacting the Buckhorn-Mesa, Apache Junction-Gilbert and Williams-Chandler watersheds. The EMF is operated and maintained by the District, with the exception of segments that run through privately owned golf courses.

Phase one of maintenance road improvements is complete. Future enhancements are dependent upon District funding availability. The FY 2013 budget includes labor costs related to the continued design of the project.

Capital Improvement Program Project Reserve (FCPR)

Project Partner: N/A

The project reserve provides contingency funding for unforeseen schedule or cost estimate changes.

Auxiliary Budget Line (FCIP)

Project Partner: N/A

Several District projects did not have accounting lines at the time of this document's preparation. Budget system restrictions prevent budgets for these projects from being represented here. Collective budgets for these projects are represented by the FCIP line item, and are further detailed below:

| FCIP   | Projected        | Year 1            | Year 2            | Year 3            | Year 4              | Year 5              | 5-Year              |
|--|------------------|-------------------|-------------------|-------------------|---------------------|---------------------|---------------------|
|  | FY 2012          | FY 2013           | FY 2014           | FY 2015           | FY 2016             | FY 2017             | Total               |
| Bemeil Channel Modifications (120)                                   | \$ -             | \$ -              | \$ -              | \$ -              | \$ 10,000           | \$ 25,000           | \$ 35,000           |
| East Maricopa Floodway Low Flow Channel (121)                        | -                | -                 | -                 | -                 | -                   | 10,000              | 10,000              |
| SR-85 Oglesby Outfall Channel (211)                                  | -                | -                 | -                 | -                 | -                   | 15,000              | 15,000              |
| 115th Ave., Union Hills Dr. & 107th Ave. Drainage Improvements (450) | 10,000           | 285,000           | 410,000           | 450,000           | 1,175,000           | 3,725,000           | 6,055,000           |
| Luke Airforce Base Flood Mitigation Improvements (470)               | 25,000           | 225,000           | 500,000           | 250,000           | 5,000               | 15,000              | 1,020,000           |
| Van Buren St. Channel (99th Ave. to Agua Fria River) (565)           | -                | -                 | -                 | -                 | -                   | 15,000              | 15,000              |
| Ashbrook Wash Channelization (670)                                   | -                | -                 | -                 | 30,000            | 565,000             | 125,000             | 720,000             |
| <b>Project Total</b>   | <b>\$ 35,000</b> | <b>\$ 510,000</b> | <b>\$ 910,000</b> | <b>\$ 730,000</b> | <b>\$ 1,755,000</b> | <b>\$ 3,930,000</b> | <b>\$ 7,870,000</b> |

Funding/Cost Summary:

| Funding Source                        | Previous Actuals     | Projected FY 2012    | Year 1 FY 2013       | Year 2 FY 2014       | Year 3 FY 2015       | Year 4 FY 2016       | Year 5 FY 2017       | 5-Year Total          | Total Project         |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|
| INTERGOVERNMENTAL                     | \$ 19,381,186        | \$ 8,831,286         | \$ 7,722,000         | \$ 15,015,000        | \$ 10,937,000        | \$ 1,780,000         | \$ 2,450,000         | \$ 66,116,472         | \$ 132,232,944        |
| <b>Project Total</b>                  | <b>\$ 19,381,186</b> | <b>\$ 8,831,286</b>  | <b>\$ 7,722,000</b>  | <b>\$ 15,015,000</b> | <b>\$ 10,937,000</b> | <b>\$ 1,780,000</b>  | <b>\$ 2,450,000</b>  | <b>\$ 66,116,472</b>  | <b>\$ 132,232,944</b> |
| Cost by Sub-Project                   | Previous Actuals     | Projected FY 2012    | Year 1 FY 2013       | Year 2 FY 2014       | Year 3 FY 2015       | Year 4 FY 2016       | Year 5 FY 2017       | 5-Year Total          | Total Project         |
| 022A - 0220132 CENTRAL CHANDLER DRNG  | \$ 3,049             | \$ -                 | \$ 5,000             | \$ 5,000             | \$ 5,000             | \$ 10,000            | \$ 225,000           | \$ 250,000            | \$ 253,049            |
| 027A - 0271032 UPPER CAMELBACK WASH   | 279,931              | 22,611               | 4,450,000            | 2,255,000            | -                    | -                    | -                    | 6,705,000             | 7,007,542             |
| 109A - 1090230 AGUA FRIA LEVEE IMP    | -                    | -                    | 5,000                | 5,000                | 5,000                | 5,000                | 5,000                | 25,000                | 25,000                |
| 117A - 1170831 LAVEEN AREA CONV CHAN  | 1,162,027            | 4,625                | 30,000               | -                    | -                    | -                    | -                    | 30,000                | 1,196,652             |
| 117C - 1170932 27TH AVE AND SOUTH MTN | 14,320               | 164,212              | 110,000              | -                    | -                    | -                    | 3,000,000            | 3,110,000             | 3,288,532             |
| 117D - 1170933 43RD AVE AND BASELINE  | 9,932                | 56,758               | 765,000              | 1,275,000            | -                    | -                    | -                    | 2,040,000             | 2,106,690             |
| 121A - 1210332 RITTENHOUSE BASIN      | 8,722,327            | 1,287                | 1,000                | 1,000                | 1,000                | 1,000                | 1,000                | 5,000                 | 8,728,614             |
| 121B - 1210333 CHANDLER HEIGHTS BASIN | 3,039,006            | -                    | 5,000                | 5,000                | 5,000                | 10,000               | 10,000               | 35,000                | 3,074,006             |
| 126A - 1260131 TRES RIOS              | 419,390              | 1,086,046            | 10,000               | -                    | -                    | -                    | -                    | 10,000                | 1,515,436             |
| 201A - 2010131 WHITE TANKS 4 OUTLET   | 461,206              | 248,448              | 30,000               | 25,000               | 80,000               | 8,800,000            | 3,900,000            | 12,835,000            | 13,544,654            |
| 201B - 2010231 WHITE TANKS 4 REHAB    | 2,576,195            | 2,155,406            | 1,215,000            | 10,800,000           | 8,300,000            | -                    | -                    | 20,315,000            | 25,046,601            |
| 202B - 2020231 MCMICKEN DAM PROJECT   | 530,844              | 176,492              | 715,000              | 1,110,000            | 1,525,000            | 10,825,000           | 5,000,000            | 19,175,000            | 19,882,336            |
| 207A - 2070131 BUCKEYE 1 REHAB        | 990,430              | 293,676              | 3,320,000            | 6,755,000            | 6,650,000            | 1,675,000            | 10,000               | 18,410,000            | 19,694,106            |
| 211A - 2110331 DOWNTOWN BUCKEYE       | 1,023,147            | -                    | 5,000                | 10,000               | 80,000               | 200,000              | 2,410,000            | 2,705,000             | 3,728,147             |
| 211B - 2110530 BUCKEYE WATSON SYSTEM  | -                    | 126                  | 470,000              | 550,000              | 60,000               | 1,318,000            | 3,123,000            | 5,521,000             | 5,521,126             |
| 265A - 2650130 GRANITE REEF WASH      | -                    | -                    | 10,000               | 430,000              | 260,000              | 2,550,000            | 2,550,000            | 5,800,000             | 5,800,000             |
| 300A - 3000131 SPOOK HILL FRS REHAB   | 727,529              | 192,455              | 6,000                | -                    | -                    | -                    | -                    | 6,000                 | 925,984               |
| 310A - 3100130 PVR REHABILITATION     | 1,465,261            | 162,097              | 370,000              | 1,150,000            | 1,150,000            | 1,150,000            | 350,000              | 4,170,000             | 5,797,358             |
| 310B - 3100131 POWERLINE FRS IDSM     | 798,409              | 116,543              | 5,290,000            | 10,000               | -                    | -                    | -                    | 5,300,000             | 6,214,952             |
| 330A - 3300130 HARQUAHALA EROSION     | 435                  | 82                   | 5,000                | 5,000                | 5,000                | 40,000               | 350,000              | 405,000               | 405,517               |
| 331A - 3310130 SADDLEBACK FRS MOD     | 346,666              | 505,929              | 445,000              | 270,000              | 20,000               | 125,000              | 5,725,000            | 6,585,000             | 7,437,595             |
| 343A - 3430131 WICKENBURG DOWNTOWN    | 10,425,002           | 4,169                | 15,000               | -                    | -                    | -                    | -                    | 15,000                | 10,444,171            |
| 350A - 3500131 CAVE BUTTES ADDL LAND  | 783,158              | -                    | 5,000                | -                    | -                    | -                    | -                    | 5,000                 | 788,158               |
| 350B - 3500130 CAVE BUTTES DAM MOD    | 471,989              | 98,638               | 600,000              | 640,000              | 4,750,000            | 140,000              | 3,585,000            | 9,715,000             | 10,285,627            |
| 362A - 362 03 31 SKUNK CREEK F CH     | 1,075,624            | -                    | -                    | -                    | -                    | -                    | -                    | -                     | 1,075,624             |
| 370A - 3700130 NEW RIVER DAM OUTLET   | 4,334                | 5,173                | 5,000                | 5,000                | 890,000              | -                    | -                    | 900,000               | 909,507               |
| 420D - 4200431 OAK ST BASIN AND ST DR | 527,257              | 99,874               | 5,000                | 5,000                | 5,000                | 10,000               | 15,000               | 40,000                | 667,131               |
| 420E - 4200531 ELLSWORTH MCKELLIPS    | 122,392              | 822                  | 5,000                | 5,000                | 5,000                | 10,000               | 15,000               | 40,000                | 163,214               |
| 450D - 4500631 PINNACLE PK AND 99TH   | 4,744,994            | 1,269,653            | 36,000               | -                    | -                    | -                    | -                    | 36,000                | 6,050,647             |
| 470D - 4701331 BULLARD WASH PH II     | 92,224               | 2,524                | 5,000                | 5,000                | 5,000                | 10,000               | 65,000               | 90,000                | 184,748               |
| 470E - 4701431 LOOP 303 DRAINAGE      | 7,757,877            | 975,815              | 1,236,000            | 11,000,000           | 10,985,000           | 35,000               | -                    | 23,256,000            | 31,989,692            |
| 470F - 4700432 WHITE TANKS 3 OUTLET   | 7,842,549            | 9,908,473            | 1,945,000            | -                    | -                    | -                    | -                    | 1,945,000             | 19,696,022            |
| 470H - 4701531 NORTHERN PKWY PH I     | 822,982              | 4,928                | 3,960,000            | 80,000               | -                    | -                    | -                    | 4,040,000             | 4,867,910             |
| 470K - 4701132 LOWER EL MIRAGE WASH   | -                    | -                    | 1,120,000            | 950,000              | -                    | -                    | -                    | 2,070,000             | 2,070,000             |
| 480B - 4800531 QUEEN CK RKR TO HIGLEY | 450,841              | 85                   | 1,000                | 1,000                | 1,000                | 1,000                | 1,000                | 5,000                 | 455,926               |
| 480C - 4800432 SONOQUI WASH PH II     | 9,863,725            | 3,829,756            | 340,000              | -                    | -                    | -                    | -                    | 340,000               | 14,033,481            |
| 480E - 4800434 SONOQUI WASH PH III    | 2,500,474            | 655,507              | 9,650,000            | 1,650,000            | -                    | 1,200,000            | 4,290,000            | 16,790,000            | 19,945,981            |
| 565B - 5650432 DRCC AVONDALE          | 89,794               | 2,754                | 5,000                | 5,000                | 5,000                | 10,000               | 15,000               | 40,000                | 132,548               |
| 565C - 5650433 DRCC ELWOOD 75 TO 107  | 5,271,834            | 335,924              | 10,000               | 5,000                | 3,100,000            | 8,250,000            | -                    | 11,365,000            | 16,972,758            |
| 620G - 6200334 BETHANY 79TH TO 59TH   | 7,772                | 3,212                | 5,000                | 5,000                | 5,000                | 10,000               | 15,000               | 40,000                | 50,984                |
| 625J - 6250130 DOWNTOWN PHOENIX PH I  | 2,290,965            | 2,459                | 1,355,000            | 1,375,000            | -                    | -                    | -                    | 2,730,000             | 5,023,424             |
| 625L - 6250232 ARCADIA DR STRM DRAN   | -                    | -                    | 5,000                | 10,000               | 23,000               | 25,000               | 25,000               | 88,000                | 88,000                |
| 625M - 6250233 LAFAYETTE DRAIN        | 318,682              | 372,525              | 7,895,000            | 68,000               | -                    | -                    | -                    | 7,963,000             | 8,654,207             |
| 698A - 6981030 EMF MAINT RD IMP       | 483,608              | 3,859                | 5,000                | 5,000                | 10,000               | 10,000               | 10,000               | 40,000                | 527,467               |
| FCPR - FLOOD CONTROL PROJECT RESERVE  | -                    | -                    | 2,000,000            | 1,615,000            | 1,340,000            | 1,825,000            | 1,375,000            | 8,155,000             | 8,155,000             |
| FCIP - FLOOD CONTROL CIP              | -                    | 30,739,344           | 510,000              | 910,000              | 730,000              | 1,755,000            | 3,930,000            | 7,835,000             | 38,574,344            |
| <b>Project Total</b>                  | <b>\$ 78,518,181</b> | <b>\$ 53,502,287</b> | <b>\$ 47,980,000</b> | <b>\$ 43,000,000</b> | <b>\$ 40,000,000</b> | <b>\$ 40,000,000</b> | <b>\$ 40,000,000</b> | <b>\$ 210,980,000</b> | <b>\$ 343,000,468</b> |

Operating Cost Summary:

No additional funds are being requested.

**Flood Control District Small Projects Assistance Program**

Managing Department: Flood Control District  
 Project Partners: See Project Descriptions

Scheduled Completion Dates:

| Improvement  | District | Scheduled Completion |
|--|----------|----------------------|
| Unallocated Small Project Assistance Program Projects                              | All      | N/A                  |
| Beardsley Road and 55 <sup>th</sup> Avenue Drainage Improvements                   | 4        | FY 2013              |
| Gilbert Road & Decatur Street Drainage Improvements                                | 1        | FY 2013              |
| Circle K Park Drainage Improvements  | 3        | FY 2013              |
| 22 <sup>nd</sup> Street and Southern Avenue Drainage Improvements                  | 3        | FY 2013              |
| 16 <sup>th</sup> Drive and Bell Road Drainage Improvements                         | 3        | FY 2013              |
| Crittenden Lane – 45 <sup>th</sup> Avenue to 51 <sup>st</sup> Avenue Storm Drain   | 3        | FY 2013              |
| Montebello Avenue – 12 <sup>th</sup> Street to 15 <sup>th</sup> Street Storm Drain | 3        | FY 2013              |
| Arizona Traditions Outfall Channel at 175 <sup>th</sup> Avenue and Bell Road       | 4        | FY 2013              |

Purpose Statement:

The Small Projects Assistance Program provides limited District funding for local drainage improvements that reduce flood flows where realized property flooding has historically occurred.

Project Descriptions:

Unallocated Small Project Assistance Program Projects

Project Partner: N/A

Using objective criteria, the Small Project Assistance Program evaluates new projects annually. This line item provides funding for future (indeterminate) projects.

Beardsley Road and 55<sup>th</sup> Avenue Drainage Improvements (699S)

Project Partner: City of Glendale

The City of Glendale proposed this project for the District’s evaluation under the District’s Small Project Assistance Program for FY 2013. The project was recommended, scoring sixth among sixteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of one residential property and will reduce flows that have caused roadway or access closures in the vicinity of the project.

Gilbert Road and Decatur Street Drainage Improvements (699T)

Project Partner: City of Mesa

The City of Mesa proposed this project for the District’s evaluation under the District’s Small Project Assistance Program for FY 2013. The project was recommended, scoring eighth among sixteen submittals by various municipalities.

The project will reduce flows that have caused documented historic flooding of one residential property and will reduce flows that have caused roadway or access closures in the vicinity of the project.

Circle K Park Drainage Improvements (699U)

Project Partner: City of Phoenix

The City of Phoenix proposed this project for the District's evaluation under the District's Small Project Assistance Program for FY 2013. The project was recommended, scoring fifth among sixteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of one residential property, damage to the Highline Canal and erosion to City park property.

22<sup>nd</sup> Street and Southern Avenue Drainage Improvements (699V)

Project Partner: City of Phoenix

The City of Phoenix proposed this project for the District's evaluation under the District's Small Project Assistance Program for FY 2013. The project was recommended, scoring third among sixteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of seven residential properties and will reduce flows that have caused roadway or access closures in the vicinity of the project.

16<sup>th</sup> Drive and Bell Road Drainage Improvements (699W)

Project Partner: City of Phoenix

The City of Phoenix proposed this project for the District's evaluation under the District's Small Project Assistance Program for FY 2013. The project was recommended, scoring first among sixteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of three residential properties, one multifamily unit property and will reduce flows that have caused roadway or access closures in the vicinity of the project.

Crittenden Lane: 45<sup>th</sup> Avenue to 51<sup>st</sup> Avenue Storm Drain (699X)

Project Partner: City of Phoenix

The City of Phoenix proposed this project for the District's evaluation under the District's Small Project Assistance Program for FY 2013. The project was recommended, scoring seventh among sixteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of four residential properties and will reduce flows that have caused roadway or access closures in the vicinity of the project.

Montebello Avenue: 12<sup>th</sup> Street to 15<sup>th</sup> Street Storm Drain (699Y)

Project Partner: City of Phoenix

The City of Phoenix proposed this project for the District's evaluation under the District's Small Project Assistance Program for FY 2013. The project was recommended, scoring fourth among sixteen submittals by various municipalities. The project will reduce flows that have caused documented

historic flooding of seven residential properties and will reduce flows that have caused roadway or access closures in the vicinity of the project.

Arizona Traditions Outfall Channel at 175<sup>th</sup> Avenue and Bell Road (699Z)

Project Partner: City of Surprise

The City of Surprise proposed this project for the District’s evaluation under the District’s Small Project Assistance Program for FY 2013. The project was recommended, scoring second among sixteen submittals by various municipalities. The project will reduce flows that have caused documented historic flooding of three residential properties and will reduce flows that have caused roadway or access closures in the vicinity of the project.

**Fund/Costing Summary:**

| <b>Cost by Sub-Project</b>          | <b>Previous Actuals</b> | <b>Projected FY 2012</b> | <b>Year 1 FY 2013</b> | <b>Year 2 FY 2014</b> | <b>Year 3 FY 2015</b> | <b>Year 4 FY 2016</b> | <b>Year 5 FY 2017</b> | <b>5-Year Total</b> | <b>Total Project</b> |
|-------------------------------------|-------------------------|--------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------------|----------------------|
| 699S - 6991330 Beardsley & 55th Ave | \$ -                    | \$ -                     | \$ 63,000.00          | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ 63,000.00        | \$ 63,000.00         |
| 699T - 6991331 Gilbert & Decatur St | -                       | -                        | 253,000               | -                     | -                     | -                     | -                     | 253,000             | 253,000              |
| 699U - 6991332 Circle K Park        | -                       | -                        | 253,000               | -                     | -                     | -                     | -                     | 253,000             | 253,000              |
| 699V - 6991333 22nd St & Southern   | -                       | -                        | 253,000               | -                     | -                     | -                     | -                     | 253,000             | 253,000              |
| 699W - 6991334 16th Drive & Bell    | -                       | -                        | 253,000               | -                     | -                     | -                     | -                     | 253,000             | 253,000              |
| 699X - 6991335 Crittenden Lane      | -                       | -                        | 253,000               | -                     | -                     | -                     | -                     | 253,000             | 253,000              |
| 699Y - 6991336 Montebello & 15 St   | -                       | -                        | 253,000               | -                     | -                     | -                     | -                     | 253,000             | 253,000              |
| 699Z - 6991338 175th Ave & Bell     | -                       | -                        | 53,000                | -                     | -                     | -                     | -                     | 53,000              | 53,000               |
| <b>Project Total</b>                | <b>\$ -</b>             | <b>\$ -</b>              | <b>\$ 1,634,000</b>   | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ 1,634,000</b> | <b>\$ 1,634,000</b>  |

**Operating Cost Summary:**

No additional funds are being requested.

**Flood Control District Floodprone Properties Assistance Program**

Managing Department: Flood Control District

Project Partners: None

Scheduled Completion Dates:

| Improvement                                    | District | Scheduled Completion |
|--|----------|----------------------|
| Unallocated Floodprone Properties Acquisitions | All      | N/A                  |
| Rhodes (503-32-106)                            | 4        | FY 2013              |

Purpose Statement:

The Floodprone Properties Assistance Program provides limited District funding for acquisition and demolition of floodprone homes that cannot feasibly or cost-effectively be protected by structural projects.

Project Descriptions:

Unallocated Small Project Assistance Program Projects

Using objective criteria, the Floodprone Properties Assistance Program evaluates new projects annually. This line item provides funding for future (indeterminate) projects.

Rhodes (503-32-106) (700M)

The Rhodes property was recommended for acquisition/demolition under the FY 2011 Floodprone Properties Assistance Program evaluation process. The property is in the process of being acquired, and demolition and relocation are anticipated to be completed by FY 2013.

Fund/Costing Summary:

| Cost by Sub-Project        | Previous Actuals  | Projected FY 2012 | Year 1 FY 2013   | Year 2 FY 2014 | Year 3 FY 2015 | Year 4 FY 2016 | Year 5 FY 2017 | 5-Year Total     | Total Project     |
|----------------------------|-------------------|-------------------|------------------|----------------|----------------|----------------|----------------|------------------|-------------------|
| 700K - 7001032 FPAP BIBLE  | \$ 169,277        | \$ 18,191         | \$ -             | \$ -           | \$ -           | \$ -           | \$ -           | \$ -             | \$ 187,468.00     |
| 700L - 7001130 FPAP COX    | 6,296             | 1,572             | -                | -              | -              | -              | -              | -                | 7,868             |
| 700M - 7001131 FPAP RHODES | 4,448             | 2,089             | 20,000           | -              | -              | -              | -              | 20,000           | 26,537            |
| <b>Project Total</b>       | <b>\$ 180,021</b> | <b>\$ 21,852</b>  | <b>\$ 20,000</b> | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ 20,000</b> | <b>\$ 221,873</b> |

Operating Cost Summary:

No additional funds are being requested.

## Library District

### Motion

Approve the Library District FY 2013 Budget in the amount of \$25,627,596 by total appropriation for each fund and function class for the Library District.

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## Library District Transmittal Letter

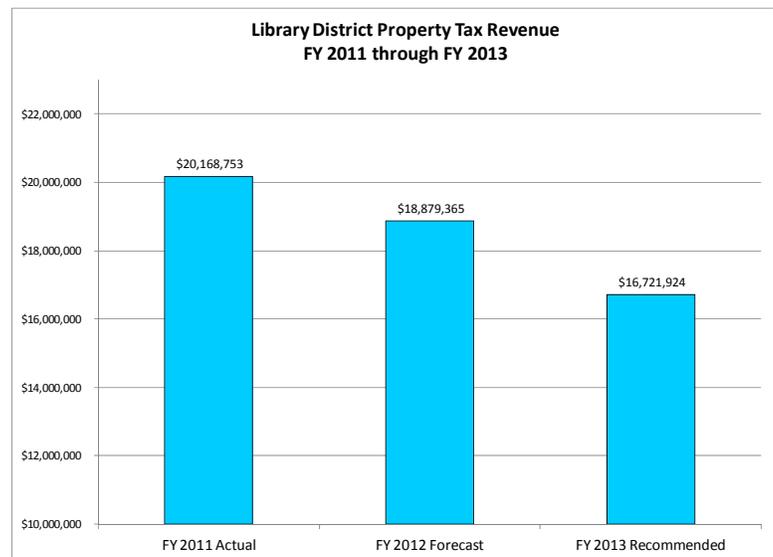
To: Max W. Wilson, Chairman, District 4  
Fulton Brock, District 1  
Don Stapley, District 2  
Andrew Kunasek, District 3  
Mary Rose Wilcox, District 5

The Library District revenue budget for FY 2013 is \$21,477,596 and expenditure budget for FY 2013 is \$25,627,596. The tax levy will decrease from \$19,070,066 in FY 2012 to \$16,925,024 in FY 2013. The tax rate will remain flat at \$0.0492 per \$100 of assessed value. The net assessed value is decreasing by \$4,359,840,998 from FY 2012 to FY 2013.

Due to the reduction in property tax revenue, the reciprocal borrowing program with cities will be funded through non recurring sources as funding is available.

Use of the District library facilities continues to grow for traditional services as well as electronic services, which allows the library user to download music and books. The District is working on providing downloadable movies as well.

The FY 2013 budget also includes onetime expenditure authority that will allow the District to convert the last seven branches to the Deweyless system.



I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.

Sincerely,

Tom Manos, County Manager



## Library District

*Analysis by Carmine L. Davis, Management and Budget Analyst*

### Mission

The Mission of the Maricopa County Library District is to provide access to a wealth of informational and recreational resources for people of all ages and backgrounds so that they may have the opportunity to expand their horizons through reading and learning.

### Vision

Maricopa County Library District's vision is to exceed customer expectations by giving our best and transforming ourselves daily through innovation and relationship building.

### Strategic Goals

#### **Citizen Satisfaction**

**Annually, by June 30 of each year, achieve and maintain customer satisfaction with the library's collection of books and other materials at 90%.**

Status: Customer satisfaction was 86.7% in FY 2011 with the library's collection of books and other materials. The FY 2012 Customer Satisfaction Survey will commence in April 2012.

#### **Individual Empowerment**

**Promote, expand, and improve County-sponsored programs and activities for young people in Maricopa County to help them build their skills, develop a sense of civic involvement in the community, and successfully complete their education.**

Status: The Summer Reading Program in 2011 saw 32,384 children and teens registered. Pre-readers (0-5) had a 52.11% completion rate, Kids (6-11) had a 47.68% completion rate and Teens (12-18) had a 54.64% completion rate.

#### **Department Specific**

**By June 30, 2015, the Library District will provide the Polaris Integrated Library System to 3 additional independent public libraries in the County.**

Status: The District is in discussions with one of the independent public libraries within the County on an agreement to provide this service. The Library District is currently providing Polaris to Avondale, Buckeye, Desert Foothill (Carefree & Cave Creek), Mesa, Tolleson, Wickenburg and Youngtown. Other identified candidates have been discussed, such as the City of Glendale.

#### **Department Specific**

**By June 30, 2013, provide library materials and automation system interface in a 3rd language. Language chosen will be determined using 2010 Census data.**

Status: The Library District is awaiting release of the language information from the 2010 Census, which will be available in Summer 2012.

## Budget Summary

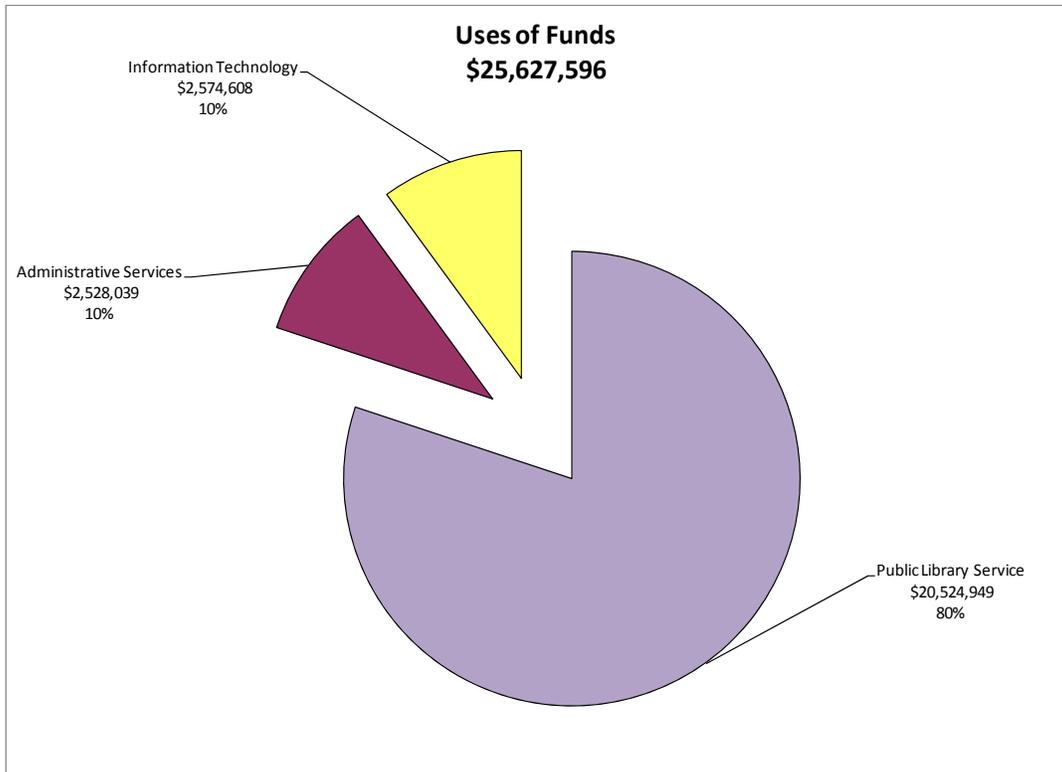
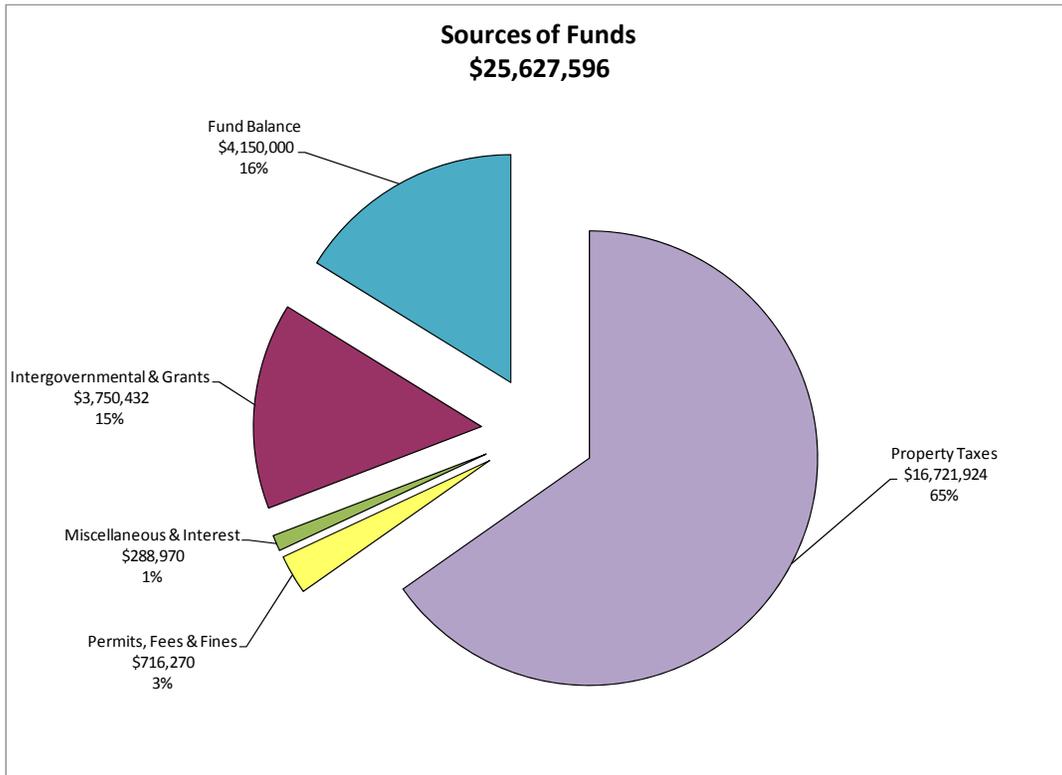
### Consolidated Sources, Uses and Fund Balance by Fund Type

|                               | SPECIAL<br>REVENUE | CAPITAL<br>PROJECTS | SUBTOTAL      | ELIMINATIONS    | TOTAL         |
|-------------------------------|--------------------|---------------------|---------------|-----------------|---------------|
| BEGINNING FUND BALANCE        | \$ 14,714,918      | \$ 1,660,429        | \$ 16,375,347 | \$ -            | \$ 16,375,347 |
| SOURCES OF FUNDS              |                    |                     |               |                 |               |
| OPERATING                     |                    |                     |               |                 |               |
| PROPERTY TAXES                | \$ 16,721,924      | \$ -                | \$ 16,721,924 | \$ -            | \$ 16,721,924 |
| PAYMENTS IN LIEU OF TAXES     | 320,352            | -                   | 320,352       | -               | 320,352       |
| INTERGOV CHARGES FOR SERVICES | 3,406,451          | -                   | 3,406,451     | -               | 3,406,451     |
| OTHER CHARGES FOR SERVICES    | 23,629             | -                   | 23,629        | -               | 23,629        |
| FINES & FORFEITS              | 716,270            | -                   | 716,270       | -               | 716,270       |
| INTEREST EARNINGS             | 100,000            | -                   | 100,000       | -               | 100,000       |
| MISCELLANEOUS REVENUE         | 188,970            | -                   | 188,970       | -               | 188,970       |
| TRANSFERS IN                  | 1,399,725          | -                   | 1,399,725     | (1,399,725)     | -             |
| TOTAL OPERATING SOURCES       | \$ 22,877,321      | \$ -                | \$ 22,877,321 | \$ (1,399,725)  | \$ 21,477,596 |
| NON-RECURRING                 |                    |                     |               |                 |               |
| TRANSFERS IN                  | \$ 1,230,986       | \$ 10,564,918       | \$ 11,795,904 | \$ (11,795,904) | \$ -          |
| TOTAL NON-RECURRING SOURCES   | \$ 1,230,986       | \$ 10,564,918       | \$ 11,795,904 | \$ (11,795,904) | \$ -          |
| TOTAL SOURCES                 | \$ 24,108,307      | \$ 10,564,918       | \$ 34,673,225 | \$ (13,195,629) | \$ 21,477,596 |
| USES OF FUNDS                 |                    |                     |               |                 |               |
| OPERATING                     |                    |                     |               |                 |               |
| PERSONAL SERVICES             | \$ 11,143,118      | \$ -                | \$ 11,143,118 | \$ -            | \$ 11,143,118 |
| SUPPLIES                      | 6,150,534          | -                   | 6,150,534     | -               | 6,150,534     |
| SERVICES                      | 4,183,944          | -                   | 4,183,944     | -               | 4,183,944     |
| OTHER FINANCING USES          | 1,399,725          | -                   | 1,399,725     | (1,399,725)     | -             |
| TOTAL OPERATING USES          | \$ 22,877,321      | \$ -                | \$ 22,877,321 | \$ (1,399,725)  | \$ 21,477,596 |
| NON-RECURRING                 |                    |                     |               |                 |               |
| PERSONAL SERVICES             | \$ 212,577         | \$ -                | \$ 212,577    | \$ -            | \$ 212,577    |
| SUPPLIES                      | 2,187,423          | -                   | 2,187,423     | -               | 2,187,423     |
| SERVICES                      | 1,750,000          | -                   | 1,750,000     | -               | 1,750,000     |
| OTHER FINANCING USES          | 11,795,904         | -                   | 11,795,904    | (11,795,904)    | -             |
| TOTAL NON-RECURRING USES      | \$ 15,945,904      | \$ -                | \$ 15,945,904 | \$ (11,795,904) | \$ 4,150,000  |
| TOTAL USES                    | \$ 38,823,225      | \$ -                | \$ 38,823,225 | \$ (13,195,629) | \$ 25,627,596 |
| ENDING FUND BALANCE:          |                    |                     |               |                 |               |
| RESTRICTED                    | \$ -               | \$ 12,225,347       | \$ 12,225,347 | \$ -            | \$ 12,225,347 |

**Appropriated Expenditures and Other Uses by Department, Fund and Function Class**

|            |                                  | <b>FY 2012<br/>ADOPTED</b> | <b>FY 2012<br/>REVISED</b> | <b>FY 2013<br/>RECOMM</b> | <b>(INC.)/DEC<br/>FROM REV.</b> |
|------------|----------------------------------|----------------------------|----------------------------|---------------------------|---------------------------------|
| <b>650</b> | <b>LIBRARY DISTRICT</b>          |                            |                            |                           |                                 |
| <b>244</b> | <b>LIBRARY DISTRICT</b>          |                            |                            |                           |                                 |
|            | OPERATING                        | \$19,401,590               | \$20,401,590               | \$ 18,362,225             | \$ 2,039,365                    |
|            | NON RECURRING NON PROJECT        | 2,431,000                  | 2,467,591                  | 14,714,918                | (12,247,327)                    |
|            | All Functions                    | \$21,832,590               | \$22,869,181               | \$ 33,077,143             | \$ (10,207,962)                 |
| <b>242</b> | <b>LIBRARY DISTRICT GRANTS</b>   |                            |                            |                           |                                 |
|            | NON RECURRING NON PROJECT        | \$ 83,564                  | \$ 223,564                 | \$ -                      | \$ 223,564                      |
| <b>246</b> | <b>LIBRARY INTERGOVERNMENTAL</b> |                            |                            |                           |                                 |
|            | OPERATING                        | \$ 2,648,796               | \$ 2,648,796               | \$ 4,515,096              | \$ (1,866,300)                  |
|            | NON RECURRING NON PROJECT        | -                          | -                          | 1,230,986                 | (1,230,986)                     |
|            | All Functions                    | \$ 2,648,796               | \$ 2,648,796               | \$ 5,746,082              | \$ (3,097,286)                  |
| <b>900</b> | <b>ELIMINATIONS</b>              |                            |                            |                           |                                 |
|            | OPERATING                        | \$ -                       | \$ -                       | \$ (1,399,725)            | \$ 1,399,725                    |
|            | NON RECURRING NON PROJECT        | -                          | -                          | (11,795,904)              | 11,795,904                      |
|            | All Functions                    | \$ -                       | \$ -                       | \$(13,195,629)            | \$ 13,195,629                   |
|            | <b>TOTAL LIBRARY DISTRICT</b>    | <b>\$24,564,950</b>        | <b>\$25,741,541</b>        | <b>\$ 25,627,596</b>      | <b>\$ 113,945</b>               |

Sources and Uses of Funds



Sources and Uses by Program and Activity

| PROGRAM / ACTIVITY                   | FY 2011<br>ACTUAL    | FY 2012<br>ADOPTED   | FY 2012<br>REVISED   | FY 2012<br>FORECAST  | FY 2013<br>RECOMM    | REVISED VS RECOMM<br>VAR | %            |
|--------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------------------------|--------------|
| <b>SOURCES</b>                       |                      |                      |                      |                      |                      |                          |              |
| MAPC - MATERIALS PROGS AND OUTREACH  | \$ 4,237,196         | \$ 3,882,868         | \$ 4,034,459         | \$ 4,228,069         | \$ 4,311,691         | \$ 277,232               | 6.9%         |
| 65PL - PUBLIC LIBRARY SERVICE        | \$ 4,237,196         | \$ 3,882,868         | \$ 4,034,459         | \$ 4,228,069         | \$ 4,311,691         | \$ 277,232               | 6.9%         |
| FSAC - FINANCIAL SERVICES            | \$ -                 | \$ 50,000            | \$ 50,000            | \$ 25,000            | \$ 100,000           | \$ 50,000                | 100.0%       |
| 99AS - ADMINISTRATIVE SERVICES       | \$ -                 | \$ 50,000            | \$ 50,000            | \$ 25,000            | \$ 100,000           | \$ 50,000                | 100.0%       |
| GGOV - GENERAL GOVERNMENT            | \$ 20,527,789        | \$ 19,199,717        | \$ 19,199,717        | \$ 19,247,120        | \$ 17,042,276        | \$ (2,157,441)           | -11.2%       |
| 99GV - GENERAL GOVERNMENT            | \$ 20,527,789        | \$ 19,199,717        | \$ 19,199,717        | \$ 19,247,120        | \$ 17,042,276        | \$ (2,157,441)           | -11.2%       |
| BUAS - BUSINESS APPLICATION DEV SUPP | \$ 5,000             | \$ 23,629            | \$ 23,629            | \$ 23,629            | \$ 23,629            | \$ -                     | 0.0%         |
| 99IT - INFORMATION TECHNOLOGY        | \$ 5,000             | \$ 23,629            | \$ 23,629            | \$ 23,629            | \$ 23,629            | \$ -                     | 0.0%         |
| <b>TOTAL PROGRAMS</b>                | <b>\$ 24,769,985</b> | <b>\$ 23,156,214</b> | <b>\$ 23,307,805</b> | <b>\$ 23,523,818</b> | <b>\$ 21,477,596</b> | <b>\$ (1,830,209)</b>    | <b>-7.9%</b> |
| <b>USES</b>                          |                      |                      |                      |                      |                      |                          |              |
| MAPC - MATERIALS PROGS AND OUTREACH  | \$ 20,725,609        | \$ 19,693,447        | \$ 20,807,090        | \$ 20,266,196        | \$ 20,524,949        | \$ 282,141               | 1.4%         |
| 65PL - PUBLIC LIBRARY SERVICE        | \$ 20,725,609        | \$ 19,693,447        | \$ 20,807,090        | \$ 20,266,196        | \$ 20,524,949        | \$ 282,141               | 1.4%         |
| BDGT - BUDGETING                     | \$ 127,027           | \$ 127,082           | \$ 126,488           | \$ 121,302           | \$ 124,273           | \$ 2,215                 | 1.8%         |
| FSAC - FINANCIAL SERVICES            | \$ 326,547           | \$ 467,850           | \$ 466,277           | \$ 371,661           | \$ 464,345           | \$ 1,932                 | 0.4%         |
| HRAC - HUMAN RESOURCES               | \$ 236,393           | \$ 326,718           | \$ 325,600           | \$ 277,518           | \$ 272,294           | \$ 53,306                | 16.4%        |
| ODIR - EXECUTIVE MANAGEMENT          | \$ 842,785           | \$ 869,524           | \$ 866,237           | \$ 844,654           | \$ 672,808           | \$ 193,429               | 22.3%        |
| 99AS - ADMINISTRATIVE SERVICES       | \$ 1,532,752         | \$ 1,791,174         | \$ 1,784,602         | \$ 1,615,135         | \$ 1,533,720         | \$ 250,882               | 14.1%        |
| CSCA - CENTRAL SERVICE COST ALLOC    | \$ 827,326           | \$ 914,342           | \$ 914,342           | \$ 914,342           | \$ 952,741           | \$ (38,399)              | -4.2%        |
| GGOV - GENERAL GOVERNMENT            | \$ -                 | \$ -                 | \$ 49,820            | \$ 41,925            | \$ -                 | \$ 49,820                | 100.0%       |
| ISFC - INTERNAL SERVICE FUND CHARGES | \$ -                 | \$ 41,578            | \$ 41,578            | \$ 41,569            | \$ 41,578            | \$ -                     | 0.0%         |
| 99GV - GENERAL GOVERNMENT            | \$ 827,326           | \$ 955,920           | \$ 1,005,740         | \$ 997,836           | \$ 994,319           | \$ 11,421                | 1.1%         |
| BUAS - BUSINESS APPLICATION DEV SUPP | \$ 381,617           | \$ 461,497           | \$ 459,979           | \$ 419,768           | \$ 487,318           | \$ (27,339)              | -5.9%        |
| DACR - DATA CENTER                   | \$ 448,439           | \$ 767,997           | \$ 767,135           | \$ 563,893           | \$ 829,593           | \$ (62,458)              | -8.1%        |
| DESK - DESKTOP SUPPORT               | \$ 472,817           | \$ 458,576           | \$ 456,881           | \$ 417,712           | \$ 1,081,392         | \$ (624,511)             | -136.7%      |
| VANS - INFRASTRUCTURE NETWORK SVCS   | \$ 225,832           | \$ 436,339           | \$ 435,114           | \$ 261,281           | \$ 176,305           | \$ 258,809               | 59.5%        |
| 99IT - INFORMATION TECHNOLOGY        | \$ 1,528,705         | \$ 2,124,409         | \$ 2,119,109         | \$ 1,662,654         | \$ 2,574,608         | \$ (455,499)             | -21.5%       |
| <b>TOTAL PROGRAMS</b>                | <b>\$ 24,614,392</b> | <b>\$ 24,564,950</b> | <b>\$ 25,716,541</b> | <b>\$ 24,541,821</b> | <b>\$ 25,627,596</b> | <b>\$ 88,945</b>         | <b>0.3%</b>  |

Sources and Uses by Category

| CATEGORY                             | FY 2011<br>ACTUAL    | FY 2012<br>ADOPTED   | FY 2012<br>REVISED   | FY 2012<br>FORECAST  | FY 2013<br>RECOMM    | REVISED VS RECOMM<br>VAR | %             |
|--------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------------------------|---------------|
| <b>TAXES</b>                         |                      |                      |                      |                      |                      |                          |               |
| 0601 - PROPERTY TAXES                | \$ 20,168,751        | \$ 18,879,365        | \$ 18,879,365        | \$ 18,879,365        | \$ 16,721,924        | \$ (2,157,441)           | -11.4%        |
| <b>SUBTOTAL</b>                      | <b>\$ 20,168,751</b> | <b>\$ 18,879,365</b> | <b>\$ 18,879,365</b> | <b>\$ 18,879,365</b> | <b>\$ 16,721,924</b> | <b>\$ (2,157,441)</b>    | <b>-11.4%</b> |
| <b>INTERGOVERNMENTAL</b>             |                      |                      |                      |                      |                      |                          |               |
| 0615 - GRANTS                        | \$ 576,380           | \$ 43,564            | \$ 158,564           | \$ 158,564           | \$ -                 | \$ (158,564)             | -100.0%       |
| 0621 - PAYMENTS IN LIEU OF TAXES     | \$ 274,312           | \$ 320,352           | \$ 320,352           | \$ 320,352           | \$ 320,352           | \$ -                     | 0.0%          |
| <b>SUBTOTAL</b>                      | <b>\$ 850,692</b>    | <b>\$ 363,916</b>    | <b>\$ 478,916</b>    | <b>\$ 478,916</b>    | <b>\$ 320,352</b>    | <b>\$ (158,564)</b>      | <b>-33.1%</b> |
| <b>CHARGES FOR SERVICE</b>           |                      |                      |                      |                      |                      |                          |               |
| 0634 - INTERGOV CHARGES FOR SERVICES | \$ 2,427,904         | \$ 2,945,144         | \$ 2,945,144         | \$ 2,919,652         | \$ 3,406,451         | \$ 461,307               | 15.7%         |
| 0635 - OTHER CHARGES FOR SERVICES    | \$ -                 | \$ 23,629            | \$ 23,629            | \$ 23,629            | \$ 23,629            | \$ -                     | 0.0%          |
| <b>SUBTOTAL</b>                      | <b>\$ 2,427,904</b>  | <b>\$ 2,968,773</b>  | <b>\$ 2,968,773</b>  | <b>\$ 2,943,281</b>  | <b>\$ 3,430,080</b>  | <b>\$ 461,307</b>        | <b>15.5%</b>  |
| <b>FINES &amp; FOREFEITS</b>         |                      |                      |                      |                      |                      |                          |               |
| 0637 - FINES & FORFEITS              | \$ 786,652           | \$ 723,750           | \$ 723,750           | \$ 731,024           | \$ 716,270           | \$ (7,480)               | -1.0%         |
| <b>SUBTOTAL</b>                      | <b>\$ 786,652</b>    | <b>\$ 723,750</b>    | <b>\$ 723,750</b>    | <b>\$ 731,024</b>    | <b>\$ 716,270</b>    | <b>\$ (7,480)</b>        | <b>-1.0%</b>  |
| <b>MISCELLANEOUS</b>                 |                      |                      |                      |                      |                      |                          |               |
| 0645 - INTEREST EARNINGS             | \$ 133,346           | \$ 50,000            | \$ 50,000            | \$ 72,403            | \$ 100,000           | \$ 50,000                | 100.0%        |
| 0650 - MISCELLANEOUS REVENUE         | \$ 402,640           | \$ 170,410           | \$ 207,001           | \$ 418,829           | \$ 188,970           | \$ (18,031)              | -8.7%         |
| <b>SUBTOTAL</b>                      | <b>\$ 535,986</b>    | <b>\$ 220,410</b>    | <b>\$ 257,001</b>    | <b>\$ 491,232</b>    | <b>\$ 288,970</b>    | <b>\$ 31,969</b>         | <b>12.4%</b>  |
| <b>ALL REVENUES</b>                  | <b>\$ 24,769,985</b> | <b>\$ 23,156,214</b> | <b>\$ 23,307,805</b> | <b>\$ 23,523,818</b> | <b>\$ 21,477,596</b> | <b>\$ (1,830,209)</b>    | <b>-7.9%</b>  |
| <b>TOTAL SOURCES</b>                 | <b>\$ 24,769,985</b> | <b>\$ 23,156,214</b> | <b>\$ 23,307,805</b> | <b>\$ 23,523,818</b> | <b>\$ 21,477,596</b> | <b>\$ (1,830,209)</b>    | <b>-7.9%</b>  |

Sources and Uses by Category (continued)

| CATEGORY                             | FY 2011<br>ACTUAL    | FY 2012<br>ADOPTED   | FY 2012<br>REVISED   | FY 2012<br>FORECAST  | FY 2013<br>RECOMM    | REVISED VS RECOMM<br>VAR | %             |
|--------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------------------------|---------------|
| <b>PERSONAL SERVICES</b>             |                      |                      |                      |                      |                      |                          |               |
| 0701 - REGULAR PAY                   | \$ 7,160,480         | \$ 7,321,522         | \$ 7,321,522         | \$ 7,558,964         | \$ 7,127,653         | \$ 193,869               | 2.6%          |
| 0705 - TEMPORARY PAY                 | 837,939              | 965,325              | 965,325              | 452,009              | 1,237,726            | (272,401)                | -28.2%        |
| 0710 - OVERTIME                      | 722                  | -                    | -                    | 331                  | -                    | -                        | N/A           |
| 0750 - FRINGE BENEFITS               | 2,501,988            | 2,941,506            | 2,941,506            | 2,831,692            | 2,937,541            | 3,965                    | 0.1%          |
| 0790 - OTHER PERSONNEL SERVICES      | 15,573               | 55,175               | 55,175               | 27,131               | 52,775               | 2,400                    | 4.3%          |
| 0795 - PERSONNEL SERVICES ALLOC-OUT  | (12,767)             | (12,800)             | (12,800)             | (12,800)             | (12,800)             | -                        | 0.0%          |
| 0796 - PERSONNEL SERVICES ALLOC-IN   | 12,767               | 12,800               | 12,800               | 12,800               | 12,800               | -                        | 0.0%          |
| <b>SUBTOTAL</b>                      | <b>\$ 10,516,702</b> | <b>\$ 11,283,528</b> | <b>\$ 11,283,528</b> | <b>\$ 10,870,127</b> | <b>\$ 11,355,695</b> | <b>\$ (72,167)</b>       | <b>-0.6%</b>  |
| <b>SUPPLIES</b>                      |                      |                      |                      |                      |                      |                          |               |
| 0801 - GENERAL SUPPLIES              | \$ 5,038,776         | \$ 5,752,159         | \$ 6,808,884         | \$ 6,859,365         | \$ 7,424,534         | \$ (615,650)             | -9.0%         |
| 0803 - FUEL                          | 17,278               | 21,000               | 21,000               | 14,602               | 21,000               | -                        | 0.0%          |
| 0804 - NON-CAPITAL EQUIPMENT         | 859,576              | 997,000              | 1,001,866            | 1,082,580            | 892,423              | 109,443                  | 10.9%         |
| <b>SUBTOTAL</b>                      | <b>\$ 5,915,630</b>  | <b>\$ 6,770,159</b>  | <b>\$ 7,831,750</b>  | <b>\$ 7,956,547</b>  | <b>\$ 8,337,957</b>  | <b>\$ (506,207)</b>      | <b>-6.5%</b>  |
| <b>SERVICES</b>                      |                      |                      |                      |                      |                      |                          |               |
| 0812 - OTHER SERVICES                | \$ 524,960           | \$ 1,093,775         | \$ 1,183,775         | \$ 1,208,152         | \$ 892,775           | \$ 291,000               | 24.6%         |
| 0820 - RENT & OPERATING LEASES       | 634,366              | 689,449              | 689,449              | 650,200              | 723,518              | (34,069)                 | -4.9%         |
| 0825 - REPAIRS AND MAINTENANCE       | 466,699              | 743,453              | 743,453              | 496,085              | 660,770              | 82,683                   | 11.1%         |
| 0830 - INTERGOVERNMENTAL PAYMENTS    | 2,199,751            | 2,546,827            | 2,546,827            | 2,141,672            | 985,226              | 1,561,601                | 61.3%         |
| 0839 - INTERNAL SERVICE CHARGES      | 1,134                | -                    | -                    | 358                  | -                    | -                        | N/A           |
| 0841 - TRAVEL                        | 32,582               | 47,650               | 47,650               | 45,536               | 1,649,150            | (1,601,500)              | -3361.0%      |
| 0842 - EDUCATION AND TRAINING        | 32,399               | 84,800               | 84,800               | 51,841               | 87,300               | (2,500)                  | -2.9%         |
| 0843 - POSTAGE/FREIGHT/SHIPPING      | 208,994              | 244,913              | 244,913              | 260,089              | 246,315              | (1,402)                  | -0.6%         |
| 0850 - UTILITIES                     | 583,516              | 682,396              | 682,396              | 575,758              | 688,890              | (6,494)                  | -1.0%         |
| <b>SUBTOTAL</b>                      | <b>\$ 4,684,401</b>  | <b>\$ 6,133,263</b>  | <b>\$ 6,223,263</b>  | <b>\$ 5,429,691</b>  | <b>\$ 5,933,944</b>  | <b>\$ 289,319</b>        | <b>4.6%</b>   |
| <b>CAPITAL</b>                       |                      |                      |                      |                      |                      |                          |               |
| 0915 - BUILDINGS AND IMPROVEMENTS    | \$ 3,055,019         | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                     | N/A           |
| 0920 - CAPITAL EQUIPMENT             | 263,004              | 378,000              | 378,000              | 284,755              | -                    | 378,000                  | 100.0%        |
| 0930 - VEHICLES & CONSTRUCTION EQUIP | 119,876              | -                    | -                    | -                    | -                    | -                        | N/A           |
| 0950 - DEBT SERVICE                  | 59,760               | -                    | -                    | 701                  | -                    | -                        | N/A           |
| <b>SUBTOTAL</b>                      | <b>\$ 3,497,659</b>  | <b>\$ 378,000</b>    | <b>\$ 378,000</b>    | <b>\$ 285,456</b>    | <b>\$ -</b>          | <b>\$ 378,000</b>        | <b>100.0%</b> |
| <b>ALL EXPENDITURES</b>              | <b>\$ 24,614,392</b> | <b>\$ 24,564,950</b> | <b>\$ 25,716,541</b> | <b>\$ 24,541,821</b> | <b>\$ 25,627,596</b> | <b>\$ 88,945</b>         | <b>0.3%</b>   |
| <b>TOTAL USES</b>                    | <b>\$ 24,614,392</b> | <b>\$ 24,564,950</b> | <b>\$ 25,716,541</b> | <b>\$ 24,541,821</b> | <b>\$ 25,627,596</b> | <b>\$ 88,945</b>         | <b>0.3%</b>   |

Sources and Uses by Fund and Function

| FUND / FUNCTION CLASS                         | FY 2011<br>ACTUAL    | FY 2012<br>ADOPTED   | FY 2012<br>REVISED   | FY 2012<br>FORECAST  | FY 2013<br>RECOMM      | REVISED VS RECOMM<br>VAR | %              |
|---|----------------------|----------------------|----------------------|----------------------|------------------------|--------------------------|----------------|
| <b>242 LIBRARY DISTRICT GRANTS</b>            |                      |                      |                      |                      |                        |                          |                |
| OPERATING                                     | \$ (48,620)          | \$ -                 | \$ -                 | \$ -                 | \$ -                   | \$ -                     | N/A            |
| NON-RECURRING                                 | 85,000               | 83,564               | 223,564              | 198,564              | -                      | (223,564)                | -100.0%        |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ 36,380</b>     | <b>\$ 83,564</b>     | <b>\$ 223,564</b>    | <b>\$ 198,564</b>    | <b>\$ -</b>            | <b>(223,564)</b>         | <b>-100.0%</b> |
| <b>244 LIBRARY DISTRICT</b>                   |                      |                      |                      |                      |                        |                          |                |
| OPERATING                                     | \$ 21,948,086        | \$ 20,423,854        | \$ 20,423,854        | \$ 20,635,515        | \$ 18,362,225          | \$ (2,061,629)           | -10.1%         |
| NON-RECURRING                                 | (1)                  | -                    | 36,591               | 36,591               | 1,230,986              | 1,194,395                | 3264.2%        |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ 21,948,085</b> | <b>\$ 20,423,854</b> | <b>\$ 20,460,445</b> | <b>\$ 20,672,106</b> | <b>\$ 19,593,211</b>   | <b>\$ (867,234)</b>      | <b>-4.2%</b>   |
| <b>246 LIBRARY INTERGOVERNMENTAL</b>          |                      |                      |                      |                      |                        |                          |                |
| OPERATING                                     | \$ 2,186,335         | \$ 2,648,796         | \$ 2,648,796         | \$ 2,648,796         | \$ 4,515,096           | \$ 1,866,300             | 70.5%          |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ 2,186,335</b>  | <b>\$ 2,648,796</b>  | <b>\$ 2,648,796</b>  | <b>\$ 2,648,796</b>  | <b>\$ 4,515,096</b>    | <b>\$ 1,866,300</b>      | <b>70.5%</b>   |
| <b>465 LIBRARY DIST CAP IMPROVEMENT</b>       |                      |                      |                      |                      |                        |                          |                |
| OPERATING                                     | \$ 42,449            | \$ -                 | \$ -                 | \$ 18,197            | \$ -                   | \$ -                     | N/A            |
| NON-RECURRING                                 | 788,318              | -                    | -                    | (13,845)             | 10,564,918             | 10,564,918               | N/A            |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ 830,767</b>    | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ 4,352</b>      | <b>\$ 10,564,918</b>   | <b>\$ 10,564,918</b>     | <b>N/A</b>     |
| <b>900 ELIMINATIONS</b>                       |                      |                      |                      |                      |                        |                          |                |
| OPERATING                                     | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ (1,399,725)         | \$ (1,399,725)           | N/A            |
| NON-RECURRING                                 | (231,582)            | -                    | -                    | -                    | (11,795,904)           | (11,795,904)             | N/A            |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ (231,582)</b>  | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ (13,195,629)</b> | <b>\$ (13,195,629)</b>   | <b>N/A</b>     |
| <b>DEPARTMENT OPERATING TOTAL SOURCES</b>     | <b>\$ 24,128,250</b> | <b>\$ 23,072,650</b> | <b>\$ 23,072,650</b> | <b>\$ 23,302,508</b> | <b>\$ 21,477,596</b>   | <b>\$ (1,595,054)</b>    | <b>-6.9%</b>   |
| <b>DEPARTMENT NON-RECURRING TOTAL SOURCES</b> | <b>\$ 641,735</b>    | <b>\$ 83,564</b>     | <b>\$ 260,155</b>    | <b>\$ 221,310</b>    | <b>\$ -</b>            | <b>\$ (260,155)</b>      | <b>-100.0%</b> |
| <b>DEPARTMENT TOTAL SOURCES</b>               | <b>\$ 24,769,985</b> | <b>\$ 23,156,214</b> | <b>\$ 23,332,805</b> | <b>\$ 23,523,818</b> | <b>\$ 21,477,596</b>   | <b>\$ (1,855,209)</b>    | <b>-8.0%</b>   |

Sources and Uses by Fund and Function (continued)

| FUND / FUNCTION CLASS                             | FY 2011<br>ACTUAL | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM | REVISED VS RECOMM<br>VAR | %       |
|---|-------------------|--------------------|--------------------|---------------------|-------------------|--------------------------|---------|
| 242 LIBRARY DISTRICT GRANTS<br>NON-RECURRING      | \$ 69,999         | \$ 83,564          | \$ 223,564         | \$ 198,564          | \$ -              | \$ 223,564               | 100.0%  |
| <b>FUND TOTAL USES</b>                            | \$ 69,999         | \$ 83,564          | \$ 223,564         | \$ 198,564          | \$ -              | \$ 223,564               | 100.0%  |
| 244 LIBRARY DISTRICT<br>OPERATING                 | \$ 17,446,229     | \$ 19,401,590      | \$ 20,401,590      | \$ 19,273,898       | \$ 18,362,225     | \$ 2,039,365             | 10.0%   |
| NON-RECURRING                                     | 327,945           | 2,431,000          | 2,467,591          | 2,420,563           | 14,714,918        | (12,247,327)             | -496.3% |
| <b>FUND TOTAL USES</b>                            | \$ 17,774,174     | \$ 21,832,590      | \$ 22,869,181      | \$ 21,694,461       | \$ 33,077,143     | \$ (10,207,962)          | -44.6%  |
| 246 LIBRARY INTERGOVERNMENTAL<br>OPERATING        | \$ 2,568,638      | \$ 2,648,796       | \$ 2,648,796       | \$ 2,648,796        | \$ 4,515,096      | \$ (1,866,300)           | -70.5%  |
| NON-RECURRING                                     | -                 | -                  | -                  | -                   | 1,230,986         | (1,230,986)              | N/A     |
| <b>FUND TOTAL USES</b>                            | \$ 2,568,638      | \$ 2,648,796       | \$ 2,648,796       | \$ 2,648,796        | \$ 5,746,082      | \$ (3,097,286)           | -116.9% |
| 465 LIBRARY DIST CAP IMPROVEMENT<br>NON-RECURRING | \$ 4,433,163      | \$ -               | \$ -               | \$ -                | \$ -              | \$ -                     | N/A     |
| <b>FUND TOTAL USES</b>                            | \$ 4,433,163      | \$ -               | \$ -               | \$ -                | \$ -              | \$ -                     | N/A     |
| 900 ELIMINATIONS<br>OPERATING                     | \$ -              | \$ -               | \$ -               | \$ -                | \$ (1,399,725)    | \$ 1,399,725             | N/A     |
| NON-RECURRING                                     | (231,582)         | -                  | -                  | -                   | (11,795,904)      | 11,795,904               | N/A     |
| <b>FUND TOTAL USES</b>                            | \$ (231,582)      | \$ -               | \$ -               | \$ -                | \$ (13,195,629)   | \$ 13,195,629            | N/A     |
| <b>DEPARTMENT OPERATING TOTAL USES</b>            | \$ 20,014,867     | \$ 22,050,386      | \$ 23,050,386      | \$ 21,922,694       | \$ 21,477,596     | \$ 1,572,790             | 6.8%    |
| <b>DEPARTMENT NON-RECURRING TOTAL USES</b>        | \$ 4,599,525      | \$ 2,514,564       | \$ 2,691,155       | \$ 2,619,127        | \$ 4,150,000      | \$ (1,458,845)           | -54.2%  |
| <b>DEPARTMENT TOTAL USES</b>                      | \$ 24,614,392     | \$ 24,564,950      | \$ 25,741,541      | \$ 24,541,821       | \$ 25,627,596     | \$ 113,945               | 0.4%    |

Fund Transfers In

| Fund/Function/Transfer             | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMMENDED |
|------------------------------------|--------------------|--------------------|---------------------|------------------------|
| <b>OTHER SPECIAL REVENUE</b>       | \$ -               | \$ -               | \$ -                | \$ 2,630,711           |
| <u>Operating</u>                   | \$ -               | \$ -               | \$ -                | \$ 1,399,725           |
| <u>Non-Recurring</u>               | \$ -               | \$ -               | \$ -                | \$ 1,230,986           |
| 244 - LIBRARY DISTRICT             | \$ -               | \$ -               | \$ -                | \$ 1,230,986           |
| <u>Non-Recurring</u>               | \$ -               | \$ -               | \$ -                | \$ 1,230,986           |
| 246 - LIBRARY INTERGOVERNMENTAL    | \$ -               | \$ -               | \$ -                | \$ 1,399,725           |
| <u>Operating</u>                   | \$ -               | \$ -               | \$ -                | \$ 1,399,725           |
| <b>CAPITAL PROJECTS</b>            | \$ -               | \$ -               | \$ -                | \$ 10,564,918          |
| <u>Non-Recurring</u>               | \$ -               | \$ -               | \$ -                | \$ 10,564,918          |
| 465 - LIBRARY DIST CAP IMPROVEMENT | \$ -               | \$ -               | \$ -                | \$ 10,564,918          |
| <u>Non-Recurring</u>               | \$ -               | \$ -               | \$ -                | \$ 10,564,918          |
| <b>TOTAL BEFORE ELIMINATIONS</b>   | \$ -               | \$ -               | \$ -                | \$ 13,195,629          |
| <u>Operating</u>                   | \$ -               | \$ -               | \$ -                | \$ 1,399,725           |
| <u>Non-Recurring</u>               | \$ -               | \$ -               | \$ -                | \$ 11,795,904          |
| <b>ELIMINATIONS</b>                | \$ -               | \$ -               | \$ -                | \$ (13,195,629)        |
| <u>Operating</u>                   | \$ -               | \$ -               | \$ -                | \$ (1,399,725)         |
| <u>Non-Recurring</u>               | \$ -               | \$ -               | \$ -                | \$ (11,795,904)        |
| <b>ALL FUNDS</b>                   | \$ -               | \$ -               | \$ -                | \$ -                   |

Fund Transfers Out

| Fund/Function/Transfer               | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMMENDED |
|--------------------------------------|--------------------|--------------------|---------------------|------------------------|
| <b>OTHER SPECIAL REVENUE</b>         | \$ -               | \$ -               | \$ -                | \$ 13,195,629          |
| <u>Operating</u>                     | \$ -               | \$ -               | \$ -                | \$ 1,399,725           |
| <u>Non-Recurring</u>                 | \$ -               | \$ -               | \$ -                | \$ 11,795,904          |
| <br>244 - LIBRARY DISTRICT           | \$ -               | \$ -               | \$ -                | \$ 11,964,643          |
| <u>Operating</u>                     | \$ -               | \$ -               | \$ -                | \$ 1,399,725           |
| <u>Non-Recurring</u>                 | \$ -               | \$ -               | \$ -                | \$ 10,564,918          |
| 246 - LIBRARY INTERGOVERNMENTAL      | \$ -               | \$ -               | \$ -                | \$ 1,230,986           |
| <u>Non-Recurring</u>                 | \$ -               | \$ -               | \$ -                | \$ 1,230,986           |
| <br><b>TOTAL BEFORE ELIMINATIONS</b> | \$ -               | \$ -               | \$ -                | \$ 13,195,629          |
| <u>Operating</u>                     | \$ -               | \$ -               | \$ -                | \$ 1,399,725           |
| <u>Non-Recurring</u>                 | \$ -               | \$ -               | \$ -                | \$ 11,795,904          |
| <br><b>ELIMINATIONS</b>              | \$ -               | \$ -               | \$ -                | \$ (13,195,629)        |
| <u>Operating</u>                     | \$ -               | \$ -               | \$ -                | \$ (1,399,725)         |
| <u>Non-Recurring</u>                 | \$ -               | \$ -               | \$ -                | \$ (11,795,904)        |
| <br><b>ALL FUNDS</b>                 | \$ -               | \$ -               | \$ -                | \$ -                   |

Staffing by Program and Activity

| PROGRAM/ACTIVITY               | FY 2011<br>ADOPTED | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM | REVISED TO RECOMM<br>VARIANCE | VAR %         |
|--------------------------------|--------------------|--------------------|--------------------|---------------------|-------------------|-------------------------------|---------------|
| <b>ADMINISTRATIVE SERVICES</b> |                    |                    |                    |                     |                   |                               |               |
| BUDGETING                      | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| EXECUTIVE MANAGEMENT           | 6.00               | 6.00               | 5.00               | 6.00                | 6.00              | 1.00                          | 20.0%         |
| FINANCIAL SERVICES             | 5.00               | 5.00               | 5.00               | 5.00                | 5.00              | -                             | 0.0%          |
| HUMAN RESOURCES                | 3.00               | 3.00               | 3.00               | 3.00                | 3.00              | -                             | 0.0%          |
| <b>PROGRAM TOTAL</b>           | <b>15.00</b>       | <b>15.00</b>       | <b>14.00</b>       | <b>15.00</b>        | <b>15.00</b>      | <b>1.00</b>                   | <b>7.1%</b>   |
| <b>INFORMATION TECHNOLOGY</b>  |                    |                    |                    |                     |                   |                               |               |
| BUSINESS APPLICATION DEV SUPP  | 4.00               | 4.00               | 4.00               | 4.00                | 4.00              | -                             | 0.0%          |
| DATA CENTER                    | 2.00               | 2.00               | 2.00               | 2.00                | 2.00              | -                             | 0.0%          |
| DESKTOP SUPPORT                | 6.00               | 6.00               | 7.00               | 7.00                | 7.00              | -                             | 0.0%          |
| INFRASTRUCTURE NETWORK SVCS    | 2.00               | 2.00               | 2.00               | 2.00                | 1.00              | (1.00)                        | (50.0%)       |
| <b>PROGRAM TOTAL</b>           | <b>14.00</b>       | <b>14.00</b>       | <b>15.00</b>       | <b>15.00</b>        | <b>14.00</b>      | <b>(1.00)</b>                 | <b>(6.7%)</b> |
| <b>PUBLIC LIBRARY SERVICE</b>  |                    |                    |                    |                     |                   |                               |               |
| MATERIALS PROGS AND OUTREACH   | 142.73             | 141.73             | 144.73             | 140.73              | 141.73            | (3.00)                        | (2.1%)        |
| <b>PROGRAM TOTAL</b>           | <b>142.73</b>      | <b>141.73</b>      | <b>144.73</b>      | <b>140.73</b>       | <b>141.73</b>     | <b>(3.00)</b>                 | <b>(2.1%)</b> |
| <b>DEPARTMENT TOTAL</b>        | <b>171.73</b>      | <b>170.73</b>      | <b>173.73</b>      | <b>170.73</b>       | <b>170.73</b>     | <b>(3.00)</b>                 | <b>(1.7%)</b> |

Staffing by Market Range Title

| MARKET RANGE TITLE            | FY 2011<br>ADOPTED | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM | REVISED TO RECOMM<br>VARIANCE | VAR %         |
|-------------------------------|--------------------|--------------------|--------------------|---------------------|-------------------|-------------------------------|---------------|
| Accountant                    | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Accounting Specialist         | 2.00               | 2.00               | 2.00               | 2.00                | 2.00              | -                             | 0.0%          |
| Communicatn Ofcr/Govt Liaison | 2.00               | 2.00               | 1.00               | 2.00                | 2.00              | 1.00                          | 100.0%        |
| Database Administrator        | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Department Facilities Planner | 2.00               | 2.00               | 2.00               | 2.00                | 2.00              | -                             | 0.0%          |
| Deputy Director               | 1.00               | 1.00               | -                  | -                   | -                 | -                             | N/A           |
| Deputy Director - Library     | -                  | -                  | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Director - Library            | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Executive Assistant           | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Finance Manager               | -                  | -                  | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Finance Support Supervisor    | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Financial Supervisor - Dept   | 1.00               | 1.00               | -                  | -                   | -                 | -                             | N/A           |
| Human Resources Analyst       | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Human Resources Manager       | -                  | -                  | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Human Resources Specialist    | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Human Resources Supervisor    | 1.00               | 1.00               | -                  | -                   | -                 | -                             | N/A           |
| IT Division Manager           | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| IT Services Supv              | -                  | -                  | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Librarian                     | 32.00              | 31.00              | 31.00              | 31.00               | 31.00             | -                             | 0.0%          |
| Library Administrator         | -                  | 3.00               | 3.00               | 3.00                | 3.00              | -                             | 0.0%          |
| Library Clerk                 | 48.49              | 49.49              | 51.49              | 49.49               | 49.49             | (2.00)                        | (3.9%)        |
| Library Coordinator           | -                  | 12.00              | 12.00              | 11.00               | 11.00             | (1.00)                        | (8.3%)        |
| Library Manager               | 9.00               | 3.00               | 3.00               | 3.00                | 3.00              | -                             | 0.0%          |
| Library Page                  | 1.24               | 1.24               | 1.24               | 1.24                | 1.24              | -                             | 0.0%          |
| Library Paraprofessional      | 25.00              | 22.00              | 22.00              | 22.00               | 22.00             | -                             | 0.0%          |
| Library Supervisor            | 19.00              | 11.00              | 12.00              | 11.00               | 12.00             | -                             | 0.0%          |
| Library Support Services Supv | 4.00               | 5.00               | 5.00               | 5.00                | 5.00              | -                             | 0.0%          |
| Management Analyst            | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Media Specialist              | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Network Engineer              | 1.00               | 2.00               | 2.00               | 2.00                | 2.00              | -                             | 0.0%          |
| Network Engineer - Sr/Ld      | 1.00               | -                  | -                  | -                   | -                 | -                             | N/A           |
| Office Assistant              | 2.00               | 2.00               | 1.00               | 2.00                | 2.00              | 1.00                          | 100.0%        |
| Office Assistant Specialized  | -                  | -                  | 1.00               | -                   | -                 | (1.00)                        | (100.0%)      |
| PC/LAN Tech Support           | 6.00               | 6.00               | 6.00               | 6.00                | 6.00              | -                             | 0.0%          |
| Systems Admin & Analysis Supv | 1.00               | 1.00               | 1.00               | 1.00                | -                 | (1.00)                        | (100.0%)      |
| Systems/Network Administrator | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Web Designer/Developer        | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| Web Designer/Developer-Sr/Ld  | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%          |
| <b>Department Total</b>       | <b>171.73</b>      | <b>170.73</b>      | <b>173.73</b>      | <b>170.73</b>       | <b>170.73</b>     | <b>(3.00)</b>                 | <b>(1.7%)</b> |

## Staffing by Fund

| FUND                          | FY 2011       | FY 2012       | FY 2012       | FY 2012       | FY 2013       | REVISED TO RECOMM |               |
|-------------------------------|---------------|---------------|---------------|---------------|---------------|-------------------|---------------|
|                               | ADOPTED       | ADOPTED       | REVISED       | FORECAST      | RECOMM        | VARIANCE          | VAR %         |
| 244 LIBRARY DISTRICT          | 140.73        | 139.73        | 142.73        | 139.73        | 119.73        | (23.00)           | (16.1%)       |
| 246 LIBRARY INTERGOVERNMENTAL | 31.00         | 31.00         | 31.00         | 31.00         | 51.00         | 20.00             | 64.5%         |
| <b>Department Total</b>       | <b>171.73</b> | <b>170.73</b> | <b>173.73</b> | <b>170.73</b> | <b>170.73</b> | <b>(3.00)</b>     | <b>(1.7%)</b> |

## Staffing Variance Analysis

During FY 2012, a number of positions were reviewed and adjusted. This is why there is a variance between FY 2012 Adopted and FY 2012 Revised in the Staffing by Market Range Title Table in lines such as Deputy Director – Library and Deputy Director.

## General Adjustments

### Library District Fund (244)

#### Personnel:

- Increase Regular Benefits by \$52,569 for the net impact of changes in retirement contribution rates and a decrease in the cost of County-funded life insurance for each employee.
- Decrease expenditure budget by \$28,614 due to a reduction in the number of payroll hours from 2088 hours in FY 2012 to 2080 hours in FY 2013.
- The FY 2013 Operating budget includes an increase of \$79,166 for salary savings to absorb the increase in retirement contributions.

### Library Intergovernmental Fund (246)

#### Personnel:

- Increase Regular Benefits by \$17,952 for the net impact of changes in retirement contribution rates and a decrease in the cost of County-funded life insurance for each employee.
- Decrease expenditure budget by \$5,419 due to a reduction in the number of payroll hours from 2088 hours in FY 2012 to 2080 hours in FY 2013.
- The FY 2013 Operating budget includes an increase of \$17,952 for salary savings to absorb the increase in retirement contributions.

## Programs and Activities

### Public Library Service Program

The purpose of the Public Library Service Program is to provide resources, activities and skilled assistance to our customers so they can meet their needs, interests and goals.

Program Results

| Measure Description   | FY 2011 ACTUAL | FY 2012 REVISED | FY 2012 FORECAST | FY 2013 RECOMM | REV VS RECOMM VAR | RECOMM % |
|---|----------------|-----------------|------------------|----------------|-------------------|----------|
| Percent of customers who rate overall library services as excellent   | 47.6%          | 47.6%           | 47.6%            | 47.6%          | (0.0%)            | -0.1%    |
| Percent of customers who report that they found enjoyment, personal development and/or cultural enrichment through library services | 86.7%          | 87.3%           | 87.3%            | 87.3%          | (0.0%)            | -0.0%    |
| Percent of customers who report that the program/activity was valuable to them  | 94.0%          | 95.0%           | 95.0%            | 95.0%          | 0.0%              | 0.0%     |
| Percent of customers who report they are satisfied with the range of library programs and activities offered                        | 91.0%          | 91.4%           | 91.4%            | 91.4%          | (0.0%)            | -0.0%    |
| Percent of customers who say they can find items in a timely manner   | 85.6%          | 85.8%           | 85.8%            | 85.8%          | (0.0%)            | -0.0%    |

Activities that comprise this program include:

- Public Library Services

Public Library Services Activity

The purpose of the Public Library Services Activity is to provide skilled assistance/referral, information literacy training, resources and activities to our customers so they can get the information they want in a timely manner and that they may find enjoyment, personal development and cultural enrichment.

**Mandates:** This is a non-mandated Activity.

| Measure Type       | Measure Description  | FY 2011 ACTUAL | FY 2012 REVISED | FY 2012 FORECAST | FY 2013 RECOMM | REV VS RECOMM VAR | RECOMM % |
|--------------------|--|----------------|-----------------|------------------|----------------|-------------------|----------|
| Result             | Percent of customers who rate overall library services as excellent                                    | 47.6%          | 47.6%           | 47.6%            | 47.6%          | (0.0%)            | -0.1%    |
| Result             | % of customers who report that the library's collection of books and other materials meets their needs | 86.7%          | 87.3%           | 87.3%            | 87.3%          | (0.0%)            | -0.0%    |
| Result             | % of customers who report that the program/activity was valuable to them                               | N/A            | 95.0%           | 95.0%            | 95.0%          | 0.0%              | 0.0%     |
| Result             | % of customers who report they are satisfied with the range of library programs and activities offered | 91.0%          | 91.4%           | 91.4%            | 91.4%          | (0.0%)            | -0.0%    |
| Result             | % of customers who say they can find items in a timely manner  | N/A            | 85.8%           | 85.8%            | 85.8%          | (0.0%)            | -0.0%    |
| Output             | # of items circulated  | 7,506,169      | 8,000,000       | 8,000,000        | 8,000,000      | -                 | 0.0%     |
| Output             | # of library cards issued  | 48,414         | 48,000          | 48,000           | 48,000         | -                 | 0.0%     |
| Output             | # of programs/activities offered   | 3,187          | 2,800           | 2,800            | 2,800          | -                 | 0.0%     |
| Demand             | # of items to be circulated  | 8,500,000      | 8,000,000       | 8,000,000        | 8,000,000      | -                 | 0.0%     |
| Efficiency         | \$ cost per item circulated  | \$ 2.76        | \$ 2.60         | \$ 2.53          | \$ 2.57        | \$ 0.04           | 1.5%     |
| <b>Revenue</b>     |  |                |                 |                  |                |                   |          |
|                    | 242 - LIBRARY DISTRICT GRANTS  | \$ 85,000      | \$ 223,564      | \$ 198,564       | \$ -           | \$ (223,564)      | -100.0%  |
|                    | 244 - LIBRARY DISTRICT   | 1,382,236      | 1,187,099       | 1,380,709        | 2,427,306      | 1,240,207         | 104.5%   |
|                    | 246 - LIBRARY INTERGOVERNMENTAL  | 2,186,335      | 2,648,796       | 2,648,796        | 4,515,096      | 1,866,300         | 70.5%    |
|                    | 465 - LIBRARY DIST CAP IMPROVEMENT   | 815,207        | -               | -                | -              | -                 | N/A      |
|                    | 900 - ELIMINATIONS   | (231,582)      | -               | -                | (2,630,711)    | (2,630,711)       | N/A      |
|                    | TOTAL SOURCES  | \$ 4,237,196   | \$ 4,059,459    | \$ 4,228,069     | \$ 4,311,691   | \$ 252,232        | 6.2%     |
| <b>Expenditure</b> |  |                |                 |                  |                |                   |          |
|                    | 242 - LIBRARY DISTRICT GRANTS  | \$ 69,999      | \$ 223,564      | \$ 198,564       | \$ -           | \$ 223,564        | 100.0%   |
|                    | 244 - LIBRARY DISTRICT   | 13,885,391     | 17,967,625      | 17,418,836       | 17,409,578     | 558,047           | 3.1%     |
|                    | 246 - LIBRARY INTERGOVERNMENTAL  | 2,568,638      | 2,640,901       | 2,648,796        | 5,746,082      | (3,105,181)       | -117.6%  |
|                    | 465 - LIBRARY DIST CAP IMPROVEMENT   | 4,433,163      | -               | -                | -              | -                 | N/A      |
|                    | 900 - ELIMINATIONS   | (231,582)      | -               | -                | (2,630,711)    | 2,630,711         | N/A      |
|                    | TOTAL USES   | \$ 20,725,609  | \$ 20,832,090   | \$ 20,266,196    | \$ 20,524,949  | \$ 307,141        | 1.5%     |

**Activity Narrative:** The Library District Fund (244) has an increase in revenues due to slight increases in miscellaneous and interest revenues and a one-time transfer in of \$1,230,986 from the Library Intergovernmental Fund (246). Additionally, the Library District Fund (244) has a decrease in expenditures due to the reduction of total FTE hours in FY 2013, personnel savings and shifting the cost of the De-Dewey Program's FTEs to Non Recurring Non Project. The Library Intergovernmental Fund (246) has an increase in revenues due to the City of Surprise paying for 25% of the operating costs of the Northwest Regional Library and transfer of \$1,399,725 from the Library District Fund (244) for the District's portion of the FY 2013 Northwest Regional Library operations. Additionally, the Library Intergovernmental Fund (246) has an increase in expenditure due to increased personnel, supplies and other services and a one-time transfer of \$1,230,986 from the Library District Fund (244) for expenses in Non Recurring Non Project. There are no scheduled projects in FY 2013, therefore, the Library District Capital Improvement Fund (465) has no revenues or expenditures.

## Revenue Sources and Variance Commentary

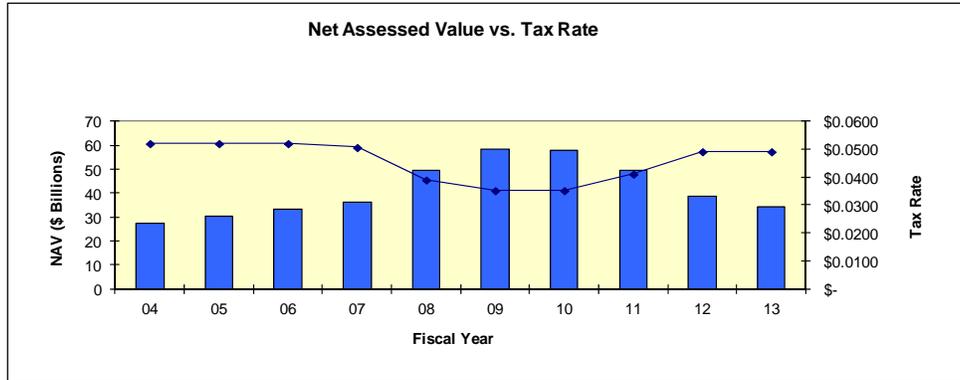
### Property Taxes

The Library District collects property taxes on the secondary net assessed values of real and personal property. Unlike the County primary property tax, there is no constitutional limitation on growth in secondary property taxes. However, the Library District Board of Directors has chosen to impose growth limitations similar to those imposed on the primary levy in order to minimize the burden on taxpayers. As a result, beginning in FY 2007 the secondary levy associated with the Library District was capped at 2% annual growth on property taxed in the prior year, resulting in a reduction in the tax rate in FY 2008.

The schedule below lists the secondary net assessed values, tax rates, and secondary property tax levies for the last nine fiscal years, plus the assessed values and tax rates for FY 2013. The tax levy will decrease from FY 2012 to FY 2013 due to the decline in property values county-wide. The tax rate will remain flat at \$0.0492 per \$100 of assessed value.

| Library District Preliminary Tax Levy |                                   |                                   |            |
|---------------------------------------|-----------------------------------|-----------------------------------|------------|
| Fiscal Year                           | Net Assessed Value<br>(Thousands) | Tax Rate<br>(per \$100<br>N.A.V.) | Tax Levy   |
| 2004                                  | 27,477,988                        | 0.0521                            | 14,162,234 |
| 2005                                  | 30,066,987                        | 0.0521                            | 15,534,579 |
| 2006                                  | 33,197,218                        | 0.0521                            | 17,295,751 |
| 2007                                  | 36,294,693                        | 0.0507                            | 18,401,410 |
| 2008                                  | 49,534,573                        | 0.0391                            | 19,368,018 |
| 2009                                  | 58,303,635                        | 0.0353                            | 20,581,183 |
| 2010                                  | 57,984,051                        | 0.0353                            | 20,468,370 |
| 2011                                  | 49,707,952                        | 0.0412                            | 20,479,676 |
| 2012                                  | 38,760,297                        | 0.0492                            | 19,070,066 |
| 2013                                  | 34,400,455                        | 0.0492                            | 16,925,024 |

The Board of Directors must adopt the Library District's property tax levy on or before the third Monday in August for the fiscal year that begins on the previous July 1. Real property taxes are paid in arrears in two installments, due October 1 and March 1.



The FY 2013 budget includes an estimated secondary property tax levy (excluding Salt River Project) of \$16,925,024, a decrease from the FY 2012 adopted levy. As indicated in the table below, secondary property tax revenue growth was tempered in the past two fiscal years and is projected to continue in future fiscal years as the result of the Board of Director’s commitment to keep property tax rates flat.

| Description                | Net Assessed Value | Salt River Proj. Effective Net Assessed Value | Total Net Assessed Value w/SRP | Revenue from 1-cent Levy | Tax Rates | Property Tax Levy | SRP Payment in Lieu of Taxes (PILT) | Total Tax Levy & PILT |
|----------------------------|--------------------|---|--------------------------------|--------------------------|-----------|-------------------|-------------------------------------|-----------------------|
| <b>FY 2013 Recommended</b> | \$ 34,400,455,716  | \$ 676,321,912                                | \$ 35,076,777,628              | \$ 3,507,678             | \$ 0.0492 | \$ 16,925,024     | \$ 332,750                          | \$ 17,257,774         |
| <b>FY 2012 Adopted</b>     | \$ 38,760,296,714  | \$ 651,121,529                                | \$ 39,411,418,243              | \$ 3,941,142             | \$ 0.0492 | \$ 19,070,066     | \$ 320,352                          | \$ 19,390,418         |
| <b>FY 2011 Adopted</b>     | \$ 49,707,952,123  | \$ 653,895,628                                | \$ 50,361,847,751              | \$ 5,036,185             | \$ 0.0412 | \$ 20,479,676     | \$ 269,405                          | \$ 20,749,081         |

**Levy Limit**

| <b>FY 2013 LIBRARY DISTRICT SECONDARY PROPERTY TAX LEVY vs. SELF-IMPOSED LEVY LIMIT</b> |  |               |       |
|---|--|---------------|-------|
| FY 2013 Adjusted Allowable Levy Limit   |  | \$ 24,011,518 |       |
| Maximum Tax Rate (per \$100 Assessed Value)   |  | 0.0698        |       |
| FY 2013 Secondary Levy (excluding SRP)  |  | \$ 16,925,024 |       |
| Secondary Tax Rate (per \$100 Assessed Value)   |  | 0.0492        |       |
| Amount Under Limit:   |  | \$ 7,086,494  | 29.5% |
|   |  | 0.0206        |       |

| <b>FY 2013 LIBRARY DISTRICT SECONDARY PROPERTY TAX LEVY<br/>vs. "TRUTH-IN-TAXATION" LEVY</b> |    |            |       |
|--|----|------------|-------|
| FY 2013 "Truth-in-Taxation" Secondary Levy   | \$ | 19,298,656 |       |
| "Truth-in-Taxation" Tax Rate (per \$100 Assessed Value)                                      |    | 0.0561     |       |
| FY 2013 Secondary Levy   | \$ | 16,925,024 |       |
| Secondary Tax Rate (per \$100 Assessed Value)  |    | 0.0492     |       |
| Amount Under/(Over) "Truth-in-Taxation" Levy   | \$ | 2,373,631  | 12.3% |
|  |    | 0.0069     |       |
| FY 2013 Median Residential Full Cash Property Value  | \$ | 111,000    |       |
| "Truth-in-Taxation" Tax Bill on Median-Valued Home   | \$ | 6.23       |       |
| Property Tax Bill on Median-Valued Home  |    | 5.46       |       |
| Tax Bill Savings/(Increase)  | \$ | 0.77       | 12.3% |

| LIBRARY DISTRICT SECONDARY PROPERTY TAX LEVY<br>FY 2012 vs. FY 2013 TAX BILL IMPACT ON MEDIAN HOME |    |         |       |
|--|----|---------|-------|
| FY 2012:   |    |         |       |
| Median Residential Full Cash Property Value  | \$ | 124,500 |       |
| Secondary Tax Rate (per \$100 Assessed Value)  |    | 0.0492  |       |
| Property Tax Bill  | \$ | 6.13    |       |
| FY 2013:   |    |         |       |
| Median Residential Full Cash Property Value  | \$ | 111,000 |       |
| Secondary Tax Rate (per \$100 Assessed Value)  |    | 0.0492  |       |
| Property Tax Bill  | \$ | 5.46    |       |
| Tax Bill Savings/(Increase)  | \$ | 1.00    | 16.3% |

Property tax revenue is budgeted in FY 2013 based on prior years' collection trends, rather than on the actual levy amount. Each year, approximately 98.8% of the levy amount is collected. The chart below illustrates the estimated collection for FY 2013.

| Property Tax Collection Analysis<br>Library District |               |                       |       |
|--|---------------|-----------------------|-------|
| FY   | Levy Amount   | Estimated Collections | Rate  |
| 2013   | \$ 16,925,024 | \$ 16,721,924         | 98.8% |

### Intergovernmental Revenues

Intergovernmental Revenues are amounts received by the Library District from other government or public entities, and include payments in lieu of taxes, grants, and payments required by intergovernmental agreements, (IGAs). Intergovernmental Revenues come from a variety of sources including the Federal government, local cities and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended.

### Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP) and the Federal government. Although it is a public entity, SRP estimates its net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on its property tax rates.

| Fiscal Year | SRP<br>Payments in<br>Lieu of Taxes |
|-------------|-------------------------------------|
| 2004        | 252,593                             |
| 2005        | 281,442                             |
| 2006        | 270,953                             |
| 2007        | 246,032                             |
| 2008        | 202,829                             |
| 2009        | 195,719                             |
| 2010        | 226,942                             |
| 2011        | 269,405                             |
| 2012*       | 320,352                             |
| 2013**      | 332,750                             |

\* Forecast  
 \*\* Budget

**Charges for Service**

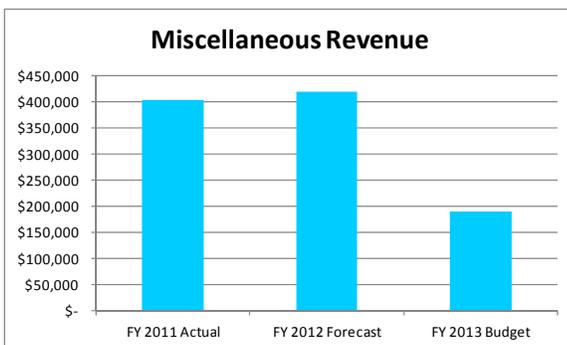
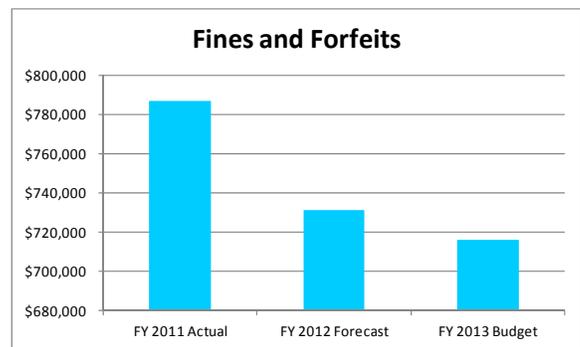
**Intergovernmental Charges for Service**

Intergovernmental Charges for Service include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGAs) with the District. The following table shows the projected and budgeted intergovernmental revenue, by jurisdiction.

| <b>Intergovernmental Charges for Service</b>               |                     |                     |
|--|---------------------|---------------------|
|  | <b>FY 2012</b>      | <b>FY 2013</b>      |
| Gilbert, Perry Branch Library                              | \$ 1,140,289        | \$ 1,140,388        |
| Surprise/Hollyhock   | 41,470              | 508,045             |
| Deer Valley Unified School Dist (lease & library services) | 31,567              | 26,200              |
| Gilbert, Southeast Regional Library                        | 1,731,818           | 1,731,818           |
| <b>TOTAL</b>   | <b>\$ 2,945,144</b> | <b>\$ 3,406,451</b> |

**Fines and Forfeits**

The District collects fines according to the rates approved by the Board of Directors. The chart to the right illustrates the fines collected from FY 2011 and the anticipated amount for FY 2012 and the budget for FY 2013.



**Miscellaneous Revenue**

The Library District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include vending receipts, sales of copies, interest earnings, building rental, and donations. The chart to the left illustrates the Miscellaneous Revenues from FY 2011 through the FY 2013 budget.

**Fund Balance Summary and Variance Commentary**

The following schedule lists the estimated beginning fund balances, projected revenues and expenditures for the upcoming fiscal year, along with resulting estimated fund balances. "Beginning Spendable Fund Balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. For budgeting purposes, Library District fund balances are "Restricted".

Library District Grants Fund (242) Fund Balance Summary

|                                     | FY 2011<br>ACTUAL | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM |
|-------------------------------------|-------------------|--------------------|--------------------|---------------------|-------------------|
| Beginning Spendable Fund Balance    | \$ 33,620         | \$ 43,620          | \$ 43,620          | \$ -                | \$ -              |
| Sources:                            |                   |                    |                    |                     |                   |
| Operating                           | \$ (48,620)       | \$ -               | \$ -               | \$ -                | \$ -              |
| Non-Recurring                       | 85,000            | 83,564             | 198,564            | 198,564             | -                 |
| Total Sources:                      | \$ 36,380         | \$ 83,564          | \$ 198,564         | \$ 198,564          | \$ -              |
| Uses:                               |                   |                    |                    |                     |                   |
| Non-Recurring                       | 69,999            | 83,564             | 198,564            | 198,564             | -                 |
| Total Uses:                         | \$ 69,999         | \$ 83,564          | \$ 198,564         | \$ 198,564          | \$ -              |
| Structural Balance                  | \$ (48,620)       | \$ -               | \$ -               | \$ -                | \$ -              |
| Accounting Adjustments              | \$ (1)            | \$ -               | \$ -               | \$ -                | \$ -              |
| Ending Spendable Fund Balance:      |                   |                    |                    |                     |                   |
| Restricted                          | \$ -              | \$ 43,620          | \$ 43,620          | \$ -                | \$ -              |
| Total Ending Spendable Fund Balance | \$ -              | \$ 43,620          | \$ 43,620          | \$ -                | \$ -              |

Library District Operating Fund (244) Fund Balance Summary

|                                     | FY 2011<br>ACTUAL | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM |
|-------------------------------------|-------------------|--------------------|--------------------|---------------------|-------------------|
| Beginning Spendable Fund Balance    | \$ 11,565,828     | \$ 15,100,406      | \$ 15,100,406      | \$ 14,506,287       | \$ 13,483,932     |
| Sources:                            |                   |                    |                    |                     |                   |
| Operating                           | \$ 21,948,086     | \$ 20,423,854      | \$ 20,423,854      | \$ 20,635,515       | \$ 18,362,225     |
| Non-Recurring                       | (1)               | -                  | 36,591             | 36,591              | 1,230,986         |
| Total Sources:                      | \$ 21,948,085     | \$ 20,423,854      | \$ 20,460,445      | \$ 20,672,106       | \$ 19,593,211     |
| Uses:                               |                   |                    |                    |                     |                   |
| Operating                           | \$ 17,446,229     | \$ 19,401,590      | \$ 20,401,590      | \$ 19,273,898       | \$ 18,362,225     |
| Non-Recurring                       | 327,945           | 2,431,000          | 2,467,591          | 2,420,563           | 14,714,918        |
| Total Uses:                         | \$ 17,774,174     | \$ 21,832,590      | \$ 22,869,181      | \$ 21,694,461       | \$ 33,077,143     |
| Structural Balance                  | \$ 4,501,857      | \$ 1,022,264       | \$ 22,264          | \$ 1,361,617        | \$ -              |
| Accounting Adjustments              | \$ (1,233,452)    | \$ -               | \$ -               | \$ -                | \$ -              |
| Ending Spendable Fund Balance:      |                   |                    |                    |                     |                   |
| Restricted                          | \$ 14,506,287     | \$ 13,691,670      | \$ 12,691,670      | \$ 13,483,932       | \$ -              |
| Total Ending Spendable Fund Balance | \$ 14,506,287     | \$ 13,691,670      | \$ 12,691,670      | \$ 13,483,932       | \$ -              |

Library District Intergovernmental Fund (246) Fund Balance Summary

|                                     | FY 2011<br>ACTUAL | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM |
|-------------------------------------|-------------------|--------------------|--------------------|---------------------|-------------------|
| Beginning Spendable Fund Balance    | \$ 379,824        | \$ 379,824         | \$ 379,824         | \$ 1,230,986        | \$ 1,230,986      |
| Sources:                            |                   |                    |                    |                     |                   |
| Operating                           | \$ 2,186,335      | \$ 2,648,796       | \$ 2,648,796       | \$ 2,648,796        | \$ 4,515,096      |
| Total Sources:                      | \$ 2,186,335      | \$ 2,648,796       | \$ 2,648,796       | \$ 2,648,796        | \$ 4,515,096      |
| Uses:                               |                   |                    |                    |                     |                   |
| Operating                           | \$ 2,568,638      | \$ 2,648,796       | \$ 2,648,796       | \$ 2,648,796        | \$ 4,515,096      |
| Non-Recurring                       | -                 | -                  | -                  | -                   | 1,230,986         |
| Total Uses:                         | \$ 2,568,638      | \$ 2,648,796       | \$ 2,648,796       | \$ 2,648,796        | \$ 5,746,082      |
| Structural Balance                  | \$ (382,303)      | \$ -               | \$ -               | \$ -                | \$ -              |
| Accounting Adjustments              | \$ 1,233,465      | \$ -               | \$ -               | \$ -                | \$ -              |
| Ending Spendable Fund Balance:      |                   |                    |                    |                     |                   |
| Restricted                          | \$ 1,230,986      | \$ 379,824         | \$ 379,824         | \$ 1,230,986        | \$ -              |
| Total Ending Spendable Fund Balance | \$ 1,230,986      | \$ 379,824         | \$ 379,824         | \$ 1,230,986        | \$ -              |

Library District Intergovernmental Fund revenue is received as a reimbursement, which may result in a deficit balance at the close of fiscal year-end.

Library District Capital Fund (465) Fund Balance Summary

|                                     | FY 2011<br>ACTUAL | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM |
|-------------------------------------|-------------------|--------------------|--------------------|---------------------|-------------------|
| Beginning Spendable Fund Balance    | \$ 5,258,473      | \$ 692,024         | \$ 692,024         | \$ 1,656,077        | \$ 1,660,429      |
| Sources:                            |                   |                    |                    |                     |                   |
| Operating                           | \$ 42,449         | \$ -               | \$ -               | \$ 18,197           | \$ -              |
| Non-Recurring                       | 788,318           | -                  | -                  | (13,845)            | 10,564,918        |
| Total Sources:                      | \$ 830,767        | \$ -               | \$ -               | \$ 4,352            | \$ 10,564,918     |
| Uses:                               |                   |                    |                    |                     |                   |
| Non-Recurring                       | 4,433,163         | -                  | -                  | -                   | -                 |
| Total Uses:                         | \$ 4,433,163      | \$ -               | \$ -               | \$ -                | \$ -              |
| Structural Balance                  | \$ 42,449         | \$ -               | \$ -               | \$ 18,197           | \$ -              |
| Ending Spendable Fund Balance:      |                   |                    |                    |                     |                   |
| Restricted                          | \$ 1,656,077      | \$ 692,024         | \$ 692,024         | \$ 1,660,429        | \$ 12,225,347     |
| Total Ending Spendable Fund Balance | \$ 1,656,077      | \$ 692,024         | \$ 692,024         | \$ 1,660,429        | \$ 12,225,347     |

Appropriated Budget Reconciliations

Library District Grants Fund (242)

|   | Expenditures            | Revenue             |
|---|-------------------------|---------------------|
| <b>NON RECURRING NON PROJECT</b>                          |                         |                     |
| <b>FY 2012 Adopted Budget</b>                             | <b>\$ 83,564</b>        | <b>\$ 83,564</b>    |
| Adjustments:  |                         |                     |
| <b>Grants, Donations and Intergovernmental Agreements</b> |                         |                     |
| <b>Grants</b>   | <b>\$ 115,000</b>       | <b>\$ 115,000</b>   |
| <i>Library District AZLAPR e-Book Grant</i>               | <i>25,000</i>           | <i>25,000</i>       |
| <i>Library District AZLAPR Orangeboy Grant</i>            | <i>65,000</i>           | <i>65,000</i>       |
| <i>Library District AZLAPR Teen Book Festival Grant</i>   | <i>25,000</i>           | <i>25,000</i>       |
|   | Agenda Item:            |                     |
|   | <i>C-65-12-002-M-00</i> |                     |
|   | <i>C-65-12-004-M-00</i> |                     |
|   | <i>C-65-12-020-M-00</i> |                     |
| <b>FY 2012 Revised Budget</b>                             | <b>\$ 198,564</b>       | <b>\$ 198,564</b>   |
| Adjustments:  |                         |                     |
| <b>Grants, Donations and Intergovernmental Agreements</b> |                         |                     |
| <b>Grants</b>   | <b>\$ (115,000)</b>     | <b>\$ (115,000)</b> |
| <i>Library District AZLAPR e-Book Grant</i>               | <i>(25,000)</i>         | <i>(25,000)</i>     |
| <i>Library District AZLAPR Orangeboy Grant</i>            | <i>(65,000)</i>         | <i>(65,000)</i>     |
| <i>Library District AZLAPR Teen Book Festival Grant</i>   | <i>(25,000)</i>         | <i>(25,000)</i>     |
|   | Agenda Item:            |                     |
|   | <i>C-65-12-002-M-00</i> |                     |
|   | <i>C-65-12-004-M-00</i> |                     |
|   | <i>C-65-12-020-M-00</i> |                     |
| <b>FY 2013 Budget Target</b>                              | <b>\$ 83,564</b>        | <b>\$ 83,564</b>    |
| Adjustments:  |                         |                     |
| <b>Grants, Donations and Intergovernmental Agreements</b> |                         |                     |
| <b>Grants</b>   | <b>\$ (83,564)</b>      | <b>\$ (83,564)</b>  |
| <i>Grant Reconciliation</i>                               | <i>(83,564)</i>         | <i>(83,564)</i>     |
| <b>FY 2013 Recommended Budget</b>                         | <b>\$ -</b>             | <b>\$ -</b>         |
| <i>Percent Change from Target Amount</i>                  | <i>-100.0%</i>          | <i>-100.0%</i>      |

Library District Fund (244)

|   | Expenditures         | Revenue              |
|---|----------------------|----------------------|
| <b>OPERATING</b>  |                      |                      |
| <b>FY 2012 Adopted Budget</b>                                       | <b>\$ 19,401,590</b> | <b>\$ 20,423,854</b> |
| <b>FY 2012 Revised Budget</b>                                       | <b>\$ 20,401,590</b> | <b>\$ 20,423,854</b> |
| Adjustments:  |                      |                      |
| <b>Employee Compensation and Benefits</b>                           |                      |                      |
| <b>Employee Retirement and Benefits</b>                             | \$ -                 | \$ -                 |
| <i>Retirement Contributions</i>                                     | -                    | -                    |
| <b>Employee Salary Adjustments</b>                                  | \$ (28,614)          | \$ -                 |
| <i>Adjust Hours Per FTE</i>   | (28,614)             | -                    |
| <b>General Revenues</b>   | \$ -                 | \$ (1,822,455)       |
| <i>Property Taxes</i>   | -                    | (1,822,455)          |
| <b>FY 2013 Budget Target</b>  | <b>\$ 18,601,399</b> | <b>\$ 18,601,399</b> |
| Adjustments:  |                      |                      |
| <b>Employee Compensation and Benefits</b>                           |                      |                      |
| <b>Employee Retirement and Benefits</b>                             | \$ 52,569            | \$ -                 |
| <i>Retirement Contributions</i>                                     | 52,569               | -                    |
| <b>Base Adjustments</b>   | \$ (291,743)         | \$ -                 |
| <i>Other Base Adjustments</i>                                       | (212,577)            | -                    |
| <i>De-Dewey Program Temporary FTEs to Non Recurring Non Project</i> | \$ (212,577)         | -                    |
| <i>Personnel Savings</i>  | (79,166)             | -                    |
| <b>Fees and Other Revenues</b>                                      | \$ -                 | \$ 45,812            |
| <i>ProgRevenue Volume Inc/Dec</i>                                   | -                    | 45,812               |
| <b>General Revenues</b>   | \$ -                 | \$ (284,986)         |
| <i>Interest Revenue</i>   | -                    | 50,000               |
| <i>Property Taxes</i>   | -                    | (334,986)            |
| <i>Reduction in Property Taxes</i>                                  | \$ (311,886)         | -                    |
| <i>Reduction in Collection Rate</i>                                 | (23,100)             | -                    |
| <b>FY 2013 Recommended Budget</b>                                   | <b>\$ 18,362,225</b> | <b>\$ 18,362,225</b> |
| <i>Percent Change from Target Amount</i>                            | -1.3%                | -1.3%                |

Library District Fund (244) (continued)

|   | Expenditures            | Revenue             |
|---|-------------------------|---------------------|
| <b>NON RECURRING NON PROJECT</b>                                |                         |                     |
| <b>FY 2012 Adopted Budget</b>                                   | <b>\$ 2,431,000</b>     | <b>\$ -</b>         |
| Adjustments:  |                         |                     |
| <b>Grants, Donations and Intergovernmental Agreements</b>       |                         |                     |
| <b>Donations</b>  | <b>\$ 36,591</b>        | <b>\$ 36,591</b>    |
| <i>Friends of Library Donation</i>                              | <i>8,866</i>            | <i>8,866</i>        |
| <i>Friends of Library Donation</i>                              | <i>27,725</i>           | <i>27,725</i>       |
|   | Agenda Item:            |                     |
|   | <i>C-65-12-009-M-00</i> |                     |
|   | <i>C-65-12-016-M-00</i> |                     |
| <b>FY 2012 Revised Budget</b>                                   | <b>\$ 2,467,591</b>     | <b>\$ 36,591</b>    |
| Adjustments:  |                         |                     |
| <b>Grants, Donations and Intergovernmental Agreements</b>       |                         |                     |
| <b>Donations</b>  | <b>\$ (36,591)</b>      | <b>\$ (36,591)</b>  |
| <i>Friends of Library Donation</i>                              | <i>(8,866)</i>          | <i>(8,866)</i>      |
| <i>Friends of Library Donation</i>                              | <i>(27,725)</i>         | <i>(27,725)</i>     |
| <b>Non Recurring</b>  | <b>\$ (2,431,000)</b>   | <b>\$ -</b>         |
| <i>Other Non-Recurring</i>                                      | <i>(2,431,000)</i>      | <i>-</i>            |
|   | Agenda Item:            |                     |
|   | <i>C-65-12-009-M-00</i> |                     |
|   | <i>C-65-12-016-M-00</i> |                     |
| <b>FY 2013 Budget Target</b>                                    | <b>\$ -</b>             | <b>\$ -</b>         |
| Adjustments:  |                         |                     |
| <b>Capital Improvement Program</b>                              | <b>\$ 10,564,918</b>    | <b>\$ -</b>         |
| <i>Transfer to Capital Proj Fund</i>                            | <i>10,564,918</i>       | <i>-</i>            |
| <b>Non Recurring</b>  | <b>\$ 4,150,000</b>     | <b>\$ 1,230,986</b> |
| <i>Other Non-Recurring</i>                                      | <i>4,150,000</i>        | <i>1,230,986</i>    |
| <i>Polaris for Glendale Library</i>                             | <i>\$ 300,000</i>       |                     |
| <i>Reciprocal Borrowing Program</i>                             | <i>1,600,000</i>        |                     |
| <i>Material Assistance Program for City Libraries</i>           | <i>1,000,000</i>        |                     |
| <i>De-Dewey Program (Remaining Libraries)</i>                   | <i>800,000</i>          |                     |
| <i>Computer/Equipment Replacement</i>                           | <i>300,000</i>          |                     |
| <i>Website Redesign</i>   | <i>150,000</i>          |                     |
| <i>Library District/Library Intergovernmental Fund Transfer</i> | <i>\$ 1,230,986</i>     |                     |
| <b>FY 2013 Recommended Budget</b>                               | <b>\$ 14,714,918</b>    | <b>\$ 1,230,986</b> |

Library Intergovernmental Fund (246)

|   | Expenditures        | Revenue             |
|---|---------------------|---------------------|
| <b>OPERATING</b>  |                     |                     |
| <b>FY 2012 Adopted Budget</b>                                   | <b>\$ 2,648,796</b> | <b>\$ 2,648,796</b> |
| <b>FY 2012 Revised Budget</b>                                   | <b>\$ 2,648,796</b> | <b>\$ 2,648,796</b> |
| Adjustments:  |                     |                     |
| <b>Employee Compensation and Benefits</b>                       |                     |                     |
| <b>Employee Salary Adjustments</b>                              | <b>\$ (5,419)</b>   | <b>\$ -</b>         |
| <i>Adjust Hours Per FTE</i>                                     | <i>(5,419)</i>      | <i>-</i>            |
| <b>FY 2013 Budget Target</b>                                    | <b>\$ 2,643,377</b> | <b>\$ 2,643,377</b> |
| Adjustments:  |                     |                     |
| <b>Employee Compensation and Benefits</b>                       |                     |                     |
| <b>Employee Retirement and Benefits</b>                         | <b>\$ 17,952</b>    | <b>\$ -</b>         |
| <i>Retirement Contributions</i>                                 | <i>17,952</i>       | <i>-</i>            |
| <b>Base Adjustments</b>   | <b>\$ (17,952)</b>  | <b>\$ -</b>         |
| <i>Other Base Adjustments</i>                                   | <i>(17,952)</i>     | <i>-</i>            |
| <i>Salary Savings</i>   | <i>(17,952)</i>     | <i>-</i>            |
| <i>Salary Savings</i>   | <i>\$ (17,952)</i>  |                     |
| <b>Fees and Other Revenues</b>                                  | <b>\$ 1,871,719</b> | <b>\$ 1,871,719</b> |
| <i>ProgRevenue Volume Inc/Dec</i>                               | <i>1,871,719</i>    | <i>1,871,719</i>    |
| <b>FY 2013 Recommended Budget</b>                               | <b>\$ 4,515,096</b> | <b>\$ 4,515,096</b> |
| <i>Percent Change from Target Amount</i>                        | <i>70.8%</i>        | <i>70.8%</i>        |
|   | Expenditures        | Revenue             |
| <b>NON RECURRING NON PROJECT</b>                                |                     |                     |
| <b>FY 2012 Adopted Budget</b>                                   | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>FY 2012 Revised Budget</b>                                   | <b>\$ -</b>         | <b>\$ -</b>         |
| <b>FY 2013 Budget Target</b>                                    | <b>\$ -</b>         | <b>\$ -</b>         |
| Adjustments:  |                     |                     |
| <b>Non Recurring</b>  |                     |                     |
| <i>Library District/Library Intergovernmental Fund Transfer</i> | <i>\$ 1,230,986</i> | <i>\$ -</i>         |
| <b>FY 2013 Recommended Budget</b>                               | <b>\$ 1,230,986</b> | <b>\$ -</b>         |

Library District Capital Improvement Fund (465)

|                                      | Expenditures | Revenue              |
|--------------------------------------|--------------|----------------------|
| <b>NON-RECURRING</b>                 |              |                      |
| <b>FY 2012 Adopted Budget</b>        | <b>\$ -</b>  | <b>\$ -</b>          |
| <b>FY 2012 Revised Budget</b>        | <b>\$ -</b>  | <b>\$ -</b>          |
| <b>FY 2013 Budget Target</b>         | <b>\$ -</b>  | <b>\$ -</b>          |
| Adjustments:                         |              |                      |
| <b>Capital Improvement Program</b>   |              |                      |
| <i>Transfer to Capital Proj Fund</i> | <i>\$ -</i>  | <i>\$ 10,564,918</i> |
| <b>FY 2013 Recommended Budget</b>    | <b>\$ -</b>  | <b>\$ 10,564,918</b> |

## Stadium District

### Motion

Approve the Stadium District FY 2013 Budget in the amount of \$10,285,335 by total appropriation for each fund and function class for the Stadium District.

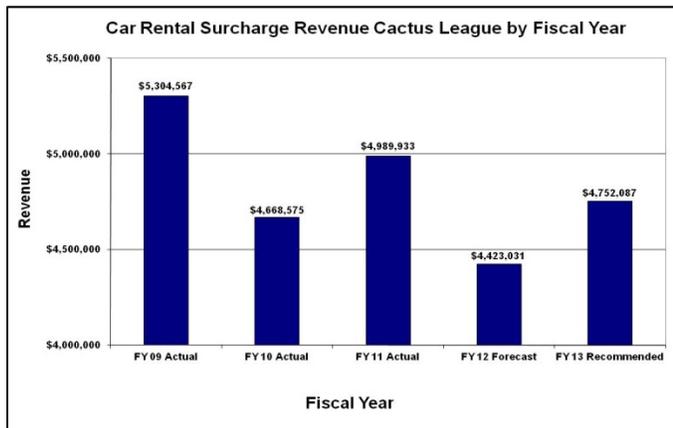


## Stadium District Transmittal Letter

To: Max W. Wilson, Chairman, District 4  
Fulton Brock, District 1  
Don Stapley, District 2  
Andrew Kunasek, District 3  
Mary Rose Wilcox, District 5

The Stadium District's Recommended expenditure budget for FY 2013 is \$10,285,335 and the Recommended revenue budget is \$10,278,864.

Chase Field is now entering its 15<sup>th</sup> season of baseball. In keeping with the District's mission to provide a well-maintained, state-of-the-art facility, the District began the Concrete Repair and Concourse Sound System projects in FY 2012. The Concourse Sound System will be completed in FY 2013 and the Concrete Repair project completion is expected to occur in FY 2014.



Although Car Rental Surcharge revenue is expected to improve modestly in FY 2013, it will not be sufficient to cover the scheduled debt service payment on the Cactus League bonds. Approximately \$500,000 in fund balance will be used to cover the portion of the debt service not covered by FY 2013 revenue. Since there is no excess car rental surcharge revenue, there will be no funding turned over to the Arizona Sports and Tourism Authority in FY 2013.

Despite the current insufficiency of the Car Rental Surcharge to fully cover debt obligations, the revenue now appears to be on an upward trend. In response to this recent trend, Fitch's Bond Rating on the Maricopa County Stadium District has been upgraded from 'BBB-' to 'BBB+'.

I wish to offer my appreciation to the Board of Directors for their support and guidance during the budget development process. I believe this budget is sustainable, responsible, and aligns with the District's mission.

Sincerely,

Tom Manos, County Manager



## Stadium District

*Analysis by Jacqueline M. Edwards, Management and Budget Analyst*

### Mission

The mission of the Maricopa County Stadium District is to provide fiscal resources and asset management for the community and visitors to Maricopa County so they can attend Major League Baseball games and other entertainment events in state-of-the-art, well-maintained facilities.

### Vision

Citizens serving citizens by working collaboratively, efficiently, and innovatively. We will be responsive to our customers while being fiscally prudent.

### Strategic Goals

#### Citizen Satisfaction

**By June, 2013, completion of preventive maintenance will increase by 10% from 80% to 90% of items that are scheduled for the Stadium to maintain the facility for the safety and convenience of the attendees.**

Status: As of June 30, 2011, the District reached this goal. This goal will be updated during the FY 2014 Strategic Business Plan update process.

#### Citizen Satisfaction

**By June, 2013, the number of District events held at the ballpark will increase by 5% from 108 to 113 non-baseball events.**

Status: As of June 30, 2011, the number of District non-baseball events held at the ballpark was 164. This is a 52% increase over the baseline number of 108. This goal will be updated during the FY 2014 Strategic Business Plan update process.

#### Department Specific

**By June, 2014, increase the number of major league baseball spring training facilities by 20% from 9 to 11 spring training facilities.**

Status: As of June 30, 2011, there were 10 spring training facilities. The Department anticipates reaching the goal by the target date.

#### Department Specific

**By June, 2014, the District will increase facility revenue from \$600,000 to \$630,000 by 5% for non-baseball events to provide resources to ensure that Chase Field is a well-maintained, state-of-the-art facility.**

Status: As of June 30, 2011, the District received \$600,000 for non-baseball events. The Department anticipates reaching the goal by the target date. This goal will be updated during the FY 2014 Strategic Business Plan update process.

## Budget Summary

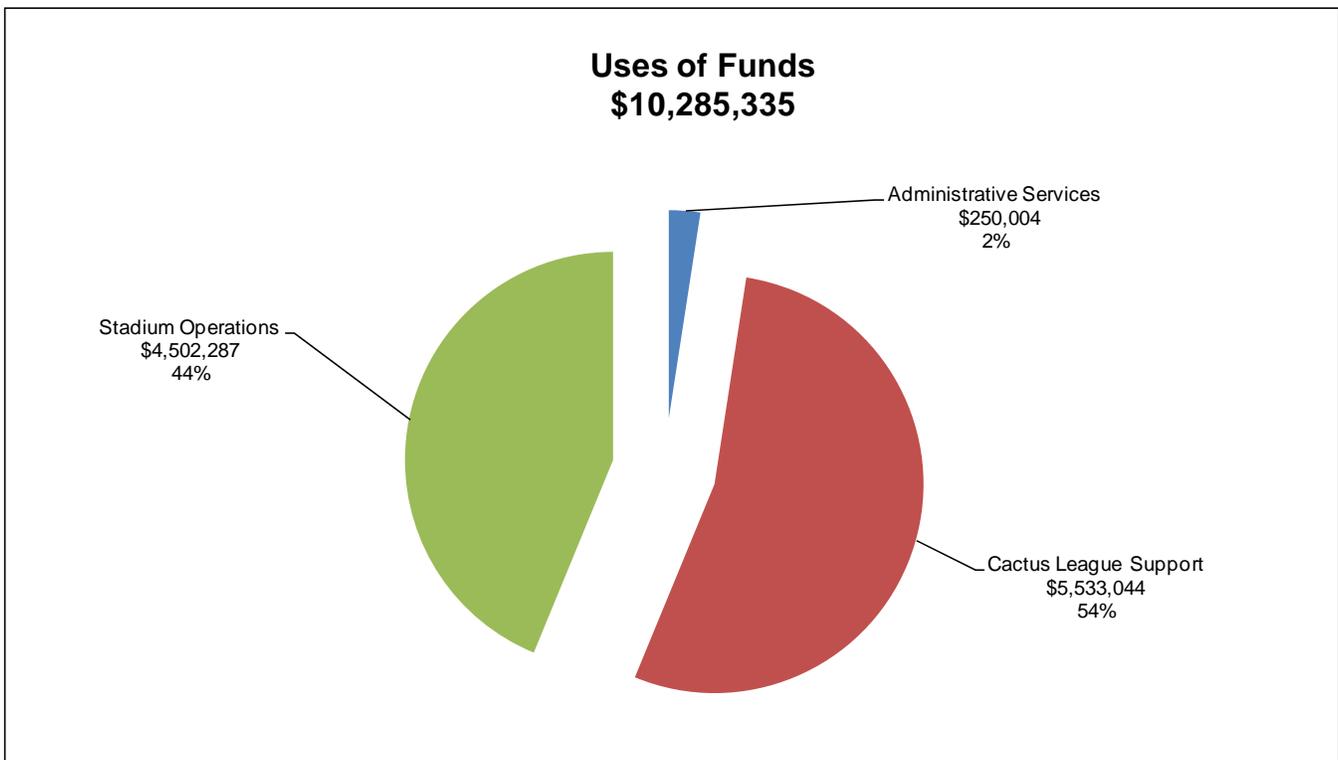
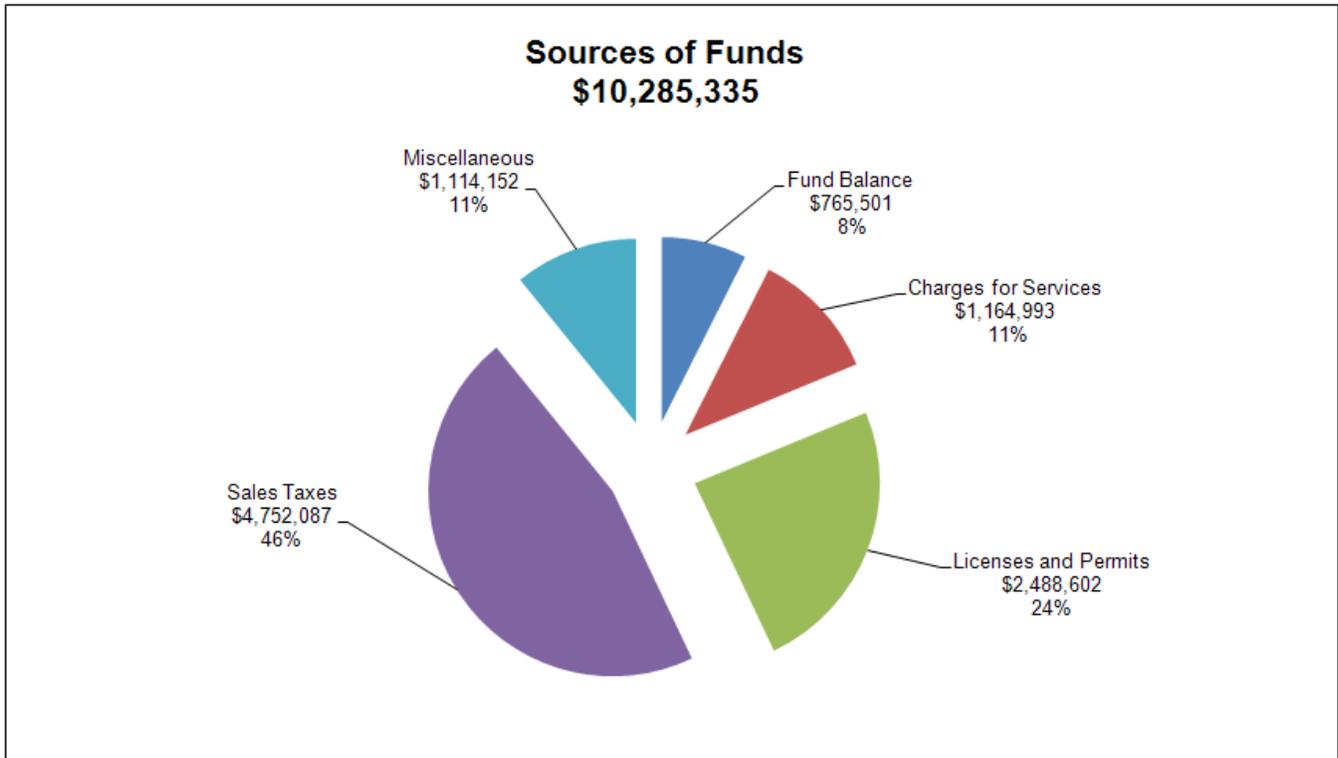
### Consolidated Sources, Uses and Fund Balance by Fund Type

|                               | SPECIAL<br>REVENUE | DEBT<br>SERVICE | CAPITAL<br>PROJECTS | SUBTOTAL      | ELIMINATIONS   | TOTAL         |
|-------------------------------|--------------------|-----------------|---------------------|---------------|----------------|---------------|
| BEGINNING FUND BALANCE        | \$ 13,013,820      | \$ 8,511,299    | \$ 8,895,414        | \$ 30,420,533 | \$ -           | \$ 30,420,533 |
| SOURCES OF FUNDS              |                    |                 |                     |               |                |               |
| OPERATING                     |                    |                 |                     |               |                |               |
| SALES TAXES                   | \$ -               | \$ 4,751,987    | \$ 100              | \$ 4,752,087  | \$ -           | \$ 4,752,087  |
| LICENSES AND PERMITS          | 3,234,031          | -               | -                   | 3,234,031     | -              | 3,234,031     |
| INTERGOV CHARGES FOR SERVICES | 13,601             | -               | -                   | 13,601        | -              | 13,601        |
| OTHER CHARGES FOR SERVICES    | 1,164,993          | -               | -                   | 1,164,993     | -              | 1,164,993     |
| INTEREST EARNINGS             | 63,216             | 300,000         | 936                 | 364,152       | -              | 364,152       |
| MISCELLANEOUS REVENUE         | -                  | -               | 750,000             | 750,000       | -              | 750,000       |
| TRANSFERS IN                  | 115,500            | 1,200,000       | 884,520             | 2,200,020     | (2,200,020)    | -             |
| TOTAL OPERATING SOURCES       | \$ 4,591,341       | \$ 6,251,987    | \$ 1,635,556        | \$ 12,478,884 | \$ (2,200,020) | \$ 10,278,864 |
| NON-RECURRING                 |                    |                 |                     |               |                |               |
| TOTAL SOURCES                 | \$ 4,591,341       | \$ 6,251,987    | \$ 1,635,556        | \$ 12,478,884 | \$ (2,200,020) | \$ 10,278,864 |
| USES OF FUNDS                 |                    |                 |                     |               |                |               |
| OPERATING                     |                    |                 |                     |               |                |               |
| PERSONAL SERVICES             | \$ 353,935         | \$ -            | \$ -                | \$ 353,935    | \$ -           | \$ 353,935    |
| SUPPLIES                      | 1,436              | -               | -                   | 1,436         | -              | 1,436         |
| SERVICES                      | 1,392,401          | 11,250          | 3,000               | 1,406,651     | -              | 1,406,651     |
| CAPITAL                       | 19                 | 6,623,294       | -                   | 6,623,313     | -              | 6,623,313     |
| OTHER FINANCING USES          | 2,084,520          | 115,500         | -                   | 2,200,020     | (2,200,020)    | -             |
| TOTAL OPERATING USES          | \$ 3,832,311       | \$ 6,750,044    | \$ 3,000            | \$ 10,585,355 | \$ (2,200,020) | \$ 8,385,335  |
| NON-RECURRING                 |                    |                 |                     |               |                |               |
| SERVICES                      | \$ -               | \$ -            | \$ 1,000,000        | \$ 1,000,000  | \$ -           | \$ 1,000,000  |
| CAPITAL                       | -                  | -               | 900,000             | 900,000       | -              | 900,000       |
| TOTAL NON-RECURRING USES      | \$ -               | \$ -            | \$ 1,900,000        | \$ 1,900,000  | \$ -           | \$ 1,900,000  |
| TOTAL USES                    | \$ 3,832,311       | \$ 6,750,044    | \$ 1,903,000        | \$ 12,485,355 | \$ (2,200,020) | \$ 10,285,335 |
| STRUCTURAL BALANCE            | \$ 759,030         | \$ (498,057)    | \$ 1,632,556        | \$ 1,893,529  | \$ -           | \$ 1,893,529  |
| ENDING FUND BALANCE:          |                    |                 |                     |               |                |               |
| RESTRICTED                    | \$ 13,772,850      | \$ 8,013,242    | \$ 8,627,970        | \$ 30,414,062 | \$ -           | \$ 30,414,062 |

**Appropriated Expenditures and Other Uses by Department, Fund and Function Class**

|            |                                      | <b>FY 2012<br/>ADOPTED</b> | <b>FY 2012<br/>REVISED</b> | <b>FY 2013<br/>RECOMM</b> | <b>(INC.)/DEC<br/>FROM REV.</b> |
|------------|--------------------------------------|----------------------------|----------------------------|---------------------------|---------------------------------|
| <b>680</b> | <b>STADIUM DISTRICT</b>              |                            |                            |                           |                                 |
| <b>250</b> | <b>CACTUS LEAGUE OPERATIONS</b>      |                            |                            |                           |                                 |
|            | OPERATING                            | \$ 99,143                  | \$ 99,143                  | \$ 99,143                 | \$ -                            |
| <b>253</b> | <b>BALLPARK OPERATIONS</b>           |                            |                            |                           |                                 |
|            | OPERATING                            | \$ 3,721,193               | \$ 3,721,193               | \$ 3,733,168              | \$ (11,975)                     |
|            | All Functions                        | \$ 3,721,193               | \$ 3,721,193               | \$ 3,733,168              | \$ (11,975)                     |
| <b>370</b> | <b>STADIUM DIST DEBT SERIES 2002</b> |                            |                            |                           |                                 |
|            | OPERATING                            | \$ 6,747,468               | \$ 6,747,468               | \$ 6,750,044              | \$ (2,576)                      |
| <b>450</b> | <b>LONG TERM PROJECT RESERVE</b>     |                            |                            |                           |                                 |
|            | OPERATING                            | \$ 3,000                   | \$ 3,000                   | \$ 3,000                  | \$ -                            |
|            | NON RECURRING NON PROJECT            | -                          | 2,000,000                  | 1,900,000                 | 100,000                         |
|            | All Functions                        | \$ 3,000                   | \$ 2,003,000               | \$ 1,903,000              | \$ 100,000                      |
| <b>900</b> | <b>ELIMINATIONS</b>                  |                            |                            |                           |                                 |
|            | OPERATING                            | \$ (2,179,721)             | \$ (2,179,721)             | \$ (2,200,020)            | \$ 20,299                       |
|            | All Functions                        | \$ (2,179,721)             | \$ (2,179,721)             | \$ (2,200,020)            | \$ 20,299                       |
|            | <b>TOTAL STADIUM DISTRICT</b>        | <b>\$ 8,391,083</b>        | <b>\$ 10,391,083</b>       | <b>\$ 10,285,335</b>      | <b>\$ 105,748</b>               |

## Sources and Uses of Funds



Sources and Uses by Program and Activity

| PROGRAM / ACTIVITY                   | FY 2011<br>ACTUAL    | FY 2012<br>ADOPTED  | FY 2012<br>REVISED   | FY 2012<br>FORECAST  | FY 2013<br>RECOMM    | REVISED VS RECOMM<br>VAR | %           |
|--------------------------------------|----------------------|---------------------|----------------------|----------------------|----------------------|--------------------------|-------------|
| <b>SOURCES</b>                       |                      |                     |                      |                      |                      |                          |             |
| CACT - CACTUS LEAGUE SUPPORT         | \$ 5,437,811         | \$ 3,421,745        | \$ 3,421,745         | \$ 4,797,955         | \$ 5,051,987         | \$ 1,630,242             | 47.6%       |
| STOP - STADIUM OPERATIONS            | 5,284,198            | 6,350,024           | 6,350,024            | 5,166,258            | 5,163,561            | (1,186,463)              | -18.7%      |
| 68SD - STADIUM DISTRICT              | \$ 10,722,009        | \$ 9,771,769        | \$ 9,771,769         | \$ 9,964,213         | \$ 10,215,548        | \$ 443,779               | 4.5%        |
| GGOV - GENERAL GOVERNMENT            | \$ 92,950            | \$ 99,850           | \$ 99,850            | \$ 48,996            | \$ 63,316            | \$ (36,534)              | -36.6%      |
| 99GV - GENERAL GOVERNMENT            | \$ 92,950            | \$ 99,850           | \$ 99,850            | \$ 48,996            | \$ 63,316            | \$ (36,534)              | -36.6%      |
| <b>TOTAL PROGRAMS</b>                | <b>\$ 10,814,959</b> | <b>\$ 9,871,619</b> | <b>\$ 9,871,619</b>  | <b>\$ 10,013,209</b> | <b>\$ 10,278,864</b> | <b>\$ 407,245</b>        | <b>4.1%</b> |
| <b>USES</b>                          |                      |                     |                      |                      |                      |                          |             |
| CACT - CACTUS LEAGUE SUPPORT         | \$ 5,555,292         | \$ 5,529,626        | \$ 5,529,626         | \$ 5,456,812         | \$ 5,533,044         | \$ (3,418)               | -0.1%       |
| STOP - STADIUM OPERATIONS            | 5,072,196            | 2,623,755           | 4,622,923            | 4,416,517            | 4,502,287            | 120,636                  | 2.6%        |
| 68SD - STADIUM DISTRICT              | \$ 10,627,488        | \$ 8,153,381        | \$ 10,152,549        | \$ 9,873,329         | \$ 10,035,331        | \$ 117,218               | 1.2%        |
| BDGT - BUDGETING                     | \$ 13,139            | \$ 15,410           | \$ 15,336            | \$ 20,460            | \$ 19,343            | \$ (4,007)               | -26.1%      |
| FSAC - FINANCIAL SERVICES            | 29,972               | 40,079              | 39,878               | 36,660               | 37,113               | 2,765                    | 6.9%        |
| HRAC - HUMAN RESOURCES               | 50,330               | 53,190              | 52,954               | 42,901               | 52,314               | 640                      | 1.2%        |
| ODIR - EXECUTIVE MANAGEMENT          | 142,695              | 102,087             | 101,565              | 109,712              | 103,726              | (2,161)                  | -2.1%       |
| 99AS - ADMINISTRATIVE SERVICES       | \$ 236,136           | \$ 210,766          | \$ 209,733           | \$ 209,733           | \$ 212,496           | \$ (2,763)               | -1.3%       |
| CSCA - CENTRAL SERVICE COST ALLOC    | \$ 40,967            | \$ 26,190           | \$ 26,190            | \$ 26,190            | \$ 36,762            | \$ (10,572)              | -40.4%      |
| GGOV - GENERAL GOVERNMENT            | -                    | -                   | 1,865                | -                    | -                    | 1,865                    | 100.0%      |
| ISFC - INTERNAL SERVICE FUND CHARGES | 1,176                | 746                 | 746                  | 743                  | 746                  | -                        | 0.0%        |
| 99GV - GENERAL GOVERNMENT            | \$ 42,143            | \$ 26,936           | \$ 28,801            | \$ 26,933            | \$ 37,508            | \$ (8,707)               | -30.2%      |
| <b>TOTAL PROGRAMS</b>                | <b>\$ 10,905,767</b> | <b>\$ 8,391,083</b> | <b>\$ 10,391,083</b> | <b>\$ 10,109,995</b> | <b>\$ 10,285,335</b> | <b>\$ 105,748</b>        | <b>1.0%</b> |

Sources and Uses by Category

| CATEGORY                            | FY 2011<br>ACTUAL    | FY 2012<br>ADOPTED  | FY 2012<br>REVISED   | FY 2012<br>FORECAST  | FY 2013<br>RECOMM    | REVISED VS RECOMM<br>VAR | %            |
|-------------------------------------|----------------------|---------------------|----------------------|----------------------|----------------------|--------------------------|--------------|
| <b>TAXES</b>                        |                      |                     |                      |                      |                      |                          |              |
| 0606 - SALES TAXES                  | 4,989,933            | 4,321,845           | 4,321,845            | 4,491,363            | 4,752,087            | 430,242                  | 10.0%        |
| <b>SUBTOTAL</b>                     | <b>\$ 4,989,933</b>  | <b>\$ 4,321,845</b> | <b>\$ 4,321,845</b>  | <b>\$ 4,491,363</b>  | <b>\$ 4,752,087</b>  | <b>\$ 430,242</b>        | <b>10.0%</b> |
| <b>LICENSES AND PERMITS</b>         |                      |                     |                      |                      |                      |                          |              |
| 0610 - LICENSES AND PERMITS         | \$ 3,175,626         | \$ 3,200,901        | \$ 3,200,901         | \$ 3,239,936         | \$ 3,234,031         | \$ 33,130                | 1.0%         |
| <b>SUBTOTAL</b>                     | <b>\$ 3,175,626</b>  | <b>\$ 3,200,901</b> | <b>\$ 3,200,901</b>  | <b>\$ 3,239,936</b>  | <b>\$ 3,234,031</b>  | <b>\$ 33,130</b>         | <b>1.0%</b>  |
| <b>CHARGES FOR SERVICE</b>          |                      |                     |                      |                      |                      |                          |              |
| 0635 - OTHER CHARGES FOR SERVICES   | 1,071,277            | 1,198,123           | 1,198,123            | 1,148,579            | 1,164,993            | (33,130)                 | -2.8%        |
| <b>SUBTOTAL</b>                     | <b>\$ 1,071,277</b>  | <b>\$ 1,198,123</b> | <b>\$ 1,198,123</b>  | <b>\$ 1,148,579</b>  | <b>\$ 1,178,594</b>  | <b>\$ (19,529)</b>       | <b>-1.6%</b> |
| <b>MISCELLANEOUS</b>                |                      |                     |                      |                      |                      |                          |              |
| 0645 - INTEREST EARNINGS            | \$ 426,811           | \$ 400,750          | \$ 400,750           | \$ 356,557           | \$ 364,152           | \$ (36,598)              | -9.1%        |
| 0650 - MISCELLANEOUS REVENUE        | 1,027,942            | 750,000             | 750,000              | 776,774              | 750,000              | -                        | 0.0%         |
| <b>SUBTOTAL</b>                     | <b>\$ 1,454,753</b>  | <b>\$ 1,150,750</b> | <b>\$ 1,150,750</b>  | <b>\$ 1,133,331</b>  | <b>\$ 1,114,152</b>  | <b>\$ (36,598)</b>       | <b>-3.2%</b> |
| <b>ALL REVENUES</b>                 | <b>\$ 10,691,589</b> | <b>\$ 9,871,619</b> | <b>\$ 9,871,619</b>  | <b>\$ 10,013,209</b> | <b>\$ 10,278,864</b> | <b>\$ 407,245</b>        | <b>4.1%</b>  |
| <b>TOTAL SOURCES</b>                | <b>\$ 10,691,589</b> | <b>\$ 9,871,619</b> | <b>\$ 9,871,619</b>  | <b>\$ 10,013,209</b> | <b>\$ 10,278,864</b> | <b>\$ 407,245</b>        | <b>4.1%</b>  |
| <b>PERSONAL SERVICES</b>            |                      |                     |                      |                      |                      |                          |              |
| 0701 - REGULAR PAY                  | \$ 234,887           | \$ 256,973          | \$ 256,973           | \$ 261,823           | \$ 267,424           | \$ (10,451)              | -4.1%        |
| 0705 - TEMPORARY PAY                | -                    | 9,085               | 9,085                | 3,759                | 9,048                | 37                       | 0.4%         |
| 0710 - OVERTIME                     | 2,769                | -                   | -                    | 1,137                | 3,000                | (3,000)                  | N/A          |
| 0750 - FRINGE BENEFITS              | 78,410               | 84,296              | 84,296               | 82,543               | 89,854               | (5,558)                  | -6.6%        |
| 0790 - OTHER PERSONNEL SERVICES     | 307                  | -                   | -                    | -                    | -                    | -                        | N/A          |
| 0795 - PERSONNEL SERVICES ALLOC-OUT | (49,654)             | (41,087)            | (41,087)             | (41,248)             | (41,136)             | 49                       | 0.1%         |
| 0796 - PERSONNEL SERVICES ALLOC-IN  | 79,059               | 24,886              | 24,886               | 26,810               | 25,745               | (859)                    | -3.5%        |
| <b>SUBTOTAL</b>                     | <b>\$ 345,778</b>    | <b>\$ 334,153</b>   | <b>\$ 334,153</b>    | <b>\$ 334,824</b>    | <b>\$ 353,935</b>    | <b>\$ (19,782)</b>       | <b>-5.9%</b> |
| <b>SUPPLIES</b>                     |                      |                     |                      |                      |                      |                          |              |
| 0801 - GENERAL SUPPLIES             | \$ 1,665             | \$ 3,430            | \$ 3,430             | \$ 1,451             | \$ 1,380             | \$ 2,050                 | 59.8%        |
| 0804 - NON-CAPITAL EQUIPMENT        | 824                  | 6,500               | 6,500                | 6,500                | -                    | 6,500                    | 100.0%       |
| 0806 - SUPPLIES-ALLOCATION IN       | -                    | -                   | -                    | 2                    | 56                   | (56)                     | N/A          |
| <b>SUBTOTAL</b>                     | <b>\$ 2,489</b>      | <b>\$ 9,930</b>     | <b>\$ 9,930</b>      | <b>\$ 7,953</b>      | <b>\$ 1,436</b>      | <b>\$ 8,494</b>          | <b>85.5%</b> |
| <b>SERVICES</b>                     |                      |                     |                      |                      |                      |                          |              |
| 0810 - LEGAL SERVICES               | \$ 60,861            | \$ 75,298           | \$ 75,298            | \$ 41,544            | \$ 75,298            | \$ -                     | 0.0%         |
| 0812 - OTHER SERVICES               | 232,535              | 776,414             | 776,414              | 562,879              | 801,599              | (25,185)                 | -3.2%        |
| 0825 - REPAIRS AND MAINTENANCE      | 1,970,192            | 1,421               | 1,001,421            | 1,000,100            | 1,001,000            | 421                      | 0.0%         |
| 0830 - INTERGOVERNMENTAL PAYMENTS   | 415,402              | 545,929             | 545,929              | 531,348              | 512,547              | 33,382                   | 6.1%         |
| 0839 - INTERNAL SERVICE CHARGES     | 816                  | 1,600               | 1,600                | 658                  | 851                  | 749                      | 46.8%        |
| 0841 - TRAVEL                       | 4,736                | 3,850               | 3,850                | 3,099                | 4,950                | (1,100)                  | -28.6%       |
| 0842 - EDUCATION AND TRAINING       | 2,316                | 5,550               | 5,550                | 2,218                | 8,400                | (2,850)                  | -51.4%       |
| 0843 - POSTAGE/FREIGHT/SHIPPING     | 30                   | 400                 | 400                  | 65                   | 276                  | 124                      | 31.0%        |
| 0850 - UTILITIES                    | 55                   | 875                 | 875                  | 263                  | 780                  | 95                       | 10.9%        |
| 0873 - SERVICES-ALLOCATION IN       | 443                  | 11,225              | 11,225               | 675                  | 950                  | 10,275                   | 91.5%        |
| <b>SUBTOTAL</b>                     | <b>\$ 2,687,386</b>  | <b>\$ 1,422,562</b> | <b>\$ 2,422,562</b>  | <b>\$ 2,142,849</b>  | <b>\$ 2,406,651</b>  | <b>\$ 15,911</b>         | <b>0.7%</b>  |
| <b>CAPITAL</b>                      |                      |                     |                      |                      |                      |                          |              |
| 0920 - CAPITAL EQUIPMENT            | \$ 1,145,073         | \$ -                | \$ 1,000,000         | \$ 1,000,000         | \$ 900,000           | \$ 100,000               | 10.0%        |
| 0950 - DEBT SERVICE                 | 6,601,655            | 6,624,438           | 6,624,438            | 6,624,369            | 6,623,294            | 1,144                    | 0.0%         |
| 0956 - CAPITAL-ALLOCATION IN        | 16                   | -                   | -                    | -                    | 19                   | (19)                     | N/A          |
| <b>SUBTOTAL</b>                     | <b>\$ 7,746,744</b>  | <b>\$ 6,624,438</b> | <b>\$ 7,624,438</b>  | <b>\$ 7,624,369</b>  | <b>\$ 7,523,313</b>  | <b>\$ 101,125</b>        | <b>1.3%</b>  |
| <b>ALL EXPENDITURES</b>             | <b>\$ 10,782,397</b> | <b>\$ 8,391,083</b> | <b>\$ 10,391,083</b> | <b>\$ 10,109,995</b> | <b>\$ 10,285,335</b> | <b>\$ 105,748</b>        | <b>1.0%</b>  |
| <b>TOTAL USES</b>                   | <b>\$ 10,782,397</b> | <b>\$ 8,391,083</b> | <b>\$ 10,391,083</b> | <b>\$ 10,109,995</b> | <b>\$ 10,285,335</b> | <b>\$ 105,748</b>        | <b>1.0%</b>  |

Sources and Uses by Fund and Function

| FUND / FUNCTION CLASS                         | FY 2011<br>ACTUAL     | FY 2012<br>ADOPTED    | FY 2012<br>REVISED    | FY 2012<br>FORECAST   | FY 2013<br>RECOMM     | REVISED VS RECOMM<br>VAR | %            |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------|--------------|
| 250 CACTUS LEAGUE OPERATIONS                  |                       |                       |                       |                       |                       |                          |              |
| OPERATING                                     | \$ 144,072            | \$ 140,250            | \$ 140,250            | \$ 130,344            | \$ 135,500            | \$ (4,750)               | -3.4%        |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ 144,072</b>     | <b>\$ 140,250</b>     | <b>\$ 140,250</b>     | <b>\$ 130,344</b>     | <b>\$ 135,500</b>     | <b>\$ (4,750)</b>        | <b>-3.4%</b> |
| 253 BALLPARK OPERATIONS                       |                       |                       |                       |                       |                       |                          |              |
| OPERATING                                     | \$ 4,309,575          | \$ 4,474,024          | \$ 4,474,024          | \$ 4,422,083          | \$ 4,455,841          | \$ (18,183)              | -0.4%        |
| NON-RECURRING                                 | 2,970,567             | -                     | -                     | -                     | -                     | -                        | N/A          |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ 7,280,142</b>   | <b>\$ 4,474,024</b>   | <b>\$ 4,474,024</b>   | <b>\$ 4,422,083</b>   | <b>\$ 4,455,841</b>   | <b>\$ (18,183)</b>       | <b>-0.4%</b> |
| 370 STADIUM DIST DEBT SERIES 2002             |                       |                       |                       |                       |                       |                          |              |
| OPERATING                                     | \$ 6,501,621          | \$ 5,821,745          | \$ 5,821,745          | \$ 5,998,162          | \$ 6,251,987          | \$ 430,242               | 7.4%         |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ 6,501,621</b>   | <b>\$ 5,821,745</b>   | <b>\$ 5,821,745</b>   | <b>\$ 5,998,162</b>   | <b>\$ 6,251,987</b>   | <b>\$ 430,242</b>        | <b>7.4%</b>  |
| 450 LONG TERM PROJECT RESERVE                 |                       |                       |                       |                       |                       |                          |              |
| OPERATING                                     | \$ 2,115,503          | \$ 1,615,321          | \$ 1,615,321          | \$ 1,747,967          | \$ 1,635,556          | \$ 20,235                | 1.3%         |
| NON-RECURRING                                 | 2,477                 | -                     | -                     | -                     | -                     | -                        | N/A          |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ 2,117,980</b>   | <b>\$ 1,615,321</b>   | <b>\$ 1,615,321</b>   | <b>\$ 1,747,967</b>   | <b>\$ 1,635,556</b>   | <b>\$ 20,235</b>         | <b>1.3%</b>  |
| 900 ELIMINATIONS                              |                       |                       |                       |                       |                       |                          |              |
| OPERATING                                     | \$ (2,383,259)        | \$ (2,179,721)        | \$ (2,179,721)        | \$ (2,285,347)        | \$ (2,200,020)        | \$ (20,299)              | 0.9%         |
| NON-RECURRING                                 | (2,968,967)           | -                     | -                     | -                     | -                     | -                        | N/A          |
| <b>FUND TOTAL SOURCES</b>                     | <b>\$ (5,352,226)</b> | <b>\$ (2,179,721)</b> | <b>\$ (2,179,721)</b> | <b>\$ (2,285,347)</b> | <b>\$ (2,200,020)</b> | <b>\$ (20,299)</b>       | <b>0.9%</b>  |
| <b>DEPARTMENT OPERATING TOTAL SOURCES</b>     | <b>\$ 10,687,512</b>  | <b>\$ 9,871,619</b>   | <b>\$ 9,871,619</b>   | <b>\$ 10,013,209</b>  | <b>\$ 10,278,864</b>  | <b>\$ 407,245</b>        | <b>4.1%</b>  |
| <b>DEPARTMENT NON-RECURRING TOTAL SOURCES</b> | <b>\$ 4,077</b>       | <b>\$ -</b>              | <b>N/A</b>   |
| <b>DEPARTMENT TOTAL SOURCES</b>               | <b>\$ 10,691,589</b>  | <b>\$ 9,871,619</b>   | <b>\$ 9,871,619</b>   | <b>\$ 10,013,209</b>  | <b>\$ 10,278,864</b>  | <b>\$ 407,245</b>        | <b>4.1%</b>  |
| 250 CACTUS LEAGUE OPERATIONS                  |                       |                       |                       |                       |                       |                          |              |
| OPERATING                                     | \$ 20,992             | \$ 99,143             | \$ 99,143             | \$ 31,258             | \$ 99,143             | \$ -                     | 0.0%         |
| <b>FUND TOTAL USES</b>                        | <b>\$ 20,992</b>      | <b>\$ 99,143</b>      | <b>\$ 99,143</b>      | <b>\$ 31,258</b>      | <b>\$ 99,143</b>      | <b>\$ -</b>              | <b>0.0%</b>  |
| 253 BALLPARK OPERATIONS                       |                       |                       |                       |                       |                       |                          |              |
| OPERATING                                     | \$ 3,461,512          | \$ 3,721,193          | \$ 3,721,193          | \$ 3,618,545          | \$ 3,733,168          | \$ (11,975)              | -0.3%        |
| NON-RECURRING                                 | 2,967,468             | -                     | -                     | -                     | -                     | -                        | N/A          |
| <b>FUND TOTAL USES</b>                        | <b>\$ 6,428,980</b>   | <b>\$ 3,721,193</b>   | <b>\$ 3,721,193</b>   | <b>\$ 3,618,545</b>   | <b>\$ 3,733,168</b>   | <b>\$ (11,975)</b>       | <b>-0.3%</b> |
| 370 STADIUM DIST DEBT SERIES 2002             |                       |                       |                       |                       |                       |                          |              |
| OPERATING                                     | \$ 6,714,684          | \$ 6,747,468          | \$ 6,747,468          | \$ 6,742,539          | \$ 6,750,044          | \$ (2,576)               | 0.0%         |
| <b>FUND TOTAL USES</b>                        | <b>\$ 6,714,684</b>   | <b>\$ 6,747,468</b>   | <b>\$ 6,747,468</b>   | <b>\$ 6,742,539</b>   | <b>\$ 6,750,044</b>   | <b>\$ (2,576)</b>        | <b>0.0%</b>  |
| 450 LONG TERM PROJECT RESERVE                 |                       |                       |                       |                       |                       |                          |              |
| OPERATING                                     | \$ 2,500              | \$ 3,000              | \$ 3,000              | \$ 3,000              | \$ 3,000              | \$ -                     | 0.0%         |
| NON-RECURRING                                 | 2,967,467             | -                     | 2,000,000             | 2,000,000             | 1,900,000             | 100,000                  | 5.0%         |
| <b>FUND TOTAL USES</b>                        | <b>\$ 2,969,967</b>   | <b>\$ 3,000</b>       | <b>\$ 2,003,000</b>   | <b>\$ 2,003,000</b>   | <b>\$ 1,903,000</b>   | <b>\$ 100,000</b>        | <b>5.0%</b>  |
| 900 ELIMINATIONS                              |                       |                       |                       |                       |                       |                          |              |
| OPERATING                                     | \$ (2,383,259)        | \$ (2,179,721)        | \$ (2,179,721)        | \$ (2,285,347)        | \$ (2,200,020)        | \$ 20,299                | -0.9%        |
| NON-RECURRING                                 | (2,968,967)           | -                     | -                     | -                     | -                     | -                        | N/A          |
| <b>FUND TOTAL USES</b>                        | <b>\$ (5,352,226)</b> | <b>\$ (2,179,721)</b> | <b>\$ (2,179,721)</b> | <b>\$ (2,285,347)</b> | <b>\$ (2,200,020)</b> | <b>\$ 20,299</b>         | <b>-0.9%</b> |
| <b>DEPARTMENT OPERATING TOTAL USES</b>        | <b>\$ 7,816,429</b>   | <b>\$ 8,391,083</b>   | <b>\$ 8,391,083</b>   | <b>\$ 8,109,995</b>   | <b>\$ 8,385,335</b>   | <b>\$ 5,748</b>          | <b>0.1%</b>  |
| <b>DEPARTMENT NON-RECURRING TOTAL USES</b>    | <b>\$ 2,965,968</b>   | <b>\$ -</b>           | <b>\$ 2,000,000</b>   | <b>\$ 2,000,000</b>   | <b>\$ 1,900,000</b>   | <b>\$ 100,000</b>        | <b>5.0%</b>  |
| <b>DEPARTMENT TOTAL USES</b>                  | <b>\$ 10,782,397</b>  | <b>\$ 8,391,083</b>   | <b>\$ 10,391,083</b>  | <b>\$ 10,109,995</b>  | <b>\$ 10,285,335</b>  | <b>\$ 105,748</b>        | <b>1.0%</b>  |

Fund Transfers In

| Fund/Function/Transfer              | FY 2012<br>ADOPTED    | FY 2012<br>REVISED    | FY 2012<br>FORECAST   | FY 2013<br>REQUESTED  | FY 2013<br>RECOMMENDED |
|-------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|
| <b>OTHER SPECIAL REVENUE</b>        | <b>\$ 115,500</b>      |
| <u>Operating</u>                    | \$ 115,500            | \$ 115,500            | \$ 115,500            | \$ 115,500            | \$ 115,500             |
| 250 - CACTUS LEAGUE OPERATIONS      | \$ 115,500            | \$ 115,500            | \$ 115,500            | \$ 115,500            | \$ 115,500             |
| Operating                           | \$ 115,500            | \$ 115,500            | \$ 115,500            | \$ 115,500            | \$ 115,500             |
| <b>DEBT SERVICE</b>                 | <b>\$ 1,200,000</b>    |
| <u>Operating</u>                    | \$ 1,200,000          | \$ 1,200,000          | \$ 1,200,000          | \$ 1,200,000          | \$ 1,200,000           |
| 370 - STADIUM DIST DEBT SERIES 2002 | \$ 1,200,000          | \$ 1,200,000          | \$ 1,200,000          | \$ 1,200,000          | \$ 1,200,000           |
| Operating                           | \$ 1,200,000          | \$ 1,200,000          | \$ 1,200,000          | \$ 1,200,000          | \$ 1,200,000           |
| <b>CAPITAL PROJECTS</b>             | <b>\$ 864,221</b>     | <b>\$ 864,221</b>     | <b>\$ 969,847</b>     | <b>\$ 884,520</b>     | <b>\$ 884,520</b>      |
| <u>Operating</u>                    | \$ 864,221            | \$ 864,221            | \$ 969,847            | \$ 884,520            | \$ 884,520             |
| 450 - LONG TERM PROJECT RESERVE     | \$ 864,221            | \$ 864,221            | \$ 969,847            | \$ 884,520            | \$ 884,520             |
| Operating                           | \$ 864,221            | \$ 864,221            | \$ 969,847            | \$ 884,520            | \$ 884,520             |
| <b>TOTAL BEFORE ELIMINATIONS</b>    | <b>\$ 2,179,721</b>   | <b>\$ 2,179,721</b>   | <b>\$ 2,285,347</b>   | <b>\$ 2,200,020</b>   | <b>\$ 2,200,020</b>    |
| <u>Operating</u>                    | \$ 2,179,721          | \$ 2,179,721          | \$ 2,285,347          | \$ 2,200,020          | \$ 2,200,020           |
| <b>ELIMINATIONS</b>                 | <b>\$ (2,179,721)</b> | <b>\$ (2,179,721)</b> | <b>\$ (2,285,347)</b> | <b>\$ (2,179,721)</b> | <b>\$ (2,200,020)</b>  |
| <u>Operating</u>                    | \$ (2,179,721)        | \$ (2,179,721)        | \$ (2,285,347)        | \$ (2,179,721)        | \$ (2,200,020)         |
| <b>ALL FUNDS</b>                    | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ -</b>           | <b>\$ 20,299</b>      | <b>\$ -</b>            |

## Fund Transfers Out

| Fund/Function/Transfer              | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>REQUESTED | FY 2013<br>RECOMMENDED |
|-------------------------------------|--------------------|--------------------|---------------------|----------------------|------------------------|
| <b>OTHER SPECIAL REVENUE</b>        | \$ 2,064,221       | \$ 2,064,221       | \$ 2,169,847        | \$ 2,084,520         | \$ 2,084,520           |
| <u>Operating</u>                    | \$ 2,064,221       | \$ 2,064,221       | \$ 2,169,847        | \$ 2,084,520         | \$ 2,084,520           |
| <u>Non-Recurring</u>                | \$ -               | \$ -               | \$ -                | \$ -                 | \$ -                   |
| 253 - BALLPARK OPERATIONS           | \$ 2,064,221       | \$ 2,064,221       | \$ 2,169,847        | \$ 2,084,520         | \$ 2,084,520           |
| Operating                           | \$ 2,064,221       | \$ 2,064,221       | \$ 2,169,847        | \$ 2,084,520         | \$ 2,084,520           |
| <b>DEBT SERVICE</b>                 | \$ 115,500         | \$ 115,500         | \$ 115,500          | \$ 115,500           | \$ 115,500             |
| <u>Operating</u>                    | \$ 115,500         | \$ 115,500         | \$ 115,500          | \$ 115,500           | \$ 115,500             |
| 370 - STADIUM DIST DEBT SERIES 2002 | \$ 115,500         | \$ 115,500         | \$ 115,500          | \$ 115,500           | \$ 115,500             |
| Operating                           | \$ 115,500         | \$ 115,500         | \$ 115,500          | \$ 115,500           | \$ 115,500             |
| <b>TOTAL BEFORE ELIMINATIONS</b>    | \$ 2,179,721       | \$ 2,179,721       | \$ 2,285,347        | \$ 2,200,020         | \$ 2,200,020           |
| <u>Operating</u>                    | \$ 2,179,721       | \$ 2,179,721       | \$ 2,285,347        | \$ 2,200,020         | \$ 2,200,020           |
| <u>Non-Recurring</u>                | \$ -               | \$ -               | \$ -                | \$ -                 | \$ -                   |
| <b>ELIMINATIONS</b>                 | \$ (2,179,721)     | \$ (2,179,721)     | \$ (2,285,347)      | \$ (2,179,721)       | \$ (2,200,020)         |
| <u>Operating</u>                    | \$ (2,179,721)     | \$ (2,179,721)     | \$ (2,285,347)      | \$ (2,179,721)       | \$ (2,200,020)         |
| <b>ALL FUNDS</b>                    | \$ -               | \$ -               | \$ -                | \$ 20,299            | \$ -                   |

## Staffing by Program and Activity

| PROGRAM/ACTIVITY        | FY 2011<br>ADOPTED | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM | REVISED TO RECOMM<br>VARIANCE | VAR %   |
|-------------------------|--------------------|--------------------|--------------------|---------------------|-------------------|-------------------------------|---------|
| ADMINISTRATIVE SERVICES |                    |                    |                    |                     |                   |                               |         |
| BUDGETING               | .25                | .20                | .20                | .20                 | .25               | .05                           | 25.0%   |
| EXECUTIVE MANAGEMENT    | .30                | .95                | .95                | .95                 | 1.10              | .15                           | 15.8%   |
| FINANCIAL SERVICES      | .30                | .65                | .65                | .65                 | .60               | (.05)                         | (7.7%)  |
| HUMAN RESOURCES         | .40                | .70                | .70                | .70                 | .60               | (.10)                         | (14.3%) |
| PROGRAM TOTAL           | 1.25               | 2.50               | 2.50               | 2.50                | 2.55              | .05                           | 2.0%    |
| STADIUM DISTRICT        |                    |                    |                    |                     |                   |                               |         |
| STADIUM OPERATIONS      | 3.75               | 2.50               | 2.50               | 2.50                | 2.45              | (.05)                         | (2.0%)  |
| PROGRAM TOTAL           | 3.75               | 2.50               | 2.50               | 2.50                | 2.45              | (.05)                         | (2.0%)  |
| DEPARTMENT TOTAL        | 5.00               | 5.00               | 5.00               | 5.00                | 5.00              | -                             | 0.0%    |

## Staffing by Market Range Title

| MARKET RANGE TITLE          | FY 2011<br>ADOPTED | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM | REVISED TO RECOMM<br>VARIANCE | VAR %       |
|-----------------------------|--------------------|--------------------|--------------------|---------------------|-------------------|-------------------------------|-------------|
| Director - Stadium District | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%        |
| Executive Assistant         | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%        |
| Facil Capital Project Mgr   | -                  | -                  | 1.00               | 1.00                | 1.00              | -                             | 0.0%        |
| Finance/Business Analyst    | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%        |
| Office Assistant            | 1.00               | 1.00               | 1.00               | 1.00                | 1.00              | -                             | 0.0%        |
| Project Manager             | 1.00               | 1.00               | -                  | -                   | -                 | -                             | N/A         |
| <b>Department Total</b>     | <b>5.00</b>        | <b>5.00</b>        | <b>5.00</b>        | <b>5.00</b>         | <b>5.00</b>       | <b>-</b>                      | <b>0.0%</b> |

## Staffing by Fund

| FUND                    | FY 2011<br>ADOPTED | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM | REVISED TO RECOMM<br>VARIANCE | VAR %       |
|-------------------------|--------------------|--------------------|--------------------|---------------------|-------------------|-------------------------------|-------------|
| 253 BALLPARK OPERATIONS | 5.00               | 5.00               | 5.00               | 5.00                | 5.00              | -                             | 0.0%        |
| <b>Department Total</b> | <b>5.00</b>        | <b>5.00</b>        | <b>5.00</b>        | <b>5.00</b>         | <b>5.00</b>       | <b>-</b>                      | <b>0.0%</b> |

## General Adjustments

### Target Adjustments:

#### **Ballpark Operations Fund (253)**

- Decrease expenditure budget by \$1,304 due to a reduction in the number of payroll hours from 2088 hours in FY 2012 to 2080 hours in FY 2013.

### Base Adjustments:

#### **Cactus League Operations Fund (250)**

- Decrease Interest Earnings by \$4,750 due to lower interest rates.

#### **Ballpark Operations Fund (253)**

- Decrease Interest Earnings by \$31,784 due to lower interest rates.
- Increase Regular Benefits by \$2,690 for the net impact of changes in retirement contribution rates and a decrease in the cost of County-funded life insurance for each employee.
- Net decrease of \$1,522 to right-size Personnel, Supplies, Services, and Capital based on FY 2011 Actuals and FY 2012 Forecast.

## Programs and Activities

### Stadium District Program

The purpose of the Stadium District Program is to provide facilities and events to communities, residents and visitors so they can enjoy the benefits of baseball games and other events.

### Program Results

| Measure Description  | FY 2011<br>ACTUAL | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM | REV VS RECOMM<br>VAR | %      |
|--|-------------------|--------------------|---------------------|-------------------|----------------------|--------|
| Percent of routine maintenance items completed on schedule during current fiscal                           | 91.0%             | 100.0%             | 25.1%               | 92.0%             | (8.0%)               | -8.0%  |
| Percent of event attendees reporting that they are satisfied with facility during the current fiscal year. | 70.8%             | 70.8%              | 66.7%               | 80.3%             | 9.4%                 | 13.3%  |
| Percent change in economic benefit from Cactus League over prior year.                                     | 4.0%              | 5.0%               | 4.0%                | 4.0%              | (1.0%)               | -20.0% |

Activities that comprise this program include:

- Cactus League Support
- Stadium Operations

### **Cactus League Support Activity**

The purpose of the Cactus League Activity is to provide spring training facilities to Maricopa County communities so they can enjoy the economic benefit resulting from games and events.

**Mandates:** This is a non-mandated Activity.

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**Stadium District**

| Measure Type       | Measure Description   | FY 2011 ACTUAL | FY 2012 REVISED | FY 2012 FORECAST | FY 2013 RECOMM | REV VS RECOMM VAR | REV VS RECOMM % |
|--------------------|---|----------------|-----------------|------------------|----------------|-------------------|-----------------|
| Result             | Percent change in economic benefit from Cactus League over prior year.                        | 104.0%         | 5.0%            | 4.0%             | 4.0%           | (1.0%)            | -20.0%          |
| Output             | Number of existing spring training facilities in Maricopa County for the current Fiscal Year. | 10             | 10              | 10               | 10             | -                 | 0.0%            |
| Demand             | Number of existing and planned spring training facilities for the current Fiscal Year.        | 10             | 10              | 10               | 10             | -                 | 0.0%            |
| Efficiency         | Cost per existing spring training facility in Maricopa County for the current fiscal year.    | \$ 555,529.20  | \$ 552,962.60   | \$ 545,681.20    | \$ 553,304.40  | \$ (341.80)       | -0.1%           |
| <i>Revenue</i>     |   |                |                 |                  |                |                   |                 |
|                    | 250 - CACTUS LEAGUE OPERATIONS  | \$ 115,500     | \$ 115,500      | \$ 115,500       | \$ 115,500     | \$ -              | 0.0%            |
|                    | 370 - STADIUM DIST DEBT SERIES 2002   | 5,322,311      | 4,621,745       | 4,797,955        | 5,051,987      | 430,242           | 9.3%            |
|                    | 900 - ELIMINATIONS  | -              | (1,315,500)     | (115,500)        | (115,500)      | 1,200,000         | -91.2%          |
|                    | TOTAL SOURCES   | \$ 5,437,811   | \$ 3,421,745    | \$ 4,797,955     | \$ 5,051,987   | \$ 1,630,242      | 47.6%           |
| <i>Expenditure</i> |   |                |                 |                  |                |                   |                 |
|                    | 250 - CACTUS LEAGUE OPERATIONS  | \$ 19,849      | \$ 97,658       | \$ 29,773        | \$ 98,500      | \$ (842)          | -0.9%           |
|                    | 370 - STADIUM DIST DEBT SERIES 2002   | 5,535,443      | 5,547,468       | 5,542,539        | 5,550,044      | (2,576)           | -0.0%           |
|                    | 900 - ELIMINATIONS  | -              | (115,500)       | (115,500)        | (115,500)      | -                 | 0.0%            |
|                    | TOTAL USES  | \$ 5,555,292   | \$ 5,529,626    | \$ 5,456,812     | \$ 5,533,044   | \$ (3,418)        | -0.1%           |

**Base Adjustments:**

**Stadium District Debt Series 02 Fund (370)**

- Increase expenditures by \$2,576 for the net of the increase in principal payment and the decrease in the interest payment on the 2002 Revenue Refunding Bonds.
- Increase revenue by \$430,242 for the increase in the collection of the Car Rental Surcharge.

**Activity Narrative:** FY 2013 revenue collected for the Car Rental Surcharge is expected to increase 9.3% from FY 2012 Revised budget amount. This estimated increase is based on the FY 2011 Actual revenue received as well as the revenues received in the first six months of FY 2012. However, the Stadium District Debt Series 02 Fund (370) will continue to remain out of structural balance in FY 2013 by \$498,057. The beginning fund balance in FY 2013 is sufficient to cover required payments.

**Stadium Operations Activity**

The purpose of the Stadium Operations Activity is to provide Stadium events, capital improvement projects and a well-maintained facility to attendees so they can attend and enjoy events in an up-to-date well maintained facility.

**Mandates:** This is a non-mandated Activity

Maricopa County Annual Business Strategies  
 FY 2013 Recommended Budget

**Stadium District**

| Measure Type       | Measure Description  | FY 2011 ACTUAL      | FY 2012 REVISED     | FY 2012 FORECAST    | FY 2013 RECOMM      | REV VS RECOMM VAR     | REV VS RECOMM % |
|--------------------|--|---------------------|---------------------|---------------------|---------------------|-----------------------|-----------------|
| Result             | Percent of routine maintenance items completed on schedule during current fiscal year.                     | 91.0%               | 100.0%              | 25.1%               | 92.0%               | (8.0%)                | -8.0%           |
| Result             | Percent of event attendees reporting that they are satisfied with facility during the current fiscal year. | 70.8%               | 70.8%               | 66.7%               | 80.3%               | 9.4%                  | 13.3%           |
| Output             | Number of total routine maintenance items scheduled for the current fiscal year.                           | 78                  | 16                  | 1,867               | 1,867               | 1,851                 | 11568.8%        |
| Output             | Number of attendees at all events for the current Fiscal Year  | 2,261,944           | 2,264,472           | 2,228,603           | 2,210,704           | (53,768)              | -2.4%           |
| Demand             | Number of expected attendees at events for the current fiscal year.  | 2,254,389           | 2,264,472           | 2,202,432           | 2,210,704           | (53,768)              | -2.4%           |
| Efficiency         | Cost per attendee for the current fiscal year.   | \$ 2.24             | \$ 2.04             | \$ 1.98             | \$ 2.04             | \$ 0.00               | 0.2%            |
| <b>Revenue</b>     |  |                     |                     |                     |                     |                       |                 |
|                    | 253 - BALLPARK OPERATIONS  | \$ 7,217,678        | \$ 4,399,024        | \$ 4,388,515        | \$ 4,412,625        | \$ 13,601             | 0.3%            |
|                    | 370 - STADIUM DIST DEBT SERIES 2002  | 1,179,241           | 1,200,000           | 1,200,000           | 1,200,000           | -                     | 0.0%            |
|                    | 450 - LONG TERM PROJECT RESERVE  | 2,116,135           | 1,615,221           | 1,747,590           | 1,635,456           | 20,235                | 1.3%            |
|                    | 900 - ELIMINATIONS   | (5,228,856)         | (864,221)           | (2,169,847)         | (2,084,520)         | (1,220,299)           | 141.2%          |
|                    | <b>TOTAL SOURCES</b>   | <b>\$ 5,284,198</b> | <b>\$ 6,350,024</b> | <b>\$ 5,166,258</b> | <b>\$ 5,163,561</b> | <b>\$ (1,186,463)</b> | <b>-18.7%</b>   |
| <b>Expenditure</b> |  |                     |                     |                     |                     |                       |                 |
|                    | 253 - BALLPARK OPERATIONS  | \$ 6,151,844        | \$ 3,484,144        | \$ 3,383,364        | \$ 3,483,807        | \$ 337                | 0.0%            |
|                    | 370 - STADIUM DIST DEBT SERIES 2002  | 1,179,241           | 1,200,000           | 1,200,000           | 1,200,000           | -                     | 0.0%            |
|                    | 450 - LONG TERM PROJECT RESERVE  | 2,969,967           | 2,003,000           | 2,003,000           | 1,903,000           | 100,000               | 5.0%            |
|                    | 900 - ELIMINATIONS   | (5,228,856)         | (2,064,221)         | (2,169,847)         | (2,084,520)         | 20,299                | -1.0%           |
|                    | <b>TOTAL USES</b>  | <b>\$ 5,072,196</b> | <b>\$ 4,622,923</b> | <b>\$ 4,416,517</b> | <b>\$ 4,502,287</b> | <b>\$ 120,636</b>     | <b>2.6%</b>     |

**Base Adjustments:**

**Ballpark Operations Fund (253)**

- Increase Intergovernmental Revenue by \$13,601 for a portion of the Stadium District Facilities Capital Project Manager salary and benefits charged to Maricopa County for work on County capital projects.
- Increase Transfer Out by \$20,299 based on the existing agreement with the baseball team and the projected revenue levels (see Fund Transfer section for additional detail).
- Increase Other Services by \$24,352 for an Economic Impact Study to be completed in FY 2013 and also for facility assessment consultants.
- Decrease Intergovernmental Payments by \$32,540 as a net result of an increase to Central Service Cost Allocation intergovernmental payment and a decrease to the intergovernmental payment to the Maricopa County Sheriff's Office for protective services at Chase Field.

**Long Term Project Reserve (450) Operating**

- Increase revenue by \$20,299 based on the existing agreement with the baseball team and the projected revenue levels (see Fund Transfer section for additional detail).
- Decrease of interest revenue by \$64 due to lower interest rates.

**Long Term Project Reserve (450) Non Recurring/Non Project**

- Increase expenditures by 900,000 for Phase Two of the Stadium District Concourse Sound System.
- Increase expenditures by 1,000,000 for Phase Two of the Concrete Repair project.

**Eliminations Fund (900)**

- Decrease revenue by \$20,299 to eliminate the funds to be transferred to the Long Term Project Reserve Fund (450) from Ballpark Operations Fund (253).
- Decrease expenditures by \$20,299 to eliminate the funds to be transferred from the Ballpark Operations Fund (253) to the Long Term Project Reserve Fund (450).

**Activity Narrative:** The number of expected attendees at events for the current fiscal year is expected to decrease by 2.4% in FY 2013. The reduction is actually a normalization of attendance, as attendance in FY 2012 was inflated due to the Major League Baseball All Star Game. Thus, the overall FY 2013 expenditures are budgeted to decrease by 2.9% in comparison to the FY 2012 Revised budget.

In FY 2013, the Stadium District will begin tracking all routine maintenance items rather than just those items deemed critical to facility operation. As such, the reported increase in routine maintenance items from 16 in FY 2012 to 1,876 in FY 2013 is not necessarily an indication of an increase in workload.

Long Term Project Reserve (450) non-recurring expenditures are budgeted to increase in FY 2013. This is due to the fact that \$1,900,000 will be spent on Phase Two (of Two) of the Stadium District Concourse Sound System and Phase Two (of Three) Concrete Repair projects. In FY 2012, Phase One of these projects was approved by the Board of Supervisors through agenda item C-68-12-008-5-00. In FY 2014, Phase Three (of Three) of the Concrete Repair project will be completed for an additional \$1,000,000.

## Revenue Sources and Variance Commentary

### Special Sales Tax

The Car Rental Surcharge established by A.R.S. §48-4234 is used to repay Stadium District Revenue Bonds for Chase Field or the Cactus League and to fund Cactus League operations. Any net revenue is transferred to the Arizona Tourism and Sport Authority (AZTSA) according to an intergovernmental agreement. Pursuant to A.R.S. §48-4234, the District may set the car rental surcharge at \$2.50 for each lease or rental of a motor vehicle licensed for hire for less than one year and designed to carry fewer than 15 passengers, regardless of whether such vehicle is licensed in the State of Arizona. The District Board of Directors initially levied a car rental surcharge at a rate of \$1.50 beginning in January 1992. The District Board of Directors increased the surcharge to \$2.50, the maximum amount permitted by Statute, in January 1993.

### Licenses and Permits

The Stadium District receives revenue for naming rights, intellectual property rights and commissions on suite rental which it classifies as License and Permit revenue. In addition, there are receipts under agreements with the Arizona Diamondbacks baseball organization that fall into this category.

### Other Charges for Service

The Stadium District classifies revenues from the booking manager for events, parking charges, and reimbursements for security services as Other Charges for Service. The Stadium District also receives a fee from Northwind related to the utilization of the District's cooling system which is included as Other Charges for Service.

| <b>Fiscal Year</b> | <b>Annual Collections</b> | <b>Growth Rate</b> |
|--------------------|---------------------------|--------------------|
| 2003-04            | \$ 5,556,717              | 14.2%              |
| 2004-05            | 6,024,416                 | 8.4%               |
| 2005-06            | 6,498,814                 | 7.9%               |
| 2006-07            | 6,288,093                 | -3.2%              |
| 2007-08            | 6,132,465                 | -2.5%              |
| 2008-09            | 5,304,567                 | -13.5%             |
| 2009-10            | 4,668,575                 | -12.0%             |
| 2010-11            | 4,989,933                 | 6.9%               |
| 2011-12*           | 4,423,031                 | -11.4%             |
| 2012-13**          | 4,752,087                 | 7.4%               |

\* Forecasted  
\*\* Budgeted

**Miscellaneous Revenue**

The Stadium District classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include certain receipts from the agreements with the Arizona Diamondbacks baseball organization and interest earnings.

**Other Financing Sources**

Other Financing Sources solely comprise Fund Transfers In.

**Fund Transfers**

Revenue is transferred between the Stadium District funds to provide resources for operations and capital improvements. Under an intergovernmental agreement with the Arizona Sports and Tourism Authority (AZSTA), the District transfers any remaining revenue after debt payments, required reserves, and operations from the Stadium District Debt Service Fund (370) to the Cactus League Operations Fund (250). The remaining revenue is then sent to the AZSTA to be used for Cactus League purposes.

Additionally each year, half the net revenue from the Ballpark Operations Fund (253) is transferred to the Long Term Project Reserve Fund (450). These transfers are made as required under the agreements with the baseball team. The funds are utilized to maintain and improve the facility. In addition, transfers from the Stadium District Ballpark Operations Fund (253) to the Stadium District Debt Series 02 Fund (370) will be made for repayments of loans used for projects and renovations. As discussed previously, the revenue expected in FY 2013 results in no net revenue being paid to the AZSTA. For further detail on Fund Transfers, refer to the Fund Transfer section earlier in this document.

**Fund Balance Summary and Variance Commentary**

The following schedule lists the estimated beginning fund balances, projected revenues and expenditures for the upcoming fiscal year, as well as resulting estimated fund balances at the end of FY 2013. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years.

**Cactus League Operations (250) Fund Balance Summary**

|                                     | <b>FY 2011<br/>ACTUAL</b> | <b>FY 2012<br/>ADOPTED</b> | <b>FY 2012<br/>REVISED</b> | <b>FY 2012<br/>FORECAST</b> | <b>FY 2013<br/>RECOMM</b> |
|-------------------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Beginning Spendable Fund Balance    | \$ 3,448,496              | \$ 3,526,043               | \$ 3,526,043               | \$ 3,571,574                | \$ 3,670,150              |
| Sources:                            |                           |                            |                            |                             |                           |
| Operating                           | \$ 144,072                | \$ 140,250                 | \$ 140,250                 | \$ 130,344                  | \$ 135,500                |
| Total Sources:                      | \$ 144,072                | \$ 140,250                 | \$ 140,250                 | \$ 130,344                  | \$ 135,500                |
| Uses:                               |                           |                            |                            |                             |                           |
| Operating                           | \$ 20,992                 | \$ 99,143                  | \$ 99,143                  | \$ 31,768                   | \$ 99,143                 |
| Total Uses:                         | \$ 20,992                 | \$ 99,143                  | \$ 99,143                  | \$ 31,768                   | \$ 99,143                 |
| Structural Balance                  | \$ 123,080                | \$ 41,107                  | \$ 41,107                  | \$ 98,576                   | \$ 36,357                 |
| Accounting Adjustments              | \$ (2)                    | \$ -                       | \$ -                       | \$ -                        | \$ -                      |
| Ending Spendable Fund Balance:      |                           |                            |                            |                             |                           |
| Restricted                          | \$ 3,571,574              | \$ 3,567,150               | \$ 3,567,150               | \$ 3,670,150                | \$ 3,706,507              |
| Total Ending Spendable Fund Balance | \$ 3,571,574              | \$ 3,567,150               | \$ 3,567,150               | \$ 3,670,150                | \$ 3,706,507              |

Ballpark Operations (253) Fund Balance Summary

|                                     | FY 2011<br>ACTUAL | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM |
|-------------------------------------|-------------------|--------------------|--------------------|---------------------|-------------------|
| Beginning Spendable Fund Balance    | \$ 7,688,449      | \$ 8,349,968       | \$ 8,349,968       | \$ 8,539,622        | \$ 9,343,160      |
| Sources:                            |                   |                    |                    |                     |                   |
| Operating                           | \$ 4,309,575      | \$ 4,474,024       | \$ 4,474,024       | \$ 4,422,083        | \$ 4,455,841      |
| Non-Recurring                       | 2,970,567         | -                  | -                  | -                   | -                 |
| Total Sources:                      | \$ 7,280,142      | \$ 4,474,024       | \$ 4,474,024       | \$ 4,422,083        | \$ 4,455,841      |
| Uses:                               |                   |                    |                    |                     |                   |
| Operating                           | \$ 3,461,512      | \$ 3,721,193       | \$ 3,721,193       | \$ 3,618,545        | \$ 3,733,168      |
| Non-Recurring                       | 2,967,468         | -                  | -                  | -                   | -                 |
| Total Uses:                         | \$ 6,428,980      | \$ 3,721,193       | \$ 3,721,193       | \$ 3,618,545        | \$ 3,733,168      |
| Structural Balance                  | \$ 848,063        | \$ 752,831         | \$ 752,831         | \$ 803,538          | \$ 722,673        |
| Accounting Adjustments              | \$ 11             | \$ -               | \$ -               | \$ -                | \$ -              |
| Ending Spendable Fund Balance:      |                   |                    |                    |                     |                   |
| Restricted                          | \$ 8,539,622      | \$ 9,102,799       | \$ 9,102,799       | \$ 9,343,160        | \$ 10,065,833     |
| Total Ending Spendable Fund Balance | \$ 8,539,622      | \$ 9,102,799       | \$ 9,102,799       | \$ 9,343,160        | \$ 10,065,833     |

Stadium District Debt Series 02 (370) Fund Balance Summary

|                                     | FY 2011<br>ACTUAL | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM |
|-------------------------------------|-------------------|--------------------|--------------------|---------------------|-------------------|
| Beginning Spendable Fund Balance    | \$ 9,468,739      | \$ 8,770,121       | \$ 8,770,121       | \$ 9,255,676        | \$ 8,440,641      |
| Sources:                            |                   |                    |                    |                     |                   |
| Operating                           | \$ 6,501,621      | \$ 5,821,745       | \$ 5,821,745       | \$ 5,930,004        | \$ 6,251,987      |
| Total Sources:                      | \$ 6,501,621      | \$ 5,821,745       | \$ 5,821,745       | \$ 5,930,004        | \$ 6,251,987      |
| Uses:                               |                   |                    |                    |                     |                   |
| Operating                           | \$ 6,714,684      | \$ 6,747,468       | \$ 6,747,468       | \$ 6,745,039        | \$ 6,750,044      |
| Total Uses:                         | \$ 6,714,684      | \$ 6,747,468       | \$ 6,747,468       | \$ 6,745,039        | \$ 6,750,044      |
| Structural Balance                  | \$ (213,063)      | \$ (925,723)       | \$ (925,723)       | \$ (815,035)        | \$ (498,057)      |
| Ending Spendable Fund Balance:      |                   |                    |                    |                     |                   |
| Restricted                          | \$ 9,255,676      | \$ 7,844,398       | \$ 7,844,398       | \$ 8,440,641        | \$ 7,942,584      |
| Total Ending Spendable Fund Balance | \$ 9,255,676      | \$ 7,844,398       | \$ 7,844,398       | \$ 8,440,641        | \$ 7,942,584      |

Long Term Project Reserve (450) Fund Balance Summary

|                                     | FY 2011<br>ACTUAL | FY 2012<br>ADOPTED | FY 2012<br>REVISED | FY 2012<br>FORECAST | FY 2013<br>RECOMM |
|-------------------------------------|-------------------|--------------------|--------------------|---------------------|-------------------|
| Beginning Spendable Fund Balance    | \$ 10,002,435     | \$ 9,108,997       | \$ 9,108,997       | \$ 9,150,447        | \$ 8,895,414      |
| Sources:                            |                   |                    |                    |                     |                   |
| Operating                           | \$ 2,115,503      | \$ 1,615,321       | \$ 1,615,321       | \$ 1,747,914        | \$ 1,635,556      |
| Non-Recurring                       | 2,477             | -                  | -                  | 53                  | -                 |
| Total Sources:                      | \$ 2,117,980      | \$ 1,615,321       | \$ 1,615,321       | \$ 1,747,967        | \$ 1,635,556      |
| Uses:                               |                   |                    |                    |                     |                   |
| Operating                           | \$ 2,500          | \$ 3,000           | \$ 3,000           | \$ 3,000            | \$ 3,000          |
| Non-Recurring                       | 2,967,467         | -                  | 2,000,000          | 2,000,000           | 1,900,000         |
| Total Uses:                         | \$ 2,969,967      | \$ 3,000           | \$ 2,003,000       | \$ 2,003,000        | \$ 1,903,000      |
| Structural Balance                  | \$ 2,113,003      | \$ 1,612,321       | \$ 1,612,321       | \$ 1,744,914        | \$ 1,632,556      |
| Accounting Adjustments              | \$ (1)            | \$ -               | \$ -               | \$ -                | \$ -              |
| Ending Spendable Fund Balance:      |                   |                    |                    |                     |                   |
| Restricted                          | \$ 9,150,447      | \$ 10,721,318      | \$ 8,721,318       | \$ 8,895,414        | \$ 8,627,970      |
| Total Ending Spendable Fund Balance | \$ 9,150,447      | \$ 10,721,318      | \$ 8,721,318       | \$ 8,895,414        | \$ 8,627,970      |

Appropriated Budget Reconciliations

Cactus League Operations Fund (250)

|  | Expenditures | Revenue    |
|--|--------------|------------|
| <b>OPERATING</b>                         |              |            |
| <b>FY 2012 Adopted Budget</b>            | \$ 99,143    | \$ 140,250 |
| <b>FY 2012 Revised Budget</b>            | \$ 99,143    | \$ 140,250 |
| <b>FY 2013 Budget Target</b>             | \$ 99,143    | \$ 140,250 |
| Adjustments:                             |              |            |
| General Revenues                         | \$ -         | \$ (4,750) |
| Interest Revenue                         | -            | (4,750)    |
| <b>FY 2013 Recommended Budget</b>        | \$ 99,143    | \$ 135,500 |
| <i>Percent Change from Target Amount</i> | 0.0%         | -3.4%      |

Ballpark Operations Fund (253)

|   | Expenditures        | Revenue             |
|---|---------------------|---------------------|
| <b>OPERATING</b>  |                     |                     |
| <b>FY 2012 Adopted Budget</b>                                       | <b>\$ 3,721,193</b> | <b>\$ 4,474,024</b> |
| <b>FY 2012 Revised Budget</b>                                       | <b>\$ 3,721,193</b> | <b>\$ 4,474,024</b> |
| Adjustments:  |                     |                     |
| <b>Employee Salary Adjustments</b>                                  | <b>\$ (1,304)</b>   | <b>\$ -</b>         |
| <i>Adjust Hours Per FTE</i>   | <i>(1,304)</i>      | <i>-</i>            |
| <b>FY 2013 Budget Target</b>  | <b>\$ 3,719,889</b> | <b>\$ 4,474,024</b> |
| Adjustments:  |                     |                     |
| <b>Employee Compensation and Benefits</b>                           |                     |                     |
| <b>Employee Retirement and Benefits</b>                             | <b>\$ 2,690</b>     | <b>\$ -</b>         |
| <i>Retirement Contributions</i>                                     | <i>2,690</i>        | <i>-</i>            |
| <b>Base Adjustments</b>   | <b>\$ 10,589</b>    | <b>\$ 13,601</b>    |
| <i>Other Base Adjustments</i>                                       | <i>(9,710)</i>      | <i>13,601</i>       |
| <i>Increase Other Services</i>                                      | <i>24,352</i>       |                     |
| <i>Decrease Intergovernmental Payments</i>                          | <i>(32,540)</i>     |                     |
| <i>Net Decrease of Personnel, Supplies, Services, &amp; Capital</i> | <i>(1,522)</i>      |                     |
| <i>Stad Net Op Transfer to Long Term Res</i>                        | <i>20,299</i>       | <i>-</i>            |
| <b>General Revenues</b>   | <b>\$ -</b>         | <b>\$ (31,784)</b>  |
| <i>Interest Revenue</i>   | <i>-</i>            | <i>(31,784)</i>     |
| <b>FY 2013 Recommended Budget</b>                                   | <b>\$ 3,733,168</b> | <b>\$ 4,455,841</b> |
| <i>Percent Change from Target Amount</i>                            | <i>0.4%</i>         | <i>-0.4%</i>        |

Stadium District Debt Series 02 Fund (370)

|  | Expenditures        | Revenue             |
|--|---------------------|---------------------|
| <b>OPERATING</b>                         |                     |                     |
| <b>FY 2012 Adopted Budget</b>            | <b>\$ 6,747,468</b> | <b>\$ 5,821,745</b> |
| <b>FY 2012 Revised Budget</b>            | <b>\$ 6,747,468</b> | <b>\$ 5,821,745</b> |
| <b>FY 2013 Budget Target</b>             | <b>\$ 6,747,468</b> | <b>\$ 5,821,745</b> |
| Adjustments:                             |                     |                     |
| <b>Base Adjustments</b>                  | <b>\$ 2,576</b>     | <b>\$ -</b>         |
| <i>Debt Service</i>                      | <i>2,576</i>        | <i>-</i>            |
| <b>General Revenues</b>                  | <b>\$ -</b>         | <b>\$ 430,242</b>   |
| <i>Car Rental Surcharge</i>              | <i>-</i>            | <i>430,242</i>      |
| <b>FY 2013 Recommended Budget</b>        | <b>\$ 6,750,044</b> | <b>\$ 6,251,987</b> |
| <i>Percent Change from Target Amount</i> | <i>0.0%</i>         | <i>7.4%</i>         |

Long Term Project Reserve Fund (450)

|   | Expenditures            | Revenue             |
|---|-------------------------|---------------------|
| <b>OPERATING</b>                                  |                         |                     |
| <b>FY 2012 Adopted Budget</b>                     | <b>\$ 3,000</b>         | <b>\$ 1,615,321</b> |
| <b>FY 2012 Revised Budget</b>                     | <b>\$ 3,000</b>         | <b>\$ 1,615,321</b> |
| <b>FY 2013 Budget Target</b>                      | <b>\$ 3,000</b>         | <b>\$ 1,615,321</b> |
| Adjustments:                                      |                         |                     |
| <b>Base Adjustments</b>                           | <b>\$ -</b>             | <b>\$ 20,299</b>    |
| <i>Stad Net Op Transfer to Long Term Res</i>      | <i>-</i>                | <i>20,299</i>       |
| <b>General Revenues</b>                           | <b>\$ -</b>             | <b>\$ (64)</b>      |
| <i>Interest Revenue</i>                           | <i>-</i>                | <i>(64)</i>         |
| <b>FY 2013 Recommended Budget</b>                 | <b>\$ 3,000</b>         | <b>\$ 1,635,556</b> |
| <i>Percent Change from Target Amount</i>          | <i>0.0%</i>             | <i>1.3%</i>         |
|   | <b>Expenditures</b>     | <b>Revenue</b>      |
| <b>NON RECURRING NON PROJECT</b>                  |                         |                     |
| <b>FY 2012 Adopted Budget</b>                     | <b>\$ -</b>             | <b>\$ -</b>         |
| Adjustments:                                      |                         |                     |
| <b>Capital Improvement Program</b>                | <b>\$ 2,000,000</b>     | <b>\$ -</b>         |
| <i>Stadium District Concrete and Sound System</i> | <i>2,000,000</i>        | <i>-</i>            |
|   | Agenda Item:            |                     |
|   | <i>C-68-12-008-5-00</i> |                     |
| <b>FY 2012 Revised Budget</b>                     | <b>\$ 2,000,000</b>     | <b>\$ -</b>         |
| Adjustments:                                      |                         |                     |
| <b>Non Recurring</b>                              | <b>\$ (2,000,000)</b>   | <b>\$ -</b>         |
| <i>Other Non-Recurring</i>                        | <i>(2,000,000)</i>      | <i>-</i>            |
| <b>FY 2013 Budget Target</b>                      | <b>\$ -</b>             | <b>\$ -</b>         |
| Adjustments:                                      |                         |                     |
| <b>Non Recurring</b>                              | <b>\$ 1,900,000</b>     | <b>\$ -</b>         |
| <i>Other Non-Recurring</i>                        | <i>1,900,000</i>        | <i>-</i>            |
| <i>Stadium District Concourse Sound System</i>    | <i>\$ 900,000</i>       | <i>-</i>            |
| <i>Stadium District Concrete Repair</i>           | <i>1,000,000</i>        | <i>-</i>            |
| <b>FY 2013 Recommended Budget</b>                 | <b>\$ 1,900,000</b>     | <b>\$ -</b>         |
| <i>Percent Change from Target Amount</i>          |                         |                     |

Eliminations Fund (900)

|  | Expenditures          | Revenue               |
|--|-----------------------|-----------------------|
| <b>OPERATING</b>                             |                       |                       |
| <b>FY 2012 Adopted Budget</b>                | <b>\$ (2,179,721)</b> | <b>\$ (2,179,721)</b> |
| <b>FY 2012 Revised Budget</b>                | <b>\$ (2,179,721)</b> | <b>\$ (2,179,721)</b> |
| <b>FY 2013 Budget Target</b>                 | <b>\$ (2,179,721)</b> | <b>\$ (2,179,721)</b> |
| Adjustments:                                 |                       |                       |
| <b>Base Adjustments</b>                      | <b>\$ (20,299)</b>    | <b>\$ (20,299)</b>    |
| <i>Stad Net Op Transfer to Long Term Res</i> | <i>(20,299)</i>       | <i>(20,299)</i>       |
| <b>FY 2013 Recommended Budget</b>            | <b>\$ (2,200,020)</b> | <b>\$ (2,200,020)</b> |
| <i>Percent Change from Target Amount</i>     | <i>0.9%</i>           | <i>0.9%</i>           |

## Debt Service

The Stadium District was formed through action of the Maricopa County Board of Supervisors in September 1991 pursuant to the A.R.S., Title 48, Chapter 26. The Stadium District has two purposes:

- To oversee the operation and maintenance of Chase Field, a major league baseball stadium, and;
- Enhance and promote major league baseball spring training in the County through the development of new, and the improvement of, existing baseball training facilities.

To accomplish these purposes, the Stadium District possesses the statutory authority to issue special obligation bonds to provide financial assistance for the development and improvement of baseball training facilities located within the County.

## Debt Issuance History

The Stadium District has used debt financing for many years to finance capital projects. The following chart illustrates the amount of debt, as well as categories of outstanding debt for the fiscal year ended June 30, 2011.

### LONG-TERM LIABILITIES

#### All Categories of Debt

#### Maricopa County Stadium District, As of June 30, 2011

|                                   | Year Ending June 30 |               |               |               |               |
|-----------------------------------|---------------------|---------------|---------------|---------------|---------------|
|                                   | 2007                | 2008          | 2009          | 2010          | 2011          |
| <b>GOVERNMENTAL ACTIVITIES:</b>   |                     |               |               |               |               |
| Bonds, loans, and other payables: |                     |               |               |               |               |
| Stadium District revenue bonds    | \$ 47,230,000       | \$ 44,270,000 | \$ 41,165,000 | \$ 37,905,000 | \$ 34,515,000 |
| Stadium District loans payable    | 978,394             | 10,864,916    | 10,465,338    | 9,286,098     | 8,106,857     |
| Total Governmental activities     | \$ 48,208,394       | \$ 55,134,916 | \$ 51,630,338 | \$ 47,191,098 | \$ 42,621,857 |

The Stadium District Revenue Bonds are special obligations of the District. The bonds are payable solely from pledged revenues, consisting of car rental surcharges levied and collected by the District pursuant to A.R.S., Title 48, Chapter 26, Article 2, §48-4234. The bonds do not constitute a debt or a pledge of the faith or credit of Maricopa County, the State of Arizona, or any other political subdivision. The payment of the bonds is enforceable solely out of the pledged revenues, and no owner shall have any right to compel any exercise of taxing power of the District, except for surcharges.

The following tables illustrate the existing debt service for the outstanding Stadium District Revenue Bonds.

**DEBT SERVICE REQUIREMENTS TO MATURITY**

**Stadium District Revenue Bonds**

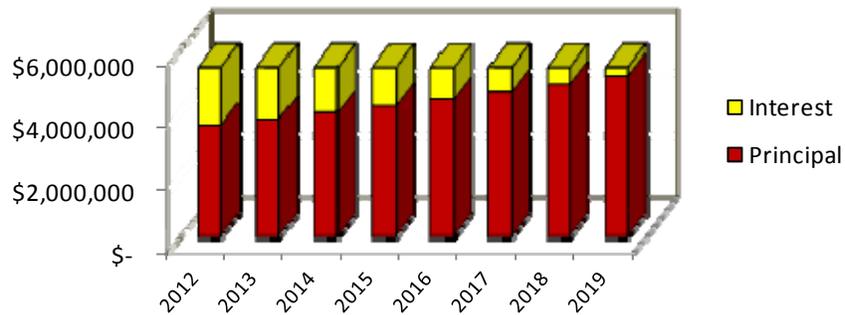
**Maricopa County, Arizona**

**As of June 30, 2011**

| <b>Year Ending<br/>June 30</b> | <b>Principal</b>     | <b>Interest</b>     | <b>Total<br/>Debt Service</b> |
|--------------------------------|----------------------|---------------------|-------------------------------|
| 2012                           | \$ 3,570,000         | \$ 1,850,718        | \$ 5,420,718                  |
| 2013                           | 3,760,000            | 1,663,294           | 5,423,294                     |
| 2014                           | 3,960,000            | 1,461,194           | 5,421,194                     |
| 2015                           | 4,170,000            | 1,248,344           | 5,418,344                     |
| 2016                           | 4,395,000            | 1,024,206           | 5,419,206                     |
| 2017-19                        | 14,660,000           | 1,603,363           | 16,263,363                    |
| <b>Total</b>                   | <b>\$ 34,515,000</b> | <b>\$ 8,851,120</b> | <b>\$ 43,366,120</b>          |

**DEBT SERVICE REQUIREMENTS**

**Stadium District Revenue Bonds**



### Rating Agency Analysis

Independent assessments of the relative credit worthiness of municipal securities are provided by rating agencies. They furnish letter grades that convey their assessment of the ability and willingness of a borrower to repay its debt in full and on time. Credit ratings issued by these agencies are a major function in determining the cost of borrowed funds in the municipal bond market.

Moody's Investors Service, Standard and Poor's Corporation, and Fitch Ratings are the three major rating agencies that rate municipal debt. These rating agencies have provided a rating assessment of credit worthiness for the Stadium District. There are five primary factors that comprise their ratings:

- Economic conditions – stability of trends,
- Debt-history of District – debt and debt position,
- Governmental/administration – leadership and organizational structure of the District,
- Financial performance – current financial status and the history of financial reports,
- Debt management – debt policies, including long-term planning.

Each of the rating agencies has its own method of assigning a rating on the ability and willingness of a borrower to repay in full and on time. Issuers must pay a fee for the opportunity to have one or more rating agencies rate existing and proposed debt issuance. The following chart outlines how the ratings reflect creditworthiness, ranging from very strong securities to speculative and default situations.

Examples of the rating systems are:

| <b>BOND RATINGS</b><br>Explanation of corporate/municipal bond ratings | <b>RATING AGENCIES</b> |         |                   |
|--|------------------------|---------|-------------------|
|  | Fitch                  | Moody's | Standard & Poor's |
| Premium quality  | AAA                    | Aaa     | AAA               |
| High quality   | AA                     | Aa      | AA                |
| Medium quality   | A                      | A       | A                 |
| Medium grade, lower quality  | BBB                    | Baa     | BBB               |
| Predominantly speculative  | BB                     | Ba      | BB                |
| Speculative, low grade   | B                      | B       | B                 |
| Poor to default  | CCC                    | Caa     | CCC               |
| Highest speculation  | CC                     | Ca      | CC                |
| Lowest quality, no interest  | C                      | C       | C                 |
| In default, in arrears   | DDD                    |         | DDD               |
| Questionable value   | DD                     |         | DD                |
|  | D                      |         | D                 |

Fitch and Standard & Poor's may use "+" or "-" to modify ratings while Moody's may use numerical modifiers such as 1 (highest), 2, or 3.

The following illustrates the Stadium District's debt rating.

| Type of Debt                   | Fitch    | Moody's | Standard & Poor's |
|--------------------------------|----------|---------|-------------------|
| Stadium District Revenue Bonds | BBB+ (1) | WR (2)  | AAA (3)           |

- (1) Bonds are insured, underlying rating.
- (2) Withdrawn
- (3) Bonds are insured, no underlying rating

### Stadium District Loans Payable

On September 10, 2007, the Stadium District entered into a cost-sharing agreement with the Team for the purchase of a video board and related equipment. Under the terms of the agreement, the Team provided \$8,273,928 of the funding for the purchase; and the agreement states that the Stadium District will pay the Team back over nine years, beginning December 2009 and ending in December 2017.

On October 12, 2007, the Stadium District entered into a cost-sharing agreement with the Team for phase II of the suite renovations at Chase Field. Under the terms of the agreement, the Team provided \$1,832,928 of the funding for the renovations; and the agreement states that the Stadium District will pay the Team back over ten years, beginning December 2011 and ending in December 2020.

### DEBT SERVICE REQUIREMENTS TO MATURITY

**Stadium District Loans Payable**  
**Maricopa County, Arizona**  
**As of June 30, 2011**

| Year Ending June 30 | Principal           |
|---------------------|---------------------|
| 2012                | \$ 1,200,000        |
| 2013                | 1,200,000           |
| 2014                | 1,200,000           |
| 2015                | 1,200,000           |
| 2016                | 1,200,000           |
| 2017-21             | 2,106,857           |
| <b>Total</b>        | <b>\$ 8,106,857</b> |

## Improvement Districts

### Motion

Pursuant to ARS §48-954, adopt the Fiscal Year 2013 Tentative Budgets for the County Improvement Districts per the FY 2013 Budget Schedules entitled “Direct Assessment Special Districts” and “Street Lighting Improvement Districts.”

**Direct Assessment Special Districts**

| DIST.<br>NO. | DISTRICT NAME              | LEVY PURPOSE    | ESTIMATED         |                         | 2012-13           | LESS               | 2012-13              |
|--------------|----------------------------|-----------------|-------------------|-------------------------|-------------------|--------------------|----------------------|
|              |                            |                 | 2011-12<br>BUDGET | EXPENDITURES<br>2011-12 | BUDGET<br>REQUEST | AVAILABLE<br>FUNDS | DIRECT<br>ASSESSMENT |
| K-91         | Queen Creek Water Improv   | Bond Interest   | \$ 540            | \$ 540                  | \$ 450            | \$ -               | \$ 450               |
|              |                            | Bond redemption | 1,844             | 1,844                   | 1,844             | -                  | 1,844                |
|              |                            |                 | <u>\$ 2,384</u>   | <u>\$ 2,384</u>         | <u>\$ 2,294</u>   | <u>\$ -</u>        | <u>\$ 2,294</u>      |
| K-106        | 7th Street North Improv.   | Bond Interest   | \$ 1,037          | \$ 1,037                | \$ 721            | \$ -               | \$ 721               |
|              |                            | Bond redemption | 1,897             | 1,897                   | 6,006             | -                  | 6,006                |
|              |                            |                 | <u>\$ 2,934</u>   | <u>\$ 2,934</u>         | <u>\$ 6,727</u>   | <u>\$ -</u>        | <u>\$ 6,727</u>      |
| K-109        | Plymouth Street            | Bond Interest   | \$ 6,072          | \$ 6,072                | \$ 4,905          | \$ -               | \$ 4,905             |
|              |                            | Bond redemption | 14,597            | 14,597                  | -                 | -                  | -                    |
|              |                            |                 | <u>\$ 20,669</u>  | <u>\$ 20,669</u>        | <u>\$ 4,905</u>   | <u>\$ -</u>        | <u>\$ 4,905</u>      |
| 28795        | Circle City Community Park | General         | \$ 7,000          | \$ 7,000                | \$ 13,800         | \$ -               | \$ 13,800            |
| 28529        | Estrella Dells             | General         | 100,000           | 100,000                 | 100,000           | -                  | 100,000              |
| 28793        | Queen Creek Water Improv   | General         | 10,900            | 10,900                  | 10,900            | -                  | 10,900               |
| 28835        | 20th Street                | General         | 7,787             | 7,787                   | 7,315             | -                  | 7,315                |
|              |                            | Subtotal        | <u>\$ 125,687</u> | <u>\$ 125,687</u>       | <u>\$ 132,015</u> | <u>\$ -</u>        | <u>\$ 132,015</u>    |
|              |                            | Total           | <u>\$ 151,674</u> | <u>\$ 151,674</u>       | <u>\$ 145,940</u> | <u>\$ -</u>        | <u>\$ 145,940</u>    |

## Street Lighting Improvement Districts

**MARICOPA COUNTY  
 STREET LIGHTING IMPROVEMENT DISTRICT LEVIES  
 SECONDARY ROLL  
 FISCAL YEAR 2012-13**

| DIST # | DESCRIPTION              | 2011-12<br>BUDGET | Estimated<br>2012-13<br>BUDGET | Estimated<br>TAX<br>LEVY | TAX YEAR<br>2012<br>NET ASSESSED<br>VALUE | Estimated<br>2012<br>TAX<br>RATE |
|--------|--------------------------|-------------------|--------------------------------|--------------------------|---|----------------------------------|
| 13001  | Sun City 38B             | 3,571             | 3,583                          | 77                       | 773,790                                   | 0.0100                           |
| 13003  | Sunrise Unit 5 Ph 2      | 3,895             | 3,902                          | 3,981                    | 984,820                                   | 0.4042                           |
| 13005  | Golden West 2            | 11,342            | 11,542                         | 13,843                   | 1,651,730                                 | 0.8381                           |
| 13010  | Empire Gardens 2         | 1,395             | 1,414                          | 1,765                    | 212,350                                   | 0.8312                           |
| 13051  | Towne Meadows            | 8,345             | 8,800                          | 725                      | 7,247,731                                 | 0.0100                           |
| 13056  | The Vineyards of Mesa    | 12,492            | 12,705                         | 15,746                   | 1,662,868                                 | 0.9469                           |
| 13057  | Clark Acres              | 1,036             | 1,062                          | 1,235                    | 324,660                                   | 0.3804                           |
| 13059  | Country Meadows 9        | 23,382            | 23,434                         | 28,584                   | 1,597,837                                 | 1.7889                           |
| 13069  | Sun Lakes 09             | 3,212             | 3,270                          | 3,544                    | 792,970                                   | 0.4469                           |
| 13070  | Camelot Golf Club Est. 1 | 5,580             | 5,658                          | 5,627                    | 3,059,292                                 | 0.1839                           |
| 13072  | Desert Sands Golf & CC 3 | 7,497             | 7,637                          | 8,034                    | 868,969                                   | 0.9245                           |
| 13075  | Litchfield Park 19       | 7,336             | 7,344                          | 7,320                    | 1,675,660                                 | 0.4368                           |
| 13078  | Sunrise Meadows 1        | 279               | 283                            | 346                      | 1,699,913                                 | 0.0204                           |
| 13079  | Estate Ranchos           | 1,269             | 1,288                          | 1,454                    | 439,560                                   | 0.3308                           |
| 13103  | Desert Foothills Est 5   | 4,916             | 4,994                          | 6,112                    | 1,478,320                                 | 0.4134                           |
| 13107  | Desert Foothills Est 6   | 6,802             | 6,920                          | 8,707                    | 1,579,750                                 | 0.5512                           |
| 13109  | Apache Wells Mobile P 3A | 2,790             | 2,829                          | 2,742                    | 505,674                                   | 0.5422                           |
| 13121  | Desert Sands Golf & CC 4 | 11,782            | 11,953                         | 13,530                   | 2,774,060                                 | 0.4877                           |
| 13122  | Sun Lakes 07             | 4,521             | 4,593                          | 4,883                    | 1,109,100                                 | 0.4403                           |
| 13128  | Litchfield Park 17       | 5,473             | 5,482                          | 6,312                    | 821,190                                   | 0.7686                           |
| 13132  | Valencia Village         | 7,605             | 7,644                          | 8,867                    | 1,169,648                                 | 0.7581                           |
| 13147  | Superstition View #1     | 3,843             | 3,897                          | 4,885                    | 451,105                                   | 1.0829                           |
| 13169  | Sun Lakes 22             | 5,658             | 5,743                          | 6,067                    | 3,752,330                                 | 0.1617                           |
| 13176  | Villa Royale             | 837               | 849                            | 908                      | 701,610                                   | 0.1294                           |
| 13177  | Coronado Acres           | 797               | 814                            | 1,087                    | 221,860                                   | 0.4899                           |
| 13178  | Sun Lakes 10             | 9,773             | 9,921                          | 10,947                   | 3,707,364                                 | 0.2953                           |
| 13184  | Hopeville                | 2,154             | 2,228                          | 2,632                    | 203,666                                   | 1.2923                           |
| 13188  | Sun Lakes 21             | 14,660            | 14,880                         | 16,007                   | 5,668,977                                 | 0.2824                           |
| 13191  | Dreamland Villa-19       | 1,098             | 1,113                          | 1,148                    | 314,100                                   | 0.3655                           |
| 13203  | Sun Lakes 19             | 7,402             | 7,536                          | 8,069                    | 2,572,190                                 | 0.3137                           |
| 13210  | Crestview Manor          | 1,098             | 1,113                          | 1,429                    | 131,570                                   | 1.0861                           |
| 13219  | Sun Lakes 12             | 10,031            | 10,182                         | 10,898                   | 2,908,160                                 | 0.3747                           |
| 13220  | Sun Lakes 14             | 8,230             | 8,354                          | 9,190                    | 2,419,270                                 | 0.3799                           |
| 13221  | Sun Lakes 16 & 16A       | 12,536            | 12,741                         | 13,663                   | 3,546,347                                 | 0.3853                           |
| 13223  | Sun Lakes 18             | 17,928            | 18,281                         | 19,721                   | 4,216,140                                 | 0.4678                           |
| 13226  | Sun Lakes 11 & 11A       | 1,800             | 1,828                          | 1,891                    | 1,345,070                                 | 0.1406                           |
| 13228  | Crimson Cove             | 2,471             | 2,505                          | 2,958                    | 233,339                                   | 1.2677                           |
| 13247  | Sun City 57              | 14,743            | 14,767                         | 15,882                   | 1,690,110                                 | 0.9397                           |
| 13248  | Apache Wells Mobile P 3B | 4,185             | 4,244                          | 4,225                    | 857,094                                   | 0.4929                           |

**Street Lighting Improvement Districts (continued)**

| DIST # | DESCRIPTION               | 2011-12<br>BUDGET | Estimated<br>2012-13<br>BUDGET | Estimated<br>TAX<br>LEVY | TAX YEAR<br>2012<br>NET ASSESSED<br>VALUE | Estimated<br>2012<br>TAX<br>RATE |
|--------|---------------------------|-------------------|--------------------------------|--------------------------|---|----------------------------------|
| 13263  | Sun City 10               | 33,860            | 33,902                         | 34,917                   | 4,005,695                                 | 0.8717                           |
| 13264  | Sun Lakes 03A             | 2,599             | 2,644                          | 2,857                    | 551,000                                   | 0.5185                           |
| 13268  | Sun Lakes 08              | 4,439             | 4,523                          | 4,800                    | 712,180                                   | 0.6740                           |
| 13271  | Mesquite Trails           | 4,862             | 4,942                          | 5,957                    | 614,525                                   | 0.9694                           |
| 13281  | Sun City 10A              | 32,110            | 32,150                         | 33,445                   | 3,647,990                                 | 0.9168                           |
| 13287  | Empire Gardens 3          | 1,395             | 1,414                          | 1,732                    | 224,530                                   | 0.7714                           |
| 13288  | Empire Gardens 4          | 1,634             | 1,663                          | 1,981                    | 243,350                                   | 0.8141                           |
| 13290  | Sun Lakes 15              | 7,716             | 7,832                          | 8,595                    | 2,605,410                                 | 0.3299                           |
| 13291  | Sun City 50A              | 5,019             | 5,029                          | 5,205                    | 349,407                                   | 1.4897                           |
| 13298  | Sun City West             | 1,025,362         | 1,027,516                      | 1,092,724                | 210,180,843                               | 0.5199                           |
| 13303  | Sun Lakes 17              | 14,403            | 14,620                         | 15,615                   | 3,566,420                                 | 0.4378                           |
| 13310  | Casa Mia 2A               | 2,790             | 2,829                          | 3,402                    | 266,700                                   | 1.2756                           |
| 13311  | Pomeroy Estates           | 3,069             | 3,112                          | 3,704                    | 587,380                                   | 0.6306                           |
| 13312  | Rio Vista West 2          | 240               | 250                            | 21                       | 212,630                                   | 0.0099                           |
| 13315  | Apache Wells Mobile P 6   | 3,627             | 3,678                          | 3,603                    | 927,577                                   | 0.3884                           |
| 13316  | Sun City 44               | 25,350            | 25,379                         | 26,465                   | 2,644,337                                 | 1.0008                           |
| 13325  | Queen Creek Plaza         | 2,853             | 2,908                          | 3,414                    | 213,080                                   | 1.6022                           |
| 13326  | Rio Vista West            | 6,840             | 7,017                          | 7,787                    | 506,510                                   | 1.5374                           |
| 13329  | Desert Saguaro Estates 1  | 5,216             | 5,289                          | 6,291                    | 452,730                                   | 1.3896                           |
| 13330  | Sun City 45               | 20,102            | 20,124                         | 21,425                   | 2,380,740                                 | 0.8999                           |
| 13331  | Sun City 46               | 13,424            | 13,440                         | 14,601                   | 1,644,011                                 | 0.8881                           |
| 13335  | Casa Mia 2B               | 3,347             | 3,395                          | 4,042                    | 407,720                                   | 0.9914                           |
| 13343  | Knott Manor               | 2,535             | 2,575                          | 2,719                    | 174,100                                   | 1.5617                           |
| 13346  | Circle City               | 4,175             | 4,185                          | 4,743                    | 658,381                                   | 0.7204                           |
| 13348  | Desert Saguaro Estates 2  | 2,196             | 2,227                          | 2,813                    | 358,190                                   | 0.7853                           |
| 13349  | Sun City 47               | 29,243            | 29,269                         | 31,202                   | 3,153,522                                 | 0.9894                           |
| 13351  | Sun City 38               | 3,824             | 3,828                          | 4,004                    | 292,660                                   | 1.3681                           |
| 13352  | Mesa East                 | 27,324            | 27,726                         | 27,093                   | 3,169,445                                 | 0.8548                           |
| 13354  | Sun City 49               | 31,727            | 31,767                         | 33,565                   | 3,683,396                                 | 0.9113                           |
| 13356  | Desert Sands Golf & CC 6  | 3,347             | 3,395                          | 3,957                    | 724,582                                   | 0.5461                           |
| 13357  | Desert Sands Golf & CC 7  | 5,580             | 5,658                          | 6,463                    | 865,659                                   | 0.7466                           |
| 13358  | Sun City 38A              | 3,888             | 3,894                          | 3,999                    | 279,890                                   | 1.4288                           |
| 13359  | Velda Rose Estates East 5 | 3,294             | 3,340                          | 3,367                    | 487,610                                   | 0.6905                           |
| 13361  | Sun Lakes 04              | 8,256             | 8,374                          | 9,000                    | 2,670,525                                 | 0.3370                           |
| 13362  | Sun Lakes 05              | 16,195            | 16,424                         | 17,844                   | 3,291,545                                 | 0.5421                           |
| 13363  | Sun Lakes 06              | 13,158            | 13,361                         | 14,375                   | 3,131,233                                 | 0.4591                           |
| 13364  | Sun City 48               | 23,427            | 23,464                         | 26,373                   | 4,122,743                                 | 0.6397                           |
| 13371  | Oasis Verde               | 9,252             | 9,416                          | 11,793                   | 1,058,700                                 | 1.1139                           |
| 13372  | Sun City 15D              | 6,396             | 6,411                          | 6,871                    | 689,950                                   | 0.9959                           |
| 13374  | Sun City 51               | 19,916            | 19,943                         | 20,586                   | 2,276,620                                 | 0.9042                           |
| 13375  | Sun City 52               | 18,599            | 18,623                         | 19,346                   | 2,466,551                                 | 0.7843                           |
| 13376  | Sun City 50               | 12,504            | 12,522                         | 12,213                   | 1,779,430                                 | 0.6863                           |
| 13383  | Sun City West Expansion I | 177,996           | 178,461                        | 182,560                  | 36,108,419                                | 0.5056                           |
| 13386  | Litchfield Park 18        | 6,306             | 6,313                          | 6,948                    | 1,147,250                                 | 0.6056                           |
| 13392  | Sun City 41               | 15,145            | 15,182                         | 15,888                   | 1,749,845                                 | 0.9080                           |
| 13393  | Sun City 53               | 44,382            | 43,977                         | 45,046                   | 6,899,231                                 | 0.6529                           |
| 13394  | Sun City 54               | 27,217            | 27,255                         | 28,848                   | 3,874,681                                 | 0.7445                           |

**Street Lighting Improvement Districts (continued)**

| DIST # | DESCRIPTION               | 2011-12<br>BUDGET | Estimated<br>2012-13<br>BUDGET | Estimated<br>TAX<br>LEVY | TAX YEAR<br>2012<br>NET ASSESSED<br>VALUE | Estimated<br>2012<br>TAX<br>RATE |
|--------|---------------------------|-------------------|--------------------------------|--------------------------|---|----------------------------------|
| 13395  | Sun City 55               | 27,560            | 27,598                         | 28,753                   | 3,414,780                                 | 0.8420                           |
| 13396  | Desert Skies 2            | 2,811             | 2,852                          | 3,476                    | 410,038                                   | 0.8477                           |
| 13397  | Sun City 56               | 6,341             | 6,349                          | 6,336                    | 855,719                                   | 0.7404                           |
| 13401  | Sun City 33               | 32,314            | 32,352                         | 32,426                   | 3,843,596                                 | 0.8436                           |
| 13402  | Rancho Del Sol 2          | 780               | 821                            | 186                      | 1,858,270                                 | 0.0100                           |
| 13404  | Sun City 17E F&G          | 13,120            | 13,141                         | 14,126                   | 2,115,101                                 | 0.6679                           |
| 13417  | Western Ranchettes        | 1,138             | 1,197                          | 77                       | 767,870                                   | 0.0100                           |
| 13418  | AZ Skies Mobile Est E2    | 4,118             | 4,176                          | 4,227                    | 359,275                                   | 1.1765                           |
| 13419  | Sun City 35               | 39,541            | 39,580                         | 41,099                   | 4,547,383                                 | 0.9038                           |
| 13420  | Az Skies Mobil Estates    | 5,216             | 5,289                          | 5,533                    | 670,682                                   | 0.8250                           |
| 13421  | Sun City 28A              | 3,568             | 3,573                          | 3,649                    | 552,245                                   | 0.6608                           |
| 13422  | Velda Rose Estates East 3 | 1,372             | 1,392                          | 1,467                    | 244,920                                   | 0.5990                           |
| 13423  | Velda Rose Estates East 4 | 1,922             | 1,949                          | 2,172                    | 180,460                                   | 1.2036                           |
| 13424  | Linda Vista               | 5,043             | 5,116                          | 6,084                    | 519,000                                   | 1.1723                           |
| 13432  | Sun City 17H              | 5,160             | 5,174                          | 5,777                    | 657,953                                   | 0.8780                           |
| 13433  | Sun Lakes 01              | 8,235             | 8,351                          | 8,774                    | 1,634,359                                 | 0.5368                           |
| 13434  | Sun Lakes 02              | 8,695             | 8,835                          | 9,331                    | 1,649,264                                 | 0.5658                           |
| 13437  | Granite Reef Vista Park   | 1,165             | 1,185                          | 1,395                    | 179,150                                   | 0.7787                           |
| 13438  | Sun City 34               | 5,478             | 5,483                          | 5,572                    | 790,850                                   | 0.7046                           |
| 13439  | Sun City 34A              | 27,079            | 27,118                         | 29,030                   | 3,369,203                                 | 0.8616                           |
| 13440  | Sun City 35A              | 25,542            | 25,569                         | 27,069                   | 3,161,714                                 | 0.8561                           |
| 13441  | Sun City 36               | 8,288             | 8,300                          | 9,741                    | 3,391,227                                 | 0.2872                           |
| 13444  | Velda Rose Estates East 2 | 2,196             | 2,227                          | 2,269                    | 301,140                                   | 0.7535                           |
| 13446  | Apache Wells Mobil P 1&2  | 19,370            | 19,737                         | 19,441                   | 4,799,309                                 | 0.4051                           |
| 13447  | Apache Cntry Club Est. 5  | 5,580             | 5,658                          | 6,195                    | 1,399,400                                 | 0.4427                           |
| 13448  | Apache Wells Mobile P 4B  | 1,395             | 1,414                          | 1,292                    | 250,680                                   | 0.5154                           |
| 13450  | Casa Mia                  | 8,484             | 8,632                          | 10,271                   | 635,425                                   | 1.6164                           |
| 13451  | Desert Skies              | 2,232             | 2,263                          | 2,685                    | 248,740                                   | 1.0794                           |
| 13452  | Dreamland Villa 16        | 13,996            | 14,196                         | 15,539                   | 1,869,488                                 | 0.8312                           |
| 13453  | Dreamland Villa 17        | 4,353             | 4,420                          | 4,881                    | 606,535                                   | 0.8047                           |
| 13454  | Linda Vista 2             | 4,252             | 4,326                          | 5,118                    | 495,570                                   | 1.0328                           |
| 13455  | Lucy T. Homesites 2       | 3,752             | 3,815                          | 4,303                    | 382,327                                   | 1.1255                           |
| 13456  | Luke Field Homes          | 11,255            | 11,279                         | 12,133                   | 1,321,257                                 | 0.9183                           |
| 13459  | McAfee Mobile Manor       | 2,274             | 2,317                          | 2,531                    | 435,132                                   | 0.5817                           |
| 13460  | Rancho Grande Tres        | 9,357             | 9,510                          | 11,619                   | 1,483,210                                 | 0.7834                           |
| 13463  | Sun Lakes 03              | 13,304            | 13,501                         | 14,171                   | 2,300,239                                 | 0.6161                           |
| 13465  | Western Ranchettes 2      | 1,138             | 1,197                          | 71                       | 707,540                                   | 0.0100                           |
| 13485  | Sun City 32A              | 27,010            | 26,572                         | 29,707                   | 3,636,242                                 | 0.8170                           |
| 13486  | Sun City 31A              | 36,669            | 36,699                         | 38,535                   | 4,029,027                                 | 0.9564                           |
| 13487  | Sun City 39               | 14,488            | 14,515                         | 17,370                   | 3,321,682                                 | 0.5229                           |
| 13488  | Sun City 40               | 8,504             | 8,519                          | 8,795                    | 1,685,225                                 | 0.5219                           |
| 13490  | Brentwood Acres           | 607               | 638                            | 29                       | 287,820                                   | 0.0101                           |
| 13492  | Desert Sands Golf & CC 8  | 5,858             | 5,941                          | 7,423                    | 1,018,438                                 | 0.7289                           |
| 13494  | Sun City 37               | 22,976            | 23,002                         | 24,538                   | 3,423,647                                 | 0.7167                           |
| 13495  | Sun City 42               | 12,369            | 12,395                         | 13,247                   | 1,225,319                                 | 1.0811                           |
| 13496  | Sun City 43               | 28,166            | 28,199                         | 29,013                   | 2,951,140                                 | 0.9831                           |
| 13499  | Sun City 28B              | 4,157             | 4,162                          | 4,414                    | 390,705                                   | 1.1298                           |

**Street Lighting Improvement Districts (continued)**

| DIST # | DESCRIPTION               | 2011-12<br>BUDGET | Estimated<br>2012-13<br>BUDGET | Estimated<br>TAX<br>LEVY | TAX YEAR<br>2012<br>NET ASSESSED<br>VALUE | Estimated<br>2012<br>TAX<br>RATE |
|--------|---------------------------|-------------------|--------------------------------|--------------------------|---|----------------------------------|
| 13510  | Camelot Golf Club Est. 2  | 4,764             | 4,833                          | 5,615                    | 1,317,076                                 | 0.4263                           |
| 13801  | Scottsdale Estates 01     | 1,595             | 1,678                          | 176                      | 1,760,623                                 | 0.0100                           |
| 13802  | Scottsdale Highlands 1    | 684               | 719                            | 95                       | 953,790                                   | 0.0100                           |
| 13810  | Melville 1                | 2,203             | 2,317                          | 182                      | 1,819,630                                 | 0.0100                           |
| 13812  | Scottsdale Estates 04     | 4,681             | 4,926                          | 437                      | 4,367,860                                 | 0.0100                           |
| 13813  | Scottsdale Highlands 2    | 760               | 799                            | 88                       | 877,870                                   | 0.0100                           |
| 13816  | Scottsdale Estates 02     | 1,975             | 2,077                          | 206                      | 2,057,110                                 | 0.0100                           |
| 13817  | Cavalier                  | 2,321             | 2,443                          | 212                      | 2,118,930                                 | 0.0100                           |
| 13820  | Hidden Village            | 608               | 639                            | 410                      | 4,103,220                                 | 0.0100                           |
| 13821  | Scottsdale Estates 03     | 2,507             | 2,637                          | 332                      | 3,320,860                                 | 0.0100                           |
| 13825  | Mesa Country Club Park    | 3,906             | 3,961                          | 4,835                    | 563,290                                   | 0.8584                           |
| 13827  | Scottsdale Estates 05     | 4,089             | 4,304                          | 517                      | 5,168,244                                 | 0.0100                           |
| 13830  | Trail West                | 608               | 639                            | 73                       | 725,114                                   | 0.0101                           |
| 13836  | Dreamland Villa           | 2,491             | 2,528                          | 2,739                    | 289,790                                   | 0.9452                           |
| 13837  | Scottsdale Cntry Acres    | 1,443             | 1,518                          | 185                      | 1,851,730                                 | 0.0100                           |
| 13838  | Cox Heights 1             | 1,367             | 1,438                          | 147                      | 1,472,989                                 | 0.0100                           |
| 13839  | Cox Heights 2             | 3,840             | 4,041                          | 319                      | 3,193,050                                 | 0.0100                           |
| 13840  | Dreamland Villa 02        | 3,569             | 3,619                          | 3,718                    | 1,180,630                                 | 0.3149                           |
| 13844  | Esquire Villa 1           | 7,253             | 7,356                          | 8,666                    | 786,912                                   | 1.1013                           |
| 13848  | Scottsdale Estates 07     | 4,178             | 4,394                          | 391                      | 3,908,002                                 | 0.0100                           |
| 13849  | Scottsdale Estates 06     | 4,378             | 4,616                          | 420                      | 4,202,890                                 | 0.0100                           |
| 13850  | Scottsdale Estates 08     | 2,734             | 2,876                          | 339                      | 3,391,283                                 | 0.0100                           |
| 13851  | Scottsdale Estates 09     | 1,747             | 1,838                          | 153                      | 1,532,800                                 | 0.0100                           |
| 13853  | Cox Hghts 3 & Scot Est 12 | 3,494             | 3,675                          | 397                      | 3,966,260                                 | 0.0100                           |
| 13855  | Glenmar                   | 2,745             | 2,784                          | 3,071                    | 346,730                                   | 0.8857                           |
| 13859  | Dreamland Villa 03        | 6,588             | 6,681                          | 7,459                    | 769,745                                   | 0.9690                           |
| 13862  | Town & Country Scottsdale | 835               | 879                            | 74                       | 741,050                                   | 0.0100                           |
| 13863  | Country Place at Chandler | 8,946             | 9,200                          | 11,632                   | 1,803,922                                 | 0.6448                           |
| 13864  | Scottsdale Highlands 4    | 503               | 532                            | 57                       | 567,940                                   | 0.0100                           |
| 13865  | Trail West 2              | 760               | 799                            | 95                       | 951,410                                   | 0.0100                           |
| 13868  | Scottsdale Estates 16     | 2,355             | 2,477                          | 195                      | 1,949,720                                 | 0.0100                           |
| 13869  | J & O Frontier Place      | 988               | 1,039                          | 103                      | 1,033,027                                 | 0.0100                           |
| 13870  | McCormick Estates 1       | 2,127             | 2,158                          | 2,572                    | 221,158                                   | 1.1630                           |
| 13872  | Dreamland Villa 04        | 2,538             | 2,576                          | 2,638                    | 395,110                                   | 0.6677                           |
| 13874  | Hallcraft 1               | 10,103            | 10,626                         | 1,113                    | 11,129,211                                | 0.0100                           |
| 13875  | Hallcraft 2               | 6,184             | 6,520                          | 639                      | 6,389,578                                 | 0.0100                           |
| 13876  | Hallcraft 3               | 4,254             | 4,474                          | 910                      | 9,101,520                                 | 0.0100                           |
| 13879  | Apache Cntry Club Est. 1  | 10,322            | 10,467                         | 12,207                   | 2,185,961                                 | 0.5584                           |
| 13882  | Scottsdale Cntry Acres 2  | 2,397             | 2,523                          | 278                      | 2,775,820                                 | 0.0100                           |
| 13884  | Mereway Manor             | 1,975             | 2,077                          | 119                      | 1,187,329                                 | 0.0100                           |
| 13885  | Cox Heights 7             | 684               | 719                            | 54                       | 539,320                                   | 0.0100                           |
| 13886  | Cox Heights 6             | 456               | 479                            | 45                       | 454,360                                   | 0.0099                           |
| 13888  | Cox Heights 4             | 1,671             | 1,758                          | 183                      | 1,825,040                                 | 0.0100                           |
| 13890  | Dreamland Villa 05        | 7,961             | 8,073                          | 8,570                    | 917,330                                   | 0.9342                           |
| 13896  | Scottsdale Highlands 5    | 608               | 639                            | 52                       | 517,032                                   | 0.0101                           |
| 13901  | Velda Rose Estates 1      | 1,647             | 1,670                          | 1,793                    | 182,660                                   | 0.9816                           |
| 13908  | Apache Cntry Club Est. 3  | 15,623            | 15,843                         | 18,008                   | 3,212,030                                 | 0.5606                           |

Street Lighting Improvement Districts (continued)

| DIST # | DESCRIPTION               | 2011-12<br>BUDGET | Estimated<br>2012-13<br>BUDGET | Estimated<br>TAX<br>LEVY | TAX YEAR<br>2012<br>NET ASSESSED<br>VALUE | Estimated<br>2012<br>TAX<br>RATE |
|--------|---------------------------|-------------------|--------------------------------|--------------------------|---|----------------------------------|
| 13909  | Dreamland Villa 06        | 5,624             | 5,710                          | 5,812                    | 1,003,267                                 | 0.5793                           |
| 13911  | Velda Rose Estates 2      | 2,471             | 2,505                          | 2,613                    | 233,015                                   | 1.1214                           |
| 13912  | Velda Rose Estates 3      | 2,745             | 2,784                          | 3,023                    | 467,980                                   | 0.6460                           |
| 13916  | Sun City 06               | 45,781            | 45,844                         | 49,383                   | 4,869,599                                 | 1.0141                           |
| 13917  | Sun City 05               | 20,269            | 20,297                         | 21,938                   | 2,462,498                                 | 0.8909                           |
| 13919  | Dreamland Villa 07        | 8,784             | 8,908                          | 9,618                    | 1,141,582                                 | 0.8425                           |
| 13921  | Dreamland Villa 08        | 6,069             | 6,162                          | 6,711                    | 891,060                                   | 0.7531                           |
| 13922  | Velda Rose Cntry Club Add | 3,529             | 3,584                          | 4,244                    | 267,890                                   | 1.5842                           |
| 13923  | Sun City 06C              | 37,542            | 37,590                         | 40,847                   | 4,568,221                                 | 0.8942                           |
| 13924  | Sun City 06D              | 32,656            | 32,703                         | 36,625                   | 3,582,313                                 | 1.0224                           |
| 13925  | Sun City 06G              | 16,109            | 16,130                         | 16,889                   | 1,885,428                                 | 0.8958                           |
| 13926  | Sun City 07               | 14,619            | 14,636                         | 15,950                   | 1,765,137                                 | 0.9036                           |
| 13927  | Sun City 08               | 17,835            | 17,857                         | 18,735                   | 2,148,947                                 | 0.8718                           |
| 13928  | Sun City 09               | 14,338            | 14,354                         | 15,079                   | 1,245,175                                 | 1.2110                           |
| 13929  | Velda Rose Estates 4      | 2,745             | 2,784                          | 2,824                    | 420,615                                   | 0.6714                           |
| 13930  | Dreamland Villa 09        | 8,509             | 8,629                          | 9,004                    | 1,077,840                                 | 0.8354                           |
| 13931  | Sun City 11               | 58,113            | 58,207                         | 62,612                   | 6,140,202                                 | 1.0197                           |
| 13932  | Sun City 12               | 44,397            | 44,473                         | 47,875                   | 4,131,057                                 | 1.1589                           |
| 13933  | Sun City 15               | 5,196             | 5,205                          | 5,266                    | 613,172                                   | 0.8588                           |
| 13934  | Sun City 17               | 5,652             | 5,665                          | 5,868                    | 568,765                                   | 1.0317                           |
| 13935  | Sun City 01               | 399,453           | 400,100                        | 440,179                  | 28,262,410                                | 1.5575                           |
| 13936  | Velda Rose Gardens        | 5,322             | 5,399                          | 5,204                    | 586,452                                   | 0.8874                           |
| 13937  | Dreamland Villa 10        | 7,961             | 8,073                          | 8,744                    | 1,025,032                                 | 0.8530                           |
| 13938  | Sun City 15B              | 7,154             | 7,170                          | 7,699                    | 893,144                                   | 0.8620                           |
| 13939  | Sun City 18 & 18A         | 44,908            | 44,961                         | 46,706                   | 5,129,232                                 | 0.9106                           |
| 13940  | Sun City 17A              | 3,129             | 3,134                          | 3,268                    | 362,670                                   | 0.9011                           |
| 13941  | Sun City 17B & 17C        | 11,242            | 11,260                         | 11,481                   | 1,379,770                                 | 0.8321                           |
| 13942  | Sun City 19 & 20          | 50,509            | 50,577                         | 52,726                   | 5,787,038                                 | 0.9111                           |
| 13943  | Dreamland Villa 11        | 11,529            | 11,692                         | 12,047                   | 1,417,570                                 | 0.8498                           |
| 13944  | Sun City 23               | 28,543            | 28,581                         | 30,204                   | 2,520,702                                 | 1.1982                           |
| 13950  | Sun City 21 & 21A         | 45,532            | 45,584                         | 47,352                   | 4,669,404                                 | 1.0141                           |
| 13951  | Dreamland Villa 12        | 9,608             | 9,743                          | 10,316                   | 1,159,630                                 | 0.8896                           |
| 13952  | Sun City 11A              | 15,451            | 15,470                         | 16,016                   | 1,210,345                                 | 1.3233                           |
| 13953  | Sun City 15C              | 16,445            | 16,472                         | 19,307                   | 3,073,847                                 | 0.6281                           |
| 13954  | Sun City 22 & 22A         | 40,054            | 40,100                         | 41,789                   | 3,067,806                                 | 1.3622                           |
| 13955  | Apache Wells Mobile P 5   | 3,652             | 3,714                          | 3,526                    | 574,265                                   | 0.6140                           |
| 13962  | Velda Rose Estates East   | 4,941             | 5,011                          | 5,271                    | 480,260                                   | 1.0975                           |
| 13964  | Sun City 14               | 7,659             | 7,671                          | 8,169                    | 1,088,680                                 | 0.7504                           |
| 13965  | Sun City 22B              | 12,515            | 12,531                         | 14,866                   | 2,494,163                                 | 0.5960                           |
| 13966  | Sun City 25               | 52,951            | 53,020                         | 55,848                   | 6,410,726                                 | 0.8712                           |
| 13967  | Sun City 25A              | 28,430            | 28,465                         | 29,597                   | 3,510,054                                 | 0.8432                           |
| 13968  | Sun City 27               | 14,442            | 14,456                         | 14,671                   | 1,780,228                                 | 0.8241                           |
| 13969  | Sun City 30               | 53,222            | 53,285                         | 55,874                   | 5,639,690                                 | 0.9907                           |
| 13970  | Sun City 16               | 23,969            | 24,027                         | 28,495                   | 8,410,172                                 | 0.3388                           |
| 13972  | Apache Wells Mobile P 3   | 11,438            | 11,599                         | 11,533                   | 2,850,528                                 | 0.4046                           |
| 13973  | Dreamland Villa 14        | 18,691            | 18,955                         | 20,413                   | 2,701,570                                 | 0.7556                           |
| 13974  | Apache Wells Mobile P 4   | 8,369             | 8,487                          | 8,253                    | 2,519,717                                 | 0.3275                           |

**Street Lighting Improvement Districts (continued)**

| DIST # | DESCRIPTION                   | 2011-12<br>BUDGET | Estimated<br>2012-13<br>BUDGET | Estimated<br>TAX<br>LEVY | TAX YEAR<br>2012<br>NET ASSESSED<br>VALUE | Estimated<br>2012<br>TAX<br>RATE |
|--------|-------------------------------|-------------------|--------------------------------|--------------------------|---|----------------------------------|
| 13978  | Apache Wells Mobile P 4A      | 3,627             | 3,678                          | 3,573                    | 906,959                                   | 0.3940                           |
| 13985  | Sun City 24                   | 11,105            | 11,119                         | 11,638                   | 1,778,665                                 | 0.6543                           |
| 13986  | Sun City 26                   | 26,130            | 26,152                         | 28,089                   | 3,433,905                                 | 0.8180                           |
| 13989  | Sun City 26A                  | 22,326            | 22,351                         | 23,855                   | 2,100,770                                 | 1.1355                           |
| 13990  | Sun City 31                   | 20,616            | 20,634                         | 21,593                   | 2,342,060                                 | 0.9220                           |
| 13991  | Suburban Ranchettes           | 1,214             | 1,277                          | 130                      | 1,303,702                                 | 0.0100                           |
| 13992  | Sun City 24B                  | 10,586            | 10,606                         | 10,894                   | 2,396,911                                 | 0.4545                           |
| 13993  | Sun City 28                   | 4,697             | 4,705                          | 4,892                    | 596,900                                   | 0.8196                           |
| 13994  | Sun City 32                   | 21,257            | 21,273                         | 22,105                   | 2,261,570                                 | 0.9774                           |
| 13995  | Dreamland Villa 15            | 12,119            | 12,294                         | 13,545                   | 1,696,645                                 | 0.7983                           |
| 13999  | Sun City 24C                  | 7,233             | 7,238                          | 7,628                    | 1,492,310                                 | 0.5112                           |
| 23076  | Pinnacle Ranch at 83rd Ave    | 3,732             | 3,739                          | 5,632                    | 1,211,720                                 | 0.4648                           |
| 23137  | Country Meadows 10            | 17,930            | 17,970                         | 23,001                   | 2,063,035                                 | 1.1149                           |
| 23145  | Litchfield Vista Views II     | 2,714             | 2,719                          | 3,264                    | 1,061,350                                 | 0.3075                           |
| 23176  | Crystal Manor                 | 9,492             | 9,654                          | 12,057                   | 1,017,957                                 | 1.1844                           |
| 23189  | Anthem I                      | 760,681           | 762,922                        | 958,312                  | 107,353,517                               | 0.8927                           |
| 23254  | Cloud Creek Ranch             | 1,487             | 1,542                          | 1,876                    | 406,765                                   | 0.4612                           |
| 23255  | Citrus Point                  | 7,719             | 7,770                          | 9,680                    | 2,029,080                                 | 0.4771                           |
| 23324  | SCW Expansion 17              | 104,486           | 104,721                        | 109,631                  | 20,130,720                                | 0.5446                           |
| 23344  | Dreaming Summit 1,2a,2b       | 53,197            | 53,518                         | 68,565                   | 13,378,318                                | 0.5125                           |
| 23352  | Sun Lakes Unit 41             | 1,922             | 1,949                          | 2,181                    | 781,809                                   | 0.2790                           |
| 23353  | Wigwam Creek N.Ph.1           | 16,161            | 16,259                         | 20,276                   | 3,376,435                                 | 0.6005                           |
| 23360  | Dreaming Summit 3             | 24,715            | 24,852                         | 31,101                   | 7,863,990                                 | 0.3955                           |
| 23375  | Russell Ranch PH 1            | 4,600             | 4,621                          | 5,355                    | 2,884,850                                 | 0.1856                           |
| 23399  | Wigwam Creek South            | 56,322            | 56,688                         | 72,509                   | 17,907,291                                | 0.4049                           |
| 23452  | Litchfield Vista Views IIIA&B | 1,394             | 1,403                          | 1,664                    | 1,640,803                                 | 0.1014                           |
| 23502  | Dos Rios Units 1&2            | 4,940             | 4,969                          | 6,444                    | 4,519,684                                 | 0.1426                           |
| 23567  | White Tank Foothills          | 31,036            | 31,233                         | 40,978                   | 8,150,046                                 | 0.5028                           |
| 23568  | Capistrano North&South        | 6,082             | 6,121                          | 7,731                    | 1,754,230                                 | 0.4407                           |
| 23572  | Wigwam Creek N 2&2b           | 34,630            | 34,832                         | 44,263                   | 8,190,303                                 | 0.5404                           |
| 23574  | Coldwater Ranch               | 10,129            | 10,192                         | 13,647                   | 1,476,772                                 | 0.9241                           |
| 23578  | Cortessa Sub SLID             | 80,905            | 81,556                         | 103,653                  | 17,657,410                                | 0.5870                           |
| 23579  | Crossriver                    | 17,260            | 17,361                         | 22,500                   | 13,345,091                                | 0.1686                           |
| 23580  | SanTan Vista Unit III         | 4,198             | 4,286                          | 5,421                    | 4,903,320                                 | 0.1106                           |
| 23594  | Rancho Cabrillo               | 21,019            | 27,838                         | 31,335                   | 2,578,123                                 | 1.2154                           |
| 23595  | Jackrabbit Estates            | 4,428             | 4,454                          | 5,625                    | 3,697,676                                 | 0.1521                           |
| 23596  | Sundero                       | 709               | 713                            | 921                      | 1,038,344                                 | 0.0887                           |

|       | <u>5,360,496</u>         | <u>5,392,750</u> | <u>5,899,683</u> |                        |           |        |
|-------|--------------------------|------------------|------------------|------------------------|-----------|--------|
|       |                          |                  |                  | 2012 SQUARE<br>FOOTAGE |           |        |
| 13435 | Az Skies Mobile Est. W 2 | 2,745            | 2,784            | 2,704                  | 313,262   | 0.8632 |
| 23104 | Litchfield Vista Views   | 2,418            | 2,422            | 2,902                  | 1,369,683 | 0.2119 |